Exhibit No.: Issues: Witness: Type of Exhibit: Sponsoring Party: Case No.: Date Testimony Prepared:

Cost of Service & Rate Design Maurice Brubaker Direct Testimony Missouri Industrial Energy Consumers ER-2022-0337 January 24, 2023

BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

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In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Adjust its Revenues for Electric Service

Case No. ER-2022-0337

Direct Testimony and Schedules of

Maurice Brubaker

on Cost of Service, Revenue Allocation and Rate Design

On behalf of

Missouri Industrial Energy Consumers

January 24, 2023



Project 11359

In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Adjust its Revenues for Electric Service

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Case No. ER-2022-0337

STATE OF MISSOURI)

COUNTY OF ST. LOUIS

Affidavit of Maurice Brubaker

Maurice Brubaker, being first duly sworn, on his oath states:

SS

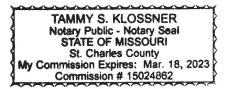
My name is Maurice Brubaker. I am a consultant with Brubaker & Associates, Inc.. 1. having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by the Missouri Industrial Energy Consumers in this proceeding on their behalf.

2. Attached hereto and made a part hereof for all purposes are my direct testimony and schedules which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. ER-2022-0337.

I hereby swear and affirm that the testimony and schedules are true and correct 3. and that they show the matters and things that they purport to show.

Marin Brushster Maurice Brubaker

Subscribed and sworn to before me this 24th day of January, 2023.



Kloosnes Notary Public

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In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Adjust its Revenues for Electric Service

Case No. ER-2022-0337

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In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Adjust its Revenues for Electric Service

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- Schedule MEB-COS-1: Analysis of Ameren's (Missouri) Monthly Peak Demands as a Percent of the Annual System Peak Graphical Presentation
- Schedule MEB-COS-2: Analysis of Ameren's (Missouri) Monthly Peak Demands as a Percent of the Annual System Peak Table of Values
- Schedule MEB-COS-3: Development of Average and Excess Demand Allocator Based on 4 Non-Coincident Peaks For the Test Year Ended March 2022
- Schedule MEB-COS-3A: Production Allocation Factors

Attachment

- Schedule MEB-COS-4: Electric Cost of Service Allocation Study at Present Rates, Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation
- Schedule MEB-COS-4: Print-out of MIEC's Class Cost of Service Study
- Schedule MEB-COS-5: Class Cost of Service Study Results and Revenue Adjustments to Move Each Class to Cost of Service Using MIEC's Modified ECOS at Present Rates
- Schedule MEB-COS-6: Cost of Service Adjustments for 50% Movement Toward Cost of Service Using Modified ECOS at Present Rates

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In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Adjust its Revenues for Electric Service

Case No. ER-2022-0337

Direct Testimony of Maurice Brubaker

1 Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

- 2 A Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,
- 3 Chesterfield, MO 63017.

4 Q WHAT IS YOUR OCCUPATION?

- 5 A I am a consultant in the field of public utility regulation and President of Brubaker &
- 6 Associates, Inc., energy, economic and regulatory consultants.

7 Q PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.

8 A This information is included in Appendix A to this testimony.

9 Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?

- 10 A This testimony is presented on behalf of the Missouri Industrial Energy Consumers
- 11 ("MIEC"), a non-profit corporation that represents the interests of large consumers in
- 12 Missouri rate matters.

1

INTRODUCTION AND SUMMARY

2 Q WHAT IS THE PURPOSE OF YOUR TESTIMONY?

A The purpose of my testimony is to present the results of an electric system class cost
 of service study for Ameren Missouri, to explain how the study should be used, and to
 recommend an appropriate allocation of any change in revenues.

6 Q HOW IS YOUR TESTIMONY ORGANIZED?

- 7 A First, I present an overview of cost of service principles and concepts. This includes a
 8 description of how electricity is produced and distributed as well as a description of the
 9 various functions that are involved; namely, generation, transmission and distribution.
 10 This is followed by a discussion of the typical classification of these functionalized costs
 11 into demand-related costs, energy-related costs and customer-related costs.
- 12 With this as a background, I then explain the various factors which should be 13 considered in determining how to allocate these functionalized and classified costs 14 among customer classes.
- Next, I present the results of the detailed cost of service analysis for Ameren
 Missouri. This cost study indicates how individual customer class revenues compare
 to the costs incurred in providing service to them.
- The cost of service analysis and interpretation are then followed by
 recommendations with respect to the allocation of revenues.

20 0

Q PLEASE SUMMARIZE YOUR TESTIMONY AND RECOMMENDATIONS.

- 21 A My testimony and recommendations may be summarized as follows:
- Class cost of service is the starting point and most important guideline for establishing the level of rates that should be charged to customers.

- 1 2. Ameren Missouri exhibits significant summer peak demands as compared to demands in other months.
- 3 3. There are two generally accepted methods for allocating generation and 4 transmission fixed costs that would apply to Ameren Missouri. These are the 5 coincident peak methodology and the average and excess ("A&E") methodology.
- Ameren Missouri utilizes, for its generation allocation, the A&E method using four class non-coincident peaks. While I believe use of the two predominant summer peaks is more conceptually correct, in this case the difference between the two allocation factors for every major class is insignificant. To minimize differences, I have elected to use Ameren Missouri's generation allocation factor.
- 115.The A&E methodology appropriately considers both class maximum demands and
class load factor, as well as diversity between class peaks and the system peak.
- 6. In order to better reflect cost-causation, I have modified Ameren Missouri's treatment of the non-labor component of production non-fuel operation and maintenance ("O&M") expenses. Ameren Missouri allocates a larger proportion of non-fuel production O&M expense on energy than I believe is appropriate. Since these expenses are more a function of the existence of the generation facilities and the passage of time, I have instead classified and allocated them as a demand-related cost.
- I also have calculated income taxes at current rates based on the taxable income of each class in order to recognize Ameren Missouri's actual total income tax liability at current rates, and the responsibility of each class for that liability. This modification reduces the costs charged to the Residential class and increases the rate of return earned from the Residential class.
- 8. The results of my class cost of service study are summarized on Schedule
 MEB-COS-4. As shown on line 25 of Schedule MEB-COS-4, the Residential class
 is producing a return below the system average. All other major classes, except
 for the Small General Service class which is currently paying cost-based rates, are
 producing returns in excess of the system average.
- 30 9. Schedule MEB-COS-5 shows the adjustments that would need to take place (before factoring in any potential overall Ameren Missouri rate change) to move 31 32 each customer class to cost of service. This schedule shows that Ameren 33 Missouri's rates are significantly out of line with cost of service. In particular, the 34 Large Primary Service ("LPS") class is so over-priced that it would require a 14.2% 35 decrease just to bring it to cost of service under current rates. It is very unusual to 36 find this kind of a departure from cost of service for LPS customers who are the 37 least expensive to serve. There is no justification for not taking steps, now in this case, to begin to correct this significant disparity which unnecessarily burdens the 38 39 LPS customer class. This disparity is almost twice as large as the disparity for the 40 Large General Service/Primary customer class.
- 41 On the other hand, the Residential class would require a revenue neutral 42 increase of 6.5%. The Small General Service class would require an increase of

- 1 1.6%. All other major classes would need to receive a rate decrease in order to move toward cost of service.
- 3 10. Schedule MEB-COS-6 shows class revenue adjustments required to move 50%
 4 toward cost of service. I recommend that the adjustment for all major classes be
 5 at least 50% of the amount needed to move to cost of service (the customer-owned
 6 lighting class may require some moderation for impact reasons.) Any overall
 7 change in revenue should be applied as an equal percent to the base rate
 8 revenues of all classes after making the interclass adjustments.
- 9
 11. For purposes of implementing the final rates in this case, all of the charges in the LPS Rate, except for the Low-Income Pilot Program Charge, should receive the same percentage change.

12 COST OF SERVICE PROCEDURES

13 **Overview**

14 Q PLEASE DESCRIBE THE COST ALLOCATION PROCESS.

15 А The objective of *cost allocation* is to determine what proportion of the utility's total 16 revenue requirement should be recovered from each customer class. As an aid to this 17 determination, cost of service studies are usually performed to determine the portions 18 of the total costs that are incurred to serve each customer class. The cost of service 19 study identifies the cost responsibility of the class and provides the foundation for 20 revenue allocation and rate design. For many regulators, cost-based rates are an 21 expressed goal. To better interpret cost allocation and cost of service studies, it is 22 important to understand the production and delivery of electricity.

23 **Electricity Fundamentals**

24 Q IS ELECTRICITY SERVICE LIKE ANY OTHER GOODS OR SERVICES?

- 25 A No. Electricity is different from most other goods or services purchased by consumers.
- 26 For example:

- With limited exceptions, it cannot be economically stored; must be delivered as produced;
 - It must be delivered to the customer's home or place of business;

3

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- The delivery occurs instantaneously when and in the amount needed by the customer; and
- Both the total quantity of electricity used over time by a customer (i.e., energy measured in kilowatthours ("kWh")) and the rate of use (i.e., demand, a.k.a. "power" measured in kilowatts ("kW")) are important, and both vary significantly from class to class.
- 10 These unique characteristics differentiate electric utilities from other service-related 11 industries.

12 The service provided by electric utilities is multi-dimensional. First, unlike most 13 vital services, electricity must be delivered to the place of consumption – homes, 14 schools, businesses, factories – because this is where the lights, appliances, 15 machines, air conditioning, etc. are located. Thus, every utility must provide a path 16 through which electricity can be delivered. The utility must incur the cost of this 17 pathway regardless of the customer's **demand** or **energy** requirements.

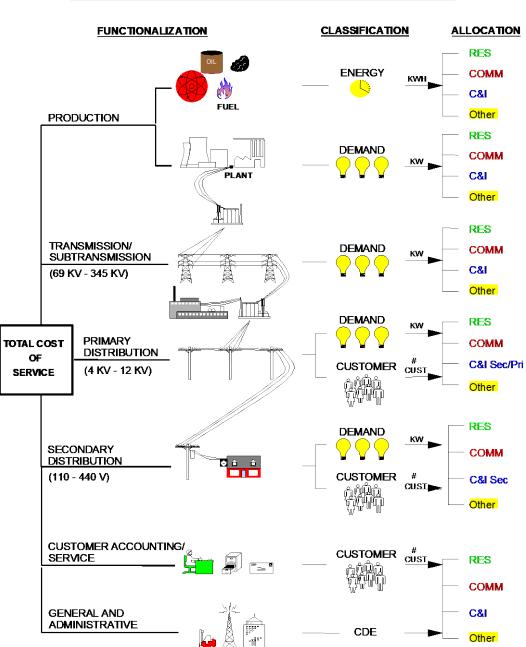
18 Second, even at the same location, electricity may be used in a variety of 19 applications. Homeowners, for example, use electricity for lighting, air conditioning, 20 perhaps heating, and to operate various appliances. At any instant, several appliances 21 may be operating (e.g., lights, refrigerator, TV, air conditioning, etc.). Which appliances 22 are used and when reflects the second dimension of utility service - the rate of 23 electricity use or **demand**. The demand imposed by customers is an especially 24 important characteristic because the maximum demands determine how much capacity 25 the utility is obligated to provide.

26 Generating units, transmission lines and substations and distribution lines and 27 substations are rated according to their maximum capacity, which is the maximum kW 28 of electrical demand that can safely be imposed on them. (They are not rated according to average annual demand; that is, the amount of energy consumed during the year
divided by 8,760 hours.) On a hot summer afternoon when customers demand 9,000
megawatts ("MW") of electricity, the utility must have at least 9,000 MW of generation,
plus additional capacity to provide adequate reserves, so that when a consumer flips
the switch, the lights turn on, the machines operate and air conditioning systems cool
our homes, schools, offices, and factories.

Satisfying customers' demand for electricity over time – providing energy – is
the third dimension of utility service. It is also the dimension with which many people
are most familiar, because people often think of electricity simply in terms of kWh. To
see one reason why this isn't accurate, consider a more familiar commodity – tomatoes,
for example.

12 The tomatoes we buy at the supermarket, say for about \$2.00 a pound, might originally come from Florida, where they are grown, for about 30¢ a pound. In addition 13 14 to the cost of buying them at the point of production, there is the cost of bringing them 15 to the state of Missouri and distributing them in bulk to local wholesalers. The cost of 16 transportation, insurance, handling and warehousing must be added to the original 30ϕ 17 a pound. Then they are distributed to neighborhood stores, which adds more handling 18 costs as well as the store's own costs of light, heat, personnel and rent. Shoppers can 19 then purchase as many or few tomatoes as they desire at their convenience. In 20 addition, there are losses from spoilage and damage in handling. These "line losses" 21 represent an additional cost which must be recovered in the final price. What we are 22 really paying for at the store is not only the vegetable itself, but the service of having it 23 available in convenient amounts and locations. If we took the time and trouble (and 24 expense) to go down to the wholesale produce distributor, the price would be less. If 25 we could arrange to buy them in bulk in Florida, they would be even cheaper.

1 As illustrated in Figure 1, electric utilities are similar, except that in most cases 2 (including Missouri), a single company handles everything from production on down 3 through wholesale (bulk and area transmission) and retail (distribution to homes and 4 stores). The crucial difference is that, unlike producers and distributors of tomatoes, 5 electric utilities have an obligation to provide continuous reliable service. The obligation 6 is assumed in return for the exclusive right to serve all customers located within its 7 territorial franchise. In addition to satisfying the energy (or kWh) requirements of its 8 customers, the obligation to serve means that the utility must also provide the 9 necessary facilities to attach customers to the grid (so that service can be used at the 10 point where it is to be consumed) and these facilities must be responsive to changes 11 in the kW demands whenever they occur.



1

A CLOSER LOOK AT THE COST OF SERVICE STUDY

2 Q PLEASE EXPLAIN HOW A COST OF SERVICE STUDY IS PREPARED.

3 А To the extent possible, the unique characteristics that differentiate electric utilities from 4 other service-related industries should be recognized in determining the cost of 5 providing service to each of the various customer classes. The basic procedure for 6 conducting a class cost of service study is simple. In an allocated cost of service study, 7 we identify the different types of costs (functionalization), determine their primary 8 causative factors (classification) and then apportion each item of cost among the 9 various rate classes (allocation). Adding up the individual pieces gives the total cost 10 for each customer class.

11 **Functionalization**

12 Q PLEASE EXPLAIN FUNCTIONALIZATION.

A Identifying the different levels of operation is a process referred to as
 functionalization. The utility's investment and expenses are separated by function
 (production, transmission, distribution, etc.). To a large extent, this is done in
 accordance with the Uniform System of Accounts.

17 Referring to Figure 1, at the top level there is production. The next level is the 18 extra high voltage transmission and subtransmission system (69,000 volts to 345,000 19 volts). Then the voltage is stepped down to primary voltage levels of distribution -20 4,160 to 12,000 volts. Finally, the voltage is stepped down by pole and pad-mounted 21 transformers at the "secondary" level to 110-440 volts used to serve homes, 22 barbershops, light manufacturing and the like. Additional investment and expenses are 23 required to serve customers at secondary voltages, compared to the cost of serving 24 customers at higher voltage.

1 Each additional transformation requires additional investment, additional expenses and results in some additional electrical losses. To say that "a kilowatthour 2 3 is a kilowatthour" is like saying that "a tomato is a tomato." It's true in one sense, but 4 when you buy a kWh at home, you're not only buying the energy itself but also the 5 service of having it delivered right to your door in convenient form. Those who buy at 6 the bulk or wholesale level - like Large Transmission and Large Primary Service 7 customers – pay less because some of the costs to the utility are avoided. (Actually, 8 the reason the utility does not bear these costs is that they are borne by the customer 9 who must invest in the transformers and other equipment, or pay separately for some 10 services.)

