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**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO. ER-2006-0314**

**DIRECT TESTIMONY**

**OF**

**J. RANDALL WOOLRIDGE**

**ON BEHALF OF**

**THE DEPARTMENT OF ENERGY – NATIONAL  
NUCLEAR SECURITY ADMINISTRATION**

Jefferson City, Missouri  
August 2006

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# Kansas City Power & Light Company

Direct Testimony of  
J. Randall Woolridge

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## LIST OF EXHIBIT

<u>Exhibit</u>	<u>Title</u>
JRW-1	Recommended Rate of Return
JRW-2	The Impact of the 2003 Tax Law on Required Returns
JRW-3	Summary Financial Statistics
JRW-4	Capital Structure Ratios and Debt Cost Rates
JRW-5	Public Utility Capital Cost Indicators
JRW-6	Industry Average Betas
JRW-7	DCF Study
JRW-8	CAPM Study
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1 **Q. PLEASE STATE YOUR FULL NAME, ADDRESS, AND OCCUPATION.**

2 A. My name is J. Randall Woolridge and my business address is 120 Haymaker Circle, State  
3 College, PA 16801. I am a Professor of Finance and the Goldman, Sachs & Co. and Frank P. Smeal  
4 Endowed University Fellow in Business Administration at the University Park Campus of the  
5 Pennsylvania State University. I am also the Director of the Smeal College Trading Room and  
6 President of the Nittany Lion Fund, LLC. A summary of my educational background, research, and  
7 related business experience is provided in Appendix A.

8

9

**I. SUBJECT OF TESTIMONY**

10

11 **Q. ON WHOSE BEHALF ARE YOU APPEARING?**

12 A. Keres Consulting, Inc. holds a contract with the United States Department of Energy to  
13 provide a number of services, including assistance with utility procurement, contracts and rates  
14 administration, as well as intervention in utility rate proceedings that significantly impact large  
15 DOE facilities. Keres Consulting, Inc. has been retained by the United States Department of  
16 Energy to review Kansas City Power and Light Company's application to the Missouri Public  
17 Service Commission ("MPSC" or "Commission") to increase Missouri electric retail rates. I am  
18 acting as a consultant in this case to Keres Consultant, Inc. Thus, the testimony I am presenting  
19 is offered on behalf of the United States Department of Energy that is representing the interest of  
20 the National Nuclear Security Administration ("DOE-NNSA") and other affected Federal  
21 Executive Agencies.

1 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?**

2 A. I have been asked by DOE-NNSA to provide an opinion as to the overall fair rate of return  
3 or cost of capital for Kansas City Power & Light Company ("KCP&L" or "Company"). I have also  
4 been asked to evaluate the rate of return testimony of KCP&L witness Samuel C. Hadaway.

5 **Q. HAVE YOU ALSO REVIEWED OTHER KCP&L TESTIMONY?**

6 A. Yes. I also reviewed the testimonies of KCP&L witnesses Camfield and Giles. However,  
7 their discussion regarding cost of capital issues are non-technical and unsupported by empirical  
8 analysis and hence I will not be addressing their testimonies.

9 **Q. PLEASE REVIEW YOUR COST OF CAPITAL RETURN FINDINGS.**

10 A. I have independently arrived at a cost of capital for the electric utility services of KCP&L. I  
11 have established an equity cost rate of 9.00% for KCP&L by applying the Discounted Cash Flow  
12 ("DCF") and a Capital Asset Pricing Model ("CAPM") approaches to a group of electric utility  
13 companies. Utilizing my equity cost rate, capital structure ratios, and senior capital cost rates, I am  
14 recommending an overall fair rate of return of 7.66% for KCP&L. This recommendation is  
15 summarized in Exhibit\_(JRW-1).

16

17 **II. AN OVERVIEW OF CAPITAL COSTS IN TODAY'S MARKETS**

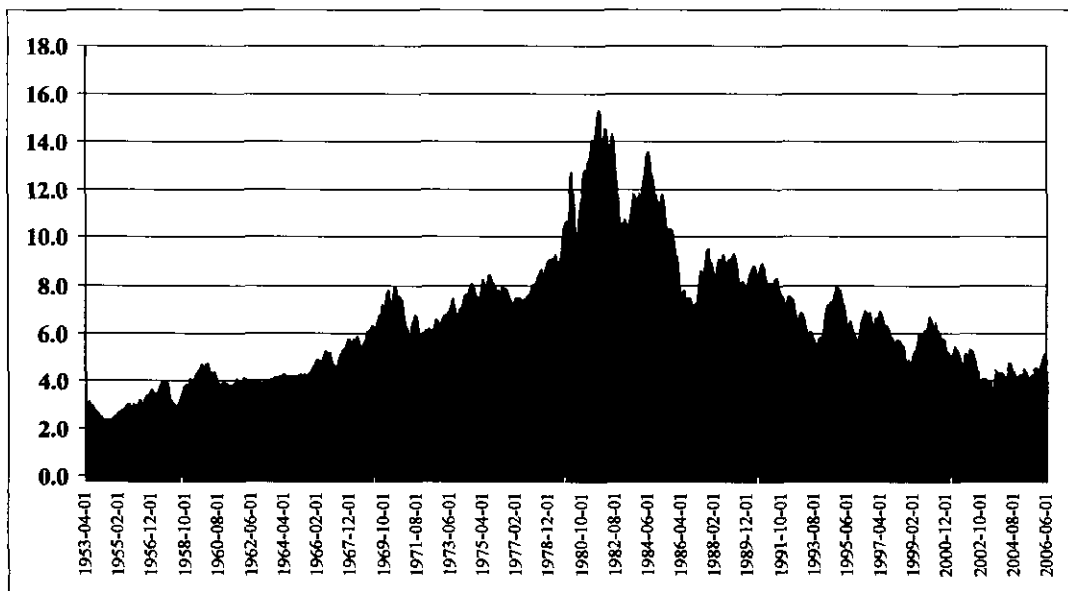
18

19 **Q. PLEASE DISCUSS CAPITAL COSTS IN TODAY'S MARKETS.**

20 A. Long-term capital cost rates for U.S. corporations are currently at their lowest levels in

1 more than four decades. Long-term corporate capital cost rates are determined by the level of  
2 interest rates and the risk premium demanded by investors to buy the debt and equity capital of  
3 corporate issuers. The base level of interest rates in the US economy is indicated by the rates on  
4 ten-year U.S. Treasury bonds. The rates are provided in the graph below from 1953 to the  
5 present. As indicated, prior to the decline in rates that began in the year 2000, the 10-year  
6 Treasury had not been in the 4-5 percent range since the 1960s.

7 **Yields on Ten-Year Treasury Bonds**  
8 **1953-Present**

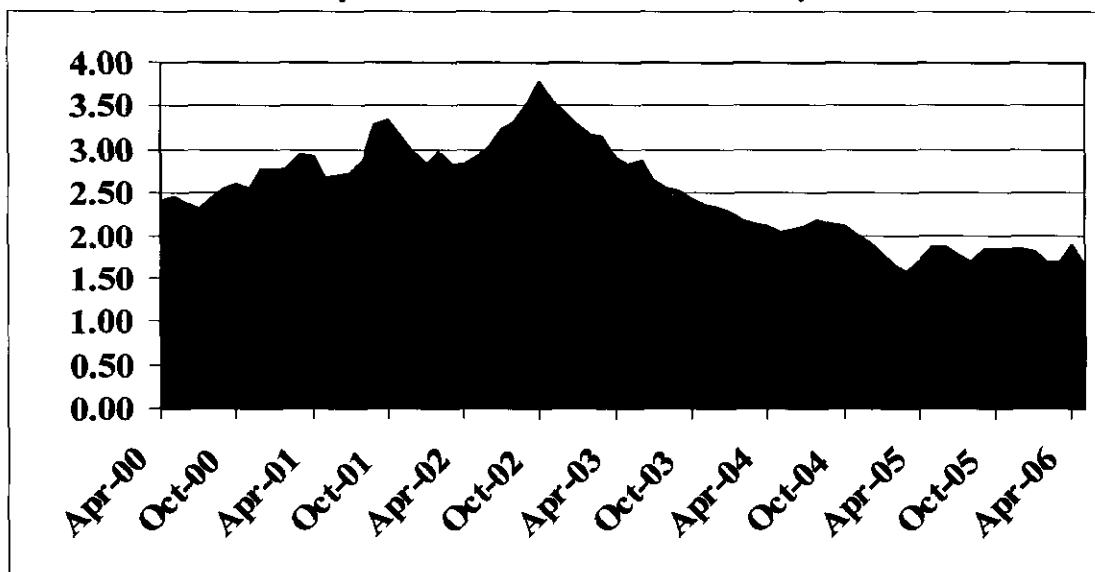


9  
10  
11 Source: <http://research.stlouisfed.org/fred2/data/GS10.txt>  
12

13 The second base component of the corporate capital cost rates is the risk premium. The  
14 risk premium is the return premium required by investors to purchase riskier securities. Risk

1 premiums for bonds are the yield differentials between different bond classes as rated by  
2 agencies such as Moody's, and Standard and Poor's. The graph below provides the yield  
3 differential between Baa-rate corporate bonds and 10-year Treasuries. This yield differential  
4 peaked at 350 basis points (BPs) in 2002 and has declined significantly since that time. This  
5 is an indication that the market price of risk has declined and therefore the risk premium has  
6 declined in recent years.

7 **Corporate Bond Yield Spreads**  
8 **Baa-Rated Corporate Bond Yield Minus Ten-Year Treasury Bond Yield**



9  
10 Source: <http://www.treas.gov/offices/domestic-finance/debt-management/interest-rate/index.html>

11  
12 The equity risk premium is the return premium required to purchase stocks as  
13 opposed to bonds. Since the equity risk premium is not readily observable in the markets (as  
14 are bond risk premiums), and there are alternative approaches to estimating the equity  
15 premium, it is the subject of much debate. One way to estimate the equity risk premium is to

1 compare the mean returns on bonds and stocks over long historical periods. Measured in  
2 this manner, the equity risk premium has been in the 5-7 percent range. But recent studies  
3 by leading academics indicate the forward-looking equity risk premium is in the 3-4 percent  
4 range. These authors indicate that historical equity risk premiums are upwardly biased  
5 measures of expected equity risk premiums. Jeremy Siegel, a Wharton finance professor and  
6 author of the book *Stocks for the Long Term*, published a study entitled "The Shrinking  
7 Equity Risk Premium."<sup>1</sup> He concludes:

8 The degree of the equity risk premium calculated from data estimated  
9 from 1926 is unlikely to persist in the future. The real return on  
10 fixed-income assets is likely to be significantly higher than estimated  
11 on earlier data. This is confirmed by the yields available on Treasury  
12 index-linked securities, which currently exceed 4%. Furthermore,  
13 despite the acceleration in earnings growth, the return on equities is  
14 likely to fall from its historical level due to the very high level of  
15 equity prices relative to fundamentals.  
16

17 Even Alan Greenspan, the former Chairman of the Federal Reserve Board, indicated in an  
18 October 14, 1999, speech on financial risk that the fact that equity risk premiums have  
19 declined during the past decade is "not in dispute." His assessment focused on the  
20 relationship between information availability and equity risk premiums.

21 There can be little doubt that the dramatic improvements in  
22 information technology in recent years have altered our approach to  
23 risk. Some analysts perceive that information technology has  
24 permanently lowered equity premiums and, hence, permanently  
25 raised the prices of the collateral that underlies all financial assets.  
26

---

<sup>1</sup> Jeremy J. Siegel, "The Shrinking Equity Risk Premium," *The Journal of Portfolio Management* (Fall, 1999), p.15.

1 The reason, of course, is that information is critical to the  
2 evaluation of risk. The less that is known about the current state of  
3 a market or a venture, the less the ability to project future  
4 outcomes and, hence, the more those potential outcomes will be  
5 discounted.

6  
7 The rise in the availability of real-time information has reduced the  
8 uncertainties and thereby lowered the variances that we employ to  
9 guide portfolio decisions. At least part of the observed fall in  
10 equity premiums in our economy and others over the past five  
11 years does not appear to be the result of ephemeral changes in  
12 perceptions. It is presumably the result of a permanent technology-  
13 driven increase in information availability, which by definition  
14 reduces uncertainty and therefore risk premiums. This decline is  
15 most evident in equity risk premiums. It is less clear in the  
16 corporate bond market, where relative supplies of corporate and  
17 Treasury bonds and other factors we cannot easily identify have  
18 outweighed the effects of more readily available information about  
19 borrowers.<sup>2</sup>  
20

21 In sum, the relatively low interest rates in today's markets as well as the lower risk premiums  
22 required by investors indicate that capital costs for U.S. companies are the lowest in decades. In  
23 addition, the *Jobs and Growth Tax Relief Reconciliation Act of 2003* further lowered capital cost  
24 rates for companies.

25 **Q. HOW DID THE *JOBS AND GROWTH TAX RELIEF RECONCILIATION ACT of***  
26 ***2003* REDUCE THE COST OF CAPITAL FOR COMPANIES?**

27 A. On May 28<sup>th</sup> of 2003, President Bush signed the *Jobs and Growth Tax Relief Reconciliation*  
28 *Act of 2003*. The primary purpose of this legislation was to reduce taxes to enhance economic

---

<sup>2</sup> Alan Greenspan, "Measuring Financial Risk in the Twenty-First Century," Office of the Comptroller of the Currency Conference, October 14, 1999.



1 growth. A primary component of the new tax law was a significant reduction in the taxation of  
2 corporate dividends for individuals. Dividends have been described as “double-taxed.” First,  
3 corporations pay taxes on the income they earn before they pay dividends to investors, then  
4 investors pay taxes on the dividends that they receive from corporations. One of the implications  
5 of the double taxation of dividends is that, all else equal, it results in a higher cost of raising  
6 capital for corporations. The tax legislation reduced the effect of double taxation of dividends by  
7 lowering the tax rate on dividends from the 30 percent range (the average tax bracket for  
8 individuals) to 15 percent.

9 Overall, the 2003 tax law reduced the pre-tax return requirements of investors, thereby  
10 reducing corporations’ cost of equity capital. This is because the reduction in the taxation of  
11 dividends for individuals enhances their after-tax returns and thereby reduces their pre-tax  
12 required returns. This reduction in pre-tax required returns (due to the lower tax on dividends)  
13 effectively reduces the cost of equity capital for companies. The 2003 tax law also reduced the  
14 tax rate on long-term capital gains from 20% to 15%. My assessment indicates that the  
15 magnitude of the reduction in corporate equity cost rates could be as large as 100 basis points  
16 (See Exhibit\_(JRW-2)).

17 **III. COMPARISON GROUP SELECTION**

18  
19 **Q. PLEASE DESCRIBE YOUR APPROACH TO DEVELOPING A FAIR RATE OF**

---

1 **RETURN RECOMMENDATION FOR KCP&L.**

2 A. To develop a fair rate of return recommendation for KCP&L, I evaluated the return  
3 requirements of investors on the common stock of a group of publicly-held electric utility  
4 companies.

5 **Q. PLEASE DESCRIBE YOUR GROUPS OF ELECTRIC SERVICE COMPANIES.**

6 A. I have elected to utilize the proxy group of twenty-four electric utility companies employed  
7 by KCP&L witness Hadaway. I believe that these companies represent a reasonable proxy group to  
8 estimate an equity cost rate for KCP&L. Summary financial statistics for these companies are  
9 provided on page 1 of Exhibit\_(JRW-3). On average, the proxy group has average operating  
10 revenues and net plant of \$5,330.5M and \$8,075.0M, respectively. The group has an average  
11 common equity ratio of 46.0%, and a current average earned return on common equity of 9.5%.

12

13

**IV. CAPITAL STRUCTURE RATIOS AND DEBT COST RATES**

14

15 **Q. WHAT CAPITAL STRUCTURE RATIOS AND SENIOR CAPITAL COST RATES**  
16 **ARE YOU USING TO ESTIMATE AN OVERALL RATE OF RETURN FOR KCP&L?**

17 A. Exhibit\_(JRW-4) provides an evaluation of KCP&L's proposed capital structure and the  
18 average capital structures of the companies in the proxy group. The Company has proposed a  
19 capital structure consisting of 44.67% long-term debt, 1.52% preferred stock, and 53.81% common  
20 equity. The Company has employed a long-term debt cost rate of 6.16% and a preferred stock cost

1 rate of 4.29%. Also shown in Exhibit (JRW-4) is the average capitalization of the companies in the  
2 proxy group of electric utilities. On average, these companies employ 51.25% long-term debt,  
3 1.17% preferred stock, and 47.59% common equity. At this point in the proceeding, I will adopt the  
4 Company's proposed capital structure and senior capital cost rates. It should be noted that this  
5 capital structure provides KCP&L with less leverage and financial risk than the proxy group. I will  
6 also use the KCP&L's proposed debt cost rate of 6.42% and preferred stock cost rate of 4.29%. This  
7 is summarized below.

8 **KCP&L, Inc.**  
9 **Proposed Capital Structure and Senior Capital Cost Rates**

Source of Capital	Capitalization Ratio	Cost Rate
Long-Term Debt	44.67%	6.16%
Preferred Stock	1.52%	4.29%
Common Equity	53.81%	

10  
11  
12 **V. THE COST OF COMMON EQUITY CAPITAL**  
13

14 **A. OVERVIEW**

15 **Q. WHY MUST AN OVERALL COST OF CAPITAL OR FAIR RATE OF RETURN**  
16 **BE ESTABLISHED FOR A PUBLIC UTILITY?**

17 A. In a competitive industry, the return on a firm's common equity capital is determined through  
18 the competitive market for its goods and services. Due to the capital requirements needed to provide  
19 utility services, however, and to the economic benefit to society from avoiding duplication of these  
20 services, some public utilities are monopolies. It is not appropriate to permit monopoly utilities to

1 set their own prices because of the lack of competition and the essential nature of the services they  
2 provide. Thus, regulation seeks to establish prices which are fair to consumers and at the same time  
3 are sufficient to meet the operating and capital costs of the utility, i.e., provide an adequate return on  
4 capital to attract investors.

5 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COST OF CAPITAL IN THE**  
6 **CONTEXT OF THE THEORY OF THE FIRM.**

7 A. The total cost of operating a business includes the cost of capital. The cost of common  
8 equity capital is the expected return on a firm's common stock that the marginal investor would  
9 deem sufficient to compensate for risk and the time value of money. In equilibrium, the expected  
10 and required rates of return on a company's common stock are equal.

11 Normative economic models of the firm, developed under very restrictive assumptions,  
12 provide insight into the relationship between firm performance or profitability, capital costs, and the  
13 value of the firm. Under the economist's ideal model of perfect competition, where entry and exit is  
14 costless, products are undifferentiated, and there are increasing marginal costs of production, firms  
15 produce up to the point where price equals marginal cost. Over time, a long-run equilibrium is  
16 established where price equals average cost, including the firm's capital costs. In equilibrium, total  
17 revenues equal total costs, and because capital costs represent investors' required return on the firm's  
18 capital, actual returns equal required returns and the market value and the book value of the firm's  
19 securities must be equal.

20 In the real world, firms can achieve competitive advantage due to product market

1 imperfections. Most notably, companies can gain competitive advantage through product  
2 differentiation (adding real or perceived value to products) and by achieving economies of scale  
3 (decreasing marginal costs of production). Competitive advantage allows firms to price products  
4 above average cost and thereby earn accounting profits greater than those required to cover capital  
5 costs. When these profits are in excess of that required by investors, or when a firm earns a return  
6 on equity in excess of its cost of equity, investors respond by valuing the firm's equity in excess of  
7 its book value.

8 James M. McTaggart, founder of the international management consulting firm Marakon  
9 Associates, has described this essential relationship between the return on equity, the cost of equity,  
10 and the market-to-book ratio in the following manner:<sup>3</sup>

11 Fundamentally, the value of a company is determined by the cash flow it  
12 generates over time for its owners, and the minimum acceptable rate of return  
13 required by capital investors. This "cost of equity capital" is used to discount the  
14 expected equity cash flow, converting it to a present value. The cash flow is, in turn,  
15 produced by the interaction of a company's return on equity and the annual rate of  
16 equity growth. High return on equity (ROE) companies in low-growth markets,  
17 such as Kellogg, are prodigious generators of cash flow, while low ROE companies  
18 in high-growth markets, such as Texas Instruments, barely generate enough cash  
19 flow to finance growth.

20  
21 A company's ROE over time, relative to its cost of equity, also determines  
22 whether it is worth more or less than its book value. If its ROE is consistently  
23 greater than the cost of equity capital (the investor's minimum acceptable return),  
24 the business is economically profitable and its market value will exceed book value.  
25 If, however, the business earns an ROE consistently less than its cost of equity, it is  
26 economically unprofitable and its market value will be less than book value.  
27

---

<sup>3</sup> James M. McTaggart, "The Ultimate Poison Pill: Closing the Value Gap," *Commentary* (Spring 1988), p. 2.

1 As such, the relationship between a firm's return on equity, cost of equity, and market-to-book ratio  
2 is relatively straightforward. A firm which earns a return on equity above its cost of equity will see  
3 its common stock sell at a price above its book value. Conversely, a firm which earns a return on  
4 equity below its cost of equity will see its common stock sell at a price below its book value.

5 **Q. WHAT ECONOMIC FACTORS HAVE AFFECTED THE COST OF EQUITY**  
6 **CAPITAL FOR PUBLIC UTILITIES?**

7 A. Exhibit\_(JRW-5) provides indicators of public utility equity cost rates over the past decade.  
8 Page 1 shows the yields on 10-year, 'A' rated public utility bonds. These yields peaked in the 1990s  
9 at 10%, and have generally declined since that time. They hovered in the 4.5 to 5.0 percent between  
10 2003 and 2005, and have since increased to the 5.5%. Page 2 provides the dividend yields for the  
11 fifteen utilities in the Dow Jones Utilities Average over the past decade. These yields peaked in 1994  
12 at 7.2%. Since that time they have declined and were below 4.0% as of 2005.

13 Average earned returns on common equity and market-to-book ratios are given on page 3 of  
14 Exhibit\_(JRW-5). Over the past decade, earned returns on common equity have consistently been in  
15 the 10.0 - 13.0 percent range. The high point was 13.45 % in 2001, and they have decreased since  
16 that time. As of 2005, the average was 11.75%. Over the past decade, market-to-book ratios for this  
17 group have increased gradually, but with several ups and downs. The market-to-book average was  
18 1.75 as of 2001, declined to 1.45 in 2003, and increased to 1.95 as of 2005.

19 The indicators in Exhibit\_(JRW-5), coupled with the overall decrease in interest rates,  
20 suggest that capital costs for the Dow Jones Utilities have decreased over the past decade.

1 Specifically for the equity cost rate, the increase in the market-to-book ratios, coupled with a slightly  
2 lower average return on equity, suggests a decline in the overall equity cost rate.

3 **Q. WHAT FACTORS DETERMINE INVESTORS' EXPECTED OR REQUIRED**  
4 **RATE OF RETURN ON EQUITY?**

5 A. The expected or required rate of return on common stock is a function of market-wide, as  
6 well as company-specific, factors. The most important market factor is the time value of money as  
7 indicated by the level of interest rates in the economy. Common stock investor requirements  
8 generally increase and decrease with like changes in interest rates. The perceived risk of a firm is  
9 the predominant factor that influences investor return requirements on a company-specific basis. A  
10 firm's investment risk is often separated into business and financial risk. Business risk encompasses  
11 all factors that affect a firm's operating revenues and expenses. Financial risk results from incurring  
12 fixed obligations in the form of debt in financing its assets.

