Exhibit No. Issue: Capital Structure, Management Consulting Fees, Rate Design, AFUDC Witness: Josiah Cox Type of Exhibit: Surrebuttal Testimony Sponsoring Party: Indian Hills Case No.: WR-2017-0259 Date: November 13, 2017

## **Missouri Public Service Commission**

# **Surrebuttal Testimony**

of

## Josiah Cox

### On Behalf of

## Indian Hills Utility Operating Company, Inc.

## November 13, 2017

### JOSIAH COX SURREBUTTAL TESTIMONY

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#### AFFIDAVIT

STATE OF MISSOURI ) ) ss COUNTY OF <u>St Louis</u> )

I, Josiah Cox, state that I am the President of Indian Hills Utility Operating Company, Inc. and, that the answers to the questions posed in the attached Surrebuttal Testimony are true to the best of my knowledge, information and belief.

Subscribed and sworn to before me this \_/.3+( day of November, 2017.

Notary Public

My Commission Expires: 01/31/2021



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### SURREBUTTAL TESTIMONY OF JOSIAH COX INDIAN HILLS UTILITY OPERATING COMPANY, INC.

1		WITNESS INTRODUCTION
2	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
3	Α.	My name is Josiah Cox. My business address is 500 Northwest Plaza Drive
4		Suite 500. St. Ann MO, 63074
5	Q.	WHAT IS YOUR POSITION WITH INDIAN HILLS UTILITY OPERATING
6		COMPANY, INC. (INDIAN HILLS OR COMPANY)?
7	Α.	I hold the office of President of Indian Hills and Central States Water Resources,
8		Inc.
9	Q.	ARE YOU THE SAME JOSIAH COX THAT PROVIDED DIRECT AND
10		REBUTTAL TESTIMONY IN THIS PROCEEDING?
11	A.	Yes.
12		PURPOSE
13	Q.	WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?
14	A.	The purpose of my surrebuttal testimony is to respond to the rebuttal testimony
15		of: Office of the Public Counsel ("OPC") witness Michael P. Gorman, concerning
16		Capital Structure; OPC witness Keri Roth concerning management consulting
17		fees; Missouri Public Service Commission Staff ("Staff") witness Curt Gateley
18		concerning rate design; and, Staff Witness Jennifer Grisham concerning AFUDC.
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#### 1 **RESPONSE TO OPC WITNESS GORMAN** 2 **CAPITAL STRUCTURE** 3 **OPC WITNESS GORMAN OFFERS AN "ACTUAL" CAPITAL STRUCTURE** 4 Q. 5 FOR INDIAN HILLS IN HIS REBUTTAL TESTIMONY. IS MR. GORMAN'S "ACTUAL" CAPITAL STRUCTURE ACCURATE? 6 7 No. Mr. Gorman develops his capital structure based on an "analysis" of the Α. 8 Indian Hills 2016 financial audit. Mr. Gorman ignores the \$2,114,937 in Property, 9 Plant, and Equipment carried in the audited financials. Mr. Gorman instead uses the total capitalization inside the financial audit of \$45,748 and the long term note 10 11 inside the current liabilities section of the audit of \$1,609,551. Mr. Gorman's 12 "analysis" then suggests a total plant in service of \$1,655,748. OPC's own witness Keri Roth identifies a greater plant in service of \$1,793.334. Mr. Gorman 13 14 has chosen to ignore the Property, Plant, and Equipment carried in the Indian 15 Hills audited financials and OPC witness Roth's plant in service number to 16 produce his "actual" capital structure. HOW DID YOU DETERMINE THE ACTUAL INDIAN HILLS' CAPITAL 17 Q. STRUCTURE? 18 19 The Company used the plant in service amount from the partial stipulation Α. 20 agreement between the Company and the Staff divided into the Company's debt 21 principal approved by the Commission and borrowed by the Company. **RESPONSE TO OPC WITNESS ROTH** 22 MANAGEMENT CONSULTING FEES 23 24 IN HER REBUTTAL TESTIMONY OPC WITNESS ROTH PROPOSES A 25 Q. DISALLOWANCE OF THE MANAGEMNT CONSULTING FEES INCURRED 26

