

Exhibit No.:  
Issues: Cost of Service, Rate Design  
Witness: Brian C. Collins  
Type of Exhibit: Rebuttal Testimony  
Sponsoring Party: Missouri Industrial Energy Consumers  
Case No.: GR-2017-0215 & GR-2017-0216  
Date Testimony Prepared: October 20, 2017

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

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**In the Matter of Laclede Gas Company's  
Request to Increase its Revenues for Gas  
Service**

)  
) **Case No. GR-2017-0215**  
) Tariff No. YG-2017-0195  
)

**In the Matter of Laclede Gas Company d/b/a  
Missouri Gas Energy's Request to Increase  
its Revenues for Gas Service**

)  
) **Case No. GR-2017-0216**  
) Tariff No. YG-2017-0196  
)

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Rebuttal Testimony and Schedule of

**Brian C. Collins**

On behalf of

**Missouri Industrial Energy Consumers**

October 20, 2017



Project 10402

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Tariff No. YG-2017-0196

STATE OF MISSOURI )

COUNTY OF ST. LOUIS )

SS

**Affidavit of Brian C. Collins**

Brian C. Collins, being first duly sworn, on his oath states:

1. My name is Brian C. Collins. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by the Missouri Industrial Energy Consumers in this proceeding on their behalf.

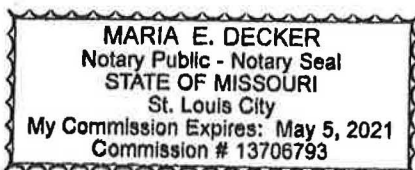
2. Attached hereto and made a part hereof for all purposes are my rebuttal testimony and schedule which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. GR-2017-0215 and GR-2017-0216.

3. I hereby swear and affirm that the testimony and schedule are true and correct and that they show the matters and things that they purport to show.

*Brian C. Collins*

Brian C. Collins

Subscribed and sworn to before me this 19<sup>th</sup> day of October, 2017.



*Maria E. Decker*

Notary Public



**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

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<b>In the Matter of Laclede Gas Company's Request to Increase its Revenues for Gas Service</b>	)	<b>Case No. GR-2017-0215</b> Tariff No. YG-2017-0195
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	)	
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**Rebuttal Testimony of Brian C. Collins**

- 1    **Q    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**
- 2    A    Brian C. Collins. My business address is 16690 Swingley Ridge Road, Suite 140,  
3        Chesterfield, MO 63017.
- 4    **Q    WHAT IS YOUR OCCUPATION?**
- 5    A    I am a consultant in the field of public utility regulation and a Principal with Brubaker &  
6        Associates, Inc., energy, economic and regulatory consultants.
- 7    **Q    ARE YOU THE SAME BRIAN C. COLLINS WHO FILED DIRECT TESTIMONY ON**  
8        **BEHALF OF THE MISSOURI INDUSTRIAL ENERGY CONSUMERS ("MIEC") IN**  
9        **THIS CASE?**
- 10   A    Yes, I am.

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1 Q **WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

2 A The purpose of my rebuttal testimony is to respond to the positions of the Missouri  
3 Public Service Commission (“MPSC”) Staff contained in the Staff Report on Class  
4 Cost of Service (“Staff Report”). Specifically, I will address the following issues:

- 5 1. Staff’s allocation of the Laclede Gas Company (“Laclede”) and Missouri  
6 Gas Energy (“MGE”) (collectively, “Companies”) distribution mains costs.
- 7 2. Staff’s allocation of Laclede’s underground storage costs.
- 8 3. Staff’s allocation of Laclede’s gas inventory and propane inventory costs.
- 9 4. Staff’s allocation of the Companies’ measuring and regulating station  
10 costs.
- 11 5. Staff’s proposed class revenue allocation for the Companies.
- 12 6. Staff’s proposed composition of the General Service class for both MGE  
13 and Laclede.
- 14 7. Staff’s proposed lost and unaccounted for gas factor applicable to  
15 transportation customers on the Laclede system.
- 16 8. Staff’s proposed rate design for Laclede’s Transportation class and MGE’s  
17 Large Volume Service class.

18 My silence on any issue addressed by Staff or other parties does not indicate  
19 acceptance or agreement with that particular issue.

## 20 **Conclusions and Recommendations**

21 Q **PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

22 A My conclusions and recommendations are as follows:

- 23 1. I recommend the Companies’ proposal for the allocation of the distribution  
24 mains costs to customer classes in lieu of Staff’s method because the  
25 Companies’ cost allocation method is an accepted and common method for  
26 allocating the costs of mains and better reflects class cost causation. Under  
27 the Companies’ approach, the costs are allocated based on how they are  
28 incurred by the Companies.
- 29 2. Staff’s allocation of Laclede’s underground storage costs to the Transportation  
30 class should be rejected because Laclede does not incur the cost of