13 **Q. HOW DOES THE INVESTMENT RISK OF ELECTRIC UTILITY COMPANIES**  
14 **COMPARE WITH THAT OF OTHER INDUSTRIES?**

15 A. Due to the essential nature of their service as well as their regulated status, public utilities are  
16 exposed to a lesser degree of business risk than other, non-regulated businesses. This relatively low  
17 level of business risk allows public utilities to meet much of their capital requirements through  
18 borrowing in the financial markets, thereby incurring greater than average financial risk.  
19 Nonetheless, the overall investment risk of public utilities is below most other industries.  
20 Exhibit\_(JRW-6) provides an assessment of investment risk for 100 industries as measured by beta,

1 which according to modern capital market theory is the only relevant measure of investment risk that  
2 need be of concern for investors. These betas come from the *Value Line Investment Survey* and are  
3 compiled by Aswath Damodaran of New York University. They may be found on the Internet at  
4 <http://www.stern.nyu.edu/~adamodar/>. The study shows that the investment risk of public utilities is  
5 relatively low. The average beta for electric utilities is in the bottom third of the 100 industries in  
6 terms of beta. As such, the cost of equity for the electric utility industry is among the lowest of all  
7 industries in the U.S.

8 **Q. HOW CAN THE EXPECTED OR REQUIRED RATE OF RETURN ON COMMON**  
9 **EQUITY CAPITAL BE DETERMINED?**

10 A. The costs of debt and preferred stock are normally based on historical or book values and  
11 can be determined with a great degree of accuracy. The cost of common equity capital, however,  
12 cannot be determined precisely and must instead be estimated from market data and informed  
13 judgment. This return to the stockholder should be commensurate with returns on investments in  
14 other enterprises having comparable risks.

15 According to valuation principles, the present value of an asset equals the discounted value  
16 of its expected future cash flows. Investors discount these expected cash flows at their required rate  
17 of return that, as noted above, reflects the time value of money and the perceived riskiness of the  
18 expected future cash flows. As such, the cost of common equity is the rate at which investors  
19 discount expected cash flows associated with common stock ownership.

20 Models have been developed to ascertain the cost of common equity capital for a firm. Each



1 model, however, has been developed using restrictive economic assumptions. Consequently,  
2 judgment is required in selecting appropriate financial valuation models to estimate a firm's cost of  
3 common equity capital, in determining the data inputs for these models, and in interpreting the  
4 models' results. All of these decisions must take into consideration the firm involved as well as  
5 conditions in the economy and the financial markets.

6 **Q. HOW DO YOU PLAN TO ESTIMATE THE COST OF EQUITY CAPITAL FOR**  
7 **THE COMPANY?**

8 A. I rely primarily on the Discounted Cash Flow ("DCF") model to estimate the cost of equity  
9 capital. Given the investment valuation process and the nature of the utility business, I believe that  
10 the DCF model provides a good measure of equity cost rates for public utilities. I have also estimate  
11 an equity cost rate for the Company using the Capital Asset Pricing Model (CAPM) study.

12

13

#### **B. DISCOUNTED CASH FLOW ANALYSIS**

14

15 **Q. BRIEFLY DESCRIBE THE THEORY BEHIND THE TRADITIONAL DCF**  
16 **MODEL.**

17 A. According to the discounted cash flow model, the current stock price is equal to the  
18 discounted value of all future dividends that investors expect to receive from investment in the firm.  
19 As such, stockholders' returns ultimately result from current as well as future dividends. As owners  
20 of a corporation, common stockholders are entitled to a pro-rata share of the firm's earnings. The

1 DCF model presumes that earnings that are not paid out in the form of dividends are reinvested in  
2 the firm so as to provide for future growth in earnings and dividends. The rate at which investors  
3 discount future dividends, which reflects the timing and riskiness of the expected cash flows, is  
4 interpreted as the market's expected or required return on the common stock. Therefore this discount  
5 rate represents the cost of common equity. Algebraically, the DCF model can be expressed as:

6  
7 
$$P = \frac{D_1}{(1+k)^1} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_n}{(1+k)^n}$$
  
8  
9

10 where P is the current stock price,  $D_n$  is the dividend in year n, and k is the cost of common equity.

11  
12 **Q. IS THE DCF MODEL CONSISTENT WITH VALUATION TECHNIQUES**  
13 **EMPLOYED BY INVESTMENT FIRMS?**

14 A. Yes. Virtually all investment firms use some form of the DCF model as a valuation  
15 technique. One common application for investment firms is called the three-stage DCF or dividend  
16 discount model (DDM). This model presumes that a company's dividend payout progresses initially  
17 through a growth stage, then proceeds through a transition stage, and finally assumes a steady-state  
18 stage. The dividend-payment stage of a firm depends on the profitability of its internal investments,  
19 which, in turn, is largely a function of the life cycle of the product or service. These stages are  
20 depicted in the graphic below labeled the Three-Stage DCF Model.<sup>4</sup>

21 1. **Growth stage:** Characterized by rapidly expanding sales, high profit margins, and

---

<sup>4</sup> This description comes from William F. Sharp, Gordon J. Alexander, and Jeffrey V. Bailey, *Investments* (Prentice-Hall, 1995), pp. 590-91.

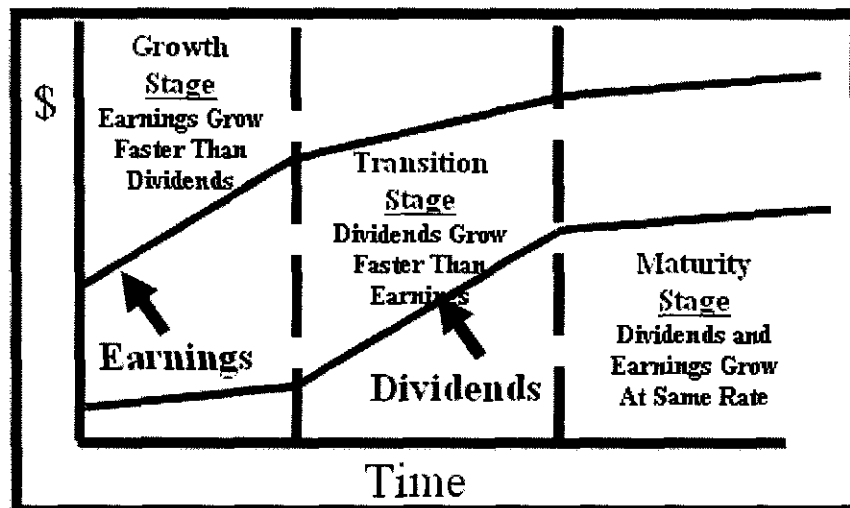
1 abnormally high growth in earnings per share. Because of highly profitable  
2 expected investment opportunities, the payout ratio is low. Competitors are  
3 attracted by the unusually high earnings, leading to a decline in the growth rate.  
4

5 2. **Transition stage:** In later years, increased competition reduces profit margins and  
6 earnings growth slows. With fewer new investment opportunities, the company  
7 begins to pay out a larger percentage of earnings.  
8

9 3. **Maturity (steady-state) stage:** Eventually the company reaches a position where  
10 its new investment opportunities offer, on average, only slightly attractive returns  
11 on equity. At that time its earnings growth rate, payout ratio, and return on equity  
12 stabilize for the remainder of its life. The constant-growth DCF model is appropriate  
13 when a firm is in the maturity stage of the life cycle.  
14

15  
16 In using this model to estimate a firm's cost of equity capital, dividends are projected into  
17 the future using the different growth rates in the alternative stages, and then the equity cost rate  
18 is the discount rate that equates the present value of the future dividends to the current stock  
19 price.  
20

Three-Stage DCF Model



21

1

2 **Q. HOW DO YOU ESTIMATE STOCKHOLDERS' EXPECTED OR REQUIRED**  
3 **RATE OF RETURN USING THE DCF MODEL?**

4 A. Under certain assumptions, including a constant and infinite expected growth rate, and  
5 constant dividend/earnings and price/earnings ratios, the DCF model can be simplified to the  
6 following:

7

$$8 \quad P = \frac{D_1}{k - g}$$

9

10

11 where  $D_1$  represents the expected dividend over the coming year and  $g$  is the expected growth rate of  
12 dividends. This is known as the constant-growth version of the DCF model. To use the constant-  
13 growth DCF model to estimate a firm's cost of equity, one solves for  $k$  in the above expression to  
14 obtain the following:

15

$$16 \quad k = \frac{D_1}{P} + g$$

17

18

19 The economics of the public utility business indicate that the industry is in the steady-state  
20 or constant-growth stage of a three-stage DCF. The economics include the relative stability of the  
21 utility business, the maturity of the demand for public utility services, and the regulated status of  
22 public utilities (especially the fact that their returns on investment are effectively set through the  
23 ratemaking process). The DCF valuation procedure for companies in this stage is the constant-

1 growth DCF. In the constant-growth version of the DCF model, the current dividend payment  
2 and stock price are directly observable. Therefore, the primary problem and controversy in  
3 applying the DCF model to estimate equity cost rates entails estimating investors' expected  
4 dividend growth rate.

5 **Q. WHAT FACTORS SHOULD ONE CONSIDER WHEN APPLYING THE DCF**  
6 **METHODOLOGY?**

7 A. One should be sensitive to several factors when using the DCF model to estimate a firm's  
8 cost of equity capital. In general, one must recognize the assumptions under which the DCF model  
9 was developed in estimating its components (the dividend yield and expected growth rate). The  
10 dividend yield can be measured precisely at any point in time, but tends to vary somewhat over time.  
11 Estimation of expected growth is considerably more difficult. One must consider recent firm  
12 performance, in conjunction with current economic developments and other information available to  
13 investors, to accurately estimate investors' expectations.

14 **Q. PLEASE DISCUSS EXHIBIT\_(JRW-7).**

15 A. My DCF analysis is provided in Exhibit\_(JRW-7). The DCF summary is on page 1 of  
16 this Exhibit and the supporting data and analysis for the dividend yield and expected growth rate  
17 are provided on the following pages.

18 **Q. WHAT DIVIDEND YIELDS ARE YOU EMPLOYING IN YOUR DCF ANALYSIS**  
19 **FOR YOUR GROUP OF ELECTRIC UTILITY COMPANIES?**

20 A. The dividend yields on the common stock for the companies in the group are provided on

1 page 2 of Exhibit\_(JRW-7) for the six -month period ending July, 2006. Over this period, the  
2 average monthly dividend yield for the companies in the groups was 4.7%. As of July, 2006, the  
3 mean dividend yield for the companies in the groups was 4.8%. For the DCF dividend yield, I  
4 use the average of the six month and July, 2006 dividend yields. Hence, the DCF dividends  
5 yield for the group is 4.75%.

6 **Q. PLEASE DISCUSS THE APPROPRIATE ADJUSTMENT TO THE SPOT**  
7 **DIVIDEND YIELD.**

8 A. According to the traditional DCF model, the dividend yield term relates to the dividend yield  
9 over the coming period. As indicated by Professor Myron Gordon, who is commonly associated  
10 with the development of the DCF model for popular use, this is obtained by (1) multiplying the  
11 expected dividend over the coming quarter by 4, and (2) dividing this dividend by the current stock  
12 price to determine the appropriate dividend yield for a firm, which pays dividends on a quarterly  
13 basis.<sup>5</sup>

14 In applying the DCF model, some analysts adjust the current dividend for growth over the  
15 coming year as opposed to the coming quarter. This can be complicated because firms tend to  
16 announce changes in dividends at different times during the year. As such, the dividend yield  
17 computed based on presumed growth over the coming quarter as opposed to the coming year can be  
18 quite different. Consequently, it is common for analysts to adjust the dividend yield by some  
19 fraction of the long-term expected growth rate.

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<sup>5</sup> *Petition for Modification of Prescribed Rate of Return*, Federal Communications Commission, Docket No. 79-05,

1           The appropriate adjustment to the dividend yield is further complicated in the regulatory  
2 process when the overall cost of capital is applied to a projected or end-of-future-test-year rate base.  
3           The net effect of this application is an overstatement of the equity cost rate estimate derived from  
4 the DCF model. In the context of the constant-growth DCF model, both the adjusted dividend yield  
5 and the growth component are overstated. The overstatement results from applying an equity cost  
6 rate computed using current market data to a future or test-year-end rate base which includes growth  
7 associated with the retention of earnings during the year. In other words, an equity cost rate times a  
8 future, yet to be achieved rate base, results in an inflated dividend yield and growth rate.

9           **Q.     GIVEN THIS DISCUSSION, WHAT ADJUSTMENT FACTOR WILL YOU USE**  
10 **FOR YOUR DIVIDEND YIELD?**

11          A.     I will adjust the dividend yield by 1/2 the expected growth so as to reflect growth over the  
12 coming year.

13          **Q.     PLEASE DISCUSS THE GROWTH RATE COMPONENT OF THE DCF MODEL.**

14          A.     There is much debate as to the proper methodology to employ in estimating the growth  
15 component of the DCF model. By definition, this component is investors' expectation of the long-  
16 term dividend growth rate. In developing growth expectations, investors have access to both  
17 historical and projected growth rates for earnings and dividends per share and for internal or book  
18 value growth.

19          **Q.     WHAT GROWTH DATA HAVE YOU REVIEWED FOR THE TWO GROUPS OF**

---

Direct Testimony of Myron J. Gordon and Lawrence I. Gould at 62 (April 1980).

1 **ELECTRIC COMPANIES?**

2 A. I have analyzed a number of measures of growth for the electric utility companies. I have  
3 reviewed *Value Line's* historical and projected growth rate estimates for EPS, DPS, and BVPS. In  
4 addition, I have utilized the average EPS growth rate forecasts of Wall Street analysts as provided by  
5 Zacks, Reuters, and First Call. These services solicit 5-year earning growth rate projections for  
6 securities analysts and compile and publish the averages of these forecasts on the Internet. Finally, I  
7 have also assessed prospective growth as measured by prospective earnings retention rates and  
8 earned returns on common equity.

9 **Q. PLEASE DISCUSS HISTORICAL GROWTH IN EARNINGS AND DIVIDENDS AS**  
10 **WELL AS INTERNAL GROWTH.**

11 A. Historical growth rates for sales, EPS, DPS, and BVPS are readily available to virtually all  
12 investors and presumably are an important ingredient in forming expectations concerning future  
13 growth. However, one must use historical growth numbers as measures of investors' expectations  
14 with caution. In some cases, past growth may not reflect future growth potential. Also, employing a  
15 single growth rate number (for example, for five or ten years), is unlikely to accurately measure  
16 investors' expectations due to the sensitivity of a single growth rate figure to fluctuations in  
17 individual firm performance as well as overall economic fluctuations (i.e., business cycles).  
18 However, one must appraise the context in which the growth rate is being employed. According to  
19 the conventional DCF model, the expected return on a security is equal to the sum of the dividend  
20 yield and the expected long-term growth in dividends. Therefore, to best estimate the cost of



1 common equity capital using the conventional DCF model, one must look to long-term growth rate  
2 expectations.

3 Internally generated growth is a function of the percentage of earnings retained within the  
4 firm (the earnings retention rate) and the rate of return earned on those earnings (the return on  
5 equity). The internal growth rate is computed as the retention rate times the return on equity.  
6 Internal growth is significant in determining long-run earnings and, therefore, dividends. Investors  
7 recognize the importance of internally generated growth and pay premiums for stocks of companies  
8 that retain earnings and earn high returns on internal investments.

9 **Q. PLEASE SUMMARIZE YOUR ANALYSIS OF *VALUE LINE*'S HISTORICAL AND**  
10 **PROJECTED GROWTH RATES FOR THE PROXY GROUP OF ELECTRIC UTILITY**  
11 **COMPANIES.**

12 A. Page 3 of Exhibit\_(JRW-7) provides the historical 5- and 10-year growth rates in EPS, DPS,  
13 and BVPS for the electric utility proxy group. Due to the presence of outliers, both means and  
14 median measures of central tendency are shown. Historic growth has been highly volatile,  
15 especially for earnings and dividends. The range of the means and medians is -1.8% to 2.8%, and  
16 the average is 0.4%.

17 Page 4 of Exhibit\_(JRW-7) provides a summary of projected growth rates for the companies  
18 in the group as provided in the *Value Line Investment Survey*. As above, due to outliers, both the  
19 means and medians are shown. The mean/median projected growth rates for EPS, DPS, and BVPS  
20 are 4.9%/4.5%, 3.7%/4.3%, and 3.7%/3.5%. The average of the mean and median figures is 4.1%.

1 Also shown on page 4 of Exhibit\_(JRW-7) is the prospective internal growth. The average  
2 of the mean and median figures for internal growth is 3.6% with *Value Line's* projected retention  
3 and equity return rates of 34.4% and 10.4%.

4 **Q. PLEASE ASSESS GROWTH FOR THE GROUP AS MEASURED BY ANALYSTS'**  
5 **FORECASTS OF EXPECTED 5-YEAR GROWTH IN EPS.**

6 A. Zacks, First Call, and Reuters collect, summarize, and publish Wall Street analysts'  
7 projected five-year EPS growth rate forecasts for companies. These forecasts are provided for the  
8 companies in the electric utility proxy group on page 5 of Exhibit\_(JRW-7). For the Group, the  
9 average of the analysts' projected growth forecasts is 4.3%.<sup>6</sup>

10 **Q. PLEASE SUMMARIZE YOUR ANALYSIS OF THE HISTORICAL AND**  
11 **PROSPECTIVE GROWTH OF THE ELECTRIC COMPANY PROXY GROUP.**

12 A. The table below shows the summary DCF growth rate indicators for the two groups of  
13 electric utility companies. For the group, *Value Line's* historical growth rate in EPS, DPS, and  
14 BVPS is quite low with a mean of only 0.4%. The average of *Value Line's* projected growth  
15 rates for EPS, DPS, and BVPS is 4.1%. Prospective internal growth is 3.6% using *Value Line's*  
16 average projected earning retention rate of 34.4% and average return on common equity of 10.4%.  
17 Giving more weight to the projected growth rate figures, expected DCF growth would appear to  
18 be in the 4.25% range for the electric utility proxy group.

---

<sup>6</sup>Since there is considerable overlap in analyst coverage between the three services, and not all of the companies have forecasts from the different services, I have averaged the expected 5-year EPS growth rates from the three services for each company to arrive at an expected EPS growth rate by company.

1

**DCF Growth Rate Indicators**

<b>Growth Rate Indicator</b>	<b>SWC Group</b>
Historic Value Line Growth in EPS, DPS, and BVPS	0.4%
Projected Value Line Growth in EPS, DPS, and BVPS	4.1%
Internal Growth ROE * Retention rate	3.6%
Projected EPS Growth from First Call, Reuters, and Zacks	4.3%

2

3 **Q. BASED ON THE ABOVE ANALYSIS, WHAT IS YOUR INDICATED COMMON**  
 4 **EQUITY COST RATE FROM THE DCF MODEL FOR THE GROUP?**

5 A. My DCF-derived equity cost rate for the two groups are:

6  
 7 DCF Equity Cost Rate (k) =  $\frac{D}{P}$  + g  
 8  
 9

10

	Dividend Yield	½ Growth Adjustment	DCF Growth Rate	Equity Cost Rate
SWC Group	4.75%	1.02125	4.25%	9.10%

11

12 These results are summarized on page 1 of Exhibit (JRW-7).

13

14 **C. CAPITAL ASSET PRICING MODEL RESULTS**

15

16 **Q. PLEASE DISCUSS THE CAPITAL ASSET PRICING MODEL (CAPM).**

1 A. The CAPM is a more general risk premium approach to gauging a firm's cost of equity  
2 capital. According to the risk premium approach, the cost of equity is the sum of the interest rate on  
3 a risk-free bond ( $R_f$ ) and a risk premium (RP), as in the following:

$$4 \quad k = R_f + RP$$

5 The yield on long-term Treasury securities is normally used as  $R_f$ . Risk premiums are measured in  
6 different ways. The CAPM is a theory of the risk and expected returns of common stocks. In the  
7 CAPM, two types of risk are associated with a stock: firm-specific risk or unsystematic risk; and  
8 market or systematic risk, which is measured by a firm's beta. The only risk that investors  
9 receive a return for bearing is systematic risk.

10 According to the CAPM, the expected return on a company's stock, which is also the  
11 equity cost rate ( $K$ ), is equal to:

$$12 \quad K = (R_f) + \beta_{ibm} * [E(R_m) - (R_f)]$$

13 Where:

- 14
- 15 •  $K$  represents the estimated rate of return on the stock;
  - 16 •  $E(R_m)$  represents the expected return on the overall stock market. Frequently, the  
17 'market' refers to the S&P 500;
  - 18 •  $(R_f)$  represents the risk-free rate of interest;
  - 19 •  $[E(R_m) - (R_f)]$  represents the expected equity or market risk premium—the excess return  
20 that an investor expects to receive above the risk-free rate for investing in risky stocks;  
21 and
  - 22 •  $Beta$ —( $\beta_i$ ) is a measure of the systematic risk of an asset.
- 23

24 To estimate the required return or cost of equity using the CAPM requires three inputs:  
25 the risk-free rate of interest ( $R_f$ ), the beta ( $\beta_i$ ), and the expected equity or market risk premium,

1  $[E(R_m) - (R_f)]$ .  $R_f$  is the easiest of the inputs to measure – it is the yield on long-term Treasury bonds.  
2  $\beta_i$ , the measure of systematic risk, is a little more difficult to measure because there are different  
3 opinions about what adjustments, if any, should be made to historical betas due to their tendency to  
4 regress to 1.0 over time. And finally, an even more difficult input to measure is the expected equity  
5 or market risk premium,  $[E(R_m) - (R_f)]$ . I will discuss each of these inputs, with most of the  
6 discussion focusing on the expected equity risk premium.

7 **Q. PLEASE DISCUSS EXHIBIT\_(JRW-8).**

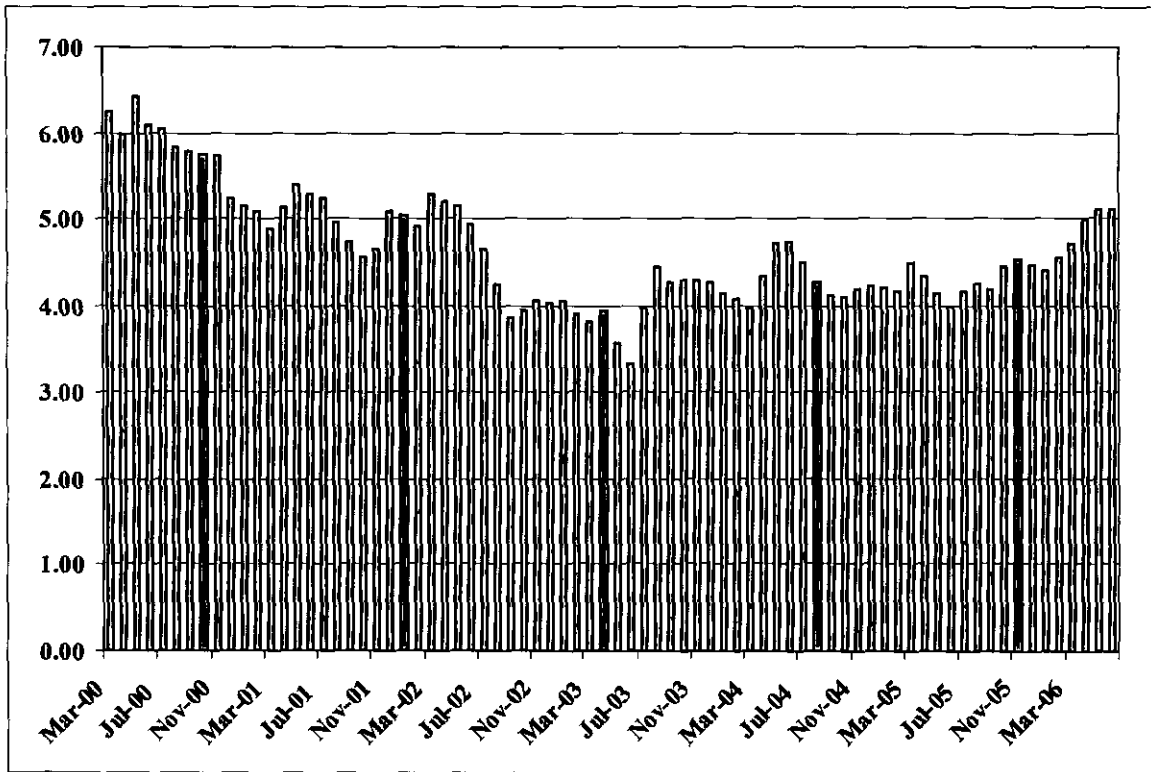
8 A. Exhibit\_(JRW-8) provides the summary results for my CAPM study. Page 1 shows the  
9 results, and the pages following it, contain the supporting data.

