

Exhibit No.:  
Issues: Revenue Requirement  
Witness: James R. Dauphinais  
Type of Exhibit: Direct Testimony  
Sponsoring Parties: Ag Processing Inc; Federal Executive Agencies; Midwest Energy Consumer's Group; Midwest Energy Users' Association; and Missouri Industrial Energy Consumers

Case No.: ER-2012-0175  
Date Testimony Prepared: August 9, 2012

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**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

**In the Matter of KCP&L Greater Missouri  
Operations Company's Request for  
Authority to Implement a General Rate  
Increase for Electric Service**

**Case No. ER-2012-0175**  
Tracking No. YE-2012-0405

Direct Testimony of

**James R. Dauphinais**

On behalf of

**Ag Processing Inc  
Federal Executive Agencies  
Midwest Energy Consumer's Group  
Midwest Energy Users' Association  
Missouri Industrial Energy Consumers**

August 9, 2012



BRUBAKER & ASSOCIATES, INC.

Exhibit No. 429  
Date 01/26/12 Reporter PSG  
File No. ER-2012-0174, ER-2012-0175

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STATE OF MISSOURI     )  
                                  )     SS  
COUNTY OF ST. LOUIS    )

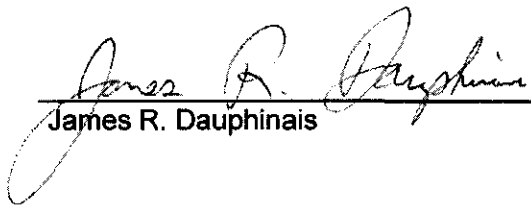
**Affidavit of James R. Dauphinais**

James R. Dauphinais, being first duly sworn, on his oath states:

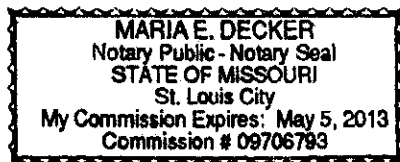
1. My name is James R. Dauphinais. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by Ag Processing Inc; Federal Executive Agencies; Midwest Energy Consumer's Group; Midwest Energy Users' Association; and Missouri Industrial Energy Consumers in this proceeding on their behalf.

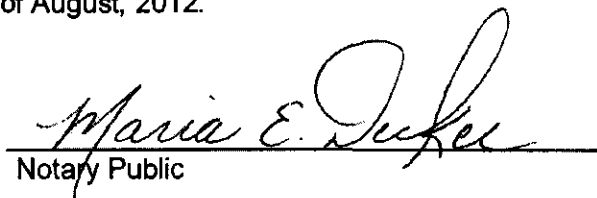
2. Attached hereto and made a part hereof for all purposes is my direct testimony which was prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. ER-2012-0175.

3. I hereby swear and affirm that the testimony is true and correct and that it shows the matters and things that it purports to show.

  
\_\_\_\_\_  
James R. Dauphinais

Subscribed and sworn to before me this 8<sup>th</sup> day of August, 2012.



  
\_\_\_\_\_  
Notary Public

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

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**In the Matter of KCP&L Greater Missouri  
Operations Company's Request for  
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Direct Testimony of James R. Dauphinais**

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**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

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<b>In the Matter of KCP&amp;L Greater Missouri</b>	)	
<b>Operations Company's Request for</b>	)	<b>Case No. ER-2012-0175</b>
<b>Authority to Implement a General Rate</b>	)	Tracking No. YE-2012-0405
<b>Increase for Electric Service</b>	)	
<hr/>	)	

**Direct Testimony of James R. Dauphinais**

1    **Q    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    **A    James R. Dauphinais. My business address is 16690 Swingley Ridge Road,**  
3    **Suite 140, Chesterfield, MO 63017.**

4    **Q    WHAT IS YOUR OCCUPATION?**

5    **A    I am a consultant in the field of public utility regulation and a Principal of Brubaker &**  
6    **Associates, Inc., energy, economic and regulatory consultants.**

7    **Q    PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8    **A    This information is included in Appendix A to this testimony.**

9    **Q    ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

10   **A    This testimony is presented on behalf of Ag Processing Inc; Federal Executive**  
11   **Agencies; Midwest Energy Consumer's Group; Midwest Energy Users' Association;**  
12   **and Missouri Industrial Energy Consumers (collective referred to as "Industrials").**  
13   **These companies purchase substantial amounts of electricity from KCP&L Greater**

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1 Missouri Operations Company ("GMO" or "Company") and the outcome of this  
2 proceeding will have an impact on their cost of electricity.

3 **Q WHAT IS THE SUBJECT MATTER OF YOUR TESTIMONY?**

4 **A** My testimony addresses the transmission expenses and revenues the Company has  
5 proposed for recovery in base rates and the Company's proposal to establish a  
6 transmission tracking mechanism ("Transmission Tracker"), which would track certain  
7 transmission costs on an actual basis versus the level set in this case. Under its  
8 proposed Transmission Tracker, any actual transmission cost amount in excess of  
9 the level set in this case would be treated as a regulatory asset and any actual  
10 shortfall from the level set in this case would be treated as a regulatory liability. The  
11 Company would then seek a true-up of these expenses as a part of its next base rate  
12 proceeding.

13 The fact that I do not address a particular issue in this testimony should not be  
14 interpreted as approval of any position taken by the Company.

15 **Q IN ADDITION TO YOUR ANALYSIS OF TRANSMISSION ISSUES, HAVE YOU**  
16 **REVIEWED THE DIRECT TESTIMONY OF YOUR COLLEAGUE NICHOLAS L.**  
17 **PHILLIPS REGARDING THE SUBJECT OF THE COMPANY'S FUEL COSTS AND**  
18 **ITS OFF-SYSTEM SALES MARGINS?**

19 **A** Yes. I worked with Mr. Phillips on the development of his analytical approach. I  
20 concur with the results of his analysis and his recommendation to the Commission  
21 with regard to the Company's fuel costs and off-system sales margins.

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1 Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS WITH  
2 REGARD TO THE OTHER ISSUES ON WHICH YOU ARE TESTIFYING.

3 A At this time, I have no proposed adjustments to the level of transmission expenses  
4 the Company is proposing to recover in base rates. However, I am recommending  
5 that the Commission require the Company to annualize its transmission revenues  
6 based on actual values and rates at the end of the true-up period in the same manner  
7 the Company is proposing to do for its transmission expenses. In addition, I am  
8 recommending the Commission deny the Company's proposed R-80 transmission  
9 revenue credit reduction of \$0.05 million for SJLP and \$0.08 million for MPS. Finally,  
10 I am recommending that the Commission deny the Company's request for a  
11 Transmission Tracker.

12 **TRANSMISSION EXPENSES**

13 Q HAVE YOU REVIEWED THE LEVEL OF TRANSMISSION EXPENSES THE  
14 COMPANY IS PROPOSING TO RECOVER IN BASE RATES?

15 A Yes. The Company is proposing to recover its historical test year transmission  
16 expenses as adjusted through the end of the true-up period in this proceeding. In its  
17 direct case, the Company has annualized its transmission expenses to reflect  
18 forecasted values through the end of the true-up period including the projected level  
19 of rates at the end of the true-up period. These adjustments include: (i) CS-45  
20 Transmission of Electricity by Others (Account 565), (ii) the Schedule 12 portion of  
21 CS-85 Annualize Regulatory Assessments and (iii) CS-86 Annualize SPP, RTO and  
22 NERC Fees. These adjustments are discussed in the testimonies of Company  
23 witnesses John P. Weisensee and John P. Carlson (Weisensee Direct at 36,  
24 45 through 46 and JPW-4 (MPS and SJLP) and Carlson Direct at 2 through 11).

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1 Q HAVE YOU IDENTIFIED ANY ISSUES WITH THE COMPANY'S DIRECT CASE  
2 WITH REGARD TO THE LEVEL OF TRANSMISSION EXPENSES IT IS  
3 PROPOSING TO COLLECT IN BASE RATES?

4 A While I continue to study this issue and will be reviewing the direct testimony of other  
5 parties in this proceeding with regard to this issue, I have not at this time identified  
6 any issues with the level of transmission expenses the Company is proposing to  
7 recover in its base rates. However, I would caution that in its annualization of  
8 transmission expenses the Company relied upon projected values through the end of  
9 the true-up period. The Company's annualization will need to be updated to reflect  
10 actual values and rates at the end of the true-up period once such actual values are  
11 available.

12 **TRANSMISSION REVENUES**

13 Q HAVE YOU REVIEWED THE LEVEL OF TRANSMISSION REVENUES THE  
14 COMPANY IS PROPOSING TO RECOVER IN BASE RATES?

15 A Yes. As with transmission expenses, I continue to study this issue and will be  
16 reviewing the direct testimony of other parties in this proceeding with regard to this  
17 issue. However, I have identified that it appears the Company is proposing to use  
18 test year transmission revenues without any adjustment to reflect actual values and  
19 rates at the end of the true-up period in this proceeding. This is inappropriate as the  
20 Company is proposing to adjust its transmission rate base and transmission  
21 expenses for actual values and rates at the end of the true-up period in this  
22 proceeding. In order to maintain the relationship between revenues, expenses and  
23 rate base that is expected to exist during the year rates are in effect, it is imperative  
24 that if any one of these three elements is to be updated for known and measureable

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1 values through the end of the true-up period, the other two elements must be updated  
2 as well.

3 **Q WHAT DO YOU RECOMMEND TO THE COMMISSION WITH RESPECT TO THIS**  
4 **ISSUE?**

5 A I recommend that the Commission require the Company to annualize its transmission  
6 revenues through the end of the true-up period in this proceeding in a manner  
7 consistent with the way it is annualizing transmission expenses through the end of the  
8 true-up period. This will help to ensure the relationship between revenues, expenses  
9 and rate base remains in synchronism so the Company does not over-recover its  
10 costs.

11 **Q HAVE YOU IDENTIFIED ANY OTHER TRANSMISSION REVENUE RELATED**  
12 **ISSUES?**

13 A Yes. I have identified a transmission revenue adjustment the Company is proposing  
14 that should be disallowed. Specifically, the Company's proposed R-80 transmission  
15 revenue reduction of \$53,041 for SJLP and \$84,602 for MPS should be denied.

16 **Q PLEASE EXPLAIN THE COMPANY'S R-80 TRANSMISSION REVENUE**  
17 **ADJUSTMENT AND WHY IT SHOULD BE DISALLOWED.**

18 A According to the testimony of Company witness Weisensee, the R-80 transmission  
19 revenue adjustment is necessary to ensure the return on equity ("ROE") included in  
20 retail rates is not less than authorized by the Commission (Weisensee Direct  
21 at 30-31). It appears the Company is removing from the revenue credits applied  
22 against its gross revenue requirement the additional return it receives for

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1 FERC-jurisdictional transmission revenues that is derived from non-GMO sources at  
2 the FERC-authorized ROE of 11.1% versus the Company's proposed Commission  
3 jurisdictional ROE of 10.4%. In effect, the Company is proposing to be allowed to  
4 keep any return it earns for its transmission investment under FERC-jurisdictional  
5 transmission rates in excess of what it would have earned if that return was instead at  
6 the level authorized by the Commission.

7 The Company's proposal should be denied because its retail customers are  
8 ultimately responsible for supporting the revenue requirement of the Company's  
9 transmission facilities and, as such, should be entitled to all FERC-jurisdictional  
10 transmission revenues the Company is able to earn as an offset against the  
11 Company's transmission revenue requirement. The Company's proposal would be  
12 akin to allowing the Company to retain the difference between its non-firm off-system  
13 energy revenues received at market prices and the Company's fuel cost to produce  
14 that energy. The proposal should be denied.

15 **Q IS THERE ANYTHING ELSE YOU WOULD LIKE TO NOTE REGARDING THIS**  
16 **ISSUE?**

17 **A** Yes. Mr. Weisensee's testimony on behalf of GMO's sister company Kansas City  
18 Power & Light Company ("KCPL") in Case No. ER-2012-0174 does not discuss nor  
19 include the R-80 transmission revenue adjustment. I will be further reviewing KCPL's  
20 filing in that proceeding in order to determine whether KCPL is making a similar  
21 adjustment. If I determine a similar adjustment is being proposed in the KCPL  
22 proceeding, I will address it in future testimony in that proceeding.

**James R. Dauphinais**  
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1 **TRANSMISSION TRACKER**

2 **Q PLEASE DESCRIBE THE COMPANY'S PROPOSAL TO ESTABLISH A**  
3 **TRANSMISSION TRACKER.**

4 **A The Company is proposing to establish a Transmission Tracker to track the actual**  
5 **level of the following expenses from the values for these expenses that were included**  
6 **in base rates:**

- 7 • Southwest Power Pool ("SPP") Schedule 1-A Administration Charge;  
8 • SPP Transmission Costs; and  
9 • SPP Schedule 12 FERC Assessment Fees.

10 After its new base rates go into effect, the Company would track the difference  
11 between: (i) its actual amounts for these three expenses, and (ii) the amounts for  
12 these three expenses that have been included in base rates. Actual amounts for  
13 these expenses that are in excess of the base rate level would be treated as a  
14 regulatory asset (Account 182) and actual shortfalls for these expenses from the base  
15 rate level would be treated as a regulatory liability (Account 254). A true-up of these  
16 expenses as reflected in the accumulated regulatory asset and regulatory liability  
17 amounts for these expenses would occur at the time of the Company's next base rate  
18 proceeding (Ives Direct at 11 through 15 and Carlson Direct at 2 through 11).

19 **Q HOW DO YOU RESPOND TO THE COMPANY'S PROPOSAL TO ESTABLISH A**  
20 **TRANSMISSION TRACKER?**

21 **A I recommend the Commission deny the Company's request to establish a**  
22 **transmission tracker. It has not reasonably demonstrated that it has a true need to**  
23 **track these expenses. In general, the use of a tracker, be it a tracker that**  
24 **automatically adjusts rates between base cases or a tracker that only adjusts at the**

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1 time of the next base rate case, should be avoided unless true need for them has  
2 been demonstrated by the utility requesting it. There are two paramount reasons this  
3 is the case.

4 First, the use of a tracker allows a utility to pursue single-issue ratemaking.  
5 Under single-issue ratemaking, a utility can receive additional revenue in rates due to  
6 either an increase in a tracked expense or decrease in a tracked revenue without any  
7 consideration of whether that utility would simultaneously be receiving offsetting  
8 decreases in expenses or offsetting increases in revenues for those expenses and  
9 revenues that are not being tracked. To put it more simply, allowing a tracker can  
10 break the synchronism between revenues, expenses and rate base leading to a utility  
11 over-recovering its costs.

12 Second, the use of a tracker eliminates the inherent incentive a utility has to  
13 minimize expenses and maximize revenues between base rate proceedings, which  
14 over time works to keep electric rates lower than they otherwise would be. When a  
15 utility is allowed to track an expense, it can become indifferent with regard to  
16 minimizing that expense since it knows it will not need to file a new base rate case in  
17 order to recover any increases in that expense. Similarly, when a utility is allowed to  
18 track a revenue, it can become indifferent with regard to maximizing that revenue  
19 since it knows that it will not need to file a base rate case in order to recover any  
20 shortfall in that revenue.

21 **Q WHAT SHOULD BE REASONABLY DEMONSTRATED IN ORDER FOR A UTILITY**  
22 **TO SHOW IT HAS A TRUE NEED FOR A TRACKER?**

23 **A** The utility needs to show that the expense or revenue in question is:

- 24 • Large enough to present a threat to the financial well being of the  
25 utility;

**James R. Dauphinais**  
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- 1 • Volatile; and
- 2 • Cannot be reasonably managed by the utility.

3 **Q DO ANY OF THE THREE EXPENSES THE COMPANY WOULD LIKE TO TRACK**  
4 **THROUGH ITS PROPOSED TRANSMISSION TRACKER MEET THESE THREE**  
5 **PREREQUISITES?**

6 **A** No. SPP Schedule 1-A Administration Charges are neither very large, volatile or  
7 incapable of being managed by the Company. The Schedule 1-A rate, while larger  
8 than, for example, MISO's administration charges, is still currently only a relatively  
9 small \$0.255 per MWh and is subject to a FERC rate cap of \$0.35 per MWh. The  
10 rate may rise to the \$0.35 per MWh level, but it cannot reasonably be said that the  
11 administration charge is volatile like, for example, the market price of a commodity  
12 might be. It can to a degree be managed by the Company by being active in the SPP  
13 stakeholder process and, as necessary, at FERC, to help ensure, working with other  
14 stakeholders, the SPP's costs are maintained within reasonable levels.

15 GMO's total SPP Transmission Costs are projected to increase from just  
16 under \$7 million to just under \$17 million by 2016. This projected cost increase is  
17 being driven by the construction of new regional transmission projects within the SPP  
18 footprint. However, the increase is not volatile as the increase is well forecasted by  
19 SPP and occurs in stair steps much like the rate base of a utility increases as new  
20 major capital projects are brought into service. It is also, like the SPP Schedule 1-A  
21 charge, a cost that can to a degree be managed by the Company being active in the  
22 SPP stakeholder process and, again, as necessary, at FERC. Allowing the Company  
23 to track this expense would eliminate the inherent incentive the Company otherwise  
24 would have to be vigilant in trying to contain these costs to reasonable levels in the

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1 SPP stakeholder process and, as necessary, at FERC. In addition, as indicated in  
2 the testimony of Mr. Carlson and Mr. Ives (Carlson Direct at 6 and Ives Direct at 13),  
3 the regional transmission projects driving these costs are expected to provide  
4 significant benefits. The Company's proposed Transmission Tracker would not reflect  
5 these offsetting benefits.

6 Finally, SPP Schedule 12 FERC Assessment Fees fails two of the three tests.  
7 It is relatively small in magnitude and it is non-volatile. The Company itself has  
8 conceded it does not expect to see much variability in the Schedule 12 fees in the  
9 near term because the Schedule 12 rate has remained somewhat constant over the  
10 last couple of years and the Company expects that to continue (Carlson Direct at 10).

11 To conclude, for the reasons I have detailed, the Company's request for a  
12 Transmission Tracker should be denied.

### 13 **CONCLUSIONS AND RECOMMENDATIONS**

14 **Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

15 **A** At this time, I have no proposed adjustments to the level of transmission expenses  
16 the Company is proposing to recover in base rates. However, I am recommending  
17 that the Commission require the Company to annualize its transmission revenues  
18 based on actual values and rates at the end of the true-up period in the same manner  
19 the Company is proposing to do for its transmission expenses. In addition, I am  
20 recommending the Commission deny the Company's proposed R-80 transmission  
21 revenue credit reduction of \$0.05 million for SJLP and \$0.08 million for MPS. Finally,  
22 I am recommending that the Commission deny the Company's request for a  
23 Transmission Tracker.

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1 Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

2 A Yes.

## Qualifications of James R. Dauphinais

1    **Q    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    A    James R. Dauphinais. My business address is 16690 Swingley Ridge Road,  
3    Suite 140, Chesterfield, MO 63017, USA.

4    **Q    PLEASE STATE YOUR OCCUPATION.**

5    A    I am a consultant in the field of public utility regulation and a Principal with the firm of  
6    Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.

7    **Q    PLEASE    SUMMARIZE    YOUR    EDUCATIONAL    BACKGROUND    AND**  
8    **EXPERIENCE.**

9    A    I graduated from Hartford State Technical College in 1983 with an Associate's Degree  
10    in Electrical Engineering Technology. Subsequent to graduation I was employed by  
11    the Transmission Planning Department of the Northeast Utilities Service Company as  
12    an Engineering Technician.

13            While employed as an Engineering Technician, I completed undergraduate  
14    studies at the University of Hartford. I graduated in 1990 with a Bachelor's Degree in  
15    Electrical Engineering. Subsequent to graduation, I was promoted to the position of  
16    Associate Engineer. Between 1993 and 1994, I completed graduate level courses in  
17    the study of power system transients and power system protection through the  
18    Engineering Outreach Program of the University of Idaho. By 1996 I had been  
19    promoted to the position of Senior Engineer.

20            In the employment of the Northeast Utilities Service Company, I was  
21    responsible for conducting thermal, voltage and stability analyses of the Northeast

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**Appendix A**  
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1 Utilities' transmission system to support planning and operating decisions. This  
2 involved the use of load flow and power system stability computer simulations.  
3 Among the most notable achievements I had in this area include the solution of a  
4 transient stability problem near Millstone Nuclear Power Station, and the solution of a  
5 small signal (or dynamic) stability problem near Seabrook Nuclear Power Station. In  
6 1993 I was awarded the Chairman's Award, Northeast Utilities' highest employee  
7 award, for my work involving stability analysis in the vicinity of Millstone Nuclear  
8 Power Station.

9 From 1990 to 1997 I represented Northeast Utilities on the New England  
10 Power Pool Stability Task Force. I also represented Northeast Utilities on several  
11 other technical working groups within the New England Power Pool ("NEPOOL") and  
12 the Northeast Power Coordinating Council ("NPCC"), including the 1992-1996 New  
13 York-New England Transmission Working Group, the Southeastern  
14 Massachusetts/Rhode Island Transmission Working Group, the NPCC CPSS-2  
15 Working Group on Extreme Disturbances and the NPCC SS-38 Working Group on  
16 Interarea Dynamic Analysis. This latter working group also included participation  
17 from a number of ECAR, PJM and VACAR utilities.

18 In addition to my technical responsibilities, I was also responsible for oversight  
19 of the day-to-day administration of Northeast Utilities' Open Access Transmission  
20 Tariff. This included the creation of Northeast Utilities' pre-FERC Order No. 889  
21 transmission electronic bulletin board and the coordination of Northeast Utilities'  
22 transmission tariff filings prior to and after the issuance of Federal Energy Regulatory  
23 Commission ("FERC" or "Commission") FERC Order No. 888. I was also responsible  
24 for spearheading the implementation of Northeast Utilities' Open Access Same-Time  
25 Information System and Northeast Utilities' Standard of Conduct under FERC Order

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Appendix A  
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1 No. 889. During this time I represented Northeast Utilities on the Federal Energy  
2 Regulatory Commission's "What" Working Group on Real-Time Information Networks.  
3 Later I served as Vice Chairman of the NEPOOL OASIS Working Group and  
4 Co-Chair of the Joint Transmission Services Information Network Functional Process  
5 Committee. I also served for a brief time on the Electric Power Research Institute  
6 facilitated "How" Working Group on OASIS and the North American Electric Reliability  
7 Council facilitated Commercial Practices Working Group.

8 In 1997 I joined the firm of Brubaker & Associates, Inc. The firm includes  
9 consultants with backgrounds in accounting, engineering, economics, mathematics,  
10 computer science and business. Since my employment with the firm, I have filed or  
11 presented testimony before the Federal Energy Regulatory Commission in  
12 Consumers Energy Company, Docket No. OA96-77-000, Midwest Independent  
13 Transmission System Operator, Inc., Docket No. ER98-1438-000, Montana Power  
14 Company, Docket No. ER98-2382-000, Inquiry Concerning the Commission's Policy  
15 on Independent System Operators, Docket No. PL98-5-003, SkyGen Energy LLC v.  
16 Southern Company Services, Inc., Docket No. EL00-77-000, Alliance Companies, et  
17 al., Docket No. EL02-65-000, et al., Entergy Services, Inc., Docket No.  
18 ER01-2201-000, and Remediating Undue Discrimination through Open Access  
19 Transmission Service, Standard Electricity Market Design, Docket No. RM01-12-000,  
20 Midwest Independent Transmission System Operator, Inc., Docket No. ER10-1791-  
21 000 and NorthWestern Corporation, Docket No. ER10-1138-000. I have also filed or  
22 presented testimony before the Alberta Utilities Commission, Colorado Public Utilities  
23 Commission, Connecticut Department of Public Utility Control, Illinois Commerce  
24 Commission, the Indiana Utility Regulatory Commission, the Iowa Utilities Board, the  
25 Kentucky Public Service Commission, the Louisiana Public Service Commission, the

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**Appendix A**  
**Page 3**

1 Michigan Public Service Commission, the Missouri Public Service Commission, the  
2 Montana Public Service Commission, the Public Utility Commission of Texas, the  
3 Wisconsin Public Service Commission and various committees of the Missouri State  
4 Legislature. This testimony has been given regarding a wide variety of issues  
5 including, but not limited to, avoided cost calculations, certification of public  
6 convenience and necessity, fuel adjustment clauses, interruptible rates, market  
7 power, market structure, prudence, resource planning, standby rates, transmission  
8 losses, transmission planning and transmission line routing.

9 I have also participated on behalf of clients in the Southwest Power Pool  
10 Congestion Management System Working Group, the Alliance Market Development  
11 Advisory Group and several working groups of the Midwest Independent  
12 Transmission System Operator, Inc. ("MISO"), including the Congestion Management  
13 Working Group and Supply Adequacy Working Group. I am currently an alternate  
14 member of the MISO Advisory Committee in the end-use customer sector on behalf  
15 of a group of industrial end-use customers in Illinois. I am also the past Chairman of  
16 the Issues/Solutions Subgroup of the MISO Revenue Sufficiency Guarantee ("RSG")  
17 Task Force.

18 In 2009, I completed the University of Wisconsin-Madison High Voltage Direct  
19 Current ("HVDC") Transmission course for Planners that was sponsored by MISO. I  
20 am a member of the Power and Energy Society ("PES") of the Institute of Electrical  
21 and Electronics Engineers ("IEEE").

22 In addition to our main office in St. Louis, the firm also has branch offices in  
23 Phoenix, Arizona and Corpus Christi, Texas.