

**BY HAND DELIVERY**

May 4, 2007

Cully Dale  
Secretary/Chief Administrative Law Judge  
Missouri Public Service Commission  
200 Madison Street  
Jefferson City, MO 65101

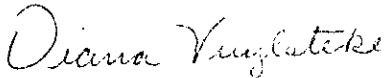
RE: Case No. GR-2007-0208

Dear Judge Dale:

Attached for filing on behalf of the Missouri Industrial Energy Consumers are an original and eight (8) copies of the Direct Testimony of Michael Gorman in the above-referenced case.

Thank you for your assistance in bringing this filing to the attention of the Commission.

Very truly yours,



Diana M. Vuylsteke  
DMV:ln

Attachments  
cc: All Parties

**FILED<sup>2</sup>**

MAY 04 2007

**Missouri Public  
Service Commission**

**Bryan Cave LLP**

Riverview Office Center  
221 Bolivar Street  
Jefferson City, MO 65101-1574  
Tel (573) 556-6620  
Fax (573) 556-6630  
www.bryancave.com

Hong Kong  
Irvine  
Jefferson City  
Kansas City  
Kuwait  
Los Angeles  
New York  
Overland Park  
Phoenix  
Riyadh  
Shanghai  
St. Louis  
United Arab Emirates  
Abu Dhabi  
Dubai  
Washington, DC

*In Association With  
Bryan Cave (Illinois)  
Chicago*

*and Bryan Cave,  
A Multinational  
Partnership  
London*

Exhibit No.:  
Witness: Michael Gorman  
Type of Exhibit: Direct Testimony  
Issue: Return on Equity, Rate of Return  
Sponsoring Parties: Missouri Industrial Energy Consumers  
Case No.: GR-2007-0208

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Laclede Gas Company's  
Tariff to Revise Natural Gas Rate  
Schedules

)  
) Case No. GR-2007-0208  
)

**FILED<sup>2</sup>**

Direct Testimony of

MAY 04 2007

**Michael Gorman**

Missouri Public  
Service Commission

On Behalf of

**Missouri Industrial Energy Consumers**

May 4, 2007

Project 8750



**BRUBAKER & ASSOCIATES, INC.**  
ST. LOUIS, MO 63141-2000

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI

In the Matter of Laclede Gas Company's  
Tariff to Revise Natural Gas Rate  
Schedules

)  
) Case No. GR-2007-0208  
)

STATE OF MISSOURI )

) SS

COUNTY OF ST. LOUIS )

Affidavit of Michael Gorman

Michael Gorman, being first duly sworn, on his oath states:

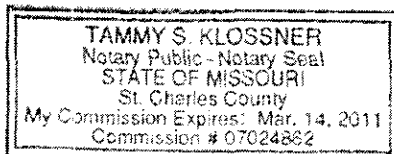
1. My name is Michael Gorman. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 1215 Fern Ridge Parkway, Suite 208, St. Louis, Missouri 63141-2000. We have been retained by the Missouri Industrial Energy Consumers in this proceeding on their behalf.


2. Attached hereto and made a part hereof for all purposes are my direct testimony and schedules, which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. GR-2007-0208.

3. I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things they purport to show.

  
\_\_\_\_\_  
Michael Gorman

Subscribed and sworn to before me this 3rd day of May, 2007



  
\_\_\_\_\_  
Notary Public

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

<b>In the Matter of Laclede Gas Company's Tariff to Revise Natural Gas Rate Schedules</b>	) ) )	<b>Case No. GR-2007-0208</b>
---	-------------	------------------------------

**Direct Testimony of Michael Gorman**

1     **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2     A     My name is Michael Gorman and my business address is 1215 Fern Ridge Parkway,  
3           Suite 208, St. Louis, MO 63141-2000.

4     **Q     WHAT IS YOUR OCCUPATION?**

5     A     I am an energy advisor and a consultant in the field of public utility regulation and a  
6           managing principal in the firm of BAI (Brubaker & Associates, Inc.).

7     **Q     PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND EXPER-**  
8           **IENCE.**

9     A     These are set forth in Appendix A to my testimony.

10    **Q     ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11    A     I am appearing on behalf of the Missouri Industrial Energy Consumers (MIEC).  
12           Member companies purchase substantial amounts of gas from Laclede Gas  
13           Company (Laclede or Company).

1 **Summary**

2 **Q WHAT IS THE SUBJECT OF YOUR TESTIMONY?**

3 A In my testimony, I make the following recommendations:

- 4
  - A fair return on common equity and overall rate of return, and
  - 5 • Treatment of off-system sales and capacity release revenue.

6 **Q PLEASE SUMMARIZE YOUR RATE OF RETURN RECOMMENDATIONS.**

7 A I recommend the Commission award Laclede a return on common equity of 9.8%.

8 My recommended return on equity for Laclede is based on a Discounted Cash Flow

9 (DCF), Risk Premium (RP), and Capital Asset Pricing Model (CAPM) analyses.

10 These analyses estimate a fair return on equity based on observable market

11 information for a group of publicly traded risk proxy gas utility companies.

12 I recommend including the balance of short-term debt in excess of  
13 Construction Work in Progress in the capital structure used to develop Laclede's  
14 overall rate of return in this proceeding. The overall rate of return using this capital  
15 structure should be applied to permanent investments included in rate base, and  
16 permanent working capital requirements recovered through the purchase gas  
17 adjustment mechanism as proposed by Laclede in this proceeding.

18 I also show that my recommended return on equity and Laclede's proposed  
19 capital structure will provide adequate earnings to support Laclede's current single  
20 "A" investment grade bond rating from Standard & Poor's (S&P). Consequently, my  
21 proposed return on common equity is not only compensatory for the inherent  
22 investment risk of Laclede, but also is adequate to maintain Laclede's bond rating  
23 and financial integrity. These factors ensure that Laclede could be able to attract  
24 capital to make needed investments in utility plant while fairly compensating investors  
25 for capital deployed in Laclede.

1     **Q     PLEASE SUMMARIZE YOUR POSITION CONCERNING OFF-SYSTEM SALES**  
2     **AND CAPACITY RELEASE REVENUE.**

3     **A     My recommendation is summarized as follows:**

- 4         1. I recommend rejection of Laclede's proposal to remove all off-system sales and  
5             capacity release revenues net of costs from base rates. The Company's proposal  
6             is a change to the imputation of net revenue from off-system sales and capacity  
7             release adopted in the settlement in Case No. GR-2005-0284.
- 8         2. I believe the Company's proposal in this case is unreasonable and unnecessarily  
9             inflates the claimed base rate revenue deficiency in this case, and provides  
10            Laclede with an opportunity to earn a return on equity far in excess of a  
11            reasonable return.
- 12        3. I recommend the current practice of imputing a revenue credit for off-system sales  
13            and capacity release should continue to be done in developing base rates in this  
14            case.
- 15        4. I recommend including a \$12 million off-system sales and capacity release net  
16            revenue imputation in Laclede's cost of service in this case.

17    **Q     PLEASE SUMMARIZE LACLEDE'S CURRENT CREDIT STANDING.**

18    **A     Laclede Gas Company has a bond rating of "A" from Standard & Poor's and "A3" from**  
19            **Moody's. Standard & Poor's ranks Laclede Gas Company's business profile score**  
20            **and its parent company, Laclede Group, at a rating of 3. S&P's business profile**  
21            **score ranges from 1, lowest risk to 10, highest risk. Laclede Gas Company and its**  
22            **parent company's business profile score represents average utility operating risk with**  
23            **a business profile score of 3.**

24            Assessing Laclede Group's ratings, S&P stated as follows:

25            The ratings on Laclede Gas Co., the main subsidiary of The Laclede  
26            Group Inc. (LG), are based on the consolidated financial and business  
27            risk profiles of the LG family of companies. Through its subsidiaries,  
28            St. Louis, Mo.-based LG is involved principally in natural gas  
29            distribution and to a much lesser extent in certain unregulated  
30            businesses, including underground facility locating and marking  
31            services, as well as unregulated natural gas marketing efforts and  
32            related activities. Because Missouri has limited regulatory  
33            mechanisms or other structural barriers to sufficiently restrict the

1 holding company's access to the utility's cash flow, Standard & Poor's  
2 Ratings Services views Laclede Gas' default risk as the same as that  
3 of LG.

4 LG's creditworthiness reflects a strong business risk position of "3"  
5 (utility business profiles are ranged from "1" (excellent) to "10"  
6 (vulnerable)) and somewhat weak, but gradually improving,  
7 consolidated financial parameters. Laclede Gas also has a business  
8 profile of "3". The business profile is a function of a stable, largely  
9 residential customer base, low market risk, competitive gas space-  
10 heating rates, diverse supply sources, significant gas storage capacity,  
11 and reasonably supportive Missouri regulation. The significant  
12 residential customer base limits the utility's susceptibility to economic  
13 downturns and threats from other energy providers. These strengths  
14 are offset marginally by relatively low annual customer growth (less  
15 than 1%), due to a mature service territory, and by LG's investment in  
16 riskier unregulated activities. Continued growth in unregulated  
17 businesses will increase business risk, requiring a stronger  
18 consolidated financial profile at LG to maintain the current rating level.

19 (Standard & Poor's "Laclede Gas Co.," November 3, 2006, Page 2).

20 **Q SHOULD THE COMMISSION PLACE HEAVY RELIANCE ON PROJECTED**  
21 **INTEREST RATES AND FUTURE CAPITAL MARKET COSTS RELATIVE TO**  
22 **TODAY'S OBSERVABLE CAPITAL MARKET COSTS?**

23 **A** No. While projected interest rates should be given some consideration, the  
24 determination of Laclede's cost of capital today should be based primarily on  
25 observable and verifiable actual current market costs. The accuracy of projected  
26 changes to interest rates is highly problematic. In fact, over the past five years, the  
27 interest rate experienced at the time a projection was made has been a better  
28 predictor of the interest rate that would be experienced two years later than the  
29 prediction itself.

30 An analysis supporting this conclusion is illustrated on my Schedule MPG-1.

31 This analysis clearly illustrates that projected interest rates based on current interest  
32 rates are likely to be as accurate as economists' consensus projections of future  
33 interest rates.

1           On this exhibit, under Columns 1 and 2, I show the actual market yield at the  
2 time a projection is made for Treasury bond yields two years in the future. In Column  
3 1, I show the actual Treasury yield and, in Column 2, I show the projected yield two  
4 years out.

5           As shown in Columns 1 and 2, over the last five years Treasury yields were  
6 projected to increase relative to the current Treasury yields at the time of the  
7 projection.

8           In Column 4, I show what the Treasury yield actually turned out to be two  
9 years after the forecast. Under Column 5, I show the actual yield change at the time  
10 of the projections relative to the projected yield change.

11           As shown on this exhibit, over the last five years economists have consistently  
12 been projecting increases to interest rates. However, as demonstrated under Column  
13 5, those yield projections have turned out to be overstated in virtually every case.  
14 Indeed, Treasury yields have actually decreased or remained flat over the last five  
15 years, rather than increase as the economists' projections indicated. Further, as  
16 shown under Column 6, interest rates have stayed relatively flat compared to the  
17 prevailing interest rates at the time the forecast was made.

18           This review of the experience with projected interest rates clearly illustrates  
19 that interest rate projection accuracy is highly problematic. Indeed, current  
20 observable interest rates are just as likely a reasonable projection of future interest  
21 rates as are economists' projections. Accordingly, while I will use projected interest  
22 rates to provide some sense of the market's expectations of future capital market  
23 costs in my models, I will not use them exclusively. Rather, my analyses will be  
24 based on the combination of current observable interest rates and projected interest  
25 rates. Thus, my analyses will capture a return on equity range reflecting a broad

1 range of potential actual capital market costs during the period rates determined in  
2 this proceeding will be in effect.

3 **Q ARE THERE OTHER REASONS NOT TO PROVIDE EXCLUSIVE RELIANCE ON**  
4 **UNCERTAIN PROJECTED INCREASES TO INTEREST RATES?**

5 A Yes. The ratemaking process in itself provides utility protection against the increasing  
6 cost of capital. Indeed, if Laclede's utility subsidiaries' rates of return are set based  
7 on today's market cost of capital, and capital costs increase in the future, then the  
8 utilities are free to file for a rate change to reflect higher capital costs in the future  
9 when or if costs change. Hence, the regulatory mechanism itself provides utilities a  
10 hedge against increasing capital costs.

11 Depriving customers of today's low cost capital market environment is  
12 prejudicial and unreasonably tilts the regulatory balance in favor of investors.  
13 Consequently, Dr. Murry's exclusive use of projected interest rates, which reflect a  
14 dramatic increase over current observable and real interest rates today, must be  
15 rejected.

16 **Laclede's Proposed Capital Structure**

17 **Q WHAT CAPITAL STRUCTURE IS THE COMPANY REQUESTING TO USE TO**  
18 **DEVELOP ITS OVERALL RATE OF RETURN FOR ELECTRIC OPERATIONS IN**  
19 **THIS PROCEEDING?**

20 A The Company's overall rate of return was developed using the capital structure  
21 recommended by Laclede witness Donald Murry on his Schedule DAM-5. Dr. Murry's

1 recommended capital structure includes investors' capital amounts as shown below in  
2 Table 1.

<b>TABLE 1</b>	
<b>Laclede's</b>	
<b><u>Proposed Capital Structure</u></b>	
<u>Description</u>	<u>Percent of Total Capital</u>
Long-Term Debt	49.2%
Preferred Stock	0.1%
Common Equity	50.7%
Total	100.00%
Source: Laclede witness Donald Murry, Direct Testimony, Schedule DAM-5.	

3 **Q IS THE COMPANY'S PROPOSED CAPITAL STRUCTURE REASONABLE FOR**  
4 **SETTING RATES IN THIS PROCEEDING?**

5 A No. The Company did not include short-term debt in the development of its capital  
6 structure and therefore, its capital structure is unreasonable.

7 **Q WHY DID THE COMPANY EXCLUDE AN AMOUNT OF SHORT-TERM DEBT IN**  
8 **ITS DEVELOPMENT OF ITS OVERALL RATE OF RETURN?**

9 A Laclede Gas Company witness Glenn W. Buck stated that he removed short-term  
10 debt in the capital structure because the average level of construction work in  
11 progress (CWIP) and underground storage inventories, propane and deferred gas  
12 cost balances exceeded the average level of short-term debt outstanding during the  
13 test year. (Direct Testimony of Glenn W. Buck, December 2006 at Page 10).

1    **Q     DO YOU AGREE WITH MR. BUCK'S CONTENTION THAT SHORT-TERM DEBT**  
2           **SHOULD NOT BE INCLUDED IN LACLEDE'S OVERALL RATE OF RETURN IN**  
3           **THIS PROCEEDING?**

4    A     No. I agree with Mr. Buck that the amount of short-term debt that supports its CWIP  
5           should be excluded from the capital structure in this proceeding. However, gas  
6           working capital components identified by Mr. Buck including underground storage  
7           inventories, propane and deferred gas costs are long-term working capital  
8           requirements of the utility, and carrying charges on these should be based on the  
9           utility's overall rate of return regardless of whether or not these costs are recovered  
10          through base rates or through the PGA mechanism.

11               Hence, the amount of short-term debt that exceeds the amount of CWIP  
12          should be included in Laclede's capital structure.

13   **Q     HOW MUCH SHORT-TERM DEBT SHOULD BE INCLUDED IN THE**  
14           **DEVELOPMENT OF LACLEDE'S OVERALL RATE OF RETURN?**

15   A     I relied on Mr. Buck's workpapers to determine the amount of short-term debt in  
16           relationship to CWIP during the 13-month period ending September 2006. This is  
17           shown on my Schedule MPG-2. As shown on this schedule, during the 13-month  
18           period ending September 2006, Laclede has a short-term debt average balance of  
19           \$162.6 million. During that time period, it had CWIP balance of \$8.8 million. Hence,  
20           the difference between short-term debt and CWIP balances during this time period  
21           indicates an appropriate amount of short-term debt to include in Laclede's capital  
22           structure be \$153.8 million.

1 Q WHAT CAPITAL STRUCTURE DO YOU PROPOSE TO USE TO DEVELOP  
2 LACLEDE'S OVERALL RATE OF RETURN IN THIS PROCEEDING?

3 A My proposed capital structure is shown below, and developed on my Schedule  
4 MPG-3.

TABLE 2	
Mr. Gorman's Proposed Capital Structure	
<u>Description</u>	<u>Percent of Total Capital</u>
Long-Term Debt	41.2%
Short-Term Debt	16.2%
Preferred Stock	0.1%
Common Equity	<u>42.5%</u>
Total	100.00%
Source: Schedule MPG-3.	

5 My proposed capital structure is based on the Company's proposed capital  
6 structure, with the addition of the short-term debt balance described above. As set  
7 forth later, this capital structure along with my proposed return on equity will support  
8 Laclede's current "A" rated utility bond rating.

9 Q DO YOU HAVE ANY PROPOSED ADJUSTMENTS TO LACLEDE'S ESTIMATED  
10 EMBEDDED DEBT COSTS?

11 A Yes. Laclede had a 7.5% bond that will mature in November 2007. I propose  
12 repricing these debt securities down to the current market price. Based on current "A"  
13 rated utility bond yield of 5.9%, and an estimate of floatation expenses of  
14 approximately 0.30%, I propose to reprice this debt instrument at 6.2% in determining  
15 Laclede's embedded cost of debt in this proceeding. This adjustment reduces

1 Laclede's embedded debt cost from 6.78%, down to 6.64%. The development of this  
2 alternative embedded debt cost is shown on my Schedule MPG-4.

3 **Q HOW DID YOU PRICE LACLEDE'S SHORT-TERM DEBT COST?**

4 A According to Mr. Buck's workpapers, Laclede's average embedded debt cost during  
5 the 13-month period ending September 2006 was 4.75%. I propose using this as the  
6 cost of short-term debt to develop Laclede's overall rate of return.

7 **Rate of Return**

8 **Q WHAT OVERALL RATE OF RETURN DO YOU RECOMMEND FOR LACLEDE IN**  
9 **THIS PROCEEDING?**

10 A As shown on Schedule MPG-3, I recommend the Commission set Laclede's overall  
11 rate of return at 7.68%. This is based on Laclede's proposed capital structure and  
12 embedded debt cost and my proposed return on equity of 9.8%.

13 **Return on Common Equity**

14 **Q PLEASE DESCRIBE THE FRAMEWORK FOR DETERMINING A REGULATED**  
15 **COMPANY'S COST OF COMMON EQUITY.**

16 A In general, determining a fair cost of common equity for a regulated utility has been  
17 framed by two decisions of the U.S. Supreme Court, in Bluefield Water Works vs.  
18 West Virginia PSC (1923) and Federal Power Commission vs. Hope Natural Gas  
19 Company (1944). These decisions state that in establishing the cost of common  
20 equity for a public utility, the general standards to be considered are that the

1 authorized return should: (1) be sufficient to maintain financial integrity, (2) attract  
2 capital under reasonable terms, and (3) be commensurate with returns investors  
3 could earn by investing in other enterprises of comparable risk.

4 **Q PLEASE DESCRIBE WHAT IS MEANT BY "UTILITY'S COST OF COMMON**  
5 **EQUITY."**

6 **A** The utility's cost of common equity is the return investors expect, or require, in order  
7 to make an investment. Investors expect to achieve their return requirement from  
8 receiving dividends and stock price appreciation.

9 **Q PLEASE DESCRIBE THE METHODS YOU HAVE USED TO ESTIMATE THE COST**  
10 **OF COMMON EQUITY FOR LACLEDE.**

11 **A** I have used several models based on financial theory to estimate Laclede's cost of  
12 common equity. These models are: (1) the constant and two-stage growth  
13 discounted cash flow (DCF) models, (2) the bond yield plus equity risk premium  
14 model, and (3) a capital asset pricing model (CAPM). I have applied these models to  
15 groups of publicly traded utilities that I have determined represent the investment risk  
16 of an gas utility similar to Laclede.

17 **Proxy Group**

18 **Q HOW DID YOU DEVELOP A DCF ANALYSIS AND CAPM ESTIMATES FOR**  
19 **LACLEDE?**

20 **A** Since Laclede is not a publicly traded entity, I performed the DCF and CAPM analysis  
21 on a group of publicly traded companies that are predominantly involved in the gas

1 utility business. I relied on both Dr. Murry's gas utility group as shown on his  
2 Schedule DAM-6 and a risk proxy group I developed. I developed a proxy risk group  
3 based on a review of total business and financial risk comparison of the proxy group  
4 to Laclede.

5 **Q HOW DID YOU SELECT THE COMPANIES INCLUDED IN YOUR COMPARABLE**  
6 **GROUP?**

7 A I started with the natural gas distribution companies followed by Value Line and I  
8 excluded the companies that did not meet the following criteria:

9 (1) Have investment grade credit rating from Standard & Poor's (S&P) and Moody's.

10 (2) Have a common equity ratio equal to or greater than 40.0%.

11 (3) Have not suspended or reduced dividends over the last two years.

12 (4) Have not been involved in recent merger and acquisition activities.

13 The two comparable groups are shown on Schedule MPG-5.

14 **Q HOW DO THE RISKS OF YOUR PROXY GROUP AND DR. MURRY'S PROXY**  
15 **GROUP COMPARE TO LACLEDE?**

16 A As shown on my Schedule MPG-5, Page 1, this group has a group average bond  
17 rating of "A" from Standard & Poor's (S&P), and "A3" from Moody's, which is identical  
18 to Laclede's ratings from each of these rating agencies. The group has an average  
19 S&P business profile score of 3, which indicates the same business risk as that of  
20 Laclede. The group's average common equity ratio from Value Line and AUS Utility  
21 Reports is 53% and 48%, respectively, which is similar to the common equity ratio for  
22 Laclede of 51% (excluding short-term debt) and 42% (including short-term debt).  
23 Consequently, the group has comparable business and financial risk to Laclede.

1 Dr. Murry's comparable group is shown in the second page of my Schedule  
2 MPG-5. It has a group average bond rating of "A+" from S&P and "A3" from Moody's,  
3 which is reasonably comparable to Laclede's credit ratings. The group has an  
4 average S&P business profile score of 2, which indicates slightly lower business risk  
5 than that of Laclede. The group's average common equity ratio from Value Line and  
6 AUS Utility Reports is 56% and 48%, respectively, which is similar to the common  
7 equity ratio for Laclede of 51% (excluding short-term debt) and 43% (including short-  
8 term debt).

9 Overall, I believe both comparable risk groups fairly proxy Laclede's total  
10 investment risk.

### 11 **Constant Growth Discounted Cash Flow (DCF) Model**

12 **Q PLEASE DESCRIBE THE DCF MODEL.**

13 A The DCF model posits that a stock price is valued by summing the present value of  
14 expected future cash flows discounted at the investors' required rate of return (ROR)  
15 or cost of capital. This model is expressed mathematically as follows:

$$16 \quad P_0 = \frac{D_1}{(1+K)^1} + \frac{D_2}{(1+K)^2} + \dots + \frac{D_\infty}{(1+K)^\infty} \quad \text{where} \quad \text{(Equation 1)}$$

17  $P_0$  = Current stock price

18  $D$  = Dividends in periods 1 -  $\infty$

19  $K$  = Investor's required return  
20

21 This model can be rearranged in order to estimate the discount rate or  
22 investor required return, "K." If it is reasonable to assume that earnings and  
23 dividends will grow at a constant rate, then Equation 1 can be rearranged as follows:

$$24 \quad K = D_1/P_0 + G \quad \text{(Equation 2)}$$

25  $K$  = Investor's required return

26  $D_1$  = Dividend in first year

27  $P_0$  = Current stock price  
28

1                               G = Expected constant dividend growth rate  
2       Equation 2 is referred to as the "constant growth" annual DCF model.

3   **Q     PLEASE DESCRIBE THE INPUTS TO YOUR CONSTANT GROWTH DCF MODEL.**

4   A     As shown under Equation 2 above, the DCF model requires a current stock price,  
5       expected dividend, and expected growth rate in dividends.

6

7   **Q     WHAT STOCK PRICE HAVE YOU RELIED ON IN YOUR CONSTANT GROWTH**  
8       **DCF MODEL?**

9   A     I relied on the average of the weekly high and low stock prices over a 13-week period  
10       ending April 20, 2007. An average stock price is less susceptible to market price  
11       variations than a spot price. Further, an average stock price is less susceptible to  
12       aberrant market price movements, which may not be reflective of the stock's long-  
13       term value.

14               A 13-week average stock price is short enough to contain data that  
15       reasonably reflects current market expectations, but it is not too short to be  
16       susceptible to market price variations that may not be reflective of the security's long-  
17       term value. Therefore, in my judgment, a 13-week average stock price is a  
18       reasonable balance between the need to reflect current market expectations and to  
19       capture sufficient data to smooth out aberrant market movements.

20   **Q     WHAT DIVIDEND DID YOU USE IN YOUR CONSTANT GROWTH DCF MODEL?**

21   A     I used the most recently paid quarterly dividend, as reported in the Value Line  
22       Investment Survey. This dividend was annualized (multiplied by 4) and adjusted for  
23       next year's growth to produce the  $D_1$  factor for use in Equation 2 above.

1    **Q     WHAT DIVIDEND GROWTH RATES HAVE YOU USED IN YOUR DCF MODEL?**

2    **A     For purposes of determining the market required return on common equity, one must**  
3           attempt to estimate what the consensus of investors believes the dividend or earnings  
4           growth rate will be, and not what an individual investor or analyst may use to form  
5           individual investment decisions.

6           Security analyst growth estimates have been shown to be more accurate  
7           predictors of future returns than growth rates derived from historical data.<sup>1</sup> Because  
8           they are more reliable estimates, and assuming the market, in general, makes  
9           rational investment decisions, analysts' growth projections are the most likely growth  
10          estimates built into stock prices.

11          For my constant growth DCF analysis, I have relied on a consensus, or mean,  
12          of professional security analysts' earnings growth estimates as a proxy for the  
13          investor consensus dividend growth rate expectations. I used the average of three  
14          sources of customer growth rate estimates: Zack's Detailed Analyst Estimates,  
15          Reuters, and Thomson Financial or First Call. All consensus analyst projections used  
16          were available on April 23, 2007, as reported on-line. Each consensus growth rate  
17          projection is based on a survey of security analysts. The consensus estimate is a  
18          simple arithmetic average or mean of surveyed analysts' earnings growth forecasts.  
19          A simple average of the growth forecast gives equal weight to all surveyed analysts'  
20          projections. It is problematic as to whether any particular analyst's forecast is most  
21          representative of general market expectations. To avoid using only one particular  
22          forecast, I used a simple average, or arithmetic mean, of multiple analyst forecasts to  
23          arrive at a good proxy for market consensus expectations. The growth rates I used in  
24          my DCF analysis are shown on my Schedule MPG-6.

---

<sup>1</sup> See, for example, David Gordon, Myron Gordon, and Lawrence Gould, "Choice Among Methods of Estimating Share Yield," The Journal of Portfolio Management, Spring 1989.

1    **Q    WHAT ARE THE RESULTS OF YOUR CONSTANT GROWTH DCF MODEL?**

2    A    The results of my constant DCF analyses are shown on Schedule MPG-7. As shown  
3           on Schedule MPG-7, the average DCF cost of common equity for my comparable  
4           group is 8.3%. The average DCF cost of common equity for Dr. Murry's comparable  
5           group is 8.1%. The midpoint of the constant growth DCF study is 8.2%.

6    **Q    DO YOU HAVE ANY COMMENTS CONCERNING THE RESULTS OF YOUR DCF**  
7           **ANALYSES?**

8    A    Yes. The growth rate used in my constant growth DCF analysis reasonably  
9           represents a sustainable growth rate. The average five-year growth rate is 4.30% for  
10          my comparable group and 4.69% for Dr. Murry's comparable group. These growth  
11          rate estimates are sustainable over an indefinite period of time because they do not  
12          exceed the growth rate of the overall U.S. economy. A company cannot grow,  
13          indefinitely, at a faster rate than the market in which it sells its products. However,  
14          growth rates slower than the U.S. economy are sustainable depending on dividend  
15          payout ratios and earnings reinvestment. Based on consensus economic projections,  
16          as published by Blue Chip Financial Forecasts, the five-year and ten-year U.S.  
17          economy, or GDP, is estimated to grow at a nominal rate of 5.1%.<sup>2</sup> The U.S.  
18          economy growth projection represents a ceiling for a sustainable growth rate for a  
19          utility over an indefinite period of time.

20                Utilities' dividend growth cannot sustain a growth rate that exceeds the growth  
21                rate of the overall economy. The growth rate of the utility's service territory is the  
22                proxy for the sustainable long-term growth rate of earnings. Utilities invest in plant to  
23                meet sales growth, and sales growth in turn is tied to economic activity. Hence,

---

<sup>2</sup> Blue Chip Economic Indicators, March 10, 2007 at 15.

1 nominal GDP growth is a proxy for the highest sustainable long-term growth rate of  
2 the utility.

3 Moreover, projected growth rates of 4.30% and 4.69% are considerably higher  
4 than the historical growth rate the proxy group has achieved over the last five to ten  
5 years, and that projected over the next three to five years. As shown on Schedule  
6 MPG-8, pages 1 and 2, the historical growth of my proxy group's dividend is  
7 substantially lower than the nominal GDP growth, and actually less than the projected  
8 inflation growth. Importantly, my use of a growth rate that exceeds the projected  
9 growth of inflation and is approaching the projected growth of nominal GDP growth  
10 and illustrates the conservative nature of this growth projection and the robust nature  
11 of the DCF results.

12 **Q DO THE COMPANIES INCLUDED IN YOUR TWO PROXY GROUPS REPRESENT**  
13 **FINANCIAL FUNDAMENTALS WHICH SUPPORT THE USE OF A CONSTANT**  
14 **GROWTH DCF MODEL IN THIS CASE?**

15 **A** Yes. Under a constant growth DCF model, the companies included in my proxy  
16 group should have reasonable sustainable payout ratios, which would support  
17 constant growth in earnings, dividends and book value. As such, a review of the  
18 payout ratios of the companies would give a reasonable indication of whether or not  
19 the companies are financially in the fundamental position that can support constant  
20 growth.

21 Utilities typically pay 60% to 70% of their earnings out as dividends on a long-  
22 term sustainable basis. The current, and three to five-year projected payout ratios for  
23 my proxy group are 64% to 62%, respectively. The current and projected three to  
24 five-year payout ratios for Dr. Murry's proxy group is 57% to 56%, respectively.

1 These payout ratios indicate that the proxy groups are fundamentally capable of  
2 supporting long-term sustainable growth.

3 Further, the dividends to book value ratios of my proxy group and Dr. Murry's  
4 proxy group also indicate that the dividends are affordable in today's low-cost capital  
5 market environment. Specifically, the current three to five-year projected and  
6 dividend-to-book ratio is 7.36% and 6.98% for my group, and 6.80% and 6.74% for  
7 Dr. Murry's. These dividend-to-book ratios indicate the return on equity needed to  
8 support the current dividend payment. These low-cost dividends can be supported at  
9 an authorized return on equity of 9.8%, and allow the utilities to retain earnings above  
10 dividend payments to support future growth in book value, earnings, and dividends.  
11 Again, these fundamental factors support the use and reliance on a constant growth  
12 DCF model in this case.

### 13 **Two-Stage DCF Model**

14 **Q WHY DO YOU PROPOSE TO USE A TWO-STAGE DCF MODEL TO TEST THE**  
15 **RESULTS OF YOUR CONSTANT GROWTH DCF STUDY?**

16 **A** I am relying on a two-stage growth DCF in this model to test the results of my  
17 constant growth model. As set forth above, I believe the results of my constant  
18 growth DCF reflect today's very low-cost capital market environment, and the proxy  
19 company fundamentals support the basic principles of a constant growth DCF model  
20 at this time. Nevertheless, my two-stage growth DCF model will capture the potential  
21 that the three to five-year growth outlooks of the proxy companies will increase after  
22 year 5, to a higher level.

1    **Q     PLEASE DESCRIBE YOUR TWO-STAGE DCF MODEL.**

2    A     The two-stage DCF growth model reflects the possibility of non-constant growth to the  
3           company over time. The two-stage reflects two growth periods: (1) a short-term  
4           growth period, which consists of the first five years; and (2) a long-term growth period,  
5           which consists of each year starting in year six through perpetuity. For the short-term  
6           growth period, I relied on the consensus analysts' growth projections described above  
7           in relationship to my constant growth model. For the long-term growth period, I  
8           assumed each company's growth would increase toward the maximum sustainable  
9           growth rate for a utility company as proxied by the consensus analysts' projected  
10          growth for the U.S. GDP.

11   **Q     WHAT STOCK PRICE AND DIVIDEND DID YOU USE IN YOUR MULTI-STAGE**  
12   **DCF ANALYSIS?**

13   A     I relied on the same 13-week stock price as in the constant DCF analysis, the most  
14          recent quarterly dividend payment, and consensus analysts' growth rate projections  
15          discussed above in my constant growth DCF model. For the long-term sustainable  
16          growth rate starting in year six, I used the consensus economists' five to ten-year  
17          projected GDP normal growth rate of 5.1%.<sup>3</sup>

18   **Q     WHAT ARE THE RESULTS OF YOUR TWO-STAGE GROWTH DCF MODEL?**

19   A     The results are shown on the attached Schedule MPG-9. The DCF cost of common  
20          equity for my and Dr. Murry's gas proxy groups using my two-stage DCF models are  
21          8.9% and 8.5%, respectively. The midpoint of the two-stage growth DCF study is  
22          8.7%.

---

<sup>3</sup> Blue Chip Economic Forecast, March 10, 2007.

1    **Risk Premium Model**

2    **Q     PLEASE DESCRIBE YOUR BOND YIELD PLUS RISK PREMIUM MODEL.**

3    A     This model is based on the principle that investors require a higher rate of return to  
4           assume greater risk. Common equity investments have greater risk than bond  
5           investments because bonds have more security of payment in bankruptcy  
6           proceedings than common equity and the coupon payments on bonds represent  
7           contractual obligations. In contrast, companies are not required to pay dividends on  
8           common equity, or to guarantee returns on common equity investments. Therefore,  
9           common equity securities are considered to be more risky than bond securities. I  
10          used two models to estimate an equity risk premium.

11                 This risk premium model is based on two estimates of an equity risk premium.  
12                 In the first model, I estimated the difference between the required return on utility  
13                 common equity investments and Treasury bonds. The difference between the  
14                 required return on common equity and the bond yield is the risk premium. I estimated  
15                 the risk premium on an annual basis for each year over the period 1986 through  
16                 2006. The common equity required returns were based on regulatory commission-  
17                 authorized returns for gas utility companies. Authorized returns are typically based  
18                 on expert witnesses' estimates of the contemporary investor required return.

19                 The second equity risk premium method is based on the difference between  
20                 regulatory commission authorized returns on common equity and contemporary "A"  
21                 rated utility bond yields. This time period was selected because over the period 1986  
22                 through 2006, public utility bond yields have consistently traded at a premium to book  
23                 value. This is illustrated on my Schedule MPG-10, where the market to book ratio for  
24                 the gas utility industry was consistently at or above 1.0 since 1986. Therefore, over  
25                 this time period, regulatory authorized returns were sufficient to support market prices

1 that at least exceeded book value. This is an indication that regulatory authorized  
2 returns on common equity supported a utility's ability to issue additional common  
3 stock, without diluting existing shares. This is an indication that utilities were able to  
4 access equity markets without a detrimental impact on current shareholders.

5 Based on this analysis, as shown on my Schedule MPG-11, the average  
6 indicated equity risk premium of authorized gas utility common equity returns over  
7 U.S. Treasury bond yields over the period 1986 to 2006 has been 4.93%. Of the 21  
8 observations, 15 indicated risk premiums fall in the range of 4.2% to 5.7%. Since the  
9 risk premium can vary depending upon market conditions and changing investor risk  
10 perceptions, I believe using an estimated range of risk premiums provides the best  
11 method to measure the current return on common equity using this methodology.

12 As shown on my Schedule MPG-12, the average indicated equity risk  
13 premium, based on the authorized gas utility common equity returns over  
14 contemporary Moody's utility bond yields, was 3.53% over the same period.  
15 Removing the three highest and lowest risk premium estimates produces an equity  
16 risk premium in the range of 3.0% to 4.4% over this time period.

17 **Q BASED ON THIS HISTORICAL ANALYSIS, WHAT RISK PREMIUM DO YOU**  
18 **PROPOSE TO USE TO ESTIMATE LACLEDE'S COST OF EQUITY IN THIS**  
19 **PROCEEDING?**

20 **A** Academic research indicates that equity risk premiums should reflect the current  
21 market perception of risk in the equity versus debt markets. A recent study contends  
22 that one can reasonably approximate the relative level of equity risk premiums, by  
23 comparing the spread in corporate bond yields relative to Treasury bond yields.  
24 When the Corporate/Treasury bond yield spreads are wide, the market assessment of  
25 industry risk is greater, which suggests an increase to the equity risk premium.

**Michael Gorman**  
**Page 21**

1           Conversely, when Corporate/Treasury bond yield spreads are relatively low, the  
2           industry equity risk premiums would also be relatively low.<sup>4</sup>

3           In order to assess the current investment risk of the utility industry, I have  
4           compared utility bond yield spreads over Treasury yields for the last 27 years. This is  
5           shown on my Schedule MPG-13. On this schedule I show the yield spread between  
6           utility bonds and Treasury bonds over the last 27 years. As shown on this schedule,  
7           the current utility bond yield spreads for "A" rated and "Baa" rated utility bonds are  
8           1.16% and 1.41%, respectively. These utility bond yield spreads over Treasury  
9           bonds are among the lowest yield spreads in the last 27 years, and are below the 27-  
10          year average for "A" and "Baa" yields of 1.58% and 1.94%, respectively.

11          This comparison of utility bond yield spreads over Treasury bond yields  
12          indicates the market's current perception of utility risk to be below average over this  
13          historical time period. As such, it is appropriate to conclude that utility equity  
14          investment risk is relatively low over this historical time period. Recognizing a robust  
15          market for low-risk utility investments, I believe it is appropriate to use an average  
16          market equity risk premium estimated over my historical time period to proxy the  
17          current market assessment of utility risk and equity risk premiums today and going  
18          forward.

19          Based on this assessment, I believe a market based equity risk premium for  
20          utility stock investments over Treasury bonds of 5.0% (the midpoint of the 4.2% of  
21          5.7% spread) is reasonable, and an equity risk premium of 3.7% (the midpoint of  
22          3.0% to 4.4% range, as described above) over utility bond yields is reasonable.

---

<sup>4</sup> "The Market Risk Premium: Expectational Estimates Using Analysts' Forecasts," by Robert S. Harris and Felicia C. Marston, *Journal of Applied Finance*, Volume 11, No. 1, 2001.

1 Q HOW DID YOU ESTIMATE LACLEDE'S COST OF COMMON EQUITY WITH THIS  
2 MODEL?

3 A I added to my estimated equity risk premium over Treasury yields a projected long-  
4 term Treasury bond yield. Blue Chip Financial Forecasts projects 30-year Treasury  
5 bond yields to be 5.0%, and a 10-year Treasury bond to be 4.8% (April 1, 2007 at 2).  
6 Using the long-term bond yield of 5.0%, and an equity risk premium of 5.0%,  
7 produces an estimated common equity return of 10.0%.

8 I next added my equity risk premium over utility bond yields, an average yield  
9 on an "A" rated utility bond for the 13-week period ending April 20, 2007 of 5.93%.  
10 See my Schedule MPG-14. A premium of 3.7 and a rounded "A" yield of 5.9%  
11 produces a cost rate of 9.6%.

12 My risk premium analyses produce a return estimate in the range of 9.6% to  
13 10.0%, with a mid-point estimate of 9.8%.

14 **Capital Asset Pricing Model (CAPM)**

15 Q PLEASE DESCRIBE THE CAPM.

16 A The CAPM method of analysis is based upon the theory that the market required  
17 ROR for a security is equal to the risk-free ROR, plus a risk premium associated with  
18 the specific security. This relationship between risk and return can be expressed  
19 mathematically as follows:

20 
$$R_i = R_f + B_i \times (R_m - R_f) \text{ where:}$$

21  $R_i$  = Required return for stock i  
22  $R_f$  = Risk-free rate  
23  $R_m$  = Expected return for the market portfolio  
24  $B_i$  = Beta - Measure of the risk for stock.

1           The stock specific risk term in the above equation is beta. Beta represents the  
2 investment risk that cannot be diversified away when the security is held in a  
3 diversified portfolio. When stocks are held in a diversified portfolio, firm-specific risks  
4 can be eliminated by balancing the portfolio with securities that react in opposite  
5 direction to firm-specific risk factors (e.g., business cycle, competition, product mix  
6 and production limitations).

7           The risks that cannot be eliminated when held in diversified portfolio are  
8 nondiversifiable risks. Nondiversifiable risks are related to the market in general and  
9 are referred to as systematic risks. Risks that can be eliminated by diversification are  
10 regarded as nonsystematic risks. The CAPM theory suggests that the market will not  
11 compensate investors for assuming risks that can be diversified away. Therefore, the  
12 only risk that investors will be compensated for are systematic or nondiversifiable  
13 risks. The beta is a measure of the systematic or nondiversifiable risks.

14   **Q     PLEASE DESCRIBE THE INPUTS TO YOUR CAPM.**

15   A     The CAPM requires an estimate of the market risk-free rate, the company's beta, and  
16           the market risk premium.

17   **Q     WHAT DID YOU USE AS AN ESTIMATE OF THE MARKET RISK-FREE RATE?**

18   A     I used Blue Chip Financial Forecasts' projected long-term Treasury bond yield of  
19           5.0% (Blue Chip Financial Forecast, April 1, 2007 at 2).

20   **Q     WHY DID YOU USE LONG-TERM TREASURY BOND YIELDS AS AN ESTIMATE**  
21           **OF THE RISK-FREE RATE?**

22   A     Treasury securities are backed by the full faith and credit of the United States  
23           government. Therefore, long-term Treasury bonds are considered to have negligible

1 credit risk. Also, long-term Treasury bonds have an investment horizon similar to that  
2 of common stock. As a result, investor-anticipated long-run inflation expectations are  
3 reflected in both common stock required returns and long-term bond yields.  
4 Therefore, the nominal risk-free rate (or expected inflation rate and real risk-free rate)  
5 included in a long-term bond yield is a reasonable estimate of the nominal risk-free  
6 rate included in common stock returns.

7 Treasury bond yields, however, include risk premiums related to unanticipated  
8 future inflation and interest rates. Therefore, a Treasury bond yield is not a risk-free  
9 rate. Risk premiums related to unanticipated inflation and interest rates are  
10 systematic or market risks. Consequently, for companies with betas less than one,  
11 using the Treasury bond yield as a proxy for the risk-free rate in the CAPM analysis  
12 can produce an overstated estimate of the CAPM return.

13 **Q WHAT BETA DID YOU USE IN YOUR ANALYSIS?**

14 A I relied on the group median Value Line beta estimate for my comparable group and  
15 Dr. Murry's comparable group. A group median beta has stronger statistical  
16 parameters that better describe the systematic risk of the group, than does an  
17 individual company beta. For this reason, a group median beta will produce a more  
18 reliable return estimate.

19 As shown on Schedule MPG-15, the group median beta estimate is 0.85 for  
20 my comparable group and 0.80 for Dr. Murry's comparable group, which results in  
21 average beta of 0.83.

22 **Q HOW DID YOU DERIVE YOUR MARKET PREMIUM ESTIMATE?**

23 A I derived two market premium estimates, a forward-looking estimate and one based  
24 on a long-term historical average.

1           The forward-looking estimate was derived by estimating the expected return  
2           on the market (S&P 500) and subtracting the risk-free rate from this estimate. I  
3           estimated the expected return on the S&P 500 by adding an expected inflation rate to  
4           the long-term historical arithmetic average real return on the market. The real return  
5           on the market represents the achieved return above the rate of inflation.

6           The Ibbotson and Associates' Stocks, Bonds, Bills and Inflation 2007 Year  
7           Book publication estimates the historical arithmetic average real market return over  
8           the period 1926-2006 as 9.1%. A current five-year consensus analyst inflation  
9           projection, as measured by the Consumer Price Index, is 2.3% (Blue Chip Financial  
10          Forecasts, April 1, 2007 at 2). Using these estimates, the expected market return is  
11          11.6%.<sup>5</sup> The market premium then is the difference between the 11.6% expected  
12          market return, and my 5.0% risk-free rate estimate, or 6.6%.

13          The historical estimate of the market risk premium was also estimated by  
14          Ibbotson and Associates in the Stock, Bonds, Bills and Inflation, 2006 Year Book.  
15          Over the period 1926 through 2006, Ibbotson's study estimated that the arithmetic  
16          average of the achieved total return on the S&P 500 was 12.3%, and the total return  
17          on long-term Treasury bonds was 5.8%. The indicated equity risk premium is 6.5%  
18          (12.3% - 5.8% = 6.5%).

19   **Q     WHAT ARE THE RESULTS OF YOUR CAPM ANALYSIS?**

20   A     As shown on Schedule MPG-16, based on the prospective market risk premium  
21          estimate of 6.6% and historical estimate of 6.5%, the CAPM estimated return on  
22          equity is 10.5% and 10.4%, respectively, with a mid-point of 10.4%.

---

<sup>5</sup>  $[(1+0.091)*(1+0.023)-1]*100$

1    **Return on Equity Summary**

2    **Q     BASED ON THE RESULTS OF YOUR RATE OF RETURN ON COMMON EQUITY**  
3           **ANALYSES DESCRIBED ABOVE, WHAT RETURN ON COMMON EQUITY DO**  
4           **YOU RECOMMEND FOR LACLEDE?**

5    **A     Based on my analyses, I estimate an appropriate return on equity for Laclede to be**  
6           **9.8%.**

TABLE 3	
<u>Return on Common Equity Summary</u>	
<u>Description</u>	<u>Result</u>
Constant Growth DCF	8.2%
Two-Stage	<u>8.7%</u>
DCF Average	8.5%
Risk Premium	9.8%
CAPM	10.4%

7           My recommended return on equity is based on the mid-point of my estimated  
8           return on equity range for Laclede of 9.1% to 10.4%. The high end of my estimated  
9           range is based on my CAPM analysis, and the low end of my estimated range is  
10          based on the average DCF result and Risk Premium studies. I recommend setting  
11          Laclede's authorized return on equity at 9.8%, which falls at the midpoint of my  
12          estimated range.

1 **Financial Integrity**

2 **Q WILL YOUR RECOMMENDED OVERALL RATE OF RETURN SUPPORT**  
3 **LACLEDE'S CURRENT BOND RATING FROM S&P?**

4 **A** Yes. I have reached this conclusion by comparing the key credit rating financial  
5 ratios for Laclede at my proposed capital structure and return on equity to S&P's  
6 benchmark financial ratios for an "A" rated utility and "BBB" rated utility with a  
7 business profile score of 3.

8 **Q PLEASE DESCRIBE S&P'S USE OF THE FINANCIAL BENCHMARK RATIOS IN**  
9 **ITS CREDIT RATING REVIEW.**

10 **A** S&P evaluates a utility's credit rating based on an assessment of its financial and  
11 business risks. A combination of financial and business risks equates to the overall  
12 assessment of the Company's total credit risk exposure. S&P publishes a matrix of  
13 financial ratios that defines the level of financial risk as a function of the level of  
14 business risk. S&P rates a utility's business risk based on a business profile score of  
15 1, lowest risk, up to 10, highest risk.

16 S&P publishes ranges for three primary financial ratios that it uses as  
17 guidance in its credit review for utility companies. The three primary financial ratio  
18 benchmarks it relies on in its credit rating process include: (1) funds from operations  
19 ("FFO") to debt interest expense, (2) FFO to total debt, and (3) total debt to total  
20 capital.

1 Q HOW DID YOU APPLY S&P'S FINANCIAL RATIOS TO TEST THE  
2 REASONABLENESS OF YOUR RATE OF RETURN RECOMMENDATIONS?

3 A I calculated each of S&P's financial ratios based on Laclede's cost of service for retail  
4 operations.

5 While S&P would be concerned with total Laclede consolidated financial ratios  
6 in its credit review process, my investigation in this proceeding is to judge the  
7 reasonableness of my proposed cost of capital for setting rates in Laclede's  
8 jurisdictional utility operations. Hence, I am attempting to determine whether the rate  
9 of return and cash flow generation opportunity reflected in my proposed return on  
10 equity for Laclede will support Laclede's current "A" investment grade bond rating and  
11 financial integrity.

12 Q PLEASE DESCRIBE THE RESULTS OF THIS CREDIT METRIC ANALYSIS FOR  
13 LACLEDE.

14 A The S&P financial metric calculations for Laclede are developed on my Schedule  
15 MPG-17.

16 As shown on my Schedule MPG-17, based on an equity return of 9.8%,  
17 Laclede will be provided an opportunity to produce a Funds From Operations ("FFO")  
18 to debt interest expense of 3.7x. This FFO to interest coverage ratio is above  
19 (stronger) S&P's benchmark ratio range for an "A" rated utility company, with a  
20 business profile score of 3, of 3.5x to 2.5x. This indicates a very strong "A" rating to  
21 "AA" rated utility.

22 Laclede's total debt ratio to total capital is 57.0%. This is within S&P's "BBB"  
23 rated utility range of 55% to 65%.

1                   Finally, Laclede's retail operations FFO to total debt coverage at a 9.8% equity  
2                   return would be 16%, which is again within S&P's financial metric range of 25% to  
3                   15% for an "A" rated utility company.

4                   At Laclede's proposed capital structure and my return on equity of 9.8%,  
5                   Laclede's financial metrics are supportive of an "A" utility bond rating.

6    **Off-System Sales and Capacity Release Margins**

7    **Q     IS THE COMPANY PROPOSING A CHANGE TO THE TREATMENT OF OFF-**  
8           **SYSTEM SALES AND CAPACITY RELEASE MARGINS IN THE DEVELOPMENT**  
9           **OF BASE RATES?**

10   **A     Yes. In Schedule 4 and 5, the Company removes \$139.5 million in revenue from off-**  
11           **system sales and capacity release, and \$124.0 million of costs associated with the**  
12           **same activity. This results in a decrease to pretax margins of approximately**  
13           **\$15.5 million. With this adjustment, the Company has removed all "net revenue" or**  
14           **margin associated with off-system sales and capacity release from the development**  
15           **of base rates in this proceeding?**

16                   The Company also proposes to share approximately \$3.5 million, or the net  
17                   margin above \$12 million, with customers via a rate credit. (Patricia A. Krieger Direct  
18                   Testimony at 20).

1    **Q    IS THIS TREATMENT OF OFF-SYSTEM SALES AND CAPACITY RELEASE**  
2       **MARGINS CONSISTENT WITH LACLEDE'S CURRENT BASE RATE**  
3       **DEVELOPMENT?**

4    A    No. In Case No. GR-2005-0284, the Company and stakeholders settled on a base  
5       rate change for Laclede that included an imputation of net revenues to account for  
6       off-system sales and capacity release revenues. The Stipulation provided that with  
7       this net revenue imputation, the Company could retain 100% of any net revenues  
8       realized under these transactions and would share margin above \$12 million. That is,  
9       in the event the Company had net revenues above \$12 million, it would share the  
10      excess margin 50% with customers and 50% to shareholders. (*Id.* at 9 and 10).

11   **Q    IS IT REASONABLE TO NOT IMPUTE REVENUE ASSOCIATED WITH OFF-**  
12       **SYSTEM SALES AND CAPACITY RELEASE REVENUE MARGINS?**

13   A    No. The \$12 million off-system sales and capacity release margins will increase  
14       Laclede's earned return on equity opportunity. This \$12 million net revenue equates  
15       to a 2.0% to 2.5% increase to the return on equity approved by the Commission for  
16       Laclede. That is, if Laclede is authorized to earn a 9.8% return on equity, and it  
17       retains \$12 million of net revenue margin, it will actually have an opportunity to earn a  
18       return up to 11.8% to 12.3% (9.8% + (2.0% to 2.5%)) -- depending on whether short-  
19       term debt is included in the capital structure.

20               Further, the investments Laclede has made to support off-system sales and  
21       capacity release margins, are included in rate base. Therefore, by excluding this  
22       wholesale net revenue margin, customers will pay for the cost of the wholesale  
23       activity, and Laclede will keep all the benefit. This is patently unreasonable, and  
24       results in over charges to retail customers and produces excessive profit  
25       opportunities for Laclede.

1    **Q     BUT ISN'T LACLEDE PROPOSING AN EARNINGS MECHANISM WHICH COULD**  
2       **MITIGATE THIS CUSTOMER EXPOSURE OF PAYING EXCESSIVE PRICES?**

3    A     Laclede is proposing an earnings mechanism where it would share a portion of over  
4       earnings with customers under certain conditions after a three-year period.  
5       Nevertheless, the rates Laclede is proposing are excessive at the outset, because  
6       they will provide Laclede an opportunity to earn a return on equity far in excess of the  
7       return approved by this Commission.

8    **Q     WOULD IT BE APPROPRIATE TO CONTINUE TO INCLUDE A NET MARGIN**  
9       **OFFSET TO RETAIL COST OF SERVICE IN THIS PROCEEDING?**

10   A     Yes. Again, since the infrastructure supporting these off-system sales and capacity  
11       release are included in the retail cost of service, to the extent Laclede can generate  
12       revenues from wholesale activities to support these investments, the retail customers'  
13       rates should be reduced to reflect this revenue from other sources. Therefore,  
14       continuing the current treatment of a net revenue imputation in the development of  
15       base rates, and sharing of net margin above that level, will eliminate excessive profit  
16       potential but provide Laclede an incentive to maximize its off-system sales and  
17       capacity release margin sales opportunities, with fair profit opportunities.

18   **Q     HOW DO YOU PROPOSE TO MODIFY LACLEDE'S POSITION TO INCLUDE A**  
19       **NET REVENUE IMPUTATION FOR OFF-SYSTEM SALES AND CAPACITY**  
20       **RELEASE?**

21   A     I propose a \$12 million net revenue imputation for off-system sales and capacity  
22       release. Further, I recommend that Laclede share net revenue margin above this  
23       level 50% with customers and 50% to shareholders. Customers' allocated share of

1 net margin above this level should be deferred and reflected in Laclede's next base  
2 rate filing.

3 This treatment of off-system sales/capacity release revenue margin will  
4 reduce retail customers' cost of service, and will incent Laclede to maximize the  
5 amount of off-system sales and capacity release revenue.

6 **Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

7 **A** Yes, it does.

## **Appendix A**

### **Qualifications of Michael Gorman**

1    **Q    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    A    Michael P. Gorman. My business mailing address is P. O. Box 412000, 1215 Fern  
3    Ridge Parkway, Suite 208, St. Louis, Missouri 63141-2000.

4    **Q    PLEASE STATE YOUR OCCUPATION.**

5    A    I am a consultant in the field of public utility regulation and a managing principal with  
6    Brubaker & Associates, Inc., energy, economic and regulatory consultants.

7    **Q    PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND WORK  
8    EXPERIENCE.**

9    A    In 1983 I received a Bachelors of Science Degree in Electrical Engineering from  
10    Southern Illinois University, and in 1986, I received a Masters Degree in Business  
11    Administration with a concentration in Finance from the University of Illinois at  
12    Springfield. I have also completed several graduate level economics courses.

13            In August of 1983, I accepted an analyst position with the Illinois Commerce  
14    Commission (ICC). In this position, I performed a variety of analyses for both formal  
15    and informal investigations before the ICC, including: marginal cost of energy, central  
16    dispatch, avoided cost of energy, annual system production costs, and working  
17    capital. In October of 1986, I was promoted to the position of Senior Analyst. In this  
18    position, I assumed the additional responsibilities of technical leader on projects, and  
19    my areas of responsibility were expanded to include utility financial modeling and  
20    financial analyses.

1           In 1987, I was promoted to Director of the Financial Analysis Department. In  
2           this position, I was responsible for all financial analyses conducted by the staff.  
3           Among other things, I conducted analyses and sponsored testimony before the ICC  
4           on rate of return, financial integrity, financial modeling and related issues. I also  
5           supervised the development of all Staff analyses and testimony on these same  
6           issues. In addition, I supervised the Staff's review and recommendations to the  
7           Commission concerning utility plans to issue debt and equity securities.

8           In August of 1989, I accepted a position with Merrill-Lynch as a financial  
9           consultant. After receiving all required securities licenses, I worked with individual  
10          investors and small businesses in evaluating and selecting investments suitable to  
11          their requirements.

12          In September of 1990, I accepted a position with Drazen-Brubaker &  
13          Associates, Inc. In April 1995 the firm of Brubaker & Associates, Inc. (BAI) was  
14          formed. It includes most of the former DBA principals and Staff. Since 1990, I have  
15          performed various analyses and sponsored testimony on cost of capital, cost/benefits  
16          of utility mergers and acquisitions, utility reorganizations, level of operating expenses  
17          and rate base, cost of service studies, and analyses relating industrial jobs and  
18          economic development. I also participated in a study used to revise the financial  
19          policy for the municipal utility in Kansas City, Kansas.

20          At BAI, I also have extensive experience working with large energy users to  
21          distribute and critically evaluate responses to requests for proposals (RFPs) for  
22          electric, steam, and gas energy supply from competitive energy suppliers. These  
23          analyses include the evaluation of gas supply and delivery charges, cogeneration  
24          and/or combined cycle unit feasibility studies, and the evaluation of third-party  
25          asset/supply management agreements. I have also analyzed commodity pricing

1 indices and forward pricing methods for third party supply agreements. Continuing, I  
2 have also conducted regional electric market price forecasts.

3 In addition to our main office in St. Louis, the firm also has branch offices in  
4 Phoenix, Arizona; Corpus Christi, Texas; and Plano, Texas.

5 **Q HAVE YOU EVER TESTIFIED BEFORE A REGULATORY BODY?**

6 A Yes. I have sponsored testimony on cost of capital, revenue requirements, cost of  
7 service and other issues before the regulatory commissions in Arizona, California,  
8 Delaware, Georgia, Illinois, Indiana, Iowa, Louisiana, Michigan, Missouri, New  
9 Mexico, New Jersey, Oklahoma, Oregon, Tennessee, Texas, Utah, Vermont,  
10 Washington, West Virginia, Wisconsin, Wyoming, and before the provincial regulatory  
11 boards in Alberta and Nova Scotia, Canada. I have also sponsored testimony before  
12 the Board of Public Utilities in Kansas City, Kansas; presented rate setting position  
13 reports to the regulatory board of the municipal utility in Austin, Texas, and Salt River  
14 Project, Arizona, on behalf of industrial customers; and negotiated rate disputes for  
15 industrial customers of the Municipal Electric Authority of Georgia in the LaGrange,  
16 Georgia district.

17 **Q PLEASE DESCRIBE ANY PROFESSIONAL REGISTRATIONS OR**  
18 **ORGANIZATIONS TO WHICH YOU BELONG.**

19 A I earned the designation of Chartered Financial Analyst (CFA) from the Charter  
20 Financial Analyst Institute. The CFA charter was awarded after successfully  
21 completing three examinations which covered the subject areas of financial  
22 accounting, economics, fixed income and equity valuation and professional and  
23 ethical conduct. I am a member of CFA's Financial Analyst Society.

24 \\Huey\Shares\PLDocs\SDW\8750\Testimony - BA\111595.doc

# Laclede Gas Company

## Accuracy of Interest Rate Forecasts

### (Long-Term Treasury Bond Yields - Projected Vs. Actual)

Line	Date	Publication Data			Actual Yield in Projected Quarter	Projected Yield Higher (Lower) Than Actual Yield	Actual Yields Differential
		Current Yield (1)	Projected Yield (2)	For Quarter (3)			
1	Dec-00	5.8%	5.8%	1Q, 02	5.6%	0.2%	0.2%
2	Mar-01	5.7%	5.6%	2Q, 02	5.8%	-0.2%	-0.1%
3	Jun-01	5.4%	5.8%	3Q, 02	5.2%	0.6%	0.2%
4	Sep-01	5.7%	5.9%	4Q, 02	5.1%	0.8%	0.6%
5	Dec-01	5.5%	5.7%	1Q, 03	4.9%	0.8%	0.6%
6	Mar-02	5.3%	5.9%	2Q, 03	4.7%	1.2%	0.6%
7	Jun-02	5.6%	6.2%	3Q, 03	5.2%	1.0%	0.4%
8	Sep-02	5.8%	5.9%	4Q, 03	5.2%	0.7%	0.6%
9	Dec-02	5.2%	5.7%	1Q, 04	4.9%	0.8%	0.3%
10	Mar-03	5.1%	5.7%	2Q, 04	5.4%	0.3%	-0.3%
11	Jun-03	5.0%	5.4%	3Q, 04	5.1%	0.3%	-0.1%
12	Sep-03	4.7%	5.8%	4Q, 04	4.9%	0.9%	-0.2%
13	Dec-03	5.2%	5.9%	1Q, 05	4.8%	1.1%	0.4%
14	Mar-04	5.2%	5.9%	2Q, 05	4.6%	1.3%	0.6%
15	Jun-04	4.9%	6.2%	3Q, 05	4.5%	1.7%	0.4%
16	Sep-04	5.4%	6.0%	4Q, 05	4.8%	1.2%	0.6%
17	Dec-04	5.1%	5.8%	1Q, 06	4.6%	1.2%	0.4%
18	Mar-05	4.9%	5.6%	2Q, 06	5.1%	0.5%	-0.3%
19	Jun-05	4.8%	5.5%	3Q, 06	5.0%	0.5%	-0.2%
20	Sep-05	4.6%	5.2%	4Q, 06	4.7%	0.5%	-0.2%
21	Dec-05	4.5%	5.3%	1Q, 07	4.8%	0.5%	-0.3%
22	Jan-06	4.8%	5.3%	2Q, 07			
23	Feb-06	4.8%	5.1%	2Q, 07			
24	Mar-06	4.8%	5.1%	2Q, 07			
25	Apr-06	N/A	5.1%	3Q, 07			
26	May-06	4.6%	5.2%	3Q, 07			
27	Jun-06	4.6%	5.3%	3Q, 07			
28	Jul-06	5.1%	5.3%	4Q, 07			
29	Aug-06	5.1%	5.3%	4Q, 07			
30	Sep-06	5.1%	5.2%	4Q, 07			
31	Oct-06	5.0%	5.1%	1Q, 08			
32	Nov-06	5.0%	5.1%	1Q, 08			
33	Dec-06	5.0%	5.0%	1Q, 08			
34	Jan-07	4.7%	5.1%	2Q, 08			
35	Feb-07	4.7%	5.1%	2Q, 08			
36	Mar-07	4.7%	5.1%	2Q, 08			
37	Apr-07	4.8%	5.0%	3Q, 08			
38	May-07	4.8%	5.1%	3Q, 08			

Source:

Blue Chip Financial Forecasts, Various Dates.

# Laclede Gas Company

## Short-Term Debt (STD) Balance

<u>Line</u>	<u>Description</u>	<u>Amount</u> <u>(1)</u>
1	Average CWIP Balance*	\$ 8,836,550
2	Average STD Balance**	\$ 162,595,417
3	STD For Capital Structure	\$ 153,758,867

---

Source:

Laclede's spreadsheet provided by E-mail

STD - Offset - Inventories.xls

\* CWIP - Construction Work in Progress

\*\* STD - Short-Term Debt

# Laclede Gas Company

## Rate of Return at 9.8% ROE

<u>Line</u>	<u>Description</u>	<u>Amount</u> <u>(\$ 000)</u> <u>(1)</u>	<u>Weight</u> <u>(2)</u>	<u>Cost</u> <u>(3)</u>	<u>Weighted</u> <u>Cost</u> <u>(4)</u>
1	Long-Term Debt <sup>1</sup>	\$ 390,248	41.2%	6.64%	2.74%
2	Short-Term Debt <sup>2</sup>	\$ 153,759	16.2%	4.75%	0.77%
3	Preferred Stock	\$ 946	0.1%	4.93%	0.00%
4	<u>Common Equity</u>	<u>\$ 402,636</u>	<u>42.5%</u>	<u>9.80%</u>	<u>4.16%</u>
5	<b>Total</b>	<b>\$ 947,589</b>	<b>100.0%</b>		<b>7.67%</b>

Source:

Mo. PSC Case No. GR-2007-, Schedule 3.

<sup>1</sup> The cost of debt was adjusted based on the repriced 7.5% Series Due November 1, 2007.

<sup>2</sup> Schedule MPG-2.

# Laclede Gas Company

## Embedded Cost of Debt

<u>Line</u>	<u>Long-term Debt</u>	<u>Rate</u> (1)	<u>Amount</u> <u>Outstanding</u> (2)	<u>Annualized</u> <u>Cost</u> (3)
1	7.5% Series Due November 1, 2007*	6.20%	\$ 40,000	\$ 2,480.000
2	6.5% Series Due November 15, 2011	6.50%	\$ 25,000	\$ 1,625.000
3	6.5% Series Due October 15, 2012	6.50%	\$ 25,000	\$ 1,625.000
4	5.5% Series Due May 1, 2019	5.50%	\$ 50,000	\$ 2,750.000
5	7% Series Due June 1, 2029	7.00%	\$ 25,000	\$ 1,750.000
6	7.9% Series Due September 15, 2030	7.90%	\$ 30,000	\$ 2,370.000
7	6% Series Due June 1, 2034	6.00%	\$ 100,000	\$ 6,000.000
8	6.15% Series Due June 1, 2036	6.15%	\$ 55,000	\$ 3,382.500
9	Long-term Debt to Unconsolidated Affiliate Trust		\$ 46,400	\$ 3,572.800
	Unamortized Discount, Expense, and Losses			
10	On Reacquired Debt		\$ (6,152)	\$ 364.671
11	Total		<u>\$ 390,248</u>	<u>\$ 25,919.971</u>
12	<b>Embedded Cost of Long-Term Debt</b>			<u><u>6.64%</u></u>

Source:

Schedule 3, Page 2.

\* The 7.5% issuance was repriced to 6.2%, based on the current 13-week average A-rated utility yield of 5.9% adjusted by 30 bps to account for floatation costs.

# Laclede Gas Company

## Gorman's Comparable Group

<u>Line</u>	<u>Gas Utility</u>	<u>Senior Secured Ratings</u>		<u>Business Profile Rating<sup>3</sup></u>	<u>2006 Common Equity Ratios</u>	
		<u>S&amp;P<sup>1</sup></u>	<u>Moody's<sup>1</sup></u>		<u>Value Line<sup>2</sup></u>	<u>AUS</u>
		(1)	(2)	(3)	(4)	(5)
1	AGL Resources	A-	A3	4	50%	42%
2	Atmos Energy	BBB	Baa3	4	43%	45%
3	Cascade Natural Gas	BBB+	Baa1	2	43%	43%
4	KeySpan Corp.	A+	A2	4	51%	45%
5	Laclede Group	A	A3	3	50%	58%
6	New Jersey Resources	AA-	Aa3	2	65%	51%
7	NICOR	AA	A1	3	63%	51%
8	Northwest Natural Gas	AA-	A2	1	54%	48%
9	Piedmont Natural Gas	A	A3	2	52%	47%
10	South Jersey Industries	A	Baa1	3	55%	44%
11	WGL Holdings, Inc.	AA-	A2	3	62%	51%
12	<b>Average</b>	<b>A</b>	<b>A3</b>	<b>3</b>	<b>53%</b>	<b>48%</b>
13	Laclede Group	A	A3	3	51% <sup>4</sup>	43% <sup>4</sup>

Sources:

<sup>1</sup> AUS Utility Reports; April, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

<sup>3</sup> U.S. Utilities and Power Ranking List, January 26, 2007.

<sup>4</sup> Schedule MPG-3.

# Laclede Gas Company

## Murry's Comparable Group

<u>Line</u>	<u>Gas Utility</u>	<u>Senior Secured Ratings</u>		<u>Business Profile Rating<sup>3</sup></u>	<u>2005 Common Equity Ratios</u>	
		<u>S&amp;P<sup>1</sup></u> (1)	<u>Moody's<sup>1</sup></u> (2)		<u>Value Line<sup>2</sup></u> (4)	<u>AUS</u> (5)
1	New Jersey Resources	AA-	Aa3	2	65%	51%
2	NICOR	AA	A1	3	63%	51%
3	Northwest Natural Gas	AA-	A2	1	54%	48%
4	Piedmont Natural Gas	A	A3	2	52%	47%
5	South Jersey Industries	A	Baa1	3	55%	44%
6	Southwest Gas	BBB-	Baa3	3	39%	41%
7	WGL Holdings, Inc.	AA-	A2	3	62%	51%
8	<b>Average</b>	<b>A+</b>	<b>A3</b>	<b>2</b>	<b>56%</b>	<b>48%</b>
9	Laclede Group	A	A3	3	51% <sup>4</sup>	43% <sup>4</sup>

Sources:

<sup>1</sup> AUS Utility Reports; April, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

<sup>3</sup> U.S. Utilities and Power Ranking List, January 26, 2007.

<sup>4</sup> Schedule MPG-3.

# Laclede Gas Company

## Growth Rate Estimates

<u>Line</u>	<u>Gas Utility</u>	<u>Zacks Estimated Growth %<sup>1</sup> (1)</u>	<u>Zacks Number of Estimates<sup>1</sup> (2)</u>	<u>Reuters Estimated Growth %<sup>2</sup> (3)</u>	<u>Reuters Number of Estimates<sup>2</sup> (4)</u>	<u>Thomson Estimated Growth %<sup>3</sup> (5)</u>	<u>Thomson Number of Estimates<sup>3</sup> (6)</u>	<u>AVG of Growth Rates (7)</u>
1	AGL Resources	5.00%	2	4.66%	8	4.10%	5	4.59%
2	Atmos Energy	5.25%	4	5.19%	8	6.17%	3	5.54%
3	Cascade Natural Gas	N/A	N/A	3.00%	1	N/A	N/A	3.00%
4	KeySpan Corp.	3.50%	2	3.40%	5	3.00%	2	3.30%
5	Laclede Group	N/A	N/A	3.00%	1	3.00%	1	3.00%
6	New Jersey Resources	6.00%	2	5.20%	5	5.33%	3	5.51%
7	NICOR	2.00%	1	3.30%	5	1.50%	1	2.27%
8	Northwest Natural Gas	5.33%	3	5.33%	3	4.88%	4	5.18%
9	Piedmont Natural Gas	5.50%	4	4.64%	5	5.10%	2	5.08%
10	South Jersey Industries	6.50%	2	6.33%	3	6.75%	4	6.53%
11	WGL Holdings, Inc.	3.00%	1	3.33%	3	3.50%	4	3.28%
12	<b>Average</b>	<b>4.68%</b>	<b>2</b>	<b>4.31%</b>	<b>4</b>	<b>4.33%</b>	<b>3</b>	<b>4.30%</b>

### Sources:

<sup>1</sup> [www.zackselite.com](http://www.zackselite.com), Detailed Research on April 23, 2007.

<sup>2</sup> [www.investor.reuters.com](http://www.investor.reuters.com), Earnings Estimates on April 23, 2007.

<sup>3</sup> <http://ec.thomsonfn.com>, Earnings Estimates on April 23, 2007.

# Laclede Gas Company

## Growth Rate Estimates (Murry)

<u>Line</u>	<u>Gas Utility</u>	<u>Zacks Estimated Growth %<sup>1</sup></u> (1)	<u>Zacks Number of Estimates<sup>1</sup></u> (2)	<u>Reuters Estimated Growth %<sup>2</sup></u> (3)	<u>Reuters Number of Estimates<sup>2</sup></u> (4)	<u>Thomson Estimated Growth %<sup>3</sup></u> (5)	<u>Thomson Number of Estimates<sup>3</sup></u> (6)	<u>AVG of Growth Rates</u> (7)
1	New Jersey Resources	6.00%	2	5.20%	5	5.33%	3	5.51%
2	NICOR	2.00%	1	3.30%	5	1.50%	1	2.27%
3	Northwest Natural Gas	5.33%	3	5.33%	3	4.88%	4	5.18%
4	Piedmont Natural Gas	5.50%	4	4.64%	5	5.10%	2	5.08%
5	South Jersey Industries	6.50%	2	6.33%	3	6.75%	4	6.53%
6	Southwest Gas	5.00%	1	5.00%	2	N/A	N/A	5.00%
7	WGL Holdings, Inc.	3.00%	1	3.33%	3	3.50%	4	3.28%
8	<b>Average</b>	<b>4.76%</b>	<b>2</b>	<b>4.73%</b>	<b>4</b>	<b>4.51%</b>	<b>3</b>	<b>4.69%</b>

Sources:

<sup>1</sup> [www.zackselite.com](http://www.zackselite.com), Detailed Research on April 23, 2007.

<sup>2</sup> [www.investor.reuters.com](http://www.investor.reuters.com), Earnings Estimates on April 23, 2007.

<sup>3</sup> <http://ec.thomsonfn.com>, Earnings Estimates on April 23, 2007.

# Laclede Gas Company

## Constant Growth DCF Model

<u>Line</u>	<u>Gas Utility</u>	<u>13-Week AVG Stock Price<sup>1</sup></u> (1)	<u>AVG (%) Growth</u>	<u>Annual Dividend<sup>2</sup></u> (3)	<u>Adjusted Yield</u> (4)	<u>Constant Growth DCF</u> (5)
1	AGL Resources	\$ 41.54	4.59%	\$ 1.64	4.13%	8.72%
2	Atmos Energy	\$ 31.72	5.54%	\$ 1.28	4.26%	9.80%
3	Cascade Natural Gas	\$ 26.13	3.00%	\$ 0.96	3.78%	6.78%
4	KeySpan Corp.	\$ 41.05	3.30%	\$ 1.90	4.78%	8.08%
5	Laclede Group	\$ 31.45	3.00%	\$ 1.46	4.78%	7.78%
6	New Jersey Resources	\$ 49.24	5.51%	\$ 1.52	3.26%	8.77%
7	NICOR	\$ 47.64	2.27%	\$ 1.86	3.99%	6.26%
8	Northwest Natural Gas	\$ 43.91	5.18%	\$ 1.42	3.40%	8.58%
9	Piedmont Natural Gas	\$ 26.29	5.08%	\$ 0.96	3.84%	8.92%
10	South Jersey Industries	\$ 35.49	6.53%	\$ 0.98	2.94%	9.47%
11	WGL Holdings, Inc.	\$ 31.87	3.28%	\$ 1.36	4.41%	7.68%
12	<b>Average</b>	<b>\$ 36.94</b>	<b>4.30%</b>	<b>\$ 1.39</b>	<b>3.96%</b>	<b>8.3%</b>

Sources:

<sup>1</sup> <http://moneycentral.msn.com>, downloaded on April 23, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## Constant Growth DCF Model (Murry)

<u>Line</u>	<u>Gas Utility</u>	<u>13-Week AVG Stock Price<sup>1</sup></u> (1)	<u>AVG (%) Growth</u>	<u>Annual Dividend<sup>2</sup></u> (3)	<u>Adjusted Yield</u> (4)	<u>Constant Growth DCF</u> (5)
1	New Jersey Resources	\$ 49.24	5.51%	\$ 1.52	3.26%	8.77%
2	NICOR	\$ 47.64	2.27%	\$ 1.86	3.99%	6.26%
3	Northwest Natural Gas	\$ 43.91	5.18%	\$ 1.42	3.40%	8.58%
4	Piedmont Natural Gas	\$ 26.29	5.08%	\$ 0.96	3.84%	8.92%
5	South Jersey Industries	\$ 35.49	6.53%	\$ 0.98	2.94%	9.47%
6	Southwest Gas	\$ 38.38	5.00%	\$ 0.86	2.35%	7.35%
7	WGL Holdings, Inc.	\$ 31.87	3.28%	\$ 1.36	4.41%	7.68%
8	<b>Average</b>	<b>\$ 38.97</b>	<b>4.69%</b>	<b>\$ 1.28</b>	<b>3.46%</b>	<b>8.1%</b>

Sources:

<sup>1</sup> <http://moneycentral.msn.com>, downloaded on April 23, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## GDP and Dividend Growth Rates

Line	Gas Utility	Dividend Growth			Inflation (CPI)*			Nominal GDP*	
		Past 5 Years <sup>1</sup> (1)	Past 10 Years <sup>1</sup> (2)	3-5 Years Projection <sup>1</sup> (3)	Past 5 Years <sup>2</sup> (4)	Past 10 Years <sup>2</sup> (5)	3-5 Years Projection <sup>2</sup> (6)	Past 5 Years <sup>1</sup> (7)	Past 10 Years <sup>1</sup> (8)
1	AGL Resources	2.0%	1.5%	5.5%					
2	Atmos Energy	2.0%	3.0%	1.5%					
3	Cascade Natural Gas	N/A	1.0%	0.5%					
4	KeySpan Corp.	1.5%	3.0%	2.5%					
5	Laclede Group	0.5%	1.0%	2.5%					
6	New Jersey Resources	3.5%	3.0%	3.0%					
7	NICOR	3.5%	4.0%	1.0%					
8	Northwest Natural Gas	1.0%	1.0%	4.0%					
9	Piedmont Natural Gas	5.0%	5.5%	4.0%					
10	South Jersey Industries	2.5%	1.5%	5.5%					
11	WGL Holdings, Inc.	1.5%	1.5%	1.5%					
12	Average	2.3%	2.4%	2.9%	2.6%	2.5%	2.2%	5.0%	5.4%

Sources:

<sup>1</sup> The Value Line Investment Survey, May 12, June 2, June 30, 2006.

<sup>2</sup> The Value Line Investment Survey, March 16, 2007.

# Laclede Gas Company

## GDP and Dividend Growth Rates (Murry)

<u>Line</u>	<u>Gas Utility</u>	<u>Dividend Growth</u>			<u>Inflation (CPI)*</u>			<u>Nominal GDP*</u>	
		<u>Past</u> <u>5 Years<sup>1</sup></u> <u>(1)</u>	<u>Past</u> <u>10 Years<sup>1</sup></u> <u>(2)</u>	<u>3-5 Years</u> <u>Projection<sup>1</sup></u> <u>(3)</u>	<u>Past 5</u> <u>Years<sup>2</sup></u> <u>(4)</u>	<u>Past 10</u> <u>Years<sup>2</sup></u> <u>(5)</u>	<u>3-5 Years</u> <u>Projection<sup>2</sup></u> <u>(6)</u>	<u>Past</u> <u>5 Years<sup>1</sup></u> <u>(7)</u>	<u>Past</u> <u>10 Years<sup>1</sup></u> <u>(8)</u>
1	New Jersey Resources	3.5%	3.0%	3.0%					
2	NICOR	3.5%	4.0%	1.0%					
3	Northwest Natural Gas	1.0%	1.0%	4.0%					
4	Piedmont Natural Gas	5.0%	5.5%	4.0%					
5	South Jersey Industries	2.5%	1.5%	5.5%					
6	Southwest Gas	N/A	0.5%	1.5%					
7	WGL Holdings, Inc.	1.5%	1.5%	1.5%					
8	<b>Average</b>	<b>2.8%</b>	<b>2.4%</b>	<b>2.9%</b>	<b>2.6%</b>	<b>2.5%</b>	<b>2.2%</b>	<b>5.0%</b>	<b>5.4%</b>

### Sources:

<sup>1</sup> The Value Line Investment Survey; May 12, June 2, June 30, 2006.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## Two-Stage Growth DCF Model

<u>Line</u>	<u>Gas Utility</u>	<u>13-Week AVG Stock Price<sup>1</sup></u> (1)	<u>AVG (%) Growth</u>	<u>Long-term GDP Growth<sup>3</sup></u> (3)	<u>Annual Dividend<sup>2</sup></u> (4)	<u>Two-Stage Growth DCF</u> (5)
1	AGL Resources	\$ 41.54	4.59%	5.10%	\$ 1.64	9.15%
2	Atmos Energy	\$ 31.72	5.54%	5.10%	\$ 1.28	9.42%
3	Cascade Natural Gas	\$ 26.13	3.00%	5.10%	\$ 0.96	8.61%
4	KeySpan Corp.	\$ 41.05	3.30%	5.10%	\$ 1.90	9.59%
5	Laclede Group	\$ 31.45	3.00%	5.10%	\$ 1.46	9.55%
6	New Jersey Resources	\$ 49.24	5.51%	5.10%	\$ 1.52	8.40%
7	NICOR	\$ 47.64	2.27%	5.10%	\$ 1.86	8.71%
8	Northwest Natural Gas	\$ 43.91	5.18%	5.10%	\$ 1.42	8.51%
9	Piedmont Natural Gas	\$ 26.29	5.08%	5.10%	\$ 0.96	8.93%
10	South Jersey Industries	\$ 35.49	6.53%	5.10%	\$ 0.98	8.18%
11	WGL Holdings, Inc.	\$ 31.87	3.28%	5.10%	\$ 1.36	9.23%
12	<b>Average</b>	<b>\$ 36.94</b>	<b>4.30%</b>	<b>5.10%</b>	<b>\$ 1.39</b>	<b>8.9%</b>

Sources:

<sup>1</sup> <http://moneycentral.msn.com>, downloaded on April 23, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

<sup>3</sup> Blue Chip Economic Indicators; March 10, 2007 at 15.

# Laclede Gas Company

## Two-Stage Growth DCF Model (Murry)

<u>Line</u>	<u>Gas Utility</u>	<u>13-Week AVG Stock Price<sup>1</sup></u> (1)	<u>AVG (%) Growth</u>	<u>Long-term GDP Growth<sup>3</sup></u> (3)	<u>Annual Dividend<sup>2</sup></u> (4)	<u>Two-Stage Growth DCF</u> (5)
1	New Jersey Resources	\$ 49.24	5.51%	5.10%	\$ 1.52	8.40%
2	NICOR	\$ 47.64	2.27%	5.10%	\$ 1.86	8.71%
3	Northwest Natural Gas	\$ 43.91	5.18%	5.10%	\$ 1.42	8.51%
4	Piedmont Natural Gas	\$ 26.29	5.08%	5.10%	\$ 0.96	8.93%
5	South Jersey Industries	\$ 35.49	6.53%	5.10%	\$ 0.98	8.18%
6	Southwest Gas	\$ 38.38	5.00%	5.10%	\$ 0.86	7.41%
7	WGL Holdings, Inc.	\$ 31.87	3.28%	5.10%	\$ 1.36	9.23%
8	<b>Average</b>	<b>\$ 38.97</b>	<b>4.69%</b>	<b>5.10%</b>	<b>\$ 1.28</b>	<b>8.5%</b>

Sources:

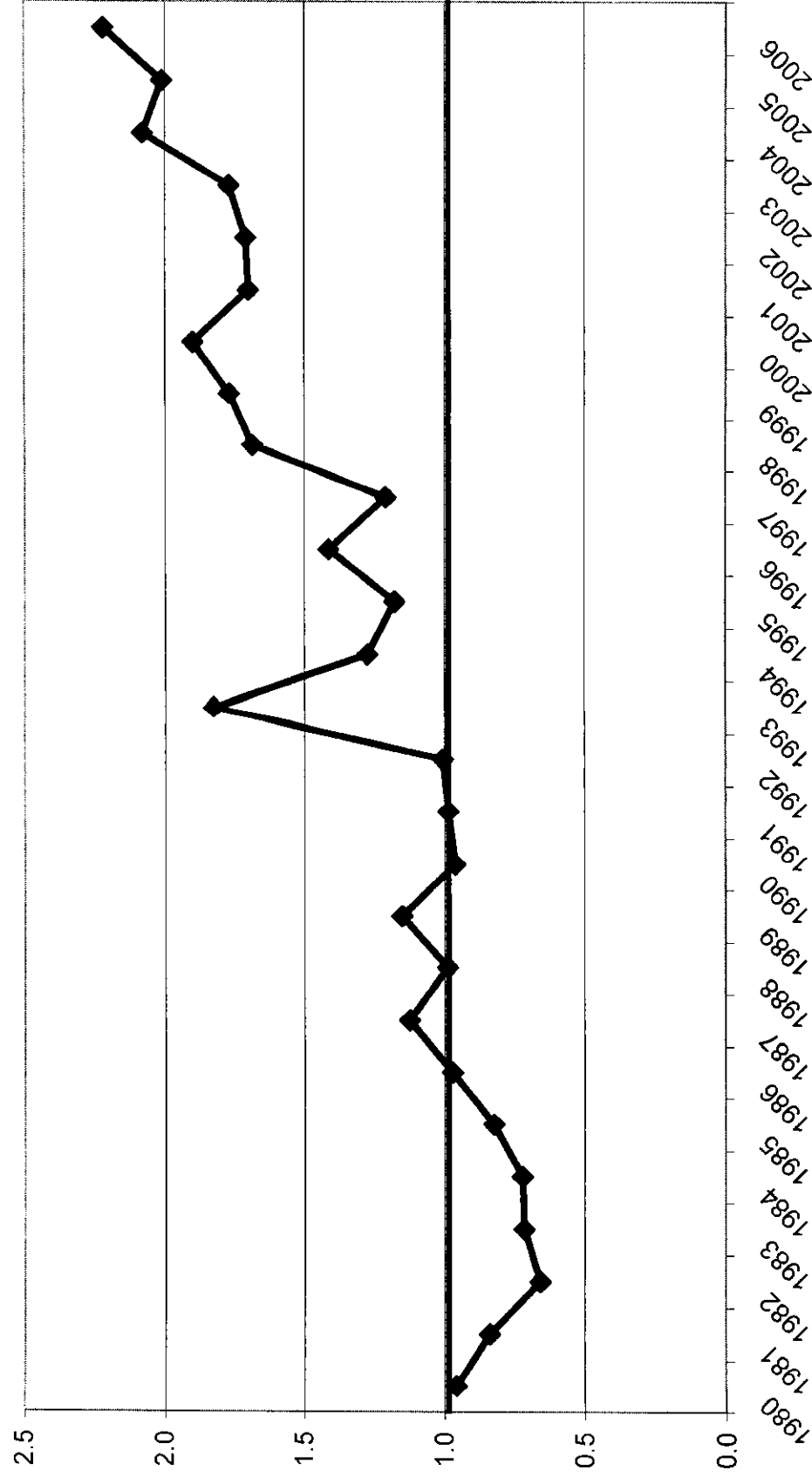
<sup>1</sup> <http://moneycentral.msn.com>, downloaded on April 23, 2007.

<sup>2</sup> The Value Line Investment Survey; March 16, 2007.

<sup>3</sup> Blue Chip Economic Indicators; March 10, 2007 at 15.

# Laclede Gas Company

## Gas Utility Index (Market/Book Ratio)



Sources:  
2002-2006: AUS Utility Reports.  
1980 - 2000: Mergent Public Utility Manual, 2003.

# Laclede Gas Company

## Equity Risk Premium - Treasury Bond

<u>Line</u>	<u>Date</u>	<u>Treasury Bond Yield<sup>1</sup></u> (1)	<u>Authorized Gas Returns<sup>2</sup></u> (2)	<u>Indicated Risk Premium</u> (3)
1	1986	7.78%	13.46%	5.68%
2	1987	8.59%	12.74%	4.15%
3	1988	8.96%	12.85%	3.89%
4	1989	8.45%	12.88%	4.43%
5	1990	8.61%	12.67%	4.06%
6	1991	8.14%	12.46%	4.32%
7	1992	7.67%	12.01%	4.34%
8	1993	6.59%	11.35%	4.76%
9	1994	7.37%	11.35%	3.98%
10	1995	6.88%	11.43%	4.55%
11	1996	6.71%	11.19%	4.48%
12	1997	6.61%	11.29%	4.68%
13	1998	5.58%	11.51%	5.93%
14	1999	5.87%	10.66%	4.79%
15	2000	5.94%	11.39%	5.45%
16	2001	5.49%	10.95%	5.46%
17	2002	5.43%	11.03%	5.60%
18	2003	4.96%	10.99%	6.03%
19	2004	5.05%	10.59%	5.54%
20	2005	4.65%	10.46%	5.81%
21	2006	4.91%	10.44%	5.53%
22	<b>Average</b>	<b>6.68%</b>	<b>11.60%</b>	<b>4.93%</b>

Sources:

<sup>1</sup> Economic Report of the President 2007: Table 73 at 316. The yields from 2002 to 2005 represent the 20-Year Treasury yields obtained from the Federal Reserve Bank.

<sup>2</sup> Regulatory Research Associates, Inc., Regulatory Focus, Jan. 85 - Dec. 06.

# Laclede Gas Company

## Equity Risk Premium - Utility Bond

<u>Line</u>	<u>Date</u>	Average "A" Rating Utility <u>Bond Yield</u> <sup>1</sup> (1)	Authorized Gas <u>Returns</u> <sup>2</sup> (2)	Indicated Risk <u>Premium</u> (3)
1	1986	9.58%	13.46%	3.88%
2	1987	10.10%	12.74%	2.64%
3	1988	10.49%	12.85%	2.36%
4	1989	9.77%	12.88%	3.11%
5	1990	9.86%	12.67%	2.81%
6	1991	9.36%	12.46%	3.10%
7	1992	8.69%	12.01%	3.32%
8	1993	7.59%	11.35%	3.76%
9	1994	8.31%	11.35%	3.04%
10	1995	7.89%	11.43%	3.54%
11	1996	7.75%	11.19%	3.44%
12	1997	7.60%	11.29%	3.69%
13	1998	7.04%	11.51%	4.47%
14	1999	7.62%	10.66%	3.04%
15	2000	8.24%	11.39%	3.15%
16	2001	7.76%	10.95%	3.19%
17	2002	7.37%	11.03%	3.66%
18	2003	6.58%	10.99%	4.41%
19	2004	6.16%	10.59%	4.43%
20	2005	5.65%	10.46%	4.81%
21	2006	6.07%	10.44%	4.37%
22	<b>Average</b>	<b>8.17%</b>	<b>11.60%</b>	<b>3.53%</b>

Sources:

<sup>1</sup> Mergent Public Utility Manual, Mergent Weekly News Reports, 2003. The utility yields for the period 2001-2006 were obtained from the Mergent Bond Record.

<sup>2</sup> Regulatory Research Associates, Inc., Regulatory Focus, Jan. 85 - Dec. 06.

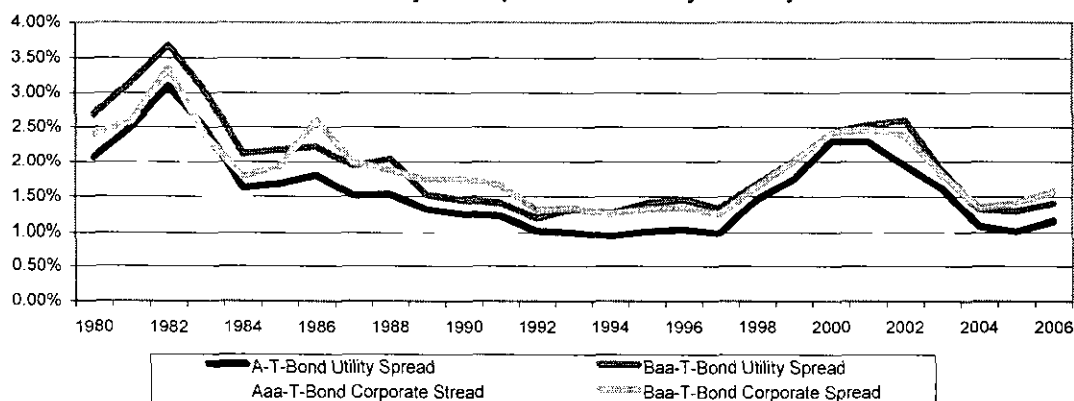
# Laclede Gas Company

## Annual Average Yields

Line	Year	T-Bond Yield <sup>1</sup>	Public Utility Bond Yields				Corporate Bond Yields			
			A <sup>2</sup>	Baa <sup>2</sup>	A-T-Bond Spread	Baa-T-Bond Spread	Aaa <sup>1</sup>	Baa <sup>1</sup>	Aaa-T-Bond Spread	Baa-T-Bond Spread
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
1	1980	11.27%	13.34%	13.95%	2.07%	2.68%	11.94%	13.67%	1.73%	2.40%
2	1981	13.45%	15.95%	16.60%	2.50%	3.15%	14.17%	16.04%	1.87%	2.59%
3	1982	12.76%	15.86%	16.45%	3.10%	3.69%	13.79%	16.11%	2.32%	3.35%
4	1983	11.18%	13.66%	14.20%	2.48%	3.02%	12.04%	13.55%	1.51%	2.37%
5	1984	12.41%	14.03%	14.53%	1.62%	2.12%	12.71%	14.19%	1.48%	1.78%
6	1985	10.79%	12.47%	12.96%	1.68%	2.17%	11.37%	12.72%	1.35%	1.93%
7	1986	7.78%	9.58%	10.00%	1.80%	2.22%	9.02%	10.39%	1.37%	2.61%
8	1987	8.59%	10.10%	10.53%	1.51%	1.94%	9.38%	10.58%	1.20%	1.99%
9	1988	8.96%	10.49%	11.00%	1.53%	2.04%	9.71%	10.83%	1.12%	1.87%
10	1989	8.45%	9.77%	9.97%	1.32%	1.52%	9.26%	10.18%	0.92%	1.73%
11	1990	8.61%	9.86%	10.06%	1.25%	1.45%	9.32%	10.36%	1.04%	1.75%
12	1991	8.14%	9.36%	9.55%	1.22%	1.41%	8.77%	9.80%	1.03%	1.66%
13	1992	7.67%	8.69%	8.86%	1.02%	1.19%	8.14%	8.98%	0.84%	1.31%
14	1993	6.59%	7.59%	7.91%	1.00%	1.32%	7.22%	7.93%	0.71%	1.34%
15	1994	7.37%	8.31%	8.63%	0.94%	1.26%	7.96%	8.62%	0.66%	1.25%
16	1995	6.88%	7.89%	8.29%	1.01%	1.41%	7.59%	8.20%	0.61%	1.32%
17	1996	6.71%	7.75%	8.17%	1.04%	1.46%	7.37%	8.05%	0.68%	1.34%
18	1997	6.61%	7.60%	7.95%	0.99%	1.34%	7.26%	7.86%	0.60%	1.25%
19	1998	5.58%	7.04%	7.26%	1.46%	1.68%	6.53%	7.22%	0.69%	1.64%
20	1999	5.87%	7.62%	7.88%	1.75%	2.01%	7.04%	7.87%	0.83%	2.00%
21	2000	5.94%	8.24%	8.36%	2.30%	2.42%	7.62%	8.36%	0.74%	2.42%
22	2001	5.49%	7.78%	8.02%	2.29%	2.53%	7.08%	7.95%	0.87%	2.46%
23	2002	5.42%	7.36%	8.02%	1.94%	2.60%	6.49%	7.80%	1.31%	2.38%
24	2003	4.96%	6.57%	6.83%	1.61%	1.87%	5.67%	6.77%	1.10%	1.81%
25	2004	5.05%	6.14%	6.37%	1.09%	1.32%	5.63%	6.39%	0.58%	1.34%
26	2005	4.65%	5.66%	5.93%	1.01%	1.29%	5.24%	6.06%	0.59%	1.41%
27	2006	4.91%	6.07%	6.32%	1.16%	1.41%	5.59%	6.48%	0.68%	1.57%
28	Average	7.85%	9.44%	9.80%	1.58%	1.94%	8.66%	9.74%	1.07%	1.90%

## Yield Spreads

Treasury Vs. Corporate & Treasury Vs. Utility



### Notes:

<sup>1</sup> Economic Report of the President 2007: Table 73 at 316. The yields from 2002 to 2005 represent the 20-Year Treasury yields obtained from the Federal Reserve Bank.

<sup>2</sup> Mergent Public Utility Manual 2003. Moody's Daily News Reports.

# Laclede Gas Company

## Series "A" and "Baa" Utility Bond Yields

<u>Line</u>	<u>Date</u>	<u>"A" Rating Utility Bond Yield (1)</u>	<u>"Baa" Rating Utility Bond Yield (2)</u>
1	04/20/07	5.94%	6.21%
2	04/12/07	6.02%	6.30%
3	04/05/07	5.99%	6.27%
4	03/30/07	5.97%	6.25%
5	03/22/07	5.91%	6.18%
6	03/16/07	5.82%	6.09%
7	03/09/07	5.85%	6.09%
8	03/02/07	5.77%	6.00%
9	02/23/07	5.90%	6.09%
10	02/16/07	5.87%	5.88%
11	02/09/07	5.96%	6.16%
12	02/02/07	6.01%	6.22%
13	01/26/07	6.07%	6.26%
14	<b>Average</b>	<b>5.93%</b>	<b>6.15%</b>

Source:

[www.moodys.com](http://www.moodys.com), Bond Yields and Key Indicators.

# Laclede Gas Company

## Comparable Group Beta

<u>Line</u>	<u>Electric Utility</u>	<u>Historical Beta</u>					<u>5-Yr. AVG</u>	<u>Current Beta</u>
		<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>		
		(1)	(2)	(3)	(4)	(5)	(6)	(7)
1	AGL Resources	0.70	0.75	0.80	0.85	0.95	0.81	0.95
2	Atmos Energy	0.60	0.65	0.65	0.70	0.75	0.67	0.80
3	Cascade Natural Gas	0.65	0.65	0.75	0.75	0.85	0.73	0.85
4	KeySpan Corp.	0.65	0.70	0.75	0.80	0.85	0.75	0.85
5	Laclede Group	0.60	0.65	0.70	0.75	0.85	0.71	0.85
6	New Jersey Resources	0.65	0.65	0.70	0.75	0.80	0.71	0.80
7	NICOR	0.80	0.95	1.00	1.10	1.20	1.01	1.30
8	Northwest Natural Gas	0.60	0.60	0.65	0.70	0.75	0.66	0.75
9	Piedmont Natural Gas	0.65	0.70	0.75	0.75	0.80	0.73	0.80
10	South Jersey Industries	0.50	0.50	0.55	0.60	0.70	0.57	0.70
11	WGL Holdings, Inc.	0.65	0.65	0.75	0.80	0.80	0.73	0.85
12	<b>Average</b>	<b>0.64</b>	<b>0.68</b>	<b>0.73</b>	<b>0.78</b>	<b>0.85</b>	<b>0.73</b>	<b>0.86</b>
13	<b>Median</b>	<b>0.65</b>	<b>0.65</b>	<b>0.75</b>	<b>0.75</b>	<b>0.80</b>	<b>0.73</b>	<b>0.85</b>

Source:

The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## Comparable Group Beta (Murry)

<u>Line</u>	<u>Electric Utility</u>	<u>Historical Beta</u>						<u>Current Beta</u>
		<u>2002</u> (1)	<u>2003</u> (2)	<u>2004</u> (3)	<u>2005</u> (4)	<u>2006</u> (5)	<u>5-Yr. AVG</u> (6)	
1	New Jersey Resources	0.65	0.65	0.70	0.75	0.80	0.71	0.80
2	NICOR	0.80	0.95	1.00	1.10	1.20	1.01	1.30
3	Northwest Natural Gas	0.60	0.60	0.65	0.70	0.75	0.66	0.75
4	Piedmont Natural Gas	0.65	0.70	0.75	0.75	0.80	0.73	0.80
5	South Jersey Industries	0.50	0.50	0.55	0.60	0.70	0.57	0.70
6	Southwest Gas	0.70	0.70	0.80	0.75	0.85	0.76	0.85
7	WGL Holdings, Inc.	0.65	0.65	0.75	0.80	0.80	0.73	0.85
8	<b>Average</b>	<b>0.65</b>	<b>0.68</b>	<b>0.74</b>	<b>0.78</b>	<b>0.84</b>	<b>0.74</b>	<b>0.86</b>
9	<b>Median</b>	<b>0.65</b>	<b>0.65</b>	<b>0.75</b>	<b>0.75</b>	<b>0.80</b>	<b>0.73</b>	<b>0.80</b>

Source:

The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## CAPM Return Estimate

<u>Line</u>	<u>Description</u>	<u>Historical Premium (1)</u>
1	Risk Free Rate <sup>1</sup>	5.0%
2	Risk Premium <sup>2</sup>	6.5%
3	Beta <sup>3</sup>	0.83
4	CAPM	10.4%

<u>Line</u>	<u>Description</u>	<u>Prospective Premium (1)</u>
5	Risk Free Rate <sup>1</sup>	5.0%
6	Risk Premium <sup>2</sup>	6.6%
7	Beta <sup>3</sup>	0.83
8	CAPM	10.5%
9	<b>CAPM Average</b>	<b>10.4%</b>

---

Sources:

<sup>1</sup> Blue Chip Financial Forecasts; April 1, 2007 at 2.

<sup>2</sup> SBB; 2007 at pp. 31 & 120.

<sup>3</sup> The Value Line Investment Survey; March 16, 2007.

# Laclede Gas Company

## S&P Credit Rating Financial Ratios at ROE of 9.8%

Line	Description	Ratio at 9.8% Equity Return (1)	S&P "A" Rating (BP: 3) Benchmark* (2)	S&P "BBB" Rating (BP: 3) Benchmark* (3)	Reference (4)
1	Rate Base	\$ 701,420			Schedule 1, Page 1 of 1
2	Weighted Common Return	4.16%			Page 2, Line 4, Col. 4.
3	Income to Common	\$ 29,208			Line 1 x Line 2.
4	Depreciation & Amortization	\$ 34,666			Schedule 4, Page 1 of 1.
5	Deferred Income Tax Plus ITC	\$ 2,043			Schedule 6, page 3 of 3
6	Funds from Operations (FFO)	\$ 65,917			Sum of Line 3 through Line 5.
7	Weighted Interest Rate	3.51%			Page 2, Line 1 + Line 2, Col. 4.
8	Interest Expense	\$ 24,591			Line 1 x Line 7.
9	FFO Plus Interest	\$ 90,508			Line 6 + Line 8.
10	FFO Interest Coverage	3.7x	3.5x - 2.5x	2.5x - 1.5x	Line 9 / Line 8.
11	Total Debt Ratio	57%	50% - 55%	55% - 65%	Page 2, Line 1 + Line 2, Col. 2.
12	FFO to Total Debt	16%	25% - 15%	15% - 10%	Line 6 / (Line 1 x Line 11).

Source:

\* Standard and Poors. New Business Profile Scores Assigned to U.S. Utility and Power Companies; Financial Guidelines Revised; June 2, 2004.