10 **Q. PLEASE DISCUSS THE RISK-FREE INTEREST RATE.**

11 A. The yield on long-term Treasury bonds has usually been viewed as the risk-free rate of  
12 interest in the CAPM. The yield on long-term Treasury bonds, in turn, has been considered to be the  
13 yield on Treasury bonds with 30-year maturities. However, since the Treasury issuance of 30-Year  
14 Treasuries was interrupted for a period of time in recent years, the yield on 10-year Treasury  
15 bonds has replaced the yield on 30-year Treasury bonds as the benchmark long-term Treasury  
16 rate. The 10-year Treasury yields over the past five years are shown in the chart below. These  
17 rates hit a 60-year low in the summer of 2003 at 3.33%. They increased with the rebounding  
18 economy and fluctuated in the 4.0-4.50 percent range over the past three years until advancing to  
19 5.0% in recent months in response to a strong economy and increases in energy, commodity, and  
20 consumer prices.

1  
2  
3  
4

**Ten-Year U.S. Treasury Yields  
January 2000-June 2006**



5  
6  
7

Source: <http://www.federalreserve.gov/releases/h15/current/h15.pdf>

8

**Q. WHAT RISK-FREE INTEREST RATE ARE YOU USING IN YOUR CAPM?**

9

A. With the growing budget deficit, the U.S. Treasury has decided to again begin issuing a 30-year bond. As such, the market may again begin to focus on its yield as the benchmark for long-term capital costs in the U.S.

11

1 In recent months, the yields on the 10- and 30- year Treasuries have increased and have been  
 2 in the 5.00%-5.25% range. As of July 25, 2006, as shown in the table below, the rates on 10- and  
 3 30- Treasuries were 5.04% and 5.10%, respectively. Given this recent range and recent  
 4 movement, I will use 5.25% as the risk-free rate, or  $R_f$ , in my CAPM.

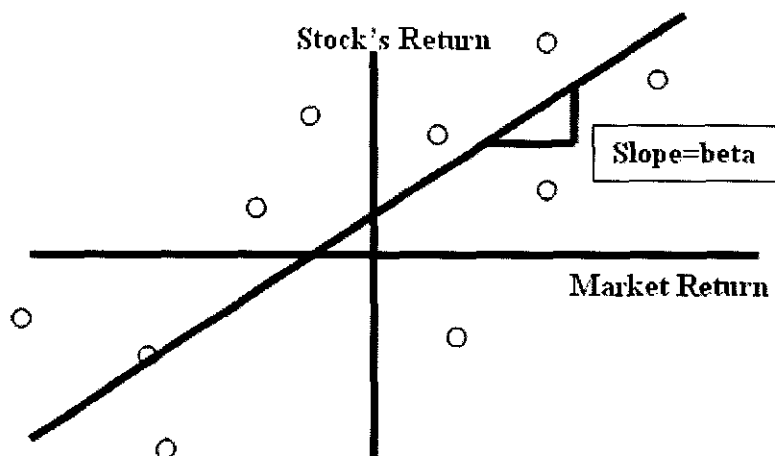
5 **U.S. Treasury Yields**  
 6 **July 25, 2006**

NOTES/BONDS	COUPON	MATURITY DATE	CURRENT PRICE/YIELD
2-YEAR	5.125	06/30/2008	100-02½ / 5.08
3-YEAR	4.875	05/15/2009	99-19+ / 5.02
5-YEAR	5.125	06/30/2011	100-19 / 4.99
10-YEAR	5.125	05/15/2016	100-21½ / 5.04
30-YEAR	4.500	02/15/2036	90-30+ / 5.10

7  
 8 **Q. WHAT BETAS ARE YOU EMPLOYING IN YOUR CAPM?**

9 A. Beta ( $\beta$ ) is a measure of the systematic risk of a stock. The market, usually taken to be  
 10 the S&P 500, has a beta of 1.0. The beta of a stock with the same price movement as the market  
 11 also has a beta of 1.0. A stock whose price movement is greater than that of the market, such as  
 12 a technology stock, is riskier than the market and has a beta greater than 1.0. A stock with below  
 13 average price movement, such as that of a regulated public utility, is less risky than the market  
 14 and has a beta less than 1.0. Estimating a stock's beta involves running a linear regression of a  
 15 stock's return on the market return as in the following:

### Calculation of Beta



1

2 The slope of the regression line is the stock's  $\beta$ . A steeper line indicates the stock is more  
3 sensitive to the return on the overall market. This means that the stock has a higher  $\beta$  and greater  
4 than average market risk. A less steep line indicates a lower  $\beta$  and less market risk.

5 Numerous online investment information services, such as Yahoo and Reuters, provide  
6 estimates of stock betas. Usually these services report different betas for the same stock. The  
7 differences are usually due to (1) the time period over which the  $\beta$  is measured and (2) any  
8 adjustments that are made to reflect the fact that betas tend to regress to 1.0 over time. In  
9 estimating an equity cost rate for the two groups of electric utility companies, I am using the  
10 average betas for the companies as provided in the *Value Line Investment Survey*. As shown on  
11 page 2 of Exhibit (JRW-8), the average for the proxy group of electric utilities is 0.82.

12 **Q. PLEASE DISCUSS ANY OPPOSING VIEWS REGARDING THE EQUITY RISK**  
13 **PREMIUM.**



1 A. The equity or market risk premium— $[E(R_m) - R_f]$ : is equal to the expected return on the  
2 stock market (e.g., the expected return on the S&P 500 ( $E(R_m)$ ) minus the risk-free rate of  
3 interest ( $R_f$ ). The equity premium is the difference in the expected total return between investing in  
4 equities and investing in “safe” fixed-income assets, such as long-term government bonds.  
5 However, while the equity risk premium is easy to define conceptually, it is difficult to measure  
6 because it requires an estimate of the expected return on the market.

7 **Q. PLEASE DISCUSS THE ALTERNATIVE APPROACHES TO ESTIMATING**  
8 **THE EQUITY RISK PREMIUM.**

9 A. The table below highlights the primary approaches to, and issues in, estimating the  
10 expected equity risk premium. The traditional way to measure the equity risk premium was to  
11 use the difference between historical average stock and bond returns. In this case, historical  
12 stock and bond returns, also called ex post returns, were used as the measures of the market’s  
13 expected return (known as the ex ante or forward-looking expected return). This type of  
14 historical evaluation of stock and bond returns is often called the “Ibbotson approach” after  
15 Professor Roger Ibbotson who popularized this method of using historical financial market  
16 returns as measures of expected returns. Most historical assessments of the equity risk premium  
17 suggest an equity risk premium of 5-7 percent above the rate on long-term Treasury bonds.  
18 However, this can be a problem because (1) ex post returns are not the same as ex ante  
19 expectations, (2) market risk premiums can change over time, increasing when investors become  
20 more risk-averse, and decreasing when investors become less risk-averse, and (3) market

1 conditions can change such that ex post historical returns are poor estimates of ex ante  
 2 expectations.

3 **Risk Premium Approaches**

	<b>Historical Ex Post Excess Returns</b>	<b>Surveys</b>	<b>Ex Ante Models and Market Data</b>
<b>Means of Assessing the Equity-Bond Risk Premium</b>	Historical average is a popular proxy for the ex ante premium – but likely to be misleading	Investor and expert surveys can provide direct estimates of prevailing expected returns/premiums	Current financial market prices (simple valuation ratios or DCF-based measures) can give most objective estimates of feasible ex ante equity-bond risk premium
<b>Problems/Debated Issues</b>	Time variation in required returns and systematic selection and other biases have boosted valuations over time, and have exaggerated realized excess equity returns compared with ex ante expected premiums	Limited survey histories and questions of survey representativeness.  Surveys may tell more about hoped-for expected returns than about objective required premiums due to irrational biases such as extrapolation.	Assumptions needed for DCF inputs, notably the trend earnings growth rate, make even these models' outputs subjective.  The range of views on the growth rate, as well as the debate on the relevant stock and bond yields, leads to a range of premium estimates.

4 Source: Antti Ilmanen, "Expected Returns on Stocks and Bonds," *Journal of Portfolio Management*, (Winter 2003).  
 5  
 6

7 The use of historical returns as market expectations has been criticized in numerous  
 8 academic studies.<sup>7</sup> The general theme of these studies is that the large equity risk premium  
 9 discovered in historical stock and bond returns cannot be justified by the fundamental data. These  
 10 studies, which fall under the category "Ex Ante Models and Market Data," compute ex ante  
 11 expected returns using market data to arrive at an expected equity risk premium. These studies have  
 12 also been called "Puzzle Research" after the famous study by Mehra and Prescott in which the

<sup>7</sup> The problems with using ex post historical returns as measures of ex ante expectations will be discussed at length later in my testimony.

1 authors first questioned the magnitude of historical equity risk premiums relative to fundamentals.<sup>8</sup>

2 **Q. PLEASE BRIEFLY SUMMARIZE SOME OF THE ACADEMIC STUDIES THAT**  
3 **DEVELOP EX ANTE EQUITY RISK PREMIUMS.**

4 A. Two of the most prominent studies of ex ante expected equity risk premiums were by  
5 Eugene Fama and Ken French (2002) and James Claus and Jacob Thomas (2001). The primary  
6 debate in these studies revolves around two related issues: (1) the size of expected equity risk  
7 premium, which is the return equity investors require above the yield on bonds; and (2) the fact that  
8 estimates of the ex ante expected equity risk premium using fundamental firm data (earnings and  
9 dividends) are much lower than estimates using historical stock and bond return data. Fama and  
10 French (2002), two of the most preeminent scholars in finance, use dividend and earnings growth  
11 models to estimate expected stock returns and ex ante expected equity risk premiums.<sup>9</sup> They  
12 compare these results to actual stock returns over the period 1951-2000. Fama and French estimate  
13 that the expected equity risk premium from DCF models using dividend and earnings growth to be  
14 between 2.55% and 4.32%. These figures are much lower than the ex post historical equity risk  
15 premium produced from the average stock and bond return over the same period, which is 7.40%.

16 Fama and French conclude that the ex ante equity risk premium estimates using DCF  
17 models and fundamental data are superior to those using ex post historical stock returns for three  
18 reasons: (1) the estimates are more precise (a lower standard error); (2) the Sharpe ratio, which is  
19 measured as the  $[(\text{expected stock return} - \text{risk-free rate})/\text{standard deviation}]$ , is constant over

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<sup>8</sup> Rahnish Mehra and Edward Prescott, "The Equity Premium: A Puzzle," *Journal of Monetary Economics* (1985).

1 time for the DCF models but varies considerably over time and more than doubles for the  
2 average stock-bond return model; and (3) valuation theory specifies relationships between the  
3 market-to-book ratio, return on investment, and cost of equity capital that favor estimates from  
4 fundamentals. They also conclude that the high average stock returns over the past 50 years  
5 were the result of low expected returns and that the average equity risk premium has been in the  
6 3-4 percent range.

7         The study by Claus and Thomas of Columbia University provides direct support for the  
8 findings of Fama and French.<sup>10</sup> These authors compute ex ante expected equity risk premiums over  
9 the 1985-1998 period by (1) computing the discount rate that equates market values with the present  
10 value of expected future cash flows, and (2) then subtracting the risk-free interest rate. The expected  
11 cash flows are developed using analysts' earnings forecasts. The authors conclude that over this  
12 period the ex ante expected equity risk premium is in the range of 3.0%. Claus and Thomas note  
13 that, over this period, ex post historical stock returns overstate the ex ante expected equity risk  
14 premium because, as the expected equity risk premium has declined, stock prices have risen. In  
15 other words, from a valuation perspective, the present value of expected future returns increase when  
16 the required rate of return decreases. The higher stock prices have produced stock returns that have  
17 exceeded investors' expectations and therefore ex post historical equity risk premium estimates are  
18 biased upwards as measures of ex ante expected equity risk premiums.

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<sup>9</sup> Eugene F. Fama and Kenneth R. French, "The Equity Premium," *The Journal of Finance*, (April 2002).

<sup>10</sup> James Claus and Jacob Thomas, "Equity Risk Premia as Low as Three Percent? Empirical Evidence from Analysts' Earnings Forecasts for Domestic and International Stock Market," *Journal of Finance*. (October 2001).

1 **Q. PLEASE PROVIDE A SUMMARY OF THE EX ANTE EQUITY RISK**  
2 **PREMIUM STUDIES.**

3 A. Richard Derrig and Elisha Orr (2003) recently completed the most comprehensive paper to  
4 date which summarizes and assesses the many risk premium studies.<sup>11</sup> These authors reviewed the  
5 various approaches to estimating the equity risk premium, and the overall results. Page 3 of  
6 Exhibit\_(JRW-8) provides a summary of the results of the primary risk premium studies reviewed  
7 by Derrig and Orr. In developing page 3 of Exhibit\_(JRW-8), I have (1) updated the results of the  
8 studies that have been updated by the various authors, (2) included the results of several additional  
9 studies and surveys, and (3) included the results of the “Building Blocks” approach to estimating the  
10 equity risk premium, including a study I performed which is presented below.

11 On page 3, the risk premium studies listed under the ‘Social Security’ and ‘Puzzle Research’  
12 sections are primarily ex ante expected equity risk premium studies (as discussed above). Most of  
13 these studies are performed by leading academic scholars in finance and economics. Also provided  
14 are the results of studies by Ibbotson and Peng and myself which use the Building Blocks approach.

15 **Q. PLEASE DISCUSS YOUR DEVELOPMENT OF AN EX ANTE EXPECTED**  
16 **EQUITY RISK PREMIUM COMPUTED USING THE BUILDING BLOCKS**  
17 **METHODOLOGY.**

18 A. Ibbotson and Chen (2002) evaluate the ex post historical mean stock and bond returns in

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<sup>11</sup> Richard Derrig and Elisha Orr, “Equity Risk Premium: Expectations Great and Small,” Working Paper (version 3.0), Automobile Insurers Bureau of Massachusetts, August 28, 2003.

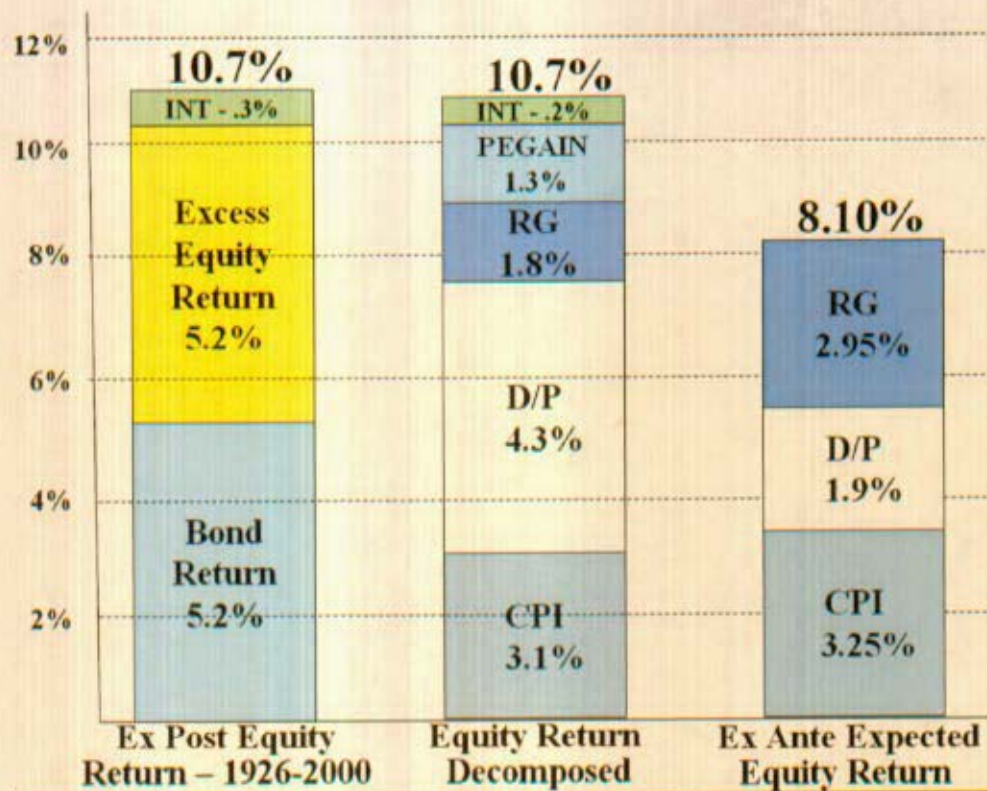
1 what is called the Building Blocks approach.<sup>12</sup> They use 75 years of data and relate the  
2 compounded historical returns to the different fundamental variables employed by different  
3 researchers in building ex ante expected equity risk premiums. Among the variables included  
4 were inflation, real EPS and DPS growth, ROE and book value growth, and P/E ratios. By  
5 relating the fundamental factors to the ex post historical returns, the methodology bridges the  
6 gap between the ex post and ex ante equity risk premiums. Ilmanen (2003) illustrates this  
7 approach using the geometric returns and five fundamental variables – inflation (CPI), dividend  
8 yield (D/P), real earnings growth (RG), repricing gains (PEGAIN) and return  
9 interaction/reinvestment (INT).<sup>13</sup> This is shown in the graph below. The first column breaks  
10 the 1926-2000 geometric mean stock return of 10.7% into the different return components  
11 demanded by investors: the historical Treasury bond return (5.2%), the excess equity return  
12 (5.2%), and a small interaction term (0.3%). This 10.7% annual stock return over the 1926-2000  
13 period can then be broken down into the following fundamental elements: inflation (3.1%),  
14 dividend yield (4.3%), real earnings growth (1.8%), repricing gains (1.3%) associated with  
15 higher P/E ratios, and a small interaction term (0.2%).

16 **Decomposing Equity Market Returns**  
17 **The Building Blocks Methodology**  
18

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<sup>12</sup> Roger Ibbotson and Peng Chen, "Long Run Returns: Participating in the Real Economy," *Financial Analysts Journal*, January 2003.

<sup>13</sup> Antti Ilmanen, "Expected Returns on Stocks and Bonds," *Journal of Portfolio Management*, (Winter 2003), p. 11.



1

2 **Q. HOW ARE YOU USING THIS METHODOLOGY TO DERIVE AN EX ANTE**  
 3 **EXPECTED EQUITY RISK PREMIUM?**

4 **A.** The third column in the graph above shows current inputs to estimate an ex ante expected  
 5 market return. These inputs include the following:

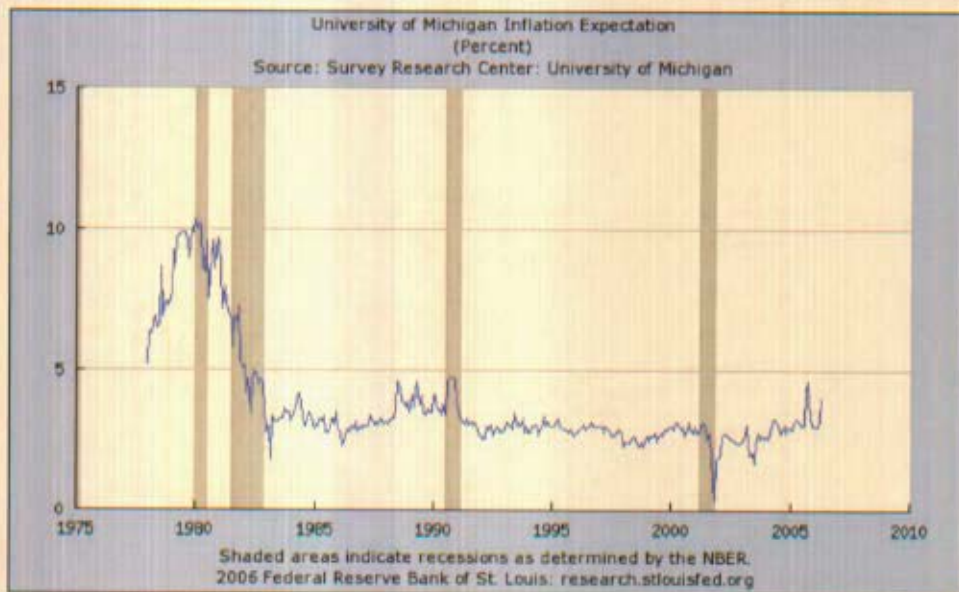
6 CPI – To assess expected inflation, I have employed expectations of the short-term and long-  
 7 term inflation rate. The graph below shows the expected annual inflation rate according to  
 8 consumers, as measured by the CPI, over the coming year. This survey is published monthly by the  
 9 University of Michigan Survey Research Center. This survey is published monthly by the University



1 of Michigan Survey Research Center. In the most recent report, the expected one-year expected  
2 inflation rate was 4.0%.

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5  
6

**Expected Inflation Rate**  
**University of Michigan Consumer Research**  
(Data Source: <http://research.stlouisfed.org/fred2/series/MICH/98>)



7

8 Longer term inflation forecasts are available in the Federal Reserve Bank of Philadelphia's  
9 publication entitled *Survey of Professional Forecasters*.<sup>14</sup> This survey of professional  
10 economists has been published for almost 50 years. While this survey is published quarterly,  
11 only the first quarter survey includes long-term forecasts of GDP growth, inflation, and market

<sup>14</sup>Federal Reserve Bank of Philadelphia, *Survey of Professional Forecasters*, February 14, 2005. The *Survey of Professional Forecasters* was formerly conducted by the American Statistical Association (ASA) and the National Bureau of Economic Research (NBER) and was known as the ASA/NBER survey. The survey, which began in 1968, is conducted each quarter. The Federal Reserve Bank of Philadelphia, in cooperation with the NBER, assumed responsibility for the survey in June 1990.



1 returns. In the first quarter, 2006 survey, published on February 13, 2006, the median long-term  
2 (10-term) expected inflation rate as measured by the CPI was 2.50% (see page 4 of  
3 Exhibit\_(JRW-8)).

4 Given these results, I will use the average of the University of Michigan and Philadelphia  
5 Federal Reserve's surveys (4.0% and 2.50%), or 3.25%.

6 D/P – As shown in the graph below, the dividend yield on the S&P 500 has decreased  
7 gradually over the past decade. Today, it is far below its norm of 4.3% over the 1926-2000 time  
8 period. Whereas the S&P dividend yield bottomed out at less than 1.4% in 2000, it is currently  
9 at 1.9% which I use in the ex ante risk premium analysis.

#### S&P 500 Dividend Yield

(Data Source: [http://www.barra.com/Research/fund\\_charts.asp](http://www.barra.com/Research/fund_charts.asp))



12 RG – To measure expected real growth in earnings, I use (1) the historical real earnings

13 growth rate for the S&P 500, and (2) expected real GDP growth. The S&P 500 was created in

14 1960. It includes 500 companies which come from ten different sectors of the economy. Over

1 the 1960-2005 period, nominal growth in EPS for the S&P 500 was 7.11%. On page 5 of  
2 Exhibit\_(JRW-8), real EPS growth is computed using the CPI as a measure of inflation. As  
3 indicated by Ibbotson and Chen, real earnings growth over the 1926-2000 period was 1.8%. The  
4 real growth figure over 1960-2005 period for the S&P 500 is 2.7%.

