



In the matter of Missouri Public Service)
tariff sheets designed to increase rates) Case No. GR-93-172
for gas service provided to customers in)
the Missouri service area of the company.)

STATE OF MISSOURI)
) ss
COUNTY OF COLE)

3. I hereby swear and affirm that my statements contained in the attached testimony are true and correct to the best of my knowledge and belief.


Ryan Kind

day of May, 1993.


Bobbie J. Richards
Notary Public

BOBBIE J RICHARDS
NOTARY PUBLIC STATE OF MISSOURI
COLE COUNTY
MY COMMISSION EXP. NOV 3, 1996

DIRECT TESTIMONY
OF
RYAN KIND
MISSOURI PUBLIC SERVICE
CASE NO. GR-93-172

Q. Please state your name and business address.

A. Ryan Kind, Office of the Public Counsel, P.O. Box 7800, Jefferson City, Missouri 65102.

Q. Please summarize your educational and employment background.

A. I have a B.S.B.A. in Economics and a M.A. in Economics from the University of Missouri-Columbia (UMC). While I was a graduate student at UMC, I was employed as a Teaching Assistant with the Department of Economics, and taught classes in Introductory Economics, and Money and Banking, in which I served as a Lab Instructor for Discussion Sections.

My previous work experience includes three and one-half years of employment with the Missouri Division of Transportation as a Financial Analyst. My responsibilities at the Division of Transportation included preparing transportation rate proposals and accompanying testimony for rate cases involving various segments of the trucking industry.

Direct Testimony of
Ryan Kind

1 Q. Have you testified previously before this Commission?

2 A. Yes, prior to this case I submitted written testimony in five gas rate
3 cases, an electric rate design case (EO-88-158), an electric complaint
4 case (EC-92-214), two electric rate cases (ER-93-37 and ER-93-41),
5 a municipal underground service rider case (ER-92-181), and
6 Southwestern Bell's Caller ID case (TR-93-123).

7
8 Q. What is the purpose of your testimony?

9 A. First, I will address Missouri Public Service's proposed Economic
10 Development Rider (EDR). Next, I will present the results of Public
11 Counsel's Class Cost of Service (COS) Study for this case. My
12 testimony will describe how those results were derived.

13
14
15 ECONOMIC DEVELOPMENT RIDER

16 Q. What are the main issues that you will address regarding MPS's
17 proposed EDR?

18 A. My comments and recommendations regarding MPS's proposed EDR
19 will deal with the issues of discrimination, subsidy, load building,
20 free riders, and competitive disadvantage. I will address these
21 issues because they are the most significant areas where MPS's
22 proposed EDR can have a negative effect on the public interest.

23
24 Q. Please provide a brief description of MPS's proposed EDR.

25 A. The rider is available to industrial customers with annual usage in
26 excess of 12,000 MCFs who are locating new or expanding existing

Direct Testimony of
Ryan Kind

1 facilities in MPS's service area. Qualified customers will receive
2 discounts (on the non-gas portion of their bills) of 30% during the
3 first year, 25% during the second year, 20% during the third year,
4 15% during the fourth year, and 10% during the fifth year. The
5 discounts will cease after the fifth year.

6
7 Q. Will the EDR's discounted rates be available to businesses that are
8 experiencing difficulties due to economic downturns, high raw
9 materials cost increases, etc.?

10 A. The EDR would not be available to these businesses unless they are
11 expanding existing facilities or relocating from a location outside of
12 the Company's service territory.

13
14 Q. When are public utility rates considered to be discriminatory?

15 A. When some customers are charged a rate that is different from the
16 rate paid by other members of their class, even though their usage
17 patterns are similar, that rate is generally considered to be
18 discriminatory.

19
20 Q. Is MPS's EDR discriminatory?

21 A. Yes, it appears that it is, since existing customers that are not
22 expanding their facilities would pay a higher rate than new
23 customers and existing customers who are expanding their facilities.
24 However, determining whether a rate is discriminatory is a legal
25 issue and I can only offer a non-lawyer's view on this issue. This

Direct Testimony of
Ryan Kind

1 topic will be addressed more thoroughly by Public Counsel when this
2 case reaches the briefing stage.

3
4 Q. Will MPS's proposed EDR harm some of MPS's non-EDR customers?

5 A. Yes, unless MPS's proposed EDR satisfies the two conditions that are
6 necessary to insure that non-EDR customers will not be harmed.

7
8 Q. What are the two conditions to which you are referring?

