1	STATE OF MISSOURI
2	PUBLIC SERVICE COMMISSION
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6	TRANSCRIPT OF PROCEEDINGS
7	Hearing
8	January 5, 2009
9	Jefferson City, Missouri Volume 2
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12	In the Matter of Laclede Gas)
13	,
14	Cold Weather Rule Provision and to) Permit Laclede to Collect Bad Debt)
15	Through the PGA)
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18	MORRIS L. WOODRUFF, Presiding, DEPUTY CHIEF REGULATORY LAW JUDGE.
19	JEFF DAVIS, Chairman, ROBERT M. CLAYTON III,
20	TERRY JARRETT, KEVIN GUNN,
21	COMMISSIONERS.
22	
23	REPORTED BY:
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- 1 PROCEEDINGS
- 2 JUDGE WOODRUFF: All right. Welcome to the
- 3 hearing in Case No. GT-2009-0026 concerning Laclede Gas
- 4 Company's tariff.
- 5 We'll begin today by taking opening
- 6 statements, and then we'll take a short break and mark
- 7 exhibits and then we'll get started with hearing
- 8 testimony. So for --
- 9 MS. SHEMWELL: Judge?
- 10 JUDGE WOODRUFF: Yes, Ms. Shemwell.
- 11 MS. SHEMWELL: I thought we might take up
- 12 the preliminary matter of whether the hearing will
- 13 continue on Tuesday or Thursday.
- JUDGE WOODRUFF: Let's do the -- take the
- 15 entries first and then we'll take that up. Okay. For
- 16 entries, then, beginning with Laclede.
- 17 MR. PENDERGAST: Thank you, your Honor.
- 18 Michael Pendergast and Rick Zucker appearing on behalf of
- 19 Laclede Gas Company. Our business address is 720 Olive
- 20 Street, St. Louis, Missouri 63101.
- JUDGE WOODRUFF: Thank you. And for Staff.
- 22 MR. THOMPSON: Kevin Thompson and Lera
- 23 Shemwell for the Staff of the Missouri Public Service
- 24 Commission, Post Office Box 360, Jefferson City, Missouri
- 25 65102.

- 1 JUDGE WOODRUFF: For Public Counsel.
- MR. POSTON: Thank you. Marc Poston
- 3 appearing on behalf of the Office of the Public Counsel
- 4 and the public, P.O. Box 2230, Jefferson City, Missouri
- 5 65102.
- 6 JUDGE WOODRUFF: Thank you. I believe
- 7 that's all the parties. Then, Ms. Shemwell, you wanted to
- 8 bring up a preliminary matter?
- 9 MS. SHEMWELL: I saw, Judge, on the docket
- 10 sheet that we're still scheduled to have the second day of
- 11 the hearing if necessary this Thursday. My understanding
- 12 is there's a possibility that, if we need a second day, it
- 13 could be scheduled for tomorrow, Tuesday.
- 14 JUDGE WOODRUFF: I believe that is the
- 15 preference of all the parties, and I did discuss that with
- 16 the Commissioners on Thursday and no one voiced any
- 17 objection to doing that. I would anticipate that if we do
- 18 need to go a second day, we'll do it tomorrow rather than
- 19 Thursday.
- 20 MR. PENDERGAST: Just one other preliminary
- 21 item, your Honor. As you know, this was rescheduled from
- 22 an earlier date, and originally our consultant who has
- 23 filed testimony, Mr. Feingold, was prepared to be here
- 24 both days. However, if it's possible, we'd like to see if
- 25 we could get him up and off today, and I think given what

- 1 the parties very indicated to me, having Mr. Cline go
- 2 first, who was first in the order, would be fine, but if
- 3 he takes any significant period of time, if we could have
- 4 Mr. Feingold go next rather than Mr. Buck, that would be
- 5 helpful to us, and I don't think anybody has a problem
- 6 with that.
- 7 JUDGE WOODRUFF: That's certainly okay with
- 8 me.
- 9 Okay. Before we do openings, then, let's
- 10 go ahead and mark exhibits, beginning with Laclede.
- 11 MR. ZUCKER: So we have the direct
- 12 testimony of Michael Cline and the surrebuttal testimony
- of Michael Cline. I guess those would be 1 and 2.
- 14 JUDGE WOODRUFF: Right. Direct would be 1
- 15 and surrebuttal would be 2.
- 16 (EXHIBIT NOS. 1 AND 2 WERE MARKED FOR
- 17 IDENTIFICATION BY THE REPORTER.)
- 18 MR. ZUCKER: Then next we have the direct
- 19 and surrebuttal testimony of Glenn W. Buck.
- JUDGE WOODRUFF: Direct would be 3 and
- 21 surrebuttal would be 4.
- 22 (EXHIBIT NOS. 3 AND 4 WERE MARKED FOR
- 23 IDENTIFICATION BY THE REPORTER.)
- 24 MR. ZUCKER: And finally we have the
- 25 surrebuttal testimony of Russell A. Feingold.

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1 JUDGE WOODRUFF: That would be 5.
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- 2 (EXHIBIT NO. 5 WAS MARKED FOR
- 3 IDENTIFICATION BY THE REPORTER.)
- 4 MR. ZUCKER: That is all of our prefiled
- 5 testimony.
- JUDGE WOODRUFF: Then for Staff.
- 7 MS. SHEMWELL: Thank you, Judge, and good
- 8 morning. We have Gay Fred's rebuttal testimony.
- 9 JUDGE WOODRUFF: That would be 6.
- 10 MS. SHEMWELL: Lisa Kremer's rebuttal
- 11 testimony.
- 12 JUDGE WOODRUFF: That would be 7.
- MS. SHEMWELL: We have the rebuttal
- 14 testimony of Thomas A. Solt.
- JUDGE WOODRUFF: That would be 8.
- MS. SHEMWELL: And the rebuttal testimony
- 17 of David M. Sommerer.
- JUDGE WOODRUFF: And that would be 9.
- 19 (EXHIBIT NOS. 6 THROUGH 9 WERE MARKED FOR
- 20 IDENTIFICATION BY THE REPORTER.)
- JUDGE WOODRUFF: And for Public Counsel.
- 22 MR. POSTON: Thank you. We have one piece
- 23 of testimony. It's the rebuttal testimony of Russell W.
- 24 Trippensee.
- JUDGE WOODRUFF: That would be 10.

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1 (EXHIBIT NO. 10 WAS MARKED FOR
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- 2 IDENTIFICATION BY THE REPORTER.)
- JUDGE WOODRUFF: I believe that will be all
- 4 the testimony then. Let's go ahead and do our opening
- 5 statements, beginning with Laclede.
- 6 MR. PENDERGAST: Thank you, your Honor.
- 7 It's a pleasure to be here today. And if it please the
- 8 Commission, the reason we're here today is to address the
- 9 company's proposal to reconcile and recover through the
- 10 PGA/ACA mechanism the gas cost portion of its bad debt
- 11 writeoffs.
- 12 The Staff and OPC would have you believe
- 13 this is some monumental and ill-advised departure from
- 14 sound ratemaking principles. Just the opposite is true.
- 15 Specifically, if you want to treat this cost item in a way
- 16 that's consistent with the regulatory legal treatment that
- 17 has been afforded other costs that have similar
- 18 characteristics, then reconciling them through the PGA is
- 19 not just a permissible thing to do, it's the most
- 20 appropriate thing to do.
- 21 Why do I say that? Well, first of all, bad
- 22 debt writeoffs have always been recognized as a legitimate
- 23 cost of providing service. Like any other business that
- 24 provides a product or a service, utilities like Laclede
- 25 have always had some customers who can't or in some cases

- 1 just won't pay their bills. Regulatory process has
- 2 consistently recognized this unfortunate fact of life and
- 3 has customarily included an estimated allowance in base
- 4 rates for bad debt writeoffs.
- 5 So the issue here isn't whether Laclede
- 6 should be allowed to recover its bad debt writeoffs, but
- 7 instead what ratemaking approach or mechanism is best
- 8 suited to achieve that objective. It's more like a rate
- 9 design issue than it is anything else.
- 10 When it comes to the gas cost portion of
- 11 those writeoffs, the portion that is actually at issue in
- 12 this proceeding, we believe for a number of reasons that
- 13 it makes far more sense from a ratemaking and an equitable
- 14 point of view to reflect and reconcile those costs in the
- 15 PGA mechanism than it does through base rates.
- 16 Let me go through briefly what those
- 17 reasons are. First, there's absolutely no need to create
- 18 some new adjustment mechanism in order to process these
- 19 gas costs. Instead, you can simply use the same PGA/ACA
- 20 mechanism that Laclede has used for nearly half a century
- 21 now to reflect increases and decreases in gas costs, a
- 22 mechanism that the courts have reviewed and approved as
- 23 lawful and that the Commission has consistently supported.
- 24 And you can do that because the only
- 25 portion of bad debt writeoffs that we're proposing to

- 1 recover through that mechanism is the portion comprised of
- 2 gas costs. As the poster here shows, today we recover all
- 3 distribution costs, both paid and unpaid, through the base
- 4 rates and all gas costs through the PGA with one notable
- 5 exception, and that notable exception are the gas costs
- 6 that we incur to provide service to customers who
- 7 ultimately don't pay their bill.
- 8 All we're proposing to do is to correct
- 9 that anomaly by moving these gas costs that are unpaid
- 10 back where all the other gas costs reside, namely in the
- 11 PGA, and recover increases and decreases in those costs
- 12 through the same mechanism that's used to recover all
- 13 other gas costs.
- Now, to persuade you that that's something
- 15 that perhaps you don't want to do, some of the witnesses
- 16 for Staff and Public Counsel have suggested that the gas
- 17 costs incurred to serve nonpaying customers are somehow
- 18 different from those costs incurred to serve paying
- 19 customers, but that's just not true.
- The gas commodity, transportation and
- 21 storage costs we incur to provide service do not change
- 22 their physical composition, their financial cost or any
- 23 other characteristic based on whether a customer
- 24 downstream pays for it or doesn't pay for it. They are
- 25 identical in nature, and no amount of accounting or legal

- 1 auscultation can change that basic fact.
- 2 Second, implementation of the company's
- 3 proposal would undoubtedly result in a more accurate
- 4 matching of the rates charged for utility service with the
- 5 actual costs incurred to provide that service. Gas costs
- 6 account between two-thirds and three-fourths of the
- 7 customer's bill, and the company's proposal to reflect
- 8 actual changes in those costs through the PGA will notably
- 9 result in charging customers more accurately for what it
- 10 actually costs to serve them than does the guesstimate
- 11 approach used in a rate case.
- 12 In this day and age where information can
- 13 be tracked with a degree of precision and immediacy and
- 14 robustness that could only be dreamed of in the past,
- 15 there's really little or no justification for a ratemaking
- 16 approach that is virtually engineered to ensure that
- 17 customers will either pay more or less than it actually
- 18 cost to provide them with service but almost never what it
- 19 actually does cost them to provide service. We can do
- 20 better than that and we should, particularly with a cost
- 21 item like this.
- Which brings me to my third point. The
- 23 Commission has routinely permitted other cost of service
- 24 items to be tracked and reconciled back to actual costs
- 25 because they are difficult to predict for ratemaking

- 1 purposes due to the fact that they're subject to volatile
- 2 market prices, changing governmental mandates or rules or
- 3 other factors that are beyond the control of the utility
- 4 and make those costs vary significantly over time.
- 5 Thus we have a PGA/ACA mechanism which
- 6 tracks and reconciles the very kind of gas costs at issue
- 7 here. I don't have to tell you how volatile or difficult
- 8 to predict they are. When they reached their NYMEX high
- 9 of around \$14.50 in July, who would have guessed that by
- 10 the time the winter rolled around they'd be back down to
- 11 \$7 or \$6. I mean, it's a huge decline, and it's hard to
- 12 find any other cost item that experiences those kinds of
- 13 changes.
- 14 Another example are accounting trackers
- 15 that the Commission has approved to track and reconcile
- 16 changes in pension expense, another cost that can be
- 17 subject to wild swings due to the impact of changing stock
- 18 market values, once again a reality that most of us have
- 19 become all too keenly aware of in the last year.
- 20 With regard to governmental mandates, there
- 21 have also been trackers or adjustment mechanisms approved
- 22 over the years for such things as safety-related
- 23 investments and environmental costs, and Laclede's witness
- 24 Glenn Buck will give you additional details on all those
- 25 ratemaking mechanisms.

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1 And then we have changes in bad debt
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- 2 expense that can be affected by all of these factors, by
- 3 higher gas costs, by poor economy, and by changes in
- 4 governmental mandates, most notably the Cold Weather Rule.
- 5 There are only two things that I know about
- 6 these factors. The first is that my company can't control
- 7 them, and the second is that I don't know and I don't
- 8 think anybody knows where those particular factors are
- 9 going or how they're going to go ahead and affect this
- 10 particular cost item over time. It's not only difficult
- 11 but probably impossible to estimate or predict, which is
- 12 why a mechanism like this is so appropriate.
- 13 In fact, given all of these considerations,
- 14 if there's one cost item that cries out and cries out
- 15 legitimately for this kind of tracking and reconciling
- 16 approach being proposed by the company in this case, it is
- 17 the gas cost portion of bad debt writeoffs.
- 18 And the historical record amply
- 19 demonstrates that fact. By my count, over the first eight
- 20 years of this decade alone, Laclede's entire bad debt
- 21 expense, not just the gas cost portion of that bad debt
- 22 expense, has been subject to some kind of tracking and
- 23 reconciling process to reflect the impact of these rates,
- 24 whether as a result of stipulations and agreements in rate
- 25 cases or as a result of rules that have been approved by

- 1 the Commission.
- 2 And that's, I think, exactly why a growing
- 3 number of regulatory commissions have seen fit to adopt
- 4 tracking and reconciling mechanisms similar to the one
- 5 proposed by the company in this case. As Laclede witness
- 6 Russell Feingold discusses in his testimony, nearly half
- 7 of the commissions in this country approved and more than
- 8 40 local distribution companies now operate under such
- 9 mechanisms to track and reconcile all or a portion of
- 10 their bad debt writeoffs.
- 11 Laclede truly believes that's the right
- 12 policy course for Missouri to take as well. You may agree
- 13 with that or you may disagree with that, but I would
- 14 submit to you that you should make that determination
- 15 solely on what you believe is the best, most appropriate
- 16 and most equitable policy for the utilities and consumers
- 17 of Missouri rather than on some of the arguments that have
- 18 been made to suggest that you are powerless to do anything
- 19 but reject the company's proposal.
- 20 One of those arguments has been that this
- 21 constitutes unlawful single-issue ratemaking because it
- 22 allows this cost element to be adjusted while other cost
- 23 elements aren't. We've addressed in detail what the MGUA
- 24 decision said about the lawfulness of the PGA and
- 25 lawfulness of collecting gas costs through an adjustment

- 1 mechanism like the PGA, and, quite frankly, we think that
- 2 fully supports what we have proposed in this case.
- 3 But I would suggest to you that at a
- 4 minimum there is no need for the Commission to engage in
- 5 anticipatory surrender on this issue and to go ahead and
- 6 conclude, based on what I think are the rather
- 7 insufficient arguments that have been made, that it
- 8 doesn't have power to do this before a court has told it
- 9 it doesn't have the power to do it. I firmly believe that
- 10 you do have the power and that you should ultimately
- 11 conclude that you do.
- 12 Nor should you conclude that because we're
- 13 between rate cases you're powerless to act. That's
- 14 another argument that's been made by the parties, but, in
- 15 fact, you act between rate cases all the time. We've had
- 16 gas supply incentive mechanisms approved and reapproved
- 17 and modified between rate cases. We've had hedging
- 18 incentive mechanisms approved and reapproved between rate
- 19 cases. We have gone ahead and had our PGA rate design
- 20 looked at. It wasn't changed, but it was looked at
- 21 between rate cases. We've had changes made to the Cold
- 22 Weather Rule, which have as significant an impact on our
- 23 bad debts as anything that we've proposed to do by
- 24 ratemaking here. And in none of those instances have I
- 25 ever heard anybody say that you can't look at this, you

- 1 can't do anything about this between rate cases or that
- 2 you have to go ahead and make some kind of ROE adjustment
- 3 if you do.
- 4 I think you're fully empowered to go ahead
- 5 and look at this issue and look at it now, and there's
- 6 just no basis for suggesting otherwise.
- 7 The same is also true with the assertion
- 8 that laclede won't have sufficient incentive to
- 9 aggressively pursue its collection activities if the gas
- 10 cost portion of its bad debt writeoffs are recovered
- 11 through the PGA. We would still be at risk for 25 to 33
- 12 percent of any increase or decrease in our bad debt
- 13 expense because, once again, we're only including the gas
- 14 cost portion in the PGA. We remain at risk for the margin
- 15 portion of that bad debt, which is where, of course, we
- 16 earn our return as well.
- 17 I could sit here, stand here all day long
- 18 talking about all the various incentive mechanisms that
- 19 you've approved that have recognized 5 percent of a cost
- 20 item being at risk or 10 percent or 20 percent as an
- 21 adequate incentive to make sure that the utility's doing a
- 22 good job. You're familiar with those incentive
- 23 mechanisms, and the same thing that makes those incentive
- 24 mechanisms sufficient to make sure that utilities are
- 25 operating is certainly sufficient to make sure that we'll

- 1 aggressively pursue our collection activities.
- 2 But another thing is, when you talk about
- 3 who needs the incentives, you know, the company has a
- 4 limited amount of control over its uncollectible expense,
- 5 and I would submit to you that Mr. Poston over here,
- 6 Ms. Shemwell and you yourselves probably have more control
- 7 over that than anybody else does. Unlike a business that
- 8 can go ahead and do service or provide service to who they
- 9 want to and sell products to who they want to, we operate
- 10 under a very significant panoply of laws and regulations.
- 11 When it comes to the Cold Weather Rule, if
- 12 a customer owes a lot of money, we can't tell that
- 13 customer, sorry, you've got to pay all up before we go
- 14 ahead and provide you service. Most of the time we have
- 15 to go ahead and only require the customer to pay a certain
- 16 portion of the amount, or sometimes we have to go ahead
- 17 and offer them a levelized pay plan.
- 18 We have to go ahead and offer customers
- 19 levelized pay plans during the winter, which virtually
- 20 guarantees that they will not be paying what's actually
- 21 being incurred to provide them with service during those
- 22 winter months when the customer gets further and further
- 23 behind.
- We have to go ahead and charge customers
- 25 for their service not in advance like the telephone

- 1 companies do, but sometimes 30 to 40 to 50 days after
- 2 we've gone ahead and rendered the service. We can go
- 3 ahead and require deposits, but we have to let customers
- 4 pay those deposits over time. So if a customer gets on,
- 5 he doesn't pay his bill, there's no deposit there to go
- 6 ahead and collect on. And, of course, if the weather
- 7 happens to be 32 degrees or colder, we can't cut that
- 8 customer off.
- 9 Now, it's all well and good to say that the
- 10 company needs incentives in order to go ahead and reduce
- 11 its uncollectibles, but let's be realistic about it, let's
- 12 be realistic about how much control we have over that, and
- 13 let's maybe conclude that we need incentives to flow to
- 14 everybody.
- 15 And when Public Counsel comes in and says
- 16 we need to go ahead and change those Cold Weather Rules,
- 17 perhaps the incentive should be that instead of saying
- 18 I'll give you an IOU, I'll let you go ahead and maybe
- 19 collect this sometime in the future in a rate case, let's
- 20 have a transparent, straightforward ratemaking approach
- 21 that says for at least the out-of-pocket costs I've
- 22 incurred for these customers who may be running up bad
- 23 debts, I'm going to recover that through the PGA.
- 24 I'll be at risk for my margin part, but
- 25 let's be up front and straight and be all on the same page

- 1 on the cost consequences that at least 75 percent are
- 2 going to be reflected without the kind of arguments that
- 3 we've had in the Cold Weather Rule compliance costs.
- 4 Which brings me to another argument that's
- 5 been made, which is that Laclede has violated the
- 6 Stipulation & Agreement in its last rate case. For
- 7 reasons we've stated in our Brief, we don't believe that's
- 8 the case at all. We believe we were free to go ahead and
- 9 pursue this particular mechanism outside the rate case.
- 10 There's nothing in there that says we couldn't.
- 11 But I would remind you that one other thing
- 12 that happened in the rate case was Public Counsel agreed
- 13 to a particular approach at least for purposes of making a
- 14 revenue requirement recommendation to the Commission for
- 15 calculating compliance costs with the Cold Weather Rule.
- 16 Now, Public Counsel changed its position on that, and they
- 17 came before you about four or five months after the rate
- 18 case concluded and said, you know, we want to do it a
- 19 different way.
- Now, we didn't go ahead and tell Public
- 21 Counsel that because they'd signed the Stipulation &
- 22 Agreement we'd operated under a particular approach in the
- 23 rate case, that you were incapable or disauthorized, if
- 24 you will, from doing that. This Commission bent over
- 25 backwards to give Public Counsel a hearing. And at

- 1 circuit court Public Counsel actually said your reference
- 2 to what they even did in the rate case was a violation of
- 3 the Stipulation & Agreement.
- 4 So on the one hand, you know, if Public
- 5 Counsel's free to come out and change its position and
- 6 pursue things diametrically opposed to what it agreed to
- 7 in the rate case, I certainly think we're free under that
- 8 same Stipulation & Agreement to pursue a mechanism that is
- 9 similar to what we proposed in the rate case. What's good
- 10 for the goose is good for the gander.
- 11 Finally, the concept that implementing the
- 12 company's proposal is just too complicated or difficult
- 13 should be rejected out of hand. As I indicated before,
- 14 nearly half of this country's regulatory jurisdictions
- 15 have adopted and been able to implement similar
- 16 mechanisms.
- 17 And while I don't want to end my opening
- 18 statement on a discordant note, I am supremely confident
- 19 the Staff of the Commission and the members of the Office
- 20 of the Public Counsel are at a minimum as capable as the
- 21 staffs in these other jurisdictions when it comes to
- 22 handling modest changes in the regulatory process like the
- 23 one proposed here.
- 24 For all of these reasons, we would
- 25 respectfully request that you approve our proposal. Thank

- 1 you very much.
- 2 COMMISSIONER CLAYTON: Mr. Pendergast, can
- 3 I just ask a couple of legal questions since you're up
- 4 here?
- 5 First of all, you stated that we have
- 6 examples of other mechanisms that are in place that act as
- 7 some level of precedent for approving this sort of
- 8 mechanism; is that accurate?
- 9 MR. PENDERGAST: Yes.
- 10 COMMISSIONER CLAYTON: I wanted to ask you,
- 11 just as a matter of law, were those mechanisms that you're
- 12 referring to as a result of unanimous stipulations, or did
- 13 the Commission approve those programs over objections of
- 14 parties?
- MR. PENDERGAST: I think most of those
- 16 would have been approved -- certainly the pensions were by
- 17 unanimous agreement of the parties. I don't believe
- 18 anybody opposed those. The GSIP ones that I've indicated
- 19 that were authorized between case -- or that authorized
- 20 tracking -- well, the GSIP, the gas supply incentive plan,
- 21 there was objection to that, and the Commission approved
- 22 it over those objections.
- 23 The PGA as I understand was opposed by
- 24 Public Counsel. That's what led to the MGUA decision in
- 25 which the court upheld the lawfulness of the purchased gas

- 1 adjustment mechanism. So it's kind of a mixed bag,
- 2 Commissioner.
- 3 COMMISSIONER CLAYTON: Was the GSIP program
- 4 ever challenged?
- 5 MR. PENDERGAST: It was, and the Commission
- 6 ultimately terminated it.
- 7 COMMISSIONER CLAYTON: We did terminate it.
- 8 So there's no appellate case that approved or disproved?
- 9 MR. PENDERGAST: Well, actually, I think in
- 10 the MGUA decision there was an MGE incentive program that
- 11 was also under consideration. A number of arguments about
- 12 being retroactive ratemaking and being otherwise flawed
- 13 were made, and the court upheld that incentive mechanism
- 14 at the same time it upheld the PGA.
- 15 COMMISSIONER CLAYTON: Okay. The other
- 16 question that I had is, since this -- since this would be
- 17 a shift in policy of what's traditionally been done with
- 18 regard to these issues, is laclede suggesting that any
- 19 particular standard or set of facts should be met before
- the Commission approves such a mechanism?
- 21 For example, are you suggesting that bad
- 22 debts are so out of whack or that that part of the
- 23 ratemaking process is so unfair to you that a utility has
- 24 to meet that standard before we approve this type of
- 25 program, or is Laclede just saying basically, you know,

- 1 we're going to file our plan and you -- we ask that you
- 2 approve it, period?
- 3 MR. PENDERGAST: No. I think you obviously
- 4 have to have standards. I don't think you ought to go
- 5 ahead and just approve it because it sounds like a good
- 6 idea. And I think those standards are looking at how
- 7 you've treated other cost items, looking at the reasons
- 8 why you say these are particularly appropriate for
- 9 inclusion in base rates, we can use the normal estimating
- 10 process. Whereas, this is a cost that, because of the
- 11 various factors I've suggested, the volatility of the
- 12 underlying component of it, which is gas costs, the fact
- 13 that it varies significantly because of changes that are
- 14 done at the regulatory level and governmental mandates,
- 15 that given this history of how you've treated these
- 16 various costs, that this is one that falls in this
- 17 category or it belongs in an adjustment mechanism like the
- 18 PGA. Whereas, something like payroll expense would not
- 19 qualify for that particular kind of treatment.
- 20 So yeah, I think you need to be mindful of
- 21 it. I understand the slippery slope argument, and I think
- 22 that's something that you've got to go ahead and make sure
- 23 you have criteria to distinguish why you're doing it here
- 24 but not maybe doing it someplace else. I think those
- 25 criteria are pretty strong.

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1 COMMISSIONER CLAYTON: Okay. Thank you.
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- JUDGE WOODRUFF: Commissioner Jarrett?
- 3 COMMISSIONER JARRETT: Good morning,
- 4 Mr. Pendergast.
- 5 MR. PENDERGAST: Good morning.
- 6 COMMISSIONER JARRETT: How are you this
- 7 morning?
- MR. PENDERGAST: Fine, thank you.
- 9 COMMISSIONER JARRETT: Just a quick
- 10 question. You mentioned in your opening statement that
- 11 other jurisdictions have provided for bad debt recovery in
- 12 PGA-like mechanisms; is that accurate?
- 13 MR. PENDERGAST: It's once again been kind
- 14 of a mixed bag. I think some of them have done it in the
- 15 PGA. Some of them have done it through accounting orders.
- 16 Some have done the whole PGA -- or the whole bad debt
- 17 component. Some have just done gas costs. I think
- 18 Michigan does 90 percent of whatever the bad debt is.
- 19 But each of these jurisdictions have done
- 20 something to make sure that you track at least a good
- 21 portion if not all of these costs and reconcile them back
- 22 to actual costs rather than having the customers overpay
- 23 for them or the utility under-collect.
- 24 COMMISSIONER JARRETT: I guess my question
- 25 is, in these other jurisdictions, how many of the other

- 1 states gave the cost recoveries in the context of a
- 2 general rate case or were they in some way required to
- 3 file a general rate case as part of the recovery
- 4 mechanism?
- 5 MR. PENDERGAST: Our witness Mr. Feingold
- 6 would be in a much better position to answer that, but we
- 7 just happened to talk a little bit about that last night,
- 8 and my understanding is that a significant number of these
- 9 were approved outside the context of a rate case, but some
- 10 of them were approved inside the context of a rate case.
- 11 Once again, it varies.
- 12 COMMISSIONER JARRETT: Thank you.
- MR. PENDERGAST: Thank you very much.
- JUDGE WOODRUFF: Opening for Staff.
- 15 MR. THOMPSON: Thank you, Judge. May it
- 16 please the Commission?
- 17 An attorney's job is to persuade, and
- 18 Mr. Pendergast was extremely persuasive this morning, but
- 19 I urge you to not allow the persuasiveness of his
- 20 presentation to lead you down the wrong path.
- 21 This case presents three issues. The first
- 22 of all -- first one is whether this is a good idea, to
- 23 give different treatment to uncollectibles than has been
- 24 given in the past. The other two questions are legal
- 25 questions. Can you -- if it is a good idea, if you do

- 1 want to do it, can you do it outside of a rate case? Can
- 2 you do it in this case that we're here for today, which is
- 3 not a rate case? The last question is, if it is a good
- 4 idea and you want to do it, could you do it even in a rate
- 5 case? Could you do it at all? Those are the three
- 6 questions.
- 7 Staff's position is that it's pretty clear
- 8 you can't do it in this case. It's not a rate case. If
- 9 you look at Midwest Gas Users Association, the decision
- 10 written by now Chief Justice Stiff, in which the PGA/ACA
- 11 mechanism was found to be lawful, one point that's made
- 12 clear in that case is that the PGA clause is part of the
- 13 tariff that is approved in the general rate case.
- 14 Today Laclede urges you to make a
- 15 significant change to its PGA tariff outside of a rate
- 16 case where you will not have the opportunity to consider
- 17 all other factors. You're required to consider all other
- 18 factors. That was the point of the Utility Consumers
- 19 Council case. So I suggest to you that you cannot do this
- 20 in this case.
- 21 The other two questions are, should you do
- 22 it at all and could you do it -- if you decide it would be
- 23 a good thing, a good thing for Laclede and a good thing
- 24 for Laclede's ratepayers, then could you do it in a
- 25 general rate case?

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1 I think the answers to those questions are
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- 2 less clear. It is Staff's position that you should not do
- 3 this at all, that it is not a good idea, that it's not a
- 4 fair cutting of the baby for the investors and the
- 5 ratepayers, that it is entirely too favorable to the
- 6 investors. But that's the choice that you make, where
- 7 exactly to make that cut.
- 8 Can you do it -- if you decide it's a good
- 9 thing, can you do it in a general rate case? That has to
- 10 do with the nature of these costs. I think all the
- 11 electric companies and their consultants and many
- 12 regulators would agree that a fuel adjustment clause in
- 13 the electric industry is a good thing. It helps electric
- 14 companies deal with the volatility of changing fuel costs.
- But you couldn't have a fuel adjustment
- 16 clause for an electric company in Missouri until the
- 17 Legislature changed the statute fairly recently. So it
- 18 didn't matter that it was a good idea, it didn't matter
- 19 that the costs involved were very large, and it didn't
- 20 matter that everybody else was doing it. You couldn't do
- 21 it in Missouri without statutory authorization. And I
- 22 suggest to you that this treatment of uncollectibles would
- 23 also require statutory authorization.
- Now, we'll be filing Briefs after the case
- 25 is done, and you'll have an opportunity to read probably

1 overly long and tortuous explanations of why this is or is

- 2 not lawful, but the nature of the costs involved is the
- 3 key. In the Midwest Gas Users case, Chief Justice Stiff,
- 4 as she is now, carefully parsed the characteristics of gas
- 5 commodity costs and compared them to the taxes that had
- 6 been allowed to flow through the Hotel Continental case.
- 7 In Hotel Continental the Court said, well,
- 8 you know, the company's got no input into taxes. It's an
- 9 imposition, something imposed by government. They just
- 10 read it off a schedule and pay the amount that's demanded.
- 11 So why not let that change between rate cases? The
- 12 company can do nothing to reduce that amount. So the tax
- 13 adjustment clause, the TAC as they call it, in Midwest Gas
- 14 Users was approved.
- 15 So then we have Utility Consumers Council
- 16 where the fuel adjustment clause, the FAC, was
- 17 disapproved. The reason being is that fuel costs were not
- 18 just a bill that the company paid with no input at all
- 19 because the company could economize in other areas of its
- 20 operation, and the court said the Commission had to be
- 21 able to take all of those factors into account.
- 22 That was its duty under the statute that
- 23 authorizes the Commission to make rates. It has to
- 24 consider all those facts. Now, after consideration, the
- 25 Commission may come down with an answer that's favorable

- 1 to the company, but the point is it has to consider those
- 2 factors.
- 3 Staff suggests that these costs are more
- 4 like the fuel costs analyzed in Utility Consumers Council
- 5 than they are like the gas commodity costs in Midwest Gas
- 6 Users Association. So it's my view and the view of Staff
- 7 that a statutory change would be necessary to allow what
- 8 Laclede is here asking you for today.
- 9 Thank you very much.
- 10 JUDGE WOODRUFF: Opening for Public
- 11 Counsel.
- 12 MR. POSTON: Good morning. May it please
- 13 the Commission? My name is Marc Poston, and I'm here on
- 14 behalf of the Office of the Public Counsel and the
- 15 customers of Laclede Gas Company.
- 16 We concur with the Staff that Laclede's
- 17 proposed changes to the PGA should be rejected, foremost
- 18 because single-issue ratemaking is unlawful. The Missouri
- 19 Supreme Court firmly established that raising rates
- 20 without looking at all relevant factors is unlawful. Of
- 21 course I'm referring to the Utility Consumers Council of
- 22 Missouri case, and the law has not changed that 1979
- 23 decision. Section 393.270 still requires all relevant
- 24 factors to be considered when adjusting rates.
- 25 And there should be no question that this

- 1 is single-issue ratemaking. If approved, it could result
- 2 in an increase in rates to customers on the single issue
- 3 of bad debts without looking at any relevant factor, much
- 4 less all relevant factors.
- 5 One factor that is highly relevant but yet
- 6 not being considered here is Laclede's return on equity.
- 7 An additional guaranteed expense recovery will reduce
- 8 Laclede's risks, and in reducing the company's risks you
- 9 impact the determination of what a just and reasonable
- 10 return on equity should be. That is a very relevant
- 11 factor not being adjusted here.
- 12 If the Commission agrees with its Staff and
- 13 with Public Counsel that approving this proposal outside
- 14 of the context of a general rate case would be
- 15 single-issue ratemaking, then the Commission does not need
- 16 to even consider the more complex question of whether
- 17 allowing bad debts in the PGA is just and reasonable or
- 18 whether such -- or whether each rate adjustment related to
- 19 bad debts would also constitute single-issue ratemaking.
- 20 Those issues would become moot.
- 21 We also assert that Laclede's proposal
- 22 constitutes retroactive ratemaking because it would allow
- 23 Laclede to alter future rates in order to recover for past
- 24 losses. Laclede's proposal would specifically allow
- 25 Laclede to increase the PGA rate if Laclede's current

1 rates fail to cover the level of expense claimed to be in

- 2 current rates.
- 3 The Supreme Court stated that the
- 4 Commission may not, quote, redetermine rates already
- 5 established and paid without depriving the utility,
- 6 parentheses, or the consumer if the rates were originally
- 7 too low, close paren, of his property without due process,
- 8 close quote. Laclede, the utility, may be willing to
- 9 waive their due process rights on this issue, but
- 10 consumers are not.
- 11 In Laclede's recent rate case, we were
- 12 skeptical we would ever settle that case, but we found a
- 13 way through compromise, and a result of that compromise
- 14 was a Unanimous Stipulation & Agreement between Laclede
- 15 Gas Company, the Staff, the Office of the Public Counsel
- 16 and three other parties that are not here today. That
- 17 agreement gave Laclede a \$38.6 million rate increase.
- 18 It was stipulated and agreed that Laclede
- 19 would withdraw its tariff sheets, including a proposal to
- 20 include bad debts in the PGA, essentially the same
- 21 proposal before the Commission today. It was also
- 22 stipulated and agreed that Laclede would be allowed to
- 23 recover 5 million for increases in bad debts caused by the
- 24 Commission's emergency Cold Weather Rule.
- 25 We thought that was the last we would see

- 1 of the PGA proposal at least until the next rate case. We
- 2 were surprised when Laclede simply refiled the same
- 3 proposal outside the context of a rate case less than a
- 4 year later. Not only does Laclede come back with the same
- 5 proposal it agreed to withdraw, but it attempts to
- 6 extrapolate a bad debt amount that was not included in the
- 7 agreement and from an agreement that specifically excluded
- 8 without limitation any method of cost determination or
- 9 cost allocation.
- 10 The current rate setting process is not
- 11 broken. Until Laclede files for a general rate increase,
- 12 we must assume that the revenue requirement approved by
- 13 the Commission in the last rate case provides Laclede with
- 14 sufficient revenue to cover its expenses and earn an
- 15 opportunity for reasonable return.
- 16 The evidence will show that when Laclede
- 17 filed this case it had enjoyed an ROE of 11.68 percent for
- 18 the 12 months ending July 2008. The process is working.
- 19 The evidence will also show that Laclede's bad debts have
- 20 been steady since 2005. Again, the process is working.
- 21 I think we can all agree that -- on one
- 22 thing, reducing Laclede's level of bad debts is in the
- 23 interest of Laclede and Laclede's customers. Reducing the
- level of bad debts should be our focus rather than a
- 25 proposal to force a blank check into consumers' hands.

