

1 STATE OF MISSOURI  
2 PUBLIC SERVICE COMMISSION

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6 TRANSCRIPT OF PROCEEDINGS

7 Hearing

8 January 8, 2007  
9 Jefferson City, Missouri  
Volume 4

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11

12 In the Matter of Missouri )  
Gas Energy's Tariffs )  
13 Increasing Rates for Gas )  
Service Provided to ) Case No. GR-2006-0422  
14 Customers in the Company's )  
Missouri Service )

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KENNARD L. JONES, Presiding,  
17 SENIOR REGULATORY LAW JUDGE  
JEFF DAVIS, Chairman,  
18 CONNIE MURRAY,  
STEVEN GAW,  
19 ROBERT M. CLAYTON, III,  
LINWARD "LIN" APPLING,  
20 COMMISSIONERS.

21

22 REPORTED BY:

23 PAMELA FICK, RMR, RPR, CCR #447, CSR  
24 MIDWEST LITIGATION SERVICES

25

25

1 APPEARANCES:

2

3 PAUL A. BOUDREAU, JAMES SWEARENGEN,  
4 RUSS MITTEN, DEAN COOPER,  
5 JANET WHEELER and DIANA CARTER,  
6 Attorneys at Law  
7 BRYDON, SWEARENGEN & ENGLAND  
8 312 E. Capitol Avenue  
9 PO Box 456  
10 Jefferson City, Missouri  
11 65102-0456  
12 (573) 635-7166

8

FOR: Missouri Gas Energy.

9

10

MARK W. COMLEY, Attorney at Law  
11 NEWMAN, COMLEY & RUTH  
12 601 Monroe, Suite 301  
13 PO Box 537  
14 Jefferson City, Missouri  
15 65102-0537  
16 comley@ncrpc.com  
17 (573) 634-2226

15

FOR: City of Kansas City.

16

17 JEREMIAH FINNEGAN, Attorney at Law  
18 FINNEGAN, CONRAD & PETERSON, LLC  
19 3100 Broadway Street, Suite 1209  
20 Kansas City, Missouri 64111

19

FOR: Central Missouri State University,  
20 University of Missouri-Kansas City  
21 and Jackson County.

22

23 STUART W. CONRAD, Attorney at Law  
24 FINNEGAN, CONRAD & PETERSON, LLC  
3100 Broadway Street, Suite 1209  
Kansas City, Missouri 64111

25

FOR: Midwest Gas Users Association.

1 JEFF KEEVIL, Attorney at Law  
2 STEWART & KEEVIL  
3 4603 John Garry Drive, Suite 11  
4 Columbia, Missouri 65203

5 FOR: Trigen-Kansas City.

6 MARC POSTON, Counsel  
7 OFFICE OF THE PUBLIC COUNSEL  
8 PO Box 2230  
9 Jefferson City, Missouri 65102  
10 (573) 751-4857

11 FOR: Office of the Public Counsel and  
12 the Public

13

14 KEVIN THOMPSON, General Counsel,  
15 ROBERT FRANSON, LERA SHEMWELL,  
16 ROBERT BERLIN, DAVID MEYER  
17 and STEVEN REED  
18 PUBLIC SERVICE COMMISSION - STATE OF MISSOURI  
19 Governor Office Building, Suite 800  
20 200 Madison Street  
21 Jefferson City, Missouri 65102-0360  
22 (573) 751-9285

23 FOR: The Missouri Public Service  
24 Commission.

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1 P R O C E E D I N G S

2 (EXHIBIT NOS. 1, 2, 3, 4, 5, 6, 7 AND 8  
3 WERE MARKED FOR IDENTIFICATION BY THE COURT  
4 REPORTER.)

5 JUDGE JONES: Okay. Let's go ahead and  
6 go on the record. Good morning. This is Case Number  
7 GR-2006-0422, In the Matter of Missouri Gas Energy's  
8 Tariffs Increasing Rates For Gas Service Provided to  
9 Customers in the Company's Missouri Service Area.

10 My name is Kennard Jones. I'm the  
11 regulatory law judge presiding over this matter. At  
12 this time we will take entries of appearances  
13 beginning with Missouri Gas Energy.

14 MR. BOUDREAU: Let the record reflect  
15 the appearance of Paul A. Boudreau, James Swearengen,  
16 Russ Mitten, Dean Cooper and Janet Wheeler on behalf  
17 of Missouri Gas Energy. The address -- of the firm  
18 of Brydon, Swearengen and England, Post Office Box  
19 456, Jefferson City, Missouri.

20 JUDGE JONES: Thank you, Mr. Boudreau.  
21 And from Staff of the Commission?

22 MR. FRANSON: Good morning, your Honor.  
23 The entry of appearance for the Staff of the Public  
24 Service Commission is Kevin Thompson, Robert Franson,  
25 Lera Shemwell, Robert Berlin, David Meyer and Steven

1 Reed representing the Staff of the Missouri Public  
2 Service Commission, P.O. Box 360, Jefferson City,  
3 Missouri 65102.

4 JUDGE JONES: And from the Office of the  
5 Public Counsel?

6 MR. POSTON: Thank you. Marc Poston  
7 appearing on behalf of the Office of the Public  
8 Counsel and the public, P.O. Box 2230, Jefferson  
9 City, Missouri 65102.

10 JUDGE JONES: And from the City of  
11 Kansas City?

12 MR. COMLEY: Good morning, Judge Jones.  
13 On behalf of the City of Kansas City, let the record  
14 reflect the entry of Mark W. Comley, Newman, Comley &  
15 Ruth, 601 Monroe, Suite 301, Jefferson City, Missouri  
16 65101.

17 JUDGE JONES: Central State -- Central  
18 Missouri State University?

19 MR. FINNEGAN: On behalf of Central  
20 Missouri State University, University of Missouri-Kansas  
21 City and Jackson County, Jeremiah Finnegan, Finnegan,  
22 Conrad & Peterson, LLC, 3100 Broadway Street, Suite  
23 1209, Kansas City, Missouri 64111.

24 JUDGE JONES: And from the County of  
25 Jackson, Missouri?

1 MR. FINNEGAN: Same.

2 JUDGE JONES: And who else do you  
3 represent?

4 MR. FINNEGAN: I said -- Central  
5 Missouri State, Jackson County, Missouri and  
6 University of Missouri-Kansas City.

7 JUDGE JONES: Thank you. And from  
8 Midwest Gas Users Association?

9 MR. FINNEGAN: Mr. Conrad is not here  
10 yet. He's on his way down. I think he thought it  
11 was at ten o'clock. On behalf of Midwest Gas Users,  
12 let me enter the appearance of Stuart W. Conrad,  
13 Finnegan, Conrad & Peterson, same address.

14 JUDGE JONES: I believe that's everyone;  
15 is that correct?

16 MR. BOUDREAU: Judge, I omitted -- I  
17 failed to mention that Diana Carter with the firm of  
18 Brydon, Swearngen and England will also be making an  
19 appearance for Missouri Gas Energy. I apologize for  
20 the oversight.

21 MR. KEEVIL: Judge, you also failed to  
22 include Trigen-Kansas City. We have intervened in  
23 this but did not prefile testimony so that may have  
24 thrown you off.

25 JUDGE JONES: And the University of

1 Missouri-Kansas City. That --

2 MR. FINNEGAN: That's me.

3 JUDGE JONES: That's you also,  
4 Mr. Finnegan?

5 MR. KEEVIL: Did you want an entry from  
6 Trigen?

7 JUDGE JONES: Yes, from Trigen, yeah.

8 MR. KEEVIL: Appearing on behalf of  
9 Trigen, Jeff Keevil of the law firm Stewart & Keevil.  
10 Address is 4603 John Garry Drive, Suite 11, Columbia,  
11 Missouri 65203.

12 JUDGE JONES: Great. Well, first we  
13 have a couple of evidentiary issues to clear up.  
14 There's been a motion to exclude the testimony of  
15 Russ Trippensee. I've read the pleadings on those  
16 arguments. If you-all want to argue about it some  
17 more, that's fine.

18 My starting point right now is, one,  
19 Mr. Trippensee has been in this business for almost  
20 30 years. Well, enough said on that point. As far  
21 as the data that he relies on, I'm taking the  
22 understanding he relied on Staff and MGE's data in  
23 making his surrebuttal testimony; is that incorrect?

24 MR. POSTON: (Shook head.)

25 JUDGE JONES: That's correct, isn't it?

1                   MR. THOMPSON: That's correct, Judge.

2                   MS. CARTER: That is correct.

3                   JUDGE JONES: Okay. Well, if that data  
4 isn't reasonably reliable, then we ought to throw out  
5 the testimony of everyone here in that regard. So  
6 with that said, did you want to say something?

7                   MS. CARTER: Just briefly with regard to  
8 that. The fact that Staff witness produced his own  
9 data and performed tests on that and the same with  
10 MGE's witness, of course, does not make it  
11 necessarily such that experts in the field rely only  
12 on the filed testimony of other witnesses which I  
13 believe is what Mr. Trippensee is relying upon.

14                   When asked if he looked at all outside  
15 of filed testimony, he said no, that this was  
16 rebuttal testimony and he looked only to what had  
17 been filed by someone else.

18                   JUDGE JONES: That's what rebuttal  
19 testimony would do in a certain sense, wouldn't it,  
20 rebut what has been filed?

21                   MS. CARTER: I believe an expert is  
22 obligated at least to some extent to see that the  
23 data he's relying upon is accurate, and complete, for  
24 that matter. He has gone a separate step with regard  
25 to his testimony and is recommending an adjustment or



1 an ROE adjustment without looking to any data that is  
2 commonly looked at by experts in the field.

3 I don't believe Mr. Trippensee can take  
4 the stand and say that the data he relies upon is  
5 data commonly relied upon and reasonably relied upon  
6 by experts in the field, which is the standard by  
7 case law.

8 JUDGE JONES: Okay. We'll give him an  
9 opportunity to defend his testimony and we'll also  
10 give you an opportunity to expose his ignorance. In  
11 that sense, the motion is overruled. And Barbara  
12 Meisenheimer, there's been objection to portions of  
13 her testimony in that she has cited testimony from a  
14 previous hearing; is that correct?

15 MR. BOUDREAU: Yes, that is correct.

16 JUDGE JONES: And was that a hearing  
17 that MGE was involved in?

18 MR. BOUDREAU: I believe it was, yes.

19 JUDGE JONES: So MGE at that time had an  
20 opportunity to cross-examine the witness to which she  
21 refers?

22 MR. BOUDREAU: I believe that's correct.

23 JUDGE JONES: That motion also is  
24 overruled. And also there's been a motion by the  
25 Office of Public Counsel to strike MGE's prehearing

1   brief in this matter.  I'll tell you-all now, that's  
2   being considered by the Commission.  So there's been  
3   no order issued and no determination made.

4                   Are there any other evidentiary issues  
5   that I've perhaps overlooked?

6                   MR. BOUDREAU:  Not that I'm aware of,  
7   no.

8                   JUDGE JONES:  Okay.

9                   MR. KEEVIL:  Judge, if I could --

10                  JUDGE JONES:  Yes?

11                  MR. KEEVIL:  -- at this time while  
12   you're still on the record, I guess I would like to  
13   request that what I've referred to as the standard --  
14   standing leave to be excused at various portions  
15   throughout the hearing since I don't anticipate being  
16   involved actively throughout every issue in the  
17   hearing.  There may be other intervenors in a similar  
18   situation.

19                  JUDGE JONES:  Well, let me say to anyone  
20   who doesn't see the need or doesn't want to be here  
21   at a particular time, you don't have to come to  
22   class.  You can skip and do whatever you need to do.  
23   It's upon you to protect your interest, it's not upon  
24   me to make sure you're here to do that.  So just for  
25   the rest of the week, if you don't want to be here,

1     don't be here.

2                     Let's see. It seems like there was  
3     something else. Oh, also, I'll let you know -- and  
4     this is probably something we could talk about off  
5     the record -- but just so I don't forget, Friday I  
6     know you-all are aware of the AmerenUE situation  
7     around the state. I've been asked to give this room  
8     up at noon on Friday for a local public hearing. How  
9     long that will last, we're not sure. If it looks  
10    like it's going to take up time that we need, then  
11    we'll just move over to 305 and continue. I don't  
12    think it will, and because it begins at noon, it will  
13    give them an hour head start while we're at lunch.  
14    So I just wanted you-all to know that.

15                    With that, we will go off the record and  
16    take care of marking of exhibits and anything else  
17    you-all need to discuss.

18                    (DISCUSSION HELD OFF THE RECORD.)

19                    JUDGE JONES: We're on the record now  
20    with Case Number GR-2006-0422 and we're starting with  
21    opening statements from Missouri Gas Energy,  
22    Mr. Swearengen.

23                    MR. SWEARENGEN: Yes, thank you, Judge  
24    Jones, members of the Commission. I am Jim  
25    Swearengen appearing today on behalf of Missouri Gas

1 Energy Company. I was going to start by saying that  
2 over the next several days you were going to have the  
3 pleasure to hear evidence concerning approximately  
4 ten issues which remain contested in this case.  
5 Perhaps pleasure is not the right word, so I will say  
6 you will have the opportunity to hear evidence  
7 concerning the remaining contested issues.

8               This case was, I think, originally  
9 scheduled for two weeks, but we managed to narrow the  
10 list of issues down and I think we'll be able to  
11 finish with all of the contested issues this week.

12              This rate case was initiated on May 1,  
13 2006, when Missouri Gas Energy filed tariffs which  
14 were designed to increase its revenues by  
15 approximately \$41 million which was about a 6.8  
16 percent proposed rate increase.

17              As I indicated, though, as a result of  
18 settlement discussions, the parties have been able to  
19 whittle down the number of contested matters, and the  
20 way the case now stands as evidenced by the  
21 reconciliation which I think has been filed in this  
22 case, the company is entitled to a rate increase in  
23 the amount of 19 and a half million dollars, with  
24 issues totaling approximately \$20 million remaining  
25 to be litigated.

1                   By way of a brief background, I'm sure  
2     the Commission is aware that Missouri Gas Energy is  
3     an operating division of Southern Union Company and  
4     has been in business in Missouri since 1994 when  
5     Southern Union acquired the Missouri gas distribution  
6     properties in the Kansas City area which at that time  
7     were owned by Western Resources.

8                   The company's operations are situated in  
9     the western third of the state and run from  
10    St. Joseph, Missouri on the north, from that area,  
11    down through the Kansas City Metro area, down to the  
12    areas surrounding Joplin, Missouri on the south. In  
13    total the company serves about a half a million  
14    customers.

15                  Several local hearings have been held in  
16    connection with this rate increase request, and I  
17    think it's fair to say that while no one wants a rate  
18    increase, there were no real complaints about the  
19    quality of service that the company is currently  
20    providing. And I say that because I want the  
21    Commission to be aware that you can decide this case  
22    without the backdrop of customer dissatisfaction, and  
23    I think that's important.

24                  This rate case is the fifth rate case  
25    that the company will have processed since March 1,

1 1996. All four of the prior cases resulted in rate  
2 increases, but unfortunately, and notwithstanding  
3 those increases, the company has experienced a  
4 consistent inability to earn its  
5 Commission-authorized rate of return, and we think  
6 the reason for that is relatively straightforward.

7               What these last cases have taught us, if  
8 anything, is that the company's rates in those cases  
9 were established based on assumptions that as it  
10 turns out, have not reasonably reflected the reality  
11 of Missouri Gas Energy's operations.

12              Now, for example, the company's rate  
13 design in these past cases has been based on  
14 volumetric rate elements for cost recovery. This, as  
15 you would understand, makes the company's revenues  
16 and earnings dependent upon cold weather and the  
17 amount of gas sold, even though and notwithstanding  
18 the fact that the majority of Missouri Gas Energy's  
19 cost structure does not change with -- excuse me --  
20 does not vary with either changes in volumes or  
21 weather.

22              And this problem is further compounded  
23 by the fact that the actual per-customer usage  
24 experienced by the company rarely, if ever, reaches  
25 the level of per-usage amounts used to set rates.

1                   So what has happened is this: In spite  
2 of the rate increases that the company has obtained  
3 in the last four cases, it has been unable to achieve  
4 its authorized rate of return primarily because of  
5 volumetric revenue shortfalls it has experienced due  
6 to warm weather and because of declining average use  
7 per customer.

8                   Now, that's -- that's the brief history.  
9 The good news is, we think that this case presents a  
10 golden opportunity to break this cycle. And I say  
11 that because the Staff in this case has endorsed a  
12 residential rate design proposal which, if adopted by  
13 the Commission, will go a long way toward solving the  
14 company's problem, and we believe it will  
15 significantly improve MGE's ability to obtain its  
16 Commission-authorized earnings level.

17                  Now, the Public Counsel is not on board  
18 with this rate design proposal, and therefore, it  
19 will be a contested issue. As in the company's last  
20 rate case, the parties in this case have agreed to  
21 start the trial of each separate issue with brief  
22 opening statements as a way to more timely focus the  
23 issues for the benefit of the Commission.

24                  And as a result of that, I'm not going  
25 to discuss all of the issues that we're gonna try

1 this week this morning. I'm going to, instead, just  
2 concentrate on several of the main issues that I  
3 think are overriding and interrelated.

4           Starting with rate design, I think it's  
5 fair to say that from the company's standpoint, rate  
6 design is probably the key to this entire case. In  
7 its filing, Missouri Gas Energy set out two separate  
8 rate design proposals for the Commission's  
9 consideration in order to help solve the company's  
10 chronic failure to earn its authorized return.

11           The company's primary and preferred rate  
12 design proposal would establish what is often  
13 referred to as a straight fixed variable rate  
14 structure for the company's residential class. The  
15 residential class constitutes about 90 percent of the  
16 company's customers.

17           The proposal would continue the  
18 traditional rate structures for the small general  
19 service, large general service and LDS rate classes.  
20 Then an alternate rate design proposal submitted by  
21 the company consists of a weather normalization  
22 adjustment mechanism which would be applicable to the  
23 company's residential SGS and LGS rate classes.

24           This alternate proposal is designed to  
25 adjust the company's volumetric rates on a monthly



1 basis to account for changes in the weather from the  
2 normal levels that are established in the company's  
3 current rate case.

4 I noted that -- and I think it's fair to  
5 say that the company and Staff have reached a  
6 conceptual agreement that the straight fixed variable  
7 rate structure is the most appropriate for MGE's  
8 residential customers and should be approved by the  
9 Commission.

10 Under this rate structure, all fixed  
11 costs incurred by the company are recovered through  
12 fixed charges, and all variable costs are recovered  
13 through variable charges.

14 While this pricing concept may be  
15 somewhat new with regard to Missouri local gas  
16 distribution companies, it has been used in the  
17 interstate gas pipeline industry for many years, and  
18 other gas distribution companies in other  
19 jurisdictions have similar rate designs.

20 So we believe that it is certainly not a  
21 radical or unprecedented proposal. It's something  
22 that's been around for some time. And in fact, I  
23 believe the Commission has been introduced to it in  
24 the recent Atmos gas rate case.

25 Under the straight fixed variable rate

1 structure, residential customers will simply pay a  
2 flat monthly fee for the delivery of services  
3 provided by Missouri Gas Energy. Those customers  
4 will also continue to pay for the amount of gas  
5 commodity that they use each month on a volumetric  
6 basis through the purchased gas adjustment mechanism.

7                   We believe that this proposal, if  
8 adopted by the Commission, will mitigate the effects  
9 of weather on the customers' bills as well as the  
10 company's earnings.

11                   We believe that this type of rate  
12 structure will not only help to achieve a fundamental  
13 objective of ratemaking, that is, the proper  
14 alignment of costs with revenues and rates, but it  
15 will also go a long way toward addressing Missouri  
16 Gas Energy's failure over the years to earn its  
17 authorized return, which is a problem that the  
18 company has experienced and as I indicated, continues  
19 to experience largely because of the current  
20 traditional rate structure.

21                   Because of this, if the straight fixed  
22 variable, or SFV rate design is adopted for the  
23 residential class, the company has proposed a rate  
24 requirement in this case that is something more than  
25 a million dollars lower than if a traditional rate

1 structure is adopted, and we think that's a clear and  
2 significant benefit to customers from the  
3 Commission's adoption of this rate proposal.

4           We believe the evidence will also show  
5 that the SFV rate structure will eliminate an  
6 existing subsidy which the company's -- which, in the  
7 company's view, unfairly disadvantages low-income  
8 households. And I say that because the evidence will  
9 show that low-income customers are high users of gas  
10 and as a consequence, they pay more on the volumetric  
11 rate design that's in place currently.

12           The straight fixed variable rate  
13 structure will also remove the disincentives that a  
14 utility which is reliant on volumetric revenue would  
15 naturally have to encourage and assist customers in  
16 making conservation and -- and efficiency  
17 investments.

18           And as a result of that, the company in  
19 this case has come forward with a set of specific  
20 natural gas conservation initiatives that it is  
21 willing to implement, assuming the costs of those  
22 initiatives are included in rates and the Commission  
23 adopts the SFV rate structure which is proposed for  
24 the residential class.

25           So there is a definite and real

1 connection in our minds between the SFV rate design  
2 concept and conservation.

3 A second issue which I mentioned and  
4 I'll touch on briefly is the weather normalization  
5 adjustment. As I indicated, that's the company's  
6 alternative to the SFV rate design proposal. The  
7 weather normalization mechanism which is specifically  
8 contemplated by the Missouri General Assembly through  
9 the passage of Senate Bill 179 in 2005 would adjust  
10 rates up or down based on differences between actual  
11 weather and weather assumed in the rate setting  
12 process to hold both the company and its customers  
13 harmless from revenue impacts that are attributable  
14 to those weather variations.

15 This is an approach which has been  
16 adopted for many companies in many jurisdictions  
17 across the country, and we think it would go a long  
18 way toward remedying Missouri Gas Energy's chronic  
19 revenue problem. But it would not address the  
20 continuing phenomena of declining average use per  
21 customer setting aside weather impacts. And as a  
22 result, as I indicated, our preferred approach --  
23 approach to the rate design question is the straight  
24 fixed variable rate structure.

25 Another important but separate and

1 related issue is the appropriate measure of normal  
2 weather to be used in calculating MGE's revenue  
3 requirement and the billing determinants to be used  
4 in establishing the company's volumetric rate  
5 elements.

6 Missouri Gas Energy proposes to use a  
7 ten-year heating degree day average to normalize its  
8 annual gas volumes for ratemaking purposes. The  
9 Commission will recall that historically the Staff  
10 has used a 30-year heating degree day average  
11 computed by the National Oceanographic and  
12 Atmospheric Administration to normalize its gas  
13 volumes for weather.

14 We believe that the 30-year average in  
15 the past has contributed in significant part to the  
16 company's volumetric revenue shortfalls and have  
17 contributed to the failure of the company to earn the  
18 return on its investment that this Commission has  
19 authorized.

20 We believe that the use of a ten-year  
21 heating degree day average will result in improved  
22 forecasting for normalizing MGE's gas volumes and  
23 will better reflect the expected normal weather  
24 conditions during the period in which rate -- base  
25 rates established in this case will be in effect.

1           The third key issue in this case is cost  
2 of capital, and I think the Commission is aware that  
3 traditionally there are two basic components to the  
4 cost of capital issue, and that is capital structure  
5 and return on common equity. This case is no  
6 exception and those are the issues you'll hear later  
7 today when that issue is presented to you.

8           I think the Commission recognizes that  
9 because Missouri Gas Energy is an operating division  
10 of Southern Union Company, it has no common stock in  
11 and of itself, and it also has no discretely  
12 identifiable capital structure. As a result of this,  
13 in the past for ratemaking purposes, the Commission  
14 has elected to use the capital structure of Southern  
15 Union Company which can sometimes be referred to as  
16 the parent of MGE.

17           Now, whether or not that may have been  
18 appropriate in past cases, we believe that given  
19 changes that have occurred since that last case,  
20 given the makeup of Southern Union Company, the  
21 current makeup, that the continued use of the  
22 Southern Union capital structure for ratemaking  
23 purposes for the Missouri Gas Energy operating  
24 division is clearly inappropriate.

25           I say that because the changes that have

1 taken place with regard to Southern Union, it is now  
2 clear that it is a company made up of various diverse  
3 financial interests that have risk characteristics  
4 which differ significantly from those of Missouri Gas  
5 Energy, which is a local gas distribution company.

6               Although MGE is one of Southern Union's  
7 many business units because investors view MGE and  
8 its corporate parent as being engaged in different  
9 businesses with different risks, we submit that it is  
10 not appropriate to use the Southern Union capital  
11 structure as a proxy for MGE in determining an  
12 overall rate of return for the company in this case.

13              We think that to accurately reflect the  
14 business risks that MGE faces as a regulated local  
15 gas distribution company, a hypothetical capital  
16 structure should be used for ratemaking purposes in  
17 this case. And in this regard, the company is  
18 proposing a capital structure consisting of  
19 54 percent total debt and 46 percent common equity.

20              Now, this proposal will be explained in  
21 detail by the company's witness on this topic, Frank  
22 Hanley. He will testify that his rate of return  
23 recommendation -- excuse me, that his capital  
24 structure recommendation was based on an analysis of  
25 two proxy groups of local gas distribution companies

1     that over a five-year period had an average debt  
2     component that ranged from 53 percent to 55 percent  
3     and an average equity component that ranged between  
4     47 percent and 45 percent.

5                 The other part of the cost of capital  
6     issue that you're familiar with is the appropriate  
7     return on common equity that should be used to  
8     calculate the company's cost of service. MGE is  
9     recommending that the Commission authorize a common  
10    equity cost of 11.75 percent.

11                The evidence will show that this  
12    recommendation reflects current capital market  
13    conditions based upon the application of four  
14    established market-based cost of equity models with  
15    which you are familiar. These include the discounted  
16    cash flow, or DCF method, the risk premium method,  
17    the capital asset pricing method and a comparable  
18    earnings approach.

19                The results for these models as will be  
20    indicated by Mr. Hanley's testimony -- to the -- to  
21    the results of these models, I should say, that  
22    Mr. Hanley will testify to, he has added an upward  
23    adjustment of 45 basis points to the risk associated  
24    with Missouri Gas Energy's relatively small size.

25                He thinks that's worth 30 basis points.



1 And the company's lack of protection from the effects  
2 of weather fluctuations, he thinks is worth 15 basis  
3 points, and that gets him to his 11.75  
4 recommendation.

5               However, if the Commission adopts the  
6 straight fixed variable rate design that the company  
7 is proposing, Mr. Hanley's testimony will indicate  
8 that MGE's 11.75 percent required ROE should be  
9 reduced by 25 basis points or down to 11 and a half  
10 to reflect the lower risk resulting from the ability  
11 of the company to recover its fixed cost from fixed  
12 instead of volumetric charges. And that 25-basis-  
13 point reduction would be worth about a million  
14 dollars in revenue requirement. And that's, we  
15 think, as I indicated earlier, is an added benefit of  
16 the SFB rate design proposal.

17               By contrast, on return on equity, the  
18 Staff is at a range between 8.65 percent and 9.25  
19 percent, and the OPC takes the position that if the  
20 straight fixed variable rate design proposal is  
21 adopted by the Commission, the company's return  
22 should be between 7.7 percent and 8.65 percent.

23               So clearly, there's a connection here  
24 between the rate design issue and the return on  
25 common equity that the Commission ultimately decides

1 to award in this case.

2                   Let me mention one last issue, and  
3 that's conservation. I think I indicated that rate  
4 design, the rate design proposal is connected to the  
5 conservation issue. Under existing traditional rate  
6 design, if the -- if the company encourages gas  
7 conservation, it harms its revenue stream and its  
8 earnings.

9                   But under the straight fixed variable  
10 rate design, that disincentive to promote natural gas  
11 conservation would be removed. And that's an added  
12 benefit, and for that reason the company says that if  
13 the straight fixed variable rate design proposal is  
14 approved, the company will undertake several gas  
15 conservation initiatives that are described in detail  
16 in the testimony of his witnesses.

17                   In conclusion, I would like to repeat  
18 and emphasize that rate design is the key issue here.  
19 We believe there are clear benefits to everyone  
20 involved from implementing the straight fixed  
21 variable rate design. It will send the correct price  
22 signals to customers because it is based in the  
23 actual cost of providing service.

24                   Second, there will be less seasonal  
25 variation in customer bills, and in particular, we

1 think it will lower winter bills. As indicated, that  
2 rate design will remove the disincentive that MGE  
3 might have to actively promote natural gas  
4 conservation, and the company's purchased gas  
5 adjustment clause will retain the incentive for  
6 customers to conserve on natural gas usage.

7 Fourth, as I indicated, because of the  
8 25-basis-points adjustment to ROE, the overall  
9 revenue requirement would be a million dollars lower  
10 under the SFV rate design than under the traditional  
11 rate design.

12 Fifth, we think the company's customers  
13 should be able to find their bills easier to  
14 understand under the SFV rate design than currently.

15 And finally, hopefully, if that is a --  
16 the rate design is adopted by the Commission, the  
17 company will be able to break the cycle of regular  
18 rate cases which should result in lower cost to  
19 customers and free management to focus on its  
20 principal mission, which is to provide safe and  
21 reliable gas service to the customers. Not that I  
22 have anything personally against rate cases, but  
23 understand that there is that added benefit. Thank  
24 you very much for your time this morning.

25 COMMISSIONER CLAYTON: I have a couple

1 of just very -- very brief legal questions and, I  
2 guess, overall policy questions which I thought would  
3 be appropriate here. Mr. Swearengen, you just said  
4 that the most important issue in the case is rate  
5 design?

6 MR. SWEARENGEN: We believe that's the  
7 case, yes.

8 COMMISSIONER CLAYTON: Okay. And the  
9 straight fixed variable rate design plan where all  
10 the fixed costs are placed in one monthly charge  
11 regardless of usage is important and would be of  
12 benefit to the company?

13 MR. SWEARENGEN: We think so.

14 COMMISSIONER CLAYTON: Okay. Are there  
15 any down sides to the company for implementing such a  
16 rate design?

17 MR. SWEARENGEN: Not that I'm aware of.

18 COMMISSIONER CLAYTON: Okay. With  
19 regard to that rate design, you said that you agree  
20 that energy efficiency and conservation measures are  
21 appropriate items of discussion in putting together  
22 an overall package of rate design.

23 MR. SWEARENGEN: That's correct.  
24 There's a -- there's an inherent disincentive under  
25 the present rate structure for the company, for any

1 utility to promote gas conservation.

2 COMMISSIONER CLAYTON: Okay. The --

3 MR. SWEARENGEN: And that would be  
4 eliminated.

5 COMMISSIONER CLAYTON: I understand. I  
6 have not thoroughly studied the conservation and  
7 energy efficiency proposals that are -- that are in  
8 the package. I know that there are some in here.  
9 Could you assess how aggressive those suggestions are  
10 from MGE?

11 MR. SWEARENGEN: They're very sincere  
12 about those proposals.

13 COMMISSIONER CLAYTON: I know they're  
14 sincere, but are they aggressive steps or are they  
15 first steps, are they baby steps? How would you  
16 characterize them?

17 MR. SWEARENGEN: You know, that might be  
18 a better question that you could ask Mr. Hack when he  
19 gets on the stand as the policy -- the company policy  
20 witness. I think he'd be in a better position to  
21 speak to that than I would.

22 COMMISSIONER CLAYTON: Is the company  
23 willing to have additional conversations about those  
24 issues as this hearing progresses if we are talking  
25 about the rate design, also talking about creative

1 approaches to energy efficiency and conservation?

2 MR. SWEARENGEN: I'm sure they would be.

3 COMMISSIONER CLAYTON: Okay. The legal  
4 question that I wanted to ask you relates to the  
5 issue associated with property tax refunds, and then  
6 the item listed as unrecovered cost of service --

7 MR. SWEARENGEN: Yes.

8 COMMISSIONER CLAYTON: -- that your -- I  
9 think they're ranked right in a row in the briefs?

10 MR. SWEARENGEN: They are.

11 COMMISSIONER CLAYTON: From your  
12 standpoint, is there a legal difference in those two  
13 issues?

14 MR. SWEARENGEN: No.

15 COMMISSIONER CLAYTON: You see them as  
16 being identical?

17 MR. SWEARENGEN: Yes.

18 COMMISSIONER CLAYTON: I don't think I  
19 have any other questions. Thank you.

20 MR. SWEARENGEN: Thank you.

21 JUDGE JONES: We'll now move on to  
22 opening statements from the Staff of the Commission.

23 MR. THOMPSON: Thank you, Judge. May it  
24 please the Commission. What exactly is Staff's role  
25 in a rate case? I think the first thing that I would

1     like to touch on briefly is the role of the Staff.  
2     We act as a party, but we have no stake. The result  
3     of this rate case isn't going to have any financial  
4     impact on Staff, unlike every other party here today,  
5     including Public Counsel, who represents the great  
6     mass of ratepayers served by Missouri Gas Energy, and  
7     whose bills will certainly have a financial impact.

8                 So Staff is the party with no financial  
9     stake. In fact, under any calculation of normal  
10    legal principles, Staff is not a party at all. We  
11    are a party by convention. We are a party by  
12    practice. Our job is to represent to you the  
13    neutral, unvarnished truth with respect to each issue  
14    before you.

15                Our job is to assist you in your  
16    deliberations by providing you with information that  
17    you may use as a touchstone against which to measure  
18    the positions argued to you by the other parties, the  
19    real parties, the parties with financial incentives  
20    to argue to you in a way that will have a beneficial  
21    impact and outcome on them.

22                They tell you that in litigation you  
23    should have a theme, and Staff's overall theme in  
24    keeping with that role is that of reason. That's our  
25    theme. We're going to be the voice of reason in this

1 case.

2                   And the first thing I will tell you is  
3 that Staff agrees that Missouri Gas Energy needs a  
4 rate increase. We agree that a rate increase is  
5 warranted. We do not agree on the size of that rate  
6 increase. As Mr. Swearengen told you, coming into  
7 the hearing, there's approximately \$19 million of  
8 rate increase that is no longer in dispute, and  
9 there's approximately \$20 million of issues that  
10 remain in dispute. So you might say that Staff's  
11 position is a \$19 million rate increase, and the  
12 company's position is a \$39 million rate increase on  
13 an annual basis. We believe a rate increase of  
14 \$19 million is warranted.

15                   The second thing I'm going to tell you  
16 is that we agree with Missouri Gas Energy that fixed  
17 costs must be uncoupled from variable rate elements.  
18 We agree with the company that it makes no sense to  
19 collect costs that are the same month after month,  
20 regardless of the weather, regardless of the amount  
21 of gas that's used through bill elements that are  
22 volumetric. We agree that that traditional rate  
23 design has resulted in serious and significant  
24 revenue shortfalls.

25                   I told you I would be the voice of



1 reason and I'm -- and I'm doing that. So our theme  
2 on rate design is fairness. Fairness. It's fair to  
3 the company that fixed, unvarying costs should be  
4 collected through fixed, unvarying rate elements.  
5 That's fair. As Mr. Swearingen told you, you've seen  
6 this idea before in the recent Atmos case. You are  
7 going to see it again in gas cases yet to come.

8                   It's important to recognize that the  
9 traditional design has been unfair not only to the  
10 company, but also to the ratepayers. Large users pay  
11 more than their fair share when fixed costs vary with  
12 volume. People who use a lot of gas are gonna pay  
13 more than the actual cost of delivering that gas to  
14 them. People who use a little gas are going to be  
15 subsidized. They're going to pay less than the  
16 actual cost of getting that gas to them.

17                   An additional issue where the fixed  
18 costs vary volumetrically, the customer will pay a  
19 larger share of their annual fixed-cost contribution  
20 in the winter months when they're using more gas,  
21 when they're also being hit with large commodity  
22 costs. It's a double whammy. It's not fair. It's  
23 not fair to the ratepayers. We've already heard that  
24 it's not fair to the company. Staff urges you to  
25 adopt its rate design proposal in this case.

1                   Our opponent on this issue is, of  
2   course, not MGE, it's the Public Counsel. Public  
3   Counsel complains that Staff's rate design proposal  
4   will shift substantial costs to low-usage users, and  
5   that's right, that's true, because it will remove the  
6   subsidy that those users have enjoyed heretofore.  
7   But what's unfair about having them pay their way?  
8   What's unfair about asking that each customer pay a  
9   contribution that is equivalent to the cost of  
10  getting them the service? I suggest that that is  
11  fair.

12                  Public Counsel also complains that  
13  Staff's rate design proposal will reduce customer  
14  conservation incentive. Nothing could be farther  
15  from the truth. Customers will still pay volumetric  
16  charges relating to usage of the commodity. They  
17  will still be encouraged to conserve by turning down  
18  the thermostat so that they will not face  
19  outrageously high costs for the natural gas itself.

20                  Cost of capital is the largest single  
21  issue on the table in the case, and Staff's theme  
22  here is voodoo economics. Cost of capital has two  
23  parts: The capital structure itself, and then the  
24  cost of the components of that capital structure.  
25  And typically, the only component at issue is common

1 equity which has to be estimated, which is the  
2 subject of expert testimony.

3 Missouri Gas Energy is, in fact,  
4 Southern Union Company. It is simply Southern Union  
5 Company doing business in Missouri as an LDC under an  
6 assumed name. So when they tell you that MGE has no  
7 capital structure, that's not actually the truth.  
8 MGE is Southern Union Company, and Southern Union  
9 Company very certainly has an actual capital  
10 structure.

11 In the past, this Commission has used  
12 Southern Union Company's actual capital structure and  
13 actual embedded costs for elements other than common  
14 equity in coming up with a rate of return, and Staff  
15 urges you to continue to use that traditional  
16 approach.

17 With respect to the costs of the various  
18 components of the capital structure, MGE asks you to  
19 use not only a hypothetical capital structure, one  
20 which includes a great deal less debt than Southern  
21 Union actually has in its capital structure now and  
22 has always had in the past, they also ask you to use  
23 hypothetical costs, hypothetical costs. The result,  
24 not surprisingly, would be very favorable for  
25 Southern Union Company.

1                   Turning to the cost of common equity,  
2   Staff's witness proposes a range of 8.65 to 9.25,  
3   still in the single digits. The hired expert  
4   representing MGE proposes 11.75 percent, which, if  
5   you adopt Staff's rate design proposal, he suggests  
6   should be reduced to 11.5. So you've got 8.65 to  
7   9.25 on one hand, and 11.5 on the other.

8                   Well, this Commission has just issued  
9   two rate decisions. I refer to the Empire decision  
10   and the Kansas City Power & Light decision. And in  
11   those decisions, this Commission has continued a  
12   benchmarking process that it began with MGE's last  
13   rate case. The Commission has relied heavily on a  
14   concept of a zone of reasonableness. This zone is  
15   100 basis points on either side of the average of ROE  
16   awards in the nation.

17                  The evidence will show you that the  
18   third quarter average for 2006 is 9.6 for gas LDCs.  
19   So your zone of reasonableness extends from 8.6 to  
20   10.6. Guess what? While Staff's recommendation is  
21   within the zone of reasonableness, the recommendation  
22   offered by MGE is not. It's outside the top end of  
23   the zone of reasonableness that this Commission has  
24   used in at least four recent rate decisions.

25                  In the Kansas City Power & Light case

1 recently concluded, in its Report and Order the  
2 Commission summarily discarded the expert common  
3 equity recommendation offered by the expert witness  
4 for the United States Department of Energy,  
5 Dr. Woolridge, because it was below the low end of  
6 the zone of reasonableness. In this case the  
7 recommendation by Missouri Gas Energy's expert is  
8 above the high end of the zone of reasonableness.

9               Unrecovered cost of service. Missouri  
10 Gas Energy seeks in each of the next five years to  
11 receive just over \$3 million in revenue requirement  
12 to reflect cost of service that it did not recover  
13 due to unexpectedly warm weather. Well, our theme on  
14 this point is outrage. And that, I think, would be  
15 the response of all of the ratepayers when asked to  
16 go back to time periods and billing periods already  
17 concluded to give the company extra money because it  
18 just didn't make as much as it had hoped it would.  
19 That's what we call retroactive ratemaking.

20               Ratemaking is not a quasi adjudicative  
21 process, even though we use contested case  
22 procedures. Ratemaking is a quasi legislative  
23 process. You are sitting in for the legislature when  
24 you make rates, and your rates are prospective. They  
25 operate in the future.

