Exhibit No.:

Issues: Cash Working Capital,

Meterials and Supplies-Other

Than Fuel, Prepayments, Payroll and Payroll

Related Adjustments Witness/Type of Exhibit: Brandel,

Direct

Sponsoring Party: Missouri Public Service Commission

Company: Kansas City Power and Light Company

Case No.: HO-86-139

MISSOURI PUBLIC SERVICE COMMISSION

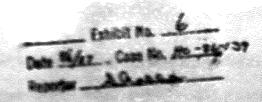
UTILITY DIVISION

DIRECT TESTIMONY

OF

FLIZANETH A. BRANDEL

Jefferson City, Missouri February, 1987



BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

| In the matter of the inves of steam service rendered Kansas City Power & Light | by |) | Case No. H | 0-86-139 |
|--|---|--|--|---|
| AFFII | AVIT OF ELIZA | BETH A. B | RANDEL | |
| STATE OF MISSOURI) COUNTY OF COLE) | SS | | | • |
| Elizabeth A. Brashe has participated in the standard appendices/schedules consisting of 24 pages of the answers in the attache has knowledge of the matternatters are true to the best standard and standard appendix to the best standard and standard appendix to the best standard appendix to the standard appendix to the best standard appendix to the st | he preparation attached there testimony to detect the testimony to detect the testiment to | of the actor in quibe present stimony we in such | attached wri lestion and ted in the a ere given by answers; as | tten testimony answer form, bove case, tha her; that she |
| | | | | |
| | ll. | a Abert Eliza | J. J. | and del |
| Subscribed and sworn to be | efore me this | 20 Hear | y of Februar | y, 1587. |
| | | Joyce | Notary Publi | hiner |
| My Commission expires | June | 18 | 1989 | |
| yee C. Neumer, Natury Fabile ayy County, Soute of Literary gaunissian Expires June 15, 1989 | () | er . | | |

PREPARED TESTIMONY

OF

ELIZABETH A. BRANDEL

KANSAS CITY POWER & LIGHT COMPANY

CASE NO. HO-86-139

- Q. Please state your name and business address.
- A. Elizabeth A. Brandel, University Towers II, 700 East Eighth Street, Kansas City, MO 64106.
 - Q. By whom are you employed and in what capacity?
- A. I am employed by the Missouri Public Service Commission (Commission) as a Regulatory Auditor.
 - Q. Please describe your educational background.
- A. I attended Pittsburg State University in Pittsburg, Kansas and received a Bachelor of Business Administration with a major in Accounting in May, 1985. In May of 1986, I received a Master of Business Administration with a major in Accounting from Pittsburg State University.
- Q. Please describe the nature of your duties while employed with the Commission.
- A. I have, under the direction of the Chief Accountant, Utility Division, assisted with the audit and examination of the books and records of utility companies operating within the State of Missouri regarding proposed rate increases and compliance with Commission orders.
- Q. Have you been involved with the sudit and emanimation of the books and records of any other utilities?
- A. Yes, United Telephone Company of Missouri. Case Po. TR-86-117.
- Q. Have you made an examinantion of the backs and records of Kanasa City Power and Light Company?

- 94

1

3

4

5

6

8

9 10

11 12

13

14

16

17

18

19

20

21

22

23

24

25

20

23

27

- A. Yes, with the assistance of other members of the Commission Staff.
 - Q. Please describe your areas of responsibility in this case.
- A. My principle areas of responsibility in this case have been cash working capital, material and supplies—other than fuel, prepayments, and payroll and payroll-related adjustments. I am also responsible for the appropriate level of rate case expense to be included in the determination of the revenue requirement in this case.
- Q. What Accounting Schedules and Adjustments are you sponsoring?
- A. I am sponsoring Accounting Schedules 8, 9, 11-1 and 11-2 and Adjustments S-3.1, S-4.1, S-5.1, S-6.1, S-7.1 through S-7.9, S-9.3, and S-9.4.
- Q. How did Staff determine the amount of cash working capital to include as part of steam utility rate base?
- A. Staff determined the level of cash working capital by utilizing a lead/lag study.
- Q. Is the methodology which you employed in deriving cash working capital consistent with that utilized by the Staff in past rate cases?
- A. Yea, it is. The methodology which I employed has been used by Staff and adopted by this Commission in numerous rate cases. Staff has adopted a standard set of definitions for cash working capital terms as they relate to lead/lag studies and has developed a standard set of principles to fellow.
- Q. Was Staff filed lead/lag studies using the same methodology as described in this testimony in other NUTS. rate cases?

- A. Yes, starting with Kansas City Power and Light Company (KCPL or Company) Rate Case No. ER-78-252 and in every successive KCPL rate case, Staff has utilized the same lead/lag methodology. These rates cases are Case Nos. ER-80-48, HR-81-15, ER-81-42, ER-82-66, HR-82-67, ER-83-49 and ER-85-128.
 - Q. What is cash working capital?
- A. Cash working capital is the amount of cash necessary for a utility to pay the day to day expenses incurred in providing services to the ratepayers.
 - Q. What are the sources of cash working capital?
- A. The ratepayer and the investor are the sources of cash working capital.
 - Q. How does the investor supply cash working capital?
- A. When the Company spends cash to pay for an expense before the cash is provided by the ratepayer, the cash must be provided by the investor. This cash represents a portion of the investors' total investment in the Company.
- Q. How are the investors compensated for the cash working capital funds they provide?
- A. Cash working capital is included in rate base which provides for a return on the investors' investment.
 - Q. How do ratepayers supply cash working capital?
- A. The ratepayers supply cash working capital when they pay for service they receive from the Company before the Company must pay for the expenses incurred to provide that service.
- Q. Now are the ratepayers compensated for the cash working capital they provide?

