

Exhibit No.:
Issue: Revenue Requirement
Witness: Michael Gorman
Type of Exhibit: Surrebuttal Testimony
Sponsoring Parties: Ag Processing, Inc., SIEUA,
and Federal Executive Agencies
Case No.: ER-2010-0356
Date Testimony Prepared: January 12, 2011

**BEFORE THE PUBLIC SERVICE
COMMISSION OF THE STATE OF MISSOURI**

_____)
In the Matter of the Application of)
KCP&L Greater Missouri Operations)
Company for Approval to Make) **Case No. ER-2010-0356**
Certain Changes in its Charges for)
Electric Service)
_____)

Surrebuttal Testimony and Schedules of

Michael Gorman

On behalf of

Ag Processing, Inc.
Sedalia Industrial Energy Users Association
Federal Executive Agencies

January 12, 2011



Project 9384

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Case No. ER-2010-0356

STATE OF MISSOURI)
)
COUNTY OF ST. LOUIS)

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Affidavit of Michael Gorman

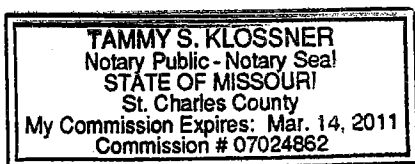
Michael Gorman, being first duly sworn, on his oath states:


1. My name is Michael Gorman. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by Ag Processing, Inc., Sedalia Industrial Energy Users Association and Federal Executive Agencies in this proceeding on their behalf.
2. Attached hereto and made a part hereof for all purposes are my surrebuttal testimony and schedules which were prepared in written form for introduction into evidence in the Missouri Public Service Commission's Case No. ER-2010-0356.
3. I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things that they purport to show.



Michael Gorman

Subscribed and sworn to before me this 11th day of January, 2011.





Notary Public

**BEFORE THE PUBLIC SERVICE
COMMISSION OF THE STATE OF MISSOURI**

**In the Matter of the Application of
KCP&L Greater Missouri Operations
Company for Approval to Make
Certain Changes in its Charges for
Electric Service**

)
)
)
) **Case No. ER-2010-0356**
)
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Surrebuttal Testimony of Michael Gorman

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Michael Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q ARE YOU THE SAME MICHAEL GORMAN WHO PREVIOUSLY FILED**
5 **TESTIMONY IN THIS PROCEEDING?**

6 A Yes.

7 **Q PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND**
8 **EXPERIENCE.**

9 A This information was provided in Appendix A of my direct testimony.

10 **Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11 A I am appearing on behalf of Ag Processing, Inc., Sedalia Industrial Energy Users
12 Association and the Federal Executive Agencies ("FEA") (collectively "Industrials").
13 These customers purchase substantial amounts of electricity from KCP&L Greater

**Michael Gorman
Page 1**

1 Missouri Operations Company (“KCPL-GMO”) and the outcome of this proceeding will
2 have an impact on their cost of electricity.

3 **Q WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY IN THIS**
4 **PROCEEDING?**

5 A I will respond to certain positions taken in the rebuttal testimony of KCPL-GMO
6 witness Dr. Samuel Hadaway. In addition, I will respond to KCPL-GMO witness
7 Curtis Blanc’s concerns regarding the financial impacts from the Industrials’
8 recommendation of a 60-year life span for Iatan Unit 2.

9 **Q PLEASE IDENTIFY THE PORTIONS OF DR. HADAWAY’S REBUTTAL**
10 **TESTIMONY TO WHICH YOU WILL RESPOND IN YOUR SURREBUTTAL**
11 **TESTIMONY.**

12 A Dr. Hadaway makes arguments that contest the reasonableness of my return on
13 equity (“ROE”) recommendation. He also updates all three of his DCF and two risk
14 premium analyses. I will respond to Dr. Hadaway’s assertions and show that they are
15 erroneous or unreasonable. I will also comment on his updated DCF analyses, revise
16 them by using more reasonable data, and show that an ROE of approximately 9.5%
17 is reasonable for KCPL-GMO in this case.

18 **Q WHAT ELEMENTS OF YOUR ROE STUDIES DID DR. HADAWAY DISPUTE?**

19 A At pages 16-17 of Dr. Hadaway’s rebuttal testimony, he summarizes his
20 disagreement with my ROE studies as follows:

21 1. He states that I generally biased my constant growth DCF return studies by
22 selecting data or results that decreased the ROE estimate.

- 1 2. For my multi-stage DCF study, he contends that I was wrong to use a consensus
2 GDP growth rate that takes account of current economic conditions; in his view
3 that biased downward the determination of an appropriate ROE because it should
4 reflect his own longer term GDP growth outlooks, which he derives from historical
5 data.
- 6 3. He believes that my risk premium study understated a fair return for KCPL-GMO,
7 because I did not adjust the estimated equity risk premium for a simplistic inverse
8 relationship between equity risk premiums and interest rates.
- 9 4. He asserts that my CAPM return estimate was biased downward because I
10 “cherry picked” certain data related to the market risk premium and estimate of
11 the risk-free rate.