11 **Classification**

12 Q WHAT IS CLASSIFICATION?

A Once the costs have been functionalized, the next step is to identify the primary
 causative factor (or factors). This step is referred to as classification. Costs are
 classified as demand-related, energy-related or customer-related.

Looking at the production function, the amount of production plant capacity required is primarily determined by the <u>peak</u> rate of usage during the year (i.e., the demand). If the utility anticipates a peak demand of 9,000 MW it must install and/or contract for enough generating capacity to meet that anticipated demand (plus some reserve to compensate for variations in load and capacity that is temporarily unavailable).

There will be many hours during the day or during the year when not all of this generating capacity will be needed. Nevertheless, it must be in place to meet the <u>peak</u> demands on the system. Thus, production plant investment is usually classified as demand-related. Regardless of how production plant investment is classified, the
 associated capital costs (which include return on investment, depreciation, fixed
 O&M expenses, taxes and insurance) are fixed; that is, <u>they do not vary with the</u>
 <u>amount of kWhs generated and sold</u>. These fixed costs are determined by the
 amount of capacity (i.e., kW) that the utility must install to satisfy its obligation-to-serve
 requirement.

7 On the other hand, it is easy to see that the amount of fuel burned – and 8 therefore the amount of fuel expense – is closely related to the amount of energy 9 (number of kWhs) that customers use. Therefore, fuel expense is an energy-related 10 cost.

11 Most other O&M expenses are fixed and therefore are classified as 12 demand-related. Variable O&M expenses are classified as energy-related. 13 Demand-related and energy-related types of operating costs are not impacted by the 14 number of customers served.

15 Customer-related costs are the third major category. Obvious examples of 16 customer-related costs include the investment in meters and service drops (the line 17 from the pole to the customer's facility or house). Along with meter reading, posting 18 accounts and rendering bills, these "customer costs" may be several dollars per 19 customer, per month. Less obvious examples of customer-related costs may include 20 the investment in other distribution accounts.

A certain portion of the cost of the distribution system – poles, wires and transformers – is required simply to construct a system's electrical pathways that comply with local or national safety and reliability codes, and to attach customers to that system, regardless of their demand or energy requirements. This minimum or "skeleton" distribution system may also be considered a customer-related cost since it depends primarily on the number of customers, rather than demand or energy usage.

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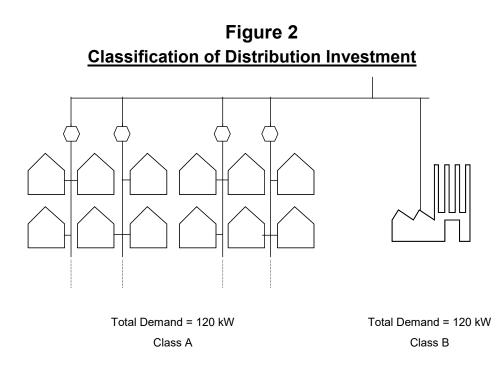
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3 Figure 2, as an example, shows the distribution network for a utility with two 4 customer classes, A and B. The physical distribution network necessary to attach 5 Class A is designed to serve 12 customers, each with a 10 kW load, having a total 6 demand of 120 kW. This is the same total demand as is imposed by Class B, which 7 consists of a single customer. Clearly, a much more extensive distribution system is 8 required to attach the multitude of small customers (Class A), than to attach the single 9 larger customer (Class B), despite the fact that the total demand of each customer class 10 is the same.

Even though some additional customers can be attached without additional investment in some areas of the system, it is obvious that attaching a large number of customers requires investment in facilities, not only initially but on a continuing basis as a result of the need for maintenance and repair.

To the extent that the distribution system components must be sized to accommodate additional load beyond the capacity of the system required by local or national safety and reliability codes, the balance is a demand-related cost. Thus, the distribution system is classified as both demand-related and customer-related.

> Maurice Brubaker Page 12



1 Demand vs. Energy Costs

2 Q WHAT IS THE DISTINCTION BETWEEN DEMAND-RELATED COSTS AND 3 ENERGY-RELATED COSTS?

4 А The difference between demand-related and energy-related costs explains the fallacy 5 of the argument that "a kilowatthour is a kilowatthour." For example, Figure 3 compares 6 the electrical requirements of two customers, A and B, each using 100-watt light bulbs. 7 Customer A turns on all five of his/her 100-watt light bulbs for two hours. 8 Customer B, by contrast, turns on two light bulbs for five hours. Both customers use 9 the same amount of energy - 1,000 watthours or 1 kWh. However, Customer A 10 imposed a higher peak demand, 500 watts per hour or 0.5 kW, than Customer B who 11 demanded only 200 watts per hour or 0.2 kW.

Although both customers had precisely the same kWh energy usage,
Customer A's kW demand was 2.5 times Customer B's. Therefore, the utility must

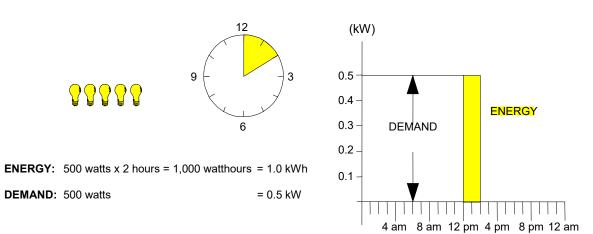
install 2.5 times as much generating capacity, lines and substations for Customer A as
 for Customer B. The cost of serving Customer A, therefore, is much higher.

3 Q DOES THIS HAVE ANYTHING TO DO WITH THE CONCEPT OF LOAD FACTOR?

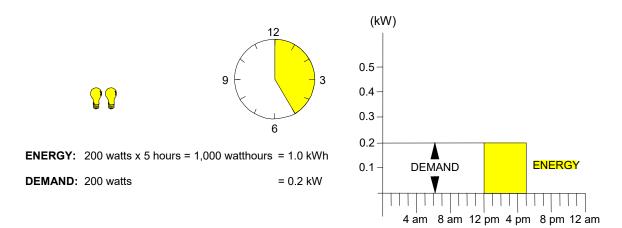
A Yes. Load factor is an expression of how uniformly a customer uses energy across
time. In our example of the light bulbs, the load factor of Customer B would be higher
than the load factor of Customer A because the use of electricity was spread over a
longer period of time, and the number of kWhs used for each kW of demand imposed
on the system is much greater in the case of Customer B.

Figure 3 DEMAND VS. ENERGY

CUSTOMER A



CUSTOMER B



1 Mathematically, load factor is the average rate of use divided by the peak rate 2 of use. A customer with a higher load factor is less expensive to serve, on a per kWh 3 basis, than a customer with a low load factor, irrespective of the customer's size.

> Maurice Brubaker Page 15

1 Consider also the analogy of a rental car which costs \$40/day and 20¢/mile. If Customer A drives only 20 miles a day, the average cost will be \$2.20/mile. But for 2 3 Customer B, who drives 200 miles a day, spreading the daily rental charge over the 4 total mileage gives an average cost of 40¢/mile. For both customers, the fixed cost 5 rate (daily charge) and variable cost rate (mileage charge) are identical, but the average 6 total cost per mile will differ depending on how intensively the car is used. Likewise, 7 the average cost per kWh will depend on how intensively the generating plant is used. 8 A low load factor indicates that the capacity is idle much of the time; a high load factor 9 indicates a more steady rate of usage and a more efficient use of capacity. Since 10 industrial customers generally have higher load factors than residential or commercial 11 customers, they are less costly to serve on a per-kWh basis. Again, we can say that 12 "a kilowatthour is a kilowatthour" as to energy content, but there may be a big difference 13 in how much generating plant investment is required to convert the raw fuel into electric 14 energy.

15 Allocation

16 Q WHAT IS ALLOCATION?

17 A The final step in the cost of service analysis is the **allocation** of the costs to the 18 customer classes. Factors are developed to allocate the demand, energy and 19 customer-related costs among the customer classes. Each factor measures the 20 customer class's contribution to the system total cost.

For example, we have already determined that the amount of fuel expense on the system is a function of the energy required by customers. In order to allocate this energy-related expense among classes, we must determine how much each class contributes to the total kWh consumption and we must recognize the line losses associated with transporting and distributing the kWh. These contributions, expressed
in percentage terms, are then multiplied by the expense to determine how much
expense should be attributed to each class. The energy allocators for Ameren
Missouri's retail customers are shown in Table 1.

TABLE 1 Energy Allocation Factor			
Rate Class	Allocation Factor		
	(1)	(2)	
Residential Small GS Large GS/Small Primary Large Primary Comp. Owned Lighting	14,326,033 3,382,162 11,637,108 3,681,179 95,360	43.18% 10.20% 35.08% 11.10% 0.29%	
Comp. Owned Lighting Cust. Owned Lighting Total	<u>51,974</u> 33,173,816	0.29% 0.16% 100.00%	

5 For demand-related costs, we construct an allocation factor by looking at the important 6 class demands. For purposes of discussion, Table 2 below shows the calculation of 7 the factor for Ameren Missouri. (The selection and derivation of this factor is discussed 8 in more detail on pages 24 and 25.)

TA Demand All Product	-		
Rate Class	Production A&E (MW)	Allocation Factor ²	
	(1)	(2)	
Residential Small GS Large GS/Small Primary Large Primary Comp. Owned Lighting Cust. Owned Lighting Total	3,732 846 2,148 527 14 8 7,275 ¹	51.30% 11.63% 29.52% 7.24% 0.19% 0.11% 100.00%	
Notes: ¹ The 7,275 MW is the MO Jurisdictional peak. ² Column (2) is the A&E-4NCP allocation factor.			

1 Q DO THE RELATIONSHIPS BETWEEN THE ENERGY ALLOCATION FACTORS 2 AND THE DEMAND ALLOCATION FACTORS TELL US ANYTHING ABOUT CLASS 3 LOAD FACTOR?

A Yes. Recall that load factor is a measure of the consistency or uniformity of use of
demand. Accordingly, customer classes whose energy allocation factor is a larger
percentage than their demand allocation have an above-average load factor, while
customer classes whose demand allocation factor is higher than their energy allocation
factor have a below-average load factor.

9 These relationships are merely the result of differences in how electricity is 10 used. In the case of Ameren Missouri (as is true for essentially every other utility) the 11 large customer classes have above-average load factors, while the Residential and Small GS customers have below-average load factors. (Class load factors are
 presented in Table 4, which is discussed later.)

Q THE RATES, WHEN EXPRESSED PER KWH, CHARGED TO LARGE GS/SMALL PRIMARY AND LARGE PRIMARY CUSTOMERS ARE CURRENTLY LESS THAN THE RATES CHARGED TO OTHER CUSTOMERS. DOES THE COST OF SERVICE STUDY INDICATE THAT THIS IS APPROPRIATE?

7 A Yes. Table 3 shows the cost-based revenue requirement for each customer class.
8 Note that the cost, per unit, to serve the Large GS/Small Primary and Large Primary
9 customers is significantly less than the cost to serve the other customers. In fact,
10 similar relationships hold true on any electric utility system.

TABLE 3 Class Revenue Requirement Average and Excess Method at Current Rates (Dollars in Thousands)				
Rate Class	Cost-Based <u>Revenue</u> (1)		Energy Sales (MWh) (2)	Cost <u>per kWh</u> (3)
Residential Small GS Large GS/Small Primary Large Primary Comp. Owned Lighting Cust. Owned Lighting	\$	1,462,282 310,137 728,205 176,686 36,274 4,001	13,265,946 3,131,891 10,883,644 3,534,431 88,304 49,483	11.02 ¢ 9.90 6.69 5.00 41.08 8.09
Total	\$	2,717,585	30,953,699	8.78 ¢

11

As previously discussed, the reasons for these differences are: (1) load factor;

12 (2) delivery voltage; and (3) size (per capita sales).

The Large Primary customers have a higher load factor, as shown in Table 4.
 Consequently, the capital costs related to production and transmission are spread over
 a greater number of kWhs than is the case for lower load factor classes, resulting in
 lower costs per kWh and hence lower rates.

TABLE 4 Comparative Load Factors			
Rate Class	Energy Generated (MWh) (1)	Production A&E (MW) (2)	Load Factor (3)
Residential	14,326,033	3,732	44%
Small GS Large GS/Small Primary	3,382,162 11,637,108	846 2,148	46% 62%
Large Primary	3,681,179	527	80%
Comp. Owned Lighting	95,360	14	78%
Cust. Owned Lighting	51,974	8	75%
Total	33,173,816	7,275	52%

In addition, these customers take service at a higher voltage level. This means that
they do not cause the utility to incur the costs associated with lower voltage distribution.
Losses incurred in providing service also are lower. Table 5 lists voltage level and
composite loss percentages for the various classes. Losses are 7.99% at the
secondary voltage level and 4.74% at the primary voltage level.

TABLE 5						
Energy Loss Factors						
Percent of Sales						
	By Vol	tage Level	Composite Loss			
Rate Class	Secondary	Primary & Higher	Percentage			
	(1)	(2)	(3)			
Residential	100%	0%	7.99%			
Small GS	100%	0%	7.99%			
Large GS/Small Primary	67%	33%	6.92%			
Large Primary	0%	100%	4.15%			
Comp. Owned Lighting	100%	0%	7.99%			
Cust. Owned Lighting	100%	0%	5.03%			
Source: Workpapers of Thomas Hickman						
Ameren Missouri Cost of Service Study, tabs A.F.1 4ncp and kWh's.						

1 The per capita sales to the Large Primary class are also much greater than to 2 the other classes, as shown in Table 6. Ameren Missouri sells over 56 million kWhs 3 per Large Primary customer, but only about 12,200 kWhs per Residential customer, or 4 4,600 times as much per Large Primary customer, as shown in Table 6. The 5 customer-related costs to serve a Large Primary customer are not 4,400 times the customer-related costs to serve a Residential customer. This is yet another reason 6 7 why the cost to serve Large Primary customers is significantly less than the cost to 8 serve Residential and Commercial customers.

TABLE 6 Energy Sold Per Customer				
Rate Class	Energy Sold (MWh) (1)	Average Number of Customers (2)	kWh Sold per Customer (3)	
Residential	13,265,946	1,084,020	12,238	
Small GS	3,131,891	155,673	20,118	
Large GS/Small Primary	10,883,644	11,363	957,814	
Large Primary	3,534,431	63	56,102,082	
Comp. Owned Lighting	88,304	53,674	1,645	
Cust. Owned Lighting	49,483	1,648	30,026	
Total	30,953,699	1,306,441	23,693	

These differences in the service and usage characteristics – load factor,
 delivery voltage and size – result in a lower per unit cost to serve customers operating
 at a higher load factor, taking service at higher delivery voltage and purchasing a larger
 quantity of power and energy at a single delivery point.