- A. The ratepayers are compensated for the cash working capital they provide by having the cash working capital component of rate base reduced by the amount of funds they provide.
 - Q. What is the purpose of a lead/lag study?
- A. A lead/lag study determines the amount of funds that are necessary on a day to day basis in order for the Company to provide service to the ratepayers. A lead/lag study also determines who supplies those funds. A negative cash working capital requirement indicates that the ratepayer provided the cash working capital in the aggregate during the test period. A positive cash working capital requirement indicates that the investor provided the cash working capital in the aggregate during the test period.
- Q. Please describe the approach taken by Staff to perform its lead/lag study for this case, Case No. HO-86-139.
- A. To determine the cash working capital amount which directly relates to steam operations, Staff calculated specific lags. For the cash working capital requirement for the Company's electric operations which is allocated to steam operations ("Indirect CWC"), Staff used an allocated portion of the level of cash working capital determined by the Commission's Report and Order in Case Nos. ER-85-128 and ED-85-185. These allocations are discussed in the prefiled direct testimony of Staff witness Ruensting.
 - Q. Please describe Accounting Schedule 11-2.
- A. Accounting Schedule 11-2 is Staff's calculation of indirect Cash Working Capital, which represents the cash working capital requirement for the Company's electric operations which is allocated to obtain connections.
 - Q. Please describe Accounting Scholale 13-4.

- A. Accounting Schedule 11-1 is Staff's calculation of direct Cash Working Capital relating to the cash working capital requirement directly assigned to KCPL's steam utility operations.
- Q. Please explain the various "lags" used in the Staff lead/lag study to calculate cash working capital.
- A. There are two major lags used by Staff to calculate the cash working capital requirement:

Revenue Lag -

This lag measures the amount of time between the provision of service by the Company and the receipt of the payment for that service from the ratepayers.

Expense Lag -

This lag measures the amount of time between the receipt of goods or services by the Company, and the payment (by the Company) of these expenses incurred in providing service to the ratepayers.

- Q. Are there any subcomponent lags that make up the revenue
- A. Yes, there are. They are defined as follows:

Casse Lag -

This is the midpoint or average of the period of time elapsed from the beginning of the first day of a service period (the meter teading day) to the end of the last day of a service period (the sent meter read date).

Billing Lag -

Collection Lag -

This is the period of time incurred between the end of the last day of a service period and the day the bill is placed in the mail by the Company. This is the period of time incurred between the day a bill is placed in the mail by the Company and the day the Company collects payment from the ratepayer for services rendered.

Q. How does the Staff's lead/lag study determine the amount of cash working capital provided by the investor and the ratepayer?

A. The Staff's lead/lag study compares the revenue lag to the expense lag for the expenses incurred by the Company to provide service to the ratepayer on a day to day basis. When the Company must pay for an expense before the funds (revenues) are provided by the ratepayer, cash working capital must be provided by the investor. When the ratepayer provides funds (revenues) before the Company must pay for an expense, the ratepayer has provided the cash working capital which is available for Company's use.

Accounting Schedule 11-1 shows the Staff's calculation of the revenue and expense lags for all items considered by the Staff to have an effect on the Company's cash working capital requirement. Column 6 in Accounting Schedule 11-1 lists the cash working capital requirement for each item considered in the Staff's study. A positive number illustrates situations where the Company must pay for an expense before the funds (revenues) are provided by the tatepayer. In this instance, the impostor provided cash working capital. A magnifive secont in this column illustrates extractions where the Company must be secont in this column

 the ratepayer before the Company must pay for an expense. The ratepayer provided the cash working capital in this instance.

In this case, Staff's study shows that the cash working capital provided by the ratepayer exceeded the amount provided by the investor. Therefore, Staff has reduced the working capital component in the steam utility rate base in order to reflect the amount of cash working capital provided by the ratepayer. In this way, the ratepayer is compensated for providing funds to the Company "up front".

- Q. Please explain in detail how the revenue lags were determined as shown on Accounting Schedule 11-1.
- A. Staff utilized two revenue lags in the calculation of its cash working capital component to rate base. The revenue lag of 37.75 days associated with lines 1-16 was calculated using an analysis of steam utility customers' accounts. The revenue lag shown on lines 17-18 for gross receipts taxes (GRT) is the collection lag of 17.58 days which was computed as a component of the steam utility customers' revenue lag.
- Q. Why is Staff using a different revenue lag for GRT than it is using for all other expense items on Accounting Schedule 11-1?
- A. Staff is not using a different revenue lag for GRT but is using the collection lag of 17.58 days. The collection lag is a component of the revenue lag. The collection lag serves as the basis for calculating the gross receipts tax expense lag. This is used because the Company has not provided any service to its ratepayers but merely acts as a collecting agent for these taxes.
- C. Too stated earlier in your testimony that there are three subcomponent lags that make up the revenue lag; the usage lag, billing lag and collection lag. Gould you please describe these lags, so they relate to this case, in sere detail?

Prepared Testimony of Elizabeth A. Brandel

Ć

蘇

A. Yes. The usage lag as used in this cash working capital study was 15.21 days. It was derived by taking 365 days in the year, dividing by 12 months and then dividing the result by 2.

The billing lag was determined to be 4.96 days. From information Company supplied to Staff in response to Staff Data Information Request No. 423 (attached as Schedule 1), Staff determined that it took 4.96 working days on the average to process a bill. The lag of 4.96 days includes weekends and holidays, as the average was calculated from actual meter reading and billing dates provided in response to Staff Data Information Request No. 423.

The collection lag was computed to be 17.58 days. It was derived by using an analysis of steam utility customers' accounts. Staff used a sample of 12 steam utility customers, which together represent approximately 87% of thirteen months of total steam utility revenues (August, 1985 to August, 1986) and analyzed their payment patterns over the aforementioned thirteen months to calculate the collection lag of 17.58 days.

- Q. Will you please explain Staff's calculation of each expense lag appearing on Accounting Schedule 11-1?
- A. The first line item appearing on Accounting Schedule 11-1 is Payroll Expense which has been subdivided into five components:
 - 1. Paid Absence Vacation
 - 2. Paid Absence Deferred Vacation 1986
 - 3. Federal Withholding
 - 4. Net Peyroll, and
 - 5. Pathi shawnes Other.
 - Q. What is the nature of the expense denoted as Faid Absence -

Taura Tilon

Q

A. Paid Absence - Vacation represents KCPL's vacation liability. KCPL currently records estimated expenses related to its future liability for vacations earned by non-management employees. Because non-management employee vacations can be earned in one time period but not taken until later periods, it is necessary to reflect the cost of vacations earned currently in expense by accruing estimated vacation liabilities.