12 For the reasons outlined below, all of Dr. Hadaway’s arguments are without
13 merit and should be disregarded.

14 I will also comment on Dr. Hadaway’s updated ROE study.

15 **Macroeconomic Factors**

16 **Q DID DR. HADAWAY REVIEW THE YIELD SPREADS BETWEEN “BBB” UTILITY**
17 **BONDS AND U.S. TREASURY BONDS, TO SUPPORT HIS CONCERN THAT**
18 **UTILITY CAPITAL MARKET COSTS ARE HIGHER TODAY DUE TO THE**
19 **CURRENT FINANCIAL CRISIS?**

20 A Yes. At pages 3-5 of his rebuttal testimony, he shows the yield spread between
21 “BBB” utility bonds and 30-year Treasury bonds over the period January 2008
22 through October 2010. On that table, he shows a declining yield spread during this
23 time period, but concludes that utility bond yield spreads are still wide, which is an
24 indication that credit markets have not stabilized.

1 Q DO YOU BELIEVE THAT DR. HADAWAY'S REVIEW OF UTILITY/TREASURY
2 BOND YIELD SPREADS SUPPORTS HIS BELIEF THAT KCPL-GMO'S COST OF
3 CAPITAL IS STILL REFLECTING FROM THE FINANCIAL CRISIS?

4 A No. Indeed, I provided a longer term view of yield spreads for "A" and "Baa" utility
5 bond yields as compared to Treasury bond yields in my direct testimony on my
6 Schedule MPG-14, page 3. As shown on that schedule, "A" utility bond yield spreads
7 (difference between the "A" utility bond yield and Treasury bond yields) (difference
8 between the "A" utility currently have largely recovered since the beginning of the
9 financial crisis which started in late 2007 or 2008. Indeed, "A" rated utility bond yield
10 spreads are now comparable to the pre-2007 levels. In a similar comparison, the
11 "Baa" utility bond yield spreads are still modestly higher than pre-2007 levels, but
12 have significantly recovered since the financial crisis.

13 This indicates that while the financial crisis still has lingering effects, utility
14 securities have largely recovered, and utilities' cost of capital has declined
15 significantly from the financial crisis levels.

16 I also note that in my direct testimony, on my Schedule MPG-13, I compare
17 the utility bond yield spreads to Treasuries as well as similarly rated general corporate
18 bond yield spreads to Treasuries. As shown on that schedule, "Baa" utility bond yield
19 spreads (Column 5) in 2009 (2.98%) were lower than the "Baa" corporate bond yield
20 spreads to Treasuries (Column 9) (3.22%). Indeed, "Baa" utility bond yield spreads
21 have been consistently lower than general corporate bond yields with the same bond
22 rating for most of the last 10 years. This is a clear indication that the market values
23 the low-risk nature of public utility bonds relative to general corporate bonds, which
24 supports the notion that utility companies are low-risk investments, and have low
25 capital costs.

1 In conclusion, it is clear that while the financial crisis may have lingering
2 effects for the economy in general, utilities have recovered from the crisis. As such,
3 Dr. Hadaway's criticism is misplaced.

4 **Q AT PAGES 6-8 OF HIS REBUTTAL TESTIMONY, DR. HADAWAY REVIEWS**
5 **UTILITY STOCK PRICES AND CONCLUDES THAT THEY HAVE REMAINED**
6 **VOLATILE RELATIVE TO THE MARKET INDICES. PLEASE RESPOND.**

7 A On page 7 of his rebuttal testimony, Dr. Hadaway provides a graph of Dow Jones
8 Utility Averages over the period October 1986 through October 2010 (Graph 1). On
9 his Graph 2 at page 8 of his rebuttal testimony, he argues that the Dow Jones utility
10 average over the period April 2009 through October 2010 has lagged the recovery of
11 the S&P 500. He concludes that this result indicates the market differences utilities
12 face result in higher cost of capital for utility companies.

13 In reality, however, Dr. Hadaway's conclusions are contrary to market
14 participants.

15 **Q PLEASE EXPLAIN.**

16 A As discussed in my direct testimony at pages 5-9, many market participants conclude
17 the exact opposite of Dr. Hadaway with respect to the utility security prices.
18 Specifically, market participants have stated the following concerning utility stock
19 price performance during the financial crisis:

20 1. Standard & Poor's states:

- 21 a. that regulated electric utilities have been and are expected to continue to
22 weather the difficult economy without lasting effect on the collective financial
23 risk profile of the industry, and S&P assesses ratings and outlooks based on
24 its stable view of industry and company-specific factors; and

1 b. throughout 2009, U.S. electric utilities performed well and continued favorable
2 access to capital compared to most corporate issuers. Despite difficult market
3 conditions last year, external financing activity for the U.S. electric utility
4 industry was about \$49.8 billion, roughly matching 2008 activity (Gorman
5 Direct at 6).

6 2. Fitch Ratings Services stated that companies in the utility sector weathered the
7 recession and financial crisis of 2008-2009 with considerably less pain than
8 sectors such as financial institutions, cyclical industrials and retailers (*Id.* at 7).

9 Further, a comparison of the Edison Electric Institute (“EEI”) index of electric
10 utilities relative to the S&P 500, shows that the electric utilities held their price during
11 the economic downturn of 2007 and 2008 better than the S&P 500. The Utility Index
12 price recovery was less robust than that of the S&P 500 in 2009. In the third quarter
13 of 2010, the S&P 500 and EEI Electric Utility Index were generally about the same
14 level.

15 This price performance shows again that electric utilities’ stock price was more
16 stable through the financial crisis than non-regulated companies’ securities. Indeed,
17 EEI stated, as I quoted at page 9 of my direct testimony, that “Defensive stocks
18 typically lag early in the market rebounds coming out of a recession and EEI index
19 surpassed broad market returns in each year for 2004 through 2008.” This is
20 precisely what we have seen for utility stocks.

