# MISSOURI PUBLIC SERVICE COMMISSION COMMISSION STAFF DIVISION 

FINANCIAL ANALYSIS

REBUTTAL TESTIMONY OF DAVID MURRAY LIBERTY UTILITIES (MISSOURI WATER) LLC, d/b/a LIBERTY UTILITIES

CASE NO. WR-2018-0170

Jefferson City, Missouri
July 2018
** Denotes Confidential Information **

## REBUTTAL TESTIMONY

OF

## DAVID MURRAY

## LIBERTY UTILITIES (MISSOURI WATER) LLC, d/b/a LIBERTY UTILITIES

CASE NO. WR-2018-0170
Q. What is your name?
A. My name is David Murray.
Q. Are you the same David Murray who sponsored the Rate of Return (ROR) used to establish the revenue requirement contained in Staff's Review and Audit of Liberty Utilities (Missouri Water) LLC, d/b/a Liberty Utilities (hereinafter referred to as "Liberty Water"), June 22, 2018 ("Staff Audit"), which was attached to Staff witness Paul R. Harrison's Direct Testimony filed as of the same date?
A. Yes.
Q. What is the purpose of your Rebuttal Testimony?
A. I am responding to information attached to the direct testimony of Liberty Water’s witness, Jill Schwarz. Ms. Schwarz's direct testimony indicates that Liberty Water is requesting the same ROR as its gas affiliate, Liberty Utilities (Midstates Natural Gas) Corp.'s ("Liberty Midstates"). As support for Liberty Water’s requested ROR, Ms. Schwarz attached the direct testimony filed by Keith Magee ("Mr. Magee") in Liberty Midstates’ recent rate case, Case No. GR-2018-0013.
Q. Do you agree with Ms. Schwarz's proposal to apply the ROR developed for Liberty Midstates for purposes of setting the ROR for Liberty Water?
A. Yes. My recommended ROR in this case is exactly the same as my recommended ROR in the Liberty Midstates’ gas rate case. Because my direct testimony from the Liberty Midstate's gas rate case has yet to be filed in this case, I am attaching it to this rebuttal testimony as Confidential Schedule DM-r1, which includes the executive summary from the Cost of Service Report and the Detailed Direct Testimony Appendix 2.
Q. Does Ms. Schwarz explain why the same ROR requested by Liberty Midstates should be used for Liberty Water?
A. No. On page 6 of her testimony, Ms. Schwarz simply states that they are recommending the same ROR as they recommended in the Liberty Midstates gas rate case.
Q. Although the general approach to setting Liberty Water's ROR is not at issue in this case, why did Staff consider it acceptable to recommend the same ROR for Liberty Water as Liberty Midstates?
A. Both Liberty Midstates and Liberty Water are financed under the same corporate structure, with its debt financing being supplied by Liberty Utilities Company through Liberty Utilities Finance GP1. Additionally, the gas and water utility industries have similar business risk profiles.
Q. Do Staff and the Company agree on the ROR figures to apply to Liberty Water?
A. No. Staff and Liberty Midstates did not agree to specific parameters for purposes of a fair and reasonable ROR. Therefore, although Staff and Liberty Water recommend the same approach to setting Liberty Water's ROR as we used in the Liberty Midstates rate case, we still have not resolved the specific parameters. Stated differently, Mr. Magee and Staff did not agree on the return on equity and the capital structure that

David Murray
Rebuttal Testimony
should be utilized to set the allowed ROR in the Liberty Midstates case. For a full record of my differences in opinion with Mr. Magee's direct testimony, please see my attached rebuttal testimony from Case No. GR-2018-0013 (Confidential Schedule DM-r2).
Q. Does this conclude your rebuttal testimony?
A. Yes.

## BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In The Matter of the Application of Rate Increase for ) Liberty Utilities (Missouri Water), LLC d/b/a Liberty Utilities

Case No. WR-2018-0170

## AFFIDAVIT OF DAVID MURRAY

State of Missouri )
County of Cole )

COMES NOW David Murray, and on his oath declares that he is of sound mind and lawful age; that he contributed to the foregoing Rebuttal Testimony; and that the same is true and correct according to his best knowledge and belief. Further the Affiant sayeth not.


## JURAT

Subscribed and sworn before me, a duly constituted and authorized Notary Public, in and for the County of Cole, State of Missouri, at my office in Jefferson City, on this 19 th day of July, 2018.


## STAFF REPORT

## COST OF SERVICE



LIBERTY UTILITIES (MIDSTATES NATURAL GAS) CORP., d/b/a LIBERTY UTILITIES

CASE NO. GR-2018-0013

Jefferson City, Missouri
March 2, 2018

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d/b/a Ameren Missouri. This information would greatly assist Staff with monitoring actual earned ROE in between Liberty Midstates - MO’s rate cases and allow Staff to better inform the Commission in certain circumstances where Liberty Midstates - MO’s earnings may need to be reviewed in more detail. Given that Liberty Midstates - MO typically has filed rate cases in intervals that are three years or longer, and in light of the recent acquisition of Empire and continued future acquisition activity, the surveillance data will assist Staff in monitoring Liberty Midstates - MO’s earnings during these intervals. In addition, this would reduce the burden of providing many years of this data in the context of a rate case. Staff will endeavor to work with Liberty Midstates - MO to explain exactly the surveillance information being requested.

Staff Witness/Expert: Lisa M. Ferguson

## VI. Rate of Return (ROE, Cost of Capital, Capital Structure)

## A. Staff's Positions

## 1. Return on Equity (ROE)

Based on my rate-of-return analyses and consideration of the Commission's recent decision in the Spire Missouri Inc. rate cases, I recommend that the Commission set the Company's return on equity ("ROE") at $10 \%$ (based on a range of $9.5 \%$ to $10 \%$ ), resulting in an overall rate of return ("ROR") of $6.76 \%$ (range of $6.56 \%$ to $6.76 \%$ ). My recommended ROE provides the Company with a fair and reasonable opportunity to earn at least its cost of common equity ("COE") in view of the fact that my analyses show that the COE for gas utilities is most likely in the range of $6 \%$ to $7 \%$.

## 2. Capital Structure

I also recommend that the Commission use LUCo's adjusted actual capital structure of 40.43\% equity and $59.57 \%$ debt for purposes of setting Liberty Midstates’ allowed ROR because this capital structure is that which is used to finance LUCo's United States’ regulated utility assets, including that of Liberty Midstates. ${ }^{1}$ Staff considered several other different capital structures, which I will discuss in much more detail in my Detailed Direct Testimony attached as Appendix 2 to this Report.

[^1]
## 3. Cost of Debt

Consistent with my capital structure recommendation, I also recommend that the Commission use LUCo's embedded cost of debt, 4.51\%, which includes debt transferred to intermediate holding companies, but which debt is still used for investment in LUCo's assets, resulting in an overall ROR of 6.76\%.

## B. Analytical Principles:

## 1. The Cost of Equity vs. the Authorized ROE

I will intentionally differentiate between the market-determined cost of equity ("COE") and the allowed ROE because it is clear from my continuous and regular review of utility stock investment analyses that equity analysts use a COE, i.e. discount rate, to value utility stocks that is much lower than average ROEs allowed by state utility regulatory commissions. ${ }^{2}$

## 2. Benchmarking

The Commission recently awarded an ROE of $9.8 \%$ to Spire Missouri in its rate cases. However, because of differences in the capital structure of Liberty Midstates intermediate parent company, LUCo, and that of Spire Missouri, 9.8\% is not an appropriate ROE for Liberty Midstates. Instead, the ROE allowed for Liberty Midstates should be increased by 20 basis points to $10 \%$. If the Commission chooses to adopt a capital structure for Liberty Midstates that is similar to the one it recently adopted for Spire Missouri, however, then $9.8 \%$ would be an appropriate allowed ROE for Liberty Midstates.

## 3. A Comparative Analysis is Required

The comparative nature of the applicable constitutional parameters requires that Staff's recommendation regarding Liberty Midstates' allowed ROE be based on Staff's analysis of a proxy group of natural gas utility companies of similar business and financial risk characteristics to Liberty Midstates. I have used the same proxy group used in the Spire Missouri rate cases. To develop my recommendation, I have analyzed macroeconomic environment changes, broader debt and equity capital market changes, and changes in valuation levels and cost of equity

[^2]estimates for this proxy group. For specific cost-of-equity estimates for the proxy group, I relied upon the Discounted Cash Flow ("DCF") and the Capital Asset Pricing Model ("CAPM"), two well-recognized and widely-used tools of financial analysis.

## C. Economic and Market Conditions:

## 1. Gross Domestic Product and the Debt Market

In setting utility rates, the Commission should be mindful of the condition of the economy and the markets. Real Gross Domestic Product ("GDP") increased by 2.3\% for the 2017 calendar year. 10-Year Treasury rates increased by approximately 40 basis points in January 2018, to level not reached since April 2014. It is not yet clear whether this increase will be sustained or whether rates will return to their previous levels or lower. Utility bond yields have not increased in similar fashion. The average utility bond yield based on the Moody's public utility bond index for January 2018 was $3.88 \%$, compared to $4.29 \%$ a year ago. As compared to 2014, when average allowed ROEs for gas utilities were $9.6 \%$, utility bond yields are 35-45 basis points lower. In summary, while US Treasury yields increased during January 2018, utility debt markets imply there has not been much of a change in utility capital costs over the last few months. If anything, the cost of equity may be slightly higher now.

## 2. The Stock Market

Until recently, utility stocks had been outperforming the S\&P 500, due to several years of sustained low interest rates. However, the broader markets significantly outperformed the utility markets during January 2018. While the contraction of utility stocks during the last couple of months is due to an increase in utility cost of equity, nonetheless, it is widely recognized that utility stocks were trading at or near all-time highs in the fall of 2017, meaning that the cost of equity to utilities was at all-time lows. The actual cost of equity capital to utility companies has been in the $6 \%$ to $7 \%$ range. While utility equity analysts certainly didn't expect commissions to reduce allowed ROEs to a point where they would be at parity with the cost of equity, they do expect the spread to eventually compress either due to an increase in the cost of equity, a reduction in allowed ROEs, or a combination of both. Even with the recent contraction in stock prices, utility stocks are still trading at higher p/e ratios than they were for much of 2014, which implies that the Commission should not allow an ROE for Liberty Midstates that is any higher than that which it authorized Spire Missouri in its recent rate cases. In summary,
observable trends in the utility equity markets indicate that the Commission should not increase allowed ROEs above recent levels, assuming similar levels of financial risk.

## D. Capital Structure

## 1. Credit Rating

In determining the appropriate capital structure to use, the Commission must be mindful that Liberty Midstates is part of a large and complex corporate family. Liberty Midstates does not independently issue debt to investors. APUC has indicated in several investor presentations that its intent on a going-forward basis is to issue debt for its regulated United States' subsidiaries through LUF, with this debt being guaranteed by LUCo. APUC, the ultimate owner of Liberty Midstates, is rated by both S\&P and DBRS (a Canadian-based rating agency). LUCo is indirectly rated by S\&P and DBRS via its financing subsidiary, LUF. LUF is assigned the credit rating because it directly issues the debt on behalf of LUCo, but the rating is based on S\&P's and DBRS' assessment of LUCo's credit profile because LUCo guarantees all of the debt issued by LUF. S\&P rates APUC’s family of companies, which includes Liberty Power, based on APUC's consolidated credit profile.

