

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

Application of Sprint Nextel Corporation) Case No. _____
for Approval of the Transfer of Control of)
Sprint Missouri, Inc., Sprint Long)
Distance, Inc. and Sprint Payphone)
Services, Inc. From Sprint Nextel)
Corporation to LTD Holding Company.)

FILED²

MAR 07 2006

Missouri Public
Service Commission

TESTIMONY OF MARK A. HARPER

ON

BEHALF OF

SPRINT NEXTEL CORPORATION

[PUBLIC VERSION]

Exhibit No. 4 NP
Case No(s). 10-2006-00 PV
Date 2-17-06 Rptr TV

AUGUST 23, 2005

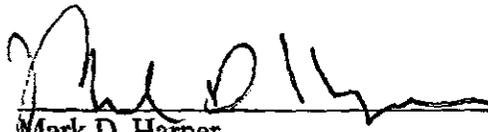
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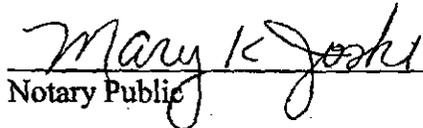
I, Mark D. Harper, being of lawful age and duly sworn, depose and state on my oath the following:

1. I am presently Director, State Regulatory Affairs for Sprint Nextel Corporation, of which Sprint Missouri, Inc., Sprint Long Distance, Inc. and Sprint Payphone Services, Inc. are a part.
2. I have participated in the preparation of the foregoing testimony to be presented in the above-captioned case.
3. The answers contained in the testimony were given by me; and,
4. I have knowledge of the information set forth in such answers and the information contained in my testimony is true and correct to the best of my knowledge and belief.



Mark D. Harper

Subscribed and sworn to before me on this 19 day of August, 2005.



Notary Public

My Appointment Expires on March 5, 2009



1 Q. **Please state your name, business address, employer and position.**

2 A. My name is Mark D. Harper. I am employed by Sprint Nextel Corporation
3 (“Sprint”) as Director –State Regulatory in the Department of Law and External
4 Affairs. My business address is 6450 Sprint Parkway, Overland Park, Kansas
5 66251.

6 Q. **Please describe your educational background and business experience.**

7 A. I received a Bachelor of Science degree from Washington State University in
8 Pullman, Washington in 1983. My major was in Business Administration with an
9 emphasis in Finance.

10 From 1983 to 1987, I was employed by the accounting firm of Ernst & Whinney
11 in the Tacoma Telecommunications Group. In this job I provided consulting
12 services to telephone companies in the United States and Puerto Rico. My clients
13 ranged from independent telephone companies with fewer than 1,000 access lines
14 to regional Bell operating companies. Services provided included the
15 development of separations and access charge studies, negotiation of pool
16 settlements, review of accounting systems for compliance with state and federal
17 regulations, and the filing and support of rate cases.

18 In 1987, I joined United Telecommunications, Inc. (“United”) (the predecessor to
19 Sprint United Management Company) as Manager-Cost Allocations. In this job I
20 was responsible for the conformance of costing and access charge systems with
21 Federal Communications Commission (FCC) rules and the preparation and

1 support of the tariff review plan filed with the annual interstate access charge
2 filing for all United LECs.

3 In 1988, I was promoted to the position of Director-Pricing and Tariffs. In this
4 job, I was responsible for the development of pricing strategies for existing
5 services and the introduction of new services for the United LECs. I was also
6 responsible for the development and communication of policy on intrastate issues.

7 In 1992, I joined United Telephone-Midwest as Director-Revenue for its Missouri
8 operations. In this position, I was responsible for the regulatory relations,
9 exchange carrier relations, pricing, costing and tariffs in the State of Missouri. In
10 1996, my duties were expanded to include Kansas. In January 1999, I began my
11 current position.

12
13 **Q. What are the duties and responsibilities of your present position?**

14 A. In this position, I am responsible for the development and implementation of state
15 regulatory policy and strategy as it pertains to Sprint's operations in fourteen
16 Midwest states including Missouri.

17
18 **Q. What is the purpose of your testimony?**

19 A. I am presenting testimony on behalf of Sprint, Sprint Missouri, Inc. ("Sprint
20 Missouri") and LTD Holding Company that demonstrates the strong financial
21 capabilities possessed by Sprint Missouri and the newly created LTD Holding

1 Company as referenced in the "Application of Sprint Nextel Corporation for
2 Approval of the Transfer of Control." Further, I will show that, upon completion
3 of the separation of LTD Holding Company and the Transfer of Control, Sprint
4 Missouri will be fiscally unaffected by the change in its parent company. It will
5 continue to possess the financial capability to invest in its network and employees
6 and to generate a sufficient level of cash to pay expenses and a dividend to its
7 shareholder. Thus, Sprint Missouri will be in a position to continue to provide
8 quality service to customers.

9 In addition, my testimony, combined with the testimony of Houlihan Lokey
10 witness Mr. Kevin P. Collins, will show that the newly formed LTD Holding
11 Company will also be financially secure. Specifically, LTD Holding Company
12 will have the necessary financial resources to raise capital, invest in networks,
13 employees, and systems, and generate sufficient cash to pay all expenses, service
14 debt and pay a dividend to shareholders. My testimony, combined with the
15 testimony of Houlihan Lokey, will collectively demonstrate that the new LTD
16 Holding Company, upon separation, will have solid financial capabilities as a
17 financially secure Fortune 500 company. These attributes will help ensure that
18 Sprint Missouri and LTD Holding Company both will have the fiscal stability and
19 flexibility necessary to well position themselves competitively and pursue
20 strategies necessary to succeed.