9 A. A utility's non-EDR customers will not be harmed (with the exception
10 of those businesses that are put at a competitive disadvantage; see
11 my discussion on pages 14 and 15 below) by the offering of an EDR
12 if (1) the revenues received from EDR customers are sufficient to
13 cover the costs of providing service to them in the long run and if
14 (2) the EDR rate is made available to customers only when it is
15 necessary to attract their additional load. Unless both of these
16 conditions are met, non-EDR customers will be subsidizing the cost
17 of providing service to EDR customers.

18
19 Q. How can MPS's non-EDR customers be harmed if the first condition
20 is not met?

21 A. If MPS provides service to EDR customers at a rate that does not
22 cover their long-run marginal cost (LRMC), then other ratepayers
23 will be required to subsidize EDR customers by paying higher rates
24 than they would if the EDR customers' new or additional loads did not
25 exist.

Direct Testimony of
Ryan Kind

1 Q. What steps can a utility take to increase the likelihood that its EDR
2 satisfies the first condition?

3 A. A utility can increase the likelihood of satisfying the first condition
4 by performing a study to determine the LRMC of serving a typical
5 EDR customer and then setting the discounted EDR rate at a level
6 that is high enough to cover the typical EDR customers's LRMC.

7

8 Q. Why did you say "increase the likelihood," rather than "ensure"?

9 A. The LRMC of serving each customer is unique since it depends on
10 each customer's specific circumstances. These specific
11 circumstances will vary depending on: the extent to which the
12 portion of the Company's distribution facilities that are needed to
13 serve the customer are presently under-utilized, the cost of
14 additional distribution plant that must be installed to provide
15 service, the extent to which plans for expanding distribution
16 capacity must be accelerated to accommodate the additional load from
17 the EDR customer, and the amount by which distribution plant
18 replacement costs exceed the embedded cost of distribution plant.

19 By using the typical customer's LRMC as the benchmark, some
20 customers whose specific LRMC is less than the typical LRMC could
21 be excluded from the rate, and some customers whose specific LRMC
22 exceeds the typical LRMC could be served at the EDR rate. Using
23 the typical LRMC as a standard is, however, preferable to having no
24 standard at all.

Direct Testimony of
Ryan Kind

1 Q. Has MPS performed a LRMC study to determine whether the revenues
2 from typical EDR customers will be sufficient to cover their LRMC?

3 A. No. In MPS's response to OPC DR No. 526, it stated that "MPS has
4 not performed a long-run marginal cost study."

5

6 Q. Do you believe the Company should be required to show that its
7 discounted EDR rates are greater than the LRMC of providing
8 service to the typical EDR customer before the Commission grants
9 approval to the proposed rider?

10 A. Yes. I recommend that the Commission deny MPS's request for
11 approval of its EDR until the Company has shown that non-EDR
12 customers are not harmed by its proposal, which cannot be
13 accomplished without a reasonable LRMC study.

14

15 Q. How can MPS satisfy the second necessary condition for ensuring
16 that non-EDR ratepayers are not harmed?

17 A. There is probably no way to satisfy this condition with 100 percent
18 certainty. This is because doing so would require analyzing each
19 customer on a case-by-case basis to ensure that the discounted EDR
20 rate was necessary to encourage that customer's additional load. If
21 the EDR customer's additional load would have occurred without
22 offering a discounted rate, then that customer is a free rider.

23

24 Q. Please define the term "free rider."

25 A. In this particular case, free riders would be those customers who are
26 allowed to take service under MPS's EDR even though they would

Direct Testimony of
Ryan Kind

1 have chosen to locate or expand their facilities in MPS's service
2 territory regardless of the additional incentive provided by the EDR.
3 From a statewide perspective, free riders would be those customers
4 that are allowed to take service under a Missouri utility's EDR even
5 though they would have chosen to locate or expand their facilities in
6 the state of Missouri regardless of the additional incentive provided
7 by the EDR. It should be noted, that in order to determine the
8 allocative efficiency effects of EDRs, the relevant perspective would
9 be to analyze the free rider issue from a national (or even
10 international) perspective.

11
12 Q. Is a utility-specific perspective adequate to determine whether the
13 free rider impacts of a specific utility's EDR are beneficial to the
14 public interest of Missourians as a whole?

15 A. No. The analysis of how free riders impact the public interest must
16 be broadened to at least a statewide perspective.

17
18 Q. Could non-EDR customers be harmed if MPS provides service to EDR
19 customers who are free riders even if the revenue from the free
20 riders was sufficient to cover the long-run marginal costs of serving
21 them?