- 1 underground storage in providing distribution delivery service to transportation  
2 customers.
- 3 3. Staff's allocation of Laclede's gas inventory and propane inventory costs to  
4 the Transportation class should be rejected because these costs are not  
5 incurred to provide distribution delivery service to transportation customers.
- 6 4. Staff's allocation of the Companies' measuring and regulating station costs  
7 should be modified to allocate these costs to customer classes using design  
8 day demand because this allocation method reflects cost causation.  
9 Measuring and regulating station equipment must be sized to meet design day  
10 demand and is not dependent on the number of customers on the system.
- 11 5. I continue to recommend the proposed class revenue allocation described in  
12 my direct testimony in lieu of Staff's proposed class revenue allocation  
13 because Staff's class allocation results in increases to certain classes where  
14 those increases are not supported by a reasonable cost of service study.
- 15 6. Staff's proposed composition of the General Service class for both MGE and  
16 Laclede should be rejected and the Companies' proposal accepted because  
17 the Companies' approach recognizes the cost differences in providing service  
18 to different commercial customers and Staff's proposal does not.
- 19 7. Staff's proposed lost and unaccounted for gas factor applicable to  
20 transportation customers on the Laclede system should be modified from 2%  
21 to 1%, as Laclede proposes because Laclede's proposal is reasonable until a  
22 study can be performed of losses attributable to transportation customers.
- 23 8. The Companies' proposed rate design for Laclede's Transportation class and  
24 MGE's Large Volume Service class should be accepted in lieu of Staff's  
25 proposal for an equal percent increase in all rate elements. The Companies'  
26 volumetric charges collect significantly more revenue than variable costs as  
27 indicated in the cost studies. As a result, the Companies' proposal to increase  
28 its customer charges at a higher percentage than its volumetric charges is  
29 reasonable.

30 **Staff's Allocation of the Companies' Distribution Mains Costs**

31 **Q HOW ARE COSTS OF THE COMPANIES' DISTRIBUTION MAINS ALLOCATED**  
32 **TO CUSTOMER CLASSES IN THE STAFF REPORT?**

33 **A** Staff's allocation of the distribution mains costs to customer classes for both Laclede  
34 and MGE includes two components: a determination of a stand-alone component,  
35 and a determination of an integrated system component.

1 **Q HOW DOES STAFF ALLOCATE THE COMPANIES' RESPECTIVE STAND-ALONE**  
2 **COST OF DISTRIBUTION MAINS TO CUSTOMER CLASSES?**

3 A According to the Staff Report, for both Laclede and MGE, the stand-alone component  
4 of distribution mains cost represents the cost of connecting the Companies'  
5 customers to the Companies' respective distribution main system. Based on my  
6 understanding of Staff's proposal, the stand-alone component is intended to be  
7 similar to the portion of distribution mains costs that is classified as customer related  
8 by the Companies.

9 **Q DOES STAFF'S STAND-ALONE COMPONENT DIFFER FROM THE COMPANIES'**  
10 **CUSTOMER CLASSIFIED COMPONENT OF DISTRIBUTION MAINS COST?**

11 A Yes. Staff's stand-alone component of distribution mains cost does differ from the  
12 Companies' customer classified component of distribution mains cost. The  
13 Companies' customer component is calculated on a system-wide basis, where the  
14 customer component of mains cost assumes the entire length of the distribution  
15 system is built at the cost of a zero-inch main, with that cost allocated to each  
16 customer class based on the number of customers in each class. The Companies'  
17 approach results in each customer, regardless of class, being allocated the same  
18 amount of customer main cost that represents the minimum cost incurred to connect  
19 each customer to the system in order provide the opportunity for that customer to take  
20 gas service.

21 Under Staff's approach, each class's stand-alone component is dependent on  
22 the class's average main length per customer required for connection to the system  
23 and the average service line cost per foot unique to that class, resulting in a different

1 customer cost for each class. Staff's approach results in different per customer costs  
2 which vary by class.

3 Specifically, for each class, Staff's stand-alone cost for a single customer in a  
4 class is determined from a random sample of customers in the class. The stand-  
5 alone cost for a single customer in the class is calculated by multiplying the average  
6 distribution main length in feet (determined by GIS data) from the random customer  
7 sample by the average service line cost per foot (based on the class's service lines  
8 cost from a previous rate case). The single customer stand-alone cost is then  
9 multiplied by the number of customers in the class to determine the total stand-alone  
10 cost component of the class. The total respective Laclede and MGE stand-alone  
11 component of distribution mains is the sum of the class's stand-alone components.  
12 The residual distribution mains cost is treated as the integrated component,  
13 discussed below.

14 Under the Staff proposal, for Laclede, the sum of all classes' stand-alone  
15 components represents 56.6% of total distribution mains costs and for MGE, the sum  
16 of all classes' stand-alone components represents 29.0% of total mains costs.

17 **Q DO YOU AGREE WITH STAFF'S STAND-ALONE COMPONENT PROPOSAL?**

18 **A** No. While I agree with Staff's attempt to classify and allocate a portion of the  
19 distribution mains costs as customer related, I disagree with using the costs of  
20 customer services to price the average cost of a distribution main used to connect a  
21 customer to the system. The goal of a customer component is to calculate the  
22 minimum cost incurred to connect any customer to the distribution mains system to  
23 give any customer the opportunity to take gas service. The customer component of  
24 distribution mains cost should only provide the opportunity for any customer to

**Brian C. Collins**  
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1 receive gas service and should not be concerned with the correct size of main to  
2 serve that customer, hence it should reflect the minimum cost of connecting a  
3 customer to the system. This connection cost should be approximately the same cost  
4 per customer, regardless of the class in which the customer resides.