- 1 We should be focused more on helping improve the
- 2 consumers' ability to pay for their services through
- 3 innovative programs. We should lower bad debts by
- 4 providing Laclede's management with tools and incentives
- 5 to continuously improve their ability to reduce bad debts.
- 6 Laclede's proposal would do nothing to
- 7 reduce bad debt levels and can only serve to increase bad
- 8 debt levels by giving Laclede less of an incentive to be
- 9 smart and aggressive in its collection practices.
- 10 Not only is this proposal unlawful on a
- 11 variety of fronts, but it is also entirely unreasonable
- 12 approach to addressing Laclede's claim that it has
- 13 problems recovering its bad debt. On behalf of Laclede's
- 14 customers, we urge the Commission to reject the tariff
- 15 proposal. Thank you.
- 16 JUDGE WOODRUFF: Thank you. All right.
- 17 We're ready for the first witness, then, which I believe
- 18 would be Mr. Cline for Laclede.
- 19 Good morning. If you'd please raise your
- 20 right hand.
- 21 (Witness sworn.)
- JUDGE WOODRUFF: You may be seated. You
- 23 may inquire.
- 24 MICHAEL T. CLINE testified as follows:
- 25 DIRECT EXAMINATION BY MR. ZUCKER:

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1 Q. Good morning, Mr. Cline.
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- 2 A. Good morning.
- 3 Q. Can you state and spell your full name for
- 4 the record.
- 5 A. Michael T. Cline, C-l-i-n-e.
- 6 Q. And who are you employed by?
- 7 A. Laclede Gas Company.
- 8 Q. And are you the same Michael T. Cline who
- 9 filed direct testimony in this case on September 16th,
- 10 2008?
- 11 A. Yes, I am.
- 12 Q. And do you have any changes to that
- 13 testimony?
- 14 A. One minor change. I overlooked one other
- 15 case I participated in, a Missouri Public Service
- 16 Commission case. It was GT-2003-0117. Should have been
- in my list of cases that I participated in.
- 18 Q. And so this is Schedule MTC-1?
- 19 A. I believe that's correct.
- 20 Q. And that case number again was GT-2003 --
- 21 A. 0117.
- 22 Q. -- 0117?
- 23 And so you would add that case number to
- 24 that list on Schedule MTC-1?
- 25 A. That's correct.

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1 Q. And do you have any other changes to your
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- 2 direct testimony?
- A. No, I do not.
- Q. So other than that change, if you were
- 5 asked all the same questions asked in that testimony,
- 6 would your answers be the same?
- 7 A. Yes, they would be.
- 8 MR. ZUCKER: I move to enter the direct
- 9 testimony of Michael T. Cline into evidence.
- 10 JUDGE WOODRUFF: That would be Exhibit 1
- 11 has been offered. Any objections to its receipt?
- 12 (No response.)
- JUDGE WOODRUFF: Hearing none, it will be
- 14 received.
- 15 (EXHIBIT NO. 1 WAS RECEIVED INTO EVIDENCE.)
- 16 BY MR. ZUCKER:
- 17 Q. Mr. Cline, did you also file surrebuttal
- 18 testimony in this case on November 20th, 2008?
- 19 A. Yes, I did.
- Q. And do you have any changes to that
- 21 testimony?
- 22 A. I do not.
- Q. And so if you were asked the same questions
- 24 contained in that testimony today, would your answers be
- 25 the same?

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1 A. Yes.
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- 2 MR. ZUCKER: And I move to enter the
- 3 surrebuttal testimony of Michael T. Cline into evidence.
- 4 JUDGE WOODRUFF: Exhibit No. 2 has been
- 5 offered. Any objections to its receipt?
- 6 (No response.)
- 7 JUDGE WOODRUFF: Hearing none, it will be
- 8 received.
- 9 (EXHIBIT NO. 2 WAS RECEIVED INTO EVIDENCE.)
- 10 MR. ZUCKER: Tender the witness for cross.
- 11 JUDGE WOODRUFF: Thank you. Cross, we
- 12 begin with Staff.
- MR. THOMPSON: Thank you, Judge.
- 14 CROSS-EXAMINATION BY MR. THOMPSON:
- Q. Good morning, Mr. Cline.
- A. Good morning.
- 17 Q. My name is Kevin Thompson. I'm the General
- 18 Counsel of the Commission. I'm here for Staff today.
- 19 I'm looking at page 4 of your direct
- 20 testimony. Have you got that?
- 21 A. Yes, I do.
- Q. And I'm looking at line 13.
- 23 A. Okay.
- Q. Do I understand that line correctly that
- 25 there is, in fact, \$8.1 million built into Laclede's rates

- 1 already to reflect uncollectibles?
- 2 A. The \$8.1 million was my determination as to
- 3 the level of gas costs that I believe were included in the
- 4 base rates included in settlement of the last case.
- 5 Q. So that doesn't reflect uncollectibles?
- 6 A. The \$8.1 million is a gas cost portion of
- 7 the bad debts included in settlement in the last rate
- 8 case.
- 9 Q. So it is a portion of uncollectibles; is
- 10 that correct?
- 11 A. It's the gas cost portion of
- 12 uncollectibles.
- 13 Q. Okay. Thank you. Now, starting on
- 14 line 18, you say various factors can have an impact on the
- 15 level of bad debts; isn't that right?
- 16 A. That's correct.
- 17 Q. Okay. What are those factors? We're going
- 18 to make a list of all those factors.
- 19 A. The level of gas costs can have an impact
- 20 on bad debts. Cold Weather Rule changes can have an
- 21 impact on bad debts. Any other changes the Commission,
- 22 Staff of the Commission, Office of the Public Counsel may
- 23 suggest with respect to connecting or reconnecting
- 24 customers can have an impact on bad debts. The economy
- 25 can have an impact on bad debts. Those are some that come

- 1 to mind immediately.
- Q. Okay. What about the aggressiveness or
- 3 lack thereof of Laclede's pursuit of customers who don't
- 4 pay?
- 5 A. That can have some impact on bad debts as
- 6 well as, if not more, some of the actions taken by -- or
- 7 policies recommended by the Commission and the Office of
- 8 Public Counsel.
- 9 Q. So that would be a yes, that would be
- 10 something that would affect it?
- 11 A. Certainly the company's approach to bad
- 12 debts or to -- to payments from customers could have an
- impact on the level of bad debts, correct.
- Q. Okay. Can you think of anything else that
- 15 might affect the level of uncollectibles?
- 16 A. I gave you the main -- the main factors
- 17 that come to my mind at this point.
- 18 Q. Okay. And now, are you an attorney?
- 19 A. No, I am not.
- Q. Okay. And so you have no opinion as to
- 21 whether it would be lawful for the Commission to approve
- 22 the tariff that's before it today?
- 23 A. I have no opinion in terms of the
- 24 lawfulness. I'm not aware of anything that was -- that
- 25 would hinder the Commission making a determination from a

- 1 legal standpoint, but I'm here more to testify as to the
- 2 appropriate basis for this change in our recovery of these
- 3 costs.
- 4 MR. THOMPSON: Thank you. No further
- 5 questions.
- 6 JUDGE WOODRUFF: Cross for Public Counsel?
- 7 MR. POSTON: Yes. If I can inquire from
- 8 here?
- JUDGE WOODRUFF: That's fine.
- 10 MR. POSTON: Thank you.
- 11 CROSS-EXAMINATION BY MR. POSTON:
- 12 Q. Good morning, Mr. Cline.
- A. Good morning.
- 14 Q. Are you a certified public accountant?
- 15 A. No, I am not.
- 16 Q. Have you ever taken the CPA exam?
- 17 A. No, I have not.
- 18 Q. Could you please define expense for me?
- 19 What's your definition of an expense?
- 20 A. Expense is a cost of doing business, and
- 21 generally it's a cost as -- a cost based on accrual more
- 22 so than an actual payment at a point in time.
- Q. And could you define revenue?
- 24 A. Revenues are the amounts accrued by
- 25 companies for the sale of a good or service.

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1 O. Now I'd like to briefly talk about
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- 2 Laclede's last rate case, GR-2007-0208. You filed
- 3 testimony in that case, correct?
- 4 A. I did.
- 5 Q. And in your prefiled direct testimony you
- 6 proposed to modify the PGA to include a portion of bad
- 7 debts in the PGA; is that correct?
- 8 A. That's correct.
- 9 Q. And are you familiar with the Stipulation &
- 10 Agreement that resolved that case?
- 11 A. Yes, I am.
- 12 Q. Would you agree with me that the parties --
- 13 that in that stipulation the parties did not agree to a
- 14 specific level of bad debts?
- 15 A. I agree that there's no schedule,
- 16 accounting schedule, document that I'm aware of that
- 17 certainly was presented before the Commission that set out
- 18 in precise form the various components of the cost of
- 19 service that underlie the settlement of that case.
- 20 Q. So is that a yes, that there was no
- 21 specific level of bad debts included in that Stipulation &
- 22 Agreement?
- 23 A. There was no specific documented level of
- 24 bad debts that was presented in conjunction with the
- 25 settlement of the case. However, it's -- based on my

- 1 understanding of the discussions in the case --
- 2 MR. POSTON: Judge, this is a yes or no
- 3 question, whether this is in there or not. He's kind of
- 4 going into a big explanation about -- I think he's
- 5 expanded beyond what the question was. Is it in the
- 6 stipulation or not, a specific level of bad debts, dollar
- 7 amount, and I haven't heard a yes or no answer.
- 8 THE WITNESS: I think I said that there was
- 9 no specific level of bad debts, nor --
- 10 MR. POSTON: Okay.
- 11 JUDGE WOODRUFF: That answered his
- 12 question.
- 13 MR. POSTON: Your Honor, I move for the
- 14 Commission to take official notice of its Report and Order
- in the Stipulation & Agreement from GR-2007-0208.
- 16 JUDGE WOODRUFF: Do you have a copy of that
- 17 document?
- 18 MR. POSTON: I do, but I think my copy's
- 19 marked up. Do I need one for the Commission to take
- 20 official notice?
- JUDGE WOODRUFF: I don't know that we do.
- 22 It's easier if you had it available.
- MS. SHEMWELL: I have a copy of the
- 24 Stipulation. Are you asking for official notice of the
- 25 Order?

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1 MR. POSTON: Well, both.
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- 2 JUDGE WOODRUFF: The Order incorporates the
- 3 Stipulation & Agreement. Does anyone object to taking
- 4 official notice of that? We can look it up later.
- 5 MR. ZUCKER: No, your Honor.
- JUDGE WOODRUFF: We'll take official notice
- 7 of it, then.
- 8 MR. POSTON: And I do have a clean copy
- 9 here that includes the stip. Do you want to have this
- 10 marked?
- 11 JUDGE WOODRUFF: I don't think it's
- 12 necessary. The witness may need to refer to it or
- 13 something.
- 14 BY MR. POSTON:
- 15 Q. In your position, Mr. Cline, that
- 16 \$10.8 million represents what Laclede's current rates
- 17 recover for bad debts; is that correct?
- 18 A. My position is that that \$10.8 million,
- 19 because that was a number very close to if not exactly
- 20 recommended by the Staff of the Commission in conjunction
- 21 with the -- with that case, is a number that reasonably --
- 22 it's a reasonable estimate of the bad debts that were
- 23 included in settlement of that case, that's correct.
- Q. Okay. Then does your \$10.8 million
- 25 estimate, as you characterized it, include the \$1 million

- 1 annual recovery from bad debts caused by the Emergency
- 2 Cold Weather Rule?
- 3 A. I don't believe that \$10.8 million is a
- 4 part of that.
- 5 Q. And this 10.8 million bad debt number is
- 6 based on data for the 12 months ending May 31st, 2006; is
- 7 that correct?
- 8 A. The \$10.8 million it's my recollection is
- 9 the company's actual bad debt writeoffs for the 12 months
- 10 ended March of 2007, which was the -- and it was a number
- 11 that was made available to the Staff and I assume all the
- 12 parties in the case.
- 13 And I think \$10.4 million was actually a
- 14 number that was recommended by the Staff witness in terms
- of a reasonable level of bad debts from the Staff's
- 16 standpoint in that case. I think the number was
- 17 subsequently adjusted upwards with some acknowledgement by
- 18 the Staff the number should be \$10.8 million as opposed to
- 19 10.4 that was in the filed testimony.
- 20 Q. Could you turn to page 4 of your testimony.
- 21 A. Okay.
- 22 Q. At -- I believe on line 12 there's a
- 23 reference to a May 31st, 2006, and that sentence starts on
- 24 page 10, that the writeoffs are associated with revenues
- from 12 months ended May 31st, 2006.

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1 A. You said page 10?
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- 2 Q. Page 4.
- 3 A. Page 4.
- 4 Q. Line 10.
- 5 A. Okay. Okay.
- 6 Q. Does that change what you just testified
- 7 to? You were just testifying that the writeoffs were for
- 8 12 months ending March 2007, but here you're saying
- 9 May 31st, 2006; isn't that correct?
- 10 A. Yes, those are two different -- those were
- 11 two different time periods, only because the writeoffs
- were associated with 12 months ending March 2007.
- 13 However, those writeoffs are related to revenues for the
- 14 12 months ended May of 2006, because there is a lag
- 15 between the time that revenues are accrued or billed to
- 16 customers and when those revenues may be ultimately
- 17 written off.
- 18 Q. So then the revenues that you have looked
- 19 at to come up with your estimate is based on the period
- 20 that began over three and a half years ago and ended over
- 21 two and a half years ago; is that correct?
- 22 A. The revenues I looked at began in the
- 23 period of June of 2005, and for that matter included a
- 24 level of -- actually included a period of time during
- 25 which our PGA rates rose to some pretty high levels as a

- 1 result of the hurricanes.
- 2 Q. That wasn't part of my question. Thank
- 3 you.
- 4 You say on page 5 of your direct that the
- 5 price of natural gas is one of the most significant
- 6 factors that contribute to utility incurring more or less
- 7 bad debts than what is in existing rates; is that correct?
- 8 A. Where are you reading from?
- 9 Q. Page 5, line 7, two of the most significant
- 10 factors.
- 11 A. Correct.
- 12 Q. And has Laclede provided a study showing
- 13 the impact gas prices have on bad debt levels?
- 14 A. I don't believe we prepared any study that
- 15 shows the impact of gas costs in particular on bad debts.
- 16 We did show how gas costs have -- how bad debts have
- 17 changed over the years, and there also has to be a
- 18 recognition -- recognition obviously to some extent that
- 19 to a large extent gas costs have been responsible for some
- 20 of those changes.
- 21 Q. Has Laclede provided a study showing the
- 22 impact that weather has on bad debts?
- 23 A. I'm not aware of any study that we
- 24 certainly did in this case that -- that shows the
- 25 relationship of weather to bad debts. I know that --

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1 Q. I'm just talking about this case. My
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- 2 question is, what have you provided in this case. Have
- 3 you provided a study to the Commission in your testimony
- 4 in this case?
- 5 A. As far as how weather affects --
- 6 Q. Impact of weather on Laclede's bad debts.
- 7 A. If you're wanting an answer only to that
- 8 specific question in this specific case, the answer is I'm
- 9 not aware of any such study.
- 10 Q. And I'm talking about the evidence in this
- 11 case. Has Laclede provided -- or the testimony in this
- 12 case. Has Laclede provided a study showing the impact
- 13 that the Cold Weather Rule has on bad debts?
- 14 A. No, because I don't think a study like that
- 15 would be necessary based on the -- all the work that's
- 16 been done in the past in terms of making sure that the
- 17 company is compensated for any costs associated with the
- 18 implementation of the various amendments to the Cold
- 19 Weather Rule over the years. There's been plenty of work
- 20 that I'm aware of that's been done to quantify the impact
- 21 of Cold Weather Rule changes on bad debts.
- Q. None of that is in this case; is that
- 23 correct? There's been no studies --
- A. I wouldn't expect it would need to be
- 25 presented in this case.

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1 Q. Has Laclede provided a study showing the
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- 2 impact the economy has on bad debts?
- A. No, it has not.
- 4 Q. How about the impact of energy assistance?
- 5 A. No. Once again, I believe the economy,
- 6 energy assistance, Cold Weather Rule changes, gas costs,
- 7 aggressive or unaggressive practices, I think it's pretty
- 8 clear that those -- all those factors can play a role in
- 9 the determination of bad debts.
- 10 I don't know that a study needs to be --
- 11 needs to be prepared to convince anyone for sure that an
- 12 item like gas costs, which has been extremely volatile
- 13 over the years and certainly more volatile in this past
- 14 year, has any impact on bad debts. I think it's pretty
- 15 clear that it does, and I -- for that reason, I don't
- 16 believe a study needs to be done to show that.
- 17 Q. So you think the Commission could just
- 18 assume that without any empirical data showing this?
- 19 A. I don't believe there -- I don't believe
- 20 you need to have a study to show that -- to prove to
- 21 someone that when gas prices rise to \$14 an MMBtu, that
- 22 that's likely to have an adverse effect on the company's
- 23 ability to recover its -- to collect its bills it renders
- 24 to customers. I think that's a pretty easy thing to
- 25 understand without a detailed study.

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1 Q. Well, you showed no -- not even do you not
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- 2 include a study, but you don't even show not even that
- 3 there would be an impact, you didn't even show what level
- 4 of impact there would be; isn't that correct?
- 5 The Commission can't look at your testimony
- 6 and determine which of the factors you've listed as
- 7 being -- have an impact on bad debts, the Commission can't
- 8 look at those and determine which is the most influential
- 9 factor, which is maybe less influential? There's no type
- 10 of study in your testimony that would help the Commission
- 11 determine that, what is causing bad debt issues with
- 12 Laclede, assuming you have some?
- 13 A. No, nor do I believe one would be necessary
- 14 for us to convince the Commission as to what's at stake
- 15 here, why we're here. The reason why we're here is not to
- 16 quantify by factor what is causing these changes in the
- 17 gas cost portion of our bad debts. Certainly there's many
- 18 influences we've talked about. One big one has to be the
- 19 level of gas costs, and our only point here is that there
- 20 need to be --
- 21 MR. POSTON: Judge, he's going beyond my
- 22 question.
- JUDGE WOODRUFF: Ask your next question.
- 24 BY MR. POSTON:
- 25 Q. You also state that collection efforts have

- 1 an impact on bad debts; is that correct?
- 2 A. The collection efforts could, as well as --
- 3 as well as policies and procedures suggested by other
- 4 parties that we deal with, notably this Commission and
- 5 Office of Public Counsel.
- 6 Q. I'd like to talk about some of the
- 7 disconnection and collection changes that the Commission
- 8 has authorized for Laclede in the last two rate cases.
- 9 Are you familiar with the 2005 rate case, GR-2005-0284?
- 10 A. I'm familiar with that case.
- 11 Q. Would you agree that one change in that was
- 12 allowing credit scoring?
- 13 A. I recall credit scoring changes. I don't
- 14 have intimate knowledge of all that, but I do recall that
- 15 being a topic that was discussed at length.
- 16 Q. Would you say that credit scoring is a tool
- 17 that has assisted Laclede with managing its bad debts?
- 18 A. I don't believe I can speak to that.
- 19 Q. And why could you not speak to that?
- 20 A. I'm just not that close to that -- to that
- 21 part of the company. I don't have a good knowledge as to
- 22 what impact, how helpful or unhelpful that has been in
- 23 relation to what we had before, and especially in terms of
- 24 the particular credit score that I think was agreed upon
- 25 in the case as to what -- you know, how that has helped us

- 1 or hurt us in terms of our -- of our bad debts.
- Q. Wasn't one of the points in your testimony
- 3 that there have been impacts on bad debts caused by things
- 4 like collection efforts? That is your testimony, right?
- 5 A. Part of my testimony is that there has
- 6 been -- there has been an impact on bad debts associated
- 7 with changes that have been proposed by the Commission,
- 8 Commission Staff and Office of Public Counsel over the
- 9 years that can impact our policies in connection with
- 10 reconnecting and disconnecting customers.
- 11 Q. Would you agree that another change from
- 12 the 2005 rate case was the change in the maximum deposit
- 13 being required from two times the highest annual bill to
- 14 four times the average bill?
- 15 A. I recall -- I recall once again that topic.
- 16 The specifics of it kind of escapes me at this point, but
- 17 I do recall there were some changes, correct.
- 18 Q. Would you say this change in maximum
- 19 deposit has assisted Laclede with managing its bad debts?
- 20 A. I would -- once again, I don't manage, I
- 21 don't have a day-to-day knowledge of our -- of our credit
- 22 and collection area. I would assume that certainly our
- 23 ability to extract a larger deposit from our customer
- 24 before we connect them would have a -- would have a
- 25 beneficial effect on our bad debts. But whether that's

- 1 happened, whether there's been other things that has
- 2 caused it to change because of other suggestions by
- 3 Commission or Office of Public Counsel, I don't know what
- 4 impacts those may have had.
- 5 Q. Another change in the 2005 was expansion of
- 6 hours that service may be disconnected. Are you aware of
- 7 that?
- 8 A. Vaguely.
- 9 Q. And would you say that this change to
- 10 disconnection hours has assisted Laclede with managing its
- 11 bad debts?
- 12 A. Once again, I don't -- I don't work in that
- 13 area. I don't know what -- how helpful that has been. I
- 14 think in order to really make a definitive -- reach a
- 15 definitive assessment as to how effective these various
- 16 changes have been over the years, you have to look at all
- 17 of them together and also the other -- the other things
- 18 that have gone on where perhaps even though we've been
- 19 given the ability to maybe strengthen areas that would
- 20 help our credit and collection, there have been as I
- 21 understand it things -- times when plenty of those --
- 22 there have been plenty of suggestions made that force us
- 23 to perhaps reconnect customers when that reconnection may
- 24 not be in our best interests.
- 25 Q. Another change from 2005 was increasing the

- 1 window that Laclede could disconnect a customers from 11
- 2 days, 11 business days to 30 calendar days. Are you
- 3 familiar with that change?
- 4 A. I'm not that familiar with that one at all,
- 5 yeah.
- 6 Q. If -- well, strike that.
- 7 Has Laclede considered any other changes to
- 8 its practices that it believes could help Laclede manage
- 9 its bad debt levels?
- 10 A. Once again, I'm not -- I'm not in that area
- 11 where I could say what ideas have been -- have been
- 12 considered by Laclede, what's been implemented. I don't
- 13 work in that area.
- Q. Would you agree that, generally speaking,
- 15 if a utility improves its collection practices, that it
- 16 can reduce its level of bad debts?
- 17 A. Could you repeat that question, please?
- 18 Q. Would you agree that, generally speaking,
- 19 if a utility improves its collection practices, it can --
- 20 that it can reduce its level of bad debts?
- 21 A. What do you mean by improve its collection
- 22 practices?
- Q. Make changes to its practices that allows
- 24 it to collect more, can that reduce the company's level of
- 25 bad debts?

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1 A. I would -- I would suspect that if we're
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- 2 permitted to collect more from our customers up front,
- 3 assuming that there's been no forces going the other way
- 4 that would discourage us from doing -- that would
- 5 discourage us from implementing those types of changes,
- 6 that -- that there could be -- there could be -- there
- 7 could be some improvement looked at -- looked at on a
- 8 single -- on a single -- as a single item only.
- 9 I'm just saying that I'm not -- you have to
- 10 look at whether we've been -- even though we may have been
- 11 nominally given tools to improve our collection and credit
- 12 practice, if on the other hand there have been other
- 13 actions taken, other suggestions made to encourage us to
- 14 connect customers who are poor pay customers, that could
- 15 have -- in the end we may end up in a worse situation.
- 16 Q. So you need to look at all relevant
- 17 factors, then?
- 18 A. I think you need to look at a host of
- 19 things. You can't look at these single changes and --
- 20 which by -- a single change by itself which may suggest
- 21 that should improve, reduce our bad debts. I believe
- 22 you'd have to look at all of the dynamics as to what's
- 23 going on in the credit and collection area to see if, in
- 24 fact, these various measures when implemented the way
- 25 we've been encouraged to implement them have resulted in

- 1 any net benefit to us.
- 2 Q. Are you aware of any changes to Laclede's
- 3 collection practices or other changes that Laclede has
- 4 implemented where the result of that change was that it
- 5 assisted Laclede in managing its level of bad debts?
- 6 A. Could you repeat that question, please?
- 7 Q. Are you aware of any changes to Laclede's
- 8 collection practices or other changes that Laclede has
- 9 implemented where the result of that change was that it
- 10 assisted Laclede in managing its level of bad debts?
- 11 A. I can't speak to that.
- 12 Q. Would you agree with me the primary purpose
- of the current PGA adjustment -- I'm changing focus here.
- 14 The primary purpose of the current PGA adjustment is to
- 15 automatically increase or decrease rates in proportion to
- 16 the increases or decreases in the costs of gas charged to
- 17 the LDC by its wholesale supplier? That's the primary
- 18 purpose, right, is to allow the increases or decreases in
- 19 what Laclede is charged by its wholesale suppliers for
- 20 gas?
- 21 A. The purpose of this, of our filing is to --
- Q. No. The primary purpose of the PGA
- 23 mechanism itself as it currently stands.
- 24 A. Is to?
- 25 Q. Primarily to allow Laclede to adjust,

- 1 increase or decrease, based on the cost of gas charged to
- 2 Laclede by Laclede's wholesale supplier?
- 3 A. That's correct. We want to be able to flow
- 4 through to our customers --
- 5 Q. I'm not asking what you -- I'm just asking
- 6 how the PGA mechanism. That's the basics of the
- 7 mechanism, right, to allow you to recover your wholesale
- 8 cost of gas?
- 9 A. All of our costs, the cost -- the costs --
- 10 the costs we then in turn bill to our customers as well as
- 11 the costs that -- the bills that have not been paid by our
- 12 customers, we want to also be able to recover the gas cost
- 13 portion of those as well.
- Q. And that's not in the current PGA, is it?
- 15 A. That is not in the current PGA, although it
- 16 certainly should be in the PGA in order to allow the
- 17 company to have full recovery of its gas costs.
- Q. And that's why we're here?
- 19 A. That's why we're here.
- 20 Q. And wholesale rates are federally
- 21 regulated, isn't that correct, wholesale gas rates?
- 22 A. No, they're not. I mean, pipeline -- the
- 23 rates we pay to natural gas pipeline transporters, those
- 24 rates are regulated, but the cost of gas itself is not
- 25 regulated.

- 1 O. Well, this Commission has no control over
- 2 what the wholesale supplier charges Laclede for gas; is
- 3 that correct?
- 4 A. This Commission does not, and we have -- we
- 5 have no control over that as well.
- 6 Q. Would you agree that this Commission does
- 7 have control over what it allows Laclede to recover from
- 8 customers for its bad debt expense?
- 9 A. Certainly -- certainly we need to seek the
- 10 Commission's approval for rates to recover all of our
- 11 costs, bad debts included.
- 12 Q. So the Commission has control over setting
- 13 what you recover from customers for bad debt expense?
- 14 That's within this Commission's authority; is that
- 15 correct?
- 16 A. The Commission has authority to approve the
- 17 rates that the company requires in order for it to recover
- 18 its costs.
- 19 Q. I'm asking specifically bad debt expense.
- 20 A. Bad debt --
- 21 Q. Does this Commission have the authority to
- 22 approve what Laclede will recover from customers for bad
- 23 debt? It's a simple question.
- 24 A. And I -- and I agree that that applies to
- 25 bad debts as well as all other costs of service.

- 1 Q. And you'd also agree that Laclede has some
- 2 control over managing its level of bad debts?
- 3 MR. ZUCKER: Asked and answered, your
- 4 Honor.
- 5 JUDGE WOODRUFF: I think I'll have to
- 6 sustain that.
- 7 BY MR. POSTON:
- 8 Q. Will you agree that Laclede currently runs
- 9 the risk of not recovering its bad debts?
- 10 A. At this time, we are at risk for not
- 11 recovering our bad debts or over-recovering bad debts.
- 12 There is a chance we may over-recover bad debts or
- 13 under-recover bad debt expense. And certainly in today's
- 14 environment, given the -- given the fact that -- well, the
- 15 prices have --
- 16 Q. That's fine.
- 17 A. -- gas princes have sunk to the level they
- 18 have --
- 19 Q. You answered the question. Your counsel
- 20 can follow up if he wants.
- 21 Will you also agree that Laclede currently
- 22 runs the risk of not recovering the portion of bad debts
- 23 that you attribute to gas costs?
- 24 A. Repeat that question, please.
- 25 Q. Would you also agree that Laclede currently

1 runs the risk of not recovering the portion of bad debts

- 2 that you attribute to gas costs?
- 3 A. We could both under and over-recover those
- 4 gas -- the gas costs embedded in bad debts.
- 5 Q. Is that a yes, that you do run the risk --
- 6 A. Both ways.
- 7 Q. -- of not recovering?
- 8 A. It goes both ways.
- 9 Q. I'm asking one way. Do you run the risk of
- 10 not recovering a portion of bad debts?
- 11 A. The answer is yes, as long as --
- MR. ZUCKER: Your Honor, he's already
- 13 answered that question.
- MR. POSTON: Well, he hasn't answered.
- 15 MR. ZUCKER: He may have given Mr. Poston
- 16 more than he wanted, but he gave him -- he answered the
- 17 question on the way. So asked and answered.
- 18 MR. POSTON: I didn't hear the answer. It
- 19 would be simple to have a yes or no.
- 20 BY MR. POSTON:
- Q. Do you agree that Laclede currently runs
- 22 the risk of not recovering a portion of bad debts that you
- 23 attribute to gas costs?
- 24 MR. ZUCKER: Same objection.
- 25 JUDGE WOODRUFF: I'm going to overrule the

- 1 objection, but I will instruct the witness, please answer
- 2 yes or no. This is a yes or no question. Your counsel
- 3 will have a chance on redirect to let you -- allow you to
- 4 make more explanation. We'll be out of here a lot sooner
- 5 if you'll just answer yes or no.
- 6 THE WITNESS: Yes.
- 7 BY MR. POSTON:
- 8 Q. Would you agree that if you essentially
- 9 guarantee that Laclede will recover the portion of bad
- 10 debts that Laclede attributes to gas costs, when currently
- 11 they don't have those insurance in rates, would you agree
- 12 that this, all else equal, would reduce Laclede's risk of
- 13 recovering that portion of bad debts?
- 14 A. I need you to repeat that question again,
- 15 please.
- Q. Would you agree that if you essentially
- 17 quarantee that Laclede will recover the portion of bad
- 18 debts that Laclede attributes to gas costs when currently
- 19 they don't have those insurances in rates, they don't have
- 20 that guarantee in rates currently, all else being equal,
- 21 would you agree that this would reduce Laclede's risk of
- 22 recovering its portion of bad debts?
- I mean, if it's guaranteed that Laclede is
- 24 going to recover this portion of bad debts, wouldn't you
- 25 agree that that would reduce Laclede's risk of not

- 1 recovering those portions?
- 2 A. I'm not sure I agree with the premise. I'm
- 3 not sure I understand why you're saying that there's -- I
- 4 don't agree that Laclede's guaranteed to recover its bad
- 5 debt expense.
- 6 Q. But it would be guaranteed under your
- 7 proposal to recover the portion of bad debts that you
- 8 attribute to gas costs, would it not?
- 9 A. If our proposal was implemented, we would
- 10 have a better matching of the gas cost portion of our bad
- 11 debts and we would be made whole for our recovery of -- of
- 12 all of our gas costs, both those -- the gas costs we bill
- 13 to customers as well as those that remain -- those bills
- 14 that remain -- that went unpaid.
- 15 Q. And doesn't that improve your risk of not
- 16 recovering those costs? If you're made whole, then it's
- 17 improving the risk that you won't recover those costs,
- 18 doesn't it?
- 19 A. There's -- we would be in a position of not
- 20 having -- of being assured that we would neither
- 21 under-recover or over-recover our costs.
- 22 Q. And what impact does that have on the risk
- 23 of you recovering or not recovering?
- 24 A. Certainly that makes our revenue -- our
- 25 revenue stream more stable, and from that standpoint I

- 1 assume that one would consider that to be less risky.
- 2 Q. Would you agree that it's the earnings that
- 3 are more stable and not revenue?
- 4 A. Our earnings would be more stable because
- 5 we would both no longer have the opportunity to
- 6 over-recover or under-recover our gas cost portion of our
- 7 bad debts.
- 8 Q. Would you agree with me that Laclede incurs
- 9 many expenses that are variable from year to year?
- 10 A. I don't think I'd agree that many of our
- 11 expenses are variable. I would say that for the most part
- 12 many of our expenses from year to year are fixed.
- 13 Q. Okay. Could you give me examples of
- 14 variable expenses?
- 15 A. Obviously there's degrees of variability to
- 16 be talking about, but for the most part the main variable
- 17 costs that I can think of is our cost of -- cost of
- 18 natural gas.
- 19 Q. Would you agree that payroll is an expense
- 20 that varies from year to year?
- 21 A. I would say payroll for the most part is
- 22 relatively -- a relatively fixed cost that certainly
- 23 increases due to wage rates, it can be -- or salary
- 24 increase. It can be reduced because of layoffs or people
- 25 retiring. But, you know, for the most part, that's a

- 1 pretty -- that's a relatively predictable cost.
- Q. But it does vary; is that correct?
- 3 A. Its degree of variability is much smaller
- 4 than the variability of something like natural gas costs.
- 5 Q. And I mean varies in amount. Is that how
- 6 you're characterizing varies, varies in amount?
- 7 A. I would -- my point is that I think -- I
- 8 think as a whole payroll costs are relatively fixed, and
- 9 but for increases in wages and in perhaps employees who
- 10 are terminated or retired, that those costs are relatively
- 11 steady from year to year but for those factors I
- 12 mentioned, and that that variability is far less than
- 13 something like natural gas costs because natural gas costs
- 14 are --
- 15 Q. That's okay. Thank you. Would you agree
- 16 that injuries and damages is an expense that varies in
- 17 amount?
- 18 A. That I'm not -- I'm not so sure on that
- 19 one. I guess it has to do with how our, you know, how our
- 20 damages work or excess liability insurance, things like
- 21 that. Some of those premiums could be relatively fixed.
- 22 So I don't know that I agree that injuries and damages are
- 23 a big variable cost from year to year.
- Q. So gas costs is the only one that you've
- 25 really said that you find is a true variable cost? You

- 1 can't think of any other cost Laclede incurs that would be
- 2 variable? Everything else is pretty much fixed as far as
- 3 you're concerned, is that what you're saying?
- 4 A. Well, like I said, there's degrees of
- 5 variability, and certainly we all understand that payroll
- 6 costs do change over time, and -- but those costs are --
- 7 the changes there are far less significant than the
- 8 changes in natural gas costs, and those payroll costs are
- 9 much more predictable than something like natural gas
- 10 costs. For example, we have a --
- JUDGE WOODRUFF: There's no question
- 12 pending. Just wait 'til the next question, please.
- 13 BY MR. POSTON:
- 14 Q. Do you know what year Laclede purchased
- 15 Fidelity Gas?
- 16 A. I believe it was -- I think the closing
- 17 occurred February/March 2006, something like that.
- 18 Q. And do you know what impact that purchase
- 19 had on Laclede's level of bad debts?
- 20 A. I don't know that. I'd have to believe it
- 21 would be relatively insignificant.
- Q. But you don't know?
- 23 A. I do not know.
- Q. And I'd like -- if you could walk us
- 25 through just an example of your proposal real quick.

- 1 Under your proposed mechanism, if Laclede's annual level
- 2 of uncollectibles jumped to, say, 14 million for the first
- 3 year under the proposal, assuming all other things are
- 4 equal, would this result in an increase to PGA rates?
- 5 A. If our bad debts were as high as
- 6 \$14 million, I'd have to run through some numbers, but it
- 7 likely would amount to an increase in -- in our PGA rates
- 8 because the -- likely in a scenario like that where bad
- 9 debts were \$14 million, I assume our gas cost portion of
- 10 those bad debts would be something greater than the
- 11 \$8.1 million I believe was embedded in the rate case.
- 12 Therefore, we would -- my proposal would be to increase
- 13 our rates for that slippage between what we had built into
- 14 base rates and what our actual experience was because from
- 15 our perspective that's something we're entitled to as part
- 16 of the full recovery of our gas costs.
- 17 Q. At what level of annual uncollectibles
- 18 would Laclede's PGA rate begin to see an increase if all
- 19 else is equal? Is that anything over 10.8 in your mind?
- 20 A. It's anything -- it's anything where the --
- 21 where the gas cost portion of bad debts is anything over
- 22 8 -- is anything over \$8.1 million.
- 23 Q. So you would agree that if the Commission
- 24 were to approve your tariff proposal, that it could result
- 25 in an increase in rates to Laclede's customers?

