

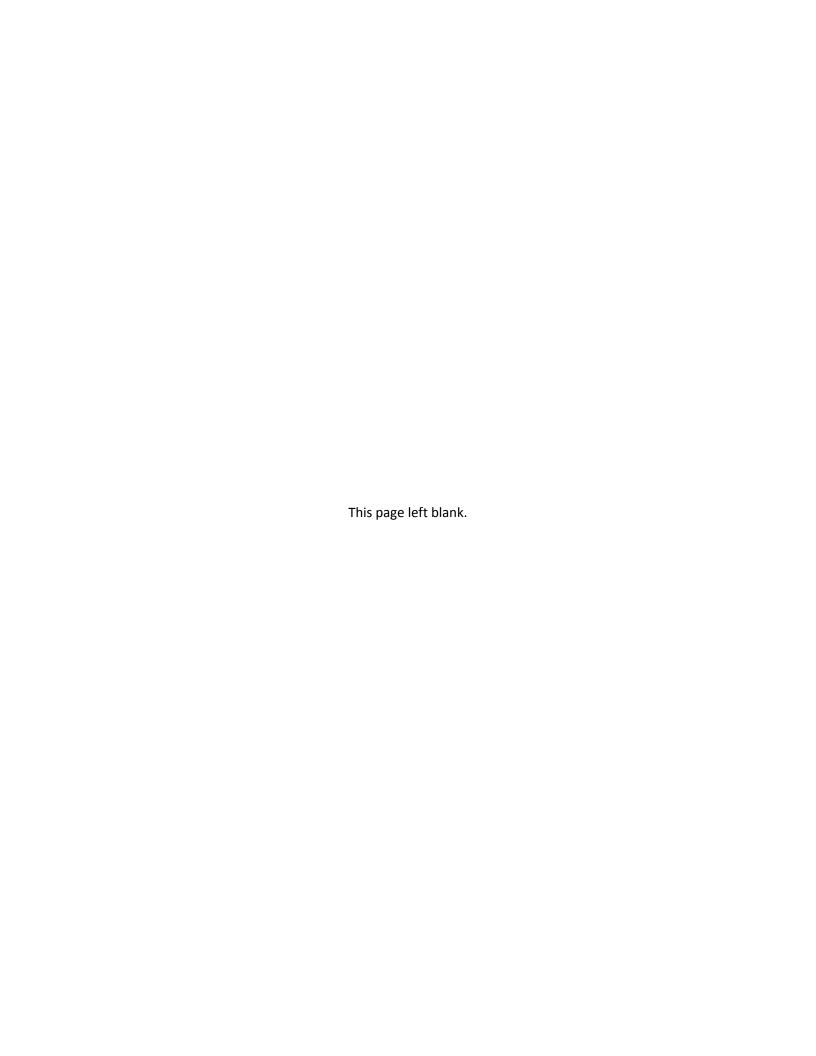
# Ameren Missouri Residential Portfolio Evaluation Summary: Program Year 2013

June 10, 2014

Ameren Missouri 1901 Chouteau Avenue St. Louis, MO 63103



The Cadmus Group, Inc.



# CADMUS

Prepared by:

M. Sami Khawaja, PhD.

**Doug Bruchs** 

**Jane Colby** 

**Hope Lobkowicz** 

**Dave Korn** 

John Walczyk

**Jamie Drakos** 

**Pam Levetzow** 

**Cadmus: Energy Services Division** 

**Salil Gogte** 

**Wyley Hodgson** 

**Nexant** 



This page left blank.



# **Table of Contents**

EXECUTIVE SUMMARY	3
Energy Savings	3
Demand Reduction	4
Cost Effectiveness	5
PROGRAM DESCRIPTIONS	7
ApplianceSavers	7
CommunitySavers	7
ConstructionSavers	8
CoolSavers	8
LightSavers	9
PerformanceSavers	9
RebateSavers	9
COST-EFFECTIVENESS DETAILS	11
CSR PROCESS EVALUATION SUMMARIES	27



This page left blank.



#### **EXECUTIVE SUMMARY**

Ameren Missouri (Ameren) engaged the Cadmus team (composed of Cadmus and Nexant) to perform annual process and impact evaluations of its seven residential energy-efficiency programs for a three-year period, from 2013 through 2015. This annual summary report presents the key energy savings, demand reduction, and cost-effectiveness results for Program Year 2013 (PY13), the period from January 1, 2013, through December 31, 2013.

In addition to these key impact results, this summary report includes: brief descriptions of each residential program; details regarding the cost-effectiveness analysis; and summaries of the Cadmus team's responses to the five process evaluation questions required by the Missouri Code of State Regulations (CSR).

Separate, program-specific PY13 evaluation reports offer significantly more detail regarding our impact methodologies and results as well as key process evaluation findings, conclusions, and recommendations.

# **Energy Savings**

Table 1 summarizes the *ex ante* gross, *ex post* gross, and *ex post* net energy savings (MWh/year) for each program and for the residential portfolio overall in PY13. The table also compares the Cadmus team's *ex post* net energy savings to the program-specific and residential portfolio net energy savings targets approved by Missouri Public Service Commission (MPSC) and other stakeholders.

As shown in the table, the LightSavers and CoolSavers programs greatly exceeded their PY13 MPSC-approved targets (230% and 139%, respectively) and are responsible for the residential portfolio nearly doubling its target (195%).



Table 1. Summary of PY13 Residential Program Energy Savings (MWh/Year)

Program	MPSC- Approved Target <sup>1</sup>	Ex Ante Gross Savings Utility Reported (Prior to Evaluation) <sup>2</sup>	Ex Post Gross Savings Determined by EM&V <sup>3</sup>	Ex Post Net Savings Determined by EM&V <sup>4</sup>	Percent of Goal Achieved <sup>5</sup>
ApplianceSavers	11,740	9,897	6,963	5,170	44%
CommunitySavers	5,797	7,472	6,149	5,890	102%
ConstructionSavers	679	435	238	67	10%
CoolSavers	17,218	27,876	25,098	23,941	139%
LightSavers	121,258	198,735	227,132	279,127	230%
PerformanceSavers	1,070	428	316	285	27%
RebateSavers	7,513	21,473	8,409	7,795	104%
Portfolio*	165,275	266,315	274,305	322,275	195%

<sup>&</sup>lt;sup>1</sup> https://www.ameren.com/sites/AUE/Rates/Documents/UECSheet191EEResidential.pdf

#### **Demand Reduction**

Similarly to the previous table, Table 2 summarizes the *ex ante* gross, *ex post* gross, and *ex post* net demand reductions (kW) for each program and for the residential portfolio overall, and compares Cadmus team's *ex post* net demand reductions to MPSC-approved targets.