5 However, Staff's analysis, because it uses class service line costs, has a  
6 distribution main stand-alone cost that varies by customer because of the differences  
7 in service line capacity size. As a result, Staff's method does not best reflect class  
8 cost causation because the respective class customer cost varies due to differences  
9 in class service line capacity cost. Staff's approach results in customer costs that  
10 differ by class and that are not reflective of the minimum cost required to connect to  
11 the system and as a result, do not best reflect cost causation.

12 **Q ARE YOU AWARE OF ANY GAS UTILITY THAT USES STAFF'S METHOD FOR**  
13 **DETERMINING A STAND-ALONE COMPONENT OF DISTRIBUTION MAINS**  
14 **COSTS?**

15 A No, I am not aware of any gas utility that uses such an approach.

16 **Q HOW DOES STAFF ALLOCATE THE INTEGRATED COMPONENT OF**  
17 **DISTRIBUTION MAINS COSTS TO CUSTOMER CLASSES?**

18 A After determining the stand-alone component of distribution mains costs, the residual  
19 amount is the integrated component of distribution mains cost. This component is  
20 allocated by Staff to classes based on each class's coincident actual peak demand.  
21 The integrated component of distribution mains costs is that portion of mains that is  
22 classified as demand related.

1 Staff uses weather adjusted actual class demands to allocate distribution  
2 mains costs designated as the integrated component. This is in contrast to the  
3 Companies' allocation of demand-related costs using design day demand.

4 **Q DO YOU AGREE WITH STAFF'S PROPOSAL TO USE WEATHER ADJUSTED**  
5 **ACTUAL DEMANDS FOR ALLOCATING ITS INTEGRATED COMPONENT OF**  
6 **DISTRIBUTION MAINS COST?**

7 A No, I do not. Design day demand is most appropriate for allocating demand classified  
8 costs and better reflects cost causation because the Companies design their  
9 distribution systems to meet the expected day of greatest demand and incur the costs  
10 to construct a system to meet the expected day of greatest system demand for gas  
11 supply. Staff's use of actual demands does not best reflect cost causation because it  
12 does not reflect how the Companies incur the costs to design and construct their  
13 distribution mains system in order to meet design day demand.

14 **Q ARE YOU AWARE OF OTHER GAS UTILITIES BESIDES LACLEDE AND MGE**  
15 **THAT ALLOCATE DEMAND CLASSIFIED COSTS OF THE DISTRIBUTION MAIN**  
16 **SYSTEM USING DESIGN DAY DEMANDS?**

17 A Yes. Based on my experience with other gas utility rate cases, design day demand is  
18 the most frequently used method. For example, design day demand is used to  
19 allocate the demand classified component of distribution mains cost to customer  
20 classes by Montana-Dakota Utilities, Puget Sound Energy, Northern Indiana Public  
21 Service, Ameren Illinois, Nicor Gas, Columbia Gas of Virginia, and Virginia Natural  
22 Gas, to name a few.

1    **Q     WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THE ALLOCATION OF**  
2    **DISTRIBUTION MAINS COSTS?**

3    A     As described in my direct testimony, I conclude that the Companies' class cost of  
4    service studies are reasonable because they allocate the costs of distribution mains  
5    on both a demand basis and a customer basis. Under the Companies' approach, the  
6    demand classified component is allocated to classes based on design day demands  
7    and the customer classified component is allocated to classes based on the number  
8    of customers in each class.

9           I recommend that distribution mains costs be allocated as proposed by the  
10   Companies, using design day demands to allocate the demand classified component  
11   and the number of customers in each class to allocate the customer classified  
12   components of distribution mains costs. The Companies' cost allocation method is an  
13   accepted and common method for allocating the costs of mains and better reflects  
14   class cost causation because the costs are allocated based on how they are incurred  
15   by the Companies.

16    **Staff's Allocation of Laclede's Underground Storage Costs**

17    **Q     PLEASE DESCRIBE THE COSTS OF LACLEDE'S UNDERGROUND STORAGE.**

18    A     These costs, both capital and expenses, are incurred for the construction and  
19    operation of assets designed to store natural gas used to meet the demands of its  
20    sales customers who purchase both gas supply and delivery service from Laclede.

1 **Q HOW DOES STAFF ALLOCATE THE COSTS OF UNDERGROUND STORAGE TO**  
2 **CLASSES?**

3 A Staff allocates these costs to all classes, including Laclede's Transportation class.  
4 Transportation class customers purchase only delivery service from Laclede and  
5 purchase their gas supply from a third party and not from Laclede.