Consistent with this approach, all of APUC's companies' corporate credit ratings are the same, which is currently a 'BBB' rating. S\&P's ratings on APUC are based on its assignment of a "strong" business risk profile and a "significant" financial risk profile. DBRS, which the Commission isn't familiar with other than through previous rate cases involving LUCo, such as Liberty Midstates’ last rate case in 2014, approaches the ratings it assigns to APUC and LUCo much the same way as Moody's. DBRS does give consideration to LUCo's stand-alone business risk and financial risk when it assigns LUCo's financing subsidiary, LUF, a credit rating of BBB (high).

## 2. Capital Structure

Staff recommends using LUCo’s adjusted actual capital structure because this reflects the financial risk APUC has determined is reasonable for purposes of financing its regulated utility assets in the United States. APUC’s financing strategy for LUCo has changed since the 2014 rate case, which is why it is no longer appropriate to accept LUCo’s unadjusted per books capital structure as being representative of how LUCo’s regulated utilities are actually capitalized. Staff's examination of LUCo's notes to financial statements, rating agency reports and data
request responses revealed that LUCo’s per books balance sheet as of September 30, 2017, understates the amount of leverage used to support LUCo's investments. Approximately \$395 million of debt is held at intermediate subsidiaries between APUC and LUCo for purposes of making equity infusions in LUCo. This debt is guaranteed by LUCo.

After making various adjustments to LUCo’s capital structure, LUCo’s September 30, 2017, capital structure (including short-term debt) was as follows: 39.25\% common equity, 57.83\% long-term debt and $2.92 \%$ short-term debt. If short-term debt is removed from the capital structure then the common equity ratio would be $40.43 \%$ with the remaining $59.57 \%$ being long-term debt. Staff does not recommend adopting APUC's capital structure and associated capital costs for purposes of setting the allowed ROR for Liberty Midstates’ Missouri assets. APUC's per books capital structure had been more leveraged recently than LUCo's unadjusted per books capital structure because of financing activities related to the Empire transaction. However, as of September 30, 2017, APUC’s balance sheet reflected approximately 45\% equity.

## 3. Embedded Cost of Debt

I recommend that the Commission match LUCo's consolidated embedded cost of debt to that of LUCo's adjusted actual capital structure. LUCo's consolidated embedded cost of long-term debt was $4.51 \%$ as of September 30, 2017. In comparison, Spire Missouri’s embedded cost of debt was approximately 4.12\%.

## E. Cost of Equity

## 1. Start with the recent Spire Missouri decision

The Commission can benchmark its decision in this case based on its decision in the recently concluded Spire Missouri rate case. The Commission decided an allowed ROE of 9.8\% was fair and reasonable for purposes of setting Spire Missouri's allowed ROR. However, Spire Missouri’s stand-alone credit profile ("SACP") is consistent with an 'A' rating as specified by S\&P if it were to rate Spire Missouri based purely on its business and financial risk. ${ }^{3}$ Liberty Midstates does not issue its own debt and it is not rated. Therefore, there is no rating agency assessment as to what its SACP may be. In such situations, it is best to evaluate the

[^3]SACP of the subsidiary that is responsible for the debt financing for the utility operations. In this case, that company is LUCo. LUCo has a SACP of 'BBB' (high) as specified by DBRS. This SACP is based on DBRS' assessment of both LUCo's business risk (its regulated utility assets) and its financial risk (its capital structure that is more aggressive in its use of leverage). Recent spreads between 'A' rated and 'Baa' rated utility bonds have been approximately 30 basis points. Because this is a tangible and objective measure of a cost-of-capital spread, Staff suggest that $2 / 3$ of this spread be added to the Commission's recent allowed ROE of $9.8 \%$ for Spire Missouri in order to adjust for LUCo's higher SACP that is due mainly to its more leveraged capital structure.

## 2. The Proxy Group

I estimated Liberty Midstates’ COE by applying COE methodologies to the same proxy group recently used in the Spire Missouri rate cases. While I continue to estimate a much lower cost of common equity than average allowed ROEs around the country, my recommended allowed ROE is based on my assessment of a fair and reasonable allowed ROE based on the Commission's most recent decision, changes in the capital markets since that decision, and whether the potential allowed ROE spread over the cost of equity spread is consistent with market expectations.

## 3. DCF Analysis

In the DCF method, the cost of equity is the sum of the dividend yield and a perpetual growth rate that is intended to replicate the projected capital appreciation of the stock. The projected average dividend yield for the proxy group of five comparable companies is approximately $2.70 \%$. Investors invest in utility companies for yield and not growth. Companies in the S\&P 500 in recent years have retained approximately $65 \%$ of their earnings for reinvestment, while natural gas utilities' retention ratio has been approximately $35 \%$ over the same period. It follows that utilities will grow at a rate less than that of nominal GDP growth. Consequently, a projected long-term, steady-state nominal GDP growth rate should be considered as an upper constraint when testing the reasonableness of growth rates used to estimate the cost of equity for a regulated gas utility. Most economists do not project nominal GDP to grow much higher than 4.5\% per year over the long-term, so serious doubt must attach to a constant growth rate for the gas utility industry that is above the upper constraint.

Equity analysts project a compound annual growth rate in earnings per share over the next five years of approximately 5\%. However, based on actual historical growth over the long-term, this growth rate is not sustainable over a longer period, let alone for infinity as assumed in the constant-growth DCF.

## 4. The Growth Rate

An analysis of growth in the natural gas distribution industry since 1968 revealed that the actual realized growth has averaged in the $4 \%$ to $4.5 \%$ range, or about $66 \%$ of average GDP growth of around $6.5 \%$ over the same period. Additionally, the growth in the natural gas distribution industry was not highly correlated with GDP growth over this period. In fact, empirical evidence shows that natural gas distribution utility growth has had very little correlation to that of GDP. With respect to future growth, energy consumption has been declining. The other factors that often determine potential growth for the regulated gas distribution industry are investment and demand/customer growth. Because most regulated natural gas distribution companies have moved to largely decoupled rate designs in which the recovery of the revenue requirement is not a function of usage, but number of customers, the other major factor should be limited to expansion of the system to serve additional customers. There is a higher correlation between capital spending and industry growth then there is between GDP and industry growth. The current rise in capital expenditures is not driven by expected growth in the economy, but in the perceived need to accelerate capital expenditures for infrastructure replacement.

## 5. Staff's DCF Results

Historically, the gas distribution industry only achieved growth in the low 4.2\% to 4.6\% even during a period of high capital investment and higher average economic growth of 6.54\%. Therefore, a constant-growth rate closer to $4 \%$ is more logical considering that projected growth rates for the U.S. economy are much lower in the future as compared to the period I analyzed (1968-2016). In order to give some consideration to some of the higher near-term expected growth rates, especially in DPS rather than EPS, I used a growth rate range of $4.2 \%$ to $5.0 \%$. This results in a cost of equity estimate of $6.90 \%$ to $7.70 \%$, which is equivalent to Staff's estimate in the Spire Missouri rate case. While I understand that my COE estimate is much lower than the average allowed ROEs for gas utility companies in the country, it is quite
consistent, if not on the high side, compared to COE estimates used by equity analysts that follow APUC. Being that APUC has more business risk than LUCo’s regulated utility operations, the cost of equity assigned to APUC is higher than what would be appropriate for LUCo's regulated utility assets, including Liberty Midstates.

## F. Tests of Reasonableness

## 1. The Capital Asset Pricing Model (CAPM)

Staff used the CAPM to test the reasonableness of its recommendation. The average beta for the proxy group was 0.69 as compared to 0.71 in the Spire Missouri rate case. ${ }^{4}$ For the market risk premium ( Rm - Rf) estimates, I relied on the historical difference between earned returns on stocks and earned returns on bonds. The first risk premium was based on the long term arithmetic average of historical return differences from 1926-2016 (6.00\%). The second risk premium was based on the long-term geometric average of historical return differences from 1926 to 2016 (4.50\%). The results using the long-term arithmetic average risk premium and the long-term geometric risk premium are $6.91 \%$ and $5.89 \%$, respectively. This compares to CAPM results for arithmetic and geometric averages of $7.14 \%$ and $6.08 \%$, respectively in the recent Spire Missouri rate cases. Although this implies a decline in utilities' COE, Staff used the same equity risk premium as in the last case. Considering the recent volatility in broader markets since the end of January, the equity risk premium has increased. The fact that the betas declined since Staff did its analysis for the Spire Missouri case is explained by the fact that broader markets have experienced much greater volatility in the past month.

## 2. Average Authorized Returns

In the past, the Commission has applied a test of reasonableness using average authorized returns published by Regulatory Research Associates (RRA) to test the reasonableness of its allowed ROE. According to RRA, the average authorized return on equity for gas utilities for 2017 was 9.72\% (based on 24 ROE determinations), compared to 2016’s calendar year average of 9.54\% (based on 26 ROE determinations). The average allowed ROE for fully-litigated cases for 2017 was $9.89 \%$ ( 7 decisions). Allowed ROEs for fully-litigated cases were $9.61 \%$ for the 2016 calendar year.

[^4]
## G. Conclusion

A just and reasonable rate is one that is fair to the investors and fair to the ratepayers. Fairness to the ratepayers means rates that are not one penny more than is necessary to be fair to the shareholders. Fairness to the shareholders means rates that will produce revenues, on an annual basis, sufficient to cover the Companies’ prudent cost of service, which includes an allowed ROR. Using widely-accepted methods of financial analysis and reviewing Wall Street equity analysts’ research shows that the COE for gas distribution companies is conservatively around $7 \%$. However, since I have provided this information in past rate cases, including the recent Spire Missouri rate case in which the Commission decided an allowed ROE of 9.8\% was fair and reasonable, I recommend the Commission focus on whether LUCo's more leveraged capital structure justifies a different authorized ROE. ${ }^{5}$ I suggest that the more leveraged capital structure justifies an increase to the allowed ROE of 20 basis points.

Based on all the foregoing, it is my considered professional opinion that an authorized ROE for Liberty Midstates of $10 \%$ (range of $9.5 \%$ to $10 \%$ ) would be reasonable if it is applied to LUCo's lower actual equity ratio. Given that the cost of capital is as real a cost as any other cost of service, reducing this cost in the ratemaking formula to a value closer to its actual cost is consistent with the principles of cost-of-service ratemaking. Using my recommended allowed ROE results in an allowed ROR for Liberty Midstates of 6.76\% (range of 6.56\% to 6.76\%). This rate was calculated by applying an embedded cost of long-term debt of $4.51 \%$ and an allowed ROE of $10 \%$ to a capital structure consisting of $40.43 \%$ common equity.