22 A. Yes, but only if EDR revenues were not imputed to the level that
23 would have existed without the EDR discount in a rate case where
24 test year revenues included discounted EDR revenues. If revenues
25 were not imputed, then rates for at least some non-EDR customers
26 would have to rise to make up for the unnecessary rate discount

Direct Testimony of
Ryan Kind

1 offered to the free riders (and reflected in test year revenues), so
2 that the Company would receive its revenue requirement.

3
4 Q. Would MPS's shareholders be harmed if EDR revenues were imputed
5 to their undiscounted level in a rate case?

6 A. Possibly. It would depend on the offsetting gains that shareholders
7 received from the Company's EDR. Shareholders could receive both
8 tangible (revenues) and intangible (goodwill) benefits if MPS has a
9 gas EDR. MPS's shareholders will receive an intangible benefit if
10 businesses and people in its service territory perceive the Company's
11 charitable efforts to promote local economic development as a benefit
12 to the community.

13
14 Q. How could MPS's shareholders receive tangible benefits from the
15 proposed EDR?

16 A. Depending on the circumstances, the revenues that new EDR
17 customers pay to MPS between rate cases may benefit shareholders
18 by enhancing the Company's rate of return. The first requirement
19 that must be met for this to occur is that MPS's short-run marginal
20 cost of serving an EDR customer must be less than the EDR rate.
21 This condition will be easily met in most cases since short-run
22 marginal costs do not include the cost of accelerating plans for
23 increasing the capacity of distribution plant.

Direct Testimony of
Ryan Kind

1 Q. What factors, other than the relationship between short-run marginal
2 costs and EDR rates, will determine the extent to which a utility
3 benefits from new EDR revenues between rate cases?

4 A. There is general agreement that utilities have an incentive to
5 increase sales by building load between rate cases. A utility would
6 stand to benefit the most in a situation where it was earning an
7 amount greater than or equal to its allowed rate of return. In this
8 situation, the utility would not have any plans for coming to the
9 Commission for rate relief and the additional EDR revenues would
10 benefit shareholders by causing the utility's rate of return to
11 increase.

12 A utility would stand to benefit the least if its rate of return
13 was less than its allowed level and it was planning on requesting a
14 general rate increase in the near future. In this situation, the
15 additional EDR revenues might raise the utility's rate of return up to
16 its allowed rate of return and cause the utility to defer its plans for
17 a rate case. While the utility would benefit the least in this
18 situation, its shareholders still would not be harmed, and they may
19 benefit from avoiding the regulatory risk associated with rate cases.
20 It should be noted that while deferring a rate case will generally
21 benefit ratepayers, ratepayers will not benefit if the EDR customers
22 are free riders (unless EDR revenues are imputed) and the short-
23 term benefits of deferring a rate case may be offset in the long-run
24 if the EDR rates do not exceed the LRMC of serving EDR customers.

Direct Testimony of
Ryan Kind

1 Q. Given the broad range of circumstances that affect whether and to
2 what extent a utility's shareholders will benefit from an EDR, do you
3 believe MPS's shareholders are likely to receive long-run benefits
4 from the Company's EDR that would at least partially offset any harm
5 to them that would result from imputing EDR revenues?

6 A. Yes. Generally speaking, if a utility offers an EDR over an extended
7 period of time, it is highly probable that there will be times when
8 circumstances exist that allow its shareholders to benefit from it. In
9 fact, it is almost certain that MPS's shareholders will benefit from
10 any EDR customers that it begins providing service to shortly after
11 this rate case since the Company will be earning its allowed rate of
12 return at that time. As I noted previously, when a company that is
13 already earning its allowed rate of return increases its sales, it will
14 almost certainly begin earning a rate of return greater than its
15 allowed rate of return.

16
17 Q. Does MPS's proposed EDR contain any special provisions that are
18 likely to affect whether MPS shareholders will benefit from it?

19 A. Yes. The rider will only be available to new loads added prior to
20 January 1, 1995. Since MPS's current rate case will not be concluded
21 prior to the last half of 1993, MPS's proposed EDR will be available
22 for less than one and one-half years following the conclusion of this
23 rate case. Therefore, since any additional sales that result from this
24 rider will begin to occur during a time period when the Company is
25 probably earning a rate of return close to its authorized level, the
26 EDR is likely to benefit shareholders.

Direct Testimony of
Ryan Kind

1 Q. Would Public Counsel object to MPS's proposed EDR if the Company
2 satisfied the first condition (EDR rates set above level of LRMC as
3 shown by a reasonable LRMC study) and if the Company's rider
4 specified that test year revenues would be imputed in future rate
5 cases?