5 The second input for expected real earnings growth is expected real GDP growth. The  
6 rationale is that over the long-term, corporate profits have averaged a relatively consistent 5.50%  
7 of US GDP.<sup>15</sup> Real GDP growth, according to McKinsey, has averaged 3.5% over the past 80  
8 years. Expected GDP growth, according to the Federal Reserve Bank of Philadelphia's *Survey*  
9 *of Professional Forecasters*, is 3.3% (see page 4 of Exhibit\_(JRW-8)).

10 Given these results, I will use the average of the historical S&P EPS real growth and the  
11 historical real GDP growth (and as supported by the Philadelphia Federal Reserve survey of  
12 expected GDP growth) (2.7% and 3.2%), or 2.95%, for real earnings growth.

13 PEGAIN – the repricing gains associated with increases in the P/E ratio accounted for 1.3%  
14 of the 10.7% annual stock return in the 1926-2000 period. In estimating an ex ante expected stock  
15 market return, one issue is whether investors expect P/E ratios to increase from their current levels.  
16 The graph below shows the P/E ratios for the S&P 500 over the past 25 years. The run-up and  
17 eventual peak in P/Es is most notable in the chart. The relatively low P/E ratios (in the range of 10)  
18 over two decades ago are also quite notable. As of July, 2006 the P/E for the S&P 500, using the  
19 trailing 12 months EPS, is 20.05 according to [www.investor.reuters.com](http://www.investor.reuters.com).



1 **METHODOLOGY”?**

2 A. My expected market return is represented by the last column on the right in the graph  
3 entitled “Decomposing Equity Market Returns: The Building Blocks Methodology” found  
4 earlier in my testimony. As shown on page 38, my expected market return is 8.10% which is  
5 composed of 3.25% expected inflation, 1.90% dividend yield, and 2.95% real earnings growth  
6 rate.

Expected Inflation	Dividend Yield	Real Earnings Growth Rate	Expected Market Return
3.25%	1.90%	2.95%	8.10%

7

8 **Q. GIVEN THAT THE HISTORICAL COMPOUNDED ANNUAL MARKET**  
9 **RETURN IS IN EXCESS OF 10%, WHY DO YOU BELIEVE THAT YOUR EXPECTED**  
10 **MARKET RETURN OF 8.10% IS REASONABLE?**

11 A. As discussed above in the development of the expected market return, stock prices are  
12 relatively high at the present time in relation to earnings and dividends and interest rates are  
13 relatively low. Hence, it is unlikely that investors are going to experience high stock market  
14 returns due to higher P/E ratios and/or lower interest rates. In addition, as shown in the  
15 decomposition of equity market returns, whereas the dividend portion of the return was  
16 historically 4.3%, the current dividend yield is only 1.9%. Due to these reasons, lower market  
17 returns are expected for the future.

1 **Q. IS YOUR EXPECTED MARKET RETURN OF 8.10% CONSISTENT WITH THE**  
2 **FORECASTS OF MARKET PROFESSIONALS?**

3 A. Yes. The only survey of market professionals dealing with forecasts of stock market  
4 returns is published by the previously-referenced Federal Reserve Bank of Philadelphia. In the  
5 first quarter, 2006 survey, published on February 13, 2006, the median long-term expected return  
6 on the S&P 500 was 7.00 (see page 4 of Exhibit\_(JRW-8)). This is clearly consistent with my  
7 expected market return of 8.10%.

8 **Q. GIVEN THIS EXPECTED MARKET RETURN, WHAT IS YOUR EX ANTE**  
9 **EQUITY RISK PREMIUM USING THE BUILDING BLOCKS METHODOLOGY?**

10 A. As shown above, the current 30-year treasury yield is 5.10%. My ex ante equity risk  
11 premium is simply the expected market return from the Building Blocks methodology minus this  
12 risk-free rate:

13 Ex Ante Equity Risk Premium = 8.10% - 5.10% = 3.00%

14 **Q. GIVEN THIS DISCUSSION, HOW ARE YOU MEASURING AN EXPECTED**  
15 **EQUITY RISK PREMIUM IN THIS PROCEEDING?**

16 A. As discussed above, page 3 of Exhibit\_(JRW-8) provides a summary of the results of a  
17 variety of the equity risk premium studies. These include the results of (1) the study of historical  
18 risk premiums as provided by Ibbotson, (2) ex ante equity risk premium studies (studies  
19 commissioned by the Social Security Administration as well as those labeled 'Puzzle Research'), (3)

1 equity risk premium surveys of CFOs, Financial Forecasters, as well as academics, (4) Building  
2 Block approaches to the equity risk premium, and (5) other miscellaneous studies. The overall  
3 average equity risk premium of these studies is 4.16%, which I will use as the equity risk premium  
4 in my CAPM study.

5 **Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE**  
6 **EQUITY RISK PREMIUMS OF LEADING INVESTMENT FIRMS?**

7 A. Yes. One of the first studies in this area was by Stephen Einhorn, one of Wall Street's  
8 leading investment strategists.<sup>16</sup> His study showed that the market or equity risk premium had  
9 declined to the 2.0 to 3.0 percent range by the early 1990s. Among the evidence he provided in  
10 support of a lower equity risk premium is the inverse relationship between real interest rates  
11 (observed interest rates minus inflation) and stock prices. He noted that the decline in the market  
12 risk premium has led to a significant change in the relationship between interest rates and stock  
13 prices. One implication of this development was that stock prices had increased higher than would  
14 be suggested by the historical relationship between valuation levels and interest rates.

15 The equity risk premiums of some of the other leading investment firms today support the  
16 result of the academic studies. An article in *The Economist* indicated that some other firms like J.P.  
17 Morgan are estimating an equity risk premium for an average risk stock in the 2.0 to 3.0 percent  
18 range above the interest rate on U.S. Treasury Bonds.<sup>17</sup>

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<sup>16</sup> Steven G. Einhorn, "The Perplexing Issue of Valuation: Will the Real Value Please Stand Up?" *Financial Analysts Journal* (July-August 1990), pp. 11-16.

<sup>17</sup> For example, see "Welcome to Bull Country," *The Economist* (July 18, 1998), pp. 21-3, and "Choosing the Right

1 **Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE**  
2 **EQUITY RISK PREMIUMS USED BY CORPORATE CHIEF FINANCIAL OFFICERS**  
3 **(CFOs)?**

4 A. Yes. John Graham and Campbell Harvey of Duke University surveyed CFOs to ascertain  
5 their ex ante equity risk premium. In Graham and Harvey's 2003 survey, the average ex ante 10-  
6 year equity risk premium of the CFOs was 3.8%.<sup>18</sup>

7 **Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE EX**  
8 **ANTE EQUITY RISK PREMIUMS OF PROFESSIONAL FORECASTERS?**

9 A. Yes. The financial forecasters in the previously-referenced Federal Reserve Bank of  
10 Philadelphia survey project both stock and bond returns. As shown on page 4 of Exhibit (JRW-  
11 8)), the median long-term expected stock and bond returns were 7.00% and 5.00%, respectively.  
12 This provides an ex ante equity risk premium of 2.00%.

13 **Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE**  
14 **EQUITY RISK PREMIUMS USED BY THE LEADING CONSULTING FIRMS?**

15 A. Yes. McKinsey & Co. is widely recognized as the leading management consulting firm in  
16 the world. They recently published a study entitled "The Real Cost of Equity" in which they  
17 developed an ex ante equity risk premium for the US. In reference to the decline in the equity risk

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Mixture," *The Economist* (February 27, 1999), pp. 71-2.

<sup>18</sup>John R. Graham and Campbell Harvey, "Expectations of Equity Risk Premia, Volatility, and Asymmetry," Duke University Working Paper, 2003.

1 premium, as well as what is the appropriate equity risk premium to employ for corporate valuation  
2 purposes, the McKinsey authors concluded the following:

3 We attribute this decline not to equities becoming less risky (the  
4 inflation-adjusted cost of equity has not changed) but to investors  
5 demanding higher returns in real terms on government bonds after the  
6 inflation shocks of the late 1970s and early 1980s. We believe that  
7 using an equity risk premium of 3.5 to 4 percent in the current  
8 environment better reflects the true long-term opportunity cost of  
9 equity capital and hence will yield more accurate valuations for  
10 companies.<sup>19</sup>

11  
12 **Q. WHAT EQUITY COST RATE IS INDICATED BY YOUR CAPM ANALYSIS?**

13 A. The results of my CAPM study for the two groups of electric utility companies as well as  
14 KCP&L are provided below:

15 
$$K = (R_f) + \beta_{ibm} * [E(R_m) - (R_f)]$$

16

	Risk-Free Rate	Beta	Equity Risk Premium	Equity Cost Rate
Proxy Group	5.25%	0.82	4.16%	8.70 %

17

18 **D. EQUITY COST RATE SUMMARY**

19

20 **Q. PLEASE SUMMARIZE YOUR EQUITY COST RATE STUDY.**

21 A. The results for my DCF and CAPM analyses for the proxy group of electric utility  
22 companies are indicated below:

	DCF	CAPM
--	-----	------

<sup>19</sup>Marc H. Goedhart, et al, "The Real Cost of Equity," *McKinsey on Finance* (Autumn 2002), p.15. .



<b>Proxy Group</b>	9.10%	8.70%
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**Q. GIVEN THESE RESULTS, WHAT IS YOUR ESTIMATED EQUITY COST RATE FOR THE GROUP OF ELECTRIC COMPANIES?**

A. Giving these results, I conclude that the equity cost rate for the proxy group of electric utilities is in the 8.7-9.10 percent range. For KCP&L, I am recommending an equity cost rate range of 9.00%.

**Q. ISN'T THIS RATE OF RETURN LOW BY HISTORICAL STANDARDS?**

A. Yes it is, and appropriately so. My rate of return is low by historical standards for three reasons. First, as discussed above, current capital costs are very low by historical standards, with interest rates at a cyclical low not seen since the 1960s. Second, the 2003 tax law, which reduces the tax rates on dividend income and capital gains, lowers the pre-tax return required by investors. And third, as discussed below, the equity or market risk premium has declined.

**Q. FINALLY, PLEASE DISCUSS YOUR RATE OF RETURN IN LIGHT OF RECENT YIELDS ON 'A' RATED PUBLIC UTILITY BONDS.**

A. In recent months the yields on long-term public utility bonds have been in the 6.00 percent range. My rate of return may appear to be too low given these yields. However, as previously noted, my recommendation must be viewed in the context of the significant decline in the market or equity risk premium. As a result, the return premium that equity investors require over bond yields is much lower than today. This decline was previously reviewed in my discussion of capital costs in today's

1 markets. In addition, it will be examined in more depth in my rebuttal testimony.

2 **Q. HOW DO YOU TEST THE REASONABLENESS OF YOUR COST OF EQUITY**  
3 **AND OVERALL RATE OF RETURN RECOMMENDATION?**

4 A. To test the reasonableness of my 9.00% equity cost rate recommendation, I examine the  
5 relationship between the return on common equity and the market-to-book ratios for the group of  
6 electric utility companies.

7 **Q. WHAT DO THE RETURNS ON COMMON EQUITY AND MARKET-TO-BOOK**  
8 **RATIOS FOR THE GROUP OF ELECTRIC UTILITIES INDICATE ABOUT THE**  
9 **REASONABLENESS OF YOUR 9.00% RECOMMENDATION?**

10 A. Exhibit\_(JRW-3) provides financial performance and market valuation statistics for the  
11 group of electric utility companies. The current return on equity and market-to-book ratios for the  
12 group are summarized below:

	<b>Current ROE</b>	<b>Market-to-Book Ratio</b>
<b>Proxy Group</b>	9.5 %	149.5

13 Source: Exhibit\_(JRW-3).

14 These results clearly indicate that, on average, these companies are earning returns on equity above  
15 their equity cost rates. As such, this observation provides evidence that my recommended equity  
16 cost rate of 9.00% is reasonable and fully consistent with the financial performance and market  
17 valuation of the proxy group of electric utility companies.

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**VI. CRITIQUE OF KCP&L'S RATE OF RETURN TESTIMONY**

1 Q. PLEASE SUMMARIZE KCP&L'S OVERALL RATE OF RETURN  
2 RECOMMENDATION.

3 A. KCP&L's rate of return recommendation is provided by Samuel C Hadaway. He has  
4 proposed a capital structure consisting of 44.67% long-term debt, 1.52% preferred stock, and  
5 53.81% common equity. He has proposed a long-term debt cost rate of 6.16%, a preferred stock  
6 cost rate of 4.29%, and a common equity cost rate range of 11.50%. KCP&L's overall  
7 recommendation is summarized below:

8	9		10	11	12	13	14
	Capital		Source	Ratio	Cost	Weighted	
					Rate	Cost Rate	
11	Long-Term Debt			44.67%	6.16%	2.75%	
12	Preferred Stock			1.52%	4.29%	0.07%	
13	Common Equity			53.81%	11.50%	6.19%	
14	Total			100.00%		9.01%	

15  
16  
17 Q. PLEASE SUMMARIZE YOUR ASSESSMENT OF THE COMPANY'S RATE OF  
18 RETURN POSITION.

19 A. KCP&L's proposed rate of return is excessive due to an overstated equity cost rate.

20 QL PLEASE REVIEW MRLHADAWAY'S EQUITY COST RATE APPROACHESL

21 A. Mr. Hadaway estimates an equity cost rate for KCP&L by applying DCF and risk premium  
22 models to the proxy group of electric utility companies. His equity cost rate approaches include two  
23 DCF models and three risk premium models. His equity cost rate estimates and recommendation are  
24 summarized below:

25 Summary of Approaches and Results

1

	<u>Twenty-Four Value Line Electric Companies</u>
<b><u>DCF Analysis</u></b>	
Constant Growth DCF (GDP Growth)	11.2%-11.3%
Multistage DCF (GDP Growth)	10.6%-10.8%
<b>DCF Range</b>	<b>10.6%-11.3%</b>
<b><u>Risk Premium Analysis</u></b>	
Utility Debt + Risk Premium	10.94%
Ibbotson Risk Premium	11.15%
Harris-Marston Risk Premium	11.78%
<b>Reference Group Cost of Equity</b>	<b>11.00%</b>
<b>KCPL Cost of Equity</b>	<b>11.50%</b>

2

3

4

Mr Hadaway's equity cost rate is too high primarily because of (1) his use of an inappropriate, unjustified, and inflated DCF growth rate, (2) his use of outdated and biased equity risk premium estimates, (3) an unwarranted risk adjustment of 50 basis points.

5

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7

**QL PLEASE INITIALLY DISCUSS THE PROBLEMS WITH HIS 50 BASIS POINT RISK ADJUSTMENTL**

8

9

A. Mr. Hadaway's adds 50 basis points to his equity cost rate estimate for the proxy group to reflect the additional business risk of KCP&L. In response to Data Request DOE\_20060612-4-2, Mr. Hadaway indicated that the risk adjustment is attributable solely to the Company's higher capital expenditure budget relative to the proxy group.

10

11

12

13

There are three issues with this adjustment. First, as indicated in his response to Data Request DOE\_20060612-4-2, Mr. Hadaway has performed no other studies to assess the business

14

1 and/or financial risk of KCP&L relative to the proxy group. It is based on one factor – capital  
2 expenditures. Obviously, business and financial risk for an electric depends on a multitude of other  
3 factors which Mr. Hadaway has obviously ignored. Second, the 50 basis point adjustment is totally  
4 arbitrary and without merit. Mr. Hadaway has performed no studies to indicate that 50 basis points  
5 is appropriate. Finally, Mr. Hadaway is totally silent on the issue of the financial risk of KCP&L  
6 relative to the proxy group. As shown in Exhibit\_(JRW-4), the Company's proposed capital  
7 structure includes a common equity ratio which is 622 basis points higher than the average of the  
8 proxy group. This clearly indicates a lower level of financial risk. However, Mr. Hadaway has  
9 failed to even recognize the lower financial risk of KCP&L let alone to make a downward  
10 adjustment to reflect KCP&L's lower level of financial risk.

11 **Q. IN ASSESSING THE RISKINESS OF KCP&L, HAS MRL HADAWAY**  
12 **CONSIDERED ELEMENTS OF THE STIPULATION AGREEMENT?**

13 A. No. Mr. Hadaway's makes no mention of the Stipulation Agreement in his testimony.  
14 However, there are elements of the Agreement which reduce the riskiness of KCP&L. The  
15 Stipulation Agreement clearly reduces the impact of the risk associated with KCP&L's ongoing  
16 investment plan. These elements include agreements that: (1) the Resource Plan is reasonable; (2)  
17 there will be no objections to pension expense, (3) the Company can increase amortization to  
18 maintain S&P financial ratio benchmarks, and (4) these will not be challenges to including specified  
19 infrastructure projects, including those for generation, transmission, and distribution, into rate base  
20 on the ground that the projects were not necessary or timely, or that alternative technologies

1 or fuels should have been used by KCPL.

2 **Q. HAVE YOU ATTEMPTED TO QUANTIFY THE REDUCTION IN RISK OF**  
3 **KCP&L DUE TO THESE FACTORS?**

4 A. No I have not. I merely point out these reductions in risk to flag them for the  
5 Commission's attention. There is no doubt that they reduce risk to some degree but I  
6 feel that to speculate on the degree of reduction would be to encroach on the prerogative  
7 of the Commission.

8 **Q. PLEASE SUMMARIZE MR. HADAWAY'S DCF APPROACHES AND**  
9 **ESTIMATES.**

10 A. On pages 28-32 of his testimony and in Schedules SCH-4 – SCH-6, Mr. Hadaway develops  
11 an equity cost rate by applying three versions of the DCF model to his group of electric utility  
12 companies. In the first version, which I will call DCFMOD1, he uses a constant-growth DCF model  
13 in which growth rate is the average of (a) a prospective internal growth rate (B\*R), (b) EPS growth  
14 rate forecasts from *Value Line* and *Zacks*, and (c) an expected GDP growth rate of 6.6%. In the  
15 second version, which I will call DCFMOD2, he uses a constant-growth DCF model in which  
16 growth rate is simply an expected GDP growth rate of 6.6%. In the third version, which I will call  
17 DCFMOD3, he uses a two-stage DCF model in which the growth rate in stage 1 (years 1-5) is  
18 projected dividend growth and the growth in stage 2 (years 6-150) is an expected GDP growth rate  
19 of 6.6%. Mr. Hadaway's DCF results are summarized below.

20  
21

**DCF Equity Cost Rate**  
**Twenty-Four *Value Line* Electric Utility Companies**

	DCF Model with Analysts Estimates as Growth Rate	Constant-Growth DCF Model with GDP as Growth Rate	Two-Stage DCF Model with GDP as Second-Stage Growth Rate
Adjusted Dividend Yield	4.62%	4.62%	4.62%
Growth	4.78%	6.6%	5.18%
DCF Result	9.4%	11.2%	10.8%

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2

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**Q. WHAT ISSUES DO YOU HAVE WITH MR. HADAWAY'S DCF APPROACH AND EQUITY COST RATE ESTIMATES?**

4

5

A. I have two issues with his DCF approach and estimates. These include: (1) he has arbitrarily eliminated the results of DCFMOD1, (2) he has employed an expected GDP growth rate of 6.6% in as a growth rate in DCFMOD2 and DCFMOD3.

6

7

8

**Q. WHAT IS YOUR CONCERN REGARDING MR. HADAWAY'S CONCERNS WITH USING THE DCF MODEL AND HIS EXCLUSION OF HIS DCFMOD1 RESULTS?**

9

10

A. In his testimony, Mr. Hadaway expresses concerns in using the DCF model to estimate an electric utility's equity cost rate in today's environment. His basic premise is that dividend yields and expected growth rates are too low, thereby yielding a low DCF-estimated equity cost rate. As previously discussed, equity cost rates are at long time lows due to relatively low long-term interest rates and a decline in the equity risk premium. This decline in equity cost rates is indicated by the DCF model which, as also discussed earlier in my testimony, is used extensively in the investment and regulatory communities. Mr. Hadaway has even excluded his DCFMOD1 results because it indicates a low equity cost rate. He argues that the DCFMOD1 results, which indicate an equity cost

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1 rate of 9.3-9.4 percent, are too low given the equity cost rate results from his risk premium model.  
2 This reasoning presumes that his estimate of an equity risk premium results is appropriate. As  
3 discussed below, his risk premium study is seriously flawed.

4 **Q. WHY IS A LONG-TERM PROJECTION OF GDP GROWTH INAPPROPRIATE**  
5 **AS A LONG-TERM DCF GROWTH RATE EXPECTATION FOR ELECTRIC UTILITY**  
6 **COMPANIES?**

7 A. As noted above, Mr. Hadaway has used his estimate of long-term GDP growth of 6.60%  
8 as a growth rate in his DCFMOD2 and DCFMOD3. This is erroneous for two reasons which are  
9 discussed below.

10 First, and foremost, other than a reference to a textbook and a study on page 30 of his  
11 testimony, he has provided no theoretical or empirical support that long-term GDP growth is a  
12 reasonable proxy for the expected growth rate of his twenty-four electric utility companies.  
13 Furthermore, even the references he cites make no mention that GDP growth is an appropriate proxy  
14 for growth in earnings and dividends in the electric utility industry. As such, Mr. Hadaway has  
15 provided no empirical evidence to suggest that investors would expect that GDP growth as an  
16 appropriate measure of long-term growth for electric utilities. Historic measures of growth for  
17 earnings and dividends for the proxy group of twenty-four electric utilities, as shown on page 3 of  
18 Exhibit\_(JRW-7), suggest growth that is well below Mr. Hadaway' 6.60% GDP growth rate. Mr.  
19 Hadaway has provided no evidence as to why investors would suddenly associate his estimate of  
20 long-term GDP growth as the appropriate growth rate for electric utilities.



1           The second error is Mr. Hadaway's long-term GDP growth rate estimate of 6.60%. As  
2 developed in Schedule SCH-6, this the average of a number of averages computed by Mr. Hadaway  
3 for different time periods over the past 57 years. The numbers in Schedule SCH-6 clearly suggest  
4 that GDP growth in more recent decades has slowed and that a figure closer to 5.0% is more  
5 appropriate today for the U.S. economy. This is consistent with the long-term GDP forecast as  
6 found in the *Survey of Professional Forecasters* which is shown on page 4 of Exhibit\_(JRW-8).  
7 Long-term expected nominal GDP growth, which is the sum of expected real GDP growth (3.19%)  
8 and expected inflation (2.51%) is 5.71%. Likewise, the Energy Information Administration (EIA),  
9 in its projections used in preparing *Annual Energy Outlook*, forecasts long-term GDP growth of  
10 5.50%.

11 **Q.     PL' AS' ASS' SS MR. HA&AWAY'S &DISCUSSION OF THE SLOWING GROWTH**  
12 **OF ELECTRIC UTILITY COMPANIESL**

13 A.     On page 31 of his testimony, Mr. Hadaway suggests that long-term GDP growth is  
14 appropriate for electric utilities since internal growth rates have been declining in recent years for  
15 electric utilities. Whereas his observation that growth is slowing is true, his conclusion that GDP  
16 growth is now the appropriate long-term growth proxy is not. A review of analysts' EPS growth rate  
17 forecasts, as shown on page 5 of Exhibit\_(JRW-7) as well as in Mr. Hadaway's Schedule SCH-6,  
18 clearly indicate that five-year expected growth is closer to four percent. Mr. Hadaway has provided  
19 no evidence whatsoever that, given the past and projected growth of electric utilities, investors  
20 would suddenly believe that an appropriate growth rate is over six percent.

1 Q. PLEASE SUMMARIZE YOUR ASSESSMENT OF MR. HADAWAY'S DCF  
2 APPROACH.

3 A. Mr. Hadaway's DCF results should be ignored. He has arbitrarily excluded DCF results  
4 which use analysts' EPS growth forecasts since he believes that the results are too low. In his other  
5 two DCF models, he has used an inappropriate, unjustified, and inflated proxy (GDP growth) as his  
6 DCF growth rate.