- Q. Does the ratepayer pay rates which include the costs of estimated future vacation payments earned currently?
- A. Yes, the accrued expense for future vacation payments for non-management employees is currently included in cost of service. The Company enjoys the use of accrued vacation amounts from the time they are received from the ratepayers (recorded as expense) until the amounts are actually paid to non-management employees as vacation wages. This is generally in a later time period.
- Q. How did Staff calculate the average period of time that elapses between the accrual of future vacation costs and the actual payment of these costs as represented by the lag for Paid Absence Vacation (Accounting Schedule 11-1, line 2, column D)?
- A. This lag was developed by Staff in Case No. ER-85-128. Staff used the same lag for this case. This lag was computed by using 1983 as the accrual period and 1984 as the payment period. Staff has assumed that this vacation was evenly earned and sourced throughout the year. Therefore, Staff calculated the lag relating to vacation accruals using 182.5 days as the average date that son-management employees earn vacations. This is also the average currently. Staff determined through weighting of the accrual and expense currently. Staff determined through weighting of the accrual vacation taken in 1884, that on the average.

17

18

19 20

21

23

24 25

26

2? 24 Company non-management employees took vacation 211.81 days from the beginning of the yest. The two lags were added together to arrive at 394.31 lag days for non-management employees. This lag was then composited with the vacation lag of 43.21 days for management employees to arrive at the composite lag days of 260.24 days as shown on line 2. column D of Accounting Schedule 11-1. The lag days for management employees is less than the expense lag for non-management employees because management employees can take vacation in the same year in which it is accrued. Due to the flexible benefits plan for management employees, implemented by KCPL in January, 1984, management employees no longer must accrue vacation in the current year to be eligible to take vacation in the following year. Instead, management employees can accrue their vacation in the year they take it. The 43.21 lag days was calculated by taking the actual vacation dollars paid in 1984 and weighting them monthly to the mid-point of 1984. Staff assumed that management employees accrued vacation evenly throughout 1984.

- Q. Please explain line 3 on Accounting Schedule 11-1, denoted as Paid Absences Deferred Vacation 1986.
- A. Paid Absences Deferred Vacation 1986 represents the amount of vacation that KCPL employees, both management and non-management, deferred during 1986 to take at some point in the future.
 - Q. Please explain what is meant by deferred vecation.
- A. Deferred vecation includes the anomot of vacation earned but not taken by management employees in the current year as well as the amount of vacation earned in the previous year by non-management employees but not taken in the current year. Some employees defer vacation for several years.
 - Q. Please describe line II on Accounting Schools II-1.

•

- A. Line 11 on Accounting Schedule 11-1, entitled Paid Absences
 Deferred Vacation previous 1986, refers to vacation KCPL employees
 deferred in years prior to 1986 to take at some point in the future.
- Q. Why has Staff included the cumulative balance of deferred vacation prior to 1986 as a part of its lead/lag study?
- A. The cumulative balance of deferred vacation prior to 1986 contains cost of service expenses paid by the ratepayers in previous years. The Company has use of these ratepayer provided funds until the employees take their deferred vacation.

Because the dollars in the cumulative balance of pre-1986 deferred vacation do not represent current 1985 cash expenses, no expense or revenue lag days have been applied to this balance. Notwithstanding the fact that no expense or revenue lag days are applied, these dollars are properly included in the cash working capital schedule as an offset to rate base because the Company has the use of these ratepayer supplied funds until the deferred vacation is actually taken by the Company's employee.

- Q. Would you please explain Federal Withholdings as shown on line 4 of Accounting Schedule 11-1?
- A. Yes. Line 4 on Accounting Schedule 11-1 relates to Federal Withholdings. These are amounts withhold from an employee's wages for Federal Withholding Taxes and FICA (employee's share only). The Federal Withholding Taxes and FICA have identical payment procedures. The taxes must be paid by the Company three banking days after the close of the eighth-monthly parted. Staff calculated the lag shown on Column 9 by weighting together the three categories of employees, i.e. those paid monthly, such-monthly and bis-weekly, to strive at the weighted lag day. This lag was developed by Staff in Case Sp. 85-45-128.

a. 11 **a.**

- Q. How was the Net Payroll lag determined?
- A. For this case, Staff used the same lag that was developed by Staff in Case No. ER-85-128. Staff determined the time-lapse between the average date that the Company's employees earned payroll by providing service to the Company and the date that they were paid by the Company. To calculate this time lapse Staff took the three classes of employees, i.e. monthly, semi-monthly and bi-weekly, and computed a lag for each employee group. The results were weighted together to arrive at the Net Payroll lag as shown in Column D, line 5, Accounting Schedule 11-1.
- Q. Please explain line 6, Paid Absence Other, appearing on Accounting Schedule 11-1.
- A. Paid Absence Other relates to paid absences due to holidays, sick leave, jury duty and any other paid absence with the exception of Paid Absences Vacations, which was previously discussed.
- Q. Why was Paid Absence Other separated from Paid Absence Vacatiou?
- A. Paid Absences was broken out between Paid Absences Other and Paid Absences Vacations because they have different expense lags.
- Q. How did Staff calculate the lag days for Paid Absence Other as it appears on line 6, Column D, Accounting Schedule 11-1?
- A. Staff assumed that the lag days associated with Paid
 Absences Other had the same lag as Net Payroll. This is reflected on
 line 6, Column D, Accounting Schedule 11-1.
- Q. Flease explain the gas expense lag on line 8 of Accounting Schedule 11-1.
- A. The gas expense lag measures the time between the Company's receipt of natural gas for use by SCFL and payment for that natural gas.

Staff assumed that the receipt of the gas is represented by the midpoint of the service period.

- Q. What other fuel lags were computed pertaining to steam heat operations?
- A. Staff has utilized the oil expense lag at Grand Avenue Station developed by Staff in Case No. ER-85-128. The Company has not burned oil at Grand Avenue Station since November, 1985. However, a level of oil is maintained at Grand Avenue for testing and training purposes, as explained in the prefiled direct testimony of Staff witness Gary A. Kuensting. Thus, the historical oil expense lag is used in this case to properly reflect the use of oil at Grand Avenue Station. This is shown on line 7 of Accounting Schedule 11-1.
 - Q. Please define cash vouchers.
- A. Cash vouchers include all operating and maintenance expenses other than those analyzed separately by Staff in the lead/lag study. Staff studied the large dollar items that can be examined and which Staff can separately annualize on an individual basis. These items include payroll and fuel expenses, which have been discussed previously. All other operating and maintenance expenses which require an outlay of cash to provide service to the ratepayer on a day to day basis are examined in Staff's cash voucher study.
 - Q. Would you please explain line 9 on Accounting Schedule 11-1?
- A. The lag days shown in Column 9 were computed by Staff through a random sample of cash vouchers preference during ECPL Case No. ER-49-128. For each voucher reflecting payment, the Staff determined the time of receipt of the service from the Company's vandous and suppliers by the Company and the time of payment for that service by the Company. Each

lag was weighted based on the amount of the payment. Through this detailed cash voucher study, Staff computed a 37.71 day lag.