Staff Witness/Expert: David Murray, CFA

## VII. Rate Base

## A. Plant in Service and Depreciation Reserve

Staff's plant-in-service reflects by account Liberty Midstates - MO’s plant-in-service balances for Missouri gas operations at December 31, 2017. In addition, Staff has also reflected corporate allocated plant-in-service which includes items such as billing software, furniture, and other corporate investment related overhead.

[^5]
## STAFF REPORT

## COST OF SERVICE

## APPENDIX 2

Detailed Direct Testimony of David Murray
and
Support for Staff
Cost of
Capital Recommendations

LIBERTY UTILITIES (Midstates Natural Gas) CORP.,
d/b/a LIBERTY UTILITIES

CASE NO. GR-2018-0013

Jefferson City, Missouri
March 2018
** Denotes Confidential Information **

CASE NO. GR-2018-0013

Jefferson City, Missouri
March 2018
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## Rate of Return (ROE, Cost of Capital, Capital Structure)

## A. Summary

Based on my rate-of-return analyses and consideration of the Commission's recent decision in the Spire Missouri Inc. rate cases, I recommend that the Commission set the Company's return on equity ("ROE") at $10 \%$ (based on a range of $9.5 \%$ to $10 \%$ ), resulting in an overall rate of return ("ROR") of $6.76 \%$ (range of $6.56 \%$ to $6.76 \%$ ). My recommended ROE provides the Company with a fair and reasonable opportunity to earn at least its cost of common equity ("COE") in view of the fact that my analyses show that the COE for gas utilities is most likely in the range of $6 \%$ to $7 \%$.

I recommend the Commission use LUCo's adjusted capital structure for purposes of setting Liberty Midstates allowed ROR because this capital structure is that which is used to finance LUCo's United States' regulated utility assets, including that of Liberty Midstates. ${ }^{1}$ Staff considered several other different capital structures, which I will discuss in the "capital structure" Section.

Consistent with my capital structure recommendation, I also recommend that the Commission use LUCo's embedded cost of debt, $4.51 \%$, which includes debt transferred to

[^6]Detailed Direct Testimony of David Murray, CFA
intermediate holding companies, but which debt is still used for investment in LUCo's assets, resulting in an overall ROR of $6.76 \%$ (range of $6.56 \%$ to $6.76 \%$ ).

## B. Introduction

The purpose of my report is to present Staff's cost-of-capital recommendation in this case. These recommendations reflect my considered professional judgment and are based upon a careful analysis of the economic and financial data reasonably relied upon by cost-of-capital witnesses in cases of this sort. In reaching my opinion, I have employed the analytical methods generally utilized for cost-of-capital analysis in the context of utility ratemaking. I am qualified as an expert in the area of cost of capital by reason of my education, training, experience, knowledge, and skill; and my detailed qualifications are attached to this report as an appendix.

In my report, I will intentionally differentiate between the market-determined COE and the allowed ROE because it is clear from my continuous and regular review of utility stock investment analyses that equity analysts use a COE, i.e. discount rate, to value utility stocks that is much lower than average ROEs allowed by state utility regulatory commissions. ${ }^{2}$

The three issues related to cost-of-capital are: (1) ROE; (2) capital structure; and (3) cost of debt. With respect to ROE, the Commission recently awarded an ROE of $9.8 \%$ to Spire Missouri in its rate cases. To the extent the Commission uses a similar capital structure, such as that recommended by the Company witness in this case, then it would be reasonable to use this same allowed ROE for purposes of developing rates for the Liberty Midstates' assets.

[^7]Detailed Direct Testimony of David Murray, CFA

## C. Analytical Parameters

The determination of a fair rate of return is guided by principles of economic and financial theory and by certain minimum Constitutional standards. Investor-owned public utilities such as Liberty Midstates are private property that the state may not confiscate without appropriate compensation. The Constitution requires, therefore, that utility rates set by the government must allow a reasonable opportunity for the shareholders to earn a fair return on their investment. The United States Supreme Court has described the minimum characteristics of a Constitutionally-acceptable rate of return in two frequently-cited cases: In Bluefield Water Works \& Improvement Co. v. Public Service Commission of West Virginia, 262 U.S. 679, 43 S.Ct. 675, 67 L.Ed. 1176 (1923) and Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591, 64 S.Ct. 281, 88 L.Ed. 333 (1943).

From these two decisions, Staff derives and applies the following principles to guide it in recommending a fair and reasonable ROR:

1. The rates set by the Commission must provide a return consistent with returns realized from other investments of comparable risk;
2. The rates set by the Commission must provide a return sufficient to assure confidence in the utility's financial integrity; and
3. The rates set by the Commission must provide a return that allows the utility to attract capital.

Embodied in these three principles is the economic theory of the opportunity cost of investment. The opportunity cost of investment is the return that investors forego in order to invest in similar risk investment opportunities that vary depending on market and business conditions.

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The methodologies of financial analysis have advanced greatly since the Bluefield and Hope decisions. ${ }^{3}$ Additionally, today's utilities compete for capital in a global market rather than a local market. Nonetheless, the parameters defined in those cases are readily met using current methods and theory. The principle of the commensurate return is based on the concept of risk. Financial theory holds that the return an investor may expect is reflective of the degree of risk inherent in the investment, risk being a measure of the likelihood that an investment will not perform as expected by that investor. Any line of business carries with it its own peculiar risks and it follows, therefore, that the return Liberty Midstates' shareholders may expect is equal to that required for comparable-risk utility companies.

I have relied primarily on my analysis of a comparable group of companies to estimate the COE for Liberty Midstates, applying this comparable-company approach through the use of both the Discounted Cash Flow ("DCF") method and the Capital Asset Pricing Model ("CAPM"). Properly used and applied in appropriate circumstances, both the DCF and the CAPM can provide accurate estimates of a utility's COE. It is well-accepted economic theory that a company that earns its cost of capital will be able to attract capital and maintain its financial integrity; therefore, an allowed return on common equity based on the cost of common equity is consistent with the principles set forth in Hope and Bluefield. However, allowed ROEs have consistently been set higher than the COE due to a continued very low cost of capital environment. Consequently, my recommended allowed ROE is higher than my estimate of Liberty Midstates’ COE.

I used the Commission's recently authorized ROE of $9.8 \%$ for Spire Missouri in Case Nos. GR-2017-02215 and GR-2017-0216 as a benchmark to determine a just and reasonable

[^8]Detailed Direct Testimony of David Murray, CFA
allowed ROE for Liberty Midstates. ${ }^{4}$ I will provide the Commission an update on changes in the broader and utility-specific capital markets since it heard evidence in the Spire Missouri rate cases. In Staff's opinion, although utility stocks have experienced a significant contraction in the last couple of months, because utility valuation levels were at or near all-time highs before this contraction, these changes do not warrant a change to the baseline allowed ROE. However, if the Commission adopts LU Co.'s actual adjusted capital structure, then an approximate 20 basis point upward adjustment is warranted.

## D. Current Economic and Capital Market Conditions

Determining whether a cost of capital estimate is fair and reasonable requires a good understanding of the current economic and capital market conditions, with the former having a significant impact on the latter. With this in mind, I emphasize that an estimate of a utility's COE must pass the "common sense" test when considering the broader current economic and capital market conditions.

## Economic Conditions

Real Gross Domestic Product ("GDP") increased by $2.3 \%$ for the 2017 calendar year. ${ }^{5}$ The quarterly year-over-year ("YoY") growth for 2017 breaks out as follows: $1.2 \%$ for the first quarter, $3.1 \%$ for the second quarter, $3.2 \%$ for the fourth quarter and $2.6 \%$ for the fourth quarter. ${ }^{6}$ As of December 2017 the Federal Reserve Board Members and the Federal Reserve Bank Presidents projected real GDP would grow in the range of $2.2 \%$ to $2.6 \%$ in $2018 ; 1.9 \%$ to $2.3 \%$ in 2019 ; and $1.7 \%$ to $2.0 \%$ in 2020. This compares to the Fed's projected real GDP growth in

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September 2017 (pre-tax reform) of $2.0 \%$ to $2.3 \%$ in $2018 ; 1.7 \%$ to $2.1 \%$ in 2019 ; and $1.6 \%$ to $2.0 \%$ in 2020. The longer run projections for real GDP growth were between $1.8 \%$ and $1.9 \%$ as of December 2017, compared to $1.8 \%$ and $2.0 \%$ as of September 2017. ${ }^{7}$

In December 2017, the Federal Open Market Committee ("FOMC") agreed to raise the benchmark rate a quarter point, which stands at $1.25 \%-1.50 \%$. Since December 2015, the Fed has increased the rate five times. The following was stated in the February 1, 2018 edition of the Wall Street Journal:

The Fed held its benchmark short-term interest rate steady in a range between $1.25 \%$ and $1.5 \%$ and offered nothing to dispel market expectations that it would deliver its next rate increase in March.

The policy statement released Wednesday signaled greater confidence in officials' upbeat economic outlook. In December, Fed officials raised rates to their current range and penciled in three increases for 2018. The statement hinted that officials might favor more than three rate increases this year because it offered slightly more conviction that inflation would pick up in $2018 .{ }^{8}$

Although the FOMC did not raise the Fed Funds rate at its January 2018 meeting, 10-Year Treasury rates increased by approximately 40 basis points in January. This recent reflation of US Treasury rates follows on the heels of consistent 10-Year Treasury yields of around $2.3 \%$ to $2.4 \%$ from the spring of 2017 through the end of 2017 . The last time the $10-$ Year Treasury yield reached the recent higher levels was in early April 2014. The 30-year Treasury yield also increased in January 2018, trading at a yield-to-maturity ("YTM") of approximately $3 \%$ at the beginning of February 2018. While the YTM on the 30 -year Treasury is currently higher than it was during most of 2017, the 30-year Treasury traded at similar YTM levels at the end of 2016 and in early 2017. The pattern of expectations of a sustained increase in

[^10]Detailed Direct Testimony of David Murray, CFA
long-term rates, only to be followed by rates settling back into the $30+$ year long-term trend of decline, has been fairly consistent in the last few years. Whether the recent increase in long-term yields will be sustained is a matter for the markets to decide based on unfolding market and economic conditions. However, due to the fact that there has been a narrowing in spreads between long-term yields and short-term yields implies the market is not entirely convinced long-term rates will remain at current levels. Schedule 4-3 attached shows that since 2010 there have been approximately four periods in which long-term rates rallied for a couple of months, only to return to their previous levels, or even lower.

## Capital Market Conditions

## Utility Debt Markets

Utility debt yields have not increased nearly as much as 10-year US Treasury yields. Through the end of 2017, public utility bonds have traded at a YTM about 15 basis points higher than their all-time lows during the summer of 2016. Utility bond yields are generally lower than levels that existed at the end of 2016 and early 2017 when the Commission decided a 9.5\% allowed ROE was appropriate for Kansas City Power \& Light Company in Case No. ER-2016-0285, but at about the same level as when the Commission determined an allowed ROE of $9.8 \%$ was appropriate for Spire Missouri Inc. in Case Nos. GR-2017-0215 and GR-2017-0216.

