

Exhibit No.:

Issue(s):

Year 2000 Compliance Cost;

Y2k, SRP & MGP AAOs;

AAO Continuance

Witness/Type of Exhibit:

Robertson/Rebuttal

Sponsoring Party:

Public Counsel

Case No.:

GR-99-315

REBUTTAL TESTIMONY

OF

TED ROBERTSON

Submitted on Behalf of
the Office of the Public Counsel

LACLEDE GAS COMPANY

Case No. GR-99-315

August 5, 1999

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

In the Matter of Laclede Gas Company's)
Tariff Sheets to Revise Natural Gas Rates) Case No. GR-99-315

AFFIDAVIT OF TED ROBERTSON

STATE OF MISSOURI)
) ss
COUNTY OF COLE)

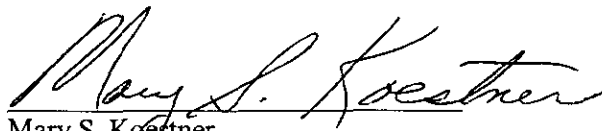
Ted Robertson, of lawful age and being first duly sworn, deposes and states:

1. My name is Ted Robertson. I am a Public Utility Accountant for the Office of the Public Counsel.
2. Attached hereto and made a part hereof for all purposes is my rebuttal testimony consisting of pages 1 through 58.
3. I hereby swear and affirm that my statements contained in the attached testimony are true and correct to the best of my knowledge and belief.



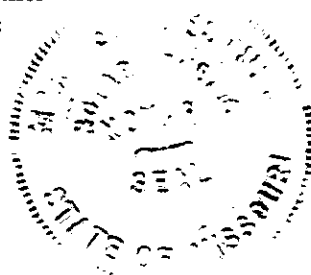
Ted Robertson

Subscribed and sworn to me this 5th day of August, 1999.



Mary S. Koestner
Notary Public

My commission expires August 20, 2001.



CONTENTS

Introduction	1
Year 2000 Compliance Costs	2
Year 2000 AAO	16
Safety Replacement Program AAO	26
Manufactured Gas Plant AAO	37
Accounting Authority Orders Continuance	54

1 REBUTTAL TESTIMONY

2 OF

3 TED ROBERTSON

4 LACLEDE GAS COMPANY

5 CASE NO. GR-99-315

6
7
8
9 INTRODUCTION

10
11 Q. PLEASE STATE YOUR NAME AND ADDRESS.

12 A. Ted Robertson, PO Box 7800, Jefferson City, Missouri 65102.

13
14 Q. ARE YOU THE SAME TED ROBERTSON THAT HAS PREVIOUSLY TESTIFIED
15 IN THIS CASE?

16 A. Yes, I am.

17
18 Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?

19 A. The purpose of this testimony is to support the Public Counsel's recommendations
20 regarding the appropriate regulatory treatment of the Company's "Year 2000"
21 compliance costs and costs deferred pursuant to the Y2K, the safety replacement
22 program and the manufactured gas plant accounting authority orders. I will also present
23 testimony rebutting the Company's position on the continuance of the current
24 accounting authority orders.

YEAR 2000 COMPLIANCE COSTS

Q. WHAT IS THE ISSUE?

A. During the test year the Company expensed certain costs it incurred to become Year 2000 compliant. The Company's response to Public Counsel Data Request No. 1042 states:

The Company's costs to modify existing systems for Year 2000 were expensed as incurred through June 30, 1998, and capitalized thereafter in accordance with the Stipulation and Agreement in Case No. GR-98-374. The amounts expensed were charged to maintenance work orders (50000 series) which closed to operating expense accounts.

Company further states in its response to Public Counsel Data Request No. 1081, that for the 12 months ended December 1998, the amount it expensed was \$1,060,046.

Q. PLEASE EXPLAIN THE PURPOSE OF THE YEAR 2000 COMPLIANCE PROJECT.

A. Apparently, the Company's computer systems processed transactions based on storing two digits for the year of a transaction (for example, "96" for 1996), rather than a full four digits. Because the computer systems that are based on two-digit years are not programmed to consider the start of a new century they required modification.

Essentially, the system modification requires only the expansion of the date field from

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 two digits to four digits. Systems that are not modified to process Year 2000
2 transactions with year "0000" rather than year "00" may encounter significant processing
3 inaccuracies or even inoperability.
4

5 Q. WHY DID THE COMPANY EXPENSE THE COSTS IT INCURRED?

6 A. It's the Public Counsel's understanding that the costs were expensed in accordance with
7 the Company's interpretation of the Emerging Issues Task Force ("EITF") Issue No. 96-
8 14 statement. EITF Issue No. 96-14 states:
9

10 The Task Force reached a consensus that external and internal
11 costs specifically associated with modifying internal-use software
12 for the Year 2000 should be charged to expense as incurred.
13
14

15 Q. WHAT IS THE EMERGING ISSUES TASK FORCE?

16 A. Under securities legislation enacted by Congress in the 1930's, the Securities and
17 Exchange Commission ("SEC") has the responsibility for establishing accounting
18 principles for entities whose securities are sold or traded in interstate commerce. The
19 SEC has delegated primary responsibility for establishing Generally Accepted
20 Accounting Principles ("GAAP") to the Financial Accounting Standards Board
21 ("FASB"). The FASB instituted the Emerging Issues Task Force in 1984 to assist with
22 the early identification of issues affecting financial reporting and of problems in

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 implementing authoritative pronouncements. There are thirteen voting members of the
2 EITF and agreement among the members on an issue is recognized as a "consensus," if
3 no more than two members disagree with a position.
4

5 Q. IS EITF ISSUE NO. 96-14 GAAP?

6 A. Yes. However, while the Emerging Issues Task Force, and its pronouncements (e.g.,
7 EITF Issue No. 96-14) are considered an authoritative accounting body, they are lower in
8 status, in the accounting hierarchy, than the Financial Accounting Standards Board and its
9 accounting statements.
10

11 Q. WHAT IS THE SIGNIFICANCE OF THE FINANCIAL ACCOUNTING STANDARDS
12 BOARD BEING A HIGHER ACCOUNTING AUTHORITY THAN THE EMERGING
13 ISSUES TASK FORCE?

14 A. The significance is, I believe, that the Commission can order the Company to capitalize
15 and amortize the costs associated with the Year 2000 issue and still comply with GAAP.
16 As long as the capitalization and amortization are compliant with the language contained
17 within FASB Statement No. 71, the Company and the costs would be considered in
18 compliance with GAAP.
19

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 Q. DOES PUBLIC COUNSEL BELIEVE THAT THE COSTS THE COMPANY
2 INCURRED TO BECOME YEAR 2000 COMPLIANT SHOULD HAVE BEEN
3 EXPENSED ACCORDING TO THE DIRECTIVE OF EITF ISSUE NO. 96-14?

4 A. No. Public Counsel believes that the costs incurred by the Company to modify its
5 computer systems for the date field expansion should have been capitalized to the
6 appropriate plant accounts and then amortized over a period representative of the
7 usefulness or the service life of the respective plant. While the EITF Issue No. 96-14
8 statement is a consensus of an authoritative accounting body, the EITF is not the premier
9 accounting body responsible for the promulgation of GAAP. The Financial Accounting
10 Standards Board has that responsibility.

11
12 Q. IS IT THE PUBLIC COUNSEL'S RECOMMENDATION THAT ALL THE YEAR 2000
13 COSTS THAT WERE EXPENSED DURING THE TEST YEAR SHOULD BE
14 CAPITALIZED AND AMORTIZED OVER THE USEFUL LIVES OF THE
15 COMPUTER SYSTEMS?

16 A. No. Company's response to Public Counsel Data Request No. 1081 shows that during the
17 Company's last general rate increase case test year, and known and measurable period, it
18 included approximately \$571,000 of Year 2000 expenses that were not adjusted out of the
19 case or capitalized and amortized. The end date of the known and measurable period was
20 February 1998 thus, during the months of January and February 1998 the Company

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 incurred costs which were ultimately built into its current rates. The costs incurred during
2 these two months was \$179,903.

3
4 The Public Counsel's recommendation is that the calendar year 1998 expense of
5 \$1,060,046 discussed earlier should be reversed and then reduced by the \$179,903 with the
6 remainder (i.e., \$880,143) being capitalized and amortized over the useful life of the
7 software modifications. If the Commission allows the Company to recover the entire
8 \$1,060,046, either as an expense or via capitalization and amortization, that would create a
9 double recovery situation for ratepayers. The Company would recover the \$179,903 twice;
10 the first time in current rates and the second time in rates which will be set in the instant
11 case. Public Counsel recommends that the Commission order the Company to capitalize
12 and amortize the \$880,143, that I identified above, and that no other Year 2000 costs be
13 allowed in the expense structure of the Company's cost of service in the instant case.
14

15 Q. PLEASE LIST THE YEAR 2000 PROJECTS FOR WHICH THE COMPANY
16 INCURRED COSTS.

17 A. The following is a listing of the projects for which the Company incurred Year 2000
18 compliance costs:
19
20

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

<u>Work Order</u>	<u>Description</u>	<u>Total</u>
52828	CIS System	\$ 372,100.94
52841	Payroll System	\$ 224,981.90
52842	Other Systems	\$ 458,297.80
52843	LAN System	\$ 4,664.94
Total		\$1,060,045.50

(Source: Public Counsel Data Request No. 1081)

Q. PLEASE DESCRIBE THE PURPOSE OF THE CUSTOMER INFORMATION
SYSTEM COSTS CHARGED TO WORK ORDER NO. 52828.

A. According to the Company's "Work Order Authorization - Capital Description And
Necessity Statement", the costs were incurred to modify the customer information system
applications to meet Year 2000 processing requirements. These modifications include but
are not limited to date field expansion to four digits, reclaiming unused data fields, and
other modifications required for new technologies or four digit year processing. These
modifications will allow the customer information system to continue processing
applications after year 2000.

