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Issue: Prudence of gas costs and Affiliated Transaction Rules Witness: Rebecca Buchanan Type of Exhibit: Surrebuttal Testimony Sponsoring Party: Atmos Energy Corporation Case No.: GR-2008-0364 Date Testimony Prepared: December 22, 2010

### MISSOURI PUBLIC SERVICE COMMISSION

CASE NO.: GR-2008-0364

### SURREBUTTAL TESTIMONY

OF

### **REBECCA BUCHANAN**

#### **ON BEHALF OF**

### ATMOS ENERGY CORPORATION

Franklin, Tennessee December 2010

Date 3/23/11\_Report File No. GR-2008-03

### **BEFORE THE PUBLIC SERVICE COMMISSION** OF THE STATE OF MISSOURI

In the matter of PGA / ACA filing of Atmos Energy Corporation for the West Area (Old Butler), West Area (Old Greeley), Southeastern Area (Old SEMO), Southeastern Area (Old Neelyville), Kirksville Area, and in the Northeastern Area

Case No. GR-2008-0364

#### AFFIDAVIT OF REBECCA M. BUCHANAN

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STATE OF TENNESSEE	)
	)
COUNTY OF WILLIAMSON	)

Rebecca M. Buchanan, being first duly sworn on her oath, states:

1. My name is Rebecca M. Buchanan I am employed by Atmos Energy Corporation as Manager, Regional Gas Supply. My business address is 377 Riverside Dr, Suite 201, Franklin, TN 37064-5393.

2. Attached hereto and made a part hereof for all purposes is my Surrebuttal Testimony on behalf of Atmos Energy Corporation consisting of eight cen (18) pages, all of which having been prepared in written form for introduction into evidence in the above-captioned docket.

3. I have knowledge of the matters set forth therein. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded, including any attachments thereto, are true and accurate to the best of my knowledge, information and belief.

<u>Kbecco M. Buchanan</u> Rebecca M. Buchanan

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TENNESSEE

Notary Public

Subscribed and sworn before me this  $\mathcal{AO}$  day of December 2010.

My commission expires:

My Commission Expires: September 16, 2012

# SURREBUTTAL TESTIMONY OF REBECCA M. BUCHANAN ATMOS ENERGY CORPORATION

1	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2 3	A.	My name is Rebecca M. Buchanan. My business address is 377 Riverside Dr., Suite 201, Franklin TN, 37064.
4	Q.	DID YOU FILE DIRECT AND REBUTTAL TESTIMONY IN THIS
5		DOCKET GR-2008-0364?
6	A.	Yes.
7	Q.	HAVE YOU REVIEWED THE REBUTTAL TESTIMONY OF STAFF WITNESS
8		DAVID M. SOMMERER?
9	A.	Yes.
10	Q.	WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?
11	A.	The purpose of my surrebuttal testimony is to respond to the rebuttal testimony of Mr.
12		Sommerer. My testimony will focus on a number of areas. First, I will clarify or correct
13		numerous statements made by Mr. Sommerer that are either misleading or incorrect. I
14		will also discuss the role of the Company's gas supply department and contrast it with the
15		services provided by gas marketers. In addition, I will address certain questions raised by
16		Mr. Sommerer in his rebuttal testimony that are totally speculative as well as the ever
17		evolving level of information Staff claims it requires in order to support a

1 recommendation made approximately one year ago. Further, I will show that with issue 2 after issue raised by Mr. Sommerer, a pattern has emerged of claiming that certain 3 information is crucial to his inquiry, despite the fact that information was not requested 4 during the course of the audit and in many cases, not until months after Staff's 5 recommendation was already filed. Finally, I will demonstrate that, in spite of the use of 6 misleading and inflammatory language, Mr. Sommerer's testimony has little basis in fact 7 and has not raised any reasonable questions about the prudency of the actual gas costs 8 incurred.