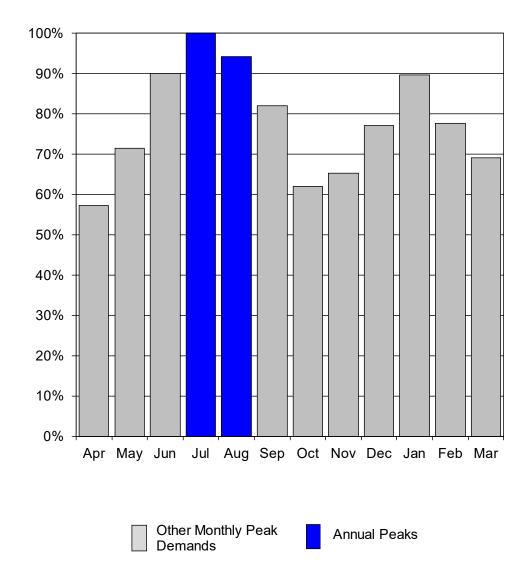
5 Utility System Load Characteristics

6 Q WHAT IS THE IMPORTANCE OF UTILITY SYSTEM LOAD CHARACTERISTICS?

- 7 A Utility system load characteristics are an important factor in determining the specific
- 8 method which should be employed to allocate fixed, or demand-related costs on a utility
- 9 system. The most important characteristic is the annual load pattern of the utility.
- 10 These characteristics for Ameren Missouri are shown on Schedule MEB-COS-1. For
- 11 convenience, they are also shown here as Figure 4.

Figure 4 AMEREN MISSOURI Case No. ER-2022-0337

Analysis of Ameren's (Missouri) Monthly Peak Demands as a Percent of the Annual System Peak (Weather Normalized and with Losses) For the Test Year Ended March 2022



1 2 This shows the monthly system peak demands for the test year used in the study. The highlighted bars show the months in which the highest peaks occurred.

Maurice Brubaker Page 23

1 This analysis shows that summer peaks dominate the Ameren Missouri system. 2 (This same information is presented in tabular form on Schedule MEB-COS-2.) The 3 system peak occurred in July, with a just slightly lower peak demand in August. The 4 June peak was 90% of the annual peak. The monthly peaks occurring in the other 5 months were substantially lower. These lower loads simply are not representative of 6 peak-making weather and use of these lower demands as part of the allocation factor 7 could distort the allocations and under-allocate costs to the most temperature-sensitive 8 loads.

9 Q WHAT CRITERIA SHOULD BE USED TO DETERMINE AN APPROPRIATE 10 METHOD FOR ALLOCATING PRODUCTION AND TRANSMISSION CAPACITY 11 COSTS AMONG THE VARIOUS CUSTOMER CLASSES?

A The specific allocation method should be consistent with the principle of cost-causation;
that is, the allocation should reflect the contribution of each customer class to the
demands that cause the utility to incur capacity costs.

15

16

Q

WHAT FACTORS CAUSE ELECTRIC UTILITIES TO INCUR PRODUCTION AND TRANSMISSION CAPACITY COSTS?

A As discussed previously, production and transmission plant must be sized to meet the maximum demand imposed on these facilities. Thus, an appropriate allocation method should accurately reflect the characteristics of the loads served by the utility. For example, if a utility has a high summer peak relative to the demands in other seasons, then production and transmission capacity costs should be allocated relative to each customer class's contribution to the summer peak demands. If a utility has predominant peaks in both the summer and winter periods, then an appropriate allocation method would be based on the demands imposed during both the summer and winter peak
 periods. For a utility with a very high load factor and/or a non-seasonal load pattern,
 then demands in all months may be important.

4

Q WHAT DO THESE CONSIDERATIONS MEAN IN THE CONTEXT OF THE AMEREN

5 MISSOURI SYSTEM?

A As noted, the Ameren Missouri load pattern has predominant summer peaks. This
means that these demands should be the primary ones used in the allocation of
generation and transmission costs. Demands in other months are of much less
significance, do not compel the addition of generation capacity to serve them and
should not be used in determining the allocation of costs.

11 Q WHAT SPECIFIC RECOMMENDATIONS DO YOU HAVE?

A The two most predominantly used allocation methods in the industry are the coincident
peak method and the A&E demand method.

14 The coincident peak method utilizes the demands of customer classes 15 occurring at the time of the system peak or peaks selected for allocation. In the case 16 of Ameren Missouri, this would be one or more peaks occurring during the summer.

17 **Q**

WHAT IS THE A&E METHOD?

A Unlike the coincident peak method which relies strictly on a class's relative contribution to one or more utility peaks, the A&E method is one of a family of methods that incorporates a consideration of both the maximum rate of use (demand) and the duration of use (energy). As the name implies, A&E makes a conceptual split of the system into an "average" component and an "excess" component. The "average" demand is simply the total kWh usage divided by the total number of hours in the year.
 This is the amount of capacity that would be required to produce the energy if it were
 taken at the same demand rate each hour. The system "excess" demand is the
 difference between the system peak demand and the system average demand.

5 Under the A&E method, the average demand is allocated to classes in 6 proportion to their average demand (energy usage). The difference between the 7 system average demand and the system peak(s) is then allocated to customer classes 8 on the basis of a measure that represents their "peaking" or variability in usage.¹

9 Q WHAT DO YOU MEAN BY VARIABILITY IN USAGE?

10 A As an example, Figure 5 shows two classes that have different monthly usage patterns.

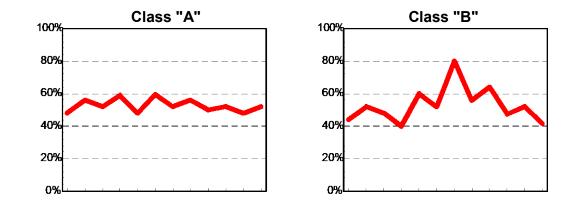


Figure 5 Load Patterns

11 Both classes use the same total amount of energy and, therefore, have the same 12 average demand. Class B, though, has a much greater maximum demand² than

¹NARUC Electric Utility Cost Allocation Manual, 1992, page 81.

²During any specified time period (e.g., month, year), the maximum demand of a class, regardless of when it occurs, is called the non-coincident peak demand.

1 Class A. The greater maximum demand imposes greater costs on the utility system. 2 This is because the utility must provide sufficient capacity to meet the projected 3 maximum demands of its customers. There also may be higher costs as a result of the 4 greater variability in usage of some classes. This variability requires that a utility cycle 5 its generating units in order to match output with demand on a real-time basis. The 6 stress of cycling generating units up and down causes wear and tear on the equipment, 7 resulting in higher maintenance cost.

8 Thus, the excess component of the A&E method is an attempt to allocate the 9 additional capacity requirements of the system (measured by the system excess) in 10 proportion to the "peakiness" of the customer classes (measured by the class excess 11 demands).

12 Q WHAT DEMAND ALLOCATION METHODOLOGY DO YOU RECOMMEND FOR 13 GENERATION AND TRANSMISSION?

A First, in order to reflect cost-causation the methodology must give predominant weight
 to loads occurring during the summer months. Loads during these months (the peak
 loads) are the primary driver that has caused, and continues to cause, the utility to
 maintain and/or expand its generation and transmission capacity, and therefore should
 be given predominant weight in the allocation of capacity costs.

Either a coincident peak allocation, using the demands during the peak summer months, or a version of an A&E allocation that uses class non-coincident peak loads occurring during the summer, would be most appropriate to reflect these characteristics. The results of both methods should be similar as long as only summer period peak loads are used. Like Ameren Missouri, I will make my recommendations based on the A&E method. It considers the maximum class demands during the critical time periods, and is less susceptible to variations in the time of occurrence of the hour
in which peaks occur – producing a somewhat more stable result over time.

3 Schedule MEB-COS-3 shows the derivation of the demand allocation factor for
4 generation using the four annual class non-coincident peaks.

5QREFERRINGTOSCHEDULEMEB-COS-3,PLEASEEXPLAINTHE6DEVELOPMENT OF THE A&E ALLOCATION FACTOR.

A Line 2 shows the average of the four months' non-coincident peaks (the highest demands, regardless of when they occur) for each class. Line 3 shows the annual amount of energy required by each class. Line 4 is the average demand, in kW, which is determined by dividing the annual energy in line 3 by the number of hours (8,760) in a year. Line 5 shows the percentage relationship between the average demand for each class and the total system.

The excess demand, shown on line 6, is equal to the non-coincident peak demand shown on line 2 minus the average demand that is shown on line 4. Line 7 shows the excess demand percentage, which is a relationship among the excess demand of each customer class and the total excess demand for all classes. Line 8 is the result of multiplying the annual load factor (52.05%) by each class's average demand percent from line 5. Line 9 is the result of multiplying the quantity one minus the system load factor (47.95%) by each class's excess demand percent from line 7.

Finally, line 10 presents the composite A&E allocation factor, which is the sum of lines 8 and 9. As noted, it is determined by weighting the average demand responsibility of each class (which is the same as each class's energy allocation factor) by the system load factor, and weighting the excess demand factor by the quantity one minus the system load factor. 1QRECOGNIZING THAT YOU RECOMMEND THE A&E-4NCP ALLOCATION2METHOD FOR GENERATION FIXED COSTS THAT AMEREN MISSOURI3RECOMMENDS, DID YOU ALSO EXAMINE OTHER ALLOCATION METHODS

- 4 THAT COULD BE CONSIDERED APPROPRIATE FOR AMEREN MISSOURI?
- 5 A Yes. A&E-4NCP is one of several allocation methods that could be considered 6 appropriate in light of the strong summer peaking characteristics of Ameren Missouri.

7 Q HAVE YOU CALCULATED THE ALLOCATION FACTORS ASSOCIATED WITH

8 ANY OF THESE OTHER ALLOCATION METHODS WHICH COULD BE 9 CONSIDERED?

A Yes. Schedule MEB-COS-3A shows the allocation factors for the A&E-4NCP method
along with other reasonable allocation methods.

12 Q PLEASE DESCRIBE THESE OTHER METHODS.

- 13 A From an overall perspective, each of these other methods recognize the strong summer
- 14 peaking nature of the Ameren Missouri system by focusing on demands imposed on
- 15 the system by the major customer classes during the summer period.

16 Q WHAT ARE THESE OTHER METHODS?

- 17 A As shown on Schedule MEB-COS-3A, they are A&E-1NCP, A&E-2NCP, A&E-3NCP,
- 18 A&E-4CP, 1CP, 2CP, 3CP, and 4CP.

1QCONSISTENT WITH RSMO SECTION 393.1620, ARE EACH OF THE ALLOCATION2METHODS SHOWN ON SCHEDULES MEB-COS-3 AND MEB-COS-3A SET FORTH3IN THE 1992 ELECTRIC UTILITY COST ALLOCATION MANUAL PUBLISHED BY4THE NATIONAL ASSOCIATION OF REGULATORY UTILITY COMMISSIONERS5("NARUC")?

6 A Yes.

7 Q HOW WOULD YOU CHARACTERIZE THE OVERALL ALLOCATION FACTOR

8 CHOICES FOR THE RESIDENTIAL CLASS AND FOR THE LPS CLASS?

- 9 A In a comparative sense, I would characterize them as moderate. For both classes,
- 10 other choices would be higher or lower.

11 Q PLEASE SUMMARIZE THIS ANALYSIS AND THE RESULTS.

- 12 A The A&E-4NCP method is a reasonable allocation method. It does not over-allocate
- 13 cost to the Residential class, nor does it under-allocate costs to the LPS class.

14 Making the Cost of Service Study – Summary

15 Q PLEASE SUMMARIZE THE PROCESS AND THE RESULTS OF A COST OF

16 SERVICE ANALYSIS.

17 A As previously discussed, the cost of service procedure involves three steps:

- 18 1. Functionalization Identify the different functional "levels" of the system;
- Classification Determine, for each functional type, the primary cause or causes
 (customer, demand or energy) of that cost being incurred; and
- Allocation Calculate the class proportional responsibilities for each type of cost and spread the cost among classes.

1

Q WHERE ARE YOUR COST OF SERVICE RESULTS PRESENTED?

A The results are presented in Schedule MEB-COS-4. This cost of service study reflects
 results at present rates.

4

5

Q REFERRING TO SCHEDULE MEB-COS-4, PLEASE EXPLAIN THE ORGANIZATION AND WHAT IS SHOWN.

- A Schedule MEB-COS-4 is a summary of the key elements and the results of the class
 cost of service study. The top section of the schedule shows the revenues, expenses
 and operating income based on my cost of service study.
- 9 The next section shows the major elements of rate base, and line 25 shows the 10 rate of return at present rates for each customer class based on this cost of service
- 11 study and Ameren Missouri's claimed revenues, expenses and rate base.

12 Q HOW DOES YOUR STUDY DIFFER FROM THE ONE PRESENTED BY AMEREN

13 MISSOURI?

A There are differences in the classification of certain non-fuel generation O&M
expenses.

In addition, I have calculated the income taxes at present rates based on the
taxable income of each class, instead of allocating income taxes on rate base. This
approach changes the rates of return at present rates, but (when applied consistently)
does not change the amount of the increase or decrease required to move to cost of
service.

1 Q PLEASE ELABORATE ON THE DIFFERENT TREATMENT OF INCOME TAXES.

2 А To determine the amount of income tax attributable to individual customer classes 3 under current rates. Ameren Missouri allocates income taxes to classes based on each 4 class's rate base as a percentage of total rate base. This calculation essentially 5 assumes that each customer class is producing the system average rate of return. 6 However, the rates of return earned from the different classes are not equal, so Ameren 7 Missouri's approach to allocating income taxes on rate base has the effect of 8 over-allocating income taxes to classes whose rates of return are below average, and 9 under-allocating income taxes to classes whose rates of return are above average. In 10 my cost of service study, I have corrected for this problem by calculating income taxes 11 separately for each customer class using a method that recognizes the pre-tax income 12 and the appropriate income tax deductions for each class under current rates, and calculates the income tax obligation of each customer class as a function of its taxable 13 14 income. This has the effect of increasing the income tax attributable to classes earning 15 above the system average rate of return, and reducing the income taxes charged to 16 customers earning less than the system average rate of return. My adjustment produces a higher earned rate of return under current rates for the Residential class 17 18 than does Ameren Missouri's method.

19QDO YOU TAKE ISSUE WITH ANY OTHER ELEMENTS OF AMEREN MISSOURI'S20CLASS COST OF SERVICE STUDY?

A Yes. There are two other areas where there are differences. The first is the allocation
 of transmission costs, and the second is the classification of certain non-fuel generation
 O&M expenses.

1 Q WHAT IS THE ISSUE WITH RESPECT TO THE ALLOCATION OF TRANSMISSION 2 COSTS?

A Ameren Missouri has allocated transmission costs using the 12 monthly coincident peaks. The transmission system must be built to meet the system peak demand, which occurs in the summer; it was not built to meet the average of the 12 monthly peak demands, some of which are significantly lower (as much as about 43% lower) than the summer peak demand. In this respect, the transmission system is similar to the generation system, and should be allocated in a similar fashion.

9 Q HAVE YOU MODIFIED AMEREN MISSOURI'S CLASS COST OF SERVICE STUDY

11 COSTS?

TO IMPLEMENT THIS CHANGE IN THE ALLOCATION OF TRANSMISSION COSTS?

A No. In looking at the difference in allocation factors, I determined that the dollar
amounts of change would not be material, and so in order to narrow the issues, I have
simply used Ameren Missouri's allocation of transmission system costs.

15

16

Q

10

WHAT IS THE ISSUE WITH RESPECT TO THE CLASSIFICATION OF CERTAIN NON-FUEL GENERATION O&M EXPENSES?

17 A The issue involves the classification of non-labor generation costs (other than fuel and 18 purchased power) between the "fixed" category and the "variable" category. The 19 categories of costs, broadly speaking, are non-labor costs in the generation operations 20 cost category and the generation maintenance category. Classification is important in 21 cost of service studies because fixed costs are allocated on the production demand 22 allocation factor, while variable costs are allocated on the production energy allocation factor. These factors are significantly different among classes, so the issue of
 classification is very important.