1 **Q. Are you sponsoring any exhibits to your testimony?**

2 **A. Yes, I am sponsoring the following seven exhibits to my testimony:**

3 1. Exhibit No. MDH-1 - Statement of Operations for the 12 months
4 ended 12/31/04 for Sprint Missouri;

5 2. Exhibit No. MDH-2 - Balance Sheet at 12/31/04 for Sprint
6 Missouri;

7 3. Exhibit No. MDH-3 - Statement of Cash Flows for 12 months
8 ended 12/31/04 for Sprint Missouri;

9 4. Exhibit No. MDH-4 - Adjusted Historical Consolidated Statement
10 of Operations for 12 months ended 12/31/04 for LTD Holding
11 Company;

12 5. Exhibit No. MDH-5 - Adjusted Historical Condensed Consolidated
13 Balance Sheet at 12/31/04 for LTD Holding Company;

14 6. Exhibit No. MDH-6 - Adjusted Historical Consolidated Statement
15 of Cash Flows for 12 months ended 12/31/04 for LTD Holding
16 Company; and

17 7. Exhibit No. MDH-7 - Adjustment No. 1, Capital Structure.

1 **Financial Capability of Sprint Missouri**

2 **Q. What is the current financial condition of Sprint Missouri?**

3 A. Exhibit Nos. MDH-1 through MDH-3 provide the basic financial statements and
4 illustrate the financial condition of Sprint Missouri for the twelve months ended
5 December 31, 2004, the most recent annual period for which data is available.
6 The financial statements have been prepared and presented on a total company
7 basis consistent with the FCC's Automated Reporting Management Information
8 System ("ARMIS") reporting requirements. The ARMIS reports show the
9 historically recorded data from the books and records of Sprint Missouri, which
10 are maintained in accordance with the FCC's Uniform System of Accounts, 47
11 C.F.R. Part 32 ("Part 32"). These financial statements clearly show that Sprint
12 Missouri was financially capable for 2004.

13

14 **Q. Please explain how these statements demonstrate financial capability.**

15 A. As illustrated in the 2004 financial statements, Sprint Missouri had total assets
16 with a book value of \$287.5 million and produced net income of \$36.5 million.
17 Sprint Missouri also generated cash from operating activities of \$87.7 million,
18 while investing \$24.4 million in capital expenditures and paying dividends of
19 \$39.9 million. Clearly, Sprint Missouri generated sufficient cash to cover all
20 operating expenses, invested in its network and was able to provide quality
21 service to customers. In addition, it had money left over to pay a dividend to its
22 shareholder. All of these results demonstrate that Sprint Missouri has been
23 operating as a financially capable company.

1 **Q. Will Sprint Missouri continue to operate as a financially capable company**
2 **after the separation?**

3 A. Yes. Sprint Missouri will continue to possess more than adequate financial
4 capability after the separation.

5

6 **Q. Please explain.**

7 A. Sprint Missouri's telecommunication operations have historically operated with
8 significant independence from the operations of other Sprint divisions. As
9 discussed by Sprint State Executive witness Mr. Richard D. Lawson, these
10 operations will remain essentially unaffected by the separation. This is primarily
11 because, after the separation, the vast majority of the assets, liabilities, revenues
12 and expenses will remain the same and Sprint Missouri will continue to operate as
13 an independent entity. Thus, the financial results for Sprint Missouri will not be
14 significantly affected.

15

16 **Q. Will there be any changes to accounting for financial transactions as a result**
17 **of the separation?**

18 A. No. The accounting for the separation will occur at the LTD Holding Company
19 level only. Ownership in the stock of Sprint Missouri will simply transfer from
20 Sprint's balance sheet to the new LTD Holding Company's balance sheet. Thus,
21 accounting for all day-to-day financial transactions within Sprint Missouri will
22 remain essentially the same as before the separation. Sprint Missouri will

1 continue to use Part 32 to account for its assets, liabilities, revenues and expenses,
2 in the same manner as it does today.

3

4 **Q. What about any impacts as a result of changes in the centralized services**
5 **provided to Sprint Missouri by the new management company?**

6 A. There will be no significant impacts. Sprint Missouri currently receives certain
7 centralized services from a management subsidiary of Sprint. These include
8 human resources, finance, tax, communications, legal, planning, general support
9 and information services. After separation, Sprint Missouri will continue to
10 receive similar management services from a new affiliated management company
11 of LTD Holding Company. Any expense impacts as a result of the transition
12 from the former management company to the new one will be minimal. Initially,
13 operating expenses may increase as much as *****Begin Highly Confidential** [REDACTED]
14 **End Highly Confidential*****, an amount which is not significant to either Sprint
15 Missouri or LTD Holding Company. Further, consistent with the manner in
16 which Sprint has managed its operating expenses over the last several years, LTD
17 Holding Company will either manage these costs such that any incremental
18 increase is eliminated over time or offset them by reducing other costs.

19

20 **Q. Taking all of the above into consideration, what can you conclude about the**
21 **financial capability of Sprint Missouri after the separation takes place?**

1 A. The 2004 financial statements demonstrate that Sprint Missouri has been a
2 financially solid company. Because there will be no significant change to Sprint
3 Missouri's operations and financial status as a result of the separation, Sprint
4 Missouri will continue to have the financial capability to invest in its network,
5 generate sufficient cash to pay all expenses and pay a dividend to its shareholder.
6 Thus, post-separation, it will possess all of the attributes of financial capability it
7 has enjoyed historically. As a result, Sprint Missouri will continue to be
8 financially capable.