If one were to assume that the risk premium ${ }^{9}$ required for investing in utility stocks rather than utility bonds was constant, then a change in utility debt yields would correspond to a one-for-one change in required returns on equity as well. Although it is unlikely that the change in utilities' COE will be perfectly correlated to changes in utility debt yields, it is widely recognized

[^11]Detailed Direct Testimony of David Murray, CFA
in the investment community that regulated utility stocks are a close alternative to bond investments and, therefore, that they are highly correlated over time.

The average utility bond yield based on the Moody's public utility bond index for November 2017 through January 2018 was $3.88 \%$. The average for December 2016 through February 2017, the period consistent with the "reflation" trade, was $4.29 \%$. The average for the March 2017 through September 2017 period was $4.09 \%$. As compared to 2014, when average allowed ROEs for gas utilities were $9.6 \%$, utility bond yields are currently around 35-45 basis points lower (see Schedules 4-1 and 4-3).

For the most recent three months, the average spread between 30 -year T-bonds (2.82\%) and average utility bond yields (3.88\%) was 106 basis points. For the three months through January 2017 (the general period for the data analyzed in the recent KCPL rate case), the average spread between the 30 -year T-bonds ( $3.00 \%$ ) and average utility bond yields (4.28\%) was 128 basis points. The decrease in the spread can be attributed to a larger decline in utility bond yields as compared to 30-year T-bond yields (see Schedules 4-3 and 4-4).

In summary, while US Treasury yields increased during January 2018, utility debt markets imply there has not been much of a change in the utility capital costs in recent months.

## Utility Equity Markets

Traditionally, over long-term market periods, the total returns on the Standard \& Poor's ("S\&P") 500 (a proxy for the U.S. capital markets) are expected to be greater than total returns on utility stocks because the S\&P 500 is expected to grow at a higher rate than utilities, and investors in the S\&P 500 incur greater risk than do investors in utility stocks. This expectation is supported by a common portfolio statistical measure referred to as the "beta" of the stock which measures the covariance of a portfolio or asset as compared to the variance of the market as a

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whole. Betas for regulated utility portfolios have consistently measured in the 0.60 to 0.80 range over long periods of time, with most regulated utilities typically having betas of around 0.70 . This measurement typically implies that utility stocks should lag the S\&P 500 in both gains and losses over long holding periods. Until recently, utility stocks significantly outperformed the S\&P 500, which was largely attributed at that time to the slow growth, low long-term interest rate environment.

For the period from January 1, 2014, through February 5, 2018, the total returns on the S\&P 500 and the S\&P Utilities were $64.06 \%$ and $53.91 \%$, respectively. For the period, January 1, 2014, through December 31, 2017, the total returns on the S\&P 500 and the S\&P Utilities were $58.60 \%$ and $62.50 \%$. Consequently, the broader markets significantly outperformed the utility markets during January 2018. However, utility markets have still done fairly well since 2014, when the Commission first decided a $9.5 \%$ allowed ROE was appropriate for Missouri's large electric utilities. The $53.91 \%$ total return converts to a compound annual return of approximately $11.10 \%$. Of course, because the gas and electric sectors of the utility industry have both risk and growth differences, it is important to compare and contrast the differences in capital market performance and metrics for these two subsectors of the utility industry. For this comparison, I chose to use the pure-play proxy group Staff used in the GMO rate case, Case No. ER-2016-0156, (pure-play companies are considered to be confined almost entirely to one business segment) ${ }^{10}$ and the current gas proxy group in this rate case. For the period January 1, 2014 through February 5, 2018, the gas utility proxy group had a total return of $78.13 \%$ and the electric utility proxy group had a total return of $75.15 \%$. This translates into a

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compound annual total return of $15.15 \%$ for the gas proxy group and $14.67 \%$ for the electric proxy group. The compound annual return for these same proxy groups was $21.45 \%$ and $20.42 \%$, respectively, through August 25, 2017, which was the period Staff reported on in the Spire Missouri rate cases. A graphical illustration of the total returns for the utility proxy groups follows.


Source: S\&P Global Market Intelligence
As can be seen in the above graph, the total returns for the gas and electric proxy groups peaked at approximately $110 \%$ at the end of November 2017. Both proxy groups' stock prices have contracted significantly over the last couple of months. The following graph shows the significant underperformance of utility stocks compared to the S\&P 500 over these last couple of months:


Source: S\&P Global Market Intelligence
While the contraction of utility stocks during the last couple of months is unquestionably due to an increase in utility cost of equity, it was also widely recognized that utility stocks were trading at all-time highs, meaning that the costs of equity to utilities were at all-time lows. Staff has repeatedly provided corroborating information from utility stock analysts and financial advisors that supported Staff's position that the cost of equity is in the $6 \%$ to $7 \%$ range. Utility equity analysts have continuously observed the significant spread between allowed ROEs and the cost of equity. While utility equity analysts certainly do not expect commissions to reduce allowed ROEs to a point where they would be at parity with the COE, they do expect the spread to eventually compress either due to an increase in the COE, a reduction in allowed ROEs, or a combination of both. If utilities' costs of equity should gravitate back to levels experienced

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during higher interest rate periods and commissions hold allowed ROEs steady, then this compression will occur naturally due to changes in market costs caused by macro factors.

However, even with the recent contraction in utility stock prices, it is still important to understand the historical relationship of utility stocks as compared to broader markets during certain interest rate cycles. Goldman Sachs' analysis consistently shows that utilities typically trade at a premium to the market when U.S. 10-year treasury yields trade below the $3 \%$ level and trade at a discount to the market when U.S. 10-year treasury yields trade above 3\%. Although the 10-year Treasury yield has increased significantly since the end of the year, recently trading at a YTM of around $2.9 \%$, it is still below $3 \%$, which is still low by historical standards. As Staff discussed earlier, the 10 -Year Treasury traded at this level in 2014 when the Commission decided allowed ROEs of approximately $9.5 \%$ were fair and reasonable for its major electric utility companies. The Commission decided that a $10 \%$ allowed ROE was fair and reasonable for Liberty Midstates before it made its decisions for Ameren Missouri and Kansas City Power \& Light Company.

For these reasons, it would be insightful to observe the price-to-earnings ratios for the gas and electric utilities from January 1, 2014 through the current period. Staff relied on its access to S\&P Global Capital IQ for the following chart:
continued on next page


As can be seen in the above graph, even with the recent contraction in stock prices for both the gas and electric utility proxy groups, they are still trading at higher p/e ratios than they were for much of 2014. This information certainly implies that the Commission does not need to allow an ROE any higher than that which it authorized Spire Missouri in its recent rate cases.

Another useful metric to observe over this time period to help to determine a fair and reasonable allowed ROE in this case is that of the proxy groups' dividend yields, as shown in the following graph:
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Source: S\&P Global Market Intelligence
The utility proxy groups' dividend yields move inversely to that of their $\mathrm{p} / \mathrm{e}$ ratios, which is logical considering the fact that the price of the stock is the denominator of the dividend yield ratio. Assuming the expected growth rate of the proxy groups' dividends has not changed much since 2014, then simply taking the difference in the dividend yields from one period compared to another will give you at least a starting point as to the change in the cost of equity over periods. Staff is not aware of any structural changes in both the gas and electric utility industries that would cause a significant change in long-term growth rates. Perhaps the most significant changes of late may be due to optimism about a boost to economic growth from Federal Tax Reform. However, this is not showing up in equity analysts projected CAGR in EPS for

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regulated utilities. The largest impact on investors' expected rates of return on regulated utility stocks are the uncertainty about changes in interest rates.

In summary, although there has been some recent tightening in utility capital markets, Staff does not believe this should cause the Commission to change its baseline awarded ROEs from recent levels unless company-specific factors warrant such.

## E. Operations of Algonquin Power \& Utilities Corporation, Liberty Utilities

 Company and Liberty Utilities (Midstates Natural Gas) CorporationAlthough Liberty Midstates is the petitioner in this rate case, Liberty Midstates does not operate as a stand-alone company. Liberty Midstates is managed by Liberty Utilities Services Corporation employees. Liberty Midstates does not issue debt directly to third-parties. Most of the independent third-party corporate debt financing occurs at the LUCo level. LUCo issues corporate debt through a financing subsidiary, Liberty Utilities Finance GP1 ("LUF"), but LUCo guarantees this debt. APUC is the ultimate holding company for LUCo. APUC also owns Liberty Power Company (formerly Algonquin Power Company). The following excerpts from

APUC's September 30, 2017, Quarterly Report provide APUC's direct explanations of its business segments:

APUC's operations are organized across two primary North American business units consisting of: the Liberty Power Group which owns and operates a diversified portfolio of non-regulated renewable and thermal electric generation assets; and the Liberty Utilities Group which owns and operates a portfolio of regulated electric, natural gas, water distribution and wastewater collection utility systems, and transmission operations.

## Liberty Power Group

The Liberty Power Group generates and sells electrical energy produced by its diverse portfolio of non-regulated renewable power generation and clean power generation facilities located across North America. The Liberty Power Group seeks to deliver continuing growth through development of new greenfield power generation projects and accretive acquisitions of additional electrical energy generation facilities.

The Liberty Power Group owns or has interests in hydroelectric, wind, solar, and thermal facilities with a combined generating capacity of approximately 120 MW, 1,050 MW, 40 MWac, and 335 MW, respectively. Approximately $88 \%$ of the electrical output from the hydroelectric, wind, and solar generating facilities is sold pursuant to long term contractual arrangements which have a production-weighted average remaining contract life of 16 years.

## Liberty Utilities Group

The Liberty Utilities Group operates a diversified portfolio of regulated utility systems throughout the United States serving approximately 758,000 customers. Liberty Utilities provides safe, high quality, and reliable services to its customers and delivers stable and predictable earnings to APUC. In addition to encouraging and supporting organic growth within its service territories, Liberty Utilities delivers continued growth in earnings through accretive acquisition of additional utility systems.

The Liberty Utilities Group's regulated electrical distribution utility systems and related generation assets are located in the States of California, New Hampshire, Missouri, Kansas, Oklahoma, and Arkansas. The electric utility systems in total serve approximately 264,000 electric connections and operate a fleet of generation assets with a net capacity of 1,424 MW.

The Liberty Utilities Group's regulated natural gas distribution utility systems are located in the States of Georgia, Illinois, Iowa, Massachusetts, New Hampshire, and Missouri serving approximately 335,000 natural gas connections.

The Liberty Utilities Group's regulated water distribution and wastewater collection utility systems are located in the States of Arizona, Arkansas, California, Illinois, Missouri, and Texas which together serve approximately 159,000 connections.