- Q. Please define the term cash working capital requirement as it appears on Accounting Schedule 11-1, line 12.
- A. The cash working capital requirement summarizes the relationship between the revenue lag and the expense lag for the Company's annualized operating and maintenance expenses as determined by the Staff. Since the cash working capital requirement shown on Accounting Schedule 11-1, line 12, Column G, is a negative number, it represents cash that must be provided by the ratepayer. This indicates that the Company receives revenues relating to this amount of operating and maintenance expense prior to paying for the expense.
- Q. Please explain the expense lag for Accrued Interest on Debt which is shown on line 13, Column D, on Accounting Schedule 11-1.
- A. This lag was developed by Staff in Case Nos. ER-85-128 and EC-85-185, and was also used for this case. The expense lag for interest expense was quantified by determining the midpoint of the period for which the interest payment applies and the release of cash at the time of the interest payment date, based on the debt outstanding for the twelve months ending December 31, 1984.
- Q. Why is it appropriate to offset the cash working capital requirement of the Company by the expense isg associated with the payment of interest?
- A. The obligation to pay the interest on debt is a known and certain obligation and the amount is procedirected from the ratepayer for the sole purpose of passing it on to the bendholders. As in the case of certain tax amounts procedirected through rates, those funds, while is the bands of the Company, are a source of cost free cash provided by the

4 5

7 8 9

á

11 12

10

13 14

15 16

17 18

19 20

21 22

23 24

25

20

ratepayer. The Company has the use of these funds, for whatever purpose it so desires, for a period of time before passing them on to the bondholders. These are ratepayer-supplied funds and the net expense lag associated with them should be an offset to the cash working capital component to rate base.

- Q. Please describe the Income Tax lag days as shown on line 14. Column D on Accounting Schedule 11-1.
- A. This component of rate base relates to Federal and Missouri income taxes, as well as the Kansas City Earnings Taxes currently payable by the Company. Staff derived a lag of 77.23 days by compositing these lags. This methodology was developed by Staff in Case No. ER-85-128.
- Q. Referring now to line 15 of Accounting Schedule 11-1, please discuss Taxes Other Than Income, Property and Gross Receipts.
- Included in the Taxes Other Than Income, Property and Gross Receipts are the employer's portion of FICA and Unemployment Compensation Taxes levied by the state and federal governments. Also included in this line item are the state capital stock taxes. Staff computed a lag for Federal and State Unemployment Compensation Taxes for Case No. ER-85-128, using the same lag for the FICA employer's share as Staff computed for the employees' share (as shown on line 4 of Accounting Schedule 11-1). Staff also computed a lag for state capital stock terms for Case No. ER-85-128. These lags were also used for this case. Staff then weighted the lags associated with each of these three taxes and derived a composite lag of 18.95 days for Taxes Other Than Income, Property and Gross Secripts Taxes.
 - Q. Please describe line 14 of accounting Schedule 13-1.
- Line 16 on Accounting Schedule 11-1 in Property Taxon paid the Company to the Elementi taxing authorities. This is were computed he the Staff for Case So. IR-65-126 units the time between the addpoint of

the period to which the tax payment applies and the payment due date. The same lag was used for this case.

- Q. How were the 4% and 6% Missouri Gross Receipts Tax lags calculated as they appear on line 18 on Accounting Schedule 11-1?
- A. These lags were calculated by Staff in Case No. ER-85-128, comparing actual payment dates to actual periods of time that GRT are collected from the ratepayer. The expense lags measure the time period between the date KCPL mails the steam utility bills to its customers and the date KCPL receives the payments.
 - Q. When are GRT collected from the ratepayer?
- A. GRT are collected monthly from the ratepayers as a percentage added on to their steam utility heat bills.
- Q. When does the Company remit the 4% GRT to the taxing authorities?
 - A. The payment dates are the 30th day of each month.
- Q. What is the basis for the lag shown on line 17, Column D, Accounting Schedule 11-1?
- A. This lag represents the weighted average length of time that elapses between the billing of GRT and the subsequent payment to the City. It reflects the fact that each monthly payment of GRT is based upon GRT billed to customers the previous month.
- Q. When does the Company remit the 6% GRT to the taxing authorities?
- A. The payment dates are Jennary 30, April 30, July 30, and October 30 of each year.
- Q. What is the basis for the lag shows on line IS, column D, Accounting Schedule II-I related to the SE GRIT

Ó

Q

- A. This lag represents the weighted average length of time that elapses between the billing of the 6% GRT and the subsequent payment to the City. All 6% GRT quarterly payments are based upon the preceding three month's GRT billings. It reflects the fact that the payment on January 30 in a given year is based upon GRT billed to customers in October, November, and December of the prior year.
- Q. Will you briefly summarize the results of Staff's lead/lag study?
- A. Yes. After the difference between the revenue lag and expense lag for each item in the study has been calculated, this number is weighted based on the annualized or normalized level of expense for that item. The individual calculations, when totaled, result in the total Net Ratepayer Supplied Funds as shown on line 20, Column G, Accounting Schedule 11, and illustrates, in this case, the excess of cash working capital supplied by the ratepayer over the amount supplied by the investor. Therefore, the cash working capital component is subtracted from rate base to compensate the ratepayer for the use of his or her funds.
- Q. Were the same principles and methodologies employed by Staff to develop the indirect Cash Working Capital requirement as shown in Accounting Schedule 11-2?
 - A. Tes.
- Q. Does this conclude your prepared testimony regarding cash working capital?
 - A. Tes. 12 does.
- Q. Please explain Staff's securit of steam best Materials and Supplies—Other Thus Puel as above in Accounting Schedule 8.