6 **Q DO YOU AGREE WITH STAFF'S PROPOSAL TO ALLOCATE UNDERGROUND**  
7 **STORAGE COSTS TO THE TRANSPORTATION CLASS?**

8 A No, I do not. These costs are not incurred by Laclede to provide delivery service to  
9 transportation customers. As a result, Staff's allocation of underground storage costs  
10 to transportation customers does not reflect cost causation.

11 **Q DOES LACLEDE ALLOCATE THE COSTS OF UNDERGROUND STORAGE TO**  
12 **THE TRANSPORTATION CLASS IN ITS CLASS COST OF SERVICE STUDY?**

13 A No, it does not. As a result, underground storage costs are not collected in the  
14 transportation tariff's customer, reservation, or volumetric transportation charges.

15 **Q UNDER LACLEDE'S TRANSPORTATION TARIFF, ARE TRANSPORTATION**  
16 **CUSTOMERS ASSESSED A STORAGE CHARGE?**

17 A Yes. A separate storage service charge is collected from a transportation customer  
18 only when the customer delivers more gas to the Laclede system than the customer  
19 consumes. Laclede may need to store that gas if not consumed by the customer,  
20 and charges the customer to do so.

21 Under the tariff, transportation customers pay separately for storage service  
22 as needed, but should not pay for it ahead of time in their customer, demand or

1 transportation volumetric charges. To do so would charge some customers twice for  
2 storage service, and charge others for a service they may never use.

3 **Q HOW WOULD STAFF'S PROPOSAL TO ALLOCATE UNDERGROUND STORAGE**  
4 **COSTS TO THE TRANSPORTATION CLASS RESULT IN SOME**  
5 **TRANSPORTATION CUSTOMERS PAYING TWICE FOR STORAGE SERVICE**  
6 **AND OTHER CUSTOMERS PAYING FOR A SERVICE THEY MAY NEVER USE?**

7 A Under Staff's proposal, transportation customers would pay for storage in their base  
8 rates, and pay the separate transportation tariff gas storage charge, which is equal to  
9 4 cents per therm, for storage service, but only if and when needed. Customers  
10 using storage service thus would pay twice for storage service, while others would  
11 pay for storage even if they never needed it. Charging transportation customers for  
12 storage service in base rates regardless of whether they ever use storage service is  
13 inappropriate and does not reflect cost causation.

14 **Q WHAT IS YOUR RECOMMENDATION FOR THE ALLOCATION OF LACLEDE'S**  
15 **UNDERGROUND STORAGE COSTS?**

16 A I recommend that the costs of underground storage not be allocated to the  
17 transportation class customers. This is consistent with how Laclede allocates the  
18 costs of underground storage to classes, which excludes the transportation class.  
19 This best reflects cost causation because Laclede does not incur the cost of  
20 underground storage in providing distribution delivery service to transportation  
21 customers.

1 **Staff's Allocation of Laclede's Gas**  
2 **Inventory and Propane Inventory Costs**

3 **Q PLEASE DESCRIBE THE COSTS OF GAS INVENTORY AND PROPANE**  
4 **INVENTORY.**

5 A These costs are associated with gas supply and propane supply used for peaking  
6 purposes. These costs are commodity costs associated with gas supply provided to  
7 sales customers that take both delivery and gas supply service from Laclede.

8 **Q HOW DOES STAFF ALLOCATE THE COSTS OF GAS INVENTORY AND**  
9 **PROPANE INVENTORY TO CLASSES?**

10 A Like underground storage costs on the Laclede system, Staff allocates these costs to  
11 all classes, including the Transportation class.

12 **Q DO YOU AGREE WITH STAFF'S PROPOSAL TO ALLOCATE GAS INVENTORY**  
13 **AND PROPANE INVENTORY COSTS TO LACLEDE'S TRANSPORTATION**  
14 **CLASS?**

15 A No, I do not. These costs are not incurred by Laclede to provide distribution delivery  
16 service to transportation customers. These costs are incurred to provide gas supply  
17 service to sales customers. Transportation customers purchase their own gas supply  
18 that is transported on Laclede's distribution system. As a result, Staff's allocation of  
19 these gas supply costs to transportation customers does not reflect cost causation.

20 **Q DOES LACLEDE ALLOCATE THE COSTS OF GAS INVENTORY AND PROPANE**  
21 **INVENTORY TO LACLEDE'S TRANSPORTATION CLASS?**

22 A No, it does not.

1 Q WHAT IS YOUR RECOMMENDATION FOR THE ALLOCATION OF LACLEDE'S  
2 GAS INVENTORY AND PROPANE INVENTORY COSTS?

3 A I recommend that gas inventory and propane inventory costs not be allocated to the  
4 transportation class. Following my recommendation is consistent with how Laclede  
5 allocates these costs to classes and best reflects cost causation because these costs  
6 are not incurred to provide distribution delivery service to transportation customers.

7

8 **Staff's Allocation of the Companies'**  
9 **Measuring and Regulating Station Costs**

10 Q PLEASE DESCRIBE THE COMPANIES' MEASURING AND REGULATING  
11 STATION COSTS.

12 A These costs (Plant Accounts 378 and 379) include the installed cost of meters,  
13 gauges and other equipment used in measuring and regulating gas in connection with  
14 distribution system operations, including the receipt of gas at entry points to the  
15 Companies' distribution system. These plant accounts exclude those costs related to  
16 the measurement of gas deliveries to customers to their premises.