1 A. It could result in an increased rate to our

- 2 customers as well as a decreased rate in today's
- 3 environment --
- 4 Q. I'm only asking about the increase.
- 5 A. That could result in an increase to
- 6 customers as long as you understand it could result in a
- 7 decrease to customers.
- 8 Q. Does your proposal look at or track changes
- 9 to Laclede's number of customers?
- 10 A. No, I do not look at the -- we did not look
- 11 at the number of customers. The number of customers is a
- 12 relatively steady amount from year to year.
- 13 Q. In your opinion, what would be the bad debt
- 14 impact if an increase in customers -- in an increase in
- 15 customers for Laclede, all else being equal?
- 16 A. The impact on bad debts and an increase in
- 17 customers from year to year?
- 18 Q. Yes.
- 19 A. I believe it's relatively small.
- 20 Q. And how would it impact it? What would be
- 21 that small impact? Would it increase bad debts?
- 22 A. I don't know. That's just -- that's -- it
- 23 would certainly press -- move in that direction, but I
- 24 have no idea -- I've got to believe it would be relatively
- 25 small, probably negligible impact from year to year, given

- 1 the customer growth we have.
- 2 Q. Would it increase revenues?
- 3 A. Well, revenues -- revenues obviously taken
- 4 by itself, the increase in customers would produce an
- 5 increase in revenues. However, revenues are also affected
- 6 by customer usage changes, and our experience has been
- 7 that even with customer growth over the years, our volumes
- 8 that we sell in total -- our revenues given the same level
- 9 of gas costs could easily be declining.
- 10 Q. And Laclede initially made two different
- 11 tariff change proposals. First was a change to the terms
- of the Cold Weather Rule; is that correct?
- 13 A. As we initially proposed it when me made
- 14 the proposal, correct.
- 15 Q. And you're no longer advocating that
- 16 proposal; is that correct?
- 17 A. That's correct.
- 18 Q. Okay. When Laclede purchases gas from its
- 19 wholesale suppliers, does Laclede pay any extra to its gas
- 20 suppliers for bad debts?
- 21 A. I don't think we have any way of knowing
- 22 what our payment to our suppliers covers. Presumably if
- 23 those suppliers are -- the suppliers I presume are built
- 24 into the -- into their charges to us. The possibility
- 25 that there may be, you know, some default on -- with a

- 1 particular -- with a particular buyer, but I have no idea
- 2 what those -- what those -- what's behind the payments we
- 3 make to our suppliers.
- 4 Q. Does Laclede make any payments to anyone
- 5 for its bad debt expense?
- 6 A. Does Laclede make payments to any
- 7 particular vendor to cover that vendor's bad debt expense.
- 8 Q. No. To cover Laclede's bad debt expense?
- 9 Are you making a payment to anyone for your bad debt
- 10 expense?
- 11 A. Are we making payments to anyone to cover
- 12 our own bad debt expense?
- 13 Q. Yes.
- 14 A. I'm not sure I understand what the nature
- 15 of that kind of arrangement would be.
- 16 Q. So then is the answer no, that you don't
- 17 make any type of payment to anyone else for your bad debt
- 18 expense? It's just reported on your financial statement;
- 19 isn't that correct?
- 20 A. Bad debts are a -- it's an accounting entry
- 21 made -- and then I guess you should say -- I should back
- 22 up and say obviously we incur some costs, I guess, with
- 23 collection agencies and actually with our bad debts are an
- 24 attempt to recover our -- the amounts we bill to our
- 25 customers, but there comes a time when it's pretty clear

- 1 after six months after -- six months after an account goes
- 2 final that we can determine that it's unlikely we're going
- 3 to collect on that customer. Therefore, we will make an
- 4 accounting entry to basically write off that amount and --
- 5 Q. So you're not making a payment to anyone,
- 6 though; you're just writing off an account, an accounting
- 7 entry, correct?
- 8 A. It's not -- it's not a payment.
- 9 It's an accounting entry, and --
- 10 Q. Isn't it true that gas costs are charged to
- 11 Uniform System of Account, Accounts 728 and 804 through
- 12 812?
- 13 A. You have to repeat -- those accounts --
- 14 those account numbers sound foreign to me. You have to
- 15 repeat those again, please.
- 16 Q. Is it true that gas costs are charged to
- 17 Uniform System of Accounts 728 in addition to 804 through
- 18 812?
- 19 A. Okay. The gas costs, those sound generally
- 20 familiar as correct.
- 21 Q. Isn't it also true that bad debts in the
- 22 gas costs portion of bad debts are generally charged to
- 23 Account 904 of the Uniform System of Accounts?
- A. Sure. From a purely accounting
- 25 perspective, those are the accounts that those -- that

- 1 those bad debts get charged to, and there should be no
- 2 mistake that the bad debts are comprised of -- of charges
- 3 which include the company's cost of gas. Nearly
- 4 two-thirds to three-fourths of that --
- 5 Q. Thank you. Thank you. When an account is
- 6 written off, who makes that decision?
- 7 A. I don't know that I have the answer to that
- 8 question. I assume it's this -- that that's done on a
- 9 kind of a mass basis where after, like I said, after
- 10 six -- after six months, six months after the account goes
- 11 final, if we're unable to collect, make any collection,
- 12 those accounts would be written off, but who does that and
- 13 what individual attention is given to an account I have
- 14 zero familiarity with.
- 15 Q. Those are decisions that Laclede -- someone
- 16 within Laclede is making to write off the account, right?
- 17 A. Well, like I said, I don't know exactly who
- 18 at Laclede does that and/or how it's done.
- 19 Q. I'm not asking who. I'm just saying is
- 20 that a decision someone within Laclede makes, to write off
- 21 an account, or does it just happen somehow?
- 22 A. I don't know how it happens. I can tell
- 23 you that -- I can tell you, though, that the system is,
- 24 it's my understanding that accounts are written off six
- 25 months after they go final, how -- whether that's done on

- 1 the basis of a computer printout of the accounts for which
- 2 we've not received payment or whether someone sits down
- 3 and looks at them line by line, which I'd be surprised,
- 4 I'm just not familiar with how that's done.
- 5 Q. However it's done, it's done -- somehow the
- 6 direction of someone within Laclede, right? Laclede's
- 7 making these decisions some way?
- 8 A. It's done -- it's done under guidelines
- 9 certainly for us, implemented at Laclede, correct.
- 10 Q. And it's Laclede's guidelines? For example
- 11 the 126 writeoff time period, that's a Laclede decision to
- 12 do that?
- 13 A. I believe that's been our practice.
- 14 MR. POSTON: That's all. Thank you.
- 15 JUDGE WOODRUFF: Come up for questions from
- 16 the Bench, then. Commissioner Jarrett?
- 17 QUESTIONS BY COMMISSIONER JARRETT:
- 18 Q. Good morning, Mr. Cline.
- 19 A. Good morning.
- 20 Q. I have just a few quick questions. First
- 21 of all, do you know, is Laclede currently earning its
- 22 approved return on equity?
- 23 A. I don't -- I don't have that knowledge. I
- 24 do not know.
- 25 Q. Okay. Would you know if Laclede was not

- 1 earning its allowed return on equity, would granting your
- 2 request to include this bad debt expense in a PGA clause,
- 3 would that give Laclede a better opportunity to earn its
- 4 allowed return on equity?
- 5 A. I think our proposal would assure us that
- 6 we would be able to earn what we expected to earn from the
- 7 settlement of our last rate case and that there would be
- 8 no slippage as a result of the impact of gas costs on bad
- 9 debts, that what we thought we took away from the last
- 10 rate case settlement would be something we would -- in
- 11 terms of bad debt recovery would be something we still
- 12 would be able to hold onto and for purposes of -- of us
- 13 being able to achieve our return on equity.
- 14 Q. I take it from your testimony I'm assuming
- that you are familiar with the function of a PGA clause;
- 16 is that correct?
- 17 A. That's correct.
- 18 Q. What I want to do is ask you a question
- 19 about some language in the case. For purposes of
- 20 convenience of respective counsels and the court reporter,
- 21 I'm talking about State ex rel Midwest Gas Users
- 22 Association versus the Public Service Commission of the
- 23 State of Missouri, 976 SW 2nd 470, and I'm referring to
- 24 page 474.
- 25 And the court says, while the

- 1 technicalities of Missouri's PGA clause have varied over
- 2 the years, the clause's basic function has remained the
- 3 same. A PGA clause allows a local distribution company to
- 4 automatically adjust the rates it charges its customers in
- 5 proportion to the change in the rate the local
- 6 distribution company is charged by its wholesale
- 7 suppliers. Do you agree with that definition?
- 8 A. Yes, I do.
- 9 Q. Tell me how Laclede's bad debt expense
- 10 affects the rate that Laclede is charged by its wholesale
- 11 suppliers of gas.
- 12 A. How Laclede -- could you repeat that
- 13 question, please?
- 14 Q. How does Laclede's bad debt expense affect
- 15 the rate that Laclede is charged for gas by its wholesale
- 16 suppliers?
- 17 A. Well, today our bad debt expense is not
- 18 affected by the rate that we're charged by our suppliers.
- 19 Our -- our bad debts are -- our bad debts are -- say it
- 20 like this: Our bad debts -- our bad debt expense is
- 21 influenced by -- is based on what we bill our customers,
- 22 and obviously the substantial portion of what we bill our
- 23 customers is -- covers the cost of gas, and to the extent
- 24 that the cost of gas increases or decreases, that can have
- 25 an effect on our bad debt expense.

- 1 Q. I understand that it affects your expenses.
- 2 A. Right.
- 3 Q. But that's not what I'm asking you. I'm
- 4 asking you, how does your bad debt expense affect the rate
- 5 that Laclede is charged by its wholesale supplier? For
- 6 example, if Laclede's bad debt is 8 million versus
- 7 9 million, does your wholesale supplier change the rate it
- 8 charges you based on changes in your bad debt expense?
- 9 A. No, it does not. I can't see any reason
- 10 why it would. I mean, I can't see -- I don't understand
- 11 why our -- our level of bad debts would have any effect on
- 12 what our supplier charges us for cost of gas.
- 13 COMMISSIONER JARRETT: Okay. Thank you.
- 14 No further questions.
- 15 JUDGE WOODRUFF: Commissioner Gunn?
- 16 COMMISSIONER GUNN: You took one of my
- 17 questions, Commissioner Jarrett.
- 18 COMMISSIONER JARRETT: I apologize.
- 19 COMMISSIONER GUNN: It was exactly right on
- 20 point. I appreciate you doing it.
- 21 QUESTIONS BY COMMISSIONER GUNN:
- Q. Let me go back a little bit. When -- at
- 23 what point does debt become bad debt for Laclede?
- A. At what point does a customer who doesn't
- 25 pay their bill become a bad debt for Laclede?

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1 Q. Right. What point do you write it off? Is
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- 2 there a time period? Is it uniform? Is it based on --
- 3 based on a judgment call by the company? What point does
- 4 a customer who's in arrears get shifted over to the column
- 5 that says it's uncollectible?
- 6 A. Once again, I don't work in that area.
- 7 It's my understanding it's roughly six months after we
- 8 have rendered a final bill to the customer.
- 9 Q. Okay. So -- so you guys say, you guys are
- 10 cut off six months after that, you know, so here's your
- 11 bill, here's what you owe us. Six months after that, if
- 12 no activity has happened, no payment plan's been worked
- out, it shifts over into the uncollectible debt, your
- 14 understanding?
- 15 A. That's my understanding, correct.
- 16 Q. And then when we talk about writing that
- 17 debt off, what are the tax consequences for that, do you
- 18 know, to the company?
- 19 A. I don't know the particulars of any tax
- 20 consequences there. I assume that that bad debt --
- 21 provision for bad debts is an expense just like any other
- 22 expense and it would be -- to the extent it reduces your
- 23 pretax income would have -- it would lower your income
- 24 tax.
- 25 Q. Okay. Now, does -- does your tariff allow

- 1 you to recover -- or -- or does your tariff allow you to
- 2 require customers who have been -- that had bad debt, if
- 3 they want to reestablish service, to require them to pay
- 4 that debt before the service is reestablished?
- 5 A. Unfortunately, I'm not sure I'm the right
- 6 person to be answering the question. But it's my
- 7 understanding that probably given some of the relaxation
- 8 of the Cold Weather Rules, Cold Weather Rule over the
- 9 years, that we have -- we have taken on some customers,
- 10 reconnected some customers who in the past have had some
- 11 bad debt and they've been reconnected, even though -- even
- 12 though they were -- even though -- even though they may
- 13 have been -- they may have been on an account where that
- 14 account at one time was written off as a bad debt.
- 15 Q. But under those circumstances you're
- 16 allowed to require a deposit or you're allowed to require
- 17 a deposit to start or some payment of the owed amount
- 18 before you reestablish?
- 19 A. I don't know what those exact terms are,
- 20 but I don't know that -- that we -- that by reconnecting
- 21 that customer we fully protect ourselves from the
- 22 incurrence of any -- I don't know that we are in a
- 23 position to make -- to ensure that we're going to be able
- 24 to recover that what was formerly a bad debt or any new
- 25 debt that that customer made may cost.

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1 Q. Let me give you a scenario and I'll let you
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- 2 know where my question's going. If you have a customer
- 3 whose debt has been written off, that customer wants to
- 4 then reestablish service, they got their job back after
- 5 two years, three years, get their job back and they owe
- 6 \$1,500 and they have the ability to pay the \$1,500 and
- 7 they pay \$1,500 and you happily reconnect service.
- 8 A. Uh-huh.
- 9 Q. How does this mechanism take that into
- 10 account? How does this mechanism deal with that recovery
- 11 of that debt?
- 12 A. The bad debts -- the bad debts we're
- 13 talking about, in this case we're talking about what we
- 14 call net writeoffs, and net writeoffs are impacted by --
- 15 are offset by any recoveries of dollars from a -- a
- 16 customer who was formerly written off. So if we are --
- 17 down the road are able to collect some money from that
- 18 customer for a past bad debt, that will have the effect of
- 19 lowering our net bad debt writeoffs and, therefore, our --
- 20 the bad debts we would otherwise flow through would be --
- 21 would be lower.
- 22 Q. And today, that is traditionally taken care
- of through your base rates?
- 24 A. That's correct.
- 25 Q. So you would have had -- you would get the

- 1 recovery immediately from all the other customers through
- 2 this -- the PGA mechanism if we were to allow it. You
- 3 would have the benefit of that, and then at some point
- 4 down the road when that -- those numbers became
- 5 significant enough to affect the PGA, then that's how it
- 6 would be recovered?
- 7 A. Well --
- 8 Q. It wouldn't happen immediately, of course?
- 9 A. Well, I'm not so sure. I want to make sure
- 10 you understand how I view this. For example, as we would
- 11 write off, as in January '09, when we write off amounts
- 12 that we are going to be unable to collect, there is a
- 13 gross amount that we write off for new bad debts. In
- January '09 we also -- we also may be -- may have gotten
- 15 this \$1,500 payment from this customer that we wrote off
- as a bad debt 12 months ago. That \$1,500 would be netted
- 17 against the bad debt writeoffs that we'd be looking at for
- 18 purposes of determining whether we're going to increase or
- 19 decrease our rates to our customer.
- 20 So there will be an immediate impact on
- 21 our -- on our accounting entry to a customer who pays us
- 22 today for amounts that we wrote off some time ago. That
- 23 will -- that will keep our adjustment, if it was -- that
- 24 would keep our adjustment, if it was in the upper
- 25 directions, from being as high as it otherwise would be

- 1 because we will take -- we will give immediate recognition
- 2 to the fact that our bad debts now are lower because that
- 3 customer has paid us, because we look at net writeoffs,
- 4 not just the new writeoffs that are occurring based on
- 5 your most recent bills.
- 6 Q. Just to clarify Commissioner Jarrett's
- 7 question, when you pay \$6 per MMBtu, none of that \$6 has
- 8 anything to do with bad debt?
- 9 A. None of the \$6 per MMBtu that we may pay to
- 10 a supplier has anything to do with our bad debts.
- 11 Q. Now, would you say that your -- the
- 12 volatility in bad debt, the economy goes down, assuming
- 13 your bad debt goes up, that wasn't the reason for the
- 14 fluctuation of the natural gas prices over the summer, was
- 15 it?
- 16 A. That's not my understanding is what caused
- 17 that fluctuation.
- 18 Q. Speculation, hedge funds --
- 19 A. Who knows? That's correct.
- 20 Q. -- petroleum prices, there is a lot of
- 21 other things that go into that?
- 22 A. That's correct. I mean, I think we saw --
- 23 I think most of the concern about the economy occurred
- 24 after this -- after this price had taken its tremendous
- 25 slide downwards.

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1 Q. But not increased bad debt? That really
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- 2 didn't have anything to do with it?
- 3 A. I'm sorry. What was your question?
- 4 Q. Increased bad debt across the spectrum of
- 5 natural gas utilities didn't cause the spike and
- 6 precipitous decline of natural gas prices over the last
- 7 six months?
- 8 A. The increase in bad debt?
- 9 Q. Right.
- 10 A. Cause a specific --
- 11 Q. Any -- any -- either increase or decrease
- 12 in bad debt? There's no relationship between how big bad
- 13 debt is for a utility and what the NYMEX price of gas is?
- 14 A. Certainly there is a connection between
- 15 what we pay for gas and what our bad debts are.
- 16 Q. Really? Because that's not what you said
- 17 to Commissioner Jarrett, and that's not what you told me
- 18 five minutes ago.
- 19 A. Then I may have misunderstood Commissioner
- 20 Jarrett's question. I mean, I thought Commissioner
- 21 Jarrett's question was --
- 22 Q. Let me back up. You pay -- if you pay --
- 23 whether you pay \$6 an MMBtu, all right, or \$14, all right,
- 24 that fluctuation, which happened literally over the last
- 25 six months, that -- that swing in gas prices had no

- 1 relationship to bad debt? What the wholesale price is of
- 2 that gas doesn't have any relationship to bad debt?
- 3 A. No. Then I maybe misunderstood
- 4 Commissioner Jarrett's question, but my point is that the
- 5 change in natural gas prices does have --
- 6 Q. That's not my question. The question is
- 7 whether the price for natural gas set on the open market
- 8 has any relationship to your bad debt or any other
- 9 utility's bad debt, what you paid, what you buy gas now on
- 10 the wholesale market?
- 11 A. Right.
- 12 Q. Right. It may affect your bad debt if the
- 13 price is higher?
- 14 A. Right.
- 15 Q. But the price being higher wasn't caused by
- 16 the bad debt?
- 17 A. Correct.
- 18 Q. The bad debt happens after the price
- 19 increase, not -- it doesn't cause the price increase?
- 20 A. I agree with that.
- Q. Okay. All right. Do you guys collect --
- 22 I'm going to switch subjects here for a second. Do you do
- 23 collection in house or do you farm it out?
- A. I believe it's a little bit of both.
- 25 O. Okay. So -- and you believe your

- 1 collection practices are on par with -- with -- they're
- 2 industry standard?
- 3 A. I would have no reason to believe
- 4 otherwise.
- 5 COMMISSIONER GUNN: Of the -- I think
- 6 that's all I have. I just want to check. I think that's
- 7 all I have. Thank you for talking to me here.
- 8 JUDGE WOODRUFF: Thank you. Recross based
- 9 on questions from the Bench then, beginning with Staff?
- 10 MR. THOMPSON: No questions. Thank you,
- 11 Judge.
- JUDGE WOODRUFF: Public Counsel?
- MR. POSTON: Yes, thank you.
- MR. POSTON: May I approach the witness?
- JUDGE WOODRUFF: You may.
- 16 RECROSS-EXAMINATION BY MR. POSTON:
- 17 Q. Can you please identify what I just handed
- 18 you?
- 19 A. This appears to be Laclede Gas Company's
- 20 response to Public Counsel Data Request No. 24 in this
- 21 case.
- Q. And would you agree that in Laclede's
- 23 response, that the company states that it has earned a
- 24 return on equity of 11.68 percent for the 12 months ending
- 25 July 2008?

- 1 A. I see a reference to 11.68 percent in
- 2 answer to item B. Laclede would suggest the return on
- 3 equity for the period in question would be 11.68 percent.
- Q. So you would agree, then, that that's for
- 5 the period ending December -- or July 2008?
- 6 A. I did not answer -- this was not my
- 7 response, but it appears to be a response to the question
- 8 that -- where the question is, please provide Laclede's
- 9 calculation to derive its 12-month return on equity
- 10 through July 2008.
- 11 MR. POSTON: Thank you. That's all I have.
- 13 MR. ZUCKER: Your Honor, is it possible for
- 14 us to have a break now before redirect?
- JUDGE WOODRUFF: All right. We'll go ahead
- 16 and take a break. We'll come back at 10:35.
- 17 (A BREAK WAS TAKEN.)
- JUDGE WOODRUFF: We're back from break, and
- 19 we're ready for redirect of Mr. Cline.
- 20 MR. ZUCKER: Thank you, your Honor.
- 21 REDIRECT EXAMINATION BY MR. ZUCKER:
- Q. Good morning again, Mr. Cline.
- A. Good morning.
- Q. Do you recall discussing with Commissioner
- 25 Jarrett the MGUA case?

- 1 A. Yes, I do.
- Q. And Commissioner Jarrett read a statement
- 3 to you in which he said basically the PGA clause's basic
- 4 function has remained the same and that is to adjust the
- 5 rates that a company charges its customers in proportion
- 6 to the change in the rate the local distribution company
- 7 is charged by its wholesale suppliers. Do you recall
- 8 that?
- 9 A. Yes, I do.
- 10 Q. And that is, in fact, the basic function of
- 11 the PGA, is it not?
- 12 A. That is correct.
- 13 Q. And would you say the largest change to the
- 14 PGA comes when the suppliers change their wholesale prices
- 15 of gas?
- 16 A. Yes, I believe that's the case.
- 17 Q. But is that the only time the PGA changes?
- 18 A. No. The PGA is affected by other costs as
- 19 well. I mean, there's other -- there are other costs
- 20 other than supply costs of -- directly from suppliers that
- 21 are covered by the PGA, including, for example, carrying
- 22 costs associated with any of our deferred gas costs, we
- 23 call gas inventory carrying costs. The gains or loss
- 24 associated with hedging is another example. There are
- 25 various other items that, in addition to supplier costs,

- 1 that are covered by the PGA clause and which are important
- 2 to make sure that we recover our full cost of gas.
- Q. Okay. And so the purpose of the PGA then
- 4 is just to -- is to recover your cost of gas; is that
- 5 correct?
- 6 A. The cost of gas including all those other
- 7 areas I mentioned as well.
- 8 Q. And when you bill a customer and the
- 9 customer does not pay, have you recovered your cost of
- 10 qas?
- 11 MS. SHEMWELL: This is beyond the scope of
- 12 the questions asked by the Bench.
- 13 MR. ZUCKER: It certainly is not.
- JUDGE WOODRUFF: I'll overrule the
- 15 objection. You can answer the question.
- 16 THE WITNESS: Can you repeat the question,
- 17 please?
- 18 BY MR. ZUCKER:
- 19 Q. Yes. As you said, the purpose of the PGA
- 20 is to recover the cost of gas. When a customer does not
- 21 pay their bill, the company has not recovered its cost of
- 22 gas; is that true?
- 23 A. The customer does not pay the bill, the
- 24 company has not recovered its cost of gas in its entirety,
- 25 that's correct, and the -- what we're attempting to do in

- 1 this case is to ensure that there is an exact matching of
- 2 the company's cost of gas to what customers actually pay
- 3 us for that gas because what's embedded in base rates is
- 4 not necessarily -- will not necessarily give us -- make us
- 5 whole for that difference between what customers are
- 6 billed and what they actually pay.
- 7 Q. Okay. Can you tell us what the PGA rate
- 8 was at the time the uncollectibles were set in the 2007
- 9 rate case?
- 10 A. My calculation was that PGA rate on average
- 11 was in excess of a dollar a therm. Whereas, today that
- 12 PGA rate is more in the 83 cents a therm range.
- Q. So it's less today?
- 14 A. Far less.
- 15 Q. And everything else being equal, would that
- 16 result in higher uncollectibles or lower uncollectibles
- 17 today?
- 18 A. Everything else being equal, I would expect
- 19 it would result in lower uncollectibles.
- 20 Q. And if the Commission approved our tariff
- 21 and uncollectibles dropped, would the customers get the
- 22 benefit of that, would get any benefit from that?
- 23 A. Yes, they would.
- Q. Are you asking to change rates today?
- 25 A. No, we're not asking to change rates today.

- 1 The adjustment we're proposing to make would be an
- 2 adjustment to our deferred gas costs and would be
- 3 considered along with all other reconciliations we make in
- 4 our -- in our annual PGA reconciliation so that any
- 5 difference, any over/under-recovery of gas costs, along
- 6 with any over/under-recovery associated with customers not
- 7 paying for gas that's been billed to them would be
- 8 covered -- would be now covered by this part of our PGA
- 9 clause, so that the impact would be -- would be down the
- 10 road in the form of a change in our -- in the ACA
- 11 component of our PGA rate.
- 12 MR. THOMPSON: Your Honor, I move that that
- 13 oration be struck as nonresponsive.
- JUDGE WOODRUFF: I'm going to overrule the
- 15 objection. If counsel has an objection to testimony as
- 16 it's coming in, please interrupt the witness beforehand.
- 17 I'm not going to allow you to go back, wait for the answer
- 18 and then strike it.
- 19 MR. THOMPSON: Thank you, your Honor.
- 20 BY MR. ZUCKER:
- 21 Q. Is Laclede's intent to raise the level of
- 22 bad debt expense over and above what was granted in the
- 23 rate case?
- A. No, it is not. Laclede's intent is to
- 25 provide for a better matching of actual gas costs incurred

- 1 to what customers pay us for cost of gas.
- Q. Mr. Cline, Mr. Poston asked you some
- 3 questions about the 2005 rate case. Do you recall those?
- 4 A. Yes, I do.
- 5 Q. And he asked you whether or not the company
- 6 had received permission to implement credit scoring in
- 7 taking deposits. Do you recall that?
- 8 A. I do, yes.
- 9 Q. And you answered that it did?
- 10 A. Yes.
- 11 Q. And he also pointed out that the company
- 12 had changed its maximum deposit from two times the highest
- 13 amount to four times the average amount?
- 14 A. I did say that. However, the -- it's my
- 15 understanding that --
- 16 MR. POSTON: Objection. It was a yes or no
- 17 question. He's elaborating on something that was a yes or
- 18 no, is it included or not.
- 19 MR. ZUCKER: Okay. I'll ask you another
- 20 question, then.
- 21 BY MR. ZUCKER:
- 22 Q. Did the -- did that change from two times
- 23 the highest -- two times the highest winter bill to four
- 24 times the average annual bill change the -- was the intent
- 25 of that to change the amount of the deposit taken?

- 1 A. I don't believe so. It's my understanding
- 2 that was something that was done for the convenience of
- 3 the company in terms of being able to come up with a
- 4 better --
- 5 MR. THOMPSON: Objection, nonresponsive.
- JUDGE WOODRUFF: I'll sustain that
- 7 objection. You've answered the question. Counsel can ask
- 8 another question.
- 9 MR. ZUCKER: Okay. I will.
- 10 BY MR. ZUCKER:
- 11 Q. Prior to the 2005 rate case, Laclede was
- 12 only permitted to disconnect customers up to 4 p.m. on
- 13 weekdays; is that true?
- 14 A. That sounds true, correct.
- 15 Q. And the -- as a result of the 2005 rate
- 16 case, there was an expansion of time until, I believe,
- 17 7 p.m.; is that your understanding?
- 18 A. Yes, it is.
- 19 Q. And also Mr. Poston pointed out that the
- 20 window after which -- after a disconnect notice in which
- 21 Laclede could disconnect was changed from 11 business days
- 22 to 30 calendar days. Do you recall that?
- 23 A. Yes, I do.
- Q. And you agreed with Mr. Poston that that
- 25 was a change?

- 1 A. I agreed it was a change.
- 2 Q. And all of these changes that we've just
- 3 talked about from the 2005 rate case, could Laclede have
- 4 made those changes on their own, unilaterally, without
- 5 Commission approval?
- 6 A. No. We had to come to the Commission to
- 7 get permission to make those changes.
- 8 Q. So the Commission must bless all changes
- 9 that affect -- all of these changes were blessed by the
- 10 Commission that affect uncollectibles?
- 11 A. Yes.
- 12 Q. Mr. Poston asked you about other changes
- 13 that the company might make to help manage bad debt
- 14 levels. If the company could collect deposits during the
- 15 Cold Weather Rule period, would that help manage bad debt
- 16 levels?
- 17 A. I assume that it would.
- 18 Q. If the company could deny a customer the
- 19 right to go on a payment plan during the Cold Weather Rule
- 20 period, would that help manage or reduce bad debt levels?
- 21 A. I would think that it would help to reduce
- 22 bad debt levels, correct.
- Q. If the company could collect 100 percent of
- 24 what the customer owed during the Cold Weather Rule
- 25 period, would that help manage or reduce bad debt levels?

- 1 A. I would believe it would.
- 2 Q. And can the company unilaterally implement
- 3 any of these practices?
- 4 A. Not that I'm aware of.
- 5 Q. They're all controlled by the Commission;
- 6 isn't that correct?
- 7 A. Yes, they are.
- 8 Q. Mr. Poston asked you some questions about
- 9 the effect of your tariff proposal on the company's risk.
- 10 If the tariff is approved and uncollectibles go up, the
- 11 company will not bear the risk of the increased gas cost
- 12 portion of those collectibles; is that correct?
- 13 A. That is correct.
- Q. If uncollectibles go down, the company will
- not keep the decrease in uncollectibles; is that correct?
- 16 A. The decrease associated with -- with the
- 17 gas cost portion of decrease, that's correct.
- 18 Q. Okay. Thank you. So there's a -- a lost
- 19 opportunity in addition to a -- a decreased risk?
- 20 MR. POSTON: Objection. These questions
- 21 are all leading.
- JUDGE WOODRUFF: I'll have to sustain that
- 23 objection.
- 24 MR. ZUCKER: Okay. Thank you.
- 25 BY MR. ZUCKER:

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1 Q. You were asked some questions about
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- 2 expenses that are variable from year to year, I believe.
- 3 Do you recall that, Mr. Cline?
- 4 A. Yes, I do.
- 5 Q. And two of the expense items in particular
- 6 were payroll and injuries and damages. Do you recall
- 7 that?
- 8 A. Yes, I do.
- 9 Q. Are -- is a change -- does a change in gas
- 10 prices affect payroll or injuries and damages?
- 11 A. Not that I'm aware of.
- 12 Q. Does a change in weather affect payroll or
- injuries and damages?
- 14 A. I don't believe so.
- 15 Q. Does a change in energy assistance affect
- 16 payroll or injuries and damages?
- 17 A. Once again, not that I'm aware of.
- 18 Q. And -- are uncollectible expenses affected
- 19 by all of those changes?
- 20 A. It would seem that they would be,
- 21 definitely.
- Q. Is there any gas costs in payroll?
- 23 A. No, there is not.
- Q. Is there any gas costs in injuries and
- 25 damages?

- 1 A. Not that I know of.
- 2 Q. So to the extent that the company doesn't
- 3 collect in rates amounts sufficient to pay their allowed
- 4 payroll and injuries and damages, has the company lost
- 5 any -- or failed to recovery any gas costs?
- 6 A. No.
- 7 Q. You were asked some questions about
- 8 customer growth by Mr. Poston. Do you recall those?
- 9 A. Yes, I do.
- 10 Q. If there are additional customers, is there
- 11 also additional cost of service?
- 12 A. Generally, I would expect there to be
- 13 additional cost of service, yes.
- 14 Q. Commissioner Jarrett asked you if -- if
- 15 you -- if the tariff that Laclede filed was approved,
- 16 would that give the company a better opportunity to earn
- 17 its ROE. Do you recall that?
- 18 A. Yes, I do.
- 19 Q. And if -- can you discuss how that
- 20 opportunity -- how that opportunity would be affected by
- 21 whether uncollectible expenses went up or down?
- 22 A. Repeat the question, please.
- Q. If Laclede's tariff is approved, how will
- 24 its opportunity to earn its approved ROE be affected by
- 25 whether uncollectible expenses go up or down?

- 1 A. If uncollectible expenses increase, we
- 2 would -- the company would have the opportunity to be
- 3 assured that the gas cost portion of those increased bad
- 4 debts would not cause its earnings to decline. We'd be
- 5 permitted to recoup any increase in cost permitted with
- 6 those -- in connection with those increased bad debts.
- 7 Likewise, if -- if the bad debts decreased, any gas costs
- 8 associated with those decreased bad debts would be --
- 9 would be flowed back to customers.
- 10 MR. ZUCKER: One moment, your Honor.
- 11 BY MR. ZUCKER:
- 12 Q. Mr. Cline, I'm going to hand you the -- a
- 13 copy of the MGUA case, and have you read the sentence that
- 14 follows the sentence that Commissioner Jarrett read you.
- 15 MR. ZUCKER: May I approach the witness,
- 16 your Honor?
- JUDGE WOODRUFF: You may.
- 18 BY MR. ZUCKER:
- 19 Q. Can you please read that into the record?
- 20 A. At the end of every 12-month period, the
- 21 local distribution company then makes an actual cost
- 22 adjustment, parens, ACA filing with the PSC so that the
- 23 PSC can determine whether the estimated amount previously
- 24 charged customers accurately reflects the actual cost to
- 25 the utility of the gas supplied.

- 1 Q. And so if the company fails to recover bad
- 2 debts, the gas cost portion of bad debts, has it covered
- 3 the actual cost to the utility of the gas supplied?
- A. No, it has not.
- 5 Q. And if the company doesn't recover its
- 6 interest costs as you described before, has it failed to
- 7 recover the actual cost of the gas supplied?
- 8 A. It has not.
- 9 Q. If the company fails to recover its hedging
- 10 gains and losses, has it failed to recover the actual cost
- 11 to the utility of the gas supplied?
- 12 A. No, it has not.
- 13 MR. ZUCKER: Thank you, Mr. Cline. No
- 14 further questions.
- JUDGE WOODRUFF: All right. Thank you.
- 16 Mr. Cline, you can step down.
- 17 Next Laclede witness, then, do you want to
- 18 call Mr. Buck or Mr. Feingold?
- 19 MR. PENDERGAST: I think prudence would
- 20 suggest we call Mr. Feingold.
- JUDGE WOODRUFF: That's fine.
- 22 Mr. Feingold, if you'll please raise your right hand, I'll
- 23 swear you in.
- 24 (Witness sworn.)
- JUDGE WOODRUFF: You may inquire.

- 1 RUSSELL A. FEINGOLD testified as follows:
- 2 DIRECT EXAMINATION BY MR. ZUCKER:
- Q. Good morning, Mr. Feingold.
- 4 A. Good morning, Mr. Zucker.
- 5 Q. Can you state and spell your last name for
- 6 the record.
- 7 A. Russell A. Feingold, F-e-i-n-g-o-l-d.
- 8 Q. And who are you testifying on behalf of in
- 9 this case?
- 10 A. I'm testifying on behalf of Laclede Gas
- 11 Company.
- 12 Q. And who do you work for?
- 13 A. I'm employed by Black & Veatch Corporation.
- 14 Q. And are you the same Russell A. Feingold
- 15 who filed surrebuttal testimony in this case on
- 16 November 20th, 2008?
- 17 A. I am.
- 18 Q. And do you have any changes to that
- 19 testimony?
- A. No, I do not.
- Q. If I were to ask you all of the same
- 22 questions contained in that testimony today, would your
- answers be the same?
- 24 A. They would be.
- 25 MR. ZUCKER: I move to enter Exhibit 5 into

- 1 evidence.
- JUDGE WOODRUFF: Exhibit 5 has been
- 3 offered. Any objection to its receipt?
- 4 (No response.)
- JUDGE WOODRUFF: Hearing none, it will be
- 6 received.
- 7 (EXHIBIT NO. 5 WAS RECEIVED INTO EVIDENCE.)
- 8 MR. ZUCKER: Thank you, your Honor. Pass
- 9 the witness.
- 11 beginning with Staff.
- MS. SHEMWELL: Thank you, Judge.
- 13 CROSS-EXAMINATION BY MS. SHEMWELL:
- 14 Q. Good morning, Mr. Feingold.
- A. Good morning.
- 16 Q. I'm Lera Shemwell. I represent the Staff
- 17 in this case.
- 18 Mr. Feingold, how much have you been paid
- 19 by Laclede to appear here today?
- 20 A. I don't recall the exact amount. When we
- 21 were -- when Black & Veatch was retained by Laclede, I
- 22 believe we had an arrangement which indicated an hourly
- 23 rate for my services on a time and materials basis. I
- 24 would have to check my accounting records and billing
- 25 records to see what has been charged to date.

- 1 Q. What is your hourly rate?
- A. My hourly rate is \$400 per hour.
- 3 Q. How many hours have you put in so far?
- 4 Give us your best estimate.
- 5 A. I would say probably anywhere from 75 to
- 6 100 hours at this point.
- 7 Q. Give us your best estimate of what the
- 8 total will be.
- 9 A. I don't believe that the total is going to
- 10 be much more than that, unless there are extenuating
- 11 circumstances associated with the case that I'm not aware
- 12 of at this point.
- Q. When you say much more than that, exactly
- 14 what are you referring to?
- 15 A. The 75 to 100 hours times 400.
- 16 Q. Mr. Feingold, you're not an attorney?
- 17 A. No, I'm not.
- 18 Q. So you cannot give this Commission legal
- 19 advice as to whether or not it is lawful for the
- 20 Commission to grant Laclede's request?
- 21 A. No, I cannot.
- MS. SHEMWELL: That's all I have. Thank
- 23 you, Judge.
- JUDGE WOODRUFF: Then for Public Counsel?
- 25 CROSS-EXAMINATION BY MR. POSTON:

- 1 Q. Good morning, Mr. Feingold.
- 2 A. Good morning, Mr. Poston.
- 3 Q. Are you a certified public accountant?
- A. No, I am not.
- 5 Q. I just have a few questions here. Is gas
- 6 cost expense a component of the overall revenue
- 7 requirement for determining tariff rates for gas sales to
- 8 retail customers in Missouri?
- 9 A. Based on the terms that you used, I would
- 10 answer it by saying that gas cost expense is not part of
- 11 the revenue requirement that's associated with a base rate
- 12 case, but it is a part of the total revenues that the
- 13 Commission allows the utility to recover.
- 14 Q. Is bad debt expense a component of the
- 15 overall revenue requirement for determining tariff rates
- 16 for gas sales to retail customers in Missouri?
- 17 A. It is.
- 18 Q. Is gross receipts tax a component of the
- 19 overall revenue requirement for determining tariff rates
- 20 for gas sales to retail customers in Missouri?
- 21 A. I believe it is.
- 22 MR. POSTON: That's all I have. Thank you.
- JUDGE WOODRUFF: We'll come up for
- 24 questions from the Bench. Commissioner Clayton?
- 25 COMMISSIONER CLAYTON: No questions. Thank

- 1 you.
- JUDGE WOODRUFF: Commissioner Jarrett?
- 3 QUESTIONS BY COMMISSIONER JARRETT:
- 4 Q. Good morning, Mr. Feingold.
- 5 A. Good morning, Commissioner.
- 6 Q. I have just a couple of questions about
- 7 your Schedule RAF-3. I guess that's in your surrebuttal.
- 8 A. I have it.
- 9 Q. And that's the details of approved bad debt
- 10 ratemaking mechanisms for gas utilities. In the third
- 11 column from the left entitled Ratemaking Treatment of Bad
- 12 Debt Writeoffs, you have various -- you've listed various
- 13 mechanisms for the recovery of bad debt; is that correct?
- 14 A. Yes.
- 15 Q. And some of them are labeled purchased gas
- 16 adjustment, but some of them are labeled other things; is
- 17 that correct?
- 18 A. That is correct.
- 19 Q. And if my math is correct, I count five
- 20 states that allow a purchased gas adjustment clause,
- 21 Kansas, North Carolina, South Carolina, Tennessee and
- 22 Texas. Would that be accurate?
- 23 A. I would agree with that, but I would say
- 24 that we have to be careful with the nomenclature here.
- 25 Q. Okay.