A. Staff used the last known balance of Grand Avenue Station Materials and Supplies (M&S) in Accounting Schedule 8. A study of historical M&S balances showed that this rate base item has a declining trend. Additionally, cost-cutting measures implemented May 6, 1986 by the Company's Board of Directors call for further reductions in M&S inventory balances. This is discussed in the Fiscal Recovery Plus program, an excerpt of which is attached as Schedule 2. Added to this amount is an allocated portion of the electric M&S, as discussed in the prefiled direct testimony of Staff witness Kuensting.

- Q. Please explain Staff's amount of steam heat prepayments as shown in Accounting Schedule 9.
- A. Staff used a thirteen month average because of the fluctuating nature of the prepayments accounts throughout the year. By using a thirteen month average, the fluctuating balances are smoothed out. These amounts are allocated to steam heat from total Company amounts based on the nature of each account. For example, auto insurance is allocated based on transportation equipment. Added to this amount is an allocated portion of the electric prepayments, as discussed in the prefiled direct testimony of Staff witness Euensting.
- O. In reference to Staff's revenue requirement exhibit, which payroll adjustments are you sponsoring?
- A. I am sponsoring Accounting Adjustments 5-3.1, 5-4.1, 5-5.1, S-6.1, S-7.1 through 5-7.9, S-9.3, and S-9.4 illustrated in Accounting Schedule 13.
- Q. Would you please explain Accounting Adjuscements 5-3.1, 5-4.1, 5-5.1, 5-6.1 and 5-7.17
- A. These edjustments represent Staff's payroll ennualization adjustments to the etems utility production operations, asimteness.

distribution, customer accounts, and administrative and general categories of steam utility heat expense.

- Q. Please explain Staff's payroll annualization.
- A. Staff's payroll annualization is based on the direct utility steam employee levels, which includes Grand Avenue Station and the Steam Department. This method reflects direct steam heat payroll and a percentage of Total Company Administrative and General (A&G) expenses allocated to steam.
- Q. What time period was used to calculate Staff's payroll annualization?
- A. Staff's steam utility payroll annualization is based on the most recent pay periods by employee category. The pay rates in effect at December 31, 1986 and annualized employee levels were used to annualize payroll.
 - Q. Why did Staff not use test year employee levels?
- A. The test year used by KCPL in this case is the calendar year ending December 31, 1985 updated through December 31, 1986 for known and measurable changes. From January, 1985 through October of 1985, Grand Avenue Station was used for both electric and steam production, and thus the employee level at Grand Avenue was much higher than that level appropriate for the current steam-only Grand Avenue operations. Schedule 3 illustrates the manpower levels at Grand Avenue for 1985 and 1986.
- Q. What employee levels were used to calculate Staff's payroll annualization?
- A. Staff utilized the gas-only utility stemm operations employee level for Grand Avenue Station which was provided in response to Staff Data Information Request No. 427, and the 1987 authorized employee level for the Stemm Utility Department, which was provided in response to

Staff Data Information Request No. 484 (attached as Schedules 4 and 5, respectively). Staff believes that the employee levels it is using are a valid representation of the levels necessary for steam utility operation. Staff has not yet received a response to a data information request concerning the allocation of labor hours to utility steam heat operations for employees at Grani Avenue Station. When the response to this data information request is received, the amount of Staff's payroll annualization may change.

- Q. Are there any other amounts included in Staff's payroll annualization?
- A. Yes. Also included in the payroll annualization are portions of those salaries which can be directly traced as chargeable to steam utility operations.
- Q. Has Staff included any wage increases for bargaining units in its payroll annualization?
- A. Yes. For Union Local 412 (Grand Avenue Station) the most current wage increase of 4% is included. For Local Union No. 1464 (Steam Department), no wage increase is included.
- Q. Please explain why no wage increase is included for Local 1464.
- A. Local Union 1464 and RCPL have not had a collective bargaining agreement since October of 1982. ECPL's last proposal for an agreement was made July 1, 1985 and was rejected by the Union. No negotiations are in process at this time. Therefore, because no contractual wage increase exists, no wage increase has been included for Local Union No. 1464.
 - Q. Now were the payroll edjournments desired?

•

- A. Staff derived its adjustment to payroll expense by subtracting the test year per book level of gross payroll for steam utility heat from Staff's annualized steam heat payroll.
 - Q. Please define the term "slippage".
 - A. As defined by the Company, "slippage" occurs when:

with a static work force, the loss of experienced personnel through retirement, termination, death, etc. and the acquisition of new personnel tends to lower the rise in the average rate of pay for the entire group. In an expanding work force, addition of personnel of entry level positions also tends to lower the rise in average pay. Conversely, in a contracting work force, a reduction in the less experienced personnel tends to increase the rise in average pay.

(See Schedule 6)

- Q. Has Staff included an adjustment for slippage in this case?
- A. No. Due to the relatively small size of KCPL's utility steam heat operations, a slippage adjustment would be immaterial. The electric dollars allocated to steam from the Casa No. ED-85-185 order reflect a slippage adjustment. The direct steam payroll annualization does not. Staff reserves the right to make this adjustment for future rate cases.
- Q. How are Administrative and General expenses allocated to steam utility heat operations?
- A. Administrative and General (ASG) consists of ASG Salaries, Injuries and Danages, Employee Benefits, and Maintenance of General Plant. ASG expenses allocated to steam heat include both "direct" utility steam heat ASG and also those ASG expenses allocated to steam utility heat based on the use of electricity at Grand Avenue (Indirect ASG). The "direct" steam portion are those ASG expenses directly related to steam utility heat income heat operations but not charged directly on the evens utility heat income statement. The "Indirect" ASG, allocated to steam heat based on the use

electricity at Grand Avenue, is discussed in the prefiled direct testimony of Staff witness Kuensting.

- Q. Please explain Accounting Adjustment S-7.3.
- A. The purpose of Accounting Adjustment S-7.3 is to remove the Administrative Expense Transfer-Debit, which is simply KCPL's allocated portion of A&G to support steam operations.
 - Q. Why was this adjustment made?
- A. The Administrative Expenses Transfer-Debit is KCPL's allocated portion of A&G to support steam utility operations. It is adjusted by the Staff to reverse this expense so that Staff can then allocate a portion of "direct" A&G to utility steam operations using its basis.
- Q. Please explain Accounting Adjustments S-7.4, S-7.5, and S-7.9.
- A. Accounting Adjustments S-7.4, S-7.5, and S-7.9 are made to annualize the "direct" portion of steam utility A&G, which represents the A&G expense for support of steam utility heat operations. This includes A&G Salaries, Injuries and Damages, and Maintenance of General Plant, respectively.
- Q. Please explain further the $\lambda\delta G$ support for steam utility operations.
- A. The annualization of steam utility AFG represents those AAG exenses which would be incurred if the ECFL steam utility operations were a "stand-alone" operation ("direct" AAG). These expenses must be annualized on an allocated basis because ECFL does not charge these expenses directly to steam. Bather, ECFL charges AAG expenses to steam utility operations through its AAG transdur debit (and credit).