Q WHAT IS YOUR POSITION ON HOW THESE GENERATION COSTS OTHER THAN FUEL AND PURCHASED POWER SHOULD BE ALLOCATED?

5 А It is my position that the vast majority of these costs do not vary in any appreciable way 6 with the number of kWh generated, but occur primarily as a function of the existence 7 of the plants, the hours of operation and the passage of time. In fact, Ameren Missouri 8 schedules the maintenance on its coal and nuclear generation units on a "passage of time" basis, not on a "kWh generated" basis. I believe the most appropriate approach 9 10 is to classify all of the generation O&M expense other than fuel and purchased power 11 as a fixed cost. This is sometimes referred as the "expenses follow plant" basis. It is 12 the basis that generally has been used in Missouri for classification and allocation of 13 these costs.

14 Q TO WHAT EXTENT DOES AMEREN MISSOURI TAKE A DIFFERENT APPROACH?

A Historically, Ameren Missouri has classified significant amounts of both labor and
non-labor costs as variable. In this case, Ameren Missouri has classified the labor
component of generation O&M expense (except for fuel handling) as a fixed cost. This
is consistent with the approach that I have used, and thus there is no longer a difference
in the treatment of the labor component.

There does, however, remain some difference in the treatment of costs other than labor. Ameren Missouri has moved some of these other costs that it previously classified as energy-related into the fixed cost category, and I concur in this move. Thus, the remaining difference between my approach and Ameren Missouri's is approximately \$81 million with respect to generation non-labor O&M expense other
 than fuel and purchased power.

3 Q WHERE ARE THE RESULTS OF MIEC'S COST OF SERVICE STUDY SHOWN?

4 A The results at present rates are summarized on Schedule MEB-COS-4.

5 Q HAVE YOU PROVIDED THE DETAILED CALCULATIONS SUPPORTING YOUR 6 CLASS COST OF SERVICE STUDY?

7 A Yes. I have included the full printout of the cost of service study summarized on
8 Schedule MEB-COS-4 as Schedule MEB-COS-4 Attachment.

9 Q HOW DID YOU USE AMEREN MISSOURI'S COST OF SERVICE MODEL IN 10 PRODUCING YOUR CLASS COST OF SERVICE STUDY?

11 A It was the starting point. The results of Ameren Missouri's allocation first were 12 replicated by utilizing the data contained in its cost of service model. Many of Ameren 13 Missouri's allocation factors and functionalizations and classifications have been 14 utilized. The principal areas where I depart from Ameren Missouri and use a different 15 approach were incorporated into the allocations. They have been explained previously 16 in this testimony.

17

ADJUSTMENT OF CLASS REVENUES

18 Q WHAT SHOULD BE THE PRIMARY BASIS FOR ESTABLISHING CLASS REVENUE

- 19 **REQUIREMENTS AND DESIGNING RATES?**
- 20 A Cost should be the primary factor used in both steps.

- Just as cost of service is used to establish a utility's total revenue requirement,
 it should also be the primary basis used to establish the revenues collected from each
 customer class and to design rate schedules.
- Factors such as simplicity, gradualism and ease of administration may also be taken into account, but the basic starting point and guideline throughout the process should be cost of service. To the extent practicable, rate schedules should be structured and designed to reflect the important cost-causative features of the service provided, and to collect the appropriate cost from the customers within each class or rate schedule, based upon the individual load patterns exhibited by those customers.
- Electric rates also play a role in economic development, both with respect to job
 creation and job retention.

12QWHAT IS THE BASIS FOR YOUR RECOMMENDATION THAT COST BE USED AS13THE PRIMARY FACTOR FOR THESE PURPOSES?

14 A The basic reasons for using cost as the primary factor are equity, conservation, and 15 engineering efficiency (cost-minimization).

16 Q PLEASE EXPLAIN HOW EQUITY IS ACHIEVED BY BASING RATES ON COST.

17 A When rates are based on cost, each customer pays what it costs the utility to provide
18 service to that customer – no more and no less. If rates are based on anything other
19 than cost factors, then some customers will pay the costs attributable to providing
20 service to other customers – which in most cases is inequitable.

1 Q HOW DO COST-BASED RATES FURTHER THE GOAL OF CONSERVATION?

A Conservation occurs when wasteful, inefficient use is discouraged or minimized. Only
when rates are based on costs do customers receive a balanced price signal upon
which to make their electric consumption decisions. If rates are not based on costs,
then customers who are not paying their full costs may be misled into using electricity
inefficiently in response to the distorted rate design signals they receive.

7 Q WILL COST-BASED RATES ASSIST IN THE DEVELOPMENT OF 8 COST-EFFECTIVE DEMAND-SIDE MANAGEMENT ("DSM") PROGRAMS?

9 А Yes. The success of DSM (both Energy Efficiency ("EE") and demand response 10 programs) depends, to a large extent, on customer receptivity. There are many actions 11 that can be taken by consumers to reduce their electricity requirements. A major 12 element in a customer's decision-making process is the amount of reduction that can 13 be achieved in the electric bill as a result of DSM activities. If the bill received by a 14 customer is based on an under-priced rate, the customer will have less reason to 15 engage in DSM activities than when the bill reflects the actual cost of the electric service 16 provided.

17 For example, assume that the relevant cost to produce and deliver energy is 8¢18 per kWh. If a customer has an opportunity to install EE or demand response equipment 19 that would allow the customer to reduce energy use or demand, the customer will be 20 much more likely to make that investment if the price of electricity equals the cost of 21 electricity, i.e., 8¢ per kWh, than if the rate is 6¢ per kWh.

The importance of this concept is underscored by the large dollar amount associated with EE programs that will be incorporated into Ameren Missouri's Integrated Resource Plan (Ameren Missouri 2020 IRP, MO PSC Case. No. EO-2021-0021, Chapter 8). The costs expended pursuant to the Missouri Energy
Efficiency Investment Act ("MEEIA") are likely to exceed \$1 billion over the next ten
years. This is a significant commitment of dollars and a large amount of the cost is for
programs associated with residential customers. Cost-based rates for residential
customers will provide higher rewards to customers who implement these programs.
Failure to fully price the residential rates, and to reflect the cost of EE programs in the
residential rate, will diminish the likelihood that these programs will be successful.

8 Q HOW DO COST-BASED RATES ACHIEVE THE COST-MINIMIZATION 9 OBJECTIVE?

10 A When the rates are designed so that the energy costs, demand costs and customer 11 costs are properly reflected in the energy, demand and customer components of the 12 rate schedules, respectively, customers are provided with the proper incentives to 13 minimize their costs, which will in turn minimize the costs to the utility.

If a utility attempts to extract a disproportionate share of revenues from a class that has alternatives available (such as producing products at other locations where costs are lower), then the utility will be faced with the situation where it must discount the rates or lose the load, either in part or in total. To the extent that the load could have been served more economically by the utility, then either the other customers of the utility or the stockholders (or some combination of both) will be worse off than if the rates were properly designed on the basis of cost.

From a rate design perspective, overpricing the energy portion of the rate and underpricing the fixed components of the rate (such as customer and demand charges) will result in a disproportionate share of revenues being collected from large customers and high load factor customers. To the extent that these customers may have lower

> Maurice Brubaker Page 38

cost alternatives than do the smaller or the low load factor customers, the same
 problems noted above are created.

Q ARE THERE CIRCUMSTANCES WHERE IT IS APPROPRIATE TO CONSIDER FACTORS OTHER THAN COST-BASED ALLOCATION?

- 5 A Yes, when retention or attraction of load requires a discount and when other customers 6 are better off if that load is served, even at a lower price. The impact on the state's 7 economy may also be a factor to be considered.
- 8 **Revenue Allocation**

9 Q PLEASE REFER AGAIN TO SCHEDULE MEB-COS-4 AND SUMMARIZE THE 10 RESULTS OF YOUR CLASS COST OF SERVICE STUDY.

A Small General Service customers are the closest to system average rate of return,
 while the Residential class is well below, and the Large Primary Service, Large General
 Service/Small Primary³ and Lighting classes are above the system average rate of
 return.

15QWHAT ADJUSTMENTS TO REVENUES WOULD BE REQUIRED AT PRESENT16RATES TO MOVE ALL CLASSES TO COST OF SERVICE?

- 17 A This is shown on Schedule MEB-COS-5. The first five columns summarize the results
- 18 of the cost of service study at present rates, and are taken from Schedule MEB-COS-4.
- 19 The remaining columns of Schedule MEB-COS-5 determine the amount of increase or
- 20 decrease, on a revenue neutral basis, required to move each customer class to the

³Although separate rate classes, the Large General Service and Small Primary rate classes are lumped together for the purpose of conducting the class cost of service study.

1 average rate of return at current revenue levels. That is, it shows the amount of increase or decrease required to have every class yield the same rate of return, before 2 3 considering any overall change in revenues for the utility. Note that the Residential 4 class would require an increase of about \$89 million, or 6.5%, in order to move to cost 5 of service. The Small General Service class would require a slight increase. The two 6 other major classes would require a corresponding decrease. The decreases range 7 from about 8% for the Large General Service/Primary class to 14.2% for the Large 8 Primary class.

9 Q HOW DOES AMEREN MISSOURI PROPOSE TO ADJUST REVENUES?

10 A Ameren Missouri proposes essentially an equal percentage across-the-board change.

11 Q WOULD AMEREN MISSOURI'S ALLOCATION MOVE CLASS RATES CLOSER TO 12 COST OF SERVICE?

A No. Ameren Missouri's allocation would essentially maintain the status quo in which the Residential class is below cost of service, and other major classes are above cost of service.

16 There is no justification for overpricing the LPS class to such a large extent. 17 Fundamentally, there is no justification at all, but the amount of overpricing here is 18 extreme, and Ameren Missouri has provided absolutely no justification for not taking 19 steps to correct this unreasonable circumstance.

> Maurice Brubaker Page 40

1 Q DO YOU HAVE AN ALTERNATIVE RECOMMENDATION FOR ALLOCATION OF

2 AMEREN MISSOURI'S REVENUE REQUIREMENT?

A Yes. I will focus on adjustments to be made on a revenue neutral basis at present
 rates. After having made my recommended revenue neutral adjustments at present
 rates, any overall change in revenues allowed to Ameren Missouri can then be applied
 on an equal percentage across-the-board basis to these adjusted class revenues.

7 Q PLEASE EXPLAIN YOUR SPECIFIC PROPOSAL.

A My proposal is shown on Schedule MEB-COS-6. Column 1 shows class revenues at current rates. Column 2 shows the proposed cost of service adjustment. This adjustment moves classes roughly 50% of the way toward cost of service. An even larger movement would not be unreasonable. Indeed, given the many years that the residential class has been under-priced, a failure to make a significant move toward cost-based rates would be unreasonable.

14 While some will want to talk about the impact on the Residential class of this 15 approach, it is also important not to lose sight of the fact that by not moving all the way 16 to cost of service, the other customer classes are continuing to unfairly benefit the 17 residential class by bearing more of the burden of the revenue responsibility than they 18 should. Moving 50% of the way toward cost of service requires a Residential class 19 revenue-neutral adjustment of only 3.3% (as compared to the 6.5% increase required 20 to move all the way to cost of service) is relatively moderate, and must be considered 21 in light of the fact that other classes are being asked to continue to bear part of the 22 revenue responsibility that rightly should be shouldered by the Residential class.

1 Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

2 A Yes, it does.

Qualifications of Maurice Brubaker

Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,

I am a consultant in the field of public utility regulation and President of the firm of

PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

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Q

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Chesterfield, MO 63017.

PLEASE STATE YOUR OCCUPATION.

6		Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.
7	Q	PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.
8	А	I was graduated from the University of Missouri in 1965, with a Bachelor's Degree in
9		Electrical Engineering. Subsequent to graduation I was employed by the Utilities
10		Section of the Engineering and Technology Division of Esso Research and Engineering
11		Corporation of Morristown, New Jersey, a subsidiary of Standard Oil of New Jersey.
12		In the Fall of 1965, I enrolled in the Graduate School of Business at Washington
13		University in St. Louis, Missouri. I was graduated in June of 1967 with the Degree of
14		Master of Business Administration. My major field was finance.
15		From March of 1966 until March of 1970, I was employed by Emerson Electric
16		Company in St. Louis. During this time I pursued the Degree of Master of Science in
17		Engineering at Washington University, which I received in June, 1970.
18		In March of 1970, I joined the firm of Drazen Associates, Inc., of St. Louis,
19		Missouri. Since that time I have been engaged in the preparation of numerous studies
20		relating to electric, gas, and water utilities. These studies have included analyses of
21		the cost to serve various types of customers, the design of rates for utility services, cost

1 forecasts, cogeneration rates and determinations of rate base and operating income. I have also addressed utility resource planning principles and plans, reviewed capacity 2 3 additions to determine whether or not they were used and useful, addressed demand-4 side management issues independently and as part of least cost planning, and have 5 reviewed utility determinations of the need for capacity additions and/or purchased 6 power to determine the consistency of such plans with least cost planning principles. I 7 have also testified about the prudency of the actions undertaken by utilities to meet the 8 needs of their customers in the wholesale power markets and have recommended 9 disallowances of costs where such actions were deemed imprudent.

I have testified before the Federal Energy Regulatory Commission ("FERC"),
 various courts and legislatures, and the state regulatory commissions of Alabama,
 Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia,
 Guam, Hawaii, Illinois, Indiana, Iowa, Kentucky, Louisiana, Michigan, Missouri,
 Nevada, New Jersey, New Mexico, New York, North Carolina, Ohio, Pennsylvania,
 Rhode Island, South Carolina, South Dakota, Texas, Utah, Virginia, West Virginia,
 Wisconsin and Wyoming.

17 The firm of Drazen-Brubaker & Associates, Inc. was incorporated in 1972 and 18 assumed the utility rate and economic consulting activities of Drazen Associates, Inc., 19 founded in 1937. In April, 1995 the firm of Brubaker & Associates, Inc. was formed. It 20 includes most of the former DBA principals and staff. Our staff includes consultants 21 with backgrounds in accounting, engineering, economics, finance, mathematics, 22 computer science and business.

Brubaker & Associates, Inc. and its predecessor firm have participated in over
 700 major utility rate and other cases and statewide generic investigations before utility
 regulatory commissions in 40 states, involving electric, gas, water, and steam rates and

Maurice Brubaker Appendix A Page 2 other issues. Cases in which the firm has been involved have included more than 80 of the 100 largest electric utilities and over 30 gas distribution companies and pipelines.

3 While the firm has always assisted its clients in negotiating contracts for utility 4 services in the regulated environment, increasingly there are opportunities for certain 5 customers to acquire power on a competitive basis from a supplier other than its 6 traditional electric utility. The firm assists clients in identifying and evaluating 7 purchased power options, conducts RFPs and negotiates with suppliers for the 8 acquisition and delivery of supplies. We have prepared option studies and/or 9 conducted RFPs for competitive acquisition of power supply for industrial and other 10 end-use customers throughout the Unites States and in Canada, involving total needs 11 in excess of 3,000 megawatts. The firm is also an associate member of the Electric 12 Reliability Council of Texas.

In addition to our main office in St. Louis, the firm also has branch offices in
 Corpus Christi, Texas; Detroit, Michigan; Louisville, Kentucky and Phoenix, Arizona.