- 1 A. Because while the states that you indicated
- 2 are, in fact, states where a PGA or purchased gas
- 3 adjustment reflects that cost recovery, there are other
- 4 states that use a different acronym or a different term
- 5 for essentially the same concept. So, for example, in
- 6 Indiana they use the phrase gas cost adjustment, but in
- 7 essence, from a conceptual point of view, it's the same as
- 8 including it in the PGA.
- 9 Q. Okay. Point taken. Thank you. Did you
- 10 review -- when you were doing -- setting up this schedule,
- 11 did you review the various laws and statutes in each of
- 12 the states to determine whether Missouri's laws and
- 13 statutes and regulations are similar to those states that
- 14 allow this to be -- the bad debt to be included in a
- 15 PGA-type clause?
- 16 A. No, I didn't make that legal assessment. I
- 17 was looking at it more from a ratemaking policy and
- 18 ratemaking concept perspective.
- 19 COMMISSIONER JARRETT: Okay. Well, thank
- 20 you, Mr. Feingold. Appreciate your answers.
- 21 JUDGE WOODRUFF: Commissioner Gunn?
- 22 QUESTIONS BY COMMISSIONER GUNN:
- Q. Just for the record, you're not the junior
- 24 senator from Wisconsin?
- 25 A. No, but I get great tables in restaurants

- 1 in Madison, Wisconsin until I show up.
- 2 Q. On page 11 of your surrebuttal, you cite a
- 3 survey done by City Group Research starting on line 10.
- 4 A. Yes, I see that.
- 5 Q. Do you believe that study is still valid
- 6 today?
- 7 A. I believe that the study and the issue is
- 8 still valid today. In fact, I would say that based on
- 9 what has happened over the last three years since the
- 10 study was done, I have seen more commissions accept
- 11 recovery of bad debt expense in a manner other than base
- 12 rate case treatment.
- Q. Okay. But let me go back to my question.
- 14 Let me follow up with a question. Is there an updated
- 15 study or is this 2005 study the most updated study you've
- 16 seen regarding this?
- 17 A. This is the most recent study I have seen.
- 18 I don't know with certainty whether there's been an update
- 19 by this group or another group.
- Q. And how many states is it again that have
- 21 used this PGA mechanism to allow recovery of bad debt?
- 22 A. Well, there were 24 states plus the
- 23 District of Columbia that have either relied upon a PGA
- 24 approach as the company has proposed or other
- 25 non-base-rate treatment of this cost.

1 Q. I'm just concerned about those states that

- 2 have taken the PGA approach.
- 3 A. Well, if we look at Schedule 3, RAF-3, if
- 4 we go down the list here, I can tell you that Delaware,
- 5 District of Columbia, Indiana, Kansas, Maine, Maryland,
- 6 Massachusetts, Nebraska, New Hampshire, New York, North
- 7 Carolina, Rhode Island, South Carolina, Tennessee, Texas,
- 8 Utah, Virginia and Wyoming use the PGA mechanism as a
- 9 means to recover this cost item.
- 10 Q. Do you know how many of those states have
- 11 the same regulatory scheme that Missouri does?
- 12 A. Commissioner, by regulatory scheme --
- 13 Q. Regulated. I mean -- never mind. I'm
- 14 thinking of something else.
- 15 So I counted 18. So 18 out of that 24 use
- 16 the PGA?
- 17 A. Correct.
- 18 Q. Give or take?
- 19 A. Yes.
- 20 COMMISSIONER GUNN: That's all the
- 21 questions I have. Thank you.
- JUDGE WOODRUFF: All right. Recross based
- 23 on questions from the Bench, beginning with Staff?
- MS. SHEMWELL: Thank you, Judge.
- 25 RECROSS-EXAMINATION BY MS. SHEMWELL:

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1 Q. Mr. Feingold, are you sure about Wyoming?
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- 2 A. Yes, I am.
- 3 MS. SHEMWELL: If I may approach, Judge?
- 4 JUDGE WOODRUFF: You may.
- 5 BY MS. SHEMWELL:
- 6 Q. Mr. Feingold, I'm handing you a copy of
- 7 this Wyoming case before the Public Service Commission of
- 8 Wyoming, and indicating to you that this was printed from
- 9 the Wyoming website. Will you accept that?
- 10 A. I will.
- 11 MR. ZUCKER: Could other counsel see that
- 12 case?
- MS. SHEMWELL: (Indicating.)
- 14 BY MS. SHEMWELL:
- 15 Q. Mr. Feingold, would you please read
- 16 paragraph 50 into the record, please.
- 17 A. A commission majority finds OCA has
- 18 supported its position as reflected in Ms. Parish's
- 19 testimony against the inclusion and recovery of bad debt
- 20 expense through the CBA mechanism.
- 21 Continue?
- O. Please.
- 23 A. And there are transcript references in
- 24 parenthetical.
- 25 OCA argues bad debt expense should be

- 1 considered and recovered as an operating expense within
- 2 the context of a general rate case supported by the
- 3 utility. A commission majority finds the practice of
- 4 including and automatically covering all or a portion of
- 5 bad debt through the CBA mechanism shifts more of the risk
- of bad debt expense recovery from shareholders to
- 7 customers and may provide a disincentive for a utility to
- 8 actively enforce its bad debt collection practices. A
- 9 commission majority finds the examination and provision
- 10 for recovery of bad debt expenses more appropriately
- 11 addressed within the context of the general rate case
- 12 process as has been the historical practice.
- 13 Q. Thank you. Let me ask you to continue in
- 14 that paragraph. I'm sorry. Continue directly on.
- 15 A. Further, a majority of the commission
- 16 finds, consistent with its findings in the Wyoming Gas
- 17 case in Docket No. 30009-41-GP-05, that bad debt expense
- 18 should be categorized as a, quote, cost of doing business,
- 19 close quote, rather than a, quote, commodity or commodity
- 20 related cost, close quote, as referenced in the recently
- 21 revised commission rule Sections 249 and 250 which became
- 22 effective on January 31st, 2006, recoverable through the
- 23 pass on or CBA mechanisms.
- Q. Thank you, sir.
- 25 Mr. Feingold, you discussed with

- 1 Commissioner Jarrett and indicated that you had not read
- 2 Missouri case law, is that correct, related to the PGA?
- 3 A. No, I don't think that was exactly what I
- 4 said. I think I indicated that my information in
- 5 Schedule RAF-3 was not meant to be a legal review of the
- 6 various statutes and laws among the states dealing with
- 7 the issue of PGA.
- 8 MS. SHEMWELL: That's all I have. Thank
- 9 you.
- 10 JUDGE WOODRUFF: For Public Counsel?
- MR. POSTON: Thank you.
- 12 RECROSS-EXAMINATION BY MR. POSTON:
- 13 Q. All these other states that are being
- 14 discussed, do the commissions of those states and the
- 15 companies in those states, do they operate under the
- 16 provisions of Missouri statute 392 -- 393.270?
- 17 A. You're asking me if states other than
- 18 Missouri operate a under Missouri law?
- 19 O. Yes.
- 20 A. I wouldn't think so.
- Q. And so those commissions and companies
- 22 would not be subject to opinions of the Missouri Supreme
- 23 Court; isn't that true?
- A. I'm not a lawyer, so I can't comment.
- 25 MR. POSTON: Thank you. That's all.

- JUDGE WOODRUFF: Any redirect?
- 2 MR. ZUCKER: One moment, your Honor. Is it
- 3 okay if I ask from here?
- 4 JUDGE WOODRUFF: That's fine.
- 5 REDIRECT EXAMINATION BY MR. ZUCKER:
- 6 Q. Mr. Feingold, Ms. Shemwell asked you about
- 7 a Wyoming decision on gas cost portion of bad debt
- 8 expense. Do you recall that?
- 9 A. I do.
- 10 Q. And in that decision, it appeared that the
- 11 Wyoming Commission denied the company's request to
- 12 effectively place the gas cost portion of bad debt expense
- in their PGA; is that correct?
- 14 A. I would agree with that.
- 15 Q. Had the Wyoming Commission made a different
- 16 decision before that?
- 17 A. Yes, they had.
- Q. Can you discuss that?
- 19 A. Yes. Back in 2002, Westar Gas Company, the
- 20 company in question, had requested approval for moving the
- 21 commodity portion of its bad debt expense from the non-gas
- 22 costs or the base rates and place it in the commodity
- 23 portion of rates which effectively would move it into the
- 24 PGA. And the commission in this order accepted that
- 25 change and approved that approach.

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I might add that Schedule RAF-3 was
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- 2 compiled, as I indicated in my testimony, through a
- 3 combination of American Gas Association study and work by
- 4 Black & Veatch. And, in fact, in the American Gas
- 5 Association study on this issue, they quoted this Wyoming
- 6 order in 2002 indicating this approval.
- 7 Q. And on the 2002 order, how many
- 8 Commissioners are listed?
- 9 A. Three.
- 10 Q. And can you read their last names for us?
- 11 A. Ellen Becker, Fortney and Lee.
- 12 O. Okay. And in the 2007 order that
- 13 Ms. Shemwell showed you, how many Commissioners are listed
- on the signature page of the order?
- 15 A. Two.
- Q. And can you read me their names?
- 17 MS. SHEMWELL: Object, relevance. This
- 18 doesn't seem to be relevant.
- 20 MS. SHEMWELL: The order is what it is.
- 21 MR. ZUCKER: It is what it is. I just
- 22 wanted to show that these are different commissioners with
- 23 a different level of voting.
- JUDGE WOODRUFF: I'll allow the question.
- 25 MS. SHEMWELL: The order is the order,

- 1 Judge.
- JUDGE WOODRUFF: I'll overrule the
- 3 objection. You can answer the question.
- 4 THE WITNESS: Lewis and Burns.
- 5 BY MR. ZUCKER:
- 6 Q. So there's only two commissioners on that?
- 7 A. That is correct.
- 8 MR. ZUCKER: No further questions.
- JUDGE WOODRUFF: All right. Mr. Feingold,
- 10 you can step down.
- 11 THE WITNESS: Thank you.
- 12 JUDGE WOODRUFF: You are excused. You can
- 13 go catch your plane.
- 14 THE WITNESS: Thank you.
- JUDGE WOODRUFF: Call Mr. Buck, then.
- MR. PENDERGAST: Thank you. We would call
- 17 Glenn Buck to the stand.
- JUDGE WOODRUFF: Good morning, Mr. Buck.
- 19 Would you pleas raise your right hand.
- 20 (Witness sworn.)
- JUDGE WOODRUFF: You may inquire.
- MR. PENDERGAST: Thank you, your Honor.
- 23 GLENN W. BUCK testified as follows:
- 24 DIRECT EXAMINATION BY MR. PENDERGAST:
- 25 Q. Mr. Buck, would you please state your name

- 1 and business address for the record.
- 2 A. My name is Glenn W. Buck, B-u-c-k. My
- 3 business address is 720 Olive Street, St. Louis, Missouri
- 4 63101.
- Q. Are you the same Glenn Buck who's
- 6 previously caused to be filed in this proceeding direct
- 7 testimony that's been premarked as Exhibit 3?
- 8 A. That's correct.
- 9 Q. And are you also the same Glenn Buck who
- 10 has filed surrebuttal testimony in this case that has been
- 11 premarked as Exhibit 4?
- 12 A. That's correct.
- 13 Q. Do you have any changes to make to your
- 14 direct or surrebuttal testimony?
- 15 A. I do not.
- 16 Q. If I were to ask you the same questions
- 17 today as appear in your direct and surrebuttal testimony,
- 18 would your answers be the same?
- 19 A. Yes, they would.
- Q. Are those answers true and correct to the
- 21 best of your knowledge and belief?
- 22 A. Yes, sir.
- MR. PENDERGAST: With that, I would tender
- 24 Mr. Buck for cross-examination and request that Exhibits 3
- 25 and 4 be admitted into evidence.

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1 JUDGE WOODRUFF: 3 and 4 have been offered.
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- 2 Any objection to their receipt?
- 3 (No response.)
- 4 JUDGE WOODRUFF: Hearing none, they will be
- 5 received.
- 6 (EXHIBIT NOS. 3 AND 4 WERE RECEIVED INTO
- 7 EVIDENCE.)
- 8 JUDGE WOODRUFF: And for cross-examination,
- 9 beginning with Staff?
- 10 MS. SHEMWELL: Thank, Judge.
- 11 CROSS-EXAMINATION BY MS. SHEMWELL:
- Q. Good morning, Mr. Buck.
- 13 A. Good morning, Ms. Shemwell.
- 14 Q. I don't have to introduce myself then.
- 15 A. Known you for years.
- 16 Q. Mr. Buck, you are not a lawyer?
- 17 A. No, I am not.
- 18 Q. So you cannot give legal advice to the
- 19 Commission as to whether or not this tariff proposal is
- 20 lawful?
- A. No, ma'am.
- Q. You're not a CPA?
- A. No, ma'am.
- Q. How much time have you spent in the credit
- 25 and collections department at Laclede?

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1 A. Within the department itself?
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- 2 Q. Yes.
- A. None.
- 4 Q. Are you familiar with Laclede's tariffs?
- 5 A. Yes, ma'am.
- 6 Q. Are you a certified financial analyst?
- 7 A. A registered analyst, no, I'm not.
- 8 Q. Are you a certified risk manager?
- 9 A. No.
- 10 Q. Mr. Buck, I'm going to hand you the
- 11 Stipulation & Agreement in the last rate case. Are you
- 12 familiar with the Stipulation & Agreement in the last rate
- 13 case?
- 14 A. Yes, I am.
- 15 Q. I do not have all of the attachments on
- 16 here, Mr. Buck, but I would note that the Commission has
- 17 already taken notice of its Order in this case, its Report
- 18 and Order in this case, which included and attached the
- 19 Unanimous Stipulation & Agreement.
- 20 A. Yes. There was approximately, I believe,
- 21 like six or seven attachments, I believe.
- 22 Q. I have those attachments. Would you like
- 23 to --
- 24 A. I don't need them. I think there was
- 25 probably about six, I believe.

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1 Q. Mr. Buck, if you would turn to page 2 --
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- 2 I'm sorry, page 3. Do you see the section entitled PGA?
- 3 A. Yes, I do.
- 4 Q. Is there any agreement in this section that
- 5 bad debt will be recovered through the PGA? Do any of
- 6 these paragraphs include any agreement that any bad debt
- 7 will be recovered through the PGA?
- 8 A. No. It appears what's covered is
- 9 reduction --
- 10 Q. That's fine. Thank you.
- 11 A. Okay. No, there's not.
- 12 Q. On page 4 of tariff modifications, at the
- 13 very bottom of the actual modifications, over on page 5
- 14 and 6, do any of -- did Laclede propose to modify its
- 15 tariff to include bad debt in the PGA when it filed this
- 16 rate case? Was that part of the original proposal?
- 17 A. In a fashion different than what was filed
- 18 in this tariff case, yes.
- 19 Q. In the agreements on tariff modifications,
- 20 is there any agreement that bad debt, that the tariffs
- 21 will be modified to include bad debt through the PGA?
- 22 A. In the PGA, no.
- Q. On page 6 you'll see pensions and other
- 24 post-employment benefits. Do you see that?
- A. Yes, ma'am.

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1 Q. And in paragraph 5, specific dollar amounts
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- of allowance are included, correct, 4,821,245?
- 3 A. That's actually two separate amounts,
- 4 \$942,000 related for an ERISA minimum contribution, and
- 5 3.878 million for amortization of existing --
- 6 Q. And that totals 4,800,000?
- 7 A. Yeah, but there are two figures on the
- 8 page.
- 9 Q. Thank you. Mr. Buck, would you turn to
- 10 page 25.
- 11 A. The signature page?
- 12 Q. Yes, sir.
- 13 A. Yes, I'm there.
- Q. Do you see my electronic signature there?
- 15 A. Yes, ma'am.
- 16 Q. And if I indicate to you that when I
- 17 entered that electronic signature on behalf of Staff, that
- 18 Staff did not agree to any particular amount of bad debt
- in Laclede's case, will you accept that?
- 20 A. Could you repeat the question, please?
- Q. Will you accept that when I signed this on
- 22 behalf of Staff, that signature did not indicate or I was
- 23 not indicating that Staff agreed to any specific level of
- 24 bad debt recovery in the rate increase?
- 25 MR. PENDERGAST: Your Honor, I think I'm

- 1 going to object. It calls for not only a legal conclusion
- 2 but speculation as to what Ms. Shemwell had in mind when
- 3 she signed that and what her intentions were. I think
- 4 it's inappropriate to ask this witness those questions.
- JUDGE WOODRUFF: I'll sustain the
- 6 objection.
- 7 BY MS. SHEMWELL:
- 8 Q. Mr. Buck, did the parties agree to any
- 9 specific level of bad debt and include that in the
- 10 Unanimous Stipulation & Agreement?
- 11 A. Set out a specific number, no, ma'am.
- 12 Q. Mr. Buck, on page 4 of your testimony --
- 13 A. Direct?
- 14 Q. Yes.
- 15 A. Okay. I'm there.
- 16 Q. At about page 17 you indicate that --
- 17 A. Page 17 or line 17?
- 18 Q. I'm sorry. Line 17.
- 19 A. Thank you.
- 20 Q. Am I correct that you are indicating that
- 21 bad debt is largely beyond the control of utility
- 22 management?
- 23 A. Well, I think that's more than just natural
- 24 gas cost. I think it's also addressing -- the lines that
- 25 we discuss right afterwards --

1 Q. My question was natural gas costs. Are you

- 2 including those in that?
- 3 A. Well, that specific sentence was speaking
- 4 to more than just natural gas costs.
- 5 Q. Are you --
- 6 A. Natural gas costs are part of it, but it's
- 7 more than just that.
- 8 Q. Is it your testimony that natural gas costs
- 9 are largely beyond the control of utility management?
- 10 A. Along with the other costs, yes.
- 11 Q. Laclede has authority to do credit checks
- 12 before it connects customers, right, in its tariffs?
- 13 A. Yes.
- 14 Q. In its tariffs, Laclede has the authority
- 15 to require deposits?
- 16 A. Not prepaid deposits, no.
- 17 Q. My question was deposits.
- 18 A. And my answer is prepaid ones, no.
- 19 Q. But you do have the authority to require
- 20 customers to pay deposits?
- 21 A. Depends on the time of the year. Like, for
- 22 example, I don't believe --
- Q. Let's say during the non-cold-weather-rule
- 24 period, then.
- 25 A. Okay. During the non-cold-weather-rule

1 period, we can bill customers deposit over a period up to

- 2 six months.
- 3 O. And Laclede does that?
- A. For customers within certain circumstances,
- 5 yes.
- 6 Q. Laclede has the ability to track customers
- 7 through the customer Social Security number?
- 8 A. We have that service, yes.
- 9 Q. Laclede in its last rate case, there -- you
- 10 heard Mr. Cline testify that there was a change to the
- 11 hours of collection, that it allowed Laclede an additional
- 12 three hours to collect bad debt. Is that your
- 13 recollection?
- 14 A. It seems to me that the hours were changed
- 15 from seven in the morning 'til seven in the evening, as I
- 16 recall.
- 17 MS. SHEMWELL: Judge, if I can approach?
- JUDGE WOODRUFF: You may.
- MS. SHEMWELL: Thank you.
- 20 BY MS. SHEMWELL:
- 21 Q. Mr. Buck, do you recognize this as a letter
- 22 from Mr. Neises to the Commission, his cover letter to the
- 23 Commission for this particular tariff filing in this case?
- 24 A. Frankly, I don't remember it right offhand,
- 25 but I have no reason to believe that's not accurate.

- 1 O. Do you have a copy of that with you?
- A. No, I do not.
- 3 Q. I'm going to read this sentence to you and
- 4 ask if I have read it correctly. Since 1962, the PGA --
- 5 would you agree with me he's referring to the purchased
- 6 gas adjustment?
- 7 A. Yes, I would.
- 8 Q. -- has been used by Laclede to pass through
- 9 both increases and decreases in the cost the company
- 10 incurs to acquire the gas supplies and transportation
- 11 services needed to serve its customers. Did I read that
- 12 correctly?
- 13 A. Yes, you did.
- Q. Do you agree with that statement, Mr. Buck?
- 15 A. I agree that you read it correctly. Could
- 16 you read it to me again so I can determine if I actually
- 17 agree with that or not? I have no reason to believe that
- 18 I don't, but I --
- 19 Q. Are you suggesting you might not agree with
- 20 Mr. Neises?
- 21 A. No. I'm suggesting I really need to read
- 22 the questions or read the -- yes. That was the year I was
- 23 born.
- Q. Thank you, Mr. Buck. Is the cost of
- 25 commodity a cost to acquire natural gas for customers?

- 1 A. The cost of the commodity is a gas cost.
- 2 It's not really a cost to acquire.
- 3 Q. It's not a cost to bring the natural gas to
- 4 the city gate, cost of the gas itself?
- 5 A. Okay. Maybe I misheard your question. Ask
- 6 it again, please?
- 7 MS. SHEMWELL: Could the court reporter
- 8 read it back?
- 9 THE REPORTER: "Question: Is the cost of
- 10 commodity a cost to acquire natural gas for customers?"
- 11 THE WITNESS: And I think my answer is the
- 12 same. It is a cost of gas. It is not -- the cost to
- 13 acquire to me implies the cost of paying somebody to sit
- 14 there and go out and procure it for you. That is how I
- 15 see acquire. So I guess I'm not trying to pars your
- 16 words, but think -- I would agree it's a gas cost, but I'm
- 17 sure I would not agree that it's a cost to acquire.
- 18 BY MS. SHEMWELL:
- 19 Q. You're not saying that Laclede pays a
- 20 producer to -- or a marketer to acquire the natural gas it
- 21 delivers to its customers?
- 22 A. I think that's a different question. I
- 23 would agree with that.
- 24 Q. Thank you. Mr. Buck, are you familiar with
- 25 Case No. GU-2007-0138?

- 1 A. Is that the Cold Weather Rule case?
- Q. I'll read the caption to you. In the
- 3 matter of the application of Laclede Gas Company for an
- 4 Accounting Authority Order authorizing the company to
- 5 defer for future recovery the cost of complying with the
- 6 permanent amendment to the Commission's Cold Weather Rule.
- 7 A. Yes, I am familiar with that.
- 8 Q. Can you tell us how much the Commission
- 9 determined to be Laclede's cost of compliance with the
- 10 Cold Weather Rule?
- 11 A. Off the top of my head, I'd say it was
- 12 about \$2.493 million, give or take.
- MS. SHEMWELL: If I may approach, Judge?
- JUDGE WOODRUFF: Yes.
- 15 BY MS. SHEMWELL:
- 16 Q. I'll accept your estimate, Mr. Buck, and
- 17 just --
- 18 A. It's pretty close, right?
- 19 Q. -- note for the record that it is on page 6
- 20 of the Commission's Order, right?
- 21 A. And if you added all those pieces together,
- 22 I think it would add up to about that amount.
- Q. Okay. Thank you.
- 24 A. Okay.
- 25 Q. Do you define unpaid arrearages as bad

- 1 debt?
- 2 A. They have not gone bad at that point
- 3 according to the way our writeoffs work.
- 4 Q. When does a debt go bad?
- 5 A. Okay. Generally, and I think Mike kind of
- 6 covered this, if we bill a customer and they don't pay us,
- 7 the next month they go final, quote/unquote. And during
- 8 that period of time, subsequent to the time they go final,
- 9 we go through various and sundry types of collection
- 10 activities. We sit there and personally contact the
- 11 customer. We'll sit there and use --
- 12 Q. I just asked when do they go bad?
- 13 A. I know, but I'm just saying there's various
- 14 stages here, because they can go bad theoretically -- we
- 15 don't write them off until approximately six months after
- 16 they've gone final. Maybe that's what your question is
- 17 getting to.
- 18 Q. It is. Thank you.
- 19 A. Okay. Thank you.
- 20 Q. May -- a bad debt that's written off can
- 21 come back on the customer's bill; is that right?
- 22 A. That would be known as a reinstatement.
- MS. SHEMWELL: One moment, please. May I
- 24 just have general permission to approach the witness as
- 25 necessary, Judge?

- 1 JUDGE WOODRUFF: You can, but I will warn
- 2 you that they're having a hard time hearing you when
- 3 you're away from the microphone, so you might want to move
- 4 the witness' microphone in between you.
- 5 BY MS. SHEMWELL:
- 6 Q. Mr. Buck, this is Laclede's response to DR
- 7 27. Do you recognize this? Have you read Laclede's
- 8 responses to Staff DRs?
- 9 A. For the most part, yes, but let me review
- 10 if I could.
- 11 Q. Certainly.
- 12 A. Okay.
- Q. Mr. Buck, I'm going to read you part of C,
- 14 if you'll follow along, and it asks, please state whether
- 15 the following statement is an accurate representation of
- 16 the company's practices with regard to collection of
- 17 accounts. And then it says, if not entirely accurate,
- 18 please provide clarifications. If and when a former
- 19 ratepayer with outstanding debt applies for new service or
- 20 is found with an active account, the LDC may have an
- 21 opportunity to recover the balance owed by transferring
- 22 the balance to the active account.
- Do you agree that I've read that correctly?
- 24 A. Yes, you have.
- 25 Q. These balance transfers most often consist

- 1 of residential or small commercial written off accounts.
- 2 Company procedures generally dictate how balance transfers
- 3 are handled, but utilities have long considered the
- 4 process of transferring old debt to active accounts a very
- 5 successful and effective collection process.
- 6 Have I read that correctly?
- 7 A. Yes, you have.
- 8 Q. And then Laclede responds, this statement
- 9 is accurate as it applies to your collection methods and
- 10 procedures regarding the transfer of balances from
- 11 inactive accounts to active accounts.
- 12 A. That's correct.
- 13 Q. Thank you, sir.
- 14 Mr. Buck, can you indicate to me, are you
- in a position to indicate to me which of Laclede's costs
- 16 have either increased or decreased in the last year?
- 17 A. Generally, yes.
- 18 Q. Has payroll increased or decreased?
- 19 A. I believe it's increased -- by year over
- 20 year, are you talking about fiscal years?
- 21 Q. Yes, sir.
- 22 A. Maybe I should clarify.
- 23 Q. Yes, sir.
- 24 A. Okay. I believe payroll has probably gone
- 25 up by around --

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1 Q. You said probably. Please don't speculate.
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- 2 A. If you don't want me to speculate, I don't
- 3 have the exact number sitting in front of me.
- 4 Q. What about property insurance, has it
- 5 increased or decreased?
- 6 A. It's gone down.
- 7 Q. Workers' compensation costs, have they
- 8 increased or decreased?
- 9 A. We're self-insured. I'm not really aware
- 10 of that one.
- 11 Q. Legal expenses, have they increased or
- 12 decreased?
- 13 A. Year over year, they've gone up.
- 14 Q. Have they increased in the last fiscal
- 15 year, I think was what we were discussing?
- 16 A. Yes, year over year they've gone up.
- 17 Q. Has the cost of natural gas to Laclede
- 18 increased or decreased in the past six months? Let me
- 19 rephrase.
- 20 Has the price that Laclede pays its
- 21 wholesale suppliers increased or decreased in the past six
- 22 months?
- A. Exclusive of hedging?
- 24 Q. Yes.
- 25 A. Generally, the price has gone down.

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1 Q. Has the cost of operating vehicles and
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- 2 specifically the cost of gasoline gone up or down in the
- 3 past six months?
- 4 A. I assume you're talking at that point
- 5 rolling six-month periods?
- 6 Q. The last six months, yes.
- 7 A. Well, you've got to have six months as
- 8 compared to what, I guess. I mean, so six months prior to
- 9 six months ago versus the most recent six months?
- 10 Q. Let's say the most recent six months, that
- 11 will be fine.
- 12 A. Okay. Generally -- I'm circling back
- 13 because I'm trying to think whether we have any hedges in
- 14 place, that's all. To Laclede Gas or Laclede Group?
- 15 Q. Laclede Gas Company. It's a regulated
- 16 entity, right?
- 17 A. Laclede Group the costs have gone down.
- 18 Laclede Gas, they've probably gone down also.
- 19 Q. Have you yourself per-- you yourself have
- 20 not performed any audits of Laclede's bad debt expense?
- 21 Let me say in preparation -- limit the time to in
- 22 preparation for this case.
- 23 A. No. I think our internal audit staff has,
- 24 but not me personally.
- 25 MS. SHEMWELL: Thank you, sir. That's all

- 1 I have. Thank you.
- JUDGE WOODRUFF: Cross for Public Counsel?
- 3 MR. POSTON: Yes. Thank you.
- 4 CROSS-EXAMINATION BY MR. POSTON:
- 5 Q. Good morning, Mr. Buck.
- 6 A. Good morning, Mr. Poston.
- 7 Q. Do you believe there's a linear
- 8 relationship between changes in revenues and the net
- 9 writeoffs related to the period the revenues were earned?
- 10 A. I believe there is a direct correlation but
- 11 not linear.
- 12 Q. As part of its budgeting process, does
- 13 Laclede forecast revenues?
- 14 A. Yes, we do.
- 15 Q. Does Laclede have control over state and
- 16 federal income tax rates?
- 17 A. No.
- 18 Q. Does Laclede have control over workers'
- 19 compensation insurance rates?
- 20 A. Again, we're self-insured, so I think that
- 21 question may not be appropriate for us.
- 22 O. Does Laclede have control over real estate
- 23 and personal property tax rates?
- A. Rates or how much we pay? There is a
- 25 difference, because we do have some control over the

- 1 amount we pay.
- 2 Q. The rates are established by another
- 3 entity?
- A. Rates are established by statute. The
- 5 assessment values are not, though.
- Q. And these things that I identified, income
- 7 tax, real estate tax, those are recovered in base rates;
- 8 is that correct?
- 9 A. Income taxes, real estate taxes and
- 10 workers' compensation, right? I just want to make sure
- 11 I'm covering all three.
- 12 Q. Right.
- 13 A. Yes, they're in base rates.
- 14 Q. Are gross receipts taxes, is that recovered
- 15 in base rates?
- 16 A. I believe they're recovered through a tax
- 17 rider. I'm not really sure that I'd say that's base
- 18 rates. For example, if you were to look at our tariff,
- 19 and I don't have our tariffs with me, there's actually a
- 20 separate clause built into each of the rate sheets that
- 21 says that gross receipts tax will be passed on. So if
- 22 that's considered base revenues or just a tariff adder I
- 23 guess is really a question I'm not prepared to answer.
- MR. POSTON: I need to approach the
- 25 witness.

- 1 JUDGE WOODRUFF: Okay.
- 2 BY MR. POSTON:
- 3 Q. I just handed you a document. Would you
- 4 agree with me that this is a filing before the Public
- 5 Service Commission in Case GX-2006-0434?
- 6 A. That's correct.
- 7 Q. And that case is captioned in the matter of
- 8 proposed amendment to Commission Rule 4 Csr 240-13.055?
- 9 A. Yes. I believe this was the Cold Weather
- 10 Rule case. Is that correct?
- 11 Q. And what I've handed you, this is the
- 12 comments of Missouri utilities; is that correct?
- 13 A. That's correct.
- 14 Q. And the utilities that joined in these
- 15 comments were Laclede, Atmos Energy Corporation and
- 16 Missouri Gas Energy; is that correct?
- 17 A. That's correct.
- 18 Q. And the signatures on the end of -- or the
- 19 back of these comments, who signed for Laclede Gas
- 20 Company?
- 21 A. Mr. Pendergast there.
- 22 Q. And I've tabbed a page. I believe it's
- 23 page 9.
- A. You've got a tab on 11.
- 25 Q. Okay. Let me -- there should be --

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1 A. Page 9 has a star at the bottom of it.
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- Q. Right.
- 3 A. Is that the one I'm looking for?
- 4 Q. There's a paragraph that's at the bottom of
- 5 page 9. I would like you to read, if you could, that
- 6 paragraph into the record, starting at the bottom of page
- 7 9, ending -- I believe I've put stars on either end of
- 8 them, either end of the paragraph for you. If you could
- 9 just read that paragraph, please.
- 10 A. Could you give one moment to read the
- 11 document, please?
- 12 Q. Sure.
- 13 A. Okay.
- 14 Q. So you've reviewed the document. Would you
- 15 agree these are the comments of Laclede Gas Company and
- 16 Missouri Gas Energy and Atmos Energy?
- 17 A. I have no reason to doubt otherwise.
- 18 Q. Okay. If you could please read that
- 19 paragraph in.
- 20 A. Okay. The proposed amendment in the
- 21 present case has similar problems. The Missouri
- 22 utilities' present rates -- present rates are based in
- 23 part upon the collection policies currently found within
- 24 the existing Commission rules and the Missouri utilities'
- 25 tariffs. The proposed amendment serves to reduce those

- 1 revenues by requiring lesser payment of past due amounts
- 2 in order to reconnect or maintain utility service for
- 3 those customers who previously failed to follow through on
- 4 payment plans under existing rules. Also, by requiring
- 5 the reconnection or preventing the disconnection of
- 6 customers that would otherwise not be -- would otherwise
- 7 not be on the system, the proposed amendment requires the
- 8 Missouri utilities to incur greater bad debts than
- 9 otherwise would exist and thereby incur new expenses. As
- 10 a result, the proposed amendment creates an
- 11 unconstitutional taking of revenues without due process as
- 12 revenue reduction imposed by the Commission without
- 13 considering all relevant factors, unquote, as the
- 14 Commission has not found nor does it have any basis to
- 15 find that the Missouri utilities' rates are unreasonable
- 16 or unjust.
- 17 MR. POSTON: Thank you. That's all I have.
- 18 JUDGE WOODRUFF: All right. Questions from
- 19 the Bench, then. Commissioner Jarrett?
- 20 QUESTIONS BY COMMISSIONER JARRETT:
- Q. Good morning, sir. How are you?
- A. Good morning, sir.
- Q. Still morning. Almost -- it's almost noon.
- 24 Just a couple of questions. Are you familiar with the way
- 25 the bad debt expense is accounted for on Laclede's books?