1                   Taking a historic test year as a  
2   starting point, that test year is normalized and  
3   regularized to serve as a predictor in the future  
4   because that's when the rates you set will operate,  
5   in the future. That system cannot rationally include  
6   any unrecovered cost of service. That money is just  
7   gone.

8                   I will close simply by pointing out that  
9   the property tax refund issue and the unrecovered  
10   cost of service issue that we've just been talking  
11   about are not identical by any means. And we will  
12   treat those in more detail in the opening statement  
13   to be given at the start of that segment of the case.  
14   Thank you.

15                  JUDGE JONES: Thank you. Now we'll have  
16   opening statements from the Office of Public Counsel.

17                  MR. POSTON: Good morning. May it  
18   please the Commission. My name is Marc Poston and I  
19   represent the Office of the Public Counsel.

20                  I'd like to start by jumping right into  
21   the issues and addressing the issue of rate design.  
22   MGE's customers deserve a far better approach to rate  
23   design than simply dumping all nongas costs into a  
24   single fixed rate. It is an overly simplistic  
25   approach that ignores why the current rates are

1 designed with both a fixed and a volumetric rate  
2 element.

3           It's very telling that only two states  
4 have adopted straight fixed variable rate designs,  
5 and straight fixed -- straight fixed variable rate  
6 designs were also proposed recently in two other  
7 states: Michigan and Kansas. In both states the  
8 parties stipulated to their Staff's proposed  
9 traditional rate design approach rather than the  
10 company's proposal. The straight fixed variable rate  
11 design isn't winning many takers and for good reason.

12           First, it eliminates MGE's incentives to  
13 cut costs and operate more efficiently, cost cuts  
14 that could be passed onto consumers. The current  
15 rate design preserves the incentives to reduce costs.

16           Second, it removes an incentive for  
17 customers to conserve energy. This Commission was  
18 very aware of this issue two years ago when it  
19 rejected MGE's attempt in its last rate case to  
20 implement a weather mitigating rate design.

21           The Commission stated at page 55 of its  
22 Report and Order, quote, "High fixed monthly customer  
23 charges tend to defeat customer efforts to reduce  
24 their bill by conserving natural gas. As a result,  
25 the Commission finds that the public interest is best

1 served by setting customer charges as low as  
2 reasonably possible."

3           The Commission went on to find that the  
4 current ratio between fixed and volumetric rate  
5 elements whereby MGE recovers 55 percent of its  
6 residential distribution revenues from fixed elements  
7 is appropriate.

8           And on page 57 of that order, the  
9 Commission stated that customers would not receive as  
10 much of a benefit from warmer than normal weather and  
11 would have less ability to lower their bills by  
12 conserving energy. The Commission stated, quote,  
13 "Such a result is contrary to good public policy.  
14 Nothing has changed. Such a result is still contrary  
15 to good public policy."

16           If incentives for energy efficiency and  
17 conservation are removed, we believe the Commission  
18 and all the parties should take an aggressive  
19 approach at implementing valuable programs to  
20 encourage energy efficiency and conservation to  
21 reverse the harmful effects of the proposed rate  
22 design changes.

23           A third reason to reject the revenue to  
24 coupling on a straight fixed variable rate design is  
25 that it shifts a portion of the residential revenue



1 requirement from large-volume users to low-volume  
2 users. For the low-income low-volume user who is  
3 already likely struggling to pay their bill, this  
4 shift could be devastating.

5                   And we're all aware of Senate Bill 179,  
6 now section 386.266 of the statutes. This is the  
7 legislation that gave the Commission the authority to  
8 approve adjustments outside of a rate case in  
9 response to increases and decreases in gas usage due  
10 to weather conservation.

11                   Under the statute, one important feature  
12 for a weather or conservation adjustment is the  
13 requirement for an annual true-up to remedy any over-  
14 or under-collections. The rate design changes  
15 proposed by Staff and MGE lack this protection.

16                   The statute also gives the Commission  
17 the specific authority to reduce the company's return  
18 to reflect the reduction of business risk. And the  
19 statute says the Commission cannot approve any such  
20 adjustment without rules in place.

21                   Not only do both the straight fixed  
22 variable rate design proposal and the weather  
23 normalization proposal lack annual true-up, but if  
24 approved, there are no rules in place to approve a  
25 weather normalization adjustment as required by law.

1 We urge the Commission to maintain the current rate  
2 design which it found to be just and reasonable just  
3 two years ago.

4           On the issue of an appropriate return on  
5 equity, if the Commission adopts the rate design that  
6 substantially removes earnings variability, it only  
7 makes sense to reflect that reduction in business  
8 risk in the company's approved return. MGE witness  
9 Mr. Hanley also recognizes the need to reduce the  
10 ROE. But if you maintain the current rate design  
11 structure, there's no reason to consider the risk  
12 reduction issue.

13           MGE also seeks a \$15.6 million  
14 adjustment for alleged uncollected revenue under the  
15 current rates. I really don't intend to spend much  
16 time on this issue during the hearing. It is  
17 essentially a legal argument and the law is clear,  
18 retroactive ratemaking is prohibited.

19           MGE also wants to establish an  
20 environmental response fund to force -- force  
21 ratepayers to pay for cleaning hazardous waste sites.  
22 The Commission rejected this type of proposal two  
23 years ago and it should reject it again. Southern  
24 Union and Western Resources have already worked out a  
25 liability agreement that will take care of this --

1 the cleanup costs without forcing customers to pay  
2 for something that is no longer used and useful.

3 MGE wants consumers to pay half a  
4 million into the fund with no matching shareholder  
5 dollars, but if MGE is successful in getting  
6 reimbursed from another party that is also  
7 responsible for cleaning the site, MGE wants to only  
8 give 50 percent back to the ratepayers. This  
9 proposal is extremely -- extremely lopsided, and  
10 consistent with the last time the Commission  
11 considered it, it should be rejected.

12 Regarding the Infinium software issue,  
13 Southern Union made a choice to switch to a new  
14 software knowing that MGE was still using a fully  
15 functional software that did not need to be replaced  
16 but they did it anyway. MGE's customers should not  
17 be held responsible for this and should not have to  
18 pay for two different software programs that do the  
19 same thing. Rejecting the software from inclusion in  
20 rates will send a signal to Southern Union not to be  
21 wasteful.

22 MGE also seeks to defer over 900,000  
23 that it claims were costs incurred as a result of the  
24 Emergency Cold Weather Rule. MGE's claiming as costs  
25 the difference between the normal 80 percent of

1 arrears reconnection fee and the Cold Weather Rule's  
2 50 percent reconnection fee. But the rule disallows  
3 costs MGE would have otherwise incurred absent the  
4 rule.

5 Absent the rule, MGE would not have  
6 collected 80 percent from every customer as it is  
7 assuming. Plus, the 900,000 does not appear to be  
8 offset by amounts that MGE did collect which would  
9 further reduce costs associated with this rule.

10 And the last issue I'll mention is the  
11 seasonal disconnect issue. This proposal attempts to  
12 remedy a specific problem, seasonal disconnects,  
13 through a one-size-fits-all approach. We believe  
14 that the proposed tariff language will force  
15 customers to pay for service they did not use  
16 regardless of whether they have a legitimate reason  
17 to disconnect service such as hospitalization or  
18 military obligations. We hope the Commission rejects  
19 this proposal.

20 Those are all the issues I will address  
21 in my opening remarks. I'll address these and  
22 remaining issues in my brief. Thank you.

23 JUDGE JONES: Thank you, Mr. Poston.

24 COMMISSIONER MURRAY: Judge, just one  
25 question.

1 JUDGE JONES: Commissioner Murray?

2 COMMISSIONER MURRAY: Mr. Poston, do you  
3 have a citation for the Report and Order that you  
4 quoted from?

5 MR. POSTON: I'm not aware -- you mean  
6 the case number?

7 COMMISSIONER MURRAY: Yes.

8 MR. POSTON: I don't have it with me  
9 right here. I imagine MGE would know the number.  
10 Somebody would.

11 MR. HACK: GR --

12 MR. POSTON: Sir?

13 MR. HACK: GR-2004-209.

14 MR. POSTON: GR-2004-209.

15 COMMISSIONER MURRAY: Thank you. That's  
16 all.

17 JUDGE JONES: Now we'll hear from the  
18 City of Kansas City.

19 MR. COMLEY: May it please the  
20 Commission. I'm Mark Comley. I represent the City  
21 of Kansas City in this case. And as it is done  
22 customarily in the previous rate cases filed by MGE,  
23 the City of Kansas City has appeared to show support  
24 for the Low-Income Weatherization Program which the  
25 city and MGE have partnered in providing for the area

1 in Kansas City and the counties in which Kansas City  
2 has some jurisdiction and MGE provides service.

3 Our sole witness on this is Mr. Robert  
4 Jackson. He has been a frequent witness before the  
5 Commission, and his recommendation is for you to  
6 reconsider the amount that you should direct MGE to  
7 contribute to the program.

8 I would want to point out to you,  
9 Mr. Jackson was originally scheduled to appear before  
10 the Commission on the 10th of January, and I've  
11 advised the parties of a conflict that's developed  
12 for him, and they have very generously agreed to have  
13 him appear today.

14 And I wanted to give that advice to the  
15 Commission in case there were any issues that you  
16 wanted to raise with him. We're gonna try to have  
17 him on today, but we will go ahead and submit the  
18 finer parts of that recommendation in the city's  
19 brief. Thank you.

20 JUDGE JONES: Commissioner Clayton has a  
21 question.

22 COMMISSIONER CLAYTON: Mr. Comley, I  
23 just wanted to ask, Mr. Jackson's position -- and  
24 we've heard from him on many different occasions so I  
25 apologize for asking this question -- but is his

1 charge simply low income and weatherization issues or  
2 does he -- does his office also have the charge of  
3 energy efficiency and conservation opportunities that  
4 may be out there as well?

5 MR. COMLEY: Yes, I think that covers  
6 that, and Mr. Jackson can give you a little bit  
7 better guidance on the extent of his duties. But,  
8 yes, I do think that his office handles not only low-  
9 income weatherization but any available energy  
10 efficiency and conservation program.

11 COMMISSIONER CLAYTON: Okay. Thank you.

12 JUDGE JONES: And now we'll hear from  
13 Midwest Gas Users Association.

14 MR. CONRAD: If your Honor please, we  
15 don't have a prepared opening statement to share with  
16 the Commission at this time. I think I might reserve  
17 to go on individual issues on several of the issues.  
18 We find ourselves in support of the Staff's position,  
19 although for very different reasons than those  
20 mentioned by Staff counsel.

21 I would at this point just simply, so  
22 the record is not left in that -- in that state, just  
23 comment that while I certainly agree that setting  
24 aside the issue where Staff witnesses may live, the  
25 concept that Staff has no particular bias or agenda

1 in a rate case and therefore is vastly trustworthy  
2 and much more so than any of the parties who have --  
3 who have actual pecuniary financial interests in the  
4 case is I think a little bit of a stretch. But I  
5 understand counsel arguing why his witnesses speak  
6 true and none others do.

7 In general, Midwest's position has  
8 always been that rates should follow how costs are  
9 incurred and cost causers should be cost payers. I  
10 think we've been pretty consistent with that over the  
11 years. Variable costs are so called because they  
12 vary and they vary with usage. Fixed costs are so  
13 called because they're fixed and they don't vary with  
14 usage.

15 It comes down to a matter of allocation.  
16 We have placed before the Commission a stipulation on  
17 class cost of service which we signed and do support,  
18 and at the appropriate time we would -- if the  
19 Commission chooses to take that up and ask questions  
20 about that at the appropriate time, then we would be  
21 prepared to address things in that stipulation, your  
22 Honor. But beyond that, I'll not burden the record  
23 this morning. Thank you.

24 JUDGE JONES: Thank you. Do we have an  
25 opening statement from UMKC, Jackson County and CMSU?



1                   MR. FINNEGAN: At this time, your Honor,  
2 just very briefly. We do support the Staff on the  
3 cost of capital issue. It's a very important issue  
4 in this case. We hope that the Commission in this  
5 case will consider more the impact on the ratepayers  
6 as well as the shareholders on effects of rate  
7 design -- I mean on cost of capital.

8                   And if the Commission does determine to  
9 follow the -- to come up with a flat rate rather than  
10 the fixed variable rates that we are -- whatever the  
11 rates we have now, which are not flat rate, that  
12 accordingly, the return on equity is reduced  
13 substantially because this, from what we hear from  
14 all of the testimony, that this is going to reduce  
15 the need for rate increases and the company's going  
16 to earn what it's allowed to earn. So in that  
17 particular case if that happens, we think it should  
18 be definitely near the lower end of the range of  
19 reasonableness. Thank you.

20                   JUDGE JONES: Thank you, Mr. Finnegan.  
21 And from Trigen?

22                   MR. KEEVIL: I would waive opening,  
23 Judge. Thanks.

24                   JUDGE JONES: All right. With that,  
25 then, we'll move to our first --

1                   COMMISSIONER CLAYTON: Can I ask just a  
2 couple of general questions?

3                   JUDGE JONES: Yes. Commissioner  
4 Clayton?

5                   COMMISSIONER CLAYTON: I know I'm  
6 getting on the judge's nerves by asking these  
7 questions. The reason why I want to ask just a few  
8 of these clarifying questions is because with all the  
9 local public hearings we have, I may miss a witness,  
10 and I know the parties aren't going to want to be  
11 held up.

12                   First of all, I wanted to ask the  
13 parties if a dollar amount value has been assigned to  
14 the seasonal disconnection issue, about how much  
15 revenue that seasonal disconnect charge would raise?  
16 Does anyone have any idea?

17                   (NO RESPONSE.)

18                   COMMISSIONER CLAYTON: We don't know?  
19 Will there -- a witness will know that, I assume?

20                   MR. SWEARENGEN: Perhaps.

21                   COMMISSIONER CLAYTON: Critical issue,  
22 huh? Okay.

23                   MR. POSTON: Commissioner, I believe  
24 Staff witness, Mr. Ensrud, I believe he may have been  
25 looking into that issue. He may -- and I'm not sure

1 when he's scheduled to testify.

2 MR. FRANSON: I'm sorry. I can't agree  
3 with that. I don't know what knowledge Mr. Poston  
4 may have, but Mr. Ensrud is not scheduled to testify  
5 on the rate design issue. It's a seasonal  
6 disconnect. I'm not sure if that was the same issue.

7 COMMISSIONER CLAYTON: That's exactly  
8 the issue.

9 MR. FRANSON: I'm sorry. I  
10 misunderstood.

11 MR. POSTON: Ms. Meisenheimer may also  
12 be able to testify on that dollar amount.

13 COMMISSIONER CLAYTON: Well, the  
14 seasonal disconnect issue is supposed to replace the  
15 monthly fixed charge if we adopt the new rate design,  
16 so I was assuming there would be a dollar amount that  
17 someone would know.

18 Mr. Swearengen, are the property tax  
19 issues that you-all claim are retroactive ratemaking,  
20 the same property taxes that are discussed in the  
21 property tax AAO that are also at issue in this case?

22 MR. SWEARENGEN: Let me consult and make  
23 sure. I don't want to give you bad information. The  
24 answer is no.

25 COMMISSIONER CLAYTON: They're

1 different -- different taxes. Okay. And who is  
2 the -- who is the company -- company witness on those  
3 issues?

4 MR. SWEARENGEN: Mr. Noack.

5 COMMISSIONER CLAYTON: Mr. Swearengen,  
6 on the environmental response fund, the only other  
7 example I think that would be comparable, I believe,  
8 is a nuclear decommissioning trust fund that we see  
9 in electric cases. Is this supposed to operate in  
10 the same fashion?

11 MR. SWEARENGEN: In somewhat the same  
12 fashion, yes.

13 COMMISSIONER CLAYTON: I mean without  
14 federal sanction, obviously. Are there any other  
15 examples of a -- of a fund similar to this?

16 MR. SWEARENGEN: Other than the  
17 decommissioning, the nuclear decommissioning fund?

18 COMMISSIONER CLAYTON: Yes.

19 MR. SWEARENGEN: Not that I can think of  
20 right now.

21 COMMISSIONER CLAYTON: Nothing else,  
22 okay.

23 MR. SWEARENGEN: Nothing that this  
24 Commission has dealt with. There may be in other  
25 jurisdictions, but if you're talking about what has

1     this Commission dealt with, the answer is that would  
2     be the only thing.

3                   COMMISSIONER CLAYTON:   Well, it's  
4     different in the fact the money would be separated  
5     out rather than just in an accounting mechanism; it's  
6     actually separated out into a fund, I believe, is the  
7     nature of it.

8                   MR. SWEARENGEN:   Right.

9                   COMMISSIONER CLAYTON:   So I was  
10    wondering if we'd had any other occasions where we've  
11    done that.   There's one other question that I had and  
12    I can't remember.   I'll just stop right there.   Thank  
13    you.

14                  JUDGE JONES:   Now, I realize Mr. Jackson  
15    is testifying today out of turn.   I forget, did it  
16    matter whether he went first or did he need to go  
17    after someone else?

18                  MR. SWEARENGEN:   Well, we'd like to get  
19    our cost of capital witness on and off today.   He  
20    needs to be out as well, and so I'm prepared to call  
21    him at this time.

22                  MR. THOMPSON:   We would prefer to do  
23    Mr. Jackson first.

24                  MR. FRANSON:   I don't think he's here  
25    yet, is he, Mark?

1                   MR. COMLEY: He won't be here until  
2 11:30.

3                   JUDGE JONES: Staff, serious, you have  
4 an interest in whether or not Mr. Jackson goes on  
5 first or are you just kidding around?

6                   MR. THOMPSON: I'm not kidding around,  
7 Judge. I think it would make more sense to take him  
8 first and then start the cost of capital because you  
9 don't know how long that's gonna go.

10                  JUDGE JONES: But he's not here.

11                  MR. THOMPSON: But evidently he's not  
12 here, so we yield, then, to Mr. Hanley.

13                  JUDGE JONES: Go ahead and start with  
14 Mr. Hanley.

15                  MR. SWEARENGEN: Thank you. And given  
16 the fact that I just a few minutes ago made an  
17 opening statement that covered the cost of capital  
18 issue, I don't intend to make another more  
19 abbreviated opening statement at this time. I'm sure  
20 the Commission and the law judge remember what I said  
21 about that issue.

22                  JUDGE JONES: We do, and thank you.

23                  MR. POSTON: And Judge, I just got word  
24 from Ms. Meisenheimer that she has, in fact,  
25 calculated that seasonal disconnect dollar amount and

1 so she has that if needed.

2 COMMISSIONER CLAYTON: Thank you.

3 JUDGE JONES: Mr. Hanley, will you raise  
4 your right hand, please?

5 (THE WITNESS WAS SWORN.)

6 DIRECT EXAMINATION BY MR. SWEARENGEN:

7 Q. Would you state your name for the  
8 record, please?

9 A. Frank J. Hanley, H-a-n-l-e-y.

10 Q. By whom are you employed?

11 A. AUS Consultants.

12 Q. And what is the nature of the business  
13 of AUS Consultants just briefly?

14 A. Well, AUS Consultants is a -- obviously,  
15 as the name indicates, a consulting firm specializing  
16 in various services to the public utility industry.  
17 My particular area, of course, involves a ratemaking  
18 aspect.

19 Q. Now, have you caused to be prepared for  
20 purposes of this proceeding certain direct, revised  
21 rebuttal and surrebuttal testimony in question and  
22 answer form?

23 A. Yes, I have.

24 Q. And do you have copies of that testimony  
25 with you this morning?

1           A.       I do.

2           Q.       I believe the reporter has been given  
3   copies and the company has indicated that,  
4   Mr. Hanley, that your direct testimony should be  
5   Exhibit No. 001, your revised rebuttal testimony 002,  
6   and your surrebuttal testimony Exhibit No. 003.

7                   Let me ask you this question: With  
8   respect to your direct testimony, are there any  
9   changes or corrections that need to be made with  
10  regard to that testimony?

11          A.       Yes, there are, Mr. Swearengen. I  
12  believe I indicated to you that the -- in what is  
13  marked as schedule FJH 1, page 3 is incorrect somehow  
14  in the reproduction process. Page 4 got in twice as  
15  supposedly page 3 and page 4, and I have provided you  
16  prior to the hearing the correct page 3.

17                  MR. SWEARENGEN: Judge, I have that and  
18  whatever your pleasure is, we can do. We can mark  
19  that as a separate exhibit if you want or it can be  
20  simply substituted for -- in schedule FJH 1 to  
21  Exhibit 1, whatever you ask.

22                  JUDGE JONES: Does anyone have an  
23  objection to it being substituted?

24                   (NO RESPONSE.)

25                  JUDGE JONES: Then we'll substitute as



1 page 3.

2 MR. SWEARENGEN: Okay. And I'll hand  
3 that out.

4 BY MR. SWEARENGEN:

5 Q. Mr. Hanley, are there any other changes  
6 that you need to make with respect to your direct  
7 testimony, Exhibit 1?

8 A. Yes. On -- again, on schedule FJH 1,  
9 page 5, in note six there is an incorrect reference  
10 on the first line, it says "PG Energies," it should  
11 be "MGE's."

12 Q. And again, for the record, what schedule  
13 is that?

14 A. Schedule FJH 1, page 5 in note 6, the  
15 first line.

16 Q. Yes.

17 A. And also the same correction in note 7,  
18 on line 1 and line 4. In each of those instances, it  
19 should be "MGE," not "PG Energy." And that would  
20 complete all of the corrections that I have with  
21 regard to Exhibits 001, 002 and 003.

22 Q. With those corrections, then, if I asked  
23 you the questions that are contained in those  
24 exhibits, would your answers today under oath be the  
25 same?

1           A.       Yes.

2           Q.       And would those answers be true and  
3 correct to the best of your knowledge, information  
4 and belief?

5           A.       Yes.

6                   MR. SWEARENGEN: And with that, your  
7 Honor, I would offer into evidence Exhibits 1, 2 and  
8 3 and tender the witness for cross-examination.

9                   JUDGE JONES: Any objection to  
10 Exhibits 1, 2 and 3?

11                  MR. THOMPSON: No.

12                  JUDGE JONES: Seeing none, Exhibits 1, 2  
13 and 3 are admitted into the record.

14                   (EXHIBIT NOS. 1, 2 AND 3 WERE RECEIVED  
15 INTO EVIDENCE AND MADE A PART OF THE RECORD.)

16                  JUDGE JONES: With that, we'll move to  
17 cross-examination by the Staff of the Commission.

18 CROSS-EXAMINATION BY MR. THOMPSON:

19           Q.       Good morning, Mr. Hanley.

20           A.       Good morning, sir.

21           Q.       Mr. Hanley, you do not have a Ph.D.  
22 degree, do you?

23           A.       I do not.

24           Q.       And you do not have a master's degree,  
25 do you?

1           A.       I do not. I do possess a certified rate  
2 of return analyst designation.

3           Q.       In your more than 300 cases and dockets  
4 in which you have testified and which you list in  
5 appendix A to your direct testimony, I wonder if you  
6 could tell me how many cases you testified on behalf  
7 of a company rather than the Commission or the public  
8 or an intervenor?

9           A.       Well, that would be most of the  
10 instances. I have appeared in years past in an  
11 ad hoc capacity as Staff to the Delaware Public  
12 Service Commission, the Arizona Public Service  
13 Commission, and I have testified before the Alaska  
14 Commission involving oil pipeline rates on behalf of  
15 other than the carriers. In other words, for some  
16 independent shippers which I suppose you could look  
17 at as intervenors.

18          Q.       Thank you, sir. Isn't it true that  
19 Missouri Gas Energy, in fact, is simply Southern  
20 Union Company?

21          A.       Taking literally what you have asked me,  
22 my answer would be no. It's a clearly distinct and  
23 separate division of. And when I say that, I say  
24 that in the context that its assets are indeed  
25 separately identifiable. And so it is within a

1 portfolio of assets of Southern Union and the rate of  
2 return, of course, in this proceeding, as in every  
3 other proceeding, will be applied to that rate base,  
4 and that's the risk to where the capital invested is  
5 put and that's what we should look to.

6 Q. Now, Mr. Hanley, isn't it true that  
7 Missouri Gas Energy has no separate legal existence  
8 from Southern Union Company?

9 A. It's true that it has no separate legal  
10 existence --

11 Q. Thank you, sir.

12 A. -- but it -- it is true, however --

13 Q. Judge?

14 A. -- that assets are identifiable.

15 JUDGE JONES: Just -- let me just say  
16 this to everyone. We're starting at 9:30 every day  
17 this week, and to the witnesses and advise your  
18 witness's counsel, just answer the question and allow  
19 your attorney to bring out whatever it is you would  
20 have otherwise added to that answer. That will make  
21 for a quicker hearing. So go ahead.

22 MR. THOMPSON: Thank you, Judge.

23 BY MR. THOMPSON:

24 Q. Isn't it true, Mr. Hanley, that Southern  
25 Union Company has an identifiable capital structure?

1           A.       Yes.

2           Q.       Do you have any reason to believe that  
3   the capital structure as reported by Staff witness  
4   David Murray in his true-up direct testimony is not  
5   accurate for Southern Union Company?

6           A.       No.

7           Q.       Are you aware of any instances in which  
8   this Commission has used a hypothetical capital  
9   structure?

10          A.       Yes.

11          Q.       What are those instances?

12          A.       Well, I'd have to look now, but I do  
13   recall an instance -- I can't give you the citation  
14   without digging perhaps in my bag -- but it was in a  
15   circumstance where I believe the Commission felt that  
16   the equity ratio of the applicant utility was too  
17   high and needed to be reduced.

18          Q.       I'm wondering if you could give me at  
19   least a ball park idea of when that decision was  
20   issued?

21          A.       Off the top of my head, without looking,  
22   I would think that was in the 1990's.

23          Q.       Thank you. Now, you're being paid to  
24   testify today, aren't you, sir?

25          A.       Well, I'm being paid by my firm. I get

1 no direct compensation from the company.

2 Q. And --

3 A. And I have no vested interest --

4 Q. As far as --

5 A. -- in the outcome.

6 Q. -- you know, is your firm being paid by  
7 the company for your services?

8 A. Yes.

9 Q. Do you know what your firm is being paid  
10 for your services?

11 A. Not in total, no. It depends on how  
12 much time I spend.

13 Q. How much have you billed as of today?

14 A. I don't know off the top of my head.

15 Q. So you have no idea what's been billed  
16 for your services as of today?

17 A. You know, Mr. Thompson, I'm involved in  
18 a lot of things. I would be speculating and I choose  
19 not to speculate.

20 Q. Well, we certainly don't want you to  
21 speculate. Who's your contact at Missouri Gas  
22 Energy?

23 A. Well, I have two contacts, principally  
24 Mr. Hack and Mr. Noack.

25 Q. Do you think Mr. Hack would know how

1 much his company has paid your company for your  
2 services?

3 A. Yes, but I don't know if he knows off  
4 the top of his head. You can ask him.

5 Q. I guess we'll find out when he's on the  
6 stand.

7 A. Yes, sir.

8 Q. Are you familiar with the recent  
9 ratemaking decisions of this Commission?

10 A. Familiar? I have -- I have read several  
11 of the recent orders, two of which you mentioned  
12 during your opening statement, yes.

13 Q. So you are familiar with the concept of  
14 the zone of reasonableness that this Commission has  
15 applied in its recent ratemaking decisions?

16 A. Oh, I am, yes.

17 MR. THOMPSON: No further questions.

18 JUDGE JONES: Thank you. Do we have  
19 cross-examination from the Office of Public Counsel?

20 MR. POSTON: Yes, thank you.

21 CROSS-EXAMINATION BY MR. POSTON:

22 Q. Good morning.

23 A. Good morning, sir.

24 Q. In your direct testimony you discuss a  
25 proxy group of companies that you selected to gain

1 insight in the market-based common equity rate for  
2 MGE, correct?

3 A. Yes, two groups.

4 Q. And you indicate, I believe it's in your  
5 surrebuttal testimony, that six out of the 11 have  
6 some form of revenue normalization adjustment clause;  
7 is that correct?

8 A. Revenue decoupling mechanisms, yes, some  
9 type, yes.

10 Q. And have you researched the six  
11 companies to determine whether they operate in a  
12 deregulated or otherwise different regulatory  
13 environment from that which MGE operates here in  
14 Missouri?

15 A. Some do and some don't. AGL does, but  
16 not all. I think if you were to look at what has  
17 been designated schedule FJH 36, which, of course, is  
18 part of Exhibit 003 --

19 Q. That's your surrebuttal testimony,  
20 correct?

21 A. Yes, sir. I believe they're fairly  
22 explanatory notes for each of the companies  
23 indicated.

24 Q. And so what -- what are the different  
25 regulatory environments that you've found with these



1 six companies, first starting with AGL?

2 A. I'm sorry, I don't understand your  
3 question.

4 Q. Of these six, the six that you say have  
5 these type of clauses, what is the regulatory  
6 environment? Are they deregulated? I mean, how many  
7 of these are in a deregulated environment?

8 A. Well, I guess you have to define for me  
9 what you mean by deregulated. You mean are they not  
10 under any price regulation by the regulatory agency?  
11 I don't think that's the case.

12 If you talk about rate plans and where  
13 in some instances they do not have the ability to  
14 come back into the Commission for, say, three years  
15 illustratively, and could be at -- somewhat at risk,  
16 there's that, but I don't know of any instance where  
17 they're completely, forever and a day, not under the  
18 regulatory control of the respective Commission.

19 Q. And you had mentioned, I believe it was,  
20 AGL. What did you find when you researched them  
21 about their environment, regulatory environment?

22 A. Well, basically, they have a good and  
23 progressive regulatory environment. I've indicated  
24 they do, in fact, have in place straight fixed  
25 variable rates, and let me just look, if I can, at my

1 notes. Oh, and, well, when they previously had -- I  
2 hope I'm not volunteering or -- I don't want to get  
3 in trouble here with the judge.

4 Q. Go ahead. Go ahead.

5 A. But they previously had a weather  
6 normalization adjustment clause, but upon the  
7 implementation of the straight fixed variable rates,  
8 that WNA ceased. So I think that's sort of in  
9 harmony with what Missouri Gas Energy is requesting  
10 in this case.

11 In other words, if the straight fixed  
12 variable goes into place, they're not then asking for  
13 the weather normalization adjustment as well. That  
14 would be foregone in the event of the Commission's  
15 approval of the straight fixed variable.

16 Q. It's my understanding that -- that the  
17 AGL, they operate -- and when I say deregulated, I  
18 guess I was meaning they -- they use some sort of  
19 like a gas marketer; is that -- is that correct?

20 A. I believe that's correct, yes, sir.

21 Q. And of your -- your six companies, have  
22 you reviewed the rate designs of these companies?

23 A. Only to the extent indicated in -- in  
24 conjunction with Exhibit 003 as discussed and as  
25 mentioned previously as laid out in schedule FJH 36

1 as to some type of protection mechanisms, but all the  
2 intricacies, if you will, of rate design, the  
3 mechanics, how precisely each one works in detail,  
4 no, that would go well beyond the scope of my  
5 expertise and certainly goes beyond what I need to  
6 know in order to make accurate judgments insofar as  
7 the cost of capital is concerned.

8 Q. And what specifically did you review?  
9 Did you review tariffs, orders?

10 A. Well, my firm and someone in particular  
11 who works for me, keeps records for the American Gas  
12 Association with regard to various rate mechanisms,  
13 so that was a principal source that we get from --  
14 from the participating companies.

15 And we also subscribe to Regulatory  
16 Research Associates who provide information with  
17 regard to rate case activity and also rate design  
18 issues. And between those two, provides a wealth, a  
19 virtual encyclopedia of information with regard to  
20 rate design mechanisms.

21 Q. So you specifically did not review the  
22 tariffs or the orders approving those tariffs for  
23 these companies?

24 A. I specifically did not review the actual  
25 tariffs themselves, but rather the summation about

1    what has been approved by the regulatory Commission,  
2    what type of tariff it is and the essence of how it  
3    works, not in intricate detail, however.

4           Q.       Did you research your proxy, your six  
5    companies to determine whether the state commissions  
6    that authorize those rate designs factored a  
7    reduction in business risk into their decisions?

8           A.       Well, yes, and my general experience is,  
9    is that over the years, there has largely been a  
10   recognition of a reduction in --

11          Q.       I'm asking you what you specifically  
12   reviewed.

13          A.       I'm sorry. I'm sorry. Maybe -- would  
14   you -- could you ask me again, please?

15          Q.       When you researched your proxy  
16   companies -- well, my question was, did you research  
17   your proxy companies to determine whether the state  
18   commissions that authorized the rate designs factor  
19   reduction of business risk into their decisions?

20          A.       Well, I attempted to and I find that in  
21   virtually every instance they're somewhat ambiguous,  
22   but my general sense is, is that there is and has  
23   been some recognition even if not explicitly  
24   quantified.

25          Q.       So did you review the orders of these

1 commissions?

2 A. Not all of them, no. As I -- as I say,  
3 that would be quite an undertaking, but I have  
4 reviewed some of them, yes.

5 Q. Can you identify any order where the  
6 State Commission considered business risk,  
7 specifically considered it in their order?

8 A. Well, business risk is -- is always  
9 considered. I mean, are you asking me in some --

10 Q. Let me -- let me change that. Are you  
11 aware of any order for your six companies where the  
12 State Commission specifically reduced risk because of  
13 the change in business risk associated with the  
14 revenue design that they approved?

15 A. No. The only thing that really comes to  
16 mind of what I did review was with regard to Atlanta  
17 Gas Light, of course, which is AGL, which, of course,  
18 the quid pro quo was for the weather normalization  
19 adjustment to go away.

20 MR. POSTON: Okay. That's all the  
21 questions I have. Thank you.

22 JUDGE JONES: We'll have questions from  
23 the bench now, beginning with Commissioner Murray.

24 QUESTIONS BY COMMISSIONER MURRAY:

25 Q. Good morning.

1           A.       Good morning, Commissioner.

2           Q.       I don't have many questions for you. On  
3 the short-term debt issue, you added 50 basis points  
4 to the LIBOR rate of 4.97. Why did you add the 50  
5 basis points? Would you explain that?

6           A.       Well, because -- yes. That happened to  
7 be very close to -- fairly similar to the  
8 differential actually paid and the three-month LIBOR  
9 rate experienced by Southern Union, and it seemed a  
10 realistic assumption to make a similar adjustment,  
11 not exactly, as I recall without -- sorry -- without  
12 looking, I think the actual experience at the time  
13 for Southern Union was 57 basis points, and I simply  
14 used 50.

15          Q.       So you were getting closer to the actual  
16 experience of Southern Union at the time?

17          A.       Yes.

18          Q.       You've made an adjustment based on a  
19 risk factor of lack of protection from the vagaries  
20 of weather. How does MGE suffer from lack of  
21 protection from the vagaries of weather in a way that  
22 would warrant an adjustment for that risk?

23          A.       Okay. I'll answer that in two parts:  
24 First, any LDC, and in particular, MGE, suffers  
25 without this type of a protection particularly seems

1 to be pretty much a trend in recent years.

2                   Whether it's global warming or not, I  
3 don't know, but when weather is warmer than normal,  
4 whatever normal has been defined to be in the rate  
5 proceeding in which the level of consumption was  
6 anticipated to occur, and when revenues are then  
7 recovered only on actual consumption by the  
8 customers, of course, weather is normal -- warmer  
9 than normal, less revenues are going to be derived  
10 based upon those authorized tariff rates than had  
11 been anticipated.

12                   And of course, that tends to contribute  
13 in large measure, not entirely, to an inferior level  
14 of revenues, and as a result, inferior level of  
15 earnings at the bottom line.

16                   The second part of that is that I  
17 acknowledge that if such a clause were in place, no  
18 adjustment -- upward adjustment would be required.  
19 What I'm saying, Commissioner is, is that in the  
20 absence of any protection through a WNA or a straight  
21 fixed variable rate design, in other words, the  
22 current status quo, an upward adjustment would have  
23 to be made upon any common equity cost rate derived  
24 from the proxy LDCs simply because the majority of  
25 those LDCs do, in fact, have various types of

1 protection, including weather normalization  
2 adjustment clauses.

3 And as a result, their lessening of risk  
4 is reflected in those market data so that if we were  
5 then trying to take data -- market data derived from  
6 those companies and apply it to MGE but not make such  
7 an adjustment or through a WNA, then you have to  
8 increase it because it would remain -- continue to  
9 remain more risky vis-a-vis the proxies.

10 Q. So how many of those proxies have  
11 straight fixed variable rate design, do you know?

12 A. Yes, we can determine that. I will try  
13 to direct you, if we go to -- if I may, just a  
14 moment. Okay. I'm not finding it. Bear with me,  
15 Commissioner, please.

16 Q. Sure.

17 A. Okay. So if we look -- so, of the final  
18 six after the elimination of Cascade and Peoples,  
19 New Jersey Resources, Northwest --

20 Q. Which document are you --

21 A. -- Piedmont -- I'm actually comparing  
22 two different ones. I was looking at schedule FJH 36  
23 which is part of Exhibit 003. I believe that's the  
24 way it works, accompanying it.

25 And then comparing the indicated



1 mechanisms, those that are indicated as yes against  
2 the six companies, the six companies being Laclede,  
3 NUI Corp, Northwest, Piedmont, WGL and New Jersey  
4 Resources. So the answer is, is that four out of the  
5 six have some type of mechanism.

6 Q. And which -- which states are they  
7 located in?

8 A. Well -- well, New Jersey, of course,  
9 speaks for itself. NUI Corp -- no, not NUI Corp.  
10 Northwest is -- Oregon has such a clause, Piedmont,  
11 South Carolina and Tennessee and WGL which is, of  
12 course, Washington Gas, that would be in Maryland.

13 Q. And so in those states there is the use  
14 of the fixed rate -- I'm getting confused.

15 JUDGE JONES: Variable fixed.

16 THE WITNESS: Well, they have  
17 different -- different names. You know, they call  
18 them different things, but what I call is -- a more  
19 generic term is a rate decoupling mechanism, so where  
20 you're decoupling the fixed charges from the  
21 volumetric design regardless of what they call it,  
22 you know.

23 BY COMMISSIONER MURRAY:

24 Q. Is it -- it could be -- excuse me -- it  
25 could be somewhat of a different rate design than

1 exactly what is proposed here; is that correct?

2 A. They could be slightly different but  
3 conceptually they're the same. They all intend to  
4 recover fixed charges through, you know, a fixed  
5 mechanism rather than through -- through the actual  
6 usage of -- of gas.

7 COMMISSIONER MURRAY: Okay. Thank you.

8 JUDGE JONES: Commissioner Clayton?

9 QUESTIONS BY COMMISSIONER CLAYTON:

10 Q. Good morning.

11 A. Good morning, Commissioner.

12 Q. I'll move to the side so you can see me.  
13 Your testimony suggests that if the Commission adopts  
14 the rate design that you've been discussing here this  
15 morning, that it would be appropriate to reduce the  
16 return on equity component by 25 basis points; is  
17 that correct?

18 A. Yes, sir.

19 Q. Okay. And could you explain to me how  
20 you quantify 25 basis points?

21 A. Good question, Commissioner. Yes, I can  
22 tell you that. I have experience that really goes to  
23 extremes, okay? I once volunteered before the New  
24 York Commission 25 basis points for a weather  
25 normalization adjustment clause. And how did I get

1 the 25 basis points? It was judgment, okay?

2 The New York Commission rejected the  
3 25 basis points that was offered on a platter in  
4 order to allow a WNA on a trial basis. And they said  
5 well, we understand that it will tend to stabilize  
6 revenues, but we don't see a necessary correlation of  
7 how it's going to stabilize earnings, okay? So they  
8 didn't take the 25 basis points that was offered.

9 Now, I often don't agree with Commission  
10 decisions, but I really didn't agree with that one  
11 because I think that it does, and common sense tells  
12 us that it -- that it does. If you tend to stabilize  
13 revenues, it may not be on a parity, dollar for  
14 dollar, but you are going to stabilize --

15 Q. How long ago would you say --

16 A. That was in the late '80s.

17 Q. In the late '80s?

18 A. Late '80s. Now -- now, there is a  
19 subsequent case in Connecticut that I'm aware of and  
20 I was not a witness in the case, and the Connecticut  
21 Commission, how they arrived at it, I don't know, but  
22 quantified such a clause at -- the value of such as  
23 25 basis points.