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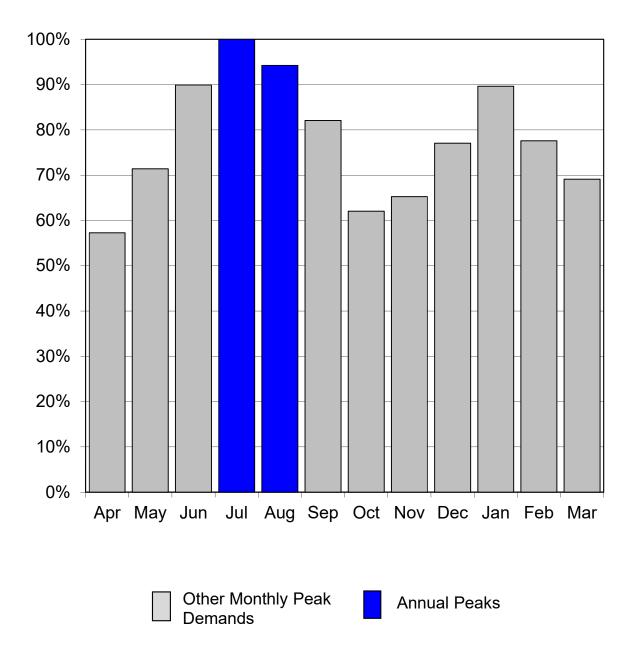
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Maurice Brubaker Appendix A Page 3

BRUBAKER & ASSOCIATES, INC.

Analysis of Ameren's (Missouri) Monthly Peak Demands as a Percent of the Annual System Peak (Weather Normalized and with Losses) For the Test Year Ended March 2022



Analysis of Ameren's Monthly Peak Demands as a Percent of the Annual System Peak (Weather Normalized and with Losses) For the Test Year Ended March 2022

<u>Line</u>	Description	Total Company <u>MW</u> (1)	<u>Percent</u> (2)
1	April	4,166	57.3%
2	Мау	5,194	71.4%
3	June	6,542	89.9%
4	July	7,275	100.0%
5	August	6,856	94.2%
6	September	5,970	82.1%
7	October	4,513	62.0%
8	November	4,747	65.3%
9	December	5,607	77.1%
10	January	6,522	89.6%
11	February	5,645	77.6%
12	March	5,028	69.1%

Source: Ameren Missouri COS, System_CP Worksheet

Development of Average and Excess Demand Allocator Based on 4 Non-Coincident Peaks For the Test Year Ended March 2022

Line	Description	Missouri <u>Total</u> (1)	Residential (2)	Small Gen. Service (3)	Large G.S./ Sm Primary (4)	Large Primary (5)	Company Owned Lighting (6)	Customer Owned Lighting (7)
1	Missouri System Peak	7,275						
2	Avg of 4 Highest Monthly NCP Values	7,158	3,653	829	2,117	523	23	14
3	Energy Sales with Losses - MWh	33,173,816	14,326,033	3,382,162	11,637,108	3,681,179	95,360	51,974
4 5	Average Demand - MW Average Demand - Percent	3,787.0 100.0%	1,635.4 43.2%	386.1 10.2%	1,328.4 35.1%	420.2 11.1%	10.9 0.3%	5.9 0.2%
6 7	Class Excess Demand - MW Class Excess Demand - Percent	3,356.1 100.0%	2,017.4 60.1%	442.9 13.2%	788.2 23.5%	102.6 3.1%	3.0 0.1%	1.9 0.1%
8 9 10	Allocator: Annual Load Factor * Average Demand (1-LF) * Excess Demand Average and Excess Demand Allocator Notes: Line 4 equals Line 3 + 8.760 Line 6 equals Line 2- Line 4	0.520539 0.479461 1.000000	0.224793 0.288217 0.513010	0.053070 0.063271 0.116341	0.182601 0.112603 0.295204	0.057762 0.014662 0.072424	0.001496 0.000434 0.001930	0.000816 0.000274 0.001090

System Annual Load Factor52.05%1 - Load Factor47.95%

Source: Ameren Missouri COS, A.F.1-4NCP Worksheet.

Production Allocation Factors

<u>Line</u>	Description	<u>System</u> (1)	<u>Residential</u> (2)	<u>SGS</u> (3)	<u>LGS/SPS</u> (4)	<u>LPS</u> (5)	Company Owned <u>Lighting</u> (6)	Customer Owned <u>Lighting</u> (7)
1	A&E 1 NCP	100.0%	50.7%	11.9%	29.5%	7.4%	0.3%	0.2%
2	A&E 2 NCP	100.0%	50.5%	11.9%	29.8%	7.4%	0.2%	0.1%
3	A&E 3 NCP	100.0%	50.9%	11.8%	29.7%	7.3%	0.2%	0.1%
4	A&E 4 CP	100.0%	52.0%	11.9%	28.9%	7.0%	0.1%	0.1%
5	1 CP	100.0%	50.2%	12.5%	29.7%	7.5%	0.0%	0.0%
6	2 CP	100.0%	50.6%	12.2%	29.6%	7.7%	0.0%	0.0%
7	3 CP	100.0%	50.7%	12.1%	29.5%	7.6%	0.0%	0.0%
8	4 CP	100.0%	51.5%	11.8%	29.4%	7.3%	0.0%	0.0%
9	Currently Used - A&E 4 NCP	100.0%	51.3%	11.6%	29.5%	7.2%	0.3%	0.2%

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation (Dollars in Thousands)

Line	Description	Missouri Total	Residential	Small Gen. Service	Large G.S./ Sm Primary	Large Primary	Company Owned Lighting	Customer Owned Lighting
		(1)	(2)	(3)	(4)	(5)	(6)	(7)
1	Base Revenue	\$ 2,717,585	\$ 1,373,010	\$ 305,323	\$ 791,487	\$ 205,821	\$ 39,011	\$ 2,933
2	Other Revenue	84,989	46,549	9,613	22,287	5,336	1,113	91
3	Lighting Revenue	-	-	-	-	-	-	-
4	System, Off-Sys Sales & Disp of Allow	509,488	220,215	51,990	178,882	56,586	1,175	640
5	Rate Revenue Variance	-		-				
6	Total Operating Revenue	3,312,062	1,639,774	366,926	992,656	267,743	41,299	3,665
7	Total Prod, T&D, Cust and A&G Expense	1,746,220	864,151	187,928	528,151	149,238	14,233	2,518
8	Total Depreciation and Ammortization Expenses	847,997	469,870	99,397	216,343	48,508	12,696	1,183
9	Real Estate and Property Taxes	172,314	96,522	20,369	42,906	9,383	2,905	229
10	Income Taxes	(73,867)	(62,716)	(9,891)	(3,415)	3,029	(500)	(374)
11	Payroll Taxes	21,758	12,049	2,444	5,580	1,309	333	43
12	Federal Excise Taxes	-	-	-	-	-	-	-
13	Revenue Taxes	<u> </u>			-			
14	Total Operating Expenses	2,714,422	1,379,875	300,247	789,565	211,467	29,668	3,600
15	Net Operating Income	597,640	259,899	66,679	203,091	56,276	11,631	65
16	Gross Plant in Service	23,278,954	13,036,443	2,746,567	5,800,936	1,271,883	391,658	31,468
17	Reserves for Depreciation	9,221,602	5,308,480	1,085,559	2,172,069	476,391	167,576	11,526
18	Net Plant in Service	14,057,353	7,727,963	1,661,008	3,628,866	795,492	224,083	19,941
19	Materials & Supplies - Fuel	286,344	123,766	29,219	100,536	31,803	660	360
20	Materials & Supplies - Local	281,607	180,540	34,403	48,004	6,523	11,631	506
21	Cash Working Capital	(31,955)	(15,814)	(3,439)	(9,665)	(2,731)	(260)	(46)
22	Customer Advances & Deposits	(19,362)	(6,527)	(5,357)	(6,452)	(943)	(76)	(7)
23	Accumulated Deferred Income Taxes	(2,968,207)	(1,662,651)	(350,867)	(739,080)	(161,627)	(50,039)	(3,944)
24	Total Net Original Cost Rate Base	\$ 11,605,779	\$ 6,347,277	\$ 1,364,967	\$ 3,022,209	\$ 668,517	\$ 185,999	\$ 16,810
25	Rate of Return	5.150%	4.095%	4.885%	6.720%	8.418%	6.253%	0.385%

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

		IGINAL COST - PAGE 1	ALLOCATION	ı	MISSOURI			05	SMALL		ARGE G.S./		LARGE		OMPANY OWN		STOMER OWN
LINE #	ACCT #	ITEM	BASIS		<u>TOTAL</u> (1)	RE	SIDENTIAL (2)	GE	N SERVICE (3)	SN	<u>M PRIMARY</u> (4)	Ŀ	PRIMARY (5)	Ŀ	<u>IGHITNG</u> (6)	<u>LI</u>	GHTING (7)
1 2		PRODUCTION	A.F.1	\$	6,373,283	\$	3,269,650	\$	741,496	\$	1,881,454	\$	461,585	\$	11,996	\$	7,102
3		TRANSMISSION															
4		LINES	A.F.2	\$	942,295	\$	463,410	\$	108,442	\$	293,787	\$	76,019	\$	411	\$	227
5		SUBSTATION	A.F.3	\$	467,962	\$	230,138	\$	53,854	\$	145,900	\$	37,753	\$	204	\$	113
6 7 8		TOTAL TRANSMISSION		\$	1,410,257	\$	693,548	\$	162,296	\$	439,687	\$	113,772	\$	614	\$	339
9 10		DISTRIBUTION PLANT															
11	360	SUBSTATION LAND	A.F.8	\$	113,169	\$	58,139	\$	13,592	\$	33,335	\$	7,556	\$	359	\$	189
12	321	OTHER LAND	A.F.5	\$	71,146	\$	37,997	\$	8,883	\$	21,758	\$	2,150	\$	234	\$	123
13 14	361-362	SUBSTATIONS	A.F.8	\$	1,123,578	\$	577,220	\$	134,949	\$	330,963	\$	75,013	\$	3,559	\$	1,872
15	001 002		7.11.0	Ŷ	1,120,070	Ψ	011,220	Ψ	104,040	Ψ	000,000	Ψ	10,010	Ψ	0,000	Ψ	1,072
16	364	POLES TOWERS FIXTURES															
17		CUSTOMER	A.F.4	\$	128,572	\$	106,704	\$	15,323	\$	1,096	\$	3	\$	5,283	\$	162
18		HV	A.F.5a	\$	22,206	\$	11,412	\$	2,668	\$	6,535	\$	1,483	\$	70	\$	37
19		PRIMARY	A.F.5b	\$	42,658	\$	22,783	\$	5,326	\$	13,046	\$	1,289	\$	140	\$	74
20		SECONDARY	A.F.6	\$	21,748	\$	13,123	\$	3,068	\$	5,434	\$	-	\$	81	\$	43
21		LIGHTING-DIRECT	DIRECT	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
22																	
23		SUBTOTAL		\$	215,185	\$	154,022	\$	26,386	\$	26,111	\$	2,775	\$	5,575	\$	316
24																	
25	365	OVERHEAD CONDUCTOR															
26		CUSTOMER	A.F.4	\$	780,579	\$	647,719	\$	93,017	\$	6,761	\$	27	\$	32,071	\$	985
27		HV	A.F.5a	\$	125,307	\$	64,399	\$	15,056	\$	36,877	\$	8,369	\$	397	\$	209
28		PRIMARY	A.F.5b	\$	433,398	\$	231,466	\$	54,115	\$	132,544	\$	13,095	\$	1,427	\$	751
29		SECONDARY	A.F.6	\$	22,746	\$	13,725	\$	3,209	\$	5,683	\$	-	\$	85	\$	45
30																	
31		SUBTOTAL		\$	1,362,030	\$	957,309	\$	165,397	\$	181,865	\$	21,490	\$	33,980	\$	1,989
32																	
33	366	UNDERGROUND CONDUIT		•	4 40 050	•	100.000	•	17 700	•	4 000	•	-	•	0.400	•	100
34 35		CUSTOMER HV	A.F.4 A.F.5a	\$ \$	149,352 32,554	\$	123,932 16,730	\$ \$	17,798 3.911	\$ \$	1,293 9.580	\$ \$	5 2.174	\$ \$	6,136 103	\$ \$	188 54
						\$	- 1		- / -		- /		,				
36		PRIMARY	A.F.5b	\$	234,637	\$	125,313	\$	29,297	\$	71,758	\$	7,089	\$	773	\$	406
37		SECONDARY	A.F.6	\$	103,486	\$	62,443	\$	14,599	\$	25,857	\$		\$	385	\$	202
38 39		SUBTOTAL		\$	520,028	\$	328,419	\$	65,605	\$	108,488	\$	9.268	\$	7,397	\$	852
39 40		SUBTUTAL		Þ	520,028	Þ	328,419	Þ	60,605	Э	108,488	Þ	9,208	Þ	7,397	Þ	852
40	367	UNDERGROUND CONDUCTORS															
41	307	CUSTOMER	A.F.4	\$	217.044	\$	180.103	\$	25.864	\$	1.879	\$	7	\$	8.918	\$	274
42		HV	A.F.4 A.F.5a	э \$	47,308	э \$	24,313	э \$	25,684 5,684	э \$	13,922	э \$	3,160	э \$	150	ə \$	79
43		PRIMARY	A.F.5b	э \$	340,982	э \$	182,109	э \$	42,576	э \$	104,281	э \$	10,302	э \$	1,123	ə \$	591
44		SECONDARY	A.F.6	s S	150,389	ф \$	90,744	\$	21,215	\$	37,576	э \$	-	ф \$	560	\$	294
46			7.1.0	Ψ	100,000	Ψ	00,744	Ψ	21,210	Ψ	01,010	Ψ		Ψ	000	Ψ	204
40		SUBTOTAL		\$	755,723	\$	477,269	\$	95,339	\$	157,658	\$	13,469	\$	10,750	\$	1,237

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

<u>TITLE:</u> <u>I</u> LINE #		GINAL COST - PAGE 2	ALLOCATION BASIS	I	MISSOURI TOTAL (1)	RE	SIDENTIAL (2)	<u>GE</u>	SMALL <u>N SERVICE</u> (3)		ARGE G.S./ <u>M PRIMARY</u> (4)	ļ	LARGE <u>PRIMARY</u> (5)		COMPANY OWN <u>.IGHITNG</u> (6)		ISTOMER OWN <u>GHTING</u> (7)
1													.,		. ,		()
2	368	LINE TRANSFORMERS CUSTOMER	A.F.15		450.044	¢	100 014	¢	10.014	¢	4 000	¢	5	¢	0.500	¢	202
3 4		SECONDARY	A.F.15 A.F.6	\$ \$	159,811 172,990	\$ \$	132,611 104,381	\$ \$	19,044 24,403	\$ \$	1,383 43,223	\$ \$	5	\$ \$	6,566 644	\$ \$	339
5		SECONDART	A.F.U	φ	172,990	φ	104,301	φ	24,403	φ	43,223	φ	-	φ	044	φ	339
6		SUBTOTAL		\$	222 004	\$	226.002	\$	42 447	\$	44 606	\$	5	\$	7 010	\$	540
7		SUBTOTAL		ð	332,801	φ	236,992	¢	43,447	φ	44,606	φ	5	φ	7,210	φ	540
8	369-1	OVERHEAD SERVICES															
9	303-1	CUSTOMER	A.F.15	\$	(72,330)	\$	(62,706)	\$	(9,005)	\$	(619)	\$	_	\$	_	\$	_
10		SECONDARY	A.F.16	\$	(2,050)	\$	(1,464)	\$	(249)	\$	(337)	\$	_	\$	_	\$	-
11		0200000	7	<u> </u>	(2,000)	<u> </u>	(1,101)	<u> </u>	(2.10)	<u> </u>	(001)	<u> </u>	······	<u> </u>	······	<u> </u>	
12		SUBTOTAL		\$	(74,380)	\$	(64,170)	\$	(9,254)	\$	(955)	\$	-	\$	_	\$	-
13		00010112		Ŷ	(11,000)	Ŷ	(01,110)	Ŷ	(0,201)	Ŷ	(000)	Ŷ		Ŷ		Ŷ	
14	369-2	UNDERGROUND SERVICES															
15		CUSTOMER	A.F.15	\$	34,529	\$	29,934	\$	4,299	\$	295	\$	-	\$	-	\$	-
16		SECONDARY	A.F.16	\$	3,335	\$	2,382	\$	406	\$	548	\$	-	\$	-	\$	-
17																	
18		SUBTOTAL		\$	37,864	\$	32,316	\$	4,705	\$	843	\$	-	\$	-	\$	-
19																	
20	370	METERS	A.F.7	\$	217,715	\$	145,666	\$	40,424	\$	27,413	\$	1,559	\$	-	\$	2,654
21																	
22	371	CUSTOMER INSTALLATIONS	DIRECT	\$	(6)	\$	-	\$	-	\$	(3)	\$	(3)	\$	-	\$	-
23																	
24	373	STREET LIGHTING	A.F.29	\$	118,773	\$	-	\$	-	\$	-	\$	-	\$	118,773	\$	-
25																	
26		SUBTOTAL - CUSTOMER DIST PLANT		\$	1,616,557	\$	1,304,881	\$	206,920	\$	39,711	\$	1,606	\$	58,975	\$	4,464
27		- DEMAND DIST PLANT		\$	3,177,067	\$	1,636,297	\$	382,553	\$	892,371	\$	131,676	\$	128,863	\$	5,306
28				•	4 700 004	•	0.044.470	•	500 170	•		•	400.000	•	407.000	•	0.774
29 30		DISTRIBUTION TOTAL		\$	4,793,624	\$	2,941,178	\$	589,473	\$	932,083	\$	133,282	\$	187,838	\$	9,771
30 31		GENERAL PLANT	A.F.35	\$	655,450	\$	362,954	\$	73,615	\$	168,106	\$	39,444	\$	10,031	\$	1,301
31		GENERAL PLANT	A.F.35	à	055,450	ф	302,954	¢	73,015	φ	100,100	þ	39,444	ф	10,031	φ	1,301
32				\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	
34				Ψ	-	Ψ	-	Ψ	-	Ψ	-	Ψ	-	Ψ	-	Ψ	-
35				\$	-	\$	_	\$	-	\$	-	\$	-	\$	_	\$	-
36				<u> </u>		<u> </u>		÷		<u>Ψ</u>		Ψ		<u> </u>		<u> </u>	
37		SUBTOTAL PROD, T&D, GEN, COMMON PLA	NT	\$	13,232,613	\$	7,267,330	\$	1,566,879	\$	3,421,331	\$	748,083	\$	210,479	\$	18,512
38				Ť	10,202,010	Ŷ	1,201,000	Ŷ	1,000,010	Ŷ	0, 12 1,001	Ŷ	1 10,000	Ŷ	210,110	Ŷ	10,012
39		INTANGIBLE PLANT	A.F.35	\$	429,244	\$	237,693	\$	48,209	\$	110,090	\$	25,831	\$	6,569	\$	852
40		PLANT IN SERVICE ACCOUNTING	PISA	\$	394,572	\$	223,169	\$	45,869	\$	96,192	\$	21,162	\$	7,567	\$	613
41		OVER COLLECTED AMORTIZATIONS	A.F.35	\$	161	\$	89	\$	18	\$	41	\$	10	\$	2	\$	0
42		PAYS REGULATORY ASSET	DIRECT	\$	1,861	\$	1,861	\$	-	\$	-	\$	-	\$	-	\$	-
43		MERAMEC REGULATORY ASSET	A.F.1	\$	38,581	\$	19,793	\$	4,489	\$	11,390	\$	2,794	\$	73	\$	43
44		REGULATORY ACCOUNT (PENSION, OPER	A.F.35	\$	(39,680)	\$	(21,973)	\$	(4,456)	\$	(10,177)	\$	(2,388)	\$	(607)	\$	(79)
45																	
46		TOTAL NET PLANT		\$	14,057,353	\$	7,727,963	\$	1,661,008	\$	3,628,866	\$	795,492	\$	224,083	\$	19,941

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

TITLE: NET O	RIGINAL COST - PAGE 3										(COMPANY	Cl	JSTOMER
LINE # ACCT	<u># ITEM</u>	ALLOCATION BASIS	MISSOURI TOTAL (1)	R	ESIDENTIAL	GE	SMALL EN SERVICE (3)	_	ARGE G.S./ <u>M PRIMARY</u> (4)	LARGE PRIMARY	ļ	OWN LIGHITNG	L	OWN <u>IGHTING</u>
			(1)		(2)		(3)		(4)	(5)		(6)		(7)
1	MATERIALS & SUPPLIES - FUEL	A.F.11	\$ 286,344	\$	123,766	\$	29,219	\$	100,536	\$ 31,803	\$	660	\$	360
2	MATERIALS & SUPPLIES - LOCAL	A.F.18	\$ 281,607	\$	180,540	\$	34,403	\$	48,004	\$ 6,523	\$	11,631	\$	506
3	CASH WORKING CAPITAL	A.F.37	\$ (31,955)	\$	(15,814)	\$	(3,439)	\$	(9,665)	\$ (2,731)	\$	(260)	\$	(46)
4	CUSTOMER ADVANCES & DEPOSITS	A.F.12	\$ (19,362)	\$	(6,527)	\$	(5,357)	\$	(6,452)	\$ (943)	\$	(76)	\$	(7)
5	ACCUM DEFERRED INCOME TAXES	A.F.19	\$ (2,968,207)	\$	(1,662,651)	\$	(350,867)	\$	(739,080)	\$ (161,627)	\$	(50,039)	\$	(3,944)
6														
7	TOTAL NET ORIGINAL COST RATE BASE		\$ 11,605,779	\$	6,347,277	\$	1,364,967	\$	3,022,209	\$ 668,517	\$	185,999	\$	16,810

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

	ALLOCATION <u>TOTAL MISSOURI</u> <u>RESIDENTIAL</u> <u>SMALL GEN. SERV # ACCT # ITEM BASIS LABOR OTHER TOTAL LABOR OTHER LABOR OTH</u>																														
TITLE:	UPERAII	NG EXPENSES - PAGE 1	ALLOCATION		٦	OTAL MISS	OURI			RESID	ENTIAL		s	MALL GE	N. S	SERVICE	LA	RGE G. S	S./SN	I PRIMARY	,	LARGE	PRIM	IARY	CO	MP. OWN	IED L	IGHTING	CUST. OWN	ED LIG	GHTING
LINE #	ACCT #	ITEM	BASIS												(OTHER	L	ABOR		OTHER		BOR		DTHER		ABOR		THER	LABOR		THER
1	(OPERATING EXPENSES			(1)	(2)		(3)	((4)	(5)			(6)		(7)		(8)		(9)		(10)		(11)		(12)		(13)	(14)		(15)
2	2																														
3																															
4	E	PRODUCTION																													
5		OTHER VARIABLE	A.F.1/EE A.F.11	\$ \$	205,791		52 \$					931	\$ \$	23,943 453		18,354		60,751 1,560	\$ \$	46,570				11,425 96,950		387 10		297 2,013		\$ \$	176 1,097
0		VARIABLE	A.F.11	à	4,442	\$ 872,9	16 \$	877,359	þ	1,920	\$ 377,2	99	þ	455	þ	89,075	à	1,560	þ	306,482	þ	493	\$	96,950	à	10	þ	2,013	\$ <u>0</u>	þ	1,097
8		SUBTOTAL		\$	210.233	\$ 1.030.6	69 \$	1.240.902	\$ 10	07.496	\$ 458.2	230	\$	24,396	\$	107.428	\$	62.311	\$	353.052	\$	15.398	\$	108.375	\$	398	\$	2.310	\$ 235	\$	1.273
9				*	,	.,,		.,	•				•	,	•		*	,	•		•		•		*		+	_,		•	.,
10	5	SYSTEM REVENUE CREDITS																													
11 12		OFF-SYSTEM SALES RENTALS	A.F.11 A.F.2	\$	-	\$. \$.	\$	-	\$	-	\$.	-	\$	-	\$ \$	-	\$ \$	-	\$ \$	-	\$	-	\$ \$	-	\$	-	\$	-	\$-	\$	-
12		RENTALS	А.г.2	à		<u></u> ф	<u> </u>		ф.		\$	-	à		à	-	à		à		þ	-	<u>þ</u>	-	à		ф.		ş -	þ	
13		SUBTOTAL		\$	-	\$.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$-	\$	-
15																															
16]	<u>FRANSMISSION</u>																								_					
17 18		LINES SUBSTATIONS	A.F.2 A.F.3	\$ \$	6,043	\$ 61,4 \$ 52,3	92 \$ 32 \$		\$ \$	2,972	\$ 30,2 \$ 22,6	241	\$ \$	695	\$ \$	7,077 5,340	\$ \$	1,884 -	\$ \$	19,172 18,374		488	\$ \$	4,961 5,812		- 3	\$ \$	26 121		\$ \$	15 66
10		SOBSTATIONS	A.F.3	ф.		φ <u>02</u> ,0	<u>52</u> φ	5 52,552	φ	<u> </u>	φ 22,0	19	φ		φ	5,540	φ	<u> </u>	φ	10,374	φ	-	φ	5,612	ф.	<u> </u>	φ	121	φ -	φ	00
20		TOTAL TRANSMISSION EXP	PENSES	\$	6.043	\$ 113.8	24 \$	119,867	\$	2,972	\$ 52.8	360	\$	695	\$	12.417	\$	1,884	\$	37,546	\$	488	\$	10,773	\$	3	\$	147	\$2	\$	81
21																															
22	_																														
23 24	L	DISTRIBUTION OPERATING EXPE	<u>-NSES</u>																												
24																															
26	582 \$	SUBSTATIONS	A.F.8	\$	1,707	\$ 1,1	52 \$	2,860	\$	877	\$ 5	592	\$	205	\$	138	\$	503	\$	339	\$	114	\$	77	\$	5	\$	4	\$3	\$	2
27																															
28 29	583-1 (OVERHEAD LINES CUSTOMER	A.F.22	s	1.707	¢ /	30 \$	2.137	¢	1.411	¢	355	¢	203	¢	51	¢	15	¢	4	¢	0	¢	0	\$	76	¢	19	¢ 2	\$	1
30		HV	A.F.23a	\$	301		76 \$			155		39		36		9		89		22		20			\$	1		0		\$	0
31		PRIMARY	A.F.23b	\$	971		44 \$			519		131		121		31		297		75		29			\$	3		1		\$	Ő
32		SECONDARY	A.F.24	\$	87	\$	22 \$	108	\$	52	\$	13	\$	12	\$	3	\$	22	\$	6	\$	-	\$	-	\$	0	\$	0	\$ 0	\$	0
33		LIGHTING-DIRECT	A.F.25	\$	-	\$	\$		\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$-	\$	-
34							-		•	0.407				070							•						•			•	
35 36		SUBTOTAL		\$	3,066	\$ 7	72 \$	3,838	\$	2,137	\$ 5	538	\$	372	\$	94	\$	422	\$	106	\$	50	\$	12	\$	81	\$	20	\$5	\$	1
37	583-2 (OVERHEAD TRANSFORMERS																													
38		CUSTOMER	A.F.20	\$	1,550	\$ 2,1	54 \$	3,705	\$	1,287	\$ 1,7	788	\$	185	\$	257	\$	13	\$	19	\$	0	\$	0	\$	64	\$	89	\$2	\$	3
39		SECONDARY	A.F.21	\$	1,678	\$ 2,3	32 \$	4,010	\$	1,013	\$ 1,4	107	\$	237	\$	329	\$	419	\$	583	\$	-	\$	-	\$	6	\$	9		\$	5
40																															_
41		SUBTOTAL		\$	3,229	\$ 4,4	86 \$	7,715	\$	2,299	\$ 3,1	195	\$	421	\$	586	\$	433	\$	601	\$	0	\$	0	\$	70	\$	97	\$5	\$	7