17 Q HOW DOES STAFF ALLOCATE THE COMPANIES' COSTS OF MEASURING AND  
18 REGULATING STATION EQUIPMENT IN ITS STAFF REPORT?

19 A Staff uses its distribution mains allocator to allocate these costs. As described above,  
20 the mains allocator includes a stand-alone component related to customers on the  
21 system and an integrated system component related to demand.

1 Q DO YOU AGREE WITH STAFF'S PROPOSAL TO USE ITS MAINS ALLOCATOR  
2 FOR THE ALLOCATION OF MEASURING AND REGULATING STATION  
3 EQUIPMENT COSTS?

4 A No, I do not. Staff's mains allocator is partly based on the average class costs of  
5 services and average main lengths in determining a stand-alone component, and  
6 partly based on the integrated component which is allocated based on actual class  
7 demands. This allocator does not best reflect how the Companies incur the costs of  
8 measuring and regulating station equipment because this equipment must be sized  
9 according to the design day demand of the system and is not dependent on the  
10 number of customers on the system. Allocating a portion of these costs on a  
11 customer basis does not reflect how the Companies incur these costs.

12 Q HOW DO THE COMPANIES ALLOCATE THE COSTS OF MEASURING AND  
13 REGULATING STATION EQUIPMENT?

14 A The Companies use design day demands to allocate these costs to customer  
15 classes. This is an accepted method for allocating these costs to customer classes  
16 and is recognized by the NARUC Gas Rate Manual in its cost allocation example.

17 Q WHAT IS YOUR RECOMMENDATION FOR THE ALLOCATION OF MEASURING  
18 AND REGULATING STATION COSTS?

19 A I recommend that the Companies' measuring and regulating station equipment costs  
20 be allocated to classes using design day demands as used by the Companies  
21 because the design day demand allocation is consistent with how the system is  
22 designed, and therefore better reflects cost causation.



1 **Impact of Corrections to Staff Class Cost of Service Studies**

2 **Q WHAT IS THE IMPACT TO LACLEDE’S TRANSPORTATION CLASS IF STAFF’S**  
3 **CLASS COST OF SERVICE STUDY IS CORRECTED FOR THE ISSUES YOU**  
4 **HAVE DESCRIBED ABOVE?**

5 A The impact is that the decrease calculated by Staff for the Transportation class  
6 increases from approximately a 17% decrease to approximately a 19% decrease.

7 **Q WHAT IS THE IMPACT TO MGE’S LARGE VOLUME CLASS IF STAFF’S CLASS**  
8 **COST OF SERVICE STUDY IS CORRECTED FOR THE ISSUES YOU HAVE**  
9 **DESCRIBED ABOVE?**

10 A The impact is that the increase calculated by Staff for the Large Volume class  
11 decreases from approximately 15% to approximately 2%.

12 **Staff’s Proposed Class Revenue Allocation**

13 **Q HAVE YOU REVIEWED STAFF’S PROPOSED CLASS REVENUE ALLOCATION**  
14 **FOR LACLEDE?**

15 A Yes.

16 **Q DO YOU HAVE ANY CONCERNS WITH STAFF’S PROPOSAL?**

17 A Yes. Staff’s proposed class revenue allocation produces an increase to Laclede’s  
18 Transportation class that is not supported by a reasonable cost of service study.

19 Under Staff’s proposed class revenue allocation for Laclede, the  
20 Transportation class would get an increase in base rate revenue for any revenue  
21 requirement approved by the Commission that exceeds the base rate revenue level  
22 recommendation in the Staff Report. This would occur despite both Staff’s and

1 Laclede's class cost of service studies indicating that the Transportation class should  
2 receive a base rate decrease.

3 At Laclede's full requested revenue requirement, the Transportation class  
4 would receive a 13% base rate increase under Staff's proposal.

5 **Q WHAT IS YOUR RECOMMENDATION FOR LACLEDE'S CLASS REVENUE**  
6 **ALLOCATION?**

7 A I continue to recommend the class revenue allocation for Laclede as proposed in my  
8 direct testimony. I recommend that all customer classes in Laclede that require a  
9 base rate decrease to bring their rates to cost of service be moved 25% toward their  
10 full cost of service. In recognition of gradualism, the remaining revenue that would  
11 have been used to move these classes to their full cost of service is then used to  
12 mitigate the increases necessary to move the Residential and SGS classes to full  
13 cost of service.

14 **Q HAVE YOU REVIEWED STAFF'S PROPOSED CLASS REVENUE ALLOCATION**  
15 **FOR MGE?**

16 A Yes.

17 **Q DO YOU HAVE ANY CONCERNS WITH STAFF'S PROPOSAL?**

18 A Yes. Staff's proposed class revenue allocation results in an increase to MGE's Large  
19 Volume class that is not supported by a reasonable cost of service study.