Q

- Q. What bases were used by Staff to allocate "direct" A&G to steam operations?
- A. A&G Salaries as well as Injuries and Damages were charged to steam based on the ratio of steam utility operations collective bargaining unit employees to Total Company collective bargaining unit employees.

 Maintenance of General Plant was charged to steam operations based on the ratio of steam utility plant in service to Total Company plant in service at December 31, 1986.
 - Q. Please explain Accounting Adjustment S-7.2.
- A. The purpose of Accounting Adjustment S-7.2 is to remove from expense Interdepartmental Rents, which is composed of Depreciation, Taxes, and Return allocated by KCPL to steam utility heat operations to reflect Grand Avenue costs.

The Interdepartmental Rents account was used to charge steam utility operations for Grand Avenue station costs when Grand Avenue produced both steam and electricity. This account was eliminated in November, 1985, when electric operations at Grand Avenue were discontinued. This allocation of costs is no longer necessary and thus Staff has eliminated this amount from steam utility expenses.

- Q. Please explain Staff's payroll fringe adjustments.
- A. Accounting Adjustment S-9.3 ensualizes FICA tax expense to recognize the 1987 tax rate of 7.15% and a taxable base of \$43,800. The annualization was computed using annualized steam heat wages and annualized steam heat employee levels.

Staff Accounting Adjustment 5-9.4 amoualizes unampleyment taxes to reflect 1987 contribution rates and taxable wage beans compatible with the payrell amoualizations.

14_.

Staff Accounting Adjustment S-7.7 annualizes life, health, and accident insurance expenses utilizing September, 1986 premiums and annualized steam heat employee levels.

Staff Accounting Adjustment S-7.6 annualizes pension costs to reflect the September, 1986 contributions to the management Pension Plan and the Minimum ERISA funding of the Joint Trusted Pension Plan for the unions, as well as annualized steam heat employee levels.

- Q. Please explain Staff Accounting Adjustment 5-7.8.
- A. The purpose of Accounting Adjustment S-7.8 is to reflect the appropriate amount of rate case expense to be included in the determination of revenue requirement in this case. Staff has amortized the 1986 amount of rate case expense over four years, which is consistent with the period of time since KCPL's last steam utility rate case, Case No. HR-82-67. Rate case expense is amortized in order to reflect the appropriate annual expense. Staff assumed that rate case expense will not be incurred every year.
 - O. Does this conclude your testimony?
 - A. Yes, it does.

NOV 2 4 1985

| No. | <u>423</u> |
|-----|------------|
|-----|------------|

| _ | | | |
|---|---|--|--|
| ı | _ | | |

Data Information Request
Kansas City Power & Light Company
Case No. HO-86-139

| Requested: November 24, 1986 mation Requested: En. the average, how young properly stram, service bills; from to be mail date. | days does it take, |
|--|------------------------|
| properly strom service hills, from | days does it take, |
| process strom service bills, from | the meter read |
| to to mail date. | J. Mar. 400000 N. Mar. |
| a. 40 That that: | |
| | |
| | • |
| | · |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | <u> </u> |
| sted By: Unphill A. Brank. sation Provided: The attacked so hodule. | |
| sted By: Linguist W. Diana. | |
| ation Provided: | 1 1011 |
| Lee. the attacked schedule. | - 1786 end 1781. |
| | |
| | |
| | |
| | |
| | |
| | |

The attached information provided to the Missouri Public Service Commission Sraff is response to the above data information request is accurate and complete, and contains no macerial misrogeneous or emissions, based upon present facts of which the contemped has knowledge, information or belief. The undersigned agrees to immediately inform the Missouri Public Service Commissions Staff if , desiring the parameters of No. 80-86-139 before the Commission, any macron are discovered which would macerially offers the accuracy or accommission, and the standard information.

Filter of the art voluntions, player (I) identify the network deciments and their intention (I) make unsurpressed with requester in fore deciments article for imprecise in the ECTAL Example (Mg., Missouri office, or exter intention deciments) arguments. Where identification of a determine is requested, briefly describe the deviations (i.g., back, later, assurantion, repress the foreign of the deviation of a perfect of publication and published, addressed, done written, and the same and address of the percent bering passables of the decimants. As used in this date request the same "deviations, date written, and are stated or of the percent of the second of the decimants. As used in this date request the same "deviations, publication of any forms, workpapers, however, and the second of the decimants. As used in this date request the second "deviations, and publication of any forms are stated of every tind in your parameters, attack or countries or white your beautifules. The pressures "you" of your" advance Examp Cop Front & Light Company and in confidence, against or enters angulated by or untiling in the bestell.

Date Remised

Telegraphy Administration

KCPL Steen Heat Scholule

| 1986 | | 1987 | | |
|----------------|----------|------------|---------|--|
| meter | mail | meter | لبمه | |
| Led. | Deta | Reading | Date | |
| Jan 21-29 | 7.4 3 | Jan 29.30 | 726 4 | |
| 7ab 27-28 | Man 5 | Feb 26.27 | Mar 6 | |
| Man 31 - Apr 1 | Apr 4 | Man 30.31 | Apr. 6 | |
| Apr. 28-29 | may 3 | Apr. 29-30 | May 5 | |
| May 21-21 | June 3 | May 28-29 | June 4 | |
| Jun 26-27 | د بلیو | Juma 29.30 | ما رهبو | |
| July 28-29 | Aug 1 | July 29-30 | Aug 4 | |
| Aug 26.27 | e toph a | Aug 27.28 | dept 2 | |
| dept 25-26 | Oct 1 | 12-29 ميل | od 2 | |
| Oct 27-28 | Cet 31 | @cf 29.30 | ทุณ 3 | |
| 71-w. 25-26 | Dec 3 | Nov 30 | die 1 | |
| ALC 29-30 | Gan b | Mar 30.31 | ما سمو | |

I. Construction Budgets: 1986-88

To stem the outflow of cash required to fund capital expenditures and thus improve KCPL's cash coverages and capitalization ratios, the prior approved Construction Budgets have been reduced as follows:

| | 1986 | 1987 | 1988 |
|------------------------|----------|-----------|-----------|
| Current Budget (000's) | \$93,610 | \$114,798 | \$107,939 |
| \$ Reductions | 21.335 | 34,904 | 18,339 |
| Revised Budget | \$72,275 | \$ 79,894 | \$ 89,600 |
| % Reduction | 23% | 30% | 17% |

These reductions in the Revised Construction Budgets have been accomplished through suspension or deferral of projects to and beyond 1989, or through cancellation.