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 2

		ING EXI ENGED TI AGE 2	ALLOCATION	1		TOTAL	MISSOUR	I		RESID	ENTIAL		s	SMALL GE	N. SI	ERVICE	LARGE	G. S./S	SM PRIMARY	LAR	GE PF	RIMARY	COM	P. OWNE	D LIGHTING	CI	UST. OWNED	LIGHTING
LINE #	ACCT #	<u>ITEM</u>	BASIS	LA	BOR	01	HER	TOTAL	L	ABOR	OTH	ER	L	ABOR	0	THER	LABO	R	OTHER	LABO	<u>२</u>	OTHER	LA	BOR	OTHER		LABOR	OTHER
					(1)		(2)	(3)		(4)	(5)		(6)		(7)	(8)		(9)	(10)		(11)	(*	12)	(13)		(14)	(15)
1	E0/ 1	UNDERGROUND LINES																										
2	J04-1	CUSTOMER	A.F.26	\$	234	\$	452	\$ 686	\$	195	\$	377	\$	28	\$	54	\$	2\$	5 4	\$	0 \$	s (\$	9	\$ 17	\$	0 \$	1
4		HV	A.F.27a	Š	47		90			24		46		6		11		14 \$		\$	3 \$			Ő		ŝ	0 \$	
5		PRIMARY	A.F.27b	\$	336		649			179		347		42		81		103 \$		\$	10 \$	\$ 20	\$	1		\$	1 \$	
6		SECONDARY	A.F.28	\$	150	\$	290	\$ 440	\$	91	\$	175	\$	21	\$	41	\$	37 \$	5 72	\$	- \$	ş -	\$	1	\$1	\$	0 \$	1
7		0107074							•		•		_		•		•									•		
8		SUBTOTAL		\$	766	\$	1,481	\$ 2,247	\$	489	\$	945	\$	97	\$	187	\$	156 \$	301	\$	13 \$	5 26	\$	11	\$ 20	\$	1 \$	2
10	584-2	UNDERGROUND TRANSFORMERS																										
11		CUSTOMER	A.F.20	\$	692	\$	980	\$ 1,672	\$	574	\$	813	\$	82	\$	117	\$	6\$	8	\$	0 \$	6 C	\$	28	\$ 40	\$	1 \$	1
12		SECONDARY	A.F.21	\$	749	\$	1,061	\$ 1,810	\$	452	\$	640	\$	106	\$	150	\$	187 \$	265	\$		s -	\$	3	\$ 4	\$	1 \$	2
13																												
14		SUBTOTAL		\$	1,442	\$	2,041	\$ 3,482	\$	1,027	\$	1,453	\$	188	\$	266	\$	193 \$	5 274	\$	0 \$	\$ C	\$	31	\$ 44	\$	2 \$	3
15 16	585	LIGHTING		s	1,557	¢	856	\$ 2.413	¢	-	\$		\$		\$		\$	- \$		\$. 9	s -	\$	1,557	\$ 856	¢	- \$	
10	565	LIGHTING		φ	1,557	φ	000	¢ 2,413	φ	-	φ	-	φ	-	φ	-	φ	- o	, -	φ	- 4	p -	φ	1,007	φ 650	φ	- 4	-
18	586	METERS	A.F.7	\$	5,721	\$	983	\$ 6,703	\$	3,828	\$	657	\$	1,062	\$	182	\$	720 \$	5 124	\$	41 \$	5 7	\$	-	\$-	\$	70 \$	12
19																												
20	587	CUSTOMER INSTALLATION	DIRECT	\$	1,138	\$	61	\$ 1,199	\$	(172)	\$	(9)	\$	-	\$	-	\$	<u>655</u> <u>\$</u>	35	\$ 6	<u>555</u>	\$ 35	\$	-	\$-	\$	- \$	-
21																												
22 23		DIST OPERATING EXPENSE SUBTO CUSTOMER A582-A587	DIAL	\$	9,905	¢	4,999	\$ 14.903	\$	7,295	¢	3,990	\$	1,560	¢	661	\$	757 \$	5 158	¢	41 \$		\$	177	\$ 165	¢	75 \$	17
23		DEMAND A582-A587		ŝ	9,903 8,721		6.833			3,189		3,990		786		792		326 \$			332 \$			1,578			11 \$	
25				•	-,	•	-,		Ŧ	-,	•	-,	-		+		÷ _,	•	,	•			•	.,		*		
26	580	SUPERVISION & ENGR																										
27		CUSTOMER	A.F.30	\$	3,667		336			2,700		269		578		44		280 \$			15 \$		\$	66		\$	28 \$	
28 29		DEMAND	A.F.31	\$	3,229	\$	460	\$ 3,688	\$	1,181	\$	228	\$	291	\$	53	\$	861 \$	5 109	\$:	808 \$) 1L	\$	584	\$	\$	4 \$	1
29 30		SUBTOTAL		\$	6.895	\$	796	\$ 7.692	\$	3.881	\$	496	s	868	\$	98	\$ 1	141 \$	5 120	\$	323 \$	s 11	\$	650	\$ 70	\$	32 \$	2
31		oob to me		Ŷ	0,000	Ψ	100	φ 1,002	Ψ	0,001	Ŷ	400	Ψ	000	Ψ	50	φ 1,	141 Q	, 120	ψ	,20 q	,	Ŷ	000	φ	Ψ	02 φ	-
32	581	DISPATCHING																										
33		CUSTOMER	A.F.30	\$	940		64			692		51		148		8		72 \$			4 \$		\$	17		\$	7 \$	
34 35		DEMAND	A.F.31	\$	828	\$	87	\$ 915	\$	303	\$	43	\$	75	\$	10	\$	221 \$	5 21	\$	79 \$	5 2	\$	150	\$11	\$	1 \$	0
35		SUBTOTAL		\$	1.767	\$	151	\$ 1.918	\$	995	\$	94	\$	223	\$	19	\$	292 \$	5 23	\$	83 \$		\$	167	\$ 13	\$	8 \$	0
37		000101712		Ŷ	1,1 01	Ŷ		• 1,010	Ŷ	000	÷	0.	Ŷ	220	Ŷ	10	Ŷ.	-02 0	20	Ŷ		-	÷		•	Ŷ		, o
38	588	MISCELLANEOUS																										
39		CUSTOMER	A.F.30	\$	3,285		7,932			2,419		6,331		517				251 \$			14 \$		\$	59			25 \$	
40		DEMAND	A.F.31	\$	2,893	\$	10,842	\$ 13,735	\$	1,058	\$	5,365	\$	261	\$	1,257	\$	771 \$	2,574	\$ 2	276 \$	\$ 238	\$	523	\$ 1,391	\$	4 \$	17
41 42		SUBTOTAL		\$	6,178	\$	18,774	\$ 24,952	\$	3,477	\$ 1	1,696	\$	778	\$	2,306	\$1,	022 \$	2,825	\$ 2	289 \$	5 249	\$	582	\$ 1,652	\$	29 \$	44

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 3

<u>111LE:</u>	OPERA	ATING EXPENSES - PAGE 3	ALLOCATION	N		τοτα	L MISSOUF	RI		RESI	DEN	TIAL	5	SMALL GE	=N. 5	SERVICE	LA	RGE G. S	S/SN	M PRIMARY	L	ARGE		Y (COMP.	OWNE	DLIGHTING	а с	UST. OWNE	D LIGH	ITING
LINE #	ACCT		BASIS	_	ABOR		THER	TOTAL	L	ABOR		OTHER	_	LABOR		OTHER	-	ABOR		OTHER		BOR	OTH		LABC	-	OTHER		LABOR		HER
				-	(1)	_	(2)	(3)	_	(4)		(5)	_	(6)	-	(7)	_	(8)		(9)		0)	(11		(12)		(13)		(14)		15)
1	500	DENTO																													
2	589	RENTS CUSTOMER	A.F.30	\$	-	\$	168	¢ 160	¢		¢	104	¢		¢	22	¢		¢	F	¢		\$	0	¢					¢	4
3		DEMAND	A.F.30 A.F.31	ф \$	-	э \$		\$ 168 \$ 230		-	\$ \$	134 114		-	\$ \$	22 27			\$ \$		\$ \$	-	ծ Տ	0 5		- 9		5 \$) \$		\$ \$	1 0
-		DEMAND	A.I .51	ψ		Ψ	200	φ 200	Ψ		Ψ	114	Ψ		Ψ	21	ψ		Ψ	55	Ψ		Ψ	5	ψ	<u> </u>	9 30	φ		Ψ	
6		SUBTOTAL		\$	-	\$	398	\$ 398	\$	-	\$	248	\$	-	\$	49	\$	-	\$	60	\$	-	\$	5	\$	- 5	6 35	5 \$	-	\$	1
7		000101112		Ŷ		Ŷ	000	÷	Ŷ		Ŷ	2.0	Ŷ		Ŷ	10	Ŷ		Ŷ		Ŷ		Ŷ	Ũ	Ŷ		,	Ŷ		Ŷ	
8		DIST OPERATING EXPENSE SUBTO	TAL																												
9		CUSTOMER A580-589			17,796		13,499					10,775				1,785		1,359		428		74		19		318 \$		5\$	135		46
10		DEMAND A580-589		\$	15,670	\$	18,452	\$ 34,122	\$	5,730	\$	9,130	\$	1,412	\$	2,140	\$	4,179	\$	4,380	\$	1,494	\$	405	\$2,	835	\$ 2,367	<u>\$</u>	20	\$	30
11																															
12		TOTAL DIST OPERATING EXPENSES	S	\$	33,466	\$	31,951	\$ 65,417	\$	18,837	\$	19,906	\$	4,215	\$	3,925	\$	5,538	\$	4,808	\$	1,568	\$	424	\$3,	153 \$	\$ 2,812	2 \$	155	\$	76
13 14																															
14		DISTRIBUTION MAINTENANCE EXP	PENSES																												
16		DIGITABOTION WAATERAAGE EXT	LINOLO																												
17																															
18	591-59	2 SUBSTATIONS	A.F.8	\$	8,632	\$	4,911	\$ 13,543	\$	4,435	\$	2,523	\$	1,037	\$	590	\$	2,543	\$	1,447	\$	576	\$	328	\$	27 \$	\$ 16	5 \$	14	\$	8
19																															
20	593	OVERHEAD LINES CUSTOMER	A E 00	<u>_</u>	0.504	<u>_</u>	00.050	¢ 04.005	¢	7 000		04 500		4.040	^	0.000	~	74		005	^		•		•		4 4 0 0		40	¢	00
21 22		HV	A.F.22 A.F.23a	\$ \$	8,581 1.513		26,053 4,593			7,093 777		21,536 2,360		1,019 182		3,093 552		74 445		225 1,352		101	\$	1 307		383 9		5 5 5	12 3		36 8
22		PRIMARY	A.F.23a A.F.23b	э \$	4.882		4,595			2.607		2,360		610			ъ \$	1.493		4,533		147		448		16 5))) (\$	8		26
23		SECONDARY	A.F.230	\$	435		1,321			2,007			\$				\$	111			\$	-	\$ \$		\$ \$	2 3		5\$	1		3
25		LIGHTING-DIRECT	A.F.25	ŝ	-	\$		\$ -	\$	-			\$	-	\$		\$		\$	-	\$	-	\$		\$			\$		\$	-
26						<u>.</u>			· -		· · · ·		÷		<u> </u>		<u>.</u>		<u>.</u>											,	
27		SUBTOTAL		\$	15,411	\$	46,789	\$ 62,200	\$	10,738	\$	32,602	\$	1,872	\$	5,683	\$	2,123	\$	6,445	\$	249	\$	755	\$	406 \$	1,232	2 \$	24	\$	72
28																															
29	594	UNDERGROUND LINES																_						_							
30		CUSTOMER	A.F.26 A.F.27a	\$	535 107		467 93			445		389		64 13		56 11		5		4		0	\$	0 6		20 9		\$	1		1
31 32		HV PRIMARY	A.F.27a A.F.27b	\$ \$	768		93 671			55 410	\$ ¢	48 358	\$ ¢	96				31 235		27 205	\$ ¢	23		20		3 5) \$ 2 \$	1		1
33		SECONDARY	A.F.28	ŝ	343			\$ 643		207		181							\$		φ \$	- 20	\$ \$		9 S	1 5		- Ψ \$	1		1
34		0200112/411	7.11.20	<u> </u>	0.0	Ψ	000	<u> </u>	. <u>Ψ</u>	201	<u> </u>		<u> </u>		Ψ		<u> </u>		<u> </u>		Ψ		Ť.		Ŷ	<u> </u>	, ,	<u> </u>	<u> </u>	<u> </u>	<u> </u>
35		SUBTOTAL		\$	1,752	\$	1,531	\$ 3,283	\$	1,118	\$	977	\$	221	\$	193	\$	356	\$	311	\$	30	\$	27	\$	24 3	5 21	\$	3	\$	2
36																															
37	595	LINE TRANSFORMERS																													
38		CUSTOMER	A.F.20	\$	124		114			103		94		15				1		1		0	\$		\$	5 5		5\$	0		0
39		SECONDARY	A.F.21	\$	134	\$	123	\$ 257	\$	81	\$	74	\$	19	\$	17	\$	34	\$	31	\$	-	\$	-	\$	1 5	\$0) <u>\$</u>	0	\$	0
40		0.1070741		•	050	•		• • • • •	•		•				•						•		•		-					•	
41 42		SUBTOTAL		\$	259	\$	236	\$ 495	\$	184	\$	168	\$	34	\$	31	\$	35	\$	32	\$	0	\$	0	\$	6 5	5 5	5\$	0	\$	0
42	596	LIGHTING		\$	433	\$	216	\$ 649	\$	_	\$	-	\$	-	\$		\$		\$		\$	-	\$		\$	397 3	108	3 S	36	\$	18
44	550	LIGHTING		Ψ	400	Ψ	210	φ 043	Ψ		Ψ		Ψ		Ψ		ψ		Ψ		Ψ		Ψ		ψ	551 0	p 130	φ	50	Ψ	10
45	597	METERS	A.F.7	\$	542	\$	65	\$ 607	\$	363	\$	44	\$	101	\$	12	\$	68	\$	8	\$	4	\$	0	\$	- 9	5 -	\$	7	\$	1
46																															
47		DIST MAINTENANCE EXPENSE SUB	BTOTAL																												
48		CUSTOMER A593-A597		\$	9,782		26,700			8,004		22,063		1,198				148		239			\$	1		408 \$			19		37
49		DEMAND A593-A597		\$	17,246	Þ	27,050	\$ 44,296	\$	8,833	\$	14,251	Þ	2,066	Þ	3,334	Þ	4,976	\$	8,004	\$	855	\$	1,109	Þ	451 \$	¢ 287	\$	65	Ф	64

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 4

			ALLOCATION			TOTAL MISSOU	RI		RESID	DENTI	AL	SMA	ALL GEN.	SERVICE	LAR	GE G. S./S	SM PRIMAR)	(LARGE PRI	MARY	COM	P. OWNE	D LIGH	TING	CUST. OWNE	D LIG	HTING
LINE #	ACCT #	ITEM	BASIS		<u>BOR</u> (1)	OTHER (2)	TOTAL (3)		LABOR (4)		<u>THER</u> (5)		<u>80R</u> 6)	OTHER (7)		<u>BOR</u> (8)	OTHER (9)		<u>ABOR</u> (10)	<u>OTHER</u> (11)		<u>BOR</u> 12)	<u>OTHE</u> (13)		LABOR (14)		<u>[HER</u> [15]
1 2 3	590	SUPERVISION & ENGR CUSTOMER	A.F.32	\$	343			65 \$		\$	18		42 \$	3		5\$		\$	0 \$	0	\$	14	\$	1 \$		\$	0
4 5		DEMAND	A.F.33	\$	605	\$ 22	\$ 63	<u>27</u> <u>\$</u>	310	\$	12	\$	72 \$	3	\$	175 \$	6	<u>\$</u>	30 \$	1	\$	16	\$	0 \$	2	\$	0
6 7		SUBTOTAL		\$	949	\$ 44	\$ 9	92 \$	591	\$	29 \$	\$	115 \$	5	\$	180 \$	7	\$	30 \$	1	\$	30	\$	1 \$	3	\$	0
8 9 10 11	598 I	MISCELLANEOUS CUSTOMER DEMAND	A.F.32 A.F.33	\$ \$	272 479	\$ 1,228 \$ 1,244	\$ 1,5 <u>\$ 1,7</u>	00 \$ 23 <u>\$</u>	222 245	\$ \$	1,015 655	\$ \$	33 \$ 57 \$	146 153	\$ \$	4 \$ 138 \$	11 368	\$ \$	0 \$ 24 \$	0 51	\$ \$	11 13	\$ \$	55 \$ 13 \$	1 2	\$ \$	2
12 13		SUBTOTAL DIST MAINTENANCE EXPENSE S	SUBTOTAL	\$	750	\$ 2,472	\$ 3,2	22 \$	467	\$	1,670 \$	\$	91 \$	299	\$	142 \$	379	\$	24 \$	51	\$	24	\$	68 \$	2	\$	5
14 15		CUSTOMER A590-A598 DEMAND A590-A598			10,397 18,330	\$ 27,949 \$ 28,316		46 \$ 46 \$	8,507 9,388		23,096 \$ 14,918 \$	\$ \$	1,273 \$ 2,196 \$	3,323 3,491	\$ \$	157 \$ 5,289 \$			4 \$ 909 \$	1 1,161	\$ \$	434 480	\$1 \$,241 \$ 300 \$			39 67
16 17 18		TOTAL MAINTENANCE OPERATII	NG EXPENSE	\$	28,727	\$ 56,265	\$ 84,9	92 \$	17,896	\$	38,013	\$	3,469 \$	6,813	\$	5,447 \$	8,629	\$	913 \$	1,162	\$	914	\$1	,541 \$	89	\$	106
19	-	TOTAL DISTRIBUTION EXPENSE	S	\$	62,193	\$ 88,216	\$ 150,4	09 \$	36,732	\$	57,919	\$	7,684 \$	10,739	\$	10,985 \$	13,437	\$	2,482 \$	1,587	\$	4,067	\$4	,353 \$	244	\$	182