APUC announced on November 1, 2017, its execution of a joint venture in conjunction
with its acquisition of a $25 \%$ equity interest in Altantica Yield PLC. APUC's September 30,
2017, Quarterly Report indicated the following details about the transaction and join venture:
On November 1, 2017, APUC entered into an agreement to create a joint venture ("AAGES") with Seville, Spain-based Abengoa, S.A (MCE: ABG) ("Abengoa") to identify, develop, and construct clean energy and water infrastructure assets with a global focus. Concurrently with the creation of the AAGES joint venture, APUC entered into a definitive agreement to purchase from Abengoa a $25 \%$ equity interest in Atlantica Yield plc ("Atlantica") for a total purchase price of approximately U.S.
$\$ 608$ million, based on a price of U.S. $\$ 24.25$ per ordinary share of Atlantica, plus a contingent payment of up to U.S. $\$ 0.60$ per-share payable two years after closing, subject to certain conditions. The transaction is expected to close in the first quarter of 2018, subject to regulatory approvals and other closing conditions. No shareholder approvals are required.

APUC's September 30, 2017, Quarterly Report does not provide many details about its Liberty Midstates operations. This is not unique to Liberty Midstates because APUC owns numerous smaller regulated utility systems throughout the United States through its LUCo subsidiary. LUCo's acquisition of The Empire District Electric Company on January 1, 2017, approximately doubled the amount of regulated utility assets LUCo owns in the United States. Although there is very little information about Liberty Midstates in APUC's financial reports, Staff provided a description of Liberty Midstates in the Cost of Service report. Therefore, I will only discuss Liberty Midstates as it relates APUC's and LUCo's corporate financing strategy of its United States' regulated utility assets. This information will be useful for purposes of determining the appropriate capital structure for purposes of setting Liberty Midstates' allowed ROR.

APUC has a large and complex corporate structure, which it provided in response to Staff Data Request No. 2 (attached as Confidential Schedule 14). A brief review of this Schedule provides an appreciation for the numerous companies ultimately owned by APUC. While it is somewhat mind-boggling trying to digest this corporate structure, for purposes of evaluating APUC's capitalization and financing strategy, Staff will concentrate on the issues that are most relevant to setting a fair and reasonable ROR for Liberty Midstates using the most relevant capital structure. Staff's later discussion about credit rating agencies views of the financing strategies should also assist the Commission with evaluating the most relevant capital structure.

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A further complicating factor to APUC's corporate and financing strategy is that both APUC's and Liberty Power's debt and preferred securities are issued in Canadian dollars and some of the costs of these securities are based on spreads over Canadian securities. That being said, I'll explain the various levels at which APUC and its subsidiaries raise debt capital. APUC is the only entity that issues equity to individual investors. APUC wholly-owns, either directly or indirectly, the equity of all of the down-stream subsidiaries.

APUC, LUCo and Liberty Power have their own credit facilities. Liberty Power issues its own debt directly, whereas LUCo receives its debt financing from the financing subsidiary LUF, which issues the debt directly to investors. LUCo guarantees all of the debt issued by LUF, which includes $\$ 395$ million of debt that has been loaned to intermediate holding companies between LUCo and APUC for purposes of investing in LUCo's assets. Many of LUCo's debt issuances have been issued for purposes of funding its acquisitions of regulated utility companies in the United States. LUCo's acquisitions have included both asset acquisitions and company acquisitions. LUCo's acquisition of the Liberty Midstates system was an asset acquisition. In most asset acquisition transactions, no previously issued debt is assumed with the assets, which was the case for Liberty Midstates acquisition. LUCo assigned Liberty Midstates debt through affiliate promissory notes when it completed the acquisition, but it has not assigned Liberty Midstates any additional debt since it was acquired. In transactions that involve LUCo's acquisition of companies, these transactions often include the assumption of debt previously issued by the company or companies. For example, when LUCo acquired Empire, it assumed approximately $\$ 850$ million of Empire's debt.

Regardless of whether LUCo acquired the regulated systems through an asset or entity transaction, APUC has indicated in investor presentations that it intends to primarily issue debt

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through LUF on a going-forward basis for purposes of financing its US-based regulated utilities. Therefore, in Staff's opinion, the Commission should not consider the capital structure of any entity below LUCo for purposes of setting Liberty Midstates’ allowed ROR. However, as Staff will explain in the capital structure subsection, it is important to consider entities between LUCo and APUC as well, which are shown on page 1 of Confidential Schedule 14.

## F. APUC's, LUCo's and Midstates Credit Ratings

## Credit Ratings

Liberty Midstates does not independently issue debt to investors. Therefore, it does not have a credit rating. APUC is rated by both S\&P and DBRS - a Canadian-based rating agency. LUCo is indirectly rated by S\&P and DBRS via its financing subsidiary, LUF. LUF is assigned the credit rating because it directly issues the debt on behalf of LUCo, but the rating is based on S\&P's and DBRS' assessment of LUCo's credit profile because LUCo guarantees all of the debt issued by LUF.

S\&P rates APUC's family of companies, which includes Liberty Power, based on APUC's consolidated credit profile. Consistent with this approach, all of APUC's companies' corporate credit ratings are the same, which is currently a ' BBB ' rating. S\&P's ratings on APUC are based on its assignment of a "strong" business risk profile and a "significant" financial risk profile. For comparison, most of Missouri's other major pure-play regulated utility companies are assigned a business risk profile of "excellent," which allows companies to issue more leverage and still have an equivalent credit rating. It is also common for $\mathrm{S} \& \mathrm{P}$ to at least provide its assessment of a "Stand Alone Credit Profile" ("SACP") for subsidiaries of holding companies if these subsidiaries issue debt directly to third-party investors. Although S\&P does not rate any of Missouri's utility companies based on the SACP, it typically provides this information so

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users are aware of the potential rating absent its affiliation with the holding company.
Unfortunately, S\&P does not assign a SACP for LUCo, but being that LUCo's operations are
limited to regulated utilities throughout the United States, it is likely that the business risk profile would be similar to other regulated utilities, which is "excellent."

The following is an excerpt from a recent $\mathrm{S} \& \mathrm{P}$ report on APUC to provide the Commission with S\&P's direct explanation of how they assess APUC's credit standing:

## Business Risk: Strong

APUC's strong consolidated business risk profile reflects S\&P Global Ratings' opinion on the consolidated credit profiles of its two subsidiaries, Ontario-based independent power generator Algonquin Power Co. (APCO) and U.S.-based regulated utility Liberty Utilities Co. We project that Empire will contribute as much as $45 \%$ of APUC's total EBITDA and the regulated operations will contribute approximately $70 \%$ of total EBITDA. As a result, the acquisition leads to an improved assessment of industry risk to low from intermediate, without any impact to APUC's existing strong business risk profile.
The strong business risk profile reflects the regulatory diversity through the company's holdings at Liberty; and the operating diversity through the water, gas, and electricity utility companies. The business risk profile also accounts for APUC's non-utility operations, which we view as having higher business risk than the regulated utility operations, although they are under long-term contracts. Long-term power purchase agreements support $85 \%-90 \%$ of the utility's EBITDA with a weighted average contract maturity of approximately 15 years, which bolsters the company's strong competitive position because of the inherent customer base stability.

Further supporting the strong business risk profile is a large and diverse customer base across U.S. and Canada that, after acquisition, will be about 0.8 million customers, the majority of being residential and small commercial customers. In our view, this customer base is less volatile to economic changes and provides revenue and cash flow stability...

## Group Influence

We consider both Algonquin Power Co. and Liberty to be core, and our ratings on them are equivalent to the 'bbb' group credit profile. ${ }^{11}$

[^13]Although S\&P does not provide a SACP for LUCo, if S\&P did assign LUCo an "excellent" BRP, then assuming LUCo had the same amount of financial risk as the APUC consolidated level, then it could have a rating of an 'A-.'

DBRS, which the Commission isn't familiar with other than through previous rate cases involving LUCo, such as Liberty Midstates last rate case in 2014, approaches the ratings it assigns to APUC and LUCo much the same way as Moody's. DBRS does give consideration to LUCo's stand-alone business risk and financial risk when it assigns LUCo's financing subsidiary, LUF, a credit rating of 'BBB (high)'. ${ }^{12,13}$

The following is an excerpt from the beginning of DBRS' ratings report on LUF in order to provide the Commission with DBRS' direct explanation of how it views LUF's credit rating:

DBRS Limited (DBRS) confirmed the Issuer Rating and the rating of the Senior Notes of Liberty Utilities Finance GP1 (LUF or the Issuer). All the debt issued by LUF is unconditionally guaranteed by its related party, Liberty Utilities Co. (LUCo, the Company or the Guarantor). The Issuer and the Guarantor are wholly owned by Algonquin Power \& Utilities Corp. (APUC). The proceeds from the debt issued by LUF to the public (Series A, B, C, D and E Senior Notes; collectively, the Senior Notes) are used to invest in the senior unsecured notes (related-party Notes) issued by LUCo. The Senior Notes and the related-party Notes contain the same terms and conditions.

The confirmations reflect (1) good progress integrating Empire into LUCo's regulated utility system; (2) solid financial metrics in 9 months ending September 2017 (9M 2017), albeit weaker than 2016; and (3) reasonable rate case outcomes in 2017. The ratings incorporate the structural subordination of the Senior Notes to the debt at Empire. However, the structural subordination is significantly mitigated by LUCo owning other regulated assets that accounted for over $50 \%$ of LUCo's 2017 EBITDA (estimate) that have minimal debt. Following the Empire acquisition, LUCo's business risk profile improves significantly reflecting an increase in size, regulatory and operational diversification, particularly a significant increase in regulated electricity distribution assets, which

[^14]accounted for over $60 \%$ of EBITDA in 2017 ( $25 \%$ in 2016). The customer base increases to approximately 758,000 (September 2017) from 565,000 at the end of 2016.

The confirmations reflect the Company's solid credit ratios for 9M 2017. Due to a substantial amount of debt issued for the acquisition and the assumption of Empire's debt, the consolidated cash flow-to-debt and the EBIT-interest coverage ratios declined notably in 9M 2017 from the 2016 level but remained strong for the current ratings. The debt-to-capital ratio, excluding goodwill, increased significantly from the 2016 level, but remained in the BBB rating category. A positive rating action could be taken if the Company maintains the current cash flow and interest coverage ratios and lowers its adjusted consolidated debt-tocapital ratio to below $65 \%$ (adjusted for goodwill), as well as decreasing structural subordination. A negative rating action could be taken should the Company increase structural subordination and adjusted consolidated leverage to above $75 \%$ (adjusted for goodwill) on a sustained basis. ${ }^{14}$

A couple of points in the DBRS report are particularly useful for the Commission to consider when determining the most relevant capital structure for purposes of setting Liberty Midstates' allowed ROR. First, DBRS discusses two separate capitalization ratios as it relates to LUCo as of September 30, 2017, both an adjusted and an unadjusted debt/capital ratio. In both instances, DBRS includes the debt LUCo guarantees that has been loaned to intermediate holding companies between APUC and LUCo. Staff recommends the Commission include this debt in Liberty Midstates ratemaking capital structure because this debt capitalizes LUCo's assets. DBRS' adjusted debt/capital ratio of $65 \%$ debt excludes the goodwill asset from the equity LUCo assigns to its balance sheet. This provides the rating agency with insight as to the amount of leverage as a percentage of tangible assets which the company expects to be able to earn a return. While Staff does not recommend using this more leveraged capital structure to set Liberty Midstates' allowed ROR, this information shows that this metric is of concern to debt investors. It is clear that LUCo is targeting a more leveraged capital structure consistent with a

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'BBB' credit rating. Staff's capital structure recommendation is consistent with this corporate capitalization strategy.

