

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

In the Matter of the Application of Kansas City
Power & Light Company for Authority to Transfer
Functional Control of Certain Transmission Assets to
the Southwest Power Pool, Inc.

Case No. EO-2006-0142

STIPULATION AND AGREEMENT

As a result of discussions among Kansas City Power & Light Company (“KCPL”), the Staff of the Missouri Public Service Commission (“Staff”), the Office of the Public Counsel (“Public Counsel”), The Empire District Electric Company (“Empire”) and Southwest Power Pool Inc. (“SPP”), (collectively, the “Signatories”, and individually, a “Signatory”), the Signatories hereby submit to the Missouri Public Service Commission (“MoPSC”) for its consideration and approval this Stipulation and Agreement (“Stipulation”), in resolution of Case No. EO-2006-0142. The Midwest Independent Transmission System Operator, Inc. (“MISO”) and Aquila, Inc. (“Aquila”), the two non-Signatory parties to this case, have monitored the above-referenced discussions. While they have not signed this Stipulation, it is the Signatories’ understanding that neither MISO nor Aquila opposes any part of this Stipulation, and that they will each file a pleading so indicating, and waiving any objection to this Stipulation as well as their right to a hearing hereon, pursuant to 4 CSR 240-2.115(2). With regard to this Stipulation, the Signatories state as follows:

I. BACKGROUND

A. On September 28, 2005, KCPL initiated the present case by filing an application (“Application”) seeking MoPSC approval of its participation in SPP in its function as a Regional

Transmission Organization (“RTO”). The Application was accompanied by supporting direct testimony.

B. On September 30, 2005, SPP filed an application to intervene, along with direct testimony in support of KCPL’s Application. Applications to intervene were subsequently filed by Aquila and by MISO on October 18 and October 28, 2005, respectively. In an order dated November 4, 2005, the MoPSC subsequently granted intervention to all three parties.

C. On November 17, 2005, Empire filed an application to intervene.

D. On December 1, 2005, in compliance with the MoPSC’s November 4, 2005 Order, an initial prehearing conference was held. During the on-the-record portion of the prehearing conference, the MoPSC granted intervention to Empire.

E. On January 12, 2006, the MoPSC adopted a procedural schedule based largely on the parties’ proposed schedule, filed on January 10, 2006.

F. On February 10, 2006, the Staff, on behalf of all the parties, filed a motion to suspend the procedural schedule in order to allow the parties to focus on concluding a settlement agreement. In an Order issued on February 14, 2006, the MoPSC granted the motion.

G. After several months of intensive negotiations, the Signatories have reached an agreement to settle the case. The following stipulations memorialize that agreement.

II. STIPULATIONS

A. INTERIM AND CONDITIONAL APPROVAL OF KCPL’S PARTICIPATION IN SPP

(1) Approval/Term

KCPL, Staff and Public Counsel agree that the MoPSC should conditionally approve on an interim basis KCPL’s participation in SPP in accordance with the SPP Membership Agreement (KCPL Application, Appendix B) and KCPL’s transfer of functional control of

certain transmission facilities (as identified in Appendix C of KCPL's Application) to SPP, on the basis that, subject to the conditions and modifications set forth below, said participation is not detrimental to the public interest. Notwithstanding Section II.F(1) of this Stipulation, the Signatories agree that KCPL's decision to participate on an interim and conditional basis in SPP under the terms provided for in this Stipulation is prudent and reasonable. KCPL, Staff and Public Counsel further agree and SPP acknowledges that the approval is interim and conditional during a term of seven (7) years following the Effective Date ("Interim Period"), as the Effective Date is determined in Section II.A(2)(g) herein, unless extended pursuant to Section II.E(2) herein. If the MoPSC does not issue an order to terminate or extend its interim approval prior to the end of the Interim Period, approval of such participation shall no longer be deemed to be interim. Two (2) years prior to the conclusion of the Interim Period, KCPL shall file a pleading accompanied by a study ("Interim Report") comparing the costs and estimated benefits¹ of participation in SPP during a recent twelve-month test period. As described in Section II.D, the pleading shall address the merits of KCPL's continued participation in SPP.

(2) Approval Provisions

(a) Service Agreement Provision

The Signatories have agreed upon the terms and conditions of an Agreement for the Provision of Transmission Service to Missouri Bundled Retail Load (the "Service Agreement"), a copy of which is attached to this Stipulation as Attachment A. The details of the Service Agreement provisions are presented in Section II.B of this Stipulation. Any unanticipated

¹ What is contemplated in this Interim Report is that the actual (modeled) production costs for KCPL participating in the SPP facilitated markets will be compared to an estimate of what those costs would have been absent such participation for a twelve-month period. This Interim Report does not anticipate a SPP-wide cost-benefit study.

actions by the Federal Energy Regulatory Commission (“FERC”) with respect to its approval of the Service Agreement are discussed in Section II.C of this Stipulation.

(b) Continued and Further Participation in SPP

KCPL, Staff and Public Counsel have agreed upon the terms and conditions for KCPL’s continued and further participation in SPP. The details of these provisions are presented in Section II.D of this Stipulation.

(c) Withdrawal from SPP

KCPL, Staff and Public Counsel have agreed upon the terms and conditions of any MoPSC order directing KCPL’s withdrawal from SPP. The details of these provisions are presented in Section II.E of this Stipulation.

(d) SPP Administrative Cost Provision

Beginning twelve months after the operational date of the SPP Energy Imbalance Service (“EIS”) market and continuing through the Interim Period, if SPP’s administrative charge in Schedule 1-A of the SPP Open Access Transmission Tariff (“OATT”), excluding the portion of the charge related to the provision of additional market related services,² exceeds 22.5 cents per MWh (25 percent increase to the SPP projected cost for 2006 of 18 cents per MWh), KCPL (with the assistance of SPP) shall file with the MoPSC a pleading within six months of the date that SPP’s Board of Directors approves such a charge. The pleading shall address the reasons for the increase in the Schedule 1-A charge and the merits of KCPL’s continued participation in SPP. In addition to the pleading, KCPL also agrees to provide the Staff and Public Counsel with a comparison of actual (modeled) production costs from participation in the SPP EIS market to

² Currently, Schedule 1-A recovers the administrative costs for all SPP services, including the cost of the EIS market. Additional market related services are discussed in Section II.D(2).

an estimate of what those costs would have been, absent its participation in that market.³ KCPL, Staff and Public Counsel acknowledge that, 1) prior to the end of the Interim Period, the MoPSC has the jurisdiction to order that KCPL's approval for participation in SPP be terminated, modified, or further conditioned, and 2) if the MoPSC rescinds its approval of KCPL participation in SPP, it has the jurisdiction to require KCPL to timely initiate any notices,⁴ filings⁵ and actions⁶ necessary to seek withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCPL.

(e) SPP Geographic Scope and Function Provisions

If, 1) at any time one year after the startup of the SPP EIS market and during the Interim Period, the combined impact of additions to and departures from the membership in SPP results in less than seventy-five percent (75%) of the total load of the participants that were anticipated in the SPP RSC's Cost-Benefit Analysis to participate in the SPP EIS market (geographic scope

³ The SPP EIS market may not have been operating for a sufficient amount of time to accurately reflect the impact of participation in the EIS market.

⁴ SPP Membership Agreement currently requires a twelve-month notice of intent to withdraw.

⁵ Filings to withdraw would be required at FERC and may be necessary at the Kansas Corporation Commission.

⁶ Such actions would include reestablishing functional control as transmission provider by KCPL or joining another transmission organization.

provision);⁷ or 2) there is a final FERC order during the Interim Period approving a change in the list of functions performed by SPP from those set out in FERC orders issued February 10, 2004 and October 1, 2004, granting SPP RTO status (RTO function provision),⁸ then, within six (6) months of such event, KCPL agrees to file with the MoPSC a pleading to show whether or not continued participation in SPP is detrimental to the public interest.

If any Signatory believes a change in SPP geographic scope or functions performed has occurred, as described in this Section II.A(2)(e), that materially reduces the expected net benefits of participating in SPP, then the Signatory may file a pleading addressing whether or not continued participation in SPP is detrimental to the public interest. KCPL, Staff and Public Counsel acknowledge that, 1) prior to the end of the Interim Period, the MoPSC has the

⁷ In the SPP RSC's Cost Benefit Analysis (Final Report dated 4/23/05, Revised 7/27/05), the SPP RTO membership assumed to participate in the EIS market was the same as the then current membership of the SPP RTO. The following table represents the total load of the participants in the EIS market as included in the SPP RSC's Cost Benefit Analysis (based on April 1, 2004 EIA-411 projections).

	2006	
	GWh	%
AEP	41,255	25.16%
Empire	5,256	3.20%
KCPL	16,339	9.96%
OGE	28,697	17.50%
SPS	27,200	16.59%
Westar Energy	22,099	13.48%
Midwest Energy	1,304	0.80%
WesternFarmers	6,257	3.82%
GRDA	6,881	4.20%
AECC	3,587	2.19%
Kansas City, KS	2,723	1.66%
OMPA	2,398	1.46%
Total	163,996	100.00%

If any combination of the above GWhs from those not participating in the SPP EIS market exceeds 40,999 GWhs (25% of the total), then the 75% threshold would be triggered unless offset by new market participants.

⁸ The list of RTO Functions as enumerated in the FERC's February 10, 2004 Order in Docket Nos. RT04-1-000 and ER04-48-000 is as follows:

1. Tariff Administration and Design
2. Congestion Management
3. Parallel Path Flow
4. Ancillary Services
5. OASIS
6. Market Monitoring
7. Planning and Expansion
8. Interregional Coordination

In this provision, Signatories are concerned with adding or subtracting functions, and not with the details of how functions are being performed by the SPP RTO.

jurisdiction to order that its approval of KCPL's participation in SPP be terminated, modified, or further conditioned; and 2) if the MoPSC rescinds its approval of KCPL participation in SPP, it has the jurisdiction to require KCPL to timely initiate any notices, filings and actions necessary to seek withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCPL.

(f) Joint Operating Agreements Provision

Granting approval of KCPL's request to join SPP places it in a different RTO than Union Electric Company (d/b/a AmerenUE) and results in an RTO seam within Missouri. Inter-RTO coordination of transmission system operations is important to ensure reliability of the integrated transmission grid. In light of the importance of reliability, the Signatories believe reliability issues ought to be addressed herein. Therefore, SPP, as part of this Stipulation, agrees to use its best efforts to maintain joint operating agreements with the transmission providers at SPP's Missouri seams.

(g) Sunset Provision and Effective Date

The authorization granted as contemplated herein shall be exercised by KCPL, if at all, by the date that is 90 days after the later of: i) the issue date of the last state regulatory approval(s) required for KCPL's transfer of functional control; and ii) the date the Service Agreement has been accepted or approved by the FERC. However, in no case shall the permission granted herein be exercised after March 31, 2007. Notwithstanding the foregoing provisions, the deadlines established by this paragraph may be extended for good cause by the MoPSC upon a request made by KCPL. Within 10 days after KCPL exercises the authority granted herein ("Effective Date"), KCPL will file notice of such with the MoPSC and provide copies of such notice to the Signatories.

B. SERVICE AGREEMENT

(1) Approval – Condition Precedent to KCPL’s Participation

The Signatories have agreed upon the terms and conditions of the Service Agreement, a copy of which is attached to this Stipulation as Attachment A. KCPL agrees and SPP acknowledges that the MoPSC's approval of KCPL’s participation in SPP is subject to the condition precedent that the Service Agreement will be accepted or approved by the FERC. KCPL and SPP agree to promptly execute the Service Agreement and SPP will promptly file the Service Agreement with the FERC following the filing of this Stipulation and the Service Agreement with the MoPSC. If the MoPSC approves this Stipulation (which will include MoPSC’s approval of the Service Agreement), and if the FERC unconditionally accepts the Service Agreement, no further proceedings before the MoPSC with regard to approval of the Service Agreement will be required as part of the conditional approval of KCPL’s participation in SPP as contemplated herein, and this condition precedent shall be satisfied.

If, however, the FERC orders changes or modifies the Service Agreement, KCPL and SPP will determine if such changes or modifications are acceptable. If they are not acceptable, KCPL and SPP will attempt to agree to changes or modifications that they believe would result in FERC acceptance or approval. If KCPL and SPP cannot agree to a modified Service Agreement, the condition precedent will be deemed not satisfied. If KCPL and SPP agree upon modifications to the Service Agreement, they shall notify the MoPSC of their proposed changes or modifications to the Service Agreement. If the MoPSC determines after such notification that KCPL’s participation in SPP would be detrimental to the public interest, this condition precedent will be deemed not satisfied. If the MoPSC determines after such notification that KCPL’s participation in SPP would not be detrimental to the public interest, then FERC acceptance or approval of the modified Service Agreement will satisfy this condition precedent.

(2) Purpose of Service Agreement

KCPL, Staff and Public Counsel agree and SPP acknowledges that the Service Agreement's primary function is to ensure that the MoPSC continues to set the transmission component of KCPL's rates to serve its Missouri Bundled Retail Load.

Relationship Between the Service Agreement and FERC Determined Incentives

For example, in response to Section 1241 of the Energy Policy Act of 2005 ("EPAct 2005"), the FERC has issued a Notice of Proposed Rulemaking ("NOPR") in Docket No. RM06-4-000, in which it is proposing certain incentives for investment in new transmission, investment in new transmission technologies, improvements in the operation of transmission facilities, and participation in a *Transco*⁹ or a *Transmission Organization*.¹⁰ Consistent with Section 3.1 of the Service Agreement and its primary function and as acknowledged by the aforementioned FERC NOPR, KCPL recognizes that the MoPSC has the sole regulatory authority to determine whether or not such incentives related to KCPL's transmission facilities should be included in rates for Missouri Bundled Retail Load.

(3) Network Transmission Service Under the SPP OATT

As a participant in SPP as contemplated herein, KCPL will utilize Network Integration Transmission Service from SPP. In this regard, KCPL will be subject to all non-rate terms and conditions of the SPP OATT. In addition, KCPL will be subject to rate terms and conditions of the SPP OATT other than those that have been set out for exclusion in the Service Agreement. In this regard, subsections (a) through (e) of this Section II.B(3) identify specific areas where

⁹ In Docket No. RM06-4-000, FERC defines a Transco to mean "a stand-alone transmission company that has been approved by the Commission" that is "engaged solely in selling transmission at wholesale or on an unbundled retail basis." [Paragraph 9]

¹⁰ In Docket No. RM06-4-000, FERC defines a Transmission Organization to mean "a regional transmission organization (RTO), independent system operator (ISO), independent transmission provider, or other transmission organization finally approved by the Commission for the operation of transmission facilities." [Paragraph 9]

rate terms and conditions of the SPP OATT apply to KCPL. It should be noted that these specific areas are not meant to be exhaustive, but are meant to highlight the areas where such rate terms and conditions are most likely to occur.

a. SPP Administrative Charges: KCPL will be subject to administrative charges of SPP for Missouri Bundled Retail Load including the charges contained in Schedule 1-A, Tariff Administration Service, and Schedule 12, FERC Assessment Charge, of the SPP OATT as well as any other administrative charges provided by Schedules that are in effect from time to time under the SPP OATT. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

b. Charges related to SPP Cost Allocation for Base Plan Transmission Upgrades: KCPL will be subject to SPP charges related to the FERC-approved cost allocation for Base Plan transmission upgrades.¹¹ Specifically, for transmission facility upgrades required by SPP for regional reliability including those not owned by KCPL, the cost allocation initially would provide that thirty-three (33) percent of such costs are allocated to all SPP loads on a pro rata basis (a “Regional Postage Stamp Rate”) with these costs included in Schedule 11 and related attachments of the SPP OATT. In addition, for the remaining sixty-seven (67) percent of Base Plan transmission upgrade costs, a share could be allocated to KCPL based on incremental megawatt-mile impacts from the transmission upgrade. In this regard, KCPL acknowledges its commitment to actively participate in the SPP planning process to help ensure that: a) the SPP Base Plan transmission upgrades will adequately meet the reliability needs of the SPP transmission region; and b) the SPP Base Plan transmission upgrades required to meet the

¹¹ Southwest Power Pool, Inc., Order on Proposed Tariff Provisions, Docket No. ER05-652-000, April 22, 2005.

region's reliability needs are cost effective and consistent with good utility practice. SPP will structure its transmission planning processes to further these goals. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

c. Cost for Supplemental Upgrades in Transmission: Any transmission upgrades not included in the SPP Base Plan are defined in this Stipulation as Supplemental Upgrades. Such Supplemental Upgrades are intended to improve local transmission reliability, serve growth of KCPL's native load, add to existing transmission service, decrease transmission congestion, or support a generation interconnection. If KCPL participates in a Supplemental Upgrade that exceeds twenty-five (25) million dollars in cost (KCPL's share), prior to making a commitment, KCPL and SPP agree to provide the MoPSC Staff and Public Counsel with a report detailing the need, costs and benefits it anticipates to be associated with the Supplemental Upgrade. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

d. Costs and Revenues related to the Operation of the SPP EIS Market: SPP plans to implement an EIS market with an expected start-up in May 2006. The Signatories acknowledge that KCPL, as a participant in SPP, will participate in this real-time energy market through scheduling and perhaps through offering in generation from its network generation resources, including both owned generation and power purchased from non-owned generation resources. The Signatories also acknowledge that the operation of this EIS market will involve both costs and revenues for KCPL. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

The Signatories acknowledge the SPP RSC's Cost-Benefit Analysis'¹² finding that the SPP EIS market is expected to provide benefits to KCPL's Missouri retail customers in excess of the expected implementation costs that would be allocated to those customers. As with any cost-benefit analysis, the results are dependent on the various assumed inputs to the analysis (e.g., fuel costs), and for this particular analysis, the methodology used to allocate the benefits of lower production costs to the individual market participants. These input assumptions and methodologies were developed through a stakeholder process (SPP RSC Cost-Benefit Task Force) that included input from the utilities, SPP, consultants and regulatory/consumer advocate staff from the various states, and were designed to be representative of what might actually occur in the view of the SPP RSC Cost-Benefit Task Force.¹³ The Signatories also recognize that to the extent actual inputs and distribution of benefits are different from those assumed in the SPP RSC's Cost-Benefit Analysis, the benefits received by KCPL could be different from those estimated in the SPP RSC's Cost-Benefit Analysis.

e. Charges for Ancillary Services Not Self-Provided: KCPL may be subject to charges for ancillary services under the SPP OATT to the extent these services are not self-provided by KCPL as determined in accordance with the SPP OATT , in order to compensate third party suppliers of ancillary services. Such services include, but are not limited to, (i) scheduling, system control, and dispatch; (ii) reactive power supply and voltage support; (iii) regulation and frequency control; and (iv) operating reserves from both spinning and quick-start generation units. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public

¹² SPP Cost Benefit Analysis, Final Report 4-23-05, revised 7-27-05.

¹³ As with any stakeholder process, individual stakeholders did not always agree with the decision of the group.

Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

C. UNANTICIPATED FERC ACTIONS SUBSEQUENT TO APPROVAL BY THE MoPSC

KCPL, Staff and Public Counsel acknowledge that the Service Agreement is an integral part of this Stipulation and that the Service Agreement's primary function is to ensure that the MoPSC continues to set the transmission component of KCPL's rates to serve its Missouri Bundled Retail Load. Therefore, KCPL, Staff and Public Counsel agree that the MoPSC will have the right to rescind its approval of KCPL's participation in SPP and to require KCPL to timely initiate any notices, filings and actions necessary to seek withdrawal on any of the following bases:

- (i) The issuance by the FERC of an order or the adoption by the FERC of a final rule or regulation, binding on KCPL, that has the effect of precluding the MoPSC from continuing to set the transmission component of KCPL's rates to serve its Missouri Bundled Retail Load; or
- (ii) The issuance by the FERC of an order or the adoption by the FERC of a final rule or regulation, binding on KCPL, that has the effect of amending, modifying, changing, or abrogating in any material respect any term or condition of the Service Agreement.

KCPL and SPP agree to immediately notify the MoPSC and Public Counsel if they become aware of the issuance of any order, rule or regulation amending, modifying, changing, or abrogating any term or condition of the Service Agreement. If any Signatory to this Stipulation desires to make a filing with the MoPSC as a result of an action by FERC as described in subsections (i) or (ii) above, the Signatory wishing to make a filing must do so within ninety (90)

days after KCPL or SPP has notified the MoPSC and the Public Counsel in writing of such FERC action.

D. CONTINUED AND FURTHER PARTICIPATION IN SPP

(1) Further Filings

KCPL will file, two years prior to the conclusion of the Interim Period, a pleading with the MoPSC regarding the matter of its continued participation beyond the Interim Period. This filing will address, among other things, whether a service agreement or similar mechanism for the provision of transmission service to Missouri bundled retail load would be in effect between KCPL and any Transmission Organization in which KCPL may participate. Concurrently with the filing of its pleading, KCPL will file with the MoPSC a completed Interim Report in which it presents the costs and estimated benefits from having participated in the SPP EIS markets. With respect to this Interim Report, KCPL agrees to collaborate with the Staff and Public Counsel regarding issues that either party may consider to be critical to a proper cost-benefit analysis. KCPL, Staff and Public Counsel acknowledge that 1) prior to the end of the Interim Period, the MoPSC has the jurisdiction to order that KCPL's approval for participation in SPP be terminated, modified, or further conditioned; and 2) if the MoPSC rescinds its approval of KCPL participation in SPP, the MoPSC has the jurisdiction to require KCPL to timely initiate any notices, filings and actions necessary to seek withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCPL.

(2) Additional Cost-Benefit Analysis

It is the understanding of the Signatories that prior to SPP filing an application with the FERC to provide additional market services (such as markets for ancillary services including possible consolidation of control areas, a day-ahead energy market, or financial transmission

rights) to KCPL, SPP intends that a cost-benefit analysis be performed. SPP agrees that the Staff and Public Counsel will be invited to participate in the development of the inputs, outputs and other features to be included in the cost-benefit analysis for additional SPP market services. No later than SPP's filing at FERC to add market services that SPP deems to be cost beneficial, KCPL agrees to file with the MoPSC the completed cost-benefit analysis in which SPP presents its estimated costs and benefits from possible implementation of such additional market services.

If any additional market services are implemented by SPP prior to or at the beginning of the fourth year of the Interim Period, KCPL (with the assistance of SPP) will include an analysis of the market services in the cost-benefit analysis of the Interim Report.

E. WITHDRAWAL FROM SPP

(1) Timeliness of Withdrawal from SPP: The Signatories agree that any MoPSC order rescinding its approval of KCPL's participation in SPP should allow time for KCPL to reestablish functional control of its transmission system as a transmission provider (or transfer functional control to another Transmission Organization) and to complete any other regulatory filings that would be required. In this respect, the Signatories acknowledge that the MoPSC can require KCPL to timely initiate any notices, filings and actions necessary to seek withdrawal.

(2) Possible Extension of the Interim Period: The Signatories agree that if the MoPSC rescinds its approval of KCPL's continued participation in SPP as a result of a KCPL filing under Section II.D(1) of this Stipulation, such a MoPSC decision to rescind would have to be issued by the MoPSC no later than twelve (12) months prior to the end of the Interim Period in order for KCPL to be able to withdraw by the end of the Interim Period. In the event that the MoPSC issues such a rescission order less than twelve months prior to the end of the Interim

Period, the Signatories agree that the Interim Period shall be extended to preserve an exit period of at least twelve months.

(3) Possible Exit Obligations: The Signatories acknowledge that, upon withdrawal from SPP, KCPL will be required to pay applicable exit/withdrawal fees and address other SPP related obligations¹⁴ pursuant to SPP's Bylaws, Membership Agreement, and OATT. As provided for in Section II.F(1) of this Stipulation, KCPL, Staff and Public Counsel also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

(4) Possible Change in SPP Participation: KCPL agrees that, if it decides to seek any fundamental change (e.g., withdrawal from SPP or participation in SPP through an Independent Transmission Company) in its participation in SPP, it shall seek prior approval from the MoPSC no later than five (5) business days after the date of its filing with the FERC for FERC authorization of this change.

F. EFFECT OF THIS NEGOTIATED SETTLEMENT

(1) None of the Signatories shall be deemed to have approved or acquiesced in any question of MoPSC or Federal authority, accounting authority order ("AAO") principle, cost of capital methodology, capital structure, decommissioning methodology, ratemaking or procedural principle, valuation methodology, cost of service methodology or determination, depreciation principle or method, rate design methodology, jurisdictional allocation methodology, cost allocation, cost recovery, or question of prudence except as otherwise explicitly provided for herein.

¹⁴ For example, obligations related to: 1) KCPL's constructing or compensating others for requested upgrades; 2) continuing to provide transmission service granted by SPP on KCPL's transmission system; and 3) costs and revenues associated with regional upgrades for reliability and new or changed designated network resources.

Attachment L

However, KCPL, Staff and Public Counsel acknowledge that with regard to administration and general costs directly related to compliance with the monitoring provisions of this Stipulation (such as professional services, incremental labor costs, costs related to the preparation of the Interim Report, future cost benefit analyses, and FERC regulatory expenses related to this Stipulation), nothing in this Stipulation is meant to prohibit KCPL from seeking an AAO from the MoPSC for the purpose of deferring such costs for consideration in a future rate case. Staff and Public Counsel reserve the right to support or oppose any such filing made on KCPL's behalf, and Public Counsel will likely oppose any such AAO filing.

(2) This Stipulation represents a negotiated settlement. Except as specified herein, the Signatories shall not be prejudiced, bound by, or in any way affected by the terms of this Stipulation: (i) in any future proceeding; (ii) in any proceeding currently pending under a separate docket; and/or (iii) in this proceeding should the MoPSC decide not to approve this Stipulation, or in any way condition its approval of same.

(3) The provisions of this Stipulation have resulted from extensive negotiations among the Signatories and the provisions are interdependent.

(4) This Stipulation and Agreement shall be void and no Signatory shall be bound, prejudiced, or in any way affected by any of the agreements or provisions herein in the event that: 1) the approval contemplated herein is not exercised by the deadlines set forth in Section II.A(2)(g); 2) the MoPSC does not approve and adopt the terms of this Stipulation in total; or 3) the MoPSC approves this Stipulation with modifications or conditions to which a Signatory objects.

(5) When approved and adopted by the MoPSC, this Stipulation shall constitute a binding agreement between the Signatories hereto. The Signatories shall cooperate in defending the validity and enforceability of this Stipulation and the operation of this Stipulation according to its terms. Nothing in this Stipulation is intended to change in any way Public Counsel's discovery powers, including the right to access information and investigate matters related to KCPL.

(6) Nothing in this Stipulation is intended to grant the MoPSC jurisdiction over SPP that it might not otherwise have. Nothing herein shall be deemed consent by SPP to the jurisdiction of the MoPSC. Further, nothing in this Stipulation shall abridge or limit any right the Signatories have under the Federal Power Act, including but not limited to Section 205 thereof, or require SPP to violate any terms of its OATT or any other FERC accepted or approved document.

(7) This Stipulation does not constitute a contract with the MoPSC. Acceptance of this Stipulation by the MoPSC shall not be deemed as constituting an agreement on the part of the MoPSC to forgo, during the term of this Stipulation, the use of any discovery, investigative or other power or jurisdiction which the MoPSC presently has. Thus, nothing in this Stipulation is intended to change in any manner the exercise by the MoPSC of any statutory right, including the right to access information, or any statutory obligation.

(8) The Signatories agree that, in the event the MoPSC approves this Stipulation without modification or condition, then the prefiled testimony of all witnesses in this proceeding may be included in the record of this proceeding without the necessity of such witnesses taking the witness stand.

(9) The terms, conditions, and covenants in this Stipulation shall be of no further force or effect from and after the expiration or termination of KCPL's authority to participate in SPP as contemplated herein.

G. MoPSC APPROVAL OF THE STIPULATION

(1) The Staff shall file suggestions or a memorandum in support of this Stipulation and the other Signatories shall have the right to file responsive suggestions or prepared testimony.

(2) If requested by the MoPSC, the Staff shall have the right to submit to the MoPSC an additional memorandum addressing any matter requested by the MoPSC. Each Signatory shall be served with a copy of any such initial or additional memorandum and shall be entitled to submit to the MoPSC, within five (5) business days of receipt of the same, a responsive memorandum, which shall also be served on all parties of record. The contents of any memorandum provided by any Signatory are its own and are not acquiesced in or otherwise adopted by the other Signatories, whether or not the MoPSC approves and adopts this Stipulation.

(3) The Staff shall also have the right to provide, at any agenda meeting at which this Stipulation is noticed to be considered by the MoPSC, whatever oral explanation the MoPSC requests, provided that the Staff shall, to the extent reasonably practicable, provide the other parties with advance notice of when the Staff shall respond to the MoPSC's request for such explanation once such explanation is requested from the Staff. The Staff's oral explanation shall be subject to public disclosure, except to the extent it refers to matters that are privileged or protected from disclosure pursuant to any protective order issued in this case.

(4) If the MoPSC does not unconditionally approve this Stipulation without modification, neither this Stipulation, nor any matters associated with its consideration by the MoPSC, shall be considered or argued to be a waiver of the rights that any Signatory has to a hearing on the issues presented by the Stipulation, for cross-examination, or for a decision in accordance with Section 536.080 RSMo 2000 or Article V, Section 18 of the Missouri Constitution, and the Signatories shall retain all procedural and due process rights as fully as though this Stipulation had not been presented for approval, and any suggestions or memoranda, testimony or exhibits that have been offered or received in support of this Stipulation shall thereupon become privileged as reflecting the substantive content of settlement discussions and shall be stricken from and not be considered as part of the administrative or evidentiary record before the MoPSC for any further purpose whatsoever.

(5) In the event the MoPSC accepts the specific terms of the Stipulation, the Signatories waive their respective rights to call, examine and cross-examine witnesses, pursuant to Section 536.070(2) RSMo 2000; their respective rights to present oral argument and written briefs pursuant to Section 536.080.1 RSMo 2000; their respective rights to the reading of the transcript by the MoPSC pursuant to Section 536.080.2 RSMo 2000; their respective rights to seek rehearing, pursuant to Section 386.500 RSMo 2000; and their respective rights to judicial review pursuant to Section 386.510 RSMo 2000. This waiver applies only to a MoPSC Report and Order respecting this Stipulation issued in this proceeding, and does not apply to any matters raised in any subsequent MoPSC proceeding, or any matters not explicitly addressed by this Stipulation.

H. MISCELLANEOUS

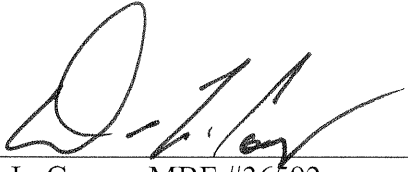
(1) Counterparts

This Stipulation may be executed in one or more counterparts, each of which shall be deemed an original, and all of which shall constitute one and the same instrument. The agreements of the Signatories shall be binding on and inure to the benefit of their respective successors and assigns. The section and subsection captions are for the convenience of the reader only and are not intended to be a part of this Stipulation.

(2) Notices

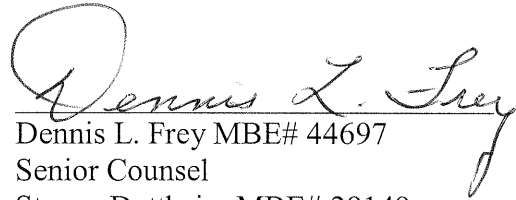
Any notice required or permitted under this Stipulation shall be valid only if in writing, delivered personally, by commercial carrier, sent by U.S. Mail, sent by confirmed facsimile transmission, or sent by email, to counsel for each Signatory at the addresses, facsimile numbers, or email addresses set forth with their signatures below, or to such other addresses, facsimile numbers, or email addresses as a Signatory may designate by notice to the other Signatories. A validly given notice will be effective when delivered personally, by facsimile, or by a commercial courier, when sent by certified mail with return receipt requested, postage prepaid, or when sent by email. Notice sent by email or facsimile shall be confirmed by a telephone call to the intended recipient.

Respectfully submitted,



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ATTORNEYS FOR THE EMPIRE
DISTRICT ELECTRIC COMPANY

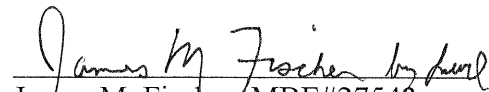


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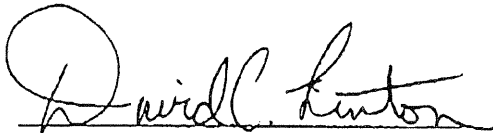
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Respectfully submitted,

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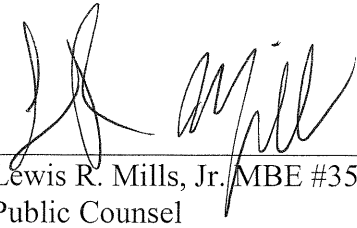
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POOL, INC.

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OFFICE OF THE PUBLIC COUNSEL

CERTIFICATE OF SERVICE

I hereby certify that copies of the foregoing have been mailed, hand-delivered, or transmitted by facsimile or electronic mail to all counsel of record this 24th day of February 2006.

/s/ Dennis L. Frey

ATTACHMENT A TO STIPULATION AND AGREEMENT

CASE NO. EO-2006-0142

**AGREEMENT FOR THE PROVISION OF
TRANSMISSION SERVICE TO MISSOURI BUNDLED RETAIL LOAD**

This AGREEMENT FOR THE PROVISION OF TRANSMISSION SERVICE TO MISSOURI BUNDLED RETAIL LOAD (hereinafter the "Agreement") is entered into as of this _____ day of _____ 2006, by and between the SOUTHWEST POWER POOL, INC. ("SPP") and Kansas City Power & Light Company ("KCPL"). This Agreement shall be supplemental to the Network Operating Agreement ("NOA") and Service Agreement for Network Integration Transmission Service ("NITSA") to be executed by KCPL and SPP under SPP's Open-Access Transmission Tariff ("OATT") on file with the Federal Energy Regulatory Commission ("FERC"). The transmission service provided by SPP pursuant to the terms and conditions of the NOA and NITSA and any successor transmission service shall hereinafter be referred to collectively as "Network Integration Transmission Service." SPP and KCPL are referred to, jointly, as the "Parties" and, individually, as a "Party."

WITNESSETH:

WHEREAS, SPP is a FERC-approved Regional Transmission Organization ("RTO") with an open architecture that accommodates various forms of participation by transmission owning utilities; and

WHEREAS, KCPL currently maintains an open-access transmission tariff approved by FERC; and

WHEREAS, KCPL currently provides and will continue to provide Bundled Electric Service (including capacity, energy, transmission and distribution) to Missouri Bundled Retail Load pursuant to rates established by the Missouri Public Service Commission (“MoPSC”) and in accord with certain tariffs and rate schedules on file with the MoPSC; and

WHEREAS, upon KCPL receiving all necessary regulatory approvals for continued participation in SPP, including the approval of the transfer of functional control of KCPL’s transmission facilities pursuant to the Membership Agreement referred to below, KCPL plans to utilize Network Integration Transmission Service from SPP, while this Agreement is in effect, in order to provide the transmission services necessary to furnish Bundled Electric Service to Missouri Bundled Retail Load; and

WHEREAS, the FERC, in various orders¹ and in its White Paper, Wholesale Power Market Platform, issued April 28, 2003 (“White Paper”), contemplated, among other things, that a transmission owner and the RTO in which it holds membership may elect to enter into a service agreement that specifies that the wholesale rate for Transmission Service used to provide bundled retail electric service will be the transmission component of the bundled retail rates set by the state commission with retail jurisdiction over the transmission owner; and

WHEREAS, the Parties hereto desire to codify the specific terms and conditions stated herein under which SPP will provide Network Integration Transmission Service to KCPL to serve its Missouri Bundled Retail Load in addition to the terms and conditions set forth in SPP’s NITSA and NOA except as otherwise stated in this Agreement.

¹ Cleco Power, et al., 103 FERC ¶ 61,272 (2003), and Midwest Indep. Trans. System Operator, Inc., 102 FERC ¶ 61,192 (2003).

NOW, THEREFORE, in consideration of the premises and the mutual covenants and agreements herein contained, which each of the Parties hereto acknowledges to be sufficient consideration, SPP and KCPL agree as follows:

ARTICLE I - DEFINITIONS

Terms not specifically defined in this Article or elsewhere in this Agreement have the same meaning as in the SPP OATT or the SPP Membership Agreement as may be amended from time to time.

Section 1.1. Bundled Electric Service: The provision of electric service as a single service that includes all component services (capacity, energy, transmission and distribution) as distinguished from the provision of electric service where some or all such components are sold and purchased as separate (“unbundled”) services.

Section 1.2 Missouri Bundled Retail Load: The load of retail electric customers of KCPL in the State of Missouri, on whose behalf and to whom KCPL, by statute, franchise, regulatory requirement or contract, has an obligation to provide Bundled Electric Service.

Section 1.3 SPP Membership Agreement: The Southwest Power Pool, Inc., Membership Agreement (SPP’s Original Volume No. 3), as amended from time to time in accordance with its terms.

Section 1.4 SPP OATT: The open-access transmission service tariff of SPP (SPP’s FERC Electric Tariff, Fourth Revised Volume No. 1), as amended from time to time.

**ARTICLE II - FILING, EFFECTIVE DATE,
INITIAL TERM AND TERMINATION**

Section 2.1 As soon as practicable following the execution of this Agreement, SPP shall file this Agreement with the FERC for acceptance or approval. If FERC accepts this Agreement without conditions or modifications, this Agreement shall become effective on the date upon which KCPL exercises the authorization provided by the Missouri Public Service Commission in Case No. EO-2006-0142 (the “Effective Date”). Each Party shall use its best efforts to gain prompt FERC acceptance or approval of this Agreement without modification or change, and agrees to provide support for this Agreement in public forums and elsewhere.

Section 2.2 If the FERC accepts this Agreement for filing, but subject to modification or change, and requires a compliance filing by either or both of the Parties, the Parties shall evaluate whether such required compliance filing materially changes or frustrates the intent of this Agreement. If either Party determines, in good faith, that the changes or modifications required by the FERC constitute a material change or may frustrate the intent of the Agreement, the Parties agree to negotiate in good faith to establish new terms and conditions that place the Parties in the same position as bargained for in this Agreement. If within thirty (30) days after the FERC’s conditional acceptance of the Agreement, or such other reasonable time period as may be mutually agreed to by the Parties, the Parties have not reached agreement on new terms and conditions or, if the amended Agreement is not subsequently unconditionally approved or accepted by the FERC, the Agreement shall be void, and neither Party shall have further obligations to the other Party hereunder.

Section 2.3 This Agreement shall remain in effect following the Effective Date for an initial term ending the earlier of: (i) the date that KCPL withdraws from SPP, or (ii) at 12:00:01 a.m., on the date that is seven (7) years after the Effective Date. Subject to the termination provisions of this Section 2.3, the Initial Term shall automatically be extended from year-to-year (a “Renewal Term”) unless either Party shall have given the other six (6) months written notice of termination prior to the end of the Initial Term, or the end of any Renewal Term if such notice is given at least six (6) months prior to the term then ending.

Section 2.4 Nothing in this Agreement shall in any way affect the rights or obligations of KCPL with regard to withdrawal from SPP pursuant to the terms and conditions of the SPP Membership Agreement, Bylaws, and OATT, or any MoPSC Order pertaining to KCPL’s participation in SPP. Nor shall anything in this Agreement affect in any way the rights or obligations of SPP to enforce or seek the enforcement of any terms in its Membership Agreement, Bylaws and OATT relating to any withdrawal by KCPL.

ARTICLE III - RATE FOR TRANSMISSION SERVICE TO SERVE MISSOURI BUNDLED RETAIL LOAD

Section 3.1 Schedule 9 of the SPP OATT establishes a zonal transmission rate applicable to load within the KCPL pricing zone that is taking Network Integration Transmission Service from SPP. Notwithstanding Schedule 9 and the rates therein, KCPL does not concede that FERC has jurisdiction over the transmission component of Bundled Electric Service provided to Missouri Bundled Retail Load using its own facilities, and does not voluntarily submit to such jurisdiction. KCPL shall not pay the rate set forth in Schedule 9 of the SPP OATT for using its own facilities to serve its

Missouri Bundled Retail Load, but will include Missouri Bundled Retail Load in the total load used to calculate the zonal rate for the KCPL zone. However, this provision shall not eliminate any obligation that KCPL may have to pay applicable charges related to facilities owned by other entities in KCPL's zone.

Section 3.2 KCPL, when taking transmission service from SPP in order to serve its Missouri Bundled Retail Load, shall not pay ancillary service charges pursuant to Schedules 3, 5 and 6 of the SPP OATT to the extent that KCPL self-provides such ancillary services pursuant to the NITSA consistent with Part III of SPP's OATT. With regard to Schedules 1 and 2, KCPL shall not be required to pay SPP for the portion of those services for which it would receive the revenues from such services. If a portion of the revenues from Schedules 1 and 2 would be distributed to others, KCPL shall be obligated to pay such portion to SPP.

Section 3.3 Except as otherwise provided in Sections 3.1 and 3.2, KCPL shall be subject to and shall pay to SPP all applicable SPP OATT charges associated with Network Integration Transmission Service taken by KCPL to serve Missouri Bundled Retail Load. Such charges include, but are not limited to, Attachments H, J, K, M, U, V, Z, and AE (pending FERC approval) and Schedules 1A, 4 (to the extent Schedule 4 reflects the energy costs associated with SPP's Energy Imbalance Services market), 11, and 12 of the SPP OATT.

Section 3.4 As a Network Integration Transmission Service customer of SPP serving its Missouri Bundled Retail Load, KCPL shall be subject to all non-rate related terms and conditions under the SPP OATT applicable to Network Integration Transmission Service.

ARTICLE IV - MISCELLANEOUS

Section 4.1 The obligations of the Parties shall be binding on and inure to the benefit of their respective successors and assigns.

Section 4.2 A written waiver of a right, remedy or obligation under a provision of this Agreement will not constitute a waiver of the provision itself, a waiver of any succeeding right, remedy or obligation under the provision, or waiver of any other right, remedy, or obligation under this Agreement. Any delay or failure by a Party in enforcing any obligation or in exercising any right or remedy shall not operate as a waiver of it or affect that Party's right later to enforce the obligation or exercise the right or remedy, and a single or partial exercise of a right or remedy by a Party does not preclude any further exercise of it or the exercise of any other right or remedy of that Party.

Section 4.3 This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, and all of which shall constitute one and the same instrument.

Section 4.4 Every notice, consent or approval required or permitted under this Agreement shall be valid only if in writing, delivered personally or by mail, confirmed facsimile, or commercial courier, and sent by the sender to each other Party at its address or number below, or to such other address or number as each Party may designate by notice to the other Party. A validly given notice, consent or approval will be effective when received if delivered personally or by facsimile, or commercial courier, or certified mail with return receipt requested, postage prepaid.

If to KCPL, to:

Vice President – Transmission Services
1201 Walnut, 21st Floor
Kansas City, Missouri 64106
Fax No. (816) 556-2924

If to SPP, to:

President
Southwest Power Pool, Inc.
415 North McKinley, Suite 140
Little Rock, Arkansas 72205-3020
Fax No. (501) 664-9553

Section 4.5 Upon the reasonable request of the other Party, each Party hereto agrees to take any and all such actions as are necessary or appropriate to give effect to the terms set forth in this Agreement and are not inconsistent with the terms hereof.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their respective authorized officials.

Kansas City Power & Light Company

By: _____
Richard A. Spring
Vice President – Transmission Services

Southwest Power Pool, Inc.

By: _____
Nicholas A. (Nick) Brown
President and CEO

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

In the Matter of the Application of KCP&L)	
Greater Missouri Operations Company for)	
Authority to Transfer Functional Control of)	Case No. EO-2009-0179
Certain Transmission Assets to the)	
Southwest Power Pool, Inc.)	

STIPULATION AND AGREEMENT

As a result of discussions among KCP&L Greater Missouri Operations Company (“KCP&L-GMO”), the Staff of the Missouri Public Service Commission (“Staff”), the Office of the Public Counsel (“Public Counsel”), The Empire District Electric Company (“Empire”), Dogwood Energy LLC (“Dogwood”), and Southwest Power Pool Inc. (“SPP”) (collectively, the “Signatories”, and individually, a “Signatory”), the Signatories hereby submit to the Missouri Public Service Commission (“MoPSC”) for its consideration and approval this Stipulation and Agreement (“Stipulation”), in resolution of Case No. EO-2009-0179. With regard to this Stipulation, the Signatories state as follows:

I. BACKGROUND

A. On November 12, 2008, KCP&L-GMO initiated the present case by filing an application (“Application”) seeking MoPSC approval of its participation in SPP in its function as a Regional Transmission Organization (“RTO”). The Application was accompanied by supporting direct testimony.

B. On November 18, 2008, Dogwood filed an application to intervene. On November 19, 2008, SPP and Empire also filed applications to intervene. In an order dated December 19, 2008, the MoPSC granted intervention to all three parties.

C. On January 7, 2009, in compliance with the MoPSC's December 19, 2008 Order, an initial prehearing conference was held.

D. The Signatories have reached a settlement agreement with terms similar to those in the Stipulation and Agreement approved by the MoPSC in Case No. EO-2006-0142 ("KCP&L Agreement"). The KCP&L Agreement is included as Attachment A. The following provisions memorialize this Stipulation.

II. STIPULATIONS

A. INTERIM AND CONDITIONAL APPROVAL OF KCP&L-GMO'S PARTICIPATION IN SPP

(1) Approval/Term

KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood agree that the MoPSC should conditionally approve on an interim basis KCP&L-GMO's participation in SPP in accordance with the SPP Membership Agreement and KCP&L-GMO's transfer of functional control of certain KCP&L-GMO transmission facilities to SPP, on the basis that, subject to the conditions and modifications set forth below, said participation is not detrimental to the public interest. Notwithstanding Section II.F(1) of this Stipulation, the Signatories agree that KCP&L-GMO's decision to participate on an interim and conditional basis in SPP under the terms provided for in this Stipulation is prudent and reasonable. KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood further agree, and SPP acknowledges, that the approval is interim and conditional during a term from the Effective Date through September 30, 2013¹ ("Interim Period"), as the Effective Date is determined in Section II.A(2)(g) herein, unless extended pursuant to Section II.E(2) herein. If the MoPSC does not issue an order to terminate or extend its interim approval prior to the end of the Interim Period, approval of such participation shall no

¹ September 30, 2013 is the termination date of the Interim Period under the KCP&L Agreement.

longer be deemed to be interim. Two (2) years prior to the conclusion of the Interim Period, KCP&L-GMO shall file a pleading accompanied by a study (“Interim Report”) comparing the costs and estimated benefits² of participation in SPP during a recent twelve-month test period. As described in Section II.D, the pleading shall address the merits of KCP&L-GMO’s continued participation in SPP.

(2) Approval Provisions

(a) Service Agreement Provision

The Signatories have agreed upon the terms and conditions of an Agreement for the Provision of Transmission Service to Missouri Bundled Retail Load (the “Service Agreement”), a copy of which is attached to this Stipulation as Attachment B. The details of the Service Agreement provisions are presented in Section II.B of this Stipulation. Any unanticipated actions by the Federal Energy Regulatory Commission (“FERC”) with respect to its approval of the Service Agreement are discussed in Section II.C of this Stipulation.

(b) Continued and Further Participation in SPP

KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood have agreed upon the terms and conditions for KCP&L-GMO’s continued and further participation in SPP. The details of these provisions are presented in Section II.D of this Stipulation.

(c) Withdrawal from SPP

² What is contemplated in this Interim Report is that the actual (modeled) production costs for KCP&L-GMO participating in the SPP facilitated markets will be compared to an estimate of what those costs would have been absent such participation for a twelve-month period. This Interim Report does not anticipate a SPP-wide cost-benefit study.

KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood have agreed upon the terms and conditions related to any MoPSC order directing KCP&L-GMO's withdrawal from SPP. The details of these provisions are presented in Section II.E of this Stipulation.