21 While the financial crisis has caused problems for all companies, utility
22 companies have fared better than non-regulated companies. This is clearly evident
23 from observable low bond yields, a recovery of yield spreads of Treasury bonds and
24 utility bonds, particularly higher rated utility bonds, and stable stock prices for utility
25 stocks relative to a broader market index. Hence, Dr. Hadaway’s belief that
26 macroeconomic factors indicate a utility’s cost of capital has increased, is without
27 merit and should be disregarded.

1 Q DR. HADAWAY ALSO ARGUES THAT DUE TO THE FEDERAL RESERVE
2 MONETARY EFFORTS AS TO SHORT-TERM BORROWING, THAT TREASURY
3 BONDS AND CREDIT MARKETS ARE ABNORMALLY LOW (AT PAGE 5).
4 PLEASE RESPOND.

5 A Federal Reserve monetary policy has a direct impact on short-term interest rates as
6 the Federal Reserve implements policy that changes money supply, the Fed Funds
7 Rate and indirectly short-term interest rates. However, the Federal Reserve does not
8 have significant control of long-term interest rates. Long-term interest rates are
9 controlled by the market, not the Federal Reserve.

10 Both Dr. Hadaway and I use long-term interest rate securities in estimating
11 KCPL-GMO's cost of equity in this case. We do not rely on short-term borrowing
12 instruments that are highly impacted by Federal Reserve policies. As such,
13 observable interest rates on long-term bonds are useful in assessing where utilities'
14 cost of capital is at any point in time, including the current market environment.

15 ROE Estimation Methods

16 Q WHY DOES DR. HADAWAY BELIEVE THAT YOU UNDERSTATED A FAIR ROE
17 USING YOUR CONSTANT GROWTH DCF STUDY?

18 A My constant growth DCF study used consensus analysts' growth rates from three
19 publications. For one of the utilities in my sample of comparable firms, Empire
20 District, consensus analysts' growth rates were not available from my data sources.
21 Dr. Hadaway asserts in his rebuttal testimony (at 17-18) that I should supplement my
22 study with the use of Thomson Financial Network's consensus analysts' growth rate
23 estimates (available at Yahoo.com) and growth rate projections made by *The Value*
24 *Line Investment Survey*.

1 **Q IS DR. HADAWAY'S PROPOSAL REASONABLE?**

2 A No, not with respect to the *Value Line* data. My constant growth DCF model is based
3 on consensus analysts' growth rates. *Value Line* does not publish consensus
4 analysts' growth rate estimates. Rather, *Value Line* publishes a single analyst's
5 forecast. Therefore, it is not an appropriate source of inputs for use in my constant
6 growth DCF model.

7 As explained in my direct testimony (at 20-21), I used consensus analysts'
8 growth rate estimates because it is not known whether any particular analyst has the
9 most influence in the market. Therefore, it is reasonable to use the consensus of
10 security analysts as the best measure of consensus investor outlooks over the period
11 the growth rates were designed to reflect. In a constant growth DCF model, based on
12 consensus analysts' growth rate estimates, growth rates from a single analyst like the
13 *Value Line* data are not proper inputs.

14 **Q IS DR. HADAWAY'S REVISION TO YOUR CONSTANT GROWTH DCF STUDY**
15 **REASONABLE?**

16 A No. His use of *Value Line* data was a self-serving effort to increase my constant
17 growth DCF return estimate by inserting data that did not meet the parameters of the
18 model. Further, the *Value Line* growth rate estimate of 7.50% was clearly higher than
19 the consensus analysts' growth rate estimate of 6.0% published by the Thomson
20 Financial Network which he cited (Hadaway Rebuttal at 17-18). Dr. Hadaway used
21 the average of these two growth rate estimates, which in effect used a growth rate
22 estimate higher than his consensus analysts' growth rate projections. Therefore, his
23 conclusion that my constant growth DCF model would have increased the proxy

1 group return to an average of 10.50% and a median of 10.41%. This compares to my
2 proxy group result of 10.40% (average) and 10.39% (median).

3 In any event, Dr. Hadaway's proposal to include Empire District in the results
4 of my constant growth DCF study has a very small impact on the proxy group median
5 estimate.

6 **Q DID YOU AVOID THE USE OF VALUE LINE DATA IN YOUR DCF STUDIES?**

7 A No. As explained above, I only excluded the *Value Line* data source in my constant
8 growth DCF model because that model was designed to reflect consensus analysts'
9 growth rate estimates. However, I did use *Value Line* data in my sustainable growth
10 rate DCF study. Therefore, I did not ignore *Value Line* data in a DCF study. Rather, I
11 used *Value Line* data appropriately, in a DCF study that was designed to use that
12 type of data. I used *Value Line* data in my sustainable growth DCF analysis because
13 it is the only data source that I am aware of that provides the proxy group information
14 needed to forecast data from which one derives a sustainable growth rate.

15 **Q DID DR. HADAWAY HAVE ANY COMMENTS RELATED TO YOUR**
16 **SUSTAINABLE GROWTH RATE DCF STUDY?**

17 A Yes. At page 18 of his rebuttal testimony, he took issue with my decision to rely on
18 the median (middle of the proxy group range) group estimate rather than the group
19 mean (proxy group average) growth estimate. Dr. Hadaway does not take issue with
20 my conclusion that the DPL Inc. DCF return of 19.96% is an outlier. Rather, he says
21 that, instead of using a more representative statistical measure (i.e., group median) to
22 remove the distortion an outlier would cause, I should have disregarded that firm's
23 data entirely. Here, Dr. Hadaway recalculated the proxy group average DCF return,

1 excluding the DPL Inc. return. According to Dr. Hadaway, the study thus would have
2 yielded average and median proxy group DCF return estimates of 9.40% and 9.22%,
3 respectively. Dr. Hadaway's results compare to those found in my direct testimony on
4 Exhibit MPG-8 for the proxy group average and median returns of 9.68% and 9.33%,
5 respectively.