## G. Cost of Capital

In order to arrive at Staff's recommended ROR, Staff specifically examined (1) an appropriate ratemaking capital structure; (2) the Company's embedded cost of debt; and (3) whether current circumstances, both industry-wide and company-specific, justify a different allowed ROE for Liberty Midstates than Spire Missouri.

## Capital Structure

Due to the complexity of APUC's corporate structure and financial management, the capital structure issue in this case is not straightforward. Staff has already explained the various different companies and operations owned by APUC. Although APUC is the only truly investable capital structure, it is not a pure-play regulated utility. Although APUC's nonregulated operations are still limited to independent generation projects owned by Liberty Power Company, these operations are still considered to be higher risk than traditional regulated utilities. Consequently, one would expect that APUC should typically have a less leveraged consolidated capital structure than LUCo, at least on average, over a period of time.

Because the capital structure is not straightforward in this case, Staff considered and examined several approaches before making its recommendation in this case. Staff analyzed the following approaches in order to arrive at its recommendation: (i) LUCo's per books capital structure as of September 30, 2017, (ii) LUCo's adjusted per books capital structure to account for debt at intermediate holding companies (which is also guaranteed by LUCo), (iii) APUC's per books consolidated capital structure as of September 30, 2017, (iv) a capital structure based on LUCo's targeted equity ratio, (v) Liberty Midstates internal capital structure and (vi) a

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hypothetical capital structure based on Staff's proxy group. Staff will explain each option below, but because of the variability of APUC's and LUCo's actual capital structure in the last few months and also APUC's commitment to rating agencies to issue common equity to offset its business risk of its non-regulated operations, Staff recommends using LUCo's adjusted actual capital structure because this reflects the financial risk APUC has determined is reasonable for purposes of financing its regulated utility assets in the United States.

## LUCo's per books capital structure:

Staff decided to use September 30, 2017 information rather than June 30, 2017 information because it is more likely to be similar to the capital structure as of the agreed-to updated period of December 31, 2017 when that information becomes available. LUCo's per books capital structure as of September 30, 2017 consisted of $48.93 \%$ common equity, $48.21 \%$ long-term debt, and $2.86 \%$ short-term debt. If short-term debt is excluded, the common equity and long-term debt ratio was $50.37 \%$ and $49.63 \%$, respectively. This compares to LUCo's per books capital structure of $45.89 \%$ common equity and $54.11 \%$ long-term debt as of September 30, 2013, which was Staff's recommendation in Case No. GR-2014-0152, and was ultimately adopted by the Commission. As of September 30, 2013, there was no debt held in entities between LUCo and APUC for purposes of investment in LUCo and LUCo did not guarantee any debt held at any entities above it.

## LUCo's adjusted per books capital structure:

Staff's examination of LUCo's notes to financial statements, rating agency reports and data request responses revealed that LUCo's per books balance sheet as of September 30, 2017, understates the amount of leverage used to support LUCo's investments.

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On January 4, 2016, LUCo issued $\$ 235$ million of debt through a term credit facility with two U.S. banks. This debt was transferred to Liberty Utilities (America) Holdco Inc. ("America Holdco") and was reclassified as an equity infusion into LUCo with LUCo still guaranteeing this debt. As of September 30, 2017, $\$ 135$ million remained outstanding on this term facility. Consequently, Staff reduced LUCo's equity balance by the $\$ 135$ million outstanding and increased the debt balance by the same amount.

On March 24, 2017, LUCo's financing subsidiary, Liberty Utilities Finance GP1 ("LUF"), issued $\$ 750$ million of long-term debt. The proceeds from this debt issuance were used to provide affiliate loans to LUCo and America Holdco with LUCo guaranteeing all of the debt. LUCo only recorded $\$ 650$ million of this debt on its books since the other $\$ 100$ million was loaned to American Holdco to reduce the outstanding balance on the term credit facility to $\$ 135$ million from $\$ 235$ million. The full amount of the $\$ 750$ million of debt issued on March 24, 2017 should be reflected in LUCo's capital structure.

On April 30, 2015 and July 15, 2015, LUF issued $\$ 90$ million of debt and $\$ 70$ million of debt, respectively, but this debt was not loaned directly to LUCo, even though LUCo still guarantees this debt. Apparently LUF loaned this debt to an intermediate holding company between APUC and LUCo and then this debt was infused as equity into LUCo.

When Staff accepted LUCo's unadjusted capital structure in the 2014 rate case, other than a revolving credit facility at the APUC level, there was no other holding company debt or intermediate holding company debt. APUC's financing strategy for LUCo has changed since the 2014 rate case, which is why it is no longer appropriate to accept LUCo's unadjusted per books capital structure as being representative of how LUCo's regulated utilities are actually

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capitalized. DBRS also recognizes this debt in evaluating LUF's credit quality, which is based on its assessment of LUCo's financial risk.

After making the aforementioned adjustments to LUCo's capital structure, LUCo's September 30, 2017 was as follows: $39.25 \%$ common equity, $57.83 \%$ long-term debt and $2.92 \%$ short-term debt. If short-term debt is removed from the capital structure then the common equity ratio would be $40.43 \%$ with the remaining $59.57 \%$ being that of long-term debt.

## APUC's per books capital structure:

APUC's capital structure is quite complex due to APUC's diverse operations, which includes its LUCo regulated electric, gas and water utility operations in the United States; its non-regulated independent generating assets both in Canada and the United States, which are owned by Liberty Power Company ("Liberty Power"), and as of November 2017, its US\$608 million/25\% equity interest in Altantica Yield PLC ("Atlantica"), which has power generating assets in South America, Africa and Europe. APUC intends to become active in the pursuit of additional generating investment opportunities throughout the world through its concurrent November 2017 executed joint-venture agreement (AAGES) with Abengoa S.A., which has a 41\% interest in Atlantica. On November 10, 2017 APUC issued C $\$ 576$ million (approximately US $\$ 461.5$ million) in common stock to partially fund the acquisition of the Atlantica investment.

APUC, LUCo and Liberty Power have their own credit facilities. LUCo and Liberty Power issue their own long-term debt. APUC has typically had a limited amount of holding company debt with the exception of some draws on its credit facilities. As of September 30, 2017, approximately $14 \%$ of APUC's long-term capital was preferred stock and non-controlling minority interests. APUC's preferred stock and credit facilities are denominated in Canadian dollars; Liberty Power's credit facility and debt are denominated in Canadian dollars; LUCo's

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credit facility and debt are denominated in US dollars. Although Canadian and US fixed income markets are tightly correlated in terms of changes in interest rates, there can be differences in the level of interest rates. For example, over the last three months, 10-year Canadian government notes have traded at an average yield that is 43 basis points lower than 10-year US Treasury notes. Consequently, although Staff thinks it is reasonable to consider the amount of leverage included in APUC's capital structure to determine the reasonableness of an authorized equity ratio for Liberty Midstates since it is owned by APUC through LUCo, Staff does not recommend adopting APUC's specific capital structure and associated capital costs for purposes of setting the allowed ROR for Liberty Midstates’ Missouri assets.

Although Staff does not recommend the adoption of APUC's capital structure and capital costs for purposes of setting Liberty Midstates ROR, it's still useful to compare its capital structure to LUCo's as of September 30, 2017. Schedule 6-1 shows APUC's capital structure. If preferred stock is netted out of equity, then APUC had $41.74 \%$ common equity (includes non-controlling tax equity interests), $2.89 \%$ preferred stock, $48.69 \%$ long-term debt and $6.68 \%$ short-term debt.

In an investor presentation APUC made to investors on November 16, 2017, APUC provided a pro forma estimate of the impact of APUC's common equity issuance on November 10, 2017, on APUC's capital structure. According to these pro forma adjustments, APUC's September 30, 2017 capital structure would have had $49.1 \%$ common equity, $48.2 \%$ long-term debt and $2.7 \%$ preferred stock.

## LUCo's target capital structure:

In September 2017, LUCo and Liberty Power provided presentations to their fixed-income investors. In these presentations, LUCo indicated that it targets a long-term debt to

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total capital ratio in the range of ** **. In the same presentation, LUCo indicated that APUC's targets a long-term debt ratio in the range of ** $\qquad$ **. In a separate presentation, Liberty Power indicated that it targets a long-term debt ratio of ** $\qquad$ **. These target capital structures are consistent with the fundamental principles of the interaction of business and financial risk. LUCo has the lowest business risk of all three entities because it only owns price-regulated monopoly utilities throughout the United States. Therefore, its assets can support more leverage than the rest of APUC's assets and still carry a stable investmentgrade credit rating. Liberty Power owns independent power projects, which are not protected by price-regulation. Therefore, its riskier assets (i.e. business risk) need to be offset with less leverage (i.e. financial risk). When APUC consolidates LUCo and Liberty Power at the holding company level, to the extent APUC is not carrying additional leverage at the holding company level, the ratios of its leverage would naturally fall in the middle of LUCo's and Liberty Power's leverage. Until recently, LUCo's consolidated balance sheet had captured the full amount of debt in its capital structure, but as Staff discussed earlier, APUC has moved this debt to an intermediate parent company. LUCo's September 2017 fixed-income presentation accurately portrayed the amount of debt supporting LUCo's assets when it provided a pie chart that shows that LUCo had an approximate **___ ** equity ratio as of June 30, 2017. ${ }^{15}$

Consequently, APUC's representations to investors that its regulated utility operations have more debt capacity are borne out in its adjusted actual capitalization. In recent periods, APUC has been using more leverage for its investment in LUCo's assets than it typically targets.

[^16]
## Liberty Midstates internal capital structure

Liberty Midstates capital structure is a function of affiliate loan transactions executed when LUCo acquired the gas system from Atmos Energy in 2012. The capital structure LUCo assigned to Liberty Midstates was based on the mix of capital it claims was used to fund the acquisition. Liberty Midstates sponsored this capital structure in its last rate case and maintained it consisted of $55 \%$ equity and $45 \%$ debt. While Liberty Midstates is not recommending the Commission use a Liberty Midstates capital structure for purposes of this case, Staff still reviewed it for informational purposes. Liberty Midstates filed a financing application on October 3, 2017, Case No. GF-2018-0091, in order to request Commission authority to "refinance" one of the affiliate loans that had already matured on July 31, 2017. Being that this was an affiliate promissory note, there was no default to a third-party. The terms of the original underlying ${ }^{* *} \quad{ }^{* *}$ of affiliate debt was based on ${ }^{* *} \quad{ }^{* *}$ of third-party debt LUCo's finance subsidiary, LUF, had issued in 2012. Because LUF did not issue new longterm debt to refinance the ${ }^{* *} \quad{ }^{* *}$ that was retired by LUCo on July 31, 2017, LUCo assigned a term and cost to the affiliate loan based on internal estimates. Consequently, these internal financing agreements are not a function of third-party investors' pricing of the risk of Liberty Midstates. Therefore, it is still inappropriate to use the internal assigned capital structure and assigned capital costs for purposes of setting Liberty Midstates allowed ROR.