Electric Cost of Service Allocation Study at Present Rates

Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

TITLE: OPERATING EXPENSES - PAGE 5
THEE. OF EPOTING EXTENDED - FAGE 0

		NO EXI ENGED - I AGE 5	ALLOCATION	1		тот	AL MISSOURI			RESID		AL	9	MALL GE			1 4	RGE G. S./	/SM		LARG			co	MP. OWNE			CUST. OV		IGHTING
	ACCT	# ITEM	BASIS		ABOR		OTHER	TOTAL		ABOR		THER		ABOR		DTHER		ABOR		THER	LABOR		OTHER		ABOR	OTH		LABOR		OTHER
	ACCT	<u></u>	DAGIO	5	(1)	-	(2)	(3)		(4)	<u>u</u>	(5)	<u> </u>	(6)	<u> </u>	(7)		(8)	<u>u</u>	(9)	(10)		(11)		(12)	(13		(14)		(15)
1					(1)		(2)	(0)		(+)		(0)		(0)		(1)		(0)		(3)	(10)		(11)		(12)	(10	,,	(14)		(10)
2																														
3		CUSTOMER ACCOUNT EXPENSES	\$																											
4			2																											
5	902	METER READING	A.F.7A	\$	284	\$	8,681 \$	8,965	\$	233	\$	7,121	\$	39	\$	1,197	\$	12 \$	\$	360 \$	3) \$	3	\$	-	\$	- 9	G .	- \$	-
6	905	MISCELLANEOUS	A.F.7A	\$	2	\$	124 \$			2		102		0	\$	17		0 5	\$	5 \$	5) \$	0		-	\$	- 9	6.	- \$	-
7	903	CUSTOMER RECORDS	A.F.40	\$	15,471		11,818 \$	27,289	\$	12,303		8,862		884	\$	1,467	\$	2,155	\$	1,435 \$	5 1	i \$	9	\$	28	\$	11 \$	5	87 \$	34
8	904	UNCOLLECTIBLE ACCOUNTS	A.F.13	\$	-	\$	7,849 \$	7,849	\$	-	\$	7,475	\$	-	\$	272	\$	- 9	\$	73 \$	s -	\$	-	\$	-	\$	29	ş.	- \$	1
9	903	CREDIT AND COLLECTION	A.F.13	\$	4,803	\$	3,669 \$	8,472	\$	3,887	\$	2,969	\$	306	\$	234	\$	400 \$	\$	306 \$	6 6	5\$	50	\$	139	\$	106 \$	6	6 \$	4
10		INTEREST ON SURETY DEPOSITS	A.F.12	\$	-	\$	800 \$	800	\$	-	\$	270	\$	-	\$	221	\$	- 9	\$	266 \$	s -	\$	39	\$	-	\$	3 \$	ş.	- \$	0
11																														
12		SUBTOTAL		\$	20,560	\$	32,941 \$	53,501	\$	16,424	\$	26,798	\$	1,229	\$	3,408	\$	2,567	\$	2,445 \$	5 7	\$	101	\$	167	\$	149 \$	6	93 \$	39
13																														
14	901	SUPERVISION	A.F.34	\$	722	\$	- \$	722	\$	577	\$	-	\$	43	\$	-	\$	90 \$	\$	- \$	5 :	3\$	-	\$	6	\$	- 9	6	3 \$	-
15																														
16		TOTAL CUSTOMER ACCOUNT EXF	PENSES	\$	21,282	\$	32,941 \$	54,223	\$	17,001	\$	26,798	\$	1,273	\$	3,408	\$	2,657 \$	\$	2,445 \$	8 8	2 \$	101	\$	173	\$	149 \$	6	96 \$	39
17																														
18																														
19		CUSTOMER SERVICE & SALES EX	PENSES																											
20																														
21	08-1&9		DIRECT	\$		\$	- \$		\$		\$		\$		\$		\$	- 5		- \$		\$	-	\$		\$	- 9		. \$	-
22	908-91	6 CUSTOMER SERVICES & SALES	A.F.34	\$	7,286	\$	8,418 \$	15,704	\$	5,820	\$	6,849	\$	436	\$	871	\$	910	\$	625 \$	5 2	<u>\$</u>	26	\$	59	\$	38 \$	•	33 \$	10
23																														
24		SUBTOTAL		\$	7,286	\$	8,418 \$	15,704	\$	5,820	\$	6,849	\$	436	\$	871	\$	910 \$	\$	625 \$	5 2	3 \$	26	\$	59	\$	38 \$	5	33 \$	10
25	007.04	1 SUPERVISION	A.F.38	•		~	•		~		<u> </u>		~		^		<u>^</u>	,	~			~		•		•			¢	
26	907-91	1 SUPERVISION	A.F.38	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$		\$	- \$; -	\$	-	\$	-	\$	- 9	• •	. \$	-
27		TOTAL CUSTOMER SERVICE & SA			7.286	~	0.440 0	15.704	~	5 000	<u> </u>	6.849	~	436	^	871	<u>^</u>	910	~	625 \$		3\$	00	•	59	•	38 \$		00 *	10
28 29		TOTAL CUSTOWER SERVICE & SA	ALES EXPENSE	¢γ	1,200	φ	8,418 \$	15,704	\$	5,820	\$	0,049	\$	430	Ф	0/1	\$	910 3	ф,	020 ą	> 2	φα	26	\$	59	φ	30 1	Þ	33 \$	10
29 30		TOTAL PROD, T&D,CUST EXPENS	ES	¢	207 027	¢	1.274.068 \$	1 691 106	¢,	170 021	\$	602.657	\$	34,484	¢	134.862	¢	78,747	¢	407.105 \$	6 18.47	7 ¢	120.862	\$	4.699	¢	6.997 \$		609 \$	1.586
30		TOTAL FROD, T&D, COST EXFENS	E3	φ	307,037	φ	1,274,000 φ	1,561,105	φ	170,021	φ	002,007	φ	34,404	φ	134,002	φ	10,141	φ	407,105 \$	10,47	φ	120,002	φ	4,099	φ	0,997 4	р (09 4	1,560
32																														
33		A & G EXPENSES																												
34		<u>A d o EAT ENCEO</u>																												
35		EPRI	A.F.14	\$	-	\$	6.470 \$	6.470	\$	-	\$	3.624	\$	-	\$	765	\$	- 5	\$	1,611 \$	- 3	\$	352	\$	-	\$	109 \$	G .	- \$	9
36		OTHER	A.F.35	\$	63,574	\$	95,071 \$	158,645	\$	35,204	\$	52,645	\$	7,140	\$	10,678	\$	16,305	\$	24,383 \$		5\$	5,721		973	\$	1,455		26 \$	189
37				<u> </u>		<u> </u>	<u> </u>		<u> </u>		<u> </u>		<u> </u>	<u>, -</u>	<u> </u>	.,	<u> </u>		-		.,			<u> </u>						
38		SUBTOTAL		\$	63.574	\$	101.541 \$	165.115	\$	35.204	\$	56.269	\$	7.140	\$	11.442	\$	16.305	\$	25.994 \$	3.82	6 \$	6.073	\$	973	\$	1.564 \$	6 1	26 \$	197
39							· · · •									, -			-		.,		.,							
40		TOTAL PROD, T&D, CUST, A&G EXP	ENSES	\$	370,611	\$	1,375,609 \$	1,746,220	\$ 2	205,225	\$	658,926	\$	41,624	\$	146,304	\$	95,052	\$	433,099 \$	22,30	3 \$	126,935	\$	5,672	\$	8,561 \$	§ 7	35 \$	1,783

Electric Cost of Service Allocation Study at Present Rates Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

(Dollars in Thousands)

TITLE: OPERAT	ING EXPENSES - PAGE 6	ALLOCATION	I		тот	AL MISSOUF	21		R	ESIDE			SMALL G	EN :	SERVICE	۱۵	RGEG	s /sn	1 PRIMARY	١۵	RGE	PRIMA	RY	COM			IGHTING	CUST	OWNE	DUG	HTING
LINE # ACCT	# ITEM	BASIS		ABOR		OTHER		DTAL	LABO		OTHER		LABOR		OTHER		ABOR		OTHER	LAB			HER		BOR		THER	LAB			HER
				(1)		(2)	((3)	(4)		(5)		(6)		(7)		(8)		(9)	(10)	(11)	((12)		(13)	(14	.)	(15)
1	DEPREC & AMORTIZATION EXPEN	ISES																													
2		020																													
3																															
4	DEPR-PRODUCTION PLANT	A.F.1	\$	-	\$	418,512		418,512		\$				\$	48,692		-	\$	123,549		-	\$	30,311		-	\$	788			\$	466
5	DEPR-COMMON PLANT	A.F.1 A.F.17	\$	-	\$ \$	20,497 47,126		20,497 47,126			11,583 23,176			\$ \$	2,382 5.423		-	\$ \$	5,007 14,693		-	\$ \$	1,103 3.802		-	\$ \$	391			\$ \$	31
5	DEPR-TRANSMISSION PLANT DEPR-DISTRIBUTION PLANT	A.F.17 A.F.18	ð e	-	\$	229.215		47,126 229.215		· >	23,176		-	ծ Տ	5,423 28.002		-	ş	39.073		-	ð r	3,802 5,310		-	ծ Տ	21 9.467	» Տ	-	\$	11 412
8	DEPR-GENERAL PLANT	A.F.35	ę	-	¢ ¢	132,647		132,647		. Q	73,453		-	¢ ¢	14,898	ę	-	s S	34,020	¢ ¢	-	¢ ¢	7,982	¢ ¢	-	¢ ¢	- / -	э \$	-	¢ ¢	263
0	DEINGENERALTEANT	A.I .55	Ψ	_	Ψ	132,047	Ψ	152,047	ψ	<u> </u>	70,400	<u> </u>	-	Ψ	14,030	Ψ		Ψ	34,020	Ψ		Ψ	1,302	Ψ		Ψ	2,000	ψ		Ψ	205
9 10	SUBTOTAL		\$		\$	847.997	\$	847.997	\$	\$	469,870) \$	-	\$	99,397	\$	-	\$	216,343	\$	-	\$	48,508	\$	-	\$	12,696	\$	-	\$	1.183
11	00010112		Ŷ		Ŷ	011,001	Ŷ.	011,001	Ŷ	Ŷ	100,010	Ý		Ŷ	00,001	Ŷ		Ŷ	210,010	Ŷ		Ŷ	10,000	Ŷ		Ŷ	.2,000	Ŷ		Ŷ	1,100
12			\$	-	\$	-	\$	-	\$	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
13																															
14	TOTAL DEPREC & AMORTIZ EXPEN	NSES	\$	-	\$	847,997	\$	847,997	\$	\$	469,870) \$	-	\$	99,397	\$	-	\$	216,343	\$	-	\$	48,508	\$	-	\$	12,696	\$	-	\$	1,183
15																															
16																															
17	OTHER																														
18 19																															
20	REAL ESTATE & PROPERTY TAXES	S A.F.19	\$	-	\$	172.314	¢	172.314	¢	\$	96.522	. e	-	\$	20.369	¢	-	\$	42.906	¢		\$	9.383	¢		\$	2.905	¢	-	\$	229
20	INCOME/CITY EARNINGS TAXES	A.F.29	ŝ	-	\$	5.411		5.411		. ş	2.959			\$	636		-	ŝ	1.409		-	ŝ	3,303		-	\$	2,303			\$	8
22	RETURN	A.F.29	ŝ	_	\$	833,991		833.991			456.115			\$	98.087	ŝ	_	ŝ	217.176		_	ŝ	48.040		_	\$	13.366			ŝ	1,208
23	PAYROLL TAXES	A.F.35	ŝ	-	ŝ	21,758	ŝ	21.758	\$	Ś	12.049			Ś	2.444	ŝ	-	ŝ	5,580		-	ŝ	1,309		-	\$	- /	\$	-	\$	43
24	ENVIRONMENTAL TAX	A.F. 1	\$	-	\$	-	\$	-	\$. \$	-	\$	-	\$	<i>.</i>	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
25					·				·					·																<u>.</u>	
26	SUBTOTAL		\$	-	\$	1,033,474	\$ 1,	033,474	\$	\$	567,645	5\$	-	\$	121,536	\$	-	\$	267,071	\$	-	\$	59,044	\$	-	\$	16,690	\$	-	\$	1,488
27																															
28	TOTAL OPERATING & OTHER EXPR	ENSES	\$	370,611	\$	3,257,080	\$3,	627,691	\$ 205,2	25 \$	1,696,441	\$	41,624	\$	367,237	\$	95,052	\$	916,513	\$ 22	,303	\$	234,487	\$	5,672	\$	37,948	\$	735	\$	4,454
29																															
30																															
31																															
32 33	TOTAL COST OF SERVICE		\$	370 611	\$	3.257.080	\$ 3	627 691	\$ 205 3	25 \$	1 696 441	\$	41 624	\$	367.237	\$	95.052	\$	916.513	\$ 22	303	\$	234.487	s	5.672	\$	37.948	\$	735	\$	4.454
00			φ	070,011	Ψ	0,201,000	ψ 0,	021,001	φ 200,2	20 ψ	1,000,44	Ψ	41,024	Ψ	007,207	ų	55,052	ų	010,010	Ψ 22	.,000	Ψ	204,407	Ŷ	0,012	Ψ	07,340	Ψ	100	Ŷ	4,404

Schedule MEB-COS-4 Attachment Page 9 of 9

AMEREN MISSOURI

Case No. ER-2022-0337

Class Cost of Service Study Results and Revenue Adjustments to Move Each Class to Cost of Service Using MIEC's Modified ECOS at Present Rates

Line	Rate Class	Base <u>Revenues</u> (1)		Current Rate Base (2)		Adjusted Operating Income (3)		Earned <u>ROR</u> (4)	Indexed ROR (5)	Income @ Equal ROR (6)		Difference in Income (7)		evenue Change (8)	Percent Change (9)
1	Residential	\$	1,373,010	\$	6,347,277	\$	259,899	4.095%	80	\$	326,853	\$	66,954	\$ 89,272	6.5%
2	Small GS		305,323		1,364,967		66,679	4.885%	95		70,289		3,610	4,814	1.6%
3	Large GS/Primary		791,487		3,022,209		203,091	6.720%	130		155,629		(47,462)	(63,283)	-8.0%
4	Large Primary		205,821		668,517		56,276	8.418%	163		34,425		(21,851)	(29,134)	-14.2%
5	Company Owned Lighting		39,011		185,999		11,631	6.253%	121		9,578		(2,053)	(2,737)	-7.0%
6	Customer Owned Lighting		2,933		16,810		65	0.385%	7		866		801	 1,068	36.4%
7	Total	\$	2,717,585	\$	11,605,779	\$	597,640	5.150%	100	\$	597,640	\$	-	\$ -	0.0%

AMEREN MISSOURI

Case No. ER-2022-0337

Cost of Service Adjustments for 50% Movement Toward Cost of Service Using Modified ECOS at Present Rates (\$ in Millions)

Line	Rate Class	Current <u>Revenues</u> (1)	Move 50% Toward Cost Of Service ⁽¹⁾ (2)	Adjusted Current <u>Revenue</u> (3)	Revenue-neutral Percent Change in Current <u>Revenue</u> (4)
1	Residential	\$ 1,373.0	\$ 44.6	\$ 1,417.6	3.3 %
2	Small GS	305.3	2.4	307.7	0.8 %
3	Large GS/Primary	791.5	(31.6)	759.8	(4.0)%
4	Large Primary	205.8	(14.6)	191.3	(7.1)%
5	Company Owned Lighting	39.0	(1.4)	37.6	(3.5)%
6	Customer Owned Lighting	2.9	0.5	3.5	18.2 %
7	Total	\$ 2,717.6	\$-	\$ 2,717.6	0.0 %

(1) Increase to equal cost of service from column 8 of Schedule MEB-COS-5, times 50%.