20 Under Staff's proposed class revenue allocation for MGE, the Large Volume  
21 class would receive an immediate revenue shift of \$700,000 prior to receiving an  
22 equal percent increase of any base rate revenue increase approved by the

1 Commission. This would occur despite MGE's class cost of service study indicating  
2 that the Large Volume class should receive a below system average increase that is  
3 approximately 35% of the system average increase. If Staff's class cost of service  
4 study is corrected for the issues I have previously described, the Large Volume class  
5 would receive an increase equal to 36% of the system average increase, very close  
6 to the results of MGE's class cost of service study.

7 At MGE's full requested revenue requirement, the Large Volume class would  
8 receive an approximate 30% base rate increase under Staff's proposal, as compared  
9 to a system average increase of 24.4%. Staff's proposal would give the Large  
10 Volume class an increase of approximately 124% of the system average increase at  
11 MGE's full revenue request when it should receive an increase that is significantly  
12 below the average.

13 **Q WHAT IS YOUR RECOMMENDATION?**

14 A I continue to recommend the class revenue allocation for MGE as proposed in my  
15 direct testimony. I recommend that the LGS class be moved 25% toward its full cost  
16 of service. Second, in recognition of gradualism, the remaining revenue that would  
17 have been used to move this class to its full cost of service is then used to mitigate  
18 the increase necessary to move the SGS class to full cost of service. The Residential  
19 and LVS classes would pay rates that recover their respective cost of service.

1 **Staff's Proposed Composition of the**  
2 **Companies' General Service Classes**

3 **Q WHAT IS STAFF'S PROPOSAL FOR THE COMPOSITION OF GENERAL**  
4 **SERVICE CLASSES ON THE COMPANIES' SYSTEMS?**

5 A Staff proposes to combine all general service customers into one General Service  
6 class for Laclede and one General Service class for MGE and apply a single tariff  
7 rate to each respective General Service class.

8 **Q DO YOU AGREE WITH STAFF'S PROPOSAL?**

9 A No, I do not. Based on the cost studies performed by both Staff and the Companies,  
10 there are differences among the General Service classes that cause significant  
11 differences in the costs to be incurred in providing delivery services to those  
12 customers. Combining these customers into one class under Staff's proposal ignores  
13 these cost differences and would result in intraclass subsidies if a single rate were  
14 applied to all customers.

15 **Q DOES STAFF RECOGNIZE THE DIFFERENCES IN COSTS IN PROVIDING**  
16 **DELIVERY SERVICE TO DIFFERENT GENERAL SERVICE CUSTOMERS?**

17 A Yes. In its Report at page 14, Staff states that the cost studies performed in this case  
18 for the Companies and general cost principles indicate that the cost of providing  
19 service to the higher consuming customers is lower per unit than the cost of providing  
20 service to the lower consuming customers. However, despite recognizing these  
21 differences, Staff proposes to combine them into one General Service class. Higher  
22 consuming customers will have higher average use per customer and higher load

1 factors than lower consuming customers, meaning that it is less expensive per unit to  
2 serve them.

3 **Q HAVE YOU COMPARED HOW AVERAGE USE PER CUSTOMER AND LOAD**  
4 **FACTOR VARY FOR LACLEDE'S AND MGE'S EXISTING CLASSES?**

5 A Yes. Schedule BCC-R-1 illustrates these differences. As shown on the schedule,  
6 these characteristics vary significantly among the three General Service classes for  
7 Laclede that Staff proposes to combine and between the two MGE General Service  
8 classes that Staff proposes to combine.

9 In the Laclede portion of Schedule BCC-R-1, the three General Service  
10 classes' consumption and customer numbers are highlighted. The General Service -  
11 1 class has nearly 50 times more customers (30,905) than the General Service - 3  
12 class (619). However, the General Service - 3 class average usage per customer  
13 (71,439) is almost 54 times greater than the average usage per customer from the  
14 General Service - 1 class (1,330).

15 The MGE portion of Schedule BCC-R-1 also shows the same results. In this  
16 case, the Small General Service class customer number (29,069) is 8 times higher  
17 than the Large General Service class customers (3,628). Yet, the Large General  
18 Service class usage per customer (19,045) is 10 times greater than the Small  
19 General Service class average usage per customer (1,823).

20 Load factors are also different, with the larger use customers having higher  
21 load factors. Because of the higher load factor, the fixed costs are spread over more  
22 volumes of gas, thereby resulting in a lower average cost per therm.

1                   These customer class size differences, usage per customer differences, and  
2 differences in load factor clearly indicate that combining these classes would not be  
3 good regulatory policy and would create intra-class subsidies

4 **Q     WHAT IS THE COMPANIES' PROPOSAL FOR THEIR GENERAL SERVICE**  
5 **CLASSES?**

6 A     The Companies propose a Small General Service class and a Large General Service  
7 class for both Laclede and MGE. The Companies' proposal is reasonable because it  
8 recognizes the cost differences in providing service to different general use  
9 customers and as a result, should result in smaller intraclass subsidies as compared  
10 to Staff's proposal for combining all classes into a single General Service class.