## Hypothetical based on average of proxy group capital structures:

A final approach Staff considered was using the average capital structures of its chosen proxy group. This is the approach the Company ROR witness recommends in his direct testimony. The intuitively appealing aspect of this approach is that to the extent the proxy group is confined to "pure-play" local natural gas distribution utility companies, the capitalization of

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these companies should be consistent with the needs and business risks of local natural gas distribution assets. For example, access to liquidity through the short-term debt markets is an important priority for gas distribution companies because they typically need to purchase physical gas inventory and/or secure commitments for gas supply before the winter heating months. Access to short-term debt is important for a pure-play gas utility because it does not have liquidity produced by other utility operations, such as electric utility assets, that would minimize the need to issue short-term debt. In fact, evidence of the priority most pure-play gas utility companies put on being able to access short-term debt by issuing commercial paper is the fact that gas utility companies typically have stronger average credit ratings than those carried by pure-play electric utility companies.

The biggest weakness of using a hypothetical approach is that it does not recognize the actual strategic corporate financing structure in which the assets are funded. Additionally, authorizing a capital structure that does not reflect the corporation's actual financing strategy removes the corporation's incentive to be more conservative in how it finances its assets. If a company has an aggressive financial strategy to use more leverage to capitalize its assets, but this leverage is not recognized in the ROR allowed the company, then the company is incentivized to take on additional leverage to attempt to maximize the spread between their authorized ROR and their actual cost of capital. While it is certainly understandable that the company would seek to maximize shareholder value, if the financial flexibility of the utility is compromised by such actions, then this may impair the ability of the company to continue to make necessary investments in the utility assets.

For the foregoing reasons, Staff does not recommend the use of a hypothetical capital structure based on the average capital structures of the proxy group.

## H. Cost of Debt

I recommend the Commission match LUCo's consolidated embedded cost of debt to that of LUCo's adjusted capital structure. LUCo's consolidated embedded cost of long-term debt was $4.51 \%$ as of September 30, 2017. In comparison, Spire Missouri's embedded cost of debt was approximately $4.12 \%$.

## I. Cost of Common Equity

I estimated Liberty Midstates' COE by applying COE methodologies to a proxy group that consists of companies whose operations are predominantly regulated gas distribution, which was the same proxy group I used in the recent Spire Missouri rate cases. While utility capital markets have tightened since the Commission determined an allowed ROE of $9.8 \%$ was reasonable in the Spire Missouri rate cases, considering that even with this tightening, there is still a sizable spread between the COE and allowed ROE, Staff does not recommend an increase to this baseline due to capital market changes. However, Staff does recommend a 20 basis point increase to the $9.8 \%$ baseline, which Staff will explain after describing its COE analyses.

## a. The Proxy Groups

I selected my initial population of natural gas utility companies by downloading companies classified as gas utility companies by S\&P Market Intelligence ("MI"). Starting with the twelve market-traded companies MI classifies as natural gas utility companies, I applied a number of criteria to develop a proxy group comparable in risk to Liberty Midstates' regulated gas utility operations (see Schedule 7). My criteria are designed to capture companies whose operations are predominately regulated gas utility operations, are financially stable, are not a target of an acquisition and are followed by equity analysts. The criteria I selected accomplished this objective. However, I note that even with my screening criteria, some of the companies I

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chose for my proxy group have business segments other than rate-regulated utility operations that cause volatility in the contribution of the regulated utility operations to the percentage of income on a year-to-year basis. My criteria are as follows:

1. Classified as a natural gas utility by MI (12 companies);
2. Publicly-traded stock (no companies eliminated, 12 remaining);
3. At least $80 \%$ of assets attributed to regulated utility operations (4 companies eliminated, 8 remaining);
4. At least $80 \%$ of income from regulated utility operations ( 0 companies eliminated, 8 remaining);
5. No reduced dividend since 2014 ( 0 companies eliminated, 8 remaining);
6. At least investment grade credit rating (2 companies eliminated, 6 remaining);
7. Current long-term growth projections available from at least one equity analyst ( 0 companies eliminated, 6 remaining);
8. Not an acquisition/merger target (1 company eliminated, 5 remaining).

I used this final group of 5 publicly-traded natural gas utility companies ("the comparables") as the proxy group to estimate a cost of common equity for the natural gas utility industry. This is the same set of companies Staff used in the recent Spire Missouri rate cases. These companies are shown on Schedule 8.

The composition of my proxy group in these cases compared to the 2014 rate case has changed for a number of reasons, with the main one being that of completed mergers/acquisitions or pending mergers/acquisitions. Southern Company acquired AGL Resources on July 1, 2016. Duke Energy Corporation acquired Piedmont Natural Gas Company on October 3, 2016. AltaGas, Ltd. announced on January 25, 2017, its intent to acquire WGL Holdings, Inc. Staff had included New Jersey Resources Corporation ("NJR") in the 2014 rate

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case because Staff used a lower threshold for percentage of assets and income (65\%) from distribution operations compared to an $80 \%$ threshold in this case. Although South Jersey Industries ("SJI") was excluded from the 2014 proxy group, this was not due to the criteria related to income and assets as it was in this case. SJI would be included in the proxy group if Staff were to revert back to its less stringent criteria. My proxy group now includes ONE Gas, Inc., which is a $100 \%$ pure-play gas distribution company that was spun-off from ONEOK, Inc. on February 3, 2014.

Of the five companies Staff selected for its proxy group, only two of the companies are truly pure-play gas distribution companies, Northwest Natural Gas Company and ONE Gas. Atmos' operations are mainly confined to regulated gas utility operations, but parts of its operations are classified as natural gas pipelines. Spire, Inc.'s operations are also predominately gas distribution operations, but it still has its energy marketing company, Spire Marketing, which contributes less than $5 \%$ to Spire, Inc.'s income. The compositions of each company's operations are important to consider when interpreting the implied COE estimates from the proxy group.

## b. The Constant-growth DCF

I estimated Liberty Midstates’ COE by applying values derived from the proxy groups to the constant-growth DCF model. The constant-growth DCF model is widely used by investors to evaluate stable-growth investment opportunities, such as regulated utility companies. The constant-growth version of the model is usually considered appropriate for mature industries such as the regulated utility industry. ${ }^{16}$ It may be expressed algebraically as follows:

[^17]$k=D_{l} / P_{0}+g$
Where: $k \quad$ is the cost of equity;
$D_{l} \quad$ is the expected next 12 months dividend;
$P_{0} \quad$ is the current price of the stock; and
$g \quad$ is the dividend growth rate.

The term $\mathrm{D} 1 / \mathrm{P} 0$, the expected next 12 -months' dividend divided by current share price, is the dividend yield. I calculated the dividend yield for each of the comparable companies by dividing the consensus analysts' expected dividend per share for the next four quarters (see Schedule 11) by the average daily closing stock prices for the three months ending January 31, 2018 (see Schedule 11). ${ }^{17}$ I used a recent average of the stock prices because it reflects current market expectations, but still ensures daily swings in market prices do not skew the implied COE too high or low. The projected average dividend yield for the proxy group of five comparable companies is approximately $2.70 \%$, which is equivalent to the dividend yield for the same five companies in the Spire Missouri rate cases. However, the dividend yield had been trending up as of the time Staff did its analysis for this case. If Staff had used just the last two months of stock prices, then the implied dividend yield was approximately $2.75 \%$.

## 1. The Inputs

In the DCF method, the cost of equity is the sum of the dividend yield and a perpetual growth rate (" g ") that is intended to replicate the projected capital appreciation of the stock. In estimating a growth rate, I considered the actual dividends per share ("DPS"), earnings per share ("EPS") and book value per share ("BVPS") for each of the comparable companies over

[^18]Detailed Direct Testimony of David Murray, CFA
the past five and ten years, as well as projected DPS, EPS and BVPS in the next three years (see Schedules 10-1 through 10-4). I also reviewed equity analysts' consensus estimates for long-term compound annual growth rates ("CAGR") in EPS as reported by S\&P Capital IQ ("CIQ") and provided by MI. According to CIQ, equity analysts' consensus estimates of 5-year CAGR in EPS for the proxy group averaged 4.98\% (see Schedule 10-4). In the Spire Missouri rate cases, the consensus long-term CAGR in EPS was $5.19 \%$, implying that equity analysts are currently not projecting an increase in growth for gas utilities due to potential increased economic growth and/or tax reform.

Based on the projected EPS growth rate data, one may argue that gas utilities can grow at a constant rate of approximately 5 percent, but this assumption would ignore the empirical and logical information that suggests that utility companies should grow at a rate less than that of the overall economy due to the mere fact that investors invest in utility companies for yield and not growth. In fact, considering that companies in the S\&P 500 in recent years have retained approximately $65 \%$ of their earnings for reinvestment, ${ }^{18}$ while natural gas utilities' retention ratio has been approximately $35 \%$ over the same period, it follows that utilities will grow at a rate less than that of nominal GDP growth. Consequently, a projected long-term, steady-state nominal GDP growth rate ${ }^{19}$ should be considered as an upper constraint when testing the reasonableness of growth rates used to estimate the cost of equity for a regulated gas utility. Most economists do not project nominal GDP to grow much higher than $4.5 \%$ per year over the long-term, ${ }^{20}$ so

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serious doubt must attach to a constant growth rate for the gas utility industry that is above the upper constraint. While there is no question that many gas utilities are ramping up their capital expenditures for various gas line replacement programs, these replacements have finite periods associated with them. For example, Spire Missouri indicated that it expected to complete its gas line replacements within the next 15 years. After these replacement programs are complete, it is not clear what will drive the growth of the gas distribution business, especially in mature service territories. Therefore, the maximum amount of growth in investment would be the increased cost to replace infrastructure at the end of its useful life. This would translate into a growth rate consistent with any inflationary cost in materials and labor to replace the existing infrastructure.

Because the constant-growth DCF is based on the premise that dividends will grow at the same constant growth rate forever into the future, it is prudent to analyze actual realized growth for an industry/company over a very long period. I have access to gas utility industry data dating back to at least 1968. Considering the period 1968-2016 covers almost a 50 -year period, this is a robust amount of data to analyze to determine a long-term industry growth rate for the gas utility industry. Because this period includes a time in which the U.S. economy experienced healthy GDP growth and healthy market returns, the growth over this period is more consistent with a "best case" scenario for growth.