6 **Q IS DR. HADAWAY CORRECT IN HIS ASSERTION THAT USE OF A PROXY**
7 **GROUP MEDIAN REDUCED YOUR DCF ESTIMATE?**

8 A I do not contest Dr. Hadaway's math. I do disagree with his logic. My use of the
9 group median gives consideration to all DCF estimates in the sample group
10 Dr. Hadaway defined. Dr. Hadaway simply ignores the result for DPL Inc.
11 Regardless, the DCF return estimates produced from Dr. Hadaway's recalculation of
12 results for this DCF study (in a manner I reject) produces, as he acknowledges (*Id.* at
13 18) "not a large effect" in the models and only "a slightly lower overall DCF estimate."
14 The range of DCF estimates from Dr. Hadaway's unwarranted modification of my
15 study, still supports my DCF ROE estimate for KCPL-GMO in this case.

16 In any event, Dr. Hadaway's proposed changes to my sustainable growth DCF
17 return would result in a decrease in the results of the proxy group using this
18 methodology. For example, on my Schedule MPG-8, I estimated a proxy group
19 average return of 9.68%, and a median return of 9.33%. Dr. Hadaway's proposal to
20 exclude DPL Inc., results in a proxy group average return of 9.40%, and a group
21 median return of 9.22%. As a result, Dr. Hadaway's proposal shows that my ROE
22 from this model is overstated, and not understated as he asserts in his testimony.

1 Q WHAT IS DR. HADAWAY'S DISAGREEMENT WITH YOUR MULTI-STAGE DCF
2 ANALYSIS?

3 A Dr. Hadaway asserts at pages 18-19 of his rebuttal testimony that I should not have
4 relied on the consensus published economists' GDP growth forecast over the next 5
5 and 10 years. He states the consensus forecast of the GDP growth rate published
6 and available to investors today, understates long-term outlooks for future inflation.
7 Therefore, he believes the consensus *Blue Chip Economic Indicators'* outlook of GDP
8 growth rate out over the next 5 and 10 years is too low. Instead, he continues to
9 support use of the GDP growth rate forecast he developed especially for this case in
10 a long-term multi-stage growth DCF study, because he believes it reflects a higher
11 inflation outlook, which, in his view, is more likely to prevail over time.

12 Q ARE YOU AWARE OF ANY INSTANCE WHERE DR. HADAWAY'S GROWTH
13 RATE ESTIMATES AND DCF ANALYSES HAVE BEEN ADOPTED BY
14 REGULATORY COMMISSIONS?

15 A No. I cited several regulatory commissions' findings on the unreasonableness of
16 Dr. Hadaway's GDP growth rate assessments in my direct testimony. I recommend
17 that the Missouri Public Service Commission continue to reject Dr. Hadaway's DCF
18 analyses in this case.

19 Q DOES DR. HADAWAY MAKE REASONABLE ASSERTIONS IN SUPPORT OF HIS
20 USE OF A HIGHER GDP GROWTH OUTLOOK IN A MULTI-STAGE GROWTH
21 DCF STUDY?

22 A No. The information that should be used in such a DCF study should be information
23 that is available to investors, since it likely reflects consensus investors' outlooks.

1 Dr. Hadaway has not provided any information that refutes my conclusion that such
2 published analyst growth rate data is more likely influential and reflective of investors'
3 outlooks than his growth rate data derived from historical data by Dr. Hadaway and
4 specifically for this proceeding. My GDP growth rate forecast reflects published
5 consensus economists' projections of future long-term GDP growth. In significant
6 contrast, the GDP growth forecast recommended by Dr. Hadaway reflects his singular
7 assessment of historical GDP growth rates and is based on his private calculations
8 and outlooks.

9 Dr. Hadaway has provided no evidence that any market participant, much less
10 a consensus of market participants, shares his belief that the GDP growth rate will
11 increase over the long-term to reflect an increase in inflation outlooks relative to that
12 included in published consensus economists' projections of future inflation.

13 Dr. Hadaway's GDP growth rate forecast is a self-serving projection designed
14 to inflate the DCF return estimate. For this reason, it should be rejected.

15 **Q PLEASE DESCRIBE DR. HADAWAY'S CRITICISMS OF YOUR RISK PREMIUM**
16 **ANALYSES.**

17 **A** Dr. Hadaway argues that my equity risk premiums used in my analyses are
18 understated because they were not adjusted by the simplistic assessment that he
19 endorses that equity risk premiums will move inversely with interest rates.

1 Q ARE DR. HADAWAY'S CRITICISMS OF YOUR RISK PREMIUM STUDIES
2 REASONABLE?

3 A No. As outlined in my direct testimony at pages 29-31, the market risk premium
4 should be measured relative to current perception of the risk of debt versus equity
5 securities, and not simply movements to nominal interest rates.

6 As I discussed at pages 12-14 of my rebuttal testimony, Dr. Hadaway's use of
7 a simplistic inverse relationship between interest rates and equity risk premiums is
8 inconsistent with academic literature and does not properly estimate an appropriate
9 equity risk premium. I will not repeat my disagreements and arguments in support of
10 my position as outlined in my rebuttal testimony. It is sufficient to state, that
11 Dr. Hadaway's proposed inverse relationship does nothing more than inflate the
12 equity risk premium estimate, and does not produce a reasonable ROE for KCPL-
13 GMO in this proceeding.