9

10 **Financial Capability of LTD Holding Company**

11 **Q. Please begin by describing the overall financial characteristics of LTD Holding**
12 **Company.**

13 A. LTD Holding Company, a Delaware corporation, is a newly-formed subsidiary of
14 Sprint, and will be the ultimate parent of Sprint Missouri. Upon separation, LTD
15 Holding Company will be the largest independent local telephone company in the
16 United States with 2004 annual revenues exceeding \$6 billion. This level of
17 revenue places LTD Holding Company at approximately 335 on the Fortune 500
18 list. As a Fortune 500 company, LTD Holding Company's stock is expected to be
19 traded on the NYSE. Based on its financial attributes, and as further discussed by
20 Houlihan Lokey witness Mr. Kevin P. Collins, LTD Holding Company
21 anticipates a level of debt consistent with companies that have been rated
22 "investment grade." Mr. Collins concludes that, all in all, LTD Holding Company
23 will have the ability to raise capital, invest in networks, employees and systems,

1 all of which will ensure that LTD Holding Company's local telephone operating
2 entities such as Sprint Missouri will continue providing high quality service. He
3 further states that LTD Holding Company will be attractive to investors because it
4 will generate sufficient cash flow and will pay a reasonable dividend. Even after
5 taking into consideration the readily identifiable financial effects of separation
6 that will have lasting impacts, as I describe below, LTD Holding Company will
7 maintain solid fiscal capabilities which will enable it and its subsidiaries to
8 effectively position themselves and pursue strategies necessary to achieve
9 financial success.

10

11 **Q. How will the separation impact the financial condition of LTD Holding**
12 **Company?**

13 A. There are three areas of readily identifiable and lasting impacts that will result
14 directly from the separation. Please refer to Adjustment Nos. 1 through 3 shown
15 on Exhibit Nos. MDH-4 through MDH-6. These Exhibits illustrate in a summary
16 and numerical form the impacts that the separation will have on the financial
17 condition of LTD Holding Company, assuming the separation of the local
18 telephone operations had occurred as of January 1, 2004. These three adjustments
19 are entitled "Capital Structure," "Dividend Policy" and "Long Distance,"
20 respectively. I will discuss each of the adjustments in just a moment.

1 **Q. Why did you assume for purposes of your analysis that the separation**
2 **occurred as of January 1, 2004?**

3 A. The separation was assumed to occur as of January 1, 2004 to provide an
4 opportunity to review the separation's financial impact on a full year's worth of
5 operations, and 2004 was the most recent full year in which data was available.
6 By overlaying adjustments from the separation on top of the otherwise static 2004
7 actual financial results for LTD Holding Company, we can isolate and evaluate
8 the financial impacts of the separation.

9
10 **Q. Before you explain the areas of adjustment, please summarize the financial**
11 **statements of LTD Holding Company included in Exhibit Nos. MDH-4**
12 **through MDH-6, in which the adjustments appear.**

13 A. Exhibit Nos. MDH-4 through MDH-6 begin by providing the unadjusted
14 consolidated financial statements of LTD Holding Company for the twelve
15 months ended December 31, 2004. Please refer to the "Historical LTD Holding
16 Company" column. This starting point illustrates the solid financial condition and
17 capability of LTD Holding Company as if it existed and was reported separately
18 from its parent company, Sprint, during that period. For 2004, the financial
19 results of LTD Holding Company show that it generated enough cash to pay all
20 operating expenses, invested *****Begin Highly Confidential [REDACTED] End**
21 **Highly Confidential***** into its network and serviced its debt, leaving funds
22 available to pay an *****Begin Highly Confidential [REDACTED] End Highly**
23 **Confidential***** dividend to its shareholder. Next, the starting point was

1 adjusted to take into consideration each of the three adjustments I mentioned
2 previously, to reflect the immediate and material financial impacts of the
3 separation transaction. Finally, the sum of the starting point and all three
4 adjustments equal the final column, labeled "Adjusted Historical LTD Holding
5 Company." This column reflects the financial condition of LTD Holding
6 Company for 2004, including the financial impacts as a result of the separation, as
7 if the separation transaction occurred on January 1, 2004.

8

9 **Q. Please summarize the overall impacts from Adjustment Nos. 1 through 3 to**
10 **the financial statements of LTD Holding Company.**

11 **A.** Adjustment Nos. 1 through 3 reflect, respectively, the impact to LTD Holding
12 Company's financial statements from: 1) use of debt to meet a target capital
13 structure; 2) increased cash flow due to the new dividend policy; and 3) additional
14 operating income from providing long distance service. These adjustments will
15 be described in more detail below. The impact from Adjustment Nos. 1 through 3
16 to the Adjusted Historical Consolidated Statement of Operations for LTD Holding
17 Company in Exhibit No. MDH-4 is an overall increase in revenue of *****Begin**
18 **Highly Confidential [REDACTED] End Highly Confidential*****, an increase in
19 operating expense of *****Begin Highly Confidential [REDACTED] End Highly**
20 **Confidential*****, an increase in interest and tax expense of *****Begin Highly**
21 **Confidential [REDACTED] End Highly Confidential*****, and a decrease in net
22 income of *****Begin Highly Confidential [REDACTED] End Highly**
23 **Confidential*****. The impact from Adjustment Nos. 1 through 3 to the Adjusted

1 Historical Condensed Consolidated Balance Sheet reflects an increase in assets of
2 *****Begin Highly Confidential [REDACTED] End Highly Confidential*****,
3 which is matched by an identical increase in liabilities and shareholders' equity.
4 Finally and importantly, the impact of Adjustment Nos. 1 through 3 to the
5 Adjusted Historical Consolidated Statement of Cash Flows is an increase in cash
6 of *****Begin Highly Confidential [REDACTED] End Highly Confidential*****.

7
8 **Q. Please explain Adjustment No. 1 titled "Capital Structure."**

9 A. Adjustment No. 1 reflects the financial impact resulting from the issuance of
10 unsecured debt in the amount of approximately *****Begin Highly Confidential**
11 **[REDACTED] End Highly Confidential***** and retirement of long-term
12 intercompany debt of *****Begin Highly Confidential [REDACTED] End Highly**
13 **Confidential***** by LTD Holding Company. The debt issuance is part of the
14 process of establishing an appropriate overall capital structure determined by
15 Sprint's Treasury Department. LTD Holding Company's capital structure is
16 intended to represent an efficient use of investor capital by balancing the overall
17 cost of capital with the need to maintain ample financial flexibility. This capital
18 structure and its intended objectives is supported by the analysis and testimony of
19 Houlihan Lokey witness Mr. Kevin P. Collins who concludes that the capital
20 structure is reasonable and appropriate for the type of business in which LTD
21 Holding Company is engaged, and is adequate for purposes of servicing debt,
22 reinvesting in its business, maintaining access to capital markets, and paying
23 dividends in accordance with its dividend policy.