(d) SPP Administrative Cost Provision

During the Interim Period, if SPP's administrative charge in Schedule 1-A of the SPP Open Access Transmission Tariff ("OATT"), excluding the portion of the charge related to the provision of additional market related services,³ exceeds 22.5 cents per MWh⁴, KCP&L-GMO (with the assistance of SPP) shall file with the MoPSC a pleading within six months of the date that SPP's Board of Directors approves such a charge. The pleading shall address the reasons for the increase in the Schedule 1-A charge and the merits of KCP&L-GMO's continued participation in SPP. When this pleading is filed, KCP&L-GMO also agrees to provide the Staff and Public Counsel with a comparison of actual (modeled) production costs from participation in the SPP EIS market to an estimate of what those costs would have been, absent its participation in that market. KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood acknowledge that, 1) prior to the end of the Interim Period, the MoPSC has the jurisdiction to order that KCP&L-GMO's approval for participation in SPP be terminated, modified, or further conditioned, and 2) if the MoPSC rescinds its approval of KCP&L-GMO participation in SPP, it has the jurisdiction to require KCP&L-GMO to timely initiate any notices,⁵ filings⁶ and actions⁷ necessary to seek

³ Currently, Schedule 1-A recovers the administrative costs for all SPP services, including the cost of the EIS market. Additional market related services are discussed in Section II.D(2).

⁴ This is the same amount as in the KCP&L Agreement.

⁵ SPP Membership Agreement currently requires a twelve-month notice of intent to withdraw.

⁶ A filing to withdraw would be required at FERC.

withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCP&L-GMO.

(e) SPP Geographic Scope and Function Provisions

If KCP&L is required to make a filing under Section II.A(2)(e) of the KCP&L Agreement (“SPP Geographic Scope and Function Provisions”), then KCP&L-GMO agrees to simultaneously file with the MoPSC a pleading to show whether or not continued participation in SPP is detrimental to the public interest.

If Staff or Public Counsel believes a change in SPP geographic scope or functions performed has occurred, as described in Section II.A(2)(e) of the KCP&L Agreement, that materially reduces the expected net benefits of KCP&L-GMO participating in SPP, then Staff or Public Counsel may file a pleading addressing whether or not continued participation in SPP is detrimental to the public interest. KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood acknowledge that, 1) prior to the end of the Interim Period, the MoPSC has the jurisdiction to order that its approval of KCP&L-GMO’s participation in SPP be terminated, modified, or further conditioned; and 2) if the MoPSC rescinds its approval of KCP&L-GMO participation in SPP, it has the jurisdiction to require KCP&L-GMO to timely initiate any notices, filings and actions necessary to seek withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCP&L-GMO.

(f) Joint Operating Agreements Provision

As part of this Stipulation, SPP agrees to use its best efforts to develop and maintain joint operating agreements with the transmission providers (currently Associated Electric Cooperative

⁷ Such actions would include reestablishing functional control as transmission provider by KCP&L-GMO or joining another transmission organization.

Inc.; Entergy Corporation; and Midwest Independent Transmission System Operator) at SPP's Missouri seams.

(g) Sunset Provision and Effective Date

The authorization granted as contemplated herein shall be exercised by KCP&L-GMO, if at all, by the date that is 90 days after the date the Service Agreement has been accepted or approved by the FERC. However, in no case shall the permission granted herein be exercised after March 31, 2010. Notwithstanding the foregoing provisions, the deadlines established by this paragraph may be extended for good cause by the MoPSC upon a request made by KCP&L-GMO. Within 10 days after KCP&L-GMO exercises the authority granted herein ("Effective Date"), KCP&L-GMO will file notice of such with the MoPSC and provide copies of such notice to the Signatories.

B. SERVICE AGREEMENT

(1) Approval – Condition Precedent to KCP&L-GMO's Participation

The Signatories have agreed upon the terms and conditions of the Service Agreement. KCP&L-GMO agrees, and SPP acknowledges, that the MoPSC's approval of KCP&L-GMO's participation in SPP is subject to the condition precedent that the Service Agreement will be accepted or approved by the FERC. KCP&L-GMO and SPP agree to promptly execute the Service Agreement, and SPP will file the Service Agreement with the FERC following the filing of this Stipulation and the Service Agreement with the MoPSC. If the MoPSC approves this Stipulation (which will include MoPSC's approval of the Service Agreement), and if the FERC unconditionally accepts the Service Agreement, no further proceedings before the MoPSC with regard to approval of the Service Agreement will be required as part of the conditional approval

of KCP&L-GMO's participation in SPP as contemplated herein, and this condition precedent shall be satisfied.

If, however, the FERC orders changes to or modifies the Service Agreement, KCP&L-GMO and SPP will determine if such changes or modifications are acceptable. If they are not acceptable, KCP&L-GMO and SPP will attempt to agree to changes or modifications that they believe would result in FERC acceptance or approval. If KCP&L-GMO and SPP cannot agree to a modified Service Agreement, the condition precedent will be deemed not satisfied. If KCP&L-GMO and SPP agree upon modifications to the Service Agreement, they shall notify the MoPSC of their proposed changes or modifications to the Service Agreement. If the MoPSC determines after such notification that KCP&L-GMO's participation in SPP would be detrimental to the public interest, this condition precedent will be deemed not satisfied. If the MoPSC determines after such notification that KCP&L-GMO's participation in SPP would not be detrimental to the public interest, then FERC acceptance or approval of the modified Service Agreement will satisfy this condition precedent.

(2) Purpose of Service Agreement

KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood agree, and SPP acknowledges, that the Service Agreement's primary function is to ensure that the MoPSC continues to set the transmission component of KCP&L-GMO's rates to serve its Missouri Bundled Retail Load.

Relationship Between the Service Agreement and FERC Determined Incentives

For example, in response to Section 1241 of the Energy Policy Act of 2005 ("EPAct 2005"), the FERC has conducted a rulemaking process (Docket No. RM06-4) that culminated in Order No. 679 and subsequent orders on rehearing, in which it identified financial incentives that the

FERC may allow. These incentives include, among other things, certain incentives for investment in new transmission, investment in new transmission technologies, improvements in the operation of transmission facilities, and participation in a *Transco*⁸ or a *Transmission Organization*.⁹ Consistent with Section 3.1 of the Service Agreement and its primary function, KCP&L-GMO recognizes that the MoPSC has the sole regulatory authority to determine whether or not such incentives related to KCP&L-GMO's transmission facilities should be included in rates for Missouri Bundled Retail Load.

(3) Network Transmission Service Under the SPP OATT

As a participant in SPP as contemplated herein, KCP&L-GMO will utilize Network Integration Transmission Service from SPP. In this regard, KCP&L-GMO will be subject to all non-rate terms and conditions of the SPP OATT. In addition, KCP&L-GMO will be subject to rate terms and conditions of the SPP OATT other than those that have been set out for exclusion in the Service Agreement. In this regard, subsections (a) through (f) of this Section II.B(3) identify specific areas where rate terms and conditions of the SPP OATT apply to KCP&L-GMO. It should be noted that these specific areas are not meant to be exhaustive, but are meant to highlight the areas where such rate terms and conditions are most likely to occur.

a. SPP Administrative Charges: KCP&L-GMO will be subject to administrative charges of SPP for Missouri Bundled Retail Load including the charges contained in Schedule 1-A, Tariff Administration Service, and Schedule 12, FERC Assessment Charge, of the SPP OATT

⁸ In Order No. 679, FERC defines a Transco to mean "a stand-alone transmission company that has been approved by the Commission and that sells transmission services at wholesale and/or on an unbundled retail basis." [Paragraph 201]

⁹ In Order No. 679, FERC defines a Transmission Organization to mean "a Regional Transmission Organization, Independent System Operator, independent transmission provider, or other transmission organization finally approved by the Commission for the operation of transmission facilities." [Paragraph 328]

as well as any other administrative charges provided by schedules that are in effect from time to time under the SPP OATT. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

b. Charges related to SPP Cost Allocation for Base Plan Transmission Upgrades:

KCP&L-GMO will be subject to SPP charges related to the FERC-approved cost allocation for Base Plan transmission upgrades¹⁰ that include: 1) transmission facility upgrades required by SPP for regional reliability; and 2) upgrades required to provide transmission service from SPP Designated Resources. Such Base Plan transmission upgrades may include transmission facilities not owned by KCP&L-GMO. The allocation of the costs of Base Plan upgrades to KCP&L-GMO currently includes thirty-three (33) percent of such costs to all SPP loads on a pro rata basis (a “Regional Postage Stamp Rate”) with these costs included in Schedule 11 and related attachments of the SPP OATT. In addition, for the remaining sixty-seven (67) percent of Base Plan transmission upgrade costs, a share could be allocated to KCP&L-GMO based on incremental megawatt-mile impacts from the transmission upgrade¹¹. In this regard, KCP&L-GMO acknowledges its commitment to actively participate in the SPP planning process to help ensure that: a) the SPP Base Plan transmission upgrades will adequately meet the reliability needs of the SPP transmission region; and b) the SPP Base Plan transmission upgrades required to meet the region’s reliability needs are cost effective and consistent with good utility practice. SPP will continue to structure its transmission planning processes to further these goals. As

¹⁰ Southwest Power Pool, Inc., Order on Proposed Tariff Provisions, Docket No. ER05-652-000, April 22, 2005.

¹¹ The allocation of Base Plan transmission upgrade costs is subject to review and possible change upon FERC approval.

provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

c. Charges Related to SPP Cost Allocation for Economic Balanced Portfolio of Transmission Upgrades:

KCP&L-GMO may be subject to SPP charges related to the FERC-approved cost allocation for an economic Balanced Portfolio of transmission upgrades. The intent of the Balanced Portfolio cost allocation is that any such set of economic upgrades would be designed to provide sufficient economic benefits to each SPP pricing zone to cover the costs of those transmission upgrades that are allocated to each SPP pricing zone. Specifically, for one or more portfolios of transmission facility upgrades approved by SPP for economic purposes, which may include facility upgrades not owned by KCP&L-GMO, the cost allocation would provide that such portfolio upgrade costs be recovered from all SPP loads through a Regional Postage Stamp Rate. If the estimated benefits of the portfolio do not meet or exceed the costs allocated to any SPP pricing zone(s), including the KCP&L-GMO pricing zone, then such SPP pricing zone(s) is considered deficient. The cost allocation provides for the possibility of additional costs to be shifted from the zonal rates of the deficient pricing zone(s) to the Regional Postage Stamp Rate. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

d. Cost for Supplemental Upgrades: Any transmission upgrades not included in the SPP Base Plan or in a Balanced Portfolio are defined in this Stipulation as Supplemental Upgrades. If KCP&L-GMO participates in a Supplemental Upgrade that exceeds twenty-five

(25) million dollars in cost (KCP&L-GMO's share), prior to making a commitment, KCP&L-GMO and SPP agree to provide the MoPSC Staff and Public Counsel with a report detailing the need, costs and benefits it anticipates will be associated with the Supplemental Upgrade. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

e. Costs and Revenues related to the Operation of the SPP EIS Market: SPP has implemented an EIS market. The Signatories acknowledge that KCP&L-GMO, as a participant in SPP, will participate in this real-time energy market. The Signatories also acknowledge that the operation of this EIS market will involve both costs and revenues for KCP&L-GMO. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these costs and revenues.

f. Charges for Ancillary Services Not Self-Provided: To the extent ancillary services are not self-provided by KCP&L-GMO as determined in accordance with the SPP OATT, under the SPP OATT, KCP&L-GMO may be subject to charges for these services in order to compensate third party suppliers of ancillary services. Such services include, but are not limited to, (i) scheduling, system control, and dispatch; (ii) reactive power supply and voltage support; (iii) regulation and frequency control; (iv) operating reserves from both spinning and quick-start generation units; (v) reserve sharing energy charges; and (vi) generator imbalance service. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire

and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

C. UNANTICIPATED FERC ACTIONS SUBSEQUENT TO APPROVAL BY THE MoPSC

KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood acknowledge that the Service Agreement is an integral part of this Stipulation and that the Service Agreement's primary function is to ensure that the MoPSC continues to set the transmission component of KCP&L-GMO's rates to serve its Missouri Bundled Retail Load. Therefore, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood agree that the MoPSC will have the right to rescind its approval of KCP&L-GMO's participation in SPP and to require KCP&L-GMO to timely initiate any notices, filings and actions necessary to seek withdrawal on any of the following bases:

- (i) The issuance by the FERC of an order or the adoption by the FERC of a final rule or regulation, binding on KCP&L-GMO, that has the effect of precluding the MoPSC from continuing to set the transmission component of KCP&L-GMO's rates to serve its Missouri Bundled Retail Load; or
- (ii) The issuance by the FERC of an order or the adoption by the FERC of a final rule or regulation, binding on KCP&L-GMO, that has the effect of amending, modifying, changing, or abrogating in any material respect any term or condition of the Service Agreement.

KCP&L-GMO and SPP agree to immediately notify the MoPSC and Public Counsel and KCP&L-GMO agrees to immediately notify the other Signatories if KCP&L-GMO and SPP become aware of the issuance of any order, rule or regulation amending, modifying, changing, or

abrogating any term or condition of the Service Agreement. If any Signatory to this Stipulation desires to make a filing with the MoPSC as a result of an action by FERC as described in subsections (i) or (ii) above, the Signatory wishing to make a filing must do so within ninety (90) days after written notification of such FERC action.

D. CONTINUED AND FURTHER PARTICIPATION IN SPP

(1) Further Filings

KCP&L-GMO will file, two years prior to the conclusion of the Interim Period, a pleading with the MoPSC regarding the matter of its continued participation beyond the Interim Period. This filing will address, among other things, whether a service agreement or similar mechanism for the provision of transmission service to Missouri Bundled Retail Load would be in effect between KCP&L-GMO and any Transmission Organization in which KCP&L-GMO may participate. Concurrently with the filing of its pleading, KCP&L-GMO will file with the MoPSC a completed Interim Report in which it presents the costs and estimated benefits from having participated in the SPP EIS markets. With respect to this Interim Report, KCP&L-GMO agrees to collaborate with the Staff and Public Counsel regarding issues that either party may consider to be critical to a proper cost-benefit analysis. KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood acknowledge that 1) prior to the end of the Interim Period, the MoPSC has the jurisdiction to order that KCP&L-GMO's approval for participation in SPP be terminated, modified, or further conditioned; and 2) if the MoPSC rescinds its approval of KCP&L-GMO participation in SPP, the MoPSC has the jurisdiction to require KCP&L-GMO to timely initiate any notices, filings and actions necessary to seek withdrawal. SPP acknowledges that there is a possibility that the MoPSC could issue such an order to KCP&L-GMO.

(2) Additional Cost-Benefit Analysis

It is the understanding of the Signatories that SPP is in the process of completing a cost-benefit analysis addressing the possible addition of market services (including markets for ancillary services and a day-ahead energy market). No later than SPP's filing at FERC to implement any such SPP approved and expanded market services, KCP&L-GMO agrees to file with the MoPSC the completed cost-benefit analysis.

E. WITHDRAWAL FROM SPP

(1) Timeliness of Withdrawal from SPP: The Signatories agree that any MoPSC order rescinding its approval of KCP&L-GMO's participation in SPP should allow time for KCP&L-GMO to reestablish functional control of its transmission system as a transmission provider (or transfer functional control to another Transmission Organization) and to complete any other regulatory filings that would be required. In this respect, the Signatories acknowledge that the MoPSC can require KCP&L-GMO to timely initiate any notices, filings and actions necessary to seek withdrawal.

(2) Possible Extension of the Interim Period: The Signatories agree that if the MoPSC rescinds its approval of KCP&L-GMO's continued participation in SPP as a result of a KCP&L-GMO filing under Section II.D(1) of this Stipulation, such a MoPSC decision to rescind would have to be issued by the MoPSC no later than twelve (12) months prior to the end of the Interim Period in order for KCP&L-GMO to be able to withdraw by the end of the Interim Period. In the event that the MoPSC issues such a rescission order less than twelve months prior to the end of the Interim Period, the Signatories agree that the Interim Period shall be extended to preserve an exit period of at least twelve months.

(3) **Possible Exit Obligations:** The Signatories acknowledge that, upon withdrawal from SPP, KCP&L-GMO will be required to pay applicable exit/withdrawal fees and address other SPP related obligations¹² pursuant to SPP's Bylaws, Membership Agreement, and OATT. As provided for in Section II.F(1) of this Stipulation, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood also acknowledge that no future ratemaking treatment has been agreed upon for these charges.

(4) **Possible Change in SPP Participation:** KCP&L-GMO agrees that, if it decides to seek any fundamental change (e.g., withdrawal from SPP or participation in SPP through an Independent Transmission Company) in its participation in SPP, it shall seek prior approval from the MoPSC no later than five (5) business days after the date of its filing with the FERC for FERC authorization of this change.

F. EFFECT OF THIS NEGOTIATED SETTLEMENT

(1) None of the Signatories shall be deemed to have approved or acquiesced in any question of MoPSC or Federal authority, accounting authority order ("AAO") principle, cost of capital methodology, capital structure, decommissioning methodology, ratemaking or procedural principle, valuation methodology, cost of service methodology or determination, depreciation principle or method, rate design methodology, jurisdictional allocation methodology, cost allocation, cost recovery, or question of prudence except as otherwise explicitly provided for herein.

However, KCP&L-GMO, Staff, Public Counsel, Empire and Dogwood acknowledge that with regard to administration and general costs directly related to compliance with the

¹² For example, obligations related to: 1) KCP&L-GMO's constructing or compensating others for requested upgrades; 2) continuing to provide transmission service granted by SPP on KCP&L-GMO's transmission system; and 3) costs and revenues associated with SPP-approved transmission upgrades.

monitoring provisions of this Stipulation (such as professional services, incremental labor costs, costs related to the preparation of the Interim Report, future cost benefit analyses, and FERC regulatory expenses related to this Stipulation), nothing in this Stipulation is meant to prohibit KCP&L-GMO from seeking an AAO from the MoPSC for the purpose of deferring such costs for consideration in a future rate case. The other Signatories reserve the right to support or oppose any such filing made on KCP&L-GMO's behalf, and Public Counsel will likely oppose any such AAO filing.

(2) This Stipulation represents a negotiated settlement. Except as specified herein, the Signatories shall not be prejudiced, bound by, or in any way affected by the terms of this Stipulation: (i) in any future proceeding; (ii) in any proceeding currently pending under a separate docket; and/or (iii) in this proceeding should the MoPSC decide not to approve this Stipulation, or in any way condition its approval of same.

(3) The provisions of this Stipulation have resulted from extensive negotiations among the Signatories and the provisions are interdependent.

(4) This Stipulation shall be void and no Signatory shall be bound, prejudiced, or in any way affected by any of the agreements or provisions herein in the event that: 1) the approval contemplated herein is not exercised by the deadlines set forth in Section II.A(2)(g); 2) the MoPSC does not approve and adopt the terms of this Stipulation in total; or 3) the MoPSC approves this Stipulation with modifications or conditions to which a Signatory objects.

(5) When approved and adopted by the MoPSC, this Stipulation shall constitute a binding agreement between the Signatories hereto. The Signatories shall cooperate in defending

the validity and enforceability of this Stipulation and the operation of this Stipulation according to its terms. Nothing in this Stipulation is intended to change in any way Public Counsel's discovery powers, including the right to access information and investigate matters related to KCP&L-GMO.

(6) Nothing in this Stipulation is intended to grant the MoPSC jurisdiction over SPP that it might not otherwise have. Nothing herein shall be deemed consent by SPP to the jurisdiction of the MoPSC. Further, nothing in this Stipulation shall abridge or limit any right the Signatories have under the Federal Power Act, including but not limited to Section 205 thereof, or require SPP to violate any terms of its OATT or any other FERC accepted or approved document.

(7) This Stipulation does not constitute a contract with the MoPSC. Acceptance of this Stipulation by the MoPSC shall not be deemed as constituting an agreement on the part of the MoPSC to forgo the use of any discovery, investigative or other power or jurisdiction which the MoPSC presently has. Thus, nothing in this Stipulation is intended to change in any manner the exercise by the MoPSC of any statutory right, including the right to access information, or any statutory obligation.

(8) The Signatories agree that, in the event the MoPSC approves this Stipulation without modification or condition, then the prefiled testimony of all witnesses in this proceeding may be included in the record of this proceeding without the necessity of such witnesses taking the witness stand.

(9) The terms, conditions, and covenants in this Stipulation shall be of no further force or effect from and after the expiration or termination of KCP&L-GMO's authority to participate in SPP as contemplated herein.

(10) Any filings and submittals required of KCP&L under the KCP&L Agreement and of KCP&L-GMO under this Stipulation may be made jointly.

G. MOPSC APPROVAL OF THE STIPULATION

(1) If requested by the MoPSC, the Staff shall submit to the MoPSC a memorandum addressing any matter requested by the MoPSC. Each Signatory shall be served with a copy of any such memorandum and shall be entitled to submit to the MoPSC, within five (5) business days of receipt of the same, a responsive memorandum, which shall also be served on all parties of record. The contents of any memorandum provided by any Signatory are its own and are not acquiesced in or otherwise adopted by the other Signatories, whether or not the MoPSC approves and adopts this Stipulation.

(2) The Staff shall also have the right to provide, at any agenda meeting at which this Stipulation is noticed to be considered by the MoPSC, whatever oral explanation the MoPSC requests, provided that the Staff shall, to the extent reasonably practicable, provide the other parties with advance notice of when the Staff shall respond to the MoPSC's request for such explanation once such explanation is requested from the Staff. The Staff's oral explanation shall be subject to public disclosure, except to the extent it refers to matters that are privileged or protected from disclosure pursuant to any protective order issued in this case.

(3) If the MoPSC does not unconditionally approve this Stipulation without modification, neither this Stipulation, nor any matters associated with its consideration by the

MoPSC, shall be considered or argued to be a waiver of the rights that any Signatory has to a hearing on the issues presented by the Stipulation, for cross-examination, or for a decision in accordance with Section 536.080 RSMo 2000 or Article V, Section 18 of the Missouri Constitution, and the Signatories shall retain all procedural and due process rights as fully as though this Stipulation had not been presented for approval, and any suggestions or memoranda, testimony or exhibits that have been offered or received in support of this Stipulation shall thereupon become privileged as reflecting the substantive content of settlement discussions and shall be stricken from and not be considered as part of the administrative or evidentiary record before the MoPSC for any further purpose whatsoever.

(4) In the event the MoPSC accepts the specific terms of the Stipulation, the Signatories waive their respective rights to call, examine and cross-examine witnesses, pursuant to Section 536.070(2) RSMo 2000; their respective rights to present oral argument and written briefs pursuant to Section 536.080.1 RSMo 2000; their respective rights to seek rehearing, pursuant to Section 386.500 RSMo 2000; and their respective rights to judicial review pursuant to Section 386.510 RSMo 2000. This waiver applies only to a MoPSC Report and Order respecting this Stipulation issued in this proceeding, and does not apply to any matters raised in any subsequent MoPSC proceeding, or any matters not explicitly addressed by this Stipulation.

H. MISCELLANEOUS

(1) Counterparts

This Stipulation may be executed in one or more counterparts, each of which shall be deemed an original, and all of which shall constitute one and the same instrument. The agreements of the Signatories shall be binding on and inure to the benefit of their respective

successors and assigns. The section and subsection captions are for the convenience of the reader only and are not intended to be a part of this Stipulation.

(2) Notices

Any notice required or permitted under this Stipulation shall be valid only if in writing, delivered personally, by commercial carrier, sent by U.S. Mail, sent by confirmed facsimile transmission, or sent by email, to counsel for each Signatory at the addresses, facsimile numbers, or email addresses set forth with their signatures below, or to such other addresses, facsimile numbers, or email addresses as a Signatory may designate by notice to the other Signatories. A validly given notice will be effective when delivered personally, by facsimile, or by a commercial courier, when sent by certified mail with return receipt requested, postage prepaid, or when sent by email. Notice sent by email or facsimile shall be confirmed by a telephone call to the intended recipient.

Respectfully submitted,

/s/ Dean L. Cooper by JMF

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Attachment M

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ATTORNEY FOR DOGWOOD ENERGY,
LLC

CERTIFICATE OF SERVICE

I hereby certify that a true and correct copy of the above and foregoing document was sent by electronic mail on this 27th day of February, 2009, to the Parties of record as shown by the Commission's records.

/s/ James M. Fischer

James M. Fischer

Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Nuclear	410,512	370,480	410,512	397,168	410,512	397,168	410,512	410,512	397,148	410,512	397,158	410,512	4,832,706
Coal	1,377,246	1,105,363	921,182	1,179,978	1,325,989	1,327,102	1,393,297	1,402,235	1,624,056	1,638,951	1,480,191	1,451,613	16,277,185
Gas - Combined Cycle	0	0	0	0	8,100	49,204	77,576	88,569	14,079	0	0	0	237,528
Gas - Comb Turbines	700	9,160	13,005	0	8,820	23,455	52,801	68,818	0	0	1,300	11,369	189,428
Oil / Other	0	0	0	0	0	0	1,413	5,590	0	0	0	0	6,319
Renewables	28,981	30,146	38,188	35,183	44,611	28,962	33,191	28,635	40,348	31,492	28,415	35,058	403,210
Total	1,817,439	1,515,149	1,382,887	1,612,329	1,798,032	1,825,891	1,968,772	2,004,359	2,075,631	2,080,955	1,907,064	1,908,827	21,897,335

Purchases:													
Non-Firm Total	71,937	87,455	131,264	8,245	41,419	94,741	84,844	120,892	687	0	23,525	53,070	717,078
Renewable PPAs	0	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	2,395	2,100	1,868	1,741	2,368	2,937	3,927	7,033	2,160	2,397	2,588	2,407	33,921
Total	74,332	89,555	133,132	9,986	43,787	97,678	88,771	127,925	2,847	2,397	25,113	55,477	750,999

Sales:													
Non-Firm	104,623	106,422	98,770	293,349	312,226	116,363	169,976	208,102	514,660	642,450	497,778	313,100	3,377,819
Firm	275,985	191,279	180,103	213,571	290,413	196,822	153,437	152,130	267,689	305,357	264,404	238,228	2,729,418
Total	380,608	297,701	278,873	506,920	602,639	313,185	323,413	360,232	782,349	947,807	762,182	551,328	6,107,237

Native Load	1,511,163	1,307,003	1,237,146	1,115,395	1,239,180	1,610,384	1,734,130	1,772,052	1,296,129	1,135,545	1,169,995	1,412,976	16,541,098
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Generation Resources:													
Nuclear	2,622,000	2,366,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000	30,868,000
Coal	18,200,000	14,912,000	12,865,000	15,536,000	17,140,000	17,423,000	18,436,000	18,589,000	20,464,000	20,615,000	18,542,000	18,325,000	211,047,000
Gas	42,000	571,000	784,000	0	648,000	2,678,000	5,853,000	6,765,000	461,000	0	49,000	482,000	18,333,000
Oil / Other	0	0	0	0	0	0	250,000	948,000	0	0	0	56,000	1,254,000
Total	20,864,000	17,849,000	16,271,000	18,073,000	20,410,000	22,638,000	27,161,000	28,924,000	23,462,000	23,237,000	21,128,000	21,485,000	261,502,000

Purchases:													
Non-Firm Total	2,920,558	3,416,776	5,627,982	310,679	1,392,240	3,107,794	3,673,167	4,965,493	25,003	0	639,364	1,519,047	27,598,103
Wind PPAs	0	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	90,000	80,000	71,000	66,000	71,000	91,000	216,000	399,000	78,000	75,000	79,000	85,000	1,401,000
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	3,010,558	3,496,776	5,698,982	376,679	1,463,240	3,198,794	3,889,167	5,364,493	103,003	75,000	718,364	1,604,047	28,999,103

Sales:													
Non-Firm	3,281,152	3,695,928	3,191,497	8,836,160	8,258,163	2,855,686	5,515,066	7,396,393	14,252,414	15,392,606	11,706,023	8,313,645	92,694,732
Contract	8,397,000	5,708,000	5,619,000	6,555,000	8,006,000	5,392,000	4,400,000	4,406,000	8,195,000	8,933,000	7,517,000	6,708,000	79,836,000
Contract Demand Charge	216,000	198,000	192,000	240,000	246,000	264,000	282,000	288,000	264,000	240,000	234,000	222,000	2,886,000
Total	11,894,152	9,601,928	9,002,497	15,631,160	16,510,163	8,511,686	10,197,066	12,090,393	22,711,414	24,565,606	19,457,023	15,243,645	175,416,732

Adjusted Production Cost	11,980,405	11,743,848	12,967,485	2,818,519	5,363,077	17,325,108	20,853,102	22,198,101	853,589	-1,253,606	2,389,341	7,845,402	115,084,372
APC from Scenario 1	11,477,029	11,319,044	12,519,869	2,348,282	4,782,786	16,754,420	20,579,717	21,402,644	-69,832	-1,689,095	2,182,823	6,823,336	108,431,023
APC Increase													6,653,349

Non-Firm Sales Margin \$													
Non-Firm Revenue	3,281,152	3,695,928	3,191,497	8,836,160	8,258,163	2,855,686	5,515,066	7,396,393	14,252,414	15,392,606	11,706,023	8,313,645	92,694,732
Non-Firm Cost	1,734,305	1,882,707	1,690,514	4,357,455	4,472,447	1,865,980	3,516,083	4,749,797	7,212,576	8,516,641	6,614,110	4,622,031	51,235,444
Generation	1,734,305	1,882,707	1,690,514	4,357,455	4,472,447	1,865,980	3,471,431	4,641,937	7,212,576	8,516,641	6,614,110	4,622,031	51,088,932
Purchased Power	0	0	0	0	0	0	38,652	107,860	0	0	0	0	146,512
Margin	\$ 1,546,847	\$ 1,813,221	\$ 1,500,983	\$ 4,478,705	\$ 3,785,716	\$ 989,706	\$ 1,998,982	\$ 2,646,596	\$ 7,039,338	\$ 6,875,965	\$ 5,091,913	\$ 3,690,814	41,459,287

\$/MWH	\$ 14.78	\$ 17.04	\$ 15.20	\$ 15.27	\$ 12.12	\$ 8.51	\$ 11.76	\$ 12.72	\$ 13.68	\$ 10.70	\$ 10.23	\$ 11.79	\$ 12.27
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Summary

MWHrs												
Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December
Coal	543,912	493,360	535,284	478,311	463,998	495,617	538,871	540,118	579,157	481,766	537,763	624,424
Non-Firm Total	3,783	767	0	0	4,877	3,624	7,134	10,387	494	0	0	475
Natural Gas - Steam	4,660	2,155	0	0	11,981	7,149	24,061	29,914	620	0	0	0
Natural Gas - CT	0	0	0	0	0	27	60	0	0	0	0	0
Fuel Oil	0	0	0	0	0	0	0	0	0	0	0	87
Renewables	0	0	0	0	0	0	0	0	0	0	0	0
Total	552,355	496,282	535,284	478,311	480,856	506,417	570,126	580,419	580,271	481,766	537,763	624,899
Purchases:												
Non-Firm Total	160,684	99,501	39,742	27,296	124,351	139,891	136,499	159,188	37,436	18,064	23,756	68,692
Firm Purchases	171,785	160,022	165,247	131,366	75,244	210,159	239,710	240,076	183,574	174,083	135,072	142,500
Total	332,469	259,523	201,989	158,662	199,595	350,050	376,209	399,264	221,010	192,147	158,828	211,192
Sales:												
Non-Firm	6,867	4,839	42,499	55,334	25,920	4,910	17,925	23,497	109,663	61,559	47,776	19,867
Firm	1,220	963	1,050	1,089	1,159	1,334	1,668	1,334	977	1,152	1,153	1,259
Total	8,087	5,802	43,549	56,423	27,079	6,244	19,593	24,831	110,640	62,711	48,929	21,126
Native Load	876,737	750,003	693,724	580,550	653,372	850,223	926,742	954,852	690,640	611,202	647,661	814,965
Total	10,555,000	9,252,000	9,797,000	8,652,000	9,221,000	9,655,000	11,708,000	12,120,000	9,818,000	7,786,000	9,008,000	10,771,000
Dollars												
Generation Resources:												
Coal	10,010,000	9,067,000	9,797,000	8,652,000	8,447,000	9,125,000	9,927,000	9,964,000	9,763,000	7,786,000	9,008,000	10,746,000
Non-Firm Total	283,000	59,000	0	0	275,000	209,000	487,000	674,000	28,000	0	0	25,000
Natural Gas - Steam	2,276,000	2,103,000	2,385,000	2,201,000	1,589,000	3,046,326	3,516,662	3,450,863	2,700,449	2,305,000	2,207,000	2,348,000
Natural Gas - CT	262,000	126,000	0	0	499,000	314,000	1,282,000	1,482,000	27,000	0	0	0
Fuel Oil	0	0	0	0	0	5,000	12,000	0	0	0	0	0
Total	10,555,000	9,252,000	9,797,000	8,652,000	9,221,000	9,655,000	11,708,000	12,120,000	9,818,000	7,786,000	9,008,000	10,771,000
Purchases:												
Non-Firm Total	6,655,291	4,199,860	1,895,282	1,054,111	4,294,157	4,730,581	6,142,270	7,015,263	1,484,403	510,096	737,926	2,182,795
PPAs	2,276,000	2,103,000	2,385,000	2,201,000	1,589,000	3,046,326	3,516,662	3,450,863	2,700,449	2,305,000	2,207,000	2,348,000
Firm Purchases (excluding PPAs)	1,279,000	1,269,000	733,000	33,000	28,000	1,945,000	2,738,000	2,812,000	1,276,000	1,172,000	33,000	45,000
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0
Total	10,210,291	7,571,860	5,013,282	3,288,111	5,911,157	9,721,907	12,396,932	13,278,126	5,460,852	3,987,096	2,977,926	4,575,795
Sales:												
Non-Firm	183,856	134,387	1,024,116	1,467,775	637,024	129,729	942,735	1,177,479	2,941,974	1,468,074	1,034,820	480,774
Contract	41,000	32,000	37,000	41,000	41,000	49,000	67,000	52,000	43,000	56,000	42,000	46,000
Total	224,856	166,387	1,061,116	1,508,775	678,024	178,729	1,009,735	1,229,479	2,984,974	1,524,074	1,076,820	526,774
Adjusted Production Cost	20,540,435	16,657,472	13,749,166	10,431,336	14,454,133	19,196,178	23,095,197	24,168,647	12,293,878	10,249,022	10,909,107	14,820,021
APC from Scenario 1	19,793,768	16,209,530	13,440,487	10,133,132	13,799,553	18,536,684	22,394,238	23,393,973	11,684,784	9,874,372	10,633,108	14,460,464
APC Increase												6,210,503
Non-Firm Sales Margin \$												
Non-Firm Revenue	183,856	134,387	1,024,116	1,467,775	637,024	129,729	942,735	1,177,479	2,941,974	1,468,074	1,034,820	480,774
Non-Firm Cost	231,785	136,844	857,953	1,121,645	577,026	145,102	737,638	889,359	2,020,236	1,216,491	907,245	415,588
Generation	231,785	136,844	857,953	1,121,645	577,026	145,102	737,638	889,359	2,020,236	1,216,491	907,245	415,588
Purchased Power	0	0	0	0	0	0	0	0	0	0	0	0
Margin	\$ (47,929)	\$ (2,456)	\$ 166,163	\$ 346,130	\$ 59,998	\$ (15,374)	\$ 205,097	\$ 308,120	\$ 921,738	\$ 251,582	\$ 127,575	\$ 65,186
\$/MWH	\$ (6.96)	\$ (0.51)	\$ 3.91	\$ 6.26	\$ 2.31	\$ (3.13)	\$ 11.44	\$ 13.11	\$ 8.41	\$ 4.09	\$ 2.67	\$ 3.28
Total	\$ 7.64											



Southwest Power Pool Cost Benefit Study for Future Market Design

FINAL Report
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CONTENTS

CONTENTS.....	I
LIST OF TABLES.....	III
LIST OF FIGURES.....	IV
LIST OF ABBREVIATIONS.....	V
EXECUTIVE SUMMARY	1
1 STUDY BACKGROUND AND OVERVIEW.....	8
1.1 PROPOSED SPP MARKET DESIGN.....	8
1.1.1 Bilateral Transactions.....	9
1.1.2 Virtual Bids/Offers.....	10
1.1.3 Hubs.....	10
1.1.4 Ancillary Services Market Design	10
1.1.5 Transmission Rights	11
1.2 STUDY SCOPE.....	11
2 METHODOLOGY	13
2.1 BENEFITS METHODOLOGY	13
2.1.1 Model Benchmarking.....	13
2.1.2 Economic Threshold.....	16
2.1.3 Development of Model Base Case	17
2.1.4 Study Metrics	18
2.1.5 Modeling of Market Design Cases.....	20
2.1.5.1 Change Case I - Day-Ahead Market with Unit Commitment Additional Only.....	21
2.1.5.2 Change Case IIA - Day-Ahead Market with Unit Commitment and Co-optimized Ancillary Service Market (All Inclusive) 2011-2016	22
2.1.5.3 Change Case IIB - Staged Implementation, Day-Ahead Market with Unit Commitment 2009-2010 and All Inclusive Market 2011-2016.....	23
2.1.5.4 Change Case IIC – Staged Implementation, Ancillary Services Market 2009-2010 with All Inclusive Market 2011-2016	23
2.1.5.5 Change Case III – Ancillary Services Market Only.....	24
2.1.5.6 Change Case IV – Simplified Day-Ahead Market with Unit Commitment	24
2.2 COST DEVELOPMENT METHODOLOGY	25
2.2.1 SPP Cost Development Methodology.....	25
2.2.2 Cost Estimates for SPP.....	26
2.2.3 Cost Estimates for SPP Market Participants.....	26
3 DATA ASSUMPTIONS	29
3.1 GENERATING UNITS	30
3.1.1 Existing Fossil Units.....	30
3.1.2 Monthly Hydro Energy.....	32
3.1.3 New Entrants Generator Additions.....	32
3.1.4 Renewable Build-out, Reliability and Economic Entry Resource Expansion.....	33
3.1.5 Wind Plant Modeling.....	33
3.2 FUEL PRICE FORECASTS	34
3.2.1 Coal Price Forecast.....	34
3.2.2 Natural Gas Price Forecast.....	34
3.2.3 Oil Price Forecast.....	36
3.2.4 Uranium Price Forecast.....	36
3.2.5 Emission Allowance Price Forecast.....	37
3.3 LOAD FORECASTS	38

3.3.1	<i>Historical Hourly Loads</i>	38
3.3.2	<i>Peak Demand and Energy Forecasts</i>	38
3.4	TRANSMISSION GRID MODELING	42
3.5	OTHER ASSUMPTIONS	42
3.5.1	<i>Spinning and Regulating Reserve Requirements</i>	42
3.5.2	<i>Escalation Assumptions</i>	43
3.5.3	<i>Demand Response Assumptions</i>	43
3.5.4	<i>Discount Rates</i>	43
4	FINDINGS	45
4.1	AGGREGATE BENEFITS AND COSTS	45
4.1.1	<i>Gross Benefits</i>	45
4.1.2	<i>Implementation Costs</i>	51
4.1.3	<i>Net Benefits</i>	54
4.2	DISAGGREGATED BENEFITS	57
4.2.1	<i>State-Level Gross Benefits</i>	58
4.2.2	<i>Balancing Authority-Level Gross Benefits</i>	60
4.2.3	<i>Market Participant-Level Gross Benefits</i>	63
4.3	CHANGE CASE IV – SIMPLIFIED DAY-AHEAD MARKET	66
4.4	OTHER FACTORS	68
4.4.1	<i>Locational Marginal Prices</i>	68
4.4.2	<i>Ancillary Service Market – Spinning Reserve and Regulation-Up Services</i>	69
4.5	HIGH WIND IMPACTS	70
5	APPENDICES	73

LIST OF TABLES

TABLE ES-1 GROSS BENEFITS (MILLION \$).....	2
TABLE ES-2 ANNUAL SPP AND MARKET PARTICIPANT IMPLEMENTATION COSTS (MILLION \$)	4
TABLE ES-3 CHANGE CASE I GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$).....	5
TABLE ES-4 CHANGE CASE II GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$).....	5
TABLE ES-5 CHANGE CASE III GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$)	6
TABLE 2-1 GENERATION BENCHMARK COMPARISON BY CATEGORY (MWH)	15
TABLE 2-2 GENERATION BENCHMARK COMPARISON BY MARKET PARTICIPANT	16
TABLE 2-3 MP SYSTEMS INFRASTRUCTURE	28
TABLE 3-1 SPP HYDRO UNITS MONTHLY ENERGY (GWH)	32
TABLE 3-2 EMISSION ALLOWANCE PRICES (\$/SHORT-TON)	37
TABLE 3-3 ANNUAL ENERGY FORECAST (GWH)	39
TABLE 3-4 ANNUAL COINCIDENT PEAK FORECAST (MW).....	39
TABLE 3-5 SPP UTILITIES ANNUAL PEAK FORECAST (MW)	40
TABLE 3-6 SPP UTILITIES ANNUAL ENERGY REQUIREMENT (GWH).....	41
TABLE 3-7 SPP UTILITIES 2010 MONTHLY ENERGY FORECAST (GWH).....	42
TABLE 3-8 ALLOCATION OF RESERVE REQUIREMENTS TO BALANCING AUTHORITIES	43
TABLE 3-9 RATE OF RETURN.....	44
TABLE 4-1 GROSS BENEFITS (MILLION \$).....	48
TABLE 4-2 MARKET PARTICIPANT IMPLEMENTATION COSTS (THOUSAND \$/PARTICIPANT)	53
TABLE 4-3 ANNUAL SPP AND MARKET PARTICIPANT IMPLEMENTATION COSTS (MILLION \$)	54
TABLE 4-4 CHANGE CASE I GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$).....	55
TABLE 4-5 CHANGE CASE II GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$).....	56
TABLE 4-6 CHANGE CASE III GROSS BENEFITS, COSTS, AND NET BENEFITS (MILLION \$).....	56
TABLE 4-7 SUMMARY OF NET BENEFITS (MILLION \$).....	57
TABLE 4-8 CHANGE CASE I STATE-LEVEL GROSS BENEFITS (MILLION \$).....	59
TABLE 4-9 CHANGE CASE IIA STATE-LEVEL GROSS BENEFITS (MILLION \$).....	59
TABLE 4-10 CHANGE CASE III STATE-LEVEL GROSS BENEFITS (MILLION \$).....	59
TABLE 4-11 CHANGE CASE IIA 2012 STATE GROSS BENEFITS – SENSITIVITY TO AS PRICES.....	60
TABLE 4-12 CHANGE CASE I BALANCING AUTHORITY-LEVEL GROSS BENEFITS (MILLION \$)	61
TABLE 4-13 CHANGE CASE IIA BALANCING AUTHORITY-LEVEL GROSS BENEFITS (MILLION \$).....	62
TABLE 4-14 CHANGE CASE III BALANCING AUTHORITY-LEVEL GROSS BENEFITS (MILLION \$)	62
TABLE 4-15 CHANGE CASE I MARKET PARTICIPANT-LEVEL GROSS BENEFITS (MILLIONS \$)	64
TABLE 4-16 CHANGE CASE IIA MARKET PARTICIPANT-LEVEL GROSS BENEFITS (MILLION \$).....	65
TABLE 4-17 CHANGE CASE III MARKET PARTICIPANT-LEVEL GROSS BENEFITS (MILLION \$)	66
TABLE 4-18 AVERAGE 2012 SPP MARKET ON-PEAK LOAD HUB PRICES (\$/MWH)	69

LIST OF FIGURES

FIGURE 2-1 SPP FOOTPRINT	17
FIGURE 3-1 SPP INSTALLED CAPACITY BY TYPE (MW).....	31
FIGURE 3-2 ANNUAL AVERAGE HENRY HUB NATURAL GAS PRICE FORECAST (\$/MMBTU)	35
FIGURE 3-3 SPP NATURAL GAS PRICES - MONTHLY PRICE PATTERN.....	36
FIGURE 4-1 ANNUAL ADJUSTED PRODUCTION COSTS (MILLION \$)	46
FIGURE 4-2 COMBINED CYCLE ANNUAL GENERATION, BY CASE (GWH).....	49
FIGURE 4-3 COMBUSTION TURBINE ANNUAL GENERATION, BY CASE (GWH)	49
FIGURE 4-4 STEAM COAL ANNUAL GENERATION, BY CASE (GWH)	50
FIGURE 4-5 STEAM GAS GENERATION, BY CASE (GWH)	50
FIGURE 4-6 SPP NET REMAINING SUPPLY BY CASE (GWH).....	51
FIGURE 4-7 SPP IMPLEMENTATION CAPITAL EXPENDITURES (MILLION \$).....	52
FIGURE 4-8 SPP IMPLEMENTATION ANNUAL OPERATING COSTS (MILLION \$).....	52
FIGURE 4-9 DISTRIBUTION OF 2012 ANCILLARY SERVICES ACROSS BALANCING AUTHORITIES (%).....	70

LIST OF ABBREVIATIONS

ACE	Area Control Error
ACI	Active Carbon Injection
AFC	Available Firm Capacity
AGC	Automatic Generation Control
AS	Ancillary Service(s)
ASM	Ancillary Service(s) Market(s)
BA	Balancing Authority
CAIR	Federal Clean Air Interstate Rule
CBS	Cost Benefit Study
CC	Combined Cycle
CHP	Combined Heat and Power
CO ₂	Carbon Dioxide
CRR	Congestion Revenue Right
CT	Combustion Turbine
CUC	Centralized Unit Commitment
DAM	Day-Ahead Market
DC	Direct Current
DOE	US Department of Energy
DR	Designated Resource
EFM	Emissions Forecast Model
EIA	Energy Information Administration
EIS	Energy Imbalance Service
ERCOT	Electric Reliability Council of Texas
FERC	Federal Energy Regulatory Commission
FGD	Flue Gas Desulfurization
FTR	Financial Transmission Right
GDP	Gross Domestic Product
GIQ	Generation Interconnection Queue
GWh	Gigawatt Hour
Hg	Mercury
ICAP	Installed Capacity
ISO	Independent System Operator
IT	Information Technology
JOU	Jointly Owned Unit
LIP	Locational Imbalance Pricing
LMP	Locational Marginal Price; Locational Marginal Pricing
LSE	Load-Serving Entities

MISO	Midwest Independent Transmission System Operator
MMBtu	Million British Thermal Units
MOPC	SPP Markets and Operations Policy Committee
MP	Market Participant
MPS	Missouri Public Service
MRO	Midwest Reliability Organization
MW	Megawatt
MWG	Market Working Group
MWh	Megawatt Hour
NERC	North American Electric Reliability Corporation
NITS	Network Integrated Transmission Service
NO _x	Nitrogen Oxide
NPCC	Northeast Power Coordinating Council
NYMEX	New York Mercantile Exchange
O&M	Operation and Maintenance
OASIS	Open Access Same-Time Information System
OPEC	Organization of Petroleum Exporting Countries
ORWG	Operating Reliability Working Group
PJM	PJM Interconnection (an RTO)
PPA	Purchased Power Agreement
PUC	Public Utility Commission
RSG	Reserve Sharing Group
RT	Real Time
RTO_SS	Regional Transmission Organization, Scheduling System
SCED	Security-Constrained Economic Dispatch
SCR	Selective Catalytic Reduction
SCUC	Security Constrained Unit Commitment
SECI	Sunflower Electric Power Corporation
SERC	SERC Reliability Corporation
SJLP	Saint Joseph Light and Power
SMP	System Marginal Price
SO ₂	Sulfur Dioxide
SPC	Strategic Planning Committee
SPP	Southwest Power Pool
STEP	SPP Transmission Expansion Plan
SWU	Separative Work Units
TSR	Transmission Service Right Option
UC	Unit Commitment
WECC	Western Electricity Coordinating Council

Executive Summary

The Southwest Power Pool (SPP) Cost Benefit Task Force (CBTF) commissioned Ventyx to perform both a qualitative and quantitative analysis of the costs and benefits of four options for SPP future market design. These options were developed by the SPP Market Working Group (MWG) to enhance the existing Energy Imbalance Service (EIS) Market. The four options considered were:

1. **Change Case I** - Day-Ahead Market (DAM) with Centralized Unit Commitment (CUC) only (2009-2016)
2. **Change Case IIA** – Day-Ahead Market with Unit Commitment and Co-optimized Ancillary Services Market (2011-2016)
3. **Change Case IIB** – Staged-in Day-Ahead Market with Unit Commitment (2009-2010) and Co-optimized Ancillary Services Market (2011-2016)
4. **Change Case IIC** – Staged-in Ancillary Services Market (2009-2010) and Day-Ahead Market with Unit Commitment (2011-2016)
5. **Change Case III** - Ancillary Services Market (ASM) only (2009-2016)
6. **Change Case IV** - Adding a simplified DAM with CUC

Ventyx performed the quantitative analysis using its PROMOD IV® market simulation application including the Transmission Analysis Module which incorporates detailed powerflow data, security-constrained unit dispatch, transmission loss factors, and other critical elements of nodal market operations. Modeling parameters and methodologies were developed in concert with the CBTF. Input data was provided from production costing data for the Eastern Interconnection maintained by Ventyx with specific modifications in the SPP Market area provided by the CBTF. The study methodology involved the following major tasks:

- A benchmark study was performed for the first twelve months of operation of the SPP EIS Market (3/2007 to 2/2008) to align the model and data with historical market operation under the current EIS market.
- The study Base Case was performed to provide a projection of SPP Adjusted Production Cost (fuel and emissions costs plus variable operations and maintenance costs plus market value of imports minus market value of exports) assuming a continuation of the current EIS market operation for 2009 - 2016.
- Each of the future market design cases requested by SPP was defined, constructed, and executed, and Adjusted Production Cost results from each case were compared to the Base Case to measure the operational benefits of each market design for 2009 - 2016.