While energy savings and demand reductions do not move in perfect lockstep (as the measure mix for some programs generate more peak savings), LightSavers and CoolSavers program again exceeded their PY13 MPSC-approved targets (577% and 112%, respectively) and drove the residential portfolio's overall performance (185%). The high number of upstream CFLs installed in non-residential locations greatly increased the demand savings generated by the program (as these bulbs are used more frequently during peak hours).

<sup>&</sup>lt;sup>2</sup> Calculated by applying tracked program activity to TRM savings values.

<sup>&</sup>lt;sup>3</sup> Calculated by applying tracked program activity to Cadmus' evaluated savings values.

<sup>&</sup>lt;sup>4</sup> Calculated by multiplying Cadmus' evaluated gross savings and the net-to-gross (NTG) ratio, which accounts for free ridership, participant spillover, nonparticipant spillover, and market effects.

<sup>&</sup>lt;sup>5</sup> Compares MPSC Approved Target and *Ex Post* Net Savings Determined by EM&V.

<sup>\*</sup>May not exactly match sum of program totals due to rounding

Table 2. Summary of PY13 Residential Program Demand Reductions (kW)

Program	MPSC- Approved Target <sup>1</sup>	Ex Ante Gross Savings Utility Reported (Prior to Evaluation) <sup>2</sup>	Ex Post Gross Savings Determined by EM&V <sup>3</sup>	Ex Post Net Savings Determined by EM&V <sup>4</sup>	Percent of Goal Achieved <sup>5</sup>
ApplianceSavers	1,636	1,800	1,336	992	61%
CommunitySavers	774	728	505	484	63%
ConstructionSavers	82	73	83	23	28%
CoolSavers	12,361	9,826	14,502	13,833	112%
LightSavers	3,647	7,909	17,134	21,057	577%
PerformanceSavers	352	35	22	20	6%
RebateSavers	1,273	2,026	779	723	57%
Portfolio*	20,125	22,396	34,361	37,131	185%

<sup>&</sup>lt;sup>1</sup>https://www.ameren.com/sites/AUE/Rates/Documents/UECSheet191EEResidential.pdf

# **Cost Effectiveness**

To analyze the cost-effectiveness of the PY13 programs and residential portfolio, the Cadmus team worked with Morgan Marketing Partners (MMP), which utilized DSMore to assess cost-effectiveness through the following five tests (as defined by the California Standard Practice Manual):

- Total Resource Cost (TRC) test
- Utility Cost Test (UCT)
- Ratepayer Impact Measure (RIM)
- Societal Test
- Participant Test (PART)

As shown in Table 3, four of the seven PY13 residential programs proved cost-effective (benefit/cost ratios greater than 1.0) using the UCT and TRC tests. All four of these four programs had UCT values greater than 2.0, led by LightSavers at 7.88. The three programs found not to be cost-effective were: a low-income offering (CommunitySavers, 0.92), a program in its first year (ConstructionSavers, 0.18), and a pilot effort (PerformanceSavers, 0.67).

As determined through a consensus building process with stakeholders, all the cost-effectiveness results shown include the program's share of portfolio-level or indirect costs. Each program's share of these costs was determined using the present value of each program's UCT lifetime benefits (i.e., the present

<sup>&</sup>lt;sup>2</sup> Calculated by applying tracked program activity to TRM savings values.

<sup>&</sup>lt;sup>3</sup> Calculated by applying tracked program activity to Cadmus' evaluated savings values.

<sup>&</sup>lt;sup>4</sup> Calculated by multiplying Cadmus' evaluated gross savings and NTG ratio, which accounts for free ridership, participant spillover, nonparticipant spillover, and market effects.

<sup>&</sup>lt;sup>5</sup> Compares MPSC Approved Target and *Ex Post* Net Savings Determined by EM&V.

<sup>\*</sup>May not exactly match sum of program totals due to rounding



value of avoided generation costs, as well as deferral of capacity capital and transmission and distribution capital costs). More details are provided in the Cost-Effectiveness Details chapter.

Collectively, the seven residential programs resulted in UCT and TRC cost-effective ratios of 4.91 and 3.67, respectively, at portfolio level. In total, the residential portfolio generated over \$93 million dollars in UCT net lifetime benefits.

**Table 3. Summary of PY13 Residential Program Cost-Effectiveness** 

Program	UCT	TRC	RIM	Societal	PART	UCT Net Lifetime Benefits
ApplianceSavers	2.31	2.31	0.58	2.65	N/A	\$1,535,592
CommunitySavers	0.92	0.92	0.41	1.13	N/A	-\$328,731
ConstructionSavers	0.18	0.18	0.16	0.22	1.62	-\$337,108
CoolSavers	3.97	1.95	0.78	2.39	2.95	\$17,681,544
LightSavers	7.88	7.19	0.58	8.26	26.85	\$72,971,575
PerformanceSavers	0.67	0.67	0.34	0.81	3.78	-\$61,064
RebateSavers	2.10	1.36	0.52	1.60	3.55	\$1,685,761
Portfolio	4.91	3.67	0.60	4.29	10.13	\$93,147,570



#### **PROGRAM DESCRIPTIONS**

The following section describes Ameren's seven PY13 residential programs.

# **ApplianceSavers**

The ApplianceSavers program offers Ameren's residential customers a \$50 incentive and a free pickup service for recycling an operable refrigerator and standalone freezer (up to a total of three per customer per year). Appliance Recycling Centers of America, Inc. (ARCA) implements ApplianceSavers. Customers also may recycle a working room air conditioner or dehumidifier, along with a qualifying refrigerator or freezer (with a limit of three per customer per year). Incentives are not provided for air conditioners or dehumidifiers.

During PY13, ApplianceSavers recycled 6,881 appliances (5,237 refrigerators and 1,644 freezers). Under this program, ARCA also collected some room air conditioners (RACs) (23) and dehumidifiers (48). The program's scale in PY13 was considerably larger than in PY12. The latter program-year period was shortened as it was a bridge year for all Ameren programs—between those completed in 2009–2011 and those in the 2013–2015 program cycles. However, PY13 experience less participation than PY11 (9,084), the last 12-month program year.