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1 A. Sure. It's actually -- bad debt expenses
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- 2 accounted for on the books are actually based on a
- 3 provision, which is separate from the writeoffs that we've
- 4 been talking about all throughout this case. Every month
- 5 we sit there and look at our revenues, and based on what
- 6 those revenues are and based on historical view of what
- 7 our arrearage patterns have been, what our collection
- 8 percentage have been, we'll sit there and do an accrual.
- 9 So, for example, in the month of December
- 10 where you normally have usually high revenues compared to
- 11 the rest of the year, you'll normally have a larger bad
- 12 debt accrual that month than you would in, for example,
- 13 July when revenues are a lot lower.
- 14 So basically what we do is we'll take our
- 15 revenues and multiply them times a factor, and we'll
- 16 provide for that on our books. And then so the offset to
- 17 it is you book the expense to a bad debt expense account,
- 18 with the offset being to a bad debt reserve account. And
- 19 then as those customers actually write off, the writeoffs
- 20 go against the bad debt reserve.
- 21 Q. Okay. So what you're saying is you use a
- 22 formula to figure out what the bad debt is rather than
- 23 going through each individual customer account and
- 24 actually finding the exact amount?
- 25 A. Sure. And there's -- there's review of

- 1 that, for example, at the end of every year. In fact,
- 2 actually auditors, external auditors review our estimating
- 3 factors and how we come up with those provisions
- 4 themselves. And there are parameters for based on how
- 5 long your average receivables are, the receivable amounts
- 6 are, how much you have in arrears over a period of time to
- 7 determine what your appropriate reserve is on your books
- 8 in comparison to what your expected writeoffs will be.
- 9 Q. Right. Are you familiar with Mr. Solt's
- 10 testimony in this case?
- 11 A. Yes, I am.
- 12 Q. He testifies that it would not be possible
- 13 for the auditors to accurately, I guess, figure out the
- 14 exact gas costs versus margin costs, so there would be no
- 15 way to accurately audit this through a PGA mechanism.
- 16 First of all, do you agree with that?
- 17 A. To the last penny, yes, I would agree with
- 18 that. It would be impossible to do. The fact is, is that
- 19 the proposal we're making right now is really probably
- 20 more accurate than just embedding in base rates. In this
- 21 case, for any change from what was set in base rates we're
- 22 probably going to be about 75 percent more accurate.
- 23 That's not going to be to the penny. I
- 24 think we've acknowledged that. It is going to be based on
- 25 an estimate. But an estimate with approximate correctness

- 1 is probably better than absolutely wrong.
- 2 COMMISSIONER JARRETT: Okay. Thank you. I
- 3 have no further questions. Appreciate your testimony.
- 4 THE WITNESS: Thank you, sir.
- JUDGE WOODRUFF: Commissioner Gunn?
- 6 QUESTIONS BY COMMISSIONER GUNN:
- 7 Q. Thanks. I just have a couple quick
- 8 questions. If you could go to page 5 of your direct
- 9 testimony.
- 10 A. Yes, sir.
- 11 Q. You have a table there, chart of the
- 12 historic breakdown of your writeoffs, and I just want to
- 13 get a sense of how you think that logistically this would
- 14 work. So I'm not asking you for specifics, but looking at
- 15 these years, let's assume that the PGA mechanism is in
- 16 place as requested by Laclede Gas using -- using these
- 17 numbers.
- 18 A. Okay.
- 19 Q. Would you anticipate -- and again, not
- 20 specific. Would you anticipate that in between 2001 and
- 21 2002 there would be a PGA adjustment upward for the
- 22 ratepayer?
- 23 A. Well, it would depend on how much was
- 24 embedded in base rates. All else being equal, I would say
- 25 between 2001 and 2002 that the PGA rate would go up as a

- 1 result because you did see approximately twice the
- 2 writeoffs.
- 3 Q. So this is -- this is, I guess, logistical
- 4 stuff I want to try and figure out. So you would maintain
- 5 a portion of bad debt that you would recover through base
- 6 rate?
- 7 A. We're not proposing to change base rates
- 8 right now. What we're really trying to do -- and let's
- 9 use the 2001 and 2002 as an example. I think we've kind
- 10 of heard this \$8.1 million number floating around here for
- 11 the gas cost portion of bad debts, and let's assume if we
- 12 could -- and these are all actual writeoffs with
- 13 distribution and otherwise. Let's assume if we could that
- 14 this was all just the gas cost portion of bad debts.
- 15 So you would compare the \$5.3 million in
- 16 2001 to the \$8.1 million that we've represented being in
- 17 base rates. So give or take, 5.4 from 8.1, that's roughly
- 18 \$2.5 million. We would be decreasing our PGA rates by
- 19 approximately \$2.5 million based on the 2001 year. Then
- 20 in 2002 it's 11.3 versus 8.1. So you would increase your
- 21 PGA rates by about \$3.2 million in this instance.
- 22 Again, I'm just using these numbers as an
- 23 example because these do include margin costs right now.
- 24 So effectively what you do is you track around what that
- 25 base amount is and then only include the gas cost portion

1 of the variation through the PGA clause in the ACA in the

- 2 subsequent year. I hope that helps.
- 3 Q. No. I think it does. And the goal is for
- 4 Laclede to be able to recover significant increases above
- 5 what they -- they're recovering in base rates? For
- 6 example, if you're -- if -- because we're talking about --
- 7 we're not talking about doing this in the context of a
- 8 rate case. We're talking about doing this outside the
- 9 context of a rate case.
- 10 So the base rates that are set to recover
- 11 bad debt in the rate case, if the following year and you
- 12 don't come in for a rate case and that seems -- you don't
- 13 have a significant increase in your bad debt, there's no
- 14 need to make an adjustment to the PGA, right, or am I
- 15 wrong?
- 16 A. I -- there may be some clarification I have
- 17 to make for you.
- 18 Q. Sure.
- 19 A. Because the way I would do it is, first
- off, we're not just looking for increases in bad debt.
- 21 We're also looking to past decreases in bad debt.
- 22 Q. Sure.
- A. And one of the things we talked about was,
- 24 I think you heard Mr. Cline discussing that gas costs
- 25 embedded during the period that rates were set were about

- 1 a little over a dollar a therm. Now they're about 83
- 2 cents a therm. So in that scenario, excluding any other
- 3 changes relating to change in economic activity, et
- 4 cetera, we would be refunding monies back to customers.
- 5 Q. Absolutely. And I agree with your point.
- 6 My basic question is, from almost a year to year basis,
- 7 depending on where your bad debt is, customers will see
- 8 either an increase or a decrease --
- 9 A. Year over year, yes, they will.
- 10 Q. -- year after year on their PGA?
- 11 A. That's correct. But frankly, with the
- 12 level of gas costs that we have for customers, I'm --
- 13 frankly, I think this would be just a blip either way. In
- 14 other words, I think any change related to the bad debt
- 15 portion of gas costs is going to be very minimal in
- 16 magnitude in comparison to the change in wholesale gas
- 17 costs or anything of that nature.
- 18 Q. Well, then let's go -- let's take that
- 19 point. Let's assume that the base rates assume about 5.3,
- 20 \$5.4 million in bad debt.
- 21 A. Okay.
- Q. Let's assume gas prices stay stable. What
- 23 would the increase from the bad debt from 2001 to 2002,
- 24 which is approximately a \$6 million increase, what would
- 25 that do to rates? What would that do to the PGA amount,

- 1 to be more specific?
- 2 A. Again, assuming that these were all gas
- 3 costs themselves?
- 4 Q. Right. I'm just trying to figure out what
- 5 point it becomes less than a blip and what your definition
- 6 of a blip is, what other people's definition of a blip is.
- 7 A. Sure. In that particular instance,
- 8 assuming that base rates included \$5.4 million, you would
- 9 see the PGA rates go up by give or take \$6 million or so.
- 10 Q. And what would that do to the average, if
- 11 you can answer that question?
- 12 A. And I hope my math's not off on this
- 13 because I'm going it on the back of something Mr. Poston
- 14 gave me.
- 15 Q. Back of the napkin math. We all
- 16 understand.
- 17 A. If I'm calculating this correctly, it would
- 18 have basically, on a \$6 million change, it would have
- 19 about -- and this is assuming about 985 million therms of
- 20 throughput. It would have about a tenth of a cent change
- 21 on your PGA rate.
- Q. Okay. And then what is that on a yearly
- 23 bases to an average user, if you can make it simple for a
- 24 plain old lawyer?
- 25 A. Sure. Just taking a guess -- I don't want

- 1 to guess. Never mind.
- 2 Q. And this is all understood with the caveat
- 3 that you're doing it back of the napkin and amounts may be
- 4 not as accurate as we might hope.
- 5 A. Assuming it was a \$6 million change, and
- 6 assuming that the average user uses about 855 therms a
- 7 year, and that's actually probably a little low, the
- 8 margin would be about \$8.55 a year for the typical
- 9 customer on a \$6 million change.
- 10 Q. Okay. And that would proportionately, if
- 11 you have heavy industrial users, their charge would --
- 12 A. If it's on a volumetric basis, yes, sir.
- 13 Q. So if we take the actual writeoff numbers,
- 14 if a PGA had been put in place at that time, assuming the
- 15 \$5.4 million base rate, it's about an \$8 a year increase
- 16 for an average residential?
- 17 A. That's approximately correct, yes, sir.
- 18 COMMISSIONER GUNN: All right. Thank you.
- 19 I think that's all I have.
- THE WITNESS: Thank you.
- JUDGE WOODRUFF: Recross based on questions
- 22 from the Bench, then, beginning with Staff.
- 23 RECROSS-EXAMINATION BY MS. SHEMWELL:
- Q. Mr. Buck, Mr. Solt is a CPA; is that right?
- 25 A. I'd have to go back and check, but yes, I

- 1 believe so.
- Q. And you've said you're not?
- 3 A. I have accounting oversight, but no, I'm
- 4 not a CPA.
- 5 Q. Thank you. In this filing you're not
- 6 proposing any change to the \$38 million rate increase that
- 7 Laclede got in the last rate case, correct?
- 8 A. 38.6. No, we're not.
- 9 Q. You mentioned a \$8.1 million figure
- 10 floating around, but you admitted that there was no
- 11 agreement to the exact amount of bad debt included in the
- 12 last rate case? When you and I talked, you said there was
- 13 no agreement.
- 14 A. I said there was nothing in the
- 15 stipulation.
- 16 Q. Okay.
- 17 A. I think that's a different question, that's
- 18 all.
- 19 Q. And you indicated -- well, you're not
- 20 proposing to reveal any of the negotiations, are you?
- 21 A. No. I believe that the settlement would be
- 22 what would generally be referred to as a black box
- 23 settlement.
- Q. Thank you. You indicate -- you used the
- 25 term blip in the change to the rates, but not being a

- 1 lawyer, you can't testify as the legality of the
- 2 Commission's approval of that blip in this case, can you?
- 3 A. No, ma'am.
- 4 MS. SHEMWELL: Thank you. That's all I
- 5 have.
- 6 JUDGE WOODRUFF: Recross for Public
- 7 Counsel?
- 8 MR. POSTON: Thank you.
- 9 RECROSS-EXAMINATION BY MR. POSTON:
- 10 Q. I just wanted to follow up on a question
- 11 Commissioner Jarrett asked you about bad debt expense and
- 12 how it matches with revenues. Have you read the testimony
- of Mr. Trippensee?
- 14 A. Probably back in October.
- Q. Do you have a copy of that?
- 16 A. Why, yes, I do.
- 17 Q. If you could please turn to page 10.
- 18 A. Yes, sir.
- 19 Q. Okay. And down at the bottom,
- 20 Mr. Trippensee defines the term cost. Do you agree with
- 21 his definition of cost?
- 22 A. In the context of how he puts it, no, I
- 23 would not, because -- and if I might clarify, on line 13 I
- 24 refer to the term cost refer to each component of the
- 25 total revenue requirement of a utility. So you're setting

- 1 rates based on a revenue requirement.
- 2 His next line goes on to say, costs include
- 3 all expenses along with earnings and interest expense
- 4 associated with the rate base. And that's I guess where I
- 5 have, I don't want to say the term issue, but there are a
- 6 lot of costs that are set in ratemaking that aren't based
- 7 on expenses per books, and uncollectibles is one of them.
- 8 Another one is bad debts, for example, or not bad debts
- 9 but injuries and damages, and they're based on looking at
- 10 usually a period of writeoffs or something of that nature.
- 11 Cost as it's referred to here actually refers to what I
- 12 would consider to be book expense.
- So I guess technically, no, I can't really
- 14 agree with that.
- 15 Q. How about the definition of expense at the
- 16 top of page 11?
- 17 A. Yes, I would agree with that.
- 18 Q. The question I asked you about
- 19 Mr. Trippensee's definition of cost, do you understand
- 20 that he's using the term cost to refer to each component
- 21 in the revenue requirement?
- 22 A. I think that's what the first sentence does
- 23 say, and I would agree with that. I guess the problem is
- 24 he does a follow-up that seems to want to clarify cost,
- 25 which is to, quote/unquote, include all expenses, and

- 1 that's where I quess I'm -- I get a little heartburn.
- 2 Q. Well, if he's narrowing his definition to
- 3 just costs in the revenue requirement, would you then
- 4 agree with his definition?
- 5 A. Yes, I think I would.
- 6 MR. POSTON: Thank you. That's all I have.
- JUDGE WOODRUFF: All right. Redirect?
- 8 MR. PENDERGAST: Thank you, your Honor.
- 9 REDIRECT EXAMINATION BY MR. PENDERGAST:
- 10 O. Mr. Buck.
- 11 A. Good afternoon, Mr. Pendergast. We are in
- 12 afternoon now, by the way.
- 13 Q. Indeed we are. You were asked a number of
- 14 questions about the Stipulation & Agreement in Laclede's
- 15 last rate case. Do you recall that?
- 16 A. Yes, I do.
- 17 Q. And Ms. Shemwell took you, I think, through
- 18 a number of provisions in that Stipulation & Agreement?
- 19 A. Yes, sir.
- Q. Just so the Commission has a full picture
- 21 of the Stipulation & Agreement, if you look through that
- 22 Stipulation & Agreement, and I'll be very brief, does that
- 23 Stipulation & Agreement reflect the number of -- also
- 24 reflect a number of the tracking mechanisms that have been
- 25 agreed upon and approved by the Commission?

- 1 A. Sure. It would include the pensions and
- 2 other post-employment benefits Ms. Shemwell was speaking
- 3 to. It includes costs related to FAS 106.
- 4 Q. Does it also reference the Cold Weather
- 5 Rule compliance costs?
- 6 A. I was getting there, sir.
- 7 Q. Let me ask you some questions.
- 8 A. Okay.
- 9 Q. And were those Cold Weather Rule compliance
- 10 costs accumulated pursuant to a tracking and reconciling
- 11 mechanism?
- 12 A. Why, yes, they were.
- 13 Q. Okay. Fine. And was there a tracking and
- 14 reconciling mechanism approved for the subsequent year for
- 15 Cold Weather Rule costs?
- 16 A. Yes, sir.
- 17 Q. Okay. Were those Cold Weather Rule costs
- 18 calculated pursuant to a method that was developed by
- 19 Public Counsel?
- 20 A. Yes, they were.
- 21 Q. Okay. And after the conclusion of the rate
- 22 case, did Public Counsel propose that a different method
- 23 be used to calculate those costs?
- 24 A. Yes, sir.
- 25 Q. Did anybody make the argument they were

1 bound by the rate case to only pursue and use the method

- 2 that they adopted in the rate case?
- 3 A. Not as I recall.
- 4 Q. Okay. Is there a tracking mechanism that's
- 5 also been approved for energy efficiency costs where the
- 6 company will incur up to \$3.5 million to track what the
- 7 company actually spends and then track back to actual
- 8 costs in the subsequent case?
- 9 A. It will be in rate base until recovery in a
- 10 subsequent case.
- 11 Q. Is there a tracking and reconciliation
- 12 mechanism approved for low income expenditures of a low
- 13 income program where you will track what the company
- 14 spends on that program for ultimate reconciliation back to
- 15 actual costs?
- 16 A. That's correct.
- Q. Okay. So, what, five or six of them in the
- 18 rate case settlement alone?
- 19 A. I think you've also got, for example,
- 20 off-system sales. There's a sharing mechanism there that
- 21 we're actually tracking and giving money back that's going
- 22 through the PGA clause. Those would probably be the most
- 23 significant ones, yes.
- Q. And speaking of the off-system sales
- 25 mechanism, are the sharing percentages that the company

- 1 gets to retain from its off-system sales just by way of
- 2 percentages consistent with what it would be able to
- 3 retain or would be at risk for under its gas cost bad debt
- 4 PGA proposal in this case?
- 5 MS. SHEMWELL: Judge, I'm not seeing the
- 6 relationship between questions that the Bench asked and
- 7 Mr. Pendergast is asking.
- 8 MR. PENDERGAST: I'm asking questions
- 9 primarily in response to Ms. Shemwell and her comments
- 10 about the Stipulation & Agreement and what it provides.
- 11 JUDGE WOODRUFF: This is redirect, so it's
- 12 not limited to questions from the Bench. You can proceed.
- 13 BY MR. PENDERGAST:
- 14 Q. Those sharing percentages, are they
- 15 consistent with the sharing percentage that the company
- 16 would actually be entitled to retain or have to absorb if
- its proposal were approved?
- 18 A. I'm just trying to find the proper
- 19 reference. Okay. Starting on page 11 of the
- 20 Stipulation & Agreement it discusses the sharing mechanism
- 21 which has a tiered sharing approach. The first \$2 million
- 22 the company keeps 15 percent, I believe, of the off-system
- 23 sales. The next \$2 million it keeps 20 percent. The
- 24 third \$2 million, so up to \$6 million, that third portion
- 25 should be 25 percent. And then anything over \$6 million,

- 1 the company keeps approximately 30 percent of the amount
- 2 and the other 70 percent goes back to customers through
- 3 the PGA.
- 4 Q. So would it be fair to say that the
- 5 off-system sales mechanism is a little less robust than
- 6 the company's PGA bad debt proposal in terms of the
- 7 percentage that the company's allowed to retain?
- 8 A. Certainly it seems to be indicative of an
- 9 adequate incentive.
- 10 Q. And it also talks about the gas supply
- 11 incentive plan in the Stipulation & Agreement; is that
- 12 correct?
- 13 A. On page 12, yes, sir.
- Q. And that has sharing percentages as well,
- 15 doesn't it?
- 16 A. Yes, it does. I think it's 10 percent, if
- 17 I remember correctly, up to a \$3 million cap.
- 18 Q. Up to a \$3 million cap, so 10 percent, and
- 19 that's deemed, as far as you know, a sufficient incentive
- 20 for the company to go out and be as efficient as possible
- 21 in acquiring gas supply?
- 22 A. It has incentive plan in the name, sir.
- Q. Okay. You were also asked questions about
- 24 payroll expense. Has payroll expense ever declined by
- 25 50 or 60 percent in six months, to your knowledge?

- 1 A. No, sir.
- 2 Q. Has it ever increased by 50 or 60 percent
- 3 in six months?
- 4 A. No.
- 5 Q. Have gas costs done that or gas prices done
- 6 that?
- 7 A. The price of gas, yes, sir.
- 8 Q. Okay. Can you think of anything, other
- 9 than maybe gasoline, that we have that increases and has
- 10 increased by that magnitude?
- 11 A. Well, we only use about a million gallons
- 12 of gasoline a year.
- 13 Q. I understand.
- 14 A. So you're talking about if the price of
- 15 gasoline goes up by a dollar per gallon, you're talking
- 16 about a million dollar difference. With the price of
- 17 natural gas, a dollar difference on an MMBtu basis could
- 18 be, you know, tens of millions of dollars.
- 19 Q. Yeah. With that caveat, it being much
- 20 smaller than the gas costs at issue, is there any other
- 21 cost of service that Laclede typically incurs that has
- 22 that level of volatility?
- 23 A. No, sir.
- Q. Okay. You were asked some questions about
- 25 the tax rates and gross receipts taxes. Is that something

- 1 that's subject to an adjustment mechanism?
- 2 A. Yes, it is.
- 3 Q. Once again, it reflects the actual cost
- 4 that we're charged by municipalities in connection with
- 5 being able to do business within those localities?
- 6 A. Sure. For example, I live in the city of
- 7 St. Charles, and St. Charles' gross receipts tax rate is
- 8 approximately 8 percent. In St. Louis County it's around
- 9 5. So depending on what municipality you're in will
- 10 depend on how much that rider actually collects from the
- 11 customer.
- 12 Q. Okay. You were asked some questions about
- 13 how bad debts are accounted for. When the company goes
- 14 out, acquires gas supply or transportation services that
- 15 are generally included in its gas costs and passed through
- 16 the PGA, where are those booked to? Are those booked to
- 17 gas accounts?
- 18 A. If I heard your question correctly, yes,
- 19 they are.
- Q. Okay. And let's assume that they've been
- 21 booked to the gas accounts under the Uniform System of
- 22 Accounts, and let's assume that a customer ultimately
- 23 doesn't pay us. Do we take it out of those accounts and
- 24 put it someplace else?
- 25 A. No. The only thing I know of that comes

- 1 out of those accounts is company used gas which gets
- 2 charged to some distribution operations accounts.
- 3 Q. So if we look at the Uniform System of
- 4 Accounts and determine where things are booked, the gas
- 5 costs that we incur to go ahead and serve nonpaying
- 6 customers as well as the gas costs that we incur to go
- 7 ahead and serve paying customers are all accounted for
- 8 initially in the same FERC accounts; is that right, sir?
- 9 A. 804 through 812, sir.
- 10 Q. Great. You were asked some questions about
- 11 the accuracy of your particular method. If somebody is
- 12 interested in really having additional or greater accuracy
- 13 between the amounts that are actually incurred by the
- 14 company in connection with the gas costs associated with
- 15 its bad debts and the amounts it charges customers, would
- 16 you recommend continued use of the base rate approach or
- 17 would you recommend use of the approach the company's
- 18 proposed in this case?
- 19 A. Obviously I'd use the approach the
- 20 company's suggesting in this case. Again, if you're -- if
- 21 there's a big change in gas costs that cause a large
- 22 change in the bad debts, the method the company's
- 23 proposing will be approximately 75 percent more accurate
- 24 than having embedded it in base rates, and that's to the
- 25 benefit both to the company at times but also to the

- 1 customer.
- Q. Okay. And just to talk about the
- 3 compliance costs real briefly again, I think you mentioned
- 4 the amount that was included in our last case, the
- 5 2.5 million or thereabouts that's included in the most
- 6 recent one. In the rate case, was that amount spread out
- 7 over a certain number of years, recovery of that amount?
- 8 A. If I remember correctly, I believe it was a
- 9 five-year period, sir.
- 10 Q. Five-year period. So bad debts that are
- 11 incurred with providing service in year No. 1 will
- 12 ultimately be collected finally from customers in year
- 13 No. 5 or year No. 6?
- 14 A. That's correct, sir.
- 15 Q. And I assume if we had one that went the
- other way and reflected decreases, the decreases would be
- 17 reflected in year four or year five?
- 18 MS. SHEMWELL: Judge, these are all leading
- 19 questions, very leading.
- 20 BY MR. PENDERGAST:
- 21 Q. If you had a reduction and you had a
- 22 five-year amortization, how long would it take for
- 23 customers to get the benefit of that?
- 24 A. Five years.
- Q. Under the company's approach where you have

- 1 an impact, whether it's positive or negative, on your
- 2 uncollectible expense, how long will it take to go ahead
- 3 and flow that through rates?
- 4 A. What we've proposed to do it with the
- 5 following ACA period. So assuming all the ACA dollars
- 6 billed are accurate over the spread from the number of
- 7 therms, it would be the following year.
- 8 Q. Okay. And in your view, does that provide
- 9 a more contemporaneous or less contemporaneous matching
- 10 between costs and when they're incurred and when they're
- 11 recovered?
- 12 A. More.
- 13 Q. You had some questions about the impact on
- 14 Laclede's customers associated with, I think it was a
- 15 \$6 million or thereabouts increase in the gas cost portion
- 16 of uncollectible expense, and I think you said it would be
- 17 about \$8 a year. Looking at it from the perspective of
- 18 the impact on Laclede Gas Company, what percentage of
- 19 Laclede's net earnings would that be?
- 20 A. Approximately 1/6 or 15 percent.
- Q. About 15 percent. And it we were trying to
- 22 do a percentage impact on a customer, what's the
- 23 percentage impact of the \$8 on a customer's annual bill?
- A. Assuming the average customer gets billed
- 25 about -- it's probably less than 1 percent.

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1 Q. So 1 percent on the customer, 15 percent on
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- 2 Laclede?
- A. That's correct.
- 4 MR. PENDERGAST: I think that's all I have.
- 5 Thank you.
- JUDGE WOODRUFF: All right. Then Mr. Buck,
- 7 you can step down.
- 8 THE WITNESS: Thank you.
- JUDGE WOODRUFF: We're due for a lunch
- 10 break. We'll come back at 1:30 with Staff witnesses.
- 11 (A BREAK WAS TAKEN.)
- 12 JUDGE WOODRUFF: Let's go ahead and get
- 13 started. Staff's first witness will be Ms. Fred.
- 14 MS. SHEMWELL: That's right. Judge, Staff
- 15 calls Carol Gay Fred to the stand.
- 16 JUDGE WOODRUFF: If you'd please raise your
- 17 right hand.
- 18 (Witness sworn.)
- JUDGE WOODRUFF: You may inquire.
- 20 CAROL GAY FRED testified as follows:
- 21 DIRECT EXAMINATION BY MS. SHEMWELL:
- 22 Q. I gave your name as Carol Gay Fred. You
- 23 typically go by Gay; is that right?
- A. That's correct.
- 25 Q. Spell your last name.

- 1 A. Carol Gay Fred, F-r-e-d.
- Q. Thank you. Where do you work?
- 3 A. For the Missouri Public Service Commission
- 4 as a Consumer Services Manager.
- 5 Q. How long have you done that?
- 6 A. For about five years now.
- 7 Q. Did you prepare testimony in this case,
- 8 rebuttal testimony?
- 9 A. Yes, I did.
- 10 Q. Do you have any changes or additions to
- 11 your rebuttal testimony?
- 12 A. Yes, I have actually three corrections I
- 13 need to make. First correction appears on page 4, line 2,
- 14 should read Case No. GC-2006-0318.
- 15 Q. So we're changing the two to a three?
- 16 A. Correct. The next change appears on
- 17 page 5, line 6, the last word in that sentence should be
- 18 which, w-h-i-c-h, not w-i-c-h. And the third change is on
- 19 page 6, line 8, it should read, however, according to the
- 20 cold weather rule, inserting "to". And that's all.
- 21 Q. If your answer -- if you were asked these
- 22 questions today, would your answers be substantially the
- 23 same?
- 24 A. Yes.
- 25 Q. Is your testimony true and correct to the

- best of your knowledge and belief?
- 2 A. Yes, it is.
- 3 MS. SHEMWELL: I tender the witness for
- 4 cross, Judge. Thank you.
- 5 JUDGE WOODRUFF: Did you wish to offer 6?
- 6 MS. SHEMWELL: I will offer 6.
- 7 JUDGE WOODRUFF: 6 has been offered. Any
- 8 objection to its receipt?
- 9 (No response.)
- 10 JUDGE WOODRUFF: Hearing none, it will be
- 11 received.
- 12 (EXHIBIT NO. 6 WAS RECEIVED INTO EVIDENCE.)
- JUDGE WOODRUFF: For cross-examination,
- 14 then, we begin with Public Counsel.
- MR. POSTON: Thank you.
- 16 CROSS-EXAMINATION BY MR. POSTON:
- 17 Q. Good afternoon.
- 18 A. Good afternoon.
- 19 Q. You state in your testimony that Laclede
- 20 has not been more aggressive than any other utility in
- 21 pursuing collections; is that correct?
- 22 A. Yes.
- 23 Q. And does Laclede have reason to be more
- 24 aggressive than others?
- 25 A. No.

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1 O. Do you think the fact that they have many
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- 2 inside meters, do you think that would increase the need
- 3 for them to be more aggressive in their collections?
- 4 A. I think with inside meters they need to
- 5 have a different method or process or procedures in trying
- 6 to be aggressive in their collections for those particular
- 7 types of customers.
- 8 Q. And you also discuss steps that you say
- 9 Laclede could take to be more aggressive, and one step is
- 10 to disconnect customers when they aren't making regular
- 11 payments; is that correct?
- 12 A. That's correct.
- 13 Q. And do you believe Laclede is not as
- 14 aggressive as it could be in disconnecting customers when
- 15 they are behind on their payments?
- 16 A. That's correct.
- 17 Q. And why do you think this would help
- 18 Laclede manage its bad debts?
- 19 A. If they could be more aggressive and
- 20 actually following through with threat of disconnect, once
- 21 they send the disconnect notice to the customer informing
- 22 them that if they don't make the payment of the bill, then
- 23 the customers would be more prone to make those payments
- 24 and, therefore, uncollectibles or bad debt or whatever
- 25 terms you want to use in that particular circumstance

- 1 would be eliminated because they could collect the
- 2 revenues that are billed.
- Q. And what makes you come to the conclusion
- 4 that they are not being as aggressive with the
- 5 disconnections?
- 6 A. My experience as a customer service manager
- 7 and seeing a number of consumer complaints coming to my
- 8 department would reflect that customers oftentimes receive
- 9 numerous disconnect notices prior to or even if any
- 10 disconnection is actually made on that customer's account.
- 11 Q. And this is -- you're referring
- 12 specifically to Laclede Gas Company when you say that?
- 13 A. Yes.
- 14 Q. You also mention situations where Laclede
- 15 has vacant premises with meters showing usage; is that
- 16 correct?
- 17 A. Yes.
- 18 Q. Is this issue more prevalent with Laclede
- 19 than other utilities?
- 20 A. Other utilities have the same
- 21 circumstances. Again, I think with the inside meter it's
- 22 a little bit more prominent with Laclede because they have
- 23 difficulty gaining access to that meter to actually take
- 24 care of disconnecting it in the case of vacant waste
- 25 consumption where other utilities would actually go out to

- 1 the premise with an outside meter, turn that meter off.
- Q. And do you think improvements in this area
- 3 would help them manage their bad debts?
- 4 A. I think any of those type of improvements
- 5 will help any company with any type of debt.
- 6 Q. Including improvements with diversions,
- 7 that's another item that you mentioned as being an issue;
- 8 is that correct?
- 9 A. Correct.
- 10 Q. So if they improved that area, you think
- 11 they could improve their bad debts?
- 12 A. Absolutely.
- 13 Q. And you testified that you agreed with
- 14 Mr. Buck's testimony that Laclede's bad debt has been
- 15 climbing, and you based your agreement on Cold Weather
- 16 Rule data only; isn't that correct?
- 17 A. That's correct. My experience is not as an
- 18 accountant. My experience is simply in my review of Cold
- 19 Weather Rule reports that are required by all LDCs to
- 20 submit on a monthly basis.
- 21 Q. So the data you're looking at does not
- 22 include customers that were not under the Cold Weather
- 23 Rule; is that correct?
- 24 A. I would have to double check that, and I
- 25 say that because the Cold Weather Rule report will list

- 1 all accounts that are non -- that have not been paid. So
- 2 you're asking would it be for customers who are not under
- 3 a Cold Weather Rule payment agreement?
- Q. What I'm saying I guess is, the data you're
- 5 looking at, does that include all customers? Does it
- 6 include all uncollectible numbers? I mean, is it -- or is
- 7 it just more focused on Cold Weather Rule data?
- 8 A. No. I believe the way the Cold Weather
- 9 Rule report requires them to report all customers who have
- 10 been disconnected and nonpaid and the amount that's needed
- 11 to be collected.
- 12 Q. And is that only for disconnection during
- 13 the Cold Weather Rule period?
- 14 A. Yes.
- 15 Q. Okay.
- 16 A. Those are just for that one month, it's a
- 17 monthly report. So it's just for that particular point in
- 18 time.
- 19 Q. So if we're not within the Cold Weather
- 20 Rule period, do they still provide that report to you?
- 21 A. Yes, they do.
- 22 Q. If I could have you turn to the schedules
- 23 in your testimony, and I'm just really wanting a
- 24 clarification here. Are you there?
- 25 A. Yeah.

- 1 Q. Looking at Schedule 1-2?
- 2 A. Okay.
- 3 Q. It appears to suggest that in 2005 around
- 4 April -- I'm sorry, around May or June, Laclede had Cold
- 5 Weather Rule uncollectibles of 20 million, and I'm
- 6 trying to -- what I'm trying to figure out is, what does
- 7 this mean? What exactly are you saying here in this?
- 8 A. This is the amount of uncollectible that
- 9 they reported on the Cold Weather Rule report for that
- 10 point in time, that's where they stood.
- 11 Q. Okay. And so --
- 12 A. Which would -- I'm sorry. Go ahead.
- Q. No. Go ahead.
- 14 A. No. Go ahead.
- 15 Q. Okay. I'm just trying to understand it.
- 16 So any explanation you can offer is helpful. So then when
- 17 it shows it looks like in December when it's back at zero,
- 18 what does that mean, that they no longer have any
- 19 uncollectibles for that --
- 20 A. That is reflecting that uncollectibles is
- 21 down considerably. I'm not sure it's really meant to be
- 22 at zero. It's something less than the 5 million but not
- 23 at zero. And I will go back to what I was going to say
- 24 earlier.
- 25 Q. Okay.

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1 A. Generally speaking, after the Cold Weather
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- 2 Rule period, which ends March 31st, April and May become
- 3 months that companies are actively and aggressively trying
- 4 to go out and disconnect customers for nonpay for the
- 5 services rendered during the Cold Weather Rule period. So
- 6 we will see, not just for Laclede Company but all LDCs, a
- 7 spike in their uncollectibles because at that point that
- 8 is the amount they're going after and they're trying to
- 9 collect on.
- 10 So there will be a spike in time where that
- 11 amount out there that's uncollectible they're going after.
- 12 Following that, of course, based on their procedures or
- 13 practices, they're able to collect on that, and those
- 14 amounts will decline because customers, they either enter
- 15 into a payment agreement with those customers to get those
- 16 payments or those customers at some point in time will try
- 17 to get that paid.
- 18 Q. When you use the term uncollectible, are
- 19 you -- do you mean that it's a receivable or it's an
- 20 amount that's been written off?
- 21 A. It's a receivable. It's an amount -- it's
- 22 a billed revenue they have not collected. I'm not getting
- 23 into written off periods of time and what that -- again,
- 24 I'm just talking about what's been billed and not
- 25 collected.

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1 MR. POSTON: Thank you. That's all I have.
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- 2 Thank you.
- JUDGE WOODRUFF: For Laclede?
- 4 MR. ZUCKER: Thank you, your Honor.
- 5 CROSS-EXAMINATION BY MR. ZUCKER:
- 6 Q. Good afternoon, Ms. Fred.
- 7 A. Good afternoon.
- Q. Let's finish with Schedule 1-2 --
- 9 A. Okay.
- 10 Q. -- since we -- well, let's start with it
- 11 since you finished with it with Mr. Poston. That big
- 12 spike on the 2005 line --
- 13 A. Correct.
- 14 Q. -- is it possible that that's an error?
- 15 A. It's possible.
- 16 Q. Because it just appears so far out of line
- 17 from everything else?
- 18 A. Uh-huh. I agree.
- 19 Q. Ms. Fred, you're the manager of the
- 20 department that receives customer complaints; is that
- 21 correct?
- 22 A. Correct.
- Q. And I assume you receive complaints about
- 24 Laclede Gas Company; is that correct?
- 25 A. Correct.

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1 Q. And are some of those complaints complaints
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- 2 by customers that they've been improperly disconnected?
- 3 A. Yes.
- 4 Q. In fact, isn't that currently the number
- 5 one complaint against Laclede Gas Company?
- 6 A. I wouldn't -- I don't know.
- 7 Q. Do you ever receive complaints that Laclede
- 8 has improperly denied service to a customer?
- 9 A. Yes.
- 10 Q. Do you ever receive complaints that Laclede
- 11 has improperly assessed deposits to a customer?
- 12 A. Yes.
- 13 Q. Do you ever receive complaints from a
- 14 customer that Laclede wouldn't make a deal with them to
- 15 accept some fraction of what they owed?
- 16 A. Yes.
- 17 Q. And in all of these cases -- in all of
- 18 these cases, would you say that Laclede is being more
- 19 aggressive than suits the customer?
- 20 A. I can't speak for what the customer would
- 21 believe.
- 22 Q. Okay. Didn't the Staff recently take a
- 23 position in an MGE case that a utility shouldn't be able
- 24 to collect from a customer whose debt is more than five
- 25 years old?

- 1 A. Yes.
- 2 Q. Does Laclede have the right to require
- 3 prepaid security deposits?
- 4 A. Currently?
- 5 Q. Yes.
- 6 A. No.
- 7 Q. At any time of the year?
- 8 A. I don't believe so.
- 9 Q. Okay. I agree with you, for the record.
- 10 And so Laclede must, therefore, bill a security deposit?
- 11 A. Correct.
- Q. And doesn't that kind of -- doesn't that
- 13 ruin the whole purpose of a security deposit to not have
- 14 it up front?
- 15 A. You're asking me personally?
- 16 Q. I'm asking you as a -- the manager of the
- 17 complaint department, as a witness in this case on behalf
- 18 of Staff.
- 19 A. Currently our rules don't allow for that.
- Q. Okay. Then I'll ask you personally.
- MS. SHEMWELL: I'm going to object. I
- 22 believe the question's been asked and answered.
- 23 BY MR. ZUCKER:
- Q. Okay. Wouldn't security deposits be a lot
- 25 more effective if they were collected up front?

1 A. I believe the term security in conjunction

- 2 with deposit would imply that, yes.
- 3 Q. Thank you. Once we connect a customer, we
- 4 can then bill them the security deposit, right?
- 5 A. Yes.
- 6 Q. And if the customer's not going to pay the
- 7 bill, they're also not likely to pay the security deposit;
- 8 isn't that correct?
- 9 A. Most likely.
- 10 Q. So then Laclede doesn't have the security
- 11 that it would have -- it seeks?
- 12 A. True.
- 13 Q. If the Commission really wants Laclede to
- 14 implement robust collection efforts, why wouldn't the
- 15 Commission allow prepaid security deposits?
- MS. SHEMWELL: Objection. Ms. Fred can
- 17 answer for Staff --
- BY MR. ZUCKER: Okay.
- 19 MS. SHEMWELL: -- but not for the
- 20 Commission.
- 21 BY MR. ZUCKER:
- Q. Okay. Answer for Staff.
- MS. SHEMWELL: If she can.
- 24 THE WITNESS: I'm not sure Staff would
- 25 object to that idea.

- 1 BY MR. ZUCKER:
- 2 Q. If the Commission wanted to improve the
- 3 company's collection efforts, wouldn't approving prepaid
- 4 security deposits be a way to do that?
- 5 MS. SHEMWELL: Object. Again, Ms. Fred
- 6 doesn't speak for the Commission. She speaks for Staff.
- 7 MR. ZUCKER: I'm not asking her to speak
- 8 for the Commission. I'm asking her a question.
- JUDGE WOODRUFF: I think you asked -- well,
- 10 the objection is correct that, of course, she doesn't
- 11 speak for the Commission. She can answer on behalf of the
- 12 Staff. I'm not sure what your question was, I guess.
- 13 BY MR. ZUCKER:
- Q. What my question was, is if the Commission
- 15 wants to approve -- wants to improve the company's
- 16 collection ability, wouldn't allowing prepaid security
- 17 deposits be a way to do that?
- 18 MS. SHEMWELL: I think that requires an
- 19 assumption that the Commission would or would not want to
- 20 do that.
- 21 MR. ZUCKER: I can put that assumption in
- 22 my question.
- JUDGE WOODRUFF: I'm going to overrule the
- 24 objection. You can answer that question.
- 25 WITNESS: Can we --

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1 MS. SHEMWELL: I'm sorry. What is the
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- 2 question?
- JUDGE WOODRUFF: Let's have the court
- 4 reporter read it back.
- 5 THE REPORTER: "Question: What my question
- 6 was, is if the Commission wants to approve -- wants to
- 7 improve the company's collection ability, wouldn't
- 8 allowing prepaid security deposits be a way to do that?"
- 9 THE WITNESS: I think that would be one
- 10 method that could be utilized, yes.
- 11 BY MR. ZUCKER:
- 12 Q. Okay. So through its rules, the Commission
- 13 controls what Laclede can and can't do with respect to
- 14 connecting and disconnecting, don't they?
- 15 A. Correct.
- 16 Q. And would you agree that putting both gas
- 17 costs and non-gas costs -- well, putting the gas portion
- 18 of uncollectible costs and the non-gas portion of
- 19 uncollectible costs in base rates gives the company too
- 20 big a motivation to disconnect or collect compared to what
- 21 the Commission wants?
- MS. SHEMWELL: Again, she would have to
- 23 assume what the Commission wants.
- 24 MR. ZUCKER: Compared to what the
- 25 Commission's rules indicate.