1 Q. What interest rate will the new debt issuance have?

2 A. The overall weighted interest rate of the LTD Holding Company debt will be
3 approximately *****Begin Highly Confidential [REDACTED] End Highly Confidential*****.
4 The ultimate overall weighted interest rate will depend on prevailing market
5 conditions at the time of issuance.

6

7 Q. Is there interest expense that will be incurred resulting from the issuance of
8 debt?

9 A. Yes, LTD Holding Company will incur interest expense of *****Begin Highly**
10 **Confidential [REDACTED] End Highly Confidential***** which when reduced by
11 a *****Begin Highly Confidential [REDACTED] End Highly Confidential***** tax
12 benefit, produces a net impact of *****Begin Highly Confidential [REDACTED]**
13 **End Highly Confidential*****, as shown in Exhibit No. MDH-7. As I discuss
14 later, this increased interest expense will be more than offset by the additional
15 cash flow resulting from LTD Holding Company's new dividend plan.

16

17 Q. Does the issuance of debt impact capital structure?

18 A. Yes it does, because capital structure is the proportion of debt and equity a
19 company uses to finance its assets. The greater the level of debt a company uses
20 to finance its assets, the more leveraged a company is in terms of its capital
21 structure.

1 **Q. Are there benefits to maintaining a certain amount of leverage in a capital**
2 **structure?**

3 A. Yes. All else held equal, a higher use of leverage (the amount of debt used to
4 finance assets) causes a downward effect on a company's overall weighted
5 average cost of capital when compared to a capital structure with a lower level of
6 debt. As a result of higher leverage, under certain circumstances, a company can
7 benefit from a higher level of cash flow.

8
9 **Q. Please explain how the use of debt lowers a company's overall weighted**
10 **average cost of capital and provides the opportunity for increasing cash flow.**

11 A. Financing a company through debt is cheaper than using equity. Lenders require
12 a lower rate of return than shareholders require because, all else held equal, debt
13 securities present a lower risk than equity securities due to their preferential
14 claims on annual income and liquidation proceeds. Additionally, companies
15 effectively pay less for debt capital than equity because interest expense on debt
16 securities can be offset against pretax income, thus reducing tax expense and tax
17 payments. Under these circumstances, the cost of debt is less than the cost of
18 equity which, in turn, lowers the company's overall weighted average cost of
19 capital in comparison to a higher equity-based capital structure. Lowering the
20 overall cost of capital and having the advantage of associated tax benefits will
21 have a positive impact on a company's cash flow.

1 Q. Will LTD Holding Company generate higher cash flow from the use of
2 leverage in the form of debt?

3 A. Yes, LTD Holding Company will benefit significantly from additional cash flow
4 as the result of its use of debt (versus equity) in its capital structure. Even though
5 as I discussed previously LTD Holding Company will pay interest expense on the
6 new debt, it will experience tax benefits associated with that interest and will pay
7 a lower total dividend, all of which results in an overall net increase in cash. I
8 will explain how this works mechanically and numerically when I discuss
9 Adjustment No. 2 next in order.

10

11 Q. Turning to Adjustment No. 2 titled "Dividend Policy," what level of dividend
12 does LTD Holding Company plan to pay?

13 A. Adjustment No. 2 results in a payment of a \$300 million dividend by LTD
14 Holding Company to its shareholders. Based on the range of shareholders' equity
15 values as determined by Houlihan Lokey witness Mr. Kevin P. Collins, LTD
16 Holding Company's dividend yield will be approximately *****Begin Highly**
17 **Confidential [REDACTED] End Highly Confidential*****. In addition, as a result
18 of the new dividend plan, LTD Holding Company will gain an increase in cash
19 flow which can be used for debt reduction or strategic investment.

20

1 Q. What increase to cash flow results from the new dividend plan, and how does
2 that occur?

3 A. There will be an increase to cash flow in the amount of *****Begin Highly**
4 **Confidential [REDACTED] End Highly Confidential*****. As illustrated in
5 Exhibit No. MDH-6, Adjusted Historical Consolidated Statement of Cash Flows,
6 LTD Holding Company paid dividends of *****Begin Highly Confidential [REDACTED]**
7 **[REDACTED] End Highly Confidential***** to its shareholder in 2004. Since LTD
8 Holding Company expects to pay only \$300 million in future dividends to its
9 shareholders, a positive adjustment to cash flow and shareholders' equity of
10 *****Begin Highly Confidential [REDACTED] End Highly Confidential***** is
11 necessary to reflect the anticipated shareholder dividend level.

12
13 Q. How does the generation of higher cash flow from the new dividend plan
14 relate to the use of leverage you discussed previously in Adjustment No. 1?

15 A. As I just explained and as illustrated on Exhibit No. MDH-6, the expected lower
16 dividend will generate additional cash of *****Begin Highly Confidential [REDACTED]**
17 **[REDACTED] End Highly Confidential*****. As also shown in Exhibit No. MDH-6,
18 LTD Holding Company will pay *****Begin Highly Confidential [REDACTED]**
19 **End Highly Confidential***** (additional interest expense of *****Begin Highly**
20 **Confidential [REDACTED] End Highly Confidential***** less tax benefit of
21 *****Begin Highly Confidential [REDACTED] End Highly Confidential*****) on
22 its debt leaving a net increase in cash of *****Begin Highly Confidential [REDACTED]**
23 **[REDACTED] End Highly Confidential***** (*****Begin Highly Confidential [REDACTED]**

1 [REDACTED] **End Highly Confidential*****). This increase in cash is
2 attributable to the additional leverage in LTD Holding Company's capital
3 structure and the lower dividend obligation, both of which would not be available
4 but for the separation. An increase in cash flow is a valuable benefit to LTD
5 Holding Company because it can be used for activities such as debt reduction or
6 strategic investment.

