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Rider; District Consolidation;  
Residential Rate Design  
Witness: Martin R. Hyman  
Sponsoring Party: Missouri Department of Economic  
Development – Division of Energy  
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Case Nos.: GR-2018-0013

**MISSOURI PUBLIC SERVICE COMMISSION**

**LIBERTY UTILITIES (MIDSTATES NATURAL GAS CORP.)  
d/b/a LIBERTY UTILITIES**

**CASE NO. GR-2018-0013**

**REBUTTAL TESTIMONY**

**OF**

**MARTIN R. HYMAN**

**ON**

**BEHALF OF**

**MISSOURI DEPARTMENT OF ECONOMIC DEVELOPMENT**

**DIVISION OF ENERGY**

Jefferson City, Missouri

April 13, 2018

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Liberty Utilities (Midstates )  
Natural Gas) Corp. d/b/a Liberty Utilities' )  
Tariff Revisions Designed to Implement a ) **File No. GR-2018-0013**  
General Rate Increase for Natural Gas )  
Service in the Missouri Service Areas of the )  
Company )

**AFFIDAVIT OF MARTIN HYMAN**

**STATE OF MISSOURI** )  
 ) **ss**  
**COUNTY OF COLE** )

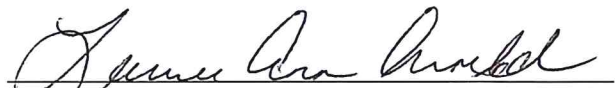
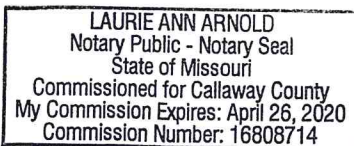
Martin R. Hyman, of lawful age, being duly sworn on his oath, deposes and states:

1. My name is Martin R. Hyman. I work in the City of Jefferson, Missouri, and I am employed by the Missouri Department of Economic Development as a Planner III, Division of Energy.
2. Attached hereto and made a part hereof for all purposes is my Rebuttal Testimony on behalf of the Missouri Department of Economic Development – Division of Energy.
3. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded are true and correct to the best of my knowledge.



Martin R. Hyman

Subscribed and sworn to before me this 13<sup>th</sup> day of April, 2018.



Notary Public

My commission expires: 4/26/20

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1 **I. INTRODUCTION**

2 **Q. Please state your name and business address.**

3 A. My name is Martin R. Hyman. My business address is 301 West High Street, Suite 720,  
4 PO Box 1766, Jefferson City, Missouri 65102.

5 **Q. By whom and in what capacity are you employed?**

6 A. I am employed by the Missouri Department of Economic Development – Division of  
7 Energy (“DE”) as a Planner III.

8 **Q. Have you previously filed testimony before the Missouri Public Service Commission**  
9 **(“Commission”) in this case?**

10 A. Yes. I filed Direct Testimony on low-income energy assistance, a Red-Tag Repair  
11 Program, and energy efficiency program funding.

12 **II. PURPOSE AND SUMMARY OF TESTIMONY**

13 **Q. What is the purpose of your Rebuttal Testimony in this proceeding?**

14 A. The purpose of my testimony is to respond to Liberty Utilities (Midstates Natural Gas)  
15 Corp. d/b/a Liberty Utilities (“Liberty” or “Company”) regarding its proposed Volume  
16 Balancing Adjustment (“VBA”) Rider, as well as to the Company and Commission Staff  
17 (“Staff”) regarding district consolidation and residential rate design. DE is not opposed to  
18 a decoupling mechanism if the Company meets the energy efficiency spending  
19 recommendation in my Direct Testimony, along with the recommendations provided in  
20 this testimony; DE takes no position on the exact format of the VBA so long as it is  
21 structured to comply with Section 386.266.3, RSMo. and provides bill credits on a per-  
22 customer basis.

1 DE's responses and associated recommendations as to district consolidation and rate design  
2 are as follows:

- 3 1. The Commission should not order the district consolidations recommended by  
4 other parties in this case;
- 5 2. Residential customer charge increases, as recommended by other parties in this  
6 case, should not be implemented;
- 7 3. DE recommends the adoption of moderate inclining block rates for winter billing  
8 months for residential customers, subject to the criteria outlined below;
- 9 4. Staff's proposed summer residential alternative inclining block rate design is  
10 reasonable under certain conditions and subject to some modifications to mitigate  
11 potential bill impacts on the 95<sup>th</sup> percentile of customer bills; and,
- 12 5. Staff and the Company should provide their rate designs based on each other's  
13 revenue requirement recommendations in order to facilitate bill impact analyses  
14 based on comparable revenue requirements.

15 My recommendations are based on the policy discussions in this testimony and my Direct  
16 Testimony, as well as the bill frequency and bill impact analyses present in Section VI.

### 17 **III. VOLUME BALANCING ADJUSTMENT RIDER**

#### 18 **Q. What is the VBA?**

19 A. The VBA – a form of “decoupling”<sup>1</sup> – is a ratemaking tool through which Liberty would  
20 be provided with a greater opportunity to meet its revenue requirement by comparing actual  
21 and authorized revenues. By more closely aligning the Company's revenue recovery with

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<sup>1</sup> See Regulatory Assistance Project, 2016, *Revenue Regulation and Decoupling: A Guide to Theory and Application*, <http://www.raonline.org/wp-content/uploads/2016/11/rap-revenue-regulation-decoupling-guide-second-printing-2016-november.pdf>, pages 11-13.

1 its revenue requirement, Liberty will be more able to undertake customer-benefitting  
2 energy efficiency programs with less concern as to lost sales.