24 Q. How long ago was that?

25 A. Oh, golly, stretching my memory. This

1 is 2007. I would say that was in the late '90s.

2 Q. Okay. So we've got some dated -- dated  
3 cases here. I mean, one is potentially 20 years ago  
4 and one is potentially ten years ago?

5 A. Probably a little less, but yes. I  
6 understand, right within --

7 Q. Okay. Well, let's -- let's focus on the  
8 New York case where they rejected the 25 basis  
9 points. And you suggested that the New York  
10 Commission wasn't convinced that -- that rates would  
11 be stabilized to warrant such a reduction in ROE,  
12 that was their position?

13 A. Well, let me restate, if I may, what --  
14 what I believe their position was. It was my  
15 suggestion that if they permitted the requested  
16 weather normalization adjustment clause to go into  
17 effect, that a reduction in common equity cost rate  
18 of 25 basis points seemed to be warranted because I  
19 contended that there would be a stabilization, if you  
20 will, of revenues and hence, in earnings. Maybe not  
21 to the same degree, but there had to be some benefit  
22 fall-out on earnings.

23 They said -- they agreed that it would  
24 tend to stabilize earnings, but they disagreed that  
25 there was any necessary correlation -- I mean to

1 revenues, would stabilize revenues, but they  
2 disagreed that there would be any necessary  
3 correlation to stabilizing earnings.

4 The Connecticut Commission, as I recall,  
5 believed what my proposition --

6 Q. Before we go to Connecticut, because I  
7 don't want to -- I don't want to get too deep into  
8 these things, my question is -- and I think I  
9 understand the analysis by the New York Public  
10 Service Commission.

11 Have you had an opportunity to review  
12 the company in question since that rate design was  
13 implemented to evaluate over the last 20 years  
14 whether or not its earnings and revenues stabilized  
15 because of that rate design?

16 A. I believe that -- yes, I believe that  
17 they have.

18 Q. Have you reviewed them? Let me ask that  
19 first question.

20 A. I've been a witness for the --

21 Q. For that utility?

22 A. -- company, yeah. And as a matter of  
23 fact, I'm working on testimony that's gonna be filed  
24 later this month for the same company.

25 Q. How many times do you think you've --

1     since that original case in the 1980's, how many  
2     times have you testified on behalf of that utility?  
3     I don't need an exact figure. I just want some  
4     context for the reason that you would have to  
5     study the --

6             A.     In that jurisdiction?

7             Q.     Uh-huh.

8             A.     Maybe five times.

9             Q.     Five times. Okay. And so that -- being  
10    engaged by that utility has given you an opportunity  
11    to study earnings and revenues that the company's  
12    experienced under rate design?

13            A.     I think so. And I think that it  
14    definitely has -- has helped them. Does it obviate  
15    the need for rate cases, no.

16            Q.     Has the rate -- has the rate -- I  
17    understand. I understand. Forgive me, let me -- let  
18    me ask my questions and then if you want to  
19    elaborate, we'll do that, but has the rate design in  
20    that New York utility example been used since the  
21    late 1980's?

22            A.     Consistently for the same company --

23            Q.     Yes.

24            A.     -- is that implied in your question?

25            Q.     Yes.

1           A.       Yes.

2           Q.       Okay.  So the company's been operating  
3   under that straight fixed variable cost?

4           A.       No.  No, no, no.  Whether normalization  
5   adjustment clause.

6           Q.       It's a weather normalization?

7           A.       They are now in -- I hope I don't have  
8   to mention the company because they haven't filed the  
9   case yet, but they are now considering -- are going  
10   to request a similar type clause as being sought by  
11   MGE --

12          Q.       Okay.

13          A.       -- now.

14          Q.       So we're not talking about the straight  
15   fixed variable rate design, we're talking about a  
16   weather normalization surcharge or clause --

17          A.       Yes.

18          Q.       -- that would be a rider?

19          A.       Yes, sir.

20          Q.       Okay.  So that's different than what  
21   we're talking about on this specific rate design?  I  
22   guess the example of the straight fixed variable rate  
23   design is different?

24          A.       It's different, yes.

25          Q.       Okay.  So is it your testimony that the

1 25-basis-points reduction is for either method or is  
2 it different for the methods that the company's  
3 proposing? And I apologize for -- I'm kind of  
4 rounding about here in many different ways. I see --

5 A. Well --

6 Q. -- one proposal is the straight fixed  
7 variable, the second proposal is having some sort of  
8 weather normalization adjustment. Is it 25 basis  
9 points for both or is it different?

10 A. Well, as I understand it, both are not  
11 being requested here. And in effect, what I'm really  
12 doing is saying the straight fixed variable, if  
13 permitted to go into effect, really has an impact of  
14 35 basis points? Because the 15 -- the 15 basis  
15 points upward, if there was no WNA, came off of the  
16 25 basis points for the WNA, that would have brought  
17 my recommendation down to 11.60, and then I took  
18 another ten, okay?

19 So really, what I'm saying is that  
20 vis-a-vis the proxies, when you go back to square  
21 one, I'm saying that the straight fixed variable is  
22 indeed worth somewhat more than the weather  
23 normalization because it gives you an opportunity,  
24 not a guarantee, but an opportunity to recover -- a  
25 better opportunity to recover your fixed costs.



1           Q.       That 35 basis points, how was that  
2       number determined?

3           A.       By judgment in truth.  Because there's  
4       no way in God's earth that you can precisely  
5       quantify.  There is, you know, and necessarily has to  
6       be informed expert judgment.  But using the 25 basis  
7       points worth for weather normalization adjustment  
8       that there is some precedent in Connecticut,  
9       notwithstanding New York's prior contention --

10          Q.       Would --

11          A.       -- and just taking an extra ten.

12          Q.       Would that basis-point change vary by  
13       state or by utility or would it just be a straight  
14       35-basis-points reduction?

15          A.       Well, I guess it depends on what -- what  
16       experts in each instance testify and whatever the  
17       Commission finds and decides.

18          Q.       Well, if you're the expert, would it  
19       vary?  If you were the expert testifying, all things  
20       being equal, would it be 35 basis points for moving  
21       to that type of rate design across the board in  
22       general?

23          A.       I would think that would be a good  
24       estimate for what I consider to be a standard typical  
25       straight fixed variable.  But, now, I want to be

1 clear that I'm not -- I wouldn't say that if they  
2 said we keep the WNA in place and we want straight  
3 fixed variable. That's a -- that's a different story.

4 I'm saying just the -- in lieu of the  
5 WNA, weather normalization adjustment, if we have the  
6 straight fixed variable, it's worth 35. I haven't  
7 really had the situation where we're gonna have the  
8 double -- the double whammy.

9 Q. Why would you have -- why would you have  
10 both? Could you give me an example when you'd have  
11 both an instance of a straight fixed variable rate  
12 design and a weather normalization adjustment? Why  
13 would you need both?

14 A. Well, both would be better than one.

15 Q. How -- if you have a straight fixed  
16 variable rate design, how does weather impact  
17 revenues of the company?

18 A. Well, as I understand -- I'm not a rate  
19 design expert, mind you -- but as I understand,  
20 weather will still have some degree of impact.

21 Q. How?

22 A. To the extent it varies from the norm.

23 Q. But if the -- if the revenues are raised  
24 by a straight fixed cost, regardless of usage, why  
25 would weather have an impact on the company's

1 revenues?

2 A. Well, if 100 percent, then I would agree  
3 with you, but I don't think they all recover 100  
4 percent of the fixed costs.

5 Q. Are you aware of what the proposals are  
6 in this case?

7 A. Not in detail, no.

8 Q. Okay. If you're not aware of the rate  
9 design in detail, how can -- how can we rely on the  
10 25 or 35-basis-points reduction? How do we know that  
11 that is an accurate reflection if you're not aware of  
12 the rate designs that are being discussed here today?

13 A. Well, I think you can rely upon it based  
14 on candor and my experience. I don't have to know  
15 the intimate level of detail about rate design  
16 because that's a whole other area of expertise that I  
17 don't profess to have.

18 But based on the actual experience that  
19 I do have with other companies and with other  
20 commissions and how they've reacted, I'm making a  
21 judgment that it's worth more than just what a WNA is  
22 worth.

23 Q. Can you -- how many cases have you  
24 testified in where a straight fixed variable rate  
25 design were 100 percent of distribution costs

1 replaced in a fixed customer charge? How many cases  
2 would you say you've testified where that rate design  
3 was contemplated?

4 A. I don't believe that I have. I'm aware  
5 of others.

6 Q. So this would be a first?

7 A. Where I personally am the witness, yes.

8 Q. Okay. Is it possible that --  
9 considering that it's your first, would it be  
10 possible that because weather would be removed from  
11 the equation, that more basis points could be taken  
12 from your ROE recommendation to accurately reflect  
13 the risk profile of the company? Is it possible,  
14 considering it's your first time?

15 A. Well, no, I don't think it's possible  
16 because if 25 is the value of the WNA, we are taking  
17 that already out of the equation and then plus ten,  
18 so we're saying is the total value if it takes into  
19 account weather and recoupment of fixed costs,  
20 there's -- you know, there's an additional ten or a  
21 total of 35 basis points.

22 Q. How many cases in the last 12 calendar  
23 months have you testified on behalf of a utility?  
24 Let's say gas utility. I don't know if you get into  
25 other sectors but...

1           A.       I'm just trying to think.

2           Q.       Has it been a good year or a bad year  
3 for work?

4           A.       Well, for work it's been a good year.  
5 I've been doing a lot of oil pipeline work as well.

6           Q.       Okay.

7           A.       Gas cases, probably four.

8           Q.       Oh, just four in the last 12 months?

9 Okay. And do you recall in those four cases the  
10 recommended ROE that you recommended? That's kind of  
11 redundant, the recommended ROE that you recommended?

12          A.       Well, they certainly vary depending  
13 upon the capital market conditions at the time.

14          Q.       Do you recall -- do you recall what you  
15 recommended in each case?

16          A.       Precisely, no, but I would say ranging  
17 from pretty much 11 to 12 percent, roughly.

18          Q.       Have you ever recommended anything less  
19 than 11 percent for a natural gas distribution  
20 company?

21          A.       Yes.

22          Q.       When and where did that occur?

23          A.       Oh, I don't -- I couldn't tell you right  
24 off the top of my head, Commissioner, but, yes,  
25 depending upon --

1           Q.       Recently within the last couple of years  
2 or would it have been 20 years ago?

3           A.       Oh, within the last few years, yes.

4           Q.       And were you -- were you -- in that case  
5 were you testifying on behalf of the company or  
6 someone else?

7           A.       The company.

8           Q.       But you don't recall which company that  
9 was?

10          A.       I don't, no.

11          Q.       Could you, after today, is that  
12 something that -- would you mind supplementing the  
13 record, just the -- naming the company and the  
14 jurisdiction in which you recommended less than 11  
15 percent ROE for common equity?

16          A.       I will try to do that, yep.

17          Q.       Great. You mentioned at the start of  
18 your testimony, and I apologize for not thoroughly  
19 reviewing this portion of your testimony, but you're  
20 a certified rate of return analyst --

21          A.       Yes, sir.

22          Q.       -- is that correct? What -- what  
23 college education did you have, the underlying -- and  
24 I know it was a few years ago, but were you in  
25 finance or accounting?

1           A.       Well, yes, both finance and accounting,  
2     but -- and it requires a minimum number of years  
3     actually working in the field of public utility  
4     ratemaking, and then a comprehensive examination by  
5     the Society of Utility and Regulatory Financial  
6     Analysts.

7           Q.       That's a private organization that does  
8     the certification?

9           A.       Yes.

10          Q.       Do -- is that a -- does it have members  
11     that are in the public sector?

12          A.       Absolutely.

13          Q.       And private sector?

14          A.       Yes.   Yes.

15          Q.       It does?

16          A.       Absolutely.

17          Q.       What is the minimum amount of time to be  
18     certified that you have to work in the field?

19          A.       Well, unless it has changed, it used to  
20     be four years.   I'm not sure at the moment.

21          Q.       Okay.   And the society conducts an  
22     evaluation?   You actually have a test or --

23          A.       Yes, yes.

24          Q.       Okay.   How long ago would you have been  
25     certified?

1           A.       I think since early 1991 or '2.

2           Q.       Lastly, I want to go back to weather  
3 just for a moment. Is weather -- weather variations,  
4 are those the -- one of the most significant risk  
5 factors that a natural gas distribution company will  
6 face?

7           A.       Well, it's certainly very -- very  
8 significant.

9           Q.       What -- would you first -- I guess,  
10 would you say it is -- it is a -- would you agree  
11 that it is a significant factor?

12          A.       It is a significant factor.

13          Q.       Can you state whether it is the most  
14 significant factor?

15          A.       In my -- well, probably. I mean --

16          Q.       What would you rank up with or just  
17 beneath weather as other risk factors for a natural  
18 gas utility?

19          A.       Regulatory risk.

20          Q.       What does that mean?

21          A.       Well, it means that a utility is -- a  
22 star shining or a star falling, in large measure  
23 depends upon the regulatory environment and  
24 legislatures and so forth. If they preclude or  
25 refuse to consider mechanisms that can help or afford



1 better opportunity for a utility to actually achieve  
2 what is authorized, then, of course, that can have a  
3 significant impact on the end result.

4 Q. Okay. What would be next as a risk  
5 factor?

6 A. Oh, well, certainly conservation.  
7 Use -- less use based on volumetric rate design and  
8 reduced usage combined with, of course, as we already  
9 indicated, weather, has been very devastating to many  
10 LDCs.

11 Q. Okay. Any -- any other significant risk  
12 factors that you use when evaluating what the ROE  
13 ought to be?

14 A. Well, when evaluating what the ROE ought  
15 to be, we look at proxy companies and then try and  
16 make judgments for differences such as was done in  
17 this case by myself.

18 It's -- unless there is something public  
19 made available with regard to quality or lack thereof  
20 of management, some unique problems, quality of  
21 service which I understand is not an issue for this  
22 company, things like that certainly have an impact as  
23 well.

24 Q. I understand you're gonna do a  
25 comparison of companies, and I think I was asking the

1 question in the sense that when you do compare the  
2 companies, you're comparing the risk factors faced by  
3 each of those companies in evaluating how an -- how  
4 an individual utility would stand in the marketplace  
5 in attracting capital. Now, is that an accurate way  
6 to reflect your analysis?

7 A. I think that it is a fair assessment and  
8 I would just add, however, that by looking at a  
9 number of factors, such as the bond rating and so  
10 forth, where we know from information provided by the  
11 bond rating agencies that their assessments take into  
12 account both qualitative and quantitative factors of  
13 every sort.

14 Q. Is the quality of service -- if a  
15 company is providing high quality of service, what  
16 does that do to your ROE analysis? Does it cause it  
17 to go up or cause it to go down, all things being  
18 equal?

19 A. It depends. If there's a reason to be  
20 uniquely aware of -- for instance, suppose you had a  
21 company that has a very high quality of service and  
22 it's not recognized in the regulatory regime that it  
23 operates under and is disadvantaged vis-a-vis other  
24 companies operating under other regulatory regimes,  
25 that wouldn't be well and investors wouldn't take it

1 well.

2 Q. That would be more of a regulatory risk  
3 factor rather than -- I guess that could fall under  
4 both; do you agree with that?

5 A. I believe so, yes, sir.

6 Q. Okay. Okay. Do you believe -- did you  
7 do an analysis of MGE or Southern Union management,  
8 and if so, what was your conclusion?

9 A. Is that a two-part question of --

10 Q. Well, I guess, did you -- you've listed  
11 management as being part of the risk profile analysis  
12 in evaluating an ROE, so I was assuming that you did  
13 a partial analysis on management to determine whether  
14 there was any additional risk that would be  
15 applicable to the company. Maybe I misunderstood  
16 that.

17 A. Well -- well, perhaps and perhaps not.  
18 I'm not sure. But -- but I'll say this: Unless  
19 there is something that stands out and there isn't  
20 anything negative that stands out with regard to this  
21 company or indeed any of these others that I'm aware  
22 of, of the proxies, so I think they all operate  
23 pretty good ships, so to speak, with regard to  
24 quality of service.

25 And so -- but as far as -- I think you

1 mentioned Southern Union, I'm looking at this just in  
2 terms of Missouri Gas Energy, not Southern Union,  
3 because that's -- management is -- of the collective  
4 enterprise really relates to vastly a different kind  
5 of entity than a gas distribution company.

6 Q. In summary, if the Commission were to  
7 adopt the straight variable -- straight fixed  
8 variable cost rate design where 100 percent of the  
9 distribution costs go into a fixed cost rather than  
10 it being based on volumetric rates, would you agree  
11 with me, yes or no, that in that instance weather is  
12 removed from the risk factor calculation?

13 A. Yes.

14 Q. Would you also agree with me that  
15 conservation in energy efficiency programs are  
16 removed from the equation?

17 A. Yes.

18 Q. Would you also agree that that is a  
19 positive regulatory step and that the regulatory risk  
20 associated with the company would be reduced?

21 A. Yes.

22 Q. You've suggested that management does  
23 not -- does not pose any sort of risk addition  
24 because it's either quality management or it doesn't  
25 make the radar so there's no additions for risk

1 associated with management; would you agree with  
2 that?

3 A. Yes.

4 Q. You also agree that if the company  
5 provides quality of service, there's no additional  
6 risk associated with that factor?

7 A. Additional risk? Well, no. I mean, in  
8 terms of the quality of service, there's no -- no --  
9 I mean, it's good service as far as I know, so  
10 there's no extraordinary --

11 Q. Doesn't increase the risk of the  
12 company, there's no risk that the company is going to  
13 be punished for bad service, I guess, if I were to  
14 phrase it that way?

15 A. I would hope not.

16 Q. Yes, okay. Last one that you mentioned  
17 was bond rating and we haven't talked about this.  
18 Does the bond rating associated with MGE or -- and  
19 I'm not sure how the bonds are set up, if any. Does  
20 that rating of the company cause any additional risk  
21 in your estimation?

22 A. Well, Commissioner, I need to clarify  
23 something. First of all, MGE has no bond rating, no  
24 bonds outstanding, no identifiable capital structure  
25 of its own. So when we speak about that with regard

1 to MGE, there has been discussion focusing upon  
2 Southern Union.

3 Southern Union bond rating is based upon  
4 a recent downgrading of late November of 2006,  
5 November 29th, I believe, got downgraded to the  
6 bottom of investment grade category, a triple B  
7 minus, by Standard & Poor's, and it's now categorized  
8 as a midstream company which is a high business risk  
9 venture.

10 And so I believe that any type of  
11 comparison of bond rating to a quality gas  
12 distribution operation such as MGE and Southern Union  
13 just isn't appropriate. First of all, the bottom of  
14 investment grade bond rating is --

15 Q. I'm sorry, what is inappropriate? I  
16 didn't catch what was inappropriate.

17 A. Yeah, any comparison of the Southern  
18 Union bond rating would not be appropriate, I don't  
19 believe, as applying or inferentially even, as  
20 appropriate to MGE a quality gas distribution  
21 operation because the bond -- the Southern Union  
22 current bond rating is the very bottom of investment  
23 grade category.

24 And that's a dangerous place for a  
25 utility -- if we talk about just a gas distribution

1 utility -- to be, because one rating notch down puts  
2 it into what we can refer to as a junk bond category,  
3 and that would make it, in tight capital markets,  
4 difficult, if not impossible, to raise capital --  
5 viewed as a stand-alone that had that situation, to  
6 raise capital when necessary. And of course, we know  
7 a public utility such as Missouri Gas Energy needs to  
8 have available to it all the capitals required when  
9 it's required, not just when it's convenient.

10 Q. So it sounds like the bond rating causes  
11 some concern for you in terms of assigning additional  
12 risk to the company because of the company's decision  
13 to be a midstream company?

14 A. It -- yes, it does.

15 Q. It does. Okay.

16 A. It does.

17 Q. Is it possible for you to hypothetically  
18 set out the first five or six risk factors that you  
19 suggested from the company makeup as it is as a  
20 midstream company? Is it possible to evaluate MGE as  
21 if it stood alone as a natural gas distribution  
22 company?

23 A. Oh, I think so and I think I've done  
24 just that. I've done that by --

25 Q. Okay. So, yes. My question is if

1     you -- if you separate it out as a stand-alone  
2     natural gas distribution company and remove the  
3     factors of it becoming a midstream company, it  
4     sounded to me like all the risk factors suggested  
5     that MGE was not a very risky investment because  
6     of -- if we adopt this straight fixed variable rate  
7     design. Do you agree with that?

8             A.       I agree with it. However, if you're  
9     going to look at it that way, I think you've got to  
10    look at it in terms of capital structure as well,  
11    which would be the capital structure that I recommend  
12    that contains 46 percent equity which puts it on par  
13    with these proxy companies from which we make these  
14    observations.

15            Q.       So if you were to put the capital  
16    structure up at a hypothetical level, assuming that  
17    we adopt this rate design, wouldn't you agree that  
18    MGE as a natural gas distribution company would be  
19    less risky and would warrant a lower ROE than what  
20    you've -- than what the average would be in the  
21    industry?

22            A.       No, because I've worked from the  
23    industry average and looked -- and looked at these  
24    proxy companies, and their capital structure is  
25    similar, virtually identical to that which I adopt



1 and recommend. And the cost rate that I recommend is  
2 derived from those market data of those companies.

3 It puts it much more on par with these  
4 companies than presuming that this high risk  
5 midstream organization, Southern Union, is how a -- a  
6 good and solid gas distribution operation ought to be  
7 financed. It's dangerous for the reasons mentioned  
8 in a prior response to you, Commissioner.

9 Q. Do any of those comparable companies you  
10 just referenced have a straight fixed variable rate  
11 design?

12 A. Yes.

13 Q. Which companies were those?

14 A. The ones I discussed with Commissioner  
15 Murray. In the record -- they should be in the  
16 record. I believe they were New Jersey Resources,  
17 Northwest, Piedmont and WGL Holdings.

18 COMMISSIONER CLAYTON: Okay. Thank you  
19 very much for your time.

20 THE WITNESS: You're welcome.

21 QUESTIONS BY JUDGE JONES:

22 Q. I just have a couple of questions,  
23 Mr. Hanley. You mentioned that --

24 A. Oh, I'm sorry. It was the judge. I  
25 thought it was another one of the attorneys. I was

1 looking around. I'm sorry.

2 Q. You mentioned that the bond rating for  
3 Southern Union was recently downgraded?

4 A. Yes, sir.

5 Q. Was that in response to the acquisitions  
6 that Southern Union has made?

7 A. Well, yes, financed largely with debt  
8 and getting more and more away from the utility  
9 business, if you will, into this midstream --

10 Q. Now, I don't have a whole lot of  
11 experience with this and I'm sure you have quite a  
12 bit more, but what bonds normally -- isn't there a  
13 negative reaction to any move or acquisition that a  
14 company makes, kind of like a watch -- we're gonna  
15 down-rate you while we watch and see whether or not  
16 you made a prudent decision? Does that happen quite  
17 often?

18 A. You mean by the bond rating agency?

19 Q. Yes.

20 A. Well, in this instance, no. Actually,  
21 it was quite the reverse. They had been on credit  
22 watch. They were removed from credit watch at the  
23 time they were downgraded, so they went from a triple  
24 B to a triple B minus and taken off credit watch. So  
25 the watching is over, the triple B minus is a solid

1 bottom of investment grade rating which is a bad  
2 place to be for a real utility which Southern Union  
3 isn't.

4 Q. Okay. And one last question: If I were  
5 an MGE customer and I was so happy with their service  
6 that I wanted to invest in them and I went to a  
7 broker and asked them, "Hey, I want to invest in  
8 MGE," how would I do that?

9 A. Well, the bottom line is you -- you  
10 can't -- you can only do it indirectly and that would  
11 be by investing in Southern Union. However, with  
12 Southern Union's stated goal of really getting out, I  
13 think it's just a question of time based on their  
14 pronouncements of their CEO, Mr. Lindemann, before  
15 they're totally out of the business.

16 So I'd be a little wary about investing,  
17 if I wanted to invest in a gas distribution utility,  
18 of sinking my money into Southern Union, because when  
19 I invest, I'm looking forward.

20 Investing is expectational, have  
21 expectations of the future. My expectation of the  
22 future is Southern Union won't be in the gas  
23 distribution business, it will be somebody else,  
24 whether it's National Grid or whoever, will wind up  
25 the ultimate owner at some point.

1 Q. Owner of MGE?

2 A. Yes, sir.

3 JUDGE JONES: Okay. I don't have  
4 anything else. Does anyone have any recross?

5 MR. THOMPSON: None from Staff.

6 JUDGE JONES: And Office of Public  
7 Counsel?

8 MR. POSTON: Yes, thank you.

9 CROSS-EXAMINATION BY MR. POSTON:

10 Q. Mr. Hanley, how long have you been  
11 testifying on rate of return, how many years?

12 A. 34.

13 Q. Okay. So you testified on rate of  
14 return before you were certified in '92?

15 A. Yes, sir.

16 Q. I want to clarify something. You had  
17 replied, I believe, to Commissioner Murray and to  
18 Commissioner Clayton that four of your proxy  
19 companies had a straight fixed variable rate design.  
20 And when you say that, are you saying that they have  
21 a rate design that recovers 100 percent of the nongas  
22 costs into a fixed rate?

23 A. I cannot guarantee at the moment that  
24 it's 100 percent, but I think if it isn't 100 in  
25 every case, it's largely or mostly.

1           Q.       And WGL was one of the companies you  
2 mentioned, correct, WGL Holdings?

3           A.       Well, yes, that's the parent company,  
4 the Washington Gas Light, Maryland jurisdiction.

5           Q.       And Washington Gas has jurisdictions  
6 in -- or they serve the jurisdictions of Washington,  
7 D.C., Virginia and Maryland, correct?

8           A.       Yes, they do.

9           Q.       And so of those three, you're saying  
10 only the Maryland one has a -- has a rate design that  
11 you would characterize as a straight fixed variable?

12          A.       Yes, they have requested similar rate  
13 design in the District of Columbia. The case is on  
14 file at this time, it hasn't been set for hearing  
15 yet. And I know for a fact that they're going to  
16 request one -- or I'm sorry, that, in fact, that they  
17 have requested one in Virginia and that hasn't yet  
18 come to hearing.

19          Q.       Can you turn to your schedule FJH 36,  
20 please?

21          A.       Okay.

22          Q.       And if you could read the footnote 10 to  
23 yourself?

24          A.       Okay.

25          Q.       Now, isn't it true that the Maryland

1 Washington Gas does not actually recover 100 percent  
2 of the nongas charges into a fixed rate? What they  
3 have is a rate design that addresses variations in  
4 weather?

5 A. Well, it's a bit more than that. It's  
6 just not a -- it's a revenue normalization  
7 adjustment. It addresses more than that. As it  
8 says, it stabilizes the distribution charge revenues  
9 received from Maryland customers.

10 Q. As a result of changes in --

11 A. "Deviations in customer usage caused by  
12 variations in weather."

13 Q. How would you define straight fixed  
14 variable?

15 A. How would I define it is, it's a  
16 mechanism that decouples from volumetric consumption  
17 by customers and provides the ability to collect  
18 fixed charges for providing the service but it's not  
19 volume-related.

20 Q. So when you refer to straight fixed  
21 variable, are you referring to a rate design that  
22 recovers 100 percent nongas costs in a fixed rate?

23 A. Well, hopefully 100 percent. I'm sure I  
24 don't know -- again, I'm not -- it's not my area of  
25 expertise, but I would assume it could be designed to

1 permit some portion less than 100 percent.

2 Q. Okay. So when you say, though, that  
3 four of your proxy companies have a straight fixed  
4 variable -- variable rate, you're not saying that  
5 those four collect 100 percent of their nongas costs  
6 in a fixed rate?

7 A. Well, no, I'm not saying that. For  
8 example, if you look at footnote 8 on the same page  
9 of FJH 36, it's saying there with regard to Northwest  
10 that, "The mechanism coverage from a partial  
11 decoupling of 90 percent of residential and  
12 commercial gas usage to a full decoupling of 100  
13 percent," so obviously they are now 100 percent but  
14 they hadn't -- had not been.

15 Q. And just one last thing: Commissioner  
16 Clayton walked you through various risk factors.  
17 Would you agree that eliminating losses due to  
18 customers who disconnect in summer would also reduce  
19 risk?

20 A. Well, yes. I don't know if it would be  
21 significant, but -- of course, I don't have any idea  
22 of how significant that is, but I guess the old  
23 adage, every little bit helps.

24 MR. POSTON: Thank you. That's all I  
25 have.

1 JUDGE JONES: Do we have  
2 cross-examination from Midwest Gas Users Association?

3 MR. CONRAD: Yes, your Honor, thank you.  
4 Very briefly.

5 CROSS-EXAMINATION BY MR. CONRAD:

6 Q. Mr. Hanley, Commissioner Clayton, I  
7 think, asked you a little bit about quality of  
8 service. Do you recall that?

9 A. Yes, I do.

10 Q. I take it that you subscribe to the idea  
11 that a public utility should have another standard of  
12 quality of service than keep the customer base sullen  
13 but not rebellious?

14 A. Could you ask me that again, please?

15 Q. Try to. I take it you have some other  
16 standard of quality of service for a public utility  
17 than keeping the customer base sullen but not  
18 rebellious?

19 A. I'm not sure how to -- I'm not sure I  
20 still understand that. It's not my goal to try and  
21 keep them happy, sullen or rebellious but to simply  
22 make recommendations based on the economic and  
23 financial facts. It's not my concern if they're  
24 sullen or rebellious or happy.

25 Q. Well, would you agree with me that the



1 job of the public utility is to provide high quality  
2 of service?

3 A. Yes, sir, and I would also add the word  
4 dependable.

5 Q. Okay. So we'll add dependable in that.  
6 And I take it, then, that you would somehow factor  
7 that into your analysis of the rate of return that  
8 should be awarded?

9 A. Well, I think I answered that in  
10 response to Commissioner Clayton. The only way -- I  
11 mean, I'm not in the management audit business and  
12 the only way I would really have an awareness of --  
13 of anything along those lines would be either through  
14 a bond rating agency or a regulatory order if they  
15 find some particular fault. And that would then be  
16 reflected in the market prices paid by investors and,  
17 hence, reflected in the conclusions that I would draw  
18 which are deduced from those.

19 Q. Now, you've mentioned, I think, just to  
20 pack that just a tiny bit, that you were not sure  
21 what your total compensation for this case would be  
22 because you didn't know how long it would take,  
23 right?

24 A. Well, that's -- that's part of it. I  
25 don't know when --

1           Q.       I understand that. Did you -- did you  
2 answer that question that way, though?

3           A.       Well, I don't remember exactly what I  
4 said other than the fact that I couldn't say off the  
5 top of my head what I'd billed to date. I know  
6 because this has been litigated, we've been through  
7 three phases of direct testimony, rebuttal testimony,  
8 surrebuttal testimony, preparation for the hearings  
9 and now being here today. What that all totals up  
10 to, I don't know, and I said I chose not to  
11 speculate. If --

12          Q.       Do you have a billable rate per hour,  
13 sir?

14          A.       I do.

15          Q.       What is that rate?

16          A.       \$250.

17          Q.       Do you have multiple billable rates?

18          A.       Well, not for myself but other members  
19 in my organization.

20          Q.       Let me ask you this, then: When you  
21 quote for a public utility a rate, do you quote them  
22 one rate to do an average job, a higher rate for a  
23 really great job, and a really -- 10 or 25 percent  
24 higher rate if you really want a superb job or do you  
25 just quote the one rate?

1           A.       Just the one rate.

2                   MR. CONRAD:  Thank you.

3                   JUDGE JONES:  I take it that's all you  
4 have, Mr. Conrad?

5                   MR. CONRAD:  It is, thank you, Judge.

6                   JUDGE JONES:  Is there any recross?  
7 We'll move on now to redirect.

8                   MR. FINNEGAN:  I have --

9                   JUDGE JONES:  I'm sorry?

10                  MR. FINNEGAN:  I have just a few  
11 questions.  Actually, I think it's cross because we  
12 didn't get to cross.

13                  JUDGE JONES:  Well, just ask him  
14 questions.

15                  MR. FINNEGAN:  Okay.  Well, it's not  
16 that important.

17 CROSS-EXAMINATION BY MR. FINNEGAN:

18           Q.       The first question:  The term straight  
19 fixed variable rate design, you did not coin that  
20 term, did you?

21           A.       I did not, sir, no.

22           Q.       All right.  If you had, would you have  
23 not called it a flat rate?

24           A.       I don't -- I don't -- I don't know.  
25 It's not my area of expertise.  I couldn't coin the

1 best name for it. I assume that that's a pretty good  
2 name since it's used pretty much around the country  
3 and also by state commissions and also by the Federal  
4 Energy Regulatory Commission. That makes it good  
5 enough for me.

6 Q. Isn't fixed variable an oxymoron?

7 A. I don't know.

8 Q. And isn't a flat -- isn't this a flat  
9 rate?

10 JUDGE JONES: You've got to move on. I  
11 don't really care what it's called and I don't want  
12 to -- I don't care what it's called.

13 MR. FINNEGAN: Well, I'm having  
14 difficulty and I think other people are determining  
15 what to -- what to call it.

16 JUDGE JONES: Well, you know what it  
17 does, right?

18 MR. FINNEGAN: It's a flat rate, yes, I  
19 do. Okay.

20 JUDGE JONES: Okay. Then it doesn't  
21 matter what it's called.

22 MR. FINNEGAN: Okay.

23 BY MR. FINNEGAN:

24 Q. You indicated that you testified before  
25 33 state public commissions in your direct testimony?

1           A.       Yes.

2           Q.       And how many LDCs have you testified on  
3   behalf of?

4           A.       I don't know.  Quite a few over the  
5   years.

6           Q.       Have you ever testified on a consumer  
7   side?

8           A.       You mean --

9           Q.       In an LDC case?

10          A.       On a consumer side?

11          Q.       Yes.

12          A.       No.  I have testified as a Staff witness  
13   many years ago on an ad hoc basis but not on a -- for  
14   a consumer agency.

15          Q.       How about intervenors or anyone else in  
16   these cases?

17          A.       When you say "these cases," could you --

18          Q.       Well, LDC cases --

19          A.       LDC cases?

20          Q.       -- that you've been involved in.

21          A.       No, sir, not in LDC cases.

22                   MR. FINNEGAN:  That's all the questions.

23                   JUDGE JONES:  Thank you.  Is there any  
24   other recross -- or cross or questions?

25                   (NO RESPONSE.)

1 JUDGE JONES: With that, then, we'll  
2 move to redirect.

3 MR. SWEARENGEN: Thank you, Judge.

4 REDIRECT EXAMINATION BY MR. SWEARENGEN:

5 Q. Mr. Hanley, let me take you back to some  
6 questions that you were getting from Commissioner  
7 Clayton which I think really goes to the heart of the  
8 matter that we're discussing here this morning.

9 I think he asked you a question, or do  
10 you recall him asking you whether or not you had  
11 separated out or tried to separate out Missouri Gas  
12 Energy from Southern Union Company; do you recall  
13 that?

14 A. I do, yes, sir.

15 Q. And I think you went from there into a  
16 discussion about how you looked at your two proxy  
17 groups of local gas distribution companies to  
18 determine a return on equity; do you recall that?

19 A. Yes.

20 Q. And just briefly, can you summarize for  
21 the Commission, when you did that, what ROE number  
22 you came up with and then how you made adjustments to  
23 that to get to your 11.75 recommendation? Because I  
24 think the record got a little confused at that point.

25 A. Yes. And in responding now, I want the

1 record to show that I'm referring to schedule FJH 26,  
2 page 2 of 25. I ran through application of the same  
3 models as discussed in my direct testimony. Of  
4 course, this is being part of the rebuttal which is  
5 Exhibit No. 002.

6 As shown there, based upon the two proxy  
7 groups of companies on line 6, I arrived at a cost  
8 rate before any adjustment of 11.31 percent. I then  
9 made an upward adjustment due to Missouri Gas  
10 Energy's small size. And small size, I'm looking at  
11 the rate base as the judgment for the size because  
12 that's the risk to which we are talking about and to  
13 which the rate of return is applied. That, vis-a-vis  
14 the proxy companies, requires a minimum adjustment of  
15 30 basis points.

16 I then show on line 7 B an increase of  
17 15 basis points for protection due to vagaries of the  
18 weather. In other words, assuming that there was no  
19 protection, no weather normalization adjustment  
20 clause, no -- in other words, the current status quo  
21 were to remain an upward adjustment of 15 basis  
22 points should be in effect, and that then aggregated  
23 11.76. And I said the recommendation would be 11.75  
24 percent.

25 I then acknowledged, in the context of

1 surrebuttal testimony, that if a WNA were put in  
2 place, the 15 basis points would then necessarily  
3 have to go away, as they say, which would then reduce  
4 the recommendation to 11.60 percent. So that would  
5 then give the full value of 25 basis points impact to  
6 a WNA protection.

7 I then said, well, if the WNA goes away,  
8 but a straight fixed variable comes into place, in  
9 effect, there's not only that 25 but an additional  
10 ten basis points which would then reduce the  
11 recommendation from 11.6 down to 11.50 percent. So  
12 that's how I get there.

13 And then on schedule 3, I just want the  
14 record to be clear also of -- I'm sorry. Page 3 of  
15 schedule FJH 26, I provided for informational  
16 purposes only, calculations based upon proxy groups  
17 of three and six gas distribution companies. And the  
18 reason I did that is to be consistent with more  
19 current information regarding the proxy companies.

20 In other words, due to acquisition and  
21 merger circumstances that did not -- not exist at the  
22 time of the preparation of my direct testimony, I  
23 made similar calculations for -- the group of four  
24 became three because I excluded Cascade from that  
25 group. And then out of the larger group of eight, it



1   went down to six because I excluded Cascade and  
2   Peoples since they are in the process of being  
3   acquired by -- well, Cascade by MDU Resources and  
4   Peoples by WPS Resources, respectively. And so I  
5   didn't think they were appropriate proxies any  
6   longer.

7                   But I arrived at essentially the same  
8   conclusion of -- of common equity cost rate prior to  
9   adjustment for either WNA or straight fixed variable  
10  rate design as discussed.

11           Q.       And I think you said in response to a  
12  question from Commissioner Clayton that four of those  
13  companies in your proxy group have some sort of a  
14  straight fixed variable rate design?

15           A.       Or a revenue decoupling mechanism, yes.

16           Q.       Okay. And so from that standpoint,  
17  should the Commission award MGE in this case that  
18  type of a rate design, they would be comparable --  
19  those companies would be comparable to what MGE would  
20  then be; is that a fair statement?

21           A.       Yes. That's why I don't think it would  
22  be proper to deduct, you know, without first  
23  considering the fact that they have, in large  
24  measure -- by "they," I mean the proxy group, have  
25  similar type protections. So it wouldn't be

1 appropriate to take the whole bite of the value since  
2 the marketplace for those companies really reflects  
3 the benefit of the rate design already in place.

4 Q. Now, back to Commissioner Clayton's  
5 question about did you separate out MGE from Southern  
6 Union Company on the capital structure side, did you  
7 look at the same proxy group of companies to  
8 determine an appropriate capital structure for MGE as  
9 a stand-alone entity?

10 A. I did, yes, and that they're virtually a  
11 capital structure that I recommended falls dead,  
12 smack right -- right on where they average out to be.

13 Q. Okay. And I think you said also in  
14 response to a question from Commissioner Clayton that  
15 the Southern Union bond rating should not be applied  
16 to MGE. Can you say why?

17 A. Well, yes -- well, for basically two  
18 reasons: One, Southern Union because it is now  
19 viewed as a midstream high business risk operation,  
20 its bond rating is at the bottom of investment grade,  
21 triple B minus.

22 And as I believe I did say, but if not,  
23 I'll clarify, that kind of a bond rating, if it were  
24 applicable to a stand-alone gas distribution utility,  
25 would be a very precipitous place to be because one

1 additional downgrade would drop it out of the  
2 triple B category which is the bottom of investment  
3 grade, into the BB, that's two capital B's, and  
4 that's considered by analysts and investors generally  
5 to be in the junk bond, very high-risk, speculative  
6 type of investment.