7
8 **Q. Please explain Adjustment No. 3, titled "Long Distance."**

9 A. As discussed in the application and the testimony of Sprint State Executive
10 witness Mr. Richard D. Lawson, after separation, Sprint Missouri will continue to
11 provide a complete portfolio of services to its customers in Missouri, including
12 long distance services. The ability to continue offering long distance service will
13 occur through a combination of commercial agreements, including sales agency
14 and wholesale long distance agreements, entered into between LTD Holding
15 Company (or a subsidiary)¹ and Sprint Communications Company L.P. ("Sprint
16 L.P."). Adjustment No. 3 is necessary to reflect the long distance financial results
17 that would have occurred for 2004, had LTD Holding Company operated at that
18 time under the commercial agreements it will enter into with Sprint L.P. in
19 accordance with the separation.

¹ For ease and simplicity, I refer to LTD Holding Company generically when describing the provision of long distance services in this section of my testimony even though the provider actually will be a subsidiary of LTD Holding Company, referred to as "LTD Long Distance" in the Application.

1 **Q. What residential customers are reflected in the Adjustment No. 3?**

2 A. The existing residential long distance customers of Sprint L.P. who are located in
3 all LTD Holding Company service areas are reflected in Adjustment No. 3. The
4 existing in-territory residential long distance customers of Sprint L.P. will be
5 given the opportunity to continue purchasing residential long distance services
6 from LTD Holding Company under the same "one stop shop" terms and
7 conditions they enjoy today. Thus, Adjustment No. 3 reflects actual 2004 in-
8 territory Sprint L.P. residential customers and their associated long distance
9 service purchases, adjusted for the terms of the new commercial agreements. The
10 Long Distance adjustment effectively assumes that those same customers
11 purchased the same long distance services and quantities from LTD Holding
12 Company instead of Sprint L.P., consistent with the plan to allow customers to
13 seamlessly move to LTD Holding Company.

14

15 **Q. What long distance products will be offered to residential customers under**
16 **the new commercial agreements?**

17 A. LTD Holding Company will offer switched voice long distance services
18 (including intrastate, interstate and international calling) to residential customers.

19

20 **Q. What business long distance customers are reflected in Adjustment No. 3?**

21 A. The existing business long distance customers of Sprint L.P. whose corporate
22 headquarters are located in an LTD Holding Company service area are reflected

1 in Adjustment No. 3. This set of business customers will be given the opportunity
2 to continue purchasing long distance services from LTD Holding Company under
3 the same "one stop shop" terms and conditions they enjoy today. Thus,
4 Adjustment No. 3 reflects actual 2004 in-territory Sprint L.P. business customers
5 whose corporate headquarters are located in an LTD Holding Company service
6 area, and their respective long distance purchases, adjusted for the terms of the
7 new commercial agreements. The Long Distance adjustment effectively assumes
8 that those same customers purchased the same long distance services and
9 quantities from LTD Holding Company instead of Sprint L.P., consistent with the
10 plan to move those customers seamlessly to LTD Holding Company pursuant to
11 the customer's choice.

12

13 **Q. What long distance products will LTD Holding Company offer to this set of**
14 **business customers under the new commercial agreements?**

15 A. A full suite of long distance voice (including intrastate, interstate and
16 international) and data products will be offered to these business customers
17 including most prominently, Switched WATS and Switched Toll Free voice
18 products and ATM, Frame Relay and Dedicated IP data products.

1 Q. Please summarize Adjustment No. 3 Long Distance, as depicted on Exhibits
2 MDH-4, MDH-5 and MDH-6 to the testimony, and your conclusion as to how
3 this adjustment impacts the financial capability of LTD Holding Company.

4 A. Adjustment No. 3 on Exhibit No. MDH-4, Adjusted Historical Consolidated
5 Statement of Operations, reflects the revenue and expense results of offering long
6 distance products to the residential and business customer segments described
7 above. The customer quantities and product demands are the actual amounts
8 purchased by these respective customers from Sprint L.P. in 2004. The revenue
9 and expenses are adjusted such that they are consistent with the rates and terms of
10 the commercial agreements described above. The adjusted outcome provides a
11 meaningful and accurate depiction of the financial results that would have
12 occurred had LTD Holding Company operated under the new commercial
13 agreements in 2004. This depiction of financial results demonstrates that there is
14 a substantial financial contribution of net income from long distance products.
15 This will contribute to the overall financial health and viability of LTD Holding
16 Company upon separation. The associated adjustment to Exhibit Nos. MDH-5
17 and MDH-6, Adjusted Historical Condensed Consolidated Balance Sheet and
18 Adjusted Historical Consolidated Statement of Cash Flows, reflect the cash effect
19 of the contribution to net income.

1 **Q. In addition to providing substantial positive results contributing to the**
2 **overall financial health of LTD Holding Company, are there other benefits**
3 **associated with the commercial long distance agreements?**

4 A. Yes. The commercial long distance wholesale agreement ensures LTD Holding
5 Company's ability to offer competitively priced long distance services to
6 customers through the contractual provision for Most Favored Nation (MFN)
7 pricing. MFN contract provisions entitle LTD Holding Company to wholesale
8 prices for long distance voice and data products equal to or lower than prices
9 provided under contract to other similarly situated non-affiliate purchasers of
10 wholesale long distance services from Sprint.