6 A. Not if it is determined that EDR rates do not violate statutory
7 prohibitions against discriminatory rates.
8

9 Q. Are you aware of any other gas utility's in Missouri that charge
10 discounted rates to certain industrial customers who either locate
11 new facilities or expand existing facilities?

12 A Yes. Gas Service, a division of Western Resources (formerly KPL)
13 has an EDR.
14

15 Q. Does Gas Service's EDR contain a provision that requires EDR
16 revenues to be imputed for ratemaking purposes?

17 A. Yes, it does.
18

19 Q. Does Public Counsel believe the Commission should require MPS to
20 incorporate a similar provision in its EDR if the Commission decides
21 to allow MPS to offer an EDR at this time?

22 A. Yes. We recommend that MPS be required to incorporate the
23 following revenue imputation provision, which is similar to the one
24 contained in Gas Resource's EDR:

25 Prior to any determination of the Company's revenue
26 requirement for rate making purposes before the
27 Commission, test year revenue levels shall first be

Direct Testimony of
Ryan Kind

adjusted to the level corresponding to that which would have been produced in the test year under the rate schedule that would have been applicable if the Economic Development Rider did not exist.

Q. Does Public Counsel have any other recommendations regarding MPS's proposed EDR?

A. Yes. These other recommendations will be especially important if the Commission does not accept Public Counsel's primary recommendations and decides that MPS should be allowed to have an EDR even though it has not shown that EDR rates will exceed LRMC and if the Commission decides to do so without requiring the Company to add a revenue imputation provision to its proposed EDR. If the Commission rejects Public Counsel's primary recommendation, we recommend the Commission at least require MPS to make some changes in its EDR that will lessen that likelihood that non-EDR customers will be harmed by allowing free riders to be served under the EDR.

Q. Does MPS's proposed EDR contain any applicability criteria that will prevent free riders from qualifying for the rider?

A. Yes. The Applicability section of the proposed EDR contains language stating that:

New or expanded facilities under construction or otherwise committed to operation prior to the effective date of this rider are not eligible for service under this rider. (emphasis added)

Direct Testimony of
Ryan Kind

1 While this language may prevent some free riders from being eligible
2 for the proposed EDR, Public Counsel recommends modifying this
3 criteria so it reads:

4 New or expanded facilities under construction or
5 otherwise committed to operation prior to the effective
6 date of an EDR contract between the customer and
7 Missouri Public Service are not eligible for service
8 under this rider.

9 This proposed modification will prevent those who have new or
10 expanded facilities under construction or otherwise committed to
11 operation after the effective date of the EDR, but prior to the
12 effective date of the EDR contract between the customer and MPS,
13 from being eligible for the EDR.

14
15 Q. Does Public Counsel recommend any additional eligibility criteria that
16 will help prevent free riders from taking service under MPS's
17 proposed EDR?

18 A. Public Counsel recommends adding the following eligibility criteria to
19 the Applicability section of MPS's proposed EDR:

- 20 (1) Firms who certify to the Company that but for the incentives
21 provided and required by this program, they would not have
22 otherwise chosen to expand or locate within the Company's
23 service area; and
24
25 (2) Firms who are determined by the Company to have locational
26 requirements which are sufficiently flexible to feasibly and
27 economically permit location of the facility outside the
28 Company's service area. For the purposes of this program,
29 the Company shall consider applicants to have satisfied this
30 requirement if they are proposing to operate a business which
31 is predominately classified within Standard Industrial
32 Classification ("SIC") major groups 20 through 39 (as defined
33 by the Standard Industrial Classification Manual, 1987,
34 published by the Executive Office of the President OMB) or
35 for which more than 50% of the facility's output is sold outside
36 the state of Missouri; and

Direct Testimony of
Ryan Kind

1 (3) Firms for whom the cost of electric service (prior to
2 consideration of the effects of the program) are expected to
3 constitute 2% or more of the total value of output produced by
4 the applicable load; and

5
6 (4) Existing customers of the Company, new firms, or firms
7 moving from outside of Missouri or relocating or expanding
8 from unsuitable facilities within Missouri.

9
10 Q. Are there any other issues of which you believe the Commission
11 should be aware when deciding whether MPS's proposed EDR
12 promotes the public interest?

13 A. Yes. When the Commission decides whether MPS's proposed EDR
14 promotes the public interest, it should consider any adverse effects
15 that may result from placing businesses that are in competition with
16 MPS's EDR customers at a competitive disadvantage.