7           That is not a good place for a gas  
8 distribution utility to be because when capital is  
9 needed to provide proper investment for quality  
10 service to customers, it needs the ability to raise  
11 that capital at all times, even in tight capital  
12 markets. And experience shows us that in tight  
13 capital markets, it sometimes is extraordinarily  
14 difficult, always costly and sometimes impossible to  
15 raise capital when you're in the BB bond rating  
16 category.

17           Q.       In response to a question from  
18 Commissioner Clayton, you described Southern Union  
19 Company as a midstream company. Could you define  
20 that term or tell us what you meant by that? What is  
21 a midstream company?

22           A.       Well, I won't make my own. I'll tell  
23 you what Standard & Poor's says about it. They say,  
24 "The midstream gas industry and the United States  
25 provides an essential link between upstream producers

1 of natural gas and the delivery of natural gas  
2 products to end user markets.

3 "Being in the middle of the commodity  
4 chain, the sector is characterized by cyclical  
5 operations that are subject to volatile cash flow.  
6 Midstream players suffer volatility, not only because  
7 they're exposed to input and output prices that may  
8 not be closely correlated, but also because of  
9 competition, types of contracts with customers and  
10 volatility and throughput volumes due to cyclical  
11 demand.

12 "As a result, companies in this sector  
13 have business profile scores ranging from seven to  
14 nine which is very high risk." And it says,  
15 "Standard & Poor's Ratings Services views the  
16 midstream natural gas sector as having high business  
17 risk."

18 Q. You said that Standard & Poor's has  
19 given a triple B minus rating to Southern Union  
20 Company; is that correct?

21 A. Yes, sir.

22 Q. Is that what a -- what I would call a  
23 utility bond rating or is that -- how would you  
24 respond to that?

25 A. Well, in this sense, no, it isn't

1 because now that they're categorized midstream, the  
2 Standard & Poor's financial guidelines that they use,  
3 and that I have actually, just to keep the record  
4 clear, set forth in schedule FJH 2, page 14 of 15 of  
5 Exhibit No. 001, those guidelines are not any longer  
6 applicable to Southern Union. Their own Standard &  
7 Poor's analyst that had been in contact with Staff  
8 basically specified this, that those risk profiles no  
9 longer applied.

10                   What that means to me is that when you  
11 attempt to account for risk difference, it's okay to  
12 do it between real utilities that still fall within  
13 these guidelines, but it's really misleading to  
14 attempt to make a bond rating adjustment such as  
15 30 basis points or something, assuming that it's the  
16 difference between the triple B utility that fits  
17 under these financial guidelines of Standard &  
18 Poor's, versus Southern Union that no longer does.

19           Q.       The Public Counsel asked you some  
20 questions about the companies that make up your proxy  
21 group, and I think he used the term a couple of times  
22 to describe them, deregulated entities. Do you  
23 recall that?

24           A.       Yes.

25           Q.       Is it accurate to suggest that those

1 companies in your proxy group are deregulated?

2 A. No.

3 Q. And why not?

4 A. Well, because they are very much  
5 regulated. They're still subject to review and  
6 approval of their mechanisms, they still have the  
7 opportunity, regardless of whether they have straight  
8 fixed variable or not, although I assume it will be a  
9 lot less frequently that they'll have to apply for  
10 rate increases which is a good thing. But they're  
11 still very much under the auspices and the regulatory  
12 commissions to which they are responsible.

13 Q. And is the commodity that they sell  
14 still regulated?

15 A. Yes.

16 Q. Just a couple more questions. I think  
17 Mr. Thompson asked you about your -- the recent  
18 Commission decisions involving cost of capital were a  
19 zone of reasonable -- reasonableness concept was  
20 discussed. Do you recall that? He asked you if you  
21 were familiar with that.

22 A. I believe I said, "Oh, yes, I am."

23 Q. And what is your understanding of that  
24 zone of reasonableness concept that the Commission  
25 has articulated?

1           A.       Well, I think exactly as Mr. Thompson in  
2 his opening statement indicated. It's pretty much  
3 100 basis points around the average of recent --  
4 recent awards. But I would note, for example, that  
5 the 9.60 percent recent award of the third quarter of  
6 2006 to a gas distribution operation was, by the New  
7 York Public Service Commission, it's not an average  
8 at all. It was one company, Central Hudson Gas and  
9 Electric Company, to its -- to its operations.

10                   And what's interesting to note, however,  
11 is -- and has to seriously be taken into account by  
12 this Commission, I believe, when -- if they're going  
13 to continue to look at this range, Central Hudson is  
14 under a three-year rate plan. They use a  
15 forward-looking future rate year in setting -- in  
16 setting rates. They have a revenue -- I'm sorry --  
17 an earnings sharing mechanism, and it's important to  
18 note that no sharing or --

19                   MR. THOMPSON: Your Honor, I'm going to  
20 object. This goes far beyond the question that was  
21 asked.

22                   JUDGE JONES: Well, I remember during  
23 those questions he was instructed to answer his  
24 questions specifically without elaborating and that I  
25 would allow his counsel to give him an opportunity to

1 elaborate, so I'm gonna let him do that. Your  
2 objection is overruled.

3 THE WITNESS: It's important to note  
4 that while the 9.6 was the specified return, no  
5 sharing of the return on equity begins until 10.6  
6 percent. And then there's an incremental sharing  
7 between 10.6 percent and 11.6 percent that is to be  
8 shared equally between ratepayers and shareholders.  
9 And then any earnings on equity between 11.6 percent  
10 and 14 percent would be shared 65 percent to  
11 ratepayers and 35 percent to shareholders.

12 So without any sharing at all under this  
13 incentive mechanism not beginning before 10.6  
14 percent, and with a future rate year, a three-year  
15 rate plan, with an automatic increase in July of 2007  
16 and again in July of 2008, I don't think focusing  
17 only on 9.6 percent is entirely appropriate at all.  
18 And if you're going to use a return benchmark, I  
19 think the place to start with is a minimum of 10.6  
20 percent which is where sharing begins.

21 BY MR. SWEARENGEN:

22 Q. And given that, how would you  
23 characterize where your recommendation falls with  
24 regard to the zone of reasonableness concept?

25 A. Well, if we look in the context of being



1 the eternal optimist of my recommendation of 11.5,  
2 assuming the straight fixed variable is approved, we  
3 go from -- 10.6 would put it at 9.6 to 11.6, and it  
4 falls within that band, albeit, on the high side, but  
5 still within the band of reason.

6 Q. One last question: With regard to that  
7 25-basis-point adjustment that you indicated was  
8 appropriate, if the Commission were to adopt the  
9 straight fixed variable rate design, Commissioner  
10 Clayton asked you if it was possible to reduce it  
11 more than 25 basis points, and what was your answer?

12 A. Well, I said, in effect, I've really  
13 given a recognition of 35 basis points to the  
14 straight fixed variable, and so it is more than 25.  
15 It was done incrementally, but it's important to keep  
16 in mind that it doesn't necessarily appear that way  
17 at first blush because a number of the proxy  
18 companies have such mechanism in place, and I'm  
19 really taking the difference, and so that in the  
20 aggregate we're really allowing for 35 basis points.

21 MR. SWEARENGEN: That's all I have.  
22 Thank you.

23 JUDGE JONES: Okay. And if there are no  
24 more questions for Mr. Hanley, you may step down.

25 THE WITNESS: Thank you, your Honor.

1 JUDGE JONES: At this time we're going  
2 to take a lunch break for an hour. That will put us  
3 back here at 1:40. After that, I see -- I believe  
4 Mr. Jackson has arrived. We'll take his testimony  
5 right after lunch.

6 MR. SWEARENGEN: And may Mr. Hanley be  
7 excused?

8 JUDGE JONES: Yes, he may. And also I  
9 want to bring this up. The Chairman has questions  
10 for Mr. Hack. He's not here today -- the Chairman  
11 isn't. I'm assuming Mr. Hack is here today, though?

12 MR. SWEARENGEN: Mr. Hack is here.

13 JUDGE JONES: Did he intend on leaving  
14 after today or is he going to be around?

15 MR. SWEARENGEN: Mr. Hack will not go  
16 anywhere without my consent.

17 JUDGE JONES: Well, we'll keep him  
18 around until the Commission has an opportunity to ask  
19 questions. With that we are at intermission.

20 (THE LUNCH RECESS WAS TAKEN.)

21 (EXHIBIT NO. 400 WAS MARKED FOR  
22 IDENTIFICATION BY THE COURT REPORTER.)

23 (EXHIBIT NOS. 200 THROUGH 206 WERE  
24 MARKED FOR IDENTIFICATION BY THE COURT REPORTER.)

25 JUDGE JONES: We're back on the record

1 with Case Number GR-2006-0422. At this time we're  
2 going to proceed with the City of Kansas City's  
3 witness, Mr. Jackson. Mr. Jackson, will you raise  
4 your right hand.

5 (THE WITNESS WAS SWORN.)

6 JUDGE JONES: Thank you. You may be  
7 seated. You may proceed, Mr. Comley.

8 DIRECT EXAMINATION BY MR. COMLEY:

9 Q. Mr. Jackson, one more time. Will you  
10 state your full name for the record, please?

11 A. Robert T. Jackson.

12 Q. Are you also the Robert T. Jackson that  
13 caused to be filed in this matter a piece of written  
14 rebuttal testimony which the reporter has marked for  
15 identification as Exhibit No. 400?

16 A. Yes.

17 Q. Mr. Jackson, if I were to ask you the  
18 questions that are contained in Exhibit 400, would  
19 your answers to the questions be the same today?

20 A. Yes, they would.

21 Q. Are there any questions -- are there any  
22 corrections to your testimony that you know of?

23 A. No.

24 MR. COMLEY: Your Honor, based upon  
25 those, I would like to admit into the record Exhibit

1 No. 400.

2 JUDGE JONES: Any objection?

3 (NO RESPONSE.)

4 JUDGE JONES: Seeing none, Exhibit 400  
5 is admitted into the record.

6 (EXHIBIT NO. 400 WAS RECEIVED INTO  
7 EVIDENCE AND MADE A PART OF THE RECORD.)

8 MR. COMLEY: And tender the witness for  
9 cross-examination.

10 JUDGE JONES: All right. Missouri Gas  
11 Energy, any cross for Mr. Jackson?

12 MR. MITTEN: I just have a couple of  
13 questions, your Honor.

14 JUDGE JONES: Go right ahead.  
15 CROSS-EXAMINATION BY MR. MITTEN:

16 Q. Mr. Jackson, good afternoon.

17 A. Good afternoon.

18 Q. Are you aware that the contribution that  
19 MGE currently makes to the city's weatherization  
20 program is collected from customers?

21 A. Yes, I am.

22 Q. If the Commission agrees with your  
23 recommendation and increases that amount by another  
24 quarter million dollars, would you be in favor of  
25 including that additional increment in rates as well?

1           A.       Yes.

2                   MR. MITTEN:  Thank you.  No further  
3 questions.

4                   JUDGE JONES:  Questions from the Staff  
5 of the Commission?

6                   MR. FRANSON:  Yes, sir.

7 CROSS-EXAMINATION BY MR. FRANSON:

8           Q.       Mr. Jackson, my name is Robert Franson.  
9 I'm an attorney for the Staff of the Commission.  
10 Couple questions.  You -- there were some questions  
11 during -- earlier in the hearing about what exactly  
12 your agency does.  Besides servicing low-income folks  
13 with the weatherization program, do you have any  
14 purview over energy efficiency programs?

15          A.       Yes.

16          Q.       Could you elaborate on that, please?

17          A.       Yes, I'd be glad to.  The various  
18 affordable housing programs and housing strategies  
19 with regard to energy comes under the purview of the  
20 weatherization staff and the department.

21                   There are also some other initiatives  
22 that the city has just undertaken with regard to  
23 the -- it's called the Climate Protection Plan for  
24 which the city's a signatory to the National League  
25 of Cities' Climate Protection Plan that is addressing

1 global warming.

2                   And the city has just undertaken a very  
3 wide-ranging process to look at some of the things  
4 that can be done both in city buildings, residential  
5 and all other forms of energy use that can impact the  
6 climate. And I happen to chair one of four work  
7 groups which is the energy work group.

8                   And so we're meeting to provide some  
9 direction, and it is outside the city. It includes  
10 the community at large. So we're in the process of  
11 doing those things.

12           Q.       Okay. Have you reviewed the proposals  
13 of Mr. Hendershot in this case?

14           A.       No, I have not.

15           Q.       Okay. So you wouldn't be familiar with  
16 his water -- well, you aren't familiar with  
17 anything -- any energy efficiency programs proposed  
18 by MGE in this case?

19           A.       I am aware of the residential and  
20 primarily the low income. I have not seen the  
21 other -- with regard to water, I will say that we are  
22 working with the city's water services department to  
23 look at water efficiency, and certainly with the  
24 funds from the weatherization program, certainly  
25 there is some positive impact on the program with

1    regard to the replacement of hot water tanks and  
2    dealing with the water leaks in the residential  
3    structures.

4           Q.       Okay.  Let's say that the Commission  
5    approves the programs proposed by MGE.  And I know  
6    your understanding is just general, but would you be  
7    willing to participate in a collaborative with Staff  
8    and MGE and maybe the Office of Public Counsel to  
9    develop the details of a program that the Commission  
10   might approve for energy efficiency?

11          A.       Yes.

12                  MR. FRANSON:  I don't believe I have any  
13   further questions, your Honor.

14                  JUDGE JONES:  Thank you.  Any questions  
15   from the Office of Public Counsel?

16                  MR. POSTON:  No, thank you.

17                  JUDGE JONES:  Midwest Gas Users  
18   Association?

19                  MR. CONRAD:  No.

20                  JUDGE JONES:  Does anyone else have any  
21   questions for cross?

22                  (NO RESPONSE.)

23                  JUDGE JONES:  Do you have any questions  
24   for Mr. Jackson?

25                  COMMISSIONER CLAYTON:  I do.

1 JUDGE JONES: It's your turn.

2 COMMISSIONER CLAYTON: Glad I got here  
3 now.

4 QUESTIONS BY COMMISSIONER CLAYTON:

5 Q. Mr. Jackson, he would have cut you loose  
6 if I hadn't walked in that door.

7 A. Yes, sir.

8 Q. Nice to see you again.

9 A. Same here. Thank you.

10 Q. Mr. Jackson, I apologize for being  
11 repetitive and I apologize for walking in late here.  
12 Could you just summarize your position or your  
13 interest in the case for me?

14 A. I represent the City of Kansas City with  
15 regard to residential energy efficiency activities.

16 Q. Is it just energy efficiency issues?  
17 Does it relate to conservation issues,  
18 weatherization, anything like that?

19 A. Yes. Some of this has just evolved over  
20 the last three months. We -- the city has just  
21 undertaken a global climate change protection plan of  
22 which I chair one of the work groups. We're looking  
23 at some wide-ranging impacts of which energy  
24 efficiency is a prominent part of that process.

25 Q. This is the mayor's appointed task



1 force; is that correct?

2 A. That's correct.

3 Q. And the task force includes how many  
4 people, would you estimate?

5 A. It's -- it's approximately 80 people and  
6 it is not, you know, just city officials but includes  
7 the city council and many -- much of the private  
8 sector.

9 Q. So it includes government and private  
10 sector. Who else is on it? I think it's got a  
11 pretty broad assortment of members, the group?

12 A. That's correct, Commissioner.

13 Q. Okay. And the focus is on -- is it  
14 everything relating to energy?

15 A. No. It goes significantly beyond that.  
16 Energy is just a small part of it, but anything that  
17 can have any impact on the -- on the concept of  
18 global -- global warming, water conservation, dealing  
19 with water run-off, you know, using, you know, rain.

20 You know, just -- I guess -- I wasn't  
21 prepared for this, but it is quite wide-ranging. And  
22 really, what has occurred recently, there is an  
23 ambitious schedule to have a report out in April even  
24 though we just started in November. So it's kind of  
25 pushing everyone to do -- to digest quite a bit of

1 information to come up with some recommendations.

2 I also say that we're also participating  
3 in the mayor's Million Lights Program, and one of the  
4 unique aspects of it is that weatherization program  
5 has now mandated the change-out of incandescents to  
6 compact fluorescents and requiring the contractors to  
7 report the number of bulbs or wattages saved and  
8 provide a report that we'll be providing to the task  
9 force in the city from this point forward. That was  
10 started two weeks ago.

11 Q. That's part of the weatherization  
12 program?

13 A. That is part of the weatherization  
14 program, sir.

15 Q. But that has nothing to do with  
16 weatherization?

17 A. Yes, it does have to do with  
18 weatherization. It has to do with the amount of  
19 energy that's being used, it has to do with cooling.  
20 So we have just made that an integral part of the  
21 program, and it is an eligible Federal Department of  
22 Energy measure.

23 Q. And that's the Million Lights Program  
24 that you're referencing?

25 A. We are tapping into it. We don't run

1 the million lights but we're actually using the  
2 weatherization program to help support that.

3 Q. Well, how many programs are there?  
4 Because I keep -- I ask one question and I get -- it  
5 ends up being connected with something else. So just  
6 to be organized, we have the governor's -- the  
7 mayor's task force; what is the name of that?

8 A. That is the climate protection work  
9 group, and I probably don't have the exact name.

10 Q. That's okay. You've also referenced the  
11 Million Lights Program?

12 A. Which is an integral part of that  
13 process. In other words, they've just pulled them in  
14 under an umbrella and used the Climate Protection  
15 Plan as an umbrella for all of those initiatives.

16 Q. Okay. And these are, I suppose, in  
17 addition to your duties that existed prior to the  
18 creation of the climate protection work group; is  
19 that correct?

20 A. That's correct, Commissioner.

21 Q. Now, your day job, which was before the  
22 appointment of this task force, is what?

23 A. It is being responsible for the  
24 weatherization program and making recommendations on  
25 the energy efficiency component of the affordable

1 housing programs in Kansas City.

2 Q. Do you also participate in the  
3 distribution or oversight of LIHEAP funds or  
4 Utilicare or any other government funds associated  
5 with energy affordability?

6 A. No, I don't. We would like to and we'd  
7 like to coordinate that vis-a-vis the recommendations  
8 of the governor's energy task force but we haven't  
9 seen any, you know, results -- any action on that  
10 effort.

11 Q. Okay. Okay. Today, in current rates,  
12 tell me what MGE is doing with regard to  
13 weatherization, energy efficiency, any low-income  
14 programs that are ongoing right now.

15 A. With regard to the city, MGE provides  
16 the city with \$367,000 of ratepayer funds to  
17 weatherize the MGE customer base that is eligible.  
18 We've been administering those funds for quite a few  
19 years.

20 That program is operated pursuant to the  
21 Federal Department of Energy weatherization criteria  
22 which provide -- gives us the opportunity to network  
23 those funds with other programs that we have  
24 weatherization funds for so that we don't walk away  
25 from the very large homes that have significant

1 needs.

2 Q. Is -- does that DOE program have any  
3 money that goes with it?

4 A. Yes, it does, but a number of the  
5 funding sources we have, have varying income  
6 eligibility guidelines, and so sometimes they  
7 coalesce to where the -- one property could benefit  
8 from multiple funds, other times they do not.

9 Q. Now, those programs just relate to  
10 weatherization; is that correct?

11 A. That's correct.

12 Q. All right. And the \$367,000, is that --  
13 how many years would you say that amount -- that  
14 program has been funded at that level?

15 A. Well, MGE was probably the first utility  
16 in the state to make permanent -- I mean, to initiate  
17 a wealth-funded weatherization program back in the  
18 early '90s. That has grown as everyone has been  
19 satisfied with the program operation.

20 So I would say the \$367,000 figure is  
21 probably a couple of years old. It went up, I think,  
22 117,000 from the 250 we were getting a couple of  
23 years ago. So that's been somewhat the progression  
24 of it.

25 Q. Okay. Are you asking for any additional

1 funds --

2 A. Yes.

3 Q. -- for weatherization, weatherization

4 only?

5 A. Yes.

6 Q. And what is that funding amount?

7 A. \$250,000.

8 Q. An additional 250?

9 A. That's correct.

10 Q. Is there anything magical about that

11 250,000? Is it attached to a federal program or a

12 matching program, anything like that?

13 A. No, Commissioner, it isn't. It is

14 really the result of demand for the program. And our

15 experience, as we progressed, we spend the funds down

16 a little earlier each year. So we're just trying

17 to -- in our capacity we're trying to match all of

18 those factors.

19 Q. Okay. Are you asking for additional

20 money beyond the 367 plus the 250?

21 A. No, we're not.

22 Q. Okay. I read through some of the

23 testimony. I think -- is it MGE has suggested an

24 additional amount to do an evaluation of

25 weatherization programs? Are you familiar with that?

1           A.       Yes, I am.

2           Q.       Are you supportive of that program?

3           A.       Yes, I am.

4           Q.       What is your understanding of how those  
5 funds would be spent and how the evaluation would be  
6 conducted?

7           A.       If it's the -- my recollection is that I  
8 believe that MGE would be coordinating that with  
9 Kansas City Power & Light to -- for a joint weather,  
10 you know, evaluation process since they just had  
11 their rate case approved.

12                   And beyond that, I know that a portion  
13 of the funds that -- that it was recommended for the  
14 increase would be based on the same percentages that  
15 the funds are distributed to the weatherization  
16 network for MGE's customer base.

17           Q.       Okay. How many customers per year do  
18 you serve under current funding?

19           A.       Presently between 200 and 300.

20           Q.       And is there a range of how much money  
21 would be spent per customer?

22           A.       That range is evolving because we locked  
23 in a range many years ago, and that range has yet to  
24 keep up with the changes in technology and the  
25 increasing energy conservation measures that we

1 provide. And we're talking with MGE staff on seeing  
2 how that can be adjusted.

3 But the -- the tariff somewhat limits  
4 the range to an average of \$1,700 which is  
5 significantly below what it really takes if we have  
6 only a single fund source to do the work. In  
7 essence, we have a choice of not doing all the work  
8 or eliminating some homes from the program, and  
9 that's kind of the dilemma we're facing.

10 Q. So it's an average of 1,700 per person?

11 A. That's correct.

12 Q. And those funds are only spent on  
13 weatherization, not spent on energy efficiency or  
14 other conservation programs; is that correct?

15 A. Well, weatherization and energy  
16 efficiency is an interchangeable term.

17 Q. Well, see, I keep -- I keep saying  
18 weatherization and you come back and say energy  
19 efficiency. You said that -- starting off, that  
20 you're director of energy efficiency programs which  
21 is different than what I thought you were originally.

22 A. Okay.

23 Q. So explain to me what is going on today  
24 in terms of how you spend the money. I mean, is it  
25 just putting up -- putting in windows that are --



1 that will save heating costs, or is it also putting  
2 in furnaces that are Energy Star-rated? Explain to  
3 me how you spend these funds.

4 A. Right. The program will only install  
5 cost-effective measures. And what happens is, you go  
6 out and make an assessment of each property. And  
7 from there, we use a computer simulation that has  
8 been provided by the Department of Energy that will  
9 tell us whether the measures that are being proposed  
10 are cost-effective or not.

11 If they're not cost-effective, we remove  
12 them from the specifications or for consideration.  
13 So any measure that we install from any fund source  
14 has to have a savings-to-investment ratio that  
15 exceeds a figure of one, meaning that at a minimum it  
16 pays for itself once. And most often, it pays for  
17 itself significantly above the minimum of one.

18 The measures can include anything from  
19 replacing furnaces, hot water tanks, putting in  
20 insulation. We do very few window replacements. The  
21 wholesale changing of windows on low-income  
22 properties do not have a good savings-to-investment  
23 ratio as such. So it is very seldom that we will put  
24 in a whole window. We will repair windows and  
25 tighten those windows up as opposed to replacing

1     them.

2           Q.       It's just cost-prohibitive to start  
3     changing out windows; is that what you're saying?

4           A.       Well, they don't pay for themselves  
5     within a reasonable period of time for the cost of  
6     installing them in existing homes. Now, certainly,  
7     that's something that could be done differently in  
8     new construction if it were to be considered.

9           Q.       Is that because windows cost so much  
10    more, or is it because the impact is less than what  
11    insulation or what a water heater would be?

12          A.       Well, the impact -- well, it's both.

13          Q.       Okay.

14          A.       It is both the impact and the cost.

15          Q.       Okay. What type of education, if any,  
16    do you provide beyond adding a new appliance or doing  
17    the labor? What else do you do?

18          A.       Well, the process on an energy audit is  
19    to sit down with the applicant and ask them what  
20    their experiences are, where they find most of the  
21    problems, how they're feeling, you know. They can  
22    just anecdotally tell us some things or point out  
23    specific needs.

24                    After we make the assessment, the energy  
25    auditor will then give them some insight as to what

1 we're going to do, then the installers are obligated  
2 to explain how to take care of most of their measures  
3 and so forth.

4           As we go through the home with the  
5 applicant, we point out things that they personally  
6 can do to have a positive impact on the measures that  
7 we're proposing. Sometimes we even walk away from  
8 the property based on structural conditions that  
9 don't permit us to do any work, but we -- at a  
10 minimum, we tell them things that they can still do  
11 to save some energy.

12           Often, we find, let's say, furniture  
13 blocking a return air vent or a supply vent because  
14 that's simply the way they placed the furniture and  
15 it's not getting heat. We often have to tell them to  
16 take care of the -- or change the proverbial filter  
17 that is probably thicker than an overcoat with dirt  
18 and so forth, that it causes the systems to overheat  
19 and we end up replacing motors and so forth. So it  
20 is a site-specific educational process as we interact  
21 with the public and the client there.

22           Q.     Is it possible for you-all to quantify  
23 the savings and -- or efficiencies that come out of  
24 both communication, education as well as the actual  
25 installation of new hardware?

1           A.       It's a challenge. We ran a program  
2 with -- that was funded by the Department of Natural  
3 Resources about 15 years ago called the CUBS program.  
4 It was called cutting utility bills. And we embarked  
5 upon a real ambitious process of engaging the  
6 applicant through the form of a real simplistic  
7 contract to provide a -- to raise their consciousness  
8 of things that they could do to save energy.

9                   The problem was -- and it was structured  
10 that we would show them a video on the front end just  
11 to show them some things that they could do and gain  
12 their interest, and then approximately nine months  
13 after the weatherization measures installed -- were  
14 installed, we were to go back and make an assessment  
15 and see whether they had kept their part of the  
16 contract.

17                   To be -- to put it mildly, it was a  
18 nightmare. One is, low income-people particularly  
19 are simply trying to survive, and when they have to  
20 stop, they cannot earn income. They don't know if  
21 they have to leave the job and they're in a very  
22 vulnerable position, you know. They have little  
23 incentive to keep coming back to listen to us.

24                   And between that exercise and demands on  
25 them, and I hate to be a little sarcastic and say

1     trying to get them to turn Jerry Springer off while  
2     we're talking to them, we weren't very successful. I  
3     mean, it was unbelievably difficult when we really  
4     tried to implore them to let us come and see what  
5     they'd done, how we could work with them.

6                     So I don't want to label Missouri, but  
7     our experience with that -- and that was a very  
8     ambitious program of \$100,000 invested to do that. I  
9     have read a lot of studies elsewhere that show that  
10    indeed energy education has an average of 4 to 5  
11    percent savings -- additional savings besides the  
12    passive measures the program installs.

13            Q.     But you weren't able to quantify that in  
14    your follow-up program?

15            A.     No. We actually wasted a lot of staff  
16    time trying to convince, you know, them to let us  
17    come out and let us visit with them. We even tried  
18    doing telephone follow-up and it just wasn't working.

19            Q.     This was -- so this is the only program  
20    that would provide some follow-up to both evaluate  
21    whether the customer was following through with  
22    energy efficiency programs or conservation or  
23    improved operation of equipment, or simply reviewing  
24    bills. This is the only time you-all would do that  
25    type of follow-up?

1           A.       Well, no, we sometimes have a unique  
2 request. Sometimes a real -- you know, a customer  
3 that really has an interest and just has some sense  
4 of what's going on will call and we'll do some  
5 follow-up and provide them feedback and coordinate  
6 with the utility company so they can get a good  
7 weather-normalized analysis of their consumption.

8           Q.       Was the -- the problem with the DNR  
9 program, the problem was that the parties weren't  
10 willing to cooperate in the follow-up or was it that  
11 they weren't following through with the commitments  
12 that they supposedly made, or was it just a complete  
13 lack of interest?

14          A.       I think it was a little of both.  
15 Primarily, you can't even determine what it is they  
16 didn't do if you can't even get them to agree to sit  
17 down with you or give you the time of day. Most  
18 people, when they get what they need, that's it for  
19 them.

20                   They're gone on to trying to figure out  
21 how they're going to take care of their next  
22 financial challenge or health challenge or something.  
23 And you know, not to disparage them, but they're just  
24 trying to survive and that was really my sense of it.

25          Q.       Is the DNR program -- was that a

1 one-time program, the CUBS program, or is that  
2 something that is ongoing?

3 A. It was a one-time program just to  
4 determine whether we could do precisely, you know,  
5 quantify, qualify and determine the best strategies  
6 and methods. I can say that many persons -- many of  
7 my peers in the network still have a form of  
8 education because we all discuss it when we get  
9 together. The quantification of it is definitely  
10 lacking.

11 Q. Okay. If -- what happens if a customer  
12 calls your office that doesn't meet -- maybe I should  
13 ask the question this way: Do you have income  
14 guidelines on the people that can receive assistance  
15 from your office?

16 A. Yes, we do.

17 Q. If someone who is outside of those  
18 guidelines called up seeking information for energy  
19 efficiency or conservation or weatherization, do  
20 you-all have a plan or a program in place to assist  
21 them or are they turned away?

22 A. We have a program to assist them to the  
23 extent that they want to take advantage of it. We  
24 call it the fee-for-service program. If you're  
25 interested, I'll quickly explain that.

1           Q.       Sure, please do.

2           A.       The fee-for-service program, the  
3   applicant can simply pay the city its cost without  
4   profit for us to go out and use the skills we've  
5   honed over the years of the Low-Income Weatherization  
6   Program, pay our cost. We will use our same network  
7   and technical staff to provide them the same  
8   information.

9                    They will pay -- we will put it out for  
10   bid as we do under the low-income program to protect  
11   their interest. We would do the pre and the post  
12   energy analysis with the diagnostic equipment to  
13   ensure that the outcomes that were expected are  
14   achieved.

15                   And from there, the applicant will pay  
16   the contractor directly. And they will pay us on the  
17   front end and we'll collect that, we'll go out and do  
18   what we normally do, and then we'll do the post  
19   inspection and the contractors in our program agree  
20   to provide the same warranty that they do under  
21   the -- with the low-income program.

22           Q.       I'd kind of like to just walk through  
23   that real quick. If a customer is outside the income  
24   guidelines, they call up and ask for help on, let's  
25   say, a broad array of issues. You-all, for a fee,



1 will provide the energy audit?

2 A. Yes.

3 Q. And then you-all will provide some sort  
4 of plan that would reduce their consumption?

5 A. It is the identical program we would use  
6 for the Low-Income Weatherization Program, the same  
7 computer analysis, same bid, competitive bid process,  
8 review the product with the owner.

9 The distinction here is that some owners  
10 may choose not to take our recommendations and we  
11 have them recognize that they're risking the  
12 interactive relationship with the measures we  
13 recommend and that they may not have the outcomes  
14 that they desire. Under the weather -- the  
15 low-income program, the customer doesn't have a  
16 choice; they're gonna either get the best product we  
17 can give or nothing.

18 Q. Okay. So a person who's paying their  
19 own way can choose the contractor, they can choose  
20 where they buy an appliance, they can choose who does  
21 particular work for them?

22 A. They can. We recommend they use the  
23 contractors that we have certified and trained in the  
24 program, but they're certainly free to use someone  
25 else.

1           Q.       All right. Once they take that action,  
2 then -- then you-all will do follow-up after the  
3 fact?

4           A.       We will do the same thing we do under  
5 the low-income program, whereas, we will go back with  
6 another set of diagnostic equipment and make a  
7 contrast between the pre and the post and make sure  
8 that the objectives are achieved, and at that point  
9 we advise them to pay the contractor.

10          Q.       Does the -- does the price or the fee  
11 vary from customer to customer if you're paying --  
12 paying as you go?

13          A.       Not really. You know, what can drive it  
14 is, you know, most people paying their own way have a  
15 little bit more say-so and a little more vocal, and a  
16 smart businessman will look at the surroundings, you  
17 know, determine whether it's worth it to them to push  
18 it up a little maybe. But one of the -- the best  
19 part of it is the competitive process has always  
20 tended to keep costs down. We bid 100 percent of all  
21 the jobs, period. So anything --

22          Q.       Okay. How much -- how much would a --  
23 would a fee-for-service customer pay for the whole  
24 spectrum of service?

25          A.       On average between 2,500 and \$3,500.

1           Q.       Is that including the amounts that  
2 they're gonna pay to the contractor or does that just  
3 go into the City of Kansas City?

4           A.       That's everything including the city's  
5 fee and the contractor's cost.

6           Q.       How much does the city out of that range  
7 actually take?

8           A.       For the fee-for-service, from the pre,  
9 the post and a certification if they want an Energy  
10 Star rating, the cost would be \$525.

11          Q.       So that would -- the 525 going to the  
12 city would include the prework, the audit, all the  
13 way out to the post follow-up --

14          A.       That's correct.

15          Q.       -- effort and that would cost \$525?

16          A.       That's correct.

17          Q.       The additional monies of between two and  
18 \$3,000 would go to pay a contractor or the actual  
19 hardware going into a house or...

20          A.       We just simply call that material and  
21 labor.

22          Q.       Material and labor?

23          A.       Yes.

24          Q.       That's obviously much better than the  
25 way I'm saying it. Okay. How many people per year

1 do you get that are fee-for-service program  
2 customers?

3 A. Very few where -- we don't promote it  
4 mainly because our mainstay is the low-income program  
5 obviously. We probably get anywhere between eight  
6 and 12.

7 Q. Eight and 12; that's it?

8 A. That's all. That's it.

9 Q. How many employees do you have in your  
10 division?

11 A. I have four energy auditors, one field  
12 supervisor and myself.

13 Q. Now, in developing this program -- and I  
14 say the program regardless of a customer's income.  
15 In developing this program, did you write it? Did a  
16 task force write it? How much study went into  
17 developing it? Would you say it's one of a kind in  
18 the region? Describe to me how it came about and how  
19 you think it ranks in comparison to other programs.

20 A. First of all, the program evolved based  
21 on the 1977 oil embargo. I mean, that is the genesis  
22 of weatherization in general. Weatherization evolved  
23 from a prescriptive cookbook approach that just  
24 assumed everything was the same with some artificial  
25 limits. And those artificial limits at one point

1 said that you couldn't spend more than \$50 on a  
2 house. Well, that's the way it started. I'm just...

3 Obviously, we've come a long way since  
4 then. It also makes some assumptions that you could  
5 take people off the street under the CETA program,  
6 Concentrated Employment Training Act, which is one of  
7 the work programs that took people off the street.  
8 It was horrible.

9 From there, technology began to direct  
10 what was done. You had to use -- have some  
11 justification for what you did. And a number of  
12 studies showed what was -- what were cost-effective  
13 measures and what weren't. Obviously, the ones that  
14 weren't were tossed.

15 And the program continued to evolve, and  
16 presently the department -- the State Department of  
17 Natural Resources who is funded primarily by the U.S.  
18 Department of Energy, has a prescriptive process  
19 that's based on diagnostic tools that say these are  
20 good measures under specific circumstances and that's  
21 what guides what we do.

22 From there, we simply, you know,  
23 enhanced what we do in Kansas City with at one point  
24 significant city funds that allowed us to experiment  
25 on a number of processes that worked and so forth.

1 Having a good trained contracting force of which  
2 Kansas City has about 20 contractors.

3 Our capacity to do the work to satisfy  
4 the public and assure ourselves of savings has been  
5 enhanced, and when you asked -- I think in the latter  
6 part of your question to me, as to how it compares,  
7 the program has been recognized on a number of fronts  
8 including by the National DOE Weatherization  
9 Directors out of DC. We've gotten a number of awards  
10 and recognitions and so forth and continue to do  
11 that.

12 And we find that most of the customers  
13 we assist are more than pleased and we get -- we  
14 actually run an evaluation on every customer that  
15 evaluates the staff, the auditor, the contractor and  
16 the inspector and ask for comments. We categorize  
17 those, and we certainly can provide that kind of  
18 feedback from them. That's their feedback.

19 Sometimes you have a complaint. And  
20 anyone that says they have construction-related work  
21 without a complaint is not constructing anything. So  
22 by and large on a percentage basis, we're more than  
23 pleased with the public's acceptance of what we  
24 deliver.

25 Q. Would you agree that a lot of things

1 have changed since 1977 as it relates to energy  
2 efficiency and conservation?

3 A. Well, I can only say now I can hold my  
4 head up because what I saw back then I wouldn't want  
5 anyone to know that I was a part of it.

6 Q. Do you believe if you had additional  
7 funding, could you -- would you-all be providing  
8 different services aside from more people that you  
9 serve? Is there more that you could do in the  
10 overall efficiency/conservation/weatherization arena  
11 for a customer or can you do everything that they  
12 would need in this area?

13 A. It would be a little foolish to say you  
14 have all you need in a public setting like this. I  
15 will say that we are really giving some consideration  
16 to going a little more globally and looking in some  
17 other areas.

18 We want to work closer with the building  
19 trades, and we're also talking about having some  
20 greater modifications to the building codes because I  
21 think now that people have become educated and can  
22 understand the relationship to not on what we do in  
23 the comfort but what one spends their money for.

24 But we know that this has a significant  
25 impact on climate change. So on that basis, we are

1 continuing to expand what we do. There's a lot of  
2 training and required certifications that the state  
3 is now requiring, and we simply want to make sure  
4 that at least in Kansas City every avenue to have a  
5 positive, measurable impact is being considered as we  
6 go forward.

7 Q. Do you -- do you study what other cities  
8 are doing?

9 A. Yes.

10 Q. Is there any other city that you would  
11 look to and say I wish we could do what they're  
12 doing?

13 A. Oh, I'd go better than that. I would go  
14 for any state and any -- and most of the states,  
15 including the seven that touch any portions of  
16 Missouri, are significantly ahead of Missouri when it  
17 comes to responsible use of public money,  
18 particularly to help low-income customers.

19 You know, everyone's heard it before,  
20 but I'm gonna continue to say it until there's a  
21 change in this state: Missouri is one of four states  
22 in this nation that doesn't use some of its public  
23 money to pay a few bills to use that same money to  
24 prevent a few bills.

25 And for some odd reason, every task



1 force, every study has supported what is called a  
2 transfer of the use of those public funds to prevent  
3 the need, and we still won't do it and we have no  
4 public policy that requires an in-depth coordination  
5 between the use of money to pay bills and a program  
6 to prevent those bills in the first place. I don't  
7 know of any state that is as far behind as this  
8 state.

9 Q. That wasn't the answer I was  
10 anticipating.

11 A. I'm sorry.

12 Q. I was impressed -- I was impressed with  
13 what you-all are doing in Kansas City getting this  
14 full evaluation, and then you turn around and say but  
15 even still, we're still near the bottom in what needs  
16 to be done.

17 A. Well, I tell the truth even if it  
18 impacts me. I would go so far, Commissioner, to say  
19 that if what I did is proven not to be of value, I'd  
20 be the first to say we shouldn't do it.

21 Q. You said we're one of four states that  
22 spends money to, what, pay for bills rather than  
23 prevent the bills; is that what you said?

24 A. I said we're one of four states that  
25 don't use a portion of the bill payment funds to

1 prevent the bill or to minimize the need for  
2 assistance. It's kind of like long-term or systemic  
3 welfare. In other words, if you don't pay a bill  
4 under certain circumstances, you can get help; if  
5 your bill is current, you're not eligible for help.

6 Q. Can I summarize that by saying we're not  
7 doing enough to make the bills affordable in the  
8 first place as opposed to just going back and paying  
9 back -- paying off bad debt; is that you're saying?

10 A. Yes, and if you could erase what I said,  
11 I'll take that instead.

12 Q. Okay. Okay. So would your office have  
13 the tools, if you had the money, to -- at least with  
14 regard to Kansas City, take the -- take steps  
15 necessary -- do you-all have the resources, skills,  
16 education, training, to make a significant dent in  
17 Missouri's being at the bottom of the list? I mean,  
18 is there -- is -- do we just need to devote more  
19 money and if so, does it go to you or does it go to  
20 someone else, does it go to DNR?

