

1 STATE OF MISSOURI  
2 PUBLIC SERVICE COMMISSION  
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6 TRANSCRIPT OF PROCEEDINGS  
7 Hearing  
8 December 15, 2004  
9 Jefferson City, Missouri  
Volume 14

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12 In the Matter of the Tariff Filing )  
of The Empire District Electric )  
13 Company to Implement a General ) Case No. ER-2004-0570  
Rate Increase for Retail Electric )  
14 Service Provided to Customers in )  
Its Missouri Service Area )

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17 KEVIN A. THOMPSON, Presiding,  
DEPUTY CHIEF REGULATORY LAW JUDGE.

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19 STEVE GAW, Chairman,  
CONNIE MURRAY,  
20 ROBERT M. CLAYTON,  
JEFF DAVIS,  
21 LINWARD "LIN" APPLING,  
COMMISSIONERS.

22

23 REPORTED BY:

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1 PROCEEDINGS

2 JUDGE THOMPSON: Let's go ahead and go on the  
3 record. I believe we are ready for recross based on  
4 questions from the bench for Mr. Murray; is that correct?

5 MR. KRUEGER: It is, your Honor, but there is  
6 one preliminary matter I'd like to mention regarding --

7 JUDGE THOMPSON: Yes, Mr. Krueger.

8 MR. KRUEGER: -- taking additional testimony.  
9 And that is that last night after the hearing concluded, the  
10 Staff, at Commissioner Davis' request, provided him with a  
11 copy of the Staff's internal procedures. And after we did  
12 so, it occurred to me that that might be recorded as an ex  
13 parte contact where it's not an exhibit in the case and in  
14 fact hasn't even been shown to the other parties. In fact, I  
15 haven't seen it either. It's just something that I think  
16 that at least the other parties ought to be aware of, and  
17 I've asked John Keeble (ph. sp.) to obtain copies of it so  
18 they can take a look at it if they wanted to.

19 JUDGE THOMPSON: Very good. I appreciate  
20 that.

21 MR. COFFMAN: Your Honor, I would like to make  
22 a motion that the exact copy that was provided to the  
23 Commissioner be made an exhibit, if we can reserve a line for  
24 that.

25 JUDGE THOMPSON: All right.

1                   MR. COFFMAN: I assume that Mr. Krueger is  
2 going to provide the copy -- the exact copy that was provided  
3 to Commissioner Davis last night.

4                   MR. KRUEGER: Yes, what we're providing is the  
5 copy of the procedures off of the -- as they're printed up.  
6 It's not one that includes Mr. Murray's notes or anything  
7 like that. This is the printed procedures.

8                   JUDGE THOMPSON: The one that the Commissioner  
9 received, does that have handwritten annotations?

10                  MR. KRUEGER: It does not.

11                  JUDGE THOMPSON: It does not. Okay. So the  
12 one you would be able to make available would be identical?

13                  MR. KRUEGER: It will.

14                  JUDGE THOMPSON: Very good. Okay. We'll  
15 reserve No. 125 for that manual. Anything else? Very well.

16                  I see Mr. Conrad is not with us today, so  
17 Mr. Coffman.

18                  MR. COFFMAN: Okay. Thank you.

19                               CROSS-EXAMINATION

20                  QUESTIONS BY MR. COFFMAN:

21                  Q.       Good morning, Mr. Murray.

22                  A.       Good morning.

23                  Q.       I think I just have one line of questions, and  
24 I believe this was from earlier -- earlier in the day  
25 yesterday, you were asked some questions, I believe by Judge

1 Thompson, regarding the business profile number that has been  
2 given to Empire District Electric by Standard & Poors.

3 A. Yes.

4 Q. Do you recall that?

5 A. Yes.

6 Q. Are you familiar with the guidelines by which  
7 Standard & Poors arrives at a business risk profile for a  
8 utility company?

9 A. Yes, those were updated in June of 2004, I  
10 believe.

11 Q. Okay. Have you seen this document?

12 A. The write-up on their revised guidelines and  
13 profiles, yes.

14 Q. Is it your understanding that Standard & Poors  
15 develops a business risk profile from one to ten based upon  
16 all of the business risks that a utility may have?

17 A. Yes.

18 Q. Would it be your expectation or your  
19 understanding that Standard & Poors granted Empire a business  
20 risk profile of six based on all business risks, including  
21 all risks involved with fuel and purchase power costs and  
22 volatility of such costs?

23 A. Yes, they were all encompassing of everything  
24 except for financial risk, basically.

25 Q. So in your mind, would it be fair to consider

1 that the business risk profile of six be, in some way,  
2 adjusted based on any fuel and purchase power risk?

3 A. It's -- it assesses all the risk, which is  
4 fuel and purchase power, exposure, and the regulatory  
5 climate, and their economic climate, and their demand as far  
6 as the region they're operating in. It encompasses all those  
7 issues.

8 Q. So in granting Empire a six, all that was  
9 taken into account?

10 A. Yes, as far as I know.

11 Q. Okay.

12 MR. COFFMAN: Thank you very much.

13 JUDGE THOMPSON: Mr. Swearengen.

14 MR. SWEARENGEN: Yes. Thank you.

15 CROSS-EXAMINATION

16 QUESTIONS BY MR. SWEARENGEN:

17 Q. Good morning, Mr. Murray.

18 A. Good morning.

19 Q. How are you doing?

20 A. Pretty good.

21 Q. I have just a few questions, and essentially I  
22 heard some of the responses that you gave yesterday to  
23 questions from Commissioner Davis and Commissioner Gaw with  
24 respect to the DCF model and your use of it in this case.  
25 And I don't think you changed your testimony from responses

1     that you had given to me earlier in the day yesterday, but I  
2     just wanted to make sure of that and just kind of go back  
3     over a couple of those points with you, if that would be  
4     okay.

5                     I think you said that the DCF model, the  
6     discounted cash flow model, is commonly used to estimate the  
7     cost of equity. Is that true?

8             A.       Yes.

9             Q.       And I think you say that in your view, cost of  
10    equity and the required rate of return is the same.

11            A.       Cost of equity and required return on equity,  
12    yes.

13            Q.       Are the same?

14            A.       Yes.

15            Q.       Okay. And someone asked you about various  
16    forms of the DCF model, and I think you said basically the  
17    model is the same, there are different forms of it that can  
18    be applied. Was that your testimony?

19            A.       Yes.

20            Q.       And -- and what, for the record again, what  
21    form of the DCF model have you used in this case?

22            A.       Mine is the constant growth annual form of the  
23    DCF model.

24            Q.       And what form of that model or other forms  
25    have the other witnesses used, just for purposes of



1 illustration, do you recall?

2 A. Dr. Murry used the same form that I used,  
3 which is the annual constant growth form and Dr. Vander Weide  
4 used the quarterly DCF with constant growth. And then Travis  
5 Allen -- OPC witness Travis Allen used the same semi-annual  
6 form of the DCF.

7 Q. Thank you. Now once again, with respect to  
8 the form of the model that you used, what was the word you  
9 used to describe it?

10 A. The constant growth annual form of the DCF.

11 Q. Okay. And you applied that form of the model  
12 on a company specific basis to Empire. Would that be a fair  
13 statement?

14 A. That's correct.

15 Q. That's not -- the company specific approach is  
16 not a different form of the model, it's just the way you  
17 apply the form you utilize. Is that a fair statement?

18 A. Yes, it's just applying it to a specific  
19 company. The form that I use for comparable companies are  
20 the same that I applied in Empire.

21 Q. And yesterday, when you were on the witness  
22 stand yesterday morning, I asked you if that was -- the  
23 company specific DCF approach was the primary tool that you  
24 used for determining a return or a cost of capital for  
25 Empire, and you said yes. And I take it that would still be

1 your testimony.

2 A. That's correct.

3 Q. And when you do a company specific DCF  
4 analysis, as you did for Empire in this case, you look at  
5 only facts pertaining to Empire and then plug them into the  
6 formula, is that true?

7 A. Yes.

8 Q. And then the result is your cost of capital  
9 recommendation. Is that a fair statement? That's what I  
10 asked you yesterday morning, and I thought you said yes.

11 A. Yes.

12 Q. Okay. And then do you recall yesterday  
13 morning when I asked you about the fundamental assumption of  
14 the DCF formula or the model, and that is that the company  
15 whose cost of equity is being estimated operates in a steady  
16 state equilibrium. Do you recall that question?

17 A. Yes.

18 Q. And then do you recall that I took you through  
19 a series of assumptions with respect to the DCF model as to  
20 whether or not they should apply to Empire in this case, for  
21 example, the dividend payout ratio and rate of return on  
22 equity are expected to remain relatively constant.

23 A. Yes.

24 Q. Do you remember that series of questions?

25 A. Yes, I do.

1           Q.       And at the conclusion of all of that, I asked  
2   you, I said given this, would you agree that Empire violates  
3   the fundamental assumptions of the DCF model, and your answer  
4   was yes. Do you recall that?

5           A.       Yes.

6           Q.       And that's still your answer?

7           A.       Yes, it is.

8           Q.       Okay. And then I asked you given that fact or  
9   those facts, did that not suggest extreme care in applying  
10  the DCF to Empire in this case, and I think you said yes.

11          A.       That's correct.

12          Q.       And that's still your testimony?

13          A.       Yes, it is.

14          Q.       Now, in exercising that extreme care in  
15  applying the DCF model to Empire in this case, that would  
16  involve an exercise of judgment on your part; is that right?

17          A.       Yes, specifically with the growth factor,  
18  you're correct.

19          Q.       And would it be fair to say that your judgment  
20  with respect to that issue would be based on your education,  
21  training, and experience?

22          A.       Yes, and on analysis of the company, that's  
23  correct.

24          Q.       All right. Let me ask you this: I can't  
25  recall who asked the question yesterday, but you referred to

1 an AG Edwards report as the basis for your response. Do you  
2 recall that?

3 A. I don't know that I indicated it was a basis  
4 for my response. I indicated that that was one of the growth  
5 rates that's embodied in the projected growth rates from IBIS  
6 of three percent.

7 Q. Did you have any particular AG Edward report  
8 in mind when you -- when you made that statement?

9 A. No, I didn't. Like I said, I had analyzed  
10 IBIS' estimates of growth and I later found out from -- by  
11 contacting IBIS that the -- the two projected growth rates  
12 that IBIS had in its publication were from AG Edwards and  
13 from Lyman Brothers, and they indicated -- or I found from  
14 data request response information from Empire that one of  
15 those -- that the AG Edwards report was the three percent  
16 growth.

17 Q. Do you customarily use AG Edwards reports in  
18 formulating your opinions and recommendations to the  
19 Commission in connection with rate of return?

20 A. It's hard to tell if IBIS -- when I look at  
21 IBIS, unless you do further follow-up, you don't know exactly  
22 what brokers are following the company. They don't specify  
23 that unless you call them and find out, so they're -- it's  
24 quite possible that with many other companies, that AG  
25 Edwards may be one of the brokers that's providing estimates

1 to IBIS.

2 Q. In this particular case, have you utilized the  
3 AG Edwards reports in any respect with -- in formulating your  
4 opinion and recommendation to the Commission?

5 A. Yes.

6 Q. And which reports were those, do you recall?

7 A. It wasn't a specific report. Like I said,  
8 there was a three percent growth rate in the IBIS  
9 projections, and that was based on an AG Edwards report. I  
10 believe AG Edwards is pretty well consistent on a projection  
11 of three percent growth. I don't believe I've seen any  
12 reports that differ on that long-term projected growth, at  
13 least not that are in my possession.

14 MR. SWEARENGEN: May I approach the witness,  
15 please?

16 JUDGE THOMPSON: You may.

17 MR. SWEARENGEN: Thank you.

18 BY MR. SWEARENGEN:

19 Q. Mr. Murray, I'm going to hand you a document  
20 entitled AG Edwards Empire District Electric Company equity  
21 research recent development report dated October 29, 2004.  
22 Have you ever reviewed this document previously?

23 A. I believe that's a more recent report. I have  
24 not seen the October 29th. I don't believe that was provided  
25 in a DR response. I don't recall specifically that date.

1           Q.       If I would turn your attention to the second  
2 page of that report and ask you to read into the record, if  
3 you would, please, the paragraph that is third from the  
4 bottom. Would you do that?

5           A.       Yes. On September 20th, the Staff of the  
6 Missouri Public Service Commission recommended a 12 million  
7 parent 4.9 percent parent increase in base rate revenues  
8 based on an extremely low 8.79 percent return on common  
9 equity with a roughly 50 percent equity capital structure.  
10 We find the Staff's recommendation troubling given that the  
11 recent industry average ROE authorizations have been in the  
12 10 to 12 percent range, given that the Missouri Public  
13 Service Commission authorized a 10.5 percent ROE to  
14 neighboring Missouri Gas Energy in September of 2004.  
15 Despite the Staff's recommendation of 9.2 percent, we believe  
16 the company will receive a more constructive order from the  
17 MPSC.

18                   I'd like to note that I didn't recommend a 9.2  
19 rate in the MGE case, so that's not correct.

20           Q.       And what did you recommend in the MGE case?

21           A.       It was 8.5 to 9.5.

22           Q.       Okay. And then one last question, if you  
23 could read into the record from page 3 of this report, the  
24 fourth paragraph from the bottom, please. Thank you.

25           A.       The significance of the rate case is

1 highlighted by a September 28th rating act from Standard &  
2 Poors to the Staff recommendation. S&P placed a in response  
3 to the Staff recommendation. S&P placed the triple B slash A  
4 dash two corporate credit rating of Empire District Electric  
5 on credit watch with negative implications. The credit watch  
6 listing reflects prospects of erosion of EDE's financial  
7 condition if recent testimony by Staff is endorsed by MPSC.  
8 As of June 30th, total debt to total capitalization was 3.3  
9 percent.

10 Q. Thank you.

11 MR. SWEARENGEN: That's all I have. Thank  
12 you.

13 JUDGE THOMPSON: Thank you. Redirect.

14 MR. KRUEGER: Thank you, your Honor.

15 REDIRECT EXAMINATION

16 QUESTIONS BY MR. KRUEGER:

17 Q. Good morning.

18 A. Good morning, Mr. Krueger.

19 Q. Did you see that AG Edwards report that Mr.  
20 Swearngen showed you before today?

21 A. No, I did not.

22 Q. Did you rely on it in preparing your testimony  
23 in this case?

24 A. Not that report, no.

25 Q. To what extent did you rely on AG Edwards, if

1 at all, in preparing your testimony?

2 A. It had to do with the growth projections for  
3 earnings per share.

4 Q. And did you say that was three percent?

5 A. Three percent, that's correct.

6 Q. Okay. Do you have any knowledge if that's  
7 changed?

8 A. That report also indicated that they were  
9 projecting a three percent earnings per share growth rate.

10 Q. Thank you. Commissioner Gaw asked you  
11 yesterday about the result of your application of the CAPM  
12 case in Empire's 2002 rate case. Do you recall that?

13 A. Yes, I do.

14 Q. Were you able to find the answer to that  
15 question?

16 A. Yes, I was. In the 2002 rate case for Empire  
17 specific capital asset pricing model, the long-term based on  
18 the market risk premium from 1926 through 2001, on Schedule  
19 16 attached to my direct testimony in that case, the CAPM --  
20 the CAPM result was 8.67 percent. For a short-term period of  
21 1992 to 2001, the CAPM result was 7.41 percent.

22 Q. Thank you. Commissioner Davis asked you some  
23 questions about the use of standardized testimony or a  
24 template as part of your pre-filed testimony yesterday. Do  
25 you remember those questions yesterday?



1           A.       Yes, I do.

2           Q.       Are you familiar with the practices that other  
3 ROE witnesses, other than those that are on the Staff, follow  
4 with regard to the use of standardized testimony?

5           A.       Yes, I am.

6           Q.       Do you know anything about whether Dr. Murry  
7 utilizes standardized testimony in preparation of the  
8 testimony that he files in a case?

9           A.       He does.

10          Q.       And how do you know that?

11          A.       He's filed testimony in cases in the state of  
12 Missouri since I've been here. He's filed testimony in the  
13 last two Empire cases. He actually filed testimony in  
14 Empire's rate cases back to somewhere around the mid-90's,  
15 and you know, obviously I notice similarities in explanations  
16 of theory and the basis of regulation and what have you. And  
17 obviously those things do not change and it would -- you  
18 know, it really, I don't think, would make much sense to  
19 continuously change that testimony because the explanation is  
20 the same, and he had actually admitted so in his deposition  
21 that he had standardized portions of testimony.

22          Q.       Okay. Thank you. Do you know anything about  
23 whether Dr. Vander Weide uses standardized testimony in the  
24 testimony that he files in rate cases?

25          A.       The reason why I know he uses standardized

1 portions of testimony is because of his admission of so in  
2 his deposition. This is the first case that I've had the --  
3 you know, had the pleasure of working in a case with Dr.  
4 Vander Weide, and so this is my first exposure to his  
5 testimony, but I do know from his deposition that that's the  
6 case.

7 Q. Do you have any reason to believe that the  
8 practice of incorporating standardized testimony into the  
9 testimony that's filed in a case is unusual or out of the  
10 ordinary?

11 A. No, it's not unusual.

12 Q. Would you give just a brief overview of the  
13 steps that you follow -- that you followed in preparing your  
14 direct testimony in this case? And I'm talking about the  
15 sequence of activities that you went through in preparing the  
16 testimony.

17 A. Obviously the most important thing in -- in  
18 starting off with any rate cases is evaluating the -- and  
19 analyzing the financial data of your subject company and the  
20 comparable companies that, you know, that's what's really  
21 going to reflect what change in the capital economic  
22 environment.

23 The explanation of the theory and the legal  
24 issues of -- of, you know, of rate of return regulation, that  
25 shouldn't change much unless my attorney tells me that

1   there's something that has changed within the core cases.  
2   Maybe we'll clean that language up a little bit from time to  
3   time if there's some questions, you know, confusion from  
4   either Commissioners or other parties, we might try to, you  
5   know, improve the explanation. But the main part of, you  
6   know, any part of direct testimony is to really get to the  
7   specifics of the company and the specifics of the current  
8   capital and economic environment and trying to, you know,  
9   estimate a fair and reasonable rate of return.

10           Q.       So is gathering data the first thing that you  
11   do?

12           A.       Yes, actually preparing schedules is the first  
13   and foremost thing we're going to do to start analyzing what  
14   -- what we see as far as the cost of capital for any specific  
15   company.

16           Q.       And then you subsequently prepare your  
17   testimony after the schedules are prepared?

18           A.       Once we do the analysis, then we can explain  
19   why we did certain things within that analysis.

20           Q.       In this case, did you do all that work  
21   yourself or were there some portions that others did for you?

22           A.       Actually, Mr. John Keeble, who is filling in  
23   in our department in the absence of my manager, Ron Bible,  
24   because he was mobilized, he's helping out with the workload  
25   and we're giving him some experience, so he helped out with

1 the schedules in this case, and I worked with him on that and  
2 -- but after, you know, after the schedules are prepared, I  
3 analyze and evaluate the data that goes into those schedules  
4 and determine, you know, what -- what's a reasonable  
5 recommendation.

6 Q. The work that Mr. Keeble did, was that done  
7 under your direct supervision?

8 A. Yes, it was.

9 Q. Do you, from time to time, make changes in the  
10 standardized testimony that you include in your direct  
11 testimony?

12 A. Yes, there's always room for improving some  
13 explanations.

14 Q. Now, when you make those changes, are they  
15 your own ideas or has someone told you to include the changes  
16 in the standardized testimony?

17 A. It could be a little bit of both. If I have a  
18 suggestion from somebody that's reviewing it to say that this  
19 might read a little bit better, this might communicate your  
20 point a little clearer, then I might change that. But I  
21 also, you know, change the testimony based on my own  
22 initiative in order to, like I said, you know, keep in mind  
23 some of the confusion that maybe some of the Commissioners  
24 might have about the testimony, so then I'll make those  
25 changes, too.

1           Q.       And in your testimony yesterday, you described  
2     some of the changes that you did make in the standardized  
3     portions of testimony.

4           A.       Yes, I did.

5           Q.       Does your rebuttal testimony or surrebuttal  
6     testimony include any standardized portions?

7           A.       Sometimes it does. For the most part, that,  
8     you know, if there's new issues in a case, you're starting  
9     from scratch and you're really going through and analyzing  
10    all sorts of new issues. Obviously, you know, sometimes  
11    there -- the issues are the same in certain people's direct  
12    testimony from case to case, such as doctor -- since Dr.  
13    Murry has filed testimony in Missouri, obviously, as we  
14    indicated, his approach is fairly similar from case to case,  
15    and so he does have that standardized part of his analysis.

16                   And so the criticisms I've had in previous  
17    cases still apply to this case, and so there's really no  
18    reason to -- to reestablish that criticism. I'll look back  
19    to my previous rebuttal testimony on some of his analysis and  
20    use that, and then if there's new issues in a case, then I'll  
21    start from scratch on those -- those issues.

22           Q.       Okay. Thank you. You told Mr. Swearngen  
23    that you did not look at a loud ROE's before doing your  
24    analysis.

25           A.       Yes, I did.

1 Q. Why not?

2 A. Because what we're trying to do here is  
3 really, you know, determine what's going on in the current  
4 capital and economic environments, and those allowed ROE's  
5 may, even for, you know, the 2004 Public Utilities Ford  
6 Knightly, that could be from a case that was occurring in  
7 2003 and was just determined in 2004. And the public utility  
8 bond yields starting in the spring of 2003 have dropped  
9 considerably, so I believe, you know, some of that  
10 information, you know, may not -- the information they were  
11 considering at that time considering the fact, like in  
12 Missouri, we have 11-month rate case process, things can  
13 change, you know, fairly significantly from one year to the  
14 next in a capital and economic environment. So I think it's  
15 important to -- to really look at the specifics of what's  
16 going on in our, like I said, in the capital markets and the  
17 economy right now.

18 Q. Did you do anything to make yourself aware of  
19 what other states are allowing on the ROE issue in your  
20 preparation for this hearing?

21 A. In the preparation for the hearing, I wouldn't  
22 -- I wouldn't necessarily say the preparation for the  
23 hearing. I looked at it -- we're starting to look at it,  
24 you know, because we know that it is a concern of the  
25 Commission because it was specifically cited in the MGE

1 order, so obviously if, you know, if this is something that  
2 they're cognizant of, then we should be looking at it, too,  
3 to try to get an idea of what's going on within those --  
4 within some of those other states.

5                   Obviously, every state is a little different  
6 as far as how they're, you know, their regulatory environment  
7 is because of restructuring of the electricity markets; some  
8 states have deregulated, some haven't. So you have to do  
9 that with caution, but because of the fact that -- that this  
10 is something that the Commission is looking into and relying  
11 on, I did want to find out what, you know, what some of these  
12 staffs in other jurisdictions were recommending.

13                   And also just to -- to find out the  
14 reliability of some of the survey results from Public  
15 Utilities Ford Knightly because, as I found, the 2003 and  
16 2004 survey, they're five or six cases that were actually  
17 settled but they weren't indicated as such in that survey, so  
18 I think until there is a very thorough and complete and  
19 accurate survey done, it always needs to be used with  
20 caution.

21           Q.       I don't need you to repeat the things that you  
22 mentioned to Commissioner Davis in answer to his questions  
23 yesterday, but were there any other specific inquiries that  
24 you made other than those that you mentioned to him either in  
25 regard to ROE's allowed in other states or recommendations by

1       staffs in other states?

2               A.       I think we talked a lot about Arkansas  
3       yesterday, and also talked about Colorado and the fact the  
4       staff recommended 9.25 to 9.75 in that case, and they settled  
5       on 10.25.

6               Kansas, I talked to Adam Gatewood, he --  
7       obviously because of the fact that we share some, you know,  
8       some of the same utilities that operate in our states, talked  
9       to him and they just recently were involved in an Aquila  
10      case, and he had recommended a 9.5 percent return in that  
11      case. And so it was -- it was interesting to discuss some of  
12      those issues with him because I find that some of these other  
13      witnesses are facing some of the same heat that I am as far  
14      as, you know, this is what we're seeing.

15              We're seeing these projected growth -- even  
16      the projected growth rates are lower and these dividend  
17      yields are at a certain level, and so I -- unless you start  
18      trying to fish for something higher, you know, the results  
19      that weren't -- that we're receiving are lower, and I think a  
20      lot of that -- the test of reasonableness of that is to look  
21      at the fact that the price to earnings ratios for utilities  
22      is higher than they are -- than they've been on a historical  
23      basis, and I've seen some literature that indicates that is  
24      the case.

25              Q.       Why did you decide to use the DCF method in



1 making your cost of capital estimate in this case?

2           A.       I believe it is the most, you know, the most  
3 reliable, most company specific -- when I say company  
4 specific, I'm talking about for all companies. When you  
5 apply the DCF, it's getting at the very specifics of the  
6 company. It's looking at the dividends of that company, it's  
7 looking at the stock price of that company, and a stock price  
8 reflects all investors' expectations about what they think  
9 the risks are with that company. And then you can look very  
10 specifically at what a reasonable growth is to expect for  
11 that company.

12                       Where the capital asset pricing model and the  
13 risk premium model, you're looking at some outside variables,  
14 such as a total market risk premium, you're looking at, you  
15 know, the interest rates. And that's subject to a judgment  
16 as to which interest rate to use. And so there are, you  
17 know, that involves factors that aren't specific to the  
18 company, so -- and I think when you're trying to determine an  
19 opportunity cost for the company in order to be able to track  
20 capital, it's very important to look specifically at what's  
21 going on within that company.

22           Q.       To your knowledge, has the Commission ever  
23 indicated that it's not appropriate to use a company specific  
24 DCF analysis?

25           A.       To my knowledge, that's not been the case, and

1 I believe they adopted -- in the 2001 case, they adopted OPC  
2 witness' lower recommendation of 10 percent, which was  
3 primarily based on an Empire specific DCF analysis.

4 Q. Okay.

5 MR. KRUEGER: That's all the questions I have,  
6 your Honor.

7 JUDGE THOMPSON: Thank you very much.  
8 Mr. Murray, you may step down. Thank you for your testimony  
9 in the case. You are excused. Mr. Allen.

10 JUDGE THOMPSON: I'll remind you, Mr. Allen,  
11 you're still under oath. Take your seat. I believe we are  
12 ready for questions from the bench for you. Commissioner  
13 Appling.

14 COMMISSIONER APPLING: No questions this  
15 morning.

16 JUDGE THOMPSON: I have some questions for  
17 you, Mr. Allen.

18 THE WITNESS: Okay.

19 QUESTIONS BY JUDGE THOMPSON:

20 Q. With respect to the level of business risk  
21 associated with Empire, in your opinion, does its high  
22 reliance on natural gas as a fuel and the volatility of  
23 natural gas, does that increase the business risk or have no  
24 effect?

25 A. Certainly if you hold everything else equal,

1 that would result in an increasing factor in the business  
2 risk, but business risk is just one indicator of the overall  
3 risk of a company. And the overall risk of a company is what  
4 investors look at when making investment decisions. You  
5 wouldn't just -- you wouldn't just look at the bark of a  
6 tree, you'd step back and look at the whole tree when trying  
7 to make an investment decision.

8 Q. Okay. Define business risk for me.

9 A. Business risk is the variability -- or it can  
10 be defined as the variability in a company's net income due  
11 to the operations of its business. For example, change in  
12 sales, change in the overall economic environment, change in  
13 cost.

14 Q. Okay. And what's overall risk?

15 A. Overall risk is an all-encompassing risk,  
16 including not just the business risk of the company but also  
17 the financial risk of the company.

18 Q. So as a layperson attempting to understand  
19 these concepts, from the point of view of an investor, the  
20 risk of a company is the risk that your investment will be  
21 lost. Is it not?

22 A. Yeah, you can look at it like that, yes.

23 Q. Well, I mean, is that not a usual way to look  
24 at it?

25 A. That's a laymen's term way, yes.

1           Q.       Okay. So how does the sophisticated investor  
2 look at it?

3           A.       I think what the sophisticated investor will  
4 look at is they'll try to get an understanding of the  
5 business aspect of the company, the risks that are involved  
6 in the actual business of the company, and also the financing  
7 risk, the fixed charges on the company's cash flow. But  
8 ultimately, yes, you're concerned about the loss of your  
9 investment.

10          Q.       Okay. Because you're trying to pick a place  
11 to park your money, right?

12          A.       Yes.

13          Q.       And you want to park your money someplace, it  
14 depends, I suppose, there's a spectrum, right?

15          A.       Yeah, you want to park your money based on  
16 your overall risk tolerance. You're going to pick what level  
17 of risk you are willing to tolerate and then based on that,  
18 you're going to pick companies that give you the best return  
19 relationship for that risk.

20          Q.       Okay. For example, I might want a stock  
21 that's likely to grow. We've heard testimony about growth  
22 stock and income stock in this case, haven't we?

23          A.       Yes.

24          Q.       And like I believe there was testimony by  
25 someone that Microsoft, for example, was a growth stock. It

1 doesn't -- not likely to pay a dividend, but instead it's  
2 going to hopefully increase in value. Is that an accurate  
3 recounting of the testimony?

4 A. I believe that's accurate. Actually,  
5 Microsoft does pay a dividend now, though.

6 Q. Okay. But then there's other stocks that do  
7 pay dividend and aren't expected to necessarily grow in  
8 value.

9 A. Well, I wouldn't say that they're not expected  
10 to grow at all, but the growth is not as high or, you know,  
11 expect them to grow as quickly as what you would normally  
12 consider your growth stocks.

13 Q. Okay. And isn't it true that the higher the  
14 risk, the more likely a substantial return? In other words,  
15 isn't it true that very risky stocks are the ones that are --  
16 may on the rare occasion result in the largest amount of  
17 income or growth?

18 A. Well, it's a risk return tradeoff, yes, so the  
19 higher the risk, the higher the expected return of investors,  
20 obviously.

21 Q. Okay. So, from the point of view of an  
22 investor, if you knew that Empire was faced with an unusually  
23 high reliance on natural gas as a fuel and that natural gas  
24 prices are very volatile, wouldn't that make that -- Empire a  
25 less desirable place to park your money?

1           A.       Well, it depends on, again, you're singling  
2 out one aspect. An investor is not going to just look at one  
3 specific aspect. They're going to try to look at -- measure  
4 all factors of the risk of the company. Now, if that --  
5 certainly that will have an impact on the overall risk of the  
6 company, though, yes, you're correct there.

7           Q.       Well, let's pretend you're an investor looking  
8 at Empire. What else would you look at?

9           A.       I would try to get a gauge of the overall  
10 level of risk of the company using the measures that I've  
11 used in this case, looking at the beta of the company,  
12 looking at the bond rating of the company, looking at the  
13 ValueLine safety and timeliness ratings of the company.

14          Q.       And what exactly is the beta?

15          A.       The beta measures the volatility of the  
16 company's stock against the overall markets.

17          Q.       In other words, how likely it is to move?

18          A.       Yeah, for example, if you have a beta of 1 --  
19 1.0, then what you're saying is that the -- on average, the  
20 company's stock is going to track with the market, so if the  
21 market goes up ten percent, you would expect the company's  
22 stock to go up ten percent and vice versa.

23                   Companies with betas greater than 1 are  
24 generally going to increase by a larger amount than the  
25 market, so if the market goes up, say, -- say on the extreme,

1 company has a beta of 2, so it's twice as volatile as the  
2 market, so if the market goes up ten percent, you would  
3 expect your stock, on average, to go up 20 percent and vice  
4 versa. If the market went down ten percent, you would expect  
5 your stock to go down 20 percent, on average.

6 Q. And you also talked about bond rating.

7 A. Yes.

8 Q. What's bond rating?

9 A. Well, the bond rating is a measure of -- what  
10 rating agencies try to do is look at the potential that a  
11 company will default on its long-term debt, so -- so what  
12 they'll try to do is get a measure of business risk and  
13 financial risk and try to give them a rating to determine,  
14 you know, the likelihood that there's going to be a default  
15 or that their -- their assets -- I'm sorry, their net  
16 incomes, their cash flow is not going to be enough to pay or  
17 service the debt.

18 Q. What is Empire's bond rating, if you know?

19 A. Empire's bond rating is a triple B.

20 Q. Is that good?

21 A. It's investment grade.

22 Q. And what does that term mean?

23 A. You know, it means that -- investment grade is  
24 a measure of -- I guess it's kind of hard to say exactly a  
25 definition, but investment grade is -- is a -- is a needed

1 designation for, for example, a lot of mutual funds and  
2 things to be able to invest. So those companies that are  
3 investment grade have more -- more return and yield for risk,  
4 a better yield risk relationship.

5 Q. Would it be fair to say that investment grade  
6 means that the risk of default is low enough that it would  
7 not be irresponsible for a fiduciary to invest in trusted  
8 funds in that firm?

9 a. Yeah, I think I didn't do a very good job of  
10 explaining it there, but yeah, I believe the government  
11 agencies have regulation on, for example, pension funds, what  
12 they can invest in as far as bond ratings go, and a lot of  
13 them are -- you have to be -- at least be investment grade  
14 for them to be able to invest in these companies.