# **CommunitySavers**

Through CommunitySavers, Ameren delivers energy-efficiency services to low-income multifamily properties with three or more dwelling units. Honeywell Smart Grid Solutions (Honeywell), the program implementer, contracts the direct installation of all energy-efficiency measures (EEMs) to multiple contractors. The EEMs consist of low-cost measures such as the following:

- Lighting (compact fluorescent lamps [CFLs]);
- Insulation of hot water heaters and pipes;
- Showerheads and faucet aerators;
- Programmable thermostats; and
- Smart power strips (newly offered in PY13).

Additionally, the program offers replacements of older appliances—such as refrigerators and air conditioners (both room and through-the-wall units)—with ENERGY STAR® models. This year, the program also began offering tune-ups for central air conditioning systems (CAC) and heat pumps (HPs).

To qualify for CommunitySavers, participating property owners and/or managers committed to implementing standard lighting installations in common areas, as applicable, through Ameren's Business Energy Efficiency Program. This commitment, albeit nonbinding, bridges Ameren's residential and commercial program offerings to provide comprehensive, whole-building energy savings in the low-income multifamily sector.



#### **ConstructionSavers**

Ameren added the ConstructionSavers program to its residential Act On Energy portfolio in PY13. The program, implemented by ICF International (ICF), promotes energy-efficient new home construction. Targeting builders, the program offers a package of training, technical assistance, marketing assistance, and incentives for constructing ENERGY STAR homes. The program is designed to increase consumer awareness of and demand for ENERGY STAR version 3.0 single-family homes, while increasing the building industry's willingness and ability to construct ENERGY STAR homes. To verify energy savings and program compliance, ConstructionSavers uses independent, third-party, Home Energy Rating System (HERS) raters.

All homebuilders constructing new homes or conducting a major renovation of existing single-family homes (or townhouses) within Ameren's service territory are eligible to participate in ConstructionSavers. The program provides two tiers for building options:

- Tier I homes are eligible for a \$500 rebate and must meet the previous version (version 2.5) of ENERGY STAR guidelines.
- Tier II homes are eligible for an \$800 dollar rebate and must meet the current ENERGY STAR guidelines.

The program has two paths through which to qualify a project:

- The prescriptive path allows participants to choose their savings measures from the ENERGY STAR Reference Design Specifications.
- The performance path requires calculations of savings for the proposed measures using approved modeling software that determines a HERS score for the home.

ConstructionSavers provides builder training and supports builders through the use of the ENERGY STAR brand. (Note that ENERGY STAR branding only applies to Tier II homes.)

#### **CoolSavers**

CoolSavers offers Ameren customers living in single-family homes, condos, or townhomes incentives for installing high-efficiency CACs or HPs through a participating program heating, ventilation and air conditioning (HVAC) contractor. The program also offers incentives for:

- Diagnostic testing and tuning of existing HVAC systems to manufacturer specifications;
- Installing variable-speed fan motors; and
- Installing programmable thermostats.

To participate, a residential customer must have a measure installation performed by a participating contractor listed on Ameren's website. The participating contractor submits all required paperwork for incentive processing. To become a participating contractor, an HVAC company representative need only attend a program training session, conducted by ICF.



# **LightSavers**

LightSavers primarily is an upstream markdown lighting program, designed to increase sales of energy-efficient lighting products through a variety of retail channels. Ameren works with Applied Proactive Technologies (APT), the implementer, to provide a per-unit discount for eligible CFLs and light-emitting diode (LED) bulbs and lighting occupancy sensors. In addition to reducing prices, APT leverages its relationships with participating retailers to relocate discounted lighting to prominent locations within stores, with Ameren signage and marketing materials nearby. Energy Federation Incorporated (EFI) also assists in program implementation by maintaining the tracking system and selling discounted lighting products through an online store.

For retailers without a point-of-sale system (that tracks all purchases through computer software), Ameren provides coupons that customers complete at the register to receive a discount.

In addition to the program's upstream markdown and coupon elements, LightSavers includes a social marketing distribution element, which provides an avenue to distribute free CFLs to income-eligible customers through partnerships with community organizations.

# **PerformanceSavers**

The PerformanceSavers pilot program encourages residents of single-family homes to reduce energy consumption by making improvements to: weatherization, lighting, HVAC, and water-heating appliances fueled by natural gas. The program provides some energy-efficient measures at no cost to participants and offers rebates for other measures (e.g., air sealing, ceiling insulation, and energy-efficient windows). Honeywell implements PerformanceSavers.

Targeting high-use accounts in older homes (which offer the greatest energy savings potential) and using a whole-house approach to saving energy, PerformanceSavers provides the following:

- Low-cost home-energy audits (\$25) and some free direct-install measures;
- Marketing and education about existing Ameren energy-efficiency programs; and
- Lists of local contractors capable of completing measures identified in the audit.

#### RebateSavers

The RebateSavers program began in Cycle 1 (2009–2012) as the energy-efficient product rebate component of the combined PY09 Lighting and Appliance program. To implement the program, Ameren partners with two third-party contractors:

- APT, which implements the program, and manages a network of retail partners that sell qualifying equipment.
- EFI, which processes the rebates on Ameren's behalf.

Beginning in PY12, Ameren dropped the appliance portion of the combined Lighting and Appliance program, thus focusing exclusively on lighting products. Ameren and APT reintroduced RebateSavers in



PY13 as a new standalone appliance program, designed to promote a variety of energy-efficient products in the marketplace. The program provides incentives that encourage customers to purchase technologies that can save money, improve comfort, and save energy. The program also seeks to educate customers about energy-efficient product options and energy-savings tips.

In PY13, the program provided downstream rebates for:

- ENERGY STAR-certified RACs;
- ENERGY STAR-certified HP water heaters;
- Electric storage water heaters with an Energy Factor of 0.93 or higher; and
- Programmable thermostats.

In addition to mail-in and online rebates, RebateSavers offers a free home energy kit to customers with electric hot water heaters. The kit contains: 12 CFLs, a smart power strip, pipe wrap, up to three faucet aerators, and up to two efficient showerheads. Smart power strips can also be purchased at a discounted price through Ameren's online store.



#### **COST-EFFECTIVENESS DETAILS**

The following appendix presents the critical technical data used to develop the cost-effectiveness test results, at the portfolio and program level.