17
18 Q. Are you aware of any Missouri businesses that are concerned that
19 they may be put at a competitive disadvantage if their rivals qualify
20 for discounted EDR rates?

21 A. Yes. AG Processing, Inc. (AGP), a company that is located in St.
22 Joseph Light & Power's service territory, recently expressed its
23 concerns about this issue in its Motion to Intervene and Motion to
24 Suspend Tariff and Motion to Consolidate in Case No. ER-93-48
25 where it stated that:

26 AGP's second concern relates to competitive fairness.
27 AGP's annual electric bill is approximately \$1,500,000.
28 Since electricity is such a large expense, its price can
29 effect [sic] the cost of the end product. While AGP
30 would not be placed at a competitive disadvantage if the
31 new business was not engaged in its lines of business,
32 it would have serious difficulty if this discount was

Direct Testimony of
Ryan Kind

made available to a facility operated by a competitor,
while AGP had to pay the full price for electricity.

Q. What factors should the Commission consider in deciding whether
MPS's proposed EDR promotes the public interest despite the harm
that may be caused by its creation of a competitive disadvantage for
some Missouri businesses?

A. If MPS's proposed EDR decreases the ability of some Missouri
business to compete with MPS's EDR customers, then Missouri
businesses both within and outside of MPS's service area may be
harmed. If businesses within MPS's service area are harmed by
MPS's EDR, then any potential benefit to the public interest in the
form of new jobs in MPS's service area may be cancelled out by this
harm. If Missouri businesses outside of MPS's service area are
harmed by MPS's EDR, then not only may a loss in jobs outside of
MPS's service territory cancel out any gains within MPS's service
territory, but the loss in utility revenues and tax base associated
with the lost jobs and decreased industrial production may cause
utility rates and taxes to rise for customers in any area where the job
loss occurred.

CLASS COST OF SERVICE STUDY

Q. Please outline the basic elements of the Class COS Study that you
performed for this case.

Direct Testimony of
Ryan Kind

1 A. The main purpose of a Class COS Study is to determine the COS for
2 each of the customer classes by allocating costs to them in a
3 reasonable manner. The three primary steps that must be taken in
4 order to perform a Class COS Study are the be, classification, and
5 allocation of costs.

6 Allocation of costs involves categorizing accounts by the type
7 of function with which an account is associated. Accounts are
8 categorized as being related to Production, Transmission,
9 Distribution, Customer Accounts, Administrative and General, etc.,
10 depending on the gas Local Distribution Company (LDC) functions
11 of which they are a part.

12 Once costs have been functionalized, they are classified as
13 being customer (related to the number of customers), demand
14 (related to the class portion of peak usage), commodity (related to
15 annual throughput), or "other" related, depending on the function
16 with which they are associated. For example, meter, regulator, and
17 service line expenses are considered customer-related, since a
18 certain amount of expense will be incurred solely for hooking a
19 customer up to the LDC. These expenses will be incurred for each
20 customer whether or not the customer uses any gas so it would not
21 be reasonable to classify them as being commodity-related.

22 Finally, after classifying costs, the analyst chooses allocation
23 factors that will distribute a reasonable share of jurisdictional costs
24 to each customer class. Allocation factors are based on ratios that
25 reflect the proportion of total units (total number of customers, total
26 annual throughput, etc.) attributable to a certain customer class.

Direct Testimony of
Ryan Kind

1 These ratios are then used to calculate the proportions of various
2 cost categories for which a class is responsible.

3

4 Q. Which customer classes have you used?

5 A. I have used the same customer classes that MPS has used in its COS
6 study and rate proposal. These are Residential, Commercial Firm,
7 Commercial Interruptible, Industrial Firm, and Industrial
8 Interruptible.

9

10 Q. Which of MPS's costs are the main focus of this case?

11 A. Margin costs and the proposed margin rates are the main focus of this
12 rate case. Non-gas or margin costs are costs that the LDC incurs
13 when it delivers gas from its suppliers to its customers. These costs
14 include the expenses and capital costs associated with the operation
15 of the utility's gas plant as well as Customer and Administrative and
16 General expenses.

17

18 Q. What data is your Class COS Study based on?

19 A. It is based on information from MPS's Minimum Filing Requirements
20 (MFRs) and information that Public Counsel received in response to
21 Data Requests (Drs). I used financial and billing unit information
22 from these sources for the test year ending May 31, 1992. My use of
23 this information should not be seen as an endorsement of MPS's
24 methods for calculating accounting costs or billing determinants. I
25 have only used this information to perform Public Counsel's Class
26 COS Study.