11 **Q     WHAT IS YOUR RECOMMENDATION FOR GENERAL SERVICE CUSTOMERS?**

12 A     I recommend that the Companies' proposal be accepted.

13 **Staff's Proposed Lost and Unaccounted for**  
14 **Gas Factor for Laclede's Transportation Class**

15 **Q     PLEASE DESCRIBE LACLEDE'S PROPOSAL TO RECOVER FROM**  
16 **TRANSPORTATION CUSTOMERS A PORTION OF COSTS RELATED TO LOST**  
17 **AND UNACCOUNTED FOR GAS.**

18 A     Laclede currently does not charge transportation customers for gas losses on its  
19 system. However, Laclede proposes to use 1% as the factor for lost and  
20 unaccounted for gas. As a result, transportation customers will be required to acquire  
21 1% more gas than their anticipated needs in order to compensate Laclede for gas  
22 supply losses on its distribution system. Currently, gas losses are only recovered

1 from sales customers that purchase both gas supply and delivery service from  
2 Laclede. Laclede's proposal will allow it to also recover the costs associated with gas  
3 losses on the distribution system from transportation customers.

4 **Q WHAT IS STAFF'S PROPOSAL FOR THE LOST AND UNACCOUNTED FOR GAS**  
5 **FACTOR TO BE APPLIED TO TRANSPORTATION CLASS CUSTOMERS?**

6 A Staff proposes a factor of 2% for Transportation class customers. Staff's primary  
7 basis for its proposal is that this is the same loss factor used for MGE.

8 **Q DO YOU AGREE WITH STAFF'S PROPOSED LOST AND UNACCOUNTED FOR**  
9 **GAS FACTOR FOR TRANSPORTATION CUSTOMERS ON THE LACLEDE**  
10 **SYSTEM?**

11 A No, I do not. While I agree that it is appropriate to recognize some level of losses on  
12 the distribution system for transportation customers, I do not agree with the basis for  
13 Staff's proposal. Because transportation customers do not utilize small mains on  
14 Laclede's system and are closer to Laclede's larger sized mains than other  
15 customers, transportation customer losses are less than the system average losses.  
16 However, as indicated in the Companies' response to MPSC Data Request 0328, it is  
17 my understanding that no determination has been made of losses on the distribution  
18 system attributable to any customer class, including the Transportation class.

1 Q ARE YOU AWARE OF OTHER GAS UTILITIES THAT USE APPROXIMATELY 1%  
2 LOSSES FOR TRANSPORTATION CUSTOMERS?

3 A Yes. In Illinois, North Shore Gas, a sister company to Peoples Gas, serves  
4 customers in suburban Chicago and currently applies a 0.90% loss factor to  
5 transportation customers.

6 Nicor Gas, which services customers in northern Illinois, currently applies a  
7 1.3% loss factor to transportation customers. Its previous loss factor determined in  
8 2016 was 0.99%.

9 Q WHAT IS YOUR RECOMMENDATION FOR THE LOST AND UNACCOUNTED  
10 FOR GAS FACTOR APPLIED TO TRANSPORTATION CUSTOMERS?

11 A I recommend that Laclede's proposal of 1% be used as the factor for losses  
12 recovered from transportation customers. Without a study, it is impossible to  
13 determine the exact loss factor. Laclede's use of 1% is a reasonable proposal until a  
14 study can be performed of losses attributable to transportation customers on the  
15 Laclede system. Furthermore, I would also recommend that at some point a loss  
16 study be performed on the MGE system to determine the correct loss factor for  
17 transportation customers.

18 **Staff's Proposed Rate Design**

19 Q WHAT IS STAFF'S PROPOSAL FOR THE RATE DESIGN APPLICABLE TO  
20 LACLEDE'S TRANSPORTATION CLASS?

21 A It is my understanding that Staff proposes an equal percent increase to each rate  
22 element, which includes the customer charge and all block charges.



1 **Q WHAT IS LACLEDE'S PROPOSAL FOR THE RATE DESIGN APPLICABLE TO**  
2 **ITS TRANSPORTATION CLASS?**

3 A Laclede proposes a 21% increase in the customer charge and an equal percent  
4 increase in the commodity charges and reservation charges to recover the revenue  
5 not recovered by the customer charge.

6 **Q WHAT IS YOUR RECOMMENDATION?**

7 A I recommend that Laclede's proposal for the Transportation class rate design be  
8 accepted by the Commission. Based on Laclede's class cost of service study, the  
9 volumetric transportation charges are currently collecting significantly more revenue  
10 than the variable or commodity component of this class's cost of service as indicated  
11 in Laclede's study. In its rate design proposal for the Transportation class as  
12 described by Mr. Lyons in his direct testimony, Laclede proposes to increase its  
13 customer charge and reservation charge while almost holding constant the  
14 percentage of total Transportation class revenue collected by the volumetric  
15 transportation charges. I believe this is a reasonable proposal for the Transportation  
16 class.

17 **Q WHAT IS STAFF'S PROPOSAL FOR THE RATE DESIGN APPLICABLE TO**  
18 **MGE'S LARGE VOLUME CLASS?**

19 A Staff proposes an equal percent increase in each rate element, which includes the  
20 customer charge and all consumption charges.