7 Q. PLEASE REVIEW MR. HADAWAY'S RISK PREMIUM ANALYSES.

8 A. Mr. Hadaway performs three risk premium analyses. These include: (1) he compares the  
9 authorized return on equity (ROE) for electric utilities to long-term utility bond rate over the 1980-  
10 2005 time period, (b) he uses a historical risk premium as computed by Ibbotson Associates, and (3)  
11 he uses a risk premium from a study by Harris and Marston.. His results are summarized below.

12 **Risk Premium Equity Cost Rate**

	<b>Authorized ROEs Approach</b>	<b>Ibbotson Approach</b>	<b>Harris and Marston Approach</b>
Long-Term Treasury Rate	5.40%	5.40%	5.40%
BBB-Treasury Yield Diff.	1.25%	1.25%	1.25%
Prospective BBB Bond Yield	6.65%	6.65%	6.65%
Equity Risk Premium	4.29%	4.50%	5.13%
<b>Risk Premium Equity Cost Rate</b>	<b>10.94%</b>	<b>11.15%</b>	<b>11.78%</b>

13

14 Q. PLEASE DISCUSS THE BASE YIELD OF MR. HADAWAY'S RISK PREMIUM  
15 ANALYSES.

16 A. The base yield of 6.65% is the sum of the forecasted 30-year Treasury yield of 5.40%) plus

1 125 basis points to account for the yield differential between 30-year Treasuries and BBB-rated  
2 public utility bonds.

3 **Q. PLEASE EVALUATE THE BASE YIELD OF MR. HADAWAY'S RISK PREMIUM**  
4 **ANALYSES.**

5 A. The base yield of 6.65% for is excessive for two reasons. First, the forecasted yield of 5.4%  
6 is above the current 30-year Treasury yield. Second, employing the yield on long-term risky bonds  
7 overstates the required return on equity in two ways: (a) long-term bonds are subject to interest rate  
8 risk, a risk which does not affect common stockholders since dividend payments (unlike bond  
9 interest payments) are not fixed but tend to increase over time and (b) the base yield is subject to  
10 credit risk since it is not default risk-free like an obligation of the U.S. Treasury. As a result, its  
11 yield-to-maturity includes a premium for default risk and therefore is above its expected return.

12 **Q. PLEASE INITIALLY ASSESS DR. AVERA'S EXAMINATION OF AUTHORIZED**  
13 **RETURNS ON EQUITY.**

14 A. Mr. Hadaway provides his evaluation of allowed risk premiums in Schedule SCH-7. The  
15 major issue involves his conclusion regarding the appropriate risk premium from the study. Mr.  
16 Hadaway's approach involves circular reasoning since the results of other electric rate cases are  
17 employed to derive a risk premium in this proceeding. If such an approach is used in this and other  
18 jurisdictions, then no one will be testing to evaluate whether the ROE recommendation is above or  
19 below investors' required rate of return. Furthermore, Mr. Hadaway has not performed any analysis  
20 to examine whether the annual allowed ROEs are above, equal to, or below investors' required

1 return. As discussed above, if a firm's return on equity is above (below) the return that investor's  
2 require, the market price of its stock will be above (below) the book value of the stock. Since Mr.  
3 Hadaway has not evaluated the market-to-book ratios for electric utilities involved in the annual rate  
4 cases, he cannot indicate whether these allowed ROEs are above or below investors' requirements.  
5 As a general notion, however, since the market-to-book ratios for electric utility companies have  
6 been in excess of 1.0 for some time, it would indicate that the allowed ROEs are above equity cost  
7 rates.

8 **Q. PLEASE REVIEW MR. HADAWAY'S IBBOTSON RISK PREMIUM STUDY.**

9 A. In Mr. Hadaway's second risk premium study, his risk premium comes from Ibbotson  
10 Associates. The Ibbotson approach involves computing a historical risk premium as the difference  
11 between the historical stock and bond returns over the 1926 and 2005 period.

12 **Q. PLEASE DISCUSS THE USE OF HISTORICAL RETURNS TO COMPUTE A**  
13 **FORWARD-LOOKING OR EX ANTE RISK PREMIUM.**

14 A. The historical evaluation of stock and bond returns is often called the "Ibbotson approach"  
15 after Professor Roger Ibbotson who popularized this method of assessing historical financial market  
16 returns. This method was cited on page 34 as one of the three approaches to estimating an equity  
17 risk premium. However, as illustrated below, using the historical relationship between stock and  
18 bond returns to measure a forward-looking or ex ante equity risk premium is erroneous and,  
19 especially in this case, overstates the true market equity risk premium. The equity risk premium is  
20 based on expectations of the future and when past market conditions vary significantly from the

1 present, historical data does not provide a realistic or accurate barometer of expectations of the  
2 future. At the present time, using historical returns to measure the ex ante equity risk premium  
3 ignores current market conditions and masks the dramatic change in the risk and return relationship  
4 between stocks and bonds. This change suggests that the equity risk premium has declined.

5 **Q. PLEASE DISCUSS THE ERRORS IN USING HISTORICAL STOCK AND BOND**  
6 **RETURNS TO ESTIMATE AN EQUITY RISK PREMIUM.**

7 A. There are a number of flaws in using historical returns over long time periods to estimate  
8 expected equity risk premiums. These issues include:

9 (A) Biased historical bond returns;

10 (B) The arithmetic versus the geometric mean return;

11 (C) Unattainable and biased historical stock returns;

12 (D) Survivorship bias;

13 (E) The "Peso Problem;"

14 (F) Market conditions today are significantly different than the past; and

15 (G) Changes in risk and return in the markets.

16 These issues will be addressed in order.

17 **Biased Historical Bond Returns**

18 **Q. HOW ARE HISTORICAL BOND RETURNS BIASED?**

19 A. An essential assumption of these studies is that over long periods of time investors'  
20 expectations are realized. However, the experienced returns of bondholders in the past violate this

1 critical assumption. Historical bond returns are biased downward as a measure of expectancy  
2 because of capital losses suffered by bondholders in the past. As such, risk premiums derived from  
3 this data are biased upwards.

4 **The Arithmetic versus the Geometric Mean Return**

5 **Q. PLEASE DISCUSS THE ISSUE RELATING TO THE USE OF THE ARITHMETIC**  
6 **VERSUS THE GEOMETRIC MEAN RETURNS IN THE IBBOTSON METHODOLOGY.**

7 A. The measure of investment return has a significant effect on the interpretation of the risk  
8 premium results. When analyzing a single security price series over time (i.e., a time series), the  
9 best measure of investment performance is the geometric mean return. Using the arithmetic  
10 mean overstates the return experienced by investors. In a study entitled "Risk and Return on  
11 Equity: The Use and Misuse of Historical Estimates," Carleton and Lakonishok make the  
12 following observation: "The geometric mean measures the changes in wealth over more than one  
13 period on a buy and hold (with dividends invested) strategy."<sup>20</sup> Since Mr. Hadaway's study  
14 covers more than one period (and he assumes that dividends are reinvested), he should be  
15 employing the geometric mean and not the arithmetic mean.

16 **Q. PLEASE PROVIDE AN EXAMPLE DEMONSTRATING THE PROBLEM WITH**  
17 **USING THE ARITHMETIC MEAN RETURN.**

18 A. To demonstrate the upward bias of the arithmetic mean, consider the following example.

---

<sup>20</sup> Willard T. Carleton and Josef Lakonishok, "Risk and Return on Equity: The Use and Misuse of Historical Estimates," *Financial Analysts Journal* (January-February, 1985), pp. 38-47.

1 Assume that you have a stock (that pays no dividend) that is selling for \$100 today, increases to  
2 \$200 in one year, and then falls back to \$100 in two years. The table below shows the prices and  
3 returns.

Time Period	Stock Price	Annual Return
0	\$100	
1	\$200	100%
2	\$100	-50%

4  
5 The arithmetic mean return is simply  $(100\% + (-50\%))/2 = 25\%$  per year. The geometric  
6 mean return is  $((2 * .50)^{(1/2)} - 1 = 0\%$  per year. Therefore, the arithmetic mean return suggests that  
7 your stock has appreciated at an annual rate of 25%, while the geometric mean return indicates an  
8 annual return of 0%. Since after two years, your stock is still only worth \$100, the geometric mean  
9 return is the appropriate return measure. For this reason, when stock returns and earnings growth  
10 rates are reported in the financial press, they are generally reported using the geometric mean. This  
11 is because of the upward bias of the arithmetic mean. Therefore, Mr. Hadaway's arithmetic mean  
12 return measures are biased and should be disregarded.

13 **Unattainable and Biased historical Stock Returns**

14 **Q. YOU NOTE THAT HISTORICAL STOCK RETURNS ARE BIASED USING THE**  
15 **IBBOTSON METHODOLOGY. PLEASE ELABORATE.**

16 A. Returns developed using Ibbotson's methodology are computed on stock indexes and  
17 therefore (1) cannot be reflective of expectations because these returns are unattainable to investors,

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1 and (2) produce biased results. This methodology assumes (a) monthly portfolio rebalancing and  
2 (b) reinvestment of interest and dividends. Monthly portfolio rebalancing presumes that investors  
3 rebalance their portfolios at the end of each month in order to have an equal dollar amount invested  
4 in each security at the beginning of each month. The assumption would obviously generate  
5 extremely high transaction costs and, as such, these returns are unattainable to investors. In addition,  
6 an academic study demonstrates that the monthly portfolio rebalancing assumption produces biased  
7 estimates of stock returns.<sup>21</sup>

8 Transaction costs themselves provide another bias in historical versus expected returns. The  
9 observed stock returns of the past were not the realized returns of investors due to the much higher  
10 transaction costs of previous decades. These higher transaction costs are reflected through the  
11 higher commissions on stock trades, and the lack of low cost mutual funds like index funds.

## 12 Survivorship Bias

13 **Q. HOW DOES SURVIVORSHIP BIAS TAINT MR. HADAWAY'S HISTORICAL**  
14 **EQUITY RISK PREMIUM?**

15 A. Using historical data to estimate an equity risk premium suffers from survivorship bias.  
16 Survivorship bias results when using returns from indexes like the S&P 500. The S&P 500 includes  
17 only companies that have survived. The fact that returns of firms that did not perform so well were  
18 dropped from these indexes is not reflected. Therefore these stock returns are upwardly biased

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<sup>21</sup> See Richard Roll, "On Computing Mean Returns and the Small Firm Premium," *Journal of Financial Economics* (1983), pp. 371-86.



1 because they only reflect the returns from more successful companies.

2 **The "Peso Problem"**

3 **Q. WHAT IS THE "PESO PROBLEM" AND HOW DOES IT AFFECT**  
4 **HISTORICAL RETURNS AND EQUITY RISK PREMIUMS?**

5 A. Mr. Hadaway's use of historical return data also suffers from the so-called "peso problem."  
6 The 'peso problem' issue was first highlighted by the Nobel laureate, Milton Friedman, and gets its  
7 name from conditions related to the Mexican peso market in the early 1970s. This issue involves the  
8 fact that past stock market returns were higher than were expected at the time because despite war,  
9 depression, and other social, political, and economic events, the US economy survived and did not  
10 suffer hyperinflation, invasion, and the calamities of other countries. As such, highly improbable  
11 events, which may or may not occur in the future, are factored into stock prices, leading to  
12 seemingly low valuations. Higher than expected stock returns are then earned when these events do  
13 not subsequently occur. Therefore, the 'peso problem' indicates that historical stock returns are  
14 overstated as measures of expected returns.

15 **Market Conditions Today are Significantly Different than in the Past**

16 **Q. FROM AN EQUITY RISK PREMIUM PERSPECTIVE, PLEASE DISCUSS HOW**  
17 **MARKET CONDITIONS ARE DIFFERENT TODAY.**

18 A. The equity risk premium is based on expectations of the future. When past market  
19 conditions vary significantly from the present, historical data does not provide a realistic or

---

1 accurate barometer of expectations of the future. As noted previously, stock valuations (as  
2 measured by P/E) are relatively high and interest rates are relatively low, on a historical basis.  
3 Therefore, given the high stock prices and low interest rates, expected returns are likely to be  
4 lower on a going forward basis. Consistent with this observation, the financial forecasters in the  
5 Federal Reserve Bank of Philadelphia survey expect a market return of 7.00% over the next ten  
6 years.

7 **Changes in Risk and Return in the Markets**

8 **Q. PLEASE DISCUSS THE NOTION THAT HISTORICAL EQUITY RISK PREMIUM**  
9 **STUDIES DO NOT REFLECT THE CHANGE IN RISK AND RETURN IN TODAY'S**  
10 **FINANCIAL MARKETS.**

11 A. The historical equity risk premium methodology is unrealistic in that it makes the explicit  
12 assumption that risk premiums do not change over time based on market conditions such as  
13 inflation, interest rates, and expected economic growth. Furthermore, using historical returns to  
14 measure the equity risk premium masks the dramatic change in the risk and return relationship  
15 between stocks and bonds. The nature of the change is that bonds have increased in risk relative to  
16 stocks. This change suggests that the equity risk premium has declined in recent years.

17 Page 1 of Exhibit\_(JRW-9) provides the yields on long-term U.S. Treasury bonds from  
18 1926 to 2005. One very obvious observation from this graph is that interest rates increased  
19 dramatically from the mid-1960s until the early 1980s, and since have returned to their 1960  
20 levels. The annual market risk premiums for the 1926 to 2005 period are provided on page 2 of

1 Exhibit\_(JRW-9). The annual market risk premium is defined as the return on common stock  
2 minus the return on long-term Treasury Bonds. There is considerable variability in this series  
3 and a clear decline in recent decades. The high was 54% in 1933 and the low was -38% in 1931.  
4 Evidence of a change in the relative riskiness of bonds and stocks is provided on page 3 of  
5 Exhibit\_(JRW-9) which plots the standard deviation of monthly stock and bond returns since  
6 1930. The plot shows that, whereas stock returns were much more volatile than bond returns  
7 from the 1930s to the 1970s, bond returns became more variable than stock returns during the  
8 1980s. In recent years stocks and bonds have become much more similar in terms of volatility,  
9 but stocks are still a little more volatile. The decrease in the volatility of stocks relative to bonds  
10 over time has been attributed to several stock related factors: the impact of technology on  
11 productivity and the new economy; the role of information (see former Federal Reserve  
12 Chairman Greenspan's comments referred to earlier in this testimony) on the economy and  
13 markets; better cost and risk management by businesses; and several bond related factors;  
14 deregulation of the financial system; inflation fears and interest rates; and the increase in the use  
15 of debt financing. Further evidence of the greater relative riskiness of bonds is shown on page 4  
16 of Exhibit\_(JRW-9), which plots real interest rates (the nominal interest rate minus inflation)  
17 from 1926 to 2005. Real rates have been well above historical norms during the past 10-15  
18 years. These high real interest rates reflect the fact that investors view bonds as riskier  
19 investments.

20 The net effect of the change in risk and return has been a significant decrease in the return

1 premium that stock investors require over bond yields. In short, the equity or market risk premium  
2 has declined in recent years. This decline has been discovered in studies by leading academic  
3 scholars and investment firms, and has been acknowledged by government regulators. As such,  
4 using a historical equity risk premium analysis is simply outdated and not reflective of current  
5 investor expectations and investment fundamentals.

6 **Q. DO YOU HAVE ANY OTHER THOUGHTS ON THE USE OF HISTORICAL**  
7 **RETURN DATA TO ESTIMATE AN EQUITY RISK PREMIUM?**

8 A. Yes. Jay Ritter, a Professor of Finance at the University of Florida, identified the use of  
9 historical stock and bond return data to estimate a forward-looking equity risk premium as one of  
10 the “Biggest Mistakes” taught by the finance profession.<sup>22</sup> His argument is based on the theory  
11 behind the equity risk premium, the excessive results produced by historical returns, and the  
12 previously-discussed errors of such as survivorship bias in historical data.

13 **Q. PLEASE DISCUSS MR. HADAWAY’S RISK PREMIUM ANALYSIS USING THE**  
14 **HARRIS-MARSTON EQUITY RISK PREMIUM.**

15 A. Harris and Marston develop an expected market return in a DCF framework using analysts’  
16 expected EPS forecasts as measures of expected growth. This methodology is fundamentally flawed  
17 since it is well known that analysts’ EPS growth rate forecasts are upwardly biased and therefore  
18 using these estimates alone as expected growth in a DCF model produces inflated expected market  
19 returns and equity risk premiums.

---

<sup>22</sup> Jay Ritter, “The Biggest Mistakes We Teach,” *Journal of Financial Research* (Summer 2002).

1 **Q. PLEASE REVIEW THE BIAS IN ANALYSTS' GROWTH RATE FORECASTS.**

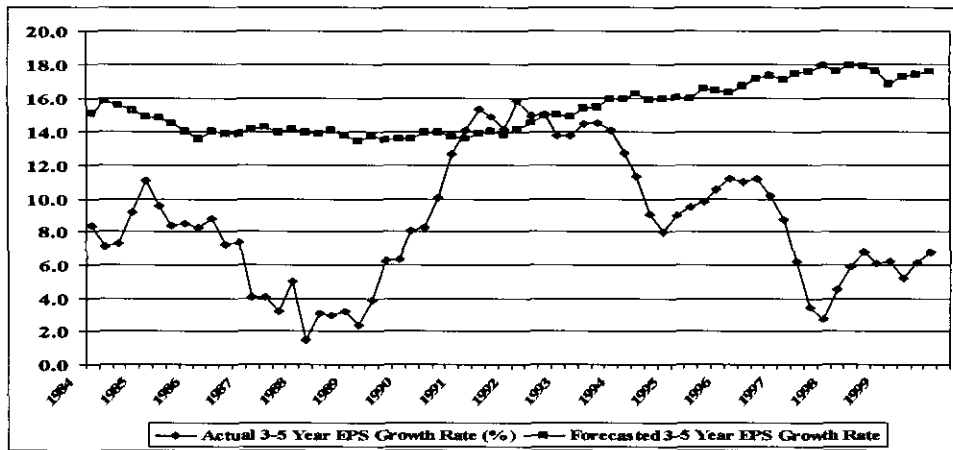
2 A. Analysts' growth rate forecasts are collected and published by Zacks, First Call, I/B/E/S, and  
3 Reuters. These services retrieve and compile EPS forecasts from Wall Street Analysts. These  
4 analysts come from both the sell side (Merrill Lynch, Paine Webber) and the buy side (Prudential  
5 Insurance, Fidelity).

6 The problem with using these forecasts to estimate a DCF growth rate is that the  
7 objectivity of Wall Street research has been challenged, and many have argued that analysts'  
8 EPS forecasts are overly optimistic and biased upwards. To evaluate the accuracy of analysts' EPS  
9 forecasts, I have compared actual 3-5 year EPS growth rates with forecasted EPS growth rates on  
10 a quarterly basis over the past 20 years for all companies covered by the I/B/E/S data base. In  
11 the graph below, I show the average forecasted 3-5 year EPS growth rate with the average actual  
12 3-5 year EPS growth rate. Because of the necessary 3-5 year follow-up period to measure actual  
13 growth, the analysis in this graph only (1) covers forecasted and actual EPS growth rates through  
14 1999, and (2) includes only companies that have 3-5 years of actual EPS data following the  
15 forecast period.

16 The following example shows how the results can be interpreted. As of the first quarter  
17 of 1995, analysts were projecting an average 3-5-year annual EPS growth rate of 15.98%, but  
18 companies only generated an average annual EPS growth rate over the next 3-5 years of 8.14%.  
19 This 15.98% figure represented the average projected growth rate for 1,115 companies, with an  
20 average of 4.70 analysts' forecasts per company over the 20 year period covered by the study.

1 The only periods when firms met or exceeded analysts' EPS growth rate expectations were for  
2 six consecutive quarters in 1991-92 following the one-year economic downturn at the turn of the  
3 decade. Over the entire time period, Wall Street analysts have continually forecasted 3-5-year  
4 EPS growth rates in the 14-18 percent range (mean = 15.32%), but these firms have only  
5 delivered an average EPS growth rate of 8.75%.

6 **Analysts' Forecasted 3-5-Year Forecasted Versus Actual EPS Growth Rates**  
7 **1984-1999**



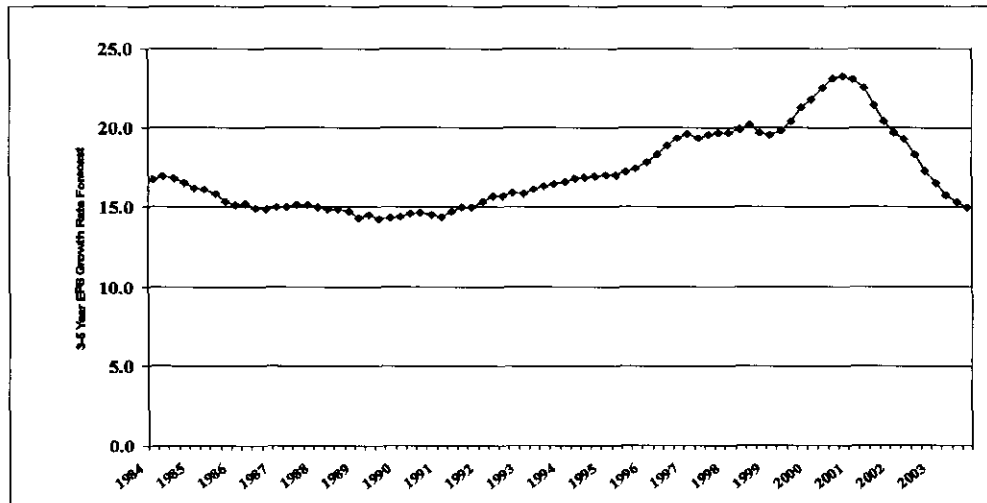
8  
9 Source: J. Randall Woolridge.

10  
11 The post-1999 period has seen the boom and then the bust in the stock market, an  
12 economic recession, 9/11, and the Iraq war. Furthermore, and highly significant in the context of  
13 this study, we have also had the Elliott Spitzer investigation of Wall Street firms and the  
14 subsequent Global Securities Settlement in which nine major brokerage firms paid a fine of  
15 \$1.5B for their biased investment research.

16 To evaluate the impact of these events on analysts' forecasts, the graph below provides

1 the average 3-5-year EPS growth rate projections for all companies provided in the I/B/E/S  
 2 database on a quarterly basis from 1985 to 2004. In this graph, no comparison to actual EPS  
 3 growth rates is made and hence there is no follow-up period. Therefore, 3-5 year growth rate  
 4 forecasts are shown until 2004.<sup>23</sup> Analysts' forecasts for EPS growth were higher for this larger  
 5 sample of firms, with a more pronounced run-up and then decline around the stock market peak  
 6 in 2000. The average projected growth rate hovered in the 14.5%-17.5% range until 1995, and  
 7 then increased dramatically over the next five years to 23.3% in the fourth quarter of the year  
 8 2000. Forecasted growth has since declined to the 15.0% range.

9 **Mean Analysts' 3-5-Year Forecasted EPS Growth Rates**  
 10 **1985-2004**



11 Source: J. Randall Woolridge.  
 12  
 13

<sup>23</sup> The number of companies in the sample grows from 2,220 in 1984, peaks at 4,610 in 1998, and then declines to 3,351 in 2004. The number of analysts' forecasts per company averages between 3.75 to 5.10, with an overall mean of 4.37.

1           While analysts' EPS growth rates forecasts have subsided since 2000, these results suggest  
2 that, despite the Elliot Spitzer investigation and the Global Securities Settlement, analysts' EPS  
3 forecasts are still upwardly biased. The actual 3-5 year EPS growth rate over time has been about  
4 one-half the projected 3-5 year growth rate forecast of 15.0%. Furthermore, as discussed above,  
5 historical growth in GNP and corporate earnings has been in the 7% range. As such, an EPS growth  
6 rate forecast of 15% does not reflect economic reality. This observation is supported by a *Wall*  
7 *Street Journal* article entitled "Analysts Still Coming Up Rosy – Over-Optimism on Growth Rates is  
8 Rampant – and the Estimates Help to Buoy the Market's Valuation." The following quote provides  
9 insight into the continuing bias in analysts' forecasts:

10                   Hope springs eternal, says Mark Donovan, who manages Boston  
11 Partners Large Cap Value Fund. 'You would have thought that,  
12 given what happened in the last three years, people would have  
13 given up the ghost. But in large measure they have not.'