3 As its alternative name suggests, the VBA would “decouple” sales volumes of natural gas  
4 from the revenues earned by the Company, and would be applicable only to residential and  
5 small general service customers. The VBA would be recalculated annually based on a  
6 comparison of current and authorized Company revenues per hundred cubic feet (“CCF”),<sup>2</sup>  
7 with customers receiving either volumetric bill credits or surcharges to account for under-  
8 or over-collection of Liberty’s revenue requirement.<sup>3</sup>

9 **Q. Why is it important to support energy efficiency programs for customers?**

10 A. Energy efficiency empowers participating customers to better control their usage, improves  
11 bill affordability for participating customers, and can reduce costs for all customers in the  
12 long run by avoiding the need for additional investment in plant. Energy efficiency also  
13 reduces reliance on imports of natural gas from outside the state of Missouri, improving  
14 energy security.

15 **Q. Is the decoupling of natural gas sales based on weather and end-use efficiency  
16 addressed by the Missouri statutes?**

17 A. Yes. Section 386.266.3, RSMo. states:

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<sup>2</sup> The Company’s proposed tariff generally refers to CCF, but there is a reference to, “... separate per therm adjustments ...” as well on proposed Sheet No. 67.2. See Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, MFR Exhibit No. 1, September 29, 2017, Volume Balancing Adjustment – Rider VBA, Sheet Nos. 67-67.5.

<sup>3</sup> Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, MFR Exhibit No. 1, September 29, 2017, Volume Balancing Adjustment – Rider VBA, Sheet Nos. 67-67.5.

1           Subject to the requirements of this section, any gas corporation may make an  
2           application to the commission to approve rate schedules authorizing periodic rate  
3           adjustments outside of general rate proceedings to reflect the nongas revenue  
4           effects of increases or decreases in residential and commercial customer usage due  
5           to variations in either weather, conservation, or both.

6 **Q.    Does the Company have other mechanisms in place or available to stabilize its**  
7 **revenues?**

8 A.    Yes. The first of these mechanisms is the Purchased Gas Adjustment (“PGA”) clause and  
9       the accompanying Actual Cost Adjustment (“ACA”) mechanism. The PGA creates a  
10       “pass-through” for the commodity costs of natural gas purchased by the Company, while  
11       the ACA accounts for any over- or under-collections resulting from the PGA.<sup>4</sup> Since  
12       Liberty purchases the natural gas that is ultimately supplied to customers, changes in usage  
13       pose a risk to the Company’s ability to recover natural gas commodity costs. The PGA and  
14       ACA create neutrality in the collection of natural gas commodity costs, over which natural  
15       gas distribution utilities have limited control.

16       Additionally, the Company has the ability to use the Infrastructure System Replacement  
17       Surcharge (“ISRS”), which involves a bill rider that directly recovers from customers the  
18       costs of eligible distribution system replacements. The ISRS also contains a true-up  
19       mechanism to account for over- or under-recovery of revenues.<sup>5</sup> The ISRS allows recovery

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<sup>4</sup> See Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Staff Report – Cost of Service, March 2, 2018, page 52, lines 6-9. The PGA is mentioned in portions of 4 CSR 240-13 and at 4 CSR 240-40.018(1)(B), but does not appear explicitly in statute.

<sup>5</sup> See Sections 393.1009, RSMo. through 393.1015, RSMo.

1 of certain distribution system replacement costs in a more accelerated manner than is  
2 allowed by the timing of traditional rate cases.

3 **Q. Why is the VBA a potential alternative to other rate design mechanisms?**

4 A. The VBA is designed to provide the Company with sufficient recovery of costs and  
5 revenues to make it indifferent to changes in customer usage, allowing Liberty to continue  
6 to promote energy efficiency programs without being as concerned about lost sales.<sup>6</sup> The  
7 VBA would also allow the Company to implement rate designs that better encourage  
8 energy efficiency through lower fixed charges.

9 **Q. Are you concerned that the proposed VBA could adjust rates based on factors other**  
10 **than weather and/or conservation?**

11 A. Yes. The Company's proposal would adjust rates based on a comparison of all distribution  
12 commodity revenues volumetrically, without any recognition of differences due to  
13 weather, conservation, and/or energy efficiency. In Spire Missouri, Inc.'s most recent rate  
14 case, the Commission rejected a decoupling mechanism proposed by Spire Missouri, Inc.  
15 partly because of similar concerns and instead ordered a weather-based adjustment  
16 mechanism for residential customers only.<sup>7</sup>

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<sup>6</sup> See Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities' Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Direct Testimony of Robert B. Hevert (ScottMadden, Inc.) On Behalf Of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities, September 29, 2017, page 17, lines 7-10.

<sup>7</sup> Missouri Public Service Commission Case Nos. GR-2017-0215 and GR-2017-0216, *In the Matter of Laclede Gas Company's Request to Increase Its Revenues for Gas Service and In the Matter of Laclede Gas Company d/b/a Missouri Gas Energy's Request to Increase Its Revenues for Gas Service*, Report and Order, February 21, 2018, pages 83-85.



1 **Q. Do “conservation” and “energy efficiency” mean the same thing?**

2 A. While “conservation” and “energy efficiency” are conceptually distinct terms, the  
3 Commission should note that the two are often used interchangeably. From a technical  
4 perspective, “conservation” involves only a reduction in usage, while “energy efficiency”  
5 involves a reduction in usage that achieves the same end use – e.g., the difference between  
6 lowering the thermostat settings in winter in order to use the furnace less often versus  
7 replacing an inefficient furnace and continuing to operate it in the same manner while still  
8 saving energy. Regardless of what technical experts may mean when they use these terms,  
9 their colloquial usage is not always so clear. Even from a practical perspective, the results  
10 (if not the goals) of energy efficiency and conservation are similar – a reduction in usage.  
11 The word “conservation” is not defined in Section 386.266, RSMo., so – given the common  
12 practice of using the terms interchangeably – “conservation” should not be read to strictly  
13 exclude “energy efficiency” in this context.