21 A. Well, what I'm advocating is a change in  
22 public policy so that the full net worth across this  
23 state can do that. No, Kansas City will really not  
24 do any more than the three county areas that we're  
25 targeted. We're not looking to go elsewhere. We're

1 simply looking to have a public policy that provides  
2 the Missourians the best outcome of resources as  
3 possible.

4 Q. I understand what you're saying in terms  
5 of changing public policy, and for today's purposes  
6 I'm limited in, you know, what we -- what I can do,  
7 what this Commission could do in regard to these  
8 subjects. So I'm focusing on Kansas City MGE service  
9 territory and the work that you do in your office.

10 Tell me what would need to happen in  
11 the -- in the world of Kansas City that would -- that  
12 needs to move us to where you think it needs to be.

13 A. Well, the \$250,000 in additional funds  
14 we asked for, as I said earlier, are based on what  
15 our present capacity is and what impact we can have  
16 on the people that are trying to afford their bills.

17 Certainly, a year from now, two years  
18 from now, five years from now, that figure would  
19 change, but I don't believe in asking for where we --  
20 you know, asking for what we can't digest and make  
21 sure it's a maximum benefit to the customer.

22 And so our thought is to say that we can  
23 continue this process. There's -- there will always  
24 be new customers that can't pay and probably those  
25 that are near poor that as the cost of energy goes

1 up, they fall into a category that we can assist.

2           At the same time, we're looking on, you  
3 know, doing the things that we do in Kansas City to  
4 minimize that consumption, both with utility funds  
5 and nonutility funds and to hopefully impact building  
6 practices that in the long run will result in lower  
7 consumption. Hopefully, that will result in  
8 customers that can't afford the energy being able to  
9 afford it and pay for it on time. So that's our  
10 go-forward process.

11           So we think that we've made -- used all  
12 the tools that are out there within a reasonable  
13 sense. The city, from time to time, contributes  
14 general fund money to support this effort outside of  
15 any rate case or anything, so I think the city's  
16 commitment speaks volumes for where it is in the fact  
17 it's supported this program for over 20-some odd  
18 years.

19           Q.     Okay. What state or city would you look  
20 to as that shining example that I asked earlier?

21           A.     The state would be Ohio.

22           Q.     For conservation, weatherization, energy  
23 efficiency --

24           A.     That's correct.

25           Q.     -- the programs that they do? And when

1     you -- when you use Ohio as an example, does that  
2     include programs for -- for people outside of the  
3     low-income guidelines?

4             A.       Yes.

5             Q.       Do you know what they do with regard to  
6     people who are -- who earn more than the low-income  
7     guidelines who seek out assistance for energy  
8     efficiency?

9             A.       They have a number of rating programs,  
10    the Energy Star program and various things to rate  
11    residential property. They have a good network of  
12    dedicated funds, by the way, both from the public  
13    sector and the private sector, and it is well  
14    coordinated on a -- on a broad-scale basis so that  
15    there is, you know, a good understanding of the  
16    technology transfer to a single source. I do know  
17    that some of the utilities in Ohio are deregulated,  
18    so we may not be, you know, comparing 100 percent  
19    apples to apples.

20            Q.       Is there a way to quantify in terms of  
21    dollar the level of investment necessary to make a  
22    positive impact on both the low-income side and the  
23    non-low-income side?

24            A.       Just at this point that's somewhat  
25    beyond me, Commissioner.

1           Q.       Okay. Okay. Mr. Jackson, lastly, what  
2 do you think -- are there -- what else do you believe  
3 this Commission should be doing or reviewing with  
4 regard to energy efficiency and conservation matters?  
5 I know you've suggested this -- the \$250,000. Is  
6 there anything else in terms of policy that this  
7 Commission should be considering, whether it be a  
8 rulemaking, whether it's in this case or general  
9 policy within our jurisdiction and our authority?

10          A.       Commissioner, what I would like to see  
11 is a coordination and a capacity for the utilities to  
12 share more ratepayer -- low-income ratepayer  
13 information outside of the companies so that we can  
14 have an assured coordination of the utility customer  
15 that can mostly benefit from these programs. Right  
16 now it's pretty much ad hoc and all you can do is  
17 suggest.

18                   I would like to see long term which, I  
19 believe there are some states that may do this, but I  
20 don't want you to hold me to that, because I haven't  
21 done my homework, but I think that a customer that  
22 owes a utility money, that consistently owes them  
23 money and is simply being directed to go get another  
24 pot of money rather than to be mandated to take  
25 advantage of a program that's going to give them

1 ultimate benefit, that is a radical change but I  
2 think it is a responsible change.

3 I think if we continue to say let's go  
4 over here and get some of that free money but not do  
5 anything to, you know, stop the hemorrhage of the  
6 free money, it's just irresponsible. And I'd like to  
7 see that type of a consideration.

8 So, for instance, Kansas City -- and let  
9 me just first of all preface what I'm saying, that  
10 the utilities in Kansas City are most cooperative. I  
11 don't want to suggest that there is no cooperation.  
12 But sometimes I think that we need a capacity to  
13 coordinate the people that can't pay to resources  
14 that will reduce the frequency of can't pay, and we  
15 don't have that.

16 So I know there's a confidentiality-of-  
17 information barrier. I do know that there are  
18 memorandums of understanding and other instruments  
19 that can be used to provide those relationships for  
20 people that have the same objectives for the  
21 customer, and I think the long-term benefit would be  
22 more public money to go around and ultimately less  
23 public money needed to do the same thing year in and  
24 year out.

25 Q. Mr. Jackson, do you take a position at

1 all in this case regarding the proposed rate design  
2 that would go to a fixed rate without volumetric  
3 rates? Do you have any position or knowledge of  
4 that?

5 A. No, sir, I don't take a position on that  
6 at all.

7 Q. Do you -- does it -- do you believe that  
8 if we were to do that, that you would get more  
9 assistance from the utility since their revenues  
10 wouldn't be based on usage?

11 A. I don't have a definite understanding of  
12 that so I wouldn't be able to comment on it.

13 Q. Okay. Okay. How many more customers  
14 would you be able to serve with that \$250,000 in  
15 additional funds?

16 A. I would say around between 100 and 150.

17 Q. And how many customers per year do you  
18 think your office identifies that would be eligible  
19 for assistance in total? If you're currently serving  
20 between 200, 300 people, you'd be able to serve  
21 another 100 to 150, and since you probably can't  
22 overnight identify folks, they need to contact you  
23 and go through the process, how many per year do you  
24 think you could identify that need assistance?

25 A. Well, if -- if we coordinated all the



1 resources, I am more than comfortable that we'd be  
2 looking at 800 to 1,000 that we would talk to. Now,  
3 let me just make sure it's clear that you have people  
4 that apply that just walk away, they won't follow  
5 through. You have a few homes that have such a state  
6 of deferred maintenance that it's not wise to spend  
7 money, and we do walk away from those as a matter of  
8 defined policy.

9                   So to the extent that some of these  
10 folks, you get in their homes and you give them  
11 information even if you don't weatherize them or you  
12 direct them to some resources they weren't aware of,  
13 that gives us some degree of comfort. We may not  
14 weatherize 1,000 households, but we could easily be  
15 in 1,000 households.

16                   As far as the additional homes that we  
17 could weatherize with additional funds, again, it  
18 depends on whether that is a one-time injection of  
19 funds or whether we can project it as long-term, then  
20 you'd make the resources available, assuming that --  
21 assuring that the measures installed are still  
22 cost-effective because that is the driver for  
23 whatever we do on any of the homes.

24           Q.       Without -- without naming any names or  
25 specifics, I don't -- I'm not asking for that, but

1 for the people who have completed your program in  
2 that group, could you identify, not specifically here  
3 today, this is a yes or no question, are you able to  
4 identify folks that -- that were in the category of  
5 having large, unpaid bills or going in arrears year  
6 after year, that you've been able to assist where now  
7 the bills are affordable and they're able to make  
8 better progress in making those payments, have the  
9 impact that you mentioned earlier?

10 A. We have some. We even have some that  
11 when we have various forms of awards or publicity,  
12 they do give us permission and they will -- some of  
13 them are actually willing to go on camera, they are  
14 very enthused.

15 And I say that the utility and their  
16 staff would probably be a good resource to do some  
17 tracking on that. I don't know to what extent they  
18 could do it, but I think that would be a good  
19 resource. And all you do is look at, you know, just  
20 what you said, what was the problem in the past and  
21 where are they now.

22 And I'll also call your attention to an  
23 informal analysis that the Department of Natural  
24 Resources did as a part of the governor's energy task  
25 force where they took a couple of years of data on

1 clients that had received LIHEAP which is the fuel  
2 bill payment and tracked them to see what their  
3 future use was, and they saw an over 60 percent  
4 reduction or elimination in need. So I believe  
5 that's more than, you know, just a thought, but a  
6 fact that the program does have that type of a  
7 positive impact.

8 Q. Which -- was that Governor Blunt's  
9 energy task force?

10 A. That's correct.

11 Q. Okay. And that would have been the  
12 report that would have been issued, I guess, in the  
13 last year?

14 A. It would have been, I believe, in August  
15 of 2006.

16 COMMISSIONER CLAYTON: August of 2006.  
17 Mr. Jackson, thank you very much. Been very  
18 informative.

19 JUDGE JONES: Commissioner Murray?

20 COMMISSIONER MURRAY: I don't have any  
21 questions, thank you.

22 QUESTIONS BY JUDGE JONES:

23 Q. I just have a couple of questions.  
24 You're proposing that MGE modify its internal  
25 referring procedures so that those eligible customers

1 are referred directly to the city?

2 A. Well, not exactly. I was really  
3 proposing that there be a better coordination and  
4 kind of a little pressure put on them. If you're  
5 gonna work out an agreement, you might as well work  
6 out an agreement that not only delays what they pay  
7 but pretty much requires them to take advantage of  
8 something that's going to reduce that same problem in  
9 the future.

10 So you know, the mechanics of it, I  
11 think is doable. I know it's somewhat of a radical  
12 enforcement concept, but I think it is a responsible  
13 concept and I think the net effect would be positive.

14 So I don't have the mechanics worked  
15 out, but if that was something that made good sense  
16 and MGE was willing to consider it, even if we did it  
17 on a pilot basis, I think it's worthy of review.

18 JUDGE JONES: Okay. Do we have any  
19 recross? Staff? MGE?

20 MR. FRANSON: Actually I do, Judge.

21 JUDGE JONES: Let me start with MGE,  
22 first. MGE, do you have any recross?

23 MR. MITTEN: No, your Honor.

24 JUDGE JONES: Okay. Staff?

25 MR. FRANSON: Thank you, your Honor.

1     RE CROSS-EXAMINATION BY MR. FRANSON:

2             Q.     Mr. Jackson, you've used the term public  
3     funds. What public funds does -- specifically maybe  
4     LIHEAP comes to mind. Is there -- what are you  
5     referring to when you talk about public funds?

6             A.     Precisely the LIHEAP funds, those are  
7     public funds, right.

8             Q.     Anything else that you have available  
9     that is -- whether it's for weatherization or any of  
10    your other programs which might have --

11            A.     Yes, Commissioner Clayton mentioned  
12    which is a consideration we hope to see it fund would  
13    be the Utilicare funds.

14            Q.     And Utilicare and LIHEAP, is that pretty  
15    much it?

16            A.     That's it.

17                   MR. FRANSON: Thank you.

18                   JUDGE JONES: Any questions from Office  
19    of Public Counsel?

20                   MR. POSTON: No, thank you.

21                   JUDGE JONES: Midwest Gas Users  
22    Association?

23                   MR. CONRAD: No, sir.

24                   JUDGE JONES: Does anyone else have any  
25    questions?

1 (NO RESPONSE.)

2 JUDGE JONES: Any redirect?

3 REDIRECT EXAMINATION BY MR. COMLEY:

4 Q. To clarify the public funds idea, it's  
5 true, isn't it, that the city also teams up with  
6 Department of Energy through the Missouri Department  
7 of Natural Resources for some sort of funding in  
8 terms of low energy -- low-income weatherization; is  
9 that correct?

10 A. That is correct.

11 Q. Would that be part of the public funds  
12 you're referring to as well or not?

13 A. No.

14 Q. Okay.

15 A. No. Precisely the fuel assistance  
16 payment funds which the Utilicare and LIHEAP appears.

17 MR. COMLEY: I was confused. I have no  
18 other questions.

19 JUDGE JONES: Okay. With that, then,  
20 you are excused, Mr. Jackson. Thank you for your  
21 testimony. Now we'll move on to MGE's next witness.

22 MR. COMLEY: Before that, I want to  
23 thank the parties again for allowing Mr. Jackson to  
24 appear and testify today. Thank you very much. And  
25 the Commission too.

1                   MR. SWEARENGEN: We would call Mr. Noack  
2 at this time.

3                   JUDGE JONES: Mr. Noack, will you  
4 approach the witness stand?

5                   (THE WITNESS WAS SWORN.)

6                   JUDGE JONES: Thank you, sir. Your  
7 witness, Counsel.

8                   MR. SWEARENGEN: Thank you, your Honor.  
9 And I will just state for the Commission that  
10 Mr. Noack has several pieces of testimony, but he  
11 touches on the cost of capital at issue in his  
12 surrebuttal testimony which is Exhibit No. 7, and  
13 that's the purpose we're putting him on the witness  
14 stand this afternoon, in connection with that.

15 DIRECT EXAMINATION BY MR. SWEARENGEN:

16           Q.       So would you state your name for the  
17 record, please?

18           A.       It's Michael Noack, N-o-a-c-k.

19           Q.       By whom are you employed and in what  
20 capacity?

21           A.       I'm employed by Missouri Gas Energy as a  
22 director of pricing and regulatory affairs.

23           Q.       Did you cause to be prepared for  
24 purposes of this case certain surrebuttal testimony  
25 in question and answer form?

1           A.       I did.

2           Q.       And is it your understanding that that  
3       surrebuttal testimony has been marked for  
4       identification as Exhibit 7?

5           A.       Yes, it is.

6           Q.       And do you have that testimony with you  
7       this afternoon?

8           A.       I do.

9           Q.       Are there any changes that you need to  
10       make with regard to that testimony? And I'm talking  
11       about the entire exhibit at this point.

12          A.       No, I do not believe so.

13          Q.       Now, it's your understanding that the  
14       issue you're on the stand for this afternoon is cost  
15       of capital; is that right?

16          A.       Yes.

17          Q.       And where in your surrebuttal testimony  
18       do you discuss that issue?

19          A.       At the bottom of page 2 beginning at  
20       line 15 and stretching over to the bottom of page 4.

21          Q.       Thank you. If I asked you the questions  
22       that are contained in Exhibit 7 in its entirety, would  
23       your answers this afternoon under oath be the same?

24          A.       Yes, they would.

25          Q.       And would those answers be true and



1 correct to the best of your knowledge, information  
2 and belief?

3 A. Yes, they would.

4 MR. SWEARENGEN: Thank you. I will  
5 offer the exhibit at this time just for the record,  
6 understanding that he'll have to retake the stand  
7 later in the proceeding to undergo cross on the other  
8 issues that are covered. So I wouldn't anticipate  
9 that you would rule on that now necessarily, but I  
10 would offer into evidence Exhibit 7 and tender the  
11 witness for cross-examination.

12 JUDGE JONES: Any objection?

13 MR. THOMPSON: No objection.

14 JUDGE JONES: Exhibit 7 is admitted into  
15 the record.

16 (EXHIBIT NO. 7 WAS RECEIVED INTO  
17 EVIDENCE AND MADE A PART OF THE RECORD.)

18 JUDGE JONES: We now have  
19 cross-examination from Staff.

20 MR. THOMPSON: Thank you, your Honor.

21 CROSS-EXAMINATION BY MR. THOMPSON:

22 Q. You also caused to be prepared and filed  
23 true-up testimony; isn't that correct?

24 A. That's correct.

25 Q. And do you recall how that testimony has

1    been designated?  In other words, what exhibit number  
2    it has been assigned?

3           A.       No, I don't know what exhibit number it  
4    is.

5           Q.       You don't know?

6           A.       It's probably Exhibit 8 would be the  
7    next number in line if we're consecutive.

8           Q.       Do you have that testimony with you?

9           A.       No, I do not.

10                  MR. THOMPSON:  May I approach, your  
11   Honor?

12                  JUDGE JONES:  Yes, you may.

13   BY MR. THOMPSON:

14           Q.       I'm gonna show you page 5 of your  
15   true-up testimony, sir, and direct your attention to  
16   the bottom of the page.  It's correct, is it not,  
17   that in that paragraph you suggest that if the  
18   Commission does not use the hypothetical capital  
19   structure sponsored by Mr. Hanley, that they should,  
20   instead, use the actual capital structure of Southern  
21   Union Company as of October 31st, 2006; isn't that  
22   correct?

23           A.       That's correct.

24           Q.       In fact, that capital structure is  
25   described in the true-up testimony Mr. David Murray,

1 is it not?

2 A. I believe it is, yes.

3 Q. Thank you. Now, Mr. Noack, you produced  
4 a figure, did you not, as to the revenue shortfall  
5 experienced by Missouri Gas Energy for the true-up  
6 year -- excuse me -- the test year?

7 A. Well, I've got probably three. I've got  
8 the initial filing, an updated filing which went  
9 through known and measurable changes through June 30  
10 and then finally the true-up.

11 Q. And do you recall what the true-up  
12 figure was?

13 A. I believe it was 40 million 102, I think.

14 Q. And if you are able to, sir, I wonder if  
15 you could tell me how much of that deficiency would  
16 be erased if Staff's proposed rate design were in  
17 effect?

18 A. How much of that deficiency would be  
19 erased?

20 Q. That's correct.

21 A. The only part there that I mentioned in  
22 the testimony would be approximately \$1 million,  
23 taking into consideration a reduction of 25 basis  
24 points in Mr. Hanley's recommended return on equity.

25 Q. So it is your testimony that the only

1 value to Missouri Gas Energy of Staff's proposed rate  
2 design is \$1 million?

3 A. It is on -- to the effect of  
4 Mr. Hanley's return on equity recommendation, that is  
5 \$1 million, yes.

6 Q. What about revenue shortfall?

7 A. Well, there would be -- we wouldn't  
8 suffer the revenue shortfall for the residential  
9 class like we have in the past.

10 Q. And what has that shortfall been?

11 A. For the first few months of 2006 it was  
12 \$15 million.

13 Q. Would you expect it to be similar for  
14 the last six months of 2006?

15 A. I think it would -- maybe not the same  
16 because we have summer months in there, so it  
17 wouldn't be as bad. But December was -- was quite  
18 warm, November, I believe, was pretty mild also. So  
19 I would expect to see some significant shortfalls  
20 also there.

21 Q. So in a ball park for the year, then, of  
22 20 to \$25 million?

23 A. Possibly.

24 Q. Now, that shortfall would be erased,  
25 would it not, if Staff's proposed rate design were

1     adopted?

2             A.       A good portion of that shortfall would  
3     be erased. Not all of it, because we're only asking  
4     for the straight fixed variable on the residential  
5     class. So as it relates to weather risk, it would be  
6     there for the small commercial class, it would be  
7     there for all the other customers except for the  
8     residential customers.

9             MR. THOMPSON: Thank you. No further  
10    questions.

11            JUDGE JONES: Any cross-examination from  
12    the Office of Public Counsel?

13            MR. POSTON: No, thank you.

14            JUDGE JONES: I see City of Kansas City  
15    has left. Any cross from Midwest Gas Users  
16    Association?

17            MR. CONRAD: No, your Honor.

18            JUDGE JONES: Anyone else have any  
19    cross?

20            MR. FINNEGAN: No, your Honor.

21            JUDGE JONES: Commissioner Murray, do  
22    you have questions?

23            COMMISSIONER MURRAY: I have no  
24    questions, thank you.

25            JUDGE JONES: Commissioner Clayton?

1 QUESTIONS BY COMMISSIONER CLAYTON:

2 Q. Good afternoon, Mr. Noack. Can you help  
3 me understand how your testimony fits in with  
4 Mr. Hanley's testimony?

5 A. Well, my testimony is surrebuttal  
6 testimony primarily to OPC witness Russ Trippensee,  
7 and -- as it relates to his comments about getting  
8 rid of the risk by this rate design.

9 Q. Okay. I assume you agreed with  
10 Mr. Trippensee?

11 A. No.

12 Q. Oh, I misunderstood. You disagreed with  
13 Mr. Trippensee?

14 A. Yes. Yes.

15 Q. Okay. So you believe that MGE would  
16 still be facing some risk even with the straight  
17 fixed variable, the flat rate that was mentioned  
18 earlier? With that type of rate design you believe  
19 MGE would still be facing some risk in the  
20 marketplace?

21 A. Absolutely.

22 Q. Okay. Can you tell me where the risk  
23 comes from?

24 A. Sure. The risk, again, as I mentioned  
25 to Staff attorney, the straight fixed variable only

1 relates to the residential class, so as weather can  
2 affect the other classes of customer, that risk is  
3 still there. If it's not cold we're not gonna sell  
4 any gas to the small commercial, large commercial and  
5 to a certain extent the transportation customers. We  
6 won't deliver gas to the transportation customers.

7 Q. Okay. So weather is the risk and it's  
8 in the other class categories, correct?

9 A. That's correct.

10 Q. Okay.

11 A. We have expenses such as bad debt  
12 expense that, you know, that is -- depending on the  
13 cost of gas, which we strictly pass through, you  
14 know, if that is higher than normal --

15 Q. Does bad debt go up the colder the  
16 weather gets?

17 A. It goes up -- if the bills go up, the  
18 bad debts go up, yes.

19 Q. Okay. That's probably a better way  
20 because prices could go up.

21 A. Yes.

22 Q. So the higher prices go, the higher the  
23 bad debts go. Does that -- how does that compare to  
24 increase in company revenue or profit? Because if  
25 prices or revenues go up, also they go up for the

1 company as well. Is there any correlation between  
2 bad debt and increased revenues? Do they offset one  
3 another or are they close or any connection?

4 A. Well, bad debts are gonna go up more  
5 than -- than the revenue because 75 percent of our,  
6 quote, revenue is PGA revenue which we don't get to  
7 keep. We're passing that directly through to the  
8 pipeline and the suppliers of our gas. So while --  
9 if it's very cold now and we realize an earnings  
10 windfall or a revenue windfall, the bad debt is gonna  
11 be more than that because of the cost of gas being  
12 such a big chunk.

13 Q. Is MGE asking for any weather  
14 normalization as it relates to the other class, the  
15 other classes --

16 A. No.

17 Q. -- customers?

18 A. Now, if we have the straight fixed  
19 variable rate design, we haven't asked for weather  
20 normalization of the other classes, no.

21 Q. Okay. What percentage of the -- of the  
22 company revenues come from the residential category?

23 A. Approximately \$100 million out of a  
24 \$160 million margin is residential, so five-eighths,  
25 62 and a half percent, something like that.



1 Q. I'm impressed.

2 A. Thank you.

3 Q. Worked that a lot faster than I did. Do  
4 you know -- and if you don't know off the top of your  
5 head, that's fine. What percent is made up of  
6 industrial customers? Is that a large service? If  
7 you don't know, that's fine.

8 A. No. It's -- I think our transportation  
9 revenue, which is primarily the industrial, is  
10 between ten and \$12 million, so, what, that's 16,  
11 something like that.

12 Q. 16 percent, yeah, yeah.

13 A. And the small commercial is gonna be  
14 probably the next biggest class. That's gonna be  
15 a -- probably 35 to \$40 million.

16 COMMISSIONER CLAYTON: Okay. About 20  
17 percent, maybe, something like that? I'm making  
18 these numbers up. Okay. I won't ask you any other  
19 questions. Thank you, Mr. Noack.

20 JUDGE JONES: Any recross from Staff?

21 MR. THOMPSON: No, your Honor.

22 JUDGE JONES: Any direct -- redirect  
23 from MGE?

24 MR. SWEARENGEN: No redirect, thank you.

25 JUDGE JONES: Thank you, Mr. Noack. You

1 may step down. I believe next we're to hear from  
2 Staff's witness. I was intending to take a break at  
3 three o'clock. How about we take a bathroom break.  
4 And I do mean that literally. Well, not for me but  
5 anyone that needs to go. So it's just like five  
6 minutes and we're gonna start back up in five  
7 minutes. It's just the court reporter and I and the  
8 witness and we'll go. With that, we're off the  
9 record.

10 (A RECESS WAS TAKEN.)

11 (EXHIBIT NOS. 101, 102, 103 AND 103A  
12 WERE MARKED FOR IDENTIFICATION BY THE COURT  
13 REPORTER.)

14 JUDGE JONES: Okay. Let's go back on  
15 the record again.

16 MR. THOMPSON: Staff calls David Murray.

17 (THE WITNESS WAS SWORN.)

18 JUDGE JONES: Thank you. You may be  
19 seated.

20 DIRECT EXAMINATION BY MR. THOMPSON:

21 Q. State your name, please.

22 A. David Murray.

23 Q. How are you employed, sir?

24 A. I'm employed as a utility auditor IV in  
25 the financial analysis department.

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3                    A.        Yes, it is.

4 Q. And are you the same David Murray that  
5 caused to be prepared and filed direct testimony  
6 marked as Exhibit 101, rebuttal testimony marked as  
7 Exhibit 102, surrebuttal testimony marked as  
8 Exhibit 103 and true-up testimony marked as  
9 Exhibit 103A?

10                    A.        Yes.

11 Q. Do you have any corrections to any of  
12 those four exhibits at this time?

13           A.       No. I made my corrections in my true-up  
14 testimony.

15 Q. If I were to ask you the same questions  
16 today as are asked in those pieces of testimony,  
17 would your answers today be the same?

18                    A.        Yes.

19 Q. And as far as you know, were those  
20 answers true and correct to the best of your  
21 knowledge and belief?

22                   A.       Yes.

23 MR. THOMPSON: At this time I would  
24 offer Exhibits 101, 102, 103 and 103A.

25 JUDGE JONES: Any objections to Exhibits

1 101, 102, 103 and 103A?

2 MR. SWEARENGEN: No, we have none.

3 JUDGE JONES: Seeing no objections, the  
4 exhibits are admitted into the record.

5 (EXHIBIT NOS. 101, 102, 103 AND 103A  
6 WERE RECEIVED INTO EVIDENCE AND MADE A PART OF THE  
7 RECORD.)

8 MR. THOMPSON: Thank you, your Honor. I  
9 tender the witness for cross.

10 JUDGE JONES: MGE, cross-examination?

11 MR. SWEARENGEN: Thank you, Judge.

12 CROSS-EXAMINATION BY MR. SWEARENGEN:

13 Q. Good afternoon, Mr. Murray.

14 A. Good afternoon, Mr. Swearengen.

15 Q. How are you today?

16 A. Pretty good. How are you doing?

17 Q. Fine, thanks. At the outset, I just  
18 want to ask you a few questions, if I could, about  
19 what I believe are the four most recent Missouri  
20 Public Service Commission cases in which cost of  
21 capital/rate of return has been litigated, and I  
22 think you're probably familiar with those.

23 Let me start with the last -- what I  
24 call the last Missouri Gas Energy rate case which I  
25 think was decided by the Commission back in September

1 of 2004, a little over two years ago. Do you recall  
2 that case?

3 A. Yes, I do.

4 Q. And were you the cost of capital witness  
5 for the Staff in that case?

6 A. Yes.

7 Q. Do you remember at that time that the  
8 company asked for a return on common equity of  
9 12 percent?

10 A. Yes.

11 Q. And the midpoint of the Staff's  
12 recommended return on equity in that case according  
13 to your testimony was 9.02 percent; does that sound  
14 right?

15 A. Yes.

16 Q. And do you recall that the Public  
17 Counsel filed testimony in that proceeding --

18 A. Yes.

19 Q. -- do you remember that? And the Public  
20 Counsel supported a return on equity between 9.01 and  
21 9.43 percent; is that true? Do you recall that?

22 A. I don't recall those specific numbers,  
23 but that sounds like it's in the area that I recall.

24 Q. And ultimately in that case, the  
25 Commission found that the company, that MGE should be

1     awarded a return on equity of 10 and a half percent;  
2     is that right?

3             A.       Yes.

4             Q.       Okay.  And you read the Commission's  
5     decision in that case, I take it?

6             A.       Yes.

7             Q.       Okay.  Would you -- Southern Union  
8     Company has been called in this case the parent of  
9     Missouri Gas Energy.  Is it your understanding that  
10    MGE is an operating division of Southern Union  
11    Company?

12            A.       Yes.

13            Q.       Now, the next case I want to ask you  
14    about which was decided in March of 2005 involved the  
15    Empire District Electric Company.  Do you recall that  
16    case?

17            A.       Yes.

18            Q.       And did you provide cost of capital  
19    testimony in that case for the Staff?

20            A.       Yes.

21            Q.       And if I said you supported a return on  
22    equity range for Empire in that case of 8.29 percent  
23    to 9.29 percent, would that be correct?

24            A.       Yes.

25            Q.       And do you recall that the Public

1 Counsel also filed testimony in that case?

2 A. Yes.

3 Q. And the Public Counsel had a somewhat  
4 higher range than you did, 8.96 to 9.41 percent; do  
5 you recall that?

6 A. Once again, I don't recall the specific  
7 numbers but that sounds in the ball park.

8 Q. And you do remember the Public Counsel  
9 was a little higher than the Staff in that case?

10 A. They tend to be at times.

11 Q. And I take it you read the Commission's  
12 decision in that case?

13 A. Yes.

14 Q. And the Commission found that an  
15 11 percent return on equity was justified for Empire  
16 in that case; is that right?

17 A. Yes.

18 Q. And that 11 percent return on equity was  
19 applied to Empire's capital structure which at that  
20 time consisted of approximately 49 percent common  
21 equity; is that true?

22 A. It was right around the 50 percent  
23 range. I don't recall the specific numbers.

24 Q. Okay. Thank you. Empire then filed  
25 another rate case which was just recently decided by

1 the Commission; is that true?

2 A. Yes.

3 Q. And that's the third case I want to ask  
4 you about. I take it you're familiar with the  
5 Commission's decision in that proceeding?

6 A. Yes.

7 Q. And you were the cost of capital witness  
8 for the Staff in that case?

9 A. Yes.

10 Q. And then in that second Empire case you  
11 supported a return on equity ranging from 9.2 percent  
12 to 9.5 percent; would that be correct?

13 A. No.

14 Q. What was it?

15 A. It was revised. That was my initial  
16 recommendation in my direct testimony.

17 Q. Okay.

18 A. After looking at some other calculations  
19 I looked at with the dividend yield, I found out that  
20 there was some numbers that I needed to look at for  
21 future years. I think I accidentally included 2005  
22 which was the actual dividend as of that year, and I  
23 wanted to get a better idea as to what the dividend  
24 yield was for the expected dividend for the next  
25 year. So when I revised that, my recommendation was,



1 I believe, 9 -- was the 9.5 to 9.6.

2 Q. Okay. So you think your recommendation  
3 in that case was 9.5 to 9.6?

4 A. Yes.

5 Q. And so that would have been just roughly  
6 30 basis points above the high end of your  
7 recommendation in the first Empire case; is that  
8 right?

9 A. Yes.

10 Q. Okay. And in that second Empire case,  
11 the Public Counsel again came in with a little higher  
12 recommendation than you did at 9.65 percent; is that  
13 true?

14 A. Slightly higher. That's about as close  
15 as we've been.

16 Q. Okay. Thanks. And ultimately in that  
17 second Empire case which was just decided by the  
18 Commission, the Commission awarded the company a 9 --  
19 excuse me, a 10.9 percent ROE; is that true?

20 A. Yes.

21 Q. And once again, that was on a capital  
22 structure for Empire at about -- of about 50 percent  
23 common equity, right?

24 A. Yes.

25 Q. And on the same day the Commission

1 decided the Empire case it also decided a rate case  
2 involving the Kansas City Power & Light Company; is  
3 that true?

4 A. Yes.

5 Q. Were you the Staff cost of capital  
6 witness in the Kansas City case?

7 A. No.

8 Q. Who testified on behalf of the Staff in  
9 that case, do you recall?

10 A. Staff witness, Matt Barnes.

11 Q. Would I be correct if I said that  
12 Mr. Barnes recommended an ROE for KCPL in a range of  
13 9.32 to 9.42?

14 A. That sounds correct, yes.

15 Q. And Public Counsel filed cost of capital  
16 testimony in the KCPL case and recommended an ROE of  
17 about 9.9 percent, a little higher than the Staff; is  
18 that correct?

19 A. Yes.

20 Q. And have you read that decision in the  
21 KCPL case?

22 A. Not the entire decision. The part of  
23 the decision that dealt with rate of return, yes.

24 Q. Is it your understanding that the  
25 Commission ultimately awarded KCPL an ROE of

1 11.25 percent?

2 A. Yes.

3 Q. And that would have been applied to the  
4 KCPL capital structure which is, at that time was  
5 about 54 percent common equity; is that true?

6 A. I'd have to review that. I believe,  
7 once again, it was in the 50 percent range but I  
8 don't recall the specifics.

9 Q. Is it fair to say that in these four  
10 cases that we've just discussed, the KCPL case, the  
11 two Empire cases and the earlier MGE case, that the  
12 Staff's approach to recommending and to determining  
13 and recommending a return on equity has been  
14 consistent?

15 A. Yes, it's been consistent, but there has  
16 been some variation within those recommendations,  
17 some that has to do with capital structure. Other  
18 aspects just have to do with whether to go in the --  
19 I would say the high 8's to low 9's or mid 9 range.

20 Q. Is that essentially the same approach  
21 that you're using in this case, in the current MGE  
22 case, the approach that the Staff used in those four  
23 earlier cases we just discussed?

24 A. Let me explain what I do think is a key  
25 difference because this is something that was

1 emphasized in the 2004 Empire case. The Commission  
2 believed that a company-specific DCF analysis was not  
3 consistent with Hope and Bluefield.

4           As a result, even though I still believe  
5 that -- that a company-specific analysis can arrive  
6 at a reliable cost of equity if the proper analysis  
7 is done, because the Commission felt that a  
8 company-specific cost of equity analysis was not  
9 consistent with Hope and Bluefield, and I decided  
10 that in order to be considered and not discarded, it  
11 was probably best for me to go ahead and do a  
12 comparable company analysis and maybe just show the  
13 company-specific analysis.

14           As far as the approach with the cost of  
15 capital models, there has been some changes with the  
16 models that I used for tests of reasonableness and  
17 the inputs that I used for those models.

18           Now, the DCF which is the model that  
19 Staff, myself, has relied upon for, you know, since  
20 I've been here, you know, the way I've gone about  
21 doing the DCF model has not changed dramatically.

22           There has been some -- some movement  
23 towards maybe relying a little bit more on projected  
24 growth rates, especially for the electric utility  
25 industry, because of the historical growth rates at

1 times have been somewhat volatile. And since the DCF  
2 is -- is -- one of the main assumptions of the DCF is  
3 the constant growth of the share price, it's  
4 important to -- it's important to use a growth rate  
5 that you can expect to occur in the future on a  
6 constant basis. So while the recommendations are  
7 fairly close, there has -- there has been changes in  
8 the methodologies.

9 Well, another example is the risk  
10 premium methodology that Staff had used in the  
11 Missouri Gas Energy/Empire rate case in 2004. I  
12 decided to eliminate that. I just -- with some of  
13 the decisions of the Commission, I didn't think that  
14 that was providing an informative analysis that would  
15 help them understand what the -- you know, what  
16 more -- what the, you know, the popular and, I guess,  
17 prominent finance minds in the industry were  
18 indicating about risk premium.

19 Q. Okay.

20 A. And I wanted to try to educate the  
21 Commission as to what some of the most well-known  
22 individuals in the field of finance were  
23 communicating about their estimates on the equity  
24 risk premium. So I made some changes for those  
25 reasons.

1           Q.       So would it be fair to say that since  
2     that first Empire rate decision, that you looked at  
3     what the Commission has said and what the Commission  
4     has accepted and what the Commission has rejected,  
5     and tried to take that into account in your  
6     subsequent testimonies in the following cases?

7           A.       Take it into account but at the same  
8     time still communicate to the Commission what I think  
9     the cost of equity is. I don't think that -- that I  
10    should just go ahead and tell them what they want to  
11    hear.

12          Q.       Okay. Let me ask you, does the Staff --  
13    who else does cost of capital testimony within the  
14    Commission Staff now?

15          A.       The only other person that's been doing  
16    cost of capital testimony for Staff or internal Staff  
17    is Matt Barnes. John Kiebel, who is no longer with  
18    the Commission, he helped out in our department for,  
19    I'd say, a year and a half, and it was in the Laclede  
20    rate case which -- testimony was not filed but he did  
21    perform an analysis.

22          Q.       Does someone in your department  
23    coordinate the cost of capital testimony that the  
24    Staff ultimately files or supervises the work that  
25    you do?

1           A.       Yes, but that's been changing a lot.  
2       There's been quite a bit of -- quite a bit of a  
3       revolving door, I guess, with my manager in the  
4       department.

5           Q.       Who's your manager now?

6           A.       My manager now is Ron Bible.

7           Q.       And you say there's been changes. Was  
8       someone else your manager at some other time?

9           A.       When Ron Bible was mobilized in the  
10      military for two years, Bob Schallenberg was acting  
11      manager for a period of time. At the end of those  
12      two years, I was promoted to interim manager for a  
13      month, and then Ron Bible returned and took over his  
14      position.

15          Q.       When did he return?

16          A.       He returned -- was that -- I want to say  
17      May 1st of this last year, 2006.

18          Q.       So since May 1st of 2006, he would be  
19      your supervisor; is that a fair --

20          A.       Yes.

21          Q.       And for some period of time prior to  
22      that, you were your own manager maybe for a month or  
23      so; is that right?

24          A.       Yes.

25          Q.       And then prior to that, Mr. Schallenberg

1 for some period of time?

2 A. Yes.

3 Q. Okay. So I guess you report to Ron  
4 Bible now, would that be a fair statement?

5 A. Yes. However, I should clarify that due  
6 to medical reasons Ron Bible was out of the office  
7 for about two and a half months recently, and I  
8 reported to Bob Schallenberg during that time period  
9 as well.

10 Q. Okay. And I think you may have touched  
11 on this earlier but let me just ask you, after the  
12 Empire rate case -- excuse me, after the Missouri Gas  
13 Energy rate case, the last one, the first Empire rate  
14 case that we talked about, did you have any  
15 discussions with anyone in the department, or anyone  
16 for that matter, about whether you should do things  
17 differently in terms of your cost of capital analysis  
18 and recommendations?

19 A. I don't think there was much, say,  
20 discussion with anybody above me because at that time  
21 there was -- there really wasn't anybody above me  
22 that did a lot of cost of capital work.

23 I did -- I have had occasions to talk to  
24 Dave Parcell and discuss various issues with him  
25 at -- I guess that was shortly after Ron Bible was



1 immobilized. And we just talked about the various  
2 approaches to cost of capital analysis. And I  
3 communicated to him that the DCF model is still the  
4 model that Staff at the Public Service Commission  
5 believes is the most reliable just from the mere  
6 standpoint that you use company-specific inputs. It  
7 looks at the valuation level of stock prices.

8               So -- but we did just briefly discuss  
9 some of the various approaches out there. I believe  
10 he uses the CAPM as well. But just like any other  
11 cost of capital witness and obviously, people are  
12 familiar with the wide ranges of recommendations you  
13 can see with return on equity and rate of return,  
14 there's judgments on the inputs that go into those  
15 models.

16               One of the key things that we discussed,  
17 and I'd say this was more discussed with Bob  
18 Schallenberg, was the Commission's -- Commission's  
19 desire, I guess, to use allowed ROE's as a benchmark,  
20 and I think the MGE case in 2004 was the first case  
21 where that was really made known through its Report  
22 and Order that that's something that the -- that they  
23 want to look at because I believe the way they termed  
24 it in their Report and Order, that is the capital in  
25 which they compete for capital.

1           Q.       Would it be fair to say that since the  
2 first MGE case and the first Empire case, you've made  
3 some changes in the way that you're doing things or  
4 the Staff has made some changes in the way it's been  
5 doing things as far as cost of capital is concerned,  
6 but the ultimate result isn't much different? For  
7 example, the high side of your range in this case for  
8 MGE, 9.2, is just about 20 basis points above where  
9 you were in the last case; would that be correct?

10           MR. THOMPSON: I'm gonna object, your  
11 Honor. I don't see the relevance of this entire line  
12 of questioning. His recommendation is what it is,  
13 and I don't think it matters if his mom told him how  
14 to do it, that's --

15           JUDGE JONES: Well, you've been talking  
16 about what he's been doing in the past cases,  
17 Mr. Swearengen. I assume it's compared to do what?  
18 What are you trying to do?

19           MR. SWEARENGEN: Well, I'm trying to  
20 establish what -- he has changed in response to some  
21 things that the Commission has indicated and not  
22 others, and I'm just trying to find out the rationale  
23 and reason behind his recommendations, I think.

24           JUDGE JONES: You mean the  
25 recommendation in this case?

1 MR. SWEARENGEN: In this case, exactly.

2 MR. THOMPSON: Well, your Honor, I think  
3 there's extensive written testimony that explains the  
4 rationale behind his recommendation in this case.

5 JUDGE JONES: Are you satisfied with  
6 that, Mr. Swearengen?

7 MR. SWEARENGEN: Well, I think I'm  
8 entitled to inquire about that.

9 JUDGE JONES: About his testimony?

10 MR. SWEARENGEN: That's what I'm doing.

11 JUDGE JONES: Does his testimony cover  
12 what he's done in other cases?

13 MR. SWEARENGEN: His testimony is --  
14 right now his recommendation is 9.2 percent which is  
15 about 20 basis points above, I think, where he was in  
16 the last case.

17 JUDGE JONES: The last MGE case?

18 MR. SWEARENGEN: The last MGE case.

19 JUDGE JONES: What difference does it  
20 make?

21 MR. SWEARENGEN: I think it makes a  
22 significant difference.

23 JUDGE JONES: I'm gonna sustain the  
24 objection. I don't think it matters what he did in  
25 the last case. Maybe the methodology he might have

1 used in the last case if there is some contradiction  
2 between what he did then and now, but the end result  
3 I don't think matters.

4 BY MR. SWEARENGEN:

5 Q. Let me ask this question then: You  
6 indicated the changes that you had made since the  
7 first Empire case and the first MGE case and you've  
8 explained those, correct?

9 A. Yes.

10 Q. And would it be fair to say that your  
11 results -- your result in this MGE case does not  
12 differ significantly from the -- your recommendation  
13 in the last MGE case?

14 A. Actually, if you look at the midpoint,  
15 it's about exactly the same.

16 Q. Okay. Let me ask you this, sir: Do you  
17 have your surrebuttal testimony?

18 A. Yes.

19 Q. If you turn to page 7, there's a  
20 question at line 3 of page 7 of your surrebuttal. It  
21 says, "Considering the testimony you sponsored in the  
22 last rate case in support of including all Panhandle  
23 Energy debt issuances and the overall cost of debt  
24 recommendation, why didn't you do the same in this  
25 case?"

1                   And then your answer follows; is that  
2     right?

3           A.       Yes.

4           Q.       Is it fair for me to say that you  
5     followed the Commission's lead or suggestion  
6     concerning the cost of the Panhandle debt?

7           A.       Yes. I didn't -- I didn't believe that  
8     the facts and circumstances have changed  
9     significantly since the last Report and Order, so I  
10    decided to -- because that's a mechanical  
11    calculation, I decided to accept what the Commission  
12    had done or at least directed in this Report and  
13    Order.

14          Q.       But it would also be fair to say that  
15    your ROE recommendation in this case may not be  
16    consistent with what the Commission decided in the  
17    last case?

18          A.       That's correct.

19          Q.       Would you agree that one of the goals of  
20    the Commission in this case should be to provide a  
21    fair and reasonable rate of return on the equity  
22    capital that has been invested in MGE's natural gas  
23    distribution operations?

24          A.       Yes.

25          Q.       Would you agree that Missouri Gas Energy

1 must compete in the same capital markets as does the  
2 Empire District Electric Company and Kansas City  
3 Power & Light company?

4 A. Southern Union has to compete in the  
5 same capital markets and MGE relies on Southern Union  
6 for its capital, so if you look at it through that  
7 indirect type of approach, then, yes.

8 Q. So if I asked you would Southern Union  
9 have to compete in the same capital markets as KCPL  
10 and Empire, your answer would be yes?

11 A. You -- if -- you would need to clarify  
12 the capital markets because KCPL, they compete in the  
13 debt capital markets, they do not compete in the  
14 equity market. Great Plains Energy competes in the  
15 equity market. So I mean, there are some  
16 distinctions there that would have to be cleared up.

17 Q. What is your definition of capital  
18 market?

19 A. Capital market is the debt and equity  
20 market, and each one of those, just like MGE because  
21 they're not a separate legal corporation, they don't  
22 issue their own debt, they rely on Southern Union for  
23 their debt capital; therefore, they don't go out to  
24 either the debt or the equity markets.

25 Where Kansas City Power & Light, they

1 are their own subsidiary, they issue their own debt,  
2 they can go to the debt capital markets and compete  
3 against whoever else may be seeking debt financing  
4 where they rely on their parent company, Great Plains  
5 Energy, for equity capital.

6 Q. Has the Missouri Public Service  
7 Commission ever indicated a preference for a larger  
8 proxy group when determining an appropriate ROE for a  
9 utility, do you know?

10 A. In the last two orders, yes.

11 Q. What last two orders?

12 A. The Empire and the KCPL order.

13 Q. They indicated that in those -- in their  
14 testimony -- in those decisions?

15 A. Yes.

16 Q. And when they were talking about a  
17 larger proxy group, do you have any idea what they  
18 were talking about?

19 A. No. Actually, unfortunately, it doesn't  
20 say that they would ever say that that -- you know,  
21 that that is too small of a group in the future.  
22 They don't want to set any specific, you know,  
23 limitation as to what they would think is too small.  
24 But in that instance they decided it was too small  
25 for liking in the Empire and KCPL rate cases.

1 Q. And they decided what was too small?

2 A. The comparable group.

3 Q. Whose comparable group?

4 A. Staff's.

5 Q. And how big was the comparable group  
6 that the Staff used in those two cases?

7 A. In the Kansas City Power & Light case, I  
8 believe it was -- one was five and one was six, and I  
9 don't recall specifically, but one was five and one  
10 was six.

11 Q. Would you agree with me that the  
12 business risk of an entity, a utility, for example,  
13 is a collective term encompassing all of the risks of  
14 a business entity, except financial risk?

15 A. Yes.

16 Q. And financial risk is debt; is that a  
17 fair statement?

18 A. Well, I think you -- some people want to  
19 simplify it as just being debt, but it's the fixed  
20 charges that are created by debt because you can  
21 have -- one company can have \$1 million of debt on  
22 its books, a computer company can -- another company  
23 can have \$1 million of debt on its books, but if one  
24 has, say, a 5 percent interest rate and another one  
25 has a 6 percent interest rate, obviously, there's



1 more financial risk for the one that has the higher  
2 cost debt.

3 Q. Would you agree with me that the  
4 business risk of an entity is driven by the dominant  
5 operations of the company?

6 A. Not necessarily.

7 MR. SWEARENGEN: Could I approach the  
8 witness, your Honor?

9 JUDGE JONES: Yes, you may.

10 BY MR. SWEARENGEN:

11 Q. Mr. Murray, I'm gonna hand you a copy of  
12 the surrebuttal testimony of David Murray that was  
13 filed in the Empire District Electric Company, Case  
14 Number ER-2006-0315, dated August 2006, and ask you  
15 to read into the record, if you would, the question  
16 beginning on line 8 and the answer that follows on  
17 line 10, please.

18 A. Just -- just from line 10 through 12?  
19 The highlighted portion?

20 Q. Read the -- read the question on line 8  
21 and then --

22 A. The entire answer?

23 Q. Yes, please.

24 A. Sure.

25 Q. Thanks.

1           A.       "Question: What is the best way to  
2 ensure that a comparable company's group's risks are  
3 similar to that of the subject company?

4                    "Answer: There are two main types of  
5 risk in corporate finance: Business risk and  
6 financial risk. The financial risk of an entity is  
7 driven by the amount of fixed obligations created by  
8 issuing debt. Some analysts will attempt to screen  
9 comparable companies" -- excuse me -- "for this type  
10 of risk by only selecting companies with certain  
11 common equity percentage in the book value capital  
12 structure.

13                   "I control for this type of risk by  
14 selecting companies that have at least investment  
15 grade credit rating. The business risk of an entity  
16 is driven by the dominant operations of the company.  
17 The purest way to select companies that face similar  
18 business risk is to select companies that are  
19 predominantly in the same business as the operations  
20 being evaluated. In common finance textbooks, this  
21 approach is commonly referred to as the pure play  
22 method."

23           Q.       Thank you.

24                   MR. THOMPSON: What page was that?

25                   MR. SWEARENGEN: Page 13.

1                   MR. THOMPSON: Thank you.

2       BY MR. SWEARENGEN:

3           Q.       Would you agree that size has a bearing  
4       on business risk?

5           A.       I believe it depends on what industry  
6       you're looking at.

7           Q.       Explain what you mean by that.

8           A.       Actually -- well, here, I'll just go  
9       ahead and refer to my testimony. It's in my rebuttal  
10      testimony on page 30. It starts on line 13 and it  
11      runs through page 31, line 15. If you want me to, I  
12      can read that.

13          Q.       No, that's fine. Would you agree that  
14      in this case before the Commission today, that we're  
15      concerned with the gas distribution operations of  
16      Missouri Gas Energy?

17          A.       Yes.

18          Q.       And I think you earlier said that MGE is  
19      an operating division of Southern Union Company; is  
20      that correct?

21          A.       Yes.

22          Q.       And at a couple of points in your  
23      surrebuttal testimony, I believe at pages 9 and  
24      perhaps 10 and 11, you cite statements made by Roger  
25      Morin; is that correct?

1           A.       I believe that's on 9 and 10, that's  
2 correct, but not -- not 11.

3           Q.       Well, I'm looking at line 16 of your  
4 surrebuttal testimony on page 11.

5           A.       Line 16 on page 11? Oh, I'm sorry.  
6 You're right. On page 9 it was separated over to the  
7 side as, you know, indented in that case. It's in  
8 quotes, so yes, you're correct, I apologize.

9           Q.       And who is Roger Morin?

10          A.       Dr. Roger Morin is an individual that's  
11 written a couple of textbooks on utility regulatory  
12 finance.

13          Q.       And do you regard him as an authority on  
14 regulatory finance matters?

15          A.       Yes.

16          Q.       And would this include cost of capital  
17 for regulated utilities?

18          A.       Yes.

19          Q.       And is that the same Roger Morin who  
20 testified in MGE's last rate case?

21          A.       Yes.

22          Q.       And I assume you're familiar with his  
23 testimony in that case; is that right?

24          A.       It's been a little while, but yes.

25          Q.       If you'd turn to your direct testimony,

1 please, page 21.

2 A. Yes.

3 Q. Is it there on page 21 where you start  
4 to discuss how you estimated the cost of common  
5 equity for MGE in this case?

6 A. Yes.

7 Q. And then over on page 22 you made this  
8 statement at line 7 through 11, "However, because  
9 Southern Union is transforming itself from a natural  
10 gas distribution utility company to a diversified  
11 natural gas company, Southern Union's cost of common  
12 equity no longer reflects the lower risks associated  
13 with natural gas distribution operations.  
14 Consequently, my cost of common equity analysis on  
15 Southern Union is for informational purposes only."  
16 Is that still your testimony?

17 A. Yes.

18 Q. Okay. Then over on page 24, lines 10  
19 through 14, you say, "I chose to analyze Southern  
20 Union's cost of common equity for informational  
21 purposes only. I don't believe that any weight  
22 should be given to my Southern Union cost of common  
23 equity estimations. Because Southern Union is now a  
24 diversified gas company, its cost of common equity  
25 may not be consistent with that of the lower risk

1 natural gas distribution industry." Is that still  
2 your testimony?

3 A. Yes.

4 Q. And would you agree that since MGE's  
5 last rate case back in 2004, the facts and  
6 circumstances surrounding Southern Union have  
7 changed?

8 A. It depends on what time period you're  
9 looking at. If you could tell me what time period  
10 you're referring to.

11 Q. Well, since, say, for example, the test  
12 year in the 2004 rate case.

13 A. Are you referring to the test year from  
14 the 2004 test year of this case --

15 Q. Yes.

16 A. -- versus the test year of this case?

17 Q. Yeah, have the facts and circumstances  
18 involving Southern Union Company changed?

19 A. I'd say through the test year of this  
20 case, no.

21 Q. Okay. And what about through the  
22 true-up period of this case?

23 A. Through the true-up period, yes, they  
24 have.

25 Q. Okay. And how have they changed through

1 the true-up period?

2 A. They've acquired the Sid Richardson  
3 Energy properties which entails gathering and  
4 processing operations.

5 Q. Have they -- has Southern Union disposed  
6 of any gas -- natural gas distribution operations  
7 recently?

8 A. Yes, they have. Let me back up a little  
9 bit on the Sid Richardson properties. I just want to  
10 make sure -- I know I have something in here that  
11 indicates the specific closing date on that, and I'd  
12 just like to clarify that for the record.

13 Q. Sure.

14 A. Yes, I just wanted to make sure for the  
15 record, they did close on the Sid Richardson  
16 acquisition on March 1st of 2006.

17 Q. Okay. And what about the sale of the  
18 gas distribution properties out east, do you know  
19 when those -- when that took place?

20 A. That occurred in August, August of 2006.

21 Q. So those would be changes that have  
22 taken place in Southern Union since the last rate  
23 case; would that be fair?

24 A. Yes.

25 Q. I'm looking at your schedule 20 to your

1 direct testimony. Do you have that in front of you?

2 A. Yes.

3 Q. And if I look, you have your one, two,  
4 three, four, five, six, comparable companies set out  
5 in that schedule; is that true?

6 A. Yes.

7 Q. And you show that the common equity  
8 ratio -- the 2005 common equity ratio for those six  
9 companies and -- indicate that the average is 55.23  
10 percent common equity; is that true?

11 A. Yes.

12 Q. Now, you've used these six companies as  
13 a proxy for determining the cost of equity for  
14 Missouri Gas Energy in this case; is that true?

15 A. Yes.

16 Q. But you're not using the capital  
17 structures of these same six companies with regard to  
18 your capital structure recommendation; is that fair  
19 to say?

20 A. That's correct, yes.

21 Q. And then instead, you're looking at the  
22 actual capital structure of Southern Union?

23 A. Yes.

24 Q. And the Southern Union equity ratio is  
25 approximately 36 percent; is that true?



1           A.       Yes. And I'd like to make sure for the  
2 record as well, in the corrected true-up testimony I  
3 filed, the revised common equity ratio was in the low  
4 40 percent range. That's in my true-up direct  
5 testimony in this case.

6           Q.       Now, say that again.

7           A.       In my true-up direct testimony --

8           Q.       Yes.

9           A.       -- I made some corrections to my direct  
10 testimony.

11          Q.       Uh-huh.

12          A.       And the common equity ratio is the  
13 schedule DM 22 attached to my true-up direct  
14 testimony. Common equity ratio is 41.36 percent.

15          Q.       And what caused that change? Is that  
16 for the same period of time?

17          A.       Yes, it's for the same period of time.  
18 What caused that change was in response to -- I don't  
19 remember -- well, here, it's probably referenced in  
20 the bottom of one of -- excuse me -- one of these  
21 schedules as far as the DR response. In response to  
22 DR -- I'll go to the direct testimony just to make  
23 sure I have this right.

24                   In response to DR 65.1, there was --  
25 that was a -- that was a response that showed a

1 schedule of all the long-term debt of Southern Union.  
2 And after I was doing the true-up testimony, I  
3 discovered in that schedule of long-term debt, there  
4 was included 400 million -- at least 400 million of  
5 short-term debt. And so I caught that and took it  
6 out because we needed to get this, you know, done  
7 accurately.

8 Q. And how did that change the common  
9 equity ratios for your proxy companies that are shown  
10 on schedule 20 of your direct testimony?

11 A. It had no effect on my proxy companies.

12 Q. Okay. So the common equity ratio for  
13 your proxy companies is 55.23 percent, that number's  
14 not changed?

15 A. No, it hasn't changed.

16 Q. Okay. All right. I misunderstood what  
17 you said. Thank you. Would it be fair to say that  
18 when compared to your proxy group, Southern Union is  
19 more thinly capitalized from an equity standpoint?

20 A. Without a doubt.

21 Q. And less equity or thin equity would  
22 suggest greater risk; is that not true?

23 A. It suggests greater financial risk,  
24 assuming, like I said, once you review the fixed-  
25 charge coverages, the coverage ratios such as FFO

1 interest and then look at that in conjunction with  
2 your leverage ratios.

3 Q. And if you have more risk, you need a  
4 higher return to attract capital; isn't that a fair  
5 statement?

6 A. Yes.

7 Q. Do you recall that when Dr. Morin  
8 testified in the last MGE rate case on the cost of  
9 capital issue, in response to questions from the  
10 Commission, he said that from a ratemaking  
11 standpoint, there are two ways to deal with a utility  
12 that has an equity-thin capital structure. Do you  
13 remember his testimony on that?

14 A. I don't recall the specifics on that.

15 Q. Well, let me ask you, would you agree  
16 with that one way to deal with an equity-thin capital  
17 structure would be to recognize that risk by adding a  
18 premium to the awarded return on equity?

19 A. To the recommended ROE, yes, and  
20 actually, I did that in this case.

21 Q. Okay. And would another way to do the  
22 same thing would be to use a more balanced or more  
23 representative or more conservative capital  
24 structure?

25 A. Obviously, Mr. Hanley proposed that in

1     this case.

2           Q.       Do you recall whether or not Dr. Morin  
3     proposed that in the last Southern Union/MGE case?

4           A.       I don't recall specifically.

5           Q.       If you used that latter approach, and  
6     used a more balanced conservative capital structure,  
7     you would not have to add to the rate of return; is  
8     that true?

9           A.       Can you clarify rate of return? Are  
10    you --

11          Q.       Return on equity.

12          A.       Return on equity, okay.

13          Q.       Right.

14          A.       You would not have -- assuming that the  
15    credit ratings -- and you have to understand my  
16    methodology to put this in context. Assuming that  
17    the overall risk level, even if the capital  
18    structures are the same, you could have business risk  
19    that -- and this has been discussed extensively in  
20    this proceeding -- you could have business risk that  
21    differs. So even if the capital structures are the  
22    same, that doesn't necessarily mean that an  
23    adjustment should be made.

24          Q.       I understand that. You had indicated  
25    earlier that you would agree that MGE/Southern Union

1 is thinly capitalized from an equity standpoint,  
2 right?

3 A. Yes.

4 Q. And one way to fix that for ratemaking  
5 purposes, would you not agree, would be to use a  
6 capital structure that imputes more equity?

7 A. As I indicated before, some analysts  
8 would propose that.

9 Q. So you could deal with the risk by  
10 increasing the equity cushion; wouldn't that be a  
11 fair way to look at it? I know you don't agree with  
12 that, but isn't that a way that one could do it?

13 A. Yes, that's an approach that some people  
14 use, yes.

15 Q. But in this case you don't want to do  
16 that. You're using the capital structure of Southern  
17 Union Company; is that correct?

18 A. Yes. The cost of the debt to MGE has  
19 been based on the aggressive leverage of Southern  
20 Union since -- since the time that Southern Union  
21 bought MGE. I believe I showed a schedule in my -- I  
22 believe it was my rebuttal testimony that showed the  
23 average equity ratio for Southern Union of 30  
24 percent. That has directly affected the cost of  
25 debt, the historical cost of debt that's on the books

1 for Southern Union, and that was a debt capital that  
2 MGE relies upon for -- for its capital expenditures.

3 Q. So for ratemaking purposes in Missouri  
4 for Missouri Gas Energy, you would use the financial  
5 risk of Southern Union Company; is that right?

6 A. That's what I proposed, yes.

7 Q. And then, I think you indicated this  
8 earlier in response to a question. If you'd look at  
9 page 37 of your direct testimony, please.

10 A. Yes.

11 Q. And if I read that, can I conclude that  
12 you recognize the risk of Missouri Gas Energy's thin  
13 equity by adding a 30-basis-point premium to the  
14 return on equity?

15 A. Yes.

16 Q. And that 30-basis-point upward  
17 adjustment is based on the average spread between  
18 A-rated utility bonds and triple-B-rated utility  
19 bonds; is that correct?

20 A. Yes.

21 Q. And that's a spread that would relate to  
22 traditional utilities; is that true?

23 A. Can you please define traditional?

24 Q. Well, what would your definition be?

25 A. Traditional utilities is one that's

1    been in prominently regulated operations, but  
2    unfortunately, I -- with the Moody's version bond  
3    record, their average public utility bond yields can  
4    include some companies that have some diversified  
5    operations, but you have to deal with the information  
6    that you have, and I believe that that's appropriate  
7    to use for -- for a regulated utility.

8           Q.       Would you agree that Southern Union  
9    could be characterized as a midstream company?

10          A.       It is currently, yes, it is.

11          Q.       And what is a midstream company  
12    according to your understanding?

13          A.       A midstream company is a company  
14    that's -- you know, it's not all the way, you know,  
15    up the stream. It takes gas, gathers gas, processes  
16    the gas and transports the gas.

17          Q.       Is a midstream company more risky than a  
18    utility?

19          A.       The gathering and the processing  
20    operations which is part of the midstream business is  
21    considered to have more risk. The transportation --  
22    pipeline transportation is not necessarily considered  
23    to have more risk. It depends on, you know,  
24    obviously, what pipelines you're looking at.

25          Q.       Can you turn back to your surrebuttal

1 testimony, please? And I'm looking at page 9.

2 A. Yes.

3 Q. Do you have that in front of you?

4 A. Yes, I do.

5 Q. And there, starting at line 16, you  
6 quote from Dr. Morin's book; is that true?

7 A. Yes, I do.

8 Q. And that's his book "Regulatory Finance  
9 Utilities' Cost of Capital," 1994.

10 A. Yes.

11 MR. SWEARENGEN: Can I approach the  
12 witness, please?

13 JUDGE JONES: Yes, you may.

14 MR. SWEARENGEN: Just about finished.

15 BY MR. SWEARENGEN:

16 Q. Mr. Murray, I'm gonna hand you excerpts  
17 from Roger Morin's 1994 publication "Regulatory  
18 Finance Utilities Cost of Capital." I'm gonna show  
19 you page 123 from that text and ask you if the last  
20 full paragraph on that page is the paragraph that you  
21 have quoted in your surrebuttal testimony at page 9?

22 A. Yes, it is.

23 Q. Okay. And just ahead of that paragraph  
24 also on page 123 is another full paragraph, one, two,  
25 three, four, five, six, seven, eight, nine, ten, 11



1 lines long. Could you read just the first and last  
2 sentence of that paragraph into the record, please?

3 A. Sure. "Another application of the  
4 nonconstant growth DCF model is when stock price and  
5 dividends cannot grow at the same rate by virtue of  
6 realistic circumstances in the capital markets."  
7 That's the first sentence.

8 The last sentence, "The standard DCF  
9 model suppresses such capital gains or losses by  
10 assuming an infinite investment horizon."

11 Q. Thank you. And then if you would look  
12 at page 236 from that same text, the second full  
13 paragraph on that page, would you read that into the  
14 record, please?

15 A. The entire paragraph?

16 Q. The entire paragraph, yes.

17 A. "The third reason for caution and  
18 skepticism is that application of DCF model produces  
19 estimates of common equity costs that are consistent  
20 with investors' expected return only when stock price  
21 and book value are reasonably similar. That is when  
22 market-to-book is close to unity.

23 "As shown below, application of standard  
24 DCF model to utility stocks understates the  
25 investors' expected return when the market-to-book

1 ratio of a given stock exceeds unity. This is  
2 particularly relevant in the capital market  
3 environment of the 1990's where utility stocks were  
4 trading at market-to-book ratios well above unity.

5 "The converse is also true, that the --  
6 that is, the DCF model overstates the investors'  
7 return when the stock's market-to-book ratio is less  
8 than unity. The reason for distortion is that the  
9 DCF market return is applied to a book-value rate  
10 base by the regulator. That is, a utility's earnings  
11 are limited to earnings on a book-value rate base."

12 Q. Okay. Thank you. Now, I'm gonna hand  
13 you excerpts from Mr. Morin's publication, "New  
14 Regulatory Finance" dated 2006. Are you familiar  
15 with that text?

16 A. Yes. Yes, I am.

17 Q. And if you would look at page 434 of  
18 that text and read the -- just look at the second  
19 from the last paragraph on that page and tell me if  
20 that's the same paragraph that you just read into the  
21 record from the earlier version?

22 A. There are some minor wording changes.  
23 And we've -- we've done this before and you wanted me  
24 to point out the minor -- the minor wording changes.

25 Q. Go ahead.

1           A.       Okay. In the new textbook by Dr. Roger  
2 Morin, it indicates the third reason for caution and  
3 skepticism is that application of the DCF model  
4 produces -- I'm sorry. Am I on the right...

5           Q.       You're right.

6           A.       No, I'm sorry. No, I'm wrong. I was  
7 reading from the 1994 one again. In the 2006 book,  
8 it says, "The third and perhaps most important reason  
9 for caution and skepticism is the application of the  
10 DCF model produces estimates of common equity costs  
11 that are consistent with investors' expected return  
12 only when stock price and book value are reasonably  
13 similar."

14                   Let me look through the rest of this to  
15 see if it's all the same. In the new book it  
16 indicates, "This was particularly relevant in the  
17 capital market -- capital market environment of the  
18 1990's and 2000" -- which it was not in the old book,  
19 obviously. And of course, now he has, "for nearly  
20 two decades." Rest of this is basically the same.

21           Q.       So would it be fair to say that the  
22 thrust of that paragraph in his new 2006 publication  
23 is essentially the same as what he said in the  
24 earlier one, the 2004 version?

25           A.       Yes, just for some -- other than some

1 updating --

2 Q. Excuse me. I said 2004, I meant 1994.

3 A. I do the same thing now, I'm getting  
4 older. Yes, that's correct.

5 Q. Now, turning back to the 1994 text on  
6 page 123 that you cite in your testimony, and you  
7 read into the record the first and last sentence of  
8 the paragraph that immediately preceding -- preceded  
9 the text that you cited, I'm gonna hand you the 2006  
10 publication and ask you to read into the record the  
11 first and last sentence of the full paragraph -- the  
12 last full paragraph on page 267.

13 A. Okay. The first sentence, "Another  
14 application of the nonconstant growth DCF model is  
15 when stock price and dividends could not grow at the  
16 same rate by virtue of realistic circumstances in the  
17 capital markets."

18 And the last sentence reads, "The  
19 standard DCF model suppresses such capital gains or  
20 losses by assuming an incident investment horizon."

21 Q. Now, that's the same paragraph that  
22 immediately precedes the paragraph that you have  
23 cited in your testimony; is that right?

24 A. Yes, and I don't know why the next  
25 paragraph's not in the new book.

1           Q.       Now, what paragraph is not in the new  
2 book?

3           A.       Well, the paragraph right after that  
4 same paragraph in this book is not following this  
5 paragraph in the new book.

6           Q.       So you're saying that in the 2006  
7 publication, Dr. Morin does not include the paragraph  
8 that you have cited in your testimony from the 1994  
9 publication; is that true?

10          A.       Not -- not after that paragraph in the  
11 new book.

12          Q.       Okay. Thank you. Are you aware whether  
13 or not that paragraph appears anywhere else in the  
14 new text?

15          A.       I don't recall. I think he's changed.  
16 Instead of looking at market-to-book issues, I think  
17 he's looking more at price-to-earnings. I think he  
18 looks more at the market valuation. Instead of  
19 looking at market-to-book, he looks at PDU ratios.

20          Q.       One last question. You're familiar with  
21 the Panhandle Eastern Pipeline Company debt; is that  
22 not true?

23          A.       Yes, more so in the 2004 case than this  
24 case, yes.

25          Q.       Have you included that in your capital

1 structure ratios for purposes of this case?

2 A. Yes.

3 Q. But the cost of that debt is excluded;  
4 is that true?

5 A. That's correct.

6 Q. In this case?

7 A. Yes.

8 Q. Would you agree that that debt has not  
9 been used to finance MGE's operations?

10 A. The debt that was refinanced, I believe  
11 I can say that with some certainty, I have not  
12 studied if there's been any new debt issued. And if  
13 there's been any new debt issued, obviously, there's  
14 distributions up to the parent company. And where  
15 those distributions come from, I can't say with  
16 certainty that it didn't come from any new debt  
17 issuances they may have had at that subsidiary level.

18 Q. But as far as you know, that debt has  
19 not been used to finance any MGE operations?

20 A. I can't say yes or no on any new  
21 issuances. I can't say.

22 Q. And when you say new issuances, that  
23 would include what you are now including in the  
24 capital structure for the company?

25 A. Yes.

1                   MR. SWEARENGEN: Okay. That's all I  
2 have. Thanks.

3                   JUDGE JONES: Is there any  
4 cross-examination from the Office of Public Counsel?

5                   MR. POSTON: Yes, thank you.

6 CROSS-EXAMINATION BY MR. POSTON:

7           Q.       Good afternoon.

8           A.       Good afternoon.

9           Q.       On page 22 you explain how you determine  
10 which companies to include in your comparable proxy  
11 group of LDC, and you present a criteria list that  
12 you use to determine whether an LDC in your proxy  
13 group is truly comparable to MGE; is that correct?

14          A.       I'm sorry. Can you refer me to  
15 what --

16          Q.       I think it was page 22.

17          A.       What lines? Lines -- beginning on line  
18 12?

19          Q.       Starting, I guess the Q and A that  
20 starts on line 14, and then you have a -- you have a  
21 list that starts on line 17 and goes through onto  
22 page 23.

23          A.       Yes, okay.

24          Q.       Is the type of rate design used by the  
25 LDC specifically listed as one of your criteria?





1 rule. I talked to one of their analysts. They look  
2 at how the stock trades and if it seems to be trading  
3 as a distribution company and, you know, meaning that  
4 the distribution company tends to have a little less  
5 volatility, then they still keep it classified as a  
6 distribution company. And I believe that that's what  
7 we're trying to do here is to estimate the cost of  
8 equity for -- for a distribution company.

9 Q. Did you look at any list of companies  
10 monitored by any other financial services company?

11 A. That -- well, I looked at some other  
12 companies. I think especially when this rate design  
13 issue became a little more prominent, I looked at --  
14 Standard & Poor's had some reports on some  
15 distribution companies.

16 I also may have looked at some Value  
17 Line information on distribution companies, but as  
18 far as starting with a list for the criteria, I used  
19 Edward Jones.

20 Q. And on your schedule 14 you list the six  
21 comparable LDCs that you chose to use, correct?

22 A. That's correct.

23 Q. And do you know the rate designs  
24 employed by your six companies?

25 A. Yes. I mean, that's something that I

1 explained in my surrebuttal testimony.

2 Q. And when did you first look to see what  
3 type of rate design is used by each of these six  
4 companies?

5 A. The specifics of the rate design was  
6 after Mr. Trippensee filed rebuttal testimony.

7 Q. And did you study the orders from the  
8 various state commissions to determine whether they  
9 factored a reduction in business risk into their ROE  
10 calculation?

11 A. I didn't study the orders, I studied the  
12 annual reports. And it's mainly the annual reports  
13 because that's what's communicated to investors and  
14 that's what I considered to be the most relevant  
15 information.

16 Q. And when were you first made aware of  
17 the Staff's intention to impose a revenue decoupling  
18 rate design for MGE?

19 A. I was aware that there was going to be a  
20 rate design that was somewhat similar to maybe what  
21 Laclede received, if not maybe a little more  
22 favorable. It was during a case coordination  
23 meeting. I never discussed the specifics of that  
24 rate design. So that was when I first became aware  
25 of that and I don't recall when that was. I think it

1 was early on in the -- probably the discovery  
2 process.

3 Q. Have you read the rate design testimony?

4 A. Yes, I -- I did.

5 Q. And when did you read that?

6 A. I read it -- most of the testimony I  
7 read was after Mr. Trippensee filed rebuttal  
8 testimony.

9 Q. Would you agree that weather variability  
10 is a business risk?

11 A. Yes.

12 Q. And do different LDCs have different  
13 business risk or is the business risk for all LDCs  
14 identical?

15 A. Nothing's completely identical. It  
16 varies.

17 Q. And do you agree that if weather  
18 variability is limited for a gas utility that the  
19 reduction in business risk should be reflected in the  
20 ROE approved by the Commission?

21 A. It depends on if there's something that  
22 offsets that risk. I -- I don't know that I could  
23 just look at a company and say, okay, there's gonna  
24 be a new rate design proposed that goes into effect.  
25 Therefore, I need to make a specific adjustment

1 downward. There are other things that could come  
2 into play.

3 Obviously, Southern Union has an  
4 aggressive capital structure that, in my opinion, is  
5 one of the reasons why they were a triple-B-rated  
6 company, even when they were a natural gas  
7 distribution company before they got into some of  
8 these midstream businesses.

9 So there are other factors that can come  
10 into play, you know, say, a year or two down the  
11 road, especially if things don't, you know, do not, I  
12 guess, evolve as people think they will under these  
13 new types of rate designs.

14 Q. Well, if all else is equal, then would  
15 you agree that there should be that reduction?

16 A. If all else is equal -- excuse me. If  
17 all else is equal, yes, there is a reduction of  
18 business risk.

19 Q. And you testified that if the Commission  
20 determines that it should lower ROE to reflect the  
21 reduction in risk, that you believe the Commission  
22 should authorize an ROE in the lower part of your  
23 recommended range; is that correct?

24 A. Yes.

25 Q. And what do you mean by lower part of

1 your range?

2 A. Just if the Commission so desires,  
3 there's a range of reasonableness and I provided it,  
4 and the low end is 865. If they wanted to go that  
5 low -- that's 30 basis points from my midpoint -- I  
6 think that that would, you know, be appropriate to  
7 stay -- you know, to go down to that level.

8 MR. POSTON: That's all I have. Thank  
9 you.

10 JUDGE JONES: Thank you. Any questions  
11 from Midwest Gas Users Association?

12 MR. CONRAD: No, Judge.

13 JUDGE JONES: Jackson County doesn't  
14 appear to be here. How about CMSU --

15 MR. FINNEGAN: Jackson County is here.

16 JUDGE JONES: Oh, I'm sorry. Jackson  
17 County, UMKC, CMSU any questions?

18 MR. FINNEGAN: I have no questions.

19 JUDGE JONES: Commissioner Murray, do  
20 you have any questions?

21 COMMISSIONER MURRAY: I have a couple.

22 THE WITNESS: Hi, Commissioner.

23 QUESTIONS BY COMMISSIONER MURRAY:

24 Q. Good afternoon.

25 A. How you doing?

1 Q. Fine, thank you. How are you?

2 A. Pretty good.

3 Q. Your recommended ROE, it sounds as if  
4 you're recommending more toward 8.65 than even your  
5 midpoint.

6 A. No. Well, what I -- what I -- what I  
7 tried to, you know, communicate in that response was  
8 if the Commission is inclined to want to specifically  
9 consider this -- this -- if the straight fixed  
10 variable rate design goes into effect, if they want  
11 to consider that, then the low end of the range  
12 would, you know, would be appropriate.

13 I just think there are a few  
14 uncertainties with these various rate designs. From  
15 what I've looked at in some of these annual reports I  
16 looked at of my comparable companies, there are, you  
17 know, with these all -- and there are, there's a  
18 ton -- there's a different -- a lot of different  
19 types of proposals out there.

20 And it seems like a lot of these states  
21 are doing pilot programs to see how things go. And  
22 I've seen mention of maybe the ROE's not going to be  
23 specifically reduced in -- in the case that the rate  
24 design's proposed in, but it will be something that's  
25 specifically looked at in future rate cases. They

1 may have some earnings types of issues where there  
2 will be earnings reviews once that rate design is put  
3 into place.

4           Actually, I think we also have a company  
5 in the state of Missouri that has a weather  
6 mitigation rate design, and I believe in the  
7 stipulation and agreement in that case it was  
8 indicated that ROE would be looked at in future  
9 cases.

10           So I just think this is a learning curve  
11 for -- you know, for everybody. And one of the  
12 things that -- that I think other states are being  
13 mindful of is that -- is that this is -- this is  
14 uncertain. As Mr. Hanley was indicating earlier, he  
15 recommends a 25 -- gross reduction would be 35 basis  
16 points. Well, that's based on his judgment. And  
17 even after, you know, many years of, you know, of  
18 doing this work, it's still a judgment call.

19           Q.     So it sounds like you're saying that  
20 even if we adopted your recommended ROE with the rate  
21 design that Staff and the company are proposing, that  
22 in a future rate case it might even result in a lower  
23 ROE based on the fact that there was this new rate  
24 design; is that --

25           A.     Well, that --

1           Q.       Am I interpreting what you're saying  
2 correctly or not?

3           A.       Well, it would definitely be reflected  
4 in my recommendations in the future.  Actually, I  
5 think these -- these weather mitigation -- their rate  
6 designs clauses, revenue normalization adjustments,  
7 straight fixed variable, they all have customer  
8 utilization tracker.  They all have their, you know,  
9 different names to them.

10                   But the whole idea is to decouple the  
11 recovery of the -- what is called fixed cost.  I  
12 don't like to call it fixed cost because I think that  
13 the revenue requirement can change.  And so I think  
14 there still is risk there.  There's no guarantee that  
15 the pension expense and the maintenance expenses and  
16 everything will stay the same or the rate base will  
17 stay the same.

18                   But from -- as this is more prevalent  
19 and obviously it's prevalent because all six of my  
20 companies have, you know, some type of -- some type  
21 of weather mitigation design clause, et cetera, that  
22 as that becomes more prevalent, if you abide by the  
23 DCF, if you believe in the DCF, which I do, if you  
24 apply a reasonable growth rate, say, 3 percent --  
25 some of these companies are quite mature -- if you



1     apply a regional growth rate at 3 percent, the  
2     expected dividend yield -- the valuation of the stock  
3     is gonna reflect that.

4                 So I would not -- I mean, I would not be  
5     driving my recommendation down. It would be the  
6     capital market that's driving the cost of equity  
7     down. It would just be my analysis of what the  
8     capital market is telling us.

9             Q.     Okay. Let me ask you a question about  
10    your direct testimony. On page 35, you're speaking  
11    there on that page about average ROE's, average  
12    authorized ROE's --

13            A.     Yes.

14            Q.     -- for various time periods, including  
15    the first three quarters of 2006 --

16            A.     Yes.

17            Q.     -- is that correct? And you indicate  
18    there at lines 10 and following, that, "The average  
19    authorized ROE for the first three quarters of 2006  
20    was 10.49 percent based on nine decisions." Is that  
21    your testimony?

22            A.     Yes, that's directly from Regulatory  
23    Research Associates.

24            Q.     Yes. And then going back to the last  
25    MGE rate case, the Report and Order there where the

1 Commission talked about a variation of 100 basis  
2 points above or below the national average being  
3 appropriate; do you recall that?

4 A. I recall that.

5 Q. Now, relating that to -- to your  
6 testimony and your recommendation and the averages  
7 that were shown through Regulatory Research  
8 Associates for the first three quarters of 2006, it  
9 appears to me that Staff's -- even Staff's midpoint  
10 is about 60 basis points below what would be the  
11 floor of the zone of reasonableness.

12 A. According to what the Commission had  
13 indicated they, you know, they believed was a zone of  
14 reasonableness, yes. I believe -- I believe Mr. Dunn  
15 in the last case recommended, was it 12 -- it was  
16 12 percent, so they recommended -- so he went 100  
17 basis points over the average of 11, and I think he'd  
18 indicated that she'd (sic) be willing to accept ten.

19 I mean, so they started with -- with  
20 Mr. Dunn. I'm not -- I mean, I guess the Commission  
21 can probably tell me why he didn't -- maybe why he  
22 didn't start with me instead, but Mr. Dunn -- that's  
23 what you started with was Mr. Dunn's recommendation.  
24 And as far as --

25 Q. What we did was look at a national

1 average and take 100 basis points either below or  
2 above it and considered it in that range of  
3 reasonableness. And that's what I'm asking you  
4 about, that range of reasonableness. Do you not  
5 think that that is a consideration that you should be  
6 looking at?

7 A. Well, and this is -- you know, this is  
8 my -- where I feel like my integrity comes into play.  
9 I feel like I need to report what I -- what I  
10 believe -- what I see from the stock prices using the  
11 DCF model, which with natural gas distribution  
12 companies, it gets -- this is about -- in my opinion,  
13 this is about as easy as it gets because a lot of  
14 these natural gas distribution companies are pretty  
15 mature.

16 Since I'm -- since I'm tasked with  
17 reporting what I believe the cost of equity to be,  
18 which I believe is the ultimate goal of rate of  
19 return analysis, is to -- is to recommend to the  
20 Commission what you believe the cost of capital is,  
21 I -- I view my -- my task as trying to provide you  
22 that information.

23 If -- you know, if the Commission wants  
24 me to look at average authorized ROE's and go, you  
25 know, plus or minus 100 basis points, then, I mean, I

1     guess I would need to be instructed to do so because  
2     right now I use the DCF as my -- as the  
3     methodology -- because I believe it's the appropriate  
4     methodology.

5             Q.       Okay. Let's get back to my question.  
6     My question is, do you think it's appropriate that  
7     you consider that range of reasonableness or did you  
8     consider it at all anywhere in your analysis?

9             A.       I didn't -- I didn't mention that  
10    100-basis- point variance. I will point out -- the  
11    reason why I pointed out -- or provided all this  
12    average authorized ROE and rate of return information  
13    was being mindful of what the Commission had put in  
14    its previous orders. So, no, I did not relate my  
15    specific ROE recommendation to -- to that zone of  
16    reasonableness.

17            Q.       And it apparently does not concern you  
18    that you are so far below that, what would be  
19    considered that zone of reasonableness based on  
20    reasoning that was stated in the last Report and  
21    Order?

22            A.       Well, I wouldn't say it doesn't concern  
23    me. I would -- you know, my explanation would be  
24    that, I guess, if at any time I'm below the -- say,  
25    the 100 basis points below the average authorized

1 ROE, does that mean that I should just automatically  
2 go up to that -- to what the Commission's logic was  
3 in the MGE case? I'm not sure that that, I mean, is  
4 going to provide information to you as to what I  
5 think the cost of equity is.

6 Now -- and obviously, the capital  
7 markets change over time. Now, what you -- what you  
8 probably can surmise from -- from my recommendation  
9 in this case and recommendation in the gas  
10 distribution cases, is that at least right now I  
11 don't believe the cost of capital is that much  
12 different from the 2004 case.

13 So if the Commission believed that 10.5  
14 was reasonable at that time, and I guess maybe had  
15 the same makeup of the Commission, I don't recall for  
16 sure, then -- of course, we do have some changes with  
17 the rate design issue, then, you know, I would say  
18 that that would be within reason if that's what you  
19 believe -- if you believe that I am too low.

20 Q. Okay. And I'm -- and I'm not trying to  
21 indicate whether -- whether you're right or wrong,  
22 whether I think you're right or wrong, I'm just  
23 trying to determine whether you think there is any  
24 validity to looking at a national average. And it  
25 appears from what you're saying that you don't

1 personally think there's any validity to that.

2           A.       The biggest problem I have personally  
3 with looking at the national average is each  
4 Commission receives, obviously, quite a bit of  
5 evidence in every case, and I mean, this is -- this  
6 is the rate of return testimony I have in this case  
7 and it's usually that big in every case.

8                   And sometimes the company witness -- or  
9 company's hiring two witnesses, sometimes the OPC has  
10 a witness, AmerenUE you're gonna have, I think, six  
11 rate of return witnesses.

12                   So my point is that if -- you know, in  
13 these other states I know there are staffs that also  
14 recommend below what the allowed ROE is. I don't  
15 think it means that, you know, necessarily the Staff  
16 is wrong in its -- in its opinion or the OPC is wrong  
17 in its opinion or the company is wrong in its  
18 opinion.

19                   I just believe that the Commission  
20 looked at all the recommendations and decided, okay,  
21 ten and a half is -- is what we think is reasonable  
22 considering all the evidence of the rate of return  
23 witnesses. We don't think that one rate of return  
24 witness is necessarily better than the other, we  
25 just -- each one of them has -- has a good point on

1 certain -- on certain arguments.

2 COMMISSIONER MURRAY: I don't think I  
3 have any other questions, thank you.

4 THE WITNESS: Thank you.

5 JUDGE JONES: Commissioner Clayton, do  
6 you have questions of Mr. Murray?

7 QUESTIONS BY COMMISSIONER CLAYTON:

8 Q. I'm wearing down, Mr. Murray.

9 A. Me too.

10 Q. I do have a -- you just started,  
11 brother, what are you talking about?

12 A. Well, I got here early.

13 Q. I have a handful of questions. I hope  
14 that we won't take too long, and I apologize in  
15 advance if any of it is repetitious.

16 My first question is, in using the  
17 discounted cash flow model, is there any way in that  
18 formula that would acknowledge any change in risk  
19 like in the rate design discussion we've had here  
20 today?

21 A. That's -- I mean, that is what I feel  
22 the most strongly about. I think the DCF model picks  
23 up exactly the reduced risk from all these rate  
24 designs that these comparable companies have,  
25 whether --

1           Q.       Explain to me how the DCF picks up a  
2 change in risk on any given rate design.

3           A.       Okay. If -- obviously, each of these  
4 companies has their stocks traded in the equity  
5 markets. Most of them -- I think all of them are in  
6 the New York Stock Exchange.

7                    If investors perceive reduced risk for  
8 this company because -- or any one of these companies  
9 because they have a weather mitigation rate design or  
10 clause or et cetera, then the discount rate which is  
11 the cost of equity comes down. And when that  
12 happens, the stock price goes up.

13                   And assuming that you still use a  
14 reasonable growth rate, when that stock price goes up  
15 and that -- because that discount rate came down, you  
16 should have a lower dividend yield along with the  
17 same growth rate. So it would be directly reflected  
18 in the cost of equity from that model. The other  
19 models, unfortunately, they don't look at the  
20 specifics of the stock price and the expected growth  
21 of that stock price.

22           Q.       Can you -- what is the formula for the  
23 discounted cash flow model?

24           A.       For the standard DCF it's  $D_{sub\ 1}$  which  
25 is expected dividends over the next 12 months divided



1 by  $P_0$  which is the price -- technically, it's  
2 supposed to be today's price but because of  
3 volatility, most analysts average it over at least  
4 six weeks, if not six months.

5 And then it's plus the growth factor  
6 which, under the original traditional dividend growth  
7 model, which is what it's called in finance  
8 textbooks, that's based on the expected growth in  
9 dividends.

10 Now, we've -- we've gone from expected  
11 growth in dividends to expected growth, for the most  
12 part, in earnings per share. It doesn't mean that  
13 dividends should be just completely discounted.  
14 Earnings per share has been used in many cases  
15 because the payout ratios of some utilities has  
16 declined.

17 Q. Okay. So is that all the -- is that all  
18 the variables?

19 A. Yes.

20 Q.  $D_1$  divided by  $P_0$  plus  $G$ ?

21 A. Yes.

22 Q. That's it. Now, which of these  
23 variables have forward-looking numbers that would --  
24 that would pick up a change in rate design?

25 A. All of them. I mean, the --

8           A.           Well, if I could explain. The market  
9 price today, the price that shares are trading at  
10 today reflect investors' expectations of the future.  
11 They don't reflect the past, they reflect what they  
12 think the possibility of the growth in the cash flow  
13 for that company is going forward.

18           A.       No, I'm not saying that at all because I  
19       don't use the -- I don't use MGE as a proxy. I  
20       can't -- well, as we've talked about, I'm not even  
21       using Southern Union as a proxy for the cost of  
22       equity. What I'm -- what I'm -- what I'm trying to  
23       explain is that these comparable companies that I  
24       use, they have these mechanisms in place now.

1 in the shares of these companies are aware of that  
2 reduced risk. And if there is risk reduction, the  
3 required return on equity that they perceive -- or  
4 the risk reduction that they perceive, the required  
5 return on equity will be reduced which could cause --  
6 which should cause a share price to increase.

7 Q. Okay. So in your comparable company --  
8 you picked comparable companies that have a rate  
9 design and overall profile that would reflect a  
10 similar risk in your opinion?

11 A. In my opinion, yes.

12 Q. Yes, okay. Now, when you say that you  
13 don't use Southern Union as a proxy, does that mean  
14 that you never put into this formula that you just  
15 gave me, Southern Union or MGE numbers?

16 A. No, that's not correct. I did run a DCF  
17 and a CAPM on Southern Union for informational  
18 purposes.

19 Q. Okay. So on -- on the DCF analysis for  
20 MGE, you inputted your numbers and you came out with  
21 8.65 to 9.25, correct?

22 A. For the comparable companies that I used  
23 as a proxy for MGE. As far as for Southern Union,  
24 I'll have to look at my schedules and I can tell you  
25 specifically what I --

1           Q.       Sure, sure. Yeah, what did you come out  
2 with, I guess? If you...

3                   JUDGE JONES: While he's looking for  
4 that, do you-all object to working through till 6:00?  
5 I don't want to get off on a bad start, basically.  
6 If you do, say so. It's an open question. I don't  
7 have a --

8                   MR. THOMPSON: I need to make a phone  
9 call.

10                  JUDGE JONES: Okay.

11                  MR. SWEARENGEN: I think we've gotten  
12 off to a great start.

13                  JUDGE JONES: Well, we're not gonna  
14 finish with all the witnesses for today by 5:00.

15                  MR. THOMPSON: Or by 6:00.

16                  JUDGE JONES: Well, okay. He needs to  
17 make a phone call. Do you care if we stay past  
18 6:00 -- or up till 6:00?

19                  MR. SWEARENGEN: I'll do whatever you  
20 want.

21                  JUDGE JONES: My point being is, I'd  
22 like to get through Schallenberg's testimony, and  
23 he's supposed to go today, isn't he? If we could  
24 finish it by 6:00. If not, then at least try to up  
25 until 6:00.

1                   MR. THOMPSON: Sir, the next scheduled  
2 witness is Mr. Trippensee.

3                   JUDGE JONES: Right.

4                   MR. THOMPSON: And then there's three  
5 witnesses on policy, the last of whom I believe is  
6 Mr. Schallenberg.

7                   JUDGE JONES: Exactly. All of which  
8 were supposed to go today.

9                   MR. THOMPSON: And you're saying that  
10 you think if we go until 6:00 you'll get four more  
11 witnesses in?

12                  JUDGE JONES: No. I'm saying let's try  
13 until 6:00 to see if we can.

14                  MR. THOMPSON: Whatever you want, Judge.

15                  JUDGE JONES: Well, in that case, let's  
16 stay until 7:00 and finish.

17                  MR. CONRAD: Do I hear eight?

18                  JUDGE JONES: Are you ready?

19                  THE WITNESS: Yes.

20                  JUDGE JONES: Very good.

21                  THE WITNESS: On schedule 18, I show my  
22 proxy companies, and then I also show three companies  
23 below that, the companies that have Missouri  
24 operations.

25 BY COMMISSIONER CLAYTON:

1           Q.       I just want to focus on MGE. I don't  
2 want to talk about any proxy companies for a moment.

3           A.       And just to clarify, we have to focus on  
4 Southern Union because MGE doesn't have publicly  
5 traded stock. It's actually not even a separate  
6 legal corporation. But Southern Union -- if you look  
7 at --

8           Q.       Just tell me the percentage, that's all  
9 I want. What return on equity just running the  
10 discounted cash flow variables in the formula that  
11 you gave me, that's all -- I want a number.

12          A.       I'll just give you the range, 10.83 to  
13 13.43.

14          Q.       13.83 to?

15          A.       Excuse me, 10.83 --

16          Q.       Yeah.

17          A.       -- to 13.43.

18          Q.       Okay. All right. Now, go ahead and  
19 talk to me about your proxies or your comparable  
20 companies. Whatever you did at this point.

21          A.       And I'm sorry. I forgot what I did  
22 before. Weren't we just talking about the proxies as  
23 far as the stock price?

24          Q.       I just wanted the -- what the discounted  
25 cash flow model would show for Southern Union using

1 the D 1 P sub O plus G.

2 A. Yes, and that's what I --

3 Q. And you just gave me that number?

4 A. Yes.

5 Q. Okay. Okay. Now, in your analysis, you  
6 take these figures and you do what?

7 A. Well, I didn't -- I didn't use the  
8 Southern Union DCF estimates.

9 Q. Okay. Then -- all right. Well, then,  
10 talk to me about what you did from there with your  
11 comparables.

12 A. What I did with my comparables is, I  
13 looked at -- let me turn back to schedule 16. I  
14 looked at my six comparable companies and looked at a  
15 variety of growth rates. The projected growth rates  
16 ranged anywhere from 4.5 to 5.08.

17 The historical growth was actually  
18 higher which is not usually the case, 5.1. And the  
19 average historical and projected is 4.93. I decided  
20 because of the growth rates -- because they were so  
21 tightly correlated, there was a small range, I went  
22 ahead and just used -- you know, gave way to  
23 basically all the projected and the historical by  
24 going with the low end of 4.5 to the high end of 5.1  
25 which was the highest growth rate based on historical

1 and projected. That usually doesn't -- it usually  
2 doesn't happen that neatly.

3           And then I looked at the stock prices  
4 for the comparable companies from May through August  
5 2006, and so I averaged that to come up with an  
6 average stock price. And then I looked at -- on  
7 schedule 18. I looked at what I believe to be the  
8 expected dividend. And this is where the D sub 1 is  
9 a future figure. D sub 0 would be the number that's  
10 based on a dividend that's already paid.

11           D sub 1 is expected dividend, so that's  
12 where it is forward-looking, so I just wanted to  
13 clarify that as well. So it's use the expected  
14 annual dividend and divide that into the stock price  
15 because if stock price is -- should reflect what  
16 investors expect the dividend to be the next year,  
17 and then, of course, the growth and the stock price  
18 into the indefinite future.

19           So as a result of that, I just came up  
20 with an average dividend yield of 3.85 and looked at  
21 the -- used the same growth rates of four and a half  
22 to 5.1. I guess, once again, that's based on  
23 projected growth rates. At one time projected growth  
24 rates would have easily got you into the 11 and 12  
25 percent range, but that has changed a lot within the



1 last two to three years. That's why you see these  
2 low single-digit numbers.

3 Q. What has changed? And that is --

4 A. What has -- what has changed is that the  
5 projected growth rates have come down somewhat, and  
6 the stock price has not reacted to that. The  
7 valuation levels of the -- of natural gas  
8 distribution companies in particular has increased.  
9 There's more value placed on the earnings. And  
10 that's -- you know, that's when you have a lower cost  
11 of equity.

12 And so after I looked at the dividend  
13 yield and the growth rates, that's where I estimated  
14 the proxy cost of common equity of 835 to 895, and --  
15 but I decided that because I was looking at Southern  
16 Union's capital structure because that is how MGE  
17 is -- you know, that's how they procure their  
18 capital. And they've always been -- procured their  
19 capital with an aggressive financial leverage,  
20 aggressive capital structure.

21 I went ahead and made a 30-basis-point  
22 adjustment to that proxy group cost of equity, and  
23 that 30 basis points was based on more or less the  
24 average spread between a triple-B-rated company and a  
25 single-A-rated company that's based on the debt cost.

1                   And I believe it's appropriate to use  
2   the spread based on the debt cost because -- because  
3   of the fact that utility companies trade much like  
4   debt. They are a yield type of investment. That's  
5   your widow and orphan stock if you're selecting  
6   regulated companies.

7           Q.       Okay. How many were in your -- in our  
8   proxy group? How many companies?

9           A.       Six.

10          Q.       And how did you choose the six  
11   companies?

12          A.       I started with the --

13          Q.       What was your most important criteria  
14   when selecting, I guess I'll ask the question?

15          A.       Well, most form of criteria was  
16   selecting a natural gas distribution company that  
17   didn't have, you know, nonregulated operations that  
18   materially detracted from what I believe would be  
19   appropriate. And that's -- Edward Jones is helpful  
20   because they look at how the stock is traded, and  
21   don't look at just percent of revenues.

22                   And then I just -- from there I just had  
23   to make sure that there was information available  
24   and --

25          Q.       Size, did you look at the size or

1 overall revenues of the company?

2 A. I looked at -- I looked at total --  
3 total capitalization, but your natural gas  
4 distribution companies, I don't -- I don't think  
5 there's one in my comparable group that has a market  
6 cap over three billion, which is actually pretty  
7 small when you look -- compared to electric utility  
8 companies. I think some of them go as low as below  
9 one billion.

10 Q. What is the market cap of, I guess  
11 Southern Union? It wouldn't be MGE.

12 A. Southern Union, I think their -- I want  
13 to say it was -- I can look that up here for you.

14 Q. But your proxy group was three billion?

15 A. No, that was the highest in my proxy  
16 group.

17 Q. That was the highest.

18 A. According to Southern Union's 2005  
19 annual report, the market cap is 2.7 billion. Now,  
20 it's probably gone up since then.

21 Q. Now, the six companies that you used,  
22 did you also study their rate design for each one?

23 A. Yes.

24 Q. Okay. And was there a range of  
25 different types of rate design or...

1           A.       Yes, they vary quite a bit. But from my  
2     understanding of what I looked at in the annual  
3     reports is, the end result is the same. What they're  
4     trying to do is trying to decouple the usage. And  
5     when I say usage, I include conservation and weather  
6     from -- you know, from the volume of gas used. And  
7     some use clauses where there may be, after two  
8     months, they'll true it up and they --

9           Q.       So each one has some sort of weather  
10    normalization?

11          A.       Each -- each company has at least one  
12    division that has some type of weather normalization.

13          Q.       Did any of them go to the straight fixed  
14    variable rate design?

15          A.       Only -- only one that I'm aware of and  
16    that's Atlanta Gas Light.

17          Q.       And did you study how long they had been  
18    operating under that type of rate design?

19          A.       I can probably tell you here.

20          Q.       Well, it's not so much that I'm  
21    interested in how long they've been doing it, but did  
22    you study what the impact was on rates, on  
23    volatility, on earnings after the rate design was  
24    implemented?

25          A.       Well, I did not study the specific, you

1 know, earnings volatility before and after the rate  
2 design. That's -- once again, that's where I -- you  
3 know, that's the beauty of the DCF. If you're using  
4 the publicly traded market prices, that reflects  
5 investors' expectations and their view is, you know,  
6 what the risk level of those -- of those companies  
7 are.

8 Q. So you're saying the risk -- the  
9 evaluation of risk is picked up in the stock prices,  
10 is what you're saying?

11 A. Yes. Now, let me clarify. I'm not  
12 saying that investors always get it right. I mean,  
13 that's why -- that's why there's -- sometimes there's  
14 dispute as to whether or not, you know, a stock is  
15 over or undervalued. But it's not for me to  
16 determine that; it's for me to report on what I think  
17 the cost of equity is.

18 Q. Commissioner Murray asked you some  
19 questions about some averages around the country.  
20 Did you review -- did you review what the average  
21 return on equity was being awarded for comparable  
22 natural gas companies around the country?

23 A. I just -- I used the RRA information  
24 which was natural gas distribution.

25 Q. So that's a yes?

1           A.       Yes.

2           Q.       Okay.  So you did look at them.  And was  
3   it stated what the average was or did you identify  
4   what the average was for natural gas utilities?

5           A.       Yes, that's in my direct testimony.  
6   It's on page 35 of my direct testimony.  And there  
7   was some discussion on the third quarter on the 9.6  
8   percent.  There's some -- I guess, there's some  
9   specific nuances to that.  I mean, there's one  
10   decision and I would never recommend that the  
11   Commission -- if it is going to use allowed ROE's --

12          Q.       That's just for the third quarter  
13   though, right?

14          A.       That's just for the third quarter.

15          Q.       How about second quarter?

16          A.       For the second quarter it was 10.5 but  
17   once again, it's based on two decisions.

18          Q.       First quarter?

19          A.       10.63 based on six decisions.  So you're  
20   getting into, you know, a little larger volume of  
21   decisions.

22          Q.       Was there an average -- did you have an  
23   average for all of 2006?

24          A.       Yes, it was 10.49.  Well, what's  
25   interesting is from 2004 through 2006 it looks like

1 just right about ten and a half.

2 COMMISSIONER CLAYTON: Okay. I don't  
3 have any other questions, thank you.

4 JUDGE JONES: Recross, Missouri Gas  
5 Energy?

6 MR. SWEARENGEN: Just a couple.

7 RECROSS-EXAMINATION BY MR. SWEARENGEN:

8 Q. And Mr. Murray, I think you said in  
9 response to a question from Commissioner Murray that  
10 the cost of capital for MGE is not much different now  
11 than it was in the 2004 case?

12 A. Yes.

13 Q. And the Commission found at that time  
14 the 10.5 was the cost of common equity for  
15 MGE/Southern Union in that case?

16 A. Yes.

17 Q. And then also I think in response to a  
18 question from Commissioner Murray, you were talking  
19 about making a downward adjustment to your ROE to  
20 account for the straight fixed variable rate design  
21 concept, should that be approved by the Commission  
22 for MGE in this case. Do you recall that?

23 A. Yes.

24 Q. And I think you were working off your  
25 recommended range for MGE in this case which is -- at

1 the midpoint is 8.95 percent; is that right?

2 A. Yes.

3 Q. And I think you said that you could  
4 see -- if the Commission decided to go with the  
5 straight fixed variable rate design, that you could  
6 see reducing that ROE to your low end which would be  
7 8.65; do you recall that?

8 A. Yes.

9 Q. And that's about a 30-basis-point  
10 adjustment; is that right?

11 A. Yes.

12 Q. And the company's witness this morning  
13 was talking about a 25-basis-point adjustment for  
14 reduced risk given that rate design; is that right?

15 A. Yes.

16 Q. So the magnitude of the adjustment that  
17 we're talking about, at least that you're talking  
18 about and the company's cost of capital witness is  
19 talking about, is essentially the same?

20 A. Yes.

21 Q. It's just a question of where you start  
22 to make that adjustment; isn't that right?

23 A. That's the big question.

24 MR. SWEARENGEN: Thank you very much.

25 That's all I have.



1 JUDGE JONES: Thank you. Any recross  
2 from the Office of Public Counsel?

3 MR. POSTON: No, thank you.

4 JUDGE JONES: Recross of anyone else?

5 (NO RESPONSE.)

6 JUDGE JONES: Any redirect from Staff?

7 MR. THOMPSON: Why, yes, thank you,  
8 Judge.

9 REDIRECT EXAMINATION BY MR. THOMPSON:

10 Q. Do you have your true-up direct with  
11 you, sir?

12 A. Yes.

13 Q. Could you read the answer that starts at  
14 line 1 of page 3?

15 A. "As of October 31st, 2006, Southern  
16 Union's capital structure was as follows: 36.06  
17 percent common equity, 4.71 percent preferred stock,  
18 55.92 percent long-term debt and 3.3 percent  
19 short-term debt."

20 Q. As far as you know, are the numbers the  
21 numbers you stand by at this time?

22 A. Yes.

23 Q. And are you confident in the recommended  
24 range for ROE that you've offered in this case, 8.65  
25 to 9.25?

1           A.       Yes.

2                   MR. THOMPSON:  Thank you.  No further  
3   questions.

4                   JUDGE JONES:  At this time, Mr. Murray,  
5   you may step down.

6                   THE WITNESS:  Thank you.

7                   JUDGE JONES:  At this time let's take a  
8   moment to make phone calls and arrangements to stay  
9   until 6:00.

10                   (A RECESS WAS TAKEN.)

11                   JUDGE JONES:  Let's go ahead and go back  
12   on the record.  Mr. Trippensee, will you raise your  
13   right hand?

14                   (THE WITNESS WAS SWORN.)

15                   JUDGE JONES:  Thank you.  You may be  
16   seated.  Your witness, Mr. Poston.

17                   MR. POSTON:  Thank you.

18   DIRECT EXAMINATION BY MR. POSTON:

19           Q.       Would you please state your name for the  
20   record?

21           A.       Russell Trippensee.

22           Q.       And who are -- by who are you employed  
23   and in what capacity?

24           A.       I'm the chief utility accountant for the  
25   Missouri Office of Public Counsel.

1           Q.       Are you the same Russell Trippensee that  
2       filed testimony that has been marked as Exhibit 200?

3           A.       Yes, I am.

4           Q.       Do you have any corrections to your  
5       testimony?

6           A.       Not to my knowledge.

7           Q.       If I asked you the questions that appear  
8       in your testimony today, would your answers be the  
9       same?

10          A.       Yes, they would.

11                 MR. POSTON: I offer Exhibit 200 and I  
12       tender Mr. Trippensee for cross-exam.

13                 MR. SWEARENGEN: Your Honor, before you  
14       rule on Mr. Trippensee's testimony, I would just like  
15       for the record to renew the objection that we raised  
16       earlier in the motion to exclude the testimony and  
17       opinions of Russell Trippensee and ask that that  
18       motion be incorporated by reference at this point in  
19       time and that it should be a continuing objection as  
20       to all opinion testimony that may be offered by  
21       Mr. Trippensee on the cost of capital issue today.

22                 JUDGE JONES: Is that a yes or no  
23       question? The answer is yes, if it is a yes or no  
24       question. It is incorporated, and I believe as we  
25       discussed -- it was actually discussed earlier on the

1 record, so it's in the record, if that's what your  
2 concern is.

3 MR. SWEARENGEN: Yeah. I just wanted to  
4 note that it's a continuing objection.

5 JUDGE JONES: Okay. All righty. With  
6 that, then, we'll begin with cross-examination from  
7 Missouri Gas Energy.

8 MR. SWEARENGEN: Thank you, Judge.

9 CROSS-EXAMINATION BY MR. SWEARENGEN:

10 Q. Just a couple of questions,  
11 Mr. Trippensee. I'm looking at page 12 of your  
12 rebuttal testimony, lines 3 through 6 or 4 through 6,  
13 I guess. And am I correct in understanding that  
14 you're recommending that the appropriate return on  
15 equity for MGE in this case be set somewhere between  
16 the 7.7 percent and the low end of the Staff's rate  
17 of return recommendation of 8.65 percent?

18 A. In the event that the Commission would  
19 approve the -- what's been referred to as straight  
20 fixed variable rate design --

21 Q. Yes.

22 A. -- that would be correct.

23 Q. And the 8.65 percent is the Staff -- is  
24 the low end of Mr. Murray's range that he's  
25 recommended for the Staff; is that right?

1           A.       I believe that is correct, yes.

2           Q.       And you heard him testify earlier this  
3   afternoon that he got there by making a  
4   30-basis-point adjustment from his midpoint down to  
5   the 8.65 percent, do you recall that?

6           A.       Could you repeat that, Mr. Swearengen?

7           Q.       Yeah. I asked Mr. Murray if he was  
8   working from the midpoint of his recommended range  
9   which was 8.95, and he was making a 30-basis-point  
10   adjustment to that to get to the 8.65 in the event  
11   the straight fixed variable rate design is adopted by  
12   the Commission, and he said that's what he was doing.  
13   Do you recall that?

14          A.       Mr. Murray's direct testimony proposed a  
15   range of 8.65 to something slightly over 9 percent.

16          Q.       9.25, but that wasn't my question. On  
17   cross-examination I asked Mr. Murray about his  
18   adjustment that he was proposing might be appropriate  
19   in the event the Commission went to a straight fixed  
20   variable rate design, and he said he would move from  
21   his 8.95 midpoint to his 8.65 low end; do you recall  
22   that?

23          A.       I recall that line of questioning, yes.

24          Q.       And do you recall that answer that he  
25   made?

1           A.       That answer -- yes, I recall that  
2 answer. I do not believe it is consistent with his  
3 direct testimony where he proposed the entire range.

4           Q.       No, I understand that. Would you agree  
5 with me that he was proposing a 30-basis-point  
6 downward adjustment for the less risk that might  
7 result if the straight fixed variable rate design is  
8 adopted?

9           A.       A 30-basis-point adjustment, yes, that's  
10 what he discussed.

11          Q.       And that gets him to 8.65?

12          A.       If you start in his midpoint.

13          Q.       Right.

14          A.       If you started at his top end, it gets  
15 to 8.95.

16          Q.       And you said in your testimony that the  
17 8.65 would be acceptable from your standpoint if the  
18 straight fixed variable rate design is adopted; is  
19 that right?

20          A.       No, I did not say that. I think the  
21 word between is in there.

22          Q.       Would you not accept 8.65? It has to be  
23 below that; is that what you're saying?

24          A.       Staff's direct testimony did not make --  
25 to my knowledge, did not make a specific

1 recommendation within its range. The comparable  
2 companies that Staff utilized, as has been discussed  
3 today, have -- some of the comparable companies have  
4 some sort of weather mitigation clauses, other  
5 clauses that address revenue variability.

6               However, none of those companies have a  
7 complete straight fixed variable for all divisions as  
8 would be the case with the Staff rate design  
9 testimony. So that would be the starting point off  
10 of which that 30 basis point, if we accept  
11 Mr. Murray's -- or the 35 basis points as Mr. Hanley  
12 talked about this morning, or this afternoon, would  
13 be taken off of if you accept their opinion as the  
14 appropriate 30 or 35 basis points is the proper  
15 recognition.

16           Q.       Well, let me go back to your rebuttal  
17 testimony on page 12, and I'm reading from lines 4  
18 through 6. Let's see, "The Public Counsel would --  
19 therefore would recommend that the appropriate return  
20 on equity be set at an appropriate point between the  
21 cost of debt for MGE, 7.7 percent and the low end of  
22 the Staff's rate of return recommendation of 8.65  
23 percent."

24                       And my question to you is, are you  
25 saying that the 8.65 percent would be an appropriate

1 number or does it have to be something less than  
2 that?

3 A. I believe my answer states it would be  
4 less than that. It's between. I didn't say at 8.65.

5 Q. So 8.65 would be appropriate, then, in  
6 your mind?

7 A. If -- if the Commission found that one  
8 basis point risk was the value of the risk reduction  
9 related to the rate design, then that would be the  
10 Commission's finding. I think Mr. Murray and  
11 Mr. Hanley have testified that 30 or 35 basis points  
12 is appropriate. I did not take a position on the  
13 specific amount.

14 Q. Well, what my question is, though, and  
15 if you just listen to my question and try to answer  
16 that, I'm trying to find out if the Commission said  
17 we're going to establish the company's ROE at 8.64  
18 percent, would that be consistent with your  
19 recommendation as set out on page 12 of your rebuttal  
20 testimony?

21 A. Yes.

22 Q. Okay. Now, also on page 12 you  
23 characterized the straight fixed variable rate design  
24 as radical; is that right?

25 A. On page 12? Can you refer me to a line,



1     sir?

2             Q.       Have you characterized it as radical  
3     anywhere in your testimony?

4             A.       Excuse me.  I'm getting my testimony and  
5     my deposition confused up here.  I use that term --

6             Q.       Would you characterize the straight  
7     fixed variable rate design as radical, can you answer  
8     that?

9             A.       Yes, I would in this state.

10            Q.       On page 11 it's suggested that you might  
11     think that if the Commission adopts the straight  
12     fixed variable rate design it would be stepping off  
13     into unchartered regulatory practices; would that be  
14     your testimony?

15            A.       Yes, it is.

16            Q.       And would you think if the Commission  
17     adopts this rate design it would be abandoning proven  
18     rate design principles?

19            A.       I believe Ms. Meisenheimer will be  
20     testifying on that for our office later in the week.

21            Q.       But I mean, what's your opinion on that?

22            A.       Could you repeat the question, please?

23            Q.       Would it be your testimony that if the  
24     Commission adopts the straight fixed variable rate  
25     design, it would be abandoning proven rate design

1 principles?

2 A. I think by definition it would be  
3 abandoning the existing principles which I believe  
4 personally have served Missouri well for 75 to 80  
5 years.

6 Q. Do you think the Commission would be  
7 abandoning proven rate design principles?

8 A. Proven? I think they've proven  
9 themselves well over the last 75 years.

10 Q. Is it not true that the straight fixed  
11 variable rate design approach has been used by the  
12 Federal Energy Regulatory Commission in the  
13 interstate gas pipeline industry for many years?

14 A. I have not participated in interstate  
15 pipeline cases, so I'm not intimately familiar enough  
16 to answer that question.

17 Q. So you don't know the answer to that  
18 question?

19 A. As I sit here today, no, I do not.

20 Q. Do you know whether or not other local  
21 gas distribution companies in other state  
22 jurisdictions have similar rate designs?

23 A. As a straight fixed variable?

24 Q. Yes.

25 A. I believe as has been testified today

1 to, Atlanta Gas has a straight fixed variable that  
2 was recently implemented.

3 Q. Is that the only one you're aware of?

4 A. I believe there's also similar, although  
5 I think the mechanics are slightly different,  
6 Northern States Power.

7 Q. So --

8 A. Two companies.

9 Q. So there would only be two that you're  
10 aware of that have similar rate designs?

11 A. That is correct, that are completely the  
12 same or 100 percent of the revenue requirement is  
13 built into the rates that the companies are allowed  
14 to charge.

15 Q. And how many companies are you aware of  
16 in other jurisdictions that have rate designs that  
17 have many of the characteristics of the straight  
18 fixed variable proposal?

19 A. The characteristics?

20 Q. Yes.

21 A. What do you mean by characteristics?

22 Q. You can define the term.

23 A. Well, I hate to be argumentative but I  
24 didn't ask the question. I think -- so --

25 JUDGE JONES: What was your question

1     again, Mr. Swearengen?

2                   MR. SWEARENGEN:  If he's aware of any  
3     other -- companies in other jurisdictions that  
4     operate under rate designs that have similar  
5     characteristics to the straight fixed variable rate  
6     design proposal.

7                   JUDGE JONES:  I think that's a pretty  
8     straightforward question.

9                   THE WITNESS:  The answer would be from  
10    the standpoint that the characteristics of the  
11    straight fixed variable are significantly different  
12    than a weather mitigation clause or a conservation  
13    clause.  So I don't think -- as I just mentioned,  
14    there's two companies that have a straight fixed  
15    variable as Mr. Finnegan referred to it earlier, a  
16    flat rate, which is probably closer to be more  
17    accurate, so there's only two companies that have  
18    similar that are basically the same.

19  BY MR. SWEARENGEN:

20           Q.     Have you done a study or undertaken any  
21    analysis to determine whether or not these two  
22    companies that you are familiar with that operate  
23    under this type of rate design no longer need to seek  
24    rate increases?

25           A.     I believe both of those companies, the

1 rate design is fairly current within the last year  
2 and a half, so I don't believe that would give you  
3 any measurable assurance. So therefore, no study was  
4 necessary.

5 Q. Have you read the company's direct  
6 testimony in this case?

7 A. Portions of it, yes.

8 Q. With regard to Missouri Gas Energy, have  
9 you done a study or an analysis that shows that the  
10 company has not experienced a consistent inability to  
11 achieve its Commission-authorized rate of return?

12 A. I believe there was a study in  
13 Mr. Noack's direct testimony that addressed some of  
14 that -- those concerns.

15 Q. Have you done a study or analysis that  
16 shows the company has not experienced a consistent  
17 inability to achieve its Commission-Authorized rate  
18 of return?

19 A. Did I personally go -- I reviewed the  
20 numbers Mr. Noack provided in his testimony. I did  
21 not independently go out and look at those.

22 Q. And you have not disputed this claim by  
23 the company in your prepared testimony; is that true?

24 A. The company -- no, I have not disputed  
25 that they haven't earned their, quote, authorized

1 rate of return.

2 MR. SWEARENGEN: Thank you. That's all  
3 I have of the witness.

4 JUDGE JONES: Any cross-examination from  
5 the Staff of the Commission?

6 MR. THOMPSON: Thank you, your Honor.

7 CROSS-EXAMINATION BY MR. THOMPSON:

8 Q. Mr. Trippensee, you were present during  
9 the testimony given by Dave Murray?

10 A. For about virtually all of it. I think  
11 I stepped out for just a minute.

12 Q. Okay. Did you hear Southern Union  
13 Company characterized as being aggressively  
14 leveraged?

15 A. Yes, I did.

16 Q. There were also some questions about an  
17 equity-thin capital structure that I seem to recall;  
18 did you hear that?

19 A. Yes, I did.

20 Q. Would you agree that Southern Union has  
21 an equity-thin capital structure?

22 A. Relative to most LDCs, that would be  
23 correct.

24 Q. In your opinion, is that the result of  
25 management decision-making?

1           A.       The level of equity and the level of  
2   debt that a company maintains is a result of  
3   decisions made by the management of the company, of  
4   how to finance their operations. In a industry where  
5   it has both regulated and nonregulated, they can also  
6   use that to maximize the earnings of the entire  
7   company, as I believe is the case in this case.

8           Q.       So it is the result of management  
9   decisions?

10          A.       Yes.

11          Q.       And there was -- were questions directed  
12   to David Murray having to do with two alternatives  
13   proposed by Mr. Morin; do you recall those questions?

14          A.       Two alternatives by Mr. Morin? Yes, I  
15   believe I do.

16          Q.       One of those was to add a premium to ROE  
17   and the other was to use a more conservative capital  
18   structure. Do you recall that?

19          A.       Yes, I do.

20          Q.       Now, isn't it true that either one of  
21   those alternatives would result in ratepayers paying  
22   more?

23          A.       Yes, there -- but there's a significant  
24   difference between the two alternatives that has not  
25   been addressed in this case.

1           Q.       What is that difference?

2           A.       With the premium you're looking at  
3 strictly dollars related to some risk of having a  
4 higher leverage. With a conservative capital  
5 structure or what has been referred to as a  
6 hypothetical capital structure, it creates the  
7 appearance of equity earnings in the rate case, which  
8 then, in the revenue requirement, federal income tax  
9 and state income tax has to be built on that of  
10 what's called the tax multiplier.

11                    So for every dollar of additional equity  
12 required due to a hypothetical capital structure, the  
13 ratepayer has to pay \$1.62, when, in fact, when the  
14 rate -- if, in fact, it's adopted and the ratepayer  
15 pays that, that 62 cents flows directly into the  
16 company as income and profit because there's no  
17 actual federal tax related to it because the company  
18 is leveraged and has debt expense to offset those  
19 earnings.

20           Q.       So from your point of view, the second  
21 alternative would be worse for the ratepayer than the  
22 first?

23           A.       Much worse.

24           Q.       But both of these alternatives require  
25 ratepayers to underwrite management decisions, do



1     they not?

2             A.       To underwrite management decisions, that  
3     would be correct.

4             MR. THOMPSON:  No further questions.

5             JUDGE JONES:  Any cross-examination from  
6     Midwest Gas Users Association?

7             MR. CONRAD:  No, Judge.

8             JUDGE JONES:  Mr. Finnegan, any  
9     questions?

10            MR. FINNEGAN:  No, your Honor.

11            JUDGE JONES:  And then, I don't have any  
12     questions, and we'll move on to -- well, redirect.

13            MR. POSTON:  Thank you.

14     REDIRECT EXAMINATION BY MR. POSTON:

15            Q.       Is it your understanding that  
16     Mr. Murray's 8.65 low end that he identified in his  
17     direct was achieved as a result of an adjustment to  
18     account for a straight fixed variable rate design?

19            A.       I believe his direct testimony made no  
20     mention of rate design.  I believe Mr. Murray  
21     testified today that he only read the rate design  
22     testimony after Public Counsel and myself,  
23     particularly, had filed rebuttal testimony.  His  
24     direct testimony included a recommended range of 8.65  
25     to nine and a quarter with not -- without any

1 specific recommendation within that range.

2 Q. You were asked a question about the  
3 interstate pipeline. Has that industry been  
4 deregulated?

5 A. Portions of the interstate pipeline as  
6 far as price of gas have been deregulated. The  
7 actual transportation charges associated with it, I  
8 believe, is still under FERC regulation, F-E-R-C.

9 MR. POSTON: That's all I have. Thank  
10 you.

11 JUDGE JONES: Okay. With that, then,  
12 Mr. Trippensee, you may step down.

13 THE WITNESS: Thank you.

14 JUDGE JONES: Let's move into our next  
15 issue of policy. MGE, call your first witness.

16 MR. BOUDREAU: I just have a short -- a  
17 few short opening comments.

18 JUDGE JONES: Before I forget, I do want  
19 to admit Mr. Trippensee's testimony into the record.  
20 I don't believe I did that.