1		BY INDIAN HILLS. WHAT IS OPC WITNESS ROTH'S BASIS FOR THIS
2		PROPOSAL?
3	A.	Ms. Roth "disallows" the management consulting fees because there are not
4		logs, timesheets, or detailed invoices associated with the management
5		consulting fees.
6	Q.	HAS OPC BEEN PROVIDED WITH A COPY OF THE MANAGEMENT
7		CONSULTING AGREEMENT?
8	Α.	Yes. Indian Hills has provided a copy of the agreement to the OPC.
9	Q.	ARE THERE ANY TIMESHEETS, LOGS, OR DETAILED INVOICES
10		REQUIRED BY THE MANAGEMENT CONSUTING AGREEMENT?
11	Α.	No. The agreement calls for the previous Owner to consult on an as needed
12		basis in exchange for a fixed monthly payment.
13	Q.	HAS THE PREVIOUS OWNER PROVIDED THESE SERVICES?
14	A.	Yes. Ms. Stanley has been utilized by the Professional Engineer to help locate
15		elements of the water system that are not documented, clarify existing
16		connection points.
17		RATE DESIGN
18	Q.	IN HIS REBUTTAL TESTIMONY, STAFF WITNESS CURTIS GATELEY
19		STATES THAT THE STAFF DOES NOT SUPPORT OPC'S RATE DESIGN.
20		DOES THE COMPANY AGREE WITH STAFF WITNESS GATELEY?
21	A.	Yes, to an extent. Indian Hills agrees with the Staff that OPC's rate design,
22		which has a different customer base charge based on seasonality, does not

effectively provide an opportunity for Indian Hills to recover whatever revenue
 requirement may be ordered in this case.

3 Q. DO YOU HAVE A POTENTIAL ALTERNATIVE RATE DESIGN TO THOSE
4 OFFERED BY OPC AND STAFF?

5 A. Yes. A rate design that contains a seasonally adjusted commodity charge. That 6 is, I would recommend that the water commodity charge be higher during the 7 lake recreation season. The lake recreation season is when second home 8 owners are most often present and thus the drinking water system is running at 9 the MDNR mandated design peak to accommodate the additional demand 10 generated by most to all existing homeowners being present simultaneously.

### 11 Q. WHY IS A SEASONALLY ADJUSTED COMMODITY CHARGE

### 12 **APPROPRIATE?**

Α. Indian Hills agrees with OPC witness Geoff Marke that there is a variation in 13 14 occupancy and seasonal water use by Indian Hills ratepayers that causes the 15 entire drinking water system to run at its design peak in the summer associated 16 with second homes during seasonal recreational lake use. Because the system 17 must be constructed to provide service during peak usage times, a rate design 18 with higher commodity charge during the peak usage season would more 19 efficiently pass costs to customers based on system utilization. This type of rate 20 design, in conjunction with a standard monthly base charge, if properly 21 implemented, would provide that users of the system, whether they are full time 22 residents or second home owners, are proportionally bearing the ongoing costs 23 associated with the provision of water service to the entire community year-

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1		round. In addition, a seasonally adjusted commodity charge would allocate more
2		costs to users who participate in the peak demand consumption that drives the
3		total system MDNR design requirements.
4	Q.	FOR WHAT PERIOD OF TIME WOULD YOU PROPOSE THAT THE
5		SEASONALLY ADJUSTED COMMODITY CHARGE BE IN PLACE?
6	Α.	We would suggest this timeframe for a seasonally adjusted commodity rate be in
7		place from April 1 <sup>st</sup> through September 30 <sup>th</sup> . This is similar to the "recreational
8		season" used by the Missouri Department of Natural Resources (MDNR) uses in
9		the context of Water Quality. (10 CSR 20-7.031- Table A)
10		AFUDC
11	Q.	STAFF WITNESS JENNIFER GRISHAM STATES IN HER REBUTTAL
12		TESTIMONY THAT THE AFUDC RATE IS THE CARRYING COST OF THE
13		SUM OF CONSTRUCTION DOLLARS BOOKED PER MONTH TO THE
14		CONSTRUCTION WORK IN PROGRESS ACCOUNT MUTLIPLED BY THE
15		APPROPRIATE CARRYING COST DEBT RATE. DO YOU AGREE WITH
16		STAFF WITNESS GRISHAM'S REBUTTAL TESTIMONY ON AFUDC?
17	Α.	Yes, I agree with Ms. Grisham's rebuttal testimony on AFUDC and have no
18		further dispute with Staff in regard to this issue.
19	Q.	DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?
20	A.	Yes, it does.