Table 4 summarizing PY13 electric spending by program and for other portfolio-related activities.

Table 4. Ameren Missouri Spending Data - PY13

Ameren Missouri Energy Efficiency Expenses - PY13				
Residential EE PROGRAM COSTS	Non-Incentive Costs		Total Costs	
2013				
ApplianceSavers	\$1,058,783	\$0	\$1,058,783	
CommunitySavers	\$3,818,888	\$0	\$3,818,888	
ConstructionSavers	\$361,549	\$46,900	\$408,449	
CoolSavers	\$2,041,496	\$2,922,505	\$4,964,001	
LightSavers	\$2,752,349	\$4,324,865	\$7,077,214	
PerformanceSavers	\$118,560	\$63,309	\$181,869	
RebateSavers	\$714,539	\$678,473	\$1,393,012	
Total Residential Programs	\$10,866,164	\$8,036,052	\$18,902,216	
OTHER PORTFOLIO COSTS				
2013				
Residential Evaluation, Measurement, & Verification	\$2,029,425	\$0	\$2,029,425	
Educational Outreach	\$64,394	\$0	\$64,394	
Portfolio Administration	\$1,961,424	\$0	\$1,961,424	
Potential Study Costs	\$664,856	\$0	\$664,856	
Data Tracking Costs	\$213,824	\$0	\$213,824	
Total Other	\$4,933,924	\$0	\$4,933,924	
Total Portfolio Costs	\$15,800,088	\$8,036,052	\$23,836,140	

As noted previously, all the program-specific cost-effectiveness results include the program's share of portfolio-level or indirect costs (\$4,933,924) as determined through a consensus building process with stakeholders,. Each program's share of these costs was determined using the present value of each program's UCT lifetime benefits (i.e., the present value of avoided generation costs, as well as deferral of capacity capital and transmission and distribution capital costs). Table 5 shows these UCT benefits for each program, as well as resulting share of other portfolio costs allocated to it.



Table 5. Allocation of Portfolio/Other Costs to Programs

Program	PV of UCT Benefits	Percent of Portfolio/ Allocation	Total Other Portfolio Costs	Allocated Portfolio Costs
ApplianceSavers	\$2,708,615	2.3%		\$114,239
CommunitySavers	\$3,643,840	3.1%	\$4,933,924	\$153,683
ConstructionSavers	\$74,483	0.1%		\$3,141
CoolSavers	\$23,642,704	20.2%		\$997,158
LightSavers	\$83,573,603	71.4%		\$3,524,814
PerformanceSavers	\$126,124	0.1%		\$5,319
RebateSavers	\$3,214,342	2.7%		\$135,569
Portfolio	\$116,983,710	100%		\$4,933,924

Table 6 below is a summary of benefit and cost inputs for each cost test.

Table 6. Summary of Benefits and Costs Included in each Cost Effectiveness Test

Test	Benefits	Costs			
	Perspective of utility, government agency, or third party implementing the program				
UCT	<ul> <li>Energy-related avoided costs,</li> <li>Capacity-related costs avoided by the utility, including generation, transmission, and distribution</li> </ul>	<ul> <li>Program overhead costs</li> <li>Utility/program administrator incentive costs,</li> <li>Utility/program administrator installation costs</li> </ul>			
	Perspective of all utility customers (participants and no	n-participants) in the utility service territory			
TRC	<ul> <li>Energy-related avoided costs,</li> <li>Capacity-related avoided costs, including generation, transmission, and distribution,</li> <li>Additional resource savings</li> <li>Applicable tax credits</li> </ul>	<ul> <li>Program overhead costs,</li> <li>Program installation costs,</li> <li>Incremental measure costs (Whether paid by the customer of utility)</li> </ul>			
	Impact of efficiency measure on non-participating rate	payers overall			
RIM	<ul> <li>Energy-related avoided costs,</li> <li>Capacity-related avoided costs, including generation, transmission, and distribution</li> </ul>	<ul> <li>Program overhead costs,</li> <li>Utility/program administrator incentives,</li> <li>Utility/program administrator installation costs,</li> <li>Lost revenue due to reduced energy bills</li> </ul>			
	Benefits and costs from the perspective of the customer installing the measure				
PCT	<ul><li>Bill savings,</li><li>Incremental installation costs</li><li>Applicable tax credits or incentives</li></ul>	<ul><li>Incentive payments,</li><li>Incremental equipment costs</li></ul>			

<sup>\*</sup>Incentives are considered in the incremental measure costs

The majority of costs and savings are presented on a net basis, meaning that the net-to-gross ratio was applied to account for the impact of free ridership and spillovers. However, the participant borne costs, as applied to the Participant Cost Test (PCT), are presented on a gro6ss basis.



# **Residential Portfolio Level Cost Test Inputs**

The portfolio passes all cost-effectiveness tests, with the exception of the RIM test.

Table 7. Utility Cost Test (UCT) Inputs and Results

UCT Calculations			
	Benefits	Costs	
Avoided Electric Production	\$101,117,367		
Avoided Electric Capacity	\$9,416,419		
Avoided T&D Electric	\$6,449,924		
Incentives		\$8,036,052	
Program overhead costs		\$15,800,088	
Total	\$116,983,710	\$23,836,140	
UCT Benefit - Cost Ratio	4.91		

**Table 8. Total Resource Cost Test (TRC) Inputs and Results** 

TRC Calculations				
	Benefits	Costs		
Avoided Electric Production	\$101,117,367			
Avoided Electric Capacity	\$9,416,419			
Avoided T&D Electric	\$6,449,924			
Participant Costs (Net)		\$16,074,379		
Program overhead costs		\$15,800,088		
Total	\$116,983,710	\$31,874,467		
TRC Benefit - Cost Ratio	3.67			

Table 9. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations			
	Benefits	Costs	
Avoided Electric Production	\$101,117,367		
Avoided Electric Capacity	\$9,416,419		
Avoided T&D Electric	\$6,449,924		
Program overhead costs		\$15,800,088	
Incentives		\$8,036,052	
Lost Revenue		\$170,757,987	
Total	\$116,983,710	\$194,594,127	
RIM Benefit - Cost Ratio	0.60		



Table 10. Societal Test (SCT) Inputs and Results

SCT Calculations			
	Benefits	Costs	
Avoided Electric Production	\$119,774,760		
Avoided Electric Capacity	\$9,416,419		
Avoided T&D Electric	\$7,437,034		
Program overhead costs		\$15,800,088	
Participant Costs (Net)		\$16,074,379	
Total	\$136,628,213	\$31,874,467	
SCT Benefit - Cost Ratio	4.29		

**Table 11. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations			
	Benefits	Costs	
Participant Bill Savings (Gross)	\$149,222,747		
Incentives	\$8,036,052		
Participant Costs (Gross)		\$15,527,146	
Total	\$157,258,799	\$15,527,146	
PTC Benefit - Cost Ratio	10.13		

# **ApplianceSavers Program Level Cost Test Inputs**

The program passes all cost-effectiveness tests, with the exception of the RIM test. There are no participant costs, therefore the benefit-cost ratio for the PCT test is "N/A" however net benefits are positive.

Table 12. Utility Cost Test (UCT) Inputs and Results

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,001,346	
Avoided Electric Capacity	\$458,069	
Avoided T&D Electric	\$249,200	
Incentives		\$0
Program overhead costs		\$1,058,783
Associated portfolio costs		\$114,239
Total	\$2,708,615	\$1,173,022
UCT Benefit - Cost Ratio	2.3	31



Table 13. Total Resource Cost Test (TRC) Inputs and Results

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,001,346	
Avoided Electric Capacity	\$458,069	
Avoided T&D Electric	\$249,200	
Participant Costs (Net)		\$0.00
Program overhead costs		\$1,058,783
Associated portfolio costs		\$114,239
Total	\$2,708,615	\$1,173,022
TRC Benefit - Cost Ratio	2.31	1

Table 14. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,001,346	
Avoided Electric Capacity	\$458,069	
Avoided T&D Electric	\$249,200	
Program overhead costs		\$1,058,783
Incentives		\$0
Lost Revenue		\$3,487,946
Associated portfolio costs		\$114,239
Total	\$2,708,615	\$4,660,968
RIM Benefit - Cost Ratio	0.58	

**Table 15. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,355,148	
Avoided Electric Capacity	\$458,069	
Avoided T&D Electric	\$290,669	
Program overhead costs		\$1,058,783
Associated portfolio costs		\$114,239
Total	\$3,103,887	\$1,173,022
SCT Benefit - Cost Ratio	2.6	5



**Table 16. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$4,708,444	
Incentives	\$0	
Participant Costs (Gross)		\$0
Total	\$4,708,444	\$0.00
PTC Benefit - Cost Ratio	N//	A

# **CommunitySavers Program Level Cost Test Inputs**

The program is cost-effective from the PCT perspective where net benefits are positive; however the benefit-cost ratio for the PCT test is "N/A." as there are no participant costs.

**Table 17. Utility Cost Test (UCT) Inputs and Results** 

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,915,429	
Avoided Electric Capacity	\$450,787	
Avoided T&D Electric	\$277,625	
Incentives		\$0
Program overhead costs		\$3,818,888
Associated portfolio costs		\$153,683
Total	\$3,643,840	\$3,972,571
UCT Benefit - Cost Ratio	0.92	

**Table 18. Total Resource Cost Test (TRC) Inputs and Results** 

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,915,429	
Avoided Electric Capacity	\$450,787	
Avoided T&D Electric	\$277,625	
Participant Costs (Net)		\$0.00
Program overhead costs		\$3,818,888
Associated portfolio costs		\$153,683
Total	\$3,643,840	\$3,972,571
TRC Benefit - Cost Ratio	0.9	92



Table 19. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,915,429	
Avoided Electric Capacity	\$450,787	
Avoided T&D Electric	\$277,625	
Program overhead costs		\$3,818,888
Incentives		\$0
Lost Revenue		\$4,833,846
Associated portfolio costs		\$153,683
Total	\$3,643,840	\$8,806,416
RIM Benefit - Cost Ratio	0.41	

**Table 20. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$3,672,092	
Avoided Electric Capacity	\$450,787	
Avoided T&D Electric	\$349,442	
Program overhead costs		\$3,818,888
Associated portfolio costs		\$153,683
Total	\$4,472,321	\$3,972,571
SCT Benefit - Cost Ratio	1.1	3

**Table 21. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$5,045,768	
Incentives	\$0	
Participant Costs (Gross)		\$0
Total	\$5,045,768	\$0.00
PTC Benefit - Cost Ratio	N/A	

# **ConstructionSavers Program Level Cost Test Inputs**

Only the PCT passes the cost-effectiveness threshold of 1.0.



Table 22. Utility Cost Test (UCT) Inputs and Results

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$39,426	
Avoided Electric Capacity	\$25,337	
Avoided T&D Electric	\$9,720	
Incentives		\$46,900
Program overhead costs		\$361,549
Associated portfolio costs		\$3,141
Total	\$74,483	\$411,591
UCT Benefit - Cost Ratio	0.1	18

Table 23. Total Resource Cost Test (TRC) Inputs and Results

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$39,426	
Avoided Electric Capacity	\$25,337	
Avoided T&D Electric	\$9,720	
Participant Costs (Net)		\$46,571
Program overhead costs		\$361,549
Associated portfolio costs		\$3,141
Total	\$74,483	\$411,262
TRC Benefit - Cost Ratio	0.18	

Table 24. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$39,426	
Avoided Electric Capacity	\$25,337	
Avoided T&D Electric	\$9,720	
Program overhead costs		\$361,549
Incentives		\$46,900
Lost Revenue		\$62,054
Associated portfolio costs		\$3,141
Total	\$74,483	\$473,645
RIM Benefit - Cost Ratio	0.:	16



**Table 25. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$52,179	
Avoided Electric Capacity	\$25,337	
Avoided T&D Electric	\$13,269	
Program overhead costs		\$361,549
Participant Costs (Net)		\$46,571
Associated portfolio costs		\$3,141
Total	\$90,785	\$411,262
SCT Benefit - Cost Ratio	0.2	22

**Table 26. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$219,253	
Participant Bill Savings (Gas) (gross)	\$0	
Incentives	\$46,900	
Participant Costs (Gross)		\$164,548
Total	\$266,153	\$164,548
PTC Benefit - Cost Ratio 1.62		52

# **CoolSavers Program Level Cost Test Inputs**

The program passes all cost-effectiveness tests, with the exception of the RIM test.

**Table 27. Utility Cost Test (UCT) Inputs and Results** 

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$16,619,536	
Avoided Electric Capacity	\$4,182,075	
Avoided T&D Electric	\$2,841,093	
Incentives		\$2,922,505
Program overhead costs		\$2,041,496
Associated portfolio costs		\$997,158
Total	\$23,642,704	\$5,961,160
UCT Benefit - Cost Ratio	3.97	



**Table 28. Total Resource Cost Test (TRC) Inputs and Results** 

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$16,619,536	
Avoided Electric Capacity	\$4,182,075	
Avoided T&D Electric	\$2,841,093	
Participant Costs (Net)		\$9,114,096
Program overhead costs		\$2,041,496
Associated portfolio costs		\$997,158
Total	\$23,642,704	\$12,152,751
TRC Benefit - Cost Ratio	1.9	95

Table 29. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$16,619,536	
Avoided Electric Capacity	\$4,182,075	
Avoided T&D Electric	\$2,841,093	
Program overhead costs		\$2,041,496
Incentives		\$2,922,505
Lost Revenue		\$24,206,537
Associated portfolio costs		\$997,158
Total	\$23,642,704	\$30,167,697
RIM Benefit - Cost Ratio	0.78	

**Table 30. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$21,531,974	
Avoided Electric Capacity	\$4,182,075	
Avoided T&D Electric	\$3,318,202	
Program overhead costs		\$2,041,496
Participant Costs (Net)		\$9,114,097
Associated portfolio costs		\$997,158
Total	\$29,032,251	\$12,152,751
SCT Benefit - Cost Ratio	2.39	



**Table 31. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$24,950,775	
Participant Bill Savings (Gas) (gross)	\$0	
Incentives	\$2,922,505	
Participant Costs (Gross)		\$9,438,415
Total	\$27,873,280	\$9,438,415
PTC Benefit - Cost Ratio	2.95	

# **LightSavers Program Level Cost Test Inputs**

The program passes all cost-effectiveness tests, with the exception of the RIM test.

Table 32. Utility Cost Test (UCT) Inputs and Results

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$76,704,449	
Avoided Electric Capacity	\$3,980,459	
Avoided T&D Electric	\$2,888,695	
Incentives		\$4,324,865
Program overhead costs		\$2,752,349
Associated portfolio costs		\$3,524,814
Total	\$83,573,603	\$10,602,028
UCT Benefit - Cost Ratio	7.88	

**Table 33. Total Resource Cost Test (TRC) Inputs and Results** 

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$76,704,449	
Avoided Electric Capacity	\$3,980,459	
Avoided T&D Electric	\$2,888,695	
Implementation costs		\$916,291
Participant Costs (Net)		\$5,344,432
Program overhead costs		\$1,836,058
Associated portfolio costs		\$3,524,814
Total	\$83,573,603	\$11,621,594
TRC Benefit - Cost Ratio	7.1	19



Table 34. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$76,704,449	
Avoided Electric Capacity	\$3,980,459	
Avoided T&D Electric	\$2,888,695	
Program overhead costs		\$2,752,349
Incentives		\$4,324,865
Lost Revenue		\$133,277,267
Associated portfolio costs		\$3,524,814
Total	\$83,573,603	\$143,879,295
RIM Benefit - Cost Ratio	0.58	

**Table 35. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$88,789,712	
Avoided Electric Capacity	\$3,980,459	
Avoided T&D Electric	\$3,248,003	
Program overhead costs		\$2,752,349
Participant Costs (Net)		\$5,344,432
Associated portfolio costs		\$3,524,814
Total	\$96,018,173	\$11,621,594
SCT Benefit - Cost Ratio	8.26	

**Table 36. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$108,969,217	
Incentives	\$4,324,865	
Participant Costs (Gross)		\$4,220,248
Total	\$113,294,081.86	\$4,220,248
PTC Benefit - Cost Ratio	26.	85

# **PerformanceSavers Program Level Cost Test Inputs**

Only the PCT passes the cost-effectiveness threshold of 1.0.



**Table 37. Utility Cost Test (UCT) Inputs and Results** 

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$105,000	
Avoided Electric Capacity	\$14,605	
Avoided T&D Electric	\$6,520	
Incentives		\$63,309
Implementation / Participation Costs		\$37,238
Program overhead costs		\$81,322
Associated portfolio costs		\$5,319
Total	\$126,124	\$187,188
UCT Benefit - Cost Ratio	0.6	7

**Table 38. Total Resource Cost Test (TRC) Inputs and Results** 

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$105,000	
Avoided Electric Capacity	\$14,605	
Avoided T&D Electric	\$6,520	
Participant Costs (Net)		\$63,309
Implementation / Participation Costs		\$37,238
Program overhead costs		\$81,322
Associated portfolio costs		\$5,319
Total	\$126,124	\$187,188
UCT Benefit - Cost Ratio	0.67	



Table 39. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$105,000	
Avoided Electric Capacity	\$14,605	
Avoided T&D Electric	\$6,520	
Program overhead costs		\$81,322
Implementation / Participation Costs		\$37,238
Incentives		\$63,309
Lost Revenue (Electric)		\$182,146
Associated portfolio costs		\$5,319
Total	\$126,124	\$369,334
RIM Benefit - Cost Ratio	0.3	4

**Table 40. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$128,580	
Avoided Electric Capacity	\$14,605	
Avoided T&D Electric	\$8,530	
Program overhead costs		\$81,322
Implementation / Participation Costs		\$37,238
Participant Costs (Net)		\$63,309
Associated portfolio costs		\$5,319
Total	\$151,715	\$187,188
SCT Benefit - Cost Ratio	0.8	1

**Table 41. Participant Cost Test (PCT) Inputs and Results** 

PTC Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$201,712	
Incentives	\$63,309	
Participant Costs (Gross)		\$70,109
Total	\$265,020	\$70,109
PTC Benefit - Cost Ratio	3.	78



# **RebateSavers Program Level Cost Test Inputs**

The program passes all cost-effectiveness tests, with the exception of the RIM test.

Table 42. Utility Cost Test (UCT) Inputs and Results

UCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,732,182	
Avoided Electric Capacity	\$305,088	
Avoided T&D Electric	\$177,071	
Incentives		\$678,473
Program overhead costs		\$714,539
Associated portfolio costs		\$135,569
Total	\$3,214,342	\$1,528,581
UCT Benefit - Cost Ratio	2.10	

Table 43. Total Resource Cost Test (TRC) Inputs and Results

TRC Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,732,182	
Avoided Electric Capacity	\$305,088	
Avoided T&D Electric	\$177,071	
Participant Costs (Net)		\$1,505,971
Program overhead costs		\$714,539
Associated portfolio costs		\$135,569
Total	\$3,214,342	\$2,356,078
TRC Benefit - Cost Ratio	1.36	



Table 44. Ratepayer Impact Measure Test (RIM) Inputs and Results

RIM Calculations		
	Benefits	Costs
Avoided Electric Production	\$2,732,182	
Avoided Electric Capacity	\$305,088	
Avoided T&D Electric	\$177,071	
Program overhead costs		\$714,539
Incentives		\$678,473
Lost Revenue		\$4,708,191
Associated portfolio costs		\$135,569
Total	\$3,214,342	\$6,236,772
RIM Benefit - Cost Ratio	0.	52

**Table 45. Societal Test (SCT) Inputs and Results** 

SCT Calculations		
	Benefits	Costs
Avoided Electric Production	\$3,245,074	
Avoided Electric Capacity	\$305,088	
Avoided T&D Electric	\$208,918	
Program overhead costs		\$714,539
Participant Cost (Net)		\$1,505,971
Associated portfolio costs		\$135,569
Total	\$3,759,081	\$2,356,078
SCT Benefit - Cost Ratio	1.6	50

**Table 46. Participant Cost Test (PCT) Inputs and Results** 

PCT Calculations		
	Benefits	Costs
Participant Bill Savings (Electric) (gross)	\$5,127,579	
Participant Bill Savings (Gas) (gross)	\$0	
Incentives	\$678,473	
Participant Costs (Gross)		\$1,633,827
Total	\$5,806,052	\$1,633,827
PTC Benefit - Cost Ratio	3.55	



# **CSR PROCESS EVALUATION SUMMARIES**

According to the Missouri Code of State Regulations (CSR), demand-side programs operating as part of a utility's preferred resource plan are subject to ongoing process evaluations that address, at a minimum, the five questions listed in Table 47 through Table 53. This section offers the Cadmus team's summary responses for the specified CSR requirements for each of the seven PY13 residential programs.

**Table 47: ApplianceSavers: Summary CSR Responses** 

CSR Requirement Description	Summary Response
1. What are the primary market imperfections common to the target market segment?	The primary market imperfection common to the target market is an inadequate understanding of the operating costs of old or secondary refrigerators, and, in many cases, the inability to physically discard the appliance without assistance.
2. Is the target market segment appropriately defined, or should it be further subdivided or merged with other market segments?	Yes, the target market segment is appropriately defined as it serves all single-family residential customers regardless of the appliance's usage type (primary or secondary).
3. Does the mix of end-use measures included in the program appropriately reflect the diversity of end-use energy service needs and existing end-use technologies within the target market segment?	Yes, the current mix of end-use measures included in the program is appropriate. In PY13, the program began collecting RACs and dehumidifiers with eligible refrigerators and freezers, providing additional benefits for customers and savings for Ameren. However, providing energy-efficiency kits (including CFLs and other easy-to-install measures) could further improve customers' awareness and participation in other programs.
4. Are the communication channels and delivery mechanisms appropriate for the target market segment?	The implementer ARCA handles the scheduling and pickup for appliances recycled through the program. Participants expressed very high satisfaction with the program, suggesting the communication channels and delivery mechanisms are appropriate.
5. What can be done to more effectively overcome the identified market imperfections and to increase the rate of customer acceptance and implementation of each end-use measure included in the program?	Customer acceptance and awareness of appliance operating costs can be increased through additional online advertising (such as Google AdWords or Pandora targeted ads) and through earned media (e.g., partnerships with local nonprofit organizations).



**Table 48: CommunitySavers: Summary CSR Responses** 

CSR Requirement Description	Summary Response
<ol> <li>What are the primary market imperfections common to the target market segment?</li> <li>Is the target market segment appropriately defined, or should it be further subdivided or merged with other market segments?</li> </ol>	The primary market imperfections include: split incentives between property managers and tenants; and the work required by property manager/maintenance staff to facilitate installations.  The low-income multifamily market could be merged with a low-income single-family market if concerns about serving non-low-income households can be resolved.
<ul> <li>3. Does the mix of end-use measures included in the program appropriately reflect the diversity of end-use energy service needs and existing end-use technologies within the target market segment?</li> <li>4. Are the communication channels and delivery mechanisms appropriate for the target market segment?</li> </ul>	The mix of measures provides cost-effective electric savings in multifamily buildings housing low-income residents. Current measures address: lighting, water heating, appliances, electronics, heating, and cooling. Additional measures could be supplied for households with natural gas heating or water heating if natural gas utilities co-sponsored the program. Program stakeholders have also suggested including air-sealing measures. The communication channels for the target market include direct contact with property managers by Honeywell staff. Communication with tenants is handled by: property managers, through workshops with Honeywell staff; and directly with installation contractors in apartments. The delivery mechanism is direct installation, performed by program subcontractors. The communication and delivery mechanisms are necessarily direct and hands-on, as both tenants and property managers are considered a hard-to-reach population and have split incentives.
5. What can be done to more effectively overcome the identified market imperfections and to increase the rate of customer acceptance and implementation of each end-use measure included in the program?	The CommunitySavers design and implementation has experiences great success for several years, achieving high levels of participation and tenant acceptance of new measures, such as CFLs and advanced power strips. While many federally-subsidized properties have been treated, LIHTC properties still can be served through the program. Contacts can help these property managers understand their eligibility for the program.



**Table 49: ConstructionSavers: Summary CSR Responses** 

CSR Requirement Description	Summary Response
1. What are the primary market	The primary market imperfection common to the target market is
imperfections common to the target market	inadequate information and/or knowledge regarding the benefits
segment?	of high-efficiency, new construction homes. Additionally, a lack of
	marketing infrastructure exists to expose the target market
	segment to these benefits.
2. Is the target market segment	The current target segment market could benefit from additional
appropriately defined, or should it be	stratification. However, it may be difficult to successfully define
further subdivided or merged with other	and segment additional strata to builder types, such as high-
market segments?	efficiency/green builders.
3. Does the mix of end-use measures	No. The program should include additional end-use technologies,
included in the program appropriately	including appliances.
reflect the diversity of end-use energy	
service needs and existing end-use	
technologies within the target market	
segment?	
4. Are the communication channels and	Yes, current communication channels are appropriate.
delivery mechanisms appropriate for the	
target market segment?	
5. What can be done to more effectively	Additional networking with the target market segment to spread
overcome the identified market	program awareness is needed.
imperfections and to increase the rate of	
customer acceptance and implementation	
of each end-use measure included in the	
program?	