21 (EXHIBIT NO. 200 WAS RECEIVED INTO  
22 EVIDENCE AND MADE A PART OF THE RECORD.)

23 MR. FRANSON: Judge, before Mr. Boudreau  
24 comes up, how are we doing this? Are we doing all of  
25 the many openings here or are we going to do them --

1 JUDGE JONES: Why don't we let him do  
2 his and present his witness. Before you present your  
3 witness, do your opening. Call your witness, then do  
4 your opening.

5 MR. FRANSON: Okay.

6 MR. BOUDREAU: May it please the  
7 Commission?

8 JUDGE JONES: Go right ahead.

9 MR. BOUDREAU: MGE's business emphasis  
10 is on providing quality customer service at  
11 affordable rates. And as such, MGE places a great  
12 deal of importance on safety and customer  
13 satisfaction. Its success can be measured in the  
14 fact that there really were no complaints lodged by  
15 the company's customers concerning customer service  
16 or billing problems at the local public hearings held  
17 in October, even though specifically asked those  
18 questions, the public witnesses were specifically  
19 asked those questions by Commissioner Clayton, as  
20 I -- as I recall.

21 Also, the written comments filed by  
22 Public Counsel asked Friday contained no complaints  
23 about quality of service.

24 MGE is also committed to being a low-  
25 cost provider. And in this regard, its O&M costs are

1 the lowest of all comparable Missouri LDCs. Its  
2 margin rates, which are the sum of fixed monthly rate  
3 element plus the volumetric delivery rates, shows  
4 that MGE -- MGE's are the lowest of comparable  
5 companies.

6           At the same time, MGE's rates have not  
7 been set in such a way that it has been able to earn  
8 its authorized rate of return. There are a number of  
9 reasons for this, but the two principal drivers are  
10 its inability to obtain an authorized return at a  
11 level to compensate shareholders for their investment  
12 risks.

13           And the second reason is the desperate  
14 need for a ratemaking solution to remedy material and  
15 chronic volumetric shortfalls associated with  
16 declining customer use and actual weather being  
17 warmer than the normal weather assumed in the rate-  
18 setting process.

19           It is time the Commission shows the  
20 value it places on service quality by providing MGE  
21 with a meaningful opportunity to realize its  
22 authorized return because maintaining its high level  
23 of customer service is not sustainable if earnings  
24 continue to remain in inadequate levels.

25           If this revenue problem is not

1 adequately addressed, MGE's only recourse will be to  
2 file yet another rate increase request, an outcome  
3 that MGE does not believe is in the best interest of  
4 its customers or the shareholders.

5 And with respect to this topic, I will  
6 offer the testimony of MGE's chief operating officer,  
7 Robert Hack, whose testimony elaborates on these  
8 themes. And with that, I'll, for the record, call  
9 Mr. Hack to the stand.

10 JUDGE JONES: Okay. Mr. Hack, would you  
11 raise your right hand?

12 (THE WITNESS WAS SWORN.)

13 JUDGE JONES: Thank you.

14 (EXHIBIT NOS. 9 AND 10 WERE MARKED FOR  
15 IDENTIFICATION BY THE COURT REPORTER.)

16 DIRECT EXAMINATION BY MR. BOUDREAU:

17 Q. Would you state your name for the  
18 record, sir?

19 A. Robert Hack, H-a-c-k.

20 Q. By whom are you employed and in what  
21 capacity?

22 A. I am the chief operating officer for  
23 Missouri Gas Energy which is an operating division of  
24 Southern Union Company.

25 Q. Are you the same Robert Hack that has

1 caused to be filed prepared direct and surrebuttal  
2 testimony which has been marked as Exhibits 009 and  
3 010, respectively?

4 A. Yes.

5 Q. Was that testimony prepared by you or  
6 under your direct supervision?

7 A. Yes.

8 Q. Do you have any corrections you'd like  
9 to make to your testimony at this time?

10 A. Just a few to the direct, which is  
11 Exhibit 9. The first one is on page 7, line 21.  
12 There is a parenthetical which says, "See media  
13 advisory attached hereto as schedule RH 1." Strike  
14 that parenthetical because there is no such  
15 attachment to the testimony.

16 Q. Which page was that again, sir?

17 A. Page 7, line 21.

18 Q. Thank you. Do you have any other  
19 corrections to make, sir?

20 A. The second is on page 19, also of the  
21 direct, line 16. At the end of that line there is  
22 the word "including" and I inadvertently dropped  
23 some words. The words which should be included  
24 there or added after the word "including" are, "plant  
25 in service and miscellaneous expense items,"

1 semi-colon.

2 MR. FRANSON: I'm sorry. Could you tell  
3 us -- Mr. Boudreau, where was that?

4 MR. BOUDREAU: Page 19, line 16.

5 BY MR. BOUDREAU:

6 Q. And if I could ask the witness to once  
7 again indicate the language that should be added?

8 A. Yes. After the word "including" at the  
9 end of that line, insert the following: "Plant in  
10 service and miscellaneous expense items," semi-colon.

11 Q. Do you have any other corrections to  
12 your direct testimony?

13 A. The final -- final change or correction,  
14 page 20, line 10, also direct testimony, towards the  
15 end of that line, between -- after the word "only,"  
16 add the word "recourse" so that it would read, "The  
17 unfortunate fact is that the company's only recourse  
18 will be..."

19 Q. Okay. Did you have any corrections you  
20 wanted to make to your surrebuttal testimony?

21 A. No.

22 Q. If I were to ask you the same questions  
23 today, taking into consideration the corrections that  
24 you just made, would your answers be substantially  
25 the same?

1           A.       Yes.

2           Q.       And are your answer -- or your testimony  
3 true and correct to the best of your information,  
4 knowledge and belief?

5           A.       Yes.

6                   MR. BOUDREAU: With that, I would offer  
7 Mr. Hack's direct and surrebuttal testimony and  
8 offer -- or tender him for cross-examination.

9                   JUDGE JONES: Any objections?

10                   (NO RESPONSE.)

11                   JUDGE JONES: Seeing none, Exhibits 9  
12 and 10 are admitted into the record.

13                   (EXHIBIT NOS. 9 AND 10 WERE RECEIVED  
14 INTO EVIDENCE AND MADE A PART OF THE RECORD.)

15                   JUDGE JONES: And we'll move right  
16 into cross-examination for the Staff of the  
17 Commission.

18                   MR. FRANSON: Thank you.

19 CROSS-EXAMINATION BY MR. FRANSON:

20           Q.       Mr. Hack, if you could -- I believe it's  
21 Exhibit 9, if you could turn to page 18, lines 12  
22 through 13. Please tell me when you're there.

23           A.       Yes.

24           Q.       Okay. You say, "Which is based on a  
25 10.5 return on equity, ROE, in a capital structure



1 comprised of 29.99 percent common equity fails this  
2 test." Is that, in fact, a reference to the return  
3 on equity and the ratio of common equity set by the  
4 Commission in Case Number GR-2004-0209?

5 A. That is correct.

6 Q. Okay. You aren't here saying today,  
7 though, that the actual common equity percentage for  
8 Southern Union Company at the time that the  
9 Commission set the rates in the GR 2004-0209 case was  
10 anything different than 29.99 percent, are you?

11 A. No.

12 Q. Okay. You just are saying, for  
13 ratemaking purposes, you want something different?

14 A. I'm saying that a ten and a half percent  
15 ROE in conjunction with an exceedingly low common  
16 equity ratio, which at the time was sub 30 percent,  
17 does not meet, in my opinion, the Hope and Bluefield  
18 requirements that require a return on -- an  
19 authorized return to be commensurate with risks of  
20 enterprises with similar risks.

21 JUDGE JONES: Mr. Franson, is your  
22 microphone on?

23 MR. FRANSON: It is now, your Honor,  
24 thank you.

25 BY MR. FRANSON:

1           Q.       Now, the 29.99 percent common equity,  
2       was that caused by the actual capital -- let me just  
3       ask it this way: The actual capital structure of  
4       Southern Union Company is a product of management and  
5       their management decisions; isn't that correct?

6           A.       It's a product of many factors,  
7       including adequacy of earnings as well as management  
8       decisions.

9           Q.       Okay. Would you agree that management  
10      decisions are a very important driver in the -- what  
11      turns out to be the actual capital structure of a  
12      company Southern Union included?

13          A.       Certainly.

14          Q.       And, in fact, ultimately, the 10.5  
15      return on equity and capital structure comprised of  
16      29.99 percent was upheld by the Western District  
17      Court of Appeals; isn't that correct?

18          A.       I don't believe the Western District of  
19      Missouri Court of Appeals reviewed the decision.

20          Q.       So you don't think they passed -- never  
21      mind. You answered my question. Thank you. You  
22      talked in your testimony that you want a new look at  
23      things in the ratemaking process for Missouri Gas  
24      Energy; is that true?

25          A.       Yes, sir.

1           Q.       Okay. You want -- are you telling the  
2 Commissioners they've just simply blown it in past  
3 MGE cases and you want them to get it right this  
4 time?

5           A.       I think the record is clear that rates  
6 set in the past for MGE have proven to be inadequate,  
7 and it didn't take very long for that inadequacy to  
8 become clear.

9                   Is any specific entity primarily  
10 responsible for that inadequacy? No. We all play a  
11 part in the process. But I think it's incumbent upon  
12 all of the parties to bring forward the facts that  
13 bear on setting rates for the future, and those --  
14 those historical inadequate earnings are clear,  
15 undeniable evidence that something needs to change.

16          Q.       And you think the way that needs to  
17 change is to, across the board, grant everything that  
18 MGE's asked for in this case today, including your --  
19 well, go ahead. I'll leave my question the way it  
20 is.

21          A.       I don't harbor any delusion that we will  
22 come away with, you know, a complete and utter  
23 shut-out in this case. I believe all of the  
24 positions we've taken are principal positions, and I  
25 think the Commission could very well adopt our

1 position on each of those issues.

2                   There are clearly some issues that are  
3 far more critical to going-forward earnings for this  
4 company than others, and we really need the  
5 Commission to take a look at those as explained by  
6 Mr. Swearingen and Mr. Boudreau in their opening  
7 statements. In particular, rate design, in  
8 particular, if the rate design goes other than  
9 straight fixed variable, the weather normal measure  
10 is absolutely critical.

11           Q.       What is retroactive ratemaking?

12           A.       Retroactive ratemaking would be the  
13 setting of -- of future rates so as to recover either  
14 past losses or past benefits.

15           Q.       Is it fair to say that as the COO of  
16 MGE, you are familiar with the various issues in this  
17 case and the positions of MGE on those issues?

18           A.       Sure.

19           Q.       Okay. Would you agree with Mr. Noack's  
20 testimony, and I believe it's stated in your 81-page  
21 prehearing brief, that your issue of unrecovered cost  
22 of service amortization -- and this is a yes or no  
23 question, by the way, Mr. Hack -- constitutes  
24 retroactive ratemaking?

25           A.       Yes, as explained in that testimony.

1           Q.       With that -- and you understand -- or  
2   well, let me ask you this:  Would you agree that  
3   retroactive ratemaking in this state is considered to  
4   be inappropriate?

5                   MR. BOUDREAU:  I'd object on the grounds  
6   that it's calling for a legal conclusion.

7                   MR. FRANSON:  Your Honor, first of all,  
8   witnesses can certainly respond to their  
9   understanding of the law; and second of all, we've  
10  got a legal expert here.  I don't think anyone in  
11  this room is going to question this man's legal  
12  expertise.  So I think it's an appropriate question.

13                  JUDGE JONES:  Well, Mr. Boudreau, in  
14  all frankness, it doesn't matter what he thinks  
15  is legal or illegal, so his answer is irrelevant  
16  even.  It doesn't matter whether he thinks it's  
17  illegal; it's what the Commission thinks is legal  
18  or illegal.  So it doesn't matter what Mr. Hack thinks.

19                   So I'm gonna sustain the objection for  
20  different reasons, put it that way.

21                  MR. FRANSON:  Okay.  With that, Judge, I  
22  have no further questions.

23                  JUDGE JONES:  Okay.  We'll move on to  
24  cross from the Office of Public Counsel.

25                  MR. POSTON:  Thank you.

1 CROSS-EXAMINATION BY MR. POSTON:

2 Q. Good evening, Mr. Hack.

3 A. Hello.

4 Q. If the Commission issued a final  
5 order in this case favorable to Southern Union,  
6 for example, if the Commission approved your  
7 straight fixed variable rate design proposal or  
8 approved the environmental response fund, could that  
9 make MGE more attractive to a company looking to  
10 purchase MGE?

11 A. I don't know.

12 MR. POSTON: I'd like to approach the  
13 witness, if I could?

14 JUDGE JONES: You may.

15 BY MR. POSTON:

16 Q. Would you please identify what I just  
17 handed to you?

18 A. This appears to be Southern Union  
19 Company's 2005 annual report.

20 Q. And have you seen Southern Union's 2005  
21 annual report before?

22 A. Yes.

23 Q. Does that look to be an accurate,  
24 complete copy of that report?

25 A. I'll trust you on that, Marc.

1           Q.       Thank you. And I've tabbed -- the first  
2       tab in there has a timeline. Can you please turn to  
3       that?

4           A.       Yes.

5           Q.       And looking at this timeline, Southern  
6       Union acquired its Missouri operations, LDC  
7       operations in 1994, correct?

8           A.       That is correct.

9           Q.       And in 1999 acquired the Pennsylvania  
10      operations, that's also an LDC, correct?

11          A.       That is correct.

12          Q.       And then in 2000, New England  
13      operations, also an LDC, correct?

14          A.       Correct.

15          Q.       And then in the seven years since MGE  
16      was acquired in '94, in 2003, Southern Union sold the  
17      Texas operations; was that also an LDC?

18          A.       That is correct.

19          Q.       And in the same year they acquired  
20      Panhandle, correct?

21          A.       That is correct.

22          Q.       And Panhandle is a pipeline?

23          A.       An interstate pipeline, two actually.

24          Q.       And then in '04 acquired Cross Country  
25      Energy?

1           A.       That is correct.

2           Q.       Is that a pipeline?

3           A.       That is several pipelines.

4           Q.       And then just last year in '06 acquired

5   Sid Richardson. And is that a pipeline?

6           A.       No. That is a -- it's a gathering and

7   processing system.

8           Q.       Okay. And then also last year, Southern

9   Union announced the sale of the Pennsylvania and

10   Rhode Island operations, both LDCs, correct?

11          A.       Yes.

12          Q.       So is MGE the last remaining LDC owned

13   by Southern Union?

14          A.       No.

15          Q.       What other LDCs does Southern Union own?

16          A.       There's a Massachusetts operation.

17          Q.       Is there any intention to sell that to

18   your knowledge?

19          A.       Not that I'm aware.

20          Q.       And to your knowledge, is one of the

21   reasons Southern Union filed this rate case to make

22   MGE more attractive to potential buyers?

23          A.       Not that I'm aware of.

24          Q.       Did MGE perform well financially in

25   2005?



1           A.       Did MGE?

2           Q.       Yes.

3           A.       Thanks to property tax refunds that we  
4 fought for, yes. Absent those property tax refunds,  
5 no.

6           Q.       Is Mr. George Lindemann the chairman,  
7 president and CEO of Southern Union?

8           A.       Yes.

9           Q.       Could you please turn to the second  
10 tabbed page?

11          A.       Yes.

12          Q.       And would you please read the last  
13 sentence of that first full paragraph?

14          A.       "Our Missouri Gas Energy distribution  
15 company performed exceptionally well and was the  
16 major contributor to the success of the company's  
17 distribution segment in 2005."

18          Q.       And whose signature appears at the  
19 bottom of that statement?

20          A.       Mr. Lindemann's.

21          Q.       And when is that dated?

22          A.       March of this -- March 14, 2006.

23          Q.       And MGE filed this request for a rate  
24 increase in May of 2006, correct?

25          A.       That's correct.

1                   MR. POSTON: Thank you. That's all I  
2 have.

3                   JUDGE JONES: Commissioner Murray?

4                   COMMISSIONER MURRAY: I have no  
5 questions, thank you.

6                   JUDGE JONES: Mr. Finnegan, did you have  
7 a question?

8                   MR. FINNEGAN: Yes, I do.

9                   JUDGE JONES: Go right ahead.

10 CROSS-EXAMINATION BY MR. FINNEGAN:

11           Q.       Mr. Hack, if you'd turn to page 3 of  
12 Exhibit 9, your direct testimony.

13           A.       I'm there.

14           Q.       Okay. Beginning on page 6 in that  
15 paragraph there, you discussed the major reasons the  
16 company decided to file a general rate case at this  
17 time?

18           A.       Yes.

19           Q.       And No. 1 was, "the inability to achieve  
20 your Commission-authorized rate of return driven  
21 primarily by chronic and material volumetric revenue  
22 shortfalls due to warm weather and declining average  
23 use per customer"; is that correct?

24           A.       That is correct.

25           Q.       Okay. Is the -- with respect to the

1 declining average use per customer, isn't that just a  
2 result of the warm weather?

3 A. It is -- it's actually -- you can  
4 measure declining average use per customer  
5 independent of the weather. Our normalized -- our  
6 weather-normalized consumption assumed through the  
7 rate setting process over every rate case for the  
8 past ten years has produced a lower residential  
9 normalized sale. So customers are using less gas  
10 irrespective of the weather.

11 When you -- when you layer warmer than  
12 normal weather on top of it, that just exacerbates an  
13 already difficult situation.

14 Q. The second reason you give is, "The need  
15 for MGE to obtain an authorized rate of return from  
16 the Commission that is competitive in the industry  
17 and commensurate with the risk borne by the  
18 shareholders who invest in MGE."

19 A. That is correct.

20 Q. Do shareholders invest in MGE?

21 A. Indirectly through Southern Union  
22 Company.

23 Q. So instead of MGE, it should be Southern  
24 Union; is that correct?

25 A. I stand by -- by the testimony. The --

1 the investment that is deployed in Missouri is  
2 MGE-specific investment. What -- one could view it  
3 as we have one shareholder and that shareholder is  
4 Southern Union, and then shareholder investors  
5 actually invest in Southern Union.

6 Q. So is the shareholders invested in  
7 Southern Union?

8 A. To invest in MGE, correct.

9 Q. And the third reason is, "The cost-of-  
10 service increase is attributable to other factors,  
11 including additional capital deployed by MGE's system  
12 and continued exceedingly high gas costs." Aren't  
13 those two factors covered by ISRS and the PGA clause?

14 A. ISRS recovers some investment. It  
15 certainly doesn't recover all. I believe of our 30  
16 to \$40 million capital budget each year, ISRS  
17 probably covers about half of it.

18 Gas costs are -- are recovered through  
19 the PGA, but bad debts associated with high gas costs  
20 are not recovered through the PGA. In addition, high  
21 gas costs contribute to the declining use per  
22 customer that we see. When gas costs and bills are  
23 high, people dial their thermostats back and our  
24 earnings suffer as a result.

25 Q. Okay. And that could be a result of gas

1 cost or the result of your rates too, could it not?

2 A. Certainly, the volumetric rate element  
3 in the wintertime contributes to high customer bills  
4 in the wintertime.

5 MR. FINNEGAN: That's all the questions.

6 JUDGE JONES: Any other  
7 cross-examination?

8 (NO RESPONSE.)

9 JUDGE JONES: Okay. We'll move on to  
10 redirect.

11 MR. BOUDREAU: I don't believe I have  
12 any questions on redirect, thank you.

13 JUDGE JONES: Okay. With that, then,  
14 Mr. Hack, you may step down but you are not excused.

15 THE WITNESS: Thank you.

16 JUDGE JONES: Let's move to MGE's next  
17 witness.

18 MR. BOUDREAU: I don't believe MGE has  
19 another witness on the issue of policy. Oh, yeah, I  
20 guess that's true, we do. I'm sorry. Yes, call  
21 Mr. Noack to the stand, please.

22 JUDGE JONES: And Mr. Noack, you just  
23 remain under oath.

24 THE WITNESS: Yes, sir.

25 MR. FRANSON: Your Honor, if I may,

1 before Mr. Noack begins, I'm looking at my list of  
2 exhibits and I show his Exhibit 7 is in. Will his  
3 testimony here bring us 5, 6 or 8? I would certainly  
4 have no objection to that, but I was just gonna ask  
5 because if that would bring in any of his other  
6 testimony --

7 JUDGE JONES: You're asking me? I have  
8 no idea.

9 MR. FRANSON: Okay. I was hoping  
10 Mr. Boudreau would address that.

11 DIRECT EXAMINATION BY MR. BOUDREAU:

12 Q. Would you state your name, please, sir?

13 A. Michael Noack.

14 Q. You've previously testified at least  
15 with respect to your surrebuttal testimony; is that  
16 correct?

17 A. That's correct.

18 Q. On the issue of cost of capital?

19 A. Yes.

20 Q. And in that regard, your surrebuttal  
21 testimony has already been identified as an exhibit  
22 and I believe offered into the record?

23 A. I believe so.

24 Q. Okay. Have you also caused to be filed  
25 with the Commission your prepared direct, rebuttal,

1 updated test year of your direct testimony and  
2 true-up testimony in this case?

3 A. Yes. I think I have a total of five  
4 different testimonies.

5 Q. And your direct testimony, I believe,  
6 has been previously identified as Exhibit 004, your  
7 updated test-year direct testimony as 005, your  
8 rebuttal testimony as Exhibit 006 and your true-up  
9 testimony as 008; is that your understanding?

10 A. I believe so.

11 Q. Okay. Do you have any corrections that  
12 you would like to make to any of those items of  
13 prepared testimony at this time?

14 A. No.

15 Q. Were they prepared by you or under your  
16 direct supervision?

17 A. Yes, they were.

18 Q. And if I were to ask you the same  
19 questions as were asked in these pieces of testimony  
20 today, would your answers to them be substantially  
21 the same?

22 A. Yes, they would.

23 MR. BOUDREAU: With that, I'd like to  
24 offer company Exhibits 004, 005, 006 and 008.

25 JUDGE JONES: Any objections?

1 (NO RESPONSE.)

2 JUDGE JONES: Seeing none, those  
3 exhibits are admitted into the record.

4 (EXHIBIT NOS. 4, 5, 6 AND 8 WERE  
5 RECEIVED INTO EVIDENCE AND MADE A PART OF THE  
6 RECORD.)

7 MR. BOUDREAU: At this point I'll tender  
8 him for cross.

9 JUDGE JONES: Cross-examination from the  
10 Staff of the Commission?

11 MR. FRANSON: No questions, your Honor.

12 JUDGE JONES: Any questions from Office  
13 of the Public Counsel?

14 MR. POSTON: Just a few.

15 CROSS-EXAMINATION BY MR. POSTON:

16 Q. Could you please turn to your schedule  
17 G-4, page 1 of 2?

18 A. I have it.

19 Q. Okay. And were you in here during  
20 Mr. Swearengen's opening and he talked about one of  
21 the reasons that MGE was in here for this rate case  
22 was because the company did not earn its authorized  
23 rate of return?

24 A. Correct.

25 Q. And looking at the schedule, it's a



1 comparison of achieved rate of return versus  
2 authorized rate of return; is that correct?

3 A. That's correct.

4 Q. And so in the last column, is it correct  
5 that for -- I guess is the year ending -- what  
6 does -- what does that last column show? Is that a  
7 six-month time period?

8 A. No. It's a 12-month period ending  
9 12/31/05.

10 Q. And so it shows an authorized rate of  
11 return of 8.36 percent; is that correct?

12 A. Correct.

13 Q. And then an achieved return of 7.49  
14 percent?

15 A. Correct.

16 Q. And is that the return that MGE's  
17 referring to that they're not achieving and that's  
18 why they're back?

19 A. It's the authorized rate of return we're  
20 not achieving, yes.

21 Q. And those numbers, the 7.49 and the  
22 8.36, was that calculated with a hypothetical or an  
23 actual capital structure?

24 A. It was using the capital structure from  
25 the case immediately preceding which would give rise

1 to the authorized rate of return. So the capital  
2 structure associated with the 8.36 percent or the  
3 capital structure from GR-2004-0209.

4 Q. That was the authorized you're saying?

5 A. Yes.

6 Q. Okay. And do you have data on the  
7 equity returns for this same time period?

8 A. No, I did not break that out separately.

9 MR. POSTON: That's all I have. Thank  
10 you.

11 JUDGE JONES: Commissioner Murray, do  
12 you have any questions?

13 COMMISSIONER MURRAY: I don't have any  
14 questions.

15 JUDGE JONES: Any redirect?

16 MR. BOUDREAU: I have none, thank you.

17 JUDGE JONES: Thank you, Mr. Hack -- I'm  
18 sorry. Mr. Noack, you may step down. Staff  
19 witnesses do I see here? Anybody from Staff?

20 MR. FRANSON: Not in the room, but we  
21 will have him here in a moment.

22 MR. FINNEGAN: While we're -- while  
23 we're waiting, your Honor?

24 JUDGE JONES: Yes.

25 MR. FINNEGAN: I'm trying to clarify

1     what exhibits were admitted just then.

2                     JUDGE JONES: Exhibits 4, 5, 6 and 8.

3                     MR. FINNEGAN: Eight is the true-up  
4     testimony. Seven was already admitted?

5                     MR. BOUDREAU: Seven was already  
6     admitted.

7                     MR. FINNEGAN: Okay. That's what I was  
8     wondering.

9                     MR. BOUDREAU: And 8 was the true-up.

10                    (EXHIBIT NO. 104 WAS MARKED FOR  
11     IDENTIFICATION BY THE COURT REPORTER.)

12                    MR. FRANSON: Your Honor,  
13     Mr. Schallenberg is here. He's going to adopt the  
14     testimony of Mr. Oligschlaeger, and at this time I  
15     guess Staff would call Robert Schallenberg.

16                    JUDGE JONES: Mr. Schallenberg, will you  
17     raise your right hand?

18                    (THE WITNESS WAS SWORN.)

19                    JUDGE JONES: Thank you, sir. You may  
20     proceed.

21                    MR. FRANSON: May I proceed?

22                    JUDGE JONES: Yes, you may.

23     DIRECT EXAMINATION BY MR. FRANSON:

24             Q.     Sir, please state your name.

25             A.     Robert E. Schallenberg.

1 Q. Mr. Schallenberg, how are you employed?

2 A. I'm employed as the director of the  
3 utility services division for the Missouri Public  
4 Service Commission.

5 Q. And in the capacity of your job as the  
6 director of the utility services division, do you  
7 hold any professional certifications?

8 A. Yes.

9 Q. And what are those?

10 A. I am a certified public accountant.

11 Q. And how long have you been working for  
12 the Public Service Commission?

13 A. It would be over 30 years if you  
14 count -- it would be about 30 years for the  
15 Commission, for the Missouri Public Service  
16 Commission, and a little over 30 years if you count  
17 my eight-month stay with the Kansas Corporation  
18 Commission.

19 Q. Okay. Are you familiar with Mark  
20 Oligschlaeger?

21 A. Yes.

22 Q. Are you, in fact, adopting his testimony  
23 today?

24 A. Yes.

25 Q. Has that -- and I believe that's been

1 previously marked as Exhibit 104. Do you have any  
2 changes to the rebuttal testimony of Mark  
3 Oligschlaeger, changes, additions, corrections or  
4 deletions?

5 A. No.

6 Q. If you were asked these questions  
7 that -- and answers that -- if you were asked the  
8 questions that appear in Mr. Oligschlaeger's rebuttal  
9 testimony marked as Exhibit 104, would your answers  
10 today be substantially similar?

11 A. Substantially, yes.

12 MR. FRANSON: Okay. At this time, your  
13 Honor, I would offer into evidence Exhibit 104, the  
14 rebuttal testimony of Mark Oligschlaeger as adopted  
15 by Mr. Schallenberg, and then tender the witness for  
16 cross-examination.

17 JUDGE JONES: Any objections?

18 MR. BOUDREAU: None, thank you.

19 JUDGE JONES: Exhibit 104 is admitted  
20 into the record.

21 (EXHIBIT NO. 104 WAS RECEIVED INTO  
22 EVIDENCE AND MADE A PART OF THE RECORD.)

23 JUDGE JONES: Any cross from Missouri  
24 Gas Energy?

25 MR. BOUDREAU: Yes, thank you, just a

1    few questions.  Is it acceptable to ask the questions  
2    from here?

3                    JUDGE JONES:  Yes, please.  That's no  
4    problem.

5    CROSS-EXAMINATION BY MR. BOUDREAU:

6            Q.        Good evening, Mr. Schallenberg.  How are  
7    you?

8            A.        Fine.  How are you?

9            Q.        I'm doing well.  I just have a few  
10   questions for you.  Would you agree with me, sir,  
11   that the purpose of using a test year in a rate case  
12   is to construct a reasonably expected level of  
13   expenses, rate base and revenues during the future  
14   period during which the rates determined will be in  
15   effect?

16          A.        Could you repeat all of that?

17          Q.        Let me rephrase that just slightly.  
18   Would you agree with me that the purpose of using a  
19   test year is to construct a reasonably expected level  
20   of expenses, rate base and revenues that will be  
21   representative of a future period during which the  
22   rates determined will be in effect?

23          A.        I -- I would not agree that's the  
24   primary purpose for a test year but it can be used  
25   for that purpose.

1           Q.       Okay. Well, let me ask you, then,  
2   what -- what is your view of the use -- I mean, what  
3   is the purpose of a test year in a rate case?

4           A.       If in practice before the Missouri  
5   Commission --

6           Q.       Yes, please.

7           A.       Commission tries cases, rate cases on an  
8   issue-by-issue basis, and you need a common starting  
9   point in order to identify issues, and the use of a  
10   test year is the requirement that everybody starts,  
11   from that starting point. So you can trace what  
12   everybody has done to the test year to create their  
13   cost of service.

14          Q.       Okay. Thank you. Would you agree with  
15   me, then, that the Commission looks to historical  
16   data and makes certain adjustments to account for  
17   future circumstances or events?

18          A.       Yes, with the understanding that we  
19   also use a matching principle, controlling about  
20   how you adjust the test year for future events --  
21   events.

22          Q.       Okay. Thank you. In fact, I think at  
23   page 7 of your testimony, and again, I don't want to  
24   throw you. I'm gonna refer to it as your testimony  
25   since you've adopted it. Page 7 of your testimony, I

1 believe you state that if there are methodological  
2 problems with how rates are set, the proper course of  
3 action is to propose prospective solutions; is that  
4 correct?

5 MR. FRANSON: Can you be more specific  
6 on where that is?

7 MR. BOUDREAU: Yes, it's lines 8 through  
8 10 on page 7 of his testimony.

9 THE WITNESS: Okay. I see the portion.  
10 Now, what was your question again?

11 BY MR. BOUDREAU:

12 Q. Well, is that a correct -- is that a  
13 correct summary of your testimony there?

14 A. Well, what the testimony says is what  
15 it --

16 Q. Okay.

17 A. -- is what it says.

18 Q. Okay. Well, with the idea of keeping  
19 that -- well, with keeping the idea of working a  
20 prospective solution, even with that as a general  
21 objective, are there limits to what any -- I mean,  
22 there are limits to what any of us can do in that  
23 regard, aren't there?

24 A. Yes, I mean, there's statutes and there  
25 are rules and other factors that provide parameters



1     that you have to operate within, yes.

2           Q.     Okay. Let me ask you this: If the  
3     tools that we use in the rate setting process don't  
4     reasonably achieve the objectives for which they're  
5     designed, would you agree with me that the tools  
6     should be reexamined for an eye for -- with an eye  
7     towards improvement or refinement?

8           A.     Is this a hypothetical?

9           Q.     I suppose in a sense, yes.

10          A.     I would say hypothetically, I would  
11     agree. In practice, I have yet to see a problem that  
12     has not -- that we haven't been able to find an  
13     alternative to address, in practice.

14          Q.     Fair enough. Thank you. I want to  
15     direct your attention now to page 8 of your  
16     testimony, and specifically the question and answer  
17     that appear -- that start on line 9 and complete at  
18     line 14. Would you review that, please?

19          A.     Yes.

20          Q.     And that is something of a critique of  
21     Mr. Hack's testimony that -- that -- where he makes  
22     some claims about the relative rates of MGE compared  
23     to another group of Missouri LDCs; is that correct?

24          A.     Yes, I believe there were three other  
25     LDCs in his comparison.

1           Q.       Yeah. And one of those was the Laclede  
2 Gas Company; isn't that correct?

3           A.       Yes, it is.

4           Q.       Now, since the testimony -- since this  
5 testimony was filed, Laclede Gas Company has filed a  
6 rate case of its own, hasn't it?

7           A.       Yes, it has.

8           Q.       Have you done a comparison of the  
9 company's rates taking into account both rate  
10 increases?

11          A.       No, I have not.

12          Q.       Okay. So you wouldn't know if the  
13 relative relationship of the resulting rates would  
14 continue to support Mr. Hack's claim?

15          A.       No, I do not.

16          Q.       Okay. Finally, I want to direct your  
17 attention to page 14 of your testimony, if you could  
18 turn to that, please?

19          A.       I'm there.

20          Q.       There is a question and answer that  
21 appear between lines 9 and 19 and I'd ask you to take  
22 a moment just to review those, if you would, or that  
23 question and answer.

24          A.       Yes.

25          Q.       There's a statement starting on line 16

1 and it addresses Senate Bill 179 and it states  
2 that -- it gives LDCs such as MGE the ability to  
3 obtain single issue rate recovery of additional plant  
4 investment beyond that already allowed under the ISRS  
5 law; do you see that?

6 A. Yes.

7 Q. Now, Senate -- Senate Bill 179 only  
8 authorizes recovery of expenses associated with  
9 complying with environmental laws or to reflect  
10 nongas revenue effects of weather variations for  
11 conservation; isn't that true?

12 MR. FRANSON: Your Honor, I'm gonna have  
13 to object. That, quite frankly, is a -- calls for a  
14 legal conclusion about a statute that's now in  
15 effect. And based on earlier rulings, that would not  
16 be relevant. And also, this witness is not qualified  
17 to state an affirmative legal conclusion which is  
18 what this question asks for.

19 JUDGE JONES: Are you asking him to  
20 interpret Senate Bill 179?

21 MR. BOUDREAU: Well, the testimony  
22 contains a statement about what Senate Bill 179 does,  
23 and I'm just asking if his understanding -- if that  
24 general statement is correct. I mean, it seems to me  
25 that if he states what the bill does or doesn't do, I

1     ought to be able to inquire about the degree of his  
2     understanding about what the bill actually does or  
3     doesn't do.  If he doesn't know --

4                     JUDGE JONES:  It is in his testimony,  
5     Mr. Franson.

6                     MR. FRANSON:  I agree, your Honor, but  
7     the question was not about his testimony.  The  
8     question was specifically, Mr. Boudreau asked,  
9     doesn't Senate Bill 179 include this whole litany of  
10    things, and that question as asked is not asking the  
11    witness anything about his testimony; it's asking the  
12    witness a very broad -- for a broad legal  
13    interpretation of Senate Bill 179.  And my objection  
14    to that still remains the same.

15                    The question as asked asks for a legal  
16    conclusion, and I would object on that basis, and  
17    also I would object on the relevance of this witness  
18    testifying about what Senate Bill 179, a legal  
19    conclusion about that.

20                    JUDGE JONES:  What's included in the  
21    testimony, Mr. Boudreau?

22                    MR. BOUDREAU:  I was pointing -- I was  
23    directing Mr. Schallenberg to his testimony at  
24    page 14, lines 9 through 19, and it contains this  
25    statement among other things.  The testimony reads as

1 follows: "In addition, the passage of Missouri  
2 Senate Bill, parens SB, end parens, 179 in 2005, may  
3 give the Missouri LDCs such as MGE the ability to  
4 obtain single issue rate recovery of additional plant  
5 investment beyond that already allowed under the ISRS  
6 law once the implementation of the rules for Senate  
7 Bill 179 are issued in final form." And I'm just  
8 asking the witness about --

9 JUDGE JONES: That specific statement?

10 MR. BOUDREAU: -- whether this --  
11 whether this general statement is perhaps a little  
12 bit overbroad, and I'm just asking for some  
13 clarification.

14 JUDGE JONES: I'm gonna allow the  
15 question.

16 BY MR. BOUDREAU:

17 Q. Okay. Would you like me to restate  
18 that, Mr. Schallenberg?

19 A. No, I think I recall it.

20 Q. Okay. Please.

21 A. The statement is directed towards -- as  
22 I remember, in Senate Bill 179, there is an  
23 environmental recovery type of adjustment that can be  
24 allowed, and depending on the definition of  
25 environmental, that would be in implementation rules.

1     There has -- and there is not a prohibition for MGE,  
2     which is a gas company unlike an electric company, to  
3     recover CWIP in the interim. There is a possibility  
4     that those rules would allow for recovery of plant  
5     other -- over and above the plant costs that could be  
6     recovered under the ISRS.

7             Q.       Okay. So your testimony is that there's  
8     a possibility for some recovery under the bill --

9             A.       Well, I think the testimony says "may  
10    give" once implementation rules are issued.

11            Q.       In that regard, what kind of plant are  
12    we talking about?

13            A.       It would be environmental.

14                    MR. BOUDREAU: I believe that's all the  
15    questions I have for this witness. Thank you.

16                    JUDGE JONES: Any questions from the  
17    Office of Public Counsel?

18                    MR. POSTON: No questions.

19                    JUDGE JONES: Mr. Franson -- or I'm  
20    sorry. Commissioner Murray, do you have questions?

21                    COMMISSIONER MURRAY: No questions.

22                    JUDGE JONES: Mr. Finnegan?

23                    MR. FINNEGAN: No questions.

24                    JUDGE JONES: Mr. Franson?

25                    MR. FRANSON: Thank you.

1 REDIRECT EXAMINATION BY MR. FRANSON:

2 Q. Mr. Schallenberg, on page 14 of your  
3 testimony, Mr. Boudreau just asked you some questions  
4 regarding Senate Bill 179. You use the term CWIP.  
5 Is that construction work in progress?

6 A. Yes, that's the term used for gas and  
7 electric companies.

8 Q. Okay. Generally what is CWIP?

9 A. It's plant cost for a part of the -- for  
10 a project that's not completed and in service.  
11 That's the construction phase for a plant project.

12 Q. Right now if MGE has CWIP, can they  
13 recover the cost of that in rates?

14 A. By right now, there is no prohibition  
15 for inclusion and cost of service --

16 Q. Okay.

17 A. -- into rate base. For example, costs  
18 for a plant that is under construction but not  
19 completed. I'm not aware of such a request is an  
20 issue in this case, but there's no prohibition  
21 against that methodology.

22 Q. And your understanding of Senate Bill  
23 179, is it only environmental plants or is -- can it  
24 be other types of plants we're talking about?

25 A. Well, there were three pieces, as I

1 recall, in terms of a single issue or adjustment  
2 surcharges. And one is a -- what's commonly referred  
3 to as a fuel adjustment clause, but that's applicable  
4 to electrics.

5                   There was one for -- there's a feature  
6 for environmental expenditures which would basically,  
7 I think, hit almost all of our industries that the  
8 statute would apply. And the other one was  
9 conservation and weather which would generally affect  
10 electric and gas.

11                   MR. FRANSON: I don't believe I have any  
12 further questions, your Honor.

13                   JUDGE JONES: Okay. With that, then,  
14 Mr. Schallenberg, you may step down. And it is six  
15 o'clock and we will adjourn.

16                   (WHEREUPON, the hearing of this case was  
17 recessed until January 9, 2007, at 9:30 a.m.)

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## 1 CERTIFICATE OF REPORTER

2 STATE OF MISSOURI )  
3 ) ss.  
4 COUNTY OF COLE )  
5

6 I, PAMELA FICK, RMR, RPR, CSR, CCR #447,  
7 within and for the State of Missouri, do hereby  
8 certify that the witnesses whose testimony appear in  
9 the foregoing hearing was duly sworn by me; that  
10 the testimony of said witnesses were taken by me to  
11 the best of my ability and thereafter reduced to  
12 typewriting under my direction; that I am neither  
13 counsel for, related to, nor employed by any of the  
14 parties to the action to which this hearing was  
15 conducted, and further that I am not a relative or  
16 employee of any attorney or counsel employed by the  
17 parties thereto, nor financially or otherwise  
18 interested in the outcome of the action.  
19

20 \_\_\_\_\_  
21 PAMELA FICK, RMR, RPR, CSR, CCR #447  
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