Exhibit No.:

Issue: Public Interest
Witness: Charles J. Locke
Type of Exhibit: Surrebuttal Testimony

Sponsoring Party: Kansas City Power & Light Company and

KCP&L Greater Missouri Operations Company

Case No.: EA-2013-0098

EO-2012-0367

Date Testimony Prepared: March 6, 2013

MISSOURI PUBLIC SERVICE COMMISSION

CASE NO.: EA-2013-0098 and EO-2012-0367

SURREBUTTAL TESTIMONY

OF

CHARLES J. LOCKE

ON BEHALF OF

KANSAS CITY POWER & LIGHT COMPANY AND KCP&L GREATER MISSOURI OPERATIONS COMPANY

Kansas City, Missouri March 2013

- 1 Q: Please state your name and business address.
- 2 A: My name is Charles J. Locke. My business address is 1200 Main Street, Kansas City,
- 3 Missouri 64105.
- 4 Q: By whom and in what capacity are you employed?
- 5 A: I am employed by Kansas City Power & Light Company ("KCP&L") as Manager,
- 6 Regulatory Affairs.
- 7 Q: On whose behalf are you testifying?
- 8 A: I am testifying on behalf of KCP&L and KCP&L Greater Missouri Operations Company
- 9 ("GMO") (collectively referred to as the "Companies").
- 10 **Q:** What are your areas of responsibility?
- 11 A: My responsibilities include regulatory matters related to the Federal Energy Regulatory
- 12 Commission ("FERC"), including the submission of rate schedule and tariff filings,
- recovery of transmission costs, and regulatory issues involving Southwest Power Pool,
- Inc. ("SPP"), which serves as the Regional Transmission Organization ("RTO") for both
- 15 KCP&L and GMO.
- 16 Q: Please describe your education, experience, and employment history.
- 17 A: I received a Bachelor of Science degree in economics from Southwest Missouri State
- 18 University and a Master of Arts degree in economics from the University of Missouri-
- 19 Kansas City. I have been employed by Kansas City Power & Light Company since 1981
- and have performed or supervised numerous functions including load research, load
- forecasting, cost-of-service analysis, rate design, billing services, risk analysis, and tariff
- 22 administration. I assumed my current responsibilities for FERC and SPP regulatory
- 23 matters in 2004.

Q: Are you familiar with the Companies' role in SPP?

- 2 Yes. I currently serve as the Companies' representative on the SPP Regional Tariff A: 3 Working Group ("RTWG"), as vice chairman of the full committee and as chairman of 4 the Billing Determinants Task Force under the working group. The RTWG is the SPP 5 stakeholder group responsible for drafting proposed changes to the SPP Open Access Transmission Tariff ("SPP Tariff"). I have participated in deliberations of SPP's Markets 6 7 and Operations Policy Committee and have represented the RTWG before the SPP Board of Directors regarding transmission cost allocation tariff changes. I also participate in 8 9 and follow developments in other SPP committees including the Cost Allocation 10 Working Group ("CAWG"). The CAWG has a key role as an advisory group for the 11 Regional State Committee ("RSC"), which provides input and direction from state 12 commissioners to the SPP decision-making process regarding cost allocation issues and other matters. Having served on the RTWG since 2004, I have actively participated in 13 14 development of the SPP Tariff in many areas including transmission planning, 15 transmission facility cost allocation, and energy markets.
- 16 Q: Have you previously testified in Case Nos. EO-2012-0367 or EA-2013-0098, which
 17 address the applications ("Applications") filed by the Companies and Transource
 18 Missouri, LLC ("Transource Missouri") on August 31, 2012?
- 19 A. No.

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- Q: Have you previously testified in a proceeding at the Missouri Public Service
 Commission ("MoPSC" or "Commission") or before any other utility regulatory
 agency?
- 23 A: I have submitted testimony to the MoPSC in Case Nos. EO-2012-0135 and EO-2012-

1 0136 and have been actively involved in numerous proceedings before the MoPSC
2 including technical conferences, settlement meetings, and workshops. I have also
3 presented testimony to the FERC and the Kansas Corporation Commission.

4 I. PURPOSE AND SUMMARY

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Q:

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5 Q: What is the purpose of your testimony?

The purpose of my testimony is to address the Rebuttal Testimony of MoPSC Staff ("Staff") witness Charles R. Hyneman and the Office of the Public Counsel ("OPC") witness Ryan Kind by explaining the appropriate framework for evaluating the cost-ofservice impact on GMO's retail customers from Transource Missouri's proposed ownership of the Iatan-Nashua and Sibley-Nebraska City Projects (collectively, "Projects" and individually, "Project"). This framework is a key element of the points that Witness Darrin Ives makes in his Surrebuttal Testimony to refute the conclusions reached in the Rebuttal Testimony of Mr. Hyneman, echoed by Mr. Kind, that approval of the Applications is detrimental to the public interest because it would result in "significantly higher GMO cost of service and electric utility rates for the foreseeable future" (Hyneman Rebuttal at p. 7, lines 1-2). In support of Mr. Ives' Surrebuttal Testimony, I will explain that the development of regional transmission projects requires a new approach to the retail ratemaking treatment of the resulting costs and revenues. I also make related comments regarding the testimony of Staff witness Michael Stahlman. Can you briefly summarize Mr. Hyneman's conclusions regarding the comparison of the cost to GMO's retail customers under the scenario of Transource Missouri taking ownership of the Projects versus the scenario of GMO retaining ownership?

A: The crux of Mr. Hyneman's conclusions is at page 16 of his Rebuttal Testimony where he presents a table that summarizes his analysis of the cost impact to GMO's retail customers if the MoPSC approves the Applications. Mr. Hyneman contends there will be a \$76 million detriment to GMO's retail customers over 20 years from approval of the Applications in this case.

Do you agree with Mr. Hyneman's conclusions?

Q:

- A: No. When applied to these regional transmission Projects, his analysis produces an outcome that is not logical. Mr. Hyneman developed an exhibit (Schedule CRH-1) for the Projects that demonstrates the annual impact on GMO's customers of adopting his recommendation. His schedule asserts that if the MoPSC denies these Applications and assumes his ratemaking approach, it would mean that:
 - The Companies would be required to incur \$444.8 million to construct the Projects, of which GMO's retail customers are responsible for only 4% (\$17.8 million);
 - 2. GMO retail customers would pay nothing, not even for their share of the investment that SPP has found will produce benefits; and
 - 3. Starting in the first year the Projects are in service, GMO retail customers would receive a \$5.9 million annual payment to reduce the costs they pay for other services provided by GMO.

Not only does Mr. Hyneman's analysis produce an unwarranted windfall for GMO customers, it also constitutes improper ratemaking by reasonable standards.

Q: What accounts for the outcome produced by Mr. Hyneman's analysis?

Q:

A:

A:

The key issue that accounts for Mr. Hyneman's outcome described above is the cost-of-service method used. Mr. Hyneman believes that in setting GMO's retail rates for its 4% share of the regional Projects, GMO's customers should receive credits for the revenues received from third parties for those parties' 96% share of the Projects. The regional nature of the Projects, with the vast majority of the expenditure being made to serve third parties, results in Mr. Hyneman's revenue crediting proposal producing a large and unwarranted customer windfall. Mr. Ives and I will address a number of flawed areas in Mr. Hyneman's analysis, as well as in Mr. Kind's position that shares similar assumptions.

How does this compare with the cost allocation methodology the Companies support?

Under the SPP Tariff, GMO's customers will pay 4% of the annual cost of the Projects. This is based on the cost allocation method that FERC has approved for regional projects in SPP under the "highway" method that I will later describe. Moreover, as has been noted by the Companies' witness Todd Fridley in his Direct Testimony, the Projects were approved simultaneously with a number of other regional transmission system upgrades because SPP determined that these upgrades would bring substantial benefit to the SPP region. With these substantial regional benefits in mind, the Projects should not produce a windfall to GMO customers through the application of historical retail ratemaking simply because they are built in GMO's service area. When cost allocation is determined in the appropriate manner, GMO customers pay a cost proportionate to their load, just as

all other customers served by SPP pay their proportionate share, regardless of who constructs the facilities or where they are located.

A:

Q:

A:

Do you agree with Mr. Hyneman's conclusion that there will be a \$76 million detriment over 20 years to GMO's retail customers if the MoPSC approves the Applications?

No. There would be no detriment if proper cost allocation principles are employed. Mr. Hyneman takes a wrong turn in setting up the scenario under which the Companies retain ownership of the Projects. He assumes that the historical treatment of *local* transmission facilities and associated incidental transmission revenues in a retail rate case would apply to these SPP-directed, *regional* transmission Projects. I will refer to Mr. Hyneman's application of wholesale transmission revenue as an offset in the retail cost-of-service analysis as "Full Revenue Crediting." This faulty assumption yields the seriously flawed result discussed above, whereby GMO retail customers would bear no cost for Projects from which they receive a benefit and instead would receive a \$5.9 million annual payment from the Projects. It demonstrates the fact that Full Revenue Crediting is not appropriate for regionally cost allocated projects that are paid for by *all* customers across the SPP region, not just by GMO customers, and that are built to serve customers across the SPP region.

19 Q: Please explain how the rate impact shown in Mr. Hyneman's testimony occurs.

Although the detailed answer to that question will be provided later in my testimony, the short answer is that applying Full Revenue Crediting to regional projects results in GMO's retail customers receiving a subsidy of millions of dollars each year. In

- providing the detailed answer to the question, I will describe Full Revenue Crediting and explain how it would result in an unwarranted subsidy if applied to these Projects.
- 3 Q: Now that you have summarized the problem with the conclusions of Mr. Hyneman and Mr. Kind, where should a detailed description of these issues begin?
- A: A detailed description of the problem with Mr. Hyneman's and Mr. Kind's conclusions, and of the appropriate ratemaking treatment for the Projects, requires an explanation of the evolution of regional transmission service.

8 II. REGIONAL TRANSMISSION SERVICE

- 9 Q: What is the Companies' role in SPP?
- 10 KCP&L and GMO participate in SPP in a number of different roles, but for the purpose A: 11 of this discussion it is helpful to focus on two basic functions they serve: Transmission 12 Owner and Transmission Customer. The SPP Tariff makes a clear distinction between 13 these two roles, and the distinction is essential to understanding the way in which the 14 transmission grid has been organized and operated subsequent to the issuance of FERC 15 Order No. 888 in 1996. It is particularly important to make this clear distinction when 16 dealing with issues of vertically integrated utilities like KCP&L and GMO because such 17 companies operate as both Transmission Customer and Transmission Owner.
- 18 Q: Please describe the role of KCP&L and GMO as Transmission Owners.
- A: A Transmission Owner makes transmission investments and seeks to recover this cost, including both a return on and return of the investment. As Transmission Owners, KCP&L and GMO have placed their transmission facilities under the functional control of SPP, which provides benefits to KCP&L and GMO retail customers through SPP's provision of numerous planning and Transmission Provider functions. On behalf of

KCP&L, GMO, and the other Transmission Owners throughout the SPP region, SPP has developed comprehensive regional transmission plans with both short-term and long-term views. Although KCP&L and GMO continue to conduct traditional transmission planning for local reliability purposes, those plans must fit within SPP's overall scope. As the Transmission Provider, SPP must conduct its planning in compliance with complex and detailed FERC rules (e.g., FERC Order Nos. 888, 889, and 890). This helps Transmission Providers such as SPP to provide non-discriminatory open-access service to all Transmission Customers. As a result of this planning activity, SPP issues Notifications to Construct ("NTC") for new transmission facilities that are needed to ensure reliability, facilitate more economic power transactions, and/or achieve certain public policy goals.

Q:

A:

How does a Transmission Owner in SPP recover its costs for facilities that SPP directs it to construct?

When a Transmission Owner under the SPP Tariff builds a new transmission facility in response to an NTC, the ongoing annual transmission revenue requirement for that facility is recovered through the SPP Tariff. KCP&L, GMO, and almost all other Transmission Owners under the SPP Tariff utilize FERC-approved transmission formula rates that permit the calculation of the annual revenue requirement necessary to cover the cost of a transmission facility constructed at SPP's direction.

SPP charges the Transmission Customers pursuant to its tariff in order to collect the amount necessary to cover the Transmission Owner's revenue requirement for the facility. SPP, in turn, provides the resulting revenue to the constructing Transmission Owner. This cost recovery mechanism has been a part of the SPP Tariff since 2005 when

the Base Plan funding mechanism was first established. Because this cost recovery mechanism covers the Transmission Owner's full revenue requirement for such facilities, there is no remaining balance to be recovered through retail rates by including those facilities in retail rate base.

Does SPP also collect revenue for facilities it did not direct to be constructed?

Q:

A:

Q:

A:

Yes. For the most part, these are either legacy facilities that a Transmission Owner built primarily to serve its own native load before 2005 or facilities recently constructed by a Transmission Owner to meet its local reliability needs that were not part of SPP's regional plan. This revenue received from SPP is the result of point-to-point service on the SPP system and network service taken by third parties connected to the respective Transmission Owners' facilities, and in this testimony will be referred to as "Zonal Revenue."

How does Zonal Revenue differ from revenue received for SPP-directed projects?

Zonal Revenue is different in nature from that received for projects directed by SPP, such as the Iatan-Nashua and Sibley-Nebraska City Projects, because it originates from the cost of facilities built at the Transmission Owner's discretion and for the primary purpose of serving local area needs. It is also important to recognize that Zonal Revenue received from SPP does *not* cover the Transmission Owner's full revenue requirement for such facilities, the balance of which is recovered through retail rates by including those facilities in retail rate base.

Q: Do SPP-directed projects, such as the Iatan-Nashua and Sibley-Nebraska City

Projects, need to be included in retail rate base for purposes of cost recovery?

A:

A:

No. With regard to establishing FERC rates and treatment under the SPP Tariff, these projects are handled much differently from transmission facilities built for local purposes. In order to ensure full cost recovery for SPP-directed projects (other than generator interconnection facilities, which have a special set of FERC-defined rules), there is no need for the Transmission Owner's rate base, operating and maintenance expenses, and revenues for such projects to be included in retail cost-of-service calculations. This is because the full revenue requirement is collected by SPP on behalf of the Transmission Owner. All that is needed in the retail cost-of-service calculation is the Transmission Customer's share of the regional transmission service cost for such projects, which SPP charges to the Companies as Transmission Customers and which the Companies record in Account 565 (Transmission of Electricity by Others). For GMO's retail customers, this would cover the 4% load share of the Projects.

Q: What cost recovery mechanisms have been established for SPP-directed projects?

In recent years, SPP Tariff modifications related to cost allocation have included the establishment of the original Base Plan funding method, the Balanced Portfolio, and the revised Base Plan funding that is commonly referred to as "highway-byway." The highway-byway method has been used by SPP since 2010. Under the highway-byway method, the cost of an SPP-directed transmission project is recovered in one of three possible ways, depending on the voltage of the transmission facility. For facilities above 300 kV (referred to as "highways"), the costs are spread across all Transmission Customers in the SPP region in proportion to their load share. The costs of lower voltage

1	facilities ("byways")	are	allocated	either	entirely	to	the	local	load	zone	or	to	a
2	combination of local lo	oads	and region	al load	S.								

3 Q: Please describe the role of KCP&L and GMO as Transmission Customers.

Q:

A: Transmission Customers use the transmission system primarily to serve their own load or to enable the transaction of power in wholesale energy markets. SPP Transmission Customers pay SPP, as the Transmission Provider, for this use of the system. As Transmission Customers, KCP&L and GMO must request network and point-to-point transmission service from SPP to ensure that they can serve native load obligations from their power resources and to conduct economic wholesale power transactions.

How do Transmission Customers pay for transmission service?

- 11 A: In general, Transmission Customers pay for transmission service through two different 12 sets of SPP charges:
 - 1. Rates based on the cost of the Transmission Owners' facilities that SPP directed for construction, which are billed under SPP Tariff Schedule 11; and
 - 2. Rates based on the cost of the Transmission Owners' facilities built primarily for local purposes, which are billed under SPP Tariff Schedules 7, 8, and 9 and which result in Zonal Revenue.

Other than Schedule 9, which is exempted by stipulations approved by the MoPSC in Case Nos. EO-2006-0142 and EO-2009-0179 that I will discuss later in my testimony, KCP&L and GMO must pay the full amount of these rates applicable to the requested service, regardless of which Transmission Owners constructed the relevant facilities.

Because Schedule 9 includes costs for facilities built primarily to serve native load, KCP&L and GMO do not pay Schedule 9 charges to SPP, and the costs cannot be

fully recovered by KCP&L and GMO without inclusion in retail rate base. Conversely, KCP&L and GMO do have to pay Schedule 11 charges because those facilities are built by Transmission Owners and for Transmission Customers throughout the SPP region, and the costs can be fully recovered without inclusion in retail rate base.

As a result of Schedule 11, a portion of the rates that KCP&L and GMO pay as Transmission Customers is attributable to and covers the cost of facilities that KCP&L and GMO constructed as Transmission Owners.

Q: What is the rationale for making this distinction between Transmission Owners and

Transmission Customers?

A:

This approach keeps all parties, both Transmission Customers and Transmission Owners, on comparable footing in regard to both rates and conditions of service, and promotes principles of open and equitable access to the grid. Some entities in SPP are Transmission Customers only and do not own any transmission facilities. Others are Transmission Owners only and do not take any transmission service. Still others, like KCP&L and GMO, are vertically integrated utilities and function in both roles. As a result, FERC has established rules that strictly prohibit vertically integrated utilities from using their capabilities and information as Transmission Owners to obtain advantages over Transmission Customers of other utilities. With its clear separation between Transmission Customers and Transmission Owners, the SPP Tariff maintains comparable treatment of these different entities and promotes transmission service that is not influenced by cross-subsidization issues.

Q:	What benefits are derived from SPP-directed projects such as the Iatan-Nashua and
	Sibley-Nebraska City Projects?

- The transmission projects built at the direction of SPP provide a wide array of benefits for customers, not only in Missouri but throughout the SPP region. These projects help unlock key benefits that were previously unattainable given the traditional local utility view of transmission planning. The following is a list of types of benefits received from SPP-directed projects.
 - Provide long-term firm transmission service, which is of benefit to the Transmission Customer that requested service.
 - 2. Enhance system reliability.

A:

- 3. Lower the power supply cost of member utilities by mitigating transmission congestion and reducing energy losses.
- 4. Improve the ability of the grid to transport power from wind farms in order to meet renewable energy targets and reduce variable energy supply costs.

Evaluation and projection of the benefits associated with upgrades to SPP network facilities is an ongoing effort supported by SPP staff and member companies, as well as state regulators through the CAWG and RSC. In fact, evaluation of the benefits is a necessary task as the SPP Tariff requires a triennial review of the costs and benefits of transmission system upgrades with the goal that the benefits be generally commensurate with the costs incurred by Transmission Customers. This is referred to as the Regional Cost Allocation Review, which is a process that will require ongoing direction from the RSC.

Q: What implications does the regional cost-benefit framework have for retail ratemaking?

A:

In addressing this question, I focus on the regional SPP-directed projects, whose costs are allocated to the entire region on the basis of load. Many of the same points are applicable to the other SPP-directed projects, but the projects that are 100% regional for cost allocation purposes are key because they demonstrate the ratemaking issues most clearly, and because both the Iatan-Nashua and Sibley-Nebraska City Projects fall into this category.

The regionally allocated projects are not built by the Transmission Owner for the purpose of serving its native load. Rather, they are built to serve the entire SPP region in order to achieve one or more of the benefits previously noted. Their fundamental purpose is regional, not local. Such projects would not exist if not for regional purpose, action, and cost allocation. If the constructing Transmission Owner also has retail load and thus is served as a Transmission Customer under the SPP Tariff, the charges assessed to that Transmission Customer will be based on its load in the same manner as charges to every other SPP Transmission Customer taking network service.

To reiterate, the regionally allocated projects are built for the purpose of serving the entire region, not just the incumbent Transmission Owner's native load. The costs under the SPP Tariff are assessed on an equal per kW basis to the entire region, not just to the incumbent Transmission Owner's native load. Therefore, a Transmission Owner that constructs a regional project is literally serving customers in all states in the SPP region.

On their own and without regional direction and cost recovery, the Companies would not attempt a transmission project of the magnitude of the Iatan-Nashua and Sibley-Nebraska City Projects (\$444.8 million) whose purpose is to serve the entire region. To attempt such a project on an individual company basis would carry too much financial risk. Without regional cost recovery, the investment would need to be placed in retail rate base. The risk of rate base disallowance in retail rate proceedings on that size of investment would be very high given that the project would be for the purpose of serving the region rather than only native load. This demonstrates that local and regional projects require different treatments so that purpose and cost responsibility are properly aligned.

A:

This is why regionally allocated projects should be treated on a regional basis for ratemaking purposes. Although a regional project may be built in only one or two states, customers in all states in the SPP region have a collective interest in the project because they are being allocated a share of the costs. This concept must then be reflected in the manner in which the project's costs are incorporated in retail rates.

III. DEVELOPMENT OF RETAIL RATES INCLUDING REGIONAL COSTS

Q: What is the effect if regionally allocated, SPP-directed projects are included in retail rate base for purposes of cost recovery, as Mr. Hyneman proposes?

The result is the inappropriate Full Revenue Crediting that I mentioned earlier in my testimony. Under this method, the entire investment in regional projects is included in retail rate base at a net value that reflects related accumulated depreciation reserve (i.e., at net original cost). The cost of service for this investment includes depreciation, a return on the net plant value, and recovery of operating and maintenance expenses and taxes

(combined this is the "Gross Retail Cost of Service"). As a final step, the revenue collected by SPP for these projects from other, third-party wholesale Transmission Customers is used as an offset against the Gross Retail Cost of Service so that retail customers pay only the difference. The Full Revenue Crediting treatment occurs when the total amount of third-party revenue received from SPP is used as such an offset.

A:

On its face, this revenue crediting appears to eliminate double compensation for the same investment (once by SPP and again from retail customers through including 100% of the investment in retail rate base). However, the approach is flawed because retail customers are responsible for considerably less than 100% of the investment in regional projects. For example, GMO's retail customers are responsible for only 4% of the Iatan-Nashua and Sibley-Nebraska City Projects' cost. The problem with Full Revenue Crediting becomes evident when the amount received from SPP (and used as a revenue credit) exceeds the total of the Gross Retail Cost of Service and the SPP transmission charge, where retail customers receive benefits at no cost, or as Mr. Hyneman's analysis shows, a reduction in cost. In other words, the retail customers are inappropriately subsidized.

Q: Please explain this ratemaking process step-by-step, using the numbers from Mr. Hyneman's analysis.

For simplicity, I will use the larger Sibley-Nebraska City Project as the example in this description. This is also helpful because the numbers I reference can be tied to Mr. Hyneman's analysis on Schedule CRH-1, page 3 of 4, for the first year of his analysis. Mr. Hyneman also applies the same principles to the smaller Iatan-Nashua Project and

sums the results to reach his conclusion of the purported total impact on GMO's retail customers.

Step 1: Setting the SPP Revenue Requirement

- GMO, as the Transmission Owner, builds the Sibley-Nebraska City Project at a
 cost of \$380 million and puts it into service. GMO's FERC-approved formula
 rate under the SPP Tariff calculates the cost of service ("GMO SPP Revenue
 Requirement") for the Project.
- In Mr. Hyneman's analysis, the GMO SPP Revenue Requirement is calculated to be \$48.9 million in Year 1.

Step 2: Cost Allocation to Transmission Customers

- SPP has determined that the Sibley-Nebraska City Project is a regional project built to serve and provide benefits to all SPP Transmission Customers. Therefore, under SPP's FERC-approved cost allocation methodology, SPP collects the GMO SPP Revenue Requirement from all Transmission Customers in SPP based on load share.
- In Mr. Hyneman's analysis, of the \$48.9 million GMO SPP Revenue Requirement, approximately \$1.9 million (4%) is collected from GMO as a Transmission Customer and \$47.0 million (96%) is collected from other Transmission Customers in SPP. It is also helpful to think about this as 4% of the total project investment, or \$15.2 million, built to serve GMO's retail customers.

1 <u>Illustration of Step 2</u>

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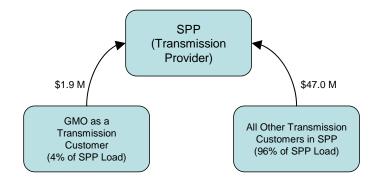
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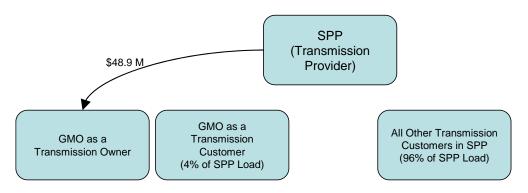
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Step 3: Recovery of Cost by the Transmission Owner

 In Mr. Hyneman's analysis, SPP pays the GMO SPP Revenue Requirement of \$48.9 million to GMO as the Transmission Owner to compensate GMO for its investment and operating costs.

Illustration of Step 3



- After Step 3, GMO as the Transmission Owner has been made "whole," having made the investment and recovered its approved revenue requirement.
- GMO as a Transmission Customer has incurred \$1.9 million to serve its retail customers (paid to SPP in Step 2) and must now seek to recover that expense in its retail rates.

Step 4: Retail Ratemaking – Appropriate Treatment

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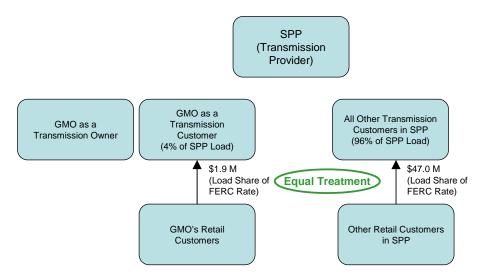
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- GMO as the Transmission Customer should collect this \$1.9 million expense, incurred to provide service to its retail customers who receive the benefits of regional projects, in its retail rates.
- In a consistent manner, all other Transmission Customers in SPP will recover their share of the Project (\$47.0 million) from their retail customers.
- There is no need to include the Project investment in retail rate base because the full revenue requirement for the Project is set through the SPP Tariff and revenue collected is sufficient to cover that amount.
- This is a fair and reasonable outcome for all customers in SPP, including GMO's retail customers, and it is fair and reasonable for GMO.

<u>Illustration of Step 4 – Appropriate Treatment</u>



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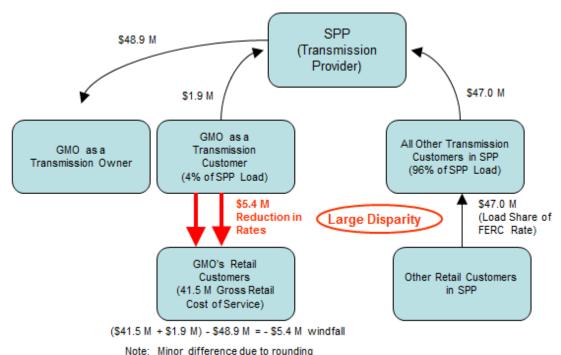
Incorrect Step 4: Retail Ratemaking with Full Revenue Crediting Treatment

- In Mr. Hyneman's analysis, ratemaking problems occur because 100% of the same Project is also assumed to be included in GMO's retail rate base, even though GMO retail customers are responsible for only 4% of the Project costs.
- By including the \$380 million cost of the Project in retail rate base, GMO's Gross
 Retail Cost of Service is set at \$41.5 million, an amount that reflects the MoPSC
 approved parameters such as return and depreciation rates.
- At this point, GMO cannot "collect twice" on the same Project (once as a
 Transmission Owner in Step 3 and again here by including the full Gross Retail
 Cost of Service in retail rates).
- To "correct" this situation, Mr. Hyneman assumes that all of the \$48.9 million of revenue, received by GMO as Transmission Owner from Transmission Customers in SPP, is used to offset GMO's Gross Retail Cost of Service of \$41.5 million and the \$1.9 million for its load share.
- The net effect is that the cost to GMO's retail customers actually goes *down* by \$5.4 million (\$41.5 million Gross Retail Cost of Service plus \$1.9 million for its load share less \$48.9 million collected by GMO as a Transmission Owner through SPP), even though GMO customers are responsible for 4% of the Project cost.

Illustration of Incorrect Step 4

Q:

A:



Note: Minor difference due to rounding

IV. PUBLIC INTEREST ASSESSMENT

Did witnesses for Staff and OPC make their determinations regarding detriment to the public interest by applying the methodology just described in Incorrect Step 4?

Yes. Staff and OPC assumed that future retail rates for GMO would be established as described in Incorrect Step 4. Mr. Hyneman, on behalf of Staff, included in his Rebuttal Testimony an analysis that was intended to assess whether there would be a net detriment to the public interest if the MoPSC grants the Companies' Applications (Hyneman Rebuttal at pp. 15-16 and Schedule CRH-1). Although he did not perform an independent analysis, Mr. Kind assumed a ratemaking methodology similar to that of Staff in his Rebuttal Testimony on behalf of OPC (Kind Rebuttal at pp. 10-11 and 20).

Both witnesses purportedly compared the long-term overall revenue requirement impact on GMO's retail customers if Transource Missouri constructs and owns the Projects to the case in which GMO constructs and owns the Projects. For ease of

reference, I will refer to the latter as the "GMO Ownership Case." The key assumption of these witnesses that drives the large magnitude of alleged detriment to Missouri retail customers is the assumption that Full Revenue Crediting is appropriate for regionally allocated projects. It clearly is not.

What is the effect of applying Full Revenue Crediting in the GMO Ownership Case as calculated in the testimony of Mr. Hyneman?

Q:

A:

Mr. Hyneman assumes the Projects will be fully included in GMO's retail rate base in future MoPSC rate proceedings. As I explained previously, his faulty assumption results in a net reduction of the total cost to GMO's retail customers of approximately \$5.4 million in the first year for the Sibley-Nebraska City Project. Adding the results of his parallel analysis for the Iatan-Nashua Project results in a combined reduction in cost to GMO's retail customers of \$5.9 million in the first year. He continues this approach for 20 years, claiming a reduction in the total cost to GMO's retail customers of approximately \$76 million. Again, this unwarranted windfall to GMO's retail customers is in addition to the fact that Mr. Hyneman would have them bear no cost for the Projects, not even for their share of the investment that SPP has found will produce benefits. It defies logic that the Staff and OPC would assert a \$76 million windfall to GMO retail customers if GMO invests \$444.8 million in constructing regional transmission projects.

Does Mr. Hyneman rely on this alleged reduction in the total cost to GMO's retail customers of approximately \$76 million to conclude that ownership of the Projects by Transource Missouri would result in a detriment to public interest?

A: Yes. Mr. Hyneman mistakenly asserts a detriment based solely on the revenue crediting assumption just noted. He states in his Rebuttal Testimony at page 15, lines 17-19: "By

transferring the Transmission Projects to Transource Missouri, GMO will lose the future transmission revenues of from [sic] the Project, as it will not own the Projects, and this is the basis of the quantification of the GMO customer detriment." In other words, he effectively asserts that GMO customers would lose the subsidy created by Full Revenue Crediting.

O:

A:

Do you have any further comments regarding the effect of Staff and OPC's assumption of Full Revenue Crediting for regionally allocated projects?

Yes. It is inappropriate to assume Full Revenue Crediting for SPP-directed, regional projects for a number of reasons. First, although SPP directed the Companies to build the Projects, SPP will allocate only 4% of the cost to GMO as a Transmission Customer with the remaining 96% allocated to other Transmission Customers in SPP. In other words, only about \$17.8 million of the total \$444.8 million cost of the Projects is attributable to serving GMO's retail customers. It would be unfair and unreasonable for GMO's retail customers to receive an annual \$5.9 million *reduction* in rates as a result of what is effectively a \$17.8 million investment to serve GMO's retail customers. This inconsistency results from making the incorrect assumption that Full Revenue Crediting would be applied to these regional Projects.

Second, it is noteworthy that the alleged detriment of \$76 million over 20 years is approximately 17% of the size of the entire \$444.8 million investment in the Projects and over four times the portion of that investment attributable to GMO's retail customers. Why should such a difference arise merely due to shifting the ownership from one entity to another?

A third way of looking at the problem is to compare the effective return on equity ("ROE") paid by different sets of retail customers as a result of Full Revenue Crediting. Schedule CJL-1 shows the effective ROE that would be paid by GMO's retail customers for the Sibley-Nebraska City Project if GMO constructs the Project with Full Revenue Crediting. In this analysis, all other potential variables are held constant in order to focus on the ROE effects alone. As the schedule shows, the effective ROE for GMO's retail customers resulting from such ratemaking treatment is *negative* 47.9 percent. This contrasts starkly with the FERC-approved returns that would be paid by retail customers in all other regulatory jurisdictions in SPP for the very same facility. This clearly is not treating customers in separate jurisdictions in a comparable manner.

Consequently, the Full Revenue Crediting assumption by Staff and OPC creates an unreasonable situation with respect to relative responsibility for costs. Obviously, the large negative effective ROE for GMO's retail customers in this scenario also contrasts with the 9.7 percent ROE that the MoPSC established for GMO in the most recent general rate case, No. ER-2012-0175. While the MoPSC has consistently been clear that issues of future ratemaking cannot be determined prospectively (i.e., future Commissions cannot be bound by the current Commission regarding future rate case decisions), an effort must be made to frame the analyses in this case upon sound regulatory principles that do not result in distorted rate outcomes.

Finally, GMO's retail customers would receive a "double dip" from the Projects. GMO's retail customers (like other load in SPP) would receive a share of the benefits described earlier in my testimony that result from these improvements to the transmission network, the achievement of which is the reason SPP originally directed construction of

1	the Projects. At the same time, GMO's retail customers (unlike other load in SPP) would
2	receive the large and unwarranted rate subsidy that I have discussed at length.

- Q: How does the faulty assumption of Full Revenue Crediting for regional facilities affect the test of whether the Companies' Applications are not detrimental to the public interest?
- A: Given his assumptions behind the GMO Ownership Case, it is not difficult to understand why Mr. Hyneman's analysis purported to show such a large detriment to customers. When the first year effect of a supposed \$5.9 million reduction in cost to GMO's retail customers is applied against the scenario of Transource Missouri ownership, there is no reasonable way for the numbers to work in favor of Transource Missouri. benchmark against which the Transource Missouri proposal is being assessed is fatally flawed. To correct this problem, the GMO Ownership Case must be adjusted to reflect a more appropriate rate treatment that I will later describe.
- 14 Q: Do you agree with the analogy applied by Mr. Kind in his Rebuttal Testimony (at p.
 15 10, footnote 2) in an effort to explain the purpose of applying Full Revenue
 16 Crediting in the GMO Ownership Case?
 - A: No. Mr. Kind's analogy is not applicable to regional projects. Mr. Kind utilizes the analogy of revenue credits from wholesale power sales as an offset against the cost of service of power production facilities, which is not comparable to the situation of regional transmission projects. The power production facilities owned by the Companies were constructed for the primary purpose of serving native load customers. Therefore, the primary purpose of such facilities is within the Companies' local service areas. For this reason, 100% of the cost of those facilities is properly allocated to the Companies'

own native load through inclusion in retail rate base and cost of service. There is no allocation of the cost of those facilities to customers of other companies or to customers in states wherein KCP&L and GMO have no retail load.

Q:

A:

This is not the same as the regional transmission investment where other parties are responsible for 96% and GMO retail customers are responsible for only 4% of the facility's cost. Proper ratemaking for that situation is not to assume that 100% of the facility is for GMO retail customers. SPP regional transmission projects are constructed for the purpose of serving customers throughout the entire SPP footprint and have costs that are allocated on a load share basis throughout the region under the SPP Tariff. For this reason, Mr. Kind's analogy is not a relevant comparison.

Are there other analogies that more fairly illustrate the ramifications of the Full Revenue Crediting method for regional facilities?

Yes. A number of hypothetical examples can be used to illustrate this subsidy of ratepayers in one jurisdiction, using revenues derived from rates established in another jurisdiction. For example, imagine a utility with a retail service area crossing a state line, with the return on equity granted in one state jurisdiction somewhat higher than the return granted in the other. Conventional ratemaking methodology in this situation would have each state allocate its portion of the rate base, property depreciation, and expenses to its own rate jurisdiction. Each state then would apply its own rate of return to the allocated rate base and add the allocated depreciation and expenses in order to calculate the revenue requirement for the service area in that state.

However, applying the reasoning of Mr. Hyneman and Mr. Kind, the state with the lower rate of return could attempt to apply Full Revenue Crediting. Rather than an allocation based on each state's respective share, the state with the lower rate of return could attempt to include the full rate base of the utility in its cost-of-service analysis and deduct the amount of revenue derived from the state with the higher ROE. The result of such an exercise would be to reduce the utility's total ROE to the level of the state with the lower ROE, where the retail customers would pay rates based on an effective ROE that is lower than the level actually authorized. In effect, it would be a subsidy of the retail customers in that state using revenues derived from rates established in another jurisdiction.

Q:

A:

Is it the Companies' position that regional projects should be excluded from the retail cost-of-service calculation other than the load share of such projects' cost billed by SPP?

Yes. Such treatment is consistent with the comparability principles behind the SPP Tariff's distinction between Transmission Customers and Transmission Owners, and is reasonable and fair. The retail cost of service should exclude the regional projects' rate base and include only the expense related to the load share of the projects' cost charged by SPP. This would allow retail load in GMO's service area to pay its share of regional projects with the same rate of return as other companies' retail load pays for the same projects. Thus, retail customers across the SPP footprint would be treated similarly with regard to the regional cost of the projects. This eliminates the problem of a grossly distorted negative ROE paid by GMO retail load, as previously described. Likewise, GMO would earn a return on such projects on a basis comparable to other SPP Transmission Owners, including those without any retail load. In addition to promoting comparability among Transmission Customers and Transmission Owners, this rate

treatment would facilitate the Companies' participation in future transmission grid development in Missouri. Of course, the MoPSC is not being asked to address this issue for purposes of setting rates in this case. The MoPSC only needs to address the issue of retail rate treatment for regional projects so that the assessment of detriment to the public interest in the case can be based upon fair and reasonable ratemaking principles.

What position do the Companies take with regard to crediting Zonal Revenue?

Q:

A:

The Companies do not object in this case to the concept of crediting Zonal Revenue; however, revenue crediting is not appropriate when applied to regional facilities. The Companies' Zonal Revenue is derived from transmission facilities that were constructed primarily to serve native load customers. Furthermore, those costs are not allocated to the entire region, and the revenue received from third parties for use of those facilities covers only a fraction of the revenue requirement associated with the assets. This approach has not created major rate distortions in the last few years due to the primarily local nature of the Companies' legacy facilities. As I have demonstrated, however, it is a historical ratemaking model that cannot be applied to regional transmission facilities without creating significant rate distortions.

To date, the Companies have not placed any transmission facilities into retail rates that are allocated completely on a regional basis in the way that Iatan-Nashua and Sibley-Nebraska City are to be allocated. This is a new situation. If GMO does construct the two Projects, it will require a new approach to rate base and treatment of revenues received from SPP for those regional facilities. Mr. Hyneman's analysis suffers the flaw of apparently assuming that GMO would request to include the Projects in retail rate base in the GMO Ownership Case. For the reasons I have explained, however, GMO does not

intend to seek retail rate base inclusion for the Projects. Therefore, not only does Mr. Hyneman's analysis result in distorted ratemaking, but it is grounded on an incorrect key assumption.

Q:

A:

Mr. Hyneman notes in his Rebuttal Testimony at p. 12 that GMO's future transmission charges from SPP are expected to escalate, and proposes that GMO's transmission revenues should be used as an offset to these anticipated expenses. Do you agree with that proposal?

No. Mr. Hyneman's proposal would not be an appropriate or fair matching of ratemaking components. Mr. Hyneman proposes to take transmission revenues received by GMO in its role as a Transmission Owner and subsidize retail customers because costs incurred by GMO in its role as a Transmission Customer are increasing. This is potentially illegal under the Federal Power Act and the principle of federal preemption. This approach would treat GMO less favorably than other Transmission Owners in SPP with respect to recovery of the cost of building and owning transmission facilities. As a result, there would be a dampening of incentives for Transmission Owners that serve local load to compete to construct regional transmission facilities in Missouri, potentially reducing the type of local involvement in transmission development that can be achieved through either Transource Missouri or GMO.

Furthermore, addressing any concerns about the cost of transmission system improvements in a collateral manner through retail rates, such as by reducing the return GMO can earn through wholesale rates, does not focus on the correct issue. If there are concerns about the level of transmission charges, there are direct methods to address such issues through development of SPP Tariff amendments, action by the RSC and CAWG,

review and challenge of formula rates, and processes at FERC. In addition, SPP is continually enhancing its transmission planning and project cost monitoring procedures through open forums in which interested parties are welcome to participate. This includes the cost monitoring procedures initiated through the Project Cost Working Group and the Regional Cost Allocation Review process.

Q:

A:

Finally, such an approach ignores the fact that transmission projects produce benefits for Missouri retail customers. Over the long-term, SPP expects those benefits to match or exceed the transmission charges for the projects. As previously noted, Full Revenue Crediting creates an unwarranted windfall for certain retail customers while ignoring principles of equity and comparability as well as the negative impacts on investment incentives.

Can the Companies cite precedent for not crediting all transmission revenue to retail customers in the cost-of-service calculation?

Yes. Prior to 2006, KCP&L applied a methodology in its cost-of-service analysis for revenue requirements determination, including the annual surveillance report, which allocated transmission plant and expenses to the wholesale jurisdiction based on the amount of long-term firm third-party transmission service reserved on KCP&L's system. The result was that a larger share of the cost of KCP&L-owned transmission facilities was excluded from the Missouri retail jurisdictional revenue requirement than has been produced by the method utilized in more recent years. Correspondingly, a larger amount of transmission revenue was credited in the wholesale jurisdiction's revenue requirement calculation and thereby not included as a credit in the retail jurisdiction.

This allocation procedure was discontinued in 2006 in response to a request by Staff because the impact of the methodology change on the resulting overall revenue requirement was relatively small. This modest impact resulted from the fact that the transmission facilities owned by KCP&L at that time were primarily for local use and the SPP allocation processes, such as Base Plan funding, were either new or non-existent. The facts are now much different.

The cost-of-service methodology used before 2006 is very similar to the treatment the Companies suggest be used in the GMO Ownership Case. In order to properly construct the GMO Ownership Case, the regional assets, along with the corresponding expenses and SPP revenues, should be excluded from the Missouri retail cost of service in a similar manner to which transmission costs and revenues for third parties were excluded prior to 2006. In his Surrebuttal Testimony, Mr. Ives utilizes this framework to assess potential detriment to GMO retail customers. He also explains that the Companies' retention of earnings received through established rates, including rates in other jurisdictions, is consistent with the Commission's order in Ameren Missouri's recent rate case, No. ER-2012-0166.

V. FERC RATES AND BUNDLED RETAIL LOAD

Q:

A:

You previously stated that you have comments regarding the Rebuttal Testimony of Staff witness Stahlman. What are your concerns regarding his Rebuttal Testimony? Mr. Stahlman makes several statements that are either confusing or incorrect regarding the ability of KCP&L and GMO to receive FERC incentive rates and regarding the effect of the agreements under which the MoPSC granted approval for KCP&L and GMO to participate in SPP in Case Nos. EO-2006-0142 and EO-2009-0179. I will clarify and

1 correct his statements to ensure that there is a proper understanding of their implications
2 for the GMO Ownership Case.

Q: Please respond to Mr. Stahlman's Rebuttal Testimony regarding the ability of the
 Companies to receive FERC incentive rates.

A:

At pages 3-5 of his testimony, Mr. Stahlman responds to whether KCP&L and GMO can receive FERC incentive rates similar to those requested by Transource Missouri and authorized by FERC in Docket No. ER12-2554-000. Because he posed the question in the context of Missouri retail impact, the first problem with his response is that Mr. Stahlman failed to clearly distinguish between FERC rates and MoPSC rates. Mr. Ives' Direct Testimony specifically addressed transmission rates set by FERC, stating that "with the exception of the hypothetical capital structure during construction, KCP&L and GMO would request similar incentives to those described above that are being requested by Transource Missouri if they were to maintain ownership of the Projects." Mr. Stahlman blurred the issue by jumping immediately from this concept to Missouri retail impacts, and thus clarification is needed.

Under FERC Order No. 679 and related FERC orders, KCP&L and GMO can request the same incentive rates that Transource Missouri requested. In fact, the existing FERC-approved transmission formula rates for KCP&L and GMO already contain formulaic placeholders for several of these incentives, which would be used if authorized by FERC for the two regional Projects. Therefore, it is reasonable to include FERC incentives, such as the same ROE adder that Transource Missouri received, in the development of the GMO Ownership Case used for assessing detriment.

1 Q: What concerns do you have about Mr. Stahlman's discussion of Missouri 2 ratemaking?

A:

Mr. Stahlman quotes passages from the Stipulation and Agreements that were approved by the MoPSC in Case Nos. EO-2006-0142 and EO-2009-0179 and from the Service Agreements that were attached to the Stipulation and Agreements and subsequently approved by FERC. He also provides his own interpretation of these passages. At page 5 of his Rebuttal Testimony, he states: "Both KCPL and GMO operate under Service Agreements that *prevent* the transfer of transmission rate setting for both companies to FERC determined SPP rates [emphasis added]." He goes on to point specifically to Section 3.1 of the Service Agreements to support this position.

This statement by Mr. Stahlman could be interpreted in a number of ways, one of which is that the Service Agreement prohibits the MoPSC from allowing the pass-through of SPP charges to the retail customers of KCP&L and GMO if those charges are based on FERC rates for the Companies' own facilities. Given the question under which this statement is made, Mr. Stahlman may be implying that the MoPSC is prohibited from allowing FERC rates for KCP&L and GMO transmission facilities to affect the Companies' retail rates. Later in the same paragraph, however, he states, "while FERC incentives may be included in SPP rates for Schedule 9 OATT, they would not apply to KCPL's and GMO's transmission investments used to serve Missouri Bundled Retail Load, *unless the Missouri Commission makes the decision* to include such incentives [emphasis added]." These statements are unclear and appear to be contradictory regarding the MoPSC's ability under the Service Agreements to set rates for KCP&L and GMO retail customers based on SPP's FERC-established transmission charges.

1	Q:	Do the Service Agreements prevent the MoPSC from setting retail rates based on
2		SPP's FERC-established transmission charges?

Q:

A:

A: No. The Service Agreements do not prevent the MoPSC from exercising such flexibility in ratemaking. For example, the Service Agreements do not address how the MoPSC may go about setting rates. Therefore, the GMO Service Agreement does not prevent the GMO Ownership Case from being set up, as recommended in my testimony, by including the SPP charge related to the Projects in retail rates without distorting the costs through a subsidy created by Full Revenue Crediting.

Are any other provisions in the Service Agreement pertinent to the manner in which the GMO Ownership Case should be established?

Sections 3.1 and 3.3 are both pertinent to this matter and provide a clear distinction that is critical to the comparison of the Transource Missouri ownership case to the GMO Ownership Case. Section 3.1 of the Service Agreement prohibits SPP from charging KCP&L and GMO for network transmission service based on Schedule 9 of the SPP Tariff. It does not prevent SPP from charging KCP&L and GMO based on Schedule 11 of the SPP Tariff. Section 3.3 of the Service Agreement actually states the opposite regarding Schedule 11, providing that KCP&L and GMO *shall* pay SPP charges based on Schedule 11.

The contrasting ways in which Schedule 9 costs and Schedule 11 costs are handled under the Service Agreement relate directly to my earlier discussion of local and regional costs. Schedule 9 includes costs for the legacy and localized facilities that were built for the primary purpose of serving native load. For this reason, KCP&L and GMO do not have to pay Schedule 9 charges to SPP because the associated facilities are built

by only KCP&L and GMO and for local purposes, and the costs cannot be fully recovered by KCP&L and GMO without inclusion in retail rate base. Conversely, KCP&L and GMO do have to pay Schedule 11 charges because the associated facilities are built by Transmission Owners throughout the SPP region and for Transmission Customers throughout the SPP region, and the costs can be recovered without inclusion in retail rate base. Therefore, provisions in the Service Agreements are consistent with the rate treatment for regional projects that is supported in my testimony for appropriate development of the GMO Ownership Case.

VI. CONCLUSION

Q: Please summarize your testimony.

A: In framing the GMO Ownership Case underlying their conclusions regarding detriment to the public interest, Mr. Hyneman and Mr. Kind assumed that Full Revenue Crediting would apply for the two SPP-directed, regional Projects. For the reasons explained in detail in my testimony, this is not appropriate. The assumption of Full Revenue Crediting is an application of the current methodology used for local facilities, which is clearly incompatible with and not appropriate for the new regional projects under development. When the GMO Ownership Case is corrected for this error, there is no detriment to the public interest and, to the contrary, there is a public benefit, as explained in the Surrebuttal Testimony of Mr. Ives.

O: Does that conclude your testimony?

21 A: Yes, it does.

BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of the Application of)	
Transource Missouri, LLC for a Certificate)	
of Convenience and Necessity Authorizing it)	
to Construct, Finance, Own, Operate, and)	Case No. EA-2013-0098
Maintain the Iatan-Nashua and Sibley-)	
Nebraska City Electric Transmission)	
Projects.)	
In the Matter of the Application of Kansas City Power)	
& Light Company and KCP&L Greater Missouri)	
Operations Company for Approval To Transfer)	Case No. EO-2012-0367
Certain Transmission Property to Transource)	
Missouri, LLC and for Other Related Determinations.)	

AFFIDAVIT OF CHARLES J. LOCKE

STATE OF MISSOURI)
) ss
COUNTY OF JACKSON)

Charles J. Locke, being first duly sworn on his oath, states:

- 1. My name is Charles J. Locke. I work in Kansas City, Missouri, and I am employed by Kansas City Power & Light Company ("KCP&L") as Manager, Regulatory Affairs.
- 2. Attached hereto and made a part hereof for all purposes is my Surrebuttal Testimony on behalf of KCP&L and KCP&L Greater Missouri Operations Company consisting of (35) pages, having been prepared in written form for introduction into evidence in the above-captioned docket.

3. I have knowledge of the matters set forth herein. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded, including any attachments thereto, are true and accurate to the best of my knowledge, information and belief.

Charles J. Locke

Subscribed and sworn before me this 25th day of

2013.

Notary Dublic NOTARY

My Commission Expires
April 16, 2016
Jackson County

Commission #12446957

My commission expires:

EFFECTIVE RETURN ON EQUITY (ROE) PAID BY RETAIL CUSTOMERS FOR SIBLEY - NEBRASKA CITY PROJECT WITH FULL REVENUE CREDITING ASSUMPTION

		Transmission C	Transmission		
		GMO	Other SPP	Owner Impact	
ROE Component of FERC Revenue Requirement Billed by SPI	P:				
(1) Project Total Rate Base(2) FERC ROE for the Project(3) Equity Percent(4) Return on Equity Component	(1)x(2)x(3)			\$ 380,000,000 12.1% 50% \$ 22,990,000	
(5) SPP Load Ratio Share		4%	96%	100%	
(6) ROE Component of SPP Charge	(4)x(5)	\$ 919,600	\$ 22,070,400	\$ 22,990,000	
ROE Component of State Revenue Requirement with Full Revenue	enue Crediting:				
 (7) Retail Rate Base with Full Revenue Crediting (8) Missouri ROE for Retail Rates (9) Equity Percent (10) ROE Component of GMO Gross Retail Cost of Service 	(7)x(8)x(9)	\$ 380,000,000 9.7% 50% \$ 18,430,000	\$ -	\$ 18,430,000	
(11) Full Revenue Credit(12) ROE Component of SPP Charge(13) Return Available for Equity	- (4) (6) (10)+(11)+(12)	\$ (22,990,000) \$ 919,600 \$ (3,640,400)	\$ - \$ 22,070,400 \$ 22,070,400	\$ (22,990,000) \$ 22,990,000 \$ 18,430,000	
(14) Allocated Project Rate Base	(1)x(5)	\$ 15,200,000	\$ 364,800,000	\$ 380,000,000	
(15) Effective ROE	(13) / (14) / (3)	-47.9%	12.1%	9.7%	

Note: This simplified analysis is designed to focus only on the effective ROE resulting from Full Revenue Crediting. Therefore, the rate impact on GMO retail customers differs somewhat from results shown by Staff witness Hyneman because the latter analysis includes variation in other factors such as capital structure. However, the essential result of unequal cost responsibilty is the same in both analyses.