II. Inventories

Fuel inventories and materials and supplies are being reduced to minimize cash working capital requirements. KCPL will endeavor to reduce fuel inventories by \$4.7 million in 1986 and \$5.6 million in 1987. The Fuels Department is performing a risk assessment of these proposed fuel inventory reductions to insure that the risk of fuel shortages will not be unduly increased. Materials and supply inventories will be reduced by about \$800,000 through reduced inventory levels and an additional \$160,000 through expanded implementation of just-in-time delivery programs.

III. <u>CAM Budgets: 1986-88</u>

To stem the outflew of cash required for operating and maintenance expenses to improve KCPL's financial results from operations during the interim and thus improve its operating ratios, backed and cash earnings.

BRANDEL-DIRECT

Kansas City Power & Light
Case No. HG-86-139
Grand Avenue Station Employee Levels

| 1985 | | 1986 | |
|-------------|-------|-------------|-------|
| *********** | | *********** | |
| JANUARY | 99 | JANUARY | 72 |
| February | 100 | FEBRUARY | 72 |
| March | 100 | March | 71 |
| APRIL | 99 | APRIL | 69 |
| MAY | 105 | MAY | 67 |
| JUNE | 105 | JUNE | 67 |
| JULY | 103 | JULY | 67 |
| AUGUST | 96 | AUGUST | 61 |
| SEPTEMBER | 94 | SEPTEMBER | 50 |
| OCTOBER | 92 | OCTOBER | 47 |
| NOVEMBER | 91 | NOVEMBER | 47 |
| DECEMBER | 87 | DECEMBER | 45 |
| AVERAGE | 97.58 | AVERAGE | 61.25 |

SOURCE: EMPLOYEES GROUPED BY DIVISION

| BRANDEL-DIRECT | | |
|--|--|--|
| ī | | No. 424 |
| NOV 2 4 1986 | | Class |
| HO1 # 4 1000 | Data Information Request Kansas City Power & Light Comp | |
| F | Case No. HO-86-139 | and a second |
| Requested From: | Cattagns | |
| Date Requested: - No.16 | m. hus) 24. 1986 | |
| Information Requested: | | |
| L. C. | train Onchain to Che | maes esam Pase" social |
| to stay by and | its the author con | as applied by sell of |
| Mand Winder in the | The thinks 40 | will so I had a |
| LANGUA TO SEE THE | OF ILAS ST ENGINE | bene (Part St. d. 1) the |
| ALLOWAY D NA | 57, "The is cone Green | a to the Alley The |
| ANIGH COUNTY YOUR XV VY | our os 34 personne | ot Exama www. (p. |
| KHUN IKUMIN MAKI | then after our exten | CARION CHON CONTROLLERS |
| will is most cust | LAIL and Muchler | |
| Will the Now | Tica) in manaquier le | vil ot Band, Chance |
| affect only union e | molocues), as will to | u dienstruck find. |
| Himmings D. es sou | Signal Transidential | mitious also be, |
| Diminated? Plint. | provide, Pobicho ini | itions will be divinate |
| PA D) MANIET on the | una a mount la disti | inen) at General. |
| Ovenul. | THE PARTIES AND THE SERVICES | |
| 11. | LH B Dandel | ' |
| Requested By: | an a mully | |
| Information Provided: | # | ALEA |
| see o | maches | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | , | |
| The attached inflammation wouldn't are the | Minner Backlin Comming Comming Comming | person in the above than information request is notice. |
| ad complete, and consults an assertat minutes | reservaciones per precisaiones, basend acuses properties des | and which the conformination has been being information |
| r belief. The undersigned agrees to immediatel efters the Commission, are marrow are discou | ly induces des Misseuri Public Servies Commissis word which would materially affect the estatus; | on Sauff K, deuring the pendency of Case No. 180-44-13 or contributions of the effected information. |
| If these data are veltaminous, picase (1) idea | nidy the mirroral discussions and their leastins (| Sale emergeration with requirement to have document |
| equested, briefly describe the document (e.g., l | a City, Missouri office, or other bendre excs book, incer, sees excelent, report and storeth | e following information as applicable for the particula |
| OCUMBATIC MARKE, SIGN, INCOME, AUSBARA, dans of | (publicacion sad publishes, editeriore, dan ved a request de esta "decument)/" lachete publi | tion, and the source and with the of the section of the section in |
| OHRE, PEPOPER MANAGEMENT AND PROPERTY AND PR | Marie Contraction of the Contrac | and the second transfer or the second se |
| Windows and a state of the stat | | and the Company and its |
| Mil production, controls or control or within s | | |
| tur gamanina, autody er energet er widin y nglayena, automations, agents er edoes eneglis | | In 11. 11 |
| Mil production, controls or control or within s | | and the Sail |
| Mil production, controls or control or within s | Ge | me de hal |

Data Information Request No. 424 Case No. HO-86-139

Response:

With reference to the information provided by Mr. Kite, the 39 manpower level represents the current authorized manpower composed of the following:

| Management | | Union | |
|--|---------------------------------|---|---|
| Plant Manager Secretary Shift Supervisor Shift Foremen Maintenance Foreman Safety Representative | 1 1 4 1 1 1 9 | Clerk Electricians Mechanics Steam Plant Opers. Asst. Steam Plant Opers. Painter Pipe Coverer Reliefmen Technicians Welders | 1 2 4 3 3 1 1 11 2 2 30 |

The "Gas vs. Coal Breakdown Cost Study" referenced a future possible manpower level of 34 which varied from the above by the following:

| Management | | Union | |
|-----------------------------------|----|--------------|----|
| Maintenance Foreman Shift Foremen | -1 | Painter | -1 |
| | -2 | Pipe Coverer | -1 |

The authorized manpower level in the 1987-1988 manpower budget is 38. The position for the shift supervisor has been eliminated.

The actual manpower assigned to Grand Avenue as of October 31, 1986 is as follows:

| Management | | Vaice | |
|---|-------------|---|--|
| Plant Manager Secretary Shift Supervisor Shift Foremen Maintenance Foreman Safety Representative | 1 0 4 1 1 3 | Clork Electricians Hechanics Steam Plant Opers. Asst. Steam Plant Opers. Painter Pipe Coverer Beliafmen Technicians Welders | |

The actual manyower will be brought in line with the 1987 authorized by resssignment within SPO as other vacanties occur.

| BRANDEL-DIRECT | | , | ЦЯ4 |
|--|--|--|--|
| all all all all and a section of the | JEC 2 2 1985 | No. | 101 |
| | _ | Class | |
| | Data Information R Kansas City Power & Lig | | |
| | Case No. HO-86 | | |
| Requested From: | STEVE CATTRON | | |
| • | D-1 10 1001 | | |
| Date Requested: | Dec. 11, 1708 | | |
| Information Requested: | | | |
| KLHAT | 15 THE 1987 AUTHORI | 2FU MANAOWER | IN THE |
| STEAM DEPAR | STMENT (UTILITY STEAM | SERVICES) ? P | EFSE |
| ANSWER ON | THE BASIS OF JUB TITLE | E AND NUMBE | R OF BUTTOYE |
| | HON AND MANASMENT | , | |
| FBR AGIN OF | THE RESERVE | | _ |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | A140 | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | Elisteth a Transe | $\overline{\nu}$ | |
| lequested By: | The carried and the carried an | | |
| nformation Provided: | | 1977 | |
| | MANACA | | \$\$44 . |
| Plane | A EM. SUPT. | | |
| | 6 00 10 00 | | |
| | Superior Steam | | |
| | Ja 'Tan spa JJ | 1 | |
| | ATC STICK MANY | | |
| | Theolie - and | * | |
| | Leas OF CAP TE | - | |
| | | | |
| The attached information p | rovided to the Missouri Public Service Communical | esall in removements the above date | a informacion request e accurat |
| | and the state of t | | |
| | ns to immediately informs the Missouri Pessio; Surven etters are discovered which would managely After t | | |
| | please () - density the relevant documents and the | | |
| allable for inapestion in the | ECPAL Cassas City, Missourn selfice, or order last | and the second second second | desidence of a design |
| quested, beinfly describe the d | lacquiment (n.g., horek, letter, memorandyon, report) o , author, date of publication and publisher, addition | | |
| | , austres, date of procession and publicies, assimple could in this date, responsible rests "decomposites" inc | | |
| Man Labour Transfer Table | er analyses, and entertain and the entertainty of | are to one and transfer the | with the second section of the second section of |
| | areal or within your later-indge. The processor Your | The state of the Confession of | North & Light Company and a |
| nhiefery ennergy of silvery | ar adhers employed by or acting as its babail. Sin | and the | |
| | | 711R | |
| | * | $\mathcal{L}(\mathcal{A}, \mathcal{A}, \mathcal{A})$ | au |
| ate Received: | | | |
| N | | | |
| L&&_ | 1-34-17 | | |

(

| • | | | ,,- | 19 |
|--|--|--|--|--|
| | | | No | |
| | | | Class | |
| | | ata Information Request City Power & Light Company Case No. ER-85-123 | | JUN 1 0 1985 |
| Requested From: | 5. Cattron / | J.W. Feild | | |
| Date Requested: | 6/4/25 | | | |
| | Please, dos | Pipe the torm | "Slipped | mod |
| Information Requested: | ale | <u>سين بالمسال في مؤيريات المسالة التي يا مساله المديدة التا التي المباركة التي التي التي المباركة التي المباركة التي المباركة التي المباركة التي المباركة التي المباركة التي التي المباركة التي التي التي التي التي التي التي التي</u> | 10 | |
| hs compare | * | ·. | | |
| | | | ······································ | |
| | | | | |
| | | | | |
| | | | | |
| | | • | | |
| | | | | |
| | | | | |
| | | | | |
| | | ·. | | |
| | • | | | |
| | | | | |
| | | | | |
| | ٠. | | | |
| Requested By: | M. zimme | 0000 | è | |
| Information Provided: | | | | AND THE PROPERTY OF THE PROPER |
| With a state | - work force | the loss of e | xportenerd p | ersanael |
| | to the second | tion death etc. | | |
| Theaugh Peties | | | Š. | |
| de new persons | | | he average ! | ric of pay |
| for the value | desals provide | expending wach | Free, addition | m of pecienm |
| at cutex level | gartiers also | tours to lower | Che Die 12 a | eresi Pay |
| Conversely | custout ne | Jack Beer a red | action in the | bu exercision |
| personnel ten | de de maccase | The true in aver | esc Pey. | (Sold and Sold and So |
| | | Service Commission Souli's respec | | |
| The attached information past and complete, and operation to d | Take Tal Street Manager Library & | echanica, lateral ripon program forces | Which the understand has | ence request a accuracion |
| or belief. The undersegned agree | a so ingerestambly lackets day b | Gereck Public Serves Commissions. His member after the actionsy of | Acting the persons | of Case No. E3-43-133 |
| Total Care and waterman | Section 1 section 24 the relevant | e de la companya de l | SERVICE SERVIC | tion to be set of set of the set of |
| Printed for Imperior in the | COAL Con Co. No. | | The latest the second | |
| ADMINISTRATION OF THE PARTY OF | March Carlo of Parking Printer | and productions, and discourse, discourse on the par- | part the sector was will rese | of the personnel barring |
| PERSONAL PROPERTY AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO IN COLUMN TO ADDRESS OF THE PERSON NAMED IN COLUMN TWO IN COLUMN | A STATE OF THE RESIDENCE OF THE RESIDENC | | Company Company on the Company | Control of the second second second |
| PROCESSOR STATES OF THE PARTY O | and an explain place between | a. The promotes "your" or "your" will | | |
| | | Signal Sec | | 9 |
| | | Z | 1 .() | |
| | | | 1.1006 | |
| | * | | 1 1926 | |