14 **Q. Do you have any other concerns with the structure of the proposed VBA?**

15 A. Yes. The VBA would result in surcharges or credits to customers on a volumetric basis.  
16 This would mean that residential and small general service customers would receive a  
17 greater efficiency price signal if less natural gas is used than expected, but the efficiency  
18 price signal would be weakened if more natural gas is used than expected – i.e., higher use  
19 would lower volumetric charges, which will encourage customers to use even more natural  
20 gas. To mitigate this concern, DE recommends that any ordered VBA provide bill credits  
21 on a per-customer basis, but impose surcharges on a volumetric basis.

1 **Q. What is DE’s position on the use of a decoupling mechanism?**

2 A. DE is not opposed to the use of a decoupling mechanism provided that: 1) Liberty increases  
3 energy efficiency spending per the recommendation in my Direct Testimony,<sup>8</sup> and 2) the  
4 Commission accepts the recommendations provided in this testimony. Customer education  
5 would also be needed to address the reasons for implementing the VBA. DE takes no  
6 position on the exact form of the VBA so long as it is structured to comply with Section  
7 386.266.3, RSMo. and provides bill credits on a per-customer basis.

8 **IV. DISTRICT CONSOLIDATION**

9 **Q. What are the Company’s current rate districts?**

10 A. Liberty has three rate districts: Northeast Missouri (“NEMO”), Southeast Missouri  
11 (“SEMO”), and Western Missouri (“WEMO”).

12 **Q. Please describe what is meant by “district consolidation.”**

13 A. “District consolidation” refers to the practice of combining the costs and revenues of  
14 previously separate districts in order to derive a common set of rates. Consolidation can  
15 encompass all service areas of a company or only a certain set of service areas.

16 **Q. Generally, when is district consolidation appropriate?**

17 A. District consolidation is justifiable to the extent that service territories have similar  
18 underlying costs and customer usage characteristics.

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<sup>8</sup> Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Direct Testimony of Martin R. Hyman on Behalf of Missouri Department of Economic Development – Division of Energy, March 2, 2018, page 12, lines 1-14.

1 **Q. Generally, when might district consolidation be problematic?**

2 A. District consolidation can be problematic if there are substantive differences in the cost to  
3 serve each different service territory and/or differences in customer usage characteristics.  
4 Such differences could result in rate shock in the event that the differing service territories  
5 are consolidated, though the magnitude of the rate shock would depend on factors such as  
6 differences in current rates, billing units, revenues, and the extent of the proposed  
7 consolidation. Consolidation of rates between service territories with significantly different  
8 underlying costs could also weaken the differences in price signals between service  
9 territories; one could argue that changing the price signals received by customers in this  
10 situation could result in inefficient consumption choices. However, all rates involve some  
11 level of blending both costs and billing units across customers with different costs of  
12 service and consumption characteristics.

13 The potential for rate shock due to district consolidation is amplified if there is an overall  
14 increase in revenue requirement, although the degree of rate shock would again depend on  
15 factors such as current rates, billing units, revenues, and the extent of the proposed  
16 consolidation; the implementation of customer charge or volumetric rate design changes in  
17 addition to consolidation or revenue requirement increases could exacerbate rate shock.

1 **Q. Are the costs to serve customers in Liberty’s three rate districts similar?**

2 A. No. Based on Staff’s accounting schedules<sup>9</sup> and the number of customers shown in the  
 3 Company’s minimum filing requirements,<sup>10</sup> I compared the net plant in service per  
 4 customer across all three districts and for Liberty as a whole. Table 1 below shows the  
 5 difference in total net plant in service per customer across the three districts and for the  
 6 Company as a whole. Table 2 shows that this difference is primarily driven by differences  
 7 in distribution plant, which is the largest net plant category.

8 **Table 1. Total net plant in service per customer.**

	<b>Company-Wide</b>	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Total Plant in Service</b>	\$159,620,667	\$69,298,375	\$77,605,225	\$12,717,067
<b>Accumulated Depreciation</b>	\$49,070,555	\$22,319,753	\$22,066,053	\$4,684,749
<b>Net Plant in Service</b>	\$110,550,112	\$46,978,622	\$55,539,172	\$8,032,318
<b>Total Customers</b>	53,393	18,194	31,355	3,844
<b>Net Plant in Service per Customer</b>	\$2,070	\$2,582	\$1,771	\$2,090

<sup>9</sup> Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Corrected Direct Filing – Staff Accounting Schedules, March 7, 2018, Liberty Utilities (Midstates Natural Gas) Corp. – Total Company, Accounting Schedules 3 and 6; Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Direct Filing – Staff Accounting Schedules, March 2, 2018, Liberty Utilities (Midstates Natural Gas) Corp. – Northeast Missouri (NEMO) District, Accounting Schedules 3 and 6, Liberty Utilities (Midstates Natural Gas) Corp. – Southeast Missouri (SEMO) District, Accounting Schedules 3 and 6, and Liberty Utilities (Midstates Natural Gas) Corp. – Western Missouri (WEMO) District, Accounting Schedules 3 and 6.

<sup>10</sup> Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, MFR Exhibit No. 2, September 29, 2017, Schedule 3.