In order to evaluate the gas industry's growth compared to GDP growth, I had to select a group of natural gas distribution companies that could be considered a good proxy for the natural gas distribution industry for a long, continuous period. I started with the entire set of companies that Edward Jones had typically classified as natural gas distribution companies in its past inflation rate which is targeted by the Federal Reserve. Based on these projections, the long-term nominal GDP growth rate is expected to be approximately in the range of $3.84 \%$ to $4.35 \%$.

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quarterly publications on the natural gas industry. Because this exercise is for purpose of evaluating empirical evidence on the actual growth rates of the local natural gas utility industry, it is not necessary to pick companies that still trade as public companies. I then researched Staff's library of Value Line Ratings \& Reports to determine which of these companies had continuous historical financial data for at least 20 years. The following companies had at least 20 years of continuous financial data: AGL Resources (now Southern Company Gas), Atmos Energy, Laclede Group (now Spire, Inc.), New Jersey Resources, Northwest Natural Gas, Piedmont Natural Gas (now owned by Duke Energy Corporation), South Jersey Industries and WGL Holdings. Actually, all of these companies, with the exception of Atmos Energy, had continuous financial data in the Staff's library going back until at least the early 1970s, with most companies having information covering the entire historical period (back to 1968) in which Staff has information available in its library. I still included Atmos in my long-term proxy group, but I also analyzed trends without Atmos because it had less continuous financial data dating back to the early 1970s. Although I did not include New Jersey and South Jersey in my proxy group to evaluate current market data, this does not render these companies irrelevant for purposes of evaluating long-term growth rate trends in the natural gas utility industry. In fact, these companies only recently started to grow their non-regulated operations to the point where the risks are not consistent with a pure-play regulated gas distribution utility.

My analysis of the proxy group's financial data since 1968 revealed that the actual realized growth of the natural gas distribution industry has averaged in the $4 \%$ to $4.5 \%$ range, or about $66 \%$ of average GDP growth of around $6.5 \%$ over the same period. Although the natural gas distribution industry grew at a slower rate than GDP, I believe it is also important to consider that the growth in the natural gas distribution industry was not highly correlated with GDP

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growth over this period. Below is a graph of the natural gas distribution industries' average 10-year compound growth rates as they compare to GDP growth for the period 1968 through 2016 (this graph and the supporting data are also contained in Schedules 10-5 through 10-8):


As can be seen in the above graph, the growth for the natural gas distribution industry moved inversely to that of GDP for the 10-year periods from 1970-1980 through the mid-70s to the mid-80s. After the mid-70's, during the 10-year periods through 1990-2000 the gas industry generally had declining growth rates along with GDP. However, the 10 -year periods ending

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after the turn of the century has shown that the gas industry has increased while GDP decreased, with growth rates exceeding GDP growth shortly after the financial crisis in 2008 and 2009. Consequently, empirical evidence shows that natural gas distribution utility growth has had very little correlation to that of GDP. In this case, a key question for purposes of understanding the reasonableness of constant growth rates used in a DCF analysis is how one should incorporate GDP into evaluating the reasonableness of gas industry growth rates and what are the major factor(s) that will determine the sustainability of gas industry growth rates going forward?

As I have already explained, even though natural gas distribution industry growth has not been highly correlated to GDP in terms of growth patterns, it has typically been less than GDP growth until recently. Therefore, at least in the long-term, GDP should act as a constraint on potential growth on the utility industry. It is irrational to conclude the gas utility industry will become a driver of economic growth rather than a follower of economic growth, especially given the fact that energy consumption has been declining.

The other factors that often determine potential growth for the regulated gas distribution industry are investment and demand/customer growth. Because most regulated natural gas distribution companies have moved to largely decoupled rate designs in which the recovery of the revenue requirement is not a function of usage, but number of customers, the other major factor should be limited to expansion of the system to serve additional customers. My understanding of the history of the natural gas distribution industry, at least that of the proxy group I analyzed, is that customer growth was a key driver of capital investment in the 1980s. In order to understand the relative magnitude of the capital investment natural gas distribution companies made in the 1980s, I also analyzed the changes in capital spending per share from the

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period 1968 through the present. I then compared the industry's capital spending to the average growth in DPS, EPS and BVPS and found a high correlation between the two.


As can be seen, there is a higher correlation between capital spending and industry growth then there is between GDP and industry growth. One would expect capital expenditures to be fairly highly correlated to GDP growth, but this has not been the case for the gas distribution industry. The current rise in capital expenditures is not driven by expected growth in the economy, but in the perceived need to accelerate capital expenditures for infrastructure

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replacement. Of course, capital expenditure growth would typically cause a direct increase in book value per share growth and earnings growth, but because the U.S. Government has been allowing bonus depreciation rates in order to incentivize capital investment to stimulate the economy, these higher income tax deprecation rates have been an offset to the company's ability to increase the book value of its assets. Therefore, the higher growth rate in capital expenditures will not cause earnings to grow at the same rate.

Consequently, growth of earnings and dividends should primarily be a function of a growth in book value, which is the fundamental premise underlying the retention growth method, which is that growth in earnings is driven by the expected ROE multiplied by the earnings retained for reinvestment, that is, the growth in book value. Of course, only so much capital expenditure can be accelerated due to tax incentives before there is no longer a need for additional investment. This is the point at which growth in investment would revert to a maintenance growth rate. Although many gas companies were already targeting bare steel and cast iron gas lines for replacement before bonus depreciation was instituted, this tax incentive has provided gas companies with incentive to accelerate these replacements even quicker than initially planned. The additional cash flow available from not having to pay income taxes has allowed gas companies to reinvest without having to issue common equity, which would be dilutive to existing shareholders.

My understanding of the investment growth in the natural gas distribution industry is that many companies have been and continue to pursue replacement of existing infrastructure in accordance with various infrastructure replacement programs and favorable rate treatment

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associated with these programs. ${ }^{21}$ To the extent there is limited customer growth, this will be the primary driver of growth for the gas distribution industry.

Because investors are well aware of the limitations on potential growth for the industry as compared to its historical growth, as Staff discussed above, Staff believes it is important to consider the natural gas distribution industry's actual experienced growth over the long-term, when judging whether an assumed growth rate is sustainable at a constant rate forever into the future. Equity analysts project a compound annual growth rate in earnings per share over the next five years of approximately $5 \%$. However, based on actual historical growth over the long-term, this growth rate is not sustainable over a longer period, let alone for infinity as assumed in the constant-growth DCF.

Schedule 10-5 shows rolling average 10-year compound growth rates for EPS, DPS, and BVPS for a proxy of the natural gas distribution industry. I calculated the historical compound growth rates consistent with Value Line's methodology, which uses a 3-year average for the beginning period and a 3 -year average for the ending period. For example, even though the data I analyzed dates back to 1968 , the 10 -year compound growth rate is based on the 3 -year average of per share data for the period 1968-1970 and 1978-1980. The average rolling 10-year

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compound annual growth rate in earnings per share for the period Staff analyzed was $4.40 \%$ for EPS; the rolling 10-year compound DPS growth rate was $4.20 \%$; the rolling 10 -year compound BVPS growth rate was $4.59 \%$; and the overall average for DPS, EPS and BVPS was $4.40 \%$ (see Schedule 10-5).

Because the gas distribution industry only achieved growth in the low $4.2 \%$ to $4.6 \%$ during a period of high capital investment and higher average economic growth of $6.54 \%$, a constant-growth rate closer to $4 \%$ is more logical considering projected growth rates for the U.S. economy are much lower in the future as compared to the period I analyzed. In order to give some consideration to some of the higher near-term expected growth rates, especially in DPS rather than EPS, I will use a growth rate range of $4.2 \%$ to $5.0 \%$. This results in a cost of equity estimate of $6.90 \%$ to $7.70 \%$. While I understand that my COE estimate is much lower than the average allowed ROEs for gas utility companies in the country, it is quite consistent, if not on the high side, compared to COE estimates used by equity analysts that follow APUC. Being that APUC has more business risk than LUCo's regulated utility operations, the cost of equity assigned to APUC is higher than what would be appropriate for LUCo's regulated utility assets, including Liberty Midstates.

## J. Tests of Reasonableness

I have tested the reasonableness of my DCF results, both by use of a CAPM analysis and consideration of other evidence.

## The CAPM

The CAPM is built on the premise that the variance in returns is the appropriate measure of risk, but only the non-diversifiable variance ("systematic risk") is rewarded. Systematic risks, also called market risks, are unanticipated events that affect almost all assets to some degree

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because the effects are economy wide. Systematic risk in an asset, relative to the average, is measured by the beta of that asset. Unsystematic risks, also called asset-specific risks, are unanticipated events that affect single assets or small groups of assets. Because unsystematic risks can be freely eliminated by diversification, the reward for bearing risk depends on the level of systematic risk. The CAPM shows that the expected return for a particular asset depends on the pure time-value of money (measured by the risk free rate), the reward for bearing systematic risk (measured by the market risk premium), and the amount of systematic risk (measured by beta). The general form of the CAPM is as follows:

$$
\begin{array}{ll}
k=R f+\beta(R m-R f) \\
\text { Where: } & \\
\mathrm{k} & \text { is the expected return on equity for a security; } \\
\mathrm{Rf} & \text { is the risk-free rate; } \\
\beta & \text { is beta; and } \\
\mathrm{Rm}-\mathrm{Rf} & \text { is the market risk premium. }
\end{array}
$$

For inputs, I relied on historical capital market return information through the end of 2016. I will update the information through 2017 as soon as Staff receives the updated market information. Although the broader markets have exhibited significant volatility in recent weeks, this information will not be captured by the earned returns through 2017. However, because the markets did well in 2017, it is likely that the spread between stock and bond returns has expanded, implying a higher equity risk premium. For the risk-free rate ("Rf"), Staff used the average yield on 30 -year U.S. Treasury bonds for the three-month period ending January 31, 2018; that figure was $2.82 \%$. For beta (" $\beta$ "), I relied on estimates directly calculated through

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bond yields are quite low (at levels last experienced in the early 1960s) and that the spread between them is presently below their long-term average. Consequently, it is rational and reasonable for investors to require and expect returns on common equity in the 6 percent range for utility stocks.

## Other Tests

## The "Rule of Thumb"

A "rule of thumb" method allows an objective test of individual analysts' cost of equity estimates. Because this method is suggested in a textbook ${ }^{24}$ used for the curriculum for Chartered Financial Analyst ("CFA") Program, I believe this method is free of any bias from those involved in utility ratemaking. It is also a useful test because it is very straightforward and limits the risk premium to a 200-basis point range. The cost of equity is estimated by simply adding a risk premium to the YTM of the subject company's long-term debt. Based on experience in the U.S. markets, the typical risk premium is in the $3 \%$ to $5 \%$ range. Considering that this is based on general U.S. capital-market experience and that regulated utilities are on the low end of the risk spectrum of the general U.S. market, a risk premium closer to $3 \%$ is more probable. This is especially true considering that regulated utility stocