

# Schedule WJK-5: Realized Synergies by Function

Exhibit No. 3

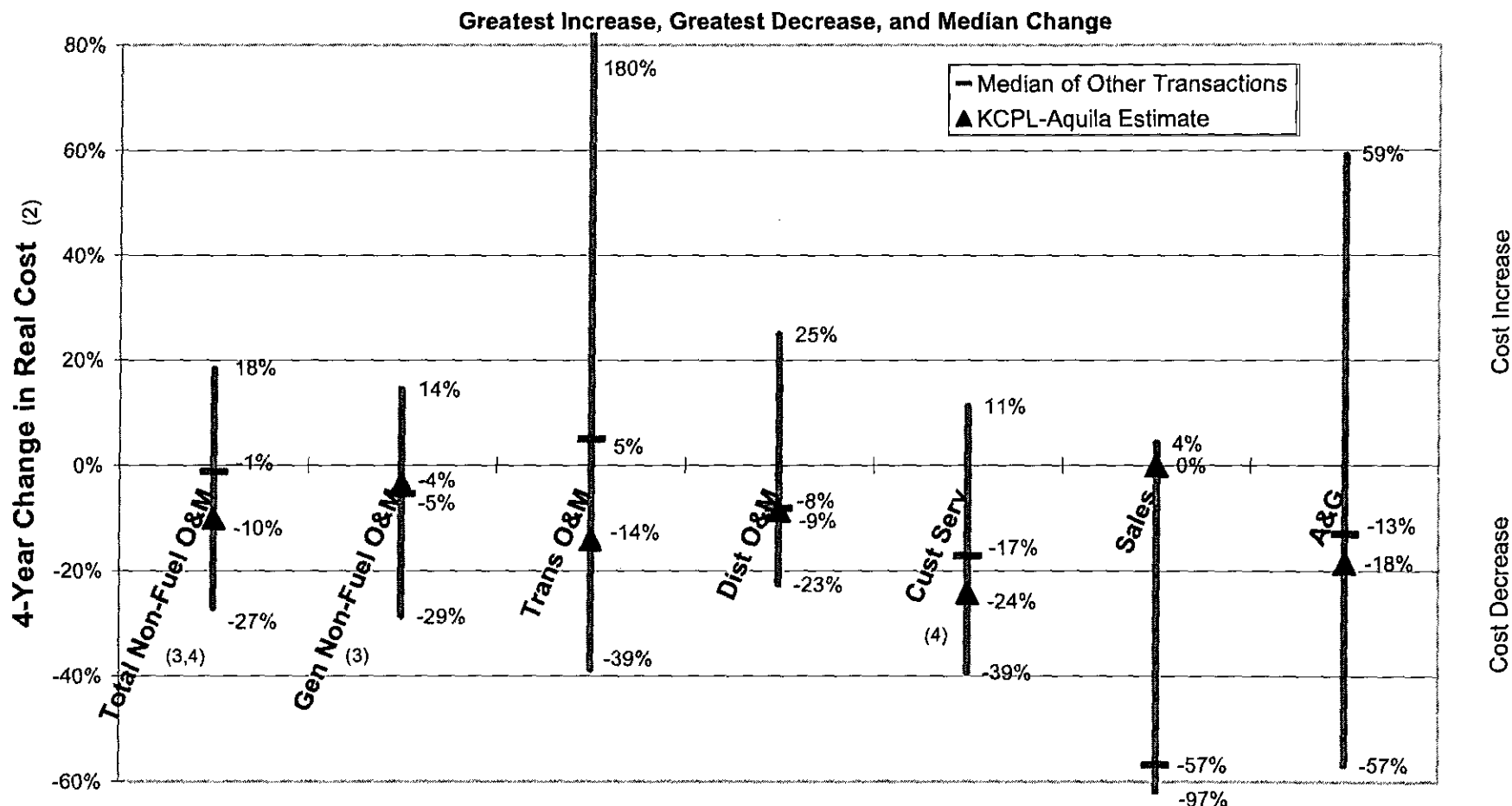
Case No(s) EM-2007-5374

Date 12-16-07 Rptr PR

## Post-Transaction Changes in Electric Costs

15 U.S. Electric Utility Merger Transactions, 1997-2003

Sum of Separate Utility Costs in Year Prior to Closing vs. Combined Utility Costs 4 Years Later <sup>(1)</sup>



(1) Source: FERC filings

(2) Adjusted for inflation at CPI

(3) Generation non-fuel O&M excluded for transactions with firms that divested generation

(4) Uncollectible accounts excluded from all costs