**Table 2. Net distribution plant in service per customer.**

	<b>Company-Wide</b>	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Total Distribution Plant in Service</b>	\$118,253,119	\$56,345,013	\$52,665,287	\$9,242,819
<b>Accumulated Depreciation</b>	\$24,592,060	\$12,419,648	\$9,848,443	\$2,323,969
<b>Net Distribution Plant in Service</b>	\$93,661,059	\$43,925,365	\$42,816,844	\$6,918,850
<b>Total Customers</b>	53,393	18,194	31,355	3,844
<b>Net Distribution Plant in Service per Customer</b>	\$1,754	\$2,414	\$1,366	\$1,800

**Q. Are there differences in residential customer usage patterns between the districts?**

A. Yes. Please see the discussion of bill frequency analyses in Section VI. Such differences mean that consolidated rates would have different impacts for customers in different service territories, even if the costs of service were assumed to be similar.

**Q. What might be a primary driver in the differences in usage and costs between districts?**

A. One primary driver of the usage and cost differences between districts is probably the number of heating degree days. For example, as noted in my Direct Testimony, there are well over 1,000 more annual heating degree days listed for Kirksville than for New Madrid.<sup>11</sup> A higher number of heating degree days results in higher demand for space heating, all else being equal; this higher demand translates into higher usage and higher costs to serve that usage.

**Q. What is DE's position regarding district consolidation in this case?**

A. DE does not support district consolidation in this case given the differences in per customer costs and residential customer usage characteristics by district. DE is also concerned about the potential results of combining district consolidation with a revenue requirement closer

<sup>11</sup> GR-2018-0013, Hyman Direct, page 5, footnote 10.

1 to the Company’s proposed increase, which would result in the bill impacts discussed in  
2 Section VI. Additionally, as discussed further in Section V, DE is concerned by Staff’s  
3 proposed partial district consolidation, which – along with other rate design choices made  
4 by Staff – would result in a higher customer charge and lower volumetric charge in the  
5 NEMO district as compared to current rates; this would erode incentives for the efficient  
6 use of energy. Lastly, if an inclining block rate is ordered in this case in addition to a  
7 revenue requirement increase and consolidation, then higher usage customers could face  
8 compounded bill impacts from the combined effects of these rate design choices.

9 **V. RESIDENTIAL RATE DESIGN**

10 **A. GENERAL CONSIDERATIONS**

11 **Q. What are some of the principles involved in evaluating alternative rate designs?**

12 A. There are many factors to consider when evaluating rate design proposals. Some of the  
13 chief considerations involve inducing efficiency, maintaining gradualism, ensuring  
14 affordability, and relating rates charged to the costs incurred by their causers (“cost-  
15 causation”). Rate designs should also be easy to understand for customers.

16 **Q. What are the typical components of the Company’s residential natural gas bills?**

17 A. Currently, Liberty’s Missouri residential customers are charged through four components.  
18 The first is a “customer charge,” a fixed monthly amount that represents the costs incurred  
19 for connecting an individual customer to the utility’s system irrespective of usage.  
20 Additionally, customers are billed for the ISRS on a non-volumetric basis. This charge  
21 covers the costs of eligible distribution system replacements and is authorized by Sections  
22 393.1009, RSMo. through 393.1015, RSMo. The third component is the volumetric  
23 distribution commodity charge in base rates. Finally, the PGA/ACA mechanisms recover

1 the commodity costs of gas purchased by the Company for distribution to its customers.  
2 PGA/ACA costs are also recovered on a volumetric basis. Other classes may have different  
3 billing components based on factors such as demand.

4 **Q. How do general rate design considerations affect the determination of customer**  
5 **charges?**

6 A. Customer charges traditionally represent the costs for a utility to serve an additional  
7 customer regardless of usage. Since it is a fixed charge, the customer charge cannot be  
8 avoided by customers absent disconnection from a utility's system. Consequently,  
9 customer charges do not encourage efficient usage and have disproportionate impacts on  
10 low-use customers and low-income customers as a group.

11 **Q. Are there different ways to design volumetric rates?**

12 A. Yes. Volumetric rates can generally be classified as declining, flat, or inclining. Declining  
13 block rates involve lower volumetric rates at certain higher levels of usage, whereas  
14 inclining block rates produce higher volumetric rates at certain higher levels of usage. Flat  
15 volumetric rates involve the same charge per unit of natural gas consumed, regardless of  
16 the amount of consumption. Inclining block rates are a potential strategy for encouraging  
17 efficiency and conservation, since the "price signal" that customers receive increases at  
18 higher levels of usage. Conversely, declining block rates could encourage inefficient  
19 consumption by lowering the price signal at higher levels of usage. Flat volumetric rates,  
20 such as those currently employed by the Company for residential customers, fall in-  
21 between these two options.

1 **Q. Are there cost-based justifications for inclining block rates?**

2 A. Yes. The long-run view of utility costs is that they are all variable – lower demand results  
3 in lower plant investment. The recovery of historic costs, while important for utilities,  
4 should not “lock in” future utility spending decisions by encouraging higher use (and a  
5 subsequent need for greater investment in plant). Not only can inclining or flat block rates  
6 be used to recover short-run “fixed” costs, but they can also reflect that higher use leads to  
7 higher bills because of the need for greater plant investment; this efficiency-inducing signal  
8 will reduce future rate increases by lowering the need for investment in plant and will  
9 provide benefits to all customers.