11

12 **Q. You mentioned in discussing the Long Distance adjustment the importance**
13 **of LTD Holding Company's ability to provide a full portfolio of services to**
14 **meet customer needs. Please discuss whether LTD Holding Company's**
15 **provision of wireless services is expected to have a near-term material impact**
16 **to its financial statements.**

17 A. The application and testimony of Sprint State Executive witness Mr. Richard D.
18 Lawson discuss the targeted local focus that will result from the separation and
19 the emphasis in delivering a full portfolio of services to meet local customer
20 needs, including wireless services. As I will explain more fully in a moment,
21 LTD Holding Company through its subsidiaries, has secured commercial
22 agreements with Sprint enabling it to offer a fully featured, wide range of wireless
23 voice and data services. However, unlike the business plan for long distance

1 described above, there is no expectation of LTD Holding Company having a
2 substantial wireless customer base at the initial point of separation. LTD Holding
3 Company will work to build a wireless customer base over time. Additionally,
4 while LTD Holding Company has in place the necessary billing and customer
5 care capabilities for long distance services, those same capabilities are still under
6 development for wireless service. Given these factors, wireless services are
7 initially expected to have little impact on the overall financial results of LTD
8 Holding Company.

9
10 **Q. Please explain the types of commercial agreements through which LTD**
11 **Holding Company will offer wireless services.**

12 A. LTD Holding Company's wireless service offerings will be effectuated through a
13 combination of commercial sales agency and Mobile Virtual Network Operator
14 (MVNO) resale agreements entered into between LTD Holding Company (or a
15 subsidiary)² and Sprint. These arrangements will allow LTD Holding Company
16 to offer services to a wide range of low to high usage wireless customer segments.
17 These commercial agreements provide LTD Holding Company with a complete
18 portfolio of wireless and data services which will be offered to both residential
19 and business customers. The MVNO resale option will allow LTD Holding
20 Company to develop over time, new and different wireless plans which best
21 match LTD Holding Company markets and customer preferences.

² Similar to the above discussion on long distance services, when describing the provision of wireless services in my answer, I refer to LTD Holding Company generically, even though the provider actually will be a subsidiary of LTD Holding Company referred to as "LTD Long Distance" in the Application.

1 **Q. The Application discusses shared asset platforms – will the sharing of assets**
2 **and related transactions impact the financial status of LTD Holding**
3 **Company?**

4 A. No. The application and the testimony of Sprint State Executive witness Mr.
5 Richard D. Lawson describe how the efficient use of shared asset platforms
6 support a portion of Sprint Missouri’s operational capabilities. The application
7 further explains that, upon separation, some of these shared assets will be
8 transferred to LTD Holding Company and some will remain with Sprint. These
9 asset transfers and related transactions are not expected to have a substantial, long
10 term financial impact on LTD Holding Company for reasons I will explain in a
11 moment. First, however, I think it would be helpful for me to describe the nature
12 of these shared assets, their current shared use, and the process by which
13 decisions as to future ownership and use between LTD Holding Company and
14 Sprint will be determined.

15

16 **Q. Please proceed.**

17 A. Today, the vast majority of Sprint Missouri’s operations are supported by assets
18 owned and operated by Sprint Missouri and employees who reside in its service
19 territory. However, Sprint Missouri also has available to it the efficient use of
20 certain out-of-area shared asset platforms, which Sprint Missouri does not own or
21 operate itself. Rather, these shared assets are predominately owned and operated
22 by Sprint Missouri’s affiliate, Sprint United Management Corporation (“SUMC”).
23 For example, the System Signaling Seven (“SS7”) platform which currently

1 provides Local Number Portability (“LNP”) call routing information and related
2 capabilities for Sprint Missouri, is owned and operated by SUMC. This SS7
3 platform provides LNP capabilities not only to the individual operating telephone
4 companies of Sprint (such as Sprint Missouri), but also to the long distance and
5 wireless affiliates. Sprint is utilizing a fact-based decision making process
6 whereby shared assets will be moved to the newly formed LTD Holding
7 Company or to Sprint upon separation.

8

9 **Q. Please describe the decision making process by which shared assets will be**
10 **identified and moved to either LTD Holding Company or Sprint upon**
11 **separation.**

12 A. The process utilizes a set of straightforward criteria to determine the most logical
13 future owner of each currently shared asset. The first step in the process identifies
14 each individual shared asset. This step has already been completed. The second
15 step, which also has been completed, is to determine for each shared asset if LTD
16 Holding Company or Sprint, or both, require continued use of that asset upon
17 separation. This step has resulted in the identification of some assets which are
18 required for future use by LTD Holding Company, but not by Sprint and vice
19 versa. Those shared assets identified as being required for future use by LTD
20 Holding Company but not by Sprint, will be titled and moved to the balance sheet
21 of LTD Holding Company at the point of separation. They will be recorded on
22 LTD Holding Company’s balance sheet at net book value.

1 **Q. You stated that the second step in the process has identified certain shared**
2 **assets which are required for the future use of both the LTD Holding**
3 **Company and Sprint. How will the future owner of these types of assets be**
4 **determined?**

5 A. Sprint has developed a set of logical criteria which are being applied to each
6 individual asset decision relative to shared assets required for the future operation
7 of both LTD Holding Company and Sprint. These decision making criteria
8 require analysis regarding the primary use of the asset, the level of revenue
9 generation from the asset, the physical location and maintenance of the asset,
10 expected asset migration and the like. The examination of these objective criteria
11 will ultimately determine, whether each shared asset will be moved to LTD
12 Holding Company or remain with Sprint at the point of separation.

13

14 **Q. Relative to shared assets which are required for LTD Holding Company's**
15 **future operations, but are determined to remain with Sprint at separation,**
16 **how will LTD Holding Company ensure that it and its operating telephone**
17 **company subsidiaries have adequate access to asset services?**

18 A. LTD Holding Company will purchase the necessary capabilities from Sprint. The
19 reverse is also the case for assets transferring to LTD Holding Company at
20 separation which Sprint needs to use for a transitional period of time. This
21 purchase of the use of asset services will be transacted through Transition Service
22 Agreements executed between LTD Holding Company and Sprint. The
23 transitional services subject to these agreements will be priced at cost and are

1 generally expected to be in place for approximately one year to allow sufficient
2 time for LTD Holding Company and Sprint to develop and implement their
3 respective stand-alone capabilities. At the end of the transitional period, LTD
4 Holding Company and Sprint will discontinue the transitional operations and
5 associated agreements, and begin utilizing their own respective operating
6 platforms/assets.

7
8 **Q. Why is the process described above not expected to generate a substantial**
9 **change to the LTD Holding Company's financial statements contained in**
10 **Exhibit Nos. MDH-4, MDH-5 and MDH-6?**

11 A. The financial impacts of the LTD Holding Company telephone companies'
12 (including Sprint Missouri's) use of shared assets are already reflected in the 2004
13 Historical LTD Holding Company starting point shown in Exhibit Nos. MDH-4
14 and MDH-6. As stated earlier, these shared assets currently reside on the balance
15 sheet of SUMC. However, the operating costs (including depreciation expense)
16 of these shared assets are allocated from SUMC to the individual local telephone
17 companies (including Sprint Missouri) each month, using in most cases the same
18 relative use criteria referenced above. Additionally, the use of Transition Service
19 Agreements described above will result in cost-based billing between LTD
20 Holding Company and Sprint for approximately one year after separation. These
21 billings will ensure that the cost of ownership, relative to the transfer of shared
22 assets to LTD Holding Company, is reduced to reflect Sprint's use of the assets
23 during the approximately one-year transitional period following separation. Thus,

1 the existing expense and cash impacts already reflected in Exhibit Nos. MDH-4
2 and MDH-6 are a reasonable representation of the expense and cash impacts that
3 will occur from a combination of asset ownership costs and the recording of
4 transitional transactions, and no adjustment is therefore necessary.

5
6 **Q. Please describe the overall impact to the financial statements of LTD Holding
7 Company as adjusted for the separation.**

8 A. The Adjusted Historical Consolidated Statement of Operations for LTD Holding
9 Company in Exhibit No. MDH-4 reflects an overall increase in revenue of
10 *****Begin Highly Confidential [REDACTED] End Highly Confidential*****, an
11 increase in operating expense of *****Begin Highly Confidential [REDACTED]
12 End Highly Confidential*****, an increase in interest and tax expense of
13 *****Begin Highly Confidential [REDACTED] End Highly Confidential*****, and a
14 decrease in net income of *****Begin Highly Confidential [REDACTED] End
15 Highly Confidential*****. The Adjusted Historical Condensed Consolidated
16 Balance Sheet for LTD Holding Company in Exhibit No. MDH-5 reflects an
17 increase in assets of *****Begin Highly Confidential [REDACTED] End Highly
18 Confidential*****, which is matched by an identical increase in liabilities and
19 shareholders' equity. The Adjusted Historical Consolidated Statement of Cash
20 Flows for LTD Holding Company in Exhibit No. MDH-6 reflects an increase in
21 cash of *****Begin Highly Confidential [REDACTED] End Highly
22 Confidential***** after accounting for all of the separation transactions.

1 **Q. What conclusions can be reached concerning the overall financial capability**
2 **of LTD Holding Company?**

3 A. My testimony, combined with the testimony of Houlihan Lokey, collectively
4 demonstrates that the new LTD Holding Company has solid financial capabilities
5 as a financially secure Fortune 500 company. Upon separation, the LTD Holding
6 Company will have the ability to generate revenues to pay all expenses, invest in
7 its network, employees, and systems to continue providing high quality service,
8 and pay an attractive dividend to its shareholders. The analysis and testimony of
9 Houlihan Lokey illustrates that LTD Holding Company's capital structure and
10 dividend policy is reasonable, and it will have the ability to raise capital, service
11 its debt, and make strategic investments. All of this evidence confirms that the
12 new LTD Holding Company will have the financial capability necessary to
13 succeed.

14

15 **Q. How does the positive financial capability of LTD Holding Company, in turn,**
16 **benefit the local operating company, Sprint Missouri?**

17 A. The positive financial characteristics of LTD Holding Company will help ensure
18 that it will have the financial stability to position itself and pursue strategies
19 necessary to assist Sprint Missouri to succeed. With a solid financial structure,
20 LTD Holding Company will produce sufficient revenues and cash flow to allow
21 LTD Holding Company to attract capital to invest in its local telephone company
22 operations. This investment will facilitate a focused local strategy, and the local

1 telephone operations will benefit from a continuing ability to deliver a full
2 portfolio of services to meet targeted customer needs.

3

4 **Q. Does this conclude your testimony?**

5 **A. Yes.**

Sprint Missouri, Inc.
Statement of Operations
Twelve Months Ended December 31, 2004
(\$000)

<u>Account Title</u>	<u>ARMIS Basis</u>
<u>Operating Revenues</u>	
Basic Local Service	\$ 82,749
Network Access Service	101,927
Toll Network Service	1,790
Miscellaneous Revenue	8,137
Non Regulated Revenue	18,270
Uncollectibles	(1,375)
Total Operating Revenues	\$ 211,499
<u>Operating Expenses</u>	
Plant Specific Operations	\$ 37,325
Plant Nonspecific Operations	9,806
Access Expense	3,792
Customer Operations	21,682
Corporate Operations	22,960
Depreciation/Amortization	45,541
Total Operating Expenses	\$ 141,105
Operating Income	\$ 70,394
Operating Taxes	\$ 34,258
Interest Expense	\$ 1,693
Other Income & Expense	\$ 2,089
Net Income	\$ 36,532

Sprint Missouri, Inc.
Balance Sheet
As of December 31, 2004
(\$000)