Direct Testimony of
Ryan Kind

1 Public Counsel witness Dr. Philip B. Thompson provided the
2 monthly customer class peak day usage data based on information
3 provided by MPS and Staff. For a detailed explanation of how the
4 peaks were calculated, see the direct testimony of Dr. Thompson.

5
6 Q. Next, please discuss the methods that you used to allocate
7 functionalized costs. First, how did you allocate transmission plant?

8 A. I used an allocator that was calculated based on the Relative
9 Incremental System Utilization Method (RISUM). The theoretical
10 basis for this allocation method, which was developed by OPC witness
11 Dr. Philip B. Thompson, is described in his testimony. I have
12 adopted the commonly-used principle that "expenses follow plant,"
13 so I used the same allocator for operation and maintenance (O&M)
14 expenses that are directly related to use of transmission plant.
15 (This principle was also applied to distribution plant O&M expenses.)

16
17 Q. How were Land and Land Rights, Structures and Improvements, and
18 Mains plant (accounts 374, 375, and 376) allocated?

19 A. I used the same RISUM allocator for these accounts.

20
21 Q. How did you calculate the RISUM allocator?

22 A. I followed the same basic procedure outlined in Dr. Thompson's
23 direct testimony where he provides a simplified illustration of how
24 the RISUM allocator is calculated. My workpapers, which show the
25 step-by-step procedure that I used to calculate OPC's RISUM
26 allocator, will be provided to any party requesting them.

Direct Testimony of
Ryan Kind

1 The class monthly peak data and the economies of scale factor
2 that I used in calculating the allocator were provided to me by Dr.
3 Thompson. His testimony describes the source of these input
4 values.

5
6 Q. How did you allocate accounts 380 through 384 (Services, Meters,
7 and Regulators)?

8 A. I used allocators based on the weighted number of customers in each
9 class. These allocators reflect the relationship between the cost of
10 equipment or facilities and the number of customers and average
11 peak demand per customer in each class. Meter cost per customer is
12 a good example of this relationship. The meter cost for a customer
13 class is dependent on the number of customers in the class (since
14 each customer requires a meter) and the peak usage for the class's
15 average customer (since this will determine average meter size).

16
17 Q. Please explain the source of the weighted-customer numbers used to
18 allocate Services, Meters, and House Regulators (accounts 380, 381,
19 and 383).

20 A. I used the customer-class cost breakdowns developed by MPS for use
21 in its COS study to calculate the weighted customer allocators used
22 in OPC's COS study.

23
24 Q. Please describe the allocators that you applied to the remaining
25 distribution accounts.

Direct Testimony of
Ryan Kind

1 A. I used total annual throughput to allocate Measuring and Regulating
2 Station Equipment (Accounts 378 and 379). I allocated Other
3 Equipment (Account 387) based on the allocation of all other
4 previously allocated distribution plant.

5
6 Q. How did you allocate General Plant?

7 A. I divided the General Plant accounts into two categories. The first
8 category includes general plant accounts that support the company's
9 overall operations, such as Communications Equipment (Account
10 397). Accounts in this category were allocated on the basis of each
11 class's proportion of total company COS. In this way, the costs
12 allocated to each class from these accounts corresponds to the extent
13 to which each class is responsible for company's overall cost of
14 operation.

15 I placed accounts that contain costs associated with the direct
16 support of other LDC functions in the second category. For
17 example, Power Operated Equipment (Account 396) contains costs
18 that are primarily related to the construction, operation, and
19 maintenance of transmission and distribution plant. For this reason,
20 I allocated this category of accounts on the basis of previously
21 allocated non-general plant.

22
23 Q. Let's turn now to the allocation of Operation and Maintenance
24 expenses. How did you allocate gas purchase, production, storage,
25 and distribution expenses?

Direct Testimony of
Ryan Kind

1 A. I used the "expenses follow plant principle" for allocating most of the
2 accounts in these categories. One notable exception was purchased
3 gas costs for which I used the gas expense figures provided by MPS.

4
5 Q. How did you allocate Other Distribution Operating Expenses and
6 Rents (Accounts 879 and 880)?

7 A. I allocated these expenses using the same method that MPS used.
8 MPS allocated these expenses based on all other previously allocated
9 distribution operating expenses. The Company's response to OPC
10 DR No. 527 indicated that it chose this allocation method because
11 "these expenses are larger for the interruptible or transportation
12 customers."

13
14 Q. How was Meter Reading expense (Account 902) allocated?