14 Q PLEASE DESCRIBE DR. HADAWAY'S CRITICISMS OF YOUR CAPM
15 ANALYSES.

16 A Dr. Hadaway asserts that the market risk premium I used was based on historical
17 Treasury bond yields, which is inconsistent with the Treasury bond yield I used as a
18 risk-free rate in my CAPM. He asserts that, had I used current Treasury bond yields,
19 the market risk premiums would have been higher which would have increased my
20 CAPM return estimate.

1 Q ARE DR. HADAWAY'S CRITICISMS OF YOUR CAPM RETURN ESTIMATE
2 ACCURATE?

3 A No. Dr. Hadaway's arguments are erroneous. First, I incorporated two measures of
4 a market risk premium in my CAPM analyses. One measure of the market risk
5 premium was derived from historical data and is based on the premium investors
6 actually achieved by investing in the stock market rather than Treasury bonds.
7 Hence, from a historical perspective, market investors have earned a premium of
8 approximately 5.2% to 6.7% by investing in the stock market rather than Treasury
9 bond investments over the period 1929-2009. Incorporating this historical
10 perspective mitigates the effect of what Dr. Hadaway describes as "the current,
11 artificially low government interest rates." Further, it provides the actual historical
12 realized risk premium results that can be used to form expectations of forward-looking
13 risk premiums.

14 In my other CAPM study, I derived a forward-looking expected return on the
15 market of 10.77%. I used this projected market return to derive an expected market
16 risk premium by subtracting my risk-free rate from the projected market return. This
17 produced a market risk premium of 6.07% (10.77% - 4.7%). Contrary to
18 Dr. Hadaway's erroneous contention, this market risk premium was derived using the
19 same risk-free rate that I used as the risk-free input to my CAPM analysis. This
20 market risk premium is developed in a manner very similar to Staff witness McNally's
21 development of his market risk premium, which Dr. Hadaway adopts in his
22 inappropriate revision of my CAPM study. Dr. Hadaway's criticism appears more
23 result-oriented than focused on my study's analytical approach.

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1 Dr. Hadaway's suggestion that my use of historical data to measure a market
2 risk premium was the result of an intentional downward bias of the market risk
3 premium is unfounded.

4 **Q ARE DR. HADAWAY'S ADJUSTMENTS TO YOUR ROE ESTIMATES, SHOWN AT**
5 **PAGE 21 OF HIS REBUTTAL TESTIMONY, BASED ON REASONABLE**
6 **APPLICATIONS OF DCF AND CAPM STUDIES?**

7 A No. His adjustments to my consensus analysts' growth rate DCF study included
8 *Value Line* data for Empire District Company. *Value Line* is not a consensus
9 analysts' growth rate estimate, and therefore is not appropriate to include in this
10 particular study. His adjustments to my consensus analysts' growth rate DCF study
11 do not support his overall assertion that my DCF estimates are understated. As
12 shown on page 22, his adjustments to my DCF (sustainable growth) results actually
13 decreased my DCF estimate.

14 Dr. Hadaway's adjustment to my multi-stage DCF study to increase the 4.75%
15 consensus economists GDP growth outlook published in the *Blue Chip Economic*
16 *Indicators* up to his historical data derived GDP growth outlook of 6.0% is a more
17 significant error. His assessment is not reflective of current market expectations, nor
18 investors' outlooks, and as a result overstates investors' return requirements.

19 Finally, Dr. Hadaway's proposal to reject my CAPM return estimate in favor of
20 Staff's is without merit and unsupported. Indeed, his arguments to reject my CAPM
21 return estimates are based on the erroneous evaluations of my CAPM study
22 discussed above.

1 Q **DID DR. HADAWAY UPDATE HIS DCF STUDIES IN THIS CASE?**

2 A Yes, his rebuttal testimony presents updated elements of his earlier ROE studies in
3 his Schedule SCH2010-11 and Schedule SCH2010-12.

4 Q **DID YOU CORRECT DR. HADAWAY'S UPDATED STUDIES?**

5 A Yes. I reproduce his updated results in the following table. I also show the results of
6 revising Dr. Hadaway's DCF studies to reflect the consensus economists' outlook of
7 GDP growth, rather than the use of Dr. Hadaway's derivation of a GDP growth rate
8 estimate strictly from historical data. My revised results, I believe, are more accurate
9 than Dr. Hadaway's updated results because they better reflect investor outlooks.

<u>Description</u>	<u>Hadaway Updated DCF Estimates¹</u>	<u>Revised Hadaway Updated DCF Estimates²</u>
Constant Growth (Analysts' Growth)	10.4% - 10.2%	10.4% - 10.2%
Constant Growth (Long-Term GDP Growth)	10.7% - 10.8%	9.5% - 9.6%
Two-Stage Growth DCF	<u>10.5% - 10.5%</u>	<u>9.4% - 9.4%</u>
Range	10.5% - 10.5%	9.8% - 9.7%

Sources:
¹Hadaway Rebuttal Schedule SCH2010-11.
²Schedule MPG-SR-1, page 1 of 4.

10 This one data adjustment (GDP) reduces Dr. Hadaway's DCF return from
11 10.5% to 9.75%, and supports my DCF study results and recommended ROE for
12 KCPL-GMO.