10 **Q. How do different volumetric rate designs affect low-use, low-income, and space**  
11 **heating customers?**

12 A. The effects of volumetric rate designs on low-use and low-income customers depends on  
13 the specifics of the rates. Generally, however, low-use and low-income customers would  
14 fare the worst under declining block rate designs, since, on average, they would be paying  
15 more per unit of energy in volumetric charges than high-use customers after a certain  
16 amount of usage (and, consequently, paying disproportionately more for short-run “fixed”  
17 costs than high-use customers). By contrast, space heating customers (who generally use  
18 more natural gas than customers that use other energy sources for space heating) benefit  
19 more from declining or flat block rates. Based on these considerations, an appropriately  
20 designed inclining block rate would set the first, lowest charge block such that it charged  
21 for the most basic amounts of usage (e.g., some space heating, water heating, cooking).  
22 Alternatively, a flat block rate eliminates this required consideration of appropriate usage



1 blocks and establishes a balance between space heating needs and efficiency-inducing price  
2 signals.

3 **Q. You have mentioned low-use and low-income customers together several times. Is**  
4 **there evidence that low-income customers tend to use less natural gas?**

5 A. Yes. Regional data from the federal government show that, on average, low-income  
6 households in the Midwest generally use less natural gas than non-low-income households.  
7 The same data show that customers receiving assistance through the Low Income Home  
8 Energy Assistance Program (“LIHEAP”) use more natural gas than the general low-income  
9 population,<sup>12</sup> which is a logical outcome of receiving a bill credit.<sup>13</sup>

10 **Q. What did you mean when you referenced “gradualism” at the start of this section?**

11 A. “Gradualism” refers to the concept that rates should not change suddenly, minimizing  
12 customer confusion and bill impacts. This is closely related to the avoidance of “rate  
13 shock.”

14 **Q. Why is customer understanding of rate designs important?**

15 A. When customers understand their rate designs, they can more readily link changes in their  
16 usage to their overall bills and to the incurrence of underlying costs. Customer  
17 comprehension of rate design is thus important for ensuring that customers receive price

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<sup>12</sup> U.S. Department of Health and Human Services, Administration for Children and Families, Office of Community Services, Division of Energy Assistance, 2016, *LIHEAP Home Energy Notebook For Fiscal Year 2014*, Appendix A, Table A-2, page 95, [https://www.acf.hhs.gov/sites/default/files/ocs/hen\\_final\\_508\\_compliant\\_fy14.pdf](https://www.acf.hhs.gov/sites/default/files/ocs/hen_final_508_compliant_fy14.pdf).

<sup>13</sup> See also Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Direct Testimony of Sharlet E. Kroll on Behalf of Missouri Department of Economic Development – Division of Energy, March 2, 2018, pages 18-21, lines 4-13, 1-21, 1-9, and 1-7.

1 signals as to their consumption choices. Simpler rate designs are easier to understand, and  
2 education can help with customer comprehension as well.

3 **Q. Please summarize your discussion of rate design.**

4 A. Rates should be set in a manner that induces efficiency, maintains gradualism, ensures  
5 affordability, and reflects cost-causation. This is best accomplished through low customer  
6 charges that only recover costs to serve individual customers irrespective of usage, as well  
7 as through flat volumetric rate designs or inclining volumetric rate designs that account for  
8 basic customer usage. Additionally, rate designs should be understandable to customers.

9 **Q. Based on these considerations, should residential customer charges be increased in  
10 this case?**

11 A. No. Increases to residential customer charges would weaken the efficiency inducing price  
12 signal sent by rates and adversely affect lower use and lower income customers.

13 **B. LIBERTY'S RATE DESIGN PROPOSAL**

14 **Q. What are the Company's current residential rates?**

15 A. The Company's current residential rates are shown below in Table 3.<sup>14</sup> The current rates  
16 include a fixed monthly ISRS charge, which will be "reset" to zero after this case.

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<sup>14</sup> Missouri Public Service Commission Tariff No. YG-2016-0316, Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities, *Missouri Public Service Commission Gas Tariff of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities*, Infrastructure System Replacement Surcharge ("ISRS"), June 10, 2016, Sheet No. 19, and Missouri Public Service Commission Tariff No. YG-2015-0216, Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities, *Missouri Public Service Commission Gas Tariff of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities*, Residential Firm Service, January 4, 2015, Sheet No. 22.

1 **Table 3. Liberty’s current residential rates.**

	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Customer Charge</b>	\$20.00	\$13.75	\$20.00
<b>ISRS</b>	\$1.49	\$0.05	\$0.79
<b>Volumetric Rate (per CCF)</b>	\$0.27690	\$0.18370	\$0.19206

2 **Q. What residential rates are proposed by the Company?**

3 A. Liberty’s proposed residential rates are shown below in Table 4.<sup>15</sup>

4 **Table 4. Liberty’s proposed residential rates.**

	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Customer Charge</b>		\$22.50	
<b>Volumetric Rate (per CCF)</b>		\$0.29446	

5 **Q. Please comment on Liberty’s proposal.**

6 A. DE has two concerns with Liberty’s proposal. First, the Company’s recommendation for  
7 total district consolidation should not be approved, for the reasons previously discussed.  
8 Second, the customer charge for SEMO customers would rise significantly under the  
9 Company’s proposal, which would have adverse bill impacts on low-income and low-use  
10 customers while sending a price signal that would insufficiently induce efficient  
11 consumption.

12 **C. COMMISSION STAFF’S RATE DESIGN PROPOSALS**

13 **Q. What residential rates are proposed by Staff?**

14 A. Staff’s proposed residential rates are shown below in Table 5.<sup>16</sup>

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<sup>15</sup> GR-2018-0013, MFR Exhibit No. 1, Residential Firm Service, Sheet No. 22.

<sup>16</sup> Missouri Public Service Commission Case No. GR-2018-0013, *In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities’ Tariff Revisions Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company*, Staff Report – Class Cost of Service, March 16, 2018, page 5, lines 15-16.

1 **Table 5. Staff’s proposed residential rates.**

	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Customer Charge</b>	\$22.00	\$16.00	\$22.00
<b>Volumetric Rate (per CCF)</b>	\$0.22828		

2 **Q. What are your comments about Staff’s proposed residential rates?**

3 A. As previously stated, DE does not support Staff’s proposed partial district consolidation.  
4 Along with the reasons provided above, DE notes that Staff’s recommended rate design for  
5 NEMO, recommended revenue requirement, and proposed consolidation of volumetric  
6 rates result in a customer charge that is higher for NEMO customers than current rates, as  
7 well as a volumetric charge that is lower for NEMO customers than current rates. This  
8 would have adverse bill impacts on low-income and low-use customers while sending a  
9 price signal that would insufficiently induce efficient consumption.

10 **Q. Does Staff propose any alternative residential rates?**

11 A. Yes. As shown below in Table 6, Staff presents an alternative rate design utilizing the same  
12 customer charges and which maintains the same volumetric charges in the winter (defined  
13 as May through October) as its “main” proposal; the alternative proposal also includes a  
14 recommended two-block inclining block rate in the summer (defined as May through  
15 October), with a cut-off between the blocks at 30 CCF of use.<sup>17</sup> Staff indicates that it chose  
16 30 CCF as the cut-off to make an allowance for customers who use natural gas for water  
17 heating and because of the need for, “... sufficient billing units to develop an appropriate  
18 incline.”<sup>18</sup>

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<sup>17</sup> *Ibid*, page 22, lines 8-13.

<sup>18</sup> *Ibid*, page 27, lines 7-9.

1 **Table 6. Staff’s alternative proposed residential rates.**

	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Customer Charge</b>	\$22.00	\$16.00	\$22.00
<b>Volumetric Rates (per CCF)</b>			
<b>Winter</b>		\$0.22828	
<b>Summer</b>			
<b>First 30 CCF</b>		\$0.22143	
<b>Above 30 CCF</b>		\$0.29176	

2 **Q. Do you have any comments about Staff’s proposed alternative residential rates?**

3 A. Depending on the revenue requirement, district consolidation, and customer charges  
4 ordered in this case, DE supports a similar inclining block proposal as that put forth by  
5 Staff for summer, but also recommends implementing a moderate inclining block rate  
6 during the winter (see below). DE’s support for implementation of inclining block rates is  
7 contingent on an analysis of bill impacts. We encourage the Commission to direct parties  
8 to submit bill impact comparisons based on scenarios involving inclining block rates  
9 (including inclining winter block rates) and other considerations of interest to the  
10 Commission.

11 DE does not support Staff’s main recommended rate design as it applies to NEMO  
12 customers; DE’s concern with Staff’s main proposal extends to Staff’s alternative proposal  
13 during the winter for NEMO customers in that the disincentive to pursue energy efficiency  
14 would persist because of the customer charge increase and volumetric rate decrease.

15 Additionally, DE is concerned with Staff’s inclusion of May in the set of summer billing  
16 months. Based on the residential bill frequency analyses provided below, May is a  
17 “shoulder month” – i.e., customer usage characteristics fall between the winter (when  
18 customers tend to use more natural gas because of space heating) and the summer (when

1 natural gas usage is relatively low). Outside of the SEMO district, this could result in some  
2 customers at or below the 95<sup>th</sup> percentile of bills<sup>19</sup> receiving more than a five percent bill  
3 increase on a revenue-neutral basis when comparing Staff’s main proposed rate design and  
4 its inclining block rate alternative (see Section VI). DE has previously used a five percent  
5 cut-off at the 95<sup>th</sup> percentile of use as an approximation for how to design inclining block  
6 rates in a manner that avoids rate shock.<sup>20</sup> To address this concern, DE recommends that,  
7 if the Commission adopts an inclining block rate design similar to Staff’s proposal, the  
8 Commission either classify May as a “winter” month or order a modification of the  
9 inclining block rate to mitigate the observed impact on certain higher usage non-SEMO  
10 customers. Depending on the structure of the winter inclining block rate, the above concern  
11 regarding bill impacts in May could be resolved.

12 **Q. Why should an inclining block rate also be implemented for the winter months?**

13 A. The greatest potential for natural gas efficiency savings is in the winter months, when  
14 natural gas is used for space heating. It is therefore important to implement some sort of  
15 inclining block rate during the winter to encourage greater natural gas savings, although  
16 such an inclining block rate should be crafted to avoid rate shock, consistent with the  
17 discussion above regarding bill impacts on higher usage customers. However, as with the  
18 implementation of a summer inclining block rate, implementation of an inclining block

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<sup>19</sup> In other words, customers whose usage is at or below the usage level encompassing 95 percent of the number of customer bills.

<sup>20</sup> See Missouri Public Service Commission Case No. WR-2017-0285, *In the Matter of Missouri-American Water Company’s Request for Authority to Implement General Rate Increase for Water and Sewer Service Provided in Missouri Service Areas*, Direct Testimony of Martin R. Hyman on Behalf of Missouri Department of Economic Development – Division of Energy, December 13, 2017, page 12, lines 3-7.

1 rate in the winter needs to be balanced against the other potential outcomes of this case,  
2 such as revenue requirement increases and district consolidation.

3 **Q. If the Commission would prefer to implement an inclining block rate during the**  
4 **winter in this case, what would you recommend for general rate design criteria?**

5 A. First, I would recommend using district-specific rate designs. This is important because of  
6 the previously noted differences in usage by district. A uniform block rate design across  
7 districts (either in terms of block size or rate levels) could lead to significantly adverse bill  
8 impacts for some districts, but not others. A district-specific rate design also follows cost-  
9 causation more closely.

10 Second, I would recommend using a three-block structure. A three-block structure allows  
11 for more nuanced rate designs that address bill impacts on customers with varying space  
12 heating needs. The first, lowest block could be set at the median level of usage during the  
13 month with the highest typical usage (i.e., January) in order to limit bill impacts on half of  
14 customers. The second block could be limited to the 90<sup>th</sup> percentile of customer usage in  
15 January with a slight increase in rates from the first block (e.g., 10 percent higher), which  
16 would mitigate bill impacts on customers with higher-than-average space heating  
17 requirements. The final block would cover any additional usage, with a rate differential  
18 from the second block based on limiting impacts to customers at the 95<sup>th</sup> percentile of usage  
19 to no more than five percent on a revenue-neutral basis. For the three rate districts, this  
20 would result in the approximate block cut-offs shown in Table 7 below; these numbers are  
21 based on the bill frequency analysis presented in Schedule MRH-Reb-1.

22 Finally, I would suggest that the consideration of any winter inclining block rate proposals  
23 be based on Commission orders for parties to present the bill impacts resulting from the

1 combined effects of revenue requirement increases, district consolidation, and inclining  
2 block rates. DE can work with parties to develop such analyses if needed.

3 **Table 7. Approximate block cut-offs for a winter inclining block rate.**

	<b>NEMO</b>	<b>SEMO</b>	<b>WEMO</b>
<b>Block 1</b>	First 150 CCF	First 110 CCF	First 140 CCF
<b>Block 2</b>	Next 120 CCF	Next 100 CCF	Next 110 CCF
<b>Block 3</b>	Above 270 CCF	Above 210 CCF	Above 250 CCF

4  
5 **VI. RESIDENTIAL BILL FREQUENCY AND IMPACT ANALYSES**

6 **A. BILL FREQUENCY ANALYSES**

7 **Q. What is the purpose of a bill frequency analysis?**

8 A. The purpose of a bill frequency analysis is to determine the distribution of customer usage  
9 levels. A bill frequency analysis also enables the comparison of bill impacts based upon  
10 the distribution of customer usage levels, which provides more information for decision-  
11 making purposes than only looking at changes in average bills.

12 **Q. What is the basis of your bill frequency analyses?**

13 A. My bill frequency analyses are based on confidential information provided in response to  
14 Data Request DED-DE No. 201. The response included Excel files with customer specific,  
15 non-weather normalized usage information by rate class, month, and service territory.<sup>21</sup>

16 **Q. How did you conduct your bill frequency analyses?**

17 A. I filtered the data that I received to only include residential customers with 12 bills during  
18 the historic test year (July of 2016 through June of 2017).<sup>22</sup> I then calculated the monthly  
19 cumulative distributions of usage and bills by usage tranche, based on successive tranches

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<sup>21</sup> The responsive files contain the same data found in Company witness Mr. Timothy S. Lyons's direct-filed frequency analysis workpapers.

<sup>22</sup> GR-2018-0013, Staff Report – Cost of Service, page 3, line 21.



1 encompassing 10 CCF of usage; the tranches range from usage ending at 10 CCF to usage  
2 of over 300 CCF, a level that encompasses over 90 percent of the bills in each district. I  
3 excluded bills with negative usage amounts.

4 **Q. What were the results of your analyses?**

5 A. The cumulative bill frequencies for NEMO, SEMO, and WEMO are provided in Schedule  
6 MRH-Reb-1.

7 **Q. What do you observe from these results?**

8 A. The ranges of observed usages are widest during the winter in all three districts, consistent  
9 with the use of natural gas for space heating. Peak usage occurs around January. Usage  
10 patterns differ by district, with a more pronounced peak in January in the NEMO district.  
11 Usage patterns also suggest that May could be considered a shoulder month.

12 **B. BILL IMPACT ANALYSES**

13 **Q. What is the purpose of a bill impact analysis?**

14 A. The purpose of a bill impact analysis is to determine the changes to customer bills as the  
15 result of changes in rates. While such an analysis is often based on the “average”  
16 customer’s use, it should also take into account customers who use greater or lesser  
17 amounts of a given commodity to determine equity and efficiency impacts.

18 **Q. What are the bases of your bill impact analyses?**

19 A. My bill impact analyses are based on the data used for my bill frequency analyses and the  
20 rates described above.

21 **Q. How did you conduct your bill impact analyses?**

22 A. I calculated the average residential usage within each tranche of the bill frequency analyses,  
23 separated by district and month for the historic test year. I then used these averages to

1 calculate bills based on current and proposed rates, then calculated bill impacts by  
2 comparing the bills under Liberty's and Staff's proposals to bills under current rates. I also  
3 calculated the bill impacts of Staff's alternative proposal as compared to its "main"  
4 proposal in order to determine the revenue neutral impacts of Staff's inclining block rate  
5 proposal.

6 **Q. What are the results of your bill impact analyses?**

7 A. The results for NEMO, SEMO, and WEMO are provided in Schedule MRH-Reb-1.

8 **Q. What do you observe about the impacts of the Company's proposal?**

9 A. The impacts of the Company's proposal would vary by district, both because of differences  
10 in usage patterns and Liberty's proposal to fully consolidate rates. In the SEMO district,  
11 residential bill impacts at approximately the median level of bill counts for January (within  
12 the tranche encompassing 100 to 110 CCF) would be as high as 61.44 percent; this is due  
13 to a combination of the Company's proposed revenue requirement and its recommended  
14 full consolidation. Residential bill impacts in the SEMO district would also decline with  
15 higher levels of usage, indicating a price signal that would not appropriately encourage  
16 energy efficiency.