Q. PLEASE DESCRIBE THE PURPOSE OF THE PAYROLL SYSTEM COSTS
CHARGED TO WORK ORDER NO. 52841.

A. According to the Company's "Work Order Authorization - Capital Description And
Necessity Statement", the payroll system will be modified to meet Year 2000 processing

1 requirements. These modifications include but are not limited to date field expansion to
2 four digits, implementation of an upgraded payroll database, and other modifications
3 required for new technologies or four digit year processing. These modifications will
4 allow the payroll system to continue processing applications after year 2000.

5
6 Q. PLEASE DESCRIBE THE PURPOSE OF THE OTHER SYSTEM COSTS CHARGED
7 TO WORK ORDER NO. 52842.

8 A. According to the Company's "Work Order Authorization - Capital Description And
9 Necessity Statement", the costs were incurred to modify the material management system,
10 service location system, leak control system and anode system to meet Year 2000
11 processing requirements. These modifications include but are not limited to date field
12 expansion to four digits, reclaiming unused data fields, and other modifications required
13 for new technologies or four digit year processing. These modifications will allow the
14 these systems to continue processing applications after year 2000.

15
16 Q. PLEASE DESCRIBE THE PURPOSE OF THE LOCAL AREA NETWORK "LAN"
17 SYSTEM COSTS CHARGED TO WORK ORDER NO. 52843.

18 A. According to the Company's "Work Order Authorization - Capital Description And
19 Necessity Statement", the costs were incurred to modify the LAN system to meet Year
20 2000 processing requirements. These project modifications include, but are not limited to,

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 date field expansion to four digits, reclaiming unused data fields, and other modifications
2 required for new technologies or four digit year processing. These modifications will
3 allow the LAN system to continue processing applications after year 2000.
4

5 Q. HAVE ALL THE COSTS THE COMPANY INCURRED FOR ITS YEAR 2000
6 COMPLIANCE EFFORTS BEEN BOOKED TO EXPENSE ACCOUNTS DURING
7 THE TEST YEAR?

8 A. No. Subsequent to the Commission's order in Laclede's last general rate increase case,
9 the Company transferred the Year 2000 compliance costs it incurred after June 1998 from
10 the series 50000 work orders to work order no. 60462. Work order no. 60462 is utilized
11 for aggregating the costs for the Company's general ledger replacement project. It's the
12 Public Counsel's understanding that as of the end of March 1999, the end of the known and
13 measurable period, this project was still listed as construction work in progress and not
14 plant in service. Since these Year 2000 costs are charged to a work order for plant that is
15 not currently in-service they are not included in the cost of service in the instant case.
16

17 Furthermore, Company's response to OPC Data Request No. 1014 indicates that the
18 Company may have charged a portion of or double-counted some actual Year 2000
19 compliance costs to work order nos. 60261 and 60262. Public Counsel is waiting for
20 Company's response to data requests that should clarify the issue.

1 Q. WOULD CAPITALIZATION AND AMORTIZATION OF THE COMPUTER
2 SOFTWARE COSTS RESULT IN THE COMPANY RECOVERING FROM
3 RATEPAYERS ALL EXPENDITURES INCURRED BUT SIMPLY OVER A LONGER
4 PERIOD?

5 A. Yes, it would. Amortization of the capitalized costs, if ordered by the Commission, would
6 permit the Company to recover all undisputed expenditures it incurred.
7

8 Q. IF THE COMMISSION ORDERS THAT THE COSTS ARE TO BE CAPITALIZED
9 WOULDN'T THEY THEN BE INCLUDED IN RATE BASE THUS ALLOWING THE
10 COMPANY TO ALSO EARN A RETURN ON THE COSTS?

11 A. Yes, that is correct. If the Year 2000 compliance costs are capitalized, the Company would
12 not only recover a "return of" the expenditures they would also recover a "return on" the
13 expenditures. This means that the Company would earn an extra return on the costs it
14 incurred to develop and implement the various computer projects.
15

16 Q. REGARDING THE PAYROLL SYSTEM, CUSTOMER SERVICE SYSTEM, OTHER
17 SYSTEMS AND LAN SYSTEM ISN'T IT REASONABLE TO ASSUME THAT THE
18 YEAR 2000 MODIFICATION OF EACH OF THESE SYSTEMS WILL ENABLE THE
19 COMPANY TO CONTINUE THEIR UTILIZATION FOR MANY YEARS TO COME?

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. Yes, it is. Though I cannot tell you exactly how long each system will be operating, I
2 believe that it is reasonable to assume they will be in existence and utilized by the
3 Company for many years to come.

4
5 Q. IF THE SYSTEMS HAD NOT BEEN MODIFIED TO ACCEPT THE DATE FIELD
6 EXPANSION WOULD THEY HAVE FAILED TO OPERATE?

7 A. The company Laclede hired to fix the problem apparently thinks they would have. In a
8 1998 press release I obtained from Walker Interactive Systems, Inc., it states:

9
10 Laclede, a public utility that distributes natural gas to approximately
11 two million people in eight Missouri counties, uses a massive
12 customer information system containing over one million lines of
13 code to invoice their customer base. Left unchanged, Laclede's
14 invoicing system would have been rendered useless at the turn of the
15 century, ultimately crippling the company's invoicing and billing
16 practices and impacting revenues.

17
18 (Emphasis added by Public Counsel)

19
20
21 Q. IF THE COMPUTER SYSTEMS ARE TO BE UTILIZED, FOR THE BENEFIT OF
22 THE COMPANY AND RATEPAYERS, FOR MANY YEARS TO COME, ISN'T IT A
23 FAIR ASSUMPTION THAT THE EXPENDITURES INCURRED FOR THE
24 MODIFICATION OF THE SYSTEMS SHOULD BE MATCHED WITH THE

1 REVENUES THAT THEY PROVIDE FOR EACH YEAR THAT THE SYSTEMS ARE
2 IN OPERATION?

3 A. Yes, it is. While it may not be possible to match exactly the cost of the system
4 modifications with the revenues achieved via the benefits the systems provide the
5 Company, the accounting matching principle does require that an attempt to do so should
6 be made. A simple analogy would be a company's purchase of a service vehicle. Once
7 purchased it is expected that the vehicle will provide a service and benefit to the company
8 for a number of years so the company capitalizes its costs and depreciates it over its
9 expected life. The theory behind the Public Counsel and Staff recommendations are no
10 different than that provided in the simple purchased vehicle example. The computer
11 systems that were modified are expected to provide an operating benefit for a significant
12 number of years. Given that they are expected to exist for a number of years, it is only
13 reasonable that the costs incurred to extend their lives should be allocated to the years that
14 they are in service.

15
16 Q. PLEASE EXPLAIN THE MATCHING PRINCIPLE AND ITS PURPOSE.

17 A. The matching principle states, that for any reporting period, consistent with the recognition
18 criteria, revenues should be determined according to the revenue principle, then the
19 expenses incurred in generating the revenue of the period should be recognized for that
20 period. The essence of the matching principle is that, as revenues are earned, certain assets

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 are consumed (e.g., supplies) or sold (e.g., inventory) and services are used (e.g., salaries).
2 The cost of those assets and services used up should be recognized and reported as expense
3 of the period during which the related revenue is recognized. If the costs incurred provide
4 benefits in more than one year they should be recorded as an asset. Public Counsel
5 believes it likely that the Company's Year 2000 project costs will provide a benefit to
6 customers and shareholders for many years beyond the current year. Therefore, Public
7 Counsel believes that it is appropriate, for regulatory purposes, to capitalize the costs
8 incurred and then amortize them over the expected lives of the systems which were
9 modified.

10
11 Q. OVER WHAT TIME PERIOD SHOULD THE COMPANY BE ORDERED TO
12 AMORTIZE THE CAPITALIZED YEAR 2000 COSTS?

13 A. Based on our experiences in the recent Missouri Gas Energy rate cases, Case No. GR-
14 96-285 and GR-98-140, and the Missouri Public Service Case No. ER-97-394, the
15 Public Counsel believes that a ten year amortization of the capitalized costs is a
16 reasonable time period over which to amortize the Year 2000 compliance costs.

17
18 Q. COMPANY 'S ACTIONS IMPLY THAT THE COSTS INCURRED TO INSURE IT IS
19 YEAR 2000 COMPLIANT WERE BASICALLY A NORMAL EVERYDAY
20 MAINTENANCE EXPENSE. DO YOU AGREE WITH HIS ASSESSMENT?

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. No.

2
3 Q. IF THE YEAR 2000 COSTS WERE JUST A NORMAL EVERYDAY "FIXING" OF
4 SOMETHING GONE WRONG OR MINOR MAINTENANCE OF SOMETHING
5 SUCH AS A BILLING SYSTEM WOULD PUBLIC COUNSEL OPPOSE INCLUDING
6 THE ASSOCIATED COSTS AS A NORMAL EXPENSE IN THE FINAL EARNINGS
7 REPORT?