Account Title	ARMIS Basis
<u>Current Assets</u>	
Cash and Equivalents	\$ 20
Receivables-Net	18,213
Other Current Assets	1,334
Total Current Assets	\$ 19,567
<u>NonCurrent Assets</u>	
Investments	\$ 806
Unamortized Debt Issuance Expense	34
Other NonCurrent Assets	38,537
Deferred Charges	(39,040)
Total NonCurrent Assets	\$ 337
<u>Plant</u>	
Gross Property, Plant and Equipment	\$ 689,071
Accumulated Depreciation	(421,507)
Net Plant	\$ 267,564
Total Assets	\$ 287,468
<u>Current Liabilities</u>	
Accounts Payable	\$ 11,064
Advance Billings	4,826
Customer Deposits	269
Current Maturities	-
Accrued Taxes	1,692
Other Current Liabilities	4,116
Total Current Liabilities	\$ 21,967
<u>Long-Term Debt</u>	
Funded Debt	\$ 23,500
Other Long-Term Debt	70,855
Total Long-Term Debt	\$ 94,355
<u>Other Liabilities and Deferred Credits</u>	
Other Long-Term Liabilities	\$ 22,432
Net Noncurrent Deferred Income Taxes	56,986
Other Deferred Credits	(17,407)
Total Other Liabilities and Deferred Credits	\$ 62,010
<u>Stockholders' Equity</u>	
Stockholders' Equity	\$ 109,135
Total Stockholders' Equity	\$ 109,135
Total Liabilities and Stockholders' Equity	\$ 287,468

Sprint Missouri, Inc.
Statement of Cash Flows
Twelve Months Ended December 31, 2004
(\$000)

Account Title	ARMIS Basis
<u>Cash Flows from Operating Activities</u>	
Net Income/Loss	\$ 36,532
Depreciation and Amortization	45,541
Other Net	5,634
Net Cash Provided By/Used in Operating Activities	<u>\$ 87,707</u>
<u>Cash Flows from Investing Activities</u>	
Construction/Acquisition of Property, Plant and Equipment	\$ (24,411)
Other Investing Activities Net	(135)
Net Cash Provided from Investing Activities	<u>\$ (24,546)</u>
<u>Cash Flows from Financing Activities</u>	
Dividends Paid	\$ (39,875)
Other Financing Activities Net	(23,625)
Net Cash Provided by Financing Activities	<u>\$ (63,500)</u>
Net Increase/Decrease in Cash and Cash Equivalents	<u>\$ (339)</u>
Cash and Cash Equivalents-Beginning of Period	359
Cash and Cash Equivalents-End of Period	<u><u>\$ 20</u></u>

LTD HOLDING COMPANY
ADJUSTED HISTORICAL CONSOLIDATED STATEMENT OF OPERATIONS (unaudited)
(millions)

Year Ended December 31, 2004	Historical LTD Holding Company	Adj.No. 1 Capital Structure	Adj. No. 2 Dividend Policy	Adj. No. 3 Long Distance	Adjusted Historical LTD Holding Company
Net Operating Revenues					
Operating Expenses					
Costs of services and products					
Selling, general and administrative					
Depreciation					
Restructuring and asset impairments					
Total operating expenses					
Operating Income					
Interest expense					
Other income (expense), net					
Income from continuing operations before income taxes					
Income tax expense					
Net Income					

Note: Adjustments are presented as if the separation transaction occurred on January 1, 2004.

LTD HOLDING COMPANY
ADJUSTED HISTORICAL CONDENSED CONSOLIDATED BALANCE SHEET (unaudited)
(millions)

December 31, 2004	Historical LTD Holding Company	Adj.No. 1 Capital Structure	Adj. No. 2 Dividend Policy	Adj. No. 3 Long Distance	Adjusted Historical LTD Holding Company
Assets					
Current assets					
Cash and equivalents					
Other					
Total current assets					
Gross property, plant and equipment					
Accumulated depreciation					
Net property, plant and equipment					
Other assets					
Total					
Liabilities and Shareholders' Equity					
Current liabilities					
Current maturities of long-term debt					
Other					
Total current liabilities					
Noncurrent liabilities					
Long-term debt and capital lease obligations					7,250
Long-term intercompany debt					
Deferred income taxes					
Postretirement and other benefit obligations					
Other					
Total noncurrent liabilities					
Total shareholders' equity (accumulated deficit)					
Total					

Note: Adjustments are presented as if the separation transaction occurred on January 1, 2004.

LTD HOLDING COMPANY
ADJUSTED HISTORICAL CONSOLIDATED STATEMENT OF CASH FLOWS (unaudited)
(millions)

Year Ended December 31, 2004	Historical LTD Holding Company	Adj.No. 1 Capital Structure	Adj. No. 2 Dividend Policy	Adj. No. 3 Long Distance	Adjusted Historical LTD Holding Company
Operating Activities					
Net Income (Loss)					
Adjustments to reconcile net income (loss) to net cash provided by operating activities:					
Depreciation and amortization					
Deferred income taxes					
Accounts receivable, net					
Inventories and other current assets					
Accounts payable and other current liabilities					
Noncurrent assets and liabilities, net					
Other, net					
Net cash provided by operating activities of continuing operations					
Investing Activities					
Capital expenditures					
Other, net					
Net cash used by investing activities of continuing operations					
Financing Activities					
Payments on long-term debt					
Dividends paid					
Other, net					
Net cash used by financing activities of continuing operations					
Increase in Cash and Equivalents					
Cash and Equivalents at Beginning of Period					
Cash and Equivalents at End of Period					

Note: Adjustments are presented as if the separation transaction occurred on January 1, 2004.

LTD Holding Company
 Adjustment No. 1, Capital Structure
 (millions)

Interest Expense Calculation for Adjustment No.1, Capital Structure

Description	Amount	Interest Rate	Amount
<u>New debt issuance:</u>			
Floating rate debt (3 - 5 yr. maturity)	[REDACTED]		
Fixed rate debt (7 - 30 yr. maturity)			
Less: Settlement of intercompany debt	[REDACTED]		
Interest Expense Adjustment No. 1			[REDACTED]
Tax Benefit			[REDACTED]
Net Increase to Expense			[REDACTED]