1 **Q DO DR. HADAWAY’S UPDATED RISK PREMIUM STUDIES YIELD REASONABLE**
2 **RESULTS?**

3 A No. The equity risk premiums Dr. Hadaway uses to derive his ROE (as shown on his
4 Schedule SCH2010-12) range from 4.8% to 4.67%. However, a review of that same
5 schedule shows that risk premiums over the last five years fall in the range of
6 approximately 3.8% up to 4.8%, and reasonably reflect current capital market costs.
7 Using the midpoint of this range, or 4.3%, along with Dr. Hadaway’s current and
8 forecasted “BBB” bond yields of 5.25% and 5.57%, respectively, would indicate an
9 ROE in the range of 9.05% to 10.37%. This equity return range supports my
10 recommended ROE of 9.5% for KCPL-GMO.

11 **Iatan Unit 2 Life Span Financial Impacts**

12 **Q IN THIS CASE, KCPL-GMO WITNESS CURTIS BLANC HAS FILED REBUTTAL**
13 **TESTIMONY REGARDING THE PROPOSAL OF INDUSTRIALS WITNESS GREG**
14 **MEYER TO INCREASE THE LIFE SPAN OF IATAN UNIT 2 TO 60 YEARS.**
15 **MR. BLANC ARGUES THAT THE INCREASED LIFE FOR IATAN UNIT 2 WILL**
16 **DECREASE KCPL-GMO’S CASH FLOW THEREBY AFFECTING ITS CREDIT**
17 **METRICS. WILL THE REDUCTION IN CASH FLOW AS A RESULT OF REDUCED**
18 **DEPRECIATION EXPENSE AFFECT YOUR ROE RECOMMENDATION IN THIS**
19 **CASE OR THE CREDIT METRICS YOU RELIED ON?**

20 A No. This proposal would not affect my recommendation regarding the proper ROE for
21 KCPL-GMO. In addition, I have checked the credit metrics and have determined that
22 KCPL-GMO’s minimally reduced cash flow associated with Mr. Meyer’s increased life
23 span will still support its investment grade credit ratings.

1 Q DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?

2 A Yes.

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KCP&L Greater Missouri Operations

Summary of Adjusted Hadaway DCF

<u>Line</u>	<u>Description</u>	<u>Hadaway (1)</u>	<u>Hadaway Adjusted*</u> (2)
<u>Constant Growth DCF (Analysts' Growth Rates)</u>			
1	Average	10.4%	10.4%
2	Median	10.2%	10.2%
<u>Constant Growth DCF (Long-Term GDP Growth)</u>			
3	Average	10.7%	9.5%
4	Median	10.8%	9.6%
<u>Two-Stage Growth DCF</u>			
5	Average	10.5%	9.4%
6	Median	10.5%	9.4%

Sources:

Pages 2 to 4.

* The adjustment reflects changing the GDP Growth Rate to 4.75%.

KCP&L Greater Missouri Operations

Adjusted Hadaway Constant Growth DCF Model (Analysts' Growth Rates)

<u>Line</u>	<u>Company</u>	<u>Recent Stock Price</u> (1)	<u>Next Year's Dividend</u> (2)	<u>Dividend Yield</u> (3)	<u>Average Analyst Growth Rate</u> (4)	<u>Constant Growth DCF</u> (5)
1	ALLETE	\$36.41	\$1.76	4.83%	3.83%	8.7%
2	Alliant Energy Co.	\$35.78	\$1.65	4.61%	7.30%	11.9%
3	American Elec. Pwr.	\$36.12	\$1.70	4.71%	3.63%	8.3%
4	Avista Corp.	\$21.06	\$1.08	5.13%	5.73%	10.9%
5	Black Hills Corp	\$31.48	\$1.48	4.70%	5.50%	10.2%
6	Cleco Corporation	\$29.39	\$1.08	3.67%	6.50%	10.2%
7	Con. Edison	\$48.15	\$2.40	4.98%	3.90%	8.9%
8	DPL Inc.	\$26.09	\$1.28	4.91%	6.45%	11.4%
9	DTE Energy Co.	\$46.74	\$2.30	4.92%	5.50%	10.4%
10	Duke Energy	\$17.61	\$0.99	5.62%	3.43%	9.1%
11	Edison Internat.	\$34.54	\$1.34	3.88%	3.01%	6.9%
12	Empire District	\$20.09	\$1.28	6.37%	6.75%	13.1%
13	Entergy Corp.	\$77.33	\$3.53	4.56%	4.51%	9.1%
14	Hawaiian Electric	\$23.33	\$1.24	5.32%	9.68%	15.0%
15	IDACORP	\$35.89	\$1.20	3.34%	4.50%	7.8%
16	NextEra Energy	\$54.20	\$2.10	3.87%	6.08%	10.0%
17	Northeast Utilities	\$29.62	\$1.10	3.71%	7.06%	10.8%
18	NSTAR	\$39.12	\$1.72	4.40%	6.12%	10.5%
19	PG&E Corp.	\$46.21	\$1.92	4.15%	6.50%	10.7%
20	Pinnacle West	\$40.69	\$2.10	5.16%	6.10%	11.3%
21	Portland General	\$20.20	\$1.07	5.30%	6.12%	11.4%
22	Progress Energy	\$42.97	\$2.52	5.86%	3.71%	9.6%
23	SCANA Corp.	\$40.06	\$1.92	4.79%	4.23%	9.0%
24	Sempra Energy	\$52.47	\$1.68	3.20%	6.13%	9.3%
25	Southern Co.	\$37.03	\$1.88	5.08%	4.97%	10.1%
26	Teco Energy, Inc.	\$17.20	\$0.84	4.88%	6.52%	11.4%
27	UIL Holdings Co.	\$27.49	\$1.73	6.29%	3.49%	9.8%
28	Vectren Corp.	\$25.65	\$1.39	5.42%	4.78%	10.2%
29	Westar Energy	\$24.35	\$1.28	5.26%	8.50%	13.8%
30	Wisconsin Energy	\$57.21	\$1.80	3.15%	9.42%	12.6%
31	Xcel Energy Inc.	\$22.80	\$1.03	4.52%	5.98%	10.5%
32	Average	\$35.40	\$1.63	4.73%	5.68%	10.4%
33	Median			4.83%	5.98%	10.2%

Source:

Schedule SCH2010-11, page 2 of 5.