8 A. Probably not, but Public Counsel believes that the decision to accept or to oppose test year
9 expensing for maintenance expenditures should be made after a through review on a case
10 by case basis. However, the expenditures at issue, in this proceeding, were not incurred to
11 "fix" a minor problem or as an everyday normal modification (e.g., a city tax rate change)
12 of an operating system program. Public Counsel believes that the Y2K costs were incurred
13 to mitigate and/or prevent the possibility of a major malfunction of one or more of the
14 Company's computer operating systems when the next calendar year begins. As such,
15 Public Counsel believes that the lives of the respective systems have been extended
16 because of the modifications. Therefore, the costs incurred to extend the programs lives
17 should be capitalized and amortized.
18

1 Q. COMPANY'S ACTIONS REGARDING ITS EXPENSING OF THE YEAR 2000
2 COSTS IMPLIES THAT THE COSTS ARE RECURRING ON A GOING FORWARD
3 BASIS. DO YOU AGREE WITH THAT ASSESSMENT?

4 A. No. While Public Counsel does agree that the Year 2000 compliance issue is a unique
5 item we do not believe that the costs the Company has incurred for this project should be
6 treated as a part of the annual operating expenses of the Company. The costs incurred for
7 this project are simply not a normal everyday maintenance item.

8
9 Q. HAS THE MPSC STAFF ALSO RECOMMENDED THAT THE YEAR 2000 COSTS
10 YOU'VE IDENTIFIED SHOULD BE CAPITALIZED AND AMORTIZED?

11 A. Yes, it has. Beginning on page 7, line 17, and continuing through to page 9, line 2, of
12 the direct testimony of MPSC Staff witness, Mr. Stephen M. Rackers, he makes the
13 same recommendation as the Public Counsel.

14
15 Q. PLEASE SUMMARIZE THE PUBLIC COUNSEL'S POSITION ON THIS ISSUE.

16 A. The Public Counsel recommends that the Commission order the Company to reverse the
17 accounting entries it utilized to expense the Year 2000 compliance costs it incurred during
18 the period March through June of 1998. The expenditures should be capitalized and
19 amortized over the lives of the respective computer operating systems to which the
20 modification of the date field occurred. Public Counsel believes also that there is

1 precedence for utilizing a ten year amortization period for the costs incurred and
2 recommends that this time period be approved by the Commission.
3

4 YEAR 2000 AAO
5

6 Q. WHAT IS THE ISSUE?

7 A. Essentially, The Company was involved in the purchase and replacement, enhancement,
8 development and implementation of several large computer hardware and software
9 projects during the test year and months prior. Once an individual project was
10 transferred from construction work in progress to in-service status, Company began
11 booking a deferral for depreciation expense, carrying costs and property taxes pursuant
12 to what it believes was a Commission approved accounting authority order.
13

14 Q. PLEASE CONTINUE.

15 A. Company's response to Public Counsel Data Request No. 1042 states:
16

17 The computer project costs identified in OPC Data Request No.
18 1014 represent costs for replacements which are capitalized in work
19 orders (60000 series) which close to work in progress and eventually
20 plant accounts for hardware or software.
21

22 (Emphasis added by OPC)
23

1 Q. WHAT IS THE PUBLIC COUNSEL'S POSITION ON THIS ISSUE?

2 A. It is Public Counsel's position that most, if not all, of the deferred costs the Company
3 booked via the AAO are not related to projects which support the Year 2000 compliance
4 issue. The Company's **wholesale** replacement of various computer hardware and
5 software systems is not relevant to the Year 2000 compliance costs discussed in the
6 EITF Issue No. 96-14 nor are they items of costs upon which the AAO allowed the
7 Company to calculate deferred costs.

8
9 Most of the computer projects upon which the Company calculated the deferred costs
10 should have simply been capitalized as investment to plant accounts, once placed in-
11 service, just as any normal investment would have been. No deferrals of any other costs
12 should have even been calculated much less allowed. Essentially, the Company
13 incorrectly characterized the various projects and their costs as items which were to
14 receive AAO treatment.

15
16 Q. PLEASE DESCRIBE THE COMPUTER PROJECTS UPON WHICH THE
17 COMPANY CALCULATED THE REQUESTED DEFERRED COSTS.

18 A. As of the end of the known and measurable period, March 31, 1999, the Company had
19 transferred \$221,338.70 and \$929,494.99 from construction work in progress to plant

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

accounts 391.11 and 391.30, respectively. The sum of the two amounts is
\$1,150,833.69. The costs of the individual projects are:

Work Order	Description	Total
60064	Payroll System	\$ 427,753.15
60065	Other Systems	\$ 27,414.89
60261	Payroll System	\$ 212,141.62
60262	Other Systems	\$ 77,152.44
60325	OS/390 System	\$ 279,266.04
60865	CIS System	\$ 35,827.50
60957	Database Controls	\$ 91,278.05
Total		\$1,150,833.69

(Source OPC Data Request No. 1084)

Q. PLEASE DESCRIBE THE PAYROLL SYSTEM COSTS CHARGED TO WORK
ORDER NO. 60064.

A. According to the Company's "Work Order Authorization - Capital Description And
Necessity Statement", this project will implement payroll systems that will provide
enhanced payroll functions and improve work flow and data flow. The existing payroll
systems were implemented in 1967. Although there have been changes to these systems as
required, the basic principles have remained in place. The system enhancements will
eliminate duplication of effort in terms of processing data. They will also provide for
timely updating of master payroll records.

1 Q. PLEASE DESCRIBE THE OTHER SYSTEMS COSTS CHARGED TO WORK
2 ORDER NO. 60065.

3 A. According to the Company's "Work Order Authorization - Capital Description And
4 Necessity Statement", this project will enhance the material management system, service
5 location system, leak control system and anode system to allow end users the capability of
6 ad hoc query reporting. These modifications will also utilize the new OS/390 platform.
7 These expenses will extend the life cycles of these applications as well as provide more
8 rapid access to data.

9
10 Q. PLEASE DESCRIBE THE PAYROLL SYSTEM COSTS CHARGED TO WORK
11 ORDER NO. 60261.

12 A. No work order authorization was found for these costs. The amounts charged to this
13 work order appear to be either actual Year 2000 compliance costs or duplicates of Year
14 2000 compliance costs transferred to work order 60462. Public Counsel has several data
15 requests outstanding that when answered should clarify the purpose and activities
16 associated with the costs charged to this work order.

17
18 Q. PLEASE DESCRIBE THE OTHER SYSTEMS COSTS CHARGED TO WORK
19 ORDER NO. 60262.

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. No work order authorization was found for these costs. . The amounts charged to this
2 work order appear to be either actual Year 2000 compliance costs or duplicates of Year
3 2000 compliance costs transferred to work order 60462. Public Counsel has several data
4 requests outstanding that when answered should clarify the purpose and activities
5 associated with the costs charged to this work order.
6

7 Q. PLEASE DESCRIBE THE OS/390 SYSTEM COSTS CHARGED TO WORK ORDER
8 NO. 60325.

9 A. According to the Company's "Work Order Authorization - Capital Description And
10 Necessity Statement", the costs of this project make necessary changes to applications and
11 data files for installation of new mainframe and personal computer network hardware and
12 platform. These applications and data base changes will allow the implementation of new
13 practices and technologies on both the mainframe and the personal computer network. It
14 will remove existing constraints and reduce the dependency on manual controls.
15

16 Q. PLEASE DESCRIBE THE CUSTOMER INFORMATION SYSTEM COSTS
17 CHARGED TO WORK ORDER NO. 60865.

18 A. According to the Company's "Work Order Authorization - Capital Description And
19 Necessity Statement", this project will modify the CIS system to allow an alphanumeric

1 premise account number. This modification will allow the premise database to expand
2 beyond 999,999 entries. This expansion is required for proper database processing.
3

4 Q. PLEASE DESCRIBE THE DATABASE CONTROLS (IMS) COSTS CHARGED TO
5 WORK ORDER NO. 60957.

6 A. According to the Company's "Work Order Authorization - Capital Description And
7 Necessity Statement", the project will make necessary changes to applications and data files
8 for installation of mainframe database controls (IMS). These database controls will replace
9 existing IMS DL/1 controls which are no longer supported and which are not compatible
10 with OS/390 requirements. The new control package will take advantage of OS/390
11 technologies and will meet new mainframe system requirements.
12

13 Q. WERE ALL OF THE CHARGES BOOKED VIA THE WORK ORDERS DESCRIBED
14 PREVIOUSLY INCURRED FOR YEAR 2000 DATE FIELD EXPANSION?

15 A. No. Based on the information that Public Counsel has reviewed not all of the costs of
16 the projects upon which the Company calculated deferred costs pursuant to the AAO
17 were incurred for Year 2000 data field expansion. As I discussed earlier, the Company
18 transferred some Year 2000 compliance costs from the 50000 series work orders to work
19 order no. 60462; however, as of the end of March 1999 the project associated with work
20 order no. 60462 was still categorized as construction work in progress and not as plant in

1 service. Furthermore, the charges to work order nos. 60261 and 60262 still require
2 clarification as to whether they are actually Year 2000 compliance costs or duplicate
3 entries of costs charged to different work orders.
4

5 Q. IF SOME OF THE EXPENDITURES INCURRED TURN OUT TO BE ACTUAL
6 YEAR 2000 COMPLIANCE COSTS SHOULD THESE COSTS HAVE RECEIVED
7 THE SPECIALIZED ACCOUNTING TREATMENT AFFORDED BY AN
8 ACCOUNTING AUTHORITY ORDER?