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1 THE WITNESS: I don't believe I'm the best
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- 2 one to answer that question.
- 3 MR. ZUCKER: One moment, your Honor.
- 4 Ms. Fred, thank you very much.
- THE WITNESS: You're welcome.
- JUDGE WOODRUFF: We'll come up for
- 7 questions from the Bench. Commissioner Gunn?
- 8 COMMISSIONER GUNN: I don't have any
- 9 questions.
- 10 JUDGE WOODRUFF: I do have a question, just
- 11 kind of a general philosophical question.
- 12 QUESTIONS BY JUDGE WOODRUFF:
- 13 Q. You've indicated that Staff would like to
- 14 see Laclede be more aggressive in its collection
- 15 activities. is there a downside to them being more
- 16 aggressive in their collection?
- 17 A. The downside is actually being able to
- 18 communicate and educate the customer why that need is. If
- 19 they can communicate to consumers, rather, why there's a
- 20 need for them to be as aggressive as they are in trying to
- 21 make those collections because it will have an overall
- 22 impact on all consumers, I think that would be a positive
- 23 move.
- But by not doing that, if they don't do
- 25 that, then I think that's a downside, so then the

- 1 customers feel like they're getting hit with perhaps a
- 2 rate increase that's unwarranted. And if they understood
- 3 what it was for up front and were educated on it, then at
- 4 least they would have a better understanding of why those
- 5 rates or changes might be fluctuating as they are.
- 6 Q. Well, that would certainly be true for the
- 7 consumers in general, but what about the people who are
- 8 going to be disconnected, is that a downside also?
- 9 A. Yes. However, there are a number of our
- 10 rules that are in place to help those customers. So if
- 11 they are in that situation, I would hope that they would
- 12 rely on either contacting the company or contacting the
- 13 Commission to find out what other options and other
- 14 services or abilities they may have to circumvent that.
- JUDGE WOODRUFF: Okay. All right. Then
- 16 recross based on those questions from the Bench. For
- 17 Public Counsel?
- MR. POSTON: No questions.
- JUDGE WOODRUFF: For Laclede?
- 20 MR. ZUCKER: No questions, your Honor.
- JUDGE WOODRUFF: Redirect?
- MS. SHEMWELL: Thank you, Judge.
- 23 REDIRECT EXAMINATION BY MS. SHEMWELL:
- Q. Ms. Fred, where did you get the data for
- 25 Schedule 1-2?

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1 A. Excuse me?
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- Q. Where did you get the data?
- 3 A. From the Cold Weather Rule reports.
- 4 Q. From whose Cold Weather Rule reports?
- 5 A. Laclede's Cold Weather Rule reports.
- 6 Q. So the \$20 million number you took directly
- 7 from one of their reports; is that your testimony?
- 8 A. Yes.
- 9 Q. Under Commission rules, Laclede is
- 10 permitted to assess deposits?
- 11 A. Correct.
- 12 Q. Laclede can do credit checks?
- 13 A. Correct.
- 14 Q. There was discussion about what steps
- 15 Laclede could do to improve its collection process. Do
- 16 you have any that you want to add?
- 17 A. One of the fallacies I've seen on Laclede
- 18 and their collection procedures has been once a disconnect
- 19 notice has gone out telling the customer they must pay by
- 20 a certain day, and there's not just one notice, there's
- 21 actually multiple notices that go out for one particular
- 22 period of time, and they do not carry through with the
- 23 disconnection of that service.
- 24 They are basically training a behavior to
- 25 that customer that, you know, we will say we're going to

- 1 do this, but we won't. In other words, it's a learned
- 2 behavior after a while. Customers then get into the habit
- 3 of not paying and feeling like they don't have to pay
- 4 because they've never carried through with the initial
- 5 threat. So I think that's a fallacy.
- 6 And I understand there's circumstances
- 7 sometimes beyond their control with inside meters, but I
- 8 also know that we have rules in place that allow the
- 9 company at some point in time to be able to still go out
- 10 and disconnect that meter at the curb or wherever in order
- 11 to make their point and in order to try to collect on that
- 12 unpaid bill.
- 13 So I think that's a big component of what they need to
- 14 look at as, you know, once they start the process, to
- 15 carry the process through.
- 16 Q. Are there days during the winter when
- 17 customers who aren't paying may be disconnected?
- 18 A. Yes, there could be days throughout the
- 19 winter that if they're not paying they could be
- 20 disconnected, and it's based on the temperature during
- 21 that period of time, and our rules lay that out very
- 22 clearly in the Cold Weather Rule on what that criteria is
- 23 that they could comply with.
- Q. Would you consider billing arrearages,
- 25 higher arrearages a downside for customers who aren't

- 1 paying?
- 2 A. Absolutely. It makes it more and more
- 3 difficult for them to eventually try to catch up.
- 4 Q. When you were looking at this, are you
- 5 looking at this from its impact on all customers as well
- 6 as on the individual customer?
- 7 A. I always look at it in all customers, not
- 8 just a particular group or class of customers within a
- 9 group. I'm looking at the total customers as a whole,
- 10 what type of impact this is having.
- 11 Q. Mr. Zucker asked you a question about the
- 12 Commission's rules controlling what Laclede can do
- 13 regarding disconnections. Are you in agreement that the
- 14 Commission's rules completely control what Laclede can do
- 15 regarding customer disconnections?
- 16 A. No, not completely.
- 17 Q. What's under Laclede's control?
- 18 A. Laclede carrying through with the time
- 19 frame in which they are trying to take action against that
- 20 customer, them being able to actually follow through with
- 21 procedures and practices that are written in the rule,
- 22 written in their tariff and them following through with
- 23 that.
- Q. We've discussed the problem with inside
- 25 meters. You've discussed it a couple of times. What

1 option does Laclede have when customers have inside

- 2 meters?
- A. One of the options is if they cannot get
- 4 the customer to actually give them access, they can,
- 5 again, they can give notice. They can cut it at the curb
- 6 if they need to. They can take law enforcement out there
- 7 if it's an issue of the customer being there and they
- 8 don't want to allow them access, they can take some law
- 9 enforcement personnel with them to actually get access
- 10 into it, into that premise to take care of it.
- 11 The meter itself is the property of
- 12 Laclede. They have every right to access it. So whatever
- 13 means they can take legally to get to that is well within
- 14 their purview.
- 15 MS. SHEMWELL: That's all I have. Thank
- 16 you.
- 17 JUDGE WOODRUFF: All right. Thank you.
- 18 Ms. Fred, you can step down.
- 19 THE WITNESS: Thank you.
- 20 JUDGE WOODRUFF: Next witness would be Lisa
- 21 Kremer.
- MS. SHEMWELL: Staff calls Ms. Kremer.
- JUDGE WOODRUFF: Good afternoon. Please
- 24 raise your right hand.
- 25 (Witness sworn.)

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JUDGE WOODRUFF: You may be seated.
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- MS. SHEMWELL: Thank you, Judge.
- 3 LISA KREMER testified as follows:
- 4 DIRECT EXAMINATION BY MS. SHEMWELL:
- 5 Q. Ms. Kremer, would you spell your last name
- 6 for court reporter, please.
- 7 A. Yes. K-r-e-m-e-r.
- 8 Q. Ms. Kremer, where do you work?
- 9 A. The Missouri Public Service Commission.
- 10 Q. What do you do at the Commission?
- 11 A. I'm the manager of the Engineering and
- 12 Management Services Department.
- 13 Q. Have you filed rebuttal testimony in this
- 14 case?
- 15 A. I did.
- 16 Q. Do you have any corrections to your
- 17 testimony?
- 18 A. No.
- 19 Q. If you were asked the same questions today,
- 20 would your answers be substantially the same?
- 21 A. They would.
- 22 Q. Is your testimony true and correct to the
- 23 best of your knowledge and belief?
- 24 A. It is.
- 25 MS. SHEMWELL: Judge, I tender the witness.

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JUDGE WOODRUFF: Offer 7?
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- MS. SHEMWELL: This will be Exhibit 7, and
- 3 I do offer Exhibit 7.
- JUDGE WOODRUFF: Exhibit 7's been offered.
- 5 Any objection to its receipt?
- 6 (No response.)
- JUDGE WOODRUFF: Hearing none, it will be
- 8 received.
- 9 (EXHIBIT NO. 7 WAS RECEIVED INTO EVIDENCE.)
- 10 JUDGE WOODRUFF: Cross-examination then
- 11 begins with Public Counsel.
- MR. POSTON: No questions.
- JUDGE WOODRUFF: For AmerenUE?
- 14 MR. ZUCKER: They're not here today, but
- 15 for Laclede, no questions.
- JUDGE WOODRUFF: As you probably know, I
- 17 spent about four weeks in the hearing room with AmerenUE.
- MR. ZUCKER: That's over.
- 19 (Laughter.)
- 20 JUDGE WOODRUFF: Any questions from the
- 21 Bench?
- 22 COMMISSIONER GUNN: No questions.
- JUDGE WOODRUFF: No need for recross or
- 24 redirect. Ms. Kremer, you can step down.
- 25 MS. SHEMWELL: Staff calls Tom Solt.

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JUDGE WOODRUFF: Mr. Solt if you'd please
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- 2 raise your right hand.
- 3 (Witness sworn.)
- 4 JUDGE WOODRUFF: You may inquire.
- 5 MS. SHEMWELL: Thank you, Judge.
- 6 TOM SOLT testified as follows:
- 7 DIRECT EXAMINATION BY MS. SHEMWELL:
- 8 Q. Mr. Solt, would you spell your last name
- 9 for the reporter, please.
- 10 A. S-o-1-t, as in tango.
- 11 Q. Mr. Solt, where do you work?
- 12 A. I work for the Missouri Public Service
- 13 Commission, 200 Madison, Jefferson City, Missouri 65102.
- Q. What do you do for the Commission?
- 15 A. I am an auditor in the rates and tariffs
- 16 section of the Energy Department.
- 17 Q. And as we've established, you are a CPA?
- 18 A. I am.
- 19 Q. Did you prepare rebuttal testimony in this
- 20 case?
- 21 A. I did.
- 22 Q. That rebuttal testimony has been marked as
- 23 Exhibit 8. Do you have any corrections?
- 24 A. Yes, I do. I have two corrections. First
- 25 is on page 3, line 1, the word abrogate should be replaced

1 by violates. Second change is on page 8, line 17, same

- 2 change, abrogates replaced with violates.
- 3 Q. Any other changes, Mr. Solt?
- 4 A. No.
- 5 Q. Mr. Solt, if you were asked the same
- 6 questions today, would your answers be substantially the
- 7 same?
- 8 A. Yes, they would.
- 9 Q. Is your testimony true and correct to the
- 10 best of your knowledge and belief?
- 11 A. Yes, it is.
- 12 MS. SHEMWELL: Thank you. And I offer the
- 13 witness for testimony or cross-examination and Exhibit 8.
- 14 JUDGE WOODRUFF: Exhibit 8 has been
- 15 offered. Any objection to its receipt?
- 16 (No response.)
- 17 JUDGE WOODRUFF: Hearing none, it will be
- 18 received.
- 19 (EXHIBIT NO. 8 WAS RECEIVED INTO EVIDENCE.)
- 20 JUDGE WOODRUFF: Cross-examination
- 21 beginning with Public Counsel?
- MR. POSTON: No questions.
- JUDGE WOODRUFF: For Laclede?
- MR. ZUCKER: Thank you, your Honor.
- 25 CROSS-EXAMINATION BY MR. ZUCKER:

- 1 Q. Good afternoon, Mr. Solt.
- 2 A. Good afternoon.
- 3 Q. I'm Rick Zucker. I'm an attorney for
- 4 Laclede. You know me, right?
- 5 A. Yes, sir.
- 6 Q. You just made a -- I guess you made two
- 7 changes to your testimony?
- 8 A. Yes, I did.
- 9 Q. And both changes were to change the word
- 10 abrogates to violates?
- 11 A. That's correct.
- 12 Q. And you are not a lawyer, are you, sir?
- 13 A. I am not.
- Q. And do you know rules of construction for
- 15 contracts? Are you trained in construing contracts under
- 16 the law?
- 17 A. I am not.
- 18 Q. And are you aware that the PGA has been in
- 19 existence in Missouri since it was approved by the
- 20 Commission in 1962?
- 21 A. Yes, I am.
- 22 Q. And are you aware that Missouri courts have
- 23 upheld the lawfulness of the PGA?
- 24 A. Yes, I am.
- 25 Q. And do you agree with the Western District

- 1 Court of Appeals decision upholding the PGA?
- 2 MS. SHEMWELL: Judge, I'm going to object.
- 3 He's already said he's not a lawyer, so now he's asking
- 4 him --
- 5 MR. ZUCKER: No. I'm just asking you as
- 6 a -- from a policy standpoint, do you agree that the PGA
- 7 is -- is a proper method of handling gas costs?
- 8 JUDGE WOODRUFF: You can answer that
- 9 question.
- 10 THE WITNESS: Yes, I do.
- 11 BY MR. ZUCKER:
- 12 Q. Mr. Solt, can you define a tracker for me?
- 13 A. A tracker is a method by which certain
- 14 costs are accumulated, and generally I believe that
- 15 they're looked at in a next rate case to see whether --
- 16 the company is either given permission to or not given
- 17 permission to recover those costs that have been tracked.
- 18 Q. Okay. And would you agree with me that the
- 19 PGA is a form of tracker?
- 20 A. I would not agree that it's a form of
- 21 tracker. The PGA actually -- there are differences
- 22 between a tracker and a PGA in that the PGA rate changes
- 23 throughout a given year. It's looked at, and the ACA
- 24 mechanism which trues that up then sets whatever was under
- 25 or over-collected, sets a rate to be added in to the next

- 1 go around, to the next year in the process. A tracker
- 2 doesn't work like that. It's similar but not exactly the
- 3 same.
- 4 Q. Well, trackers track costs; is that
- 5 correct?
- 6 A. Yes, they do.
- 7 Q. And they reconcile those costs, and later
- 8 on the costs are then charged?
- 9 A. Yes.
- 10 Q. Okay. And with the PGA, it also tracks
- 11 costs, correct?
- 12 A. Yes, it does.
- Q. And reconciles costs?
- 14 A. Yes.
- 15 Q. And rates are changed in the PGA to charge
- 16 those costs?
- 17 A. That's correct.
- 18 Q. So the PGA is a form of a tracker? I guess
- 19 it's not one that's reconciled in a rate case; would that
- 20 be correct?
- 21 A. Correct.
- 22 Q. So -- and do you have your testimony in
- 23 front of you?
- 24 A. I do.
- 25 Q. Can you turn to page 8 of your testimony?

- 1 A. I'm there.
- Q. Okay. On line 9 you say, no tracker of
- 3 which I am aware rises to the level of being a tariffed
- 4 item, and no tracker directly sets a single rate. So do
- 5 you mean no tracker except the PGA?
- 6 MS. SHEMWELL: Judge, he's already
- 7 testified he doesn't consider the PGA to be a typical
- 8 tracker.
- JUDGE WOODRUFF: Well, he has said that
- 10 it's not a typical tracker, but he described it as a form
- 11 of a tracker, I believe. So I'll allow the question. The
- 12 objection's overruled.
- 13 THE WITNESS: A tracker normally does not
- 14 set a rate. The costs that are in -- assuming that --
- 15 whatever amounts were approved for the company to collect
- 16 goes into base rates as far as I'm aware. There's not a
- 17 separate rate that's set for that.
- 18 BY MR. ZUCKER:
- 19 Q. Isn't there a PGA rate that --
- 20 A. For the PGA. I said that's one of the ways
- 21 that the PGA differs from a tracker, and I said they're
- 22 not exactly the same thing.
- Q. And the PGA is tariffed also, right?
- A. The PGA is tariffed, yes.
- 25 Q. And the PGA tracks gas costs, correct?

- 1 A. It does.
- 2 Q. Mr. Solt, would you agree with me or with
- 3 the general proposition that as the cost of gas increases
- 4 and the PGA rate increases, customers' bills will also
- 5 increase?
- 6 A. Yes, I would.
- 7 Q. And would you agree as a general
- 8 proposition that in such cases the percentage of the
- 9 customer's bill that comprises gas costs will also
- 10 increase?
- 11 A. Assuming -- pardon me. Repeat the
- 12 question, please.
- Q. Okay. So we've said that as the PGA goes
- 14 up, the bill will go up. Would you also agree that the
- 15 percentage of the bill that comprises gas costs will also
- 16 increase?
- 17 A. Assuming there's no change in base rates
- 18 through a rate case in the meantime, yes.
- 19 Q. And conversely would you agree that as the
- 20 cost of gas decreases and the PGA rate decreases,
- 21 customers' bills will decrease?
- 22 A. That would be correct.
- Q. And the same thing, would you agree that in
- 24 such cases the percentage of the customer's bill that
- 25 comprises gas costs would also decrease?

- 1 A. Yes, I believe that would be true.
- 2 Q. And would you agree with me that subject to
- 3 these increases and decreases, gas costs make up roughly
- 4 70 percent of a customer's bill?
- 5 A. I would say something in that ballpark,
- 6 yes.
- 7 Q. Okay. Now, let's say I'm a gas utility and
- 8 you're my customer. You use gas during the winter and you
- 9 don't pay for it. In the spring I disconnect your service
- 10 and you owe me a thousand dollars. Okay. Would it be a
- 11 fair -- would it be fair to assume that the thousand
- 12 dollars that was billed to you consists roughly of \$700 in
- 13 gas costs and \$300 in non-gas costs?
- 14 A. That bill would consist of \$700 of gas
- 15 costs to me, your customer, yes.
- 16 Q. Okay. And if I'm Laclede Gas Company,
- 17 after you don't pay the bill and I try to collect it for
- 18 six months, I write it off to bad debt. Does that sound
- 19 correct?
- 20 A. Yes.
- 21 Q. So when I write off the thousand dollars to
- 22 bad debt, aren't I writing off \$700 in gas costs and \$300
- in non-gas costs?
- A. No. Actually what you're writing off is
- 25 \$700 in sales expense, specifically in bad debt expense,

- 1 which is a cost of doing business, a cost of sales, and
- 2 specifically a cost of credit sales by any company that
- 3 does sales on credit, which basically you do, you provide
- 4 product and service in advance of payment, and therefore
- 5 that is a cost of sales.
- 6 So you have \$700 in a bad debt expense,
- 7 which is a sales expense that you write off. It is not a
- 8 gas cost to Laclede. Laclede's gas costs are those costs
- 9 that are incurred by Laclede in order to acquire, as Mr.
- 10 Neises said in his cover letter on this particular tariff
- 11 filing, to acquire the gas to get it to the city gate so
- 12 that you have it available to provide to your customers.
- 13 In addition to those charges, there's some --
- Q. Okay. Well, thank you. Let me -- we're
- 15 starting to get off track, because -- I'm getting lost at
- 16 least. We just agreed that of the thousand dollars you
- 17 didn't pay, \$700 of it was gas costs?
- 18 A. No.
- 19 Q. Isn't that correct?
- 20 A. No, I didn't say that it was gas costs. I
- 21 said \$700 were costs of bad debt to Laclede. The costs --
- 22 Q. Wait. One second. One second. Because I
- 23 want to write that down. It's a cost of bad debt. So I
- 24 sold you \$700 in costs of bad debt; is that what I sold
- 25 you?

- 1 A. No, you didn't sell me -- you sold me gas.
- 2 To me it's a gas expense. To Laclede it is not a gas
- 3 expense. It is not a gas cost.
- 4 Q. Didn't Laclede pay for that gas?
- 5 A. Yes, and when Laclede paid for it, it was a
- 6 gas cost to Laclede.
- 7 Q. Right. And then Laclede passed on that
- 8 cost to you by billing you for it?
- 9 A. And it became a gas cost to me, but not --
- 10 it is not a gas cost to Laclede. It is a cost of sales to
- 11 Laclede.
- 12 Q. It's a cost of sales. So what am I selling
- 13 you then?
- 14 A. You're selling me gas.
- 15 Q. But when you don't pay for it, then it
- 16 becomes something called cost of sales?
- 17 A. Yes, it does.
- 18 Q. And so does the gas then disappear? What
- 19 happens to the gas?
- 20 A. I think it's gone.
- 21 Q. So does bad -- so does this cost of sales
- 22 exist in a world completely separate from the bills that
- 23 comprised it? I mean, in what world is the cost of sales
- 24 in? Because I'm selling you gas. I'm not selling you
- 25 sales.

- 1 A. That is correct, but it is not your gas
- 2 cost. Your gas costs are basically invoiced to you from
- 3 suppliers, and you pay for that gas, those molecules. You
- 4 pay for the transportation to get it to you. Also,
- 5 because the Commission has allowed inclusion of it,
- 6 there's some other costs that are in there with that that
- 7 Laclede has to put out in order to acquire that gas and
- 8 get it to the city gate for delivery to your customers.
- 9 Q. Okay. Well, the reason obviously we're
- 10 having this discussion is because you said in a couple
- 11 places in your testimony that bad debt is not a gas cost.
- 12 A. That is correct.
- 13 Q. And what I'm trying to find out is, what is
- 14 it? Because if Laclede is selling you gas and you're not
- 15 paying for it, what is a gas cost then?
- 16 A. To whom?
- 17 Q. Well, it was to Laclede and to you. To
- 18 Laclede?
- 19 A. To Laclede, the gas costs again are those
- 20 costs that are paid by Laclede to acquire the gas. To
- 21 Laclede's customer, a gas cost is what they're paying
- 22 Laclede for or not paying Laclede for, basically the
- 23 product and delivery service that they're getting from
- 24 Laclede.
- 25 Q. Okay. So when I sold you a thousand

- 1 dollars worth of -- \$700 worth of gas costs and \$300 in
- 2 non-gas costs and you didn't pay me, didn't I just lose
- 3 \$700 in gas costs?
- A. Not necessarily, because there's some
- 5 amount that -- I don't think anybody can say for sure, but
- 6 there's some amount of bad debt expense that is built into
- 7 your base rates. So if you have not reached that level of
- 8 bad debt, then Laclede hasn't lost any money at that time
- 9 with that \$700, or that thousand dollars. They haven't
- 10 lost it.
- 11 Q. So I'm good then. I sold you gas, I billed
- 12 you a thousand, you didn't pay it, but I'm good. Is that
- 13 what you're saying?
- 14 A. Yes.
- 15 Q. Okay. I want to try to clarify one other
- 16 thing. I don't think we did a very good job on that last
- 17 one. But are you aware that Laclede' proposal in this
- 18 case is to have the PGA account for changes only in the
- 19 gas cost portion of bad debt, not all of bad debt?
- 20 A. The customers' gas cost portion of bad
- 21 debt, yes, I understand that.
- Q. Okay. And Laclede's proposal leaves
- 23 untouched in base rates changes to the non-gas cost
- 24 portion of bad debt; do you agree with that?
- 25 A. Yes.

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1 Q. So why then, Mr. Solt, time after time in
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- 2 your testimony do you decline to refer to the gas cost
- 3 portion of bad debt and instead just refer to bad debt
- 4 itself without distinguishing the gas cost portion from
- 5 the non-gas cost portions?
- A. Well, again, bad debt is a cost of sales.
- 7 It's not -- it's not gas. It's not non-gas. It's a cost
- 8 of sales.
- 9 Q. The gas disappeared. We established that,
- 10 right?
- 11 A. It was certainly used, which means it's
- 12 gone. I assume it burns and changes chemically into other
- 13 compounds.
- 14 Q. It was used. It's gone. But when you
- 15 didn't pay it, it wasn't a cost of the gas?
- 16 A. Not to the customer, no.
- 17 Q. Okay. So -- can you turn to page 2 of your
- 18 testimony?
- 19 A. Uh-huh
- Q. So on line 20, under No. 2, you say there,
- 21 bad debts are not gas costs, right?
- 22 A. That's correct.
- MS. SHEMWELL: Judge, he's answered this
- 24 and answered it again that he does not believe bad debts
- 25 are gas costs.

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1 MR. ZUCKER: I'm still -- I'm asking a
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- 2 different question.
- JUDGE WOODRUFF: All right. Go ahead.
- 4 Objection's overruled.
- 5 BY MR. ZUCKER:
- 6 Q. What you meant there was the gas cost
- 7 portion of bad debt are not gas costs, didn't you, because
- 8 that's what Laclede is asking to move to the PGA here, the
- 9 gas cost portion of it?
- 10 A. In my opinion, no portion of gas costs --
- 11 let me rephrase that.
- 12 In my opinion, no portion of bad debts is a
- 13 gas cost to Laclede.
- Q. Okay. So on page 3, line 5, where you say
- 15 Laclede proposes to pull a single cost item out of base
- 16 rates and treat it differently, you mean that -- by a
- 17 single cost item you don't mean we're trying to pull the
- 18 entire bad debt line out of bad debts and put it in the
- 19 PGA, do you?
- 20 A. No. What I'm saying is, you came up with a
- 21 number that appears nowhere in the Stipulation &
- 22 Agreement.
- Q. Uh-huh. Right. But -- well, let me ask
- 24 the question again.
- 25 You're not saying that we're proposing to

- 1 recover all of our bad debts in the PGA?
- 2 A. Your proposal is not to -- your proposal is
- 3 not to recover all of bad debt expense through the PGA.
- Q. So we didn't pull out a single cost item.
- 5 We didn't pull out the entire cost line of bad debt, you
- 6 agree with that?
- 7 A. I would agree that you -- your
- 8 proposal does not claim to pull out all of that particular
- 9 item.
- 10 Q. Okay. And so on page 3, line 17, the same
- 11 thing, where you say that Laclede wants to improperly
- 12 change the method for recovery of a single line item cost,
- 13 same point, right?
- 14 A. What line, please?
- 15 Q. Line 17. Where you refer to a single line
- 16 item cost, same answer, you didn't mean the entire line
- 17 item, you just meant a part of that line item?
- 18 A. That would be correct.
- 19 Q. On page 6, line 19, you were asked a
- 20 question, is the cost portion of bad debt writeoffs
- 21 recognized as a gas cost on Laclede's books and records?
- MS. SHEMWELL: I'm sorry. What line,
- 23 please?
- MR. ZUCKER: Line 19, page 6.
- 25 BY MR. ZUCKER:

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1 Q. What is the cost portion of bad debt
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- 2 writeoffs?
- 3 A. What Laclede is calling the gas cost
- 4 portions of bad debt writeoffs is that portion of a
- 5 customer's bill that was for the purchase from Laclede of
- 6 gas molecules.
- 7 Q. So did the question mean to ask is the gas
- 8 cost portion of bad debt writeoffs recognized as a gas
- 9 cost on Laclede's books and records? The word gas then is
- 10 missing?
- 11 A. Yes, that would be correct.
- 12 Q. Okay. All right. Let's --
- 13 A. Let me correct that. That's not correct.
- 14 I think it would be more correct to say is any cost
- 15 portion.
- 16 Q. Okay.
- 17 MS. SHEMWELL: Are you suggesting that as a
- 18 change to your testimony?
- 19 MR. ZUCKER: I'm asking questions now,
- 20 Lera. When I'm done, you can ask questions.
- JUDGE WOODRUFF: Well, I do want
- 22 clarification from the witnesses as to what exactly he
- 23 is --
- 24 THE WITNESS: Yes, that would --
- 25 MR. ZUCKER: Well, I quess it's a question,

1 so it's not really his testimony. It's a question that he

- 2 was asked.
- JUDGE WOODRUFF: Yes. I think it's clear
- 4 on the record what he did answer.
- 5 MS. SHEMWELL: Thank you.
- JUDGE WOODRUFF: Go ahead.
- 7 BY MR. ZUCKER:
- 8 Q. Let's revisit our early example, if you
- 9 will. Remember, you were the customer, you were
- 10 disconnected. Let's say it's the spring of 2008, and you
- 11 owe a thousand dollars. Do you recall that example?
- 12 A. Yes, sir.
- 13 Q. Okay. Now, assume I can't collect the
- 14 money from you all summer and I write off the thousand
- 15 dollars in the fall. Now it's November and you decide
- 16 that you want gas service again. So you call me to sign
- 17 up under the Cold Weather Rule. Are you familiar with the
- 18 terms of the Cold Weather Rule?
- 19 A. Not in extreme detail, but generally, yes.
- 20 Q. Okay. All right. So now you want service
- 21 again, but I'm wise to you now because you left me with a
- 22 thousand dollars debt. So the first thing I'm going to
- 23 make sure to do is to get a deposit from you. Can I get
- 24 that deposit when you call to sign up under the Cold
- 25 Weather Rule?

- 1 A. On the spot?
- Q. Can I either -- well, can I get it up
- 3 front? Can I get an up-front deposit from you?
- A. I don't think you can get an up-front
- 5 deposit.
- 6 Q. Can I bill a deposit from you under the
- 7 Cold Weather Rule?
- 8 A. I'm not sure.
- 9 Q. Okay. And if I told you that the Cold
- 10 Weather Rule prohibits companies from assessing deposits,
- 11 would that refresh your memory?
- 12 MS. SHEMWELL: Perhaps Mr. Solt would like
- 13 to read the Cold Weather Rule before he answers that or
- 14 have a copy of it in front of him.
- 15 JUDGE WOODRUFF: Mr. Zucker, do you want to
- 16 go ahead --
- 17 MR. ZUCKER: No. That's all right. It
- 18 says what it says.
- 19 BY MR. ZUCKER:
- Q. All right. Well, you'll have to -- subject
- 21 to check, there's no deposit. But at least I'll be able
- 22 to collect the thousand dollars you owe me before I turn
- 23 your service on again, right?
- 24 A. I think you can only ask for a portion of
- 25 that.

- 1 O. Okay. So I cannot get it all?
- 2 A. That's correct.
- 3 Q. Okay. So can I collect then 80 percent or
- 4 \$800 from you before I turn on service again?
- 5 A. I'm not positive. I think it's 50 percent.
- 6 Q. So it's not 800, it's 500 now; is that
- 7 right?
- 8 A. Well, you're probably more familiar with
- 9 the rule than I am, but I know you cannot collect all of
- 10 it up front.
- 11 Q. All right. Okay. And so now you pay me
- 12 the 500. You still owe me 500. I turn your service on.
- 13 I can now at least bill you a full winter bill when you
- 14 use the kind of -- when you had the kind of gas usage you
- 15 would have in the winter?
- 16 A. Normally when someone comes on under the
- 17 Cold Weather Rule, if they don't pay the entire bill, I
- 18 think there's a payment arrangement that's made.
- 19 Q. Okay. So you go on some kind of a payment
- 20 plan, a budget plan?
- 21 A. Yes.
- Q. And do you know if that budget plan tends
- 23 to cover the winter bills or not, generally?
- A. Generally speaking, I think it's -- the
- 25 bills from the previous year are looked at and I think the

1 payment is supposed to cover the expected winter bill plus

- 2 a portion of the arrearage.
- Q. Okay. But the budget plan itself is a
- 4 12-month average?
- 5 A. I'm not sure.
- 6 Q. All right. So now you've turned on, I've
- 7 given you -- you used service and I give you a bill in
- 8 let's say December and you don't pay it, and so I can
- 9 connect your -- disconnect your service, correct?
- 10 A. Under certain circumstances, yes.
- 11 Q. What circumstances are those?
- 12 A. It has to do with temperature and the
- 13 forecasted temperature for the next couple of days.
- Q. So if the temperature is going to be below
- 15 32 degrees, can I disconnect your service?
- 16 A. No, you cannot.
- 17 O. But you're using a lot of gas then when
- 18 it's cold?
- 19 MS. SHEMWELL: Requires an assumption on
- 20 the witness' part.
- 21 JUDGE WOODRUFF: Overruled. You can
- answer.
- 23 THE WITNESS: One would expect that as it
- 24 gets colder, that people would use more gas if they're
- 25 heating with it, assuming they're heating with it.

- 1 BY MR. ZUCKER:
- Q. So then, Mr. Solt, if the Commission has
- 3 asserted this social policy that we've just talked about
- 4 called the Cold Weather Rule to allow customers to
- 5 maintain service in the winter, why would the Commission
- 6 want to take the huge amount of gas costs which are
- 7 normally handled in the PGA anyway and load them onto
- 8 uncollectibles, intensifying the company's incentive to
- 9 both disconnect or not restore service which is precisely
- 10 at cross purposes to that social policy? Why would the
- 11 Commission want to do that?
- 12 MS. SHEMWELL: Object, your Honor. He
- 13 can't speak to what the Commission would or would not want
- 14 to do. He can only speculate as to --
- 15 MR. ZUCKER: I'm not asking him to. I'm
- 16 asking him --
- MS. SHEMWELL: He can only --
- 18 MR. ZUCKER: Why would they?
- 19 JUDGE WOODRUFF: You're asking him to
- 20 speculate on what the Commission might want to do, so I'll
- 21 sustain that objection.
- 22 BY MR. ZUCKER:
- Q. Let's say you were making the rules,
- 24 Mr. Solt. Why would you want to do that?
- MS. SHEMWELL: I'm going to object.

- 1 Mr. Solt's personal opinion is not relevant here. He's
- 2 speaking on behalf of Staff. Also, again, for him to
- 3 speculate about what the Commission might or might not do.
- 4 MR. ZUCKER: I'm asking him to tell me what
- 5 he would do.
- JUDGE WOODRUFF: I'll allow that.
- 7 Mr. Solt, you can answer that if you can.
- 8 THE WITNESS: Would you repeat the
- 9 question, please?
- 10 BY MR. ZUCKER:
- 11 Q. Yeah. Actually, I'll repeat a different
- 12 question. Do you agree with all of those -- the rules we
- 13 just went over in the -- that are in the Cold Weather
- 14 Rule, the prevention of taking a deposit, the prevention
- 15 of collecting the bill in full, the requirement to put in
- 16 a budget plan? Do you agree with those rules?
- 17 MS. SHEMWELL: I'm going to object. It's
- 18 irrelevant whether or not Mr. Solt agrees with them. The
- 19 rules are what they are.
- JUDGE WOODRUFF: I'm going to have to
- 21 sustain that.
- 22 BY MR. ZUCKER:
- Q. Well, does Staff agree with those rules?
- 24 MS. SHEMWELL: Again, the rule is what it
- 25 is. The rule exists. It says what it says.

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1 MR. ZUCKER: Maybe Staff disagrees with
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- 2 them. I'd like to know where Staff is coming from when
- 3 they don't -- when they're here in this hearing.
- 4 JUDGE WOODRUFF: I'm going to overrule that
- 5 objection and let -- you can answer on behalf of Staff if
- 6 you can.
- 7 THE WITNESS: I don't know that I can
- 8 answer for Staff on that particular question. I don't
- 9 know that I've ever discussed it with anyone.
- 10 BY MR. ZUCKER:
- 11 Q. All right. So why does it make sense
- 12 when -- if you were to make the decision and you wanted a
- 13 social policy that would keep customers on in the winter,
- 14 why would you load gas costs onto uncollectibles,
- 15 intensifying the company's incentive to disconnect or not
- 16 restore service which is precisely at odds with that
- 17 social policy?
- 18 MS. SHEMWELL: I think that's a hidden
- 19 question, asking what the Commission would do. The
- 20 Commission has established the policy what the Commission
- 21 would do. I think -- implicit in that question is, why
- 22 would the Commission want to.
- MR. ZUCKER: You've already overruled that
- 24 objection, so I --
- 25 MS. SHEMWELL: He can't speak for the

- 1 Commission. You haven't overruled that.
- JUDGE WOODRUFF: It's clear he can't speak
- 3 for the Commission, but that question didn't ask him to
- 4 speak for the Commission.
- 5 MS. SHEMWELL: I thought it specifically
- 6 did.
- JUDGE WOODRUFF: I think it's asking a
- 8 hypothetical. I'll allow the question, with the
- 9 understanding, of course, he's not speaking for the
- 10 Commission.
- 11 MS. SHEMWELL: And that he did not
- 12 establish the policy. Can we stipulate to that as well?
- MR. ZUCKER: Yes.
- 14 JUDGE WOODRUFF: Clearly Mr. Solt didn't
- 15 establish the policy.
- MS. SHEMWELL: Exactly, because I thought
- 17 the question was prefaced if you established that policy.
- JUDGE WOODRUFF: I took that more as a
- 19 hypothetical. You can answer the question if you remember
- 20 what it is.
- 21 THE WITNESS: I think that the policy is to
- 22 ensure that people have heat until it's really cold. When
- 23 it warms up, they can be disconnected.
- 24 BY MR. ZUCKER:
- Q. Would you turn to page 7 of your testimony.

- 1 See line 16?
- 2 A. I do.
- 3 Q. Says Laclede has a rate design that permits
- 4 it to collect 100 percent of its non-gas costs. Did I
- 5 read that correctly?
- A. Yes.
- 7 Q. But in reality, Laclede is not permitted to
- 8 collect all of its non-gas costs, it just has a rate set
- 9 to give it an opportunity to do that; isn't that correct?
- 10 A. To -- the opportunity to collect all of its
- 11 non-gas costs plus a reasonable return.
- 12 Q. Right. But the word opportunity should be
- 13 in front. It's not as if there's a guarantee of recovery
- of non-gas costs, is there?
- 15 A. There is not.
- 16 Q. On page 4 of your testimony, on line 2, you
- 17 state, only the known, actual, direct and auditable gas
- 18 costs may be allowed to be collected through this process,
- 19 and by this process you're referring to the ACA process,
- 20 right?
- 21 A. That's correct.
- 22 Q. Where did you get those -- the words in
- 23 that sentence?
- 24 A. Those would be the costs that -- basically
- 25 that make up the cost that Laclede has to pay in order to

1 acquire gas, get it to the city gate, including some other

- 2 costs that are --
- 3 Q. Let me ask the question differently. Where
- 4 did you get that standard, known, actual, direct and
- 5 auditable?
- A. I think some of it comes from the case that
- 7 was -- Midwest Gas Users case that was mentioned earlier.
- 8 Q. Can you point to where in that case those
- 9 words are?
- 10 A. Those probably are not the exact words that
- 11 are in there. Some of it comes from the fact that --
- 12 Q. So that's your version of it, is that the
- 13 standard? Okay?
- 14 A. Yes.
- 15 Q. Okay. Aren't all payments that we make to
- 16 our suppliers known?
- 17 A. Your suppliers for gas?
- 18 Q. Yes.
- 19 A. They should be, yes.
- Q. Aren't they all direct?
- 21 A. They should be, yes.
- Q. Aren't they all actual?
- 23 A. They should be, yes.
- Q. Aren't they all auditable?
- 25 A. Yes.

- 1 Q. So if you're auditing the PGA costs, the
- 2 gas costs, those would all apply, right?
- 3 A. Yes.
- 4 Q. On page 11, line 21 of your testimony, you
- 5 say that this proposal is harmful to Laclede's customers?
- 6 A. Yes.
- 7 Q. If gas costs fall and uncollectibles also
- 8 fall, could -- customers could come out ahead under our
- 9 proposal; isn't that correct?
- 10 A. I would have to say no. Given this
- 11 process, no, I would not think that they would come out
- 12 ahead.
- 13 Q. Okay. Well, let's say we set the gas costs
- 14 portion of uncollectibles at 8.1 million, and when --
- 15 because of lower gas prices, the gas cost portion of
- 16 uncollectibles actually came in at 6.1 million. Under our
- 17 proposal, wouldn't customers get a \$2 million decrease in
- 18 the PGA?
- 19 A. Customers wouldn't have a benefit of having
- 20 their base rates changed for a lower risk.
- Q. Say that again.
- 22 A. Customers would not have the -- they would
- 23 not --
- Q. I guess my question is, would the PGA be
- 25 \$2 million lower, yes or no?

- 1 A. Yes.
- Q. And would customers then be -- not be
- 3 paying that \$2 million?
- A. They would not be paying that \$2 million.
- 5 Q. You attached to your testimony a report by
- 6 someone in New Hampshire, correct?
- 7 A. Yes.
- 8 Q. Who is that person?
- 9 A. This is Amanda O. Noonan, Director of
- 10 Consumers Affairs of the New Hampshire Public Utilities
- 11 Commission.
- 12 Q. Okay. And Ms. Noonan is pointing out that
- 13 KeySpan has an unusually high bad debt percentage,
- 14 correct?
- 15 A. Since they got similar treatment of bad
- 16 debt through their version of the PGA, yes.
- 17 Q. And they were comparing KeySpan to a
- 18 company called Northern Utilities?
- 19 A. Yes.
- 20 Q. And Northern Utilities had about half the
- 21 bad debt percentage as KeySpan, correct?
- 22 A. Yes.
- 23 Q. And Northern Utilities also had the same
- 24 rules as KeySpan in terms of gas costs, PGA usage of the
- 25 gas cost portions of uncollectibles, correct?

- 1 A. Yes.
- 2 Q. So it appears to be a KeySpan problem, not
- 3 a -- not putting the gas cost portion of bad debt in the
- 4 PGA problem; would you agree with that?
- 5 A. Well, that's not the only example I found
- 6 of that.
- 7 Q. Okay. Well, answer the question I asked
- 8 you then.
- 9 A. I don't know.
- 10 Q. Well, as between KeySpan and Northern, it
- 11 appears to be a KeySpan problem, not a problem that both
- 12 of them shared?
- 13 A. Both of them do not share that problem.
- 14 MR. ZUCKER: Do you think that was asked
- 15 and answered, Lera?
- MS. SHEMWELL: I do.
- 17 MR. ZUCKER: One moment, your Honor.
- Thank you, Mr. Solt.
- 19 JUDGE WOODRUFF: All right. We'll come up
- 20 for questions from the Bench. Commissioner Jarrett, do
- 21 you have any questions?
- 22 QUESTIONS BY COMMISSIONER JARRETT:
- Q. Good afternoon, Mr. Solt.
- A. Good afternoon, sir.
- 25 Q. Were you here before lunch when I was

- 1 asking some questions of Mr. Buck?
- 2 A. Yes, sir.
- 3 Q. And do you recall him testifying that the
- 4 formula that will be used to estimate I guess the bad debt
- 5 in a PGA scenario would actually be more accurate than the
- 6 way they estimate bad debt currently? Do you remember
- 7 that?
- 8 A. I do.
- 9 Q. Do you agree or disagree with his
- 10 assessments?
- 11 A. I think it depends on how you look at the
- 12 situation. If you look at the situation in a rate case,
- 13 rate case has been filed, bad debts are determined and set
- 14 in a rate case, I think there's no difference in accuracy
- 15 at that specific point in time. The way that would work
- 16 then going forward, if that rate was set in a rate case,
- 17 is that that amount is in there does not change no matter
- 18 what the company's bad debt expenses do going forward 'til
- 19 the next rate case.
- 20 Whereas, the formula that's been proposed
- 21 here would adjust those numbers going forward basically on
- 22 a monthly basis if I understand their proposal correctly.
- Q. Okay. I believe you testified that -- I
- 24 don't know if you used the word impossible, but that it
- 25 would be difficult if not impossible to audit this under a

- 1 PGA scenario?
- 2 A. Yes.
- Q. Why is that?
- 4 A. The company cannot separate the amount of
- 5 gas -- or the amount of charges that it has that go --
- 6 that it bills to a customer. When all the customers are
- 7 into an account, you know, the overdue accounts, they
- 8 can't determine how much of that -- let's say it's --
- 9 let's just say it's \$5 million. They can't say how much
- 10 of that \$5 million goes for non-gas costs versus how much
- 11 goes to -- is what they're calling gas costs that are
- 12 billed to the customer. So the only way to determine
- 13 those amounts is to estimate what the ratio is. Those
- 14 charges that they charge their customers change as many as
- 15 four times a year. Each PGA change changes those
- 16 charges -- charges those charges that they bill to their
- 17 customer for gas.
- 18 So as you can see, if you take -- a single
- 19 customer, if you looked at their bill, each bill for the
- 20 -- for a given year, you could certainly determine that,
- 21 although you couldn't determine it by their -- by
- 22 Laclede's bill because I think Laclede's bill still just
- 23 lists one charge that the customer pays, but once you
- 24 throw all those accounts together, then you can't
- 25 determine how much of what the customer was billed is

- 1 non-gas, and you can't tell how much was billed as gas
- 2 charges.
- 3 Q. Right. And so they do that, I mean they
- 4 use -- they use a formula now in -- when it's been
- 5 included in rate base, but does it matter then?
- 6 A. They don't use a formula to determine what
- 7 bad debts are in rate base in a rate case.
- 8 Q. Okay. How do they do it in a rate case?
- 9 A. It just -- I think it kind of depends. I
- 10 mean, they can use a 13-month average. There's several
- 11 ways that it can be done.
- 12 Q. Right. But it's estimated? You say 13
- 13 months average --
- 14 A. Yeah.
- 15 Q. -- that's kind of an estimate?
- 16 A. Yeah.
- 17 O. So why is it different to estimate it in a
- 18 PGA scenario versus when it's in rate base?
- 19 A. Because you're trying to split it apart in
- 20 two different parts that are unknown.
- Q. Right. So in a rate base scenario, it
- 22 doesn't matter whether you can split it out or not?
- 23 A. I don't think it makes any difference.
- 24 There are a lot of costs that are estimated in a rate case
- 25 that are -- that go into the ratemaking process that go

- 1 into setting the company's rates.
- 2 Q. Okay.
- 3 A. But they're not really audited -- for
- 4 instance -- again, let's say that there are \$5 million for
- 5 bad debt expenses currently in Laclede's rates. We don't
- 6 know how much is in there. I don't think anybody's going
- 7 to go back at this point and say, well, let's see,
- 8 specifically I mean, we might determine how much bad debt
- 9 expense they had, but we're not actually auditing the
- 10 estimate to see if it's correct or not.
- 11 Q. And PGA clause, they're only entitled to
- 12 gas costs, so I guess that would be the difference?
- 13 A. A portion of their bad debts.
- 14 COMMISSIONER JARRETT: Right. Okay. Thank
- 15 you. No further questions. Appreciate it.
- 16 JUDGE WOODRUFF: All right. Recross based
- on questions from the Bench. Public Counsel?
- 18 RECROSS-EXAMINATION BY MR. POSTON:
- 19 Q. Following up on questions from Commissioner
- 20 Jarrett, the difference between looking at it in the rate
- 21 case or looking at this proposal here is that in a rate
- 22 case you look at all relevant factors; is that correct?
- 23 A. That is true.
- Q. And in this case we're not looking at all
- 25 relevant factors?

- 1 A. No, we are not.
- 2 MR. POSTON: Thank you, Mr. Solt. That's
- 3 all.
- 4 JUDGE WOODRUFF: For Laclede?
- 5 RECROSS-EXAMINATION BY MR. ZUCKER:
- 6 Q. Hello again, Mr. Solt.
- 7 A. Hello.
- 8 Q. Commissioner Jarrett asked you what's the
- 9 difference between estimating the gas cost portion of bad
- 10 debt in base rates and estimating them in the PGA. Do you
- 11 recall that?
- 12 A. I don't recall that exact question, but
- 13 there is no estimate of what you're calling gas portion of
- 14 bad debts in a general rate case when that -- when bad
- debts goes through the base rates.
- Q. Well, bad debts are made up of gas costs
- 17 and non-gas costs, right?
- 18 A. They're made up of -- what the customer
- 19 bills for gas and non-gas costs are, yes, not Laclede's.
- 20 Q. When Laclede bills the customer, doesn't
- 21 Laclede put on the customer's bill how much of the bill is
- 22 gas cost?
- 23 A. I looked at a sample of Laclede's bill
- 24 online last week, and it appeared to have one figure, so I
- 25 mean, plus taxes and so forth, so I'm not sure.

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1 Q. One figure meaning just one total bill?
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- 2 There's not an amount on there that says what -- what --
- 3 how much of the bill is gas cost?
- 4 A. That is correct.
- 5 Q. Okay. So if I told you that the rule
- 6 requires us to put the per unit gas cost on there --
- 7 A. The per unit gas cost is on there.
- 8 Q. Right. And then the number of units is on
- 9 there?
- 10 A. Yes.
- 11 Q. So if you multiply the number of units
- 12 times the per unit charge, you would be able to figure the
- 13 gas cost, right?
- 14 A. If you can handle that.
- 15 Q. So what you're saying basically is it's
- 16 okay to estimate gas costs so long as they're not in the
- 17 PGA; isn't that right? That's how you're answering
- 18 Commissioner Jarrett's question?
- 19 A. No. I said nothing about gas costs. I was
- 20 talking about bad debts.
- Q. Okay. So you're saying it's okay to
- 22 estimate bad debts so long as they're not -- none of them
- 23 are in the PGA?
- 24 A. Yeah, I think that's correct. I mean, the
- 25 PGA process has estimated gas costs in it, but they --

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1 Q. Okay. You've answered it.
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- 2 A. They're trued up.
- Q. I'm moving on to the next question.
- 4 A. Okay.
- 5 Q. As soon as I figure out what it is.
- 6 A. Okay.
- 7 Q. Let's say that in -- again, this is a
- 8 hypothetical. Say Laclede's bad debt expense set in rates
- 9 is \$10 million. Okay. Following me so far?
- 10 A. Uh-huh.
- 11 Q. And let's say Laclede's actual bad debt in
- 12 a given year is \$8 million. All right. So with -- the
- 13 way that currently would work is Laclede would keep the
- 14 \$2 million that -- that bad debt decreased, correct?
- 15 MS. SHEMWELL: Judge, I'm not understanding
- 16 the connection to questions from the Bench in this
- 17 question.
- 18 MR. ZUCKER: This is about whether or not
- 19 our proposal comes out with a more accurate --
- JUDGE WOODRUFF: I'll allow the question.
- 21 BY MR. ZUCKER:
- 22 Q. Okay. So the customer would -- in effect
- 23 would be charged 10 million and the cost would be
- 24 8 million, correct?
- 25 A. Yes.

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1 Q. And so there would be a $2 million
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- 2 difference there?
- 3 A. Yes.
- 4 Q. Okay. If we were instead, under our
- 5 proposal, to have let's say 7.5 million in the PGA and
- 6 2.5 million in base rates, the result would be -- let me
- 7 figure out the math here. The result would be 6 million
- 8 to the PG -- the \$8 million uncollectibles, 6 million of
- 9 it would be in the PGA and 2 million of it would be in
- 10 rates. Does that sound correct?
- 11 A. No.
- 12 Q. In other words, there's a 20 percent
- 13 decrease. It went from 10 million to 8 million.
- 14 A. Yes. Okay. Yes. Yes.
- 15 Q. And so the PGA would pick up 1.5 million of
- 16 that, and the rates would be half a million, correct?
- 17 That would be a three to one ratio in a 75/25 assessment,
- 18 right?
- 19 A. I guess I don't follow what you're talking
- 20 about on the base rates. Base rates wouldn't change,
- 21 so the only difference would be in what was collected
- 22 through the PGA.
- 23 Q. Right. So the customers would end up
- 24 paying, I guess, 8.5 million instead of -- instead of
- 25 8 million, because they would get the benefit in the PGA

- 1 of the other 1.5; is that correct?
- 2 A. Yes.
- 3 Q. So the difference instead of being
- 4 2 million under the old method would be half a million?
- 5 A. Yes, I believe that's correct.
- 6 MR. ZUCKER: Okay. Thank you very much.
- JUDGE WOODRUFF: Redirect?
- 8 MS. SHEMWELL: Thank you, Judge.
- 9 REDIRECT EXAMINATION BY MS. SHEMWELL:
- 10 Q. Mr. Solt, if it's not lawful, does accuracy
- 11 matter, the tariff proposal?
- 12 A. Not in my opinion it doesn't.
- 13 Q. Mr. Solt, do you draw a bright line between
- 14 Laclede's gas costs and Laclede's cost of doing business?
- 15 A. Absolutely.
- Q. What is that bright line?
- 17 A. I see Laclede's gas costs as those costs
- 18 that Laclede must pay in order to acquire the gas, to
- 19 transport it to the city gate, and also the Commission has
- 20 allowed for some other costs that are related to but still
- 21 necessary for purchasing that gas and getting it to the
- 22 city gate.
- 23 Q. Staff doesn't agree to a specific amount
- 24 that Laclede has in its base rates for bad debt recovery;
- 25 is that correct?

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1 A. Absolutely not. It was a black box
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- 2 settlement, and that number does not appear in that
- 3 settlement.
- 4 Q. However, when Staff is looking at the
- 5 amount of bad debts, and I'm not going to ask any specific
- 6 number, but when you're in a rate case and Staff is
- 7 looking at the amount of bad debts, what does Staff base
- 8 its estimates on?
- 9 A. Generally speaking, it's the amount of bad
- 10 debts that the company has incurred in the past and then
- 11 uses a method to determine what would be appropriate for
- 12 the upcoming rate -- rate period. For instance, if -- it
- 13 may use a 13-month average, and then if it had been
- 14 increasing over the last several years, maybe, you know,
- 15 bump that up by --
- Q. You're saying that's using a 13-month
- 17 average of the actual writeoffs?
- 18 A. Yes.
- 19 Q. So it's an actual amount that you're
- 20 looking at at that time?
- 21 A. That's my understanding, yes.
- Q. For some period of time?
- 23 A. Yes.
- Q. You discussed with Mr. Zucker about
- 25 changing treatment. Do you consider bad debt a single

- 1 issue in a rate case?
- 2 A. Yes, I do.
- Q. Do you consider it one of many issues?
- 4 A. I do.
- 5 Q. Mr. Zucker went through the cold weather
- 6 rule with you at some length. Do you know if the Cold
- 7 Weather Rule allows Laclede to apply for and receive an
- 8 AAO for its costs related to implementation of the Cold
- 9 Weather Rule provisions?
- 10 A. I believe it does.
- 11 Q. Are you aware of a case that's happened
- 12 recently where Laclede received an AAO --
- 13 A. Yes, I do.
- Q. -- for that purpose?
- 15 A. Yes.
- 16 Q. Is any of that amount included in Laclede's
- 17 proposal as an offset to what would go into --
- 18 A. No, it is not.
- 19 O. If Laclede feels it does not have the
- 20 opportunity to earn -- or recover its costs and earn a
- 21 reasonable return, what option does it have?
- 22 A. They could come in for a rate case and ask
- 23 for the rates to be set based on, you know, the
- 24 Commission's ability to look at all factors that are
- 25 relevant.

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1 Q. I'm sorry. I can't find the page right
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- 2 now, but you had said that Laclede has the opportunity to
- 3 recover 100 percent of its bad debts in base rates because
- 4 of its rate design. Have I stated that correctly?
- 5 A. I think I said they had the opportunity to
- 6 recover their expenses plus a reasonable return on non-gas
- 7 expenses, all of their gas expenses plus a reasonable
- 8 return.
- 9 Q. Page 7, line 16, is it your testimony that
- 10 they have a rate design that permits it to recover
- 11 100 percent of its non-gas costs or just the opportunity?
- 12 A. The opportunity.
- MS. SHEMWELL: Okay. That's all I have.
- 14 Thank you.
- JUDGE WOODRUFF: Mr. Solt, you can step
- 16 down.
- 17 THE WITNESS: Thank you.
- 18 JUDGE WOODRUFF: And we're due for a break.
- 19 We'll take a break. Come back at 3:05.
- 20 (A BREAK WAS TAKEN.)
- 21 JUDGE WOODRUFF: I believe we're ready for
- 22 your next witness. Mr. Sommerer, if you'd please raise
- 23 your right hand.
- 24 (Witness sworn.)
- 25 JUDGE WOODRUFF: You may be seated. You

- 1 may inquire.
- 2 DAVID SOMMERER testified as follows:
- 3 DIRECT EXAMINATION BY MS. SHEMWELL:
- Q. Mr. Sommerer, would you please spell your
- 5 last name for the court reporter.
- A. S-o-m-m-e-r-e-r.
- 7 Q. Where do you work, Mr. Sommerer?
- 8 A. I work for the Missouri Public Service
- 9 Commission.
- 10 Q. How long have you worked for the
- 11 Commission?
- 12 A. Approximately 23 years.
- Q. Started when you were eight. Withdrawn.
- 14 A. Absolutely. My mistake. I guess I wasn't
- 15 eight. Sorry.
- 16 Q. Withdrawn. What do you do at the
- 17 Commission?
- 18 A. I'm the manager of the Procurement Analysis
- 19 Department.
- Q. Have you prepared testimony in this case,
- 21 rebuttal testimony?
- 22 A. Yes, I have.
- Q. It's been marked Exhibit 9. Do you have
- 24 any corrections to your testimony, Mr. Sommerer?
- 25 A. I do not.

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1 Q. If I were to ask you the same questions
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- 2 today, would your answers be substantially the same?
- 3 A. Yes.
- 4 Q. Is your testimony true and correct to the
- 5 best of your knowledge and belief?
- 6 A. Yes, it is.
- 7 MS. SHEMWELL: Judge, I offer Exhibit 9 and
- 8 tender the witness for cross.
- JUDGE WOODRUFF: Exhibit 9 has been
- 10 offered. Any objections to its receipt?
- 11 (No response.)
- 12 JUDGE WOODRUFF: Hearing none, it will be
- 13 received.
- 14 (EXHIBIT NO. 9 WAS RECEIVED INTO EVIDENCE.)
- MS. SHEMWELL: Thank you, Judge.
- 16 JUDGE WOODRUFF: For cross-examination,
- 17 beginning with Public Counsel?
- 18 MR. POSTON: No questions. Thank you.
- JUDGE WOODRUFF: For Laclede?
- MR. PENDERGAST: Thank you, your Honor.
- 21 CROSS-EXAMINATION BY MR. PENDERGAST:
- Q. Good afternoon, Mr. Sommerer.
- 23 A. Good afternoon, Mr. Pendergast.
- Q. Over the years, Mr. Sommerer, you and I
- 25 have had an opportunity to talk about a number of

- 1 different company proposals as well as Staff proposals
- 2 that have been made respecting the PGA, including
- 3 incentive mechanisms and hedging mechanisms and that type
- 4 of thing; is that correct?
- 5 A. That's correct.
- 6 Q. Just to kind of put your testimony into
- 7 context, I think in your testimony it's fair to say that
- 8 you believe there would be a lot of mechanical problems
- 9 associated with implementing the company's proposal in
- 10 terms of complexity of estimates; is that correct?
- 11 A. That was one aspect of the testimony, yes.
- 12 Q. Okay. And just so the Commission doesn't
- 13 have the feeling that, you know, on all these other
- 14 proposals you've always come in and said that you think
- it's very doable, would it be fair to say that with
- 16 respect to a lot of prior proposals the company's made
- 17 you've often pointed out that in your view they would be
- 18 complicated and difficult to implement?
- 19 MS. SHEMWELL: Wow. I'm going to object to
- 20 that as being an extremely broad question.
- 21 MR. PENDERGAST: I'll be happy to narrow
- 22 it, your Honor.
- 23 BY MR. PENDERGAST:
- Q. You've filed testimony on other proposals
- 25 the company has made?

- 1 A. Yes.
- 2 Q. Have you on occasion raised the concern
- 3 that the proposals that the company has put forward would
- 4 be difficult to implement?
- 5 MS. SHEMWELL: Relevance, your Honor. I
- 6 just don't see any relevance in this.
- 7 MR. PENDERGAST: Well, the relevance is --
- JUDGE WOODRUFF: I'll overrule the
- 9 objection. I see the relevance.
- 10 THE WITNESS: I don't recall offhand, no.
- 11 BY MR. PENDERGAST:
- 12 Q. Okay. So you can't recall any instance
- 13 where you said that an incentive mechanism, for example
- 14 that the company's proposed would be difficult to
- 15 implement?
- 16 A. Not offhand, no.
- Okay. Where it would be complicated?
- 18 A. I don't recall.
- 19 Q. Okay. So you don't recall whether you have
- 20 or haven't?
- 21 A. That's correct.
- MS. SHEMWELL: Asked and answered.
- MR. PENDERGAST: Okay. I'm done with that
- 24 line.
- 25 BY MR. PENDERGAST:

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1 Q. At page 8, you say that gas costs are not
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- 2 totally beyond the control of the utility; is that right?
- 3 A. Could you quote a line for me, please?
- 4 Q. Well, I believe it's at the bottom of
- 5 page 8 where you say, no, not entirely. Although gas
- 6 costs are extremely volatile, they're not effectively
- 7 beyond the company's control.
- 8 A. That's correct.
- 9 Q. Okay. And when you say that, you mention
- 10 the fact that the utility can do things like dispatching
- 11 and hedging and take some other measures to mitigate
- 12 volatile gas prices?
- 13 A. That's correct.
- Q. So there's, in your view, some degree of
- 15 control that utilities can exercise?
- 16 A. Yes.
- 17 Q. And notwithstanding the fact that there's
- 18 some degree of control that utilities can exercise, the
- 19 mechanism that's currently used to pass through increases
- 20 and decreases in those gas costs has been found to be
- 21 lawful; is that correct?
- 22 A. That's my understanding.
- Q. Okay. So, I mean, just looking at this as
- 24 one example, the fact that you can exercise some control
- 25 isn't necessarily a bar to finding that a particular

- 1 mechanism's lawful; is that correct?
- MS. SHEMWELL: I'm saying that calls for a
- 3 legal conclusion, Judge.
- 4 MR. PENDERGAST: Well, he knows it's been
- 5 upheld as lawful, and --
- 6 MS. SHEMWELL: Now Mr. Pendergast is
- 7 testifying.
- 8 MR. PENDERGAST: I'm just responding to the
- 9 objection, your Honor.
- 10 JUDGE WOODRUFF: I'll overrule the
- 11 objection. You can answer, understanding of course that
- 12 you're not an attorney.
- 13 THE WITNESS: Based upon that, I believe
- 14 that's correct, yes.
- 15 BY MR. PENDERGAST:
- 16 Q. Okay. Thank you. You say also at the
- 17 bottom of page 8 that it's impossible to design a
- 18 mechanism that will keep either party whole; is that
- 19 right?
- 20 A. Yes.
- Q. Okay. Does the existing treatment of bad
- 22 debts keep either party whole?
- 23 A. No.
- Q. So would it be fair to say that one's
- 25 already been designed and it don't work in terms of

- 1 keeping people whole, parties whole?
- 2 A. I would agree that the existing mechanism
- 3 has the potential of not keeping parties whole.
- 4 Q. Okay. At page 4 of your testimony, you
- 5 have some discussion about net writeoffs, and you wonder
- 6 in that testimony about what that term means and how they
- 7 would be defined, is that correct, bottom of page 4?
- 8 A. Yes.
- 9 Q. Okay. Now, is it your understanding, you
- 10 know, let's just say for the last 20 or 30 years there's
- 11 been allowance in base rates that's designed to reflect
- 12 net writeoffs?
- 13 A. That's my understanding, yes.
- Q. Okay. Are you aware over that 20, 30,
- 15 however many year period whether there's been some raging
- 16 controversy or dispute about how you define net writeoffs?
- 17 A. Not to my knowledge.
- 18 Q. Okay. And so if you define these net
- 19 writeoffs as used in the company's tariffs to mean the
- 20 same kind of net writeoffs that have been used for 20 or
- 21 30 years in the ratemaking process, would that resolve
- 22 some of your concern about what that means?
- A. Not entirely, no.
- Q. Partially?
- 25 A. Well, I think it addresses one aspect,

- 1 which is, if you're presuming the definition is the same
- 2 that has been used and has been practiced in rate cases,
- 3 you've at least addressed the concept of net writeoff.
- 4 You really haven't addressed the gas cost portion of net
- 5 writeoff.
- 6 Q. Okay. Fair enough. But if we added to our
- 7 tariff net writeoffs as used in the traditional ratemaking
- 8 process over the last 30 years, would that satisfy your
- 9 concern there as far as just the definition of net
- 10 writeoff?
- 11 A. I think that would improve the clarity of
- 12 the tariff, yes.
- 13 Q. Okay. Great. Now, we talked a little bit
- 14 earlier about some of the proposals the company's made in
- 15 the past and had a discussion about whether you thought
- 16 they were difficult to implement or too complicated, and I
- 17 think you responded that you didn't really recall what
- 18 you'd said on them, but do you recall whether or not the
- 19 GSIP, gas supply incentive program for Laclede was
- 20 reapproved outside the context of a rate case?
- A. Are you referring to Case GT-99-303?
- Q. By George, I think you have it.
- 23 A. I believe that was outside the context of a
- 24 rate case.
- 25 Q. And do you remember the price

- 1 stabilization, experimental price stabilization program
- 2 that Laclede had that had an incentive program for its
- 3 financial hedging?
- 4 A. Yes.
- 5 Q. Do you know if that was approved outside
- 6 the context of a rate case?
- 7 A. That's my recollection, yes.
- 8 Q. And Laclede's been operating under a
- 9 purchased gas adjustment mechanism since about 1962; is
- 10 that correct?
- 11 A. Yes.
- 12 Q. Do you know if that was approved outside
- 13 the context of a rate case?
- 14 A. I do not.
- 15 Q. Do you know if changes to Laclede's tariff
- 16 to recognize the impact of use of hedging instruments has
- 17 been approved outside the context of a rate case?
- 18 A. Yes.
- 19 Q. Okay. When you -- you make a disallowance,
- 20 and you proposed a few disallowances in your time relating
- 21 to gas costs; is that correct, Mr. Sommerer?
- 22 A. That's correct.
- Q. Does that impact the company's risk at all?
- 24 A. Yes, I believe it would.
- 25 O. Do you think that when you make that

1 proposed disallowance and you increase the company's risk,

- 2 that you should accompany it with a return on equity
- 3 adjustment upward?
- 4 A. I do not.
- 5 Q. You do not think you should?
- A. That's correct.
- 7 Q. You also talked about the difficulty of
- 8 looking at uncollectible expense and evaluating that if it
- 9 was part of the PGA. Do you know who looks at
- 10 uncollectible expense today to determine whether the
- 11 company's doing an okay job and its uncollectible expenses
- 12 are reasonable?
- 13 A. I believe it can be done in the context of
- 14 a couple of different cases. I think that management
- 15 services has as part of their management audit taken a
- 16 look at credit and collection procedures. I also believe
- 17 when the expense is set that there is some review of the
- 18 amounts.
- 19 Q. Well, whoever does it today, whether they
- 20 do it in a rate case or part of a management audit, if you
- 21 were to go ahead and recover the gas cost portion of bad
- 22 debt expense through the PGA/ACA process, couldn't you
- 23 just tell that same person to keep on looking at it?
- MS. SHEMWELL: That question assumes that
- 25 Mr. Sommerer agrees that there's a gas cost portion to the

- 1 bad debt.
- 2 BY MR. PENDERGAST:
- 3 Q. Assuming there's a gas cost portion to the
- 4 bad debt, could you just have the same person continue to
- 5 look at it?
- 6 MS. SHEMWELL: Is that a hypothetical then?
- 7 MR. PENDERGAST: It's whatever you want it
- 8 to be.
- 9 THE WITNESS: So can I answer the question?
- MR. PENDERGAST: Yes.
- 11 THE WITNESS: That certainly could be a
- 12 possibility, yes.
- 13 BY MR. PENDERGAST:
- 14 Q. And would -- okay. Now, in talking in
- terms of the difficulty of administering the company's
- 16 proposal, you've been here in the hearing room and you've
- 17 read the testimony of Mr. Feingold about the number of
- 18 jurisdictions, perhaps minus one, that utilize the PGA to
- 19 go ahead and reflect increases and decreases as the gas
- 20 cost portion of bad debt?
- 21 A. I've read that testimony, yes.
- Q. Okay. And when Mr. Solt, you know he
- 23 called around and talked to some people about what their
- 24 experience has been, you recall that, some regulatory
- 25 staffs?

- 1 A. Yes.
- Q. Okay. Did you ask him to ask these people
- 3 in these other 17, 18 jurisdictions that have managed to
- 4 go ahead and implement this how they did it?
- 5 MS. SHEMWELL: Judge, that seems to me a
- 6 question more appropriate for Mr. Solt.
- 7 MR. PENDERGAST: I'm asking him if he asked
- 8 Mr. Solt to find out because, your Honor, he says he
- 9 thinks there's a lot of difficulties with implementing
- 10 this, calling around to regulatory staffs. I just wonder
- 11 if they asked the question. That's all.
- 12 JUDGE WOODRUFF: I'll overrule the
- 13 objection.
- 14 THE WITNESS: I think the general concept
- 15 was discussed. I don't know if I specifically advised
- 16 Mr. Solt to ask those questions, but the difficulty of
- 17 segregating gas costs from non-gas costs with regard to
- 18 bad debt expense was discussed, and some of the methods
- 19 that the other jurisdictions struggled with were discussed
- 20 as well.
- 21 BY MR. PENDERGAST:
- Q. Okay. So you did ask him to ask them how
- 23 they did it?
- 24 A. I would say that I didn't give him that --
- 25 that direction or advice. I simply would say that we

- 1 discussed finding out as much as we could about how the
- 2 other jurisdictions handled gas cost. Sometimes it was
- 3 difficult to find out in detail how it was handled, but we
- 4 discussed it generally.
- 5 Q. Well, if and when Mr. Solt reported back to
- 6 you, did he indicate in talking to these regulatory staffs
- 7 they had thrown up their hands and just concluded that
- 8 they really couldn't go ahead and segregate the gas costs
- 9 from non-gas costs, that they had a big problem doing
- 10 that?
- 11 A. Well, as an example, in Tennessee we talked
- 12 about the idea that Tennessee considered a rulemaking for
- 13 coming up with this procedure, and part of the protections
- 14 that Tennessee considered and struggled with was what if
- 15 the company's billing system could not segregate the gas
- 16 costs portion if it can be measured from the non-gas
- 17 portion.
- 18 And I think one of the protections that the
- 19 Tennessee Regulatory Authority pushed through in terms of
- 20 their proposed rulemaking was to require the companies to
- 21 consider all recoveries of bad debt expense as gas cost if
- 22 a company's billing system could not track on an
- 23 individual customer basis customer by customer what part
- 24 is gas cost and what part of bad debt expense is non-gas
- 25 cost.

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1 Q. Okay. And did you consider that an
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- 2 appropriate resolution of your concern?
- 3 A. I think it was an improvement, but I still
- 4 think that the process would be complex and -- and full of
- 5 estimate.
- 6 Q. How about the other 16, did you hear
- 7 anything back from them about their inability to deal with
- 8 these estimates?
- 9 A. I don't recall any specific discussions
- 10 regarding the difficulty in the estimating process, no.
- 11 Q. Okay. And in looking at your testimony,
- 12 you go ahead and provide the tariff description of how
- 13 Laclede's proposal would work on pages 3 and 4; is that
- 14 right?
- 15 A. That's correct.
- 16 Q. Okay. And on page 6, line 10, you talk
- 17 about the ACA process is already cumbersome?
- 18 A. Yes.
- 19 Q. And you talk about the company files no
- 20 testimony in support of its gas costs; is that right?
- 21 A. That's correct.
- Q. That's something that, if you wanted to,
- 23 you could correct without regard to company's proposal in
- 24 this case; is that right?
- 25 A. It would likely require a rulemaking, but I

- 1 think that is correct.
- Q. Okay. And the thing that the company is
- 3 under no obligation to point out major decisions that
- 4 impact gas costs, and that's just a general, you know,
- 5 kind of concern about the ACA/PGA process in general,
- 6 really doesn't have anything to do with the company's
- 7 proposal, does it?
- 8 A. It's a comment about the current ACA
- 9 process.
- 10 Q. And then once the ACA filing is made and
- 11 the cost is claimed, you've got to do -- identify the
- 12 decisions and whether they were unreasonable and whether
- 13 there were any excessive costs, once again, that's a
- 14 general critique or concern about the ACA process in
- 15 general, right?
- 16 A. Yes.
- 17 Q. And how about in a base rate case, in a
- 18 base rate case where you've got like, I don't know, if you
- 19 look at AmerenUE, 100 issues to go ahead and deal with, is
- 20 that necessarily a less complicated process to go ahead
- 21 and consider an issue like this?
- A. Not necessarily, no.
- Q. And in a rate case you've got a statutory
- 24 deadline where you have to go ahead and do your analysis
- 25 and review whether it's established at a reasonable level

- 1 of bad debt expense or tree trimming expense or payroll
- 2 expense, you've got to do all that within 11 months; is
- 3 that right?
- 4 A. That's correct.
- 5 Q. And as our most recent ACAs show, that
- 6 process, if you need additional time, you can take a
- 7 couple of years to go ahead and look at these issues,
- 8 can't you?
- 9 MS. SHEMWELL: Objection, relevance.
- 10 JUDGE WOODRUFF: Overruled.
- 11 THE WITNESS: It's my understanding there's
- 12 no operation of law date in the context of an ACA.
- 13 BY MR. PENDERGAST:
- Q. So since there is no operation of law date,
- 15 you can take more time and, in fact, have taken more time
- on particular ACA issues; is that right?
- 17 A. That's correct.
- 18 Q. At page 8, you talk about Mr. Cline's
- 19 statement that the company is entitled to be kept whole
- 20 for all gas costs it incurs and the customers be held to
- 21 pay only for gas costs that were actually incurred, and
- 22 you say he should have said prudently incurred; is that
- 23 right?
- 24 A. That's correct.
- 25 Q. And with that correction to his statement

- 1 there, do you agree with what he said?
- 2 A. No, I don't. I would also say that there's
- 3 still an issue with measuring what the so-called gas cost
- 4 portion of bad debt expense is.
- 5 Q. Yeah. Well, I was just talking about in
- 6 general terms, do you think that all prudently incurred
- 7 gas costs should be recovered?
- 8 A. Yes.
- 9 Q. Okay. And we have to put on our bills,
- 10 don't we, what the amount of gas cost is being billed to a
- 11 particular customer?
- 12 A. That's my understanding, yes.
- 13 Q. Does the Commission rule require that we do
- 14 that?
- 15 A. I'm not familiar with the rule, but it's my
- 16 understanding that the company records a PGA rate and the
- 17 volumes sold on the bill.
- 18 Q. So you don't know whether the Commission's
- 19 rules require that the purchased gas adjustment cost be
- 20 reflected separately on the customer's bill?
- 21 A. I do not.
- Q. And does Staff generally support
- 23 maintaining a separation between gas costs and base rate
- 24 costs?
- 25 A. Could you repeat the question, please?

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1 Q. Yeah. Does Staff generally support trying
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- 2 to maintain some separation between purchased gas costs
- 3 and margin costs?
- 4 A. Yes.
- 5 Q. Okay. Is that kind of a longstanding
- 6 policy?
- 7 A. Yes.
- 8 Q. And over the years we've determined that
- 9 some costs that are included in base rates are just as
- 10 appropriately included in the PGA; is that correct?
- 11 A. Some costs that are included in base rates
- 12 are just as appropriately included in the PGA rate, is
- 13 that your question?
- 14 Q. Yeah.
- 15 A. If that question is referring to items like
- 16 gas inventory, carrying charges, I would say yes.
- 17 Q. And just so we've got a clear picture here
- 18 of how the process does work, as you said, in what's
- 19 actually charged to the customer, does that reflect --
- 20 under the current PGA as it operates, leaving aside the
- 21 company's proposal on gas costs, bad debts, does the
- 22 amount charged to the customer reflect only the rate
- 23 increases or decreases that a supplier charges the
- 24 company?
- 25 A. The amount that's charged to the customer

1 pursuant to the PGA clause as a PGA rate is designed to

- 2 recover the entire cost of gas.
- 3 Q. The entire cost of gas, and that entire
- 4 cost of gas, in addition to being the price or the rate
- 5 that the supplier charges us, also includes carrying costs
- 6 associated with deferring differences between actual and
- 7 estimated costs; is that right?
- 8 A. Are you speaking of carrying costs with
- 9 regard to the ACA under and over-recovery?
- 10 Q. Sure. Absolutely.
- 11 A. Those costs are given PGA treatment, yes.
- 12 Q. Okay. So there's going to be a little
- 13 variation right now under the existing PGA between
- 14 strictly the price that's charged, increases and decreases
- in it, and what's ultimately charged to the customer?
- 16 A. There's always a difference between the
- 17 actual gas cost and what's billed to the customers --
- 18 Q. Okay.
- 19 A. -- for gas costs.
- 20 Q. And it also includes hedging gains and
- 21 losses; is that correct?
- 22 A. That's correct.
- Q. Okay. And that's something we pay to
- 24 somebody else other than our supplier; is that right?
- 25 A. In essence, hedging gains and losses are

- 1 remitted, I believe, on a cash basis to the company's
- 2 broker.
- 3 Q. Broker. Okay. And he sends it along to
- 4 somebody else, right?
- 5 A. That's correct.
- 6 Q. And in talking about -- were you here when
- 7 we talked about that MGUA decision? Were you in the room?
- 8 A. Yes, I believe I was.
- 9 Q. And that sentence that talks in terms of
- 10 each year you true up the estimate so that you recover all
- 11 gas costs, do you recall that?
- 12 A. Yes.
- 13 Q. Is that an accurate view in your opinion of
- 14 what the PGA is designed to do?
- 15 A. Well, my recollection of the statement was
- 16 that the PGA is supposed to pass through in a pro rata
- 17 fashion up and down the company's cost of gas. That's my
- 18 understanding of the purpose behind the PGA clause.
- 19 Q. Okay. And then the reconciliation, annual
- 20 reconciliation is designed to do what?
- 21 A. The annual reconciliation compares the
- 22 billed cost of gas to the actual cost of gas.
- 23 Q. And do you agree that the purpose should be
- 24 to recover all of your actual gas costs?
- 25 A. Yes.

1 MR. PENDERGAST: Okay. Thank you. I don't

- 2 have any further questions.
- JUDGE WOODRUFF: All right. Come up from
- 4 the Bench. Commissioner Jarrett?
- 5 COMMISSIONER JARRETT: I have no questions.
- 6 Thank you, Mr. Sommerer.
- JUDGE WOODRUFF: Chairman Davis?
- 8 CHAIRMAN DAVIS: Mr. Sommerer, it's always
- 9 a pleasure to see you. Have a happy new year.
- 10 THE WITNESS: Thank you.
- 11 JUDGE WOODRUFF: No need for recross. Any
- 12 redirect?
- MS. SHEMWELL: Thank you, Judge.
- 14 REDIRECT EXAMINATION BY MS. SHEMWELL:
- 15 Q. Mr. Sommerer, if this proposal is unlawful,
- 16 does its difficulty of implementation matter?
- 17 A. No.
- 18 Q. Mr. Sommerer, Mr. Pendergast referred to
- 19 the company's actual cost of gas. Would you explain to me
- 20 what you consider to be included in the company's actual
- 21 cost of gas?
- 22 A. I believe the actual cost of gas includes
- 23 costs paid to gas suppliers, the cost of acquiring the
- 24 supply to the company's city gate, which is in essence the
- 25 interconnection between the interstate pipeline and the

- 1 company's distribution system. It includes FERC regulated
- 2 pipeline transportation costs, FERC regulated storage
- 3 costs and carrying costs that is closely associated with
- 4 those activities.
- 5 Q. Do you agree with Mr. Neises' statement
- 6 that I read earlier in his cover letter that the company
- 7 has passed through its costs of acquiring gas through the
- 8 PGA/ACA process?
- 9 A. Yes.
- 10 Q. Do you include bad debt as a cost to
- 11 acquire gas for customers?
- 12 A. No.
- 13 Q. There was some discussion about whether or
- 14 not the PGA is designed to keep Laclede whole. Do you
- 15 recall that?
- 16 A. Yes.
- 17 Q. But the PGA is designed for Laclede to
- 18 recover only prudently incurred costs, do you agree with
- 19 that?
- 20 A. Yes.
- Q. So if costs are not prudently incurred, is
- 22 it designed to keep Laclede whole?
- 23 A. With that clarification, I would say no.
- Q. You talked about other states and what
- 25 they're doing. Do you know the statutes or the common law

- 1 under which other states operate?
- 2 A. No.
- 3 Q. Do you know whether or not these states
- 4 have a PGA mechanism, let me say that is similar to
- 5 Missouri's?
- 6 A. In a very general fashion, I would say I'm
- 7 familiar with some states' ability to pass through gas
- 8 costs through a PGA, but not in great detail.
- 9 Q. Mr. Pendergast asked you about the GSIP,
- 10 the gas supply incentive plan. Was that plan originally
- 11 established in the context of a rate case?
- 12 A. My recollection is yes, it was, I believe
- 13 it was a company rate case. I don't recall the specific
- 14 docket number, but I believe it dealt with around the 1996
- 15 era.
- 16 Q. You've talked about some of your concerns
- 17 with the ACA process. Is receiving adequate information
- 18 to support the current ACA filings one of your concerns?
- 19 A. Yes.
- 20 Q. With Laclede specifically?
- 21 A. Yes.
- MS. SHEMWELL: That's all I have. Thank
- you, Judge.
- JUDGE WOODRUFF: Mr. Sommerer, you can step
- 25 down.

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1 We're ready for Mr. Trippensee. If you'd
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- 2 please raise your right hand.
- 3 (Witness sworn.)
- JUDGE WOODRUFF: You may inquire.
- 5 MR. POSTON: Thank you.
- 6 RUSSELL TRIPPENSEE testified as follows:
- 7 DIRECT EXAMINATION BY MR. POSTON:
- Q. Please state your name.
- 9 A. Russell Trippensee.
- 10 Q. And by whom are you employed and in what
- 11 capacity?
- 12 A. I'm the chief utility accountant for the
- 13 Missouri Office of Public Counsel.
- 14 Q. Are you the same Russell Trippensee that
- 15 caused to be prepared and filed testimony, rebuttal
- 16 testimony that's been marked as Exhibit No. 10?
- 17 A. Yes, I am.
- 18 Q. And do you have any corrections or changes
- 19 to your testimony?
- 20 A. Yes, I do. Two minor corrections. The
- 21 first correction is on page 5, line 16. Toward the end of
- 22 that line it reads to collect it revenue. The "it" needs
- 23 to be taken out. So it reads, the incentive it maintains
- 24 to collect revenue. The other correction is on line 15,
- 25 line 8, the last word in that line is block, and it should

- 1 be box, b-o-x.
- Q. Okay. With these changes, is this
- 3 testimony true and accurate to the best of your knowledge?
- 4 A. Yes, it is.
- 5 MR. POSTON: Your Honor, I offer Exhibit 10
- 6 into the record and tender Mr. Trippensee for
- 7 cross-examination.
- 8 JUDGE WOODRUFF: No. 10 has been offered.
- 9 Any objection to its receipt?
- 10 (No response.)
- 11 JUDGE WOODRUFF: Hearing none, it will be
- 12 received.
- 13 (EXHIBIT NO. 10 WAS RECEIVED INTO
- 14 EVIDENCE.)
- JUDGE WOODRUFF: For cross-examination,
- 16 beginning with Staff?
- 17 MS. SHEMWELL: Thank you, Judge. No
- 18 questions.
- MR. PENDERGAST: Thank you, your Honor.
- 21 CROSS-EXAMINATION BY MR. PENDERGAST:
- Q. Good afternoon, Mr. Trippensee.
- 23 A. Good afternoon, Mr. Pendergast.
- Q. Just a couple of preliminary questions.
- 25 You're an accountant by background?

- 1 A. Education, accounting and finance.
- Q. Accounting and finance. No law?
- 3 A. Just the law required to receive an
- 4 accounting degree, which I believe was 9 or 12 hours, and
- 5 also pass one part of the CPA exam when I took it was a
- 6 law section, so four hours of testing on law.
- 7 Q. Fair enough. Would you consider yourself
- 8 to be a legal expert?
- 9 A. Expert?
- 10 O. Yes.
- 11 A. Maybe within the office, but probably not
- 12 outside.
- 13 Q. Okay. And you're not an attorney?
- A. No, I'm not.
- 15 Q. Okay. When you express opinions about
- 16 whether some action Laclede took violated or abrogated the
- 17 Stipulation & Agreement in the rate case, are you familiar
- 18 with how agreements are generally construed and what the
- 19 various construction requirements and practices are under
- 20 the law?
- 21 A. From what perspective?
- 22 Q. For how you construe contracts and
- 23 agreements?
- 24 A. I'm not sure I fully understand your
- 25 question.

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1 Q. Well, you have purported to go ahead and
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- 2 say in your testimony, express an opinion, a conclusion on
- 3 whether Laclede violated a legal agreement, a Stipulation
- 4 & Agreement. What I'm asking you is, did you have by
- 5 virtue of your background any training in construing
- 6 contracts and determining their legal significance?
- 7 A. I have 20 -- over 30 years experience
- 8 construing the portion of the stipulation that says you do
- 9 not discuss settlement agreements or reveal -- or purport
- 10 that there are cost of service components that are not
- 11 specifically addressed in that document.
- 12 Q. So you would say that you are a legal
- 13 expert for purposes of construing Stipulations &
- 14 Agreements?
- 15 A. The portion of the document that I referred
- 16 to I have had extensive experience with, and that is my
- 17 opinion as a regulatory policy person in this field.
- 18 Q. Well, how about the other portions of the
- 19 Stipulation & Agreement? That was about a 20-page
- 20 document, wasn't it?
- 21 A. I referenced the portion referring to cost
- 22 of service items.
- Q. Okay. So you think you're an expert on
- 24 that particular provision, but you're not saying you're
- 25 necessarily an expert on the other provisions of that

- 1 Stipulation & Agreement?
- 2 A. I'm not an expert on all provisions of the
- 3 Stipulation & Agreement.
- 4 Q. Okay. Fair enough. On page 4 of your
- 5 rebuttal testimony, you discuss the Uniform System of
- 6 Accounts and how FERC says you should book uncollectible
- 7 expense. Do you see that?
- 8 A. Yes, I do.
- 9 Q. Okay. Now, when Laclede goes out and first
- 10 pays a supplier for the commodity that it purchases or it
- 11 pays an interstate pipeline for the transportation to take
- 12 that commodity from the field, say, to Laclede's city
- 13 gate, do you know where it books that cost?
- 14 A. When it first contracts to do that?
- 15 Q. Well, when it first, you know, like, sends
- 16 a payment out by wire transfer to pay for the invoice?
- 17 A. Outside of any intermediate accounting with
- 18 regard to payables and the like accounts, it would flow
- 19 through to an account in probably the 800 series.
- Q. And the 800 would be that series that you
- 21 say in your testimony addresses gas costs; is that
- 22 correct?
- 23 A. That is correct.
- Q. Okay. And when Laclede books that cost to
- 25 that gas cost account, if a customer ultimately doesn't

- 1 pay Laclede a portion of the bill, does Laclede remove
- 2 that from the gas cost account?
- 3 A. Whether a customer pays the bill or not has
- 4 no impact on it, on the expense side of Laclede in the 800
- 5 series.
- 6 Q. Okay. So that gas cost stays right there
- 7 in the USOA gas cost account regardless of whether the
- 8 customer pays for it or not; is that right?
- 9 A. That is correct.
- 10 Q. Okay. And your testimony isn't because
- 11 FERC has a Uniform System of Accounts that says here's
- 12 where you book uncollectible expense, that it's FERC
- 13 that's supposed to go ahead and determine the issue that's
- 14 before the Commission here today?
- 15 A. Not only does FERC not show that, Generally
- 16 Accepted Accounting Principles would not provide to
- 17 transfer that expense.
- 18 Q. Okay. So it's, what, the FASB board that
- 19 should be determining the issue here today and FERC
- 20 together?
- 21 A. All of the authoritative sources recognize
- 22 the difference between expense to Laclede for gas purposes
- 23 and revenues billed to customers in the subsequent
- 24 inability to collect a portion of those revenues, as
- 25 Mr. Solt testified earlier today. Only Laclede is

- 1 asserting that for some -- without any authoritative
- 2 source, that the failure to collect is something other
- 3 than a cost of sales.
- 4 Q. Let me ask you again, Mr. Trippensee, is
- 5 your testimony today that the Federal Energy Regulatory
- 6 Commission and whoever writes, you know, Generally
- 7 Accepted Accounting Principles have already decided this
- 8 issue and that this Commission is powerless in the face of
- 9 what they've already decided because when things book and
- 10 how they account for things to make a policy
- 11 determination?
- 12 A. I do not believe you will find in my
- 13 testimony saying the Commission is powerless. What I
- 14 am -- put in my testimony is that there is no
- 15 authoritative source that supports the position of the
- 16 company that somehow this is magically transferred into a
- 17 gas cost. The ability to track dollars is not something
- 18 that is in any financial literature.
- 19 Q. Okay. So just to clarify, would it be fair
- 20 to say then that you do think the Commission has the power
- 21 to do this, albeit against your recommendation of what you
- 22 think are authorities on various matters?
- 23 A. Within the legal parameters of the state of
- 24 Missouri, which outside of the rate case I believe our
- 25 Brief will cover the ability to do something outside of a

- 1 rate case, to adjust rates.
- Q. With that caveat and within those legal
- 3 parameters, you're not suggesting with your testimony that
- 4 the Commission cannot make that policy determination
- 5 because of something FERC has done with its accounts or
- 6 because of something that is in Generally Accepted
- 7 Accounting Principles?
- 8 A. If the Commission chooses to ignore all
- 9 authoritative resources and accept Laclede's position, I
- 10 would imagine this Commission has the ability to do that
- 11 at their level in the Report and Order.
- 12 Q. Now, Mr. Trippensee, have you made an
- 13 effort to get on the phone to the staffs in these 17 other
- 14 jurisdictions and talk to them about how they're violating
- 15 accounting principles and the FERC Uniform System of
- 16 Accounts?
- 17 A. No, sir, I have not. I did not have time
- 18 to do that nor, quite frankly, do I feel that -- let me
- 19 rephrase that.
- 20 The Commission -- this state, the FERC, the
- 21 Generally Accepted Accounting Principles, how other states
- 22 treat their utilities is their business. I'm making a
- 23 professional recommendation to this Commission.
- Q. Well, the FERC Uniform System of Accounts
- 25 is pretty much in effect throughout the country, isn't it?

- 1 A. If adopted by those state commissions, yes.
- Q. And Generally Accepted Accounting
- 3 Principles is something that's pretty much observed
- 4 throughout the country?
- 5 A. Yes.
- 6 Q. So your view would be at least for the 17
- 7 state commissions, they're kind of out there like
- 8 violating the heck out of these things and approving these
- 9 things without taking these factors into consideration?
- 10 A. Well, I do not know whether they took that
- 11 factor into consideration or not.
- 12 Q. Okay. Now, at lines 10 and 11 of your
- 13 rebuttal testimony, you state that uncollectible
- 14 expense --
- 15 A. Lines 10 and 11. Can I have a page,
- 16 please?
- 17 Q. I'll find it. If you find it first, let me
- 18 know.
- 19 A. Maybe you could try page 5. It has
- 20 uncollectible expense on line 10.
- Q. Yeah. That's it. Thank you.
- 22 A. You're always welcome.
- Q. Now, there you say, uncollectible expense
- 24 has not required Laclede to pay a third party to provide
- 25 goods or services, whereas Laclede does pay third parties

- for its gas cost; is that correct?
- 2 A. That is a correct reading of that sentence,
- 3 yes.
- 4 Q. Okay. To your knowledge, has Laclede paid
- 5 suppliers for the gas costs it has used to serve all of
- 6 its customers regardless of whether they pay for it or
- 7 don't?
- 8 A. I think I understood your question. I
- 9 think the answer is yes, I would assume you've paid them.
- 10 I haven't seen any --
- 11 Q. You have no reason to believe we haven't?
- 12 A. No.
- 13 Q. And at the bottom of page 5 and the top of
- 14 page 6, you discuss the value of incentives as recognized
- 15 by the Commission in some Orders from 2004 and 2006; is
- 16 that correct?
- 17 A. 2004 and 2007, but yes.
- 18 Q. And that involved Missouri Gas Energy and
- 19 their request to establish some sort of environmental
- 20 fund?
- 21 A. I'd have to go back and check on the
- 22 specific type of funds.
- Q. Okay. I mean, do you know what the
- 24 circumstances were of -- and the terms and conditions
- 25 under which they were seeking approval of that fund?

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1 A. I would have to go back and check the
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- 2 specific circumstances.
- Q. Okay.
- 4 A. It's been about three months since we filed
- 5 this.
- 6 Q. That's fine. I mean, what you know about
- 7 this is pretty much in your testimony right here?
- 8 A. Those were the relevant comments out of
- 9 those orders that were germane to this policy discussion.
- 10 Q. So if I were to go ahead and ask you to
- 11 compare MGE's proposal regarding this environmental fund
- 12 to the company's proposal and how they were alike and how
- 13 they were different, you wouldn't be prepared to do that
- 14 right now?
- 15 A. Not at this time, no.
- 16 Q. Okay.
- 17 A. If you wish to seek a postponement, I'd be
- 18 happy to do that.
- 19 Q. That's quite all right. Thanks for the
- 20 suggestion.
- 21 Now, you also talk about regulatory lag and
- 22 the benefit of regulatory lag as far as providing
- 23 incentive to be efficient; is that correct?
- 24 A. Yes.
- 25 O. Okay. And that particular incentive is

- 1 between rate cases, you know, costs go up, you absorb
- 2 100 percent, if the costs go down, you get the benefit of
- 3 100 percent; is that right?
- 4 A. It provides a real-time incentive for the
- 5 company to maintain its efficiency, just like what happens
- 6 in the real competitive market, has been testified to by
- 7 Southwestern Bell witnesses, by studies, by a gentleman
- 8 named Mr. Meyers, and I think recently I was reading
- 9 Dr. Morin, fundamentals, discussed the benefits of it.
- 10 Q. Sure, but you -- you wouldn't take the
- 11 position that the only good incentive is 100 percent
- 12 incentive, would you?
- 13 A. The only good incentive is 100 percent
- 14 incentive?
- 15 Q. Right.
- 16 A. I think we have experimented with different
- incentive programs in this state that I've discussed
- 18 before this Commission.
- 19 Q. Yeah. Like --
- 20 A. Which is a different regulatory format than
- 21 traditional regulation.
- 22 Q. Okay. That's fine. But in those different
- 23 approaches, they have approved incentives that are
- 24 something less than 100 percent; is that right?
- 25 A. I believe so.

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1 Q. I mean, some have been like a fuel
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- 2 adjustment clause, like a 5 percent incentive. Does that
- 3 sound familiar?
- 4 A. A 5 percent incentive on a fuel adjustment
- 5 clause?
- Q. Right.
- 7 A. Which is significantly different order of
- 8 magnitude than 25 percent incentive on uncollectible
- 9 expense.
- 10 Q. Okay. But, you know, we've also approved
- 11 like, 10 percent incentives for the first 2 million, say,
- 12 on off-system sales and another, like, 5 percent for the
- 13 next 2 million. Are you familiar with that?
- 14 A. No, I'm not. Can I comment on that? I was
- 15 not involved in that.
- 16 Q. Okay. And on the gas supply incentive
- 17 program, is it a 10 percent incentive?
- 18 A. I was not involved with that either.
- 19 Q. So you're unaware of that particular
- 20 incentive. How many -- well, how many incentive features
- 21 are you aware of?
- 22 A. Dealt with the regulatory plans for
- 23 Southwestern Bell, for AmerenUE. Let's see.
- Q. Were those 100 percent incentives?
- 25 A. Those were scaled incentives after -- based

- 1 on the overall rate of return, which is also a significant
- 2 difference, after -- around a boundary around a specified
- 3 rate of return, and earnings above -- or earnings above a
- 4 certain threshold limits were then provided to, I believe,
- 5 refund to customers at certain levels.
- 6 Q. But certainly, I mean, you know, when all
- 7 is said and done, there have been a large number of
- 8 incentive programs that have been approved by the
- 9 Commission based on the theory that something short of a
- 10 100 percent absorption or retention provides a sufficient
- 11 enough incentive, would that be a generally true
- 12 statement?
- 13 A. The ones I'm familiar with dealt with total
- 14 rate of return in general, not specific items such as the
- 15 GSIP and the other one you referenced
- 16 Q. Okay. So you're just not familiar with the
- 17 other ones, so would that be one of the reasons maybe you
- 18 didn't take those other ones into consideration in
- 19 discussing regulatory lag here?
- 20 A. I did not take those into consideration in
- 21 discussing regulatory lag because what we're looking at
- 22 here is looking at the overall rate of return of Laclede
- 23 Gas and the proposal to take a specific cost of service
- 24 component and try and adjust rates in between rate cases
- 25 without considering all relevant factors, which is the

- 1 basic underlying principle of rate of return regulation.
- 2 Cost -- Missouri is not a cost recovery state. To my
- 3 knowledge and practice, it is based on the overall rate of
- 4 return.
- 5 Q. So would the answer to my question be that
- 6 you did not take those other incentive mechanisms into
- 7 consideration?
- 8 A. I believe I just answered your question,
- 9 Mr. Pendergast.
- 10 O. And the answer was no?
- 11 A. The answer was that I looked at the
- 12 regulatory policy utilized to regulate the rates for
- 13 Laclede and addressing single issue cost of service
- 14 components that dealt with revenue collection, bad debt
- 15 expense.
- 16 Q. Okay. So if there was an incentive
- 17 mechanism that dealt with the single issue off-system
- 18 sales, you didn't look at that one, right?
- 19 A. Off-system sales is associated with gas
- 20 or --
- 21 CHAIRMAN DAVIS: Judge, can I interrupt
- 22 here? Mr. Pendergast, if you want to ask this Commission
- 23 for leave to ask this witness leading questions that can
- 24 be answered with yes, no, maybe, I don't know, I'm fine
- 25 with that. Now, he may not be, and they may want to out

- 1 vote me on that, but certainly if you want to ask him to
- 2 respond to your questions, I want you to know that you
- 3 have a right to do that.
- 4 MR. PENDERGAST: Thank you, Mr. Chairman.
- 5 BY MR. PENDERGAST:
- 6 Q. So when I asked the question about
- 7 off-system sales and you didn't look at that particular
- 8 cost item that addresses just off-system sales, that would
- 9 be true, yes or no?
- 10 A. No, I did not look at the impact of that on
- 11 uncollectibles.
- 12 Q. Okay. And the same thing would be true of
- 13 whatever individual cost elements are addressed by the
- 14 company's GSIP; is that correct?
- 15 A. I was aware of the GSIP. It was a cost of
- 16 gas. I considered it to that extent.
- 17 O. Okay. So you looked at it to that extent,
- 18 but no more?
- 19 A. That is correct.
- Q. Okay. And you're aware of trackers that
- 21 track, say, costs for things like pension and OPEBs
- 22 between rate cases?
- 23 A. They track the book level of expense with
- 24 regard to those items.
- 25 Q. Okay. And they reconcile those back to

- 1 actual cost; is that correct?
- 2 A. With regard strictly to the expense
- 3 recorded, yes.
- 4 Q. And can you tell me why it is an expense
- 5 item like that, like pensions that are treated differently
- 6 than say payroll?
- 7 A. I believe the discussion with regard to
- 8 pensions is that they are controlled by the Financial
- 9 Accounting Standard Board's pronouncement on what has to
- 10 be recorded on the company's books for financial reporting
- 11 purposes and is effectively beyond the control of the
- 12 company, except to the extent of determining what pensions
- or benefits are available to their employees and/or
- 14 retirees.
- 15 Q. Okay. So from your perspective, it's
- 16 partially due at least to the fact that this is mandated
- 17 by some outside factor?
- 18 A. Change in accounting rules that address
- 19 this in the mid to late '90s that would have resulted in a
- 20 significant and very material impact on the earnings of
- 21 the several industries bottom line within one year,
- 22 because I think if I remember right it required immediate
- 23 recognition, which would have had significant impact on
- 24 your reported financial earnings.
- 25 Q. And to your knowledge, is it also due to

- 1 the fact that pension expense is affected by changes in
- 2 the market value of plant assets which go up with the
- 3 stock market and go down with the stock market and is
- 4 therefore rather volatile in nature?
- 5 A. That is proved to be one of the -- when
- 6 initially those rules were put into place, that was not a
- 7 concern. That has proven to be a major concern and a
- 8 major headache for all parties involved in the process.
- 9 Q. So because of that consideration, as well
- 10 as the mandated nature of it, we have a mechanism that
- 11 tracks this over time and reconciles it back to actual
- 12 costs so the utility doesn't over-recover it and customers
- don't overpay for it; would that be a generally correct
- 14 statement?
- 15 A. The one concern I would have, yes, with the
- 16 qualification that you use the term actual costs. Those
- 17 are related to market valuations, which do not involve any
- 18 actual cash outlay. They're simply book recorded entries.
- 19 Q. Okay. Well, with the actual valuation
- 20 then, with the actual valuation?
- 21 A. With the valuation at the time the
- 22 calculation is made. The next day that valuation is
- 23 changed.
- Q. Okay. Now, just real quickly, you make
- 25 some comments about payroll expense and how that compares

- 1 to bad debt expense on pages, I think, 10 and -- let's
- 2 see, 10 of your testimony, and also I believe you had a
- 3 table --
- A. Also on page 10.
- 5 Q. Yeah. And you're just talking about how
- 6 increases and decreases in bad debt expense compares to
- 7 increases in payroll cost; is that right?
- 8 A. Yes, I did.
- 9 Q. And payroll costs are basically made up of
- 10 wages and salaries and benefits; is that correct?
- 11 A. I believe the number I provided there was
- 12 just strictly wages. I don't believe it included employee
- 13 benefits.
- 14 Q. Looking at wages, I mean, are you aware of
- 15 whether wages typically will increase or decrease by
- 16 50 percent or more in a given six-month period?
- 17 A. In a given six-month period?
- 18 Q. Yeah. Ever seen that happen?
- 19 A. I have not seen that happen.
- Q. Okay. So from the standpoint that gas
- 21 costs do do that, they would be different than payroll
- 22 costs; is that right?
- 23 A. Gas costs would be different than payroll
- 24 costs, just as they're different than uncollectible
- 25 expense.

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1 Q. That's what the Commission's here to
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- 2 determine.
- 3 A. Well, the percentage change are different.
- 4 Q. Sure. But the volatility in gas costs
- 5 wouldn't you say is generally significantly greater than
- 6 the volatility in payroll costs?
- 7 A. In gas costs, yes.
- 8 Q. And is there anything in payroll costs that
- 9 you can think of that tends to go ahead and affect the
- 10 level of those costs that would be comparable, say, to
- 11 changes in the Cold Weather Rule?
- 12 A. Could you repeat that? I'm sorry.
- 13 Q. Yeah. Is there any external factor
- 14 applicable to wages that can go ahead and change what you
- 15 have to pay employees that is comparable to a change in
- 16 say a regulatory requirement related to providing service
- 17 during a Cold Weather Rule period and its potential impact
- 18 on uncollectible expense?
- 19 A. We just had a change in the minimum wage.
- 20 I don't know how that flows through to Laclede's
- 21 employees.
- 22 Q. Okay.
- 23 A. But other items, I would have to think
- 24 about that.
- 25 Q. Okay. Well, in any event, I just wanted to

- 1 ask you, you've got the actual writeoff numbers here.
- 2 These are actual writeoffs on Laclede's books; is that
- 3 correct?
- 4 A. That was the source of them, yes.
- 5 Q. Okay. Fine. And these do not reflect, to
- 6 your knowledge, the impact of the Cold Weather Rule
- 7 compliance costs in either 2006 or 2007, do they?
- 8 A. It's my understanding these are the actual
- 9 booked net writeoffs which would have -- is on a customer
- 10 specific basis.
- 11 Q. Okay. But Laclede is going -- authorized
- 12 to recover about four and a half million dollars
- 13 associated with the Cold Weather Rule changes that were
- made in 2006; is that your understanding?
- 15 A. They are authorized to recover revenues.
- 16 This is the expense and the provision, the reserve side.
- 17 Q. That's fine.
- 18 A. Those are totally separate.
- 19 Q. And when customers took advantage of those
- 20 rule provisions and they became a cost under the Cold
- 21 Weather Rule, do you know if that had any impact on the
- 22 uncollectible expense?
- 23 A. This is not expense, Mr. Pendergast. This
- 24 is the --
- 25 Q. The --

1 A. This is the analysis of the provision which

- 2 those customers would flow through regardless of Cold
- 3 Weather Rules.
- Q. Do you know if that had any impact on this
- 5 provision, on this particular item?
- 6 A. To my knowledge, it had no impact on it.
- 7 Q. Okay. Have you done an analysis to
- 8 determine that?
- 9 A. That was the question -- the question posed
- 10 to the company was to provide the actual total writeoffs
- 11 and any net collections as it hits the provision.
- 12 Q. I know. And I understand that. And what
- 13 I'm asking you is, do you know whether or not those
- 14 numbers would have been different if we hadn't had a Cold
- 15 Weather Rule where we put customers back on, we reinstated
- 16 them? The reinstatements do have an impact on this
- 17 number, do they not?
- 18 A. Reinstatement would have an impact.
- 19 Q. Okay. And do you know whether or not that
- 20 particular impact would have artificially lowered these
- 21 numbers in 2006 and 2007?
- 22 A. I haven't done any analysis on that.
- 23 Q. So you just don't know?
- 24 A. I don't.
- 25 Q. Okay.

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1 A. I said that I -- yes.
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- Q. That's fine. Thank you.
- MR. PENDERGAST: Thank you, Mr. Trippensee.
- 4 Thank you.
- 5 JUDGE WOODRUFF: Come up to questions from
- 6 the Bench then. Commissioner Jarrett?
- 7 COMMISSIONER JARRETT: No questions. Thank
- 8 you, Mr. Trippensee.
- 9 COMMISSIONER GUNN: I don't have any
- 10 questions.
- JUDGE WOODRUFF: Chairman Davis?
- 12 CHAIRMAN DAVIS: No questions.
- JUDGE WOODRUFF: No need for recross. Any
- 14 redirect?
- MR. POSTON: Yes, thank you. Just a few.
- 16 REDIRECT EXAMINATION BY MR. POSTON:
- 17 O. There were a few questions posed to you.
- 18 One was about ability to track dollars, and I think the
- 19 other was about regulatory lag, and you referenced
- 20 authoritative resources. I think at one point you
- 21 mentioned that a Dr. Morin, I think it was?
- 22 A. Yes.
- 23 Q. Is this the resource that you -- you're
- 24 referring to? What is the resource you're referring to?
- 25 A. Dr. Roger Morin has several books out

- 1 there, but the one we -- I often have looked at is
- 2 Regulatory Finance, Utilities' Cost of Capital. It's
- 3 cited by virtually -- most -- well, cited by most rate of
- 4 return analysts in testimony on the various methods of
- 5 determining rate of return addressing risk.
- 6 Q. And so in what sense did you rely on this
- 7 resource in your testimony?
- 8 A. Well, I've read it before, several times,
- 9 in total once, and several times parts. It's just -- it
- 10 provides a discussion of the theoretical background for
- 11 rate of return regulation, the risk inherent in that -- in
- 12 regulation, the risk of the variability of earnings,
- 13 which, if implemented, Laclede's proposal would eliminate
- 14 or reduce the variability of their earnings, which in turn
- 15 would reduce their risk. That's one of the concerns that
- 16 is not taken into consideration in their proposal is that
- 17 risk reduction.
- 18 Q. And also -- and when you're also answering
- 19 a question of Mr. Pendergast, you made a distinction
- 20 between revenue and expenses responding to his question
- 21 about, I think it was about your writeoff table that you
- 22 included in your testimony, and is that an important
- 23 distinction?
- 24 A. Yes, it's a major distinction. I think as
- 25 Mr. Solt so well described earlier, what is an expense to

- 1 Laclede, they are -- is the expense to Laclede, such as
- 2 gas cost, what they -- the cost of acquiring gas.
- 3 The cost to the customer, the expense to
- 4 the customer is the entire product, which is however
- 5 Laclede utilizes their assets and services to provide this
- 6 product. Laclede records those as expenses. Generally
- 7 Accepted Accounting Principles requires that Laclede
- 8 record the revenue when they sell that product, the
- 9 resulting product to the customer.
- 10 Conversely the customer, if it's a
- 11 business, records that as their cost that they pay Laclede
- 12 as an expense. They don't differentiate between -- go
- 13 back down and trace these dollars back to Laclede's books
- 14 and records. That's what -- revenue and expense are two
- 15 separate things under all -- under accounting, under
- 16 Generally Accepted Accounting Principles, under the
- 17 Uniform System of Accounts.
- 18 The inability to collect revenue is simply
- 19 that. It's a cost of sales, as Mr. Solt indicated,
- 20 correctly indicated, and it is recorded as such in the
- 21 USOA and Generally Accepted Accounting Principles. Cash
- 22 collection doesn't impact financial statements.
- Q. So how does what they're proposing to do
- 24 tie in to what you're saying is the Generally Accepted
- 25 Accounting Principle and USOA the way they, I quess

1 dictate that this should be done? How is what Laclede's

- 2 doing different?
- 3 A. What Laclede is doing is they are taking
- 4 their cash collection process procedures and attempting to
- 5 then come back and say we either collect it or didn't
- 6 collect monies, and then changing their rate through the
- 7 PGA, which is a, at least in my viewpoint, a component of
- 8 the total cost of service, total cost being all costs
- 9 incurred to supply gas to the customer.
- 10 And the fact that the Commission chooses to
- 11 charge the customer under two different rates, a PGA rate
- 12 and a base rate, and then actually for that matter a
- 13 customer charge rate also, that's a rate design question,
- 14 how you get your revenues.
- 15 But the bottom line is, Laclede's expenses
- 16 are recorded and segregated from how they bill their
- 17 revenues, and so trying to -- trying to take a cash
- 18 collection and then influence those rates in my nonlegal
- 19 opinion is looking at one factor without looking at all
- 20 relevant factors.
- 21 And, of course, the ultimate factors, at
- 22 least in my 30 years' experience, is the rate of return.
- 23 And if I've reduced my risk of my earnings variability,
- 24 I've reduced my cost of equity, therefore. If that's not
- 25 considered in this change that Laclede has proposed, then

1 I don't see how you could be looking at all relevant

- 2 factors.
- MR. POSTON: Thank you. That's all I have.
- 4 JUDGE WOODRUFF: All right.
- 5 Mr. Trippensee, you can step down.
- 6 THE WITNESS: Thank you.
- 7 JUDGE WOODRUFF: And that's the last
- 8 witness. I believe the one remaining question is the
- 9 briefing schedule. I was looking at February 13th for
- 10 Initial Briefs, the 27th of February for Reply Briefs.
- 11 Does that strike everyone as okay?
- 12 MR. POSTON: What was the second date?
- 13 JUDGE WOODRUFF: The 22nd. Those are both
- 14 Fridays. Okay. I'll issue an Order setting out that
- 15 briefing schedule.
- 16 All right. With that, then, we are
- 17 adjourned.
- 18 WHEREUPON, the hearing of this case was
- 19 concluded.

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1	CERTIFICATE
2	STATE OF MISSOURI)) ss.
3	COUNTY OF COLE)
4	I, Kellene K. Feddersen, Certified
5	Shorthand Reporter with the firm of Midwest Litigation
6	Services, and Notary Public within and for the State of
7	Missouri, do hereby certify that I was personally present
8	at the proceedings had in the above-entitled cause at the
9	time and place set forth in the caption sheet thereof;
10	that I then and there took down in Stenotype the
11	proceedings had; and that the foregoing is a full, true
12	and correct transcript of such Stenotype notes so made at
13	such time and place.
14	Given at my office in the City of
15	Jefferson, County of Cole, State of Missouri.
16	
17	Kellene K. Feddersen, RPR, CSR, CCR
18	Notary Public (County of Cole) My commission expires March 28, 2009.
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