15 A. These costs should be allocated based on weighted customer numbers
16 since the lower geographic density of larger customers tends to
17 increase the per-customer cost of reading meters. I have used the
18 same customer-class density weights that MPS used to calculate its
19 mains allocation factor. These weights are two Commercial and
20 Industrial Firm customers and six for Commercial and Industrial
21 Interruptible customers.

22
23 Q. How did you allocate the other Customer Accounts expenses?

24 A. I allocated all of the other accounts in this category, except for
25 Uncollectibles (account 904), based on the same weighted-customer
26 allocator that I used for Meter Reading. My choice of a weighted-

Direct Testimony of
Ryan Kind

1 customer allocator for these accounts is based on the additional
2 complexity in the metering and billing process associated with larger
3 customers. Uncollectibles are allocated based on unweighted
4 customer numbers.

5
6 Q. How were Customer Service and Sales Promotion expenses allocated?

7 A Customer Service accounts were allocated on the basis of unweighted
8 customer numbers and Sales Promotion expenses were allocated based
9 on my COS allocator. I chose to use my COS allocator for sales
10 promotion expenses since these costs are incurred for the purpose
11 of lowering the average margin cost (by increasing sales) of
12 providing service to customers in each of the customer classes. The
13 amount by which customers in each class benefit from a lower average
14 cost will be proportional to the share of overall costs of service per
15 customer that they are responsible for incurring.

16
17 Q. How did you allocate Administrative and General (A & G) expenses?

18 A. I divided these expenses into three categories. I allocated Property
19 Insurance expense (Account 924) on the basis of gross plant since
20 this expense is linked to the value of the plant that the Company
21 requires in order to serve each customer class. Injuries and
22 Damages and Employee Pensions and Benefits (Accounts 925 and 926)
23 are both payroll related expenses so they were allocated on the basis
24 of the amount of payroll expense that I had previously allocated to
25 each class. I believe all of the remaining A & G accounts represent
26 expenditures that support the company's overall operation, so I have

Direct Testimony of
Ryan Kind

1 allocated them on the basis of each class's share of total company
2 COS.

3
4 Q. How did you allocate property and payroll taxes?

5 A. Property taxes were allocated on the basis of the amount of total
6 gross plant that I had previously allocated to each class. Payroll
7 taxes were allocated based on the amount of payroll expenses that I
8 had previously allocated to each class.

9
10 Q. How have you allocated state and federal income taxes?

11 A. These taxes are allocated on the basis of rate base since a utility
12 company's income taxes are a function of the size of its rate base,
13 and thus a class should contribute revenues for income taxes in
14 accordance with the proportion of rate base that is necessary to
15 serve it.

16
17 Q. Please describe the results of Public Counsel's Class COS Study.

18 A. Line 15 on Schedule 1 shows the inter-class revenue shifts indicated
19 by OPC's Class COS Study, assuming that total company revenues
20 remain constant. Line 17 of this schedule shows the percentage by
21 which margin rate revenues in each class would have to change in
22 order to make each customer class's proportion of current revenue
23 equal to its proportion of total COS at the rate of return
24 recommended by OPC witness Mr. John Tuck.

25 Line 16 on Schedule 2 shows the inter-class revenue shifts
26 indicated by OPC's COS study if the Company receives its full

Direct Testimony of
Ryan Kind

1 requested revenue requirement increase. Line 18 on this schedule
2 shows the percentage by which margin revenues must change to make
3 each customer class's rate of return equal to the overall company rate
4 of return recommended by OPC witness Mr. Tuck. I will furnish the
5 more detailed workpapers that support Public Counsel's COS study
6 to any party requesting them.

7
8 Q. Is Public Counsel proposing rates that match the percentage changes
9 in class margin revenues indicated by its COS study?

10 A. No. We are proposing changes in rates that will move class revenues
11 in the direction indicated by our COS study. In his direct
12 testimony, Dr. Thompson presents the details of Public Counsel's
13 class revenue change and rate proposal.

14
15 Q. Does Public Counsel's COS study incorporate any of the revenue
16 requirement adjustments sponsored by OPC witness Mr. Ted
17 Robertson?

18 A. No, it does not. We have used the same accounting costs and billing
19 determinants that MPS used in its COS study. We used these same
20 accounting costs and billing determinants so that our study could be
21 easily compared with MPS's study, and our use of MPS's data should
22 not be interpreted as an endorsement of its validity.

23
24 Q. Did you perform any analysis to see if the Company's proposed
25 customer charge increase is justified based on the customer-related
26 costs that are attributable to the Residential class?

Direct Testimony of
Ryan Kind

1 A. Yes, my analysis showed that the customer-related cost, which is one
2 of the factors considered in determining an appropriate customer
3 charge level, is \$9.57. I believe my analysis shows that it would be
4 reasonable to increase the Residential Class customer charge to \$9.00
5 (assuming MPS receives most of its entire requested revenue
6 increase). At the \$9.00 level, the customer charge will be close to
7 a cost based level and still not cause any unreasonable customer
8 impacts since this is not an excessively large increase over the
9 current \$7.50 Residential Class customer charge.

10

11 Q. Does this conclude your testimony?

12 A. Yes, it does.

PUBLIC COUNSEL COS SUMMARY
MISSOURI PUBLIC SERVICE

	TOTAL	RESIDENTIAL	COMMERCIAL FIRM	COMMERCIAL INTERRUPTIBLE	INDUSTRIAL FIRM	INDUSTRIAL INTERRUPTIBLE
1 O & M Expenses	24,161,680	14,885,593	6,874,337	87,063	557,821	1,756,866
2 Depreciation Expense	2,541,420	1,463,081	508,590	19,675	34,237	515,836
3 Taxes	1,922,498	1,133,282	380,220	14,060	25,701	369,234
4 TOTAL EXPENSES AND TAXES	\$28,625,598	\$17,481,955	\$7,763,148	\$120,799	\$617,759	\$2,641,937
5 TOTAL RATE BASE	\$48,919,630	\$27,881,888	\$9,864,154	\$387,531	\$638,358	\$10,147,699
6 OPC RECOMMENDED RATE OF RETURN	9.39%	9.39%	9.39%	9.39%	9.39%	9.39%
7 OPERATING INCOME WITH EQUALIZED RATES OF RETURN	\$4,593,553	\$2,618,109	\$926,244	\$36,389	\$59,942	\$952,869
8 TOTAL COST OF SERVICE (L. 4 + L. 7)	33,219,151	20,100,065	8,689,392	157,188	677,701	3,594,806
9 less OTHER REVENUE	(51,589)	(31,260)	(10,058)	(350)	(707)	(9,214)
10 REQUIRED RATE REVENUE (except taxes on revenue increase)	\$33,167,562	\$20,068,805	\$8,679,334	\$156,839	\$676,994	\$3,585,591
11 CURRENT RATE REVENUES						
12 Purchased Gas	15,983,571	9,692,076	5,323,649	39,264	441,001	487,581
13 Non-gas margin	15,648,631	9,610,732	4,303,954	120,559	226,158	1,387,228
14 TOTAL RATE REVENUE	\$31,632,202	\$19,302,808	\$9,627,603	\$159,823	\$667,159	\$1,874,809
15 REVENUE PLUG	\$1,535,360	\$930,338	\$299,343	\$10,405	\$21,050	\$274,225
REVENUE NEUTRAL INTER-CLASS REVENUE SHIFTS INDICATED BY OPC COS STUDY	\$0	(\$164,341)	(\$1,247,612)	(\$13,390)	(\$11,215)	\$1,436,558
16 PERCENTAGE RATE REVENUE CHANGE WITH NO OVERALL REVENUE INCREASE	0.00%	-0.85%	-12.96%	-8.38%	-1.68%	76.62%
17 PERCENTAGE MARGIN REVENUE CHANGE WITH NO OVERALL REVENUE INCREASE	0.00%	-1.71%	-28.99%	-11.11%	-4.96%	103.56%

PUBLIC COUNSEL COS SUMMARY
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13 TOTAL RATE REVENUE	\$31,632,202	\$19,302,808	\$9,627,603	\$159,823	\$667,159	\$1,874,809
14 REQUIRED RATE REVENUE less CURRENT RATE REVENUE	1,535,360	765,997	(948,269)	(2,984)	9,835	1,710,782
15 Revenue Conversion Factor	1.567784	1.567784	1.567784	1.567784	1.567784	1.567784
16 REQUIRED RATE REVENUE INCREASE	\$2,407,113	\$1,200,918	(\$1,486,681)	(\$4,679)	\$15,418	\$2,682,137
17 REQUIRED PERCENTAGE INCREASE	7.61%	6.22%	-15.44%	-2.93%	2.31%	143.06%
18 REQUIRED PERCENTAGE INCREASE IN MARGIN REVENUE	15.38%	12.50%	-34.54%	-3.88%	6.82%	193.35%

SCHEDULE 2