**Table 50. CoolSavers: Summary CSR Responses** 

CSR Requirement	
Description	Summary Response
1. What are the primary market imperfections common to the target market segment?	The primary market imperfection common to the target market is inadequate information and/or knowledge regarding the energy-saving benefits of proper HVAC maintenance and high-efficiency HVAC systems for cooling and electric heating. Additionally, the investment/cost of installing a new HVAC unit deters customers from ultimately making the decision to purchase until absolutely necessary. Further, when customers replace a system, the greater upfront cost of high-efficiency systems can cause them to purchase a lower-efficiency unit, even if the lifetime operating costs of the system are greater.
2. Is the target market segment appropriately defined, or should it be further subdivided or merged with other market segments?  3. Does the mix of end-use measures included in the program appropriately reflect	Yes, the target market segment is appropriately defined and comprehensively serves the single-family residential market. Specifically, the CoolSavers program is designed to help customers maintain the efficiency of operable systems (through tune-ups), and offers tiered incentives for customers replacing a failed and functional system (early retirements).  The program targets the primary end-use technologies within the targeted market segment. However, the program precludes incentives for installation of HP HVAC systems, which could decrease participation and limit energy-savings
the diversity of end-use energy service needs and existing end-use technologies within the target market segment?  4. Are the communication	potential.  Vos. current communication channels are appropriate as the program uses both
channels and delivery mechanisms appropriate for the target market segment?	Yes, current communication channels are appropriate as the program uses both mass media marketing to generate demand and interest in the program along with targeted marketing through trained local HVAC contractors.
5. What can be done to more effectively overcome the identified market imperfections and to increase the rate of customer acceptance and implementation of each enduse measure included in the program?	The current marketing materials allocate a significant proportion of resources specific to the targeted market. However, the most common suggestion for improvements from program participants surveyed addressed the need to increase program awareness and benefits, which indicates these efforts should continue.



Table 51. LightSavers: Summary CSR Responses

CSR Requirement Description	Summary Response
1. What are the primary market imperfections	Customers lack information about energy-efficient lighting
common to the target market segment?	options (e.g., differences in hours-of-use, energy use, lighting
	quality), and prices for some energy-efficient bulbs remain much
	higher than the incandescent baseline.
2. Is the target market segment appropriately	The LightSavers market is broadly defined, though the program
defined, or should it be further subdivided or	moves in the direction of targeting bulbs to new audiences (such
merged with other market segments?	as discount retail shoppers). New market research indicates
	younger customers could offer a more interested audience.
3. Does the mix of end-use measures included	Yes. The program offers a diversity of products, representing the
in the program appropriately reflect the	majority of common consumer lighting needs, including a range
diversity of end-use energy service needs and	of wattages, specialty bulbs (such as dimmables, globes, and
existing end-use technologies within the	reflectors), and LED bulbs. This year, the program added
target market segment?	occupancy sensors.
4. Are the communication channels and	Retailers report Ameren's signage is effective. New market
delivery mechanisms appropriate for the	research indicates greater online activity could effectively target
target market segment?	younger customers.
5. What can be done to more effectively	Ameren continues to reach out to more retailers and audiences
overcome the identified market imperfections	and to expand the list of eligible measures, but program
and to increase the rate of customer	awareness remains low. Ameren has commissioned market
acceptance and implementation of each end-	research to identify market segments and should use this
use measure included in the program?	information to experiment with new messaging and market
	channels.



**Table 52. PerformanceSavers: Summary CSR Responses** 

CSR Requirement Description	Summary Response
1. What are the primary market	The primary market imperfection common to the target market is
imperfections common to the target market	inadequate information and/or knowledge regarding the benefits
segment?	of increasing energy efficiency within existing homes.
2. Is the target market segment	Yes, the current market segment is appropriately designed. The
appropriately defined, or should it be	program may realize higher audit rates through segmentation
further subdivided or merged with other	and targeted marketing of the current target market.
market segments?	
3. Does the mix of end-use measures	Yes, the mix of end-use measures offered through the program is
included in the program appropriately	appropriate. However, the program sets specific restrictions (e.g.,
reflect the diversity of end-use energy	electric water heater customers not eligible for hot water
service needs and existing end-use	measures) that should be reviewed for appropriateness.
technologies within the target market	
segment?	
4. Are the communication channels and	Yes, current communication and delivery channels are
delivery mechanisms appropriate for the	appropriate.
target market segment?	
5. What can be done to more effectively	Additional customer education and awareness are needed
overcome the identified market	regarding the benefits—both financial and non-financial—of
imperfections and to increase the rate of	increasing the efficiency of their homes.
customer acceptance and implementation	
of each end-use measure included in the	
program?	



Table 53. RebateSavers: Summary CSR Responses

CSR Requirement Description	Summary Response
1. What are the primary market imperfections common to the target market segment?	The primary market imperfections common to the target market are lack of energy-efficiency awareness and the higher
2. Is the target market segment appropriately defined, or should it be further subdivided or merged with other market segments?  3. Does the mix of end-use measures included in the program appropriately reflect the diversity of end-use energy service needs and existing end-use technologies within the target market segment?	upfront costs of energy-efficient products  The target market of all residential customers is appropriate for the mail-in rebate programs. Efficiency Kits are limited to those with electric water heating; this is appropriate for this program.  Between the mail-in rebates and free kit measures, the program rebates provide at no cost a total of nine energy-efficient home technologies. This is a highly diverse program.  Depending on the potential for energy savings, the program may be expanded to cover air purifiers, water coolers, and pool
4. Are the communication channels and delivery mechanisms appropriate for the target market segment?	pumps.  The delivery channels are appropriate but can be improved to overcome market barriers. For example, survey results show that many customers already know the type of product they want to purchase before entering a retail store. The online survey showed that listing rebates on the website allowed the program to reach more customers than otherwise would have contacted solely through store advertising.
5. What can be done to more effectively overcome the identified market imperfections and to increase the rate of customer acceptance and implementation of each enduse measure included in the program?	Provide more marketing to alert customers about available rebates before they go to stores; provide more education on certain measures, such as smart strips.