9 A. No. Public Counsel does not believe that any of the Year 2000 compliance costs should
10 be treated as extraordinary expenses. These expenditures are not unpredictable. They
11 were not suddenly sprung upon management. The Company has been aware of the
12 activities and tasks necessary to resolve the compliance issue since at least the middle of
13 1997 or longer. Also, the expenditures may or may not meet the guidelines set by this
14 Commission for extraordinary expenses.
15

16 I believe that it is Laclede's responsibility to clearly demonstrate that deviation from
17 normal accounting and ratemaking practices is justified based on extraordinary
18 circumstances, i.e., Laclede was unable to adequately plan for the event, the impact on
19 financial results is material, and the accounting treatment sought is necessary to maintain
20 financial integrity. Absent proof, to be provided by the Company, that during the years

1 in question it was not recovering its Commission approved expenses through earnings
2 because of the compliance project, the costs deferred by the Company pursuant to the
3 Y2K compliance project should not be categorized as extraordinary nor, should they be
4 construed as material.
5

6 Q. WHAT IS THE SIGNIFICANCE OF PROJECTS UNRELATED TO YEAR 2000
7 DATE EXPANSION EFFORTS BEING INCLUDED IN THE COSTS UPON WHICH
8 THE COMPANY HAS CALCULATED AN AAO DEFERRAL?

9 A. The fallacy of the Company position is that not all, if any, of the costs upon which it has
10 calculated its AAO deferral relates to or is even associated with the Year 2000 date field
11 expansion issue. The purpose of the Year 2000 accounting authority order was to allow
12 the Company the opportunity to resolve its Year 2000 compliance situation without the
13 added pressure of concurrently arguing whether or not it would be allowed to recover the
14 expenditures in rates. The AAO did not guarantee the Company that it would recover
15 the carrying costs, depreciation and property taxes associated with actual Year 2000
16 costs incurred, but it did provide the Company with a certain amount of valuable time to
17 fix any compliance issue before coming before the Commission to seek recovery of the
18 costs.
19

1 Q. WHY DO YOU BELIEVE THAT THE COMPANY INCORRECTLY INTERPRETED
2 THE ACCOUNTING AUTHORITY ORDER?

3 A. The Company did not need an AAO to be in compliance with GAAP for projects not
4 caused by Year 2000 concerns. Most, if not all, of the projects have absolutely nothing
5 to do with the Year 2000 compliance for date field expansion discussed earlier.
6 Replacement and/or updating of computer hardware and software is an ongoing normal
7 aspect of business that regulated and unregulated companies deal with continually.
8 These projects should not be considered extraordinary. The projects and their costs are
9 not unusual in nature and they can be expected to occur again in the normal course of the
10 Company's business. A company's management may attempt to hold off incurring the
11 costs of updating its operating hardware and systems for as long as possible, but it a
12 certainty that to remain efficient and competitive companies have to replace or enhance
13 their operating processes and/or computer systems on an irregular if not regular basis.

14
15 The Year 2000 compliance issue is centered solely on the size of the date field not the
16 total replacement or enhancement of numerous computer hardware and software
17 systems. Public Counsel believes the primary reason that the Company even required an
18 AAO for its Year 2000 costs is that if it did not have an order from the Commission that
19 the Year 2000 costs incurred would be recovered via the requirements of FASB 71, it
20 had to follow the language of the EITF Issue No. 96-14 consensus. The AAO allowed

1 the Company some leeway in the way it recorded its Year 2000 compliance costs until
2 such time as the Commission was able to schedule a hearing to review and make a
3 determination as to the reasonableness of recovery of the costs incurred.
4

5 Q. PLEASE SUMMARIZE THE PUBLIC COUNSEL'S POSITION ON THIS ISSUE.

6 A. Public Counsel believes that the Company has inappropriately characterized most, if not
7 all, of the computer hardware/software replacement and enhancement costs it has
8 incurred as Year 2000 date field expansion costs which are subject to the accounting
9 authority order approved in its last general rate increase case. Our investigation
10 indicates that most, if not all, of the expenditures upon which the Company calculated
11 the proposed AAO deferral and amortization were not actually incurred for Year 2000
12 date field expansion purposes. The expenditures were incurred for various projects the
13 Company undertook to replace and/or enhance its computer hardware and software
14 operating systems. Public Counsel believes that these projects are not extraordinary and
15 are not subject to the specialized accounting provided by the accounting authority order.

16 The Public Counsel recommends that the Commission disallow Laclede recovery of its
17 proposed AAO deferred costs because they are either based on expenditures for projects
18 that are not Year 2000 compliance costs and/or are actual Year 2000 compliance costs
19 that are not extraordinary. The actual Year 2000 compliance costs should be capitalized
20 and amortized over the useful lives of the projects for which they were incurred.

SAFETY REPLACEMENT PROGRAM AAO

Q. WHAT IS THE ISSUE?

A. Pursuant to Commission order the Company is authorized to defer carrying costs, property tax, and depreciation expense on projects related to its safety replacement program. At issue is length of the amortization period for the accumulated deferred costs and whether or not the deferred cost balance should be afforded rate base treatment.

Q. WHAT ARE THE AMOUNTS THE COMPANY IS REQUESTING?

A. Company has calculated a total SRP deferral cost balance of \$1,360,531 (per Company workpaper Section C: Schedule #20) which it has included as an addition to rate base. The Company also proposes that the deferral balance be amortized to expense over five years (i.e., \$272,106 per year).

Q. WHAT DOES THE COMPANY MEAN WHEN IT USES THE TERM "DEFER"?

A. When a cost (expense) has been deferred, it is either removed from the income statement and entered on the balance sheet or directly entered to the balance sheet (e.g., Account 186, Miscellaneous Deferred Debits), pending the final disposition of these costs at some future point, usually a rate case. The Federal Energy Regulatory Commission USOA Account No. 186 Miscellaneous Deferred Debits states:

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. This account shall include all debits not elsewhere provided
2 for, such as miscellaneous work in progress, construction
3 certificate application fees paid prior to final disposition of the
4 application as provided for in gas plant instruction 15A, and
5 unusual or extraordinary expenses not included in other
6 accounts which are in process of amortization, and items the
7 final disposition of which is uncertain.
8

9 B. The records supporting the entries to this account shall be so
10 kept that the utility can furnish full information as to each
11 deferred debit included herein.
12
13

14 Q. IS THE FIVE-YEAR AMORTIZATION PERIOD PROPOSED BY THE COMPANY
15 THE APPROPRIATE PERIOD TO USE IN DETERMINING THE ANNUAL
16 AMORTIZATION OF THE AAO DEFERRED BALANCE?

17 A. No, a five-year amortization period of the deferred balance in not a reasonable time
18 period. The Public Counsel believes that the deferred balance should be amortized
19 over a period of time that is more representative of the plant lives to which the
20 deferred costs are related. Since the associated plant could be expected to have a
21 service life of thirty years or more the five-year amortization proposed by the
22 Company is irrational (based on Company's current depreciation rates main lives
23 approximate 41 to 78 years and services lives approximate 28 to 38 years). Public
24 Counsel believes that as a compromise, at a minimum, a twenty-year amortization
25 period is more reasonable than the five-year amortization period proposed by the
26 Company.

1 Q. DIDN'T A RECENT COMMISSION DECISION ORDER A TEN-YEAR
2 AMORTIZATION OF BALANCES DEFERRED PURSUANT TO A SAFETY
3 REPLACEMENT PROGRAM ACCOUNTING AUTHORITY ORDER?

4 A. Yes, in Missouri Gas Energy, Case No. GR-98-140, the Commission approved a ten-year
5 amortization of the deferred balances associated with the Company's gas safety line
6 replacement program. The Commission also ordered that the deferred balances would not
7 be included in the determination of the Company's rate base.

8
9 Q. DOES THE PUBLIC COUNSEL BELIEVE THAT THE COMMISSION ERRED IN
10 ALLOWING THE COMPANY A TEN-YEAR AMORTIZATION OF THE DEFERRED
11 BALANCES?

12 A. Yes. Public Counsel believes that the twenty-year amortization of the deferred balances
13 recommended by both the MPSC Staff and the OPC would have resulted in a more
14 equitable sharing of regulatory lag effects between shareholders and ratepayers. The
15 twenty-year amortization period was viewed as a compromise between the position taken
16 by the Company and the likely timeframe that the associated plant, upon which the AAO
17 deferral were calculated, would remain in-service. If it is a correct assumption that the
18 plant associated with the safety replacement program will remain in-service for thirty to
19 seventy years or more (as stated earlier the approximate life of Company's mains
20 investment is 41 to 78 years and the approximate live of its services investment is 28 to 38

1 years) then allowing the Company the opportunity to amortize the deferred balances over
2 ten years does not appear to be a reasonable conclusion.

3
4 Q. PLEASE CONTINUE.

5 A. Intrinsic to the Public Counsel's position that the deferred balances should be amortized
6 over twenty years is the fact that the costs are the result of a Commission ordered
7 aberration or accounting variance from normal regulatory ratemaking. Absent the AAO
8 procedure the Company would not have been allowed to even aggregate the deferred costs
9 for later Commission review. The deferred costs are solely a product of the accounting
10 authority order and the accounting authority order is solely related to investment in the
11 replacement, for safety reasons, of gas lines and appurtenances. In fact, many of the same
12 costs (i.e., interest, property taxes) are directly charged to the plant investment during the
13 period it is accounted for as construction work in progress. These same costs are then
14 depreciated in their entirety over the lives of the respective plant investments. To separate
15 the lives of the plant investment from the AAO deferred costs (which are interest,
16 depreciation and property taxes aggregated between the period the plant is placed in-
17 service and the plant investment is included in rates) is illogical.

1 Q. YOU STATED EARLIER THAT THE COMPANY HAS INCLUDED THE SAFETY
2 REPLACEMENT PROGRAM DEFERRED BALANCE IN RATE BASE, DOES THE
3 PUBLIC COUNSEL AGREE WITH THIS ADJUSTMENT?

4 A. No, it's the Public Counsel's position that the SRP deferred balance not be included in the
5 determination of the Company's rate base. The rationale for this position is based on the
6 view that the Company is being given a guaranteed "return of" the deferrals associated
7 with the safety replacement program; therefore, it should not be also provided with a
8 guaranteed "return on" those same amounts.

9
10 Q. ISN'T IT TRUE THAT THE SRP DEFERRED CARRYING COST AND
11 DEPRECIATION EXPENSE ARE NOT ACTUALLY FUNDED BY THE COMPANY?

12 A. Yes, that is a true statement. The carrying cost and depreciation expense associated with
13 the SRP deferral are not actual dollars of investment funded by the Company, they are
14 merely accounting entries on the financial books. Neither the carrying cost nor the
15 depreciation expense causes the Company to forego any **actual outlay** of cash. However,
16 the dollars associated with these book entries will be recovered from ratepayers through
17 the SRP amortization included in the Company's cost of service .

18
19 Q. IF THE SRP DEFERRAL BALANCE IS INCLUDED IN RATE BASE WOULDN'T
20 THAT PERMIT THE COMPANY TO EARN A RETURN ON FICTITIOUS

1 INVESTMENTS FOR WHICH THERE WAS NO ACTUAL INVESTMENT MADE BY
2 THE COMPANY?

3 A. Yes, it would. In fact, allowing the Company to earn a "return on" the SRP deferrals has
4 the same effect of allowing it to earn a "return on" a "return of." Stated another way, the
5 Company will recover (receive a "return of") the deferred carrying cost, depreciation and
6 property tax expense by way of the amortization included in rates and then will earn a
7 "return on" those same amounts.

8
9 Q. PLEASE EXPLAIN THE TERMS "RETURN OF" AND "RETURN ON."

10 A. When an expenditure is recorded on the income statement as an expense it is compared
11 dollar for dollar to revenues. This comparison is referred to as a "return of" because a
12 dollar of expense is matched by a dollar of revenue. A "return on" occurs when an
13 expenditure is capitalized with the balance sheet and then included in the calculation of
14 rate base. This calculation is a preliminary step in determining the earnings a company
15 achieves on its total regulatory investment.

16
17 Q. WHAT IS THE TRUE PURPOSE OF THE COMPANY'S SAFETY
18 REPLACEMENT PROGRAM ACCOUNTING AUTHORITY ORDER?

19 A. The Commission's authorization of AAO treatment for the Company's SRP insulates
20 Laclede shareholders from some of the risks associated with regulatory lag that occurs if

1 the SRP construction projects are completed, and placed in service, before the operation
2 law date of a general rate increase case.
3

4 Q. PLEASE EXPLAIN THE CONCEPT OF REGULATORY LAG.

5 A. This concept is based on a difference in timing of a decision by management and the
6 Commission's recognition of that decision and its effect on the rate base rate of return
7 relationship in the determination of a company's revenue requirement. Management
8 decisions that reduce or increase the cost of service without changing rates result in a
9 change in the rate base rate of return relationship. This change either increases or
10 decreases the profitability of the Company in the short-run until such time as the
11 Commission reestablishes rates to properly match the new level of service cost.
12 Companies are allowed to retain cost savings (i.e., excess profits during the lag period
13 between rate cases) and are forced to absorb cost increases. When faced with escalating
14 costs regulatory lag places pressure on management to minimize the change in the
15 relationship because it cannot be recognized in a rate increase until the Commission
16 approves such in a general rate proceeding.
17

18 Q. HAS THIS COMMISSION RULED THAT IT IS NOT REASONABLE TO PROVIDE
19 SUCH PROTECTION TO SHAREHOLDERS?

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. Yes, it has. In Missouri Public Service Co., Case Nos. EO-91-358 & EO-91-360, the
2 Commission stated:

3
4 Lessening the effect of regulatory lag by deferring costs is beneficial
5 to a company but not particularly beneficial to ratepayers.
6 Companies do not propose to defer profits to subsequent rate cases
7 to lessen the effects of regulatory lag, but insist it is a benefit to defer
8 costs. Regulatory lag is a part of the regulatory process and can be a
9 benefit as well as a detriment. Lessening regulatory lag by deferring
10 costs is not a reasonable goal unless the costs are associated with an
11 extraordinary event.

12
13 Maintaining the financial integrity of a utility is also a reasonable
14 goal. The deferral of costs to maintain current financial integrity,
15 though, is of questionable benefit. If a utility's financial integrity is
16 threatened by high costs so that its ability to provide service is
17 threatened, then it should seek interim rate relief. If maintaining
18 financial integrity means sustaining a specific return on equity, this
19 is not the purpose of regulation. It is not reasonable to defer costs to
20 insulate shareholders from any risks. 1 Mo. P.S.C. 3d 200, 207
21 (1991).
22
23

24 Q. HAS THE COMMISSION MADE A DETERMINATION THAT THE SAFETY
25 REPLACEMENT PROGRAM IS AN EXTRAORDINARY EVENT?

26 A. Yes, it has. The Commission, however, qualified what an extraordinary event is when it
27 stated on page 13 of its Report and Order in St. Louis County Water Company, Case No.
28 WR-96-263:
29

1 As both the OPC and the Staff point out, the Commission has to
2 date, granted AAO accounting treatment exclusively for one-time
3 outlays or capital caused by unpredictable events, acts of
4 government, and other matters outside the control of the utility or the
5 Commission. It is also pointed out that the terms "infrequent,
6 unusual and extraordinary" connote occurrences which are
7 unpredictable in nature.
8

9 (Emphasis added by OPC)
10
11

12 Q. ARE THE SAFETY REPLACEMENT PROGRAM COSTS UNPREDICTABLE IN
13 NATURE?

14 A. No, they are not. The SRP project is a continuing construction project that has existed for
15 many years and it is my understanding that it is expected to last for many more. It would
16 be unrealistic to believe that a construction project that has lasted as long as the SRP could
17 not be predicted and planned for by management with a minimum of error in their results.
18

19 Q. SHOULD RATEPAYERS BE REQUIRED TO PROVIDE LACLEDE WITH A
20 GUARANTEED RETURN ON THE SAFETY REPLACEMENT PROGRAM
21 EXPENDITURES JUST BECAUSE THE COMPANY'S MANAGEMENT CHOOSES
22 NOT TO EXERCISE ITS PLANNING AND OPERATING RESPONSIBILITIES?

23 A. No, ratepayers should not be required to fund such a return. Planning and operation of the
24 Company's construction projects are a fundamental responsibility of Laclede's
25 management. Only management has complete access to the data and resources necessary

1 to fulfill these responsibilities, and as such, management should be able to implement a
2 SRP construction program that minimizes the effects of regulatory lag on the Company
3 finances. To the extent regulatory lag moves against the Company, the Commission has
4 already decided, as mentioned earlier, that lessening regulatory lag by deferring costs is not
5 a reasonable goal.
6

7 Q. PLEASE CONTINUE.

8 A. The purpose of the accounting variance is to protect Laclede from adverse financial impact
9 caused by regulatory lag by providing it with a vehicle that allows it the opportunity to
10 capture and recover costs it normally would not have explicitly received. The accounting
11 variance should not be used to place the Company in a better position than it would have
12 been in had plant investment and rate synchronization been achieved. Just as it would be
13 unfair to deny Laclede recovery of its reasonable and prudent investment due to regulatory
14 delays which the Company could not control, it would be unfair if Laclede were allowed to
15 reap a windfall, at ratepayer expense, due to a regulatory delay that ratepayers could not
16 control. Public Counsel's position is that issues caused by regulatory lag must be treated in
17 a fair manner for both ratepayers and the Company.
18

1 Q. PLEASE SUMMARIZE THE PUBLIC COUNSEL'S RECOMMENDATION
2 REGARDING LACLEDE'S SAFETY REPLACEMENT PROGRAM ACCOUNTING
3 AUTHORITY ORDER DEFERRALS.

4 A. The Public Counsel has reviewed the Company's proposal for the SRP deferred balance,
5 and its annual amortization, and we do not believe its position to be reasonable. Public
6 Counsel recommends that the Company's rate base determination exclude the SRP balance
7 so that Laclede does not earn a "return on" the deferred balance. Guaranteeing the
8 Company a "return of" and "return on" the SRP deferred balance is not a fair allocation of
9 regulatory lag resulting from the Company's on-going construction project. This view is
10 based on the fact that management is responsible for planning and operating the activities of
11 the Company. If management is unable to or chooses not to implement processes and
12 procedures which would limit the effect of regulatory lag on its finances, the Company
13 should not be protected by the Commission with a guaranteed earnings opportunity.
14 Therefore, in order that ratepayers and shareholders both share in the effect of regulatory
15 lag, the Public Counsel is recommending that the Commission allow the Company to earn a
16 "return of" the SRP deferred balance, over a period representative of the life of the plant to
17 which the deferrals relate, but not a "return on" the SRP deferred balance.

MANUFACTURED GAS PLANT AAO

1
2
3 Q. WHAT IS THE ISSUE?

4 A. The issue concerns whether or not the Company shall obtain ratemaking treatment of
5 remediation expenditures incurred for sites where it formerly owned and operated
6 manufactured gas plants. The Company's proposal is that it recover all MGP remediation
7 expenditures incurred since May 1996 (Company response to Public Counsel Data Request
8 No. 1040). The proposed recovery would occur by amortizing the deferred costs balance
9 to the Company's cost of service over five years and by including the unamortized deferred
10 cost balance in rate base. It's Public Counsel's position that the remediation expenditures
11 incurred should receive neither expense nor rate base treatment.

12
13 Q. WHAT ARE THE REMEDIATION COSTS?

14 A. As I stated in my instant case direct testimony, remediation costs can be defined as all
15 investigations, testing, land acquisition if appropriate, remediation and/or litigation
16 costs/expenses or other liabilities excluding personal injury claims and specifically relating
17 to gas manufacturing facility sites, disposal sites, or sites to which material may have
18 migrated, as a result of the operation or decommissioning of gas manufacturing facilities.

19
20 Q. HOW HAS THE COMPANY BEEN TRACKING THE REMEDIATION COSTS?

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. In the Company's last general rate increase case, Case No. GR-98-374, the Commission
2 approved the Company's use of an accounting authority order to aggregate and separate for
3 later Commission review remediation costs incurred subsequent to April 1996.

4
5 Q. WHAT IS THE PUBLIC COUNSEL'S POSITION REGARDING LACLEDE'S
6 PROPOSED MANUFACTURED GAS SITE REMEDIATION COST RECOVERY?

7 A. As I stated earlier, Public Counsel takes the position that the Company should not be
8 allowed recovery of the remediation costs it has incurred. Our recommendation is that the
9 Commission disallow all recovery of the MGP site remediation costs for the reasons
10 discussed in the following testimony.

11
12 Q. IS LACLEDE POTENTIALLY LIABLE FOR EXPENSES RELATED TO THE
13 INVESTIGATION AND CLEANUP OF THE FORMER MGP SITES?

14 A. Yes, it would appear that the Company is, at least partially and possibly fully, liable for the
15 costs. Two federal statutes have the greatest environmental regulatory impact with respect
16 to former MGP. They are, the 1976 Resource Conservation and Recovery Act enacted to
17 address the treatment, storage, management and disposal of solid wastes and the 1980
18 Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA" or
19 "Superfund"). Under the provisions of CERCLA, the Company falls under one or more of
20 the identified potentially responsible parties ("PRP") categories and therefore may be held

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 strictly, jointly, and severally liable for all cleanup costs. CERCLA specifically includes in
2 its PRP classifications the present owner and operator of a site, past owners of a site and
3 transporter of hazardous substances disposed of at a site when the transporter selected the
4 site.

5
6 Q. LACLEDE IS A POTENTIALLY RESPONSIBLE PARTY FOR HOW MANY MGP
7 SITES?

8 A. The Company states that there are two MGP sites in which it has a PRP interest. That is,
9 the Company either currently owns, or formerly owned, each of the sites and, therefore,
10 contends it is responsible (or partially responsible) for any necessary remediation. The
11 two sites the Company has determined to-date that it is potentially responsible for are the
12 Shrewsbury MGP plant site and the Carondelet Coke MGP plant site. The Shrewsbury
13 plant site is still owned by the Company but the Company has no ownership interest in the
14 Carondelet Coke plant site.

15
16 Q. HAS ANY ACTUAL CLEANUP ACTION OCCURRED TO DATE?

17 A. No. Expenditures, however, have been incurred relating to the MGP site identifications,
18 consultant investigations, attorney fees and personnel training. Laclede's response to
19 Public Counsel Data Request No. 1020, which requested the current status of MGP
20 investigations states:

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1
2 With regard to the Shrewsbury site, the EPA has approved the
3 proposed Engineering Evaluation/Cost Analysis (EE/CA) provided
4 by Laclede in February, 1998. Laclede and the EPA are currently
5 negotiating a new Administrative Order on Consent, and Laclede is
6 preparing a work plant to implement the actions required by the
7 EE/CA. With regards to the Carondelet Coke site, Laclede is
8 conducting a comprehensive investigation of the site pursuant to a
9 work plant approved by the Missouri Department of Natural
10 Resources.
11
12

13 It's my understanding that while the Company has disclosed some estimates of the future
14 costs it expects to incur (Company's response to MPSC Staff Data Request No. 118 states
15 that the estimated liability remaining is \$768,616), the actual costs have not been finalized
16 at this time. All costs incurred, for the instant case, have been deferred to FERC USOA
17 Account No. 182 - Extraordinary Property Losses.
18

19 Q. IS THE MANUFACTURED GAS PLANT USED AND USEFUL IN PROVIDING
20 SERVICE TO CURRENT CUSTOMERS?

21 A. It's my understanding that the Company does not currently own or operate any
22 manufactured gas plants. Company does still own the Shrewsbury plant site where
23 manufactured gas plant was formerly operated, but no coal gas is manufactured there
24 now. Therefore, current and future ratepayers did not and will not receive service from
25 any MGP. The actual MGPs are not and will not be used and useful.

1 Q. PLEASE EXPLAIN THE CONCEPT "USED AND USEFUL".

2 A. One of the Public Counsel's main objections to the Company proposed treatment of this
3 issue is that we believe that it violates the regulatory "used and useful" standard. The
4 general rule is that, "the rate base on which a return may be earned is the amount of
5 property used and useful, at the time of the rate inquiry, in rendering a designated utility
6 service." (A.J.G. Priest, Principles of Public Utility Regulation (1969), p. 139, vol. 1).
7 This principle is certainly grounded in common sense. In dividing the responsibility for a
8 utility's operations between ratepayers and stockholders, regulators have traditionally
9 required that stockholders rather than ratepayers be required to bear the costs of any utility
10 investment which is not used and useful to provide service to the ratepayers.

11
12 In a recent discussion of the policy in Missouri, State ex rel. Union Electric v. Public
13 Service of the State of Missouri, 765 S.W. 2d 618 (Mo. App. 1988), the Court of Appeals
14 for the Western District endorsed the used and useful policy. That case involved Union
15 Electric's appeal of the Commission's denial of the costs of cancellation of its Callaway II
16 nuclear unit. The Commission ruled that the risk of cancellation should be borne by the
17 shareholder, since if it was not, the shareholder's investment would be practically risk free.
18 The Court, in upholding the Commission's decision, stated:

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 The utility property upon which a rate of return can be earned must
2 be utilized to provide service to its customers. That is, it must be
3 used and useful. This used and useful concept provides a well-
4 defined standard for determining what properties of a utility can be
5 included in its rate base.
6
7

8 Q. SHOULD RATEPAYERS BE HELD RESPONSIBLE FOR COSTS ASSOCIATED
9 WITH ASSETS THAT ARE NO LONGER IN SERVICE?

10 A. No. Current ratepayers should not be held responsible for costs that do not increase service
11 capabilities or provide cost benefits. The MGP site remediation costs being incurred are
12 associated with plant that is no longer in service and therefore no longer used and useful.
13 The Company is asking the Commission to have the customer pay for plant that does not
14 operate to provide current utility service. I don't believe this is a normal practice of this
15 Commission, and it is unreasonable to force a consumer to pay for something they are not
16 using. Laclede is entitled to the opportunity to earn a fair rate of return only upon monies
17 prudently invested in property used and useful in rendering utility service.
18

19 The purpose of the regulatory ratemaking process is to identify a reasonable monetary
20 return that the monopoly enterprise has the opportunity to earn. Regulation does not
21 guarantee that level of earnings, nor does it force a company to return any overearnings
22 retroactively, in the event overearnings occur. Even if the former MGPs are assumed to
23 have been used and useful utility property at the time the pollution of the land occurred,

1 and the cleanup costs had not been anticipated while the plant was in use, current
2 ratepayers should not be held captive to their recovery. In simplistic terms, the ratepayers
3 part of the regulatory bargain is to provide the company with a level of revenues that allow
4 it to earn the Commission approved rate of return on current used and useful investment
5 along with the costs of operating and maintaining that investment, and no more.

6 Ratepayers do not assume, willing or implied, any risk assumed by the stockholders.
7

8 Laclede's proposal implicitly states that because federal statutes, unrelated to its provision
9 of utility service to customers, will cause the Company's expenditures to increase,
10 ratepayers and not stockholders should be held responsible for those costs. The Company
11 is attempting to pass the natural risks associated with a business that is a continuing
12 enterprise, a "going-concern", entirely from stockholders to ratepayers. Stockholders, not
13 ratepayers, are the actual risk-takers and for assumption of risk they receive a market
14 determined return on their investment. If an unexpected event occurs that affects the
15 Company either in a negative or positive manner then stockholders, not ratepayers, should
16 weather the effects.
17

18 Q. ARE THERE ANY OTHER REASONS WHY RATEPAYERS SHOULD NOT BE
19 FORCED TO COMPENSATE THE COMPANY FOR THE REMEDIATION COSTS
20 AT THIS TIME?

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 A. Yes, there are. Other reasons include:

- 2
- 3 1. It is likely that prior ratepayers have already provided the
- 4 Company with a return "on" and a return "of" its investment in the
- 5 MGP operations. This return "of" or depreciation included costs to
- 6 dismantle and decommission the plant, current and future
- 7 ratepayers bear no responsibility for the contamination which
- 8 exists at the sites.
- 9
- 10 2. Future costs espoused by the Company are not sufficiently fixed,
- 11 or known and measurable, and should not be relied on for
- 12 ratemaking purposes.
- 13
- 14 3. The costs to analyze, study, remediate, and litigate MGP
- 15 contamination are not a current or future cost of providing safe and
- 16 adequate, and reliable gas service to ratepayers.
- 17
- 18 4. Guaranteeing full recovery of the costs from ratepayers removes
- 19 the incentive for the Company to control costs and may lessen
- 20 other PRPs willingness to contribute to clean-up efforts.
- 21
- 22 5. The Company has not completed its pursuit of recovery of the
- 23 costs incurred from its insurers and other PRPs consequently full
- 24 recovery of these costs from ratepayers would likely lessen the
- 25 incentive to aggressively pursue and maximize recovery from
- 26 insurers and PRPs.
- 27
- 28 6. Implicit in Company's rate of return is a risk factor for unknown
- 29 and unanticipated expenditures such as environmental compliance
- 30 costs. The "return on" component of prior rates included
- 31 recognition of this risk factor. Company stockholders have
- 32 therefore already been compensated for the costs.
- 33
- 34

1 Q. ARE THE MGP REMEDIATION COSTS POTENTIALLY RECOVERABLE FROM
2 THE COMPANY'S INSURERS?

3 A. Yes, they are. Company's response to MPSC Staff Data Request No. 118 states:
4

5 At this time, Laclede is unable to estimate what current or future
6 remediation costs, if any, will be recovered from each insurer. The
7 Company has notified its insurers that it intends to seek
8 reimbursement from them of its costs at both these sites. None of
9 the Company's insurers have agreed that its insurance covers the
10 costs for which the Company intends to seek reimbursement. The
11 majority of the insurers have sent Laclede letters reserving their
12 rights with respect to the manufactured gas plant issues addressed in
13 the Company's notices to them. While some of the insurers have
14 denied coverage with respect to these issues, the Company continues
15 to seek reimbursement from them.
16

17 (Emphasis added by OPC)
18

19 The Company's position on the issue of MGP remediation cost reimbursement from
20 insurers is reiterated in the its responses to Public Counsel Data Request Nos. 1017, 1022
21 and 1023. The response to OPC Data Request No. 1017 states:
22

23 Laclede is unable to estimate at this time how much, if any,
24 insurance recovery it may receive related to its manufactured gas
25 plant remediation efforts. Once actual remediation has occurred, an
26 estimate of potential reimbursement can be developed.
27
28

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 Company's responses to Public Counsel Data Request Nos. 1022 and 1023 restate
2 essentially the same comments as Company's response to Public Counsel Data Request
3 No. 1017.
4

5 Q. ARE MANUFACTURE GAS PLANT REMEDIATION COSTS POTENTIALLY
6 RECOVERABLE FROM OTHER POTENTIALLY RESPONSIBLE PARTIES?

7 A. Yes, they are. Public Counsel Data Request No. 1018 requested, "A listing of all identified
8 PRPs, by specific MGP site." The Company's response provided the identify of known
9 PRPs associated with the Carondelet Coke site and the Shrewsbury MGP site. Further
10 investigation yielded information that Laclede is on the verge of or has already entered into
11 a cost sharing agreement with a former owner of the Carondelet Coke site. This first cost
12 sharing agreement has the potential of substantially lowering the amount of expenditures
13 Laclede actually incurs.
14

15 Q. IS IT REASONABLE TO ASSUME THAT BASED ON CURRENT KNOWLEDGE
16 LACLEDE CAN EXPECT TO ENTER INTO FUTURE COST SHARING
17 AGREEMENTS WITH OTHER POTENTIALLY RESPONSIBLE PARTY'S AND/OR
18 RECEIVE COST REIMBURSEMENTS FROM ITS INSURERS?

19 A. Yes, that is a possibility.
20

1 Q. WOULD IT BE APPROPRIATE TO ORDER RATEPAYERS TO REIMBURSE
2 LACLEDE FOR THE REMEDIATION EXPENDITURES IT HAS INCURRED
3 GIVEN THAT IN TIME OTHER POTENTIALLY RESPONSIBLE PARTIES
4 AND/OR COMPANY'S INSURERS MAY TAKE RESPONSIBILITY FOR PAYING
5 THE COSTS?

6 A. No, it is not appropriate that ratepayers be required to reimburse the Company for the
7 remediation expenditures. Until such time as the Commission can accurately gauge the
8 cost reimbursement or recovery Laclede will receive from its insurers and other PRPs, it
9 is inappropriate to ask ratepayers to finance the Company's expenditures for these
10 projects. The lack of information for potential cost recovery from other PRPs and
11 insurance claims increases substantially the impossibility of accurately determining the
12 level of MGP site remediation costs Laclede is or will eventually be responsible for.

13
14 Q. WHAT IS THE TRUE NATURE OF THE REMEDIATION COSTS?

15 A. The remediation and any future cleanup costs are in actuality a legal requirement that must
16 be met in order to satisfy federal statutes on the proper handling of hazardous wastes in
17 order to alleviate adverse environmental effects. The expenditures Laclede has incurred
18 were to identify and assess MGP sites that may require further action. They are not
19 expenditures related to the providing of utility service to current or future Laclede
20 ratepayers.

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 Q. HOW IS RISK DEFINED?

2 A. Business or investment risk can be defined as, "The probability that the expected return
3 will not be earned because of the impact of some risky (unplanned) event occurring."
4

5 Q. IS IT POSSIBLE THAT STOCKHOLDERS HAVE ALREADY BEEN
6 COMPENSATED FOR THIS PARTICULAR BUSINESS RISK?

7 A. Yes. It is a well accepted principle of regulation that common stockholders contribute
8 what is known as "risk capital" to the utility company for which they receive a
9 compensatory rate of return. Among the uncertainties that common stockholders accept in
10 return for this added compensation is the danger, for whatever reason, of earnings shortfall.
11

12 Company response to OPC Data Request No. 1019 identified that the acquisition dates for
13 the two sites were the early 1900's for Carondelet Coke and 1947 for Shrewsbury. Each
14 year subsequent to the acquisitions stockholders have received the benefit of a risk
15 premium while the MGP was in operation. The stockholders have been rewarded with an
16 additional return, above a risk free investment such as U.S. government securities, on their
17 investment for unplanned, unforeseeable and unexpected events. Now, after receiving the
18 benefit of the additional risk return for nearly thirty-five years for Carondelet Coke and
19 fifty-two years for Shrewsbury, the Company proposes that it is ratepayers, not

1 stockholders, who should bear the financial responsibility for the MGP site remediation
2 costs.

3
4 Public Counsel believes that ratepayers have already satisfied the requirements imposed
5 upon them by past Commission orders. They provided the revenues to meet the
6 Company's Commission approved earnings level for each of the years that the MGP plant
7 was in service. It is the Company's stockholders that should bear total responsibility for
8 the remediation costs because the stockholders have already been remunerated for
9 assuming the risk of an event such as MGP site remediation occurring.

10
11 Q. WOULD INTERGENERATIONAL INEQUITY OCCUR SHOULD THE DEFERRED
12 COSTS BE ALLOWED IN THE COST OF SERVICE?

13 A. Yes, that is a distinct probability. The Company is demanding that current and future
14 generations of ratepayers bear a cost that does not relate to the provision of safe and
15 reliable gas service that they receive now or in the future. It is my opinion that the MGP
16 site remediation expenses Company is demanding relates to out of period service. Such
17 costs are not related to the provision of utility service to current customers. Also the
18 quality, quantity, and reliability of gas service is not likely to improve no matter how
19 much MGP remediation Laclede conducts. Clearly, imposition of these costs on current
20 and future ratepayers would be unjust and should be denied.

1 A denial of recovery from present and future ratepayers is appropriate because past
2 generations of ratepayers, those that received the service from the manufactures gas
3 plants in question, provided Laclede shareholders a return "on" their investments in the
4 MGPs. Those same shareholders were also provided a return "of" the MGP investment
5 through depreciation rates during the time such plant were in service. This depreciation
6 should have been sufficient for plant wear and tear, obsolescence, and complete and
7 prudent decommissioning of each MGP, less salvage value. Therefore, Laclede is
8 attempting to charge ratepayers for costs its has already recovered.

9
10 Q. WERE RATEPAYERS AT FAULT FOR THE ENVIRONMENTAL
11 CONTAMINATION?

12 A. No. Ratepayers had no input as to the manner in which MGP sites were operated or
13 dismantled nor were they at fault for the contamination of the MGP sites.

14
15 Q. ARE CURRENT RATEPAYERS RECEIVING MANUFACTURED GAS SERVICE
16 FROM THE MGP?

17 A. No. As I stated earlier, the Carondelet Coke plant site is not owned by the Company as
18 it was sold on May 27, 1950. The Shrewsbury plant site ceased MGP operations in or
19 about 1961. Consequently, the MGPs likely served an unknown and unrelated group of
20 customers from those being served today by Laclede.

1 Q. WHY IS IT SIGNIFICANT TO ESTABLISH THAT THE RATEPAYERS ARE NOT
2 AT FAULT FOR THE ENVIRONMENTAL CONTAMINATION?

3 A. It is significant to establish the ratepayers lack of fault in order to highlight the
4 impropriety of Laclede's proposal. The Company's proposal is a classic example of a
5 public utility taking advantage of the captive position of its customers. Essentially, it's
6 the Company's desire to shift the risk and financial burden of the MGP sites remediation
7 from its shareholders to its customers. Customers did not cause the contamination. In
8 fact, it is unlikely that they played any part in the management and operation of the plant
9 that is now being remediated. Any contamination that occurred was done under the
10 auspices of managers of the Company. To absolve them of this responsibility, for
11 whatever reason, is not appropriate. The Company's shareholders have been reimbursed
12 for the risk of events such as these through Commission approved rates of return.
13 Accordingly, the Company's shareholders should be held responsible for the resulting
14 liabilities and costs.

15
16 Q. IF THE COMMISSION DISALLOWS THE COMPANY'S REQUEST FOR
17 RECOVERY OF THE REMEDIATION EXPENDITURES WOULD THAT
18 DECISION MATERIALLY IMPACT THE COMPANY'S FINANCIAL POSITION?

19 A. It's the Public Counsel's opinion that Laclede's financial position would not be materially
20 impacted if the Commission disallows the remediation expenditures from its cost of

1 service. The deferred balance the Company is requesting recovery of represents
2 approximately 1.1% (\$459,221 divided by \$41,881,000) of the 1998 total utility
3 operating income per books as shown on Schedule 1, page 1 of 1, of the Company's
4 direct testimony filing for the instant case. Public Counsel does not believe that
5 Commission disallowance of such a relatively small percentage of costs would have a
6 material impact on the Company's operations. This view is further bolstered by our
7 opinion that we believe ratepayers should not be held responsible for reimbursement of
8 any of the costs and that it is quite possible that the Company will receive future
9 reimbursement of some of the expenditures from its insurers and/or other PRPs.
10

11 Q. IS IT THE PUBLIC COUNSEL'S RECOMMENDATION THAT THE DEFERRED
12 COSTS BE EXCLUDED IN THE DETERMINATION OF THE COMPANY'S COST OF
13 SERVICE?

14 A. Yes, it is. The Public Counsel's recommendation is that the Commission exclude all MGP
15 remediation costs from the instant case cost of service. This results in the reduction of
16 \$91,844 from the Company proposed expense level and \$459,221 from the Company
17 proposed rate base. (Source: Company's response to Public Counsel Data Request No.
18 1040)
19

1 Q. IS THERE AN ALTERNATE PROPOSAL THAT WOULD ALLOW BOTH
2 STOCKHOLDERS AND RATEPAYERS TO SHARE RESPONSIBILITY FOR THE
3 REMEDIATION COSTS?

4 A. Yes. While the Public Counsel does not waiver from the recommendation made earlier, in
5 the alternative, if the Commission decides that current and future ratepayers should be held
6 partially responsible for the remediation costs, the Company could be allowed to amortize
7 an annualized level of prudently incurred remediation costs over a reasonable time period,
8 but it should not receive rate base recognition for any unamortized expenditures. Use of
9 this sharing method would allow the Company's stockholders and customers to share the
10 financial responsibility for the remediation efforts.

11
12 Q. HAS THE MPSC ADDRESSED THE UTILIZATION OF COST SHARING
13 MECHANISMS?

14 A. Yes. Regarding the issue of cancellation costs incurred for Rush Island Units 3 and 4, the
15 MPSC Report and Order for Union Electric Company, Case No. ER-77-154, stated on
16 page 24:

17
18 Staff's proposal permits only the recovery of the sunk costs but
19 permits no return on them. Any period of amortization for an
20 extraordinary expense is arbitrary in nature, but the Commission will
21 accept Staff's proposal.
22

ACCOUNTING AUTHORITY ORDERS CONTINUANCE

1
2
3 Q. WHAT IS THE ISSUE?

4 A. Company has proposed that the SRP, MGP and Y2K accounting authority orders
5 continue to be utilized subsequent to the end of the instant case. (see James A. Fallert
6 Direct Testimony page 22, lines 11- 23)
7

8 Q. DOES THE PUBLIC COUNSEL OPPOSE THE CONTINUANCE OF THE MGP,
9 Y2K AND SRP ACCOUNTING AUTHORITY ORDERS?

10 A. Yes. The Public Counsel believes that the time has come for the discontinuance of these
11 accounting authority orders. Our position is based on the fact that many of the reasons
12 that originally prompted their implementation either never existed or no longer exist.
13

14 Q. PLEASE EXPLAIN WHY THE PUBLIC COUNSEL BELIEVES THAT THE
15 MANUFACTURED GAS PLANT ACCOUNTING AUTHORITY ORDER IS NO
16 LONGER REQUIRED?

17 A. Public Counsel's position on this issue is based on several factors. The primary reason
18 being that the level of costs that the Company feared would materialize has not occurred.
19 Public Counsel stipulated to the creation of this accounting authority order in prior
20 Laclede rate cases out of concern for Company claims that it was about to incur

1 significant expenditures related to the remediation of the former manufactured gas plant
2 sites. Those fears have not materialized.

3
4 An analysis of the actual expenditures incurred by the Company since 1994 indicates
5 that it has incurred approximately \$858,837 of remediation costs. That total
6 approximates \$172,000 on an annual basis (five-year average). This annualized amount
7 if shared equally between shareholders and ratepayers would only be \$86,000 on an
8 annual basis. Public Counsel does not believe that the expenditures incurred represent a
9 material amount, and it is certainly not worthy of the accounting variance provided by an
10 AAO.

11
12 Interestingly, during the same time period (1994 to current) Laclede has actually
13 recovered approximately \$506,849 of its total MGP expenditures in rates leaving
14 approximately \$351,988 not yet recovered. Public Counsel's position all along has been
15 that the ratepayer should not be responsible for any of these costs and certainly not all of
16 the costs. Allowing the Company to recover all of its MGP remediation expenditures is
17 completely inequitable especially since we are uncertain as to the level of future cost
18 reimbursement the Company will receive from its insurers and other PRPs.
19

1 Q. HASN'T THE COMPANY PRESENTED TESTIMONY THAT IT IS ABOUT TO
2 INCUR ADDITIONAL COSTS FOR REMEDIATION OF THE TWO
3 MANUFACTURED GAS PLANT SITES?

4 A. Yes, that is correct; however, it's my understanding that the costs have not yet been
5 finalized and that they are not significant enough to require a special accounting variance
6 such as an accounting authority order. This is especially true if the Commission agrees
7 that the costs to be incurred should not be reimbursed by ratepayers at all.

8
9 Q. PLEASE EXPLAIN WHY THE PUBLIC COUNSEL BELIEVES THAT THE YEAR
10 2000 COMPLIANCE ACCOUNTING AUTHORITY ORDER IS NO LONGER
11 REQUIRED?

12 A. Public Counsel's position on this issue is based on the fact that the Company has
13 misused the current accounting authority order to characterize its extensive replacement
14 and enhancement of numerous computer hardware and software operating systems as
15 Year 2000 compliance costs. The Year 2000 compliance issue is not all that
16 complicated, it is basically an issue of expanding date fields in computer operating
17 systems from two spaces to four spaces. Information reviewed by the Public Counsel
18 shows that little, and maybe not any, of the costs the Company actually incurred to
19 resolve the date field expansion issue were charged to the work orders which the
20 Company utilized to calculate its proposed deferrals pursuant to this AAO.

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 Q. DOES THE PUBLIC COUNSEL EXPECT THE COMPANY TO INCUR
2 SIGNIFICANT FUTURE COSTS TO BECOME YEAR 2000 COMPLIANT?

3 A. No. The Company has approximately five more months until the Year 2000, or
4 thereabouts, to become Year 2000 compliant. Based on the information and contracts
5 that I have audited, I do not expect the Company to incur significant or material future
6 costs to become Year 2000 compliant.

7
8 Q. IF NO SIGNIFICANT FUTURE COSTS ARE FORTHCOMING ISN'T IT
9 REASONABLE TO ASSUME THAT THE NECESSITY FOR A CONTINUANCE OF
10 THE ACCOUNTING AUTHORITY ORDER IS NONEXISTENT?

11 A. Yes, that is correct. If the Company is not expected to be financially or otherwise
12 harmed by the regulatory lag associated with the project costs, it would be unreasonable
13 to continue the specialized accounting associated with the accounting authority order.

14
15 Q. PLEASE EXPLAIN WHY THE PUBLIC COUNSEL BELIEVES THAT THE
16 SAFETY REPLACEMENT PROGRAM ACCOUNTING AUTHORITY ORDER IS
17 NO LONGER REQUIRED?

18 A. Public Counsel's position on this issue is based on the belief that the Company's
19 management is solely responsible for planning and implementing the safety replacement
20 program. As such, it is management's responsibility to correlate its investment program

Rebuttal Testimony Of
Ted Robertson
Case No. GR-99-315

1 with requested changes in rates when it becomes apparent that its ordered rate of return
2 is not being achieved. The Company should not be protected, to the detriment of
3 ratepayers, from the effects of regulatory lag. When was the last time this Commission
4 had a Missouri utility come in and voluntarily ask for a rate decrease because it was
5 overearning? To my knowledge, never. Regulatory lag is a two-edged sword it can
6 equally harm or help both the shareholder and the ratepayer. It makes little sense to
7 shield only the Company from its harmful effects.

8
9 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

10 A. Yes, it does.
11
12
13
14
15
16
17
18
19
20