17 **Q. Please discuss the impacts of the Staff's "main" proposal.**

18 A. Staff's main proposal would provide an efficiency-inducing price signal for residential  
19 customers in the SEMO and WEMO districts, but would lead to declining bill impacts with  
20 higher levels of usage by residential customers in the NEMO district. This is the result of  
21 Staff's proposal to raise the residential customer charge in that district while lowering the  
22 residential volumetric charge in order to consolidate volumetric charge between the  
23 Company's service territories. DE repeats its concern with lowering the volumetric charge

1 in the NEMO district, which will not only discourage energy efficiency but also have a  
2 disproportionate impact on lower use and lower income customers. Of the counties  
3 included in the NEMO service territory (Adair, Clark, Knox, Lewis, Macon, Marion, Pike,  
4 Ralls, Schuyler, and Scotland),<sup>23</sup> seven had estimated poverty rates higher than the  
5 estimated statewide rate of 15.3 percent, reaching as high as 26.0 percent in Adair  
6 County.<sup>24</sup>

7 **Q. What are your observations regarding Staff’s alternative proposal?**

8 A. Staff’s alternative proposal would generally result in lower residential rates for customers  
9 at or below 30 CCF of usage during the summer months, relative to its main proposal.  
10 However, Staff’s alternative proposal would also create an inflection in residential bill  
11 impacts wherein – compared to its main proposal – customer bills would decrease with  
12 increasing usage up to 30 CCF during the summer months, then increase with additional  
13 usage above 30 CCF during the summer months. This may be due to Staff’s proposed  
14 customer charge increases. DE also notes that some residential customers near the 95<sup>th</sup>  
15 percentile of bills (based on the cumulative residential bill count by tranche) outside of the  
16 SEMO district could experience more than a five percent bill increase under Staff’s  
17 alternative proposal as compared to Staff’s main proposal. This might result in rate shock  
18 for these higher usage customers.

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<sup>23</sup> Missouri Public Service Commission Case No. GR-2006-0387, Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities, *Missouri Public Service Commission Gas Tariff of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty Utilities*, Municipalities Served – Master List and Index, April 1, 2007, Sheet Nos.3-5.

<sup>24</sup> U.S. Census Bureau, *2012-2016 American Community Survey 5-Year Estimates*, “Table S1701 – Poverty Status in the Past 12 Months,”  
[https://factfinder.census.gov/bkmk/table/1.0/en/ACS/16\\_5YR/S1701/0400000US29|0400000US29.05000|0500000US29001|0500000US29045|0500000US29103|0500000US29111|0500000US29121|0500000US29127|0500000US29163|0500000US29173|0500000US29197|0500000US29199](https://factfinder.census.gov/bkmk/table/1.0/en/ACS/16_5YR/S1701/0400000US29|0400000US29.05000|0500000US29001|0500000US29045|0500000US29103|0500000US29111|0500000US29121|0500000US29127|0500000US29163|0500000US29173|0500000US29197|0500000US29199).

1 **Q. Can the bill impacts of Liberty’s and Staff’s proposals be directly compared?**

2 A. No. The proposals are based on different revenue requirements,<sup>25</sup> so a direct comparison is  
3 not possible. DE recommends that the Company and Staff provide versions of their rate  
4 designs at each other’s revenue requirement recommendations to facilitate the comparison  
5 of bill impacts. DE recognizes that the Company or Staff might select different rate designs  
6 based on alternative revenue requirement recommendations;<sup>26</sup> however, it is important to  
7 be able to compare bill impacts on a revenue neutral basis, so any adjustments to rate  
8 designs should be presented in conjunction with the previous proposals (as altered to reflect  
9 different revenue requirements). With respect to the analysis of alternative inclining block  
10 rate scenarios, DE is willing to work with parties to analyze scenarios that may be ordered  
11 by the Commission.

12 **VII. CONCLUSIONS**

13 **Q. Please summarize your conclusions and the positions of DE.**

14 A. DE is not opposed to a decoupling mechanism if the Company meets the energy efficiency  
15 spending recommendations in my Direct Testimony, along with the recommendations  
16 provided in this testimony; DE takes no position on the exact format of the VBA so long  
17 as it is structured to comply with Section 386.266.3, RSMo. and provides bill credits on a  
18 per-customer basis.

19 Based on policy principles such as cost causation, supporting energy efficiency, mitigating  
20 rate shock, encouraging gradualism, and providing relief for lower use and lower income  
21 customers – as well as my bill impact and frequency analyses – I make the following

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<sup>25</sup> GR-2018-0013, Staff Report – Cost of Service, page 1, lines 9-13, and GR-2018-0013, Staff Report – Class Cost of Service, pages 1-2, lines 6-18 and 1-2.

<sup>26</sup> See, for instance, GR-2018-0013, Staff Report – Class Cost of Service, page 5, lines 11-14.

1 recommendations in response to Staff and the Company regarding district consolidation  
2 and residential rate design:

- 3 1. The Commission should not order the district consolidations recommended by  
4 other parties in this case;
- 5 2. Residential customer charge increases, as proposed by other parties in this case,  
6 should not be ordered;
- 7 3. Moderate winter inclining block rates should be implemented for residential  
8 customers, subject to the criteria outlined above;
- 9 4. Staff's proposed residential alternative inclining block rate design for summer  
10 usage is reasonable under certain conditions and subject to some modifications to  
11 mitigate potential bill impacts on the 95<sup>th</sup> percentile of customer bills; and,
- 12 5. Staff and the Company should provide their rate designs based on each other's  
13 revenue requirement recommendations in order to facilitate comparative bill impact  
14 analyses.

15 **Q. Does this conclude your Rebuttal Testimony in this case?**

16 A. Yes.