1 Q WHAT IS MGE'S PROPOSAL FOR THE RATE DESIGN APPLICABLE TO ITS  
2 LARGE VOLUME CLASS?

3 A MGE proposes an increase of 41% in the customer charge, and equal percent  
4 decrease in the commodity charges to recover the Large Volume class revenue  
5 requirement.

6 Q WHAT IS YOUR RECOMMENDATION FOR LARGE VOLUME CUSTOMERS?

7 A I recommend that MGE's proposal for the Large Volume class rate design be  
8 accepted by the Commission. As indicated by Mr. Lyons in his direct testimony, the  
9 consumption charges were designed to recover the same percentage of revenues in  
10 the peak and off-peak periods, and head (or first) block and tail block rates,  
11 respectively, as the current rates. I believe this is a reasonable proposal for the Large  
12 Volume class.

### 13 **Conclusions and Recommendations**

14 Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.

15 A My conclusions and recommendations are as follows:

- 16 1. I recommend the Companies' proposal for the allocation of the distribution  
17 mains costs to customer classes in lieu of Staff's method because the  
18 Companies' cost allocation method is an accepted and common method for  
19 allocating the costs of mains and better reflects class cost causation. Under  
20 the Companies' approach, the costs are allocated based on how they are  
21 incurred by the Companies.
- 22 2. Staff's allocation of Laclede's underground storage costs to the Transportation  
23 class should be rejected because Laclede does not incur the cost of  
24 underground storage in providing distribution delivery service to transportation  
25 customers.
- 26 3. Staff's allocation of Laclede's gas inventory and propane inventory costs to  
27 the Transportation class should be rejected because these costs are not  
28 incurred to provide distribution delivery service to transportation customers.

- 1 4. Staff's allocation of the Companies' measuring and regulating station costs  
2 should be modified to allocate these costs to customer classes using design  
3 day demand because this allocation method reflects cost causation.  
4 Measuring and regulating station equipment must be sized to meet design day  
5 demand and is not dependent on the number of customers on the system.
- 6 5. I continue to recommend the proposed class revenue allocation described in  
7 my direct testimony in lieu of Staff's proposed class revenue allocation  
8 because Staff's class allocation results in increases to certain classes where  
9 those increases are not supported by a reasonable cost of service study.
- 10 6. Staff's proposed composition of the General Service class for both MGE and  
11 Laclede should be rejected and the Companies' proposal accepted because  
12 the Companies' approach recognizes the cost differences in providing service  
13 to different commercial customers and Staff's proposal does not.
- 14 7. Staff's proposed lost and unaccounted for gas factor applicable to  
15 transportation customers on the Laclede system should be modified from 2%  
16 to 1%, as Laclede proposes because Laclede's proposal is reasonable until a  
17 study can be performed of losses attributable to transportation customers.
- 18 8. The Companies' proposed rate design for Laclede's Transportation class and  
19 MGE's Large Volume Service class should be accepted in lieu of Staff's  
20 proposal for an equal percent increase in all rate elements. The Companies'  
21 volumetric charges collect significantly more revenue than variable costs as  
22 indicated in the cost studies. As a result, the Companies' proposal to increase  
23 its customer charges at a higher percentage than its volumetric charges is  
24 reasonable.

25 **Q DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

26 **A** Yes, it does.

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## Laclede Gas

Customer Class Profiles Using Staff Data

Line	Class	Usage (therms)	Peak Day (therms)	Customers	Load Factor	Customer Average Use (therms/customer)
	(1)	(2)	(3)	(4)	(5) = (2) / [(3) x 365]	(6) = (2) / (4)
1	Residential	410,795,485	5,525,687	604,357	20%	680
2	General Service - 1	41,100,953	570,014	30,905	20%	1,330
3	General Service - 2	90,552,597	1,084,543	9,032	23%	10,026
4	General Service - 3	44,220,790	468,325	619	26%	71,439
5	Large Volume	9,107,660	60,614	67	41%	135,935
6	Transportation	99,754,471	953,341	145	29%	687,962
7	Interruptible	5,251,162	19,302	20	75%	262,558
8	General LP	13,621	-	36	--	378
9	Gas Lights	128,093	-	84	--	1,525
10	Vehicle	2,662,573	-	8	--	332,822
11	Total	703,587,406	8,681,826	645,273	22%	

## Missouri Gas Energy

Customer Class Profiles Using Staff Data

Line	Class	Usage (therms)	Peak Day (therms)	Customers	Load Factor	Customer Average Use (therms/customer)
	(1)	(2)	(3)	(4)	(5) = (2) / [(3) x 365]	(6) = (2) / (4)
12	Residential	359,235,185	3,793,828	472,413	26%	760
13	Small General Service	52,990,990	701,946	29,069	21%	1,823
14	Large General Service	69,095,869	634,896	3,628	30%	19,045
15	Large Volume	269,631,207	1,227,673	395	60%	682,611
	Total	750,953,251	6,358,343	505,505	32%	