WHAT ARE THE MAJOR CONCERNS RAISED BY MR. SOMMERER IN HIS

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Q.

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# **REBUTTAL TESTIMONY?**

The main gist of Mr. Sommerer's testimony is centered around raising the specter of back 11 Α. 12 room dealing and manipulation by Atmos employees for the sake of profit. The facts, 13 however, do not support this, which is presumably why Mr. Sommerer has continued to 14 request more and more information to vindicate one of his shifting theories. Similar to his 15 direct testimony, Mr. Sommerer's rebuttal again raises various hypothetical scenarios as 16 opposed to addressing the actual facts of this case. He has divided his rebuttal testimony 17 into six areas: gas supply optimization, request for proposal (RFP), executive 18 compensation, AEM trading, nominations, and profit and loss. While I don't necessarily 19 agree that Mr. Sommerer has accurately titled the parts of his testimony, I will address 20 each of these sections as he has chosen to group them, and finally summarize the case 21 and the facts that are in front of the Commission.

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1 GAS SUPPLY OPTIMIZATION 2 Q. WOULD YOU LIKE TO COMMENT ON MR. SOMMERER'S SECTION 3 TITLED "GAS SUPPLY OPTIMIZATION"? 4 Yes. I find that the title of Mr. Sommerer's section "Gas Supply Optimization" may Α. 5 indicate a misunderstanding of the role of the supplier in the Hannibal/Bowling Green 6 transaction. The RFP and subsequent contract that was awarded and is now in question 7 by Mr. Sommerer is a "supply-only" service. Atmos did not request the suppliers in this 8 area perform any optimization functions. In a supply-only transaction, during off-peak 9 periods the utility may temporarily release underutilized assets to another party via the 10 pipeline's auction website. 11 Q. **DID THE COMPANY HAVE ANY SUCH RELEASES DURING THE 2007-2008** 12 **REVIEW PERIOD?** 13 Yes the Company released capacity to both AEM and OneOK during that period, which Α. 14 effectively reduced the cost of pipeline demand charges for our Missouri customers. 15 Q. WHAT IS THE ONLY ISSUE THAT MR. SOMMERER ARTICULATES UNDER 16 HIS SECTION TITLED "GAS SUPPLY OPTIMIZATION"? 17 Α. Mr. Sommerer's chief concern on this issue appears to be that he finds it "remarkable" 18 that a large natural gas distribution utility does not have the resources to optimize PGA 19 assets. This observation, however, does not support a finding that gas costs were 20 imprudent. Notably, it was not sufficient for Staff to recommend disallowing gas costs 21 incurred from non-affiliated gas marketers. 22 **Q**. WHY WOULD A COMPANY AS LARGE AS ATMOS USE OUTSIDE GAS 23 **MARKETERS?** 

1 Α. As Mr. Sommerer (Rebuttal, p. 2 line 10) quoted from the Company's website, Atmos is 2 the "largest natural-gas-only distributor in the United States." To continue quoting from 3 that same page, "Atmos Energy is known as one of the most efficient natural gas 4 distribution companies in the industry because of constant cost management. Employees 5 keep productivity at industry-leading levels." One of the primary ways that Atmos is able 6 to maintain efficient, low cost service is to focus on its core competency, the business of natural gas distribution, and leave functions like asset optimization and gas trading to 7 8 other organizations that specialize in such functions when it is appropriate to do so. As 9 was mentioned in my rebuttal testimony in this case (Buchanan Rebuttal, p. 5, lines 2 -6), "... gas marketers, both affiliated and non-affiliated, have greater purchasing power 10 11 than regulated utilities by virtue of the fact that they may bundle their purchases into a 12 comprehensive portfolio of business that can include non-utility customers. The utility does not have the ability to take advantage of similar efficiencies of scale." Simply 13 14 stated, the Company uses gas marketers to obtain better value for the customers than it 15 could achieve on its own.

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### **REQUEST FOR PROPOSAL (RFP)**

## 17 Q. WHAT IS THE MAIN CONCERN THAT MR. SOMMERER RAISES WITH

18 **RESPECT TO THE REQUEST FOR PROPOSAL (RFP) PROCESS?** 

19 A. Mr. Sommerer speculates that the Request for Proposal (RFP) process may "not
20 necessarily" result in the lowest and best price available. I find it noteworthy that he
21 draws this conclusion only with respect to Atmos Energy Marketing (AEM), Atmos'
22 affiliated gas marketer, but does not find that it applies to other gas marketers who
23 submitted successful bids pursuant to the same RFP process. Mr. Sommerer concedes

that Staff has had the opportunity to provide input into and help shape the RFP process
 that Atmos uses to select third party marketers. In fact, Atmos made changes to its RFP
 process to accommodate Staff's requests in order to further demonstrate the fairness and
 integrity of the RFP process.

# 5 Q. WHAT DOES MR. SOMMERER SAY ABOUT THE AMOUNT OF ATMOS 6 BUSINESS WON BY AEM THROUGH THIS RFP PROCESS?

A. In his rebuttal testimony, Mr. Sommerer makes the statement that "AEM does tend to win
a significant amount of business in other Atmos jurisdictions." His implication is that the
RFP process is skewed in favor of the affiliate.

10 Q. IS MR. SOMMERER'S ASSESSMENT ACCURATE?

11 A. That would depend on how he is defining "significant amount." Mr. Sommerer's 12 statement regarding how much Atmos business AEM wins is comparable to his earlier 13 assertion that a "majority of business" in Missouri went to AEM. Mr. Sommerer 14 admitted in his rebuttal that he did not base that part of his testimony on concrete 15 quantifications of customers or volumes, but merely on his "high level observation" 16 related to a "majority of PGA areas."

In a strikingly similar vein, Mr. Sommerer did not provide any figures supporting the idea
that AEM wins a "significant amount" of business in Atmos jurisdictions, or even hint at
what objective basis Staff has made this notation – volumes, customers or dollars. Mr.
Sommerer himself testifies that AEM doesn't do business with Atmos in two out of the
twelve states Atmos serves, Colorado and Texas (Sommerer Rebuttal, p. 11, lines 18-19).
The Company's Texas jurisdiction alone comprises more than half of all Atmos' utility
business throughout its system, yet it does no business with AEM in Texas. I have no

1 way of knowing what Mr. Sommerer means when he uses the term "significant amount" 2 without specific metrics, but based on customer counts alone the AEM supplied areas 3 would be well below 50% of Atmos' total customers. AEM is a large marketer with a 4 presence in many states in which Atmos does not operate as a utility. It serves more than 5 1,000 customers in 22 states. The reality is that Atmos does not make up the majority of 6 AEM's business nor does it capture the majority of Atmos' gas supply contracts. AEM 7 certainly has not been Atmos' dominant gas supplier in Missouri. Since April of 2004, 8 AEM has won only six out of the 48 RFPs issued by Atmos in Missouri. During the ACA period at issue in this case, AEM was only awarded two out of the eight gas supply 9 10 contracts it did not win the bids for approximately 66% percent of Atmos' load in 11 Missouri. 12 IF THE PROPOSED DISALLOWANCE IN GR-2006-0403 WAS BASED UPON Q.

# 13 CONCERNS SIMILAR TO THOSE IN THE PRESENT CASE, WHY DID 14 ATMOS SETTLE THE 2006 ACA CASE AND NOT THIS ONE?

A. The amount of the disallowance at issue in GR-2006-0403 was much smaller than the one
in this case. The decision to settle that case was a business decision and did not, in any
way, signal Atmos' agreement with any of Staff's contentions in that case.

# 18 Q. DOES MR. SOMMERER MENTION ANY OTHER CONCERNS ABOUT THE 19 RFP PROCESS?

A. Yes, he brings up a few others. Mr. Sommerer mentions concern over a lack of bids in
the Hannibal area. This is consistent, however, with the bid history for the Hannibal area
as shown in Highly Confidential Attachment 2 to my direct testimony. In fact, Atmos

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received more bids in the Hannibal area for the 2007-2008 ACA period than in any other year since 2004.

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3 Mr. Sommerer then makes reference to the use of a "suspect criteria" in the bid process -4 namely that one of AEM's advantages was that it was located in Owensboro, Kentucky, 5 the same location as the pipeline supplier. Because Mr. Sommerer neglects to include 6 any supporting citation, I do not know how this could possibly be cited as an advantage, 7 who provided it, or to what evaluation Mr. Sommerer is referring. Also, the only pipes 8 currently or recently headquartered in Owensboro are Texas Gas and SouthernStar. 9 Neither pipe serves the Hannibal and Butler areas. These areas are served via Panhandle 10 Eastern and have no relationship with Texas Gas or SouthernStar. Without more 11 information, I am unsure as to what Mr. Sommerer is talking about.

12 Finally, Mr.Sommerer mentions that AEM was listed as an "agent" on the Texas Eastern 13 system for Atmos. Staff previously raised this issue during GR-2007-0403. As Atmos 14 explained in that case, however, this was the result of an error on the part of Texas 15 Eastern and had no basis in the actual relationship between or actions taken by AEM or 16 Atmos. At no time has the asset manager had the ability to act as agent for areas outside 17 their contract. The issue apparently arose because there was some misinformation on 18 Texas Eastern's electronic bulletin board that indicated AEM as agent on some old 19 contracts. However, AEM never had authority to act nor did it act as agent outside its 20 contract area. Texas Eastern cleaned up its website promptly after it became aware that 21 the information was not correct. Texas Eastern's error did not implicate any actual 22 agency authority, and Atmos agreed to "continue to have controls in place to insure that 23 any vendor only has access to their respective business won through a competitive bid

process" as a part of the Unanimous Stipulation and Agreement in GR-2007-0403. Staff is fully aware of these circumstances and the corrective measures that followed. Bringing up such outdated irrelevant information is baseless and only attempts to cloud the facts.

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- In each of these instances, Staff appears to be doing nothing more than making
  unsupported allegations.
- Q. BASED ON YOUR UNDERSTANDING OF HIS TESTIMONY, WHY DOES MR.
  7 SOMMERER BELIEVE THAT THE RFP PROCESS DOES NOT RESULT IN A
  8 FAIR MARKET PRICE FOR THE SERVICES PROVIDED BY AEM?
- 9 A. Mr. Sommerer poses a series of hypothetical questions that he believes must be examined
  10 in order to evaluate AEM's fair market value (based on the flawed assumption that
  11 AEM's fair market value is the same as the utility's).

# 12 Q. DO YOU FIND ANYTHING REMARKABLE ABOUT THE SERIES OF 13 HYPOTHETICAL INQUIRIES MR. SOMMERER PROPOSES?

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14 Α. Yes. While Mr. Sommerer characterizes these as questions of concern that require close 15 scrutiny, I find it remarkable that Staff failed to submit data requests directly related to 16 many of these hypotheticals during the audit process leading up to the quantification of 17 the recommended disallowance. In fact, it seems that each time Atmos receives a new piece of testimony or discovery request from Staff, the inquiries that he deems central to 18 19 his evaluation of the prudency of gas costs have changed. He caps off his list of 20 hypotheticals by repeating the disingenuous assertion that AEM wins a significant level 21 of business with Atmos. Once again, it appears that Mr. Sommerer is raising many 22 questions, answering few, and hoping, after the fact, that one of the hypothetical 23 questions can be enough to support the proposed disallowance.

#### **EXECUTIVE COMPENSATION**

# 2 Q. WHAT DOES MR. SOMMERER HAVE TO SAY ABOUT EXECUTIVE 3 COMPENSATION?

A. Mr. Sommerer begins by suggesting that Atmos was less than forthcoming about its
executive compensation. (Atmos has only agreed to provide a limited amount of
information, Sommerer Rebuttal p. 6, line 15) As with other publicly traded companies,
however, the compensation of Atmos' highest paid executives is subject to transparency
regulations. Their compensation information is available to the general public through
both Atmos' website and the website of the Securities and Exchange Commission.

10 It is my understanding that the only area in which Atmos sought to limit its response with 11 respect to compensation was when Staff sought detailed information about individual 12 non-management employees' incentive compensation. It is routine for Atmos to limit 13 dissemination of employees' sensitive personal information.

# 14 Q. IS MR. SOMMERER CORRECT IN HIS STATEMENTS ABOUT ATMOS' 15 INCENTIVE COMPENSATION PROGRAM?

16 Some of his statements are correct, some are not and he draws certain inferences that are Α. 17 off base. Mr. Sommerer is correct that Atmos does provide employees with the opportunity to earn incentive compensation and the amount of the award is tied to 18 19 Earnings Per Share (EPS) since the Company believes this is a good objective reflection 20 of effective and efficient service. However, Mr. Sommerer is mistaken when he says 21 "those rewards are paid by ratepayers." As Mr. Sommerer is aware, Staff has 22 consistently advocated against the inclusion of incentive compensation in rates, the most 23 recent of which were resolved by a unanimous stipulation and agreement among the

parties and approved by the Commission in Case No. GR-2010-0192. Mr. Sommerer then hypothesizes that this may create an incentive for AEC employees to help AEM maximize profits. However, he presented no evidence that this has actually happened and the explanation he provides later in his rebuttal as to how LDC employees *might* help AEM increase their profits has absolutely no basis in fact.

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# Q. CAN YOU ATTEST TO THE INTEGRITY OF THE RFP PROCESS AND THE

## 7 GAS SUPPLY EMPLOYEES WHO HANDLE THE MISSOURI JURISDICTION?

8 Α. Yes. There have only been a few people in the Atmos Gas Supply Department directly 9 involved with the Missouri jurisdictional transactions. In 2007, that was Mark Martin 10 and Mike Walker. In 2008, that was myself and Mike Walker. I have worked with Mr. 11 Martin for many years and with Mr. Walker for over three years. Both of these men are 12 forthright, honest and act with integrity. Mr. Sommerer should be very familiar with all 13 three people, and I take offense to the fact that Staff has taken positions in this case 14 calling into question our character. In addition, Mr. Walker's supporting workpapers presented to Staff have always been well documented, accurate and timely. 15

# 16 Q. IS THERE ANYTHING ELSE YOU WANT TO MENTION WITH RESPECT TO 17 COMPENSATION?

18 A. I noted that Mr. Sommerer testified, with respect to compensation, that "this needs to be
19 fully confirmed through follow-up discovery." Atmos has received no additional
20 discovery requests from Staff pertaining to compensation since the filing of Mr.
21 Sommerer's rebuttal.

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1		AEM TRADING
2	Q.	WHAT CONCERNS DOES MR. SOMMERER RAISE WITH RESPECT TO AEM
3		TRADING?
4	А.	Mr. Sommerer asserts that AEM's "use of higher-risk trading practices" is a way to bid
5		an RFP lower. Mr. Sommerer further complains that he cannot possibly perform a
6		thorough analysis of these critical issues without the upstream contracts sought from
7		AEM.
8	Q.	IS THERE ANY MERIT TO THESE CONCERNS?
9	А.	No, these concerns are meritless for several reasons. First, Mr. Sommerer does not testify
10		that AEM has actually used high risk trading practices only that they could have done so.
11		In addition, he does not testify that there was any failure of service during the ACA
12		period or that Missouri customers were ever at risk. Additionally, Mr. Sommerer has
13		failed to explain why this risk is unique to AEM and why it is not a risk with other gas
14		marketers. He has already acknowledged that other gas marketers have a majority of the
15		business in Missouri when examined by customers or volumes. The documents Mr.
16		Sommerer sought from AEM are unavailable for other gas marketers. Although Mr.
17		Sommerer contends that his analysis hinges on the provision of these documents, I find it
18		remarkable that he failed to request them during the course of the audit. In fact, Mr.
19		Sommerer didn't seek these documents until approximately four months after Staff filed
20		its recommended disallowance.
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1		NOMINATIONS
2	Q.	WHAT IS MR. SOMMERER'S SPECULATION WITH REGARD TO
3		NOMINATIONS?
4	A.	Mr. Sommerer hypothesizes that Atmos employees could somehow "game" the
5		nominations process in order to allow AEM to bring in greater profits. Although he says
6		he must scrutinize the full documentation of each and every nomination to ensure that the
7.		LDC has optimized its contracts to the maximum extent possible, Staff did not request
8		detailed information about nominations until just a few weeks before its rebuttal was filed
9		in June.
10	Q.	WHAT PARTICULAR ISSUES DOES HE RAISE?
11	A.	First, he questions what he has opted to label a "twin pricing feature." This type of
12		pricing, using both first of the month and daily prices, is standard practice in the areas
13		where Atmos operates and not a novel device created by Atmos or AEM. Next, he cites
14		the 15 cent adder on the Haven contract as a "complicating factor." This, too, is a
15		common contract mechanism and not unique to AEM.
16		He also points to what he characterizes as the "unusual provision" in the RFP materials
17		that went out to vendors for the Hannibal and Butler deals stating that Atmos would not
18		consider pricing factors when nominating. More precisely, he is referring to the
19		statement: "Operational requirements will drive volume changes, not market prices." Mr.
20		Sommerer states "Atmos offered no explanation for such an odd contract provision other
21		than to say it was some sort of carry-over from many years ago and was of unknown
22		origin." (Sommerer Rebuttal, p. 9, lines 18-20) This testimony is misleading in two ways.
23		First, by characterizing the statement included in the RFP as "such an odd contract

provision," Mr. Sommerer would have the Commission believe that this language is unusual. However, it is yet another common provision for both supply and asset management deals. This language does not mean that Atmos is "ceding" its rights as a gas buyer, as Mr. Sommerer suggests. Second, Atmos *did* provide its explanation to Staff in response to DR 124, which reads:

6 This phrase dates back at least to the 2003 Missouri RFPs, and 7 perhaps earlier. While specific supporting documentation was not 8 located, an Atmos employee, who previously worked in the Gas 9 Supply Department and has since relocated to another office, 10 remembers that this language was drafted by Mr. John Hack for the 11 Missouri 2001/2002 RFPs. Mr. Hack is retired from Atmos 12 Energy. The RFP language informed potential suppliers that Atmos would not react to spot pricing for incremental purchases. 13 14 The intent was that by giving this assurance Atmos would receive better pricing in the proposals. 15 Also by using operational 16 requirements to drive purchases Atmos can better manage our 17 storage inventory, which was a concern expressed by Staff in a 18 prior ACA review.

- 20 Mr. Sommerer seems willing to indict any method, process or practice by which AEM
- 21 might potentially make a profit while completely ignoring the certainty of higher gas
- 22 costs that would have resulted if Atmos had elected to do business with bidders other
- 23 than AEM. It appears that he has lost the forest from the trees.
- 24 Q. IS STAFF FAMILIAR WITH THE FUNCTIONING OF YOUR GAS SUPPLY
- 25 GROUP?

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A. Yes. Staff is very familiar with the gas supply function which is explained in detail in the
 gas supply procedures manual that has been provided to Staff during every ACA audit.

# 28 Q. HOW DOES YOUR GROUP GENERALLY DETERMINE THE VOLUMES TO

29 NOMINATE?

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1	A.	To determine nominations, my group relies on forecasted and actual consumption. Gas
2		Supply uses a Supply Plan to make our first of the month base load purchases, as well as
3		our plan storage injections and withdrawals. Incremental purchases occur when the
4		system requirements exceed the baseload quantity, such as when the weather is colder
5		than forecasted. We buy daily gas to meet the additional demand requirements of our
б		customers.
7	Q.	DOES ATMOS USE A DIFFERENT METHOD FOR NOMINATING FROM AEM
8		THAN IT DOES FOR NOMINATING FROM OTHER MARKETERS?
9	A.	No.
10	Q.	WHEN MAKING NOMINATIONS, DO YOU CONSIDER HOW IT MIGHT
11		AFFECT THE PROFITS OF THE GAS MARKETER?
12	A.	No. I can state with absolute certainty that this is never a consideration when making
13		nominations with AEM or any other marketer.
14		
15		PROFIT AND LOSS
16	Q.	DO YOU HAVE ANY GENERAL COMMENTS ABOUT STAFF'S USE OF
17		AEM'S PROFITS AS THE BASIS FOR A DISALLOWANCE?
18	A.	Staff is using AEM's profit on the commodity as a proxy for calculating a prudence
19		disallowance despite the fact that the transactions with AEM were conducted in full
20		compliance with the Commission's rules for affiliate transactions and Staff has presented
21		absolutely no evidence of imprudence. As Atmos has explained and Staff has
22		conveniently disregarded, the utility does not have the in-house capability to provide the
23		gas marketing services that AEM and other gas marketers provide to Atmos. To take the

1 information contained in AEM's response to a data request as a basis for a prudence 2 disallowance for AEC is to overlook three crucial facts. First, Staff completely ignores 3 any overhead costs of AEM which are additional costs that the utility would incur in 4 terms of personnel and processes necessary to provide the gas marketing services that 5 AEM and other marketers provide to Atmos. Second, Mr. Sommerer seems unable to 6 acknowledge the reality that gas marketers, both affiliated and non-affiliated, can have 7 greater purchasing power in the market than regulated utilities by virtue of the fact that 8 they may bundle their purchases into a comprehensive portfolio of business that can 9 include non-utility customers. The utility simply does not have the ability to take 10 advantage of similar efficiencies of scale meaning that the price that an LDC can obtain 11 in the natural gas markets is simply not the same as the price that a gas marketer can 12 obtain in the same market when purchasing gas for more than one customer. 13 Consequently, AEM's profits cannot be analyzed in a vacuum and separating their 14 business with the utility from their other portfolio purchases is a meaningless exercise 15 that ignores the realities of the market. The third and perhaps most important point that 16 seems absent from Staff's analysis is the fact that AEM provided the lowest bid. While 17 Mr. Sommerer can hypothesize many different scenarios pursuant to which AEC and 18 AEM could have possibly schemed to increase costs to ratepayers, he has failed to 19 acknowledge the fact that had AEC chosen another gas marketer, the costs to the 20 ratepayer would have definitely been higher.

# 21 22

Q.

# CAN YOU EXPLAIN MR. SOMMERER'S REMARKS WITH REGARD TO THE PERIOD FROM 2004 TO 2006?

A. Yes. Mr. Sommerer testifies that during that time, Atmos "had a plan to form Atmos
 Energy Services (AES) as a separate affiliate under Atmos Energy Holdings, AEM's
 parent, to supply gas to its LDCs [sic] no additional cost or mark-up."(Sommerer
 Rebuttal, p. 11 lines 3-5) The point Mr. Sommerer is attempting to make is that AES
 would have provided the same services as AEM, without profit.

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# Q.

### . IS THAT AN ACCURATE CHARACTERIZATION?

A. No. The reorganization that Mr. Sommerer refers to went beyond the planning stage.
For that short period of time from 2004 to 2006, the functions performed by gas supply
were actually moved under AES. Nothing changed vis-à-vis the costs to ratepayers,
however. Whether a part of AES or AEC, the gas supply group used the RFP process to
select gas marketers to provide gas service for the LDCs. It was never part of the plan for
gas supply to perform the functions of the gas marketers, nor did this ever actually
happen.

# 14 Q. WHAT IS YOUR REACTION TO MR. SOMMERER'S CONTENTION THAT, IF 15 GRANTED BY THE COMMISSION, SHAREHOLDERS WOULD NOT BE 16 REQUIRED TO ABSORB THIS ADJUSTMENT?

A. Like in so many other areas of this case, Mr. Sommerer is again simply ignoring the
reality of the situation. Atmos entered into a contract with AEM. A disallowance in
this case will not change this contract, nor will it entitle AEC to demand a refund from
AEM. There is simply no feat of accounting that would allow AEC to charge the
disallowance against a separate company with no impact to its shareholders. That is just
not how it works.

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# Q. DO YOU HAVE ANY ADDITIONAL POINTS REGARDING THE IMPACT OF A DISALLOWANCE?

3 Α. Yes. There is one last key point that Mr. Sommerer fails to address when discussing the 4 mechanics of how a disallowance would affect the Company. Due to its regulated nature 5 and obligation to ratepayers, the utility does not have the ability to take on the financial 6 risk that gas marketers shoulder in order for a chance to make a profit. Every gas 7 marketer Atmos selects has bid on the utility's business in order to have the opportunity to make this profit. The utility selects the best option available from among marketers, 8 9 who then bear the risk of making a profit or loss on the deal. The fact that the supplier 10 makes money is irrelevant., AEC does not share in any marketer's profit or loss. Up until 11 now, Mr. Sommerer has brought up several hypothetical scenarios about how AEM 12 might have profited. Now I have a hypothetical question of my own: had AEM shown a 13 loss associated with its dealing in Missouri, would Mr. Sommerer remain true to his 14 contention that AEM's cost is the same as the utility's cost and find that the utility had 15 undercollected gas costs? Failure to recognize the possibility of a loss reflects a lack 16 of understanding of the function and associated risk a gas marketer provides.

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#### CONCLUSION

# 18 Q. PLEASE SUMMARIZE YOUR TESTIMONY FOR THE COMMISSION.

19 A. Mr. Sommerer's testimony consists largely of speculation about what could have been
 20 rather than analysis of what actually was. There is no evidence in the record to show that
 21 Atmos gave preferential treatment to any bidder or that employees manipulated
 22 nominations for personal profit. Mr. Sommerer continues to spin out fictional scenarios
 23 in which he imagines that AEM has put Missouri customers at risk, despite of the fact

1 that there is no evidence that this ever happened. If each these scenarios were a 2 legitimate concern as Mr. Sommerer testifies, I am puzzled as to why many of them were 3 not seriously broached until after the Staff's recommended disallowance was already 4 filed. Staff has unabashedly ignored the reality of the gas procurement process as they 5 stretch to justify the disallowance after it was already quantified. Finally, I can say with 6 full assurance that not only is there no appearance of wrongdoing for personal gain on 7 the part of Gas Supply employees, that in fact there was no wrongdoing. Atmos 8 employees did not manipulate the RFP process in any way.

9 Q. DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?

A. Yes, this concludes my testimony addressing Mr. Sommerer's rebuttal testimony filed on
June 14, 2010. Since then, Mr. Sommerer has given oral testimony and Staff has made
filings in response to Commission requests. Atmos respectfully reserves the reasonable
opportunity to address any additional matters not included in Mr. Sommerer's filed
rebuttal testimony during the evidentiary hearing if necessary.