KCP&L Greater Missouri Operations

Adjusted Hadaway Constant Growth DCF Model (Long-Term GDP Growth)

<u>Line</u>	<u>Company</u>	<u>Recent Stock Price</u> (1)	<u>Next Year's Dividend</u> (2)	<u>Dividend Yield</u> (3)	<u>GDP Growth*</u> (4)	<u>Long-Term Constant Growth DCF</u> (5)
1	ALLETE	\$36.41	\$1.76	4.83%	4.75%	9.6%
2	Alliant Energy Co.	\$35.78	\$1.65	4.61%	4.75%	9.4%
3	American Elec. Pwr.	\$36.12	\$1.70	4.71%	4.75%	9.5%
4	Avista Corp.	\$21.06	\$1.08	5.13%	4.75%	9.9%
5	Black Hills Corp	\$31.48	\$1.48	4.70%	4.75%	9.5%
6	Cleco Corporation	\$29.39	\$1.08	3.67%	4.75%	8.4%
7	Con. Edison	\$48.15	\$2.40	4.98%	4.75%	9.7%
8	DPL Inc.	\$26.09	\$1.28	4.91%	4.75%	9.7%
9	DTE Energy Co.	\$46.74	\$2.30	4.92%	4.75%	9.7%
10	Duke Energy	\$17.61	\$0.99	5.62%	4.75%	10.4%
11	Edison Internat.	\$34.54	\$1.34	3.88%	4.75%	8.6%
12	Empire District	\$20.09	\$1.28	6.37%	4.75%	11.1%
13	Entergy Corp.	\$77.33	\$3.53	4.56%	4.75%	9.3%
14	Hawaiian Electric	\$23.33	\$1.24	5.32%	4.75%	10.1%
15	IDACORP	\$35.89	\$1.20	3.34%	4.75%	8.1%
16	NextEra Energy	\$54.20	\$2.10	3.87%	4.75%	8.6%
17	Northeast Utilities	\$29.62	\$1.10	3.71%	4.75%	8.5%
18	NSTAR	\$39.12	\$1.72	4.40%	4.75%	9.1%
19	PG&E Corp.	\$46.21	\$1.92	4.15%	4.75%	8.9%
20	Pinnacle West	\$40.69	\$2.10	5.16%	4.75%	9.9%
21	Portland General	\$20.20	\$1.07	5.30%	4.75%	10.0%
22	Progress Energy	\$42.97	\$2.52	5.86%	4.75%	10.6%
23	SCANA Corp.	\$40.06	\$1.92	4.79%	4.75%	9.5%
24	Sempra Energy	\$52.47	\$1.68	3.20%	4.75%	8.0%
25	Southern Co.	\$37.03	\$1.88	5.08%	4.75%	9.8%
26	Teco Energy, Inc.	\$17.20	\$0.84	4.88%	4.75%	9.6%
27	UIL Holdings Co.	\$27.49	\$1.73	6.29%	4.75%	11.0%
28	Vectren Corp.	\$25.65	\$1.39	5.42%	4.75%	10.2%
29	Westar Energy	\$24.35	\$1.28	5.26%	4.75%	10.0%
30	Wisconsin Energy	\$57.21	\$1.80	3.15%	4.75%	7.9%
31	Xcel Energy Inc.	\$22.80	\$1.03	4.52%	4.75%	9.3%
32	Average	\$35.40	\$1.63	4.73%	4.75%	9.5%
33	Median			4.83%		9.6%

Sources:

Schedule SCH2010-11, page 3 of 5.

* *Blue Chip Economic Indicators*, October 10, 2010 at 15.

KCP&L Greater Missouri Operations

Adjusted Hadaway Low Near-Term Growth (Two-Stage Growth DCF Model)

Line	Company	Recent Stock Price (1)	Next Year's Dividend (2)	2014 Forecasted Dividend (3)	Annual Change to 2014 (4)	Cash Flows					GDP Growth (10)	Two-Stage Growth DCF (11)
						Year 1 Dividend (5)	Year 2 Dividend (6)	Year 3 Dividend (7)	Year 4 Dividend (8)	Year 5 Dividend (9)		
1	ALLETE	\$36.41	\$1.76	\$1.85	\$0.03	\$1.76	\$1.79	\$1.82	\$1.85	\$1.94	4.75%	9.2%
2	Alliant Energy Co.	\$35.78	\$1.65	\$1.92	\$0.09	\$1.65	\$1.74	\$1.83	\$1.92	\$2.01	4.75%	9.4%
3	American Elec. Pwr.	\$36.12	\$1.70	\$1.90	\$0.07	\$1.70	\$1.77	\$1.83	\$1.90	\$1.99	4.75%	9.3%
4	Avista Corp.	\$21.06	\$1.08	\$1.30	\$0.07	\$1.08	\$1.15	\$1.23	\$1.30	\$1.36	4.75%	10.1%
5	Black Hills Corp	\$31.48	\$1.48	\$1.60	\$0.04	\$1.48	\$1.52	\$1.56	\$1.60	\$1.68	4.75%	9.2%
6	Cleco Corporation	\$29.39	\$1.08	\$1.45	\$0.12	\$1.08	\$1.20	\$1.33	\$1.45	\$1.52	4.75%	9.0%
7	Con. Edison	\$48.15	\$2.40	\$2.46	\$0.02	\$2.40	\$2.42	\$2.44	\$2.46	\$2.58	4.75%	9.2%
8	DPL Inc.	\$26.09	\$1.28	\$1.50	\$0.07	\$1.28	\$1.35	\$1.43	\$1.50	\$1.57	4.75%	9.7%
9	DTE Energy Co.	\$46.74	\$2.30	\$2.70	\$0.13	\$2.30	\$2.43	\$2.57	\$2.70	\$2.83	4.75%	9.8%
10	Duke Energy	\$17.61	\$0.99	\$1.05	\$0.02	\$0.99	\$1.01	\$1.03	\$1.05	\$1.10	4.75%	10.0%
11	Edison Internat.	\$34.54	\$1.34	\$1.50	\$0.05	\$1.34	\$1.39	\$1.45	\$1.50	\$1.57	4.75%	8.5%
12	Empire District	\$20.09	\$1.28	\$1.35	\$0.02	\$1.28	\$1.30	\$1.33	\$1.35	\$1.41	4.75%	10.6%
13	Entergy Corp.	\$77.33	\$3.53	\$4.15	\$0.21	\$3.53	\$3.74	\$3.94	\$4.15	\$4.35	4.75%	9.4%
14	Hawaiian Electric	\$23.33	\$1.24	\$1.30	\$0.02	\$1.24	\$1.26	\$1.28	\$1.30	\$1.36	4.75%	9.6%
15	IDACORP	\$35.89	\$1.20	\$1.40	\$0.07	\$1.20	\$1.27	\$1.33	\$1.40	\$1.47	4.75%	8.1%
16	NextEra Energy	\$54.20	\$2.10	\$2.40	\$0.10	\$2.10	\$2.20	\$2.30	\$2.40	\$2.51	4.75%	8.6%
17	Northeast Utilities	\$29.62	\$1.10	\$1.30	\$0.07	\$1.10	\$1.17	\$1.23	\$1.30	\$1.36	4.75%	8.5%
18	NSTAR	\$39.12	\$1.72	\$2.05	\$0.11	\$1.72	\$1.83	\$1.94	\$2.05	\$2.15	4.75%	9.3%
19	PG&E Corp.	\$46.21	\$1.92	\$2.20	\$0.09	\$1.92	\$2.01	\$2.11	\$2.20	\$2.30	4.75%	8.9%
20	Pinnacle West	\$40.69	\$2.10	\$2.30	\$0.07	\$2.10	\$2.17	\$2.23	\$2.30	\$2.41	4.75%	9.7%
21	Portland General	\$20.20	\$1.07	\$1.20	\$0.04	\$1.07	\$1.11	\$1.16	\$1.20	\$1.26	4.75%	9.9%
22	Progress Energy	\$42.97	\$2.52	\$2.58	\$0.02	\$2.52	\$2.54	\$2.56	\$2.58	\$2.70	4.75%	10.0%
23	SCANA Corp.	\$40.06	\$1.92	\$2.00	\$0.03	\$1.92	\$1.95	\$1.97	\$2.00	\$2.10	4.75%	9.1%
24	Sempra Energy	\$52.47	\$1.68	\$2.05	\$0.12	\$1.68	\$1.80	\$1.93	\$2.05	\$2.15	4.75%	8.1%
25	Southern Co.	\$37.03	\$1.88	\$2.10	\$0.07	\$1.88	\$1.95	\$2.03	\$2.10	\$2.20	4.75%	9.7%
26	Teco Energy, Inc.	\$17.20	\$0.84	\$0.95	\$0.04	\$0.84	\$0.88	\$0.91	\$0.95	\$1.00	4.75%	9.6%
27	UIL Holdings Co.	\$27.49	\$1.73	\$1.73	\$0.00	\$1.73	\$1.73	\$1.73	\$1.73	\$1.81	4.75%	10.3%
28	Vectren Corp.	\$25.65	\$1.39	\$1.50	\$0.04	\$1.39	\$1.43	\$1.46	\$1.50	\$1.57	4.75%	9.9%
29	Westar Energy	\$24.35	\$1.28	\$1.40	\$0.04	\$1.28	\$1.32	\$1.36	\$1.40	\$1.47	4.75%	9.8%
30	Wisconsin Energy	\$57.21	\$1.80	\$2.40	\$0.20	\$1.80	\$2.00	\$2.20	\$2.40	\$2.51	4.75%	8.3%
31	Xcel Energy Inc.	\$22.80	\$1.03	\$1.15	\$0.04	\$1.03	\$1.07	\$1.11	\$1.15	\$1.20	4.75%	9.1%
32	Average	\$35.40	\$1.63	\$1.83	\$0.07	\$1.63	\$1.69	\$1.76	\$1.83	\$1.92	4.75%	9.4%
33	Median											9.4%

Sources:

Schedule SCH2010-11, page 4 of 5.

* Blue Chip Economic Indicators, October 10, 2010 at 15.