- A detailed assessment of costs for staffing, software systems, consulting services, and training was derived for each future market design option based on interviews with SPP staff, interviews with other ISO staff, and independent research.

Costs and benefits for each option were calculated for market participants, balancing authorities, states, and for the SPP Market in total. In addition, a qualitative analysis of the potential impacts of a high SPP wind penetration scenario on cost/benefit study results was also provided.

The study was performed under a collaborative approach with the SPP Cost Benefit Task Force, including weekly conference calls to review project status and four in-person presentations by Ventyx project management to the SPP Market Working Group.

The estimated annual gross benefits of a Change Case at the SPP level are equal to the difference between the adjusted production costs in the Base Case and the adjusted production costs in the Change Case. Table ES-1 summarizes the annual SPP-level gross benefits for each of Change Cases I, IIA, IIB, IIC, and III¹. During the 2011 – 2016 period (the period for which gross benefits for all three change cases were calculated), gross benefits in Change Case I average approximately \$85 million per year, while the Change Case IIA gross benefits average approximately \$150 million per year and the annual Change Case III gross benefits average approximately \$105 million per year.

Table ES-1 Gross Benefits (Million \$)

	I	IIA	IIB	IIC	III
2009	101		101	34	34
2010	60		60	52	52
2011	94	171	171	171	92
2012	124	160	160	160	109
2013	75	132	132	132	93
2014	75	136	136	136	98
2015	70	137	137	137	109
2016	79	153	153	153	119
Total	679	889	1,050	975	706
NPV @ 5.9%	518	637	781	713	515
NPV @ 8.3%	469	560	699	633	457

¹ This study was begun in early 2008, at a point in time when it seemed feasible to start either the Day-Ahead Market (Change Case I) or the Ancillary Service Market (Change Case III) in January 2009; but not feasible to start the combined Day-Ahead and Ancillary Services Market (Change Case IIA) until January 2011. All of the analysis was performed consistent with these assumptions, and the analytic results summarized in this report are presented in a manner consistent with these assumptions. However, due to the time required to complete the study, it is no longer feasible to start either the Day-Ahead Market or the Ancillary Service Market in January 2009. Moreover, subsequent investigation (outside of this study) indicates that it might not be feasible to start either the Day-Ahead Market or the Ancillary Services Market earlier than the combined Day-Ahead and Ancillary Services Market.

It is important to note that the estimated gross benefits associated with implementing both the Day-Ahead Market and the Ancillary Services Market (Change Case IIA) are less than the sum of the estimated benefits for implementing just one of the two markets (Change Cases I and III). The reason for this is that the estimated gross benefits of Change Case IIA could at most be equal to the sum of the estimated gross benefits of Change Cases I and III, because the estimated gross benefits for each of those Change Cases reflects a separate “optimization” of gross benefits with respect to Day-Ahead Commitment (I) and Ancillary Services (III). However, the market changes addressed in Change Case IIA do not achieve this theoretical ceiling because the objectives that are considered in the separate optimization problems in Change Cases I and III but jointly in Change Case IIA are occasionally in conflict, i.e., one commitment and dispatch leads to the least-cost solution for Change Case I, and a different commitment and dispatch leads to the least-cost solution for Change Case III.

The last three rows of Table ES-1 report the estimated total undiscounted gross benefits in each change case, as well as the net present value² of the estimated gross benefits at discount rates of 5.9% and 8.3%. As would be expected from the preceding discussion, the undiscounted and discounted total gross benefits are higher for Change Cases IIA, IIB, and IIC than for Change Cases I or III; those for IIB (IIC) are higher than IIA because IIB (IIC) includes the Day-Ahead Market (Ancillary Services Market) in 2009 and 2010, while IIA (Day-Ahead plus Ancillary Services Markets) assumes the new market does not begin until 2011.

In order to achieve the estimated gross benefits portrayed in Table ES-1, both SPP and each of the market participants must incur both capital expenditures and ongoing, annual operating expenses. Table ES-2 summarizes the estimated total annual implementation capital and operating costs incurred by SPP and the market participants. Note that some costs were assumed in the study to be incurred in 2008, in order to support an assumed market commencement of January 1, 2009.

² All net present values have a base date of January 1, 2008.

Table ES-2 Annual SPP and Market Participant Implementation Costs (Million \$)

	Case I	Case II A	Case II B	Case II C	Case III
2008	36	0	37	34	26
2009	24	2	24	11	9
2010	27	36	28	14	11
2011	28	32	32	32	12
2012	30	34	34	34	12
2013	31	36	36	36	13
2014	33	37	37	37	14
2015	34	39	39	39	14
2016	36	41	41	41	15
Total	278	258	308	278	128
NPV @ 5.9%	215	188	237	210	101
NPV @ 8.3%	196	167	215	190	93

Table ES-3 through Table ES-5 display the estimated annual gross benefits, costs, and net benefits for each of the Change Cases. The bottom three rows of each table display the total (undiscounted) sum of the three variables, as well as net present values at discount rates of 5.9% and 8.3%. The tables can be summarized as follows:

- Total estimated net benefits are positive for all Change Cases, including all three variations of Change Case II.
- Between the Change Cases, IIB has higher estimated net benefits, followed by IIC and IIA. The reason for this is that IIA does not start yielding net benefits until 2011, while IIB and IIA begin generating positive net benefits in 2009.
- The estimates of gross benefits are sensitive to a number of assumptions that were made during the study, such as fuel prices and carbon allowance prices. However, in all Change Cases, gross benefits are more than 225% of the costs. As a result, if actual costs turned out to be 40% higher than estimated here, and actual gross benefits turned out to be 40% lower than estimated here, actual net benefits would still be positive for these all Change Cases.
- Once each market structure begins operation (i.e., 2009 for Change Cases I, IIB, IIC, and III, 2011 for Change Case IIA), the annual net benefits are consistently positive. Thus, there is nothing to be gained by trying to “time” the start of a new market to occur in a year during which “attractive” conditions might occur.

Table ES-3 Change Case I Gross Benefits, Costs, and Net Benefits (Million \$)

	Costs	Gross Benefits	Net Benefits
2008	36	0	(36)
2009	24	101	78
2010	27	60	33
2011	28	94	66
2012	30	124	95
2013	31	75	44
2014	33	75	43
2015	34	70	36
2016	36	79	43
Total	278	679	400
NPV @ 5.9%	215	518	303
NPV @ 8.3%	196	469	273

Table ES-4 Change Case II Gross Benefits, Costs, and Net Benefits (Million \$)

	Case II A			Case II B			Case II C		
	Costs	Gross Benefits	Net Benefits	Costs	Gross Benefits	Net Benefits	Costs	Gross Benefits	Net Benefits
2008	0	0	0	37	0	(37)	34	0	(34)
2009	2	0	(2)	24	101	77	11	34	23
2010	36	0	(36)	28	60	32	14	52	38
2011	32	171	139	32	171	139	32	171	139
2012	34	160	126	34	160	126	34	160	126
2013	36	132	97	36	132	97	36	132	97
2014	37	136	99	37	136	99	37	136	99
2015	39	137	98	39	137	98	39	137	98
2016	41	153	112	41	153	112	41	153	112
Total	258	889	632	308	1,050	742	278	975	697
NPV @ 5.9%	188	637	448	237	781	544	210	713	503
NPV @ 8.3%	167	560	393	215	699	484	190	633	443

Table ES-5 Change Case III Gross Benefits, Costs, and Net Benefits (Million \$)

	Costs	Gross Benefits	Net Benefits
2008	26	0	(26)
2009	9	34	24
2010	11	52	41
2011	12	92	80
2012	12	109	97
2013	13	93	80
2014	14	98	85
2015	14	109	94
2016	15	119	103
Total	128	706	578
NPV @ 5.9%	101	515	414
NPV @ 8.3%	93	457	364

Ventyx also estimated gross benefits for each of the states, balancing authorities, and market participants in SPP. These estimates can be summarized as follows:

- States** – Estimated gross benefits are positive (or negative, but less than \$10 million in absolute value, which Ventyx considers essentially the same as zero) for all but two (out of 128) combinations of Change Case, year, and state. Missouri, Nebraska, and Oklahoma have large positive estimated gross benefits in all Change Cases and all years, Texas has large positive estimated gross benefits in Change Cases IIA and III in all years, Arkansas has consistently positive and occasionally large estimated gross benefits in all Change Cases and all years, and the other three states do not display a consistent pattern.
- Balancing Authorities** – Estimated gross benefits are positive (or small negative) for all but one (out of 224) combinations of Change Case, year, and balancing authority. In Change Cases I and IIA, AEPW_BA, KCPL, OGE_BA, OPPD, WFEC, and WRI_BA have consistently large positive estimated gross benefits; EDE, GRDA, and NPPD also consistently have large positive estimated gross benefits in Change Case IIA. In Change Case III, only AEPW_BA consistently has large positive estimated gross benefits.
- Market Participants** – Excluding Wind IPPs, estimated gross benefits are positive (or small negative) for all but one (out of 336) combinations of Change Case, year, and market participant. In Change Cases I and IIA, KCPL, IPPs, OGE, OPPD, and WFEC have consistently large positive estimated gross benefits. CSWS (AEPW), EDE, GRDA, and NPPD also have consistently large positive estimated gross benefits in Change Case IIA. In Change Case III, CSWS (AEPW) and IPPs have consistently large positive estimated gross benefits. The Wind IPPs have negative (and frequently large) estimated gross benefits in Change Cases I and IIA, because

these Change Cases result in lower locational marginal prices (LMPs), which reduces the estimated revenues that these generators receive. Non-wind IPPs have large positive estimated gross benefits in these Change Cases because, although they receive lower LMPs for their output, their generation increases significantly as a result of improved market efficiency.

It is important to recognize that Ventyx has significantly more confidence in the SPP-level results than in these segment-level results, particularly as the segments become smaller (e.g., we have less confidence in the market participant results than the state results). In our view, the SPP-level results should be interpreted as conclusive, while the segment-level results should be interpreted as indicative; i.e., Ventyx concludes that at the SPP level the gross benefits exceed the implementation costs, while the state-level results (for example) only indicate that gross benefits are likely to be larger in Missouri than in Kansas.

Before stating recommendations, it is also important to recognize the limitations of the analysis. Most importantly, as in all studies of this type, Ventyx had to make a large number of assumptions. The results, even those at the SPP level, are sensitive to these assumptions, particularly those regarding future fuel prices, U.S. environmental policy (e.g., greenhouse gas emissions controls), and the amount of new wind capacity built in SPP. The model Ventyx used to derive the results also has a large number of assumptions, both implicit and explicit, about how market participants will behave under each of the sets of market rules that were considered.

Having said that, based on the SPP-level results, Ventyx recommends that SPP institute the combined DAM plus ASM (i.e., Change Case II) as quickly as possible. Ventyx believes there is no benefit to waiting. If the two types of changes (DAM, ASM) cannot be implemented simultaneously due to resource constraints, staging implementation of these two markets (i.e., first one, and the second one or more years later), would be beneficial. In such an event, the DAM should be implemented first, then the ASM; again, each should be instituted as quickly as possible.

1 Study Background and Overview

The Southwest Power Pool (SPP) Market Working Group (MWG) was directed by the SPP Markets and Operations Policy Committee (MOPC) and the SPP Strategic Planning Committee (SPC) to develop a proposal for future market development in SPP to replace or refine the real-time (RT) Energy Imbalance Service (EIS) Market. These future market designs would take further advantage of the diversity of resource assets, optimize utilization of the transmission system within Southwest Power Pool, and minimize the overall cost to its consumers. The MWG held several educational meetings to review and understand the designs of other markets to determine if SPP should implement similar aspects as an expansion of its current EIS market. Based on those sessions, the MWG determined that adding 1) a Day-Ahead Market with Centralized Unit Commitment and 2) an Ancillary Services Markets both have potential to generate significant savings to SPP market participants. In order to accommodate these future market designs/enhancements, the MWG further decided that changes in the way transmission rights are handled should be considered.

1.1 Proposed SPP Market Design

The proposed design of the SPP energy markets includes multi-settlement starting with a financially binding Day-Ahead Market (DAM) in which resources would submit offers, including start-up and minimum load costs and other characteristics (e.g., minimum up and down time, ramp up and ramp down rates). Market Participants will submit Demand Bids for what they are willing to pay and Resource Offers for what they are willing to provide. Market Participants are also allowed to self-commit/self-schedule resources and bilateral agreements. The DAM clears nodally under a centralized Security Constrained Unit Commitment (SCUC) and Security Constrained Economic Dispatch (SCED) process. The real-time process is deployed in a similar fashion to the current EIS Market in that the total load is met through a SCED using offered and self-dispatched resources. Any quantitative deviations (i.e., imbalances) at the Settlement Locations from day-ahead cleared positions to real-time are settled at the real-time LMPs as imbalances.

In the DAM, SPP utilizes start-up and minimum load resource costs and characteristics along with an incremental offer curve to perform the SCUC and SCED. As part of the DAM, the objective function for the unit commitment algorithm ensures that bid-in demand and Ancillary Service obligations are satisfied with energy and capacity up to the point that the nodal costs do not exceed the buyers bid price. Following the clearing of the DAM, market participants would have a chance to self-commit resources. SPP utilizes the start-up and minimum load costs/characteristics supplied with the Real-Time Market resource offers to commit any additional capacity necessary to reliably meet the total forecasted load and ancillary service obligations for each hour of the upcoming operating day. This additional capacity/energy is committed using a SCUC algorithm; however, the objective function for this process involves minimization of resource costs at the minimum resource output that SPP requires for reliability. During Real-Time (RT) operations SPP continually assesses

upcoming hours as load forecasts are updated and as generation or transmission status changes occur to ensure that SPP has enough capacity on-line and available to meet its total load and ancillary service obligations.

To help ensure enough capacity is available for SPP to meet the energy and Ancillary Service needs of the market footprint, Market Participants serving load must offer or self-commit a sufficient amount of Designated Resource (DR) capacity into the DAM to meet their projected load and Ancillary Service obligations. Offering of Non-Designated Resources will be optional.

1.1.1 Bilateral Transactions

Bilateral trading is allowed between parties in order that they may hedge against DAM and RT market prices if desired. Under a bilateral trade, the total scheduled amount of energy at each Settlement Location is removed from any exposure to the LMP prices. Congestion charges for the price differential between the Sink and Source of those bilateral transactions will be applied however. The DAM design supports bilateral energy trading that does not require them to hold transmission rights or reservations.

In order to increase participation and access to the SPP Market by parties that do not have assets within the SPP Market, Dispatchable Schedules are permitted to offer/bid in the DAM from external boundary Settlement Locations. These schedules are submitted with an associated price for the megawatt (MW) amount and the SCUC would consider each schedule an offer or bid as appropriate at that location when the schedule clears the DAM. If the schedule clears, the internal location has the impact of the schedule reflected in its energy settlement, and the MP submitting the schedule would pay or be paid the clearing price at the boundary. Congestion charges for the LMP differential between the source Settlement Location and the sink Settlement Location is paid by the designated responsible parties on the schedule. Any deviation in real-time from the day-ahead cleared value is settled at real-time prices.

The DAM design would allow “Up to Congestion” schedules, which clear based on the LMP differential between the source and the sink Settlement Locations. If the differential is below the submitted value, the schedule is cleared and settled in the DAM.

SPP would allow real-time and day-ahead injections and withdrawals from the energy market as a price taker. These are settled in the appropriate market, and if cleared in the DAM, any deviation from the schedule in real-time is settled at real-time prices.

1.1.2 Virtual Bids/Offers

To allow for risk management, greater trading opportunities, and enhanced system reliability, Virtual Bids and Offers are allowed in the DAM at any Settlement Location. Any Virtual Bid or Offer cleared and settled day-ahead has an automatic 0 MW meter value in real-time, therefore the entire amount is considered a deviation from day-ahead and is settled in real-time. Allowing Virtual Bids and Offers in the DAM has been shown elsewhere to reduce the price volatility between the day-ahead and real-time markets. Although some view Virtual transactions as pure speculation, they are also an important risk management mechanism that can be used by participants with resource and load assets to hedge their exposure to market energy prices.

1.1.3 Hubs

The DAM design allows for definition of one or more trading hubs within SPP to facilitate bilateral trading. Bilateral scheduling and Virtual transactions utilize hub(s) as Settlement Locations. The MWG or other appropriate group analyzes the various market behaviors and seek input from stakeholders to identify potential hubs.

1.1.4 Ancillary Services Market Design

The proposed Ancillary Service Market (ASM) design is for Regulation Reserve, Spinning Reserve, and Supplemental Reserves. As with the energy market, the ASM is multi-settlement, clearing in the day-ahead, and deviations are settled in real-time. Offers may be submitted for any or all services, and they are cleared in priority with a co-optimized algorithm to achieve the least cost overall solution for energy and ancillary services. SPP is operating as a single BA, and it is assumed that SPP centrally deploys ancillary services directly to those purchasing the services.

SPP would function as a consolidated balancing area and changes to the Reserve Sharing Criteria may occur as a result. In the ASM, any entity may provide reserves to meet the obligation.

Regulation Reserve Service is the highest priority Ancillary Service behind only energy. The regulation requirement criteria must be established for the SPP Market area. The SPP ORWG or other appropriate group determines the total requirement and also determines if there is any need for consideration of zonal constraints when clearing a service. The final resources used in real time for regulation service is determined prior to the start of each hour and is centrally deployed by SPP as a single balancing authority. A capacity payment based on the offer and a make-whole guarantee (excluding “lost opportunity costs”) is made to participants providing Regulation Service. In addition, a “mileage” payment based on performance for movement of the resource is being considered.

Spinning Reserve Service is the next priority service. The SPP Reserve Sharing criteria would be used to determine the overall requirement for the SPP Market footprint. External RSG Market Participants continue to participate in the RSG program as they do today. The SPP ORWG or other appropriate group must determine if there are any zonal constraints to be considered when clearing the service. Spinning Reserves for any Reserve Sharing Event within the SPP Market Area are centrally deployed by SPP and are the next highest priority Ancillary Service.

Supplemental Reserve Service is the lowest priority service. The SPP Reserve Sharing criterion is used to determine the overall requirement for the SPP market footprint. External RSG Market Participants continue to participate in the RSG program as they do today. The SPP ORWG or other appropriate group determines if there are any zonal constraints to be considered when clearing the service. Supplemental Reserves for any Reserve Sharing event within the SPP market footprint is centrally deployed by SPP as necessary.

1.1.5 Transmission Rights

During times of congestion, LMP pricing will reflect congestion costs resulting in the collection of more revenues from loads than payments made to resources. The transmission rights structure determines how and when those excess charges will be distributed to transmission rights holders. Transmission Rights approaches in other markets have all been subject to significant discussion regarding conversion of existing physical Point-to-Point and Network Integrated Transmission Service (NITS) rights to some form of Financial Transmission Right (FTR), Congestion Revenue Right (CRR), or Auction Revenue Right. If there is a corresponding physical delivery of energy, the FTR on any congested path renders the holder financially neutral or indifferent to congestion. However, if there is no corresponding physical delivery of energy by the holder of the FTR, the FTR may create revenue or impose a charge to the holder. Any entity may hold an FTR on a path whether they are transacting business on that path or not.

As an alternative to FTRs, SPP is considering modifications to current reservation and scheduling rules to create a Transmission Service Right (TSR) that will facilitate additional bilateral trading. The modification centers on some bilateral transactions having TSR while allowing for bilateral transactions without rights as well. This perpetuates the need for participants to continue to reserve transmission service on the Open Access Same-time Information System (OASIS) to get a TSR and the need to have a scheduling mechanism that validates the existence of a firm transmission service reservation.

1.2 Study Scope

SPP issued a request for proposal to study the implementation costs and operational benefits of adding a Day-Ahead Market with Centralized Unit Commitment and Ancillary Services



Market. Ventyx was selected to perform the study and provide quantitative and qualitative analysis on the impact of these market design changes.

- **Base Case** - the current SPP EIS market without a consolidated Balancing Authority, the 2008 Q2 SPP Transmission Expansion Plan (STEP), and the 2008 Nebraska and GMOC Transmission Expansion Plans expanding from 2009 – 2016.
- **Change Case I** - a Day-Ahead Market with Unit Commitment. This case assessed adding only a multi-settlement energy market without an Ancillary Services Market from 2009 - 2016. Years 2014 – 2016 were extrapolated at the same rate the Change Case IIA changed from year to year.
- **Change Case IIA** - a Day-Ahead Market with Unit Commitment and an Ancillary Service Market. This “All Inclusive” case was assessed with start up costs beginning in 2009 and 2010 with the Market enhancements functional in 2011 and assessed through year 2016.
- **Change Case IIB** - a Day-Ahead Market with Unit Commitment in 2009, 2010 and “All Inclusive” market design for 2011-2016.
- **Change Case IIC** - an Ancillary Service Market 2009, 2010 and an “All Inclusive” market design for 2011-2016.
- **Change Case III** - an Ancillary Service Market Addition. This case assessed adding only the Co-optimized Ancillary Services Market for 2009 – 2016. Years 2014 – 2016 were extrapolated at the same rate the Base Case changed from year to year.
- **Change Case IV** - a Simplified Day-Ahead Market with Unit Commitment. This case assessed a simplified approach to a Day-Ahead Market with limited additional participation features. It would still maintain the Centralized Unit Commitment aspects described for the more robust Day-Ahead Market, but would not allow virtual bids and offers, dispatchable schedules, or up-to-congestion schedules. In addition, day-ahead settlement would not necessarily provide price certainty since schedules in place at the time of the Day-Ahead Market would still be subject to curtailment in real-time, which could expose all or part of the load to real-time pricing even if the load was equal to its Day-Ahead cleared amount.

At SPP’s request, Ventyx also analyzed the relative costs to implement FTR and TSR transmission rights systems, as well as possible effects of these systems on market participants. The results of this analysis are summarized in a separate document.

2 Methodology

2.1 Benefits Methodology

The Cost Benefit Study (CBS) performed by Ventyx evaluates the merits of proposed energy market enhancements. This cost/benefit study assesses market design changes described in the Proposed High Level Design for Southwest Power Pool Future Market Development (High Level Design) document developed by the SPP Market Working Group (MWG). The study measures the costs and benefits of moving from the base case to the change cases and sensitivities described in the Request for Proposals issued by SPP. These change cases include:

- Change Case I – Day-Ahead Market with Centralized Unit Commitment only (2009-2016)
- Change Case IIA – Day-Ahead Market with Unit Commitment and Co-optimized Ancillary Service Market (All Inclusive 2011-2016)
- Change Case IIB – Staged-in Day-Ahead Market with Unit Commitment (2009-2010) and Co-optimized Ancillary Service Market (2011-2016)
- Change Case IIC – Staged-in Ancillary Service Market (2009-2010) and Day-Ahead Market with Unit Commitment (2011-2016)
- Change Case III – Ancillary Service Market only (2009-2016)
- Change Case IV – Simplified Day-Ahead Market with Unit Commitment

This study provides the Market Participants of SPP with a detailed analysis of each case except Case IV that allows them to compare the relative costs and benefits of different approaches to market changes. Case IV is analyzed on a qualitative basis only. In considering such significant and complex market changes, Ventyx has designed and carried out a methodical and detailed study to capture the nuances of the various future market structures.

2.1.1 Model Benchmarking

Critical factors in performing the cost benefit analysis of market changes included an accurate representation of not only the future proposed operating rules, but also of the current baseline market operations. Ventyx, which has considerable experience in performing in-depth benchmarks of actual historical operations, performed a detailed benchmark for the LMP and production cost model to develop confidence that the model was reasonably representing the existing power market in the base case. This benchmarking process was focused on the key input data and output that would characterize the cases to be analyzed in the study. Based on the benchmark, model input data was tuned to reflect actual historical

conditions, but was not overly constrained so that operations could respond to the future market conditions and market design rules that will be evaluated in the study.

The benchmark is centered on the period from March 1, 2007 through February 29, 2008, which comprised the first twelve months of operation of the SPP EIS market. The benchmark model included the 2007 SPP market participants, Nebraska companies, GMOC and neighboring markets. For the 2007 SPP market participants, data models were constructed to replicate operations of the SPP EIS market comprising ten balancing authorities. The Nebraska and GMOC companies were modeled as four balancing areas (NPPD, OPPD, LES and GMOC) with separate commitment and reserve operating requirements. The benchmark entails criteria achieving a match between reasonably modeled monthly average on-peak and off-peak energy prices and applicable historical data. Ventyx also benchmarked unit operations in the model using historical capacity factors of SPP generators. The following input data from the historical period were entered into the model to perform the benchmark analysis.

1. **Actual hourly load data** – Benchmarking to actual market conditions requires a good representation of the hourly load distribution throughout the market. Hourly load data for PJM, MISO, and SPP was obtained from data filings and requests made directly to the Independent System Operators (ISO). Load data for other areas in the footprint (non-MISO MRO areas, etc.) that were not available through filings were approximated by scaling the nominal load profiles of neighboring areas for which data is available (SPP, PJM and MISO areas) to provide reasonable consistency.
2. **Actual Monthly Average Fuel Costs** - Historical cash prices for natural gas at the Henry Hub were incorporated into the benchmark process.
3. **Operating reserves** – Balancing Authorities within MISO and SPP are responsible for maintaining their own operating reserves. This is accomplished by the BA adjusting its generator bid characteristics to block out capacity on those generators which the BA intends to use to carry its operating reserve. Separate spinning reserve requirements were added to the model for each Balancing Area based on the reserve sharing allocation process in place in 2007 for SPP, MISO, and MRO regions. PJM was also modeled based on reserve regions modeled by the PJM ISO during 2007.
4. **Generator actual random outages and transmission outages** - Outages and partial derations lasting more than 24 hours were included in the model.
5. **BA Economic Threshold Rates** - Economic commitment and dispatch threshold rates (\$/MWh) were modeled between the SPP Balancing Authorities, and between SPP and other markets to improve the simulation results correspondence to historical values. These economic thresholds are discussed more in section 2.1.2.
6. **Unit Dispatch Adjustment Factors** – For units that show significant deviation between model operations and historical dispatch levels, adjustment factors were developed to scale the bid costs of the units as needed to better align benchmark results.

Additional details related to the representation of SPP generators were reviewed with SPP staff and market participants to improve the accuracy of unit input data.

Comparisons of generation were performed for individual generators, generator category and market participant. Table 2-1 and Table 2-2 below illustrate the results of the benchmark simulation. Coal-fired, pumped storage hydro, and steam gas-fired generation were very close to the historical levels. As expected, peaking and other cycling generation varied more. CT operation was 16% high. The largest deviation occurred on combined cycle units, for which it is more difficult to model all operating conditions and cycling decisions. Additionally, a review of the difference between actual and simulated generation for some market participants are important since the study would evaluate market design impact at the market participant level as well as at the SPP level. Generation deviations by Market Participant varied from 7% lower than actual, to 29% higher. Larger deviations tend to occur with Market Participants which have more gas-fired steam units and other cycling units. The simulated generation in total for the SPP Market was 3% higher than actual operations. This difference represents a reduction in SPP net purchases from other markets in the benchmark simulation. The benchmark generation results were judged to be reasonable for the cost benefit study.

Average monthly on-peak and off-peak SPP sub-regional hub prices were reviewed also and deemed reasonable for the future look into the cost benefit of the various market designs.

Table 2-1 Generation Benchmark Comparison by Category (MWh)

Major Categories	Actual Generation	PROMOD IV Generation	Delta (%)
Coal	144,494,057	143,429,323	(1)
Combined Cycle	26,615,595	31,998,701	20
Combustion Turbine	3,937,201	4,557,548	16
Steam Gas	18,386,127	19,131,319	4
Oil-fired and Other	2,854,579	3,190,984	12
Pumped Storage	390,142	411,053	5
SPP Total	196,677,701	202,718,927	3

Table 2-2 Generation Benchmark Comparison by Market Participant

Market Participant	Actual Generation	PROMOD IV Generation	Deviation (%)
American Electric Power (formerly CSWS)	41,962,732	41,182,762	(2)
Arkansas Electric Cooperative Company	1,795,172	1,851,710	3
Empire District Electric	3,579,993	3,756,916	5
KCP&L Greater Missouri Operating Company	8,279,723	9,289,162	12
Grand River Dam Authority	6,961,510	7,388,326	6
Kansas City Board of Public Utilities	2,884,154	3,015,250	5
Kansas City Power & Light	20,437,311	21,407,834	5
Lincoln Electric System	3,340,817	3,375,408	1
Nebraska Public Power District	13,057,944	12,660,130	(3)
Oklahoma Gas & Electric Company	29,201,781	32,382,533	11
Oklahoma Municipal Power Authority	1,288,968	1,659,420	29
Omaha Public Power District	12,003,191	12,775,970	6
Sunflower Electric Power Corporation	2,957,545	2,736,305	(7)
Southwestern Public Service Company	25,908,120	25,937,926	0
Western Farmers Electric Cooperative	4,716,482	4,665,303	(1)
Mid-Kansas Electric Network	667,190	677,496	2
Westar Energy	31,293,963	32,646,356	4
Total	210,336,596	217,408,807	3%

2.1.2 Economic Threshold

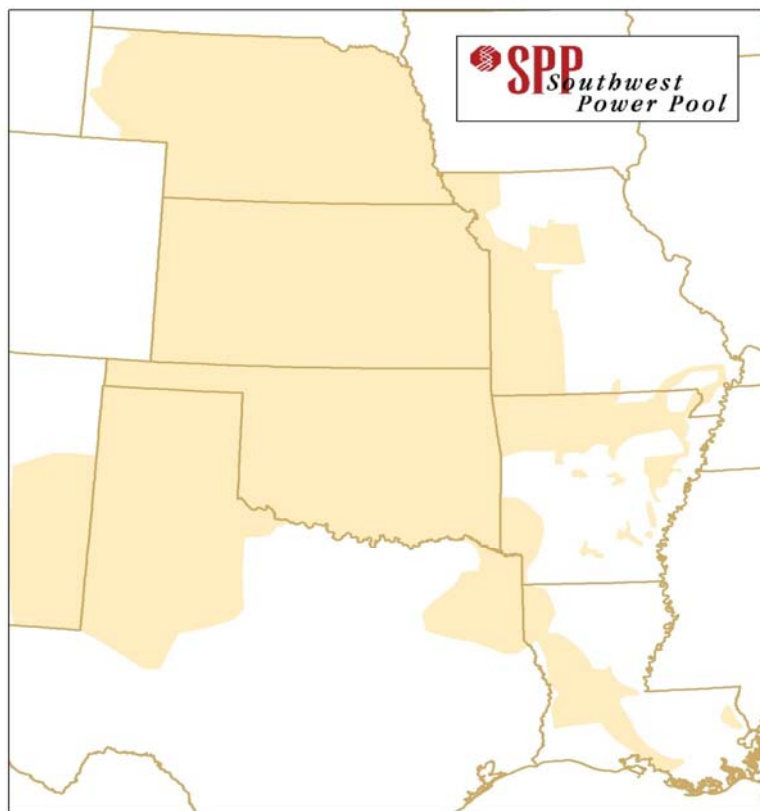
A key aspect of the benchmark effort was the development of an “economic threshold” representing a barrier to economic interchange between Balancing Areas in SPP. These economic thresholds represent the minimum price differential between two areas that must occur before interchange between the pools will be impeded. These thresholds typically include a component to represent any through-and-out transmission tariffs plus a “scheduling inefficiency” factor. For SPP Balancing Areas separate economic thresholds were developed for commitment and dispatch to capture the inefficiencies of current SPP EIS operations without a Centralized DA unit commitment process.

Following the benchmark to the historical market, the model was run for the full study horizon 2009 through 2016 to provide a base case for market operations. This base case represents the current SPP EIS market, the 2008 Q2 SPP Transmission Expansion Plan (STEP) projects, and the 2008 Nebraska and GMOC Transmission Expansion Plans. In this case, the transmission and resource topology for SPP include only those upgrades planned as part of the STEP. Economic threshold for commitment and unit dispatch adjustment factors were carried forward where applicable from the benchmarking run to impose consistency between past and future unit operation.

2.1.3 Development of Model Base Case

As part of the Base Case model of the current SPP EIS market out to 2016, some modeling issues were discussed and established including determination of which markets to include in the simulation (“study footprint”), development of a generation expansion plan for the entire study footprint, transmission grid expansion, incorporation of likely market trends, such as new wind penetration, demand response program penetration (“smart grid”), and joint market coordination. The SPP Footprint is shown in Figure 2-1.

Figure 2-1 SPP Footprint



The study footprint was extended to most of the Eastern Interconnect including SPP, PJM, MISO, Entergy, TVA, and non-MISO Market Participants of MRO. Decisions were made as to new wind penetration, joint coordination, and demand response modeling as described in section 3.

Ventyx developed a unit expansion plan based on economic and target reliability criteria. Ventyx’s proprietary MarketPower® software was used to develop forecasts of capacity value. Using a twelve-month look-ahead, MarketPower makes economic based decisions related to the addition of new units, the retiring or mothballing of existing units, and the repowering of mothballed units. Specifications for new unit additions (called prototypes) are user-defined and include descriptions of capital costs, economic life and rate of return.

The unit expansion plan developed with the base case was also used across all market design scenarios. This process did not result in the addition of any resources, beyond those included in the 2008 Q2 STEP, within the SPP Market footprint for term of the study.

Another key effort associated with the development of the study base case was the implementation of year by year transmission powerflow changes based on the 2008 STEP. Analyzing differences in transmission system operations requires a model such as PROMOD IV that captures the integration of transmission operations with generation unit commitment and dispatch. The PROMOD model used in this analysis provides a detailed representation of transmission and generation in the Eastern Interconnect including more than 40,000 transmission buses, 50,000 transmission lines, and 5,000 generating units. Using hourly load and generation inputs, PROMOD IV models a security-constrained, chronological unit commitment and hour-by-hour dispatch of generation. Each study year used a powerflow case provided by SPP with topology based on the STEP upgrade schedule. This approach required significant effort to map PROMOD IV load and generation for each year and to perform contingency analysis for all years to ensure that changes in the congestion patterns were captured. By using an extended study footprint, the model fully captured the dynamics of regional interchange based on available transmission capacity and the economics of regional power costs.

Fourteen balancing authorities (BAs) were modeled. Commitment was designated at the BA level, with economic dispatch of SPP resources. Security regions and operating directives as needed were modeled to consider commitment for system security and reliability. Spinning reserve requirements and regulation-up requirements were set at the BA level. Additionally, generators owned by IPPs and non-primary BA market participants were not allowed to contribute to the spinning reserve and regulation-up requirements, to better replicate EIS market operations.

2.1.4 Study Metrics

Costs and benefits of alternative market structures can be measured in various ways, including net system production costs, demand and supply costs, and the incidence of generation cost and revenues. Energy supply costs were measured and presented in several forms.

The following options were considered as measures of supply costs:

- Adjusted production costs, a standard measure of supply costs, is composed of generation variable costs adjusted by costs and revenues of energy bought from and sold to the market, with purchases priced at the entity's load LMP and sales priced at the entity's average generation LMP, and, if an Ancillary Services Market (ASM) is functional, including payments and revenues associated with the Ancillary Service products.

- Market value of energy used to meet customer requirements, an alternate measure of the cost of serving load, is calculated as the balancing area hourly demand multiplied by the load-weighted hourly LMPs for the balancing area.
- Generator utilization, costs and revenues, including both energy revenues and ancillary services spinning reserve revenues is another useful measure.

Ventyx and SPP agreed to use adjusted production cost to quantify the benefit of future market designs. At the SPP level, adjusted production cost in each hour is defined as variable generation costs less the market value of exports to entities outside SPP plus the market value of imports from entities outside SPP. Firm purchase power agreements and power sales (PPAs) were included as load adjustments for the time periods identified by the SPP Members.

Adjusted Production Cost

i = Hour

- If $\sum \text{Generation}_i > \text{Load}_i$ then

$$\text{APC}_i = \sum \text{Variable Generation Cost}_i - (\sum \text{Generation}_i - \text{Load}_i)(\text{Generation Weighted Hub Price}_i)$$

- If $\sum \text{Generation}_i < \text{Load}_i$ then

$$\text{APC}_i = \sum \text{Variable Generation Cost}_i + (\text{Load}_i - \sum \text{Generation}_i)(\text{Load Weighted Hub Price}_i)$$

Gross Benefit

- Gross Benefit = Base Case Annual Adjusted Production Cost – Change Case Annual Adjusted Production Cost

Net Benefit

- Net Benefit = Gross Benefit – Cost

For market participants, balancing authorities, and states, the formula for adjusted production cost involves net purchases and sales (as opposed to net imports or net exports); net purchases are still valued at the load-weighted hub price, and net sales at the generation-weighted hub price. In addition, at these levels (but not for SPP as a whole), and only for Change Cases II and III, adjusted production costs includes revenues from sales of ancillary services (subtracted) and costs associated with purchases of ancillary services (added).

Adjusted production costs were computed hourly and aggregated into annual costs for SPP Market total, and for several sub-segments of the SPP market. The gross benefits (or operational benefits) derived from a given market design would be the difference between annual adjusted production cost of the Base Case (EIS market) less the annual adjusted production cost of the Change Case for either SPP or a market segment. Ventyx and SPP recognize that this approach focuses on the benefit of the whole, acknowledging the implication that there may be both positive and negative benefits in various magnitudes, according to the location of the various pricing nodes. Ventyx also provided adjusted production cost results for each state, balancing area, and Market Participant in SPP, thus providing a view of the distribution of gross benefits across segments.

Firm purchase power agreements and power sales (PPAs) were included as load adjustments and have the effect of reducing market purchases and/or increasing market sales. The source and sink of each PPA was identified so that the PPA energy could be incorporated into the SPP (if either source or sink was outside SPP market), and all appropriate market segments. Since the firm PPAs' energy is constant in all Cases, there was not need to consider the associated cost or revenue as the costs would net to zero in the benefit calculations.

For determination of market design benefit for a state, nodes (buses) were identified by state location such that state's aggregate load could be calculated. A generator's output and Ancillary Service contribution were assigned to a state based on its location regardless of ownership. PPAs which cross a state line were included; PPAs totally within a state were not. Ancillary Service requirements of the market participants were divided among the states proportional to the market participants' responsibility for state load. For example, if 40% of a particular Market Participant's load was located in Kansas, then 40% of that Market Participant's AS requirement was allocated to Kansas.

For determination of market design benefit for a Market Participant, nodes (buses) were identified by the Member responsible for the demand at that node. A generator's energy output, variable costs, and Ancillary Service contribution were assigned to Members based on ownership. Output, variable costs, and AS contribution of a jointly-owned generator was divided to all owners based on fixed owner ratios. PPAs of each Market Participant were included. Ancillary Service requirements were provided for each market participant.

Load, generation, Ancillary Service requirements and contribution, and PPAs were treated similarly at the Balancing Authority level.

2.1.5 Modeling of Market Design Cases

In conducting this SPP RTO Cost Benefit analysis, Ventyx used its own PROMOD IV® nodal chronological production costing and power flow software model, as well as its MarketVision™ database, with study-appropriate enhancements, for the detailed market simulations. PROMOD IV incorporates accurate day-ahead scheduling, commitment and dispatch of all three market models (i.e. MISO, SPP and an SPP stand-alone market model),

in addition to accurate LMP calculations including both transmission congestion and marginal losses components, and future market developments such as an ancillary service spinning reserve market. The simulation procedure performed a detailed, security-constrained dispatch with nodal (bus-level) locational marginal prices and centralized, security-constrained dispatch. For the current EIS market, each Balancing Authority (BA) was modeled with local commitment criteria, BA-to-BA economic thresholds, and unit dispatch adjustment factors to capture self-commitment and current unit operations. Each SPP BA was required to carry its own spinning reserves based on their allocation of the SPP Reserve Sharing Group requirement plus an estimated regulation component of 1% of the load. Projected average losses were modeled in input load requirements, with no marginal loss components included in locational marginal prices. The real time EIS market dispatch was reflected in the PROMOD IV solution including BA purchases to serve load and sales of excess BA generation based on market opportunities. In modeling the future market designs, the representation of the SPP commitment, dispatch and reserve rules were changed to reflect different elements of each specific market design.

PROMOD IV is recognized in the industry for its flexibility and breadth of technical capability, incorporating extensive details in generating unit operating characteristics and constraints, 8760 hourly transmission constraints assessment, generation analysis, unit commitment/operating conditions, and market system operations. For over 25 years, energy firms have been using PROMOD IV for a variety of applications that include locational marginal price (LMP) forecasting, financial transmission right (FTR) valuation, environmental analysis, asset evaluations (generation and transmission), generating unit operating strategy evaluation, zonal and hub market price forecasting, transmission congestion analysis, generating unit option valuation, bid analysis, purchased power agreement evaluations, and resource mix assessment for companies with load obligations.

PROMOD IV provides valuable information on the dynamics of the marketplace through its ability to determine the effects of transmission congestion, fuel costs, generator availability, bidding behavior, and load growth on market prices. PROMOD IV performs an 8760-hour commitment and dispatch recognizing both generation and transmission impacts at the bus-bar (nodal) level. PROMOD IV forecasts hourly energy prices, unit generation, revenues and fuel consumption, bus-bar and zonal energy market prices, external market transactions, transmission flows and congestion prices. The heart of PROMOD IV is an hourly chronological dispatch algorithm that minimizes costs (or bids) while simultaneously adhering to a wide variety of operating constraints; including generating unit characteristics, transmission limits, fuel and environmental considerations, transactions, and customer demand.

2.1.5.1 Change Case I - Day-Ahead Market with Unit Commitment Additional Only

Ventyx developed a change case model to assess adding to the base case a multi-settlement energy market without an ancillary services market. This case features a Day-Ahead Market with Centralized Unit Commitment as well as the real time EIS market dispatch. This case was implemented by removing internal economic thresholds between SPP BAs, and

adjusting unit dispatch factors to be closer to a purely economic dispatch than in the base case data to create a single, centralized, commitment and dispatch market. These adjustments to the generator dispatch factors were implemented to recognize that generation owners would be more likely to participate in the open, competitive market of a centralized unit commitment than the current EIS market. However, some market inefficiencies would probably still continue due to imperfect market information and human behavior. In order to recognize this increased market participation but maintain a conservative modeling approach, generator dispatch factors were relaxed but not removed entirely. Spinning reserves and regulation-up reserves were still met at the BA level based on the same allocation of the SPP Reserve Sharing Group requirement to each balancing area plus the additional regulation component, as modeled in the EIS base case. As in the Base Case model, generators owned by IPPs and non-primary BA market participants were not allowed to contribute to the spinning reserve and regulation-up requirements, to better replicate separate BA AS operations. Economic thresholds between SPP and other markets were relaxed also to implement future increased coordination. Simulation runs were performed for each year beginning January 2009 through December 2013, making the necessary adjustments to the base case data for each corresponding year. Since total benefit comparison required all eight years of gross benefits, Change Case I adjusted production costs for the years 2014 – 2016 were extrapolated based on the change in adjusted production cost of the Change Case II from year to year. The DAM nodal market simulation provides transmission congestion mitigation and day-ahead commitment through Locational Marginal Price based dispatch.

2.1.5.2 Change Case IIA - Day-Ahead Market with Unit Commitment and Co-optimized Ancillary Service Market (All Inclusive) 2011-2016

Ventyx developed a change case model to assess an “all inclusive” multi-settlement energy market with an Ancillary Services Market. This case features a Day-Ahead Market with Centralized Unit Commitment and a fully Co-optimized Ancillary Services Market in addition to the real time EIS market. This case was implemented by:

- As in Change Case I, removing internal economic thresholds between SPP BAs, and adjusting unit dispatch adjustment factors from the base case creating a single, centralized commitment and dispatch market. Economic threshold rates between SPP and other markets were relaxed, again to the same levels as in Change Case I.
- The fourteen BAs’ spinning reserve and regulation-up requirements were aggregated into a single SPP spinning reserve requirement that could now be met with SPP generators located anywhere in the SPP system. That is, instead of needing to meet the apportioned spinning reserve requirement in each of the fourteen BAs (as in the Base Case and Change Case I), only one aggregate spinning reserve requirement had to be met. Additionally, generators owned by IPPs and other market participants which can physically provide spinning reserves were allowed to contribute to the Ancillary Service, under the assumption that the Ancillary Service Market would encourage broader participation than current rules.

Simulation runs were performed for each year beginning January 2011 through December 2016, making the necessary adjustments to the base case data for each corresponding year. The DAM nodal market simulation provides transmission congestion mitigation and next day commitment through Locational Marginal Price based dispatch.

Since AS payments and revenues balance at the SPP level, SPP benefits will not be affected by AS prices. For the adjusted production cost metric of a market segment, both generator energy output and contribution to the supply of ancillary services were incorporated. Since SPP has no history with an Ancillary Services Market, benchmarking could not be performed for AS prices. Additionally, AS prices will depend on market rules and participation. As such, an AS price of \$15/MWh for SPP was assumed. The difference between the market segments' ancillary service requirement and its AS supply was priced at this assumed AS price. To provide a better understanding of the impact of AS pricing on market segment benefits, benefits for each State in 2012 were also developed under two sensitivities – a low AS price (\$5/MWh) and a high AS price (\$25/MWh). It is important to note that only the AS prices were changed in the sensitivity tests; commitment and dispatch were not affected so the distribution of AS provided across generators remained the same.

2.1.5.3 Change Case IIB - Staged Implementation, Day-Ahead Market with Unit Commitment 2009-2010 and All Inclusive Market 2011-2016

Recognizing the implementation of market design and rules changes require advance planning and execution of processes and procedures, this market design option involves a phased-in approach to the implementation of an “all inclusive” multi-settlement energy market with a Co-optimized Ancillary Services Market. The market design envisions an early implementation of a Day-Ahead Market with unit commitment for two years, followed by an “all inclusive” multi-settlement energy market with a Co-optimized Ancillary Services Market. The Day-Ahead Market with unit commitment would be operational for 2009 and 2010, switching to the “all inclusive” multi-settlement energy/AS market starting in 2011 and assessed through 2016. Thus, adjusted production costs for all segments and for SPP from Change Case I for the years 2009 and 2010 were combined with the adjusted production costs for all segments and for SPP from Change Case II for the years 2011 through 2016.

2.1.5.4 Change Case IIC – Staged Implementation, Ancillary Services Market 2009-2010 with All Inclusive Market 2011-2016

Again, recognizing the implementation of market design and rules changes require advance planning and execution of processes and procedures, this market design option involves a phased-in approach to the implementation of an “all inclusive” multi-settlement energy market with a Co-optimized Ancillary Services Market. However, this market design envisions an early implementation of an Ancillary Services Market for two years, followed by an “all inclusive” multi-settlement energy market with a Co-optimized Ancillary Services Market. The Ancillary Services Market would be developed for 2009 and 2010, replaced by the “all inclusive” multi-settlement energy/AS market starting in 2011 and assessed through

2016. Thus, adjusted production costs for all segments and for SPP from Change Case III for the years 2009 and 2010 were combined with the adjusted production costs for all segments and for SPP from Change Case II for the years 2011 through 2016.

2.1.5.5 Change Case III – Ancillary Services Market Only

Ventyx developed a change case model to assess adding an Ancillary Services Market only without a Day-Ahead Market and centralized unit commitment. This case features an ancillary services market added to the current real time EIS market dispatch. This case was implemented by creating a single ancillary services requirement that can be met by generation located anywhere in the SPP system, and all generators which can supply spinning reserve were allowed regardless of owner. Simulation runs were performed for each year beginning January 2009 through December 2013, making the necessary adjustments to the base case data for each corresponding year. In order to have a comparable set of benefits for evaluation over all years, adjusted production costs were extrapolated for the years 2014 – 2016 based on the APC change of the base case from year to year.

2.1.5.6 Change Case IV – Simplified Day-Ahead Market with Unit Commitment

Change Case IV represents based on a simplified approach to a Day-Ahead Market with limited additional features. This market design is very close in structure to the current EIS market with the addition of the centralized unit commitment aspects for a more robust DAM, but would not allow virtual bids and offers, dispatchable schedules, or up to congestion schedules. This approach requires transmission service reservations and evaluation of AFC, including internal non-firm transactions. Scheduled amounts would continue to provide both the energy cost hedge and the congestion hedge, and curtailment would affect both components. This approach allows non-firm reservations, assuming they remain in place, to be a congestion hedge. Simultaneous feasibility would be assessed, including non-firm schedules, and curtailments performed on a priority basis the same as it occurs today. Schedules, firm and non-firm, may be curtailed from the DA levels in order to achieve RT feasibility, even if feasible in the DA clearing process. The resulting deviation in schedule between DA and RT would expose the source and sink to real time LMPs for Deviation. In this design, AFC/ATC would still be required to be assessed on all reservations requests, even for transactions wholly within the market footprint.

Since there are many unknown factors in both the specific market design, implementation, and level of participation in the type of market envisioned by Change Case IV, Ventyx, with SPP's approval, approached Change Case IV by means of a qualitative discussion of the implications and considerations associated with this market design. However, no explicit modeling or quantitative analysis of Change Case IV market was performed.

2.2 Cost Development Methodology

The primary objective of the cost development effort was to estimate the expenses associated with implementing and operating the different market design changes. The cost estimates were developed from two perspectives – from that of SPP and from that of its Market Participants. Typical cost components associated with changes to the design and operations of a market include organizational (staffing) increases, hardware and software system additions and upgrades, as well as other additional infrastructure for supporting increased requirements for market operations, customer services, training, planning, and documentation, legal and regulatory services. Note that these costs are different from the production cost estimates developed from the market modeling exercise.

2.2.1 SPP Cost Development Methodology

The approach for estimating SPP's costs to implement and operate the different market design cases was to integrate SPP departments' cost forecasts with cost data from other ISOs. The following SPP functional groups were identified to be included in the initial information gathering sessions:

- Operations (including market operations, tariff administration, scheduling, reliability coordination, operations engineering)
- Market Monitor
- Settlement
- Transmission Planning
- IT
- Reliability and Compliance
- Regulatory and Legal
- Project Management
- Training

Questionnaires were completed by selected Market Participant functional groups. They were asked to describe their group's current roles and responsibilities and any potential impact of each market change case on their group's capital and operating expenses. They were also asked to comment on their forecasted plans for changes in their group not including any changes to the market design. Starting from SPP's current forecasted capital and operating budget, the information from the different departments was considered in applying scaling factors to estimate budget requirements for each market change case.

Information from the different functional groups was also useful in framing the questions and discussions with other ISOs. Questionnaires similar to the ones developed for SPP, were developed for the different ISOs in order to gather information on their experiences with implementing design changes in their own markets. Responses to these questionnaires were gathered and documented through face-to-face interviews and conference calls with

representatives of various functional groups within the ISOs. The objectives for these meetings with the ISOs were:

- To understand organization structure and roles and responsibilities.
- To identify any major differences between SPP's functional groups' structure and responsibilities and those of other ISOs.
- To understand how past market changes impacted functional groups in terms of staffing, processes, systems and changes in responsibilities.
- To gather lessons learned and identify any potential challenges.
- To gather additional insights into market design issues.

Cost and budget data from several ISOs were also obtained either through ISO and PUC websites or by requesting the documents from the ISO's customer service department.

This cost information, together with findings from meetings with ISOs, was presented back to the SPP functional groups. The different groups were asked to take the ISO data into consideration in estimating capital and operating costs for their departments as a result of the different market change cases.

2.2.2 Cost Estimates for SPP

The cost analysis incorporates the annual staff, software, hardware and training needed to successfully transition to the new market. The cost analysis also assumes that staffing remains constant after the second full year of operation, e.g., for Change Cases I and III, staffing is the same in all years 2010 – 2016, and for Change Case IIA, staffing is the same in all years 2012 – 2016. Software costs were obtained through discussions with several vendors and include annual maintenance expense.

2.2.3 Cost Estimates for SPP Market Participants

Just as SPP is expected to incur additional expenses due to the changes in the market design, each SPP Market Participant is also expected to implement changes in its staffing levels as well as software and hardware systems. SPP market participants vary in terms of size (as measured by generation capacity and load served) and level of sophistication with regard to market systems and processes. For example, some Market Participants already participate in other markets with features similar to what SPP is considering, e.g., PJM's Day-Ahead Market. To remove inconsistencies in assumptions and forecasting across individual Market Participants, categories were defined for "Small" and "Large" participants and for "Simple" and "Complex" participants. A representative range of costs was developed for each Market Participant category. The general definitions underlying these categories characteristics were

- Small Market Participant is defined as less than 1000 MW.
- Simple Market Participant is defined as having only hydro and/or nuclear generation with straightforward PPA; Complex Market Participant is defined as having coal, gas, and/or wind generation with compound PPA, essentially anything mid-merit (i.e., a unit that does not run all hours it is available, or at full capacity all hours that it does run).

Just as with ISO interviews, questionnaires were developed and addressed to the different market participant functional groups. The following functional groups were identified:

- Trading Operations
- Risk Controls
- Settlement
- IT
- Regulatory and Legal
- Project Management
- Training

The questionnaires were followed up with conference calls in order to gather and document Market Participants' responses. The different change cases were explained to market participants and they were asked to provide their views on the potential impact of each market change case on their functional groups' responsibilities and expenses. The information gathered from Market Participants at opposite ends of the "size" spectrum was then used to estimate a potential range of costs for Market Participants' participation in the market change cases.

The estimated costs required for participation in the future market design scenarios were based on the need for systems infrastructure and staffing that varied based on the size, mix, and complexity of participant's operations including generation assets and Power Purchase Agreements (PPA). The following infrastructure systems formed the basis for future design market participation:

- (AGC) – Automatic Generation Control (AGC) for remote dispatch
- Bid Strategy – Short term load and System Marginal Price (SMP) forecasts to support bidding strategy
- Unit Commitment – Unit commitment based on optimization algorithms
- RTO Communications – Market communications with RTO
- Settlement – Compare downloaded RTO settlement statements against statements using market charge components with participant data
- FTR/TSR Analysis – Financial Transmission Rights/Transmission Service Rights analysis

The following table shows assumptions for required infrastructure systems across the study scenarios.

Table 2-3 MP Systems Infrastructure

MP Systems Infrastructure	Change Case			
	I	II	III	IV
AGC	X	X	X	X
Unit Commitment	X	X		X
Bid Strategy	X	X	X	X
ISO Communications	X	X	X	X
Settlement	X	X	X	X
FTR/TSR Analysis	X	X		

3 Data Assumptions

Producing quality strategic and operational economic analysis requires comprehensive, state-of-the-art software models, and high-quality industry data. Ventyx has developed its own MarketVision® Market Data containing detailed industry data that can be used independently for custom analysis or incorporated into studies using the Ventyx PowerBase™ suite of planning software - MarketPower®, Strategist® and PROMOD IV®. The quantitative economic benefit analysis combined the Ventyx MarketVision database and SPP specific data, along with customized modeling parameters developed during and for this study, as input into the Ventyx simulation software PROMOD IV and MarketPower. This section describes the input data assumptions for the simulation software. Unless directly noted, the data assumptions are those of Ventyx. MarketVision Market Data contains United States and Canadian electric utility data including:

- Existing and planned generating unit operational characteristics such as capacity, heat rate curves, O&M costs, primary and secondary fuels, emissions rates, maintenance requirements, outage rates and durations, startup costs, and ramp rates
- Forecasted monthly regional fuel and emissions allowance prices
- Hourly demand shapes with forecasted peak and energy, and interruptible load capacity
- Regional zonal transmission constraints and tariffs
- Generator and area bus mappings
- Event files which include monitored branches, DC ties, and NERC flowgates for interfaces and contingencies.
- Generator and area bus mappings
- Monitored branches, DC ties, and NERC flowgates for interfaces and contingencies

Full power flow transmission data was utilized for the Eastern Interconnect (MMWG cases³). This data includes:

- Data for buses, transmission lines, transformers, real bus load, real shunt admittance, and phase angle regulators [based on the NERC Multi-regional Modeling Working Group (MMWG) transmission cases for reliability and stability studies]

³ MMWG stands for the NERC Multiregional Modeling Working Group, which is responsible for assembling power flow and dynamic models for the Eastern Interconnection for reliability studies and stability studies.

3.1 Generating Units

The model requires significant detailed data about existing fossil fuel-fired units, hydro-electric generation and potential new generating units.

3.1.1 Existing Fossil Units

The majority of the generating unit information in the database is derived using data from the Energy Impact Assessment (EIA) 906 forms and the FERC Form 1. The generator capacity information required to estimate capacity factors and fixed costs are derived from EIA 860 existing and planned generator data, NERC ES&D 411, EIA 906, as well as original research conducted by Ventyx, SPP and CBTF. Below is a brief description of each data source. Additionally, the SPP Market Participants reviewed the Ventyx generator data assumptions. The Market Participants provided more precise generator characteristics to improve the analysis. This non-public Market Participant-specific data is confidential and is not included in any table or any part of this document. SPP also provided information regarding jointly-owned generators, which was incorporated into the analysis.

- **EIA FORM 906** - The basis for our monthly plant generation and consumption is the EIA form 906, a collection of information from all regulated and unregulated electric power plants and combined heat and power (CHP) facilities in the United States. The EIA form 906 is provided in annual and monthly versions. The primary components of the 906 form are electric power generation, fuel consumption, fuel heat content, fossil fuel stocks, and thermal output (non-electric) at combined heat and power plants. In estimating O&M costs we use the generation data from this form. The monthly Form EIA-906 is a sample of electric power plants and combined heat and power facilities that report the same information found on the annual report. Electric power plants and combined heat and power facilities that are not selected to respond monthly must file annually on this form. The requirements for reporting this form changed recently and now only power plants with generating capacity of over 50 megawatts (MW) are required to file if selected to report on a monthly basis. A random sample of plants under 50MW is also selected to ensure statistical significance. The data is continually proofed against other sources of information to check for errors. The most common error in this data occurs when a respondent mislabels their units of generation (in megawatts instead of kilowatts or vice versa).
- **FERC FORM 1** - The FERC Form 1 is an annual collection of operational and financial information reported by utilities and entities that are required to report to the FERC. According to the FERC, those entities that are required to report must have in each of the three previous calendar years, sales or transmission service that exceeds one of the following:
 - One million megawatt hours of total annual sales
 - 100 megawatt hours of annual sales for resale
 - 500 megawatt hours of annual power exchanges delivered

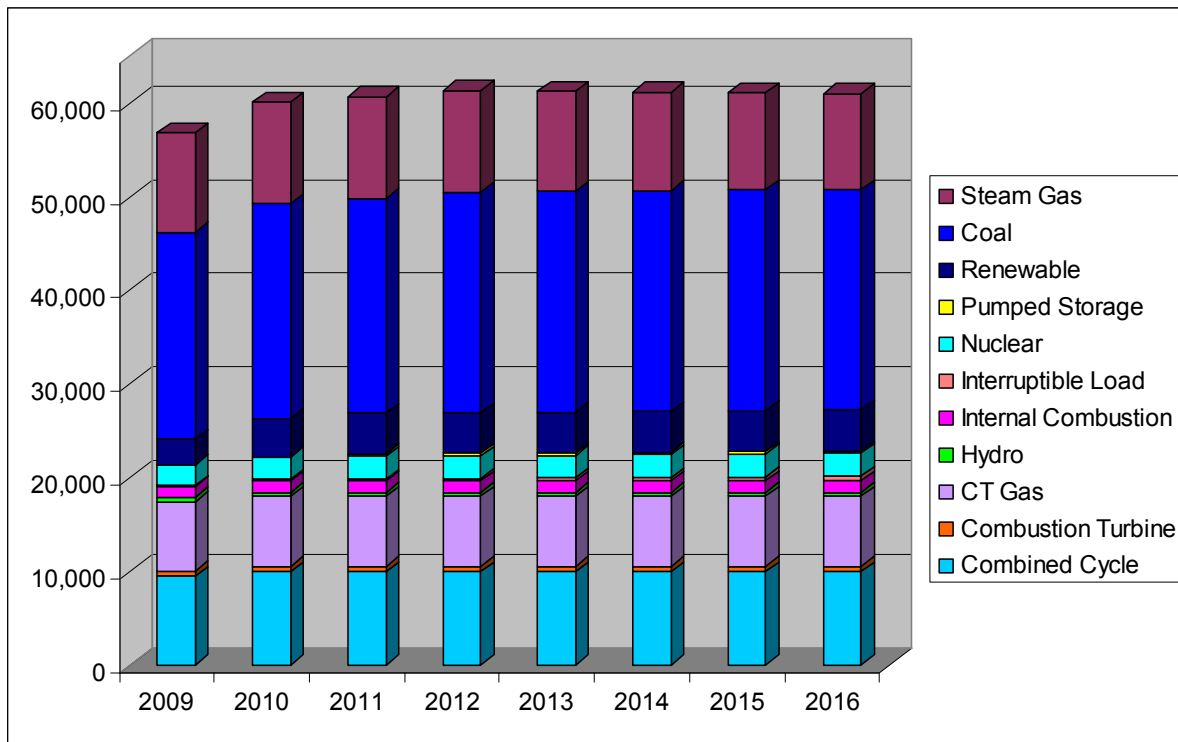
- 500 megawatt hours of annual wheeling for others (deliveries plus losses)

The FERC Form 1 data is downloaded into our database in ‘raw’ form, but proofed for outliers and inconsistencies. The form information used to develop O&M cost estimates are reported on pages 402-410 on the Form 1, commonly referred to as the generating plant or plant cost section. This section details the yearly physical and the financial operation and generation of the plants owned/operated by the reporting company. Once the data is compiled into our database it is proofed again to correct for reporting errors not captured by the FERC. For the portions of the plant that are owned by entities not required to report to Form 1, we have created our own cost records for these entities according to the portion of the plant that is owned by the missing owner and the total costs/capacity/generation of the plant.

- **EIA FORM 860** - The EIA form 860 is an annual report comprised of existing and planned electric generating plants and their associated units for the United States. The secondary source for generating unit capacity is the NERC form 411.

Figure 3-1 summarizes the changes in maximum capacity of generating units in SPP. The figure illustrates the importance of coal-fired steam generation in SPP, as more than half of the capacity in the region falls in this category. Renewable resources and nuclear together account for another quarter of the capacity. Gas-fired combined cycle and simple cycle combustion turbines, hydro, internal combustion, and interruptible loads together constitute less than one-quarter of the capacity in the region.

Figure 3-1 SPP Installed Capacity by Type (MW)



3.1.2 Monthly Hydro Energy

The monthly hydro energies for the new SPP entrants (i.e., the Nebraska utilities and GMOC) were taken from the Ventyx MarketVision database, representing monthly net energy production for 2006 for all U.S. hydro plants. This data is derived from EIA 920 data. The other SPP members that own hydro facilities supplied historical average energy production to be utilized for each forward year in the study. SPP supplied 2007 actual monthly energy output for its hydroelectric facilities for the benchmark case. Table 3-1 displays the average monthly energy produced at each of the fixed energy hydro facilities in SPP.

Table 3-1 SPP Hydro Units Monthly Energy (GWh)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Columbus (NE)	4.34	9.62	14.34	14.34	11.38	12.21	8.84	12.22	10.34	15.98	13.59	2.06
Ellis (AR)	11.00	9.92	10.14	10.49	11.78	12.14	12.48	12.52	8.86	8.95	7.45	11.75
Jeffrey	3.23	3.13	4.40	4.48	4.85	7.92	12.39	7.98	2.29	2.77	2.59	2.86
Johnson 1	2.59	2.59	3.83	3.89	2.91	4.78	5.62	2.76	0.18	2.03	1.79	2.26
Johnson 2	3.26	3.26	4.84	4.89	3.57	5.80	6.34	3.03	0.14	2.21	2.22	2.82
Kaw Hydro	6.96	10.87	13.01	10.78	16.68	17.18	12.54	6.71	4.04	3.98	2.91	2.54
Kerr - GRDA	19.46	29.56	17.15	28.98	52.41	44.03	40.47	33.94	14.29	5.67	0.97	13.75
Kingsley	0.82	-	-	0.92	0.90	1.48	6.97	1.72	0.36	-	-	0.95
Monroe (NE)	0.96	1.96	2.17	2.10	2.02	2.10	2.12	2.17	1.57	2.17	2.10	0.48
Narrows (AR)	4.50	3.30	4.36	3.89	3.73	2.77	2.92	2.12	1.50	1.45	2.58	4.70
North Platte	-	-	-	-	1.54	4.68	13.16	8.52	-	-	-	-
Ozark Beach	5.82	7.29	4.98	4.75	5.77	8.33	6.31	7.73	4.09	2.49	1.47	4.40
Pensacola	35.05	62.99	39.55	65.18	88.50	82.51	76.58	63.08	31.29	11.56	3.79	25.14

3.1.3 New Entrants Generator Additions

Ventyx tracks the status of all proposed generation projects across North America. The NERC database includes those projects identified as being under construction or completed, plus additional planned generators that Ventyx considered to be highly likely based on their permitting status or on particular regulatory issues. Appendix F lists new generation in SPP scheduled to come on-line after 2008. During the study period, the following capacity was added to each category:

- CT – 332 MW
- CC – 529 MW
- Coal – 2,231 MW
- Internal Combustion – 76 MW

3.1.4 Renewable Build-out, Reliability and Economic Entry Resource Expansion

The Ventyx MarketPower regional capacity expansion software was utilized in this study to augment this generation expansion plan out to 2016. The projected SPP Reserve Margins from existing resources identified in section 3.1.1 did not fall below a level deemed necessary to include additional speculative resources within the Market area for this study. Therefore the additions as a result of the Ventyx expansion plan are restricted to areas outside of the SPP Market. Appendix F shows a list of generators added to each market to maintain target balance of load and generation. During the study period, the following speculative capacity was added to each market area:

- MISO – 3,680 MW
- MRO – 1,030 MW
- PJM – 920 MW

3.1.5 Wind Plant Modeling

All cases utilize the approved wind generation for interconnection that has not been suspended. This amounts to 4,211 MW of generation constructed prior to and during the study period of 2009 - 2011. This capacity generated energy equal to seven percent of SPP's 2011 load forecast for energy. The 2011 wind levels were maintained for the remaining years of the study due to concerns of deliverability without significant transmission expansion. Although there are significant numbers of wind projects in the Generation Interconnection Queue (GIQ), those that do not have Generation Interconnect Agreements in place would be speculative and require the CBTF to develop corresponding transmission expansion to incorporate them into the study. The CBTF and the MWG agreed that this study is not to assess the impact of wind penetration but to determine the benefits of moving to future phases of the market. The wind penetration will affect prices and congestion to a degree as well as regulation needs; however, by maintaining the same wind profiles for both the Base Cases and the Change Cases each year, the impact of wind to assessing the operational benefits of moving to the Centralized Unit Commitment is minimal. The levels of wind in the cases are reasonable for the level of transmission expansion included in the models and represent an increase in penetration from current levels.

For recently constructed and/or future wind plants that do not have an operating history, we assign default monthly capacity factor assumptions based on location. The default capacity factors are based on 2003-2006 weighted average capacity factors of all Wind Plants in each Wind Zone with on-line dates between 1/1/2001 and 1/1/2006 (prior to 2001 most wind farms are based on less productive wind technology than new projects).

SPP provided generic hourly wind patterns (i.e. a daily MW wind schedules for each month). These hourly wind patterns do not contain a volatility component and thus were never shut completely off or running at 100%. To determine the hourly schedule of an individual wind facility, this hourly wind schedule was adjusted using the wind plant's maximum capacity

and monthly capacity factor. In a few cases, the SPP Market Participant supplied adjustments to the hourly profiles for specific resources to reflect a higher or lower capacity factor based on historical wind information.

Many of the future wind farms were placed into a separate Member for independent wind development, “Wind IPPs”. The purpose was to avoid perturbing the impact of the market structure cost benefit evaluation for current Members with the uncertainty of the wind development. Appendix G shows the SPP Wind Resource Additions.

3.2 Fuel Price Forecasts

Ventyx has a fuel price forecasting group which develops both short-term and long-term price forecasts for natural gas, heavy and light oil, coal and uranium. This forecasting group incorporates economic theory of supply and demand and other market factors into a fundamental forecasting model. They consider future demand requirements across the world and in North America. Additionally, future resources are considered in the context of developing technology and sources including LNG and oil shale both in North American and emerging global supply.

3.2.1 Coal Price Forecast

The Ventyx coal price forecast is derived from a proprietary modeling methodology that, for each coal-fired power-plant and boiler, finds the set of coals and transportation modes which most efficiently: satisfy electricity demand; meet requirements for BTU, Ash, SO₂, etc.; use existing long-term contract coal first; use spot coal as needed (to meet above requirements); take into account transport/trans-loader capacities; and internalize the cost of coal, transportation, and emissions allowance for SO₂, NO_x, and Hg.

Coal price forecasting includes fundamental North American coal supply and demand as well as global supply effects of imports. The prices are historical through March 2008. Subsequent prices are forecasted annually through 2016.

Coal generation provides the largest amount of generation during the study years. The annual average coal prices for the member companies ranges from \$1.42/MMBtu in 2009 up to \$1.65/MMBtu in 2016. The average annual increases in coal prices are approximately 2.2%. Individual site forecasts range price from \$0.99/MMBtu to \$2.31/MMBtu in 2009 and increase to \$1.19/MMBtu and \$2.41/MMBtu respectively in 2016.

3.2.2 Natural Gas Price Forecast

The Ventyx North American natural gas price forecast is comprised of short-term market prices and a long-term price forecast. Ventyx utilizes the near-term NYMEX prices into their forecast of the fundamental commodity price at Henry Hub.

Ventyx has its own gas price forecasting group devoted exclusively to the development of long-term price forecasts for natural gas based on fundamental modeling of North American gas supply and demand, as well as emerging global supply effects from growing LNG markets and international competition. This forecasting group incorporates economic theory of supply and demand and other market factors into a fundamental forecasting model. They consider future demand requirements across the world and in North America. Additionally, future resources are considered in the context of developing technology and sources including LNG and oil shale both in North American and emerging global supply.

The long-term natural gas supply forecast is developed using the GPCM® Natural Gas Market Forecasting System by RBAC, Inc. Ventyx develops a forecast of natural gas demand by state and by sector, i.e. residential, commercial, industrial, and electric. Electric generator demand is based on the Ventyx Reference Case®.

Currently, LNG is seen as a price taker (i.e. not marginal) and thus LNG cannot flood the market. Gas prices are forecasted to decline in 2013 due to increases in unconventional gas production including shale. Then gas prices will increase sharply in 2016 due to a high volume of electric sector usage from new gas-fired generators. Ventyx does not foresee increased gas production from Alaska until the 2018 – 2020 timeframe. Figures 3-2 and 3-3 display the forecast of natural gas prices.

Figure 3-2 Annual Average Henry Hub Natural Gas Price Forecast (\$/MMBtu)

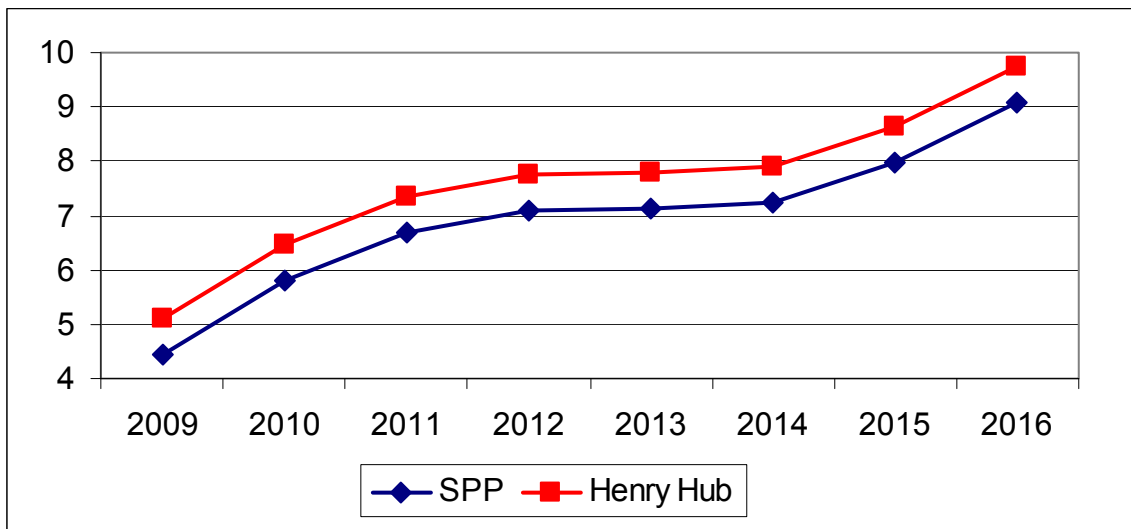
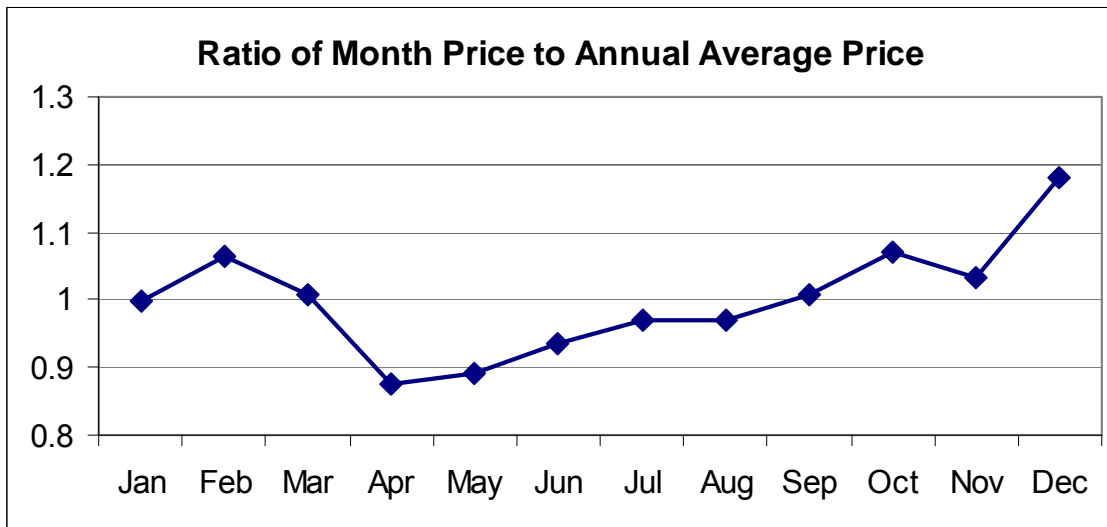


Figure 3-3 SPP Natural Gas Prices - Monthly Price Pattern

3.2.3 Oil Price Forecast

Ventyx utilizes a proprietary fundamental world oil forecasting model. The model forecasts: reserves, deliverability, supply cost, supply cushion, technology/reserve appreciation, and regional demand. The model tracks supply, production, reserves, and costs at twenty-four major oil producing countries/regions that are reviewed by Energy Velocity staff including a PhD Geologist. The model incorporates OPEC supply cartel behavior. Demand is forecast using GDP, prices, and other macro-drivers.

Full-cycle incremental production cost is modeled for twenty-four worldwide production regions. Separate treatment for OPEC and Non-OPEC production is explicitly modeled to account for cartel supply withholding that increases prices above competitive levels. World demand is disaggregated into regional demand.

Heavy and light oil prices for all regions were updated as of February 2, 2009. For this study, the heavy and light oil prices (#6 oil and #2 oil respectively) were adjusted monthly to be consistent with the study's assumptions regarding natural gas prices.

3.2.4 Uranium Price Forecast

The annual yellowcake spot market and long-term contract prices were evaluated separately, and a weighted-average price was calculated. In the Ventyx Advisors' Fuels team analysis, a seven-year peak price plateau for Uranium appears between 2009 and 2016 at approximately \$1.0/MMBtu, with the two highest peaks in 2011 and 2013 at \$1.15 and \$1.17 /MMBtu, respectively. This broad price plateau is the result of offset yellowcake price components that involve spot prices (2009), contract prices (2013) and the percentage of spot contracts in the weighted-average price (2011-2012). During this price plateau period, the weighted-average price of yellowcake is the greatest single price component in the fuel cycle. The second most

significant component, the enrichment cost (SWU), is approximately 1.5 times greater than the yellowcake price. After 2015, incremental mine production steadily reduces the cost for spot yellowcake and therefore the term contract price.

3.2.5 Emission Allowance Price Forecast

Emission allowance price forecasts are developed using Energy Velocity's Emissions Forecast Model (EFM). This model projects annual emissions costs for SO₂ and NO_x emissions. The EFM is an economic model that acts as a system planner to achieve the lowest system-wide cost of complying with emission regulations. Inputs to EFM include individual generator characteristics and forecast generation, multiple generator classifications, emissions caps by year and/or season as applicable, pollution control equipment options (FGD, SCR, ACI), pollution control equipment costs and efficiencies, rate base cost recovery for some installations, and starting levels of banked allowances. Outputs from EFM are emission costs by year (\$/ton), forecast emissions (tons/year, lbs/year), and forecast installations (FGD, SCR, ACI).

SPP Cost Benefit Task Force (CBTF) supplied a forecast for CO₂ and mercury (Hg) prices. The mercury prices were back-calculated from the average Hg emissions rate and average heat rate of SPP generators that emit mercury, such that the average adder to a generator's dispatch rate for Hg would be \$0.5/MWh.

Table 3-2 summarizes the forecasts of emission allowance prices. Although the price in dollars per ton for CO₂ is the lowest of any of the pollutant allowances, the assumption about the CO₂ allowance price has the largest impact on the study results, because the tons emitted per MWh generated is much higher for CO₂ than any other pollutant. In particular, coal plants, which comprise more than half of the existing capacity in the SPP, emit nearly one ton of CO₂ per MWh generated, so a \$10/ton allowance price (or tax) increases the variable cost of a coal generator by nearly \$10 per MWh. The table shows that the CO₂ price is assumed to be zero through 2012, starts at \$10/ton in 2013, and increases \$1/ton per year after that.

Table 3-2 Emission Allowance Prices (\$/short-ton)

Pollutant	2009	2010	2011	2012	2013	2014	2015	2016
CAIR Annual NO _x	1,377	1,322	1,248	1,219	1,207	1,200	1,156	1,134
CAIR Seasonal NO _x *	580	743	952	1,219	1,207	1,200	1,156	1,134
CAIR SO ₂	-	473	467	460	442	433	416	400
CO ₂	-	-	-	-	10	11	12	13
Mercury (Hg)	-	-	-	24,621,753	24,621,753	24,621,753	24,621,753	24,621,753
NO _x	1,097	1,170	1,244	1,244	1,244	1,244	1,196	1,172
SIP NO _x	-	-	-	-	-	-	-	-
SO ₂	480	473	467	460	442	433	416	400

*CAIR Seasonal NO_x rates apply only May - September months.

3.3 Load Forecasts

The model requires forecasts of loads at each load zone for each of the hours in the study period. These forecasts were developed by combining historical hourly load shape data with forecasts of peak and energy.

3.3.1 Historical Hourly Loads

The database contains a synthesized hourly 8760 load shape for each area based on several years of historical hourly load data. The purpose of the synthesized load patterns is to incorporate diverse weather patterns over time. Much of this historical data was filed by utilities under the FERC 714 filing process beginning in July 2007. Also, additional hourly load data was obtained from several ISO websites or was provided directly by utilities. Hourly load data was compared to the FERC 714 load forecasts and to historical peak/energy data reported by the utilities. At times, errors and omissions in the 2006 load data were discovered. To resolve these issues, Ventyx analysts contacted a wide variety of organizations. The synthesized hourly load shapes are based on 2001 – 2006 historical actual loads by company.

In addition, to make it possible to simulate historical loads, the 2006 historical peak/energy values for Power Customers (Utilities and/or Zonal Loads) are included in the database. These values were often calculated directly from the hourly load data, but other sources were used where the load shape is only a “proxy” for a given Power Customer.

3.3.2 Peak Demand and Energy Forecasts

Load forecasts for all SPP power customers are based on the SPP 2007 EIA-411. West Plains Energy Kansas is reflected as becoming the Kansas Electric Network and a part of the Sunflower Electric control area.

Utility/Zonal load forecasts for the various Regions/Sub-regions of the NERC database are updated periodically (once or twice per year) depending on the availability of publicly available forecasts. The database reflects the most recent 2007 load forecasts that were not already captured in previous releases and that were available prior to the start of the Fall 2007 Reference Case process. Most of the associated 10-year load forecasts that are part of the 2006 FERC 714 filings were produced by individual utilities in the March-June 2007 timeframe. So, the “2006” FERC 714 load forecasts were the most recent available as of September 2007. Most of the publicly filed load forecasts are for 10-years only; although, a few are for more.

Peak Demand and Energy forecasts for utilities in SPP were updated based on the SPP 2007 EIA-411 report. Ventyx worked with several utilities to update the load forecasts to be consistent with historical loads and growth trends.

West Plains Energy Kansas was changed to Mid-Kansas Electric Network on April 1, 2007. The Aquila subsidiary West Plains Energy Kansas was purchased by the Mid-Kansas Electric

Company, which itself is owned by distribution cooperatives who also own and manage the Sunflower Electric Power Corporation (<http://www.midkansaselectric.net/>). The former West Plains Energy Kansas company/territory is now referred to as the Mid-Kansas Electric Network. In addition, rather than being its own control area (Balancing Authority), the Mid-Kansas Electric Network is now part of the Sunflower Electric (SECI) BA. This is reflected in the “Detailed” Topology in the database. At this time the Kansas Electric Network still has its own individual load forecast in the database, consistent with the SPP 2007 EIA-411 filing.

Table 3-3 summarizes the forecast of annual energy requirements for SPP and the nearby region. Table 3-4 provides a similar summary of the peak demand forecast. Between 2009 and 2016, the SPP energy requirement is forecast to grow 1.8% per year, and the peak demand is forecast to grow 1.6% per year.

Table 3-3 Annual Energy Forecast (GWh)

	2009	2010	2011	2012	2013	2014	2015	2016
Midwest ISO	604,870	613,381	621,581	630,605	639,242	648,297	657,954	666,456
MRO	87,722	98,232	99,507	100,569	101,493	102,443	103,558	104,484
PJM Interconnect	332,073	336,406	341,367	345,702	350,507	354,972	359,639	364,287
Southeast	413,817	418,091	420,765	425,547	431,353	438,720	446,228	452,637
Southwest Power Pool	206,082	209,560	213,599	217,501	220,976	225,630	229,797	233,671

Table 3-4 Annual Coincident Peak Forecast (MW)

	2009	2010	2011	2012	2013	2014	2015	2016
Midwest ISO	117,464	119,235	120,845	122,693	124,429	126,360	128,242	129,854
MRO	15,387	15,592	15,802	16,043	16,008	16,325	16,484	16,648
PJM Interconnect	62,317	63,104	64,013	64,786	65,711	66,573	67,434	68,268
Southeast	76,775	78,293	79,561	81,220	82,994	84,789	86,224	87,453
Southwest Power Pool	41,467	42,195	42,912	43,885	44,142	45,115	45,877	46,649

Table 3-5 and Table 3-6 provide similar information for the individual utilities that comprise the SPP.

Table 3-7 summarizes the 2009 monthly energy requirements for each utility. These monthly load patterns were used to develop monthly energy forecasts for each of the years 2010 - 2016.

Table 3-5 SPP Utilities Annual Peak Forecast (MW)

Company	2009	2010	2011	2012	2013	2014	2015	2016
AECC	874	890	905	921	937	953	969	984
CSWS (AEPW)	7,512	7,642	7,771	7,889	8,010	8,133	8,259	8,385
EDE	1,179	1,205	1,232	1,259	1,286	1,316	1,346	1,375
GRDA	1,009	1,029	1,050	1,071	1,092	1,114	1,136	1,156
GMOC	1,991	2,031	2,070	2,107	2,150	2,383	2,455	2,504
GSEC	942	959	976	993	1,011	1,028	1,046	1,065
KACY	559	563	567	571	575	579	583	587
KCPL	3,850	3,920	4,015	4,074	4,130	4,182	4,230	4,295
KEPCO	187	189	190	192	193	195	196	198
KPP	135	136	138	140	142	143	144	146
LES	801	814	825	839	853	864	878	887
MIDW	318	320	322	324	325	326	328	330
NPPD	2,385	2,435	2,486	2,538	2,591	2,645	2,701	2,757
OGE	6,243	6,358	6,445	6,549	6,643	6,776	6,926	7,056
OMPA load in OGE BA	458	462	466	471	474	479	483	488
OMPA load in AEPW BA	145	147	148	149	151	152	153	155
OMPA load in WFEC BA	34	34	35	35	35	35	36	36
OPPD	2,318	2,346	2,382	2,411	2,447	2,481	2,514	2,548
SECI	447	452	457	462	468	473	478	483
SPS	4,058	4,129	4,202	4,276	4,351	4,428	4,506	4,585
WFEC	1,354	1,379	1,402	1,422	1,442	1,461	1,480	1,496
WEPLKS	495	500	504	508	512	516	520	524
WRI	5,042	5,102	5,169	5,265	5,317	5,371	5,425	5,485

Table 3-6 SPP Utilities Annual Energy Requirement (GWh)

Company	2009	2010	2011	2012	2013	2014	2015	2016
AECC	3,818	3,884	3,956	4,033	4,096	4,167	4,240	4,305
CSWS (AEPW)	37,029	37,738	38,476	39,268	39,872	40,583	41,303	41,937
EDE	5,622	5,719	5,874	6,009	6,147	6,288	6,445	6,582
GRDA	4,568	4,653	4,746	4,841	4,938	5,037	5,138	5,231
GMOC	7,832	7,916	7,947	8,000	8,038	8,877	9,086	9,329
GSEC	5,452	5,554	5,662	5,771	5,882	5,996	6,111	6,217
KACY	2,761	2,780	2,802	2,821	2,844	2,865	2,885	2,904
KCPL	17,153	17,427	17,987	18,327	18,653	18,969	19,277	19,572
KEPCO	970	978	986	995	1,003	1,013	1,024	1,033
KPP	646	648	659	669	676	684	693	701
LES	3,716	3,802	3,887	3,975	4,040	4,097	4,149	4,216
MIDW	1,894	1,472	1,485	1,493	1,496	1,500	1,513	1,521
NPPD	12,955	13,311	13,685	14,069	14,464	14,870	15,288	15,717
OGE	29,811	30,374	30,835	31,380	31,881	32,582	33,378	34,002
OMPA load in OGE BA	1,767	1,787	1,810	1,831	1,853	1,875	1,896	1,917
OMPA load in AEPW BA	561	567	574	581	588	595	602	608
OMPA load in WFEC BA	131	132	134	136	137	139	141	142
OPPD	10,692	10,829	11,005	11,153	11,328	11,498	11,663	11,821
SECI	2,414	2,442	2,469	2,497	2,525	2,554	2,583	2,609
SPS	23,522	23,962	24,425	24,896	25,377	25,867	26,366	26,825
WFEC	6,976	7,077	7,182	7,276	7,365	7,455	7,543	7,625
WEPLKS	2,568	2,591	2,613	2,637	2,658	2,684	2,713	2,737
WRI	23,875	23,915	24,400	24,818	25,113	25,435	25,760	26,119

Table 3-7 SPP Utilities 2010 Monthly Energy Forecast (GWh)

Company	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
AECC	312	269	280	271	321	359	413	428	346	293	278	314
CSWS (AEPW)	3,029	2,617	2,724	2,635	3,115	3,486	4,014	4,155	3,363	2,850	2,703	3,048
EMDE	523	448	448	388	422	485	573	588	472	417	434	519
GRDA	397	343	341	314	357	412	495	501	403	344	344	402
GMOC	685	591	601	533	590	707	853	848	665	571	586	686
GSEC	430	387	427	434	478	513	597	566	465	432	424	400
KACY	230	203	215	199	218	247	286	290	240	214	211	228
KCPL	1,447	1,253	1,302	1,200	1,345	1,586	1,907	1,886	1,497	1,282	1,278	1,445
KEPCO	77	69	73	70	78	88	107	103	86	76	73	79
KPP	51	46	48	45	51	59	71	71	57	49	47	53
LES	320	285	298	271	294	337	398	389	316	293	283	317
MIDW	113	101	107	101	114	135	167	164	131	116	108	116
NPPD	1,214	1,097	939	884	911	1,078	1,596	1,419	989	981	1,018	1,184
OGE	2,442	2,151	2,232	2,103	2,455	2,763	3,250	3,334	2,711	2,275	2,198	2,461
OMPA load in OGE BA	128	114	118	115	145	176	219	223	171	128	118	132
OMPA load in AEPW BA	40	36	37	36	46	55	69	71	54	40	37	42
OMPA load in WFEC	10	8	9	9	11	13	16	17	13	9	9	10
OPPD	908	837	772	742	870	987	1,165	1,170	880	823	781	895
SUNC	191	173	191	181	198	216	255	246	208	196	190	196
SWPS	1,857	1,669	1,844	1,871	2,062	2,215	2,575	2,442	2,006	1,866	1,830	1,726
WEFA	620	533	533	472	540	613	740	741	602	516	525	641
WEPLKS	204	183	193	185	206	232	283	273	227	202	194	209
WRI	1,900	1,693	1,761	1,679	1,878	2,173	2,607	2,626	2,093	1,812	1,747	1,946

3.4 Transmission Grid Modeling

The transmission models used were the summer peak models for each year of the study including facility changes consistent with those of the 2008 Q2 SPP Transmission Expansion Plan, and the 2008 Nebraska and GMOC Transmission Expansion Plans. These models were provided by the SPP Engineering department for use by Ventyx. For simplification, any facility changes in place for the summer peak model were also assumed in place at the beginning of the year.

3.5 Other Assumptions

The model also required several other data inputs. These are summarized below.

3.5.1 Spinning and Regulating Reserve Requirements

The SPP Reserve Sharing Group total operating reserve requirement (Spin + NonSpin) is calculated as the largest contingency within the group plus 50% of the second largest contingency. The spinning reserve requirement must be at least half of the total operating reserve, and each member system of the reserve sharing group is required to maintain their “load-weighted” share of the reserve requirements. For the Study Topology, we used the spinning reserve requirement by Balancing Authority shown in Table 3-8 below.

Additionally, the Balancing Authority spinning reserve requirements were augmented by 1% of the monthly forecasted peak demand, to model up-regulation. For Change Case II, i.e. the Day-Ahead Market with ASM, the BA reserve requirements were aggregated into the single SPP-wide reserve requirement.

Table 3-8 Allocation of Reserve Requirements to Balancing Authorities

Balancing Authority	Spinning Reserve Requirement (MW)
AEPW_BA	118
EDE	15
GMOC	21
GRDA	17
KACY	7
KCPL	54
LES	9*
NPPD	42
OGE_BA	88
OPPD	29
SECI_BA	10
SPS_BA	75
WFEC	20
WRI_BA	90

**LES requirement covered by long-term contract with WAPA.*

3.5.2 Escalation Assumptions

O&M costs and emergency energy cost were escalated at three percent per year.

3.5.3 Demand Response Assumptions

Modeling of demand response is incorporated for the future market study period (2009-2016). A strike price of \$150 was applied to the demand response participants. A more detailed description of the Demand Response program model development has been included in Appendix B.

3.5.4 Discount Rates

The implementation costs, operational benefits and net benefits have been presented in 2008 dollars based on two discount rates, one representing entities which would incur a tax impact, and a second discount rate to represent entities with no tax obligation. Table 3-9 below describes a derived rate of return for the general electric utility industry based on the

assumptions outlined. The cost of debt is based on the \$1.95 billion in electric utility debt issued in the month of October 2008. Most of the investments required to be made to achieve the revenue in the report will likely be financed by debt, an 80%/20% blend was used here. This ratio is based on data in an October 2008 Moody's report on investor-owned electric utilities.

Table 3-9 Rate of Return

Assumptions			Assumptions		
% of marginal dollars financed by debt			% of marginal dollars financed by debt		
	80%			80%	
Cost of equity is based on the electric utility industry's average Return on Equity for 2007.			Cost of equity is based on the electric utility industry's average Return on Equity for 2007.		
Cost of debt is based on BBB rated debt offerings from the electric utility from 10/1/2008 through 1/8/2009.			Cost of debt is based on BBB rated debt offerings from the electric utility from 10/1/2008 through 1/8/2009.		
Average maturity of debt is 8 years.			Average maturity of debt is 8 years.		
Estimated cost of equity	11.50%		Estimated cost of equity	11.50%	
x financing factor	20%		x financing factor	20%	
Weighted average cost of equity	2.30%		Weighted average cost of equity	2.30%	
Estimated cost of debt	7.50%		Estimated cost of debt	7.50%	
Corporate tax rate	0%		Effective corporate tax rate	40%	
x financing factor	80%		x financing factor	80%	
Weighted average cost of debt	6.00%		Weighted average cost of debt	3.60%	
Total current rate of return	8.30%		Total current rate of return	5.90%	
Rounded	8.30%		Rounded	5.90%	

4 Findings

This chapter summarizes the primary results of the study. The chapter focuses on the estimates of benefits and costs developed using the methodology discussed in Chapter 2. Section 4.1 presents the benefits and costs at the aggregate level, i.e., for the entirety of SPP. Section 4.2 provides benefit and cost estimates at various levels of disaggregation, such as by state. Change Case IV, a Simplified Day-Ahead Market, is discussed in section 4.3. Other results not directly associated with benefits and costs, such as locational marginal prices and the allocation of ancillary services across balancing authorities, are summarized in Section 4.4., and the potential effects of higher-than-expected wind penetration on the benefit estimates are discussed in Section 4.5.

4.1 Aggregate Benefits and Costs

At the SPP level, the estimated net benefits for each change case in each year are equal to 1) the estimated gross benefits for the change case / year, which are equal in turn to the difference in estimated adjusted production costs between the base case and the change case in question; minus 2) estimated implementation and on-going costs of the change case, which include costs borne by both SPP and market participants. Gross benefit estimates are discussed in sub-section 4.1.1, cost estimates in sub-section 4.1.2, and net benefit estimates in sub-section 4.1.3.

4.1.1 Gross Benefits

Figure 4-1 displays the estimated annual adjusted production costs for each year and case (base as well as Change Cases I, IIA, and III)⁴. As discussed in Chapter 2, estimated production costs for a year / case are equal to estimated total fuel and variable O&M costs (including start costs) incurred by SPP market participants. Estimated adjusted production costs are estimated production costs plus the estimated purchase costs of imports from entities outside SPP less the estimated revenues earned from exports to entities outside SPP. The figure displays two important phenomena:

- As one would expect, the differences in estimated adjusted production costs between any two cases (e.g., between the Base Case and Change Case I, which represents the Change Case I gross benefits) are relatively small compared to the level of estimated base case costs.
- Estimated adjusted production costs increase dramatically in all cases between 2012 and 2013 due to the assumed imposition of a carbon emission cap-and-trade system (or carbon tax) in 2013, with an assumed allowance price (or tax) of \$10 / ton in 2013. Additional increases after 2013 are, in turn, due primarily to the combination

⁴ Estimated adjusted production costs for Change Cases IIB and IIC are not displayed, because IIB is the same as I in 2009-2010 and IIA in 2011-2016, and IIC is the same as III in 2009-2010 and IIA in 2011-2016.

of load growth and the assumption that no additional generating resources are added during the study period, which causes the capacity factors of inefficient generators to increase over time. The assumed annual increase in the carbon allowance price of \$1/ton after 2013 also contributes to the estimated post-2013 production cost increases.

Figure 4-1 Annual Adjusted Production Costs (Million \$)

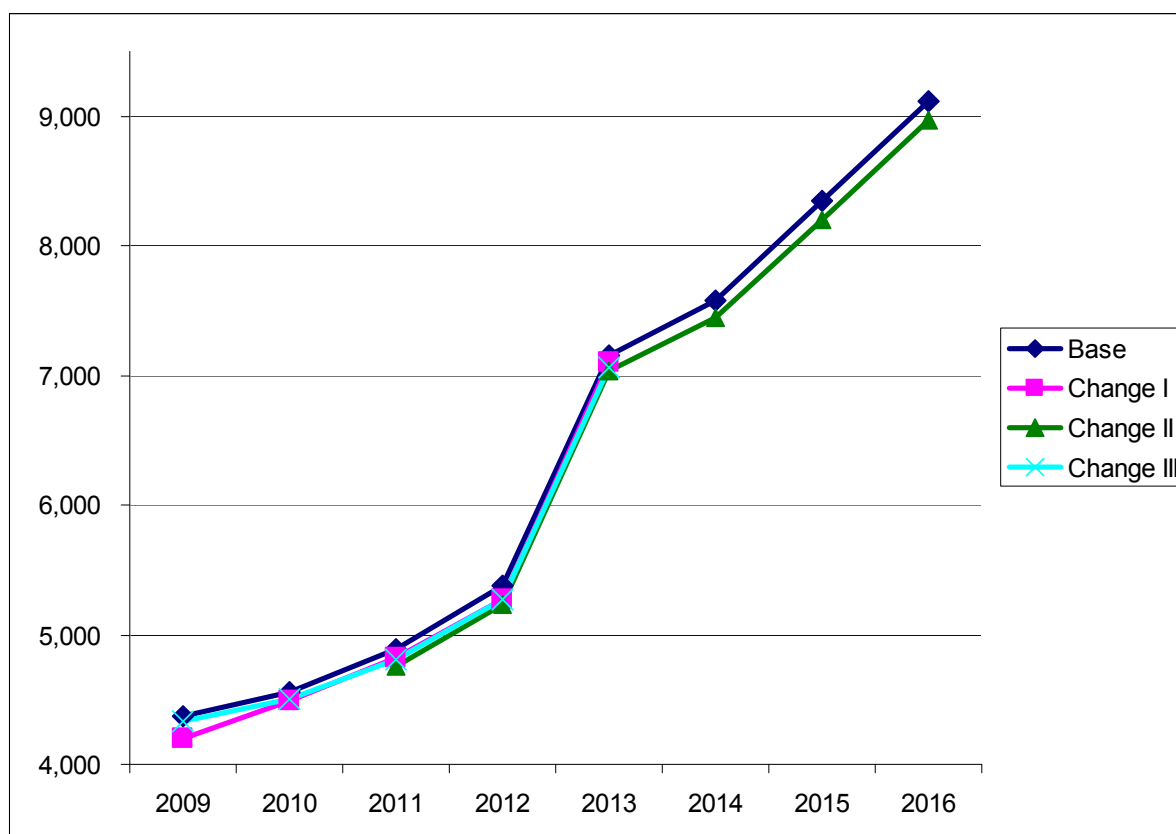


Table 4-1 summarizes the estimated annual SPP-level gross benefits for each of Change Cases I, IIA, IIB, IIC, and III⁵. During the 2011 – 2016 period (the period for which gross benefits for all three change cases were calculated), estimated gross benefits in Change Case I average approximately \$85 million per year, while the Change Case IIA estimated gross

⁵ This study was begun in early 2008, at a point in time when it seemed feasible to start either the Day-Ahead Market (Change Case I) or the Ancillary Service Market (Change Case III) in January 2009; but not feasible to start the combined Day-Ahead and Ancillary Services Market (Change Case IIA) until January 2011. All of the analysis was performed consistent with these assumptions, and the analytic results summarized in this report are presented in a manner consistent with these assumptions. However, due to the time required to complete the study, it is no longer feasible to start either the Day-Ahead Market or the Ancillary Service Market in January 2009. Moreover, subsequent investigation (outside of this study) indicates that it might not be feasible to start either the Day-Ahead Market or the Ancillary Services Market earlier than the combined Day-Ahead and Ancillary Services Market.

benefits average approximately \$150 million per year and the estimated annual Change Case III gross benefits average approximately \$105 million per year.

It is important to note that the estimated gross benefits associated with implementing both the day-ahead market and the ancillary services market (Change Case IIA) are less than the sum of the estimated benefits for implementing just one of the two markets (Change Cases I and III). The reason for this is as follows:

- It is expected that the estimated gross benefits of Change Case IIA would be less than or equal to the sum of the estimated gross benefits of Change Cases I and III, because the estimated gross benefits for each of those Change Cases reflects a separate “optimization” of gross benefits with respect to Day-Ahead Commitment (I) and Ancillary Services (III).
- The market changes addressed in Change Case IIA create estimated benefits that are less than the sum of the benefits of Change Cases I and III because the objectives that are considered in the separate optimization problems in Change Cases I and III, but jointly in Change Case IIA are occasionally in conflict, i.e., one commitment and dispatch leads to the least-cost solution for Change Case I, and a different commitment and dispatch leads to the least-cost solution for Change Case III.

Several time patterns of estimated annual gross benefits are also important to note, in particular:

- The estimated Change Case I gross benefits are substantially larger than those for Change Case III in 2009, despite being similar in most of the other years, apparently due to a combination of low wind generation (relative to load), very low gas prices, and transmission upgrades that take place beginning in 2010.
- The estimated Change Case I gross benefits increase significantly between 2011 and 2012 while those for the other Change Cases decrease, apparently due to the effect of the additional 600-MW coal-fired unit in CSWS (AEPW). The effects of this addition on estimated Change Case I gross benefits are reduced in later years due to the assumed imposition of the carbon cap-and-trade program. The addition affects estimated Change Case I gross benefits more than those of the other Change Cases because it has little impact on the provision of ancillary services.
- The estimated Change Case II gross benefits are lower in each of the years 2013 – 2016 than in 2011 and 2012, despite rising fuel prices and inflation, because the imposition of carbon emission cap-and-trade system (or carbon taxes) in 2013 reduces the savings associated with the switch toward coal-fired generation that is attributable to a more efficient commitment and dispatch. This is also true for Change Cases I and III in 2013, the last year for which gross benefits were estimated via simulation for these two Change Cases (i.e., gross benefits for the years 2014-2016 for these two Change Cases were estimated using extrapolation).

The bottom three rows of Table 4-1 report the total undiscounted estimated gross benefits in each change case, as well as the net present value⁶ of estimated gross benefits at discount rates of 5.9% and 8.3%. As would be expected from the preceding discussion, the undiscounted and discounted total gross benefit estimates are higher for Change Cases IIA, IIB, and IIC than for Change Cases I or III; those for IIB (IIC) and are higher than IIA because IIB (IIC) includes the Day-Ahead Market (Ancillary Services Market) in 2009 and 2010, while IIA assumes the new market does not begin until 2011.

Table 4-1 Gross Benefits (Million \$)

	I	IIA	IIB	IIC	III
2009	101		101	34	34
2010	60		60	52	52
2011	94	171	171	171	92
2012	124	160	160	160	109
2013	75	132	132	132	93
2014	75	136	136	136	98
2015	70	137	137	137	109
2016	79	153	153	153	119
Total	679	889	1,050	975	706
NPV @ 5.9%	518	637	781	713	515
NPV @ 8.3%	469	560	699	633	457

The gross benefit estimates displayed in Table 4-1 are the result of a more efficient commitment and dispatch in each of the change cases than in the base case. These efficiency improvements are summarized in Figure 4-2, Figure 4-3, Figure 4-4, and Figure 4-5, which display the estimated annual changes (relative to the base case) in estimated generation for four major generator types⁷. In all Change Cases, coal-fired generation increases due to more efficient market operation. For Change Cases I and IIA, energy produced from expensive gas-fired steam and combustion turbines is lower than in the base case; replaced by energy produced from less expensive coal-fired steam turbine units. However, in Change Case III, the decision of which generators will supply AS reserves is influenced by the commitment decisions made at the balancing authority level. Given those commitment choices, it is more efficient on some days to operate combustion turbines for a few hours than to start a combined cycle to operate all day. Thus, CT generation increases somewhat in Change Case III. Figure 4-6 displays the net remaining supply from generators (including nuclear and hydro) and imports from entities outside SPP, less exports to entities outside SPP, to supply the SPP market demand.

⁶ All net present values in this report have a base date of January 1, 2008.

⁷ Note that 1) the vertical scales are not the same across the five figures; and 2) results for Change Cases I and III are not shown for 2014 – 2016 in these figures, because Ventyx did not simulate these years for these Change Cases, but estimated the gross benefits through extrapolation, as discussed in Chapter 2.

Figure 4-2 Combined Cycle Annual Generation, By Case (GWh)

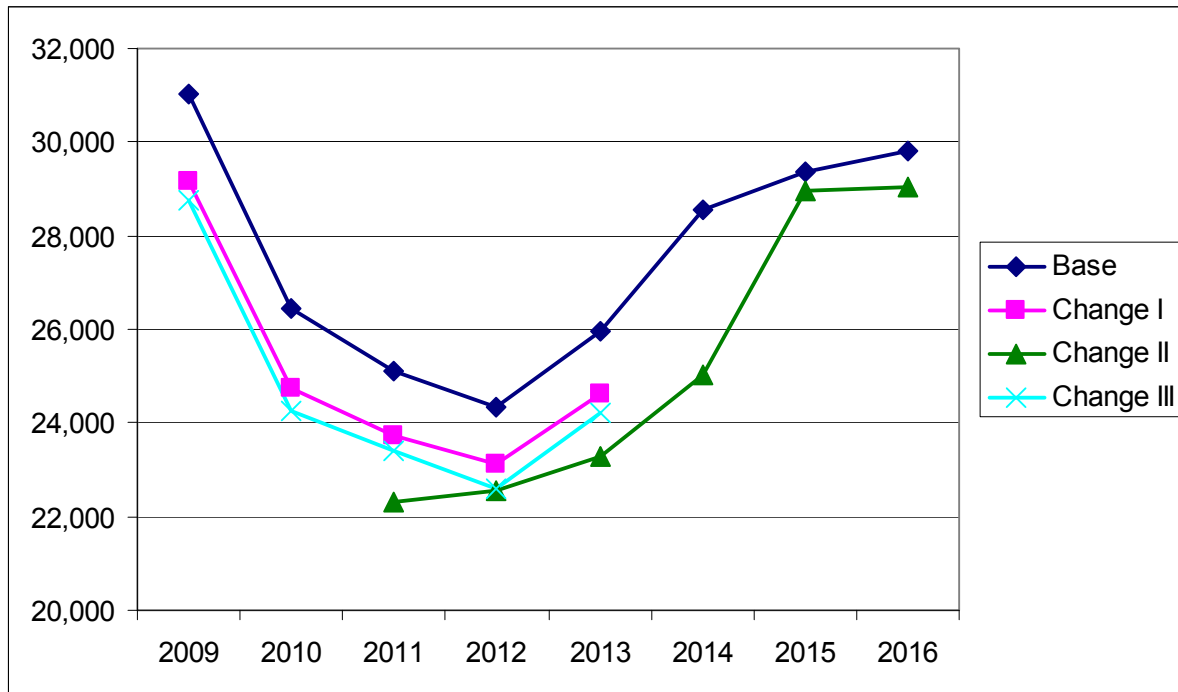


Figure 4-3 Combustion Turbine Annual Generation, By Case (GWh)

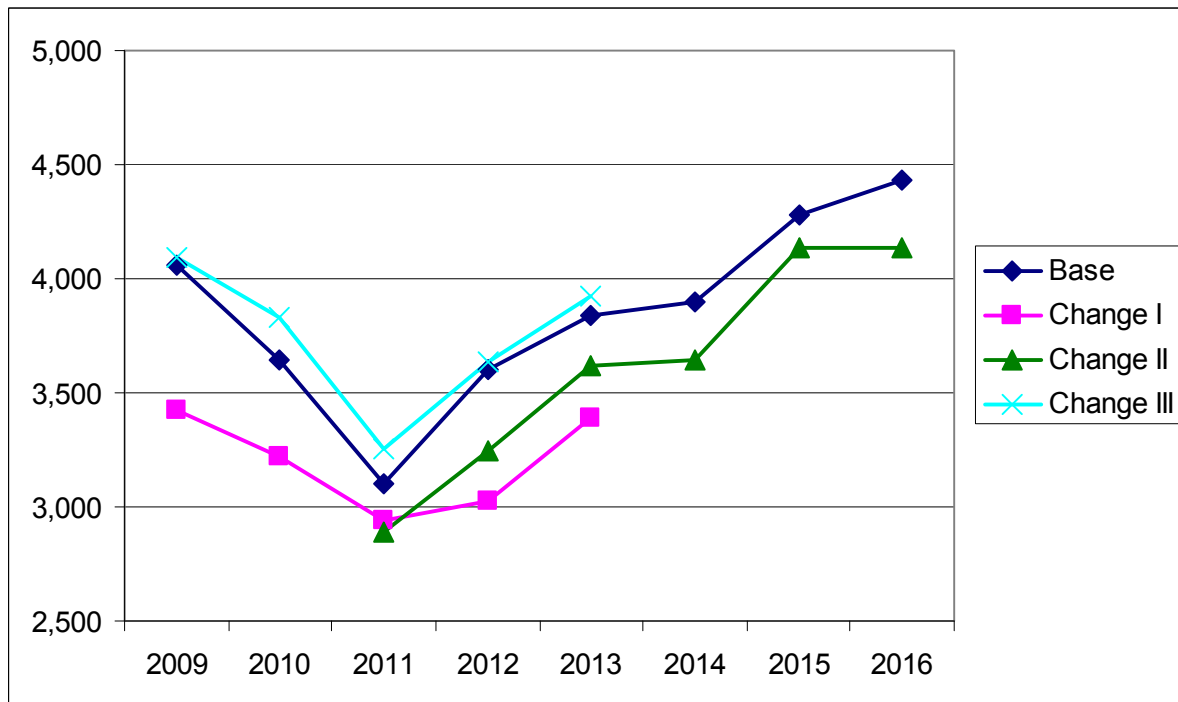


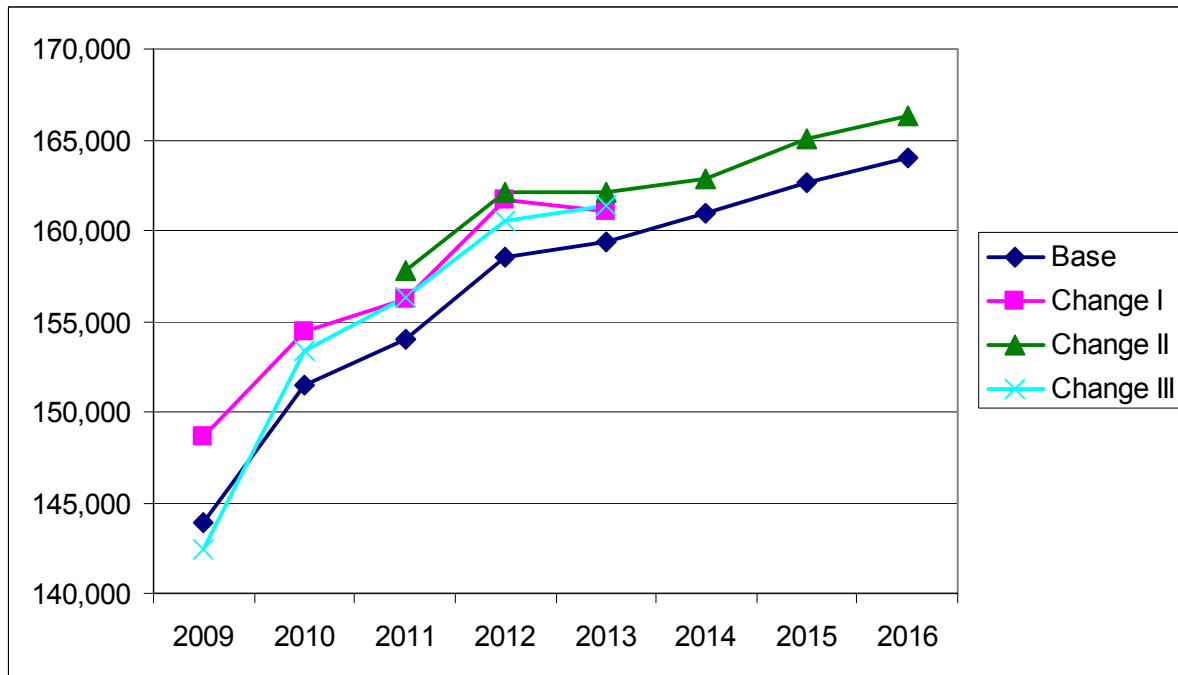
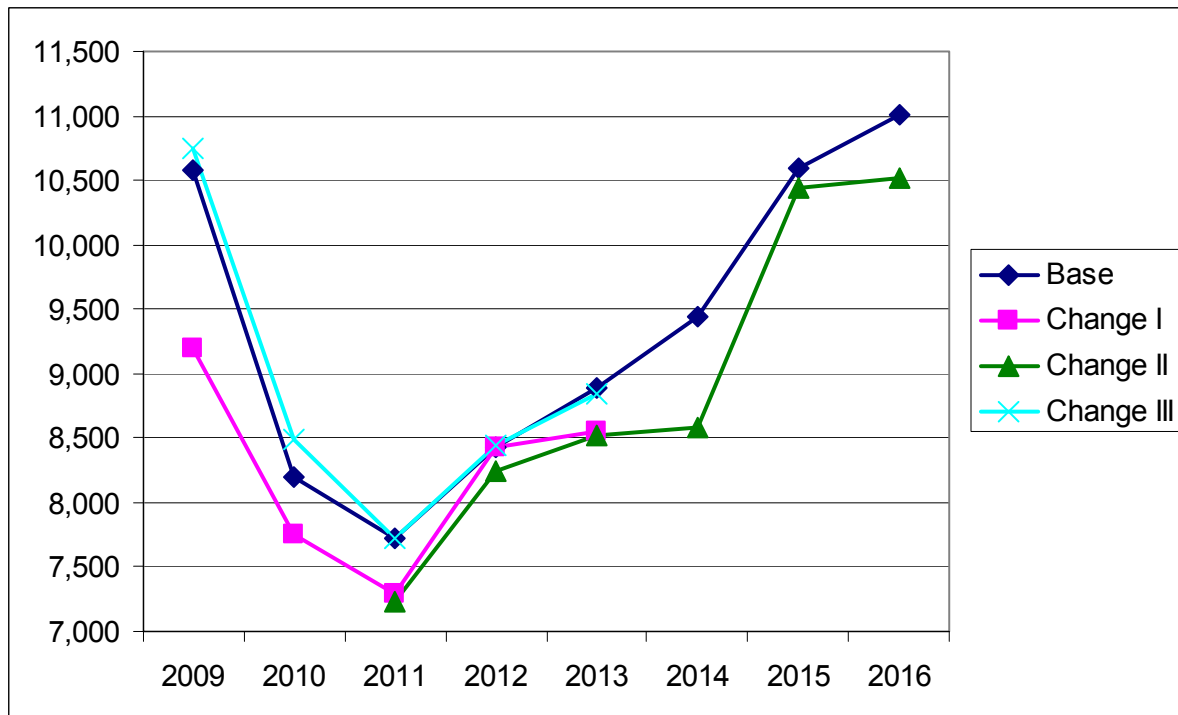
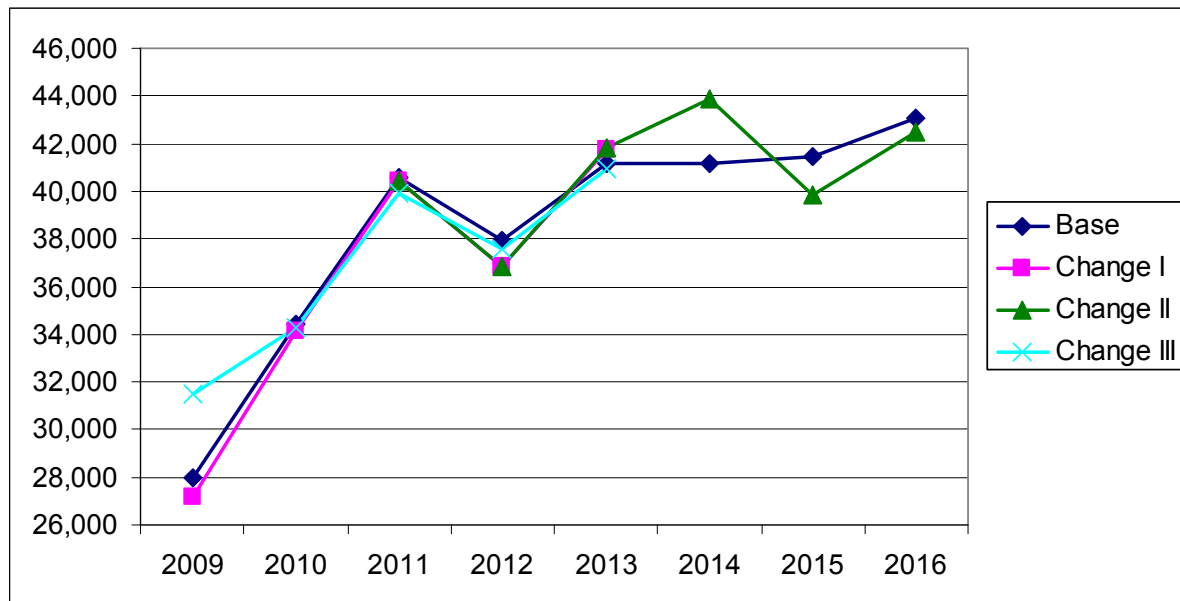
Figure 4-4 Steam Coal Annual Generation, By Case (GWh)**Figure 4-5 Steam Gas Generation, By Case (GWh)**

Figure 4-6 SPP Net Remaining Supply by Case (GWh)

4.1.2 Implementation Costs

Figure 4-7 summarizes the estimated capital expenditures that SPP would incur in each change case and year. Detailed descriptions of these expenditures are provided in Appendix C. Total (undiscounted) estimated capital expenditures are approximately \$24 million in Change Case I, \$44 million in all of the variations of Change Case II, and \$12 million in Change Case III.

Figure 4-8 summarizes the estimated annual operating costs that SPP would incur in each Change Case and year. These cost estimates include depreciation of the capital expenditures described in Figure 4-7. Again, detailed descriptions of these are provided in the Appendix C. Total (undiscounted) estimated operating costs over the 2008 – 2016 period are approximately \$120 million in Change Case I, vary between \$110 million and \$130 million in the variations of Change Case II, and are approximately \$60 million in Change Case III.

Figure 4-7 SPP Implementation Capital Expenditures (Million \$)

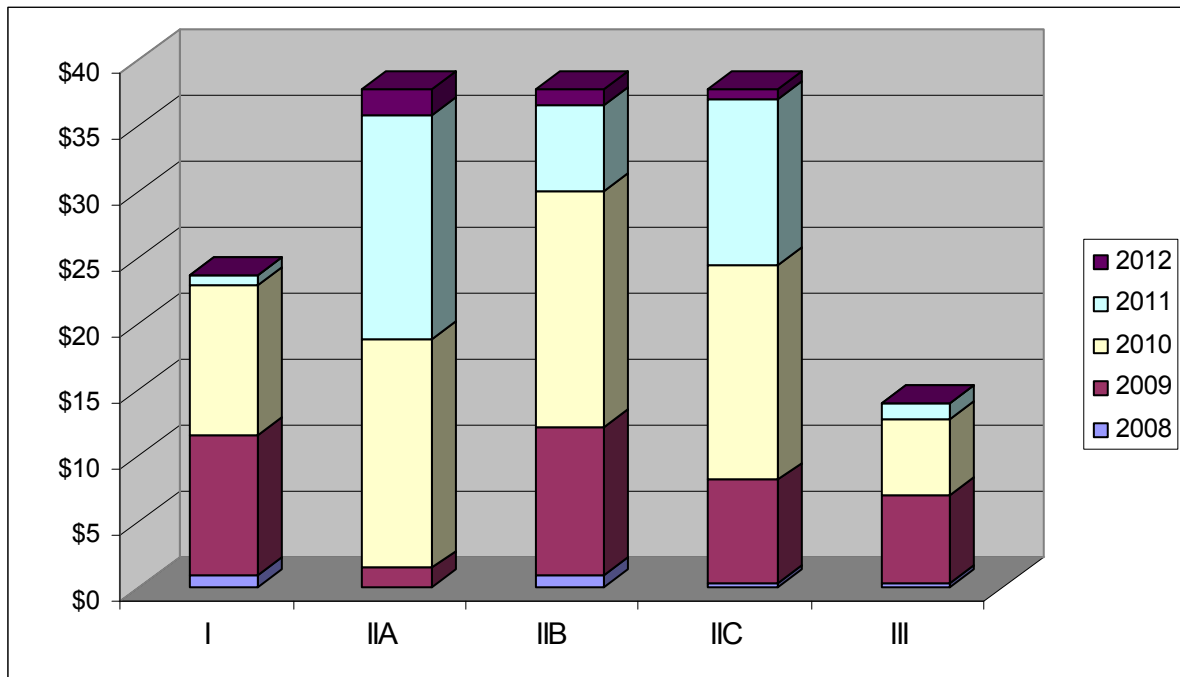
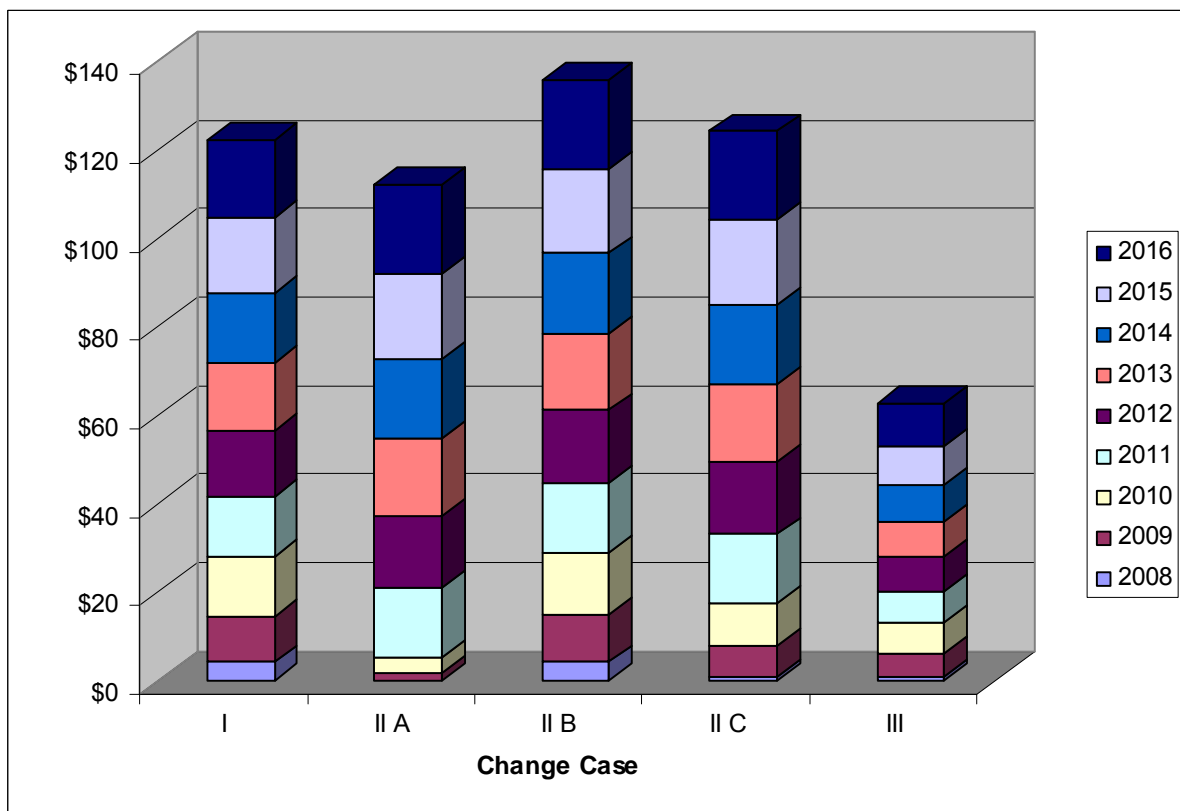


Figure 4-8 SPP Implementation Annual Operating Costs (Million \$)



For the purpose of cost benefit analysis, the costs incurred by market participants must also be taken into account, not just the costs incurred by SPP directly. For this purpose, each market participant was assigned to one of four categories: Large / Complex, Large / Simple, Small / Complex, and Small / Simple. See Appendix D for Market Participant's categories. Estimates of capital expenditures and annual operating costs were developed for each of the four categories for each of the Change Cases. Table 4-2 summarizes these estimates. Detailed descriptions of these expenditures and costs are provided in the Appendix D.

Table 4-3 summarizes the total estimated annual implementation costs for each of the Change Cases. The estimates presented in the table include costs incurred by SPP and the market participants. For SPP, the annual costs include operating costs plus the depreciation of capital expenditures (i.e., consistent with Figure 4-7). For the market participants, the annual cost estimates include estimated capital expenditures, which were assumed to be incurred the year prior to the market change (e.g., in 2008 for Changes Cases I and III, which are assumed throughout this study to begin in 2009); plus estimated annual operating costs.

Table 4-2 Market Participant Implementation Costs (Thousand \$/Participant)

	Change Case			
	I	II	III	IV
Capital Costs (One time)				
Complex				
Large	2800	2950	2300	2800
Small	1600	1700	1050	1600
Simple				
Large	1700	1775	1550	1700
Small	300	350	200	300
Annual Operating Costs				
Complex				
Large	1100	1250	700	1100
Small	600	700	350	600
Simple				
Large	600	675	450	600
Small	250	300	150	250

Table 4-3 Annual SPP and Market Participant Implementation Costs (Million \$)

	Case I	Case II A	Case II B	Case II C	Case III
2008	36	0	37	34	26
2009	24	2	24	11	9
2010	27	36	28	14	11
2011	28	32	32	32	12
2012	30	34	34	34	12
2013	31	36	36	36	13
2014	33	37	37	37	14
2015	34	39	39	39	14
2016	36	41	41	41	15
Total	278	258	308	278	128
NPV @ 5.9%	215	188	237	210	101
NPV @ 8.3%	196	167	215	190	93

4.1.3 Net Benefits

Tables 4-4 through 4-6 display the estimated annual gross benefits, costs, and net benefits for each of the three market options. The bottom three rows of each table display the total (undiscounted) sum of the three variables, as well as net present values at discount rates of 5.9% and 8.3%.

The tables can be summarized as follows:

- Total undiscounted and discounted estimated gross benefits greatly exceed costs for all Change Cases, including all three variations of Change Case II, i.e., total estimated net benefits are positive.
- Between the Change Cases, IIB has higher estimated net benefits, followed by IIC and IIA. The reason for this is that IIA does not start yielding net benefits until 2011, while IIB and IIA begin generating positive net benefits in 2009. In other words, selecting IIA instead of IIB or IIC “leaves money on the table” during 2009 and 2010⁸.
- The estimates of gross benefits are sensitive to a number of assumptions that were made during the study (and are discussed in Chapter 3). In particular, estimated annual gross benefits for each Change Case would likely be reduced by an assumption of lower natural gas prices, higher coal prices, or higher carbon allowance prices, because the benefit of displacing natural gas-fired generation (especially from

⁸ Note that this is only relevant if it is feasible to implement Change Case I/IIB or Change Case III/IIC earlier than Change Case IIA can be implemented. The analysis summarized in this report is based on this assumption, based on what SPP and Ventyx believed at the time the study began. As indicated in footnote 4 above, investigation performed outside of this study since the study was begun suggests that it may not be feasible to start Change Cases I/IIB or III/IIC earlier than Change Case II.

steam units) with coal-fired generation would decrease. However, in all Change Cases, gross benefits are more than 225% of the costs. As a result, if actual costs turned out to be 40% higher than estimated here, and actual gross benefits turned out to be 40% lower than estimated here, actual net benefits would still be positive for these all Change Cases. Alternatively, if actual costs equaled estimated costs, gross benefits could be 60% less than estimated here and net benefits would still be positive for all Change Cases.

- Once each market structure begins operation (i.e., 2009 for Change Cases I, IIB, IIC, and III, 2011 for Change Case IIA), the estimated annual gross benefits are at least twice as large as the estimated annual costs, so that estimated annual net benefits are consistently positive. Thus, there is nothing to be gained by trying to “time” the start of a new market to occur in a year during which “attractive” conditions (i.e., those producing higher gross benefits) might occur (e.g., to potentially coincide with higher natural gas prices).

Table 4-4 Change Case I Gross Benefits, Costs, and Net Benefits (Million \$)

	Costs	Gross Benefits	Net Benefits
2008	36	0	(36)
2009	24	101	78
2010	27	60	33
2011	28	94	66
2012	30	124	95
2013	31	75	44
2014	33	75	43
2015	34	70	36
2016	36	79	43
Total	278	679	400
NPV @ 5.9%	215	518	303
NPV @ 8.3%	196	469	273

Table 4-5 Change Case II Gross Benefits, Costs, and Net Benefits (Million \$)

	Case II A			Case II B			Case II C		
	Costs	Gross Benefits	Net Benefits	Costs	Gross Benefits	Net Benefits	Costs	Gross Benefits	Net Benefits
2008	0	0	0	37	0	(37)	34	0	(34)
2009	2	0	(2)	24	101	77	11	34	23
2010	36	0	(36)	28	60	32	14	52	38
2011	32	171	139	32	171	139	32	171	139
2012	34	160	126	34	160	126	34	160	126
2013	36	132	97	36	132	97	36	132	97
2014	37	136	99	37	136	99	37	136	99
2015	39	137	98	39	137	98	39	137	98
2016	41	153	112	41	153	112	41	153	112
Total	258	889	632	308	1,050	742	278	975	697
NPV @ 5.9%	188	637	448	237	781	544	210	713	503
NPV @ 8.3%	167	560	393	215	699	484	190	633	443

Table 4-6 Change Case III Gross Benefits, Costs, and Net Benefits (Million \$)

	Costs	Gross Benefits	Net Benefits
2008	26	0	(26)
2009	9	34	24
2010	11	52	41
2011	12	92	80
2012	12	109	97
2013	13	93	80
2014	14	98	85
2015	14	109	94
2016	15	119	103
Total	128	706	578
NPV @ 5.9%	101	515	414
NPV @ 8.3%	93	457	364

Table 4-7 summarizes the estimated net benefits for the five different Change Cases. As indicated in the preceding discussion, all of the Change Cases have positive net present values. In descending order, the Change Cases are IIB, IIC, IIA, III, and I.

Table 4-7 Summary of Net Benefits (Million \$)

	Total	NPV @ 5.9%	NPV @ 8.3%
Case I	400	303	273
Case II A	632	448	393
Case II B	742	544	484
Case II C	697	503	443
Case III	578	414	364

4.2 Disaggregated Benefits

Estimates of state-level gross benefits are discussed in sub-section 4.2.1, balancing authority-level gross benefits in sub-section 4.2.2, and market participant-level gross benefits in sub-section 4.2.3.

The tables presented in sections 4.2.1 – 4.2.3 each include a row labeled “Unallocated Congestion.” As discussed in Chapter 2, in every hour and Change Case (including the Base Case) estimated adjusted production costs for a sub-SPP entity (e.g., state) equals production costs (i.e., fuel and O&M costs) plus the cost of purchases from other states at the state’s load-weighted average LMP minus the revenues from sales to other states at the state’s generation-weighted average LMP. In each hour, if the selling state’s generation-weighted average LMP is lower than the purchasing state’s load-weighted average LMP, the difference reflects congestion, because if the transmission capacity between the two states was infinite, the LMPs in the two states would be the same. As a result of this congestion, the sum of the states’ unadjusted production costs (which in the absence of imports from and exports to entities outside SPP represents SPP adjusted production costs) is less than the sum of the states’ adjusted production costs.

Between the Base Case and each Change Case, the total value of congestion can increase or decrease, depending on whether LMPs or quantities transacted between sub-SPP entities change proportionately more. It was outside the scope of this study to allocate the change in congestion between the Base Case and each Change Case to the affected sub-SPP entities, so it is reported in the tables as “unallocated.” Generally, negative “Unallocated Congestion”, which indicates a decrease in such congestion between the Base Case and the Change Case in question, indicates that LMPs changed more than quantities transacted between the sub-SPP entities reported.

It is important to note that the sum of estimated annual gross benefits across all the market participants (reported in section 4.2.3) in a state or in a balancing authority is not necessarily equal to the estimated annual gross benefits for the state (reported in section 4.2.1) or the estimated annual gross benefits for the balancing authority (reported in section 4.2.2), because of purchases and sales between market participants in a state or balancing authority. Such intra-state or intra-BA transactions cause the sum (across market participants) of

purchases at load-weighted LMPs less the sum of sales at generation-weighted LMPs to be different than the state-level (or BA-level) purchases (at load-weighted LMPs) minus the state-level (or BA-level) sales (again, at generation-weighted LMPs).

4.2.1 State-Level Gross Benefits

Table 4-8 through Table 4-10 display the annual state-level gross benefit estimates for Change Cases I, IIA, and III. Tables 4-8 and 4-10 only provide estimates through 2013; state-level results were not extrapolated to 2014 – 2016, as the SPP-level gross benefits were. The tables can be summarized as follows:

- With two exceptions discussed below, estimated gross benefits are positive (or negative but less than \$10 million in absolute value, which Ventyx considers to be essentially the same as zero) for all combinations of Change Case, year, and state.
- The exceptions are Kansas in 2013 in Change Case I and New Mexico in 2010 in Change Case III. The specific cause of these particular negative gross benefit estimates is not clear. Generally, negative annual gross benefits would be expected for entities (i.e., in this instance, states) with large net sales to the market; the lower locational marginal prices associated with a more efficient commitment and dispatch would yield lower revenues to such entities that, if large enough in absolute value, would offset the reduction in production costs attributable to the efficiency improvement. Negative gross benefits indicate the aggregation of the market participants in the state are harmed in the year by the market change considered in the Change Case, i.e., the sum of the operating margins earned by market participants in the state decrease as a result of the market change⁹.
- The distribution of estimated gross benefits across states is fairly, though not exactly, consistent across Change Cases and years, especially for Change Cases I and IIA. Missouri, Nebraska, and Oklahoma have large positive estimated gross benefits in all Change Cases and years. Texas has large positive estimated gross benefits in Change Cases IIA and III in all years; Arkansas has consistently positive and occasionally large estimated gross benefits in all Change Cases and all years; and the other three states do not display a consistent pattern.

⁹ Furthermore, if an entity (e.g., state, balancing authority, or market participant) does not include IPPs, and the entity's gross margins from sales to the market are credited to its retail customers in the form of lower retail rates, then negative estimated annual gross benefits indicates the entity's retail customers are harmed by the market change, i.e., retail rates charged to these customers would increase as a result of the market change.

Table 4-8 Change Case I State-Level Gross Benefits (Million \$)

	2009	2010	2011	2012	2013
Arkansas	5	11	24	19	6
Kansas	16	8	(1)	19	(10)
Louisiana	3	(0)	3	5	1
Missouri	25	28	27	49	36
Nebraska	32	34	32	20	25
New Mexico	3	3	(2)	(3)	(2)
Oklahoma	28	28	50	66	57
Texas	3	(5)	7	4	(9)
Subtotal	113	108	140	179	104
Unallocated Congestion	(12)	(48)	(46)	(55)	(29)
Total	101	60	94	124	75

Table 4-9 Change Case IIA State-Level Gross Benefits (Million \$)

	2011	2012	2013	2014	2015	2016
Arkansas	26	19	9	11	11	18
Kansas	11	13	(2)	20	36	28
Louisiana	1	3	0	8	3	4
Missouri	55	62	57	45	47	55
Nebraska	45	32	37	46	38	32
New Mexico	(3)	4	(3)	1	(5)	(5)
Oklahoma	64	81	70	107	84	108
Texas	11	5	30	18	50	53
Subtotal	211	219	197	257	264	294
Unallocated Congestion	(40)	(59)	(65)	(121)	(126)	(142)
Total	171	160	132	136	137	153

Table 4-10 Change Case III State-Level Gross Benefits (Million \$)

	2009	2010	2011	2012	2013
Arkansas	5	7	4	3	10
Kansas	(6)	0	7	6	(0)
Louisiana	(2)	1	(2)	(1)	1
Missouri	8	21	33	36	27
Nebraska	17	19	15	13	11
New Mexico	(1)	(24)	(1)	7	(1)
Oklahoma	5	6	12	7	5
Texas	12	31	12	17	10
Subtotal	39	61	81	88	63
Unallocated Congestion	(5)	(9)	11	21	30
Total	34	52	92	109	93

The results summarized in Tables 4-8 through 4-10, as well as those for balancing authorities and market participants reported in sub-sections 4.2.2 and 4.2.3, were calculated based on the assumption that the ancillary service price is \$15 / MWh. As discussed in Chapter 2, the gross benefit estimates at the sub-SPP level are somewhat sensitive to this assumed price. Table 4-11 displays the effects of alternative assumed AS prices on state-level gross benefit estimates for 2012 for Change Case II. States that are net purchasers of ancillary services, such as Kansas, experience smaller gross benefits at higher assumed AS prices; states that are net sellers of ancillary services, such as Oklahoma, experience higher gross benefits at higher assumed AS prices; and states that mostly self-serve ancillary services, such as Missouri, show little impact of the AS pricing. This sensitivity test also reveals the range of the AS price impact. For example, estimated Kansas gross benefits are reduced approximately 70 percent between the high and low AS prices.

Table 4-11 Change Case IIA 2012 State Gross Benefits – Sensitivity to AS Prices

	\$5/MWh	\$15/MWh	\$25/MWh
Arkansas	18	19	21
Kansas	20	13	6
Louisiana	4	3	2
Missouri	63	62	60
Nebraska	33	32	32
New Mexico	0	4	7
Oklahoma	77	81	85
Texas	4	5	5
Subtotal	219	219	219

4.2.2 Balancing Authority-Level Gross Benefits

Table 4-12 through Table 4-14 display estimated balancing authority-level gross benefits for Change Cases I, IIA, and III¹⁰. Again, gross benefit estimates were not extrapolated beyond 2013 for Change Cases I and III.

The tables display a pattern similar to the state-level tables. In particular, with one exception (SPS_BA in 2014 in Change Case II), the estimated gross benefits are positive (or negative but small) for all combinations of Change Case, year, and balancing authority. Moreover, the distribution of estimated gross benefits across balancing authorities is remarkably similar for Change Cases I and IIA. The distribution of estimated gross benefits for Change Case III shows little pattern at all. For Change Cases I and IIA, six balancing authorities have consistently large positive estimated annual gross benefits (in alphabetical order): AEPW_BA, KCPL, OGE_BA, OPPD, WFEC, and WRI_BA. In Change Case IIA, EDE,

¹⁰ The suffix “_BA” is added to the names of balancing authorities that are different in composition than the corresponding market participant, e.g., OGE_BA includes the market participant OGE as well as other market participants.

GRDA, and NPPD also display consistently large positive estimated annual gross benefits. In Change Case III, only AEPW_BA consistently has large positive estimated annual gross benefits.

Table 4-12 Change Case I Balancing Authority-Level Gross Benefits (Million \$)

	2009	2010	2011	2012	2013
AEPW_BA	11	14	19	47	11
EDE	(1)	2	7	14	8
GMOC	3	6	(3)	5	4
GRDA	7	8	14	9	7
KACY	4	3	7	1	(3)
KCPL	28	28	20	29	26
LES	(1)	(2)	(3)	(2)	(2)
NPPD	6	11	1	6	8
OGE_BA	5	16	26	17	28
OPPD	21	23	20	16	19
SECI_BA	2	2	3	6	5
SPS_BA	8	10	(3)	9	(5)
WFEC	8	11	19	22	21
WRI_BA	10	9	6	29	12
Subtotal	110	142	133	208	139
Unallocated Congestion	(9)	(82)	(39)	(84)	(64)
Gross Benefit	101	60	94	124	75

Table 4-13 Change Case IIA Balancing Authority-Level Gross Benefits (Million \$)

	2011	2012	2013	2014	2015	2016
AEPW_BA	39	48	26	32	30	40
EDE	12	13	12	12	14	18
GMOC	9	6	4	2	5	4
GRDA	20	15	10	15	13	18
KACY	6	2	4	2	4	3
KCPL	23	26	30	24	26	24
LES	2	2	4	1	2	3
NPPD	15	11	12	23	17	13
OGE_BA	22	16	26	41	37	57
OPPD	28	20	24	23	22	20
SECI_BA	5	5	9	3	1	(2)
SPS_BA	(8)	10	(5)	(10)	(8)	(7)
WFEC	22	21	26	32	29	36
WRI_BA	21	24	16	9	11	6
Subtotal	216	221	196	209	201	232
Unallocated Congestion	(45)	(62)	(64)	(73)	(64)	(79)
Gross Benefit	171	160	132	136	137	153

Table 4-14 Change Case III Balancing Authority-Level Gross Benefits (Million \$)

	2009	2010	2011	2012	2013
AEPW_BA	8	23	24	25	32
EDE	(1)	(0)	3	3	1
GMOC	1	2	(2)	0	(1)
GRDA	6	5	8	6	6
KACY	(1)	(1)	3	(1)	(1)
KCPL	(1)	(0)	3	2	3
LES	3	4	4	5	4
NPPD	7	7	5	3	5
OGE_BA	(7)	(7)	(3)	(6)	(4)
OPPD	8	8	7	6	3
SECI_BA	0	0	1	2	1
SPS_BA	(7)	50	(4)	8	2
WFEC	(0)	0	2	2	1
WRI_BA	(5)	2	8	11	5
Subtotal	11	92	59	66	57
Unallocated Congestion	23	(40)	33	43	36
Gross Benefit	34	52	92	109	93

4.2.3 Market Participant-Level Gross Benefits

Table 4-15 through Table 4-17 display market participant-level gross benefit estimates for Change Cases I, IIA, and III. Again, gross benefit estimates were not extrapolated for Change Cases I and III.

The tables display similar patterns to those shown in the balancing authority-level tables. In particular:

- Except for Wind IPPs (discussed below) and SPS in 2010 in Change Case III, estimated annual gross benefits are positive (or negative but small) for all combinations of Change Case, year, and market participant.
- Change Cases I and IIA display a similar distribution of estimated annual gross benefits across market participants. In particular, five participants have consistently large positive estimated annual gross benefits in both Change Cases (listed in alphabetical order): KCPL, IPPs, OGE, OPPD, and WFEC. The fact that the IPPs have consistently large positive estimated annual gross benefits is worth noting; this indicates that the increase in margins due to increased generation in a more efficient market outweighs the decrease in margins attributable to a reduction in LMPs in the more efficient market. Wind IPPs have consistently negative (and frequently large, i.e., greater than \$10 million in absolute value) estimated gross benefits because their generation does not increase between the Base Case and each Change Case, but the LMPs they are paid go down with a more efficient market.
- In Change Case IIA, four additional market participants have consistently large positive estimated annual gross benefits: CSWS (AEPW), EDE, GRDA, and NPPD.
- In Change Case III, CSWS (AEPW) and IPPs have consistently large positive estimated annual gross benefits; with the exception of SPS in 2010, all other estimated annual gross benefits are less than \$10 million in absolute value.

Table 4-15 Change Case I Market Participant-Level Gross Benefits (Millions \$)

	2009	2010	2011	2012	2013
AECC	2	4	4	3	1
CSWS(AEPW)	0	3	13	19	3
EDE	(1)	2	7	14	8
GMOC	3	6	(3)	5	4
GRDA	7	8	14	9	7
GSEC	(3)	(4)	(2)	4	(3)
KACY	4	3	7	1	(3)
KCPL	28	28	20	29	26
KEPCO	(0)	0	0	0	0
KPP	1	2	3	4	4
LES	(1)	(2)	(3)	(2)	(2)
MIDW	(0)	0	1	1	1
NPPD	6	11	1	6	8
OGE	11	24	34	25	34
OMPA	(6)	(8)	(8)	(8)	(6)
OPPD	21	23	20	16	19
SECI	2	2	2	6	5
SPS	13	18	7	16	7
WFEC	8	11	19	22	21
WRI	10	7	3	24	7
IPPs	21	14	19	7	22
Wind IPPs	(2)	(4)	(9)	(11)	(9)
Subtotal	120	145	145	188	152
Unallocated Congestion	(19)	(85)	(51)	(64)	(78)
Total	101	60	94	124	75

Table 4-16 Change Case IIA Market Participant-Level Gross Benefits (Million \$)

	2011	2012	2013	2014	2015	2016
AECC	6	5	5	2	4	8
CSWS(AEPW)	16	23	10	25	19	30
EDE	12	13	12	12	14	18
GMOC	9	6	4	2	5	4
GRDA	20	15	10	15	13	18
GSEC	(3)	2	(2)	(0)	(0)	(1)
KACY	6	2	4	2	4	3
KCPL	23	26	30	24	26	24
KEPCO	0	0	0	0	0	(0)
KPP	3	4	3	4	5	5
LES	2	2	4	1	2	3
MIDW	1	1	1	0	(0)	(1)
NPPD	15	11	12	23	17	13
OGE	26	20	28	44	40	60
OMPA	(5)	(4)	(3)	(3)	(3)	(3)
OPPD	28	20	24	23	22	20
SECI	5	5	9	2	1	(2)
SPS	5	20	6	6	1	15
WFEC	22	21	26	32	29	36
WRI	17	20	11	5	7	1
IPPs	33	28	33	44	53	54
Wind IPPs	(10)	(12)	(9)	(16)	(8)	(20)
Subtotal	226	224	213	246	243	276
Unallocated Congestion	(55)	(64)	(80)	(110)	(106)	(124)
Total	171	160	132	136	137	153

Table 4-17 Change Case III Market Participant-Level Gross Benefits (Million \$)

	2009	2010	2011	2012	2013
AECC	5	4	6	4	11
CSWS(AEPW)	8	18	11	12	17
EDE	(1)	(0)	3	3	1
GMOC	1	2	(2)	0	(1)
GRDA	6	5	8	6	6
GSEC	(1)	5	(0)	0	(1)
KACY	(1)	(1)	3	(1)	(1)
KCPL	(1)	(0)	3	2	3
KEPCO	0	0	0	0	0
KPP	1	1	0	0	0
LES	3	4	4	5	4
MIDW	0	1	0	0	0
NPPD	7	7	5	3	5
OGE	(9)	(9)	(6)	(9)	(7)
OMPA	2	2	3	3	3
OPPD	8	8	7	6	3
SECI	0	0	1	2	1
SPS	(6)	(35)	(4)	8	0
WFEC	(0)	0	2	2	1
WRI	(5)	1	7	10	4
IPPs	17	16	22	16	19
Wind IPPs	(1)	2	0	0	3
Subtotal	28	25	69	69	62
Unallocated Congestion	6	28	24	40	31
Total	34	52	92	109	93

4.3 Change Case IV – Simplified Day-Ahead Market

A methodology for quantifying benefits under Change Case IV with a simplified Day-Ahead Market structure was discussed at length among the members of the MWG and CBTF. While the design is conceptually straightforward, there was considerable debate over whether the level of participation in this market would be sufficient to realize the potential benefits of the DAM and ASM structures. Several concerns were raised as to the efficiencies, volatility, and participation levels under this approach and ultimately, quantification of benefits was ruled out due to time constraints and the inability to determine a defensible approach. It was decided to provide a qualitative assessment of this market design option to summarize the discussion of the Cost Benefit Task Force.

The perceived benefits from this approach were centered primarily around making only minimal changes to processes currently in place for the EIS Market. Current Scheduling

practices would remain in place, eliminating the need for additional software systems and staff for FTR or TSR implementation for congestion hedging. Only internal physical generation and load assets, including demand response, would continue to be eligible to bid in the Day-Ahead Market. The primary goal was to bring together generation sellers and load serving entities within the consolidated market boundary and allow SPP to both commit and dispatch all resources more efficiently.

Although the elimination of features does simplify the market design and would potentially reduce training costs, it likely would not result in significant cost savings in the implementation of software systems. Most systems for commitment and dispatch already support complex market features such as price-based schedules and virtual bids/offers as part of their core functionality. The simplified Day-Ahead Market design does reduce costs associated with changes to scheduling systems and/or implementation of FTR processes to support congestion hedging and may allow for an earlier market implementation date than the full Day-Ahead Market design option.

Several concerns were voiced during the discussions of the Simplified Day-Ahead Market, which centered around the following factors:

- 1) No Dispatchable Transactions.
- 2) No Virtual Offers and Bids
- 3) Non-firm Transmission Service would still have Transmission Rights
- 4) Congestion being settled in both Day-Ahead and Real-time

The lack of participation by external parties through the use of dispatchable import transactions will likely increase internal SPP unit commitment, raising system costs. The lack of dispatchable export transactions would potentially reduce SPP revenues. In either case the removal of dispatchable transactions from the market design results in higher adjusted production cost and reduced benefits.

The lack of dispatchable transactions, along with no virtual offers and bids, will likely lead to over-commitment of SPP resources. This would result in day-ahead prices clearing higher than real-time prices. This could result in more load participating only in the real-time market and a drop in demand bids in the day-ahead market. This in turn could reduce day-ahead generation and cause day-ahead price to drop back below real time. This oscillation between day-ahead and real-time prices could lead to persistent inefficiencies as the market struggles to reach stability.

Allowing all priority schedules to maintain congestion hedging rights as well as continuing to allow schedules with congestion hedging rights to be submitted after settlement of the DAM reduces price certainty. Allowing Firm Schedules with full rights after the Day-Ahead Market has been settled may lead to the curtailment of scheduled Load that has cleared in Day-Ahead Market. This increases the risk for load and could reduce bid prices further in the Day-Ahead Market, again leading to fewer offers and further instability.

Allowing Non-Firm schedules to maintain congestion hedging rights also continues to put significant emphasis on ATC/AFC calculations and potential for parties making unnecessary reservations in order to maintain service options when trying to find buyers. If Non-firm energy is allowed to be traded within the market freely without reservations, then the use of OASIS and calculation of ATC for internal paths can potentially be eliminated, streamlining both internal SPP operations and that of Market Participants.

4.4 Other Factors

4.4.1 Locational Marginal Prices

Changes in Locational Marginal Prices due to the market designs are a minor factor in the SPP-wide gross benefits. SPP exports and imports from external markets are priced hourly at the generation-weighted SPP-wide hub price and the load-weighted SPP-wide hub price, respectively. Thus, SPP gross benefits reflect both changes in the pricing of SPP interchange as well as the volume of SPP exports and imports due to the relative market design. Since SPP external purchases and sales are very small compared to total SPP generation, the impact of external interchange comprises ranged between 5 and 8% of the SPP-wide gross benefits.

LMPs are a much greater factor in the gross benefits for sub-SPP entities (e.g., states), since adjusted production cost contain changes in levels and pricing of exports and imports both internal to SPP and external to SPP. Thus, exports and imports can be much larger relative to generation for sub-entities than at the aggregated SPP level. For example, in 2011, total Kansas generation decreases in Change Case II and more energy is purchased than in the Base Case. Generation cost decreases by \$35 million but the market purchase cost increases by \$17 million, showing that the impact of the LMP pricing can be significant.

More importantly, differences in LMPs between the Base Case and any of the Change Cases are a reflection of the degree to which each Change Case results in a more efficient commitment and dispatch than in the Base Case. This gain in operating efficiency is incorporated into the gross benefits at all levels.

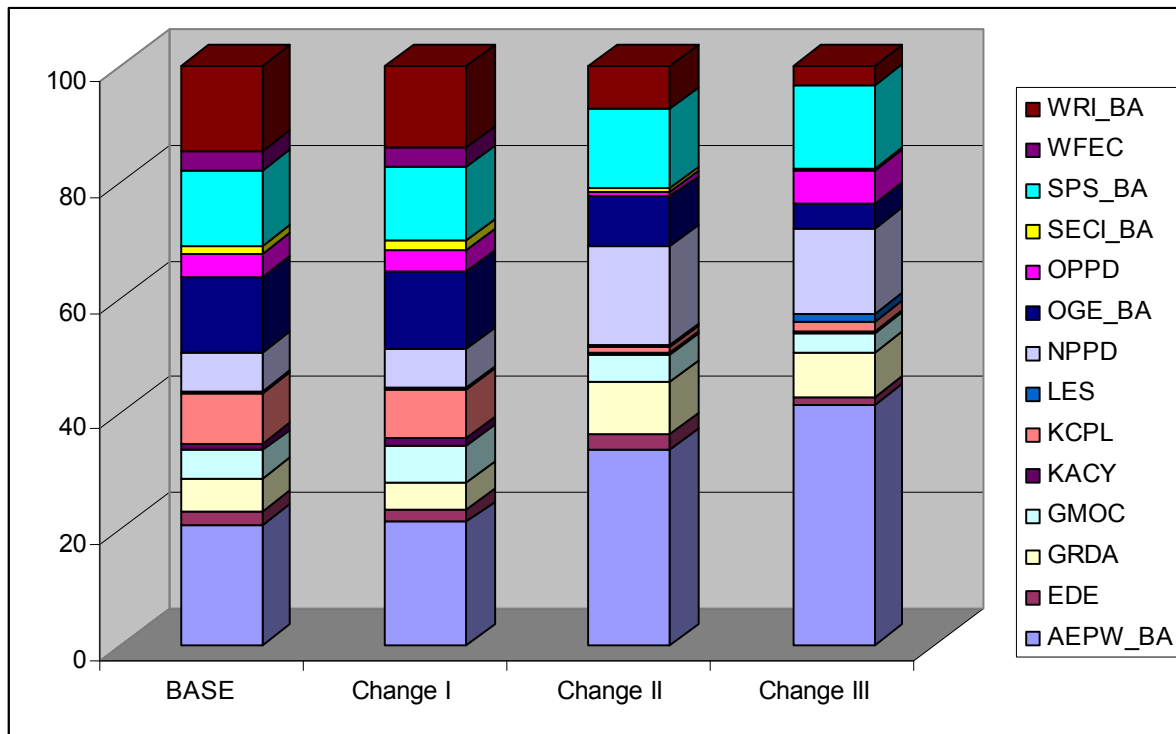
Table 4-18 displays the load-weighted average 2012 on-peak hub prices for each of the load-serving market participants for the Base Case and Change Cases I, IIA, and III. It is critical to note that the LMPs for markets with “low” LMPs in the Base Case are frequently typically higher in Change Cases I and II than in the Base Case. This is because as a result of a more efficient commitment and dispatch in these two Change Cases, market participants in such markets increase their sales to other entities, and thus their generation. As these participants increase generation, they move up their supply (or marginal cost) curves to resources (or loading blocks) with higher marginal cost than what was dispatched in the Base Case. LMPs in these markets rise as a result; however, the margins these participants earn from such incremental sales are positive (or else they would not make the sales), so these participants benefit from the higher LMPs in their markets.

Table 4-18 Average 2012 SPP Market On-Peak Load Hub Prices (\$/MWh)

Areas	Base	CC I	CC II	CC III
AECC	62	60	60	62
CSWS(AEPW)	58	57	58	58
EDE	67	58	58	70
GMOC	48	50	51	49
GRDA	50	54	55	50
KACY	51	52	52	50
KCPL	47	52	52	47
LES	54	59	58	53
MIDW	82	76	76	82
NPPD	53	58	58	53
OGE	74	65	65	74
OMPA	72	62	62	72
OPPD	55	59	59	54
SECI	73	71	70	72
SPS	74	74	73	74
WEPLKS	75	73	72	74
WFEC	74	66	67	74
WRI	62	53	54	61

4.4.2 Ancillary Service Market – Spinning Reserve and Regulation-Up Services

Another factor, Ancillary Services for Spinning reserve and Regulation-Up, do not directly impact the calculation of SPP-level gross benefits because AS payments and revenues net to zero at a SPP level. However, AS payments and revenues will affect gross benefits for sub-SPP entities because a sub-entity may provide more AS than required, thus selling the additional AS for additional market revenues. Conversely, a sub-entity may purchase some or all of its AS requirement from other SPP sources and incur a payment at market rates. Thus, the distribution of spinning reserve and regulation-up across states, BAs and Market Participants, while advantageous from the perspective of economic efficiency, may have a significant impact on the benefits of a particular market design. Figure 4-9 presents estimates for 2012 for the Base Case and the three Change Cases of the share of total spinning reserves provided by each of the Balancing Authorities.

Figure 4-9 Distribution of 2012 Ancillary Services across Balancing Authorities (%)


* Values are in Percent of Ancillary Service Requirement

4.5 High Wind Impacts

Wind generation expansion will play a major role in the Southwest Power Pool during the upcoming decade. The SPP generation queue is overflowing with interconnect requests for wind projects and feasibility studies are in progress which contemplate significant wind penetrations that approach total SPP load forecasts. The recently released draft of the SPP EHV Transmission Overlay Report contained an “expected” wind capacity assumption of 6,700 MW in the SPP footprint by 2017 and a “high” wind assumption of 10,500 MW by 2017. This compares to 4,211 MW of wind modeled in this study of future SPP market design. More aggressive assumptions for SPP wind development over the time horizon of this study could have a significant impact on the benefits of adding a Day-Ahead Market (DAM) and/or Ancillary Service Market (ASM) in SPP. While attempting to quantify the effect of high wind on benefits is outside the scope of the current study, a qualitative discussion of the impact of a high wind scenario can provide valuable insights for the consideration of market design changes.

A high level of wind generation poses significant obstacles to efficient unit commitment. Markets without the ability to forecast day ahead wind output and make rational commitment decisions will have substantial inefficiencies in unit operations that result in high costs to

participants and ultimately to consumers. Even with a robust Day-Ahead Market, the error in current wind forecasting methods creates substantial difficulties for hour-ahead unit commitment decisions. Without a process to account for anticipated wind levels well in advance of hourly operations, significant over-commitment of resources will likely be necessary to protect against less-than-expected wind generation.

A key operational consideration for a high wind scenario is dealing with wind variability. The most effective means of handling variability is to increase the balancing footprint responsible for absorbing the wind output. The large-scale development of wind resources would quickly overwhelm the current balancing areas in the wind producing regions, requiring a move toward a consolidated SPP balancing area. This high variability of wind will also result in increased requirements for ancillary services such as spinning and non-spinning reserve. The addition of an Ancillary Services Market as modeled in this market design study will likely yield substantially higher benefits under high wind scenarios that require increased operating reserves. The ability to economically manage reserves over larger footprints will become increasingly important with high wind expansion.

There is a significant component to handling wind variability that falls between traditional regulation markets and contingency reserve requirements. Wind variations over 5 to 10 minute intervals can best be addressed through economic response within a “fast market” framework, where a substantial portion of the market generation is responding to economic price signals and can be effectively used to absorb wind volatility. The addition of a Day-Ahead Market with centralized unit commitment is a key step in achieving sufficient market participation to meet this need.

Another aspect of an SPP high wind generation scenario is the coincident transmission system expansion needed to move this generation to load centers. In addition to allowing the transport of wind generation, the current EHV transmission overlay designs will greatly enhance the ability to move power across the SPP system as needed to meet load with low cost resources. The addition of a Day-Ahead Market in SPP will allow system operators to take full advantage of reduced congestion to lower overall unit costs through optimized unit commitment.

Finally, providing the congestion hedging tools such as FTRs or TSRs will address potentially severe short term congestion caused by the rapid development of wind resources. Given the relatively long time frame to complete substantial transmission upgrades there will likely be periods of significant local congestion caused by wind coming on-line in advance of critical transmission and by transmission line outages necessary to complete upgrades. Allowing mechanisms for acquiring transmission rights to hedge exposure to congestion will provide significant benefit for market participants during transition periods.

Virtually all the impacts of high wind scenarios highlight the need for robust market designs including a Day-Ahead Market and Ancillary Service Market to efficiently incorporate wind generation. In many cases high wind penetrations may not even be achievable without the implementation of these market design components. While further studies should be undertaken to better quantify the benefits of robust market design elements under high wind



assumptions, the addition of a Day-Ahead Market and Ancillary Service Market are likely critical factors in realizing the full benefit of new wind development.

The production cost modeling of the Base Case and Change Cases I – III does not reflect the possibility of any increase in ancillary service requirements associated with even the 4,211 MW of wind capacity additions included in those cases. As such, the estimates of gross benefits for Change Cases II and III may understate the true gross benefits, since the corresponding market designs may be able to more efficiently accommodate the increased ancillary service requirements than the Base Case market design.

5 Appendices

SPP

CONSOLIDATED BALANCING AUTHORITY PROJECT

Executive Summary

Introduction

The SPP CBA (CBA) Steering Committee (SC) has developed the Conceptual Design for consolidation of the current Balancing Authorities that are also participants in the SPP Energy Imbalance market.

The SC agrees that the consolidation is a necessary step towards the next phase in the SPP markets (Day-Ahead and ASM). The SC also recognizes that there are additional benefits that make consolidating before the market starts a positive step for SPP.

In designing the concept much of the decision making process involved creating the CBA to be NERC compliant. Realizing that there will be some system and process changes that may have to be revised with the implementation of the next market, special attention has been paid to minimizing the amount of throw-away costs that must be incurred in this part of the overall project. The SPP CBA will continue to use many of the existing balancing authority processes under joint responsibility agreements. Those agreements will be revisited and revised upon implementation of the next markets.

Consolidation will bring benefits and efficiencies to the members in real-time monitoring, checkout and reporting. It is important to remember that this phase of the project is not intended to correct inefficiencies in any current SPP processes. The consolidation will not alleviate transmission constraints, change current market processes or institute benefits associated with new markets. SPP Balancing Zones (BZ) will continue to operate their Energy Management systems (EMS) and participate in Emergency Operation and restoration processes.

The Conceptual Design document describes the processes that must be put in place to allow SPP to become a NERC compliant CBA. The following is a summary of the processes and the costs and benefits associated with each process category. Processes categories are summarized as Balancing, Resource Planning, Interchange Transactions and Emergency Operating Plan (EOP) processes and other.

Costs and benefits vary for individual Balancing Zones. Estimated costs and benefits are shown by total and BZ size based upon Load Ration Share. It is apparent that the benefits outweigh the costs even before the additional benefits

for reduced regulation for load requirements for the SPP CBA and reduced NERC penalties are included.

Balancing Processes

SPP will have functional control of any of the Generation, load, and scheduled interchange in its CBA.

SPP CBA will calculate Area Control Error (ACE) within the Balancing Authority Area (BAA). SPP must operate its BAA to maintain load-interchange-generation balance, monitor and report control performance and disturbance recovery and support Interconnection frequency through tie-line bias area control. SPP CBA will be solely responsible for system frequency, time error corrections and meter error corrections for the SPP CBA ACE. The SPP CBA will determine and deploy reliability-related services relating to Regulating Reserves and Contingency Reserves for the entire BAA.

SPP owns and operates an EMS and a Market Operations System. The EMS will be enhanced to allow it to calculate an ACE for the entire SPP CBA. This ACE calculation will be monitored by the SPP CBA operators. Regulation Deployment signals (RDS) will be sent on a continuous basis to each BZ in the SPP CBA. These BZ will use the RDS in their current EMS to deploy their own generation resources.

SPP CBA will become the official member of the current Reserve Sharing Group. The SPP CBA will utilize the current reserve sharing processes for internal BZ distribution of schedules for assistance.

Costs

- Capitalized costs for SPP EMS systems changes
- Capitalized costs for SPP RSS changes
- Capitalized costs for SPP situational awareness displays
- Balancing Zone EMS changes
- Annual SPP CBA real time Operating expenses

Benefits

- Increased Regulation and ACE diversity for Balancing Zones
- No more NERC monitoring or compliance for CPS1 and CPS2 by BZ operators
- No more NERC reporting for CPS1 and CPS2
- No more support of interconnection frequency will need to be calculated and monitored by Balancing Zone operators.
- Those BZ who have dedicated Balancing Authority Operators will be able to utilize those FTE in other areas.
- BZ will no longer be required to train and certify those personnel for BA purposes.

Resource Planning Processes

SPP CBA must review generation commitments, dispatch, and load forecasts and planned outages. SPP CBA must provide an operational plan (generation commitment, outages, etc.) for reliability evaluation

The SPP balancing Zones as market participants are currently required to provide the data needed for resource plans. SPP CBA operators will aggregate and utilize these resource plans to fulfill the BA requirements. These resource plans are currently supplied to the SPP RC. SPP CBA operators will ensure these plans continue to be provided as necessary.

Costs

- No material system changes
- Annual SPP CBA operating expenses for audit compliance

Benefits

- The SPP CBA can utilize information already available from current market processes.
- Current SPP Balancing Zones will no longer be required to participate in NERC audits associated with Generation Commitments, Dispatch and load forecasts as a BA.
- Current SPP BZ will no longer be required to participate in NERC audits associated with providing plans to the SPP RC.

Interchange Transaction Processes

SPP CBA must approve interchange transactions based on appropriate criteria including ATC, transmission reservation and available ramping capability. SPP CBA must Implement interchange schedules by incorporating those schedules into its scheduled interchange and including the net schedule in the ACE calculation.

SPP must provide balancing and energy accounting functions for the SPP CBA including hourly checkout of interchange schedules and actual interchange, administration of inadvertent energy paybacks, and coordination/allocation as appropriate with entities within the SPP CBA.

SPP currently operates an electronic scheduling system. This system allows SPP to process Interchange transactions on a Balancing Authority level. This system also has the functionality to allow SPP to monitor actual interchange meters and provide checkout processes for both. SPP currently operates under a waiver to allow it to calculate inadvertent for the SPP market footprint. Under this waiver SPP is already responsible for administers inadvertent energy paybacks on behalf of its BZ.

SPP will continue to provide net schedule data in the form of a Schedule Control Error (SCE). SPP BZ will continue to monitor and validate their internal SPP BZ schedules and meters for non-BZ accounting processes.

Costs

- Capitalized system changes to RTOSS
- Annual SPP CBA energy accounting operating expenses

Benefits

- SPP Balancing Zones that are currently monitoring and approving schedules in RTOSS as a balancing Authority will no longer need to use RTOSS.
- SPP Balancing Zones Energy Accountants will no longer be required to report inadvertent to NERC in the NERC tool on a monthly basis.
- SPP Balancing Zones Energy Accountants will no longer be required to calculate and enter data in NERC Area Interchange Surveys.
- SPP Balancing Zone Energy Accountants will no longer be required to checkout NSI or NAI with neighboring BA.
- Current BA will not be required to develop its own ramp validation processes for NERC compliance purposes.
- Current BA will no longer be required to participate in NERC audits associated with interchange requirements.

Emergency Operation Processes

SPP CBA must Implement/coordinate emergency procedures for the entire BAA. Since the BZ will continue to operate their Energy Management systems and have the systems, processes and expertise in place to continue to resolve emergency situations, the SPP CBA will rely on those processes and coordinate those processes with the BZ and the SPP RC

Costs

- No material system changes are associated with EOP
- Annual SPP CBA operating expenses for audit compliance

Benefits

- The SPP CBA can utilize information and processes already available from current emergency operation processes in place for the SPP RTO.
- Current SPP Balancing Zones will no longer be required to participate in NERC audits associated with Emergency Operating Plans.
- Avoided administrative costs for development and upkeep of “official” NERC Emergency Operating plans

Other Processes

SPP CBA will be responsible for NERC compliance with all additional reliability standards. SPP CBA will staff the CBA real time desk with NERC certified operators and provide adequate training for those personnel. SPP has current processes in place for compliance with all communications and Cyber Security standards.

Summary of Costs and Benefits

The Summary of costs and benefits is included for the period from initial planning and implementation of the CBA thru the estimated beginning of the next market phases.

Capitalized Costs – These are system and facility changes and upgrades that are capitalized for SPP and expensed through depreciation expenses of the useful life of the changes.

CAPITALIZED COSTS - CBA	2009	2010	2011
<u>ACE calculation and RDS</u>			
EMS RTGEN	200,000		
Interface for BZ/SCE	50,000		
Upgrade ability to read/write RTOSS files	50,000		
DTS license fees	50,000		
Analytical tools SFTDA upgrade	200,000		
Situational Awareness displays	150,000		
CAT	50,000		
NERC IDC	50,000		
Contingency Reserves/RSS	200,000		
Scheduled Interchange	100,000		
Ramp Validation	50,000		
Actual Interchange	100,000		
Hardware	45,000		
Furniture	5,000		
Communications	10,000		
TOTAL CAPITALIZED COSTS	1,310,000	-	-
Assume a 10 year depreciable life	131,000	131,000	131,000

Operating Costs – These are annual costs that are expensed as they are incurred

OPERATING COSTS - CBA	2009	2010	2011
<u>ACE calculation and RDS</u>			
Real time desk w/ 6 FTE and manager	567,000	1,104,000	1,132,000
IT analysis 1 FTE		84,000	86,300
<u>Interchange Transactions</u>			
Schedule Interchg checkout and EA 1 FTE	20,000	74,000	76,600
Actual Interchg checkout and EA 1 FTE	20,000	74,000	76,600
Inadvertent and NERC reporting .5 FTE	10,000	20,000	20,500
TOTAL OPERATING COSTS	617,000	1,356,000	1,392,000

Capitalized and Operating Costs per year

Total Annual Expense Oper. + Depr.	748,000	1,487,000	1,523,000
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BZ load ratio share of Operating and Depreciation Expense - provided for individual analysis purposes. The load ratio share percentages are generally representative of SPP BZ size and to be used for internal BZ Analysis and discussion purposes.

Total CBA Annual Expense Operating and Depreciation of Capitalized costs per BZ				
BZ size	LR %	2009	2010	2011
BZ load ratio share small	3%	22,440	44,610	45,690
BZ load ratio share	10%	74,800	148,700	152,300
BZ load ratio share mid-range	15%	112,200	223,050	228,450
BZ load ratio share	17%	127,160	252,790	258,910
BZ load ratio share large	27%	201,960	401,490	411,210

Summary of Benefits – These are estimated benefits based up SPP staff and consultant studies. This section includes 3 quantitative analyses. These analyses can be used by BZ management to determine each individual BZ ultimate benefits from the consolidation effort.

A) The first is a study of the estimates avoided costs for a BZ relating to personnel, training, reporting and administration costs.

B) The second is a study of possible reduced regulation requirements.

C) The third is a study of possible NERC penalty scenarios.

Both study B and C were completed and originally reported in the previous SPP CBA Benefits Analysis dated 7-27-07.

Section A - shows 2 different savings estimates to be used by different size BZ.

Savings in avoided costs per FTE for an small to mid range BA				
Process Category	Unit	2009	2010	2011
Government Reporting	0.02	\$ 1,680	\$ 1,680	\$ 1,680
Scheduled Interchange Processes	1.34	\$ 163,520	\$ 163,520	\$ 163,520
Actual Interchange Processes	1.01	\$ 122,640	\$ 122,640	\$ 122,640
Inadvertent Processes	0.38	\$ 32,718	\$ 32,718	\$ 32,718
	2			
NERC Compliance admin - Audit prep	wks	\$ 4,480	\$ 4,480	\$ 4,480
NERC Cert Training		\$ 5,040	\$ 5,040	\$ 5,040
Total Avoided costs small to mid BA		\$ 330,078	\$ 330,078	\$ 330,078

Savings in avoided costs per FTE and real time desk for an large BA				
Process Category	Unit	2009	2010	2011
Government Reporting	0.02	\$ 1,680	\$ 1,680	\$ 1,680
Scheduled Interchange Processes	1.34	\$ 163,520	\$ 163,520	\$ 163,520
Actual Interchange Processes	1.01	\$ 122,640	\$ 122,640	\$ 122,640
Inadvertent Processes	0.38	\$ 32,718	\$ 32,718	\$ 32,718
	2			
NERC Compliance admin - Audit prep	wks	\$ 4,480	\$ 4,480	\$ 4,480
NERC Cert Training		\$ 5,040	\$ 5,040	\$ 5,040
ACE monitoring Real Time	4.00	\$ 490,562	\$ 490,562	\$ 490,562
Total Avoided costs large BA		\$ 820,640	\$ 820,640	\$ 820,640

Section B

*******This section shows an estimate of Regulation for load requirement savings from the original Cost Benefit study*******

Reduced Regulation for Load requirement for the consolidated BA.

- Sum of the 10 Market BA current L_{10} = 419.97
- Assume the sum of the L_{10} is equal to the required Regulation for Load requirement.
- Since July 19, BAs have scheduled between 388 and 436 MW UP Regulation in the market each day
- Max coincidental load for the market on 7/17 @18:00 = 32,231
- L_{10} = 322.31 if using 1% of coincidental peak load
- $419.97 - 322.31 = 97.66$ MW reduction in L_{10}
- Calculating a Regulation for Load requirement from the 5 second Market load on 7/17 produces a RFL requirement of 329 MW to achieve a passing 92% CPS2 grade (133 -10 minute interval load changes are less than or equal to the amount of regulation reserved).
- $419.97 - 329 = 90.97$ MW reduction in overall regulation requirement
- Assume a \$68,000/MW/YR capacity cost. (from capacity cost used in the Market cap calculation)

A 91 MW reduction in regulation capacity requirement would produce a savings of \$6,188,000 per year.

Additional energy savings are expected due to a reduction of resource deployments to recover ACE. Additional studies would be required to quantify this amount.

See Appendix A for example of Regulation for Load calculation.

Section C

*******This section shows an estimate of potential reduced NERC liability for penalties from the original cost benefit study ******

Reduced liability for NERC penalties:

Effective June 18, 2007 the Regional Entity (RE) has been given the authority to assess monetary penalties for violation of the NERC standards.

Example of how a penalty assessment would be reduced just for being a consolidated BA:

Even if the SPP BA does no better than each BA on an average basis, there would be a significantly lower impact on the combined BA than there is on individual BAs.

PER-002-0 R1_Each Transmission Operator and Balancing Authority shall be staffed with adequately trained operating personnel.

Attachment Q

- Assume that every year, half (5 of 10) of the BAs fail to meet the requirement to have adequately trained operators.
- Assume that the SPP BA is found to have the same violation every year.
- This scenario involves a High Risk Factor violation and assumes a Moderate Violation Severity level.

The penalty is assessed as follows.

Failure to have adequately trained operators would allow an average penalty of \$154,000. $((\$8,000 + \$300,000)/2 = \$154,000)$

For Individual BAs

- Each of the 5 BAs could be assessed a penalty of \$154,000 each year.
- For the individual BAs this would be a total penalty of \$770,000 each year.

For the Consolidated BA

- If SPP is the BA, only one \$154,000 penalty could be assessed.
- In this example, the consolidated BA would incur a \$154,000 penalty every year.
- Even with twice the frequency of the violation there would be an annual penalty avoidance of \$616,000 for the same violation.

Summary:

	Inadequately trained operating personnel.	Total Penalty per BA	Number of Penalties each year	Total penalty
Penalty for Stand Alone BAs	\$154,000	\$154,000	5	\$770,000
Penalty for consolidated BA	\$154,000	\$154,000	1	\$154,000
Total Penalty avoidance				\$616,000

See Appendix B for Penalty Matrix and examples of Violations.

Appendix A – Regulation for Load (RFL) calculation

The RFL requirement will be calculated using the formula below.

*RFL percentage (determined below) multiplied by BAs forecasted hourly peak load

End of each calendar year

- Request BAs to provide 2-second load data for all 24 hours of SPPs coincident peak day. (This example only looks at 4 hours.)
- Compute average load for 6 10-minute intervals each clock hour
- Calculate regulation required from interval to interval
- Compare to host balancing authority's L_{10} for each interval for a range of regulation capacity percentages to give an estimated CPS2 score
- Target “passing percentage” of 92 percent
- 90 percent CPS2 minimum + 2 percent margin for error

Example of RFL calculation:

Average load for each interval for the peak hours of the peak day

HE	15					
Interval	10	20	30	40	50	00
Load	1345	1355	1367	1379	1394	1406
Change	8	10	12	12	15	12
PASS	Y	Y	Y	Y	Y	Y
HE	16					
Interval	10	20	30	40	50	00
Load	1426	1436	1444	1463	1475	1488
Change	20	10	8	19	12	13
PASS	N	Y	Y	N	Y	Y
HE	17					
Interval	10	20	30	40	50	00
Load	1495	1512	1527	1534	1550	1556
Change	7	17	15	9	16	6
PASS	Y	N	Y	Y	Y	Y
HE	18					
Interval	10	20	30	40	50	00
Load	1558	1571	1568	1565	1548	1539
Change	2	13	3	3	17	9
PASS	Y	Y	Y	Y	N	Y

Example BA L_{10} = 16

Total number of Intervals examined = 24

To achieve a 92% CPS2 score 22 intervals would need to change less than the L_{10}

Total number of Interval where change between intervals was less than L_{10} = 20

20/24 = 83.3% The CPS 2 score would fail the regulation test.

The two intervals with the lowest change that did not pass had a max 17 MW change. If the BA reserves 17 MW of Regulation, they would pass 22 of 24 intervals and would have a 91.7% CPS2 score which would provide sufficient regulation to control changes in load.

*Note - RFL does not account for Regulation required for ramping schedules in or out.

Appendix B – NERC Penalty Matrix

Each of the NERC Standards requirements is assigned a Risk Factor of High, Medium or Low. 60 Requirements have High Violation Risk Factor, 80 Requirements have a Medium Violation Risk Factor and the remaining Requirements have a Lower Violation Risk Factor.

Penalty Matrix

NERC has developed a matrix to calculate penalties for violation of the mandatory standards. The matrix is broken down into 3 Risk Factor categories with a high and low limit for each category based on the severity of the violation.

- The matrix provides a base penalty. The penalty can be increased or decreased based on 8 other factors determined by the RRO during their investigation of the Violation.

The following lists the Base Penalty amounts corresponding to combinations of violation risk factor and violation severity factor.

Violation Risk Factor	Violation Severity Level							
	Lower		Moderate		High		Severe	
	Range Limits		Range Limits		Range Limits		Range Limits	
	Low	High	Low	High	Low	High	Low	High
Lower	\$1,000	\$3,000	\$2,000	\$7,500	\$3,000	\$15,000	\$5,000	\$25,000
Medium	\$2,000	\$30,000	\$4,000	\$100,000	\$6,000	\$200,000	\$10,000	\$335,000
High	\$4,000	\$125,000	\$8,000	\$300,000	\$12,000	\$625,000	\$20,000	\$1,000,000

NOTE: This table describes the amount of penalty that could be applied for each day that a violation continues.

Factors that affect the penalty calculation:

- Standard and Violation risk factors determine the base penalty

Factors that will increase the base penalty

- Repeats of the same violation
- Failure to comply with directives
- Intentionally violating the standard
- Concealing the violations
- Lack of cooperation with an investigation

Factors that decrease the penalty

- Presence of an in-house compliance program

- Cooperation with the investigation
- Self-reporting the violation

Examples of High Violation Risk Factor Requirements

BAL-002-0 R3

Each Balancing Area or Reserve Sharing Group shall activate sufficient Contingency Reserves to comply with the DCS.

IRO-004-1 R7

Each Transmission Operator, Balancing Authority and Transmission Provider shall comply with the directives of its Reliability Coordinator based on the next day assessments in the same manner in which it would comply during real time operating events.

PER-002-0 R1

Each Transmission Operator and Balancing Authority shall be staffed with adequately trained operating personnel.

PRC-001-1 R6

Each Transmission Operator and Balancing Authority shall monitor the status of each Special Protection System in their area and shall notify affected Transmission Operators and Balancing Authorities of each change in status.

Examples of Medium Risk Requirements:

BAL-002-0 R4.1

A Balancing Authority shall return its ACE to zero if its ACE just prior to the Reportable Disturbance was positive or equal to zero. For negative initial ACE values just prior to the Disturbance, the Balancing Authority shall return ACE to its pre-Disturbance value.

BAL-002-0 R6

A Balancing Authority or Reserve Sharing Group shall fully restore its Contingency Reserves within the Contingency Reserve Restoration Period for its Interconnection.

BAL-005-0 R8.1

Each Balancing Authority shall provide redundant and independent frequency metering equipment that shall automatically activate upon detection of failure of the primary source. This overall installation shall provide a minimum availability of 99.95%.

PER-002-0 R3.2

The training program must include a plan for the initial and continuing training of Transmission Operator and Balancing Authority operating personnel. That plan

shall address knowledge and competencies required for reliable system operations.

Examples of Lower Risk Requirements:

BAL-001-0 R2

- Each Balancing Authority shall operate such that its average ACE for at least 90% of clock-ten-minute periods (6 non-overlapping periods per hour) during a calendar month is within a specific limit, referred to as L10. See Standard for Formula.

BAL-002-0 R4

- A Balancing Authority or Reserve Sharing Group shall meet the Disturbance Recovery Criterion within the Disturbance Recovery Period for 100% of Reportable Disturbances. The Disturbance Recovery Criterion is:

BAL-004-0 R3

- Each Balancing Authority, when requested, shall participate in a Time Error Correction by one of the following methods:

PER-002-0 R3.4

- Training staff must be identified, and the staff must be competent in both knowledge of system operations and instructional capabilities.

Appendix B

SPP Integrated Market Capital Project Estimates (1000's Dollars)

Cat	Description	2011	2012	2013	2014	2015	Total
LAB	Total Internal Labor	-	577	1,092	468	-	2,137
CON	Total Contract Labor	-	873	1,679	727	-	3,280
MAT	Total Hardware, Software, Licenses	-	1,530	1,770	550	-	3,850
	Grand Total	-	2,981	4,541	1,745	-	9,267

SPP Integrated Market On-Going O&M Estimates (1000's Dollars)

Cat	Description	2011	2012	2013	2014	2015	Total
LAB	Internal Labor	-	-	94	499	780	1,373
MAINT	Software and Hardware Maintenance	-	110	385	1,085	1,085	2,665
		-	-	-	-	-	-
	Grand Total	-	110	479	1,584	1,865	4,038

NETWORK

4770

Average

\$	3,247,942	\$	3,901,665	\$	3,770,543	\$	3,841,488	\$	3,690,410
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Costs will increase in future years as we add more wind facilities.

Greater Missouri Operations Company

NETWORK					
Source	Sink	MW	Start Date	Stop Date	Notes
CROSSROADS	MPS	300	Current		
GRAYWIND	MPS	20	Current		
GRAYWIND	MPS	40	Current		
IATAN	MPS	160	Current		
JEFFREY	MPS	75	Current	1/19/2014	Will probably renew
MPS	MPS	1991	Current		
NPPD.COOPR	MPS	174	Current		
MPS	RICHARDS_EVE	1	Current		
NPPD.COOPR	MPS	200	1/19/2014		Study-Withdrawn
IATAN2	MPS	2	12/1/2011		Study-Immaterial
TOTAL		2963			

Annual Incremental PTP Expense if SPP Network Unavailable

<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>Average</u>
8,980,881	10,104,735	9,453,678	9,440,013	9,494,827
598,725	673,649	630,245	629,334	632,988
1,197,451	1,347,298	1,260,490	1,258,668	1,265,977
\$ 10,777,057	\$ 12,125,682	\$ 11,344,414	\$ 11,328,016	\$ 11,393,792

Costs will increase in future years as we add more wind facilities.

2010

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Study Date: Tue Aug 23 15:05:01 2011
Study: KBASE

Summary

MWHrs

Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Nuclear	410,512	370,480	410,512	397,168	410,512	397,168	410,512	410,512	397,148	410,512	397,158	410,512	4,832,706
Coal	1,377,246	1,105,363	921,182	1,179,978	1,325,989	1,327,102	1,393,279	1,402,235	1,624,056	1,638,951	1,480,191	1,451,613	16,227,185
Gas - Combined Cycle	0	0	0	0	8,100	49,204	77,576	88,569	14,079	0	0	0	237,528
Gas - Comb Turbines	700	9,160	13,005	0	8,820	23,455	52,801	68,818	0	0	1,300	11,369	189,428
Oil / Other	0	0	0	0	0	0	1,413	5,590	0	0	0	0	7,278
Renewables	28,981	30,146	38,188	35,183	44,611	28,962	33,191	28,635	40,348	31,492	28,415	35,058	403,210
Total	1,817,439	1,515,149	1,382,887	1,612,329	1,798,032	1,825,891	1,968,772	2,004,359	2,075,631	2,080,955	1,907,064	1,908,827	21,897,335

Purchases:

Non-Firm Total	71,937	87,455	131,264	8,245	41,419	94,741	84,844	120,892	687	0	22,525	53,070	717,078
Renewable PPAs	0	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	2,395	2,100	1,868	1,741	2,368	2,937	3,927	7,033	2,160	2,397	2,588	2,407	33,921
Total	74,332	89,555	133,132	9,986	43,787	97,678	88,771	127,925	2,847	2,397	25,113	55,477	750,999

Sales:

Non-Firm	104,623	106,422	98,770	293,349	312,226	116,363	169,976	208,102	514,660	642,450	497,778	313,100	3,377,819
Firm	275,985	191,279	180,103	213,571	290,413	196,822	153,437	152,130	267,689	305,357	264,404	238,228	2,729,418
Total	380,608	297,701	278,873	506,920	602,639	313,185	323,413	360,232	782,349	947,807	762,182	551,328	6,107,237

Native Load	1,511,163	1,307,003	1,237,146	1,115,395	1,239,180	1,610,384	1,734,130	1,772,052	1,296,129	1,135,545	1,169,995	1,412,976	16,541,098
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Dollars

Generation Resources:

Nuclear	2,622,000	2,366,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000	30,868,000
Coal	18,200,000	14,912,000	12,865,000	15,536,000	17,140,000	17,423,000	18,436,000	18,589,000	20,464,000	20,615,000	18,542,000	18,325,000	211,047,000
Gas	42,000	571,000	784,000	0	648,000	2,678,000	5,853,000	6,765,000	461,000	0	49,000	482,000	18,333,000
Oil / Other	0	0	0	0	0	0	250,000	948,000	0	0	0	56,000	1,254,000
Total	20,864,000	17,849,000	16,271,000	18,073,000	20,410,000	22,638,000	27,161,000	28,924,000	23,462,000	23,237,000	21,128,000	21,485,000	261,502,000

Purchases:

Non-Firm Total	2,920,558	3,416,776	5,627,982	310,679	1,392,240	3,107,794	3,673,167	4,965,493	25,003	0	639,364	1,519,047	27,598,103
Wind PPAs	0	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	90,000	80,000	71,000	66,000	71,000	91,000	216,000	399,000	78,000	75,000	79,000	85,000	1,401,000
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	3,010,558	3,496,776	5,698,982	376,679	1,463,240	3,198,794	3,889,167	5,364,493	103,003	75,000	718,364	1,604,047	28,999,103

Sales:

Non-Firm	3,281,152	3,695,928	3,191,497	8,836,160	8,258,163	2,855,686	5,515,066	7,396,393	14,252,414	15,392,606	11,706,023	8,313,645	92,694,732
Contract	8,397,000	5,708,000	5,619,000	6,555,000	8,006,000	5,392,000	4,400,000	4,406,000	8,195,000	8,933,000	7,517,000	6,708,000	79,836,000
Contract Demand Charge	216,000	198,000	192,000	240,000	246,000	264,000	282,000	288,000	264,000	240,000	234,000	222,000	2,886,000
Total	11,894,152	9,601,928	9,002,497	15,631,160	16,510,163	8,511,686	10,197,066	12,090,393	22,711,414	24,565,606	19,457,023	15,243,645	175,416,732

Adjusted Production Cost

	11,980,405	11,743,848	12,967,485	2,818,519	5,363,077	17,325,108	20,853,102	22,198,101	853,589	-1,253,606	2,389,341	7,845,402	115,084,372
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Non-Firm Sales Margin \$

Non-Firm Revenue	3,281,152	3,695,928	3,191,497	8,836,160	8,258,163	2,855,686	5,515,066	7,396,393	14,252,414	15,392,606	11,706,023	8,313,645	92,694,732
Non-Firm Cost	1,734,305	1,882,707	1,690,514	4,357,455	4,472,447	1,865,980	3,516,083	4,749,797	7,212,576	8,516,641	6,614,110	4,622,831	51,235,444
Generation	1,734,305	1,882,707	1,690,514	4,357,455	4,472,447	1,865,980	3,477,431	4,641,937	7,212,576	8,516,641	6,614,110	4,622,831	51,088,932
Purchased Power	0	0	0	0	0	0	38,652	107,860	0	0	0	0	146,512
Margin	\$ 1,546,847	\$ 1,813,221	\$ 1,500,983	\$ 4,478,705	\$ 3,785,716	\$ 989,706	\$ 1,998,982	\$ 2,646,596	\$ 7,039,838	\$ 6,875,965	\$ 5,091,913	\$ 3,690,814	\$ 41,459,287

\$/MWH	\$ 14.78	\$ 17.04	\$ 15.20	\$ 15.27	\$ 12.12	\$ 8.51	\$ 11.76	\$ 12.72	\$ 13.68	\$ 10.70	\$ 10.23	\$ 11.79	\$ 12.27
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2010
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Summary

MWHrs												
Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December
Nuclear	410,512	370,480	410,512	397,168	410,512	397,168	410,512	410,512	397,148	410,512	397,158	410,512
Coal	1,371,510	1,103,663	917,188	1,176,768	1,312,952	1,308,995	1,384,695	1,401,623	1,615,320	1,622,439	1,464,556	1,443,181
Gas - Combined Cycle	0	0	0	0	16,393	53,934	81,003	91,645	13,752	0	0	0
Gas - Comb Turbines	700	9,160	13,005	54,071	9,660	27,890	68,617	68,617	0	0	1,300	11,519
Oil / Other	0	0	0	0	0	0	1,413	5,600	0	0	0	275
Renewables	28,981	30,146	38,188	35,183	44,611	28,962	33,191	28,635	40,348	31,492	28,415	35,058
Total	1,811,703	1,513,449	1,378,893	1,609,119	1,794,128	1,816,949	1,964,885	2,006,632	2,066,568	2,064,443	1,891,429	1,900,545
Purchases:												
Non-Firm Total	71,937	87,440	131,264	8,245	32,804	82,168	73,712	112,838	687	0	22,525	52,932
Renewable PPAs	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	2,395	2,100	1,868	1,741	2,368	2,973	4,019	7,078	2,160	2,397	2,588	2,407
Total	74,332	89,540	133,132	9,986	35,172	85,141	77,731	119,916	2,847	2,397	25,113	55,339
Sales:												
Non-Firm	98,887	104,707	94,776	290,138	299,708	94,884	155,048	202,366	505,596	625,938	482,143	304,682
Firm	275,985	191,279	180,103	213,571	290,413	196,822	153,437	152,130	267,689	305,357	264,404	238,228
Total	374,872	295,986	274,879	503,709	590,121	291,706	308,485	354,496	773,285	931,295	746,547	542,910
Native Load	1,511,163	1,307,002	1,237,146	1,115,396	1,239,179	1,610,384	1,734,131	1,772,052	1,296,130	1,135,545	1,169,995	1,412,974
Total	1,511,163	1,307,002	1,237,146	1,115,396	1,239,179	1,610,384	1,734,131	1,772,052	1,296,130	1,135,545	1,169,995	1,412,974
Dollars												
Generation Resources:												
Nuclear	2,622,000	2,366,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000	2,622,000	2,537,000	2,622,000	2,537,000	2,622,000
Coal	18,092,000	14,880,000	12,790,000	15,476,000	16,899,000	17,196,000	18,323,000	18,579,000	20,297,000	20,298,000	18,236,000	18,162,000
Gas	42,000	571,000	784,000	0	946,000	3,039,000	6,053,000	6,868,000	450,000	0	49,000	489,000
Oil / Other	0	0	0	0	0	0	250,000	950,000	0	0	0	56,000
Total	20,756,000	17,817,000	16,196,000	18,013,000	20,467,000	22,772,000	27,248,000	29,019,000	23,284,000	22,920,000	20,822,000	21,329,000
Purchases:												
Non-Firm Total	3,070,349	3,595,279	5,927,927	328,507	1,185,920	2,857,932	3,388,636	4,943,635	26,565	0	674,307	1,627,252
Wind PPAs	0	0	0	0	0	0	0	0	0	0	0	0
Firm Purchases	90,000	80,000	71,000	66,000	71,000	93,000	222,000	402,000	78,000	75,000	79,000	85,000
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0
Total	3,160,349	3,675,279	5,998,927	394,507	1,256,920	2,950,932	3,610,636	5,345,635	104,565	75,000	753,307	1,712,252
Sales:												
Non-Firm	3,076,875	3,554,281	3,032,396	8,396,894	7,632,288	2,428,036	4,939,912	6,912,833	13,293,175	14,081,639	10,639,418	7,719,192
Contract	8,397,000	5,708,000	5,619,000	6,555,000	8,006,000	5,392,000	4,400,000	4,406,000	8,195,000	8,933,000	7,517,000	6,708,000
Contract Demand Charge	216,000	198,000	192,000	240,000	246,000	264,000	282,000	288,000	264,000	240,000	234,000	222,000
Total	11,689,875	9,460,281	8,843,396	15,191,894	15,884,288	8,084,036	9,621,912	11,606,833	21,752,175	23,254,639	18,390,418	14,649,192
Adjusted Production Cost	12,226,475	12,031,999	13,351,532	3,215,613	5,839,632	17,638,897	21,236,725	22,757,802	1,636,390	-259,639	3,184,889	8,392,061
APC from Scenario 1	11,980,405	11,743,848	12,967,485	2,818,519	5,363,077	17,325,108	20,853,102	22,198,101	853,589	-1,253,606	2,389,341	7,845,402
APC Increase												APC Increase
Non-Firm Sales Margin \$												6,168,001
Non-Firm Revenue	3,076,875	3,554,281	3,032,396	8,396,894	7,632,288	2,428,036	4,939,912	6,912,833	13,293,175	14,081,639	10,639,418	7,719,192
Non-Firm Cost	1,626,767	1,850,504	1,615,770	4,296,956	4,250,396	1,586,220	3,174,688	4,582,682	7,034,411	8,199,501	6,308,752	4,460,770
Generation	1,626,767	1,850,504	1,615,770	4,296,956	4,250,396	1,586,220	3,141,594	4,461,634	7,034,411	8,199,501	6,308,752	4,460,770
Purchased Power	0	0	0	0	0	0	33,094	101,058	0	0	0	134,152
Margin	\$ 1,450,088	\$ 1,703,777	\$ 1,416,626	\$ 4,099,938	\$ 3,381,891	\$ 841,815	\$ 1,765,224	\$ 2,350,141	\$ 6,258,764	\$ 5,882,138	\$ 4,330,666	\$ 3,258,422
\$/MWH	\$ 14.66	\$ 16.27	\$ 14.95	\$ 14.13	\$ 11.28	\$ 8.87	\$ 11.39	\$ 11.61	\$ 12.38	\$ 9.40	\$ 8.98	\$ 10.89
Total	4,832,706	0.00%										
16,227,185	-0.64%											
237,528	8.08%											
189,438	3.43%											
7,278	0.14%											
403,210	0.00%											
21,897,335	-0.36%											
717,078	-5.65%											
0	N/A											
33,921	0.51%											
750,999	-5.37%											
3,377,819	-3.52%											
2,729,418	0.00%											
6,107,237	-1.95%											
16,541,098	0.00%											
30,868,000	0.00%											
211,047,000	-0.86%											
18,333,000	5.23%											
1,254,000	0.16%											
261,502,000	-0.33%											
27,598,103	0.10%											
0	N/A											
1,401,000	0.79%											
0	N/A											
28,998,103	0.14%											
92,694,732	-7.54%											
79,836,000	0.00%											
2,886,000	0.00%											
175,416,732	-3.98%											
115,084,372	5.36%											
92,694,732	-7.54%											
51,235,444	-4.43%											
51,088,932	-4.42%											
146,512	-8.44%											
41,459,287	-11.38%											
\$ 12.27	-8.15%											

2010

Highly Confidential

Study Date: Tue Aug 23 15:07:43 2011 Report Date: Tue Aug 23 15:17:19 2011
Study: GBASE Customer Class Summary Page: 1

Summary

MWHrs

Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Coal	543,912	493,360	535,284	478,311	463,998	495,617	538,871	540,118	579,157	481,766	537,763	624,424	6,312,581
Natural Gas - Steam	3,783	767	0	0	4,877	3,624	7,134	10,387	494	0	0	475	31,541
Natural Gas - CT	4,660	2,155	0	0	11,981	7,149	24,061	29,914	620	0	0	0	80,540
Fuel Oil	0	0	0	0	0	27	60	0	0	0	0	0	87
Renewables	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	552,355	496,282	535,284	478,311	480,856	506,417	570,126	580,419	580,271	481,766	537,763	624,899	6,424,749

Purchases:

Non-Firm Total	160,684	99,501	39,742	27,296	124,351	139,891	136,499	159,188	37,436	18,064	23,756	68,692	1,035,099
Firm Purchases	171,785	160,022	162,247	131,366	75,244	210,159	239,710	240,076	183,574	174,083	135,072	142,500	2,025,838
Total	332,469	259,523	201,989	158,662	199,595	350,050	376,209	399,264	221,010	192,147	158,828	211,192	3,060,937

Sales:

Non-Firm	6,867	4,839	42,499	55,334	25,920	4,910	17,925	23,497	109,663	61,559	47,776	19,867	420,656
Firm	1,220	963	1,050	1,089	1,159	1,334	1,668	1,334	977	1,152	1,153	1,259	14,358
Total	8,087	5,802	43,549	56,423	27,079	6,244	19,593	24,831	110,640	62,711	48,929	21,126	435,014

Native Load	876,737	750,003	693,724	580,550	653,372	850,223	926,742	954,852	690,640	611,202	647,661	814,965	9,050,672
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Dollars

Generation Resources:

Coal	10,010,000	9,067,000	9,797,000	8,652,000	8,447,000	9,125,000	9,927,000	9,964,000	9,763,000	7,786,000	9,008,000	10,746,000	112,292,000
Natural Gas - Steam	283,000	59,000	0	0	275,000	209,000	487,000	674,000	28,000	0	0	25,000	2,040,000
Natural Gas - CT	262,000	126,000	0	0	499,000	314,000	1,282,000	1,482,000	27,000	0	0	0	3,992,000
Fuel Oil	0	0	0	0	0	5,000	12,000	0	0	0	0	0	17,000
Total	10,555,000	9,252,000	9,797,000	8,652,000	9,221,000	9,653,000	11,708,000	12,120,000	9,818,000	7,786,000	9,008,000	10,771,000	118,341,000

Purchases:

Non-Firm Total	6,655,291	4,199,860	1,895,282	1,054,111	4,294,157	4,730,581	6,142,270	7,015,263	1,484,403	510,096	737,926	2,182,795	40,902,034
PPAs	2,276,000	2,103,000	2,385,000	2,201,000	1,589,000	3,046,326	3,516,662	3,450,863	2,700,449	2,305,000	2,207,000	2,348,000	30,128,301
Firm Purchases (excluding PPAs)	1,279,000	1,269,000	733,000	33,000	28,000	1,945,000	2,738,000	2,812,000	1,276,000	1,172,000	33,000	45,000	13,363,000
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	10,210,291	7,571,860	5,013,282	3,288,111	5,911,157	9,721,907	12,396,932	13,278,126	5,460,852	3,987,096	2,977,926	4,575,795	84,393,335

Sales:

Non-Firm	183,856	134,387	1,024,116	1,467,775	637,024	129,729	942,735	1,177,479	2,941,974	1,468,074	1,034,820	480,774	11,622,742
Contract	41,000	32,000	37,000	41,000	41,000	49,000	67,000	52,000	43,000	56,000	42,000	46,000	547,000
Total	224,856	166,387	1,061,116	1,508,775	678,024	178,729	1,009,735	1,229,479	2,984,974	1,524,074	1,076,820	526,774	12,169,742

Adjusted Production Cost

	20,540,435	16,657,472	13,749,166	10,431,336	14,454,133	19,196,178	23,095,197	24,168,647	12,293,878	10,249,022	10,909,107	14,820,021	190,564,593
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Non-Firm Sales Margin \$

Non-Firm Revenue	183,856	134,387	1,024,116	1,467,775	637,024	129,729	942,735	1,177,479	2,941,974	1,468,074	1,034,820	480,774	11,622,742
Non-Firm Cost	231,785	136,844	857,953	1,121,645	577,026	145,102	737,638	869,359	2,020,236	1,216,491	907,245	415,588	9,236,911
Generation	231,785	136,844	857,953	1,121,645	577,026	145,102	737,638	869,359	2,020,236	1,216,491	907,245	415,588	9,236,911
Purchased Power	0	0	0	0	0	0	0	0	0	0	0	0	0
Margin	\$ (47,929)	\$ (2,456)	\$ 166,163	\$ 346,130	\$ 59,998	\$ (15,374)	\$ 205,097	\$ 308,120	\$ 921,738	\$ 251,582	\$ 127,575	\$ 65,186	2,385,831

\$/MWH	\$ (6.98)	\$ (0.51)	\$ 3.91	\$ 6.26	\$ 2.31	\$ (3.13)	\$ 11.44	\$ 13.11	\$ 8.41	\$ 4.09	\$ 2.67	\$ 3.28	\$ 5.67
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2010

Highly Confidential

Summary

MWHrs

Supply by Fuel Type	January	February	March	April	May	June	July	August	September	October	November	December	Total	
Coal	541,816	492,679	525,855	473,458	460,452	519,735	543,656	542,346	561,727	475,141	530,691	624,999	6,292,555	-0.32%
Natural Gas - Steam	3,948	767	0	0	4,877	3,784	7,406	10,905	541	0	0	560	31,541	3.95%
Natural Gas - CT	4,660	2,155	0	620	11,981	7,149	24,509	30,751	620	0	0	0	80,540	1.60%
Fuel Oil	0	0	0	0	0	0	60	0	0	0	0	0	87	N/A
Renewables	0	0	0	0	0	0	0	0	0	0	0	0	0	N/A
Total	550,424	495,601	525,855	473,458	477,310	530,695	575,631	584,002	562,888	475,141	530,691	625,559	6,424,749	-0.27%

Purchases:

Non-Firm Total	160,626	99,424	39,733	27,296	123,684	115,914	127,595	150,092	36,001	16,630	23,338	66,407	986,739	-4.67%
Firm Purchases	171,785	160,022	162,247	131,366	75,244	212,469	241,880	242,596	185,044	174,083	135,072	142,500	2,034,308	0.42%
Total	332,411	259,446	201,980	158,662	198,928	328,383	369,475	392,688	221,045	190,713	158,410	208,907	3,060,937	-1.30%

Sales:

Non-Firm	4,879	4,081	33,061	50,480	21,707	7,521	16,698	20,504	92,315	53,499	40,285	18,242	420,656	-13.64%
Firm	1,220	963	1,050	1,089	1,159	1,334	1,668	1,334	977	1,152	1,153	1,259	14,358	0.00%
Total	6,099	5,044	34,111	51,569	22,866	8,855	18,366	21,838	93,292	54,651	41,438	19,501	435,014	-13.19%

Native Load	876,736	750,003	693,724	580,551	653,372	850,223	926,740	954,852	690,641	611,203	647,662	814,965	9,050,672	0.00%
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Dollars

Generation Resources:

Coal	9,968,000	9,055,000	9,609,000	8,555,000	8,377,000	9,602,000	10,022,000	10,012,000	9,427,000	7,662,000	8,869,000	10,763,000	111,921,000	-0.33%
Natural Gas - Steam	295,000	59,000	0	0	274,000	218,000	507,000	708,000	32,000	0	0	29,000	2,122,000	4.02%
Natural Gas - CT	262,000	126,000	0	0	499,000	314,000	1,303,000	1,523,000	27,000	0	0	0	4,054,000	1.55%
Fuel Oil	0	0	0	0	0	5,000	12,000	0	0	0	0	0	17,000	N/A
Total	10,525,000	9,240,000	9,609,000	8,555,000	9,150,000	10,139,000	11,844,000	12,243,000	9,486,000	7,662,000	8,869,000	10,792,000	118,114,000	-0.19%

Purchases:

Non-Firm Total	6,941,645	4,378,492	1,978,769	1,109,248	4,510,226	4,449,790	6,067,105	6,962,469	1,490,914	501,915	774,311	2,256,174	41,421,054	1.27%
PPAs	2,276,000	2,103,000	2,385,000	2,201,000	1,589,000	3,134,189	3,612,987	3,556,531	2,757,089	2,305,000	2,207,000	2,348,000	30,474,796	1.15%
Firm Purchases (excluding PPAs)	1,279,000	1,269,000	733,000	33,000	28,000	1,945,000	2,738,000	2,812,000	1,276,000	1,172,000	33,000	45,000	13,463,000	0.00%
Capacity Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	N/A
Total	10,496,645	7,750,492	5,096,769	3,343,248	6,127,226	9,528,978	12,418,092	13,331,000	5,524,002	3,978,915	3,014,311	4,649,174	85,268,850	1.03%

Sales:

Non-Firm	138,237	113,170	796,080	1,301,146	524,173	156,567	841,798	1,047,070	2,413,668	1,196,996	826,309	418,453	9,793,666	-15.74%
Contract	41,000	32,000	37,000	41,000	41,000	49,000	67,000	52,000	43,000	56,000	42,000	46,000	547,000	0.00%
Total	179,237	145,170	833,080	1,342,146	565,173	205,567	908,798	1,099,070	2,476,668	1,252,996	868,309	464,453	10,340,666	-15.03%

Adjusted Production Cost

APC from Scenario 1	20,842,408	16,845,322	13,872,689	10,556,102	14,712,052	19,462,411	23,353,294	24,474,930	12,533,335	10,387,919	11,015,002	14,976,720	193,032,184	1.29%
APC Increase	20,540,435	16,657,472	13,749,166	10,431,336	14,454,133	19,196,178	23,095,197	24,168,647	12,293,878	10,249,022	10,909,107	14,820,021	190,564,593	

Non-Firm Sales Margin \$

Non-Firm Revenue	138,237	113,170	796,080	1,301,146	524,173	156,567	841,798	1,047,070	2,433,668	1,196,996	826,309	418,453	9,793,666	-15.74%
Non-Firm Cost	192,347	121,518	670,123	1,024,688	491,353	190,178	685,210	787,991	1,683,381	1,057,962	757,610	380,607	8,042,968	-12.83%
Generation	192,347	121,518	670,123	1,024,688	491,353	190,178	685,210	787,991	1,683,381	1,057,962	757,610	380,607	8,042,968	-12.93%
Purchased Power	0	0	0	0	0	0	0	0	0	0	0	0	0	N/A
Margin	\$ (54,110)	\$ (8,348)	\$ 125,957	\$ 276,458	\$ 32,820	\$ (33,611)	\$ 156,587	\$ 259,079	\$ 750,287	\$ 139,034	\$ 68,699	\$ 37,846	1,750,698	-26.62%

\$/MWH	\$ (11.09)	\$ (2.05)	\$ 3.81	\$ 5.48	\$ 1.51	\$ (4.47)	\$ 9.38	\$ 12.64	\$ 8.13	\$ 2.60	\$ 1.71	\$ 2.07	\$ 4.82	-15.03%
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Helping our members work together to keep the lights on...
today and in the future



Rate Impact Task Force's Updated Results

for it's

Report to the SPP Regional State Committee

W - 2

January 10, 2011



General Rate Impact Task Force (RITF) Notes

- RITF was formed in May, 2010 by the SPP Regional State Committee to develop monthly rate impact of transmission investment on retail residential and small commercial ratepayers
- Transmission investments costs were allocated to Transmission Owning Zones by the following Cost Allocation rules:
 - Traditional Base Plan Funding for Notifications to Construct (NTC) issued before June 19, 2010
 - 33% Regional using Load Ratio Share (LRS) + 67% Zonal assignment using Mega Watt-Mile beneficiary metric
 - Highway Byway Funding for NTCs issued on or after June 19, 2010:
 - over 300kV using 100% LRS
 - between 100kV and 300kV using 33% Regional LRS + 67% Zonal direct assignment
 - under 100kV directly assigned to host Zone

General RITF Notes, cont.

- Using the Cost Allocation Rules described in the previous slide, an Annual Transmission Revenue Requirements (ATTR) Forecast was developed for each Transmission Owning Zone including:
 - Accumulated Depreciation, Balanced Portfolio Balancing Transfers, and Construction Work In Progress for Upgrades Novated to Transcos
- Incremental ATTR costs are offset by *select* “quantifiable” benefits of Balanced Portfolio and Priority Projects
- Incremental ATTR costs and offsetting benefits were further allocated to Retail Residential and Small Commercial ratepayers by the Transmission Owners reducing ATTR and offsetting benefits to a \$ / month level
- Net Results presented as 2017 monthly incremental effect

RITF Inputs

- Annual Transmission Revenue Requirement Cost Forecast relies on Transmission Owner's:
 - Upgrade Level Cost Estimates
 - Net Plant Carrying Charge % (NPCC), used to Annualize Upgrade Costs
 - Upgrade's In-service Date
 - 3% Annual Straight-Line Depreciation to Rate Base
- As used in this presentation, Reliability and Economic Upgrades are terms of "art". This is not to say that Economic Projects do not provide Reliability benefits or vice-versa.
- Select "Quantifiable" Benefits from Economic Upgrades offset costs
 - Balanced Portfolio: Adjusted Production Costs (APC) + Reliability
 - Priority Projects: APC + Reliability + Reduction in Losses
 - Gas Price Impact not included
 - Benefits of Reliability, Transmission Service, and Generation Interconnection Upgrades were not included
 - 11 GW of wind assumption used, Wind Revenue Impact was not included
 - Positive Benefit Reduces Costs, Negative Benefit Increases Costs

Updates to ATRR Forecast

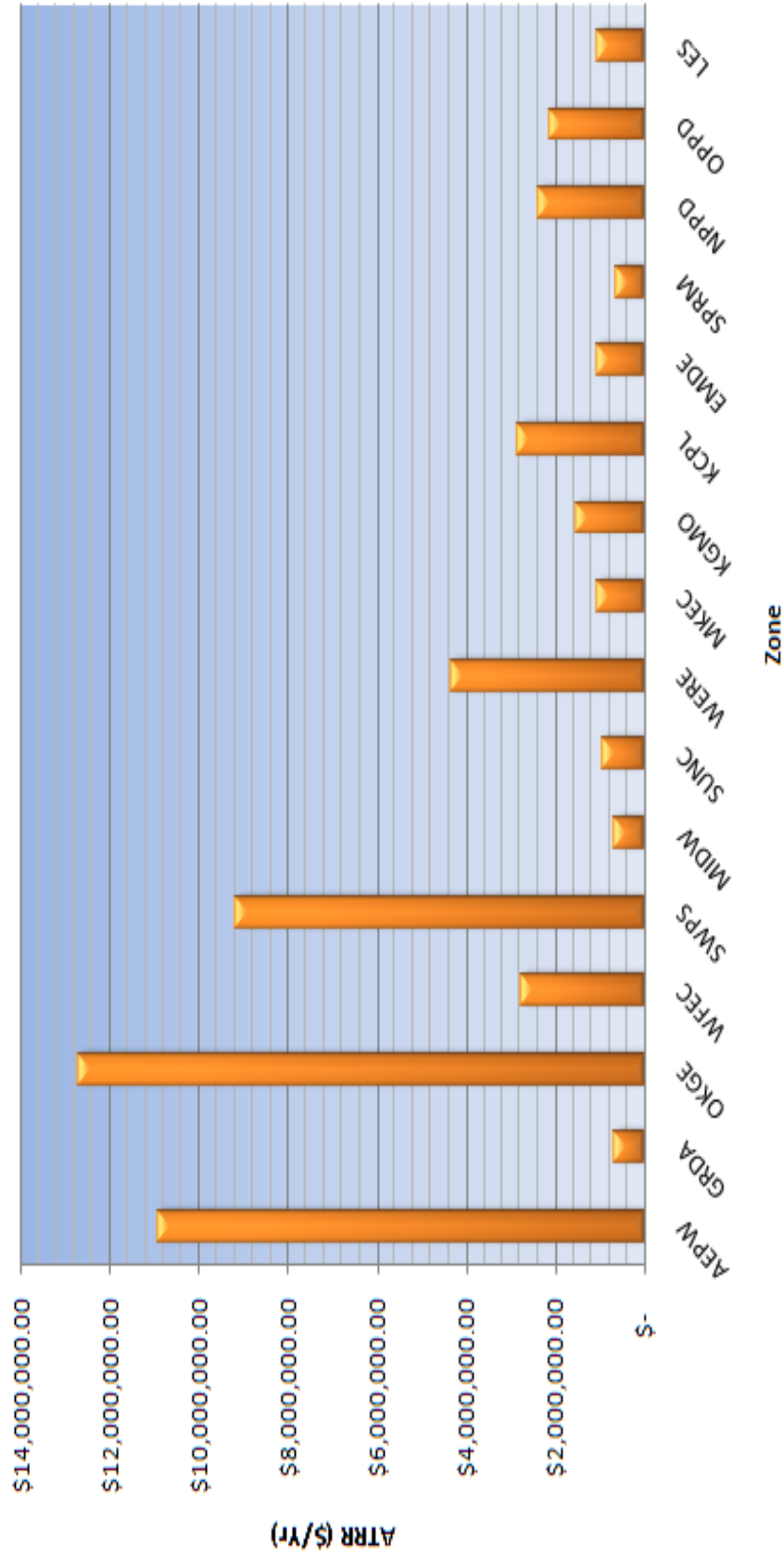
- Annual Transmission Revenue Requirements (ATRR) Zonal Cost Forecast Updated in December 2010:
 - New Cost Estimates for Economic Upgrades:
 - Priority Projects (PP) increased from \$1.15B to \$1.42B
 - Balanced Portfolio (BP) increased from \$692M to \$826M
 - Updated In-Service Dates for PP, from “all-in” in 2015 to individually estimated in-service dates of 2011, 2014, and 2017
 - Re-calculated BP Transfers from \$31.2M/yr to \$64M/yr , as required to ensure all Zone’s Benefit/Cost ratios are at least 1.0 for BP Upgrades
 - Costs Updated in Each Zone’s ATRR Forecast Results
 - New Graphical Output: Monthly Incremental Cost Results Split Between Reliability and Economic Upgrades

Differential ATRR of Cost Estimate Updates for Balanced Portfolio and Priority Projects

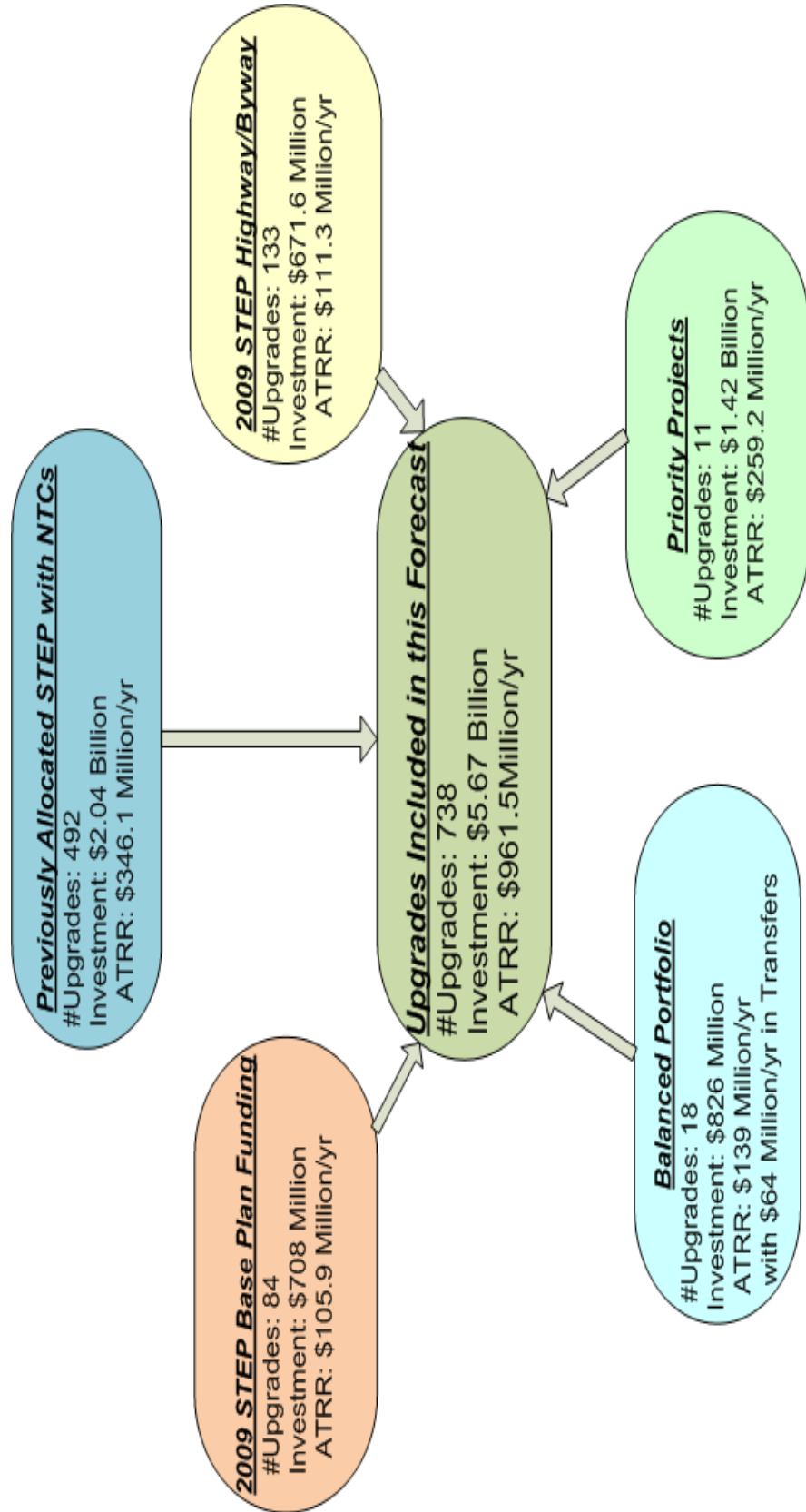
2017 Differential: Cost, In-Service Date, and Balancing Transfer Updates	
Zone	(\$/Yr)
AEPW	\$ 10,918,571.88
GRDA	\$ 682,820.45
OKGE	\$ 12,694,170.07
WFEC	\$ 2,771,354.08
SWPS	\$ 9,175,701.45
MIDW	\$ 672,704.58
SUNC	\$ 945,415.36
WERE	\$ 4,316,447.18
MKEC	\$ 1,061,509.64
KGMO	\$ 1,518,232.80
KCPL	\$ 2,828,435.19
EMDE	\$ 1,049,495.40
SPRM	\$ 627,164.66
NPPD	\$ 2,370,193.03
OPPD	\$ 2,130,713.26
LES	\$ 1,057,043.99
Total Differential	\$ 54,819,973.00

Differential ATRR of Cost Estimate Updates for Balanced Portfolio and Priority Projects

**2017 ATRR Differential
After PP and BP Cost and Transfer Increases**

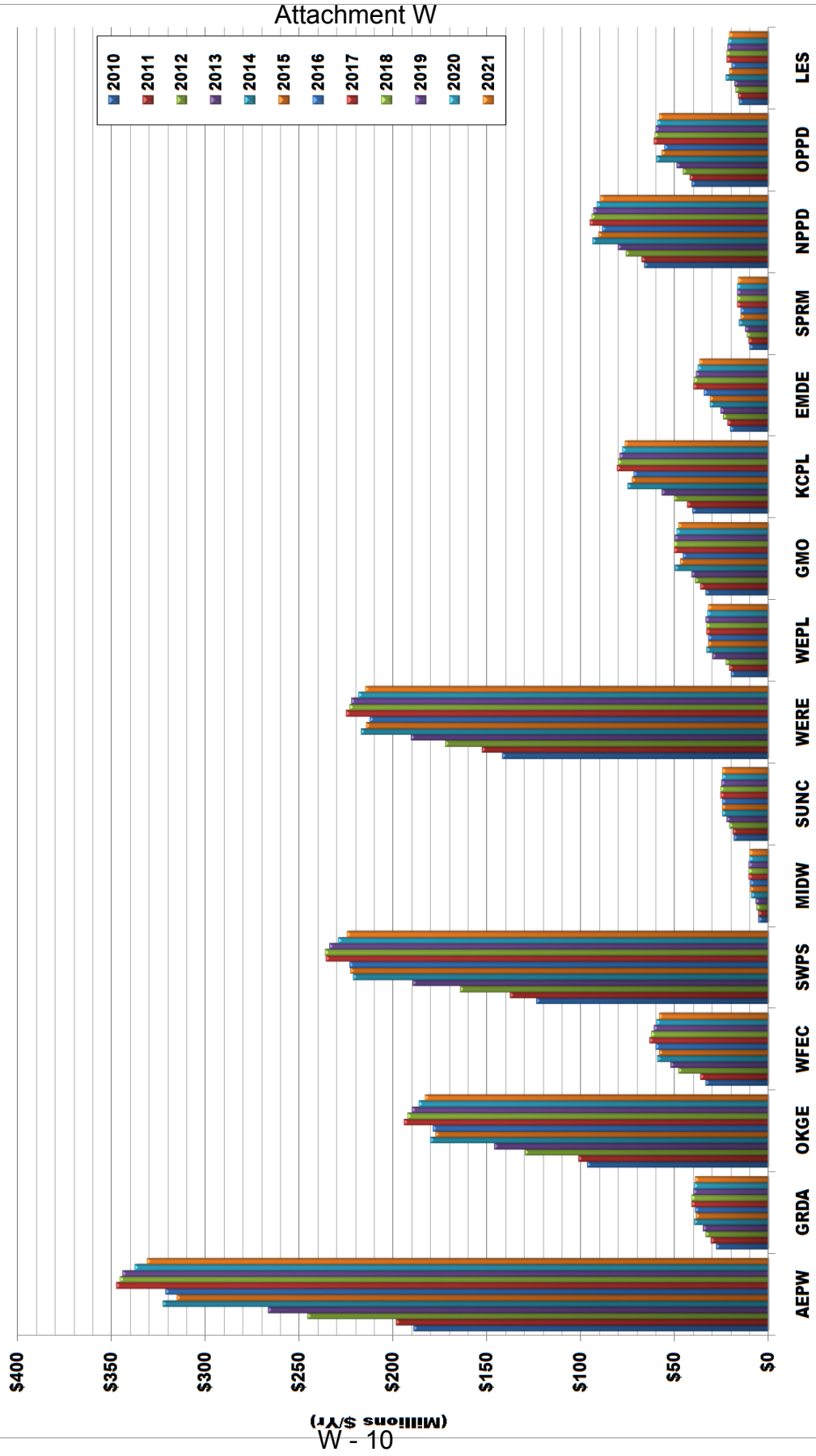


Incremental Upgrades used in ATRR forecasting



Projected ATRR by Zone by Year

All Upgrades: Legacy OATT Rates, Base Plan Funded NTCs Since Oct. 2005, Balanced Portfolio with Transfers, Priority Projects and 3% Annual Straight Line Depreciation



RITF Results

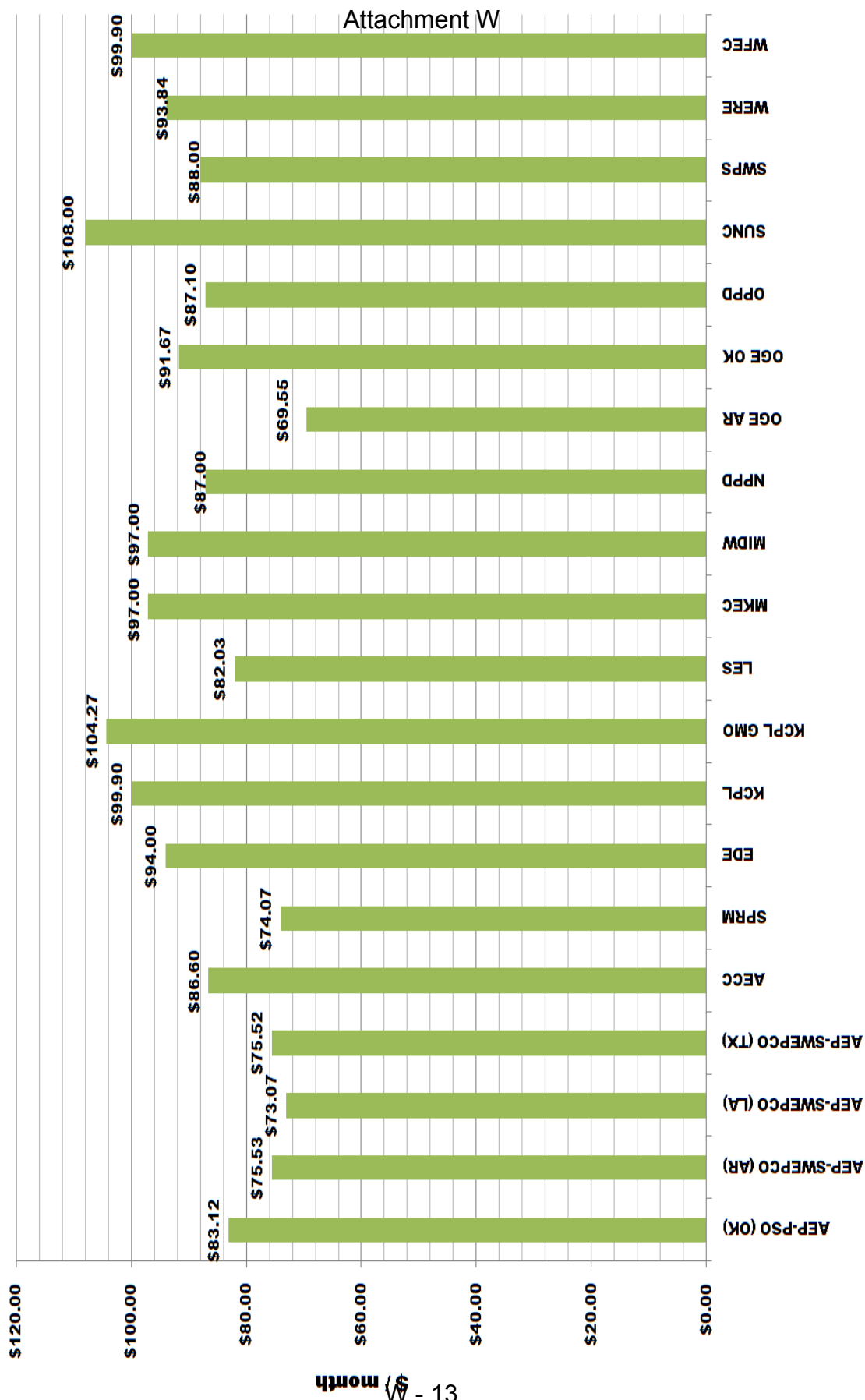
Four Types of Customers Considered:

1. 1,000 kWh/mo residential
 2. 4,000 kWh/mo small commercial
 3. Actual average residential
 4. Actual average small commercial
- Focus on 2017 Test Year, Incremental Cost Peak Year
 - Monthly Net Impact in Addition to Current Typical Bill

Detailed Results by Type

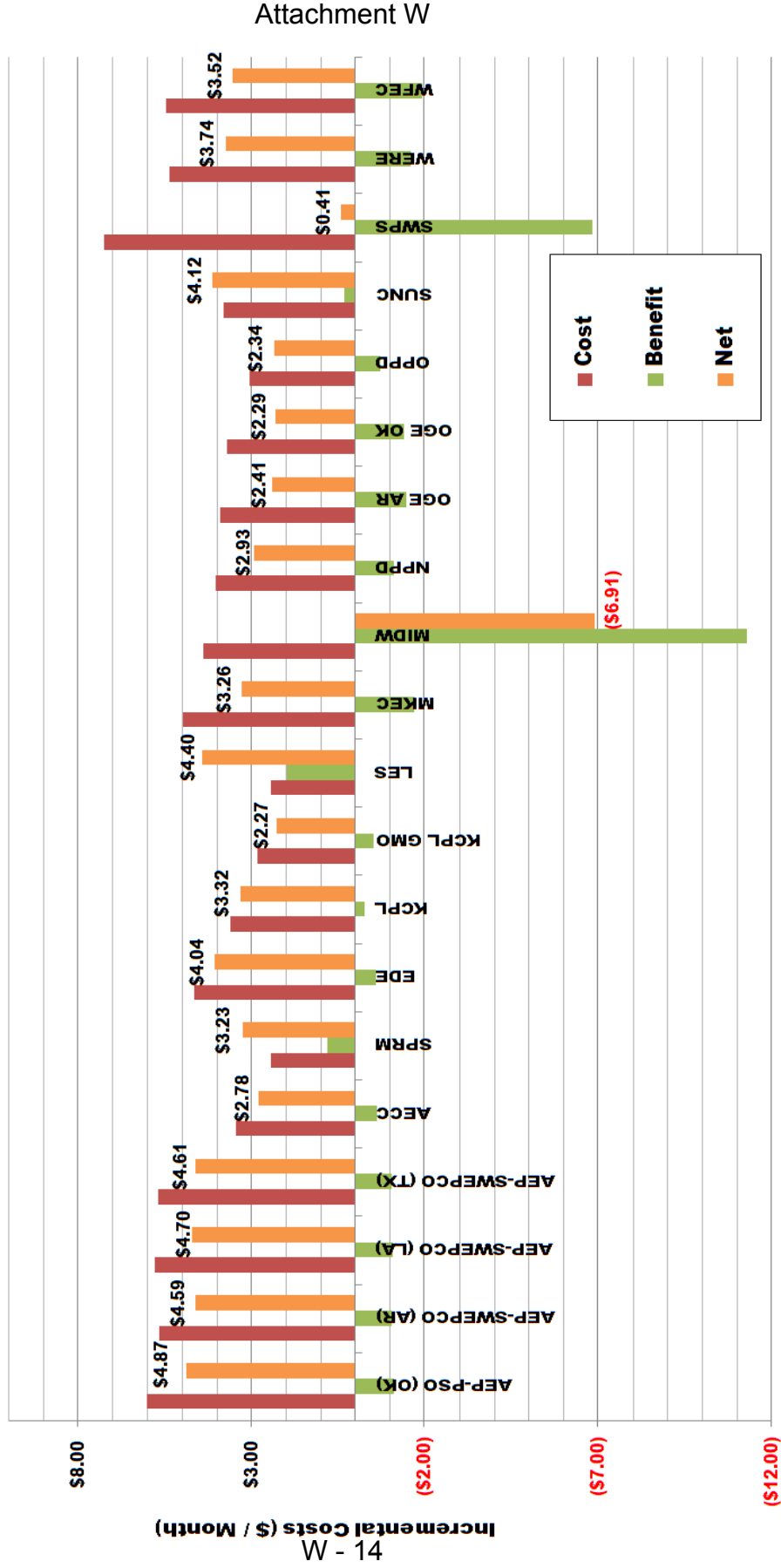
- For Each Customer Type Graphs are Presented:
 - Monthly Cost Incremental to Current Bill (Red Bar)
 - Monthly Benefits Offsetting Costs (Green Bar)
 - Monthly Net Impact Incremental to Current Bill (Orange Bar with \$/Month Values)

Current Typical Residential Bill 1,000 kWh/mo



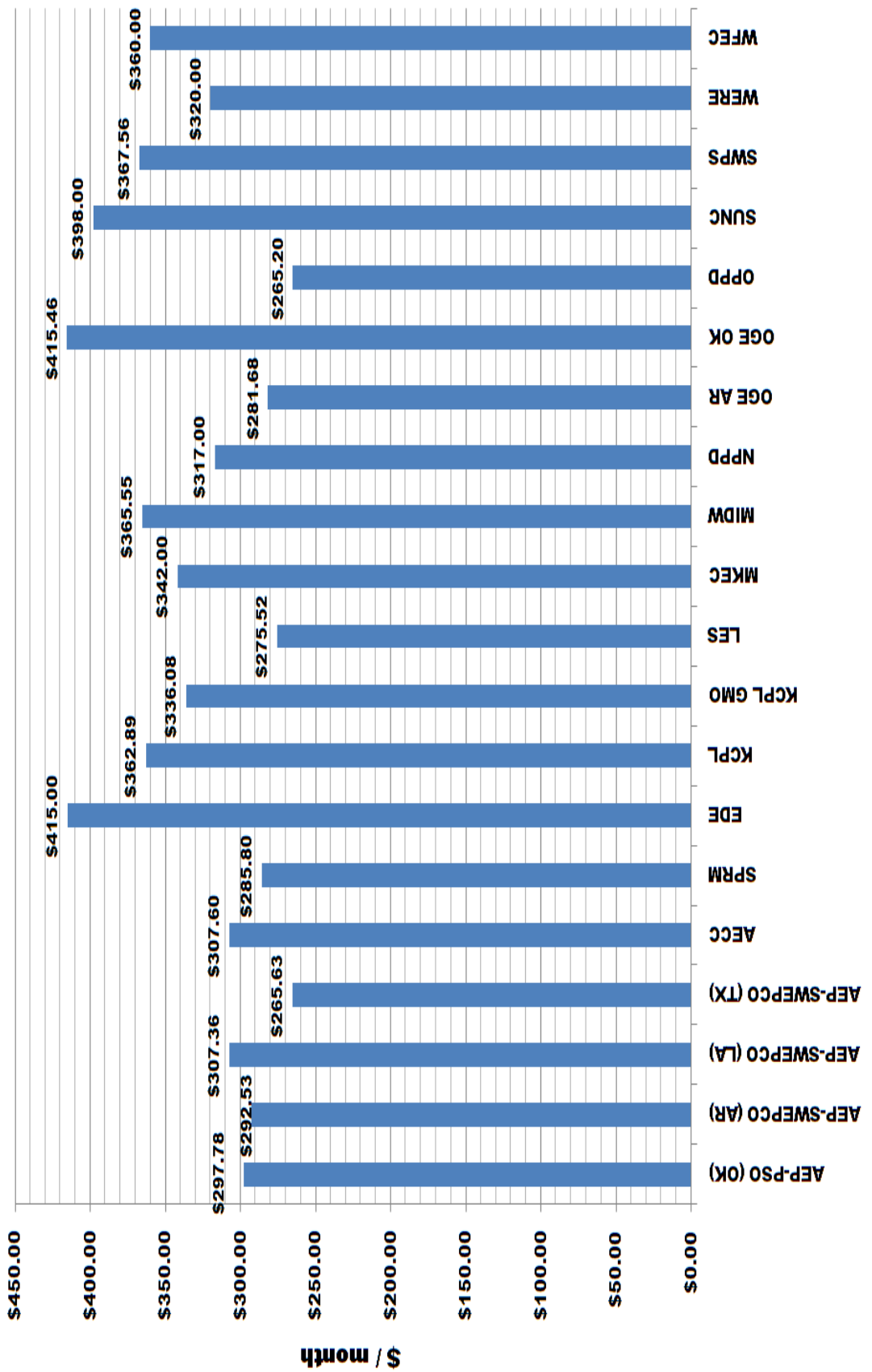
Summary RITF 2017 Results, 1,000 kWh/mo Incremental Residential Costs

RITF 2017 Results: 1,000 kWh/mo Fixed Residential Consumption



\$ Values = Net Monthly Impact
Positive benefits shown as negative costs, Negative benefits shown as positive costs

Current Typical Small Commercial Bill for 4,000 kWh/mo

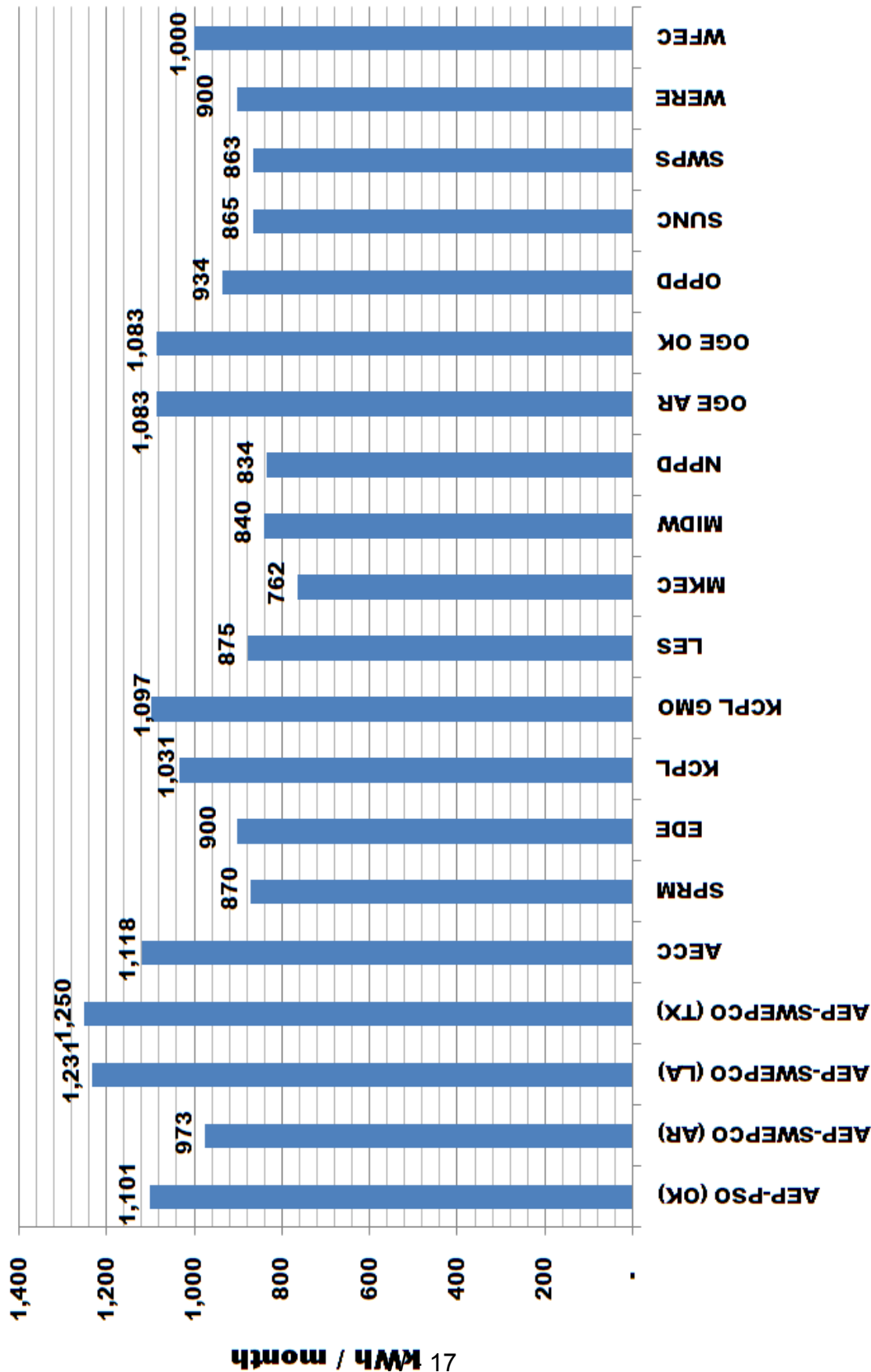


Summary RITF Results, 4,000 kWh/mo Incremental Small Commercial Costs

RITF 2017 Results: 4,000 kWh/mo Fixed Small Commercial



\$ Values = Net Monthly Impact
Positive benefits shown as negative costs, Negative benefits shown as positive costs



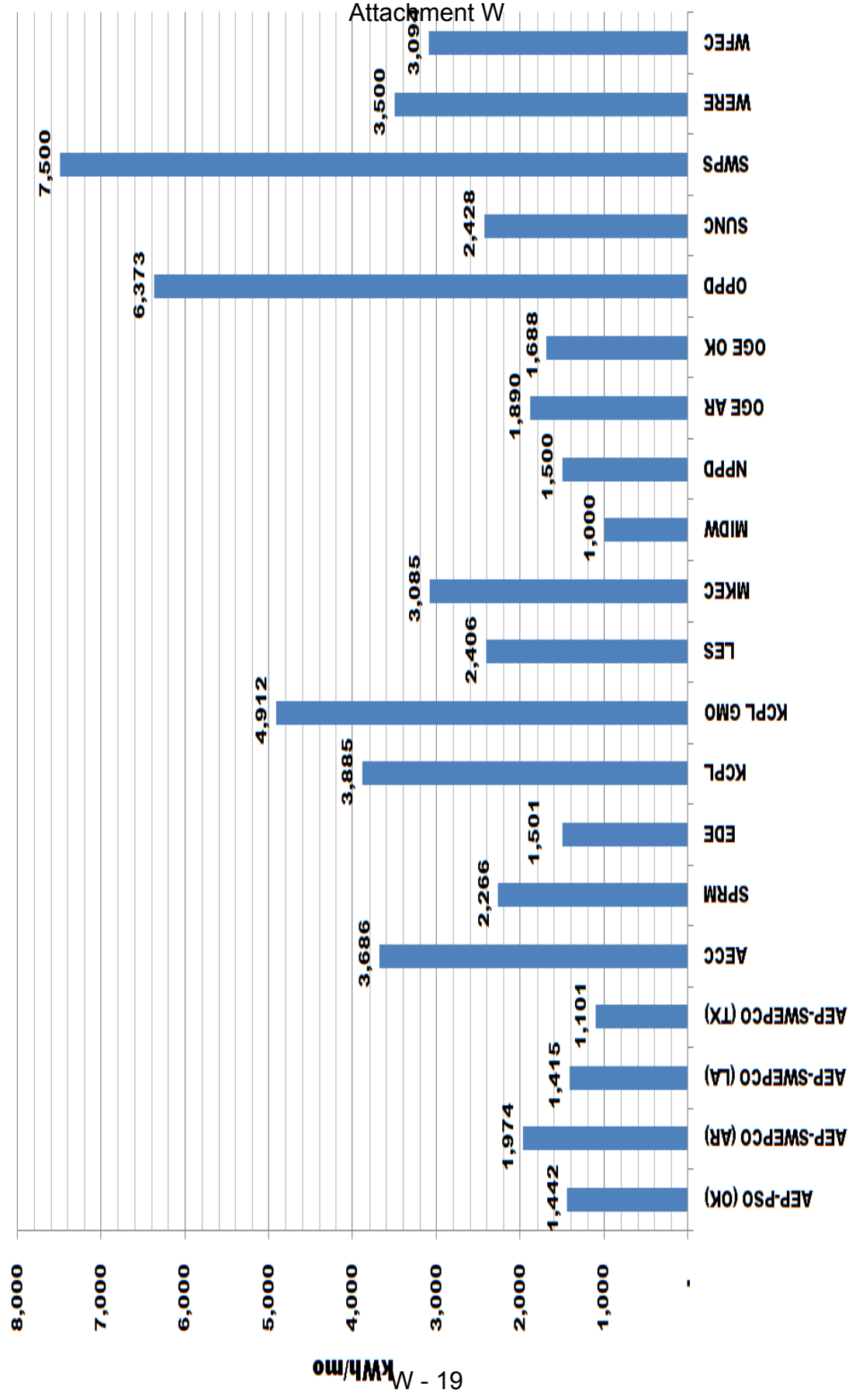
Summary RITF 2017 Results, Incremental Actual Average Residential Costs

RITF 2017 Results: Actual Average Residential Consumption



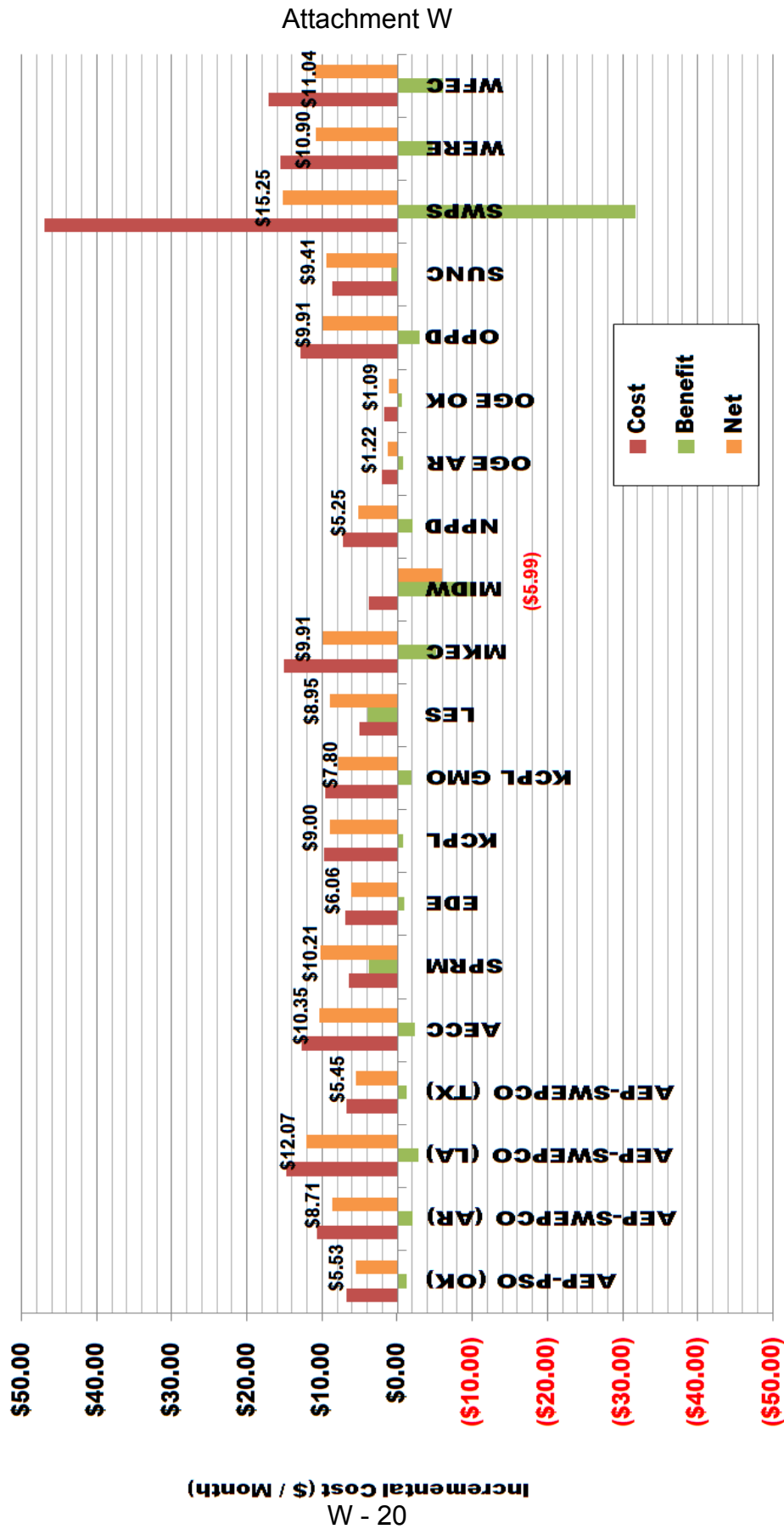
\$ Values = Net Monthly Impact
Positive benefits shown as negative costs, Negative benefits shown as positive costs

Average Monthly Small Commercial Consumption



Summary RITF Results, Incremental Actual Average Small Commercial Costs

RITF 2017 Results: Actual Average Small Commercial Consumption



Cost Split Between Reliability, TSR, GI and Economic Upgrades

- **2017 Total Incremental ATRR: \$822M/yr**
- **2017 Reliability, Transmission Service, Generation Interconnection, and Sponsored Upgrades ATRR: \$453M/yr; 55% of total**
- **2017 Economic Upgrades ATRR, Balanced Portfolio, Priority Projects: \$369M/yr; 45% of total**

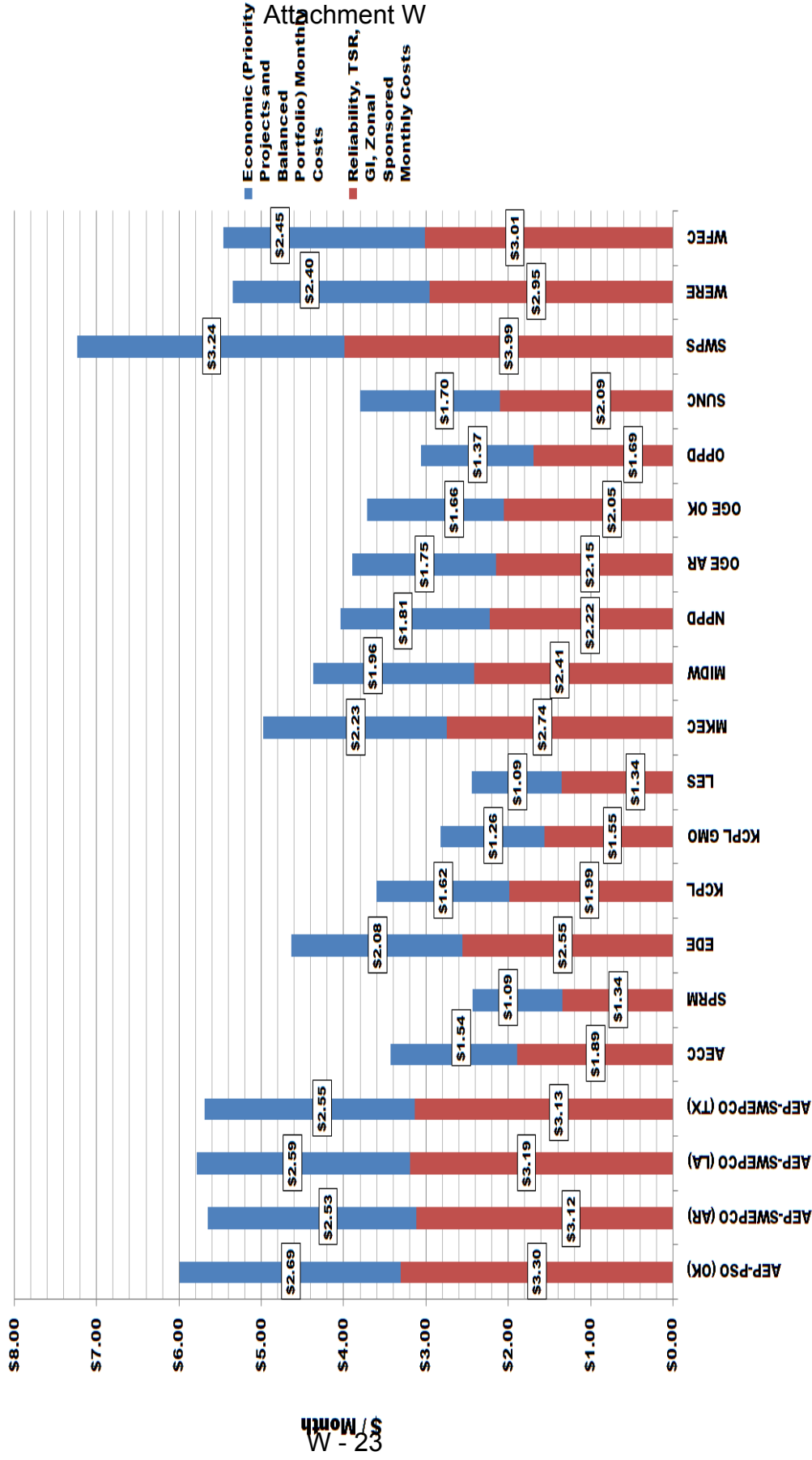
Attachment W

Investment Splits by Type

Investment Type	Total (\$ Millions)	% of Total
Reliability Upgrades	\$2,433	42.93%
Economic Upgrades: Priority Projects	\$1,417	25.00%
Economic Upgrades: Balanced Portfolio	\$826	14.58%
Transmission Service Requests	\$547	9.65%
Zonal Sponsored Upgrades	\$305	5.38%
Generation Interconnection	\$139	2.45%
Total Cost Allocated Upgrades	\$5,667	100.00%

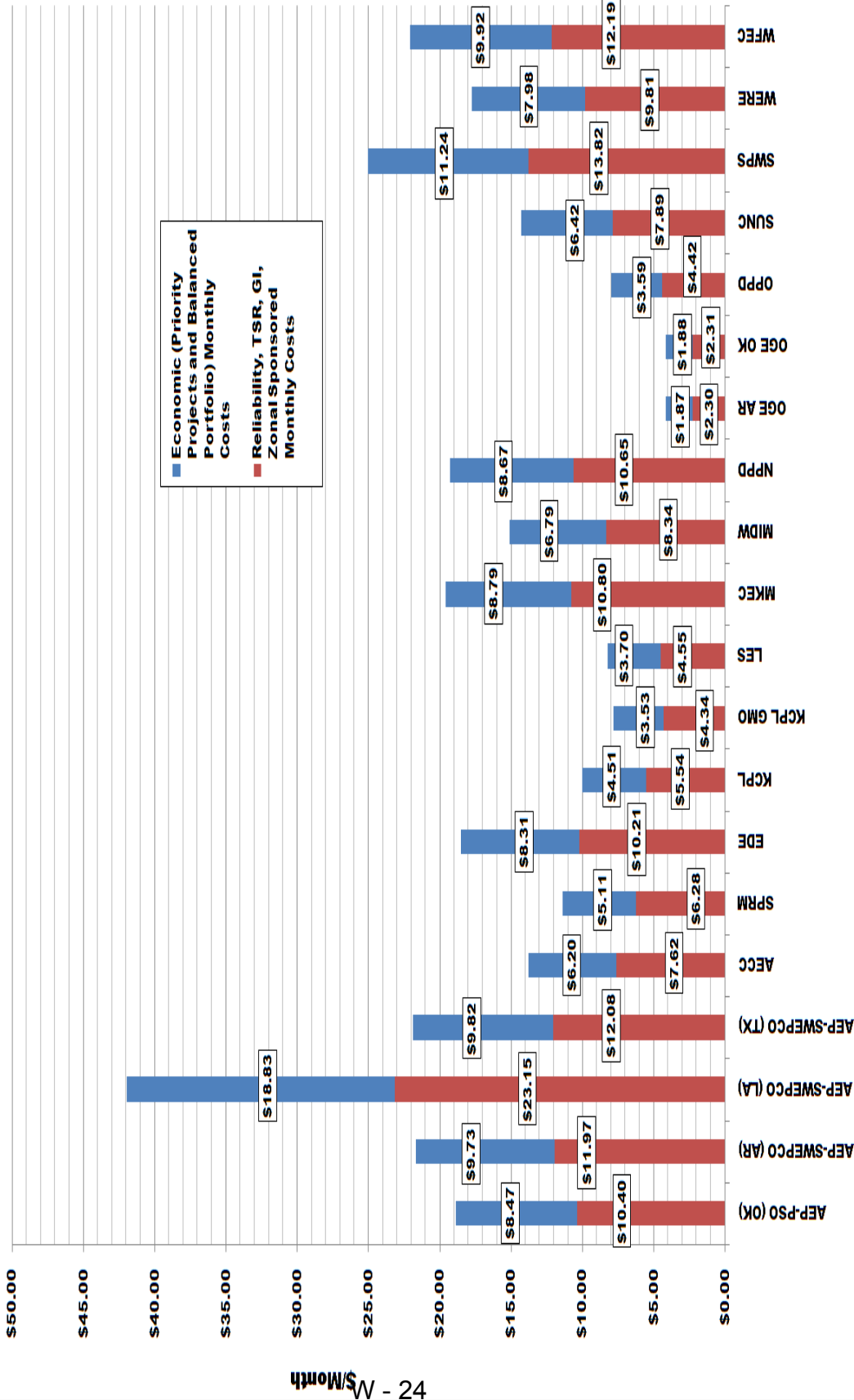
2017 Cost Results, 1,000 kWh/mo Residential (not offset by Benefits)

1,000 kWh/mo Fixed Residential Consumption



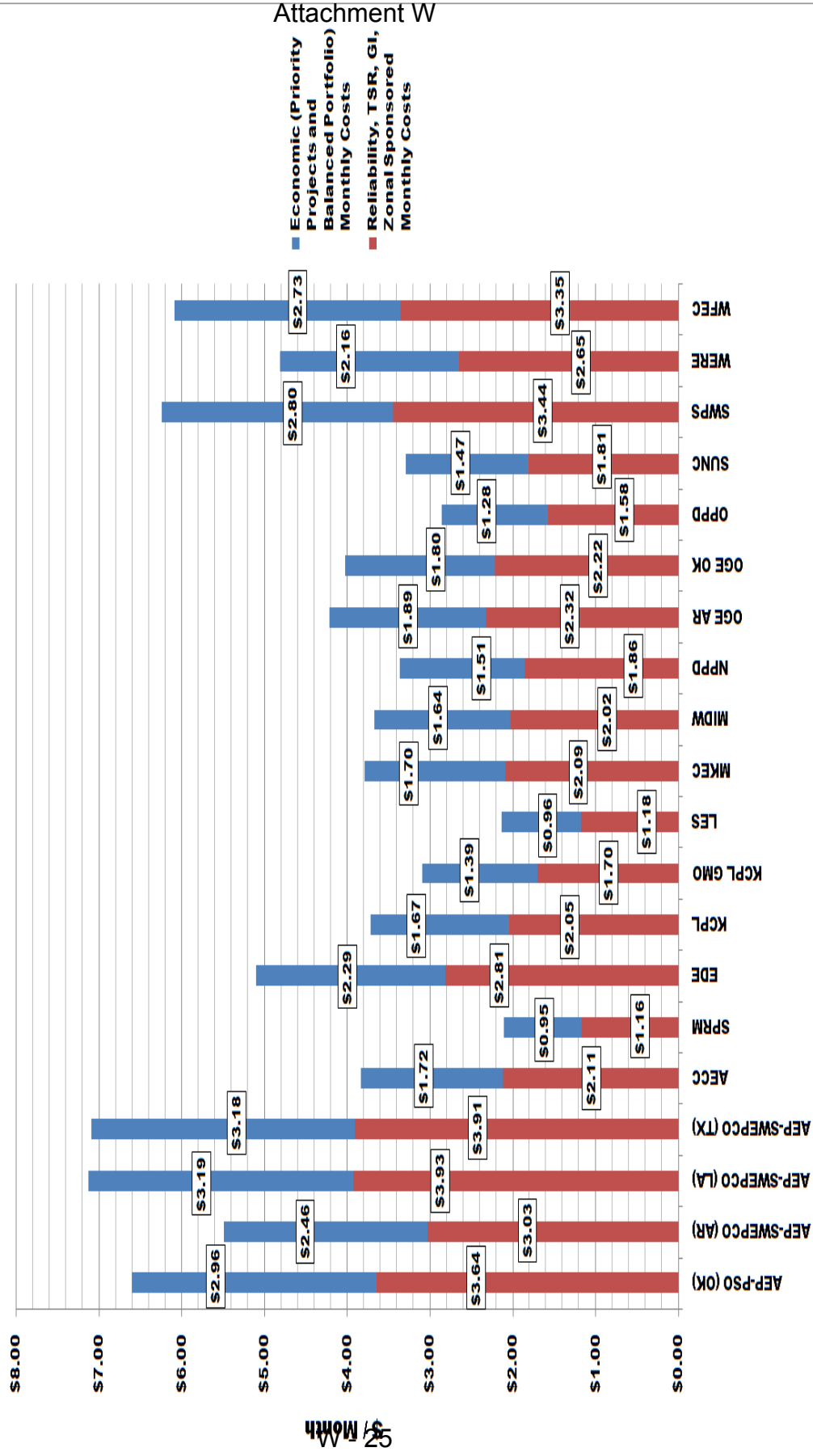
2017 Cost Results, 4,000 kWh/mo Small Commercial (not offset by Benefits)

4,000 kWh/mo Fixed Small Commercial Costs



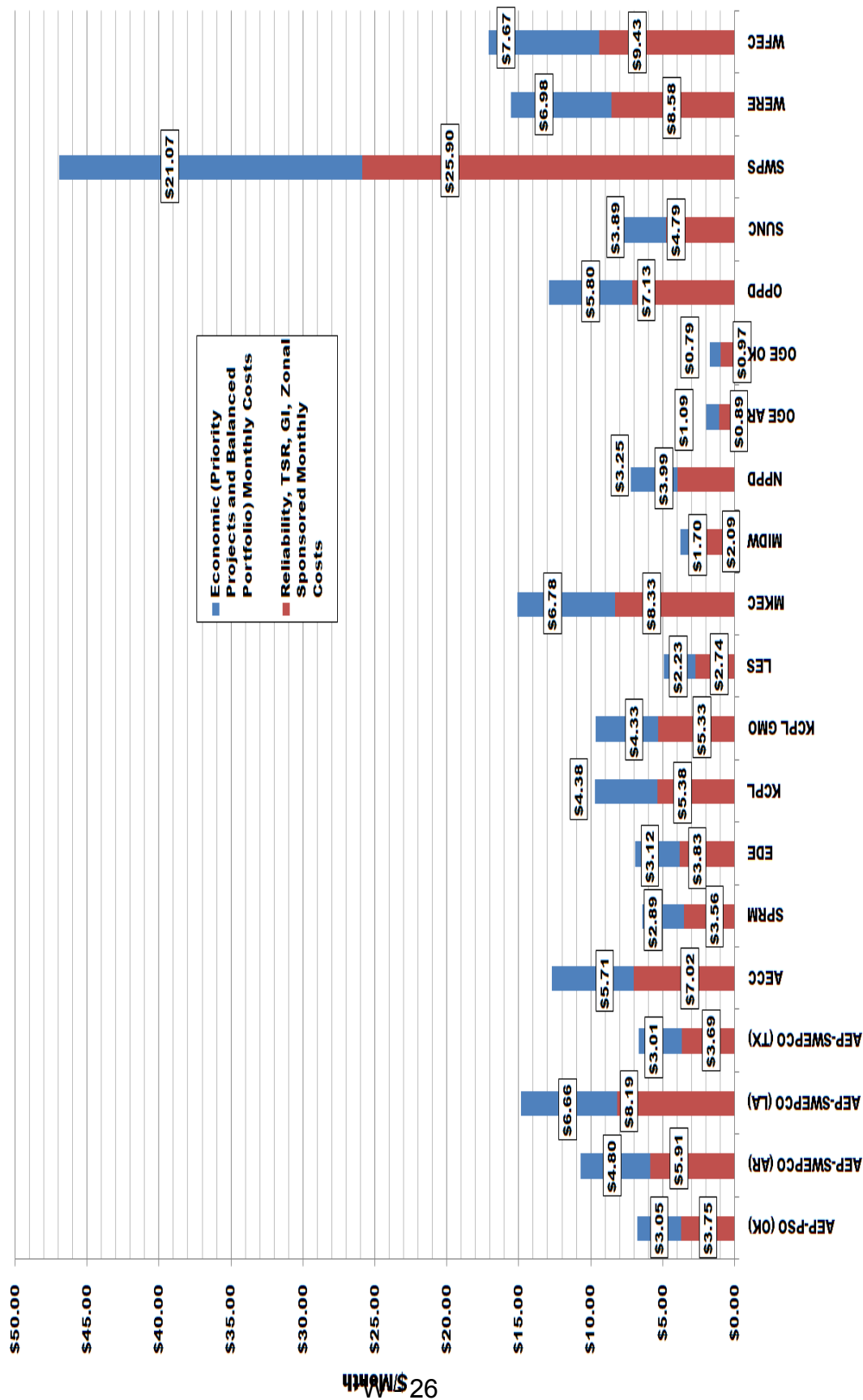
2017 Cost Results, Average Residential (not offset by Benefits)

Actual Average Residential Consumption



2017 Cost Results, Average Small Commercial (not offset by Benefits)

Actual Average Small Commercial Consumption



CWIP vs. AFUDC

1. Independent Transcos have approval from FERC to recover Construction Work In Progress (CWIP) before an upgrade is placed in-service.
2. The following slides explore the difference between CWIP and traditional Account for Funds Used During Construction (AFUDC) to the Ratepayer.
3. AFUDC is treated as a capital investment and is added to the Rate Base of an Upgrade when it is placed in rates. There is no recovery of AFUDC before the facility is placed in rates.
4. For the preceding slides, CWIP is included in the cost forecast but did not effect the 2017 results because the last project eligible for CWIP is completed in 2014.

Novated Upgrades

KETA Upgrades in Balanced Portfolio

NTC_ID	Builder	Description	In-Service Date	2010 Cost Estimate	2010 BPF Cost	KV1
20046	ITC	Transformer - Post Rock 345/230 kV	06/01/12	\$3,994,000	\$3,994,000	345
20046	ITC	Line - Spearville - Post Rock 345 kV	06/01/12	\$106,662,000	\$106,662,000	345
20046	ITC	Line - Post Rock - Axtell 345 kV	06/01/13	\$92,200,000	\$92,200,000	345
			TOTAL	\$202,856,000		

W - 28

V-Plan Upgrades in Priority Projects

NTC_ID	Builder	Description	In Service Date	2010 Cost Estimate	2010 BPF Cost	KV1
20101	ITC	Spearville Comanche Medicine Lodge	12/31/2014	\$300,201,790	\$300,201,790	345
20103	Prairie Wind	Wichita-Medicine Lodge	12/31/2014	\$163,488,000	\$163,488,000	345
20102	Prairie Wind	Medicine Lodge-KS/OK Border towards WD EHV	12/31/2014	\$60,590,000	\$60,590,000	345
			TOTAL	\$524,279,790		

CWIP Estimates for Novated Upgrades

CWIP BALANCED PORTFOLIO				
Project Name	For Year	Estimated Average Annual CWIP Balance	WACC plus Taxes	Total ATRR
2009 ITC CWIP for KETA	01/01/09	\$24,000	14.31%	\$ 3,434
2010 ITC CWIP for KETA	01/01/10	\$4,702,000	14.31%	\$ 672,856
2011 ITC CWIP for KETA	01/01/11	\$66,701,000	14.31%	\$ 9,544,913
2012 ITC CWIP for KETA	01/01/12	\$160,392,000	14.31%	\$ 22,952,095
			Total	\$ 33,173,299

CWIP PRIORITY PROJECTS				
Project Name	For Year	Estimated Average Annual CWIP Balance	WACC plus Taxes	Total ATRR
2011 CWIP Prairie Wind (WERE)	1/1/2011	\$6,700,000	28.70%	\$ 1,922,900
2011 CWIP ITC V Plan	1/1/2011	\$2,924,000	14.31%	\$ 418,395
2012 CWIP Prairie Wind (WERE)	1/1/2012	\$39,800,000	13.70%	\$ 5,452,600
2012 CWIP ITC V Plan	1/1/2012	\$46,430,000	14.31%	\$ 6,644,133
2013 CWIP Prairie Wind (WERE)	1/1/2013	\$141,700,000	10.80%	\$ 15,303,600
2013 CWIP ITC V Plan	1/1/2013	\$143,178,000	14.31%	\$ 20,488,772
2014 CWIP ITC V Plan	1/1/2014	\$249,565,000	14.31%	\$ 35,712,752
			Total	\$ 85,943,151

ITC's Hypothetical AFUDC Calculations

ITC AFUDC - KETA Plan, Balanced Portfolio

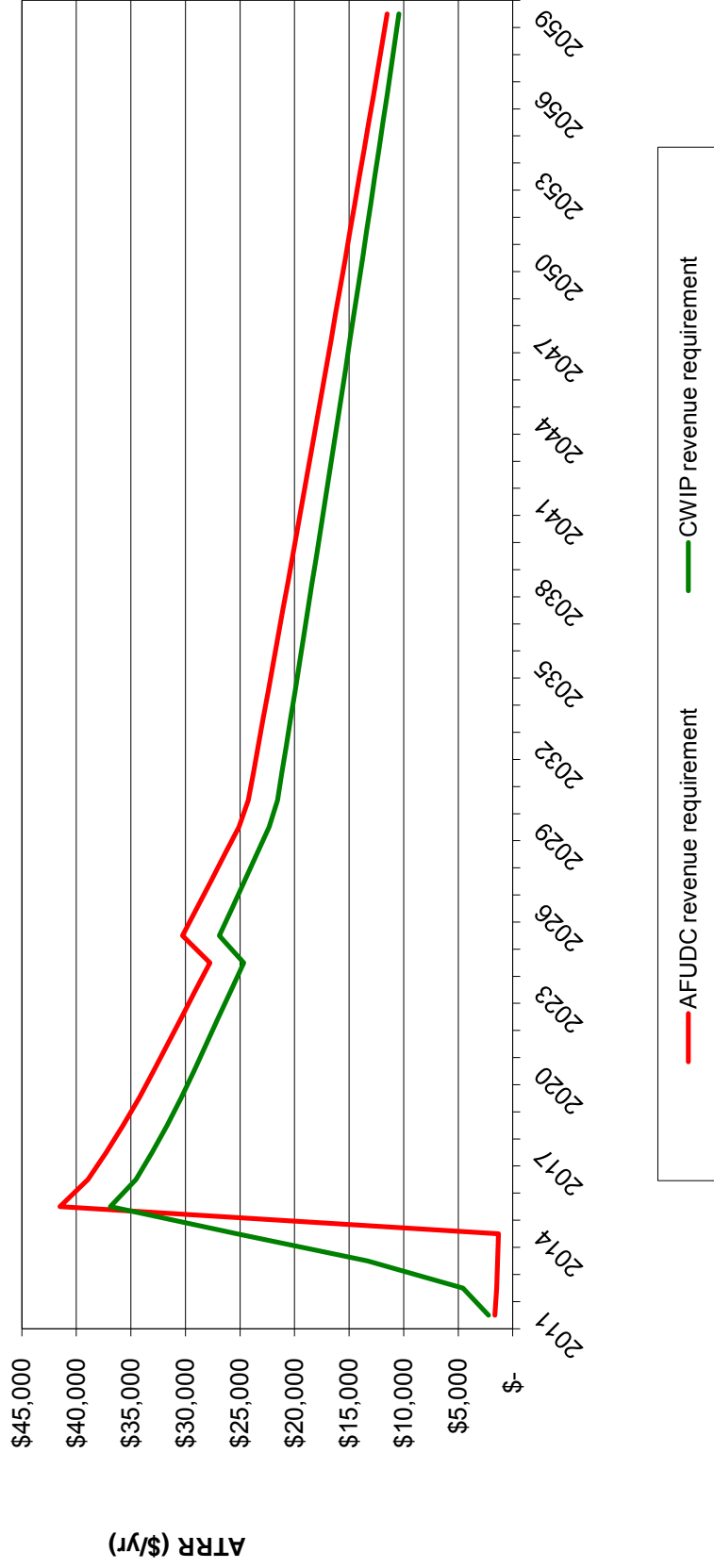
Year	Begin	Average	End	Spending in Year	\$ Subject to AFUDC	Cost of Capital	AFUDC
2009	\$ -	\$ 24,000	\$ 48,000	\$ 48,000	\$ 24,000	9.532%	\$ 2,288
2010	\$ 48,000	\$ 4,702,000	\$ 9,356,000	\$ 9,308,000	\$ 4,704,288	9.532%	\$ 448,413
2011	\$ 9,356,000	\$ 66,701,000	\$ 124,046,000	\$ 114,690,000	\$ 67,151,700	9.532%	\$ 6,400,900
2012	\$ 124,046,000	\$ 160,392,000	\$ 196,738,000	\$ 72,692,000	\$ 167,243,600	9.532%	\$ 15,941,660
Total Spending				\$ 196,738,000		Total AFUDC Adder	\$ 22,793,260

ITC AFUDC - V Plan, Priority Projects

Year	Begin	Average	End	Spending in Year	\$ Subject to AFUDC	Cost of Capital	AFUDC
2011	\$ -	\$ 2,924,000	\$ 5,848,000	\$ 5,848,000	\$2,924,000	9.532%	\$ 278,716
2012	\$ 5,848,000	\$ 46,430,000	\$ 87,012,000	\$ 81,164,000	\$46,708,716	9.532%	\$ 4,452,275
2013	\$ 87,012,000	\$ 143,178,000	\$ 199,344,000	\$ 112,332,000	\$147,908,990	9.532%	\$ 14,098,685
2014	\$ 199,344,000	\$ 249,565,000	\$ 299,786,000	\$ 100,442,000	\$268,394,675	9.532%	\$ 25,583,380
Total Spending				\$ 299,786,000		Total AFUDC Adder	\$ 44,413,056

ATTR for Priority Projects Novated to Prairie Wind, AFUDC vs. CWIP

PWT Annual Revenue Requirement



Total AFUDC added to Upgrade: \$28.1M

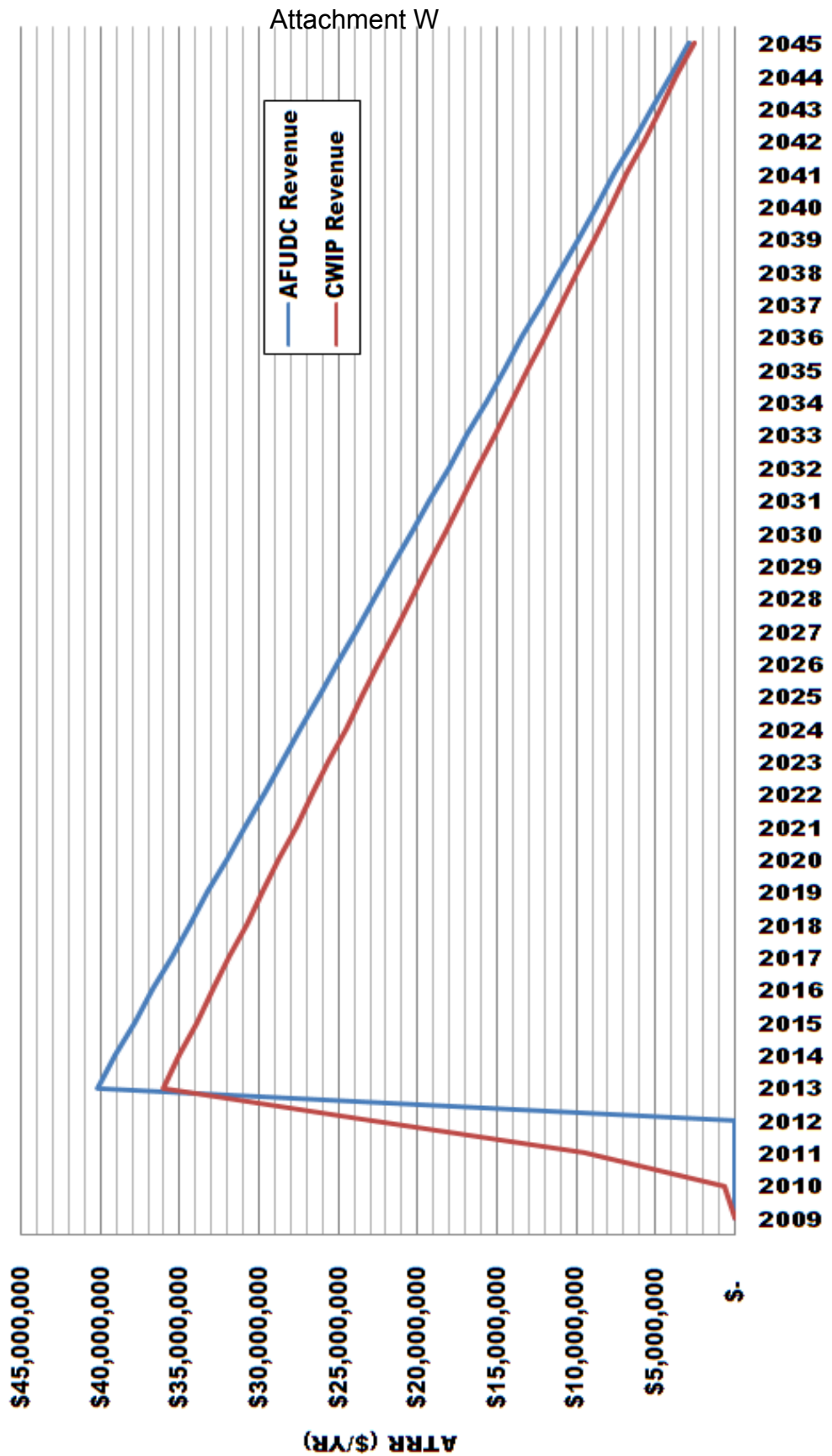
Prairie Wind Present Value of Discounted Cash Flows: AFUDC v. CWIP, Priority Projects

PV Comparative Example: Prairie Wind Revenue Requirements (\$000), discounted 6%							
Year	Years from 2010	AFUDC	CWIP	Difference	PV AFUDC	PV CWIP	Difference
2011	1	\$ 1,640	\$ 2,227	\$ (587)	\$ 1,547	\$ 2,101	\$ (554)
2012	2	\$ 1,487	\$ 4,580	\$ (3,092)	\$ 1,324	\$ 4,076	\$ (2,752)
2013	3	\$ 1,398	\$ 13,326	\$ (11,928)	\$ 1,174	\$ 11,189	\$ (10,015)
2014	4	\$ 1,309	\$ 25,299	\$ (23,990)	\$ 1,037	\$ 20,039	\$ (19,002)
2015	5	\$ 41,498	\$ 36,895	\$ 4,603	\$ 31,010	\$ 27,570	\$ 3,440
2016	6	\$ 38,929	\$ 34,534	\$ 4,394	\$ 27,443	\$ 24,345	\$ 3,098
2057	47	\$ 12,346	\$ 11,155	\$ 1,192	\$ 798	\$ 721	\$ 77
2058	48	\$ 11,925	\$ 10,788	\$ 1,137	\$ 727	\$ 658	\$ 69
2059	49	\$ 11,505	\$ 10,423	\$ 1,082	\$ 662	\$ 600	\$ 62
	Totals	\$ 1,017,229	\$ 947,003	\$ 70,226	\$ 348,130	\$ 342,446	\$ 5,684
	Discount Rate	6.00%					

Attachment W

Difference = Present Value AFUDC less Present Value CWIP, therefore positive value is a CWIP savings to the Ratepayer

ITC KETA ATRR AFUDC & CWIP



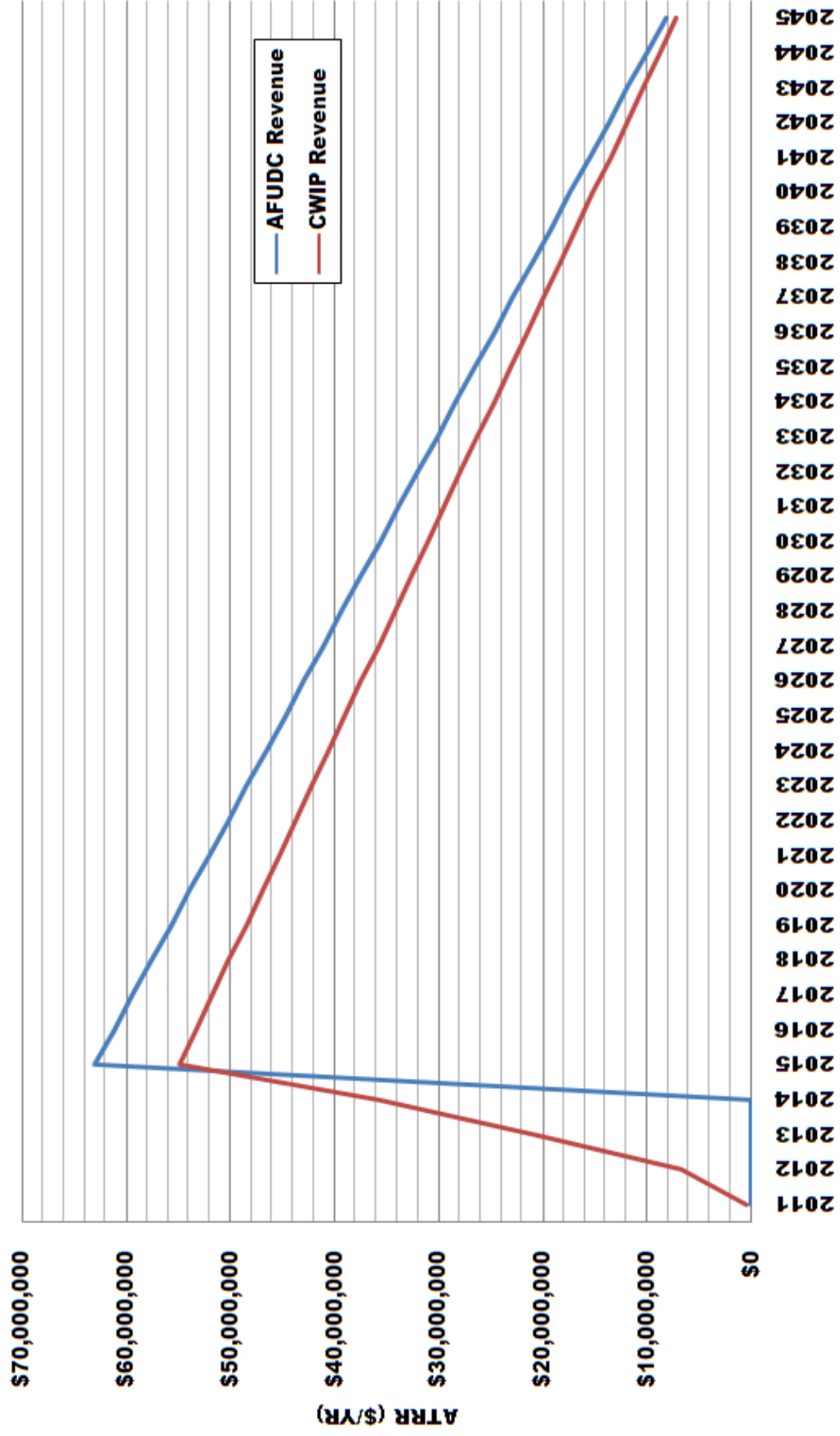
ITC Present Value of Discounted Cash Flows: AFUDC v. CWIP, Balanced Portfolio's KETA Plan

PV Comparative Example: ITC KETA Revenue Requirements (\$000), discounted 6%										
Year	Years from 2010	Years In Service	ATRR AFUDC	Accumulated ATRR Depreciation	AFUDC Revenue	CWIP	Accumulated ATRR Depreciation	CWIP Revenue	ATRR Difference	PV of ATRR Difference
2009	0	0	\$ -	\$ -	\$ -	\$ 3,434	\$ -	\$ 3,434	\$ (3,434)	\$ (3,434)
2010	0	0	\$ -	\$ -	\$ -	\$ 672,856	\$ -	\$ 672,856	\$ (672,856)	\$ (672,856)
2011	1	0	\$ -	\$ -	\$ -	\$ 9,544,913	\$ -	\$ 9,544,913	\$ (9,544,913)	\$ (9,004,635)
2012	2	0	\$ -	\$ -	\$ -	\$ 22,952,095	\$ -	\$ 22,952,095	\$ (22,952,095)	\$ (20,427,283)
2013	3	0.5	\$ 40,832,814	\$ 583,326	\$ 40,249,489	\$ 36,593,268	\$ 522,761	\$ 36,070,507	\$ 4,178,981	\$ 3,508,753
2046	36	33.5	\$ 40,832,814	\$ 39,082,837	\$ 1,749,978	\$ 36,593,268	\$ 35,024,985	\$ 1,568,283	\$ 181,695	\$ 22,301
2047	37	34.5	\$ 40,832,814	\$ 40,249,489	\$ 583,326	\$ 36,593,268	\$ 36,070,507	\$ 522,761	\$ 60,565	\$ 7,013
		Totals	\$ 1,429,148,506	\$ 714,574,253	\$ 714,574,253	\$ 1,313,261,388	\$ 640,382,190	\$ 672,879,198	\$ 41,695,054	\$ 6,623,176
INPUTS										
		Discount Rate	6.00%							
		Asset Life Years	35							
		Annual ATRR Depreciation AFUDC	\$	1,166,652						
		Annual ATRR Depreciation CWIP	\$	1,045,522						
		NPCC	18.60%							
		Unloaded Upgrade Costs	\$	196,738,000						
		AFUDC	\$	22,793,260						
		Upgrade Cost w/AFUDC	\$	219,531,260						

Difference = PV AFUDC less PV CWIP, therefore positive value is a CWIP net savings to the Ratepayer

ITC Great Plains, Priority Project's V Plan, AFUDC v. CWIP

ITC V Plan ATRR of AFUDC & CWIP



Attachment W

ITC Present Value of Discounted Cash Flows: AFUDC v. CWIP, Priority Project's V-Plan

PV Comparative Example: ITC V Plan Revenue Requirements (\$000), discounted 6%

Year	Years from 2010	Years In Service	ATRR AFUDC	Depreciation	AFUDC Revenue	CWIP	Depreciation	CWIP Revenue	ATRR Difference (AFUDC-CWIP)	PV of ATRR Difference
2011	1	0	\$0	\$0	\$0	\$418,395	\$0	\$418,395	(\$418,395)	(\$394,712)
2012	2	0	\$0	\$0	\$0	\$6,644,133	\$0	\$6,644,133	(\$6,644,133)	(\$5,913,255)
2013	3	0	\$0	\$0	\$0	\$20,488,772	\$0	\$20,488,772	(\$20,488,772)	(\$17,202,768)
2014	4	0	\$0	\$0	\$0	\$35,712,752	\$0	\$35,712,752	(\$35,712,752)	(\$28,287,844)
2015	5	0.5	\$64,021,024	\$914,586	\$63,106,438	\$55,760,196	\$796,574	\$54,963,622	\$8,142,816	\$6,084,436
2047	37	32.5	\$64,021,024	\$59,448,094	\$4,572,930	\$55,760,196	\$51,777,325	\$3,982,871	\$590,059	\$68,325
2048	38	33.5	\$64,021,024	\$61,277,266	\$2,743,758	\$55,760,196	\$53,370,473	\$2,389,723	\$354,035	\$38,674
2049	39	34.5	\$64,021,024	\$63,106,438	\$914,586	\$55,760,196	\$54,963,622	\$796,574	\$118,012	\$12,152
Totals			\$2,240,735,840	\$1,120,367,920	\$1,120,367,920	\$2,014,870,911	\$975,803,430	\$1,039,067,481	\$81,300,439	\$10,727,196

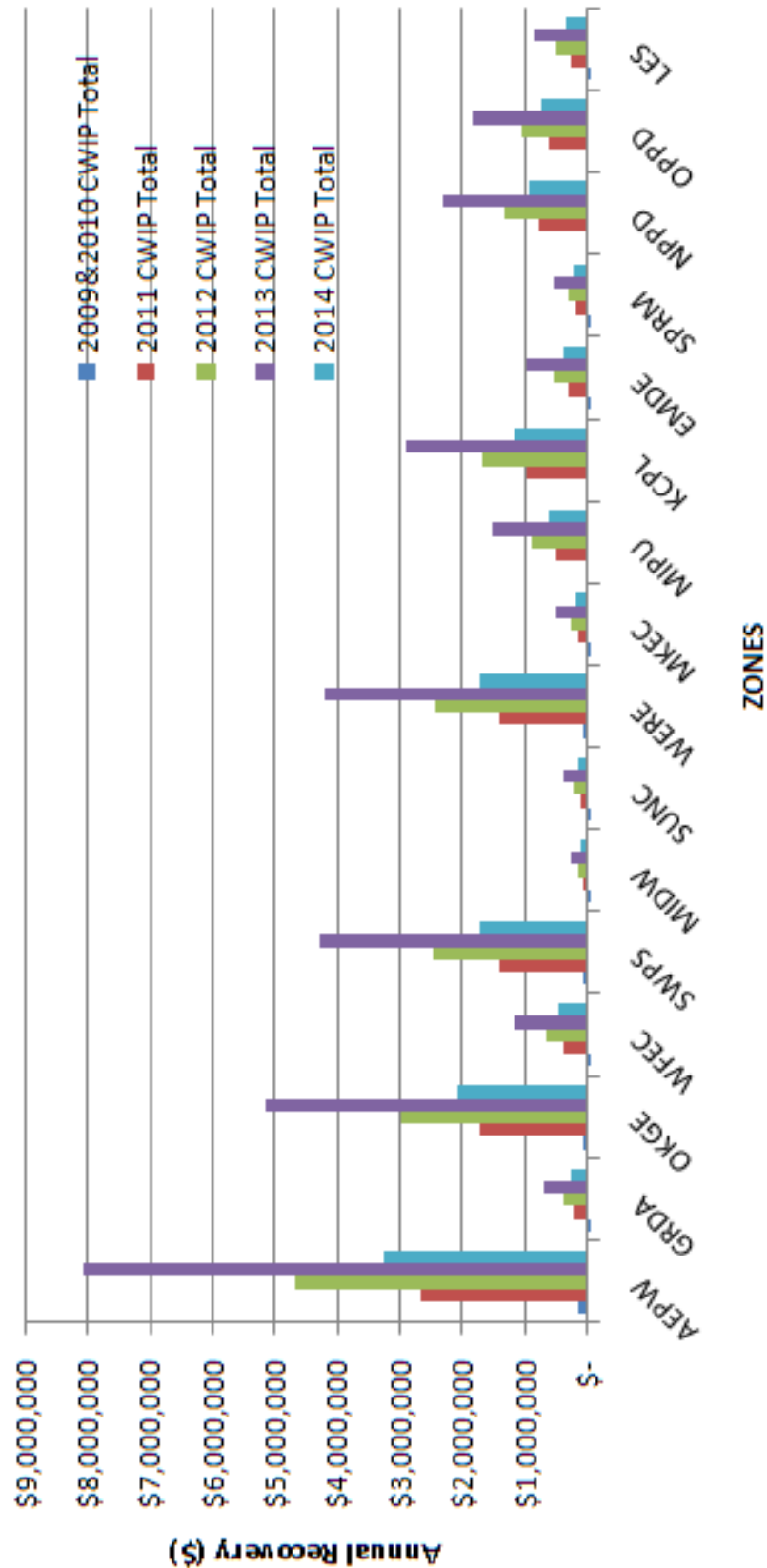
INPUTS

Discount Rate	6.00%
Asset Life Years	35
Annual ATRR Depreciation AFUDC	\$ 1,829,172
Annual ATRR Depreciation CWIP	\$ 1,593,148
NPCC	18.60%
Unloaded Upgrade Cost	\$ 299,786,000
AFUDC	\$ 44,413,056
Upgrade Cost w/AFUDC	\$ 344,199,056

Difference = Present Value AFUDC less Present Value CWIP, therefore positive value is a CWIP net savings to the Ratepayer

CWIP Cost Allocation per Year, 2009-2014

Cost Allocation of CWIP per Year



RITF Roster

Barry Smitherman - (Chairman)
Michael Siedschlag - (Member)
Paul Suskie - (Member)
Thomas Wright - (Member)
Larry Altenbaumer - (Member)
Ricky Bittle - (Member)
Mike Palmer - (Member)
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