15 Q. So sort of a gross measure of safety; is that  
16 correct?

17 A. Yes, you can characterize it as that.

18 Q. Okay. Well, how far is that rating from the  
19 top of the rating scale?

20 A. I actually have a handout if you'd like to see  
21 it, but in general, what you've got --

22 Q. Just tell me would be fine.

23 A. Okay. For example, Standard & Poors, you have  
24 triple A, then you've got the double A categories, then  
25 you've got the triple B categories.



1 Q. So it's the third?

2 A. Yes, third tier.

3 Q. All right. And how far is it from the bottom?

4 A. I don't know off the top of my head. It's --

5 I think the ratings go all the way down to D.

6 Q. Okay. So let's say it went down one step,

7 would it still be investment grade, if you know?

8 A. One step, yes, it's triple B, so it could go

9 down triple B minus and still be investment grade.

10 Q. What's the cutoff?

11 A. Triple B minus.

12 Q. So you could go down one step and be

13 investment grade, but if it goes down two steps, it would not

14 be?

15 A. That's correct, based on Standard & Poors,

16 yes.

17 Q. Okay. Now, I heard testimony yesterday from

18 Mr. -- excuse me, Dr. Vander Weide that Empire is not earning

19 its cost of capital. Did you hear that testimony?

20 A. Yes, I did.

21 Q. Do you agree with that statement or disagree?

22 A. Well, based on my calculation of what their

23 cost of capital is, which is 8.96 to 9.41 percent, and based

24 on their recent ROE's, then I would agree with that statement

25 that they have not been earning their cost of capital.

1           Q.       Okay. Now, there's also been testimony that  
2 Empire has paid a particular amount as a dividend over the  
3 past several years. Have you heard that testimony?

4           A.       Yes, I have.

5           Q.       So as an investor, if the risk at Empire goes  
6 up, wouldn't it, in fact, make it all the more less  
7 attractive as an investment because there's no reason for me  
8 to expect a higher dividend in exchange for this higher risk  
9 that I would undertake?

10          A.       Well, if the risk went up -- overall risk went  
11 up, then you would expect that investors would require a  
12 higher rate of return from the company.

13          Q.       But there's no evidence that the company is  
14 going to change its dividend, is there?

15          A.       From what I've heard in this case, I can't say  
16 -- I can't testify to that they are going to change it.

17          Q.       I guess what I'm driving at, let me drive  
18 right there, is that based on what I've heard here, I'm  
19 suspicious that these models are perhaps not capable of  
20 accurately reflecting Empire's situation. What's your  
21 response to that?

22          A.       I don't agree with that. I think that these  
23 models are actually accurately gauging the current low cost  
24 capital environment that Empire is in right now, and that's  
25 the reason why you're seeing these low ROE numbers from

1 myself particularly, and I believe staff witness Murray, is  
2 that's -- we're trying to reflect what the current  
3 environment and what investors are currently expecting.

4 Q. Let me right that down. Low cost capital  
5 environment. What do you mean by that phrase, low cost  
6 capital environment?

7 A. What I mean is that the expectations of  
8 investors has -- as far as the return requirements, has  
9 decreased in recent years, and I think a lot of it is  
10 attributable to the low cost of the interest rates. You  
11 know, interest rates have been at a historically low level in  
12 recent years.

13 Q. So you're saying that investors just don't  
14 expect much for their money now?

15 A. What I'm saying is that I think there's a  
16 correlation between the -- the level of interest rates and the  
17 overall level required return of investors. And as of right  
18 now, as the interest rates have dropped, I think the overall  
19 required return of investors has dropped in general, as a  
20 general statement.

21 Q. Okay. Does that phrase also suggest that  
22 money is more readily available to Empire than it might  
23 otherwise be?

24 A. I don't understand your question.

25 Q. In other words, are they going to pay less for

1     what they borrow?

2             A.       Yes, you can make that current market rates,  
3     and yeah, based on -- on the decrease in interest rates in  
4     general, you can make that assumption, yes.

5             Q.       Are you able to explain why the numbers you  
6     came up with are higher than the numbers that Staff witness  
7     Murray came up with?

8             A.       I'm assuming you're talking about my ROE  
9     recommendation.

10            Q.       That's exactly what I'm talking about.

11            A.       I think the main reason -- I think David  
12     Murray testified to this yesterday -- was that our growth  
13     rates were pretty much similar with our DCF analysis, but the  
14     difference was in the price -- the time frame that we chose  
15     to calculate the price component of the DCF model.  
16     Mr. Murray used a six-month period, whereas I used a six-week  
17     average period of prices. And consequently, my dividend  
18     yield was higher than his. I --

19            Q.       So it's a different of inputs?

20            A.       Yes.

21            Q.       Different input.

22            A.       Yes.

23            Q.       Well, how is the Commission supposed to select  
24     among the various numbers that have been offered by four  
25     different expert witnesses all using similar but not quite

1 identical models except in the case, I guess, of Dr. Vander  
2 Weide, where the model was somewhat less similar?

3 In other words, you used a different input,  
4 you got a different number. Well, if the Commission selects  
5 your number as opposed to his number, that's going to make a  
6 significant difference for this company, is it not?

7 A. Yeah, I believe so. I think the rate base is  
8 \$600 million, so yes, it would make a difference.

9 Q. So what can you tell me about your selection  
10 of input that would persuade the Commission to select your  
11 results over those offered by the other witnesses?

12 A. Well, I believe as far as stock price is  
13 concerned, it's my belief that what you're trying to do is  
14 funnel current investor expectations, and I believe that the  
15 use of a six-week average is a better approximation of  
16 investor expectations than what Mr. Murray used, the  
17 six-month average. I believe that's too long of a period to  
18 accurately gauge the current expectations of investors.

19 And what you're trying -- what I try to do  
20 with the six-week average is get a general -- an  
21 understanding of where the stock price has been currently, so  
22 what you're trying to do when you average is you're trying to  
23 eliminate the day-to-day fluctuations. You try to get a  
24 general picture of what the stock price has been in recent  
25 weeks so as to gauge investor expectation -- current investor

1 expectation.

2 I believe the growth rate that we used or that  
3 I used, the three percent growth rate is accurate, and I  
4 believe that it's pretty consistent with witness David  
5 Murray's growth rate. I believe his was range was 2.25 to  
6 3.25 percent. And, you know, the dividend is not as much of  
7 a contingent issue because you know what the dividend is.

8 Q. Okay.

9 A. But, I'm sorry, but back to your question, you  
10 know, I think the Commission has, you know, has the job of  
11 weighing the evidence in the case and seeing what they  
12 believe is -- or seeing or reading the testimony and  
13 determining what they believe is -- is the best case and the  
14 best result.

15 Q. Well, I appreciate that. I know that that is,  
16 in fact, the Commission's duty. Would you agree with me that  
17 what you are doing is an art rather than a science?

18 A. I would agree with you that it is as much of  
19 an art as it is a science, yes.

20 Q. In other words, there is specialized knowledge  
21 on the part of the practitioner, for example, in your  
22 selection of a different input, than that that Mr. Murray  
23 used, isn't that right?

24 A. That's correct.

25 Q. You made an expert decision that the inputs

1     you were using would yield a more accurate or more  
2     representative result, correct?

3             A.       Correct.

4             Q.       Okay. Are you familiar with the testimony of  
5     Dr. Murry and Dr. Vander Weide in this case?

6             A.       Yes, I am.

7             Q.       Now, those two gentlemen have been doing this  
8     for quite a bit longer than either you or Mr. Murray, isn't  
9     that right?

10            A.       That's correct.

11            Q.       In fact, both of those gentlemen are  
12     professors at esteemed institutions, isn't that correct?

13            A.       That's correct.

14            Q.       So shouldn't the Commission give more  
15     deference to their results than yours?

16            A.       No.

17            Q.       And why is that?

18            A.       Because I believe that my result is the actual  
19     required rate of return of investors of Empire as of right  
20     now. If I didn't believe that, I wouldn't recommend it.

21            Q.       Well, I don't doubt your sincerity, but I'm  
22     trying to understand what errors or flaws did you see in what  
23     they did?

24            A.       Primarily with Dr. Murry, and I believe Staff  
25     witness David Murray has talked about this, and I fully

1 concur with him, that the growth rate that he used based on  
2 ValueLine was a six percent growth rate was essentially, I  
3 think, extremely optimistic.

4                   And when you look at how ValueLine calculates  
5 their growth rates in the base period, the base period that  
6 he used was, I believe, 2000 to 2002. They had the anomalous  
7 .59 earnings per share that year, and I think that obviously  
8 had a result of skewing that growth rate up to the six  
9 percent. If you look at how ValueLine does their  
10 calculations, what the analysts will do is not necessarily  
11 make a projection on growth, but what they'll do is they'll  
12 say earnings per share in 2004, for a hypothetical example,  
13 is going to be \$2.50.

14                   What they will do is say, okay, what I do  
15 expect in the future, say 2005, 2006? They'll say, well, I  
16 think maybe \$2.50, \$2.60, right, so what they'll do then is  
17 back out what implied growth rate that is, and whenever you  
18 back implied growth rate out, if you have an anomalous year,  
19 that's going to result in obviously a growth rate that is  
20 skewed upwards.

21                   And you know, my review of the various  
22 consensus growth rates, S&P growth rate, and the IBIS growth  
23 rate, I believe it's fully -- fully supports my three percent  
24 growth rate range.

25                   Q.       Okay. Tell me what you mean by the term



1     anomalous year.

2             A.       Well, what you're trying to do -- the  
3     anomalous year, I believe Mr. Gipson, Bill Gipson, testified  
4     that the earnings per share in 2001, the \$0.59 is -- was, you  
5     know, not representative of a normal year's earnings for  
6     Empire.

7             Q.       But it is historically accurate?

8             A.       It's historically accurate, but if you look at  
9     the earnings per share of Empire for the last ten or so  
10    years, you would see a big discrepancy between that one year,  
11    and I believe he had talked about --

12            Q.       Was it anomalous in that it was unusually low  
13    or unusually high?

14            A.       Unusually low.

15            Q.       And do you -- can you give me an opinion on  
16    why that anomaly occurred?

17            A.       Well, I believe Mr. Gipson testified as to the  
18    cost that they incurred due to the proposed merger that  
19    failed with UtiliCorp. I believe that was his testimony.

20            Q.       What's the likelihood of another anomalous  
21    year in the future?

22            A.       You know, it's possible, I believe, that  
23    currently for 2004, expectations are that earnings per share  
24    for Empire are going to be around a dollar, I think that's  
25    what Dr. Murry testified to, so -- but obviously that's not

1 nearly as low as the \$.59 in 2001.

2 But when you're looking at ValueLine and you  
3 understand how they calculate their growth rates, I think  
4 it's important for an analyst, and I think this is what  
5 investors would do would be to -- to try to normalize  
6 earnings in the beginning base period and then calculate what  
7 they expect the growth rate to be. And you know, I think  
8 when you do that, obviously you get around a three percent  
9 growth rate, which is pretty consistent with what the  
10 consensus growth rate estimates are right now.

11 Q. You know, everything you say just gives me so  
12 many more questions to ask.

13 A. Well, it's not, yeah, it's an interesting  
14 field.

15 Q. But we do want to get done today.

16 A. It's not three plus three equals six, and I  
17 understand that. It's something difficult to wrap your head  
18 around. I understand that.

19 Q. Let me ask you this: These tools and methods  
20 of analysis that you have employed, are they typically used  
21 by investors in selecting an investment?

22 A. Yes, I believe they are.

23 Q. Is that the purpose they were formulated, if  
24 you know?

25 A. Yeah, well, the DCF model was originally --

1 not to bore you with the history of it, but it was originally  
2 produced or designed or invented by an individual named John  
3 Williams, who the idea of it was to come up with the  
4 intrinsic price of a security, what investors -- what stock  
5 price was representative of the value of that company, and  
6 since then, Dr. Myron Gordon has manipulated that formula to  
7 the form that we use today to determine the required rate of  
8 return.

9 Q. So there's an underlying assumption, here, is  
10 there not, that in determining the cost of equity for Empire  
11 for rate-making purposes that this is essentially the same as  
12 determining the value of that security for investment  
13 purposes?

14 A. It's the same formula that has been ma  
15 manipulated to solve for the required rate of return, and how  
16 you do that is by using the current stock price, yes.

17 Q. But are those two tasks really the same? In  
18 other words, is the Commission's task in setting a rate  
19 really significantly similar to the decision an investor  
20 makes in choosing where to invest money?

21 A. Yeah, I believe it is, because, you know, the  
22 Commission's task is to determine what -- what rate of return  
23 investors are requiring, and that's certainly what investors  
24 --

25 Q. No, the Commission's task is to set a just and

1 reasonable rate. That is somewhat different, I think.

2 A. Which I -- my interpretation of a just and  
3 reasonable rate is that it's the required rate of return of  
4 investors.

5 Q. Really. And do you have any authority for  
6 that? In other words, is there a court case or a treatise  
7 where that equivalency is stated?

8 A. Well, I believe that, you know, the Hope and  
9 Bluefield cases talk about equal risk, equal return, and, you  
10 know, I believe that it is the required rate of return of  
11 investors, so equal risk, equal required rate of return of  
12 investors.

13 I believe Dr. Vander Weide testified that it  
14 was universally accepted as the required rate of return of  
15 investors. I don't believe any -- any witness -- any of the  
16 four witnesses in this case believe otherwise, that it's not  
17 the cost of capital or the required rate of return.

18 Q. Okay. Now you were talking about earnings per  
19 share. What does earnings per share mean?

20 A. Earnings per share is simply net income  
21 divided by the number of shares outstanding, so it's the  
22 profit divided by the number of shares outstanding.

23 Q. So is Empire earning a profit?

24 A. Yeah, it's earning a profit.

25 Q. But it's not earning its cost of capital. Can

1     you explain the difference between those two things?

2             A.       The -- the -- the earnings per share, as I  
3     said, was net income divided by number of shares outstanding,  
4     then the ROE of a company is simply the net income divided by  
5     the total equity, so that -- there would be a discrepancy  
6     there.

7             Q.       Okay. As a financial analyst, would you  
8     consider the fact that Empire's not earning its cost of  
9     capital to suggest that it is financially unhealthy or  
10    unsound?

11            A.       Well, obviously, as an investor, you would  
12    want the company to earn its required rate of return, but,  
13    you know, my understanding of -- of the way that regulation  
14    is performed here in Missouri is that the Public Service  
15    Commission provides enough revenue so that, in its mind, the  
16    Commission's mind, that if the utility company is operating  
17    prudently and efficiently, that it would have the opportunity  
18    to earn its required rate of return or its authorized rate of  
19    return. That's my understanding of the way it works.

20            Q.       But what significance to a financial analyst  
21    does the fact that Empire's not earning its cost of capital  
22    have with respect to the health or soundness of this company?  
23    Does it indicate that the company is unhealthy or unsound?

24            A.       Well, you know, I mean --

25            Q.       I think that's a yes or no.

1           A.       Yeah, I think the comparison though, is that  
2     does it indicate that it's healthy or unsound, I mean,  
3     because it's not earning its cost of capital would obviously  
4     be -- when comparing it to a company that did, obviously you  
5     would say that the company that was earning its cost of  
6     capital was, in general, in a healthier position than a  
7     company that wasn't.

8           Q.       And Dr. Vander Weide, I believe, testified  
9     that this was not a condition that could long continue.  
10    Would you agree or disagree with that testimony?

11          A.       I would agree with that. In a long-term, it's  
12    not as sustainable.

13          Q.       And how is the Commission to fix that problem?  
14    What is the fix for that problem?

15          A.       You know, I think that a -- the Commission is  
16    -- should determine what the prudent costs of this company  
17    are, prudent costs of this company are, and what the  
18    investors required rate of return is and give that --

19          Q.       I'm not considering with investors' expected  
20    rate of return. I'm asking what is the fix for this  
21    company's situation of not earning its cost of capital. What  
22    do we do?

23          A.       I'm trying to explain that to you.

24          Q.       Okay. Please do that.

25          A.       I think this company, that the Commission

1     should determine what the prudent costs of this company are  
2     going to be in the future and to determine what the required  
3     rate of return for this company is and give this company the  
4     -- the revenues and rates that will allow it to -- or allow  
5     it the opportunity to -- to recover its cost in the future  
6     and allow it the opportunity to earn the authorized rate of  
7     return.

8                     In our, other than that, you know, that's what  
9     the -- that's -- I'm not sure that just because the company  
10    does not earn its allowed ROE, that it is, you know, that we  
11    consider that the -- it's not a guarantee is what I'm trying  
12    to get to.

13            Q.     Okay. Very good. Well, is it your opinion  
14    that Empire has been inefficiently managed?

15            A.     You know, I haven't analyzed the actual costs  
16    that they have incurred with regard to what the Commission  
17    has determined to be prudent cost, so I can't testify to  
18    that.

19            Q.     But are you familiar generally with the case  
20    that the Public Counsel's putting on in this proceeding?

21            A.     In general, yes.

22            Q.     And is Public Counsel putting on -- making an  
23    allegation or putting on evidence that Empire has been  
24    imprudently managed?

25            A.     I don't believe so, but I'm not sure if that's

1 --

2 Q. Okay. If you were the CEO of an unregulated  
3 company that was not earning its cost of capital, would you  
4 raise prices?

5 A. Well, raising prices in an unregulated company  
6 will not necessarily guarantee that this company is now going  
7 to earn its cost of capital, because in an unregulated  
8 company, you don't have a captive customer base. So if you  
9 raise your prices, you might lose a lot of sales. Compared  
10 to, for example, if you're K-Mart competing against Wal-Mart,  
11 and K-Mart raises the price on Dial soap to \$6 for a bar of  
12 soap, that doesn't guarantee that now K-Mart is going to earn  
13 its cost of capital, because the public is going to go to  
14 Wal-Mart and buy a bar of Dial soap for, I don't know, \$.70,  
15 whatever the cost. So just raising the prices is not going to  
16 guarantee that the company is going to earn their cost of  
17 capital.

18 Q. Thank you.

19 JUDGE THOMPSON: Commissioner, do you have any  
20 questions?

21 COMMISSIONER APPLING: Not at this time.

22 JUDGE THOMPSON: Thank you, sir. I believe  
23 we're ready for recross based on questions from the bench.  
24 Mr. Krueger.

25 MR. KRUEGER: Thank you, your Honor. I think



1 I have just one question.

2 CROSS-EXAMINATION

3 QUESTIONS BY MR. KRUEGER:

4 Q. Does risk pertain only to the total loss of an  
5 investment or the risk that the investment may simply perform  
6 differently than you expect?

7 A. It performs to the risk that it might not  
8 perform the way that you'd expect it.

9 Q. That the return would be greater or less than  
10 --

11 A. Yes.

12 Q. -- than expected?

13 A. Yes.

14 Q. Okay.

15 MR. KRUEGER: Thank you.

16 JUDGE THOMPSON: Mr. Conrad, I see you back  
17 there.

18 MR. CONRAD: No questions, Judge, thank you.

19 JUDGE THOMPSON: Thank you, sir.

20 Mr. Swarengen.

21 MR. SWEARENGEN: Yes, your Honor.

22 CROSS-EXAMINATION

23 QUESTIONS BY MR. SWEARENGEN:

24 Q. Just a couple of questions, Mr. Allen, to  
25 follow-up on what Judge Thompson was asking you about. And

1     you used the example of Wal-Mart and K-Mart. Would you agree  
2     with me that neither Wal-Mart or K-Mart have any public  
3     utility obligation to provide service?

4             A.       I would agree with that.

5             Q.       And so whether or not either of those  
6     companies would continue in business really wouldn't make any  
7     difference from that standpoint?

8             A.       Well, I mean, it would make a difference to  
9     them, but yeah, it wouldn't be a public-need product, so yes.

10            Q.       On the other hand, in the case of Empire,  
11     would you agree that it's not in the public interest that  
12     that company go out of business?

13            A.       Yes, I'd agree.

14            Q.       And why is that?

15            A.       Because it is a basic necessary for the  
16     public, the product.

17            Q.       Judge Thompson asked you some questions at the  
18     outset about risk. Do you recall those questions?

19            A.       Yes.

20            Q.       And I think you said you'd read the testimony  
21     of Dr. Vander Weide in this case.

22            A.       Yes.

23            Q.       Do you recall that in his direct testimony,  
24     Dr. Vander Weide attempted to set out the primary factors  
25     that affect Empire's business and financial risks?

1           A.       Could you give me a page number on that?

2           Q.       I sure can. Page 14 of his direct testimony.

3           A.       Yeah, he went through a variety of risk  
4 measures for Empire from page 14 to 16.

5           Q.       And those include high operating leverage,  
6 demand uncertainty, peak demand, high degree of financial  
7 leverage, technology risk, would you agree?

8           A.       And regulatory uncertainty, yes.

9           Q.       Regulatory uncertainty. Would you -- would  
10 you mind reading into the record what he says about  
11 regulatory uncertainty, please?

12          A.       Sure. Regulatory uncertainty. The business  
13 and financial risk of electric energy companies such as  
14 Empire ultimately depend on their ability to charge rates  
15 that cover their costs. As long as regulators allow the  
16 companies to charge rates that reflect its cost of providing  
17 service, including its cost of capital, risk is minimal.  
18 However, if regulatory authorities set rates that fail to  
19 reflect the companies cost of providing service, regulatory  
20 risk can be substantial.

21                   In Missouri, electric companies face these  
22 substantial risks that they will not -- that they will be  
23 unable to recover increases in fuel and purchase power cost.  
24 This risk arises because Missouri, unlike most states, does  
25 not have a fuel adjustment clause mechanism. In addition,

1 Missouri does not allow Missouri utilities to include CWIP in  
2 rate base and depreciation rates are significantly lower for  
3 electric utilities in Missouri than in other jurisdictions.

4 Q. Thank you. And when the letters CWIP appear  
5 in his testimony, what do you understand that to mean?

6 A. Construction work in process.

7 Q. Now, do you agree with Dr. Vander Weide's  
8 testimony on page 16 concerning regulatory uncertainty?

9 A. I can agree that with regards to -- I  
10 understand that Missouri does not -- has legislation against  
11 fuel adjustment clauses and construction -- I believe  
12 construction work in process, but I'm not sure if that's a  
13 legal issue or not. But to the fact that those are not  
14 allowed to be recovered or to the fact that -- here's what I  
15 can agree to: The fact that one state has fuel adjustment  
16 clause and one doesn't, then all else equal, the state that  
17 has the fuel adjustment clause would imply less risk for the  
18 company. And to the fact that a company that has  
19 construction work in process that is allowed in rates prior  
20 to the completion of the project, the state that allows it  
21 into the rates prior to would obviously -- those would have  
22 less risk than the state that didn't, all else equal.

23 And for depreciation rates, I really don't  
24 know a lot about the depreciation rates.

25 Q. Let me see if I can get at it this way then.

1 Let's see if you can answer the question this way. The first  
2 sentence beginning on line one, the business and financial  
3 risks of electric energy companies, do you agree or disagree  
4 with that sentence?

5 A. I would agree with that.

6 Q. How about the second sentence, do you agree  
7 with that?

8 A. I would agree with that.

9 Q. How about the third sentence?

10 A. Yes, I'd agree.

11 Q. How about the next sentence? In Missouri,  
12 electric companies face the substantial risk that they will  
13 be unable to recover increases in purchase and power costs.  
14 And perhaps you need to read that sentence in conjunction  
15 with the following sentence. Do you agree with those two  
16 sentences?

17 A. I'm not sure that I can agree with those two  
18 sentences.

19 Q. And why is that?

20 A. Well, because my understanding of rate-making  
21 in Missouri is that the Commission will set a rate for fuel  
22 and purchase power costs that they believe is adequate and  
23 will allow the companies to recover their costs or the  
24 opportunity to recover their costs. That's my understanding  
25 of the way the process works.

1           Q.       And if it turns out that that decision, for  
2 whatever reason, for example, in the case of natural gas is a  
3 fuel is subject to prices, subject to wide swings and  
4 variations, isn't there risk that if there is no automatic  
5 recovery mechanism or fuel adjustment charge or some other  
6 mechanism, that the company may not recover its actual costs?

7           A.       There's the upside risk and the downside risk  
8 as well, so there's a risk that they might not, there's also  
9 the risk that they recover more.

10          Q.       And that's a risk that the company has that  
11 they might recover more?

12          A.       Well, that's not a risk for the company,  
13 that's a risk for the ratepayers.

14          Q.       Let me ask you this question: To the extent  
15 that there is no mechanism to permit recovery on an ongoing  
16 basis of those actual costs, would you agree that that is a  
17 risk that the company faces?

18          A.       I believe I answered that question as to -- to  
19 the Commission allows the opportunity to recover those costs  
20 and that if the cost -- the price that the Commission sets  
21 say it's \$6 or \$4 for gas, and the gas is \$6, then that is a  
22 risk for the company. But if the price is \$4 and -- or the  
23 price that the Commission sets for gas is \$4 and the actual  
24 price of gas is \$3, then that's a risk for ratepayers.

25          Q.       Okay. Thank you. And then the next sentence

1     that concerns construction work in progress in rate base, do  
2     you agree or disagree with that?

3             A.     I believe that's correct.

4             Q.     And the rest of that sentence which says  
5     depreciation rates are significantly lower for electric  
6     utilities in Missouri than in other jurisdictions, do you  
7     agree or disagree with that or do you know?

8             A.     I don't know.

9             Q.     Okay. Now, would you agree that another  
10    aspect of regulatory uncertainty could perhaps be the -- and  
11    I will use the word misapplication of the DCF formula in  
12    setting unauthorized return for a company? Could that be a  
13    risk that the Commission might make a mistake in doing that?

14            A.     I believe that the Commission could make --  
15    could make that mistake, sure.

16            Q.     Do you have Dr. Vander Weide's surrebuttal  
17    testimony with you?

18            A.     Yes.

19            Q.     If you would take that out and turn to page 6,  
20    please.

21            A.     Okay.

22            Q.     There on line 4, the question is what is the  
23    fundamental assumption of the DCF model. Do you see that?

24            A.     Yes.

25            Q.     Would you read into the record, please, his

1 answer?

2 A. As discussed above, the fundamental  
3 assumptions of the DCF model is that the company whose cost  
4 of equity is being estimated operates in a steady state  
5 equilibrium where its dividend payout ratio and rate of  
6 return on equity are expected to remain relatively constant.  
7 And in its earnings, I'm sorry, and its earnings, dividends,  
8 book value, and stock price are all expected to grow at the  
9 same rate and perpetuity.

10 Q. Do you agree with that statement as to the  
11 fundamental assumption of the DCF model?

12 A. That's one of the assumptions of the DCF  
13 model.

14 Q. That's one of the assumptions.

15 A. Yes, I agree.

16 Q. And the next question, in what way does Empire  
17 violate these assumptions, would you read that answer into  
18 the record, please?

19 A. Empire violates these assumptions in at least  
20 three ways. First, Empire is currently earning a rate -- a  
21 return on equity that is less than either its allowed rate of  
22 return on equity or its cost of equity capital. This  
23 situation is unsustainable in the long run. If Empire  
24 continues to earn less than its cost of equity, stockholders  
25 will pressure management to liquidate the firm.



1                   Second, Empire's dividends currently exceed  
2     its earnings and the situation is also unsustainable in the  
3     long run. Because the problem lies primarily in Empire's low  
4     earnings, Empire's earnings must grow at a greater rate than  
5     its dividends until its dividend payout ratio reaches a more  
6     normal level.

7                   Third, Empire is in the dangerous situation  
8     where its bond rating agencies have placed the company on a  
9     negative watch for a bond downgrade. This situation is  
10    unsustainable in the long-run as well.

11                  Q.     And do you agree with Dr. Vander Weide's  
12    testimony on that point, the point being how Empire violates  
13    the DCF assumptions?

14                  A.     I'm not sure if I believe that the third point  
15    that he makes is necessarily a violation of the DCF  
16    assumptions; but the first two, sure.

17                  Q.     The first two?

18                  A.     Yes.

19                  Q.     Sure are. Okay. Thank you.

20                         MR. SWEARENGEN: That's all I have. Thank  
21    you.

22                         JUDGE THOMPSON: Thank you. Redirect,  
23    Mr. Coffman.

24   ///

25   ///

1 REDIRECT EXAMINATION

2 QUESTIONS BY MR. COFFMAN:

3 Q. Mr. Allen, you were asked questions regarding  
4 fuel -- fuel volatility. And I assume that you have reviewed  
5 the fuel-related testimony in this rate case.

6 A. I've reviewed the direct testimony of Office  
7 of the Public Counsel witness James Busch, and I believe I  
8 reviewed the direct testimony of Brad Beecher.

9 Q. Do you have an opinion about whether the  
10 current state of natural gas prices is -- exhibits a  
11 situation that is more volatile than, say, two years ago?

12 A. No.

13 Q. Okay. Do you have any understanding or  
14 knowledge about whether or not the degree to which Empire is  
15 reliant on natural gas, that is the percentage of energy is  
16 produced from natural gas, is any greater than it was a few  
17 years ago?

18 A. I can't testify to a few years ago, but my  
19 understanding is that they -- they rely were predominantly on  
20 natural gas, and I believe it's to a significant degree  
21 greater than 50 percent of their production or their burn of  
22 natural gas, I believe.

23 Q. It is true, is it not, that you have read a  
24 variety of analysts' opinions and commentary on fuel  
25 volatility and risk as it relates to this electric company?

1 A. Yes.

2 Q. And is it your opinion that from the consensus  
3 of these analysts that that fuel volatility has somehow  
4 increased in just the last two or three years any greater  
5 than it has been, say, in the year 2001?

6 MR. SWEARENGEN: Objection, leading.

7 JUDGE THOMPSON: Sustained.

8 BY MR. COFFMAN:

9 Q. Do you have any opinion, Mr. Allen, about  
10 whether the volatility today with regard to fuel and purchase  
11 power cost has changed from recent periods, periods before  
12 this year?

13 A. Well, my understanding is that, you know, it's  
14 -- natural gas is obviously a volatile commodity, but as far  
15 as whether or not it's more volatile today than it was  
16 before, I can't testify to that. That's not an area I  
17 reviewed.

18 Q. Well, to the degree that the risk profile of  
19 this company has changed, would you expect that to be  
20 reflected in what analysts are projecting the growth rate to  
21 be for Empire?

22 A. You're talking about the business risk profile  
23 --

24 Q. Specifically --

25 A. -- or The overall risk profile?

1 Q. The overall risk.

2 A. Can you ask the question again?

3 Q. Yes. Would you expect any recent change in  
4 the risk of Empire to be incorporated in what analysts are  
5 projecting to be a proper growth rate for Empire Electric  
6 Company?

7 A. Yes, any -- any -- the overall risk of the  
8 company is going to be incorporated.

9 Q. And you were asked several questions about the  
10 three percent growth rate that you arrived at and how you  
11 received that. Would you clarify or give a sense to the  
12 Commission of how -- how many sources of information or  
13 analysts you reviewed to arrive at that three percent growth  
14 rate?

15 A. Yeah, I did a -- in my direct testimony, I did  
16 a projected BR plus SB calculation, and that came out to be  
17 around one and a half percent. Then I also looked at the S&P  
18 500 -- or I'm sorry, the S&P consensus growth rate, which I  
19 believe at the time of my testimony for Empire was around two  
20 percent.

21 I also looked at the Thompson growth rate,  
22 which around the time of my testimony, I believe, was two and  
23 a half percent. And I looked at the ValueLine growth rate,  
24 which was shown at the time of my testimony, six percent  
25 rated growth, but when I dove in deeper into that six percent

1 growth rate, I, as discussed earlier, when I took anomalous  
2 2001 earnings per share data into consideration and adjusted  
3 the growth rate to that, it fell at right at around three  
4 percent.

5                   So I cast my net, I tried to look at as many  
6 growth rates as I could in making my determination that the  
7 growth rate for Empire should be around three percent.

8           Q.       Could you give an approximation of how many  
9 analysts went into that survey?

10          A.       Well, as far as the Standard & Poors consensus  
11 growth rate, I believe there was four analysts that  
12 contributed to that two percent growth rate. And as far as  
13 the Thompson's financial growth rate, I believe there was  
14 also four analysts that contributed to that consensus growth  
15 rate. ValueLine is simply the opinion of the analyst, the  
16 one analyst that covers that stock. And for Empire, his name  
17 is Paul Deboss, (ph. sp.) and -- yeah, I think that's a good  
18 approximation.

19          Q.       And if you consider that ValueLine  
20 recommendation of Mr. DeBoss of a six percent, how would you  
21 characterize that six percent as it related to all the other  
22 analysts that you reviewed?

23          A.       I would consider it as an outlier.

24          Q.       And is it true that when you run the ValueLine  
25 calculation, taking out the one year relating to 2001, the

1 calculation would have arrived at close to three percent or  
2 less than that?

3 MR. SWEARENGEN: Objection, leading.

4 JUDGE THOMPSON: Sustained.

5 MR. COFFMAN: I believe that's already in the  
6 record.

7 BY MR. COFFMAN:

8 Q. You were asked about the earnings that were  
9 reflected in 2001, and that the \$.59, and the question about  
10 the testimony as to the failed merger -- or the proposed  
11 merger between Empire and UtiliCorp that did not take place.  
12 Do you understand who was to be the primary beneficiary of  
13 that proposed merger? That is either the shareholder or the  
14 ratepayer?

15 A. I believe that it was -- the primary  
16 beneficiary was the shareholders.

17 Q. Or would have been?

18 A. It would have been the shareholders, yes.

19 Q. There has been a considerable amount of  
20 discussion and perhaps confusion about what is referred to  
21 when where he say the required rate of return. Can you  
22 explain to me what you understand the phrase required rate of  
23 return to be referring to?

24 A. Well, my understanding of the required rate of  
25 return is the return that investors are actually expecting to

1   earn on a security. And not necessarily what is authorized  
2   by this Commission, but what they actually expect to earn.  
3   And, you know, financial theory would tell you that if this  
4   Commission authorizes 11 percent, and for example, we do a  
5   DCF analysis on Empire of, as we have done, and we -- we come  
6   up with around -- that the required rate of return is  
7   between, in my analysis, 8.96 to 9.41 percent, based on a DCF  
8   analysis of Empire, which I believe the company is indicating  
9   that the DCF model is -- is not reliable to use for -- for  
10   Empire because it violates some of the assumptions.

11                   But, you know, really the assumptions is -- is  
12   -- to quote the Nobel prize winning accomplice Norman  
13   Friedman, the assumptions, the important thing to understand  
14   about the assumptions of a model is not whether or not they  
15   are -- they are realistic in the real world, because in  
16   general, they never are. The important thing is how good the  
17   results are, how well the model actually represents current  
18   investor expectations.

19                   And I believe that this model has -- has done  
20   this, and I believe that that is -- that the current  
21   expectations of investors is around, you know, nine to nine  
22   and a half percent, so whenever you -- whenever you analyze  
23   this and you come up with a required rate of return between  
24   nine and nine and a half percent, that's what investors are  
25   expecting, so if this Commission authorizes something higher

1    than that, it does not necessarily mean that that's what  
2    investors are going to earn, because what's going to occur is  
3    adjustors are going to adjust the stock price so that what  
4    they actually earn is what they require, not what is  
5    authorized.

6           Q.       You were asked questions by the Judge  
7    regarding Empire not actually earning its cost of capital,  
8    and whether or not the Commission should do something to  
9    quote-unquote fix that problem. Is it your understanding  
10   that it is the Commission's responsibility to guarantee that  
11   a utility earns its cost of capital?

12          A.       No, it's not. It's not a guarantee. This  
13   Commission should authorize rates of return that if the  
14   company is operating efficiently and prudently, then it has  
15   the opportunity to earn its rate of return -- earn up to its  
16   authorized rate of return. So it's like a fishing license.  
17   You know, say, nine percent, if they are run prudently and  
18   efficiently, they should have the opportunity to earn a  
19   return on equity of up to nine percent.

20          Q.       Would it be fair to say that it's actually the  
21   utility's skill and opportunities that it must face that  
22   determine whether or not it -- it attains an authorized rate  
23   of return?

24                   MR. SWEARENGEN: Objection, leading.

25                   JUDGE THOMPSON: Sustained.



1 BY MR. COFFMAN:

2 Q. Is it true that the rate of return is -- the  
3 rate of return that you are recommending is but one component  
4 of the overall rate-making or revenue requirement formula?

5 MR. SWEARENGEN: Objection, leading.

6 JUDGE THOMPSON: Sustained.

7 BY MR. COFFMAN:

8 Q. Could you clarify for me your role in  
9 recommending a rate of return and that is what -- how it  
10 relates to the overall goal of setting a revenue requirement?

11 A. Well, my job is to -- to recommend to this  
12 Commission the company's actual cost of capital, which is a  
13 weighted cost of capital, weighted cost of, in Empire's case,  
14 their long-term debt, their preferred securities -- or their  
15 trust preferred securities, and their cost of equity. And  
16 that number that is calculated by myself or analyzed and  
17 developed by myself is then, if adopted by this Commission,  
18 is then multiplied by the rate base, which is then used to  
19 come up with the revenue requirement for this company.

20 Q. Okay. So if there were any prudence issues  
21 and reasonableness issues in the case, those would be  
22 addressed in other components?

23 A. Yeah, those are not -- those would be  
24 addressed in the costs of the company, which is not something  
25 that -- that I've analyzed.

1           Q.       Okay. You were asked a couple of questions  
2 about the major differences between the method you employ and  
3 the method Mr. Murray employees on behalf of the Staff. And  
4 you discussed the six-week period that you developed for a  
5 stock price. Can you explain how that six-week period  
6 compares to the period that Mr. Murray used to develop stock  
7 prices?

8           A.       As far as the results?

9           Q.       As to how those time periods relate to each  
10 other.

11          A.       Well, Mr. -- or Staff witness David Murray, I  
12 believe, calculated a period from -- I don't really know  
13 exactly his period, but what he did was he calculated a  
14 high-low average stock price over a six-month period, whereas  
15 what I did was I calculated the closing price for Empire over  
16 a six-week period, so it's -- first of all, witness Murray  
17 did the high-low average whereas I did a closing price  
18 average, and I believe the result of -- of Mr. Murray  
19 resulted in a higher stock price than that of what I  
20 developed.

21          Q.       Was the time period that you reviewed on  
22 average more recent than Mr. Murray's time period?

23          A.       Yes, it was. It -- it is more recent and  
24 consequently, I believe, is better representation of investor  
25 -- current investor expectation. Mr. Murray -- or Staff

1 witness Murray, I pointed out in my surrebuttal testimony,  
2 not only does he give weight to less historical information  
3 as far as stock prices go, but he gives equal weight to that  
4 information -- the older information as well as the new  
5 information in his six-month period, which I don't believe is  
6 appropriate.

7 Q. And -- but as to the growth rate, I believe  
8 you testified that you and Mr. Murray came to very similar  
9 conclusions as to that component.

10 A. That's correct. I came to an expected growth  
11 rate for Empire, I used three percent growth rate, and  
12 witness David Murray came to a growth rate estimate for  
13 Empire of 2.25 to 3.25 percent.

14 Q. Okay. And did you confer or collaborate in  
15 any way with David Murray in the development of your  
16 recommendation?

17 A. No, I did not.

18 Q. It was totally independent?

19 A. It was a complete independent analysis. Mr.  
20 Murray and I are -- I consider Mr. Murray a friend of mine,  
21 but we have a professional relationship when it comes to  
22 making our recommendations and we do not discuss the  
23 specifics of our analyses with each other.

24 Q. Thank you very much.

25 MR. COFFMAN: That's all I have.

1 JUDGE THOMPSON: Thank you, Mr. Coffman.  
2 Thank you for your testimony, Mr. Allen. You may step down.

3 THE WITNESS: Thank you.

4 JUDGE THOMPSON: You are excused. We're now  
5 at the point where we need a break for the reporter. Why  
6 don't we come back at 10:15 for opening statements on the  
7 depreciation issue. We are in recess.

8 (A BREAK WAS HAD.)

9 JUDGE THOMPSON: We're ready for opening  
10 statements on the depreciation issues. Mr. England.

11 MR. ENGLAND: Thank you your Honor, I'm glad to  
12 see that I have a blank slate for my art work. Thank you.

13 May it please the Commission. My name is Trip  
14 England, I'm representing the Empire District Electric  
15 Company today. As I understand the issue before you is  
16 depreciation. In that regard, the company has two witnesses,  
17 first Don Roff, an outside expert with the accounting firm of  
18 Deloitte & Touche, who has prepared a depreciation study and  
19 attached that as part of his direct testimony. In addition,  
20 we have the testimony of Greg Knapp.

21 The -- as I mentioned, the study that Mr. Roff  
22 has performed is attached to his direct testimony. As a  
23 result of that study, Mr. Roff has determined that the  
24 appropriate rates for depreciation for Empire District would  
25 increase existing annual accruals by approximately \$25

1 million a year. These increases or this increase is due  
2 primarily to a shorter life for production plant, treatment  
3 of net salvage, that is what I refer to as the traditional  
4 method of handling net salvage as part of the depreciation  
5 rate. And I might say as an aside the current rates do not  
6 contain any allowance for or accrual for net salvage as a  
7 result of a decision by this Commission in the company's 2001  
8 rate case.

9                   And then finally, Mr. Roff's study is based on  
10 a remaining life technique. By contrast, Staff and Public  
11 Counsel have used a whole life technique and they have  
12 proposed or support longer lives for production plant and  
13 little, or in the case of Staff, no net salvage allowance as  
14 part of their depreciation allowance. Staff and Public  
15 Counsel's case would essentially maintain the status quo. As  
16 a matter of fact, I think if their rates were applied, they  
17 would actually result in a slight decrease, if you will, in  
18 annual accruals.

19                   For purposes of this case, however, the  
20 company recognized that it could not seek the full recovery  
21 of the \$25 million depreciation expense that it believes is  
22 appropriate and has modified that request to approximately  
23 \$10 million on a total company basis. Those modifications  
24 are described in Mr. Roff's rebuttal testimony, and they  
25 include primarily a whole life technique.

1                   Mr. Roff has capped net salvage percents at  
2   100 percent for the four accounts where his study would  
3   indicate a net salvage percent in excess of 100 percent. And  
4   finally, he has extended the final year of retirement for the  
5   Asbury plant from 2014 to 2020.

6                   Now, the issue of lot -- as a result, the only  
7   issues, as I understand from our statement of position, is an  
8   issue of lives. As I mentioned, lives primarily related to  
9   production power plant facilities, and the issue of net  
10   salvage. The issue of lives is primarily centered on the  
11   company's use of the life span analysis, which is dependent  
12   upon the estimate or projection of final year of retirements  
13   for the plants.

14                  The issue of net salvage is what I would call  
15   the traditional issue that you all have heard over the last  
16   several years in a number of rate cases. So I -- in order to  
17   keep this brief, I will not bore you with all of the reasons  
18   why what we're proposing is good and why all of the reasons  
19   supporting Staff and Public Counsel's positions are bad.  
20   I'll leave that to my brief to bore you.

21                  I would note, though, however, in closing, one  
22   significant thing that I -- that I'm not sure has gotten  
23   enough attention. The very last schedule in Mr. Roff's  
24   direct testimony is a comparison of composite depreciation  
25   rates for Empire versus approximately 27 other electric

1 utilities. This information was taken from annual filings  
2 with the Federal Energy Regulatory Commission, the FERC, and  
3 I think it's pretty telling.

4                   It reveals that Empire's current depreciation  
5 accruals on an annual basis are approximately, or at least  
6 composite, are approximately 2.27 percent, while the average  
7 for all of the other companies are three percent. So when  
8 you hear other parties criticize the company's proposal as  
9 excessive, unreasonable, I think you need to put it in  
10 perspective with what the rest of the industry is doing and  
11 what the rest of the industry has allowed. And I think when  
12 you do that, at least from this type of comparative analysis,  
13 the company's position is far from excessive. In fact, I  
14 would submit to you or suggest that Public Counsel and  
15 Staff's position are willfully inadequate.

16                   Thank you very much.

17                   JUDGE THOMPSON: Thank you, Mr. England. I  
18 believe Staff is next.

19                   MR. WILLIAMS: May it please the Commission.  
20 My name is Nathan Williams, and I'm representing the  
21 Commission Staff here today on the depreciation issues in  
22 this case.

23                   As quoted from the US Supreme Court by this  
24 Commission at page 29 of its Report and Order setting rates  
25 for the Empire Electric District Company, in Case No.

1 ER-2001-299, where depreciation was a contested issue decided  
2 by this Commission, broadly speaking, depreciation is the  
3 loss, not restored by current maintenance, which is due to  
4 all the factors causing the ultimate retirement of the  
5 property. These factors embrace wear and tear, decay,  
6 inadequacy, and obsolescence. Annual depreciation is the  
7 loss which takes place in a year. In determining reasonable  
8 rates for supplying public service, it is proper to include  
9 in the operating expenses, that is in the cost of producing  
10 the service, an allowance for consumption of capital in order  
11 to maintain the integrity of the investment and service  
12 rendered.

13 In this case, the Staff's positions on the  
14 depreciation issues would result in approximately \$7 million  
15 dollars less in annual revenue requirements than the  
16 positions of the Empire District Electric Company.  
17 Approximately two and one-half million of that difference is  
18 attributable to the differences in how Empire and the Staff  
19 determine service lives for generation plant.

20 Both the Staff and Empire use empirically  
21 derived standard curves known as Iowa curves, and compare  
22 them to existing mortality data to determine the service  
23 lives of mass property, property such as pulls and  
24 transformers, for purposes of determining depreciation rates.  
25 The Staff also uses these Iowa curves to determine the



1 service lives of the property at Empire's generation plants.

2                   Rather than using existing mortality data to  
3 determine service lives for the property at its generation  
4 plant, the Empire District Electric Company assumes the life  
5 of the property at each of Empire's generation plants will  
6 end on a date specific to that plant. The result is that the  
7 service lives that Empire estimates for its generation plant  
8 property are unreasonably shorter than those estimated by the  
9 Staff, thus increasing the revenue requirement.

10                   The remaining approximately four and one-half  
11 million dollars difference between the Staff and Empire is  
12 due to their positions on how to treat cost of removal that  
13 exceed salvage. Staff takes the position that the difference  
14 between cost of removal and salvage should be measured by  
15 recent historical data and that the cost of removal less  
16 salvage should be treated as an expense for rate-making  
17 purposes. Under the Staff's approach, depreciation rates  
18 would not include a cost of removal less salvage component.

19                   In contrast to the Staff, Empire takes the  
20 position that cost of removal and salvage should be measured  
21 as of the end of the plant service life through estimates,  
22 that the cost of removal less salvage estimated for that  
23 point in time should be subtracted from the capital value of  
24 the plant being depreciated and the result used to determine  
25 depreciation rates. Under Empire's approach, depreciation

1 rates include a cost of removal less salvage component,  
2 including the depreciation rates it proposes for its  
3 generation plant.

4               Notably, the Staff and Empire each approach  
5 these depreciation issues in this case in the very same way  
6 that they approached them in Case No. ER-2001-299. In its  
7 Report and Order in that case, which was made effective  
8 October 2nd, 2001, the Commission stated at pages 29 to 30,  
9 the Commission finds that in this particular case, Staff's  
10 position regarding cost of service depreciation is more  
11 persuasive; however, the Commission's conclusion in this case  
12 should not be taken as a final endorsement of Staff's  
13 approach. Both the approach adopted by Staff and by the  
14 company have merit. And the Commission will use the one that  
15 fits the particular circumstances.

16               Now as then, the Commission should find that  
17 the Staff's approach of stating cost of removal less salvage  
18 based on recent historical experience as an expense  
19 separately from depreciation rates in using average service  
20 lives rather than fixed retirement dates for generation plant  
21 is more persuasive than Empire's approach of including cost  
22 of removal less salvage as a component and depreciation rates  
23 based on estimated cost of removal less salvage at a future  
24 date and using predicted final retirement dates for plant.

25               And in response to a statement made by Mr.

1 England regarding the last schedule attached to Mr. Roff's  
2 testimony, which I believe is DSR-4, I note that the -- most  
3 of the depreciation rates on that schedule do reflect net  
4 salvage as a part of the depreciation rate. In other words,  
5 net salvage is a component in those rates. The evidence will  
6 bear that out.

7 Nothing further.

8 JUDGE THOMPSON: Thank you, Mr. Williams. Ms.  
9 O'Neill.

10 MS. O'NEILL: Good morning, your Honor,  
11 Commissioners, and counsel. My name is Ruth O'Neill, you  
12 haven't seen me yet in this proceeding. I am from the Office  
13 of Public Counsel, and I am here for the purpose of  
14 discussing and the evidentiary portion of this hearing  
15 related to depreciation.

16 As you know, Empire's current depreciation  
17 rates are straight line, whole life depreciation rates and  
18 notably they do not include a net salvage factor. We propose  
19 the Commission should continue to require Empire to set its  
20 depreciation rates by using the whole life method of  
21 depreciation.

22 Public utility depreciation expense is  
23 typically straight line over an asset service life and  
24 results in an equal share of the cost of assets being  
25 assigned or allocated to expense each year over the service

1 life of the assets, which allows the company to recover the  
2 cost of asset as they're being used. And that service life,  
3 of course, is the period of time during which plant and  
4 equipment are in service and being used and useful to provide  
5 service to customers.

6 I expect we'll be having quite a bit of  
7 discussion here today and possibly tomorrow about the request  
8 to change the way net salvage is recovered by the company.  
9 Net salvage is that number which is a result of subtracting  
10 the cost of removing an asset from service from its salvage  
11 value. That is, the amount that remains over the depreciated  
12 asset that it can be sold for. Sometimes that calculation  
13 results in a positive number, but when the cost of removing  
14 an asset is greater than its salvage value, the result is  
15 negative net salvage.

16 Public Counsel recommends that the cost of  
17 removing depreciated assets from service should be treated as  
18 a specific, identifiable allowance reflecting Empire's actual  
19 recent experience with the cost of removal net salvage. This  
20 is the way in which Empire currently recovers its net salvage  
21 expense. Returning the net salvage component to depreciation  
22 rates, as proposed by Empire, is unreasonable because it  
23 would produce excessive depreciation expense and amounts to  
24 borrowing funds from customers without any obligation to pay  
25 back those funds.

1                   By adopting Public Counsel's proposal, the  
2     company will be allowed a \$29.1 million depreciation expense,  
3     which includes a little bit over \$1.7 million in net salvage  
4     expense. This level will result in approximately \$400,000  
5     per year decrease from the annual depreciation expense in  
6     current rates.

7                   Public Counsel's recommendation regarding  
8     depreciation is being presented by witness Michael Majoros.  
9     Mr. Majoros is Vice-President of the firm of Snavely, King,  
10    Majoros, O'Connor, and Lee, an economic consulting firm. Mr.  
11    Majoros provides consulting services on a variety of  
12    accounting and financial management issues and has testified  
13    and participated in cases before a number of public utility  
14    Commissions around the country.

15                  He's provided expert assistance in a wide  
16    variety of issues, and also has been responsible for  
17    developing his firm's services in the area of depreciation  
18    and other capital recovery issues. His schedule, MGM-1 to  
19    his direct testimony provides some insight into the scope of  
20    his qualifications and experience, and we are pleased to be  
21    able to present Mr. Majoros to the Commission in this  
22    proceeding to assist you in evaluating this significant  
23    issue. Mr. Majoros is aware that depreciation has become a  
24    big issue in Missouri and he'll be please to share his  
25    insight and information as you continue to evaluate this

1 issue.

2 Thank you.

3 JUDGE THOMPSON: Thank you, Ms. O'Neill.

4 COMMISSIONER CLAYTON: May I ask a question?

5 JUDGE THOMPSON: Yes, you may.

6 COMMISSIONER CLAYTON: Ms. O'Neill, I  
7 apologize, I'm multi-tasking is what I am doing, but I wanted  
8 you to refresh my memory and define for me the differences,  
9 if any, between Office of Public Counsel's position on the  
10 various issues involving depreciation, whether there is a  
11 difference or not.

12 MS. O'NEILL: There are -- Mr. Majoros will  
13 probably go into this in greater detail. Mr. Majoros  
14 recognizes that there are some legal asset retirement  
15 obligations that may -- that need to be accounted for in a  
16 way that's different than what the Staff suggests; however,  
17 the vast majority of the assets that are being discussed in  
18 this case do not fall into that category, so our positions  
19 are very similar.

20 COMMISSIONER CLAYTON: On each of the -- there  
21 are various issues in dispute on depreciation, so  
22 substantially, your positions are the same?

23 MS. O'NEILL: We are -- for the most part, we  
24 are the same. I believe that Mr. Majoros would testify that  
25 regarding -- well, regarding whole life, we are the same.

1     Regarding service lives, I don't think Mr. Majoros takes  
2     issue with Staff's position at all. And regarding whether or  
3     not net salvage should be bundled into depreciation as a  
4     whole, we agree. There are some minor differences in how we  
5     come to those conclusions.

6                     COMMISSIONER CLAYTON: And what's the dollar  
7     difference between Staff and OPC on the various legal plant  
8     retirement obligations which you had suggested?

9                     MS. O'NEILL: It's about --

10                    COMMISSIONER CLAYTON: An approximation.

11                    MS. O'NEILL: I'm not sure, I think it's a  
12     couple hundred thousand dollars.

13                    COMMISSIONER CLAYTON: Okay.

14                    MS. O'NEILL: It's not very big.

15                    COMMISSIONER CLAYTON: So in a scope of a  
16     seven million dollar issue, it's not too much.

17                    MS. O'NEILL: Right, it's fairly close.

18                    COMMISSIONER CLAYTON: Okay. Thank you.

19                    JUDGE THOMPSON: Commissioner Murray.

20                    COMMISSIONER MURRAY: Ms. O'Neill, I just  
21     wanted to clarify something. You indicated, I thought, that  
22     there was a -- the company's position was an additional \$29  
23     million.

24                    MS. O'NEILL: Actually, the company's position  
25     is closer to -- is not that high, their original -- well, I

1 -- actually, what I said was that our recommendation would  
2 result in a \$29.1 million total depreciation, that the whole  
3 issue would be \$29.1 million in total. That is -- I believe  
4 that after all the adjustments that the company has made  
5 regarding what they're presenting today, it's somewhere more  
6 -- it's somewhere closer to 10 -- a little bit less than 10,  
7 I believe, maybe 8 or 7 million dollars.

8 COMMISSIONER MURRAY: Okay. So you're not  
9 really sure?

10 MS. O'NEILL: I'm not really sure, to tell you  
11 the truth.

12 COMMISSIONER MURRAY: Okay. I won't ask you  
13 to clarify.

14 MS. O'NEILL: Thank you.

15 JUDGE THOMPSON: Other bench questions? Thank  
16 you, Ms. O'Neill. Mr. Conrad told me he had no opening  
17 statement. I believe DNR is not here. Mr. McCartney.

18 MR. MCCARTNEY: Good morning, and may it  
19 please the Commission. I'm here today on behalf of Aquila.  
20 Aquila is a Missouri regulated company that provides electric  
21 and gas services to Missouri customers. Aquila has  
22 intervened in this case solely to address the issue of  
23 depreciation and specifically to address the proper  
24 accounting method for net salvage.

25 As the Commission is well aware, the issue of



1 depreciation as it relates to the cost of removal, net of  
2 salvage has been a contentious one over the last few years,  
3 and it's an issue that's of great concern to Aquila and to  
4 the power industry. Aquila supports Empire's position in  
5 this case and specifically Aquila believes that the  
6 Commission should return to the traditional method of accrual  
7 so that net salvage rates are included as a component of the  
8 depreciation accrual rate.

9 Aquila witness Davis Rooney, who testified on  
10 behalf of Aquila in Aquila's case earlier this year, will  
11 provide testimony in this case that the accrual method is the  
12 appropriate regulatory policy and proper accounting  
13 methodology under state and federal rules. Thank you.

14 JUDGE THOMPSON: Thank you, Mr. McCartney.  
15 Mr. Byrne.

16 MR. BYRNE: Thank you, your Honor. May it  
17 please the Commission. My name is Tom Byrne and I'm the  
18 attorney representing AmerenUE in this proceeding only on the  
19 issue the net salvage.

20 I am here, once again, to ask you to reject  
21 the Staff and now the Office of the Public Counsel's  
22 short-sided and improper proposal to treat net salvage  
23 effectively as a cash item rather than as an accrual to be  
24 included in the depreciation rate as it should be.

25 I've only five minutes and that's not long

1 enough to explain all the problems we see with the Staff and  
2 OPC proposals, so I will limit my discussion to the four main  
3 problems with their approach.

4               First, Staff and OPC's treatment of net  
5 salvage defeats the fundamental purpose of depreciation  
6 accounting, which is to rateably allocate full cost of  
7 capital assets to the customers who use those assets. Under  
8 Staff and OPC's approach, today's customers are paying for  
9 the cost of retiring assets retired in the past, I think in  
10 the past five years in this case, that are no longer used to  
11 serve customers.

12              Because utility assets are long-lived, the  
13 universe from which these assets that were retired in the  
14 past five years comes from is a universe of plant that was  
15 installed 20 or 30 or 40 years ago, a universe of plant  
16 that's much smaller than the universe of plant used to serve  
17 customers today. The current customers' fair share of the  
18 net salvage cost of the much larger universal plant which is  
19 actually used to serve them is improperly and unfairly  
20 deferred to burden future generations of customers. That is  
21 not consistent with the fundamental principles of  
22 depreciation.

23              Second, Staff and OPC's approach is  
24 inconsistent with the uniformed system of accounts, which  
25 this Commission has adopted and which require both accrual

1 accounting and the inclusion of net salvage and depreciation  
2 rates. This should raise a big red flag for the Commission.  
3 Any party that asks the Commission to depart from the  
4 uniformed system of accounts bears a heavy burden and it's a  
5 burden which, in this case and other cases involving net  
6 salvage, the Staff and the Office of the Public Counsel have  
7 not sustained.

8 Third, Staff and OPC's proposals are far, far  
9 outside of the mainstream. Almost all of the other states,  
10 depending on who you talk to, 45, 46, 47 states in the United  
11 States, basically all the authoritative texts and experts in  
12 the field support the standard or traditional approach, not  
13 the approach advocated by the Staff and Public Counsel. The  
14 Commission should not accept the Staff and the Office of  
15 Public Counsel's invitation to move to the cutting edge of  
16 this issue and thereby adopt depreciation rates materially  
17 lower than just about any other jurisdiction.

18 Fourth, Staff and OPC's approach to net  
19 salvage is demonstrably harmful to Missouri utilities.  
20 Empire and Laclede Gas Company are the only two utilities  
21 that have been ordered by the Commission to adopt this  
22 approach, and both of their credit ratings have been  
23 downgraded by credit rating agencies that specifically cited  
24 the depreciation orders.

25 Empire was recently suffered an unusual two

1 notch downgrade that specifically talked about the  
2 Commission's ordered depreciation rates. In other words, to  
3 the limited extent that the Staff and OPC's approach has been  
4 actually adopted in Missouri, it has directly and adversely  
5 affected those utilities' financial company and their access  
6 to capital markets to finance necessary infrastructure  
7 improvements.

8                   As in previous cases, Staff's only  
9 justification for adopting its unusual approach to net  
10 salvage is to say that future net salvage costs are not known  
11 and measurable. Of course they're not, but neither are  
12 numerous other items that are routinely included in the  
13 rate-making process, such as estimates of future pension  
14 costs, estimates of the future growth of dividends used in  
15 the DCF model, which is used to establish the return on  
16 equity, or perhaps most on point, estimates of average  
17 service lives that go directly into calculating the  
18 depreciation rate. All those are based on estimates.

19                   The estimates of net salvage are based on  
20 rigorous engineering analysis of reams of historical  
21 retirement data. They are not speculative as the Staff and  
22 the OPC say. Instead, they are reliable estimates that  
23 should be used in the rate-making process. To the extent  
24 that even these reliable estimates turn out to be incorrect,  
25 ratepayers are protected with a variety of safeguards in

1 Missouri, including the requirement that depreciation studies  
2 be updated every five years, the treatment of the  
3 depreciation reserve as an offset to rate base, and that  
4 effectively provides ratepayers with a return on funds they  
5 may have advanced for net salvage, and the ultimate true-up  
6 of estimated and actual net salvage through the depreciation  
7 reserve.

8 I urge you to reject the Staff and OPC's  
9 unsupported approach to net salvage and employ the accrual  
10 method recommended in this proceeding by Empire and Aquila  
11 witnesses.

12 Thank you.

13 JUDGE THOMPSON: Thank you, Mr. Byrne.  
14 Question -- I'm sorry, Commissioner Murray? Commissioner  
15 Clayton.

16 COMMISSIONER CLAYTON: Thank you. I just  
17 wanted to get a couple of clarifying things to start off  
18 with. I've never seen anyone speak so passionately about  
19 depreciation before.

20 MR. BYRNE: I spent the last six years on the  
21 issue, so I have some passion.

22 COMMISSIONER CLAYTON: You need to get out  
23 more.

24 First of all, does Ameren have a witness  
25 that's going to be providing testimony or are you supporting

1 the testimony of someone else?

2 MR. BYRNE: We're supporting the Empire and  
3 Aquila testimony, we didn't submit testimony.

4 COMMISSIONER CLAYTON: Okay. And I'm assuming  
5 that you're -- you are advocating for each of the  
6 depreciation issues, not just the cost of removal net salvage  
7 issue?

8 MR. BYRNE: No, your Honor, we didn't -- we  
9 didn't even look at the other depreciation issues, it's only  
10 net salvage.

11 COMMISSIONER CLAYTON: Only net salvage cost  
12 of removal?

13 MR. BYRNE: Yes.

14 COMMISSIONER CLAYTON: Ameren has participated  
15 in several cases outside of its own rate case or otherwise.  
16 Could you give me an idea of how much this issue would mean  
17 to Ameren in a rate case?

18 MR. BYRNE: Well --

19 COMMISSIONER CLAYTON: These differences of  
20 position?

21 MR. BYRNE: I can't tell you exactly. It's  
22 tens of millions of dollars in cash flow. I mean, it doesn't  
23 -- because it's depreciation, it doesn't affect income, it's  
24 a cash flow item, but it's tens of millions of dollars, so 40  
25 or 50 million dollars in cash flow.

1                   COMMISSIONER CLAYTON: Okay. How do you --  
2 how do you respond to an assertion by one who says that the  
3 accrual method of dealing with cost of removal and net  
4 salvage does not have ample safeguards to protect a ratepayer  
5 in the event plant is not removed or the costs are less or  
6 nonexistent for the eventual removal of that property? What  
7 is your response to that?

8                   MR. BYRNE: I guess --

9                   COMMISSIONER CLAYTON: I ask you this because  
10 you don't have a witness.

11                  MR. BYRNE: Right, sure, that's fair. And I  
12 --

13                  COMMISSIONER CLAYTON: And your passion, I  
14 figured you'd have an answer.

15                  MR. BYRNE: Yes, I do have an answer. And you  
16 know, part of not having a witness is we were given a pretty  
17 full opportunity to address this issue with witnesses in the  
18 Laclede case, and we didn't think it was appropriate to  
19 burden the record case after case with the same testimony, so  
20 that was why we don't have any witnesses.

21                  COMMISSIONER CLAYTON: That's -- I'm not  
22 faulting you.

23                  MR. BYRNE: Okay.

24                  COMMISSIONER CLAYTON: I wanted to ask your  
25 opinion, since you have worked on it for six years, if you

1     could just give me a brief answer.

2                     MR. BYRNE: Well, first of all, I think the  
3     safeguards are very adequate. You know, and again, the  
4     ratepayers get a return on the money that they advance that,  
5     you know, if -- there's a timing difference, obviously, if  
6     you estimate future net salvage. So to the extent that  
7     they've paid ahead of the company incurring the cost, they're  
8     receiving a return equal to the utility's overall rate of  
9     return.

10                    Every five years, you do the -- you do the  
11    update of the depreciation study, or at least every five  
12    years, and there's an opportunity to correct for, you know,  
13    or update any assumptions where you have new data, so I think  
14    those are pretty good protections.

15                    I guess the other thing is, and again, we  
16    don't have a witness, but eventually, you know, as  
17    depreciation is paid and as the depreciation reserve grows,  
18    it's a cumulative effect. So as time goes on, eventually,  
19    the impact on the depreciation reserve can offset the expense  
20    in a given year, so over a period of time, you know, could be  
21    ten years or so, it -- it becomes a lower rate for the  
22    ratepayer because of the impact on the rate base. So I think  
23    all those things together provide pretty good protection for  
24    ratepayers.

25                    And you know, the other thing you've got to



1 realize is cash is leaving utilities much faster than it's  
2 coming in. And in this case, Empire has testimony to that  
3 effect, but it's true of all utilities. We spend more money  
4 on new infrastructure than we're taking in through  
5 depreciation rates. So net the utilities are, you know,  
6 reaching into their pockets more than they get from the  
7 ratepayers.

8 COMMISSIONER CLAYTON: Should there be a  
9 connection between the depreciation rates and the investment  
10 in new plant? Would that be an appropriate way to deal with  
11 this?

12 MR. BYRNE: Well, I mean, you know, I think --  
13 I think the utilities are always going to have to pay more  
14 for new plant than they're going to get for depreciation, and  
15 I don't know that there's necessarily a connection. But to  
16 my mind, it's a common sense thing that suggests it's fair to  
17 get a fair amount of net salvage from the customers. It's  
18 not like we're collecting a whole bunch of cash beyond what  
19 we're spending and it's sitting in a bank somewhere.

20 COMMISSIONER CLAYTON: Would it matter if a  
21 utility were not spending increased amounts on  
22 infrastructure? Does that make any difference? What happens  
23 if they use the cash flow for other purposes?

24 MR. BYRNE: The cash flow is a fairness  
25 argument. Depreciation theory and depreciation engineers

1 don't care, you know. They just want to get it right. But  
2 to my mind, the cash flow thing is sort of a fairness  
3 argument.

4 COMMISSIONER CLAYTON: So it's not connected  
5 to the investment infrastructure?

6 MR. BYRNE: I think if you ask depreciation  
7 engineers, they would say not necessarily, you know, the  
8 science of depreciation doesn't consider that.

9 COMMISSIONER CLAYTON: Well, do the engineers  
10 care more about the issue or do the accountants care more  
11 about this issue?

12 MR. BYRNE: Well, I think they both do.

13 COMMISSIONER CLAYTON: Okay. I look forward  
14 to the testimony, and I would add just as a highlight to the  
15 attorneys who are going to be asking questions of these  
16 witnesses, that I have a particular interest in these  
17 safeguard issues on both sides, and I hope that they are  
18 explored thoroughly by each of the parties and I look forward  
19 to that testimony. Thank you.

20 JUDGE THOMPSON: Other bench questions? Very  
21 well, Mr. Byrne --

22 MR. BYRNE: Thank you.

23 JUDGE THOMPSON: -- thank you very much for  
24 your opening statement and your testimony.

25 Okay. We're ready for the first witness, who

1 I believe will be Mr. Roff; is that correct?

2 MR. ENGLAND: That is correct, your Honor.

3 JUDGE THOMPSON: Very well.

4 (THE WITNESS WAS SWORN.)

5 JUDGE THOMPSON: Do you understand that if you  
6 were to give false testimony in this proceeding, you could be  
7 prosecuted for the crime of perjury?

8 THE WITNESS: Yes, sir.

9 JUDGE THOMPSON: Would you please spell your  
10 last name for the reporter?

11 THE WITNESS: R-O-F-F as in Frank.

12 JUDGE THOMPSON: Thank you. You may inquire.

13 MR. ENGLAND: Thank you, Judge. Before I do,  
14 I've got an extra copy of the witness' direct, rebuttal, and  
15 surrebuttal testimony, which I understand have been premarked  
16 as Exhibits 18, 19, and 20. And I'm not sure if copies have  
17 previously been provided to the Reporter.

18 COURT REPORTER: They have.

19 MR. ENGLAND: Thank you. Then I'll begin.

20 DIRECT EXAMINATION

21 BY MR. ENGLAND:

22 Q. Would you please state your full name and  
23 business address for the record, please?

24 A. My name is Donald S. Roff. My business  
25 address is 2200 Ross Avenue, Dallas, Texas, 75201.

1           Q.       And by whom are you employed and in what  
2 capacity?

3           A.       I'm a director with the accounting firm of  
4 Deloitte & Touche, LLP.

5           Q.       And have you been retained by the Empire  
6 District Electric Company to present testimony on its behalf  
7 in this case?

8           A.       Yes, I have.

9           Q.       In that regard, have you caused to be prepared  
10 and filed in this case three pieces of testimony designated  
11 prepared direct, prepared rebuttal, and prepared surrebuttal  
12 testimonies?

13          A.       Yes.

14          Q.       Taking your prepared direct testimony, which I  
15 understand has been marked for purposes of identification as  
16 Exhibit No. 18, do you have any changes or corrections to  
17 that testimony?

18          A.       Yes, I do.

19          Q.       Could you please identify those by page and  
20 line number, please?

21          A.       Certainly. There's only one change with  
22 respect to Exhibit 18, the direct testimony. That would be  
23 on Schedule 5 of Exhibit DSR-3, and the change is in column  
24 five for the Iatan Unit One plant. The retirement date  
25 should say 2020, not 2014.

1           Q.       Schedule 5 also have a page number designation  
2 of 15 at the bottom?

3           A.       Oh, I'm sorry, yes, it does.

4           JUDGE THOMPSON: That should be 2015 you said?

5           THE WITNESS: 2020.

6           JUDGE THOMPSON: Thank you.

7           COMMISSIONER MURRAY: Judge, what line was  
8 that, again?

9           JUDGE THOMPSON: There is no line number, it's  
10 page 15.

11          THE WITNESS: Of the report.

12          JUDGE THOMPSON: Of the report on Schedule 5.

13          MR. ENGLAND: Under the first category of  
14 steam production plant, it's the last line item, I believe.

15          COMMISSIONER MURRAY: Thank you.

16          MR. ENGLAND: Final column to the right.

17          JUDGE THOMPSON: Proceed.

18          MR. ENGLAND: Thank you.

19 BY MR. ENGLAND:

20          Q.       Does that complete your corrections to the  
21 prepared direct testimony?

22          A.       Yes.

23          Q.       Okay. Turning your attention now to the  
24 prepared rebuttal testimony, which I believe has been marked  
25 for purposes of identification as Exhibit No. 19. Do you

1 have any changes or corrections?

2 A. Yes, there's a few typographical changes. The  
3 first is at page 13 of Exhibit 19, that footnote should be  
4 footnote 10, not No. 9. On page 31, line 10, the first  
5 sentence should read there are three reasons. On page 32,  
6 line 9, the case number referenced should be TO-82-3, so I  
7 guess strike the Y in that line. And that's all for the  
8 rebuttal testimony.

9 Q. Okay. Then let me turn your attention,  
10 finally, to your prepared surrebuttal testimony, which has  
11 been marked, I believe, Exhibit 20 for purposes of this  
12 proceeding. Are there any corrections to that testimony?

13 A. Yeah, a few minor typographical changes. At  
14 page 5, line 4, the reference should be Schedule DSR-1 SR.  
15 At -- also on page 5, line 11, the word cost in the middle  
16 line should be plural, C-O-S-T-S. At page 7, line 7, insert  
17 the word the between that and company. Also on page 7, line  
18 15, at the very end of the line, insert word the for, F-O-R,  
19 between accrual and negative. Also on page 7, line 20, the  
20 word if near the end of the line should be in. At page 17,  
21 line 2, insert the word age after maximum. At page 17 also,  
22 line 10, the last word there need should be been, B-E-E-N.  
23 And finally, on page 20, line 17, I believe the word does  
24 should be do, D-O, and that is all the corrections that I'm  
25 aware of.

1           Q.       Thank you, sir. With respect to all three  
2 pieces of testimony, were they prepared by you or under your  
3 direct supervision?

4           A.       Yes, they were.

5           Q.       And given the corrections that you've made  
6 here on the record today or taking that into consideration,  
7 would your answers as appearing in this testimony be the same  
8 here under oath as they are in the prepared testimony?

9           A.       Yes, they would.

10          Q.       Is the information in that testimony true,  
11 correct, to the best of your knowledge and belief?

12          A.       Yes.

13          Q.       As well as the information in the schedules  
14 attached thereto?

15          A.       Yes.

16          Q.       Thank you, sir.

17                   MR. ENGLAND: I have no other questions of the  
18 witness. Would offer Exhibits 18, 19, and 20, and tender the  
19 witness for cross-examination.

20                   JUDGE THOMPSON: Thank you, Mr. England. Do I  
21 hear any objections to the receipt of Exhibits 18, 19 or 20?

22                   MR. WILLIAMS: Judge, Staff has an objection  
23 to Exhibit No. 19.

24                   JUDGE THOMPSON: And what is that objection?

25                   MR. WILLIAMS: That the question and answer

1 that appears on page 34, the question is there any other  
2 topic that you wish to address, and then the answer begins  
3 yes, because neither the Staff nor the OPC witness testimony  
4 discusses this issue. I ask this Commission to review my  
5 direct testimony, and so forth. This is rebuttal testimony,  
6 and I object -- Staff objects on the ground that this is  
7 beyond the scope of proper rebuttal.

8 JUDGE THOMPSON: Mr. England.

9 MR. ENGLAND: Technically, it probably does  
10 not address any of the testimony that was filed in direct by  
11 Staff or Public Counsel, but it then appears in surrebuttal,  
12 so I don't -- whatever prejudice that I believe Staff may  
13 feel it suffers as a result of this being in rebuttal, my  
14 opinion is minimal. It could have just as easily been in  
15 surrebuttal, and in fact, I think we do address it in  
16 surrebuttal as well as our direct testimony. So I guess my  
17 -- my response would be no harm, no foul.

18 JUDGE THOMPSON: Okay. Mr. Williams, how do  
19 you respond to the no harm, no foul theory?

20 MR. WILLIAMS: It's also present in his direct  
21 testimony. It's inappropriate in response to Staff's direct  
22 case.

23 JUDGE THOMPSON: I'm going to sustain the  
24 objection, and we will strike the testimony that appears on  
25 page 34 from line 11 through line 23, and on page 35 lines 1



1 through 5. Any other objections?

2 MR. WILLIAMS: No, Judge.

3 JUDGE THOMPSON: Hearing none, Exhibits 18,  
4 19, and 20 are received as corrected and subject to the  
5 objection that has been sustained. Cross-examination,  
6 Mr. Byrne.

7 CROSS-EXAMINATION

8 QUESTIONS BY MR. BYRNE:

9 Q. Good morning, Mr. Roff.

10 A. Good morning.

11 Q. I just have a couple of questions. First of  
12 all, my understanding is the value of the net salvage issue  
13 in this case is basically \$4.6 million; is that correct?

14 A. I think that was the Staff determination, yes.

15 Q. Okay. Okay. And I guess that reflects the  
16 difference between sort of the net difference between where  
17 the company is on net salvage and where the Staff is?

18 A. I believe that's correct.

19 Q. Taking into account that the Staff is allowing  
20 some as an expense?

21 A. Yes.

22 Q. And of that \$4.6 million, do you know what  
23 part of that relates to net salvage associated with mass  
24 property accounts versus the terminal salvage for electric  
25 generating plants?

1           A.       I don't have that specific quantification with  
2 me, but my recollection is it's roughly equal, approximately  
3 the same level of net salvage for production plant as for the  
4 mass property.

5           Q.       So of the \$4.6 million, roughly \$2.3 million  
6 applicable to mass property and roughly \$2.3 million  
7 applicable to terminal?

8           A.       Correct.

9           Q.       Okay.

10           MR. BYRNE: Thank you, that's all I have.

11           JUDGE THOMPSON: Thank you, Mr. Byrne.

12 Mr. McCartney.

13           MR. McCARTNEY: No questions, thank you.

14           JUDGE THOMPSON: I don't see Mr. Conrad.

15 Mr. Williams.

16           MR. WILLIAMS: Thank you, Judge.

17                   CROSS-EXAMINATION

18 QUESTIONS BY MR. WILLIAMS:

19           Q.       Good morning, Mr. Roff.

20           A.       Good morning.

21           Q.       I want to turn your attention to the Schedule  
22 DSR-4 where you have listed composite depreciation rates for  
23 a series of electric utilities. And with regard --

24           A.       Is that the schedule that was just struck in  
25 part?

1 Q. No, sir.

2 A. Oh, I'm sorry then. DSR?

3 Q. An attachment to your direct testimony.

4 A. I'm having trouble locating exactly what you  
5 mean.

6 Q. It has at the title of it comparison of  
7 depreciation amounts and rates source --

8 A. Okay. I have it. It just wasn't labeled on  
9 my copy here.

10 Q. In your direct testimony on page 7 at lines 16  
11 through 18, you state I have conducted no extensive  
12 evaluation of the factors influencing any particular company  
13 composite depreciation rate, and that's with regard to  
14 schedule DSR-4?

15 A. That's correct.

16 Q. And further, on lines 19 through 20 of that  
17 same testimony, you state a composite depreciation rate of at  
18 least 3.00 percent seems to be an adequate average composite  
19 depreciation for an electric utility. That's a clause out of  
20 a sentence; is that correct?

21 A. That's correct.

22 Q. Did you determine what the factors are that  
23 influenced the composite depreciation rates of the companies  
24 that you included in schedule DSR-4?

25 A. No, as stated in the prior sentence, I did

1 not.

2 Q. Then you didn't evaluate those factors,  
3 either, did you?

4 A. That's correct.

5 Q. Did you use the mix of generating units by  
6 fuel type of as a criteria for Schedule DSR-4?

7 A. Not specifically. The basis for the selection  
8 of these companies was -- is described in my testimony and  
9 represents essentially companies somewhat adjacent in  
10 geography to Empire District, and companies of similar size.  
11 So having said that, it would seem a conclusion to reach  
12 would be that the generation would be a reasonable mix of  
13 comparable size.

14 Q. And that's the basis for your conclusion?

15 A. The basis for the conclusion regarding the  
16 rate is not that basis, no.

17 Q. No, the basis for your conclusion that they  
18 are comparable generation mixes in proximity to the Empire  
19 Electric?

20 A. Of relative size, yes.

21 Q. And you've anticipated my next question. On  
22 that list, there's listed Niagara Mohawk Power, is there not?

23 A. That's correct.

24 Q. Where is the service territory of that  
25 company?

1 A. It's in New York state.

2 Q. Where is the service territory of New York  
3 State E & G?

4 A. It's in New York state as well, southern New  
5 York state, I believe.

6 Q. Where is the service territory of Puget Sound  
7 Energy?

8 A. In and around the Seattle area.

9 Q. Where is the service territory of Pennsylvania  
10 Electric?

11 A. Western Pennsylvania.

12 Q. Where is the service territory of Sierra  
13 Pacific Power?

14 A. Sierra Pacific Power would be the Reno, Carson  
15 City, northern Nevada area.

16 Q. And where is the service territory of  
17 Interstate P & L?

18 A. I believe that's in Utah.

19 Q. And where is the service territory of Portland  
20 Energy?

21 A. It's in Portland, Oregon. Portland General  
22 Electric I believe is the company.

23 Q. Other than Empire and Pennsylvania Electric,  
24 do the depreciation rates that are shown on Schedule DSR-4,  
25 the composite depreciation rates, include both the factor for

1 recovery of origin investment and the factor for recovery of  
2 cost of removal less salvage?

3 A. I believe that's correct, and that was part of  
4 the purpose of this was to illustrate the difference between  
5 what Empire District depreciation rates represent and other  
6 companies are receiving on a somewhat less than comparable  
7 basis for that point.

8 Q. The rate you have reflected for the Empire  
9 Electric -- Empire District Electric Company does not include  
10 -- the composite rate does not include net salvage; is that  
11 correct?

12 A. I didn't look at the component of depreciation  
13 expense, so I can't say for certain whether that rate  
14 includes the net salvage treatment that this Commission has  
15 ordered or not. My guess is it does.

16 Q. Did you determine what retirement dates to use  
17 for Empire's production plant in your depreciation study?

18 A. No.

19 Q. Who did determine those retirement rates?

20 A. They were -- those retirement dates were  
21 developed based upon discussions with a company planning  
22 personnel, in particular Mr. Beecher.

23 Q. So you obtained them from Empire?

24 A. Yes.

25 Q. What did you rely -- what did you rely on for

1 accepting those dates that were provided by Empire?

2 A. Well, there's really, I guess, two factors.  
3 One is I value the opinion of Mr. Beecher. We had thoughtful  
4 discussions regarding what those plants contain, what factors  
5 influence their retirement dates and the lives relative to  
6 each of those facilities. He was very knowledgeable in the  
7 area of operations and capital activity at those facilities.  
8 He was very familiar with environmental requirements, and  
9 then subsequent to that, just looking at the lives that  
10 resulted from those retirement dates. They were consistent  
11 with my experience in this field, so both reasons influenced  
12 the acceptance of those dates.

13 Q. Does Empire have any witness here that's going  
14 to testify as to how Empire arrived at those dates?

15 A. You'll have to ask Empire that question.

16 Q. Is your answer that you don't know?

17 A. That's correct.

18 Q. I want to turn your attention to Schedule 5 of  
19 Schedule DSR-3 to your direct testimony.

20 A. Okay.

21 Q. I believe that's page 15. Are you there?

22 A. Yes.

23 Q. On that schedule, you list a series of Empire  
24 production units. Would you begin with the top of that list,  
25 which is Riverton Unit 7 and describe the unit and state what

1     you consider to be a reasonable range for the life span for  
2     that unit?

3             A.       Riverton Unit 7 is described here as a  
4     coal-fired unit with a capacity of approximately 38  
5     megawatts, originally installed in the early 1950's. It's  
6     been my experience for those type of units that a service  
7     life span in the range of 40 to 60 years is standard. Once  
8     again, it depends on a number of factors including the  
9     environmental requirements, fuel availability, demand, other  
10    things.

11            Q.       Can you provide any more description of that  
12    unit beyond that which is shown in the schedule?

13            A.       Well, it's an old, coal-fired unit with a  
14    brick power house. I guess that's about as much as I would  
15    recall of the -- my visit there.

16            Q.       Would you continue with Riverton Unit No. 8?

17            A.       Riverton Unit 8t, also a coal-fired unit,  
18    slightly larger, 53 megawatts, approximately, installed  
19    roughly four years later, with a projected retirement date of  
20    2008, producing a life span of about 55 years, that would be  
21    in the range of what I've seen for these types of facilities.

22            Q.       And my question was for you to provide a  
23    reasonable range of life span, in your opinion.

24            A.       And I thought I just said that.

25            Q.       You said 55 years, I'm asking for a range.



1           A.       I guess I would say upwards to 60 years would  
2 be a range, 50 to 60 years is a range for those types of  
3 facilities. Once again, there are factors including the  
4 environmental requirements, demand, fuel supply, and cost  
5 that influence those lives as well, but that would be a  
6 reasonable range.

7           Q.       And for Asbury Unit 1, description and your  
8 reasonable range of life span for that unit.

9           A.       Asbury Unit 1 is a newer unit or a more modern  
10 unit compared to the Riverton sites, and also of  
11 significantly larger facility, 191 megawatts, built in 1970,  
12 and it would seem that a reasonable range for those types of  
13 large base load coal units would be 30 to 45 years, I  
14 suppose. Once again, there are numerous factors which  
15 influence those lives.

16          Q.       And Asbury Unit 2?

17          A.       Asbury Unit 2, I think is only -- the company  
18 only owns a proportional share of this. I may not be correct  
19 on that. Smaller unit, 20,000 kilowatts -- or 20 megawatts  
20 built in 1986. And the life span for this one would be much  
21 shorter because I think it's probably used more as a peak  
22 unit, but.

23          Q.       Would you give me your reasonable range of  
24 life span for that unit?

25          A.       25 to 35 years. Once again, I hate to keep

1 repeating this, but there are numerous factors which  
2 influence those dates and could make them change at any point  
3 in time.

4 Q. For Iatan Unit 1, would you please describe  
5 that plant, and in your opinion, a reasonable range of life  
6 span for that plant.

7 A. Iatan Unit 1 is, I believe this is a jointly  
8 owned unit. Capacity is -- Empire District capacity is 180  
9 megawatts, built in 1980, projected retirement date as  
10 corrected on here, 2020. Based upon the size of this unit  
11 and its vintage, I would say 35 to 45 years as a reasonable  
12 life span.

13 Q. And before you go on --

14 A. Subject to the same constraints I've already  
15 described.

16 Q. Before we go on to the hydraulic production  
17 plant, you made a change in the projected retirement date for  
18 Iatan Unit 1. When you filed your -- prefilled it, it was  
19 2014, and you've corrected it to 2020. Was that an error or  
20 has something changed?

21 A. No, that was an error. I believe there was a  
22 data request that also addressed that.

23 Q. Okay. For the hydraulic production plant for  
24 Ozark Beach Unit No. 1, would you describe the unit and  
25 provide your reasonable range of life for that unit?

1           A.       Well, first of all, I would look at all four  
2 of these units in concert. They're all identical, they're  
3 all constructed at the same point in time, all of the same  
4 size, so 4 megawatts each, small hydro units, low head hydro  
5 as it might be described. Built in 1931. So they are  
6 currently in excess of 70 years old, depending upon water  
7 supply and environmental requirements and other related  
8 factors, has a service life span of 100 years could be  
9 reasonable.

10           Q.       I asked you for a range, not just a specific.

11           A.       80 to 100 years.

12           Q.       Thank you. Then other production plant,  
13 description of the unit and your reasonable range of life  
14 span for that unit, beginning with Riverton Unit 9.

15           A.       Riverton Unit 9 is a gas turbine, I guess  
16 would be the way to describe it. Small capacity peak unit,  
17 approximately 15 megawatts, built in 1964. Depending upon  
18 the -- usage of this facility would be a factor influencing  
19 its life, but 30 to 40 years would be a reasonable range.

20           Q.       Are you familiar with how Empire has used and  
21 is using Riverton Unit 9?

22           A.       I don't have the specific capacity usage over  
23 the last couple years, but it's my understanding that it's a  
24 peak unit.

25           Q.       Would you continue with Riverton Unit 10,

1 provide a description of the unit and what you consider to be  
2 a reasonable range of life span for that unit?

3 A. Yes, I would -- for brevity sake, I would  
4 combine Riverton Units 10 and 11. Those are identical units  
5 constructed at the same time. Approximately 16 megawatts  
6 each, gas-fired turbines, built in 1988, peaking unit as  
7 well, so the same life span would apply. Whatever I said, 25  
8 to 35 years.

9 Q. And same life span as compared to what other  
10 unit?

11 A. Riverton 9.

12 Q. And would you continue with Energy Center Unit  
13 No. 1, and if you find it convenient to do so, combine units,  
14 provide a description of the units and what you believe to be  
15 a reasonable life span for those units, range?

16 A. Yes, I would. I would combine Energy Center  
17 Unit 1 and Unit 2. They're basically the same type of units,  
18 90 megawatt gas turbines, built within three years of each  
19 other in the 1980 time frame. A little bit larger unit than  
20 the Riverton units, but still operated essentially the same  
21 way. I would say 25 to 35 years is a reasonable range.

22 Q. Then Energy Centered Jet Engine 1, Energy  
23 Centered Jet Engine No. 2, and State Line Unit 1 and State  
24 Line Unit 2, the combined cycle, would you, for each of those  
25 units, describe the unit and provide your opinion as to a

1 reasonable range of life span for each of those units?

2 A. Yes, I would combine the two jet engines.  
3 They were built in the same time frame, 50 megawatt jet  
4 engines. They're peak units because of their ability to be  
5 brought online quickly, built in 2003, just last year, and I  
6 would say the same basic life span range, 25 to 35 years.

7 Q. State Line Unit 1?

8 A. State Line Unit 1 is essentially the same as  
9 the Energy Center Units, approximately 90 megawatts, built in  
10 1995, and I would offer the same range, 25 to 35 years.

11 Q. And State Line Unit 2, the combined cycle  
12 unit?

13 A. Combined cycle unit, totally gas fired, a  
14 large unit, 300 megawatts, installed in 2001. This unit  
15 would be -- factors influencing it would be the number of  
16 starts and stops the cycles it has to go through as it either  
17 follows load or becomes a base load unit. I would say 25 to  
18 35 years also for that unit, it's a reasonable range.

19 Having said all of that, those are just my  
20 thoughts relative to those lives. I relied entirely on the  
21 estimates provided to me by Mr. Beecher.

22 Q. On page 17 at lines 21 to 22 of your direct  
23 testimony, you state company engineers provide an estimated  
24 retirement date for each production unit. And beginning at  
25 line 20 on page 7 of your rebuttal testimony, you state is

1 Mr. Majoros correct in saying that this Commission found the  
2 life span method to be inappropriate in Case No. ER-2001-299,  
3 and that it was specifically rejected by this question. You  
4 have an answer no, I believe the Order and Report in that  
5 case stated that the Commission found the unit retirement  
6 dates sponsored by Empire's consultant were not credible.  
7 The Commission did not reject the life span methodology.

8                   What makes the retirement dates that you have  
9 used in your life span methodology credible? Based upon my  
10 discussions with company personnel the retirement dates  
11 provided to me were based upon consideration of economic and  
12 operating factors enforced today and represent the company's  
13 best estimate of a life span for cost allocation purposes,  
14 for depreciation expense determination recognizing routine  
15 maintenance and normal capital replacement. Thus these dates  
16 represent Empire's particular experience and planning.

17                   Have I correctly stated what your testimony  
18 says?

19           A.       I believe so.

20           Q.       Do you know what unit retirement dates  
21 Empire's witness in Case No. ER-2001-299 sponsored?

22           A.       I do not recall, no.

23                   MR. WILLIAMS: Judge, I'd like for the  
24 Commission to take official notice of testimony in Case No.  
25 -- exhibits in Case No. ER-2001-299.

1 JUDGE THOMPSON: Do you have copies of those?

2 MR. WILLIAMS: Yes, I do, sir, we can also  
3 make it an exhibit in this case.

4 JUDGE THOMPSON: How many of them are there?

5 MR. WILLIAMS: I have copies of direct,  
6 rebuttal, surrebuttal, and volume five of the transcript.

7 JUDGE THOMPSON: Okay. We will assign each of  
8 those a different number. What is this?

9 MR. WILLIAMS: It is direct testimony of  
10 Empire's witness L.W. Loos, which was marked as Exhibit No.  
11 11 in Case No. ER-2001-299.

12 JUDGE THOMPSON: Okay. This will be Exhibit  
13 No. 126.

14 (STAFF WITNESS EXHIBIT NO. 126 WAS MARKED FOR  
15 IDENTIFICATION BY THE COURT REPORTER.)

16 MR. WILLIAMS: May I approach the witness,  
17 your Honor?

18 JUDGE THOMPSON: You may.

19 BY MR. WILLIAMS:

20 Q. Mr. Roff, I'm going to hand you what's been  
21 marked as Exhibit 126 --

22 JUDGE THOMPSON: 126.

23 BY MR. WILLIAMS:

24 Q. -- and direct your attention to page 4-4 of  
25 Schedule LWL-1, which is attached to that testimony.

1 JUDGE THOMPSON: What's the page?

2 MR. WILLIAMS: It's Schedule LWL-1 and page  
3 4-4.

4 BY MR. WILLIAMS:

5 Q. It's titled Table 4-2, Empire District  
6 Electric Company summary of production plant characteristics.

7 MR. WILLIAMS: While we're at it, let's go  
8 ahead and do the other exhibits.

9 JUDGE THOMPSON: Okay. This is the rebuttal.  
10 This is Exhibit No. 127.

11 (STAFF EXHIBIT NO. 127 WAS MARKED FOR  
12 IDENTIFICATION BY THE COURT REPORTER.)

13 JUDGE THOMPSON: Loos surrebuttal will be  
14 Exhibit 128.

15 (STAFF EXHIBIT NO. 128 WAS MARKED FOR  
16 IDENTIFICATION BY THE COURT REPORTER.)

17 JUDGE THOMPSON: Okay. Volume five of  
18 transcript Case ER-2001-299 will be Exhibit No. 129.

19 (STAFF EXHIBIT NO. 129 WAS MARKED FOR  
20 IDENTIFICATION BY THE COURT REPORTER.)

21 JUDGE THOMPSON: You may proceed, Mr.  
22 Williams.

23 BY MR. WILLIAMS:

24 Q. Mr. Roff, I also want to give you copies of  
25 these exhibits.



1           A.       Are those in order?

2           Q.       Should be. Mr. Roff, I've given you a copy of  
3 Exhibit 126, which is the direct testimony of L.W. Loos in --  
4 that was an exhibit in Case No. ER-2001-299. In fact, it was  
5 Exhibit No. 11, it was entered into evidence in that case.  
6 And direct your attention to Table 4-2 of Schedule LWL-1.  
7 Have you had an opportunity to look at that table?

8           A.       Yes.

9           Q.       And I've also provided you with copies of  
10 Exhibit No. 127, 128 and 129, which are Mr. Loos' rebuttal  
11 testimony, Mr. Loos' surrebuttal testimony, and I believe the  
12 portion of the transcript that includes Mr. Loos' testimony  
13 during that hearing, and his testimony begins about page 130.

14                   The purpose of you having Exhibits 128 -- I'm  
15 sorry, 127, 128, and 129 at this point is to give you an  
16 opportunity to look to see that Mr. Loos' Table 4-2 was not  
17 changed during that proceeding. In other words, that what's  
18 on that table is the retirement dates that he was sponsoring  
19 in that case. If you'd like an opportunity to go ahead and  
20 do that.

21                   MR. WILLIAMS: We may want it take a brief  
22 recess, I don't know, Judge.

23                   THE WITNESS: I have no reason not to believe  
24 that, your Honor.

25 BY MR. WILLIAMS:

1 Q. Okay.

2 A. I believe it's also pronounced Loos, by the  
3 way, no offense.

4 Q. I'm sorry. I gather you're familiar with Mr.  
5 Loos then.

6 A. I know Larry, yes.

7 Q. Would you take a look at Schedule LWL-1 on  
8 Exhibit 126 and compare the dates -- projected retirement  
9 dates that appear on that table to the projected retirement  
10 years that you set out on Schedule 5 to your Schedule DSR-3  
11 by plant, please? Plant and unit?

12 A. Let's see, Riverton 7 and 8 seem to be the  
13 same.

14 Q. And that date is 2008?

15 A. Yes. Asbury 1 and 2 is the same, 2014; Iatan  
16 is different, 2020 versus 2014 for Mr. Loos. Hydraulic  
17 units, the hydro units 2022 is the same. Riverton 9 is 2008,  
18 that is the same; Riverton 10 and 11, 2014 in my schedule,  
19 2017 in Mr. Loos'. Energy Center Unit 1, 2002 is the same,  
20 Energy Center Unit 2, 2015 is the same.

21 Q. I believe you made a misstatement, isn't  
22 Energy Center Unit 1 2012 instead of 2002?

23 A. Oh, I'm sorry, yes. The jet engines were, I  
24 guess, installed after this proceeding, so there's no date  
25 for those. State Unit -- State Line Unit No. 1, 2029 is the

1 same; State Line Unit Two Combined Cycle, I have 2031 and Mr.  
2 Loos has 2035.

3 Q. Now what information did the company provide  
4 to you -- they provided to you their projected retirement  
5 date. What information did they provide you that you  
6 accepted as verifying that to be an appropriate date?

7 A. I don't understand your question.

8 Q. You didn't just -- did you just accept the  
9 date they provided without looking behind how they arrived at  
10 that date?

11 A. No, I participated in the discussions with  
12 Mr. Beecher where he provided those dates and was cognizant  
13 of the logic and reasoning that he used to develop those.  
14 That was one.

15 Secondly, I compared those life spans to other  
16 facilities that I've been involved with in my career and  
17 determined that those retirement dates produced a reasonable  
18 life span.

19 Q. Are you finished with your answer?

20 A. Yes, I am.

21 Q. What specific information did Mr. Beecher  
22 provide to you that you found reliable to support the  
23 retirement dates that he gave you?

24 A. I was not handed a piece of paper that  
25 provided a specific documentation of factors or specific

1 items that influenced his decision-making. I was involved in  
2 the discussions, and the subject of those discussions dealt  
3 with what types of factors influenced the lives of Empire's  
4 facilities. And those included the fuel supply, the cost of  
5 fuel, the age of the plant, the operation of the facility,  
6 environmental requirements, capital requirements, and all of  
7 those things contributed to the determination of the  
8 retirement dates that Mr. Beecher provided.

9 Q. Were there any other factors that you have not  
10 listed?

11 A. I don't recall any specific other factors, but  
12 there may have been.

13 Q. Could you explain what you meant when you said  
14 -- mentioned the factor of operation of the facility?

15 A. For example, the combined cycle unit may have,  
16 should we say, operating peaks and valleys where the load on  
17 that unit changes from time to time throughout the day.  
18 Well, that particular type of facility is very susceptible to  
19 those load changes as terms of maintenance cost and its  
20 ultimate life, and so that would be one factor -- or that is  
21 how that factor would influence the life. It's called a  
22 cycle.

23 Q. Do you know what Mr. Loos relied upon for the  
24 unit retirement dates he sponsored in Case No. ER-2001-299?

25 A. I do not.

1 Q. Would you take a look at page 135 of Exhibit  
2 No. 129?

3 A. 129? I'm sorry.

4 Q. It's the volume five, the thick one.

5 A. What page?

6 Q. Page 135.

7 Q. And beginning with line 19.

8 A. All right.

9 Q. Would you read from there through line 25 of  
10 page 137?

11 A. Okay.

12 Q. And then would you skip to page 156,  
13 commencing with line 10 through page 160, line 21?

14 A. 160, what was the ending line?

15 Q. 21.

16 A. Okay.

17 Q. Page 178, line 16 through page 179, line 8.

18 A. Okay.

19 Q. Also, page 181, line 12, through page 182,  
20 line 5.

21 A. Okay.

22 Q. Have you finished that?

23 A. Yes.

24 Q. And if I captured it correctly, that set out  
25 Mr. Loos -- the information he relied upon for the retirement

1     dates he provided in schedule LWL-1. Does it appear that way  
2     to you?

3                     MR. ENGLAND: Objection, this witness doesn't  
4     know the answer to this question. He hasn't had an  
5     opportunity to read all this.

6                     JUDGE THOMPSON: Do you know the answer to  
7     that question?

8                     THE WITNESS: I don't believe that that  
9     dialogue that I just read accurately describes the  
10    determination of retirement dates for all those facilities.

11                    JUDGE THOMPSON: Okay. I'm going to overrule  
12    the objection. Please proceed.

13    BY MR. WILLIAMS:

14                    Q.     Were there any factors that were set out in  
15    any of that testimony that differ from the information you  
16    obtained from Empire that you relied upon for accepting the  
17    retirement dates they provided to you in this case -- for  
18    this case?

19                    A.     I don't know that this series of transcripts  
20    reflects all the factors that were considered by Mr. Beecher,  
21    no, I don't know that.

22                    Q.     Well, did he relate to you any factors that  
23    are not included in that -- those transcript portions?

24                    A.     To the best of my recollection, I think I've  
25    described all the factors that we discussed, so I don't

1 believe so, no.

2 MR. WILLIAMS: I offer Exhibits 126, 127, 128,  
3 and 129.

4 JUDGE THOMPSON: Any objections to the receipt  
5 of Exhibits 126, 127, 128, and 129?

6 MR. ENGLAND: Before I make an objection, if I  
7 have one, can I inquire as to the purpose for all these  
8 exhibits?

9 JUDGE THOMPSON: You certainly may.

10 MR. WILLIAMS: The reason I offered them is to  
11 provide a complete information I believe that was in the  
12 record as to what Mr. Loos relied upon for the retirement  
13 dates that he's sponsored in the 299 case. And Mr. Roff has  
14 stated that Mr. -- that the Commission found the dates that  
15 Mr. Loos -- Loos sponsored to be incredible, many of those  
16 dates are the very same dates that Mr. Roff had relied upon  
17 in this case. That's the only purpose for why they're being  
18 offered.

19 MR. ENGLAND: I guess I have no objection  
20 then.

21 JUDGE THOMPSON: Anyone else? Okay. Hearing  
22 no objections, Exhibits 126, 127, 128, and 129 are received  
23 and made a part of the record of this proceeding.

24 (EXHIBIT NOS. 126 THROUGH 129 WERE RECEIVED  
25 INTO EVIDENCE.)

1 BY MR. WILLIAMS:

2 Q. I want to direct your attention to page 21 of  
3 your direct testimony.

4 JUDGE THOMPSON: Are we done with all these  
5 exhibits, then?

6 MR. WILLIAMS: I think for the moment.

7 JUDGE THOMPSON: Okay.

8 BY MR. WILLIAMS:

9 Q. It appears on my copy that line 4 of that  
10 testimony, you refer to a figure of \$50 per kilowatt as being  
11 used in your study to estimate dismantlement cost for Empire  
12 steam production units, a figure of -- or in that part of  
13 your testimony, and the figure of \$13 per kilowatt is being  
14 used for dismantlement of all other production units except  
15 the State Line Combined Cycle Unit, and a figure of \$20 per  
16 kilowatt is being used for the State Line Combined Cycle  
17 Unit; is that correct?

18 A. Yes.

19 Q. How did you arrive at your figures for \$50 per  
20 kilowatt, \$20 per kilowatt, and \$13 per kilowatt for the  
21 dismantlement for each of these types of production units?

22 A. I have over my career, in fact, my recent  
23 career, collected a number of dismantlement cost estimate  
24 studies of other utilities, other production facilities, and  
25 that collection of studies form the basis for the



1 determination of that \$50 per KW for the steam production  
2 units, \$13 per KW for the other production units, and \$20 per  
3 KW for the combined cycle unit.

4 Q. Were any of these studies based on actual  
5 dismantlement costs?

6 A. If you mean for the studies or -- were the  
7 studies from the actual dismantlement of a facility, I don't  
8 believe that those facilities have reached the end of their  
9 life yet, but my understanding of those estimates is that is  
10 what certain of those contractors would charge to do that, so  
11 it would seem to be a reasonable surrogate for that activity,  
12 even though it hasn't occurred yet.

13 Q. So the answer is that the studies were not  
14 based on actual dismantlement costs of a plant but based on  
15 estimates for the dismantlement of the plants?

16 A. Yes.

17 Q. Were all of those -- were the same assumptions  
18 made as to the final state of the site, that is whether it  
19 will be Greenfielded or taken to some other state of  
20 remediation the same in each of those studies or did it vary?

21 A. No, there are varying assumptions for each of  
22 those studies.

23 Q. And do you know what extent those states of  
24 remediation vary?

25 A. I don't recall the specifics of every one.

1 It's quite a number of studies, but it ranges from, I don't  
2 know, three feet below grade to one foot below grade, to  
3 complete Greenfield, I think, for a couple of the sites, but  
4 there's a range of options.

5 Q. Have you compared any of the decommissioning  
6 costs of estimates in the studies to any actual  
7 decommissioning costs?

8 A. Well, first I would say that these estimates  
9 are very specific relative to the type of plant and the type  
10 of facility, so there may not be a good parallel between  
11 actual dismantlement of a facility and these estimates. But  
12 having said that, there's also been relatively few plants  
13 dismantled in this country, in particular those with a  
14 comparable size and fuel type to Empire, so I guess the short  
15 answer is no, I didn't make those comparisons.

16 Q. Do you have multiple decommissioning cost  
17 estimates for the same plant that were done at different  
18 points in time?

19 A. No, no, these are one time -- either one time  
20 or the most current estimate.

21 Q. How many decommissioning cost estimate studies  
22 did you rely upon for your \$50 per kilowatt for steam  
23 production plant dismantlement?

24 A. As I recall, there's approximately 200 units  
25 in that population, so -- and some of them are multiple unit

1 sites, so there's probably 70 or 80 different dismantlement  
2 studies that are reflected in that total.

3 Q. I'm sorry?

4 A. In that total.

5 Q. Are you finished with your answer? Where are  
6 the plants for which steam production plant estimates were  
7 developed located?

8 A. Across the country. There's some in  
9 California, Florida, Georgia, Alabama, New Jersey, Indiana  
10 come to mind.

11 Q. Is a large part of a dismantlement cost labor?

12 A. A very large portion of dismantlement cost.

13 Q. And do labor rates vary across the country?

14 A. I'm sure they do. That would be one of the  
15 factors that would produce a difference.

16 Q. Do you know who made these estimates?

17 A. Yes. In some cases, it's a demolition  
18 contractor. In other cases, it's the utility itself.

19 Q. On whose behalf would a demolition contractor  
20 have made the estimates?

21 A. On behalf of the utility.

22 Q. How many decommissioning cost estimates did  
23 you rely upon for your \$20 per kilowatt for the State Line  
24 Combined Cycle plant dismantlement?

25 A. The \$20 per kilowatt for the Combined Cycle

1 plant was an estimate that I developed. There -- first of  
2 all, there's very few combined cycle units in this country,  
3 and there's even fewer dismantlement cost studies for those,  
4 so.

5 Q. How did you arrive at your estimate?

6 A. I took the information that I had for the gas  
7 turbine sites, I think it was \$13, and I just increased that  
8 by 50 percent. And that was my judgment based upon the fact  
9 that the combined cycle unit is a little bit different, it's  
10 got a little bit more equipment, and therefore would result  
11 in a higher unit cost.

12 Q. Were there any other factors you considered  
13 for your mark-up from \$13 to \$20 per kilowatt?

14 A. No.

15 Q. How many decommissioning cost estimates did  
16 you rely on for your \$13 per kilowatt for your dismantlements  
17 for all production units except the State Line Combined Cycle  
18 Unit?

19 A. I don't recall the exact number, somewhere in  
20 the -- I would think it was around 80 units, if I remember  
21 right.

22 Q. Where were those plants located?

23 A. A similar distribution of locations. I can  
24 recall Florida, Alabama, Georgia, California, I don't --  
25 Connecticut. I don't recall the specific locations.

1 Q. Throughout the United States?

2 A. Yes.

3 Q. Who made the estimates?

4 A. Once again, it was either by the -- a  
5 demolition contractor or the utility itself.

6 Q. And on whose behalf would the demolition  
7 contractor have conducted the study?

8 A. I believe those were also all for the utility,  
9 or a utility.

10 Q. Do the cash flow needs of a company have any  
11 bearing on the depreciation expense?

12 A. The specific calculation of depreciation  
13 expense, no.

14 Q. Doesn't the study you filed in this case  
15 support an increase in annual depreciation expense of about  
16 \$25.6 million?

17 A. Yes.

18 Q. Hasn't Empire sought to increase annual  
19 depreciation expense by 12.2 million for purposes of setting  
20 rates in this case?

21 A. I thought it was a little bit different number  
22 than that, but I'll accept that.

23 Q. What number do you think it is?

24 A. I thought the comparable number was around 10  
25 million myself, but.

1           Q.       Isn't it your opinion that the appropriate  
2 level of annual depreciation expense for Empire is \$25.6  
3 million?

4           A.       Yes, it is.

5           Q.       If you're correct that the appropriate level  
6 of depreciation expense for Empire is \$25.6 million, and this  
7 Commission awards Empire the roughly \$10 million per year  
8 that it's requested, won't that create intergenerational  
9 inequity?

10          A.       I would say yes and no. Yes in that I believe  
11 the correct level of depreciation for Empire District is, in  
12 fact, the \$25.6 million annual figure; however, if the  
13 determination of this Commission and under regulatory  
14 accounting and GAAP is that it's a lesser number, then that  
15 is the correct number to utilize, and therefore, there would  
16 not be an intergenerational equity argument.

17                   JUDGE THOMPSON: Let me break in for a moment  
18 and ask you if you've got a bunch more.

19                   MR. WILLIAMS: Yes.

20                   JUDGE THOMPSON: Very good. In that case,  
21 we'll take lunch recess now and come back for the  
22 continuation of your cross. Why don't we come back at 1:15.

23                   MR. WILLIAMS: Thank you.

24                   JUDGE THOMPSON: Thank you.

25                   (A LUNCH RECESS WAS HELD.)

1 JUDGE THOMPSON: As I recall when we broke for  
2 lunch, Mr. Williams was crossing Mr. Roff. You may inquire.

3 MR. WILLIAMS: Thank you.

4 BY MR. WILLIAMS:

5 Q. Good afternoon, Mr. Roff.

6 A. Good afternoon.

7 Q. I'm afraid that I had some difficulty with  
8 your last answer. If I understood you correctly, your  
9 response was yes and no to my question that if you were  
10 correct, that the appropriate level of annual depreciation  
11 expense for Empire is 25.6 million, and this Commission  
12 awards Empire the roughly 10 million that it has requested,  
13 won't that create an intergenerational inequity. Empire  
14 won't be awarded more than what it's requested, will it?

15 A. I sincerely doubt that.

16 Q. So it's already set up to where it can't  
17 obtain from this Commission more than the roughly 10 million  
18 it's requested in depreciation, can it?

19 A. That's unlikely.

20 Q. So is your answer still yes and no?

21 A. Yes.

22 Q. Is Empire then going to be forced to forego --  
23 in that hypothetical, would it be forced to forego the 15  
24 million difference?

25 A. Yes.

1           Q.       So it could never seek recovery of that in the  
2 future?

3           A.       Oh, no, I don't believe that's true.

4           Q.       So it would forego it in the particular case,  
5 but it could come back and raise the issue again in a future  
6 case?

7           A.       Raise the issues and the underlying parameters  
8 that derive those amounts or drive those amounts, yes.

9           Q.       And let's say it comes back in the future and  
10 seeks 25.6 million and is awarded that.  Wouldn't there have  
11 been an intergenerational inequity?

12          A.       And I stand by my original answer that, yes, I  
13 think there is and no, I think there isn't.  I think it's a  
14 double-sided answer.

15          Q.       I agree with that.  Isn't about 20 million of  
16 the \$25.6 million increase in annual depreciation expense  
17 that you've recommended or that's -- let me rephrase that.

18                   Isn't about 20 million of the \$25.6 million  
19 increase in annual depreciation expense supported by your  
20 study for gross salvage less cost of removal?

21          A.       I think that's the approximate amount, yes.

22          Q.       And isn't Empire currently experiencing, on  
23 average, annual gross salvage less cost of removal of expense  
24 of approximately \$2 million?

25          A.       Yes, but those are two different things.



1           Q.       Do you agree with the statement that there is  
2 no one way to conduct the depreciation study?

3           A.       Yes.

4           Q.       Didn't you calculate average life group, equal  
5 life group, whole life and remaining life depreciation rates  
6 for Empire's property except general plant and present four  
7 sets of depreciation rates for consideration by Empire's  
8 management?

9           A.       Yes.

10          Q.       Who determined which approach would be used in  
11 the study that you filed in this case?

12          A.       Empire management.

13          Q.       Do you agree that the formula that you used to  
14 calculate net salvage cost of removal is parentheses gross  
15 salvage less cost of removal close parentheses divided by  
16 original cost of property retired?

17          A.       Would you repeat the first part of that? I  
18 got the last part, but ...

19          Q.       Parentheses gross salary --

20          A.       No, what was the question?

21          Q.       Do you agree that the formula you used to  
22 calculate net salvage cost of removal is parentheses gross  
23 salvage less cost of removal?

24          A.       I understand. I'm having trouble with the  
25 term formula. I think that's a relationship, but I will

1 agree with that statement. That's the relationship that I  
2 calculated.

3 Q. Do you agree that if you multiply the  
4 percentage that's a result of that relationship by the  
5 account balance, the product is the total amount that would  
6 be needed to retire all the property that's in that account  
7 in the future, all the property that's in that account at in  
8 a point in time? It will be a future retirement, but all the  
9 property that's in that account at that point in time?

10 A. There's really two parts of that in my mind.  
11 One is we're calculating a historical relationship. Now, the  
12 question is whether we use that specific number or not and  
13 apply it to the balance that you're describing, but if you do  
14 that, yes, you would get an estimate of the total net salvage  
15 relative to the existing asset base.

16 Q. I want to refer you to your direct testimony,  
17 Schedule 3.

18 A. Okay.

19 Q. And that would be, I believe, Schedule 3 of  
20 Schedule DSR-3.

21 A. Okay.

22 Q. Are you there?

23 A. Uh-huh, yes.

24 Q. Is the average service life of account 368,  
25 line transformers, 39.9 years?

1           A.       The existing approved average service life for  
2   that account is 39.9 years.

3           Q.       Okay. Does that average service life suggest  
4   that some property in that account at the end of 2003 will  
5   last less than 39.9 years and some will last longer than 39.9  
6   years?

7           A.       Yes.

8           Q.       Do you agree that the relationship you've  
9   used, and I'm referring to the gross salvage less cost  
10   removal over original cost of property retired, attempts to  
11   estimate the cost to remove line transformers more than 40  
12   years from now?

13          A.       The net salvage factor that we have developed  
14   would apply to all future retirement.

15          Q.       And some of that would be for plant that's  
16   more than 40 years from now?

17          A.       Most likely, yes. It would be for some that  
18   retires next year, could be one year old, so both  
19   possibilities.

20          Q.       I wanted to refer you to Schedule 1 attached  
21   to your surrebuttal testimony. Do the retirements that are  
22   listed in the second column represent a single vintage of  
23   property?

24          A.       In general, not. There may be certain totals  
25   on here that, in fact, represent one vintage but in general,

1 not.

2 Q. For the period of 1994 to 1998, was the  
3 distribution property retired all from a single vintage?

4 A. No.

5 Q. For the distribution plant that was retired in  
6 1991, how much had been collected in depreciation expense  
7 since 1984 for the purpose of net salvage cost of removal?

8 A. Let me get the pieces of it. The question was  
9 the retirement in 1991 --

10 Q. The distribution plant.

11 A. -- for distribution plant, and what was the  
12 next part of it.

13 Q. How much had been collected in depreciation  
14 expense since 1984 for purposes of net salvage cost of  
15 removal?

16 A. I have no idea.

17 Q. For --

18 A. It would be almost impossible to identify that  
19 amount.

20 Q. For distribution plant retired in 1991, how  
21 much had been collected in depreciation expense over the  
22 entire life of that plant for net salvage cost of removal?

23 A. I have no idea. It would be very difficult to  
24 determine that amount.

25 Q. Have you ever added up the net salvage cost of

1 removal accruals for a single vintage of even a single  
2 property account for Empire and compared them to the actual  
3 cost to remove that property?

4 A. No, there would be no reason to.

5 Q. Do you agree, then, that you have never  
6 reconciled the amounts collected with the amounts actually  
7 expended for net salvage cost of removal?

8 A. That's correct, because it would be impossible  
9 to determine the amounts collected.

10 Q. Would you turn to page 6 of your surrebuttal  
11 testimony, in particular, lines 7 and 8? You state there the  
12 formula is inherently accurate. Is that correct?

13 A. Yes.

14 Q. And do you agree inherent means intrinsic?

15 A. I suppose.

16 Q. And do you agree that means belonging by  
17 nature or habit, that it's essential in its constitution?

18 A. Yes.

19 Q. And do you agree that accurate means  
20 conforming exactly to a truth or a standard?

21 A. I'm not sure that's the only definition of  
22 accurate, but.

23 Q. Would you agree accurate means free from  
24 error?

25 A. Okay.

1           Q.       Would you demonstrate that the relationship  
2   you used of gross salvage less cost of removal, that total  
3   divided by the original cost of property retired accurately  
4   predicts the entire net salvage cost of removal over the next  
5   45 years for the property that is an account 368 at the end  
6   of the test year?

7           A.       I can't do that.  What I can say is based upon  
8   that history and my experience and judgment and that  
9   historical relationship, that that is a reasonable estimate  
10  of the net salvage for that account.

11          Q.       Is it true that only cost of removal and  
12  salvage actually incurred is deductible for income tax  
13  purposes?

14          A.       Well, I'm not an expert on tax depreciation,  
15  but I'm not sure that salvage is deductible for income tax  
16  purposes.  I'm fairly certain that cost of removal is.

17                   MR. WILLIAMS:  No further questions of this  
18  witness at this time.

19                   JUDGE THOMPSON:  Thank you, Mr. Williams.  Ms.  
20  O'Neill.

21                   MS. O'NEILL:  Thank you, your Honor.

22                               CROSS-EXAMINATION

23  QUESTIONS BY MS. O'NEILL:

24           Q.       Good afternoon, Mr. Roff.

25           A.       Good afternoon.

1           Q.       Now, when you performed your depreciation  
2     study, the original study before these adjustments, you  
3     proposed depreciation rates that would produce almost \$53  
4     million in depreciation expense; is that correct,  
5     \$52,958,490?

6           A.       And where are you getting that number from?

7           Q.       I think it's column seven of your Exhibit  
8     DSR-1R, I think it's column seven.

9           A.       52.9 million, yes.

10          Q.       Okay. And that was a pretty substantial  
11     increase over what the depreciation rates are now for Empire;  
12     is that right?

13          A.       Yes, for a number of reasons.

14          Q.       As much as maybe 90 percent?

15          A.       Yes.

16          Q.       But Empire knew it couldn't justify that  
17     amount in a rate case, and so when they filed the rate case,  
18     they only asked for an amount that's less than half of this  
19     recommendation that you initially made; is that correct?

20                   MR. ENGLAND:  Objection, form of the question,  
21     argumentative, asking witness information he has no basis or  
22     foundation to answer.

23                   JUDGE THOMPSON:  I'm going to overrule that  
24     objection.  You may answer, if you're able.

25                   THE WITNESS:  I don't know that the amount

1 that they requested was half of that number, first of all,  
2 but I think the actual requested number was in the range of a  
3 \$10 million increase, if I recall correctly.

4 Q. About 10.2 million?

5 A. Perhaps.

6 Q. Something like that? And that's -- and that  
7 10.2 million would be -- would be an annual amount, so it  
8 would be something that the company would hope to collect  
9 each year; is that correct?

10 A. Yes. I'm being careful with the word collect  
11 there, but I think they would be entitled to record that  
12 amount, yeah.

13 Q. And a significant portion of the reason for  
14 this increase has to do with the net salvage issue; is that  
15 right?

16 A. Yes.

17 Q. Your original proposal also suggested about a  
18 \$5 million increase due to a change from whole life to  
19 remaining life method of calculating depreciation; is that  
20 right?

21 A. I don't recall that the number was 5 million.  
22 I don't remember what that number was, but yes, there was a  
23 difference because of the use of remaining life technique.

24 Q. Okay. Are you proposing that the Commission  
25 not consider remaining life technique and go -- and use a



1 whole life technique or instruct Empire to adopt a whole life  
2 technique? Is that your recommendation?

3 A. My recommendation would be that Empire utilize  
4 the remaining life technique. But as I understand the  
5 filing, I believe that Empire has asked for use of the whole  
6 life technique.

7 Q. So you're not asking the Commission today to  
8 enter an order that says Empire should use remaining life?

9 A. I believe that that's the correct and more  
10 appropriate technique to utilize.

11 Q. So you are asking them to use remaining life?

12 A. My recommendation to the company is to use  
13 remaining life. I believe the company is seeking the  
14 approval of the -- of rates based upon a whole life  
15 technique.

16 Q. So -- so Empire received your depreciation  
17 study and looked at your recommendations, and is asking the  
18 Commission for a significantly lower amount than what you  
19 recommended and they're asking the Commission to not adopt  
20 your recommendation about remaining life. Is that your  
21 understanding of your client's recommendations to the  
22 Commission or their position in this case?

23 A. I would say it's Empire's request in this  
24 case, yes.

25 Q. So Empire is not actually asking the

1 Commission to adopt your recommendations in this case?

2 A. With respect to that topic, I believe that's  
3 correct.

4 Q. You also -- did you also propose to abandon  
5 average service life approach for production plant and  
6 instead adopt life span approach?

7 A. We're crossing some technical jargon here, but  
8 I think the short answer is yes.

9 Q. And are you aware that this Commission  
10 rejected the life span method in Empire's last tried  
11 depreciation case about three years ago?

12 A. I don't -- my opinion is that this Commission  
13 did not reject the life span methodology, that they rejected  
14 some of the assumptions that go with it.

15 Q. Specifically, you had some discussion with  
16 Mr. Williams, and I won't go through all of that again at  
17 this point, regarding some life span years that the  
18 Commission rejected in that last case. Do you recall that,  
19 for some retirement dates for production plant?

20 A. I do recall that.

21 Q. And other than one change that you made to  
22 your testimony, it appeared that the retirement dates that  
23 you've proposed track those that were rejected in the last  
24 tried rate case; is that correct?

25 A. I'm not sure I would characterize it that way.

1 I think that I would say that the retirement dates that I  
2 have used are -- are similar to those, but they weren't  
3 prepared with that in mind.

4 Q. Are you aware of any specific plans Empire has  
5 that supports those retirement dates?

6 A. I don't understand your question.

7 Q. Do you know whether or not Empire has any  
8 specific plans or studies?

9 A. Plans, I'm sorry, I thought you said plants.

10 Q. Plans, I'm sorry.

11 A. Plans. That's a difficult question for me to  
12 answer. I can't speak entirely for Empire's plans on that  
13 regard.

14 Q. Okay. Do you know whether or not Empire has  
15 promised to retire those production plants on the dates that  
16 you've proposed?

17 A. I don't believe that's true.

18 Q. And I think you testified earlier today that  
19 you received all those dates from Empire; is that correct?

20 A. Yes, ma'am.

21 Q. And you also have testified that you are aware  
22 that the Commission, in that last rate case, found that those  
23 retirement dates were not credible, correct?

24 A. That's correct.

25 Q. You're asking the Commission to make a major

1 change in the way Empire currently treats net salvage in this  
2 case. Is that true?

3 A. Certainly it's a major change from what  
4 they're doing now.

5 Q. Major change from the way Empire is currently  
6 treating net salvage?

7 A. Currently the way the Commission has ordered  
8 Empire District to handle net salvage.

9 Q. And are you aware that your proposal for the  
10 treatment of net salvage was rejected by the Commission in  
11 that last tried rate case?

12 A. I think there was some language in there that  
13 talked about facts and circumstances relative to individual  
14 utilities, so I hesitate to say that that method was  
15 specifically rejected by this Commission.

16 Q. Okay. Now, of the proposal that you made as  
17 opposed to the position Empire's taking in this case,  
18 proposal that you made regarding depreciation, about \$20  
19 million of your proposal was related to net salvage, correct?

20 A. I believe that's approximately the number,  
21 yes.

22 Q. And under your original proposal, that would  
23 have been \$20 -- \$20 million each and every year that these  
24 rates would be in effect if that proposal was adopted; is  
25 that right?

1           A.       I believe that's correct. That's the net  
2 salvage accrual amount.

3           Q.       Isn't it true, however, that on average, the  
4 actual experience that Empire's had over the last five years  
5 regarding cost of removal and net salvage has been  
6 significantly lower than \$20 million a year?

7           A.       Those are two different numbers, two different  
8 items, but in fact, the amount of cost -- net salvage that  
9 Empire has recorded is -- incurred is different from the \$20  
10 million accrual for net salvage as part of a depreciation  
11 expense, but those are two different ideas.

12          Q.       And in fact, as far as the cost of removal  
13 goes, that average cost of removal over the last five years  
14 is less than \$2 million a year. Isn't that correct?

15          A.       The average net salvage over the last five  
16 years is less than \$2 million a year, yes.

17          Q.       And are you aware of what Empire projects it  
18 will actually spend on cost of removal over the next five  
19 years, whether that's going to be the \$10.2 million a year  
20 that they're asking for from this Commission?

21          A.       Well, again, you're confusing two numbers, but  
22 I would suppose that if history is an indicator, and I  
23 believe that it is, that the actual net salvage experience  
24 that will occur for Empire over the next five years will be  
25 in excess of \$10 million, but that's not the \$10 million that

1     you're referring to as their request for depreciation  
2     expense.

3             Q.       \$10 million a year?

4             A.       \$10 million in total of incurred net salvage  
5     over the next five years.

6             Q.       Over five years?

7             A.       That's my estimate -- that's my estimate, yes.

8             Q.       Okay. Okay. Fair enough, and that \$10.2  
9     million that Empire's asking for an increase of its  
10    depreciation rates, that's not the total depreciation they're  
11    asking for, 10.2 million, right?

12            A.       That's correct.

13            Q.       That's the increase from what they're  
14    currently getting, right?

15            A.       It's the increase from what the existing  
16    approved rates are applied to the test year balances.

17            Q.       Okay.

18            A.       I suspect that they're actually incurring or  
19    accruing less than that, recorded -- collecting less than  
20    that.

21            Q.       You are -- of that \$10.2 million increase  
22    that's being requested, would you say that a small percentage  
23    or the majority of that increase or something else is  
24    attributable to changing the way that net salvage is  
25    recognized?

1           A.       I would say that the majority of it relates to  
2     that.

3           Q.       Would it be in a ratio greater than the 20 of  
4     the 25 million in your study or would it be about the same?  
5     That would be 80 percent.

6           A.       I would think it's a little less than that.

7           Q.       Less than 80 percent?

8           A.       Yes.

9           Q.       Are you aware of whether or not Empire's made  
10    any projections regarding what expense -- what it expects to  
11    incur in cost of removal over the next five years?

12          A.       I'm not aware that they have.

13          Q.       Did they share any information like that with  
14    you?

15          A.       I am not aware that they have done that.

16          Q.       Did you seek such information when you were  
17    preparing your depreciation study or any part of your  
18    testimony in this case?

19          A.       No, and nor did I think it was applicable.

20          Q.       You're aware that cost of removal is actually  
21    negative net salvage, which is cost of removal less whatever  
22    gross salvage value there is, as we know, is separately  
23    accounted for on an annual basis right now under Empire's  
24    rates, correct? The net salvage is separately accounted for?

25          A.       I believe -- we're talking about rate-making

1 here, I think, but Empire was allowed a net salvage expense  
2 amount in their prior rate case. I'm not clear that that's  
3 how they account for it, if you asked that question.

4 Q. Okay. Is the way that allowance was arrived  
5 at based on an annual amount of actual net salvage?

6 A. Yes, it's actually a five-year average, I  
7 believe.

8 Q. Okay. And to reach that annualized amount of  
9 net salvage, would the annual cost of removal also be a  
10 relevant figure?

11 A. Yes.

12 Q. But since -- but you chose not to investigate  
13 projections for actual cost of removal over the next five  
14 years or estimates for cost of removal over the next five  
15 years?

16 A. That's correct, and it would be difficult to  
17 do that.

18 Q. Did you ask Empire to do that?

19 A. No, I didn't.

20 Q. Do you think if you asked them, that they  
21 would be able to give you any information about it?

22 A. I don't think that they would be able to give  
23 me any different information than what I had already  
24 obtained.

25 Q. Okay.



1 MS. O'NEILL: Your Honor, may I have an  
2 exhibit marked, please?

3 JUDGE THOMPSON: All right. This will be  
4 Exhibit 130.

5 (OPC EXHIBIT NO. 130 WAS MARKED FOR  
6 IDENTIFICATION BY THE COURT REPORTER.)

7 JUDGE THOMPSON: How shall we describe this?

8 MS. O'NEILL: This is Empire's responses to  
9 Public Counsel Data Requests 833 and 877.

10 BY MS. O'NEILL:

11 Q. Mr. Roff, if you would just take a second to  
12 look through that exhibit.

13 A. All right.

14 Q. Have you had a chance to look at that?

15 A. Yes, ma'am.

16 Q. And Mr. Roff, are you aware of Kelly Walters,  
17 who's an Empire witness in this case?

18 A. I do know Kelly Walters.

19 Q. Okay. She is employed by Empire?

20 A. Yes.

21 Q. Are you also aware of Nancy Moger (ph. sp.) at  
22 Empire?

23 A. I do not know Nancy Moger.

24 Q. Okay. Would you agree with me that the first  
25 page of this is styled as a Data Request from Public Counsel

1 to Empire District requested from Kelly Walters from Michael  
2 Majoros?

3 A. Yes.

4 Q. And attached to that is their four pages of  
5 response regarding Data Request 833?

6 A. Yes.

7 Q. And then also behind that, is there a Public  
8 Counsel Request No. 877 also to Kelly Walters from Michael  
9 Majoros?

10 A. Yes.

11 Q. And does 877, the information requested, a  
12 follow-up clarifying -- explaining where cost of removal is  
13 shown in the attachment to 833?

14 A. That's the way I interpret this, yeah.

15 Q. And the information provided said that  
16 retirement budget 2004 to 2008 in the spreadsheet, this is  
17 the cost of removal?

18 A. That's what it says.

19 Q. Okay. And on the third page of Exhibit No.  
20 130, is there a tab, retirement?

21 A. A tab?

22 Q. Or is there a title?

23 A. A title, yes.

24 Q. Is there a title retirement?

25 A. Yes.

1           Q.       And are there numbers for each of the years  
2   2004 through 2008?

3           A.       Yes, there are.

4           Q.       So it appears that Empire's able to provide at  
5   least estimates of cost of removal for the next five years;  
6   is that correct?

7           A.       It would appear.

8                    MS. O'NEILL: Your Honor, I'd move for  
9   admission of Exhibit 130.

10                   JUDGE THOMPSON: Any objections to the receipt  
11   of Exhibit 130?

12                   MR. ENGLAND: No objection.

13                   JUDGE THOMPSON: Hearing no objections, the  
14   same is received and made a part of the record in this  
15   proceeding.

16                   (OPC EXHIBIT NO. 130 WAS RECEIVED INTO  
17   EVIDENCE.)

18   BY MS. O'NEILL:

19           Q.       Okay. Mr. Roff, are you familiar with  
20   financial accounting standards or SFAS No. 143 accounting for  
21   asset retirement obligations?

22           A.       I am.

23           Q.       Was that No. 143 issued June of 2001?

24           A.       I believe that's the correct date.

25           Q.       And Deloitte and Touche, as an accounting

1 firm, would be familiar with this pronouncement, would you  
2 agree?

3 A. Yes.

4 Q. Are you also familiar with the FERC Order No.  
5 631?

6 A. I am.

7 Q. And was FERC Order 631 issued in April of  
8 2003?

9 A. I believe that's the correct date. 2003? I  
10 guess it was 2003.

11 Q. So you and your firm are aware of the  
12 information contained within that Order as well?

13 A. I can't speak for everyone else in my firm,  
14 but I am aware of what's contained in Order 631. I'm sure  
15 that there are several people in our firm that are familiar  
16 with it as well.

17 Q. Now, SFAS No. 143 addresses financial  
18 accounting, right?

19 A. Yes.

20 Q. And FERC Order 631 addresses regulatory  
21 accounting?

22 A. I think FERC Order 631 addresses a variety of  
23 topics as mentioned in its title.

24 Q. Among it -- among them regulatory accounting?

25 A. Yes.

1 Q. Is --

2 A. Rate-making and financial reporting I believe  
3 are the three topics.

4 Q. Uh-huh. Is Empire subject to both 143 and  
5 631?

6 A. Empire is certainly subjected to 143. I  
7 believe Empire is subject to the FERC Order.

8 Q. Okay. And would you agree that both of these  
9 -- these orders, these pronouncements perhaps, would be a  
10 better word, mentions words and phrases like depreciation  
11 expense and accumulated depreciation?

12 A. I believe those words are mentioned in at  
13 least 631. I don't recall how much of that is mentioned in  
14 143.

15 Q. Okay. Do both of these pronouncements have  
16 potential impact on Empire's depreciation expense and  
17 depreciation accounts?

18 A. I don't believe 143 would have any impact on  
19 Empire's depreciation expense, at least currently. Going  
20 forward, it will. 631, I don't believe it does either for  
21 the same reasons.

22 Q. Are we asking this Commission set rates that  
23 will be in effect on a going-forward basis?

24 A. I believe so.

25 Q. And while those rates are in effect, do you

1 expect that SFAS 143 will apply to Empire?

2 A. I have no reason to believe it wouldn't.

3 Q. That it would not?

4 A. I have no reason to believe that it would not  
5 be applicable.

6 Q. Thank you. Do you have any experience in  
7 assisting a public utility in -- well, let's talk for a  
8 minute about 143. 143 talks about asset retirement  
9 obligations; is that correct?

10 A. Uh-huh, yes.

11 Q. Okay. And those asset retirement obligations,  
12 they talk about legal retirement obligations in 143, correct?

13 A. Yes.

14 Q. And what is a legal asset retirement  
15 obligation?

16 A. Well, I have the standard in my bag, but my  
17 recollection is that a legal obligation, that is one that  
18 comes about as a result of a contract or a statute or a law  
19 or potentially under the concept of promissory estoppel.

20 Q. Okay. So if, for example, a public utility  
21 had a contract that it would retire an asset in 2008, that  
22 could be a legal retirement obligation?

23 A. If they had an obligation to remove that  
24 asset.

25 Q. Okay. If they were -- if there was an order

1 from a Public Service Commission or a Public Utility  
2 Commission telling a utility to retire and remove an asset on  
3 a certain date, would that be a legal asset retirement  
4 obligation?

5 A. I'm not aware of any Commission in the country  
6 where that has occurred, but if that were the case, yes, in  
7 my view that would be a legal obligation.

8 Q. Okay. That's not something that you see,  
9 typically, though?

10 A. As I just stated, no.

11 Q. You say said something about promissory  
12 estoppel, would that encompass a situation where a utility  
13 would promise its regulatory authority that it would retire  
14 and remove an asset on a date certain?

15 A. I'm not sure that it would be limited or  
16 necessary to be to the regulatory body. The example that's  
17 in 143 talks about a -- someone making a promise to the city  
18 council, a mayor, or something like that, but it's been my  
19 experience that there are no examples of promissory estoppel  
20 that I've seen under 143.

21 Q. So in your experience, there are no orders  
22 from Public Utility Commissions that would qualify as an ARO,  
23 or an asset retirement obligation?

24 A. Well, first we were talking about promissory  
25 estoppel, and now you're talking about orders from

1 Commissions. I am not aware of any Order from a Commission  
2 that requires a utility to remove a facility and therefore  
3 create an asset retirement obligation.

4 Q. And you're not aware of any promissory  
5 situations either; is that right?

6 A. Under any circumstance, no.

7 Q. Okay. There are some things like -- would,  
8 like, decommissioning a nuclear plant be considered an ARO?

9 A. That would certainly be a legal requirement  
10 from the NRC -- Nuclear Regulatory Commission.

11 Q. Okay. Do some utilities have, for one reason  
12 or another, these legal asset retirement obligations?

13 A. Yes.

14 Q. Have you personally been involved in assisting  
15 a utility to -- to consider FAS 143 regarding separating out  
16 those legal retirement obligations from its other assets for  
17 depreciation purposes?

18 A. I have not been involved with a utility to  
19 separate its legal obligations for 143 purposes.

20 Q. How about for any other purposes?

21 A. Yes.

22 Q. Okay. Anywhere in Missouri?

23 A. I have reviewed them, Empire District  
24 calculation. Nowhere else in Missouri.

25 Q. Okay. Did you discuss legal asset retirement



1 obligations in your direct testimony?

2 A. I don't believe that I did.

3 Q. Did you reference SFAS No. 143 in your direct  
4 testimony?

5 A. I don't believe that I did.

6 Q. Did you reference FERC Order 631 in your  
7 direct testimony?

8 A. No.

9 Q. Okay.

10 A. Nor was it necessary to.

11 Q. Did you discuss SFAS 143 or FERC Order 631  
12 with Empire as part of the depreciation study that you did  
13 for this case?

14 A. Yes.

15 Q. And did you include any information about SFAS  
16 143 or FERC 631 in your depreciation study?

17 A. No.

18 Q. Was that because you believe that there's no  
19 obligation to discuss either of these pronouncements in a  
20 depreciation study in connection with a regulatory  
21 proceeding?

22 A. I don't believe that it's necessary to include  
23 those in a depreciation study that's developing depreciation  
24 rates. It wasn't necessary at the time, no.

25 Q. And when did you do the study?

1           A.       The study was conducted in the first quarter  
2 of 2004, I guess is the time frame.

3           Q.       This calendar year?

4           A.       I was going to look at the date of the report,  
5 April 2004 my report is dated, so.

6           Q.       Okay. So would it be fair to say as far as  
7 you know, the first time that anyone identified or explained  
8 issues relating to SFAS 143 and FERC Order 631 in this  
9 proceeding was when Mr. Majoros filed his testimony?

10          A.       No, I'm not -- that's not true at all. I've  
11 had discussions with the company about 143 and 631, but it  
12 wasn't relative to this depreciation study, wasn't necessary.

13          Q.       Mr. Majoros was the first witness to identify  
14 it in testimony -- those two pronouncements in testimony,  
15 though, in this case; is that correct?

16          A.       I don't know whether that's true or not.

17          Q.       Okay.

18          A.       I didn't read the testimony of every witness.

19          Q.       Okay. You didn't read anybody's testimony  
20 prior to reading Mr. Majoros' testimony that raised those  
21 issues?

22          A.       I guess the answer to that would be yes. I  
23 did not. But once again, I didn't read every witness'  
24 testimony in this case.

25          Q.       And you have some testimony in rebuttal, and I

1 think in surrebuttal as well, indicating that you don't agree  
2 with Mr. Majoros' conclusions; is that correct?

3 A. That's absolutely correct.

4 Q. Now, is that you, Donald Roff, who doesn't  
5 agree or is that a position of your accounting firm?

6 A. This is my testimony, so it would be my  
7 opinion.

8 Q. Okay. Is that your opinion that's personally  
9 held or is it the position that you're setting forth for  
10 purposes of your client, Empire, in this case?

11 A. I don't believe that Empire disagrees with my  
12 position.

13 Q. Okay. Do you know whether or not Empire has  
14 done any -- made any filings regarding issues raised in SFAS  
15 No. 143?

16 A. I don't know what you mean when you say  
17 filings, but in their financial statements that were filed  
18 with the FAC, Empire has identified, I believe, one or -- one  
19 asset retirement obligation.

20 Q. Okay. Would that be a form 10-K or would that  
21 be another form?

22 A. It's either -- I'm thinking originally it  
23 would have been a 10-Q, but it's probably in both a 10-Q and  
24 a 10-K.

25 Q. Okay.

1 MS. O'NEILL: Can I have an exhibit marked?

2 JUDGE THOMPSON: You may. This will be 131.  
3 What is this exhibit?

4 MS. O'NEILL: This is an excerpt from Empire's  
5 form 10-K for fiscal year-ending December 31st, 2003.

6 (OPC EXHIBIT NO. 131 WAS MARKED FOR  
7 IDENTIFICATION BY THE COURT REPORTER.)

8 BY MS. O'NEILL:

9 Q. Mr. Roff, have you had a chance to glance  
10 through that Exhibit 131 that's been marked?

11 A. Okay.

12 Q. Okay. I direct your attention to the second  
13 page of that exhibit, which is labeled 60 of 160. Do you see  
14 that?

15 A. Yes, I do.

16 Q. Okay. And under the heading recently issued  
17 accounting standards, does that paragraph discuss SAF -- SFAS  
18 No. 143?

19 A. It does.

20 Q. Okay. Could you read the second statement --  
21 the second sentence in that paragraph, please, into the  
22 record?

23 A. The one that begins with this?

24 Q. This statement establishes.

25 A. This statement establishes standards for

1 accounting and reporting for legal obligations associated  
2 with a retirement or anticipated retirement of tangible  
3 long-lived assets.

4 Q. Okay. And could you also read the next  
5 sentence?

6 A. It requires us to record the estimated fair  
7 value of legal obligations associated with the retirement of  
8 tangible long-lived assets in the period in which the  
9 liabilities are incurred and to capitalize a corresponding  
10 amount as part of the book value of the related long-lived  
11 asset.

12 Q. And those are legal asset retirement  
13 obligations that it's talking about; is that correct?

14 A. Legal obligations, yes.

15 Q. Yes. If you turn to the next page in Exhibit  
16 131, which is labeled 61 of 160, are you there?

17 If you look through that -- if you look at  
18 that first paragraph at the top of the page, would you go --  
19 let's see, it looks like three sentences from the end of that  
20 paragraph where it says also comma we reclassified. Could  
21 you read that sentence, please?

22 A. Also, we reclassified the accrued cost of  
23 dismantling and removing plant from service upon retirement,  
24 which is not considered an asset retirement obligation under  
25 FAS 143 from accumulated depreciation to a regulatory

1 liability.

2 Q. Okay. And what's a regulatory liability?

3 A. A regulatory liability in one sense is the  
4 difference between financial accounting and a regulatory  
5 accounting.

6 Q. So regulatory -- I'm sorry, could you repeat  
7 that?

8 A. The difference between financial reporting,  
9 GAAP, and regulatory accounting, G-A-A-P.

10 Q. Is a regulatory liability one that's imposed  
11 as a result of a regulatory process?

12 A. Yes.

13 Q. Okay. And just before we leave Exhibit 131,  
14 could you look at the first page there and could you tell us  
15 whose form 10-K this is taken -- this excerpt is from?

16 A. The Empire District Electric Company.

17 Q. And that's the company that you're here as a  
18 witness for today; is that right?

19 A. Yes, ma'am.

20 Q. Now, FERC Order 631, I want to talk to you  
21 about that a little bit. These obligations that were  
22 reclassified under this 10-K exhibit --

23 MS. O'NEILL: Oh, your Honor, I'd move for the  
24 admission of 131 for the record.

25 JUDGE THOMPSON: Any objections.

1 MR. ENGLAND: No objection, your Honor.

2 JUDGE THOMPSON: Very well, Exhibit 131 is  
3 received and made a part of the record of this proceeding.

4 (OPC EXHIBIT NO. 131 WAS RECEIVED INTO  
5 EVIDENCE.)

6 BY MS. O'NEILL:

7 Q. Now, these reclassifications that are talked  
8 about in this Empire filing, this 10-K, does FERC Order No.  
9 631 identify those types of prior charges as nonlegal asset  
10 retirement obligations?

11 A. I believe that it does.

12 Q. So although it didn't appear in your direct  
13 testimony, you do have some familiarity with these concepts  
14 that are found in this order?

15 A. I have a great deal of familiarity with these  
16 concepts. I should point out that that reclassification was  
17 not a part of 143, it was an interpretation of the SEC,  
18 Securities and Exchange Commission.

19 Q. Now, because of your familiarity with these  
20 concepts, would the change from using the whole life method  
21 to remaining life method have any kind of effect requiring  
22 any of these reclassifications? Would it require  
23 reclassifications?

24 A. Not in my opinion.

25 Q. Okay. Is accumulated depreciation used to

1 calculate remaining life depreciation rates?

2 A. Yes, it is.

3 Q. Going back to Exhibit No. 131, back to that  
4 first paragraph on page 61, there's a question there that --  
5 if you look at the last sentence in that first paragraph,  
6 could you read that, please?

7 A. Yes. This estimated liability may be subject  
8 to further refinement pending further analysis, including the  
9 results of our depreciation study expected to be completed in  
10 the first quarter of 2004.

11 Q. Okay. And that sentence refers to the  
12 regulatory liability that was reclassified; is that right?

13 A. I believe so.

14 Q. Okay. And the depreciation study expected to  
15 be completed in the first quarter of 2004, does that refer to  
16 the depreciation study that you completed?

17 A. As far as I know, yes.

18 Q. Okay. Now when the 10-K form cites to further  
19 refinement in that sentence, is that a warning that the level  
20 of regulatory liability may go up or down?

21 A. You would have to ask whoever filed this 10-K,  
22 but my -- my opinion would be that, yes, that that is a  
23 possibility that that amount may change.

24 Q. And do you agree with me that as a result of  
25 your depreciation study, if your recommendations were to be



1     adopted, the regulatory liability would increase by about \$20  
2     million a year?

3             A.       I don't know that that's true at all. I think  
4     what this sentence really means is that Empire was seeking my  
5     opinion on how to estimate that liability and we determined,  
6     I think, that their calculations were accurate. That's the  
7     only caveat that goes along with this.

8             Q.       Well, as a result of your -- of a combination  
9     of your depreciation study and the rate request that Empire  
10    actually filed in this case, would it be your understanding  
11    that the regulatory liability would increase whatever part of  
12    that \$10.2 million is attributable to net salvage?

13            A.       Once again, 10 million -- \$10.2 million is the  
14    annual increase that was proposed by -- or requested by the  
15    company. The quantification of that regulatory liability  
16    takes into consideration a number of factors, so I don't  
17    believe all of that \$10 million would be reclassified.

18            Q.       Would you agree, though, that a portion of  
19    that 10.2 million that would be attributable to net salvage,  
20    would be the figure that would be the increase in the amount  
21    of regulatory liability?

22            A.       No, because that amount would be offset by  
23    actual cost of removal incurred.

24            Q.       And that, again, would be that cost of removal  
25    over and above whatever is already allowed in the current

1 number; is that correct?

2 A. No, has nothing to do with that. It would be  
3 the cost of removal that's actually recorded by Empire in  
4 calendar year 2004.

5 Q. Not the cost of removal actually incurred?

6 A. Absolutely.

7 Q. Okay. You know, you were confused about some  
8 of my terms and I want to make sure that I'm right. When  
9 you're talking about cost of removal recorded, you're talking  
10 about recording what actually it costs to remove an item from  
11 service, correct?

12 A. That's one piece of it, yes.

13 Q. Okay. You're not talking about just a book  
14 entry about something that may happen somewhere down the  
15 road?

16 A. Well, I don't know that there's any book  
17 entries about something that might happen somewhere down the  
18 road.

19 Q. Okay. You're not talking about an estimate  
20 about some future cost that may be incurred?

21 A. No.

22 Q. You're talking about an actual experience?

23 A. Yes.

24 Q. Okay.

25 A. The regulatory liability that is recorded

1 represents the difference between what has been recorded and  
2 accrued for cost of removal and accumulated depreciation, and  
3 the difference between the actual cost of removal that is --  
4 has been incurred.

5 Q. So --

6 A. So when you mention the \$10 million increment  
7 as composed of a number of items, including changes in life,  
8 and therefore the regulatory liability would not increase by  
9 \$10 million. It would be something less than that.

10 Q. Okay. So we're talking about -- we appear to  
11 be talking about the same thing and getting there at  
12 different ways, but let's move on.

13 Obviously 143 and FERC Order 631 are not the  
14 only things that come into play as far as pronouncements by  
15 outside entities when companies are determining what their  
16 liabilities are or what their recording obligations are; is  
17 that correct?

18 A. Well, if you speak in general terms, yeah,  
19 there are a number of pronouncements that affect liabilities  
20 and what gets recorded.

21 Q. And we've been talking about SFAS 143, but the  
22 Statement of Financial Accounting Standards, there's a whole  
23 bunch of those; is that right?

24 A. Clearly there's at least 143.

25 Q. Are you familiar with Statement of Financial

1 Accounting Standard No. 71?

2 A. I am.

3 Q. Okay. And what is SFAS 71?

4 A. SFAS No. 171 deals with the accounting for the

5 effects of regulation.

6 Q. Would this be 71?

7 A. 71.

8 Q. Okay.

9 A. Did I not say 71?

10 Q. 171, but we were dealing in three digit

11 numbers for a while. I understand.

12 A. And there are certain criteria that you have

13 to meet to be able to employ SFAS No. 71.

14 Q. All right.

15 MS. O'NEILL: May I have an exhibit marked?

16 JUDGE THOMPSON: You may. It will be 132.

17 This is SFAS No. 71; is that correct?

18 MS. O'NEILL: Yes, your Honor.

19 (OPC EXHIBIT NO. 132 WAS MARKED FOR

20 IDENTIFICATION BY THE COURT REPORTER.)

21 JUDGE THOMPSON: Do you have another copy of

22 Exhibit No. 132?

23 MS. O'NEILL: I'm sorry.

24 JUDGE THOMPSON: Thank you.

25 MS. O'NEILL: Uh-huh.

1 BY MS. O'NEILL:

2 Q. Mr. Roff, is exhibit -- what's been marked as  
3 Exhibit 132 -- can you tell me what that is for the record?

4 A. I can try. It appears that this is a partial  
5 reproduction of FAS 171 -- FAS 71.

6 Q. Okay. And it includes the cover sheet and  
7 pages 7 and 8; is that correct?

8 A. Yes.

9 Q. Now, SFAS 71 deals with regulatory assets and  
10 regulatory liabilities; is that correct?

11 A. I'm not sure that FAS 71 deals with regulatory  
12 assets and regulatory liabilities. It deals with a number of  
13 things.

14 Q. Would you turn to the second page of that  
15 marked exhibit, which is marked as page 7, paragraph 11?

16 A. Okay.

17 Q. Does that paragraph 11 address regulatory  
18 liabilities?

19 A. It doesn't state it directly, but I think  
20 that's the intent of that paragraph.

21 Q. Would you read the first two sentences of  
22 paragraph 11, please?

23 A. Rate actions of a regulator can impose a  
24 liability on a regulated enterprise. Such liabilities are  
25 usually obligations to the enterprise's customers.

1           Q.       So those two sentences do refer to regulatory  
2 liabilities; is that right?

3           A.       I'm not trying to be -- I don't see the term  
4 regulatory liability, that's why I'm not going to be so quick  
5 to agree.

6           Q.       Okay. At any rate, they are -- it's  
7 discussing liabilities that are imposed by a regulator.  
8 Would you agree with that?

9           A.       I would agree with that.

10          Q.       Okay. And to whom is a regulatory -- who  
11 would these liabilities be owed to?

12          A.       These are usually obligations to the  
13 enterprise's customers.

14          Q.       So if as a result of changes in depreciation  
15 rates in this case, some part of your proposal was adopted  
16 and the regulatory liability that we talked about earlier  
17 went up, that would be a liability to the customers of Empire  
18 District Electric, correct?

19          A.       If I accept all of those hypotheses, yes.

20          Q.       Yeah. And a liability represents an amount  
21 that's owed to some other party; is that correct?

22          A.       You could say it that way.

23          Q.       You can incur liabilities in different ways.  
24 For example, if you borrow money, you incur a liability?

25          A.       That's not necessarily a regulatory liability,

1 but yes, you could incur a liability if you did that.

2 Q. For example, Empire's long-term debt would be  
3 considered a liability?

4 A. I would certainly think so.

5 Q. And Empire treats its long-term debt as a  
6 component of its capital structure; is that right?

7 A. I believe they do.

8 Q. Okay. And those long term-debts have  
9 repayment obligations and a repayment schedule. Is that your  
10 understanding?

11 A. That would be my understanding.

12 Q. Now, the regulatory liability that would be  
13 proposed regarding depreciation, this liability owed to  
14 customers, that doesn't have a repayment schedule, though,  
15 does it?

16 A. Not in the same way.

17 Q. It doesn't have a repayment schedule at all,  
18 does it?

19 A. Not specifically in that sense, no.

20 Q. Now when a utility seeks capital to make  
21 investments in their infrastructure, in their plant and  
22 various things, is that capital generally supplied by  
23 investors or by customers?

24 A. Well, if you say that the company sought  
25 capital, I would assume that would come from investors.

1 Q. Okay.

2 A. Or some financial source.

3 Q. And the financial source would expect some

4 sort of return on that investment; is that correct?

5 A. Absolutely.

6 Q. Now the net salvage that you're proposing to

7 be included in depreciation rates is an estimate, right?

8 A. Yes.

9 Q. And the company's seeking to have that

10 estimated amount paid now and on an ongoing basis by its

11 customers, correct?

12 A. To the extent that a depreciation rate would

13 include a component for net salvage and that expense were

14 allowed in a revenue stream, then, yes, that amount would be

15 paid by customers.

16 Q. It's not being paid by investors?

17 A. No.

18 Q. So it would be paid by customers?

19 A. I just said that.

20 Q. Okay. You seemed a little bit hesitant there

21 like you weren't really sure maybe the customers wouldn't

22 have to pay, but you're sure, right, the customers are going

23 to pay?

24 A. I wasn't hesitant, I was trying to be clear.

25 Q. Okay. Now, because those costs are estimates,



1 we don't have a guarantee that those costs are ever going to  
2 be incurred, right?

3 A. Well, first I would say that they are  
4 well-founded estimates based upon substantial history and  
5 experience in judgment, and the expectation is that those  
6 costs will be incurred.

7 Q. But to the extent they are not legal asset  
8 retirement obligations, there is no requirement that they be  
9 incurred?

10 A. Well, the fact that they are not legal  
11 obligations does not limit the fact that they will be  
12 incurred.

13 Q. Okay. And in fact, even if they are incurred,  
14 because many of them -- there will be some retirements, and  
15 there will be -- there could very well be costs associated  
16 with that, but we don't know whether the cost being estimated  
17 will be the costs that are incurred, do we?

18 A. We do not know today that the estimated costs  
19 will be the amounts actually incurred, that's correct.

20 Q. And --

21 A. That's why it's an estimates.

22 Q. And to the extent that the amounts are  
23 overestimated, the difference is not refunded to the  
24 customers who pay that in, is it?

25 A. Well, I'm not sure that I can accept the

1 hypothesis that the amounts would be in excess of what was  
2 estimated, in particular when we've -- the company has  
3 reduced its request in this case. But if that were the case,  
4 I believe that the remedy would be an adjustment in the next  
5 depreciation proceeding to adjust those rates accordingly.

6 Q. Well, what if you're -- what if you have an  
7 estimate for a cost of removal that you don't expect to incur  
8 for 20 years and you estimate that it's going to cost \$1,000  
9 for that removal, net, and either there's no need for the  
10 removal after 20 years or it only costs \$100. How are the  
11 customers refunded their extra money, that excess money  
12 they've paid in?

13 A. I don't know how that's done in this  
14 jurisdiction. I don't think it's ever come up, so I don't  
15 know how it would be handled.

16 Q. Okay.

17 A. But the fact that you're talking about  
18 something that's 20 years from now, we have the opportunity  
19 to adjust those estimates at periodic intervals.

20 Q. But if your estimate remains \$1,000 in this  
21 depreciation study and the one 5 years from now and the 10  
22 years from now, and the one 15 years from now, but at the end  
23 of 20 years, doesn't happen, there's been no adjustment to  
24 the benefit of the customers, has there?

25 A. I don't want to agree that there's been no

1 benefit. The fact that a rate base has been reduced because  
2 of a higher depreciation charges has been a benefit to the  
3 customer.

4 Q. The customers who have paid more in toward  
5 depreciation -- toward cost of removal, excuse me, will not  
6 get that money back, correct?

7 A. I can't say whether that's true or not.

8 Q. If the costs are never incurred, is there a  
9 refund mechanism in your proposal?

10 A. Well, first of all, my proposal has nothing to  
11 do with this regulatory liability that you're talking about,  
12 but to the extent that my estimates are revised in the  
13 future, there's a process for adjusting those at that time,  
14 so I can't say that that won't happen.

15 Q. Do those adjustments result in a refund to  
16 customers?

17 A. I don't know. I can't say. I don't think  
18 they do.

19 Q. Okay. Now, the net salvage that you proposed  
20 to be included in depreciation rates, you don't separate that  
21 out and have that in a dedicated account that can only be  
22 used for cost of removal, right?

23 A. No, I don't believe that there's a requirement  
24 to do that.

25 Q. In fact, there's not a requirement that

1 companies separate that net salvage out and use that money  
2 for cost of removal, is there?

3 A. I think I just said that, but I'll be happy to  
4 repeat that answer.

5 Q. Company then, therefore, could use the funds  
6 generated through the depreciation rates for any purpose,  
7 whether it be cost of removal, plant replacement, employee  
8 salaries, anything they want to use it for, it's okay?

9 A. And I believe that's what happens today, that  
10 the revenue stream that is received by the company is used to  
11 take care of operations, take care of its business.

12 Q. Well, let's look at your net salvage estimates  
13 from another way and let's say you're right. Let's say that  
14 20 years from now it does cost \$1,000 to remove that item of  
15 plant, but the \$1,000 is gone. Where's the \$1,000 come from?

16 A. It would come out of current operations, I  
17 assume.

18 Q. Who pays for the current operations revenues?

19 A. The same customers that paid for the  
20 depreciation expense.

21 Q. So technically under that scenario, customers  
22 could, in fact, be paying twice for the same cost of removal?

23 A. No, because the other charges would have been  
24 spent on other assets or activities, so they're only paying  
25 once.

1           Q.       But they're paying a rate based on, in part,  
2   the net salvage that you've calculated, correct?

3           A.       They're paying a customer rate.

4           Q.       The customers that are paying the rates,  
5   because they're the ones that are giving the company the  
6   money that's the revenues, right? They get the revenues from  
7   the customers?

8           A.       That is true.

9           Q.       And the rates that are set include  
10  depreciation?

11          A.       And a number of other things.

12          Q.       One of the things is depreciation, right?

13          A.       And a number of other things.

14          Q.       And under your proposal, one of those things  
15  included in setting rates is net salvage estimates for future  
16  cost of removal?

17          A.       And a number of other things.

18          Q.       Yes.

19          A.       We don't segregate --

20          Q.       Is that a yes?

21          A.       Let me finish my answer. We don't segregate  
22  the revenue stream into components.

23          Q.       But when we --

24          A.       We don't have a portion of our rate that  
25  relates to depreciation, we don't have a portion of our rate

1 that relates to return, we don't have a portion of our rate  
2 that relates to operation expense. We have a composite  
3 revenue rate, so we can't segregate those out.

4 Q. So you can't really say whether or not those  
5 costs of removal when they incur are going to be paid for  
6 twice by the customers because you don't segregate it out,  
7 right?

8 A. I don't think I said it exactly that way.

9 MS. O'NEILL: No further questions.

10 JUDGE THOMPSON: Thank you, Ms. O'Neill. Did  
11 you mean to offer 132?

12 MS. O'NEILL: Yes, I did. Thank you.

13 JUDGE THOMPSON: Any objections to 132?

14 MR. ENGLAND: I believe I do, your Honor.

15 JUDGE THOMPSON: What's your objection, Mr.  
16 England?

17 MR. ENGLAND: Well, it appears that it is --  
18 the exhibit is only an excerpt of SFAS No. 71, and I think if  
19 we're going to make this an exhibit, it ought to be in its  
20 entirety.

21 JUDGE THOMPSON: Well, I'm going to overrule  
22 that objection and give you an opportunity to file the  
23 remaining portions of this, if you feel that's necessary.  
24 Any other objections? Exhibit 132 is received.

25 (OPC EXHIBIT NO. 132 IS RECEIVED INTO

1 EVIDENCE.)

2 JUDGE THOMPSON: Ready for questions from the  
3 bench. Chairman Gaw.

4 CHAIRMAN GAW: Thank you, Judge.

5 QUESTIONS BY CHAIRMAN GAW:

6 Q. Good afternoon, sir.

7 A. Good afternoon.

8 Q. I have got a few questions for you that -- and  
9 bear with me here -- I think it's your Schedule DSR-4.

10 A. Is that the comparison of depreciation rates?

11 Q. Yes, I think so.

12 A. Okay.

13 Q. Your recommendation for a composite rate for  
14 Empire is 4.72 percent; is that right?

15 A. I don't recall that that's the exact number.  
16 It's somewhere in that general range.

17 Q. Okay. Is it accurate to say that you also  
18 acknowledge that three percent seems to be an adequate  
19 average composite depreciation rate?

20 A. Yes, based upon this sample and just my broad  
21 kind of sanity check of Empire's rates, it would seem that a  
22 three percent composite rate is a reasonable norm.

23 Q. All right. Would it be -- on the -- on the  
24 list of comparables that you have different depreciation  
25 rates, do you have any noted there that are four -- or around

1 4.7 percent or higher?

2 A. These are arranged in ascending order, sir, so  
3 the bottom rates would be the highest, no, none approach that  
4 level. Close, but.

5 Q. What's the closest one?

6 A. The bottom one, 4.44 percent.

7 Q. All right. And the lowest one?

8 A. 1.72 for Kansas Gas and Electric.

9 Q. All right. You have a depreciation rate on  
10 that schedule for Empire of 2.27 percent; is that correct?

11 A. That's what was computed based upon the  
12 numbers that I inputted, yes.

13 Q. All right. And this is for purposes of  
14 clarification. On your Schedule DSR-3, I know that's got  
15 several pages to it, but I believe that you have provided a  
16 depreciation rate for Empire of 2.53 percent.

17 A. Yes.

18 Q. Can you explain the difference between those  
19 two figures for me?

20 A. I think the difference is in two -- two areas.  
21 One is the depreciation expense that is shown on DSR-4 is a  
22 total amount for the year. Secondly, the average balance is  
23 the sum of the beginning balance and the ending balance  
24 divided by two, so I don't know that they're exactly on the  
25 same basis relative to the asset base.



1                   And I think that the DSR-4 schedule probably  
2 includes some nondepreciable asset categories, which is why  
3 that 2.27 rate is lower than the comparable -- comparable  
4 rate shown on DSR-3. But those, I think, are the three  
5 primary reasons for the difference.

6           Q.       Are both of those figures confined to Missouri  
7 portions of Empire or not?

8           A.       I think that they would be system totals.

9           Q.       Both of those figures?

10          A.       Both, yes.

11          Q.       And could you provide some clarification for  
12 that in maybe how you arrived at those figures?

13          A.       Right now or?

14          Q.       No, before you're done with things here, I  
15 mean, not before you're off the stand, but if you could give  
16 some backup to that so I'll understand.

17          A.       I will try.

18          Q.       In Schedule DSR-4, would it be true that many  
19 of the utilities that you -- that you have cited there have  
20 nuclear operations?

21          A.       I would say few have nuclear operations.

22          Q.       Can you -- can you let me know which ones do  
23 and which ones don't?

24          A.       I can take a quick stab at this right now.  
25 Kansas Gas and Electric would have a nuclear operation,

1 Illinois Power would. I believe Niagara Mohawk has sold their  
2 nuclear operations; Public Service of Colorado, I think they  
3 retired their nuclear plant. Cincinnati does; I believe UE  
4 does, New York State Electric and Gas does not; PSI Energy  
5 does not; Puget Sound Energy does not; Pennsylvania Electric  
6 does not; Public Service Oklahoma does not; KC -- Kansas City  
7 Power and Light, I don't believe they have a nuclear  
8 facility. Aquila, I don't believe does; Oklahoma Gas and  
9 Electric does not; Sierra Pacific does not; Louisville does  
10 not; Antergy Arkansas does; Dayton Power and Light does not;  
11 United Illuminating, I don't believe; Southwestern Electric  
12 Power does not; Central Illinois Public Service, I don't  
13 believe has nuclear; Interstate P & L does not; Central  
14 Illinois Light, I believe does; Metropolitan Edison does;  
15 Portland General Electric does not; and Rochester Gas and  
16 Electric does.

17 Q. All right.

18 A. To the best of my current knowledge.

19 Q. All right. I have a feeling that there may be  
20 others in the room that will -- will offer their advice.

21 A. Some corrections.

22 Q. So?

23 A. I'm about 95 percent sure on those.

24 Q. Okay.

25 A. I may have missed a couple.

1           Q.       It would be true, wouldn't it, that in most  
2 cases, nuclear plants have their life -- life set at 40 years  
3 representing the initial license life?

4           A.       Except for those that have applied for a  
5 renewal of their license, yeah.

6           Q.       What happens then?

7           A.       It depends on the NRC decision, but for those  
8 that are in a position to apply for that, my experience has  
9 been they've granted an additional 20 years.

10          Q.       Yeah. Would it be -- would it be accurate to  
11 say that the units may have longer lives than 40 years?

12          A.       Only for those where they have applied for the  
13 license renewal.

14          Q.       Well, even if they have not, it doesn't mean  
15 that they will not, does it?

16          A.       I hesitate to say.

17          Q.       Well, okay. When you say if they haven't, are  
18 you talking about from an accounting standpoint or from the  
19 standpoint of what's really happening out there?

20          A.       From a physical application standpoint.

21          Q.       How many nuclear reactors have -- are you  
22 aware of that have been closed within 40 years -- closed down  
23 permanently?

24          A.       I believe the Trojan plant was just closed  
25 down in Oregon.

1 Q. Is that the only one you can think of?

2 A. The Big Rock Point for Consumers Energy  
3 recently retired --

4 Q. Two?

5 A. -- at the end of its life.

6 Q. Two?

7 A. Well, there's only about a hundred total.

8 Q. Okay. Two out of a hundred then. Are -- and  
9 how many of them do you think are -- that are out there may  
10 be seeking renewals of licenses, do you know?

11 A. Yeah, I had looked at the NRC website fairly  
12 recently. There's about a, I believe, around a dozen that  
13 are in process right now.

14 Q. Okay. Would it be fair to say that given the  
15 abbreviated life associated with a license and the amount of  
16 rate base tied up with these units, that -- that that has a  
17 significant impact on a depreciation rate and what it looks  
18 like in comparison to what else is in the equation?

19 A. Looking at this list, I don't believe that  
20 that nuclear rate would have a significant impact on this  
21 composite result.

22 Q. Would it have in regard to those utilities  
23 that have nuclear?

24 A. It's hard to say. Once again, I would have to  
25 split the nuclear units into two pieces. Those that have

1 gotten in for extension and those that haven't. So, you  
2 know, if you were a 40 year life nuclear unit with some  
3 recognition of component replacement, I suppose I would think  
4 that that life would be, you know, more than the 2.5 percent  
5 and could approach three, so I would estimate that it doesn't  
6 have that big of an impact, but I didn't -- it would be  
7 difficult to pull that out or to ferret that out.

8 Q. All right. Would it be fair to say that  
9 depreciation rates might be affected by the operation of an  
10 electric utility in a deregulated state?

11 A. I would think that that may be true; however,  
12 these asset bases, I think, are all related to regulated  
13 operations.

14 Q. Tell me what you mean by that answer. I'm not  
15 sure I understood it.

16 A. Well, I think that the reporting requirement  
17 on the Form-1 relates to the FERC regulated operations or  
18 jurisdictional regulated operations, so there would be no  
19 need to file unregulated operations in that report. That's  
20 why I say I think these balances all reflect regulated  
21 operations.

22 Q. They're not all -- are all of these utilities  
23 operating exclusively in regulated states?

24 A. Well, I would say no.

25 Q. Okay. And are you saying to me that you don't

1 think any of these figures represent assets that are in  
2 operation in a deregulated state?

3 A. Well, you know, I -- I live in Texas. We have  
4 a deregulated state, but I'm guessing that the TXU, for  
5 example, Form-1 that gets filed, contains only regulated  
6 assets, even though we are a deregulated state.

7 Q. I'm not sure --

8 A. So I'm struggling --

9 Q. I'm not sure I'm following your answer, and  
10 it's probably because my question is not specific enough, but  
11 I'm not sure I understand what you're telling me in regard to  
12 -- to whether or not an asset is treated as regulated.

13 A. It seems to me you're trying to make a  
14 distinction between a regulated and deregulated operation.

15 Q. Right now I'm just trying to understand the  
16 answer that you're giving me. If I am doing in business in  
17 Texas, do I have -- I don't know what the status of a  
18 vertically integrated utility is in Texas. Do they still  
19 have vertically integrated utilities in Texas? The answer is  
20 no?

21 A. No, I'm sorry. In fact, I think most of the  
22 utilities in Texas had to sell off their generation or large  
23 portions of it.

24 Q. Yes, okay, so when you're telling me that --  
25 that the generation asset is still treated as a regulated

1     asset, I'm struggling to understand what you're saying.

2             A.     Oh, I didn't mean to say that.

3             Q.     You may not have, but I'm trying to follow  
4     you, so tell me what you were trying to say and maybe in  
5     different words.

6             A.     Well, with respect to Texas, I was merely  
7     trying to say that even though we are a deregulated state, as  
8     opposed to, let's say, I don't know, Nevada, where perhaps  
9     there is no choice, there are still substantial amounts of  
10    regulated assets that are reported to the FERC, it just may  
11    be a little bit different than what gets reported for, say,  
12    Nevada Power.

13            Q.     So there might be something different reported  
14    to FERC than what's reported -- but there's nothing -- what's  
15    reported to Texas, to the Commission there --

16            A.     PSC in Texas would only deal with regulated  
17    operations, I'm sure.

18            Q.     And they don't have regulated operation on the  
19    generation units?

20            A.     For most of them, as far as I know.

21            Q.     But you're telling me the figures on the  
22    schedule would be FERC figures?

23            A.     Right, and it's also from a couple years ago,  
24    so there --

25            Q.     Before deregulation?

1           A.       Maybe less of an impact of deregulation, yes.

2           Q.       Well, if you have a generating unit in a  
3 regulated state, wouldn't you expect that -- that that might  
4 tend to have a longer life expectancy for some units than an  
5 operation in a deregulated stated?

6           A.       I'm not sure I have a straight answer for  
7 that.

8           Q.       All right. And I might just give you a  
9 scenario and you can tell me if you tend to agree with it or  
10 not. Would you think that an electric utility might find  
11 that a generating unit is perhaps not as economical in a  
12 deregulated state because of the existence of other more  
13 efficient generating units, and therefore, it's usefulness  
14 without a captured customer may diminish and therefore not be  
15 as useful over as long a period of time?

16          A.       That scenario makes sense.

17          Q.       Okay.

18                   CHAIRMAN GAW: And Judge --

19                   JUDGE THOMPSON: Yes, sir.

20                   CHAIRMAN GAW: I apologize to you and the  
21 witness, but I have something I need to attend and I will be  
22 back, but I am going to have to quit for the time.

23                   JUDGE THOMPSON: I understand. Do you have  
24 further questions for this witness?

25                   CHAIRMAN GAW: I think I do, yes.



1 JUDGE THOMPSON: We will take ten minutes.

2 (A BREAK WAS HAD.)

3 JUDGE THOMPSON: We'll go back on the record,  
4 I'll remind you you're still under oath, Mr. Roff.

5 THE WITNESS: Thank you.

6 JUDGE THOMPSON: Commissioner Murray.

7 COMMISSIONER MURRAY: Thank you.

8 QUESTIONS BY COMMISSIONER MURRAY:

9 Q. Good afternoon.

10 A. Good afternoon.

11 Q. It's hard to believe that we've been  
12 struggling with this issue for something like six years.

13 A. I've been struggling with it for 31.

14 Q. But are you familiar with ER-2001-299,  
15 Empire's last rate case?

16 A. A little, yes.

17 Q. And then you recognize that in that last rate  
18 case, their treatment of net salvage was changed as a result  
19 of a Commission Order; is that correct?

20 A. Yes.

21 Q. So when anybody asks you about Empire wanting  
22 to change its -- the methodology, they're asking to change  
23 back to the traditional methodology that they had prior to  
24 the last rate case in which they were ordered to change  
25 against their will; is that right?

1           A.       I would say yes.

2           Q.       Okay. In your testimony, it appears that in  
3 an attempt to minimize the effect on rates that the  
4 depreciation would have, there's a recommendation to cap the  
5 net salvage at 100 percent. Is that -- do you have any  
6 experience with any other utilities treating net salvage  
7 capped in that manner?

8           A.       I know that in -- I think it's New York,  
9 there's some certain provisions relative to gas operations  
10 where they've capped the net salvage amount. I'm not aware  
11 of any other state where there's a limitation. I would  
12 recharacterize your statement of minimize to mitigate the  
13 experience change, but.

14          Q.       And explain in a little more detail, if you  
15 would, that 100 percent is 100 percent of what?

16          A.       It's 100 percent of the asset.

17          Q.       Okay.

18          A.       So if we had an account with \$1,000 in it, we  
19 would also need an additional \$1,000 for future cost of  
20 removal.

21          Q.       And then going forward based on estimates that  
22 are made according to certain methodologies accepted by the  
23 industry, it is expected that the cost of removal will be  
24 greater than 100 percent of assets; is that correct?

25          A.       For those four categories, I believe that's

1 correct.

2 Q. And then what happens if -- if the accrual is  
3 capped at 100 percent, what happens to that excess amount of  
4 net salvage when it actually occurs?

5 A. Those amounts would be recorded into  
6 accumulated depreciation per the instructions, the accounting  
7 instructions.

8 Q. You mean the difference at the time of  
9 retirement?

10 A. Well, the difference or the total, either one,  
11 yes.

12 Q. So in other words, if it had been -- if the  
13 net salvage that was accrued over the life of the asset was  
14 capped at \$1,000 and the actual cost of removal was \$1,500,  
15 there would be \$500 at that time that would be accounted for;  
16 is that correct?

17 A. Well, I think there would be the \$1,500 of  
18 cost of removal would be recorded as a debit to accumulated  
19 depreciation, and if that were the only asset, there would  
20 only be \$1,000 in the accumulated depreciation for that --

21 Q. And then --

22 A. -- removal and we'd have a \$500 difference.

23 Q. Is that an expense item or how would it be  
24 treated?

25 A. Well, it's balance sheet item, first of all,

1 because it's on the balance sheet in accumulated  
2 depreciation. It would, in effect, I suppose stand as a  
3 permanent rate base item.

4 Q. Permanent rate base item?

5 A. There would be a \$500 balance in accumulated  
6 depreciation and a 0 asset base.

7 Q. And the effect on that -- the effect of that  
8 to rates would be -- what would that effect be to rates?

9 A. Customer rates or depreciation rates? I try  
10 to keep them separate.

11 Q. I'm sorry, customer rates.

12 A. Well, the customer rate would still reflect  
13 whatever was allowed in the rate-making process, so you would  
14 recover whatever the charge is to customers, and that would  
15 be in the form of revenue that the accumulated depreciation  
16 balance would still sit at \$500.

17 Q. But --

18 A. And at the point of the next determination of  
19 rate base, there would be this mismatch.

20 Q. Okay. So you're saying for an accounting  
21 treatment at the time of retirement, that extra \$500 would  
22 just go into accrued depreciation?

23 A. Yes, you would debit accumulated depreciation,  
24 credit cost of removal.

25 Q. And that at the next rate case --

1           A.       When you went to determine the rate base, if  
2       there were no assets, there would be a \$500 charge in there,  
3       in accumulated depreciation, if rate base is just the  
4       difference between plant and service and accumulated  
5       depreciation.

6           Q.       So then the ratepayers going forward would pay  
7       the difference between the actual cost of removal and the  
8       amount that had been accrued for it. Is that --

9           A.       I'm not sure how the ratepayers would pay for  
10      that. The ratepayers would have paid their \$1,000 through  
11      depreciation charges.

12          Q.       But it cost 1,500.

13          A.       And the company would have paid out this  
14      additional \$500 to remove those assets.

15          Q.       But they would get it back from the ratepayers  
16      at some point, would they not?

17          A.       If they ask for it, yes.

18          Q.       And that would be ratepayers going forward  
19      rather than ratepayers who used the asset?

20          A.       I believe so, yes.

21          Q.       So it still results in some generational  
22      inequity, but not as much as the method that Staff and Office  
23      of Public Counsel are suggesting; is that correct?

24          A.       Absolutely.

25          Q.       The modification of the request down to

1 approximately \$10.2 million -- well, let me start again with  
2 that question.

3 If -- if Laclede had not -- Laclede? If  
4 Empire had not been ordered in its last rate case to change  
5 its method of treatment of net salvage, what kind of a change  
6 to depreciation would be required in this rate case to  
7 continue with the traditional method?

8 A. That's an excellent question. Had the  
9 methodology not been changed, it would seem that Empire would  
10 have accrued more depreciation in the past, and therefore,  
11 the differential in this case would have been less.

12 Q. Do you know how much less?

13 A. I do not.

14 Q. Would you think it would be a substantial  
15 amount?

16 A. Well, we're only talking about, what, a year  
17 and a half, two years of time, approximately, from whenever  
18 those rates went into effect? I don't have a feel for how  
19 much -- it would be less.

20 Q. Okay.

21 A. And perhaps substantially less.

22 Q. So at least a part of the reason that Empire  
23 feels the need to reduce the amount that they're seeking  
24 through depreciation is that they've been, since the last  
25 rate case, having to expense net salvage rather than accrue

1 it. Is that your understanding?

2 A. I don't know that that's the only reason, but  
3 it's certainly a reason.

4 Q. I said at least a part of it.

5 A. Yes.

6 Q. You were repeatedly asked questions about  
7 whether you had done any calculations about the actual cost  
8 of removal over a period of recent history and you indicated  
9 that you had not. And is the reason that you did not the  
10 fact that that is irrelevant to a traditional method of  
11 treatment of net salvage?

12 A. Well, I think there's two -- two parts to that  
13 question. One is that the quantification of this regulatory  
14 liability that was required by the SEC, the reclassification  
15 of accumulated cost of removal in the accumulated  
16 depreciation account, so I am familiar with what calculations  
17 Empire made to quantify that, but we also did look at actual  
18 cost removal incurred. That was the basis for our net  
19 salvage recommendation, so we did look at maybe not in the  
20 sense that was asked, but -- and I'm not sure I answered your  
21 question.

22 Q. Well, the new requirement that you just spoke  
23 about with the SEC's reclassification --

24 A. Uh-huh.

25 Q. -- does that require a separate accounting for

1 the accumulated deferrals for constant removal separate from  
2 the other?

3 A. First of all, that reclassification  
4 requirement is only on the financial books.

5 Q. Yes.

6 A. Okay. It's not on the regulatory books.

7 Q. Okay.

8 A. So in that sense -- in my view, there is not a  
9 separate requirement to maintain those -- or accumulate those  
10 amounts in separate buckets, if you will. There are ways to  
11 quantify that, but there's not a requirement to maintain  
12 those records or those accounting entries separately.

13 Q. Okay. For a nonaccountant, would you explain  
14 what that classification does for the financial books?

15 A. Okay. The SEC interpreted certain sections of  
16 143 in a very particular way and they said that utilities --  
17 and all entities for that matter, but primarily utilities  
18 have an accumulated cost of removal amount imbedded in  
19 accumulated depreciation that they wanted to see on the  
20 balance sheet as a liability.

21 So they -- companies were asked to determine  
22 the amount of accumulated -- or accumulated cost of removal  
23 imbedded in the accumulated depreciation amounts, and that's  
24 what the reclassification represents. The difference between  
25 what had been accrued and what had been incurred.



1           Q.       Okay.  So if they have accrued more than they  
2     have incurred, that shows up on their balance sheet as a  
3     liability?

4           A.       That's correct, and if it were the other way  
5     and they were consistent, it would be a regulatory asset.

6           Q.       And does that do anything to their financial  
7     rating, their rating by any of the financial analysts by  
8     having to change that?

9           A.       I don't know that the financial community had  
10    viewed that entry with any interest at all, so, no, I don't  
11    think it impacts.  It's really a classification issue.  You  
12    have either this amount in this account or in some other  
13    place on your balance sheet.

14          Q.       But with the expensing method for treatment of  
15    net salvage that Staff and OPC are taking the position that  
16    should be employed here, that does effect the way the  
17    analysts look at the company; is that correct?

18          A.       Well, if the past two years have been any  
19    indication, yes, the decisions that were pushed on Empire  
20    District were, in fact, recognized by the financial community  
21    as having an impact on their financial rating -- credit  
22    rating, excuse me.

23          Q.       And is that at least partially because it  
24    drastically affects cash flow?

25          A.       I'm sure that's part of it, yes.

1 Q. What would any other part be?

2 A. Well, I don't really know what the financial  
3 community looks at when they look at rating, but certainly  
4 cash flow would be the primary reason.

5 Q. And depreciation traditionally is used for  
6 cash flow, is it not?

7 A. I would tend to look at it -- I think  
8 depreciation is a financial reporting requirement, it's a --  
9 therefore, a GAAP requirement, it's a regulatory accounting  
10 requirement, and cash flow is -- is a part of that when you  
11 get into their rate-making process. The depreciation in and  
12 of itself is an accounting concept.

13 Q. To account for the complete cost of an asset  
14 over the life of the asset?

15 A. Right, to allocate the cost of an asset over  
16 its life.

17 Q. Is there any reason -- or let me phrase it  
18 this way.

19 Are mass accounts and what I believe is  
20 remembered to as terminal property, are they treated  
21 differently?

22 A. From a net salvage perspective?

23 Q. Yes.

24 A. I don't believe so. We have developed the  
25 same type or same kind of estimates of a net salvage

1 percentage for the mass assets as we have for generation  
2 assets. I just think they represent kind of different points  
3 in time, if you will, from a kind of a practical standpoint.  
4 But, you know, from a mass asset standpoint, every retirement  
5 is a terminal retirement, if you want to look at it that way,  
6 and for production facilities, we have really one terminal  
7 retirement, and a lot of little ones over the course of a  
8 life of an asset.

9 Q. Okay. Do you understand why some people seem  
10 to be very concerned about the safety mechanisms in the  
11 traditional approach about whether they're sufficient to make  
12 sure that the company doesn't benefit if an asset happens to  
13 never be retired?

14 A. Yeah, I think I know what you're asking, and I  
15 think there are probably three processes in place, I guess,  
16 to safeguard those amounts.

17 Q. Since that seems to be such a concern, would  
18 you mind going through those three --

19 A. Certainly.

20 Q. -- safeguards?

21 A. I think that the first safeguard that the  
22 Commission has is the -- is merely the periodic review of  
23 depreciation rates and depreciation parameters. I think  
24 that's probably the purest way to kind of -- I don't like to  
25 use the term regulate, but regulate those activities on a

1 periodic interval basis.

2                   The second is through the rate-making process  
3 and the rate base effect of depreciation and accumulated  
4 depreciation wherein if you accrue more than you estimated,  
5 the rate base is reduced and the customer is protected and  
6 vice versa. If you accrue less than is required, then the  
7 rate base is -- goes the other direction, and the company is  
8 protected. So I think the safeguards exist in both ways  
9 there.

10                   And then I think the traditional approach  
11 probably provides a better cash flow process, so I'm not sure  
12 that's a safeguard, but it does aide the company in the sense  
13 that they are not required to make external funding.

14           Q.       Okay. Let's look at an asset that was a  
15 \$100,000 asset.

16           A.       I'm sorry, how much?

17           Q.       A 100,000.

18           A.       Okay.

19           Q.       And the accrual for net salvage was capped at  
20 a 100 percent.

21           A.       Okay.

22           Q.       So over the life of that asset, \$100,000 for  
23 the original cost of the asset plus \$100,000 for cost of  
24 removal was accrued.

25           A.       Uh-huh.

1           Q.       But let's assume that either the asset lives  
2 forever and continues to be functional forever, or it ceases  
3 to function and is retired but is never removed?

4           A.       Okay. Two different options, I guess. One is  
5 -- I know of -- I know of no asset that has an infinite life,  
6 okay, so I think the first one is probably improbable, the  
7 first scenario. Every asset will be retired at some point in  
8 time. I'm convinced of it. So we'll discount that one.

9                   The second one, I think you have to decide,  
10 and if you do these periodic reviews, and in fact, the life  
11 of that asset is substantial, you know, 30, 40 years, but you  
12 have the opportunity to adjust those estimates as you move  
13 forward through time and you get to the consideration where  
14 an asset is not removed when it is retired, you'll have to  
15 make a decision at that point in time.

16                   I struggle with this because I think there are  
17 many assets for which the accrual of cost of removal will  
18 take place and the asset will be retired but not necessarily  
19 removed immediately. I mean, I don't think a nuclear plant  
20 is going to be removed the day it's retired. It's going to  
21 take some period of time for that activity to take place, so  
22 should we wait until that time to accrue for those costs?  
23 That doesn't make sense to me.

24           Q.       Actually, I'm sorry, but actually at the time  
25 it's retired, whether it's removed then or not, that is the

1 time -- that is actually the life of the asset from which the  
2 customers received service, is it not?

3 A. That is true. I cannot debate that.

4 Q. So that if you were following --

5 A. I'm just thinking from a practical standpoint,  
6 that's what's going to happen.

7 Q. But if you're following the purpose of  
8 depreciation, which is to depreciate the full cost of the  
9 asset including cost of removal over the life of that --

10 A. Maybe nuclear is not a good example because of  
11 the trust fund accounting.

12 Q. Yes, I would separate nuclear out of our  
13 discussion.

14 A. Let's take a fossil plant, for example, that  
15 has three units of maybe different vintages. It's unlikely  
16 to me that you will remove the first unit until the third  
17 unit retires, is probably not safe to do that. So you will  
18 have an asset for which you have accrued a certain level of  
19 removal cost and you're going to retire it, it's no longer  
20 used and useful, but yet you have not incurred the cost of  
21 removal that you estimated for that asset. And I think  
22 that's a fairly common issue.

23 Q. Okay. And if you have estimated accurately or  
24 the adjustments have been made over time so that the estimate  
25 is accurate at the time the asset is retired, that additional

1     accrual for cost of removal that doesn't occur for, say, five  
2     more years, does that harm the ratepayers in any way in the  
3     meantime that that has been accrued and not actually expended  
4     for another five years.

5             Q.     In my view, it doesn't. You know, the  
6     customer has provided the full cost of that asset. It's  
7     just when that last component of cost is incurred. From a  
8     rate base perspective, I would think that rate base is 0,  
9     because we'll probably keep that cost removal separate with  
10    -- separately identified.

11            Q.     So that at the time the asset is actually  
12    retired, it has been fully depreciated, including the cost of  
13    removal?

14            A.     Yes.

15            Q.     And that is during its useful life, which is  
16    during the time that the ratepayers who paid for it,  
17    including its cost of removal, had use of it?

18            A.     And to me, that's equitable.

19            Q.     It's traditional also, is it not?

20            A.     To the best of my knowledge, the vast majority  
21    of utilities in jurisdictions use this -- if you call it the  
22    traditional approach. Even Empire's jurisdiction in Arkansas  
23    does that, and Oklahoma, and Kansas.

24            Q.     I understand that Missouri is very unique, and  
25    I don't enjoy being unique in instances like this, but

1     anyway, thank you very much?

2             A.       You're very welcome.

3     QUESTIONS BY JUDGE THOMPSON:

4             Q.       Mr. Roff.

5             A.       Sir.

6             Q.       Your testimony is very straightforward. I like  
7     that. As I understand your testimony, it is your finding  
8     from the depreciation study that you did that annual  
9     depreciation expense should be increased by about 25.6  
10    million?

11            A.       That's correct.

12            Q.       This is based on your conclusion that the  
13    appropriate overall depreciation rate should be 4.72 percent?

14            A.       Something in that range, yes.

15            Q.       Okay. Whereas the existing rate is 2.53  
16    percent?

17            A.       Correct.

18            Q.       Okay. And I'm sure that your testimony  
19    explains in detail how you arrived at those figures, but I  
20    wondered if you could just summarize the method or methods  
21    that you used in reaching those conclusions for me now.

22            A.       I will try. And this is described in our  
23    depreciation study report, Exhibit DSR-3 of my direct  
24    testimony, but there are really four phases to a depreciation  
25    study.



1                   One -- the first phase would be the data  
2 collection phase, where we've gathered the historical  
3 information, the accounting transactions, and relative to  
4 plant and to accumulated depreciation and salvage and cost of  
5 removal. And we put them in a format that's suitable for  
6 depreciation analysis, for mortality analysis in this  
7 salvaging cost of removal analysis that we discussed earlier.

8                   And the second phase is, in fact, an analysis  
9 phase where we process those historical transactions through  
10 some software modules to, in effect, measure history. And in  
11 many cases, that's where a lot of people stop. I've got the  
12 results, it came out of a computer, it must be correct.  
13 Well, we go a little bit beyond that.

14                   The third phase of our study, which is called  
15 the evaluation phase, where we try to get an understanding of  
16 that history, get an understanding of the types of assets  
17 that are surviving, the types of assets that are being  
18 retired, the types of assets that are being added, and what  
19 the kind of near term future for those assets would be. And  
20 then we make a selection of what we call the mortality  
21 characteristics, the average service life and retirement  
22 patterns and net salvage factors.

23                   And all of those role into the fourth phase,  
24 which is called the calculation phase, in which we plug those  
25 parameters into some depreciation formulas, whole life or

1 remaining life or whatever group procedure we choose to  
2 calculate and develop depreciation rate recommendations.

3               So that's kind of the nutshell of the  
4 depreciation study process. Now, in this case, our results  
5 produced a depreciation expense that the company felt was  
6 probably not going to be accepted, so they chose to mitigate  
7 that by modifying some of those parameters. And that  
8 resulted in the difference between 25 million to 15 million  
9 or whatever the 10 million the increase was requested.

10           Q.       But that decision by the company was  
11 strategic, was it not, and did not reflect any doubt by you  
12 or on your part as to the accuracy of your study?

13           A.       Yes to both parts; yes, it was strategic, and  
14 no, I had no doubt about my study result.

15           Q.       Okay. So you would agree, then, that the  
16 current depreciation rate is too low?

17           A.       In my view by almost any measure, it's too  
18 low.

19           Q.       And what is the effect on Empire of having its  
20 depreciation rate, and consequently its depreciation expense,  
21 too low?

22           A.       Well, clearly one result that came about was  
23 that their credit rating was reduced, in particular, for an  
24 observation by the credit agencies that inadequate  
25 depreciation was in place.

1                   Secondly, it would seem that because of the  
2 reduced cash flow that occurs, that there are less internal  
3 funds to be used for ongoing operations, so that would be a  
4 detrimental effect.

5                   And I think we could look at history and see  
6 that, in fact, the rate of growth of Empire has exceeded its  
7 depreciation expense, so that would require, I would think,  
8 external financing. Now, the company only has access to so  
9 much external financing, so that would be the third  
10 detriment.

11               Q.       I'm making notes here, so. Now, those are  
12 essentially operational effects. In other words, those are  
13 effects might hinder management and limit the courses of  
14 action management can take; is that correct?

15               A.       Well, I would think that one of them is also a  
16 financial effect.

17               Q.       Okay. Is there also an effect on the  
18 shareholders? In other words, are the shareholders not being  
19 compensated for the exhaustion of their property dedicated to  
20 the public service?

21               A.       I would think the effect on the shareholder  
22 would be more in terms of stock price being reduced because  
23 of the reasons we've just discussed.

24               Q.       Okay. Now, I wonder if you have been able to  
25 form any opinion based upon your study as to what parameters

1 in the various depreciation calculations in the past were  
2 erroneous or need to be corrected?

3 A. Well, first -- my first response would be that  
4 the net salvage treatment has been obviously different, but I  
5 would say it inadequate -- I don't believe the service lives  
6 have changed that much over time.

7 There's a general upward trend, I think, to  
8 the life that because of -- maybe the inability to replace  
9 assets that because of the cash flow limitations, that assets  
10 are living longer and -- and then I think just the  
11 methodology that was utilized, there is a -- quite a  
12 difference between the whole life technique and the remaining  
13 life technique, and I believe that the remaining life  
14 technique provides a better process for recognizing change  
15 over time.

16 Q. And you are an advocate of the remaining life  
17 technique?

18 A. I think it's a better approach, yes.

19 Q. And the technique that has been in place so  
20 far as you know has been the whole life technique?

21 A. Yes.

22 Q. And can you tell me briefly what the  
23 difference is between the two techniques are?

24 A. The whole life technique merely takes gross  
25 asset amount, and if you include net salvage, adjust it for

1 net salvage and allocates that cost over the life. And the  
2 remaining life technique takes that same asset base but  
3 reduces it by past accumulation of depreciation and allocates  
4 those costs over the future life, so there's a twofold  
5 benefit, I guess.

6                   One is that you never overdepreciate your  
7 asset because the gross base is reduced by accumulated  
8 depreciation, and the second benefit is that any changes in  
9 life or retirement activity or net salvage activity are  
10 embedded in accumulate depreciation and there's an automatic  
11 adjustment that tanks place because that's in the numerator  
12 of your depreciation base.

13           Q.       So far as you know in accounting practice, are  
14 both techniques equally acceptable?

15           A.       The short answer would be yes. I think there  
16 are some jurisdictions or jurisdictions that would tend to  
17 look at the status of accumulated provision, the reserved  
18 difference. And when it reached a certain level, there would  
19 be an adjustment, so in that regard, they're not exactly  
20 equivalent.

21           Q.       Okay.

22           A.       If that's clear.

23           Q.       About as clear as most accounting testimony is  
24 to me.

25           A.       Thank you.

1           Q.       Tell me about the net salvage problem that you  
2 identified. Is that -- are you referring to the Commission's  
3 change in the way that net salvage has been accounted for?

4           A.       Yes.

5           Q.       And as I understand it, the traditional way  
6 that net salvage is -- that this issue is handled is that  
7 there's an estimate that is part of rates; is that correct?

8           A.       Part of depreciation rates?

9           Q.       Well, ultimately, part of rates paid by  
10 ratepayers.

11          A.       Yes.

12          Q.       Perhaps you can explain it better than I've  
13 been able to put it.

14          A.       Well, I think the approach that would be  
15 advocated or has been advocated by the Staff in the past was  
16 part of the 2001 decision was that the cost of removal  
17 component of depreciation expense or the net salvage  
18 component of depreciation expense would be limited to the  
19 full amount of cost of removal incurred over some prior  
20 period, and that case it was a -- I believe, a five-year  
21 average.

22                   And to me, that would be called cash  
23 accounting. You recover what you spend. And that's not the  
24 traditional approach where we develop an estimate of net  
25 salvage and add that to our depreciable base, and in effect,

1 spread that total cost over the life of the asset rather  
2 than, in effect, recouping that one amount after the asset  
3 has been retired.

4 Q. Okay. Now, the method that Staff advocates,  
5 so far as you know, is that method in use in other  
6 jurisdictions?

7 A. Very limited usage.

8 Q. And so far as you know, does that method  
9 comport with Generally Accepted Accounting Principles?

10 A. Only, in my mind, if you consider FAS 71,  
11 which says the action of regulators are allowable, if you  
12 will, in GAAP, so I'm not sure that that's GAAP accounting.

13 Q. Okay. So it may not be. If the net salvage  
14 treatment were changed by the Commission in this decision and  
15 if it reverted to the traditional technique that the company  
16 advocates for, but otherwise there was no change --

17 A. Uh-huh.

18 Q. -- how much of an effect would that have on  
19 the depreciation expense deficit?

20 A. Well, I think I remember the amount from this  
21 morning's discussion that approximately 80 percent of that  
22 difference, \$25 million increment, is related to net salvage,  
23 so if net salvage were approved on the company's request, I'm  
24 going to say somewhere in the range of \$8 million, actually,  
25 a little less than that because the request reflects whole

1 life, so a little bit less than that.

2 Q. Well --

3 A. Five or six million.

4 Q. Isn't 80 percent of 25 million closer to 16  
5 million?

6 A. I would say 80 percent of 25 million is 20  
7 million.

8 Q. Okay.

9 A. But the company's only requesting 10.

10 Q. I understand what the company's requesting,  
11 but I'm not talking about that.

12 A. Yes, yes, roughly 20 million.

13 Q. I'm talking about the deficit you've  
14 identified.

15 A. Yes. I misunderstood your question.

16 Q. That's quite all right. Thank you very much.  
17 You've been very helpful.

18 JUDGE THOMPSON: That's all the questions I  
19 have for this witness. I know that Commissioner Gaw has  
20 additional questions. I believe that Commissioner Clayton  
21 also has questions, so there's no point in going further with  
22 this witness at this time. So why don't we allow you to step  
23 down, Mr. Roff, and why don't we have Mr. Knapp, since he is  
24 the next witness, take the stand.

25 Now, is Mr. Roff going to be available



1 tomorrow?

2 THE WITNESS: Yes.

3 JUDGE THOMPSON: Okay. Very good. Thank you,  
4 sir.

5 Good afternoon.

6 THE WITNESS: Good afternoon.

7 JUDGE THOMPSON: You've been here already on a  
8 different issue, haven't you?

9 THE WITNESS: Yes, sir.

10 JUDGE THOMPSON: Very good. I will remind you  
11 that you are still under oath. I don't think there's any  
12 need to swear you again. Go ahead and take your seat.

13 THE WITNESS: Thank you.

14 MR. ENGLAND: And Judge, I believe his  
15 testimony has been identified, and to the extent there were  
16 any corrections, those have been made; is that correct,  
17 Mr. Knapp?

18 THE WITNESS: Yes.

19 JUDGE THOMPSON: They have been received?

20 THE WITNESS: There were no corrections.

21 JUDGE THOMPSON: Let me check.

22 MR. ENGLAND: Exhibits 28 and 29, I believe.

23 JUDGE THOMPSON: Yes, offered and received, no  
24 objections.

25 MR. ENGLAND: All right. I think the only

1     thing I need to do is offer the witness for  
2     cross-examination.

3                     JUDGE THOMPSON: Thank you, Mr. England.

4                     MR. ENGLAND: Thank you.

5                     JUDGE THOMPSON: Mr. Byrne.

6                     MR. BYRNE: No questions, your Honor.

7                     JUDGE THOMPSON: Thank you. Mr. McCartney.

8                     MR. MCCARTNEY: No questions, thank you.

9                     JUDGE THOMPSON: Mr. Conrad is still absent.  
10     Mr. Williams.

11                    MR. WILLIAMS: Thank you, Judge.

12                                 CROSS-EXAMINATION

13     QUESTIONS BY MR. WILLIAMS:

14             Q.       Good afternoon, Mr. Knapp.

15             A.       Good afternoon.

16             Q.       My name is Nathan Williams, I'll be asking you  
17     a few questions on behalf of Staff.

18                    In what years have the Empire District

19     Electric Company recorded a net operating loss?

20             A.       We've never, that I know of, reported a net  
21     operating loss.

22             Q.       On page 3 of your rebuttal testimony, you  
23     state technical and theoretical arguments aside, depreciation  
24     is a source of cash to partially fund the construction of  
25     utility infrastructure. If depreciation includes cost of

1 removal less salvage as requested by Empire, how will Empire  
2 pay for future cost of removal less salvage if it funds a  
3 construction of utility infrastructure with the money it  
4 receives in rates for future cost of removal less salvage?

5 A. Well, I might approach it two different ways.  
6 Number one, cash is fungible, so cash today, cash tomorrow.  
7 Two different things. But the better answer, really, is in  
8 today's world, as depreciation is a noncash item that  
9 basically allows us to -- I said that wrong.

10 Depreciation is an adjustment to net income  
11 that provides cash, so that cash that's provided allows us to  
12 have to borrow less from bondholders or actually go to the  
13 market and sell less stock, provides more cash for us today.  
14 In the future will have had a lower balance of that debt and  
15 equity, and at that point, to the extent the funds aren't  
16 provided internally, the funds are borrowed, they'll be  
17 borrowed to pay for that expense.

18 Q. Are there any limitations on how Empire can  
19 spend the cash it receives from depreciation?

20 A. No.

21 Q. Are you aware that most residential housing  
22 lenders require borrowers to make payments based on estimated  
23 property taxes?

24 A. Yes.

25 Q. And aren't those payments typically escrowed

1     so the funds are available to pay the real estate taxes due  
2     on that property at the end of the year?

3             A.     I believe you can opt, in many cases, opt to  
4     escrow is it or opt if pay it yourself, yes.

5             Q.     If Empire is allowed to collect money from  
6     ratepayers now for future cost of removal less salvage, why  
7     shouldn't it be required to escrow the amounts it receives  
8     from ratepayers to exceed what it actually spends on cost of  
9     removal less salvage?

10            A.     I believe we're spending cash today for cost  
11     removal, and as I said, the cash is fungible. I think that  
12     the way the rate-making model would work, that cash is  
13     provided today allows us to build the assets and the  
14     infrastructure today that would then serve as the basis for  
15     us to borrow the money in the future, if that's required or  
16     have the cash provided internally in the future.

17            Q.     Wouldn't the scenario I just described provide  
18     additional safeguards to assure that the funds are available  
19     when they are needed?

20            A.     Well, I guess you could go a step further and  
21     we could take every dollar that comes in the door and put it  
22     in a can someplace to pay for salaries, property taxes,  
23     whatever it might be, but that's not the way the -- the  
24     efficient way to work the place, operations of the business.

25            Q.     I don't believe you've answered my question.

1           A.       I'm sorry, ask it again, please.

2           Q.       Isn't the scenario that I described provide  
3 additional -- wouldn't it provide additional safeguard that  
4 doesn't exist currently?

5           A.       I think it would assure that there was a  
6 certain amount of cash available, whether that cash were  
7 enough, too much, or not enough in the future, it wouldn't  
8 address that, but it would address the fact that that cash  
9 would still be there.

10          Q.       Isn't it true that only the cost of removal  
11 and salvage that is actually incurred by Empire deductible  
12 for tax purposes?

13          A.       The cost of removal is currently deductible.

14          Q.       That's the actual cost of removal that's  
15 incurred?

16          A.       Yes, as a current expense.

17          Q.       Is that offset by salvage, realized?

18          A.       I don't know the detail of that calculation.

19          Q.       If approximately 6 million of future accrued  
20 cost of removal and salvage is included in depreciation  
21 expense as the company supports, is only approximately 1.6  
22 million of the actually incurred cost removal and salvage  
23 deductible for tax purposes?

24          A.       I think that's correct. Again, I'm not  
25 totally sure. I'm not totally familiar with that, but I

1 believe that is correct.

2 Q. Doesn't Pennsylvania require that net salvage  
3 be treated as an expense on a current basis?

4 A. I do not know.

5 Q. Don't credit rating agencies downgrade or have  
6 a negative report based on if -- let me try rephrasing that.

7 If there's some action by regulatory body that  
8 has an impact of reducing cash flow, wouldn't that be viewed  
9 negatively by credit reporting agencies?

10 A. Yes.

11 MR. WILLIAMS: No further questions of this  
12 witness at this time.

13 JUDGE THOMPSON: Thank you. Ms. O'Neill.

14 MS. O'NEILL: Thank you.

15 CROSS-EXAMINATION

16 QUESTIONS BY MS. O'NEILL:

17 Q. Good afternoon, Mr. Knapp.

18 A. Good afternoon.

19 Q. Now, when I was looking at your rebuttal, I  
20 believe you testified that you believe Empire's current  
21 depreciation with rates are too low; is that right?

22 A. Yes.

23 Q. Now isn't it true that Empire's current  
24 depreciation rates are set at a level that allows the company  
25 to recover a return of its investment in its capital cost in

1 a plant that had its assets?

2 A. If you're asking if we're earning our return  
3 of capital, then I'd have to say the answer is no, we're not  
4 earning our return.

5 Q. You're receiving a return of the investment  
6 through the depreciation rates?

7 A. We are receiving a return of the investment  
8 through the depreciation rates.

9 Q. Yes, and I'm sorry if I was not clear. Isn't  
10 it also true that Empire's current depreciation expense is  
11 designed to allow recovery of the expenditures that Empire  
12 actually incurs related to cost of removing depreciation --  
13 depreciated plant on an annual basis?

14 A. I think current rates reflects an amount that  
15 was estimated for cost of removal. I don't know off the top  
16 of my head what that is, but you're correct.

17 Q. And you spoke a little bit earlier about it,  
18 and I'm going to bring you back to page 3 where you say  
19 depreciation is a source of cash to partially fund the  
20 construction of the utility company's infrastructure. Is  
21 that your position regarding depreciation as a source of cash  
22 for the company?

23 A. Yes.

24 Q. Now, and I think you discussed that a little  
25 bit with Mr. Williams, I'll try and not be repetitive, but I

1 might be a little bit.

2                   Is construction of new utility infrastructure  
3 a capital expenditure?

4           A.       Yes?

5           Q.       And is this new infrastructure generally  
6 considered to be part of plant and service once it's online?

7           A.       Yes.

8           Q.       Is new infrastructure, once it becomes used  
9 and useful, included in the capital plant that is depreciated  
10 on the company's books over time?

11          A.       Yes.

12          Q.       And if depreciation -- so through those  
13 depreciation rates, that new plant -- Empire will also  
14 receive a return of that investment as well over time,  
15 correct?

16          A.       At the time of the next rate case for that  
17 plant service would be put into rates.

18          Q.       And on a going-forward basis after that?

19          A.       Right.

20          Q.       Now, if depreciation doesn't provide cash to  
21 fund these capital investments, what are the other possible  
22 sources of funding?

23          A.       The cash from the normal operations of the  
24 business is the cash from the bills that the customers pay  
25 less all the operating expenses, then there's the cash that's



1 available as we go to the debt or equity markets.

2 Q. Okay. And does the company currently issue  
3 debt in order to construct or install capital improvements?

4 A. In part.

5 Q. Okay. And do the holders of those debt  
6 instruments expect to be paid?

7 A. They expect to get an interest payment.

8 Q. Expect eventually to get their principle back?

9 A. Eventually when the terms of the arrangements  
10 run.

11 Q. Okay. And the repayment of that debt, the  
12 interest on that debt is part of the cost of capital the  
13 company incurs to provide service, right?

14 A. Yes.

15 Q. And one of the things that was discussed  
16 earlier this week related to the cost of capital and those  
17 issues include the cost of debt, correct?

18 A. Yes.

19 Q. And the cost of that debt, therefore, will be  
20 included in this Commission, who are setting the company's  
21 rate of return on a going-forward basis?

22 A. Yes.

23 Q. Okay. Now, if shareholders provide the  
24 capital that you use to make the improvements, they also have  
25 an expectation of a return on their investment?

1           A.     Yes.

2           Q.     And that's the cost of equity?

3           A.     Yes.

4           Q.     And that was also discussed at length the last  
5     few days in this hearing, correct?

6           A.     Correct.

7           Q.     Okay. Now, are you familiar with SFAS No.  
8     143?

9           A.     Generally.

10          Q.     Okay. Are you familiar with FERC Order 631?

11          A.     Less so.

12          Q.     Are you familiar with the concept of asset  
13     retirement obligations?

14          A.     Generally.

15          Q.     Okay. Do you agree that Empire does not have  
16     any legal asset retirement obligations for the cost of  
17     removal proposed in Mr. Roff's study?

18          A.     That's my understanding at this point.

19          Q.     Okay. Do you know -- to your knowledge, does  
20     FERC Order 631 identify items such as the assets that Empire  
21     holds as nonlegal ARO's?

22          A.     Again, I'm less familiar with the FERC Order.  
23     My general understanding was that it just confirmed 143 for  
24     use by the utility, and I just really don't know much deeper  
25     than that.

1           Q.       Okay. Do you know whether or not Empire would  
2 have any legal obligations concerning the -- concerning a  
3 nonlegal asset retirement obligation?

4           A.       I don't believe so, but I don't know.

5           Q.       Okay. To the extent that you're aware, do you  
6 agree that Empire does not have any conditional liability  
7 relating to nonlegal ARO's?

8           A.       Conditional liabilities?

9           Q.       Do you have any -- other than maybe a law that  
10 says you have to remove or -- retire and remove something at  
11 a certain point, any other types of liabilities?

12          A.       We have a couple of assets specifically  
13 identified and that's all I'm aware of at this point in time.

14          Q.       Okay. Do you know if you have any  
15 construction obligations regarding items that are nonlegal  
16 ARO's?

17          A.       At this point in time, I'm not aware of it.

18          Q.       Okay. Do you know whether or not Empire's  
19 made any promises to the Public Service Commission that the  
20 money that will be collected under rates for net salvage will  
21 actually be used for cost of removal?

22          A.       I'm not aware of that specifically.

23          Q.       Do you know whether or not Empire's made any  
24 promises like that to their customers or the public at large  
25 or the financial community?

1           A.       Not that I'm aware of.

2           Q.       Okay. Now you said you had some familiarity  
3 with SFAS 143 that's -- is that correct?

4           A.       To the extent that we have implemented it in  
5 the company, I do.

6           Q.       Okay. And the company has taken some steps to  
7 implement 143?

8           A.       Yes.

9           Q.       And has the company, to your knowledge, sought  
10 any advice about whether or not there may be some issues  
11 regarding net salvage accruals that have implications?

12          A.       In our implementation of 143, we had the two  
13 specific required asset retirement obligations that we dealt  
14 with. Subsequent to that, based on our external auditors'  
15 consultation with us and the understanding of the SEC  
16 interpretation of SFAS 143, we moved to reclassify what our  
17 estimate of the accumulated dollars for cost removal, we  
18 reclassified that to the liability side of the balance sheet  
19 to regulatory liability in accordance with our understanding  
20 of the SEC interpretation.

21          Q.       And who is your outside auditor?

22          A.       Price Waterhouse Coopers.

23          Q.       And have you received any correspondence from  
24 Price Waterhouse Coopers regarding concerns about estimated  
25 net salvage and how it should be addressed in the future on a

1 going-forward basis?

2 A. At this point, I think we're -- they're  
3 satisfied with what we have recorded on the books. I don't  
4 know of anything else.

5 Q. Okay. Who is Daryl Coit?

6 A. Controller of the company.

7 Q. Okay. Do you know who Steve Korn is?

8 A. Yes.

9 Q. Who is Steve Korn?

10 A. Steve Korn was formerly a manager at Price  
11 Waterhouse Coopers who worked on our account.

12 Q. Okay.

13 MS. O'NEILL: May I have an exhibit marked?

14 JUDGE THOMPSON: Yeah. This will be Exhibit  
15 No. 133. What shall we call this exhibit?

16 MS. O'NEILL: Daryl Coit e-mail.

17 JUDGE THOMPSON: Okay.

18 (OPC EXHIBIT NO. 133 WAS MARKED FOR

19 IDENTIFICATION BY THE COURT REPORTER.)

20 BY MS. O'NEILL:

21 Q. Mr. Knapp, I've handed you what's been marked  
22 as Exhibit 133, and at the top of the page is the name of  
23 Daryl Coit. And it appears to be an e-mail from Steve Korn;  
24 is that correct?

25 A. Yes.

1           Q.     And it appears that you also received a copy  
2 of this e-mail?

3           A.     Yes.

4           Q.     What's the date?

5           A.     January 30, 2003.

6           Q.     And is the subject of this e-mail FAS 143  
7 implementation issues?

8           A.     Yes.

9           Q.     And did you review this e-mail at the time you  
10 received it?

11          A.     I don't have any recollection, I'm sorry, at  
12 this time.

13          Q.     To your knowledge, would you have received  
14 this e-mail if you were listed as CC?

15          A.     I should have, yes.

16          Q.     Okay. Does it -- do you have any recollection  
17 about what it -- about reviewing it when you received it?

18          A.     I'm sorry, I don't.

19          Q.     If you would take a minute and just kind of  
20 review this document, see if that refreshes your recollection  
21 about whether or not you have any information regarding the  
22 contents. Have you had a chance to look at it?

23          A.     I've skimmed through it, yes.

24          Q.     Okay. Does that appear to be the information  
25 that was provided to Empire by Price Waterhouse Cooper?

1 A. Obviously.

2 Q. Okay.

3 A. Given who the e-mail was from.

4 Q. Okay. To your knowledge, has Empire taken any  
5 steps to implement the advice contained within this e-mail?

6 A. Well, if I'm understanding right, we have --  
7 it's saying a couple of things, and I've read this awfully  
8 quickly.

9 Q. Sure.

10 A. But one item was making sure we had engaged  
11 legal counsel's --

12 MR. ENGLAND: Objection, excuse me, I don't  
13 want the witness to read from the exhibit because I do have  
14 an objection with respect to the exhibit.

15 JUDGE THOMPSON: Okay. Very well. What's  
16 your objection?

17 MR. ENGLAND: There is no foundation with  
18 respect to admitting this exhibit. It is from a nonparty, an  
19 individual apparently with Price Waterhouse to Empire  
20 District Electric. Although Mr. Knapp was recipient, it's  
21 not his e-mail, he had no involvement in creating this  
22 e-mail, and it's clearly hearsay. And I'm afraid if he's  
23 going to start reading from it or putting anything else from  
24 that, that it's going to defeat the purpose of my objection,  
25 so I am going to launch that at this time.

1 JUDGE THOMPSON: Okay. Your response?

2 MS. BYRNE: I'd like to join in the objection  
3 and point out that he could not even identify the document,  
4 so I would join in Mr. England's objection.

5 JUDGE THOMPSON: Is there, like, a slightly  
6 different objection?

7 MR. BYRNE: It's the same objection.

8 JUDGE THOMPSON: Okay. Response to either or  
9 both?

10 MS. O'NEILL: Well, I haven't moved for  
11 admission yet, I'm not sure whether I'm going to.

12 JUDGE THOMPSON: I think he has a good  
13 objection with respect to if he reads it, it gets into the  
14 record that way, and there's no limitations on how it can be  
15 used once it's in the transcript, so I think that's a good  
16 objection.

17 MS. O'NEILL: Sure, I understand that, and I  
18 will -- because there is an objection pending, if I choose to  
19 offer this for admission, I will not ask him to read at this  
20 time. I think that may resolve that issue as far as --

21 JUDGE THOMPSON: So you're withdrawing your  
22 request that he read from the document?

23 MS. O'NEILL: Did I just ask him to read from  
24 the document?

25 MR. ENGLAND: In fairness, she didn't ask him



1 to read from the document. She asked him if he was  
2 implementing any of the recommendations contained in it, and  
3 my witness was going to start reading from it and say they're  
4 recommending this and I'm not sure what he's going to say  
5 after that.

6 JUDGE THOMPSON: Thanks for helping me get  
7 back on the same page with everyone else. You can answer the  
8 question but don't read from the document.

9 Go ahead.

10 BY MS. O'NEILL:

11 Q. Okay. Perhaps I could break that question up  
12 into some smaller questions.

13 A. Okay.

14 JUDGE THOMPSON: Do whatever you need to do.

15 MS. O'NEILL: All right.

16 BY MS. O'NEILL:

17 Q. First of all, does Empire apply FAS 71  
18 accounting for the effects of certain types of regulation?

19 A. Yes.

20 Q. Okay. And you discussed earlier that there  
21 were a couple of items that Empire believed they should  
22 specifically account for under 143 as some sort of legal ARO?

23 A. Legal obligation, yes.

24 Q. Do you know if those are Missouri  
25 jurisdictional or just in general for the company?

1           A.       Well, they're both related to generation  
2 plants, so they would be an allocated item.

3           Q.       Okay. Are you aware of whether or not there  
4 has been -- that FAS 143 has raised questions regarding the  
5 accounting practice of depreciating certain assets, such as  
6 transmission and distribution assets, using a negative net  
7 salvage approach and recognizing accumulated depreciation?  
8 Excess of historic cost?

9           A.       I'm not aware of that as it relates to 143.

10          Q.       Okay. Do you know whether or not Price  
11 Waterhouse Cooper has given any advice to Empire regarding  
12 that?

13          A.       How do I say that without getting in trouble  
14 from my attorney? I -- as of five minutes ago, I didn't know  
15 that.

16          Q.       What is your position with Empire?

17          A.       I'm Vice-President of Finance, CFO.

18          Q.       And what are your duties as Vice-President of  
19 Finance, CFO?

20          A.       The financing budgeting, accounting, treasury.

21          Q.       Okay. And what do you do with those things?

22          A.       I'm sorry, what?

23          Q.       And what do you do regarding those areas?

24          A.       I am responsible for those areas.

25          Q.       What does that mean? Does that mean that

1     you're actively participating in policy decisions regarding  
2     those areas?

3             A.       Yes, it means I'm responsible -- there's a  
4     staff of individuals that I work with who obviously have  
5     assigned different tasks and conduct those things and I am  
6     responsible for that aspect of the organization.

7             Q.       And who is Mr. Coit?

8             A.       He is the Controller of the company.

9             Q.       And where is he in connection with you in the  
10    -- in the organizational chart?

11            A.       Mr. Coit reports to me.

12            Q.       Okay. And if he were to inquire of an outside  
13    auditor regarding information on a new financial accounting  
14    statement, would it be unusual for you to be copied on a  
15    reply to that?

16            A.       It won't be unusual for me to be copied on a  
17    reply, but it would be -- I don't think proper to  
18    characterize that I would review in detail all the ones I  
19    get.

20                    I get copied on an awful lot of them, and as  
21    far as, from my perspective in managing that, if I had  
22    comfort that the issue were being addressed between our  
23    Controller and external auditor, unless there was some reason  
24    for me to dig into it, I very well might not.

25            Q.       If the company were to make any changes in its

1 accounting practices as a result of advice from an outside  
2 auditor, would you be involved in that decision?

3 A. Depends on the magnitude. More than likely,  
4 yes, but it depends on the magnitude.

5 Q. How about the decision regarding how to treat  
6 net salvage and depreciation?

7 A. I don't recall having that specific  
8 discussion.

9 Q. Okay. When you get cc'd on e-mails that are  
10 sent to your Controller, do you have a general practice about  
11 what you do with those -- with those e-mails? Do you, like,  
12 scan them to see if it's something you're working on, do you  
13 just move them to a file, have somebody else take care of it?

14 A. I don't really have a certain specific  
15 practice. It really just would depend on what the subject  
16 was. I wouldn't ignore it, but I would like to see what the  
17 subject, and again, if it's something I'm aware of and  
18 comfortable that it's being handled or it's something that  
19 would be not of an issue that I would be concerned with, then  
20 I would certainly just let Mr. Coit handle it.

21 Q. If your Controller came to you and said,  
22 hypothetically, our outside auditor says that as a result of  
23 a financial accounting statement that's been issued, we need  
24 to change the way we account for net salvage and treat it as  
25 a regulatory liability, would that be something that you

1 would recall?

2 A. If we're talking about, and maybe I  
3 misunderstood the previous question, but the -- the -- at the  
4 time when the decision was made to reflect the SEC  
5 interpretation FAS 143, by estimating the amount of net  
6 salvage that had been collected in rates that had not yet  
7 been expended and identify that and move that out of cost  
8 removal onto the -- and move it to the liability side of the  
9 balance sheet, categorized as a regulatory asset in  
10 accordance with what the SEC from a transparency standpoint,  
11 I was kept informed as to what was going on, and maybe the  
12 language over the exchange of the last few questions, wasn't  
13 clear on -- we were missing each other a little bit.

14 Q. And I apologize for that, I'll try to be more  
15 clear so we don't have that misunderstanding.

16 So you are Mr. Coit's boss, right?

17 A. Yes.

18 Q. And how Empire accounts for net salvage and  
19 depreciation is the issue that we're here to talk about this  
20 afternoon?

21 A. Yes.

22 Q. And that's one of those issues that's within  
23 your area of supervision?

24 A. Yes.

25 Q. And there's been some pronouncements and some

1 concerns raised about how net salvage accrual should be  
2 accounted for with this SFAS 143 in combination with 71 that  
3 you've heard testimony about earlier and that we've talked  
4 about, right?

5 A. That's correct.

6 Q. And you've had discussions with Mr. Coit  
7 regarding those matters. Is that your recollection?

8 A. Yes.

9 Q. Did you direct Mr. Coit to find out what Price  
10 Waterhouse Coopers had to say about that issue?

11 A. I wouldn't know whether I directed him or --  
12 as a normal course of business, that's pretty much the way it  
13 would go on something that would be something different.  
14 That would be within his realm of responsibility.

15 Q. And if he received a response, he would share  
16 that with you in the normal course of business?

17 A. Again, it depends a little bit on the level of  
18 detail, if he felt comfortable with the advice he had, if he  
19 and the folks he worked with and the auditors were satisfied  
20 with everything, I can't characterize exactly what would  
21 happen in every case.

22 Q. Well not in every case, but this is kind of a  
23 big issue, isn't it?

24 A. Well, actually, it -- the implementation of  
25 FAS 143 and what we did here, wasn't really that big of an

1 issue. It was an SEC interpretation of one of the many FAS  
2 statements that have been promulgated. We looked at it. I  
3 think as I'm understanding it, with some guidance from Price  
4 Waterhouse, understood what needed to be done and did that  
5 and made a change in geography on the balance sheet for a  
6 dollar amount, and prepared the proper disclosure for the  
7 10-K.

8 Q. Well, considering the fact that per Commission  
9 orders in the last couple of rate cases, including the one  
10 that last -- that was tried about three years ago, where this  
11 Public Service Commission separated out net salvage and made  
12 it into an annual expense as opposed to continuing to approve  
13 it under the prior method that Empire used, would that may be  
14 a reason that you would be less concerned about how you were  
15 going to implement 143 than you would be otherwise because  
16 you're already separating it out?

17 A. Well, and under the -- under the situation  
18 that we have been under and are currently under, that dollar  
19 amount is getting smaller, also.

20 Q. In part because of that expense?

21 A. Yes.

22 Q. Or is it mostly -- or is it all because of  
23 that expense?

24 A. It's all because of that expense.

25 Q. So you're actually a lot closer today to

1 meeting those requirements of separating those things out to  
2 see if you've got a regulatory liability -- utility that had  
3 never done this?

4 A. No, I'm sorry, we have, I think, determined a  
5 pretty good estimate for what that dollar amount was, and  
6 that's what has been transferred, so that's -- that is done.

7 Q. And in fact, you've done a pretty good job of  
8 trying -- your company of trying to estimated on an ongoing  
9 going-forward basis what your annual cost of removal is going  
10 to be; is that right?

11 A. I'm not sure I'm following.

12 Q. Okay. Your company has been able to make  
13 estimates on a going-forward basis of what cost of removal is  
14 likely to be for the next five years?

15 A. I think it's part of our capital budget in  
16 process. We try to look at that because it's a use of cash  
17 to spend, you know, the dollars to remove the -- whatever  
18 assets have to be removed, so we like to have a rough idea of  
19 what that's going to be so we can plan the cash piece of it.

20 Q. In your discussions with Mr. Coit about what  
21 to do regarding 143 and regardless of whether or not you ever  
22 recall receiving this e-mail, do you recall any conversations  
23 in which the two of you discuss the fact that Price  
24 Waterhouse Cooper believe that 143 does not allow an entity  
25 to recognize accumulated depreciation in excess of historic



1 cost and therefore a company is accruing the cost of renewal

2 --

3 MR. BYRNE: Your Honor, I'm going to object to  
4 -- from Ms. O'Neill reading from a document that she hasn't  
5 offered yet, and we know there's going to be an objection if  
6 she does offer it, as part of the question.

7 MS. O'NEILL: I'm asking whether or not he  
8 got this information. I don't really know how else to ask  
9 it.

10 MR. ENGLAND: As a matter of fact, I'll make  
11 the objection as asked and answered. She's asked him on  
12 several occasions if he's gotten this, and I think his  
13 initial reaction was no, and she asked him to look at it, and  
14 she asked him about conversations he's had with Daryl. I  
15 think we plowed this ground pretty fully.

16 JUDGE THOMPSON: Are we still talking about  
17 this?

18 MS. O'NEILL: Actually, I'm asking him about  
19 his company's response to his auditor's advice and whether he  
20 had any discussion with his auditor about this.

21 MS. BYRNE: She's reading out of the document  
22 that, in my mind, she hasn't a laid a foundation for, and is  
23 hearsay, and she couldn't get in and the way she's trying to  
24 get it in is to read it in the form of a question.

25 MR. ENGLAND: It also assumes facts not in the

1 record. She's asked if he had a conversation about something  
2 Price Waterhouse told him about this subject.

3 MS. O'NEILL: I think the witness has already  
4 testified that he and Mr. Coit had discussions regarding  
5 this, so I'm asking whether this was part of the discussion.

6 JUDGE THOMPSON: Okay. So you're asking  
7 whether or not he recalls a conversation with Mr. Coit  
8 regarding whether or not Price Waterhouse Cooper take the  
9 position that 143 does not allow something; is that right?

10 MS. O'NEILL: Uh-huh, yes.

11 JUDGE THOMPSON: Okay. I am going to overrule  
12 the objections and allow that question. You may answer, if  
13 you're able.

14 THE WITNESS: Would you ask me again, please?

15 BY MS. O'NEILL:

16 Q. Sure. Asking you whether you recall in your  
17 conversations with Mr. Coit about Price Waterhouse Coopers'  
18 position, as was previously just read back, whether the  
19 position was that the standard 143 does not allow an entity  
20 to recognize accumulated depreciation in excess of historic  
21 cost, and therefore a company should be precluded from  
22 recurring the cost of removal in excess of salvage value  
23 either as a liability or in depreciation rates.

24 A. I honestly don't remember a discussion like  
25 that.

1           Q.       Okay. Has Empire, other than the two  
2 instances we've talked about where there was a restatement,  
3 taken unit salvage accruals that still exist and recorded  
4 them as a regulatory liability?

5           A.       I'm not sure I follow the question or maybe I  
6 just didn't pay attention for a second or two. If you could  
7 ask me that again.

8           Q.       Okay. Has Empire changed its practices to  
9 reflect accruals for net salvage as a regulatory liability?

10          A.       We have reclassified what we've estimated to  
11 be the amount of net salvage in accumulated depreciation that  
12 has not been spent to a regulated -- to a regulatory  
13 liability, if that's responsive to your question.

14          Q.       Actually, it is.

15          A.       Okay.

16          Q.       But as far as that goes, would there be --  
17 would it then be a great leap to -- for regulatory accounting  
18 purposes to take that liability and somehow recognize that as  
19 funds set aside for future cost of removal so that the  
20 customers know that what they are paying in for cost of  
21 removal is actually going to be spent for cost of removal?

22          A.       Again, I don't see how that would be  
23 particularly useful.

24          Q.       Okay. Well, let's talk for a minute about  
25 what a regulatory liability is. Can you tell us your

1 understanding of that term?

2 A. I'm sure there's a really good definition of  
3 that out there. I'm struggling a little bit. I think, you  
4 know, in the environment today, to try to be as -- as  
5 transparent as possible in the financial statements, that in  
6 this case, the SEC has -- would like to see this dollar  
7 amount that pertains to customer provided funds segregated in  
8 a way that can be identified so that you've got just a few  
9 more pigeon holes in the balance sheet for people to look at  
10 and see what's there. I think that's the purpose of this.

11 Q. And you talked about transparency, why is  
12 transparency important?

13 A. Well, in the environment of the last few  
14 years, transparency has become kind of an important concept  
15 as investors look at -- at investing in a company to make  
16 sure that they can have a better opportunity to fully  
17 understand what the company is all about.

18 Q. And for a regulated utility who is a monopoly  
19 service provider, would transparency also be of assistance to  
20 the company's customers so they know what the dollars they're  
21 paying for that service are being spent on?

22 A. I would think that anyone who would have an  
23 interest in the company, stockholders, anyone, would.

24 Q. Including customers?

25 A. Yes, anyone.

1 Q. And regulatory bodies?

2 A. Yes, anyone.

3 Q. Sure. Now, in your surrebuttal testimony at  
4 Page 3, you talk about the fact that Empire is supporting the  
5 position that -- that Mr. Roff has on treatment of net cost  
6 of removal at line 8. Do you recall that?

7 A. Yes.

8 Q. Okay. And I take it by that statement, what  
9 Empire supports is its modified filing based on Mr. Roff's  
10 study as opposed to what Mr. Roff would recommend the  
11 Commission do, right?

12 A. Okay. Would you say the -- my sur reply?

13 Q. Surrebuttal.

14 A. Surrebuttal. I'm sorry. And that was page?

15 Q. Page 3.

16 A. Page 3. Okay. Uh-huh.

17 Q. Okay.

18 A. Ask me again, I'm sorry. I was looking at the  
19 wrong document.

20 Q. Just for clarification, the position that  
21 Empire is supporting is the one that Empire filed the tariffs  
22 on, not the full recommendation of Mr. Roff?

23 A. Yes, ma'am, that's correct.

24 Q. Okay. But you have an alternative proposal  
25 beginning at line 11 on that page as well; is that right?

1 A. Yes.

2 Q. Okay. And you're asking that the company's  
3 rates include a provision for Missouri jurisdictional net  
4 cost of removal, that's \$1.6 million per year?

5 A. Yes, that's what this says.

6 Q. Okay. And is that consistent with the recent  
7 experience of Empire?

8 A. I think it is. From a Missouri jurisdictional  
9 standpoint, I'm really not sure, but I would assume it is or  
10 that number -- that would be the number that I picked up.

11 Q. Okay. And you asked that the difference  
12 between that 1.6 million and the actual experience of net  
13 cost of removal be tracked separately as a regulatory asset  
14 and/or liability each year, which can then be included in  
15 rate base in the next rate case and amortized over a  
16 five-year period; is that right?

17 A. Yes, if our preferred methodology would not be  
18 accepted.

19 Q. Okay. And if the company receives this  
20 treatment, will it be able to continue its depreciated worn  
21 out plant in replacing it with new plant, continue to do  
22 that?

23 A. You mean continue in business?

24 Q. Sure.

25 A. Yes, we will.

1           Q.     Okay.  It's not going to put you on the brink  
2 of bad stuff, right?

3           A.     Well, now, that's a different question.

4           Q.     So many things could be bad stuff.

5           A.     So many things could be.

6           Q.     Yeah.

7           A.     But the better position, I want to be clear  
8 it's understood, that what we feel like is the proper  
9 treatment for this issue is as Mr. Roff testified and is  
10 reflected in our tariffs of some number around \$10 million of  
11 additional expense because we, again, feel like that's the  
12 proper way to handle the cost of removal issue.  Because if  
13 the Commission would determine that that's not the direction  
14 they're going to go, then we would ask that this be an  
15 alternative considered.

16          Q.     Well, looking at this alternative that you've  
17 proposed, why is it that you believe that all the variation  
18 between experience and allowed net cost of removal should be  
19 tracked as a regulatory asset or liability, however it turns  
20 out to be for a given year?

21          A.     Because cost of removal can be volatile, it  
22 can be 1.6 million this year, or in our case, you know, 3  
23 million next year, whatever it might be, and what we would  
24 hope to do -- it could go down, too, I should say, because  
25 this is kind of a factor of just whatever needs to be done,

1 and our intention in this would be that the difference  
2 between what's in rates and what the actual experience is be  
3 tracked and we be allowed to recover or that be refunded as  
4 we move into the future, if again, if the preferred method  
5 isn't chosen.

6 Q. Okay. And isn't it also true that this kind  
7 of record-keeping would help the Commission on a  
8 going-forward basis in assessing whether or not depreciation  
9 expense is greater than, less than, or similar to the net  
10 salvage allowance in the company's rates?

11 A. I think it adds another step in the  
12 bookkeeping and record-keeping process that I don't think is  
13 necessary if the proper net salvage methodology is used, but  
14 it is something of a tin can to put the dollars in and keep  
15 track of it.

16 Q. And it would certainly provide some empirical  
17 evidence down the road as to, you know, whether a particular  
18 method is designating cost of removal on an accurate basis?

19 A. I think it would just track the difference in  
20 experience and what we have in rates. I'm -- and I'm not a  
21 depreciation person, so I don't know that I can go much  
22 further than that.

23 Q. Okay. Well, I think I won't either then.

24 MS. O'NEILL: I have no more questions.

25 JUDGE THOMPSON: Any questions, Commissioner



1    Appling?

2                   COMMISSIONER APPLING:  No questions, Judge.

3                   JUDGE THOMPSON:  Okay.  I think what we're  
4   going to do is recess for the day and we will come back -- I  
5   have a list of questions provided by Commissioner Gaw that we  
6   will do with Mr. Roff.  See, I'm afraid that they'll take  
7   longer than the amount of time we have and we'll be back here  
8   tomorrow anyway.  And I don't know whether there are other  
9   Commissioners who may have questions for either of you two,  
10  so that's my plan and I'm sticking to it.

11                  MR. WILLIAMS:  What time will we restart  
12  tomorrow?

13                  JUDGE THOMPSON:  I guess 8:30.  Miss Reporter,  
14  8:30.  So without further adieu, we'll be in recess until  
15  tomorrow morning.

16                  WHEREUPON, the recorded portion of the hearing  
17  was concluded until 8:30 a.m. on December 16, 2004.

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