

Exhibit No.:

Issue: PGA revisions to  
address gas cost  
portion of bad debt  
write-offs/cold  
weather rule changes

Witness: Michael T. Cline

Type of Exhibit: Direct Testimony

Sponsoring Party: Laclede Gas Company

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LACLEDE GAS COMPANY

GT-2009-0026

DIRECT TESTIMONY

OF

MICHAEL T. CLINE

SEPTEMBER 2008

Laclede Exhibit No. 1  
Case No(s) GT-2009-0026  
Date 1-05-09 Rptr KF

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**DIRECT TESTIMONY OF MICHAEL T. CLINE**

1  
2 Q. Please state your name and address?

3 A. My name is Michael T. Cline and my business address is 720 Olive Street, St.  
4 Louis, Missouri 63101.

5 Q. What is your present position?

6 A. I am Director of Tariff and Rate Administration at Laclede Gas Company  
7 ("Laclede" or "Company").

8 Q. Please state how long you have held your present position, and briefly describe your  
9 responsibilities.

10 A. I was promoted to my present position in August 1999. In this position I am  
11 responsible for administration of Laclede's tariff. In addition, I perform analyses  
12 pertaining to Laclede's purchased gas costs and various federal and state regulatory  
13 matters which affect Laclede.

14 Q. Please describe your work experience with Laclede prior to assuming your current  
15 position.

16 A. I joined Laclede in June 1975 and have held various positions in the Budget,  
17 Treasury, and Financial Planning departments of the Company. In 1987, I began  
18 work in areas related to many of my duties today.

19 Q. What is your educational background?

20 A. I graduated from St. Louis University in May 1975, with the degree of Bachelor of  
21 Science in Business Administration, majoring in economics.

22 Q. Have you previously submitted testimony before regulatory bodies?

1 A. Yes. I have submitted testimony in numerous proceedings before this Commission  
2 which are identified in the attached Schedule MTC-1. I have also testified before  
3 the Illinois Commerce Commission and the Federal Energy Regulatory  
4 Commission.

5 **Purpose of Testimony**

6 Q. What is the purpose of your testimony in this proceeding?

7 A. The purpose of my testimony is to address the two major proposals made by the  
8 Company in its July 9, 2008, tariff filing in this case. These include its proposal to  
9 use the Purchased Gas Adjustment ("PGA")/Actual Cost Adjustment ("ACA")  
10 mechanism to track and reconcile increases and decreases in the gas cost portion of  
11 the Company's bad debt write-offs and its proposal for early implementation of the  
12 provisions of the Commission's Cold Weather Rule. With regard to the first  
13 proposal, I will discuss how use of the Company's PGA/ACA mechanism to reflect  
14 all changes in gas costs, including those associated with its bad debt write-offs,  
15 would work. I will also explain why such an approach would provide for a more  
16 equitable and more accurate recovery of these costs than that afforded by the  
17 current approach which simply provides an estimated allowance for such costs in  
18 base rates. In terms of the second proposal, I will briefly discuss why the  
19 Company's attempt to implement the provisions of the Cold Weather Rule in  
20 advance of its normal start date has now been effectively mooted by the calendar.

21

1                                   **PGA/Bad Debt Write-offs Modifications**

2    Q.   Please briefly describe the Company's proposed tariff revisions as it relates to  
3           reflecting the gas cost portion of its bad debt write-offs in the PGA/ACA  
4           mechanism.

5    A.   The Company has revised Section C of its PGA clause so as to permit the Company  
6           to recover from or refund to its customers the difference between the gas cost  
7           portion of the Company's actual bad debt write-offs and the gas cost portion of  
8           write-offs that is currently being recovered through the Company's non-gas rates.

9    Q.   What do you mean by the gas cost portion of the Company's bad debt write-offs?

10   A.   The Company's rates are comprised of both gas and non-gas charges. Gas charges,  
11          which are represented by the Company's PGA rates, generally recover the costs the  
12          Company incurs for the purchase of gas supply and transportation of gas through  
13          interstate or intrastate pipelines to the St. Louis area, and account for the vast  
14          majority of a customer's total gas bill. Non-gas charges, sometimes referred to as  
15          base rates or distribution charges, generally are designed to recover the investment,  
16          operating and maintenance costs the Company incurs to deliver gas through the  
17          Company's distribution system to a customer's facility. Thus, when a customer  
18          fails to pay their gas bill and the Company ultimately writes-off the amount owed  
19          by that customer, it includes both the gas charge and non-gas charge portions of the  
20          bill that are associated with the write-off.

21   Q    How are bad debt write-offs recovered from customers today?

22   A.   Bad debt write-offs are recovered through the Company's base rates, even though,  
23          as discussed above, most of what the Company writes-off relates to gas supply and

1 transportation charges that are otherwise recovered through the Company's PGA  
2 rates.

3 Q. How much is built into the Company's existing rates for the recovery of the gas cost  
4 portion of bad debts?

5 A. The Company's base rates became effective August 1, 2007 as a result of the  
6 settlement of Case No. GR-2007-0208. The latest bad debt write-offs that were  
7 available to parties for review in that case, and that can be considered to be  
8 representative of the bad debts included in the Company's base rates, were based on  
9 the twelve months ended March 31, 2007 and amounted to approximately \$10.8  
10 million. Due to the time that generally elapses between billing and write-off, the  
11 foregoing write-offs were associated with revenues for the twelve months ended  
12 May 31, 2006. Since approximately 75% of those revenues were gas cost related,  
13 \$8.1 million represents the Company's recovery of the gas cost portion of bad debts  
14 that is included in base rates.

15 Q. Why do you believe that the Company's proposed tariff revisions would be more  
16 equitable than what the Company's current base rates provide for the recovery of  
17 the gas cost portion of bad debts?

18 A. Various factors can have an impact on the level of bad debts, most of which are  
19 beyond the control of the Company, and may change from what existed during the  
20 period used for setting the Company's rates in its last general rate proceeding. If  
21 the gas cost portion of the Company's actual bad debt write-offs is greater than the  
22 amount built into base rates in the Company's last rate case, the Company is  
23 harmed because it under recovers its gas costs. Conversely, if the gas cost portion

1 of the Company's actual bad debt write-offs is less than the amount built into base  
2 rates, the customer pays more than the actual gas costs the Company incurs. I do  
3 not think either result is particularly equitable to the harmed party, especially when  
4 there is an easy way to fix the problem.

5 Q. What are those factors that could contribute to the Company's over or under  
6 recovery of the gas cost portion of bad debts?

7 A. The two most significant factors are the price of natural gas which in recent years  
8 has been extremely volatile, and changes in regulatory policies that govern when  
9 and under what credit and payment terms the Company must provide service to  
10 customers. As an example of the first factor, natural gas prices peaked near \$14 per  
11 MMBtu on the New York Mercantile Exchange earlier this summer, well above the  
12 prices underlying the levels of write-offs used in the Company's last rate case to set  
13 base rates. Yet today prices have dropped precipitously in a relatively short period  
14 of time back to levels experienced near the start of 2008. An example of the second  
15 factor are the multiple changes that the Commission has made to its Cold Weather  
16 Rule provisions over the past years. Still other factors that could affect the level of  
17 bad debt write-offs are the economy in the service area, weather, the Company's  
18 collection efforts and the level of energy assistance available. All of these factors,  
19 most of which are beyond the Company's control, can cause bad debts to be greater  
20 than or less than the amount used to set base rates.

21 Q. Since these factors have an impact on total bad debts, including the non-gas portion  
22 of the revenues written-off, why is the Company only proposing to address the gas  
23 cost portion of bad debts?

1 A. The clear intent of the PGA clause, which has been a part of the Company's tariff  
2 since 1962, is to permit recovery of all gas costs incurred by the Company, subject  
3 to a review of the prudence of such costs. This principle should apply regardless of  
4 the amount by which the gas cost portion of write-offs may change as result of any  
5 of the above factors, and whether or not the Company is able to collect what it is  
6 owed. The Company should be entitled to be kept whole for all of the gas costs it  
7 incurs, and customers should be entitled to pay only for gas costs that were actually  
8 incurred, no more and no less. As for the non-gas portion of bad debts, the  
9 Company accepts that such revenues are not subject to PGA treatment but are,  
10 instead, subject to the same treatment as other expense categories.

11 Q. Doesn't the PGA clause in its present form keep the Company whole for gas costs  
12 since it provides for an annual reconciliation between the gas charges billed to  
13 customers and the Company's actual gas costs?

14 A. It does, except for the mismatch that exists with the current treatment of bad debts.  
15 Presently, the PGA reconciliation assumes that all bills rendered to customers are  
16 paid, when in reality, a small percentage of those bills, albeit millions of dollars in  
17 gas costs, are written-off annually. The gas cost amounts actually written-off will  
18 inevitably differ from what is built into base rates. As a result, under the present  
19 rate structure, the degree to which the Company is kept whole for its actual gas  
20 costs is dependent on whether or not a customer's bill is written-off. This is a  
21 senseless result, especially in today's volatile gas price environment. The nature or  
22 character of the Company's gas costs do not change simply because a customer has  
23 failed to pay for them and in the process left the Company with a write-off. For this



1 reason, the Company has revised its tariff to eliminate this unnecessary mismatch  
2 that can occur today in the recovery of the gas cost portion of bad debts.

3 Q. Please explain how the proposed tariff revisions will accomplish this.

4 A. In Section C of the PGA clause, which describes how the Company will perform its  
5 annual gas cost reconciliation, the Company will adjust the gas revenues it has  
6 billed to customers for the difference between the gas cost portion of net write-offs  
7 included in the Company's base rates and the gas cost portion of the Company's  
8 actual write-offs. If the gas cost portion of the Company's actual write-offs is  
9 greater than the amount included in base rates, gas cost revenues will be reduced  
10 and thereby cause the ACA factor to be greater than it otherwise would have been.  
11 If the gas cost portion of the Company's actual write-offs is less than the amount  
12 included in base rates, gas cost revenues will be increased and thereby cause the  
13 ACA factor to be lower than it otherwise would have been. In this way, any over or  
14 under recovery of the gas cost portion of bad debts, which is bound to occur under  
15 the present rate structure given the factors that can affect bad debts, can be  
16 eliminated without changing the Company's existing base and Current Purchased  
17 Gas Adjustment rates or establishing a separate tracker.

18 Q. Would the proposed changes reduce the Company's incentive to pursue collection  
19 activities aimed at reducing the level of the Company's bad debt write-offs?

20 A. No. By only permitting the Company to recover the gas cost portion of  
21 uncollectible expense through the PGA, the Company would still be at risk for any  
22 changes in the non-gas portion of this expense – a factor that would ensure the  
23 Company still has sufficient incentive to aggressively pursue collection and other

1 activities aimed at keeping such expenses down. Company Witness Buck addresses  
2 this matter in more detail in his direct testimony.

3 Q. Are you aware of jurisdictions where gas utilities have been permitted to recover  
4 bad debts other than through base rates?

5 A. Yes. Numerous jurisdictions have authorized mechanisms that provide for a more  
6 equitable recovery of bad debts costs than the ratemaking treatment traditionally  
7 afforded to Laclede. In Tennessee, the gas cost portion of bad debts has been  
8 removed from base rates and recovered through a tracker. In Ohio, the entire cost  
9 of write-offs, including both gas costs and non-gas costs, was removed from base  
10 rates and instead recovered through a tracker. Michigan also allows gas utilities to  
11 defer and recover up to 90% of any changes in their bad debts. In addition, I am  
12 aware that at least Kansas, Utah, Wyoming, Maine, New Hampshire, Rhode Island  
13 and Massachusetts have all provided for some type of recovery of the gas cost  
14 portion of bad debts in the PGA.

15 Q. What impact would the Company's proposed PGA modifications have on the  
16 Company's rates?

17 A. Since any rate change will be implemented as a result of the annual reconciliation  
18 covered by the Company's Actual Cost Adjustment ("ACA") in Section C of its  
19 PGA clause, as I stated above there will be no immediate rate impact on customers  
20 as far as projecting any new cost or changing any existing rates. However,  
21 beginning in November of 2009 and each November thereafter, when the Company  
22 files a revised ACA factor, such factor could be either slightly lower or higher as a  
23 result of the proposed change.

1 Q. Why do you believe there will only be a slight impact on the Company's ACA  
2 rates?

3 A. For example, in an unlikely case where the gas cost portion of bad debts varied by  
4 50% from the level built into base rates, based on the gas cost portion of bad debts  
5 in the last rate case, the impact on the Company's ACA rates would be less than \$5  
6 per year, or 50 cents a month, to a typical residential customer, even though the  
7 change could affect the Company's earnings by millions of dollars.

8 Q. Please summarize this section of your testimony.

9 A. The Company's proposed tariff sheets in this proceeding give the Commission an  
10 opportunity to enhance the PGA clause as it relates to the gas cost portion of bad  
11 debt write-offs and ensure that customers are charged for gas costs that are actually  
12 incurred, regardless of whether such gas costs relate to a bill that has been paid or  
13 not. Since this change will eliminate the potential for both the customer and the  
14 Company to either gain or lose unnecessarily without disrupting the Company's  
15 existing rate structure, the Commission should adopt such proposal.

16 **Early Implementation of Cold Weather Rule Provisions**

17 Q. What is the status of the Company's July 9, 2008 tariff proposal for early  
18 implementation of the provisions of the Commission's Cold Weather Rule?

19 A. The purpose of this proposal was to provide customers with arrearages an  
20 opportunity to get a head start on reducing their past due amounts in advance of the  
21 winter heating season when gas prices were expected to be higher. Our proposal  
22 was to provide customers the ability to begin paying down those arrearages during  
23 the summer months by offering them the more flexible payment terms afforded

1       under the Commission's Cold Weather Rule. This, in turn, may enable some  
2       customers to make greater progress in achieving this goal than would otherwise  
3       have been the case. Due to concerns expressed by Staff and Public Counsel,  
4       however, the tariff provisions implementing this proposal were suspended until  
5       sometime after the normal November commencement date of the Cold Weather  
6       Rule's payment provisions. As a result, there is really no substantive issue for the  
7       Commission to decide at this point in regard to this proposal.

8   Q.   Does this conclude your testimony?

9   A.   Yes, it does.

**MPSC CASES IN WHICH TESTIMONY WAS FILED  
BY MICHAEL T. CLINE**

GR-2007-0208-Laclede Rate Case  
GR-2005-0284-Laclede Rate Case  
GT-2003-0032 - School Aggregation  
GR-2002-356 - Laclede Rate Case  
EC-2002-1 - UE d/b/a AmerenUE  
GR-2001-629 & GT-2001-662-Laclede Rate Case  
GR-2001-387/GR-2000-622-Laclede ACA  
GR-99-315 - Laclede Rate Case  
GT-99-303 - Laclede GSIP  
GO-98-484 - Laclede Price Stabilization  
GR-98-374 - Laclede Rate Case  
GR-96-193 - Laclede Rate Case  
GA-96-130 - MPC  
EO-96-15 - UE Class Cost Service  
GC-96-13 - Industrials v. Laclede  
6 GR-94-328 - Laclede PGA Rate Design  
GO-94-318 - MGE PGA issues  
GM-94-252 - MPC/UtiliCorp  
GR-94-220 - Laclede Rate Case  
GR-93-149 - Laclede's ACA  
GR-92-165 - Laclede Rate Case  
GA-90-280 - InterCon Gas  
GA-89-126 - MPC  
GR-84-161 - Laclede Rate Case  
GR-83-233 - Laclede Rate Case  
GR-82-200 - Laclede Rate Case  
GR-81-245 - Laclede Rate Case