14                   These overly optimistic growth estimates also show that, even with  
15 all the regulatory focus on too-bullish analysts allegedly influenced  
16 by their firms' investment-banking relationships, a lot of things  
17 haven't changed: Research remains rosy and many believe it  
18 always will.<sup>24</sup>

19

20   **Q.   PLEASE SUMMARIZE YOUR ASSESSMENT OF MR. HADAWAY'S RISK**  
21 **PREMIUM ANALYSES.**

22   A.   The primary issue with Mr. Hadaway's three risk premium studies is that they are flawed  
23 and exaggerate the expected risk premium of investors. The authorized return approach involves



1 circular reasoning since the results of other electric rate cases are employed to derive a risk  
2 premium. Furthermore, there is no market test to evaluate whether the ROE authorizations are above  
3 or below investors' required rate of return. The Ibbotson approach uses historical returns to estimate  
4 an expected equity risk premium which is subject to a myriad of empirical biases that prevents such  
5 risk premiums from being reasonable expectations of the expected risk premium. Finally, the  
6 Harris-Marston risk premium study overstates the equity risk premium since it is based purely on  
7 analysts' EPS growth rate forecasts which are upwardly biased.

8 I have one final assessment of Mr. Hadaway's risk premiums. The Spring 2006 Duke/*CFO*  
9 *Magazine* Survey was just published in June.<sup>25</sup> The CFOs who respond to this survey expect an  
10 equity risk premium of 3.05% over the 10-year Treasury yield.

11 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

12 **A. Yes it does.**

---

<sup>24</sup> Ken Brown, "Analysts Still Coming Up Rosy – Over-Optimism on Growth Rates is Rampant – and the Estimates Help to Buoy the Market's Valuation." *Wall Street Journal*, (January 27, 2003), p. C1.

<sup>25</sup> See [www.cfosurvey.org](http://www.cfosurvey.org).

## APPENDIX A

### EDUCATIONAL BACKGROUND, RESEARCH, AND RELATED BUSINESS EXPERIENCE

#### J. RANDALL WOOLRIDGE

J. Randall Woolridge is a Professor of Finance and the Goldman, Sachs & Co. and Frank P. Smeal Endowed Faculty Fellow in Business Administration in the College of Business Administration of the Pennsylvania State University in University Park, PA. In addition, Professor Woolridge is Director of the Smeal College Trading Room and President and CEO of the Nittany Lion Fund, LLC. He is also a Vice President of the Columbia Group, a public utility consulting firm based in Georgetown, CT, and serves on the Investment Committee of ARIS Corporation, an asset management firm based in State College, PA.

Professor Woolridge received a Bachelor of Arts degree in Economics from the University of North Carolina, a Master of Business Administration degree from the Pennsylvania State University, and a Doctor of Philosophy degree in Business Administration (major area-finance, minor area-statistics) from the University of Iowa. At Iowa he received a Graduate Fellowship and was awarded membership in Beta Gamma Sigma, a national business honorary society. He has taught Finance courses at the University of Iowa, Cornell College, and the University of Pittsburgh, as well as the Pennsylvania State University. These courses include corporation finance, commercial and investment banking, and investments at the undergraduate, graduate, and executive MBA levels.

Professor Woolridge's research has centered on the theoretical and empirical foundations of corporation finance and financial markets and institutions. He has published over 25 articles in the best academic and professional journals in the field, including the *Journal of Finance*, the *Journal of Financial Economics*, and the *Harvard Business Review*. His research has been cited extensively in the business press. His work has been featured in the *New York Times*, *Forbes*, *Fortune*, *The Economist*, *Financial World*, *Barron's*, *Wall Street Journal*, *Business Week*, *Washington Post*, *Investors' Business Daily*, *Worth Magazine*, *USA Today*, and other publications. In addition, Dr. Woolridge has appeared as a guest on CNN's *Money Line* and CNBC's *Morning Call* and *Business Today*.

The second edition of Professor Woolridge's popular stock valuation book, *The StreetSmart Guide to Valuing a Stock* (McGraw-Hill, 2003), was recently released. He has also co-authored *Spinoffs and Equity Carve-Outs: Achieving Faster Growth and Better Performance* (Financial Executives Research Foundation, 1999) as well as a new textbook entitled *Modern Corporate Finance, Capital Markets, and Valuation* (Kendall Hunt, 2003). Dr. Woolridge is a founder and a managing director of [www.valuepro.net](http://www.valuepro.net) - a stock valuation website.

Professor Woolridge has also consulted with and prepared research reports for major corporations, financial institutions, and investment banking firms, and government agencies. In addition, he has directed and participated in over 500 university- and company- sponsored professional development programs for executives in 25 countries in North and South America, Europe, Asia, and Africa.

Dr. Woolridge has prepared testimony and/or provided consultation services in the following cases:

**Pennsylvania:** Dr. Woolridge has prepared testimony on behalf of the Pennsylvania Office of Consumer Advocate in the following cases before the Pennsylvania Public Utility Commission:

Bell Telephone Company (R-811819), Peoples Natural Gas Company (R-832315), Pennsylvania Power Company (R-832409), Western Pennsylvania Water Company (R-832381), Pennsylvania Power Company (R-842740), Pennsylvania Gas and Water Company (R-850178), Metropolitan Edison Company (R-860384), Pennsylvania Electric Company (R-860413), North Penn Gas Company (R-860535), Philadelphia Electric Company (R-870629), Western Pennsylvania Water Company (R-870825), York Water Company (R-870749), Pennsylvania-American Water Company (R-880916), Equitable Gas Company (R-880971), the Bloomsburg Water Co. (R-891494), Columbia Gas of Pennsylvania, Inc. (R-891468), Pennsylvania-American Water Company (R-90562), Breezewood Telephone Company (R-901666), York Water Company (R-901813), Columbia Gas of Pennsylvania, Inc. (R-901873), National Fuel Electric utility Company (R-911912), Pennsylvania-American Water Company (R-911909), Borough of Media Water Fund (R-912150), UGI Utilities, Inc. - Electric Utility Division (R-922195), Dauphin Consolidated Water Supply Company - General Waterworks of Pennsylvania, Inc. (R-932604), National Fuel Electric utility Company (R-932548), Commonwealth Telephone Company (I-920020), Conestoga Telephone and Telegraph Company (I-920015), Peoples Natural Gas Company (R-932866), Blue Mountain Consolidated Water Company (R-932873), National Fuel Gas Company (R-942991), UGI - Gas Division (R-953297), UGI - Electric Division (R-953534), Pennsylvania-American Water Company (R-973944), Pennsylvania-American Water Company (R-994638), Philadelphia Suburban Water Company (R-994868;R-994877;R-994878; R-9948790), Philadelphia Suburban Water Company (R-994868), Wellsboro Electric Company (R-00016356), Philadelphia Suburban Water Company (R-00016750), National Fuel Electric utility Company (R-00038168), Pennsylvania-American Water Company (R-00038304), York Water Company (R-00049165), Valley Energy Company (R-00049345), Wellsboro Electric Company (R-00049313), and National Fuel Gas utility Corporation (R-00049656).

**New Jersey:** Dr. Woolridge prepared testimony for the New Jersey Department of the Public Advocate, Division of Rate Counsel: New Jersey-American Water Company (R-91081399J), New Jersey-American Water Company (R-92090908J), and Environmental Disposal Corp (R-94070319).

**Hawaii:** Dr. Woolridge prepared testimony for the Hawaii Office of the Consumer Advocate: East Honolulu Community Services, Inc. (Docket No. 7718).

**Delaware:** Dr. Woolridge prepared testimony for the Delaware Division of Public Advocate: Artesian Water Company (R-00-649).

**Ohio:** Dr. Woolridge prepared testimony for the Ohio Office of Consumers' Council: SBC Ohio (Case No. 02-1280-TP-UNC R-00-649), and Cincinnati Gas & Electric Company (Case No. 05-0059-EL-AIR).

**New York:** Dr. Woolridge prepared testimony for the County of Nassau in New York State: Long Island Lighting Company (PSC Case No. 942354).

**Florida:** Dr. Woolridge prepared testimony for the Office of Peoples Counsel in Florida: Florida Power & Light Co. (Docket No. 050045-EL).

**Connecticut:** Dr. Woolridge prepared testimony for the Office of Consumer Counsel in Connecticut: KCP&L Illuminating (Docket No. 96-03-29), Yankee Gas Company (Docket No. 04-06-01), Southern Connecticut Gas Company (Docket No. 03-03-17), the KCP&L Illuminating Company (Docket No. 05-06-04).

**California:** Dr. Woolridge prepared testimony for the Office of Ratepayer Advocate in California: San Gabriel Valley Water Company (Docket No. 05-08-021).

**South Carolina:** Dr. Woolridge prepared testimony for the Office of Regulatory Staff in South Carolina: South Carolina Electric and Gas Company (Docket No. 2005-113-G).

**Kentucky:** Dr. Woolridge prepared testimony for the Office of Attorney General in Kentucky: Kentucky-American Water Company (Case No. 2004-00103), Union Heat, Light, and Power Company (Case No. 2004-00042), and Kentucky Power Company (Case No. 2005-00341).

**Washington, D.C.:** Dr. Woolridge prepared testimony for the Office of the People's Counsel in the District of Columbia: Potomac Electric Power Company (Formal Case No. 939).

**Washington:** Dr. Woolridge consulted with trial staff of the Washington Utilities and Transportation Commission on the following cases: Puget Energy Corp. (Docket Nos. UE-011570 and UG-011571); and Avista Corporation (Docket No. UE-011514).

**Kansas:** Dr. Woolridge prepared testimony on behalf of the Kansas Citizens' Utility Ratepayer Board Utilities in the following cases: Western Resources Inc. (Docket No. 01-WSRE-949-GIE), UtiliCorp (Docket No. 02-UTCG701-CIG), and westar Energy, Inc. (Docket No. 05-WSEE-981-RTS).

**FERC:** Dr. Woolridge has prepared testimony on behalf of the Pennsylvania Office of Consumer Advocate in the following cases before the Federal Energy Regulatory Commission: National Fuel Gas Supply Corporation (RP-92-73-000) and Columbia Gulf Transmission Company (RP97-52-000).

**Vermont:** Dr. Woolridge prepared testimony for the Department of Public Service in the Central Vermont Public Service Case (Docket No. 6988).



## Exhibit\_(JRW-1)

Kansas City Power & Light Company  
Cost of Capital

As of September 30, 2006

Capital Source	Capitalization Ratio	Cost Rate	Weighted Cost Rate
Long-Term Debt	44.67%	6.16%	2.75%
Preferred Stock	1.52%	4.29%	0.07%
Common Equity	53.81%	9.00%	4.84%
Total	100.00%		7.66%

**The Impact of the 2003 Tax Legislation  
On the Cost of Equity Capital**

On May 28, 2003, President Bush signed the *Jobs and Growth Tax Relief Reconciliation Act of 2003*. The primary purpose of this legislation was to reduce taxes to enhance economic growth. A primary component of the new tax law was a significant reduction in the taxation of corporate dividends for individuals. Dividends have been described as “double-taxed.” First, corporations pay taxes on the income they earn before they pay dividends to investors, then investors pay taxes on the dividends that they receive from corporations. One of the implications of the double taxation of dividends is that, all else equal, it results in a high cost of raising capital for corporations.

The new tax legislation reduces the double taxation of dividends by lowering the tax rate on dividends from the 30 percent range (the average tax bracket for individuals) to 15 percent. This reduction in the taxation of dividends for individuals enhances their after-tax returns and thereby reduces their pre-tax required returns. This reduction in pre-tax required returns (due to the lower tax on dividends) effectively reduces the cost of equity capital for companies. The new tax law also reduced the tax rate on long-term capital gains from 20% to 15%.

To demonstrate the effect of the new legislation, assume that a utility has a 10% expected return – 5.0% in dividends and 5.0% in capital gains. The new tax law reduces the double-taxation by reducing the tax rate on dividends from the 30 percent range (the marginal tax bracket for the average individual taxpayer) to 15 percent. The table below

illustrates the effect of the new tax law. Panel A shows that under the old tax law a 10.0% pre-tax return provided for a 7.5% after tax return. Panel B shows that under the new tax law, with tax rates of 15% on both dividends and capital gains, the 10% pre-tax return is worth 8.5% on an after-tax basis. In Panel C, I have held the after-tax return constant (at 7.5%) to illustrate the effect of the new tax law on required pre-tax returns. Assuming that the entire after-tax 1% return difference (7.5% to 8.5%) is attributed to the lower taxation of dividends, the 10.0% pre-tax return under the new law is now only 8.82%. In other words, to generate an after-tax return of 7.5%, the new tax law reduced the required pre-tax return from 10.0% to 8.82%.

**The Impact of the New Tax Law on Pre- and After- Tax Returns**

<u>Panel A</u> Old Tax Law				<u>Panel B</u> New Tax Law			
10% Pre-Tax Return - 5% Dividend Yield & 5% Capital Gain				10% Pre-Tax Return - 5% Dividend Yield & 5% Capital Gain			
Tax Rates - Dividends 30% & Capital Gains 20%				Tax Rates - Dividends 15% & Capital Gains 15%			
	Pre-Tax Return	Tax Rate	After-Tax Return		Pre-Tax Return	Tax Rate	After-Tax Return
Dividends	5.00%	30.00%	3.50%	Dividends	5.00%	15.00%	4.25%
Capital Gain	5.00%	20.00%	4.00%	Capital Gain	5.00%	15.00%	4.25%
Total	10.00%		7.50%	Total	10.00%		8.50%

<u>Panel C</u> The Effect of the New Tax Law on Pre-Tax Returns			
7.50% After-Tax Return - 3.25% Dividend Yield & 4.25% Capital Gain			
Tax Rates - Dividends 15% & Capital Gains 15%			
	Pre-Tax Return	Tax Rate	After-Tax Return
Dividends	8.82%	15.00%	3.25%
Capital Gain	5.00%	15.00%	4.25%
Total	8.82%		7.50%



**Exhibit\_(JRW-3)**  
**Kansas City Power & Light Company**  
Electric Utility Proxy Group  
Summary Financial Statistics

Company	S&P Bond Rating	Operating Revenue (\$mil)	Percent Electric Revenue	Net Plant (\$mil)	Pre-Tax Interest Coverage	Primary Service Area	Common Equity Ratio <sup>a</sup>	Return on Equity	Price/Earnings Ratio	Market to Book Ratio
Alliant Energy Co.	LNT	3,411.8	70%	4466.5	4.2	WI	54.0%	2.3%	68.2	158
Ameren	AEE	6,959.0	79%	13854.0	5.0	MO, IL	50.0%	9.5%	18.3	163
American Elec. Pwr.	AEP	12,236.0	95%	24808.0	3.5	TX, OH, WV	45.0%	12.1%	12.2	143
CH Energy Group	CHG	1,002.7	53%	785.7	5.7	NY	57.0%	8.2%	17.2	139
Cent. Vermont P.S.	CV	318.0	100%	300.5	1.6	VT	63.0%	4.5%	21.0	93
Con. Edison	ED	12,206.0	64%	16481.0	3.4	NY	47.0%	10.1%	14.7	147
DTE Energy Co.	DTE	9,352.0	55%	10917.0	2.7	MI	43.0%	10.4%	12.7	122
Duquesne Light	DOE	927.4	79%	1577.9	3.2	PA	35.0%	14.4%	23.2	191
Empire District	EDE	394.6	93%	916.2	2.3	MO, KS	46.0%	6.7%	20.9	141
Energy East Coopr.	EAS	5,357.8	56%	5757.1	2.7	NY	42.0%	8.3%	14.7	121
FirstEnergy	FE	12,153.1	79%	14285.0	3.8	OH, PA, NJ	45.0%	10.6%	18.1	184
Green Mtn. Power	GMP	248.0	100%	237.2	3.7	VT	56.0%	10.0%	124.0	124
Hawaiian Electric	HE	2,317.9	82%	2558.8	3.6	HI	37.0%	11.3%	16.1	179
MGP Energy, Inc.	MGEE	533.0	60%	671.3	4.3	WI	55.0%	10.3%	16.9	172
NISource Inc.	NI	8,184.6	16%	9497.2	0.6	US, Can	45.0%	5.0%	23.7	120
NSTAR	NST	3,397.8	79%	3892.8	2.8	MA	33.0%	13.0%	15.4	196
Pinnacle West	PNW	3,073.3	74%	7645.3	3.0	AZ	48.0%	6.6%	18.6	121
Progress Energy	PGN	10,441.0	78%	14570.0	2.1	NC, SC, FL	42.0%	8.4%	16.0	134
Puget Energy, Inc.	PSD	2,709.3	61%	4667.9	2.3	WA	44.0%	7.8%	14.1	117
SCANA Corp.	SCG	4,899.0	39%	6826.0	2.7	NC, SC, GA	43.0%	11.7%	13.5	157
Southern Co.	SO	13,873.7	98%	27968.3	4.0	GA, FL, AL, MS	42.0%	14.4%	15.8	226
Vectren Corp.	VVC	2,125.3	20%	2267.7	3.3	IN	42.0%	12.0%	14.3	168
Westar Energy	WR	1,586.8	91%	3959.9	3.0	KS	48.0%	10.4%	13.1	141
Xcel Energy Inc.	XEL	10,123.5	73%	14882.8	2.5	MN, WI, MD, SD	43.0%	9.7%	15.2	131
Mean		5,330.5	70.7%	8,075.0	3.2		46.0%	9.5%	23.2	149.5
Median		3,404.8	76.5%	5,212.5	3.1		45.0%	10.1%	16.1	142.0

Data Source: AUS Utility Reports, July, 2006, Value Line Investment Survey, 2006.

Exhibit\_(JRW-4)  
Kansas City Power & Light Company  
Capital Structure Ratios

KCP&L Proposed Capital Structure

Type of Capital	Ratios	Cost Rate
Long-Term Debt	44.67%	6.16%
Preferred Stock	1.52%	4.29%
Common Equity	53.81%	
Total	100.00%	

Capital Structure - Electric Utility Proxy Group

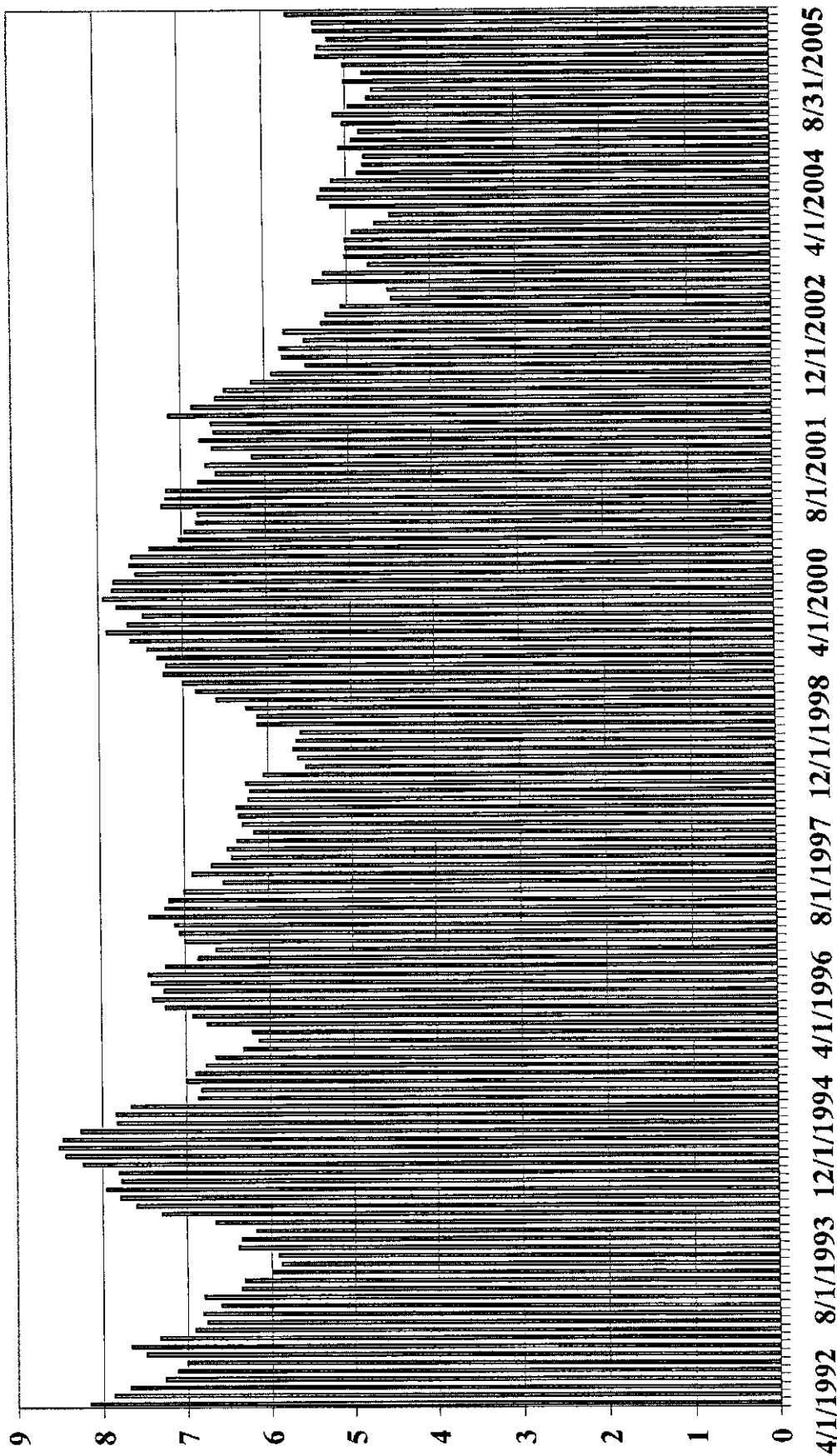
Average Of All Companies Ratios	2006 1st Quarter	2005 4th Quarter	2005 3rd Quarter	2005 2nd Quarter
Long-Term Debt	51.17%	51.30%	50.23%	52.29%
Preferred Stock	1.14%	1.16%	1.19%	1.18%
Common Equity	47.69%	47.54%	48.58%	46.53%
Totals	100.00%	100.00%	100.00%	100.00%

Data Source: Bloomberg

<u>Average Ratios - Last Four Quarters</u>	
Long-Term Debt	51.25%
Preferred Stock	1.17%
Common Equity	47.59%
Totals	100.00%

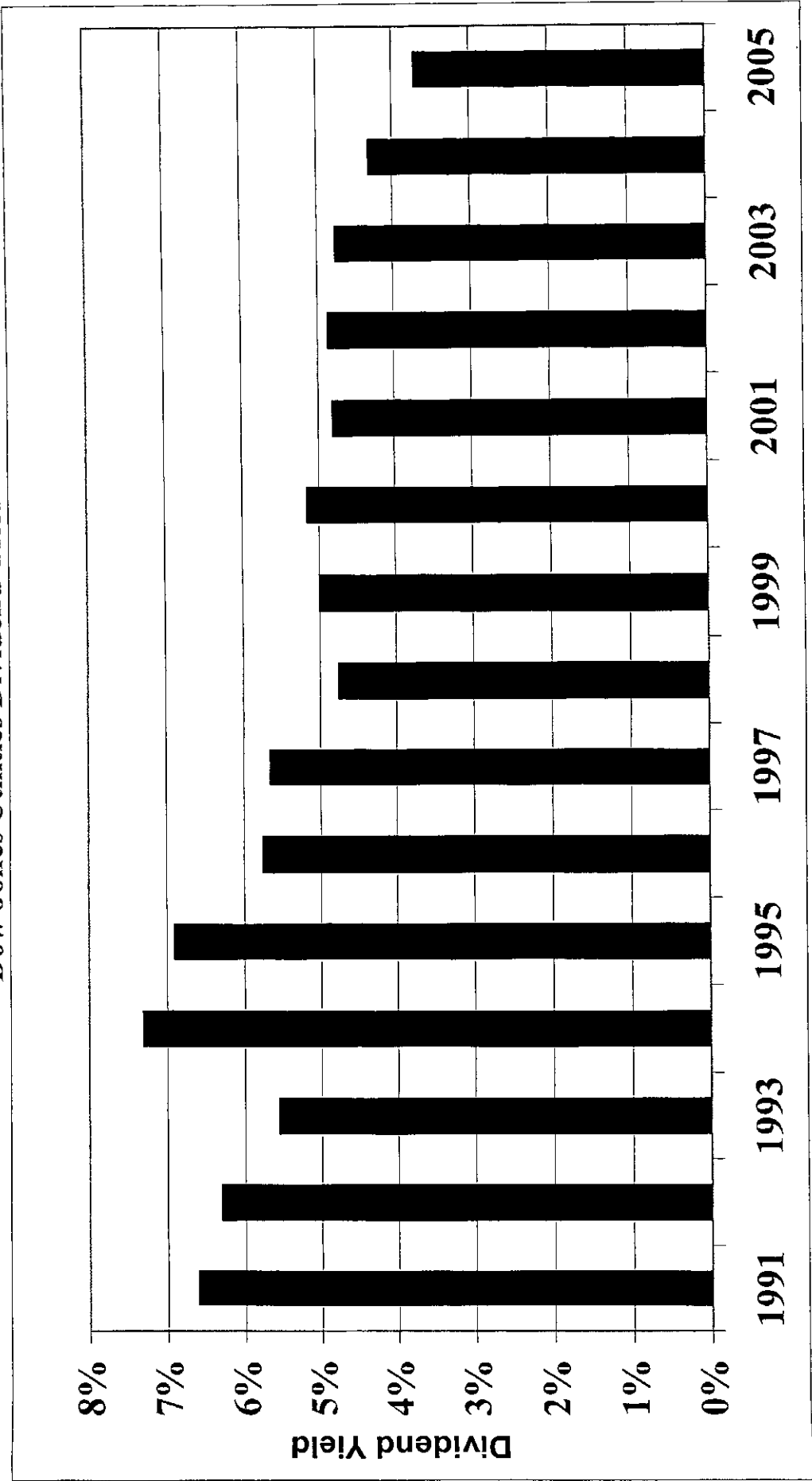
Exhibit\_(JRW-5)

Long-Term 'A' Rated Public Utility Bonds



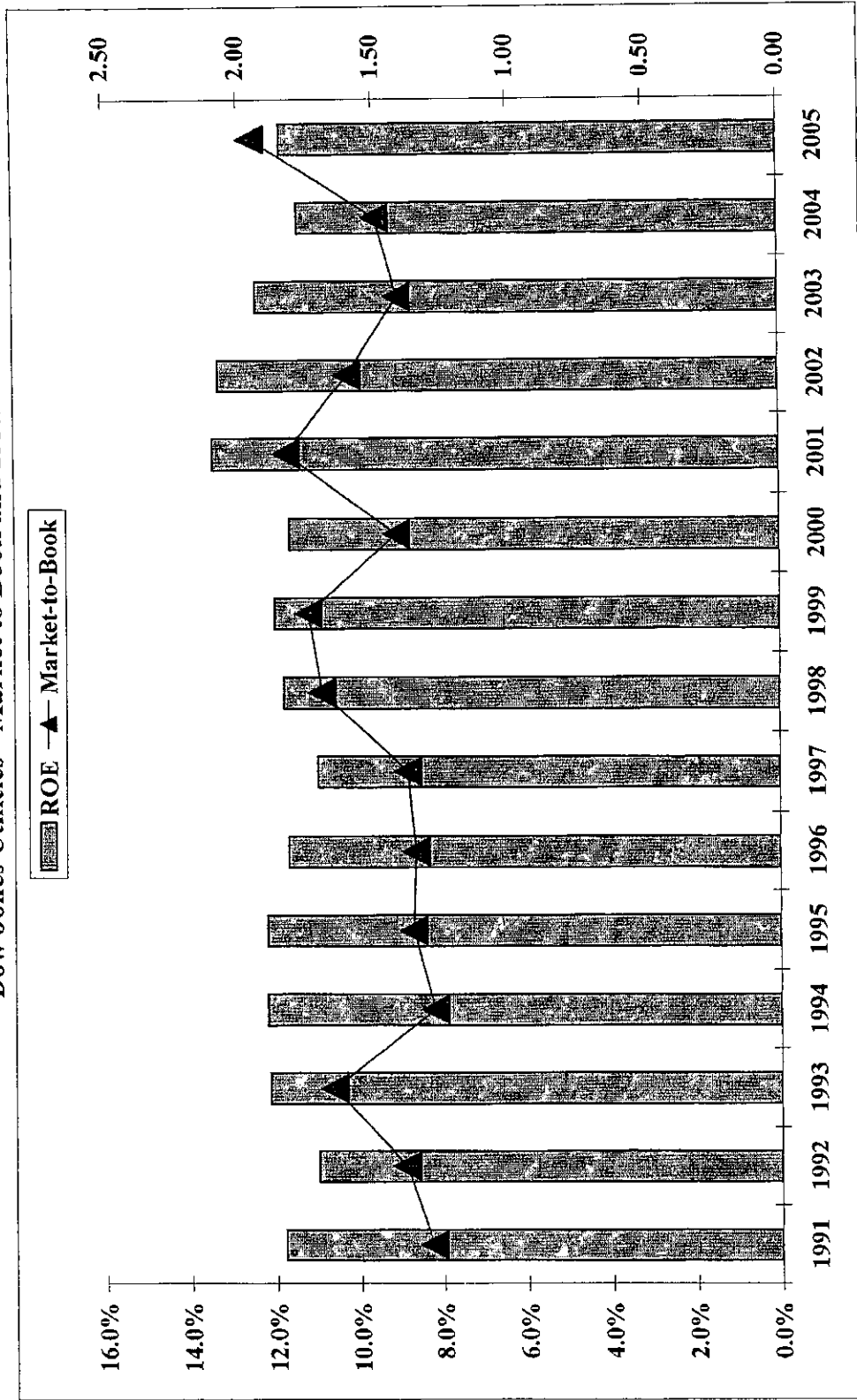
Data Source: Bloomberg (FMC1 Function).

Exhibit\_(JRW-5)  
Dow Jones Utilities Dividend Yield



Data Source: Value Line Investment Survey

**Exhibit\_(JRW-5)**  
Dow Jones Utilities - Market to Book and ROE



Data Source: Value Line Investment Survey

## Exhibit\_(JRW-6)

## Industry Average Betas

Industry Name	Number of Firms	Beta	Industry Name	Number of Firms	Beta	Industry Name	Number of Firms	Beta
E-Commerce	59	3.04	Manuf. Housing/RV	16	1.08	Paper/Forest Products	40	0.82
Semiconductor	121	2.97	Retail (Special Lines)	177	1.08	Hotel/Gaming	76	0.82
Semiconductor Equip	14	2.91	Medical Supplies	261	1.04	Diversified Co.	118	0.82
Internet	306	2.78	Foreign Electronics	11	1.03	Toiletries/Cosmetics	20	0.82
Telecom. Equipment	122	2.61	Metals & Mining (Div.)	77	1.03	Packaging & Container	37	0.82
Wireless Networking	66	2.60	Chemical (Basic)	18	1.03	Electric Util. (Central)	25	0.81
Entertainment Tech	32	2.47	Oilfield Svcs/Equip.	98	1.02	Pharmacy Services	15	0.81
Power	25	2.23	Shoe	22	1.02	Electric Utility (East)	29	0.80
Computers/Peripherals	138	2.23	Retail Store	46	0.99	Household Products	26	0.79
Computer Software/Svcs	395	2.06	Retail Automotive	14	0.98	Bank (Canadian)	7	0.76
Foreign Telecom.	20	1.88	Industrial Services	207	0.97	Environmental	91	0.76
Cable TV	22	1.82	Medical Services	184	0.96	Financial Svcs. (Div.)	244	0.75
Precision Instrument	104	1.81	Building Materials	45	0.96	Bank (Midwest)	39	0.75
Telecom. Services	146	1.69	Natural Gas (Div.)	36	0.96	Publishing	47	0.74
Electronics	175	1.65	Utility (Foreign)	5	0.95	Insurance (Life)	43	0.73
Biotechnology	87	1.63	Steel (General)	26	0.94	Investment Co.	21	0.73
Electrical Equipment	91	1.59	Homebuilding	34	0.92	Railroad	18	0.73
Drug	306	1.59	Coal	12	0.92	Maritime	39	0.72
Advertising	34	1.56	Furn/Home Furnishings	36	0.92	Canadian Energy	11	0.72
Bank (Foreign)	4	1.51	Electric Utility (West)	15	0.90	Cement & Aggregates	12	0.71
Entertainment	86	1.47	Chemical (Specialty)	92	0.90	Natural Gas (Distrib.)	29	0.70
Air Transport	45	1.40	Apparel	60	0.90	Insurance (Prop/Cas.)	84	0.70
Healthcare Information	35	1.38	Petroleum (Integrated)	30	0.90	Restaurant	82	0.68
Securities Brokerage	31	1.36	Retail Building Supply	10	0.89	R.E.I.T.	122	0.67
Human Resources	30	1.26	Metal Fabricating	41	0.88	Petroleum (Producing)	148	0.67
Investment Co.(Foreign)	15	1.26	Trucking	37	0.88	Precious Metals	62	0.67
Auto & Truck	29	1.23	Information Services	36	0.86	Tobacco	11	0.66
Auto Parts	58	1.22	Home Appliance	15	0.86	Water Utility	16	0.64
Tire & Rubber	13	1.19	Grocery	23	0.86	Food Processing	110	0.61
Steel (Integrated)	14	1.14	Newspaper	19	0.86	Beverage (Soft Drink)	19	0.61
Office Equip/Supplies	27	1.10	Aerospace/Defense	70	0.84	Food Wholesalers	21	0.60
Educational Services	38	1.09	Chemical (Diversified)	33	0.84	Beverage (Alcoholic)	22	0.56
Recreation	74	1.08	Machinery	134	0.83	Bank	487	0.55
						Thrift	221	0.49
						Market	7113	1.15

Data Source: <http://pages.stern.nyu.edu/~adamodar/>

Exhibit\_(JRW-7)

Kansas City Power & Light Company  
Discounted Cash Flow Analysis

Electric Utility Proxy Group

Dividend Yield*	4.75%
Adjustment Factor	<u>1.02125</u>
Adjusted Dividend Yield	4.85%
Growth Rate**	<u>4.25%</u>
Equity Cost Rate	9.10%

\* Page 2 of Exhibit\_(JRW-7)

\*\* Based on data provided on pages 3-5,  
Exhibit\_(JRW-7)

Exhibit\_(JRW-7)

Kansas City Power & Light Company  
Monthly Dividend Yields  
February - July 2006

Electric Utility Proxy Group

Company	Feb	Mar	Apr	May	June	July	Mean
Alliant Energy Co.	3.6%	3.6%	3.5%	3.7%	3.5%	3.4%	3.6%
Ameren	4.9%	5.0%	5.1%	5.1%	5.2%	5.1%	5.1%
American Elec. Pwr.	4.0%	4.1%	4.2%	4.5%	4.5%	4.4%	4.3%
CH Energy Group	4.7%	4.5%	4.6%	4.7%	4.7%	4.8%	4.7%
Cent. Vermont P.S.	5.0%	4.3%	4.4%	4.7%	5.2%	5.5%	4.9%
Con. Edison	4.9%	5.0%	5.1%	5.5%	5.5%	5.2%	5.2%
DTE Energy Co.	4.7%	4.8%	4.9%	5.2%	5.2%	5.1%	5.0%
Duquesne Light	5.6%	5.7%	6.0%	6.1%	6.1%	6.3%	6.0%
Empire District	6.0%	5.7%	5.8%	5.8%	5.8%	6.2%	5.9%
Energy East Copr.	4.6%	4.6%	4.7%	4.9%	5.1%	4.9%	4.8%
FirstEnergy	3.4%	3.6%	3.6%	3.7%	3.4%	3.4%	3.5%
Green Mtn. Power	3.6%	3.6%	4.0%	4.0%	4.0%	4.0%	3.9%
Hawaiian Electric	4.7%	4.7%	4.6%	4.7%	4.8%	4.6%	4.7%
MGE Energy, Inc.	4.0%	4.1%	4.3%	4.6%	4.6%	4.7%	4.4%
NiSource Inc.	4.3%	4.4%	4.5%	4.6%	4.3%	4.3%	4.4%
NSTAR	4.0%	4.2%	4.3%	4.5%	4.5%	4.4%	4.3%
Pinnacle West	4.7%	4.8%	5.0%	5.1%	5.1%	5.1%	5.0%
Progress Energy	5.4%	5.4%	5.4%	5.8%	5.9%	5.7%	5.6%
Puget Energy, Inc.	4.7%	4.7%	4.7%	4.9%	4.9%	4.8%	4.8%
SCANA Corp.	3.9%	4.2%	4.2%	4.4%	4.4%	4.5%	4.3%
Southern Co.	4.2%	4.4%	4.5%	4.7%	4.8%	4.8%	4.6%
Vectren Corp.	4.4%	4.6%	4.7%	4.6%	4.7%	4.7%	4.6%
Westar Energy	4.3%	4.5%	4.8%	4.8%	4.8%	4.6%	4.6%
Xcel Energy Inc.	4.5%	4.5%	4.7%	4.8%	4.7%	4.6%	4.6%
Mean	4.5%	4.5%	4.7%	4.8%	4.8%	4.8%	4.7%

Data Source: AUS Utility Reports , monthly issues.



## Exhibit\_(JRW-7)

**Kansas City Power & Light Company**  
**DCF Equity Cost Growth Rate Measures**  
*Value Line* Historic Growth Rates

## Electric Utility Proxy Group

Company	Sym	Value Line Historic Growth					
		Past 10 Years			Past 5 Years		
		Earnings	Dividends	Book Value	Earnings	Dividends	Book Value
Alliant Energy Co.	LNT	-1.50%	-6.00%	1.00%	-1.00%	-12.50%	-2.50%
Ameren	AEE	-0.50%	0.50%	3.00%	0.50%	NA	5.00%
American Elec. Pwr.	AEP	-0.50%	-4.50%	-0.50%	3.50%	-9.00%	-3.50%
CH Energy Group	CHG	NA	0.50%	2.00%	-1.50%	NA	2.00%
Cent. Vermont P.S.	CV	-4.50%	-3.00%	2.00%	1.00%	0.50%	2.50%
Con. Edison	ED	-0.50%	1.50%	2.50%	-2.00%	1.00%	2.50%
DTE Energy Co.	DTE	-0.50%	NA	3.50%	-2.00%	NA	3.50%
Duquesne Light	DQE	-5.50%	-1.50%	-7.00%	-12.00%	-8.50%	-14.50%
Empire District	EDE	-1.50%	NA	2.00%	-5.00%	NA	2.00%
Energy East Copr.	EAS	3.50%	1.50%	4.50%	-2.50%	5.00%	6.00%
FirstEnergy	FE	2.00%	1.50%	5.50%	NA	2.50%	6.00%
Green Mtn. Power	GMP	-1.00%	-8.50%	NA	NA	5.00%	3.00%
Hawaiian Electric	HE	1.50%	0.50%	2.00%	1.00%	NA	3.00%
MGE Energy, Inc.	MGEE	1.50%	1.00%	2.50%	4.00%	1.00%	5.00%
NiSource Inc.	NI	1.50%	3.00%	7.50%	NA	1.00%	7.00%
NSTAR	NST	4.50%	1.50%	3.00%	4.00%	1.00%	2.00%
Pinnacle West	PNW	2.00%	11.00%	5.00%	-4.50%	6.54%	4.00%
Progress Energy	PGN	3.50%	3.00%	6.50%	4.50%	3.00%	6.50%
Puget Energy, Inc.	PSD	-3.50%	-6.00%	-1.00%	-7.50%	-11.50%	0.50%
SCANA Corp.	SCG	4.00%	0.50%	4.00%	7.00%	2.00%	3.00%
Southern Co.	SO	2.5%	2.0%	1.0%	2.0%	1.0%	-1.0%
Vectren Corp.	VVC	NA	NA	NA	4.0%	3.5%	4.5%
Westar Energy	WR	-6.0%	-8.0%	-4.0%	-1.5%	-14.5%	-11.0%
Xcel Energy Inc.	XEL	-3.5%	-5.0%	-1.0%	-5.5%	-11.0%	-4.5%
Mean		-0.1%	-0.7%	2.0%	-0.6%	-1.8%	1.3%
Median		-0.5%	0.5%	2.3%	-1.0%	1.0%	2.8%
Average of Mean and Median Figures =					0.4%		

Data Source: *Value Line Investment Survey, June, 2006.*

## Exhibit\_(JRW-7)

Kansas City Power & Light Company  
DCF Equity Cost Growth Rate Measures  
Value Line Projected Growth Rates

## Electric Utility Proxy Group

Company	Sym	Value Line			Value Line		
		Projected Growth			Internal Growth		
		Est'd. '03-'05 to '09-'11			Return on	Retention	Internal
		Earnings	Dividends	Book Value	Equity	Rate	Growth
Alliant Energy Co.	LNT	4.50%	7.00%	3.50%	9.00%	35.00%	3.15%
Ameren	AEE	1.50%	NA	3.00%	9.50%	23.00%	2.19%
American Elec. Pwr.	AEP	4.00%	4.00%	5.50%	11.00%	41.00%	4.51%
CH Energy Group	CHG	3.00%	0.50%	2.00%	9.00%	31.00%	2.79%
Cent. Vermont P.S.	CV	11.50%	-1.00%	1.00%	10.50%	47.00%	4.94%
Con. Edison	ED	3.00%	1.00%	3.00%	9.50%	25.00%	2.38%
DTE Energy Co.	DTE	4.50%	0.50%	2.00%	10.50%	44.00%	4.62%
Duquesne Light	DQE	5.00%	Nil	5.00%	14.00%	32.00%	4.48%
Empire District	EDE	6.50%	Nil	2.00%	9.50%	21.00%	2.00%
Energy East Copr.	EAS	4.00%	4.50%	2.50%	9.50%	39.00%	3.71%
FirstEnergy	FE	11.50%	5.00%	6.50%	11.50%	48.00%	5.52%
Green Mtn. Power	GMP	3.50%	10.00%	2.50%	10.50%	39.00%	4.10%
Hawaiian Electric	HE	3.00%	Nil	2.50%	10.00%	28.00%	2.80%
MGE Energy, Inc.	MGEE	6.00%	0.50%	7.00%	12.00%	37.00%	4.44%
NiSource Inc.	NJ	3.50%	0.50%	3.50%	8.50%	43.00%	3.66%
NSTAR	NST	6.00%	6.50%	5.50%	13.50%	41.00%	5.54%
Pinnacle West	PNW	6.00%	5.00%	3.50%	9.00%	32.00%	2.88%
Progress Energy	PGN	1.50%	2.00%	3.00%	9.00%	23.00%	2.07%
Puget Energy, Inc.	PSD	5.00%	1.50%	4.00%	8.50%	40.00%	3.40%
SCANA Corp.	SCG	4.00%	6.00%	5.50%	11.50%	39.00%	4.49%
Southern Co.	SO	5.00%	4.50%	5.00%	14.50%	31.00%	4.50%
Vectren Corp.	VVC	4.00%	3.00%	4.00%	11.00%	32.00%	3.52%
Westar Energy	WR	4.50%	6.50%	3.50%	9.00%	31.00%	2.79%
Xcel Energy Inc.	XEL	6.00%	5.50%	3.00%	10.50%	33.00%	3.47%
Mean		4.9%	3.7%	3.7%	10.5%	34.8%	3.7%
Median		4.5%	4.3%	3.5%	10.3%	34.0%	3.6%
Average of Mean and Median Figures =			4.1%		10.4%	34.4%	3.6%

Data Source: Value Line Investment Survey, June, 2006

Exhibit\_(JRW-7)

Kansas City Power & Light Company  
DCF Equity Cost Growth Rate Measures  
Analysts Projected EPS Growth Rate Estimates

Electric Utility Proxy Group

Company	Sym	Yahoo First Call	Reuters	Zack's	Average
Alliant Energy Co.	LNT	4.5%	3.7%	4.0%	4.1%
Ameren	AEE	4.0%	5.8%	6.0%	5.3%
American Elec. Pwr.	AEP	3.0%	3.6%	3.3%	3.3%
CH Energy Group	CHG	N/A	N/A	N/A	N/A
Cent. Vermont P.S.	CV	N/A	N/A	N/A	N/A
Con. Edison	ED	3.3%	3.6%	3.9%	3.6%
DTE Energy Co.	DTE	4.5%	4.5%	5.5%	4.8%
Duquesne Light	DQE	3.0%	3.0%	N/A	3.0%
Empire District	EDE	2.5%	4.5%	N/A	3.5%
Energy East Copr.	EAS	4.0%	4.3%	4.5%	4.3%
FirstEnergy	FE	5.0%	4.7%	4.9%	4.9%
Green Mtn. Power	GMP	N/A	N/A	N/A	N/A
Hawaiian Electric	HE	3.0%	3.4%	5.2%	3.9%
MGE Energy, Inc.	MGEE	N/A	N/A	N/A	N/A
NiSource Inc.	NI	3.5%	3.7%	3.3%	3.5%
NSTAR	NST	5.0%	5.0%	5.0%	5.0%
Pinnacle West	PNW	6.0%	7.6%	6.8%	6.8%
Progress Energy	PGN	3.5%	3.0%	3.6%	3.4%
Puget Energy, Inc.	PSD	4.0%	5.1%	7.0%	5.4%
SCANA Corp.	SCG	5.0%	4.5%	4.7%	4.7%
Southern Co.	SO	5.0%	4.5%	4.8%	4.8%
Vectren Corp.	VVC	4.0%	3.5%	5.0%	4.2%
Westar Energy	WR	3.0%	2.9%	3.7%	3.2%
Xcel Energy Inc.	XEL	5.0%	4.8%	4.6%	4.8%
Mean		4.0%	4.3%	4.8%	4.3%
Median		4.0%	4.4%	4.8%	4.2%

Data Sources: www.zacks.com, www.investor.reuters.com, http://quote.yahoo.com. July 26th

Exhibit\_(JRW-8)

Kansas City Power & Light Company  
Capital Asset Pricing Model

Electric Utility Proxy Group

Risk-Free Interest Rate	5.25%
Beta*	0.82
<u>Ex Ante Equity Risk Premium**</u>	<u>4.16%</u>
CAPM Cost of Equity	8.7%

\* See page 2 of Exhibit\_(JRW-8)

\*\* See page 3 of Exhibit\_(JRW-8)

## Exhibit\_(JRW-8)

## Kansas City Power &amp; Light Company

## Beta

## Electric Utility Proxy Group

Company		Beta
Alliant Energy Co.	LNT	0.90
Ameren	AEE	0.75
American Elec. Pwr.	AEP	1.25
CH Energy Group	CHG	0.85
Cent. Vermont P.S.	CV	0.60
Con. Edison	ED	0.70
DTE Energy Co.	DTE	0.75
Duquesne Light	DQE	0.90
Empire District	EDE	0.80
Energy East Copr.	EAS	0.90
FirstEnergy	FE	0.80
Green Mtn. Power	GMP	0.60
Hawaiian Electric	HE	0.70
MGE Energy, Inc.	MGEE	0.70
NiSource Inc.	NI	0.90
NSTAR	NST	0.80
Pinnacle West	PNW	0.95
Progress Energy	PGN	0.85
Puget Energy, Inc.	PSD	0.80
SCANA Corp.	SCG	0.80
Southern Co.	SO	0.65
Vectren Corp.	VVC	0.85
Westar Energy	WR	0.95
Xcel Energy Inc.	XEL	0.85
Mean		0.82

Data Source: *Value Line Investment Survey, July, 2006.*

## Exhibit\_(JRW-8)

**Kansas City Power & Light Company**  
**Capital Asset Pricing Model**  
**Equity Risk Premium**

Category	Study Authors	Range		Mean	Mean	Category Average	
		Low	High	of Range			
Historic	Ibbotson	Arithmetic		6.50%	5.70%	5.70%	
		Geometric		4.90%			
	AVERAGE						
Puzzle Research	Claus Thomas				3.00%	4.25%	
	Arnott and Bernstein				2.40%		
	Constantinides				6.90%		
	Cornell		3.50%	7.00%	5.25%		
	Dimson, Marsh, and Staunton	Arithmetic	2.50%	4.00%	3.81%		4.35%
		Geometric	3.50%	5.25%			
	Fama French		2.55%	4.32%			3.44%
	Harris & Marston						7.14%
	Siegel		Geometric				2.50%
	AVERAGE						
Surveys	Survey of Financial Forecasters				2.00%	3.68%	
	Graham and Harvey - CFOs				3.80%		
	Welch - Academics		5.00%	5.50%	5.25%		
	AVERAGE						
Social Security	Office of Chief Actuary		4.00%	4.70%		3.56%	
	John Campbell		2.00%	3.50%			
	Peter Diamond		3.00%	4.80%			
	John Shoven		3.00%	3.50%	3.56%		
	AVERAGE						
Building Block	Ibbotson and Peng				6.00%	5.00%	4.00%
			Arithmetic		4.00%		
	Woolridge					3.00%	
	AVERAGE						
Other Studies	McKinsey		3.50%	4.00%	3.75%	3.75%	
	AVERAGE						
	<b>OVERALL AVERAGE</b>						<b>4.16%</b>

## Sources:

Ibbotson Associates, S&amp;P Yearbook, 2006.

James Claus and Jacob Thomas, "Equity Risk Premia as Low as Three Percent? Empirical Evidence from Analysts' Earnings Forecasts for Domestic and International Stock Market," *Journal of Finance*, (October 2001).Eugene F. Fama and Kenneth R. French, "The Equity Premium," *The Journal of Finance*, April 2002.Elroy Dimson, Paul Marsh, and Mike Staunton, "New Evidence puts Risk Premium in Context," *Corporate Finance* (March 2003)

Ivo Welch, "The Equity Risk Premium Consensus Forecast Revisited," (September 2001). Cowles Foundation Discussion Paper No. 1325.

John R. Graham and Campbell Harvey, "Expectations of Equity Risk Premia, Volatility, and Asymmetry," Duke University Working Paper, 2003.

Federal Reserve Bank of Philadelphia, *Survey of Professional Forecasters*, February 14, 2005.Marc H. Goedhart, Timothy M. Koller, and Zane D. Williams, "The Real Cost of Equity," *McKinsey on Finance* (Autumn 2002), p.14.Roger Ibbotson and Peng Chen, "Long Run Returns: Participating in the Real Economy," *Financial Analysts Journal*, January 2003

## Exhibit\_(JRW-8)

**Survey of Professional Forecasters  
Philadelphia Federal Reserve Bank  
Long-Term Forecasts**

TABLE FIVE  
LONG-TERM (10 YEAR) FORECASTS

<b>SERIES: CPI INFLATION RATE</b>		<b>SERIES: REAL GDP GROWTH RATE</b>	
STATISTIC		STATISTIC	
MINIMUM	1.750	MINIMUM	2.500
LOWER QUARTILE	2.300	LOWER QUARTILE	3.000
MEDIAN	2.500	MEDIAN	3.200
UPPER QUARTILE	2.725	UPPER QUARTILE	3.400
MAXIMUM	3.700	MAXIMUM	4.250
MEAN	2.512	MEAN	3.189
STD. DEV.	0.354	STD. DEV.	0.301
N	49	N	49
MISSING	4	MISSING	4
<b>SERIES: PRODUCTIVITY GROWTH</b>		<b>SERIES: STOCK RETURNS (S&amp;P 500)</b>	
STATISTIC		STATISTIC	
MINIMUM	1.600	MINIMUM	5.000
LOWER QUARTILE	2.170	LOWER QUARTILE	6.000
MEDIAN	2.437	MEDIAN	7.000
UPPER QUARTILE	2.600	UPPER QUARTILE	8.000
MAXIMUM	3.500	MAXIMUM	15.000
MEAN	2.404	MEAN	7.340
STD. DEV.	0.355	STD. DEV.	1.800
N	46	N	41
MISSING	7	MISSING	12
<b>SERIES: BOND RETURNS (10-YEAR)</b>		<b>SERIES: BILL RETURNS (3-MONTH)</b>	
STATISTIC		STATISTIC	
MINIMUM	4.000	MINIMUM	2.800
LOWER QUARTILE	4.842	LOWER QUARTILE	3.985
MEDIAN	5.000	MEDIAN	4.250
UPPER QUARTILE	5.500	UPPER QUARTILE	4.575
MAXIMUM	7.200	MAXIMUM	5.500
MEAN	5.146	MEAN	4.200
STD. DEV.	0.579	STD. DEV.	0.631
N	44	N	44
MISSING	9	MISSING	9

Source: Philadelphia Federal Reserve Bank, Survey of Professional Forecasters, February 13, 2006.  
<http://www.phil.frb.org/files/spf/spfq106.pdf>

## Exhibit\_(JRW-8)

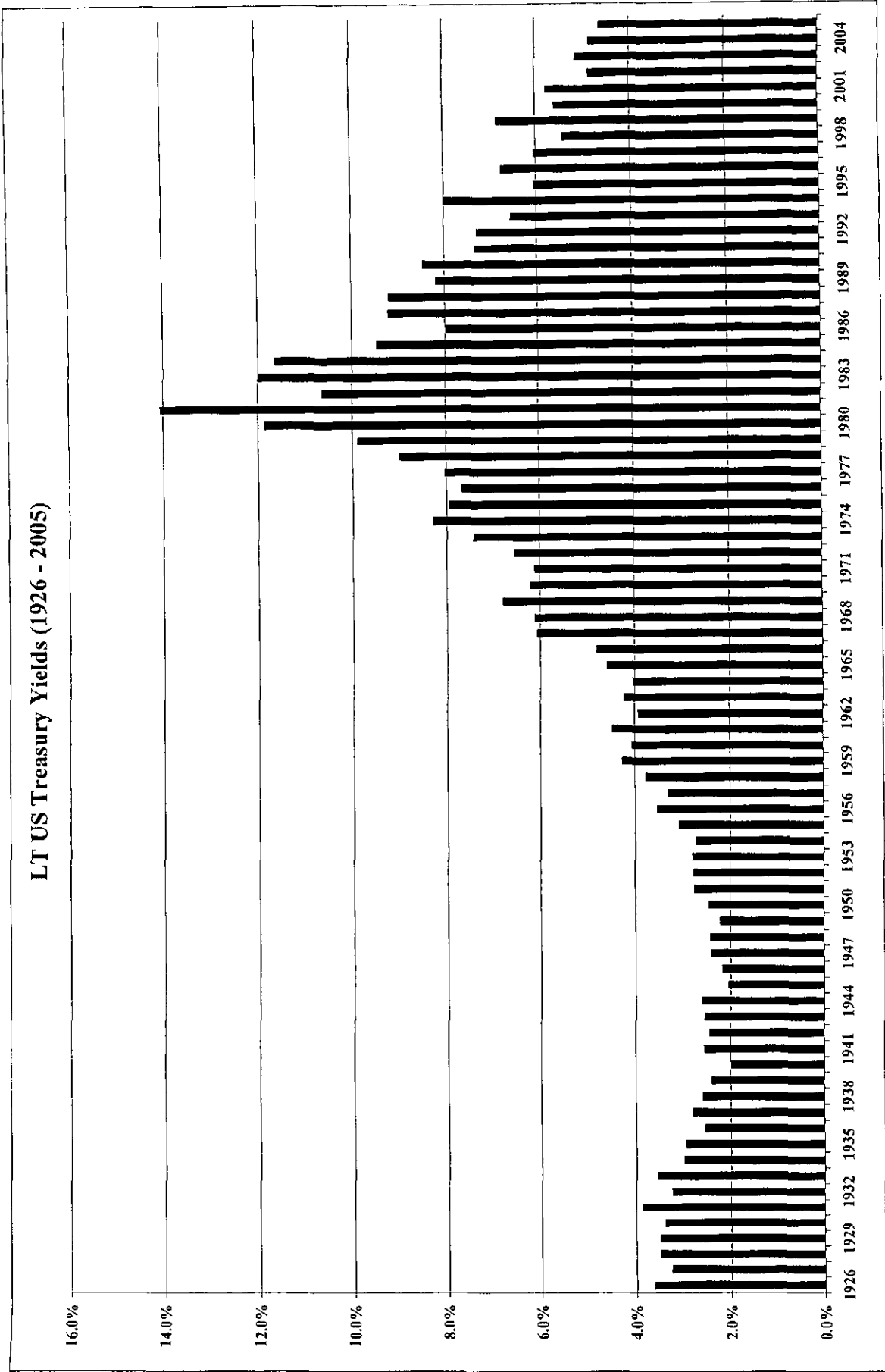
## Kansas City Power &amp; Light Company

## CAPM

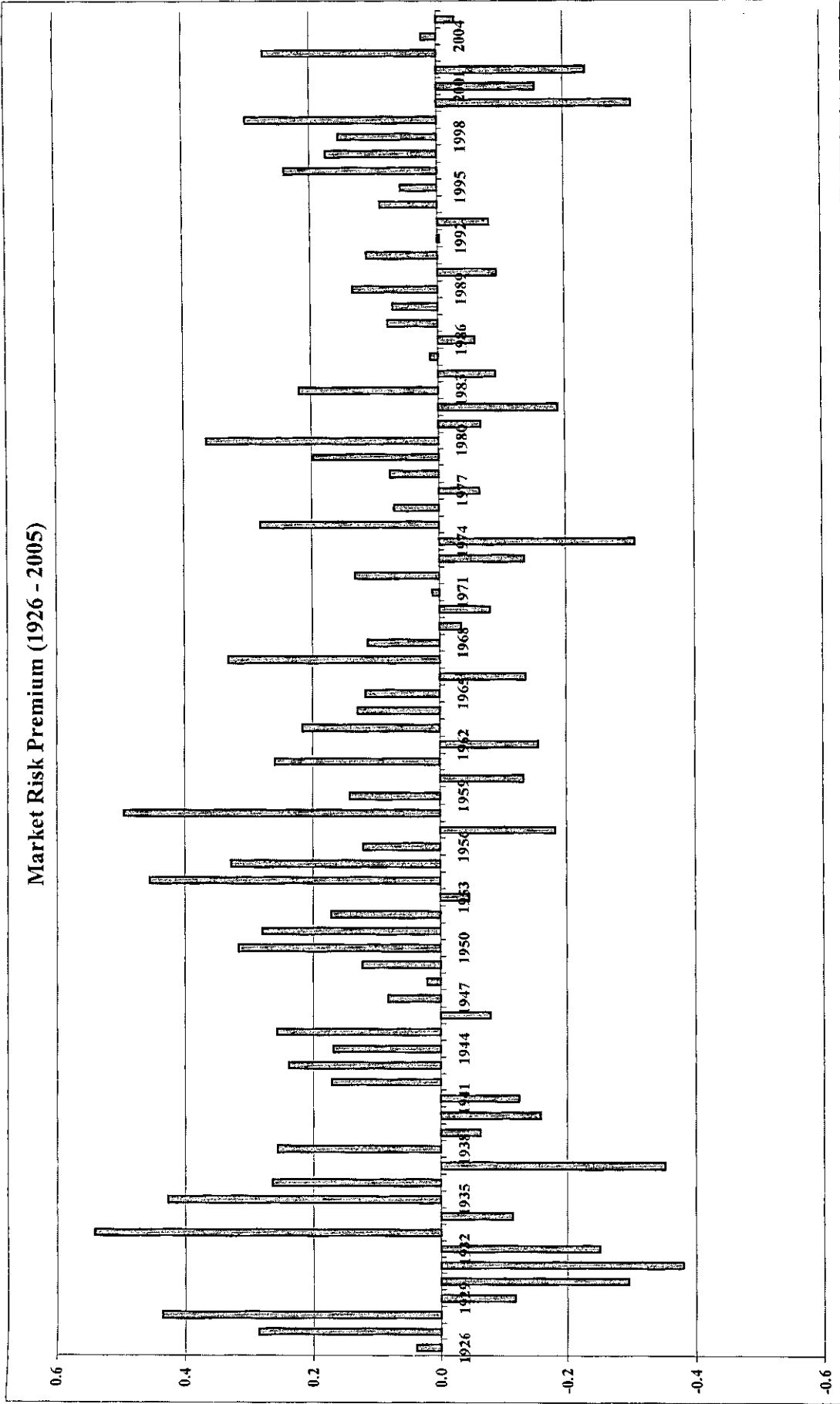
## Real S&amp;P 500 EPS Growth Rate

Year	S&P 500 EPS	Annual Inflation CPI	Inflation Adjustment Factor	Real S&P 500 EPS	
1960	3.10	1.4		3.10	
1961	3.37	0.7	1.0070	3.35	
1962	3.67	1.3	1.0201	3.59	
1963	4.13	1.6	1.0364	3.99	
1964	4.76	1	1.0468	4.55	
1965	5.30	1.9	1.0667	4.97	
1966	5.41	3.5	1.1040	4.90	
1967	5.46	3	1.1371	4.80	
1968	5.72	4.7	1.1906	4.81	
1969	6.10	6.2	1.2644	4.83	10-Year
1970	5.51	5.6	1.3352	4.13	2.9%
1971	5.57	3.3	1.3792	4.04	
1972	6.17	3.4	1.4261	4.33	
1973	7.96	8.7	1.5502	5.13	
1974	9.35	12.3	1.7409	5.37	
1975	7.71	6.9	1.8610	4.14	
1976	9.75	4.9	1.9522	4.99	
1977	10.87	6.7	2.0830	5.22	
1978	11.64	9	2.2705	5.13	
1979	14.55	13.3	2.5724	5.66	10-Year
1980	14.99	12.5	2.8940	5.18	2.3%
1981	15.18	8.9	3.1516	4.82	
1982	13.82	3.8	3.2713	4.23	
1983	13.29	3.8	3.3956	3.91	
1984	16.84	3.9	3.5281	4.77	
1985	15.68	3.8	3.6621	4.28	
1986	14.43	1.1	3.7024	3.90	
1987	16.04	4.4	3.8653	4.15	
1988	22.77	4.4	4.0354	5.64	
1989	24.03	4.6	4.2210	5.69	10-Year
1990	21.73	6.1	4.4785	4.85	-0.7%
1991	19.10	3.1	4.6173	4.14	
1992	18.13	2.9	4.7512	3.81	
1993	19.82	2.7	4.8795	4.06	
1994	27.05	2.7	5.0113	5.40	
1995	35.35	2.5	5.1365	6.88	
1996	35.78	3.3	5.3061	6.74	
1997	39.56	1.7	5.3963	7.33	
1998	38.23	1.6	5.4826	6.97	
1999	45.17	2.7	5.6306	8.02	10-Year
2000	52.00	3.4	5.8221	8.93	6.3%
2001	44.23	1.6	5.9152	7.48	
2002	47.24	2.4	6.0572	7.80	
2003	54.15	1.9	6.1723	8.77	
2004	67.01	3.3	6.3735	10.51	
2005	68.32	3.5	6.5978	10.35	
Data Source: <a href="http://pages.stern.nyu.edu/~adamodar/">http://pages.stern.nyu.edu/~adamodar/</a>				Real EPS Growth	2.71%



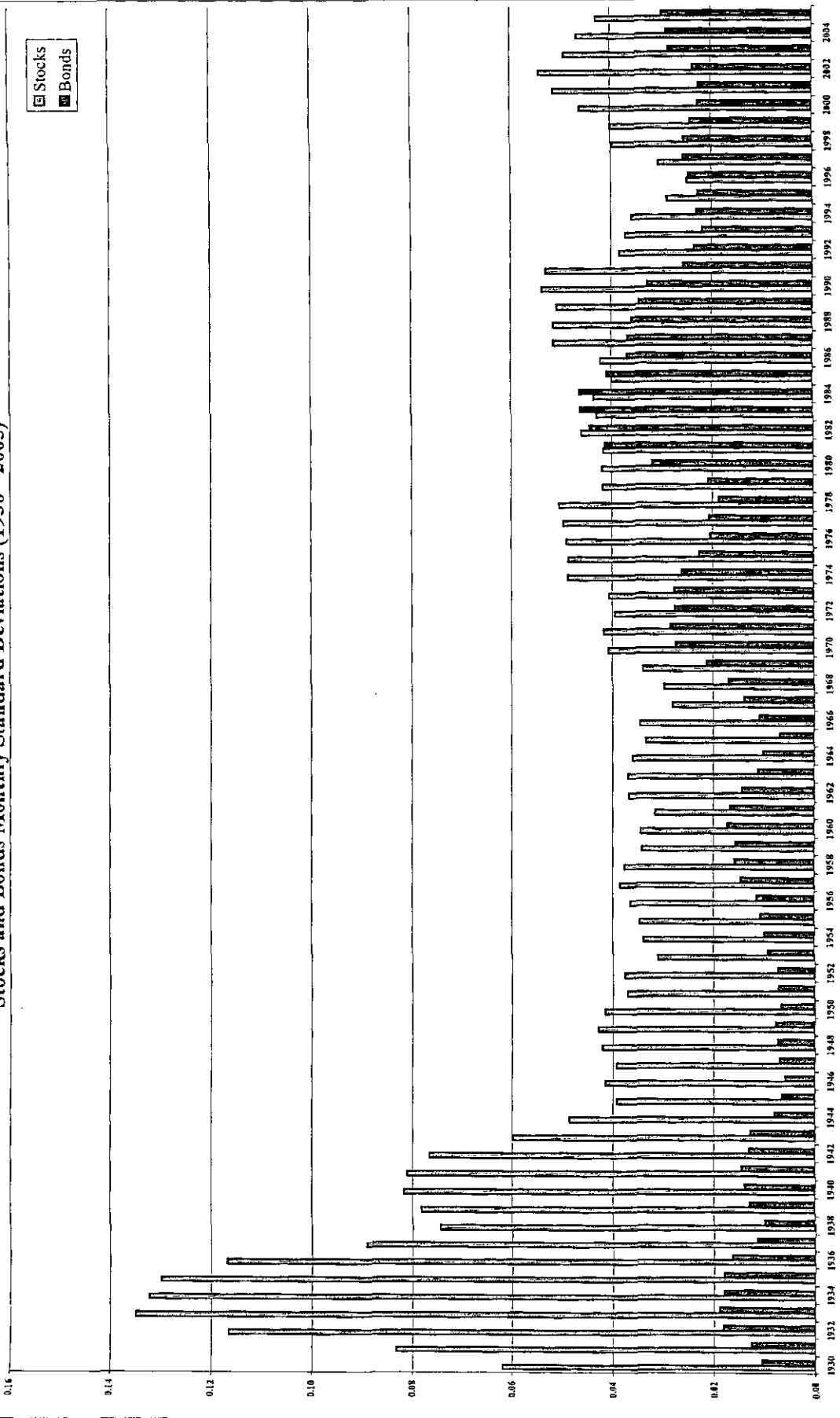


Data Source: Ibbotson Associates, *S&P Yearbook*, 2006.

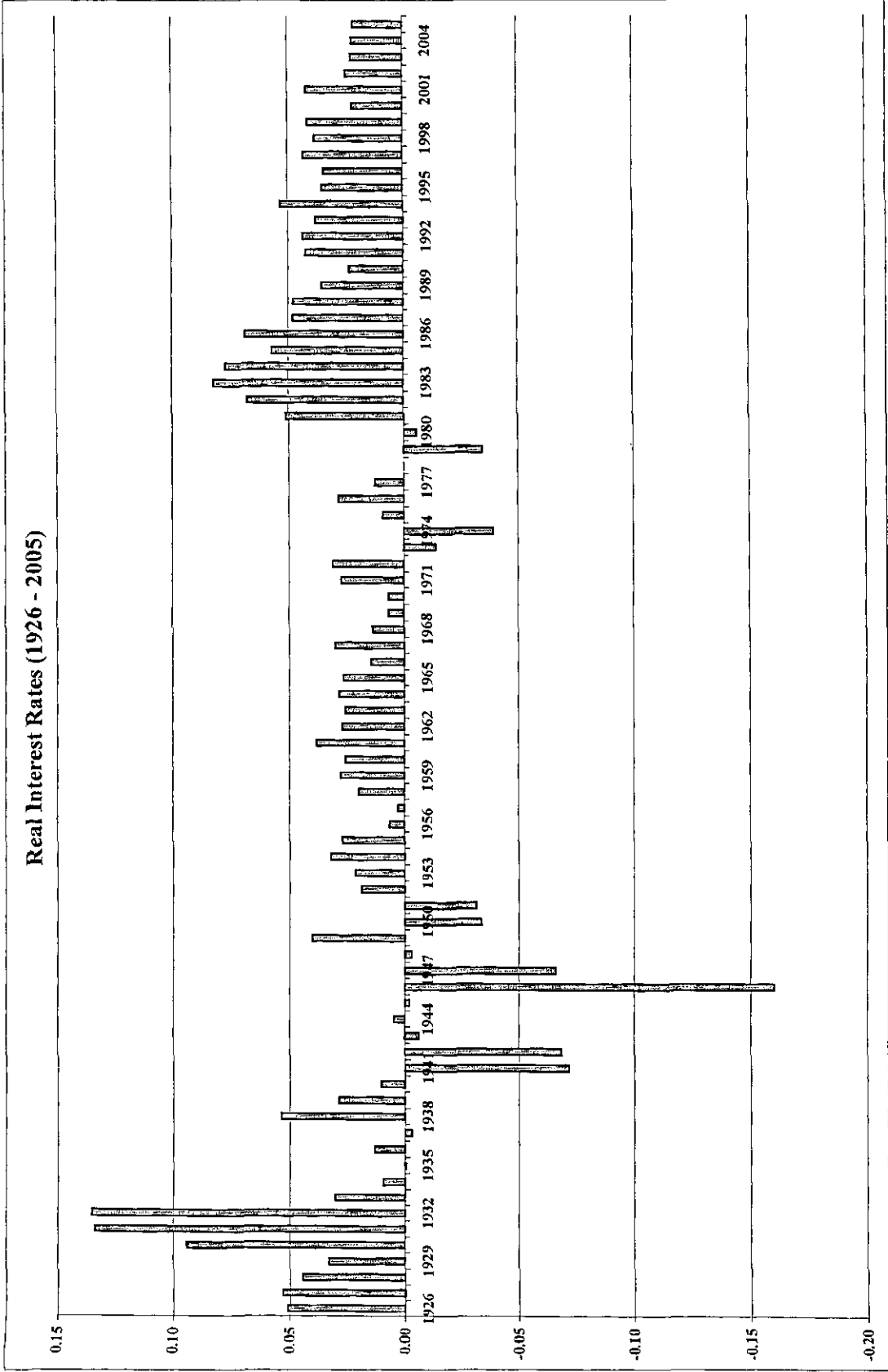


Data Source: Ibbotson Associates, *S&P Yearbook*, 2006.

Stocks and Bonds Monthly Standard Deviations (1930 - 2005)



Data Source: Ibbotson Associates, *SBBI Yearbook*, 2006.



Data Source: Ibbotson Associates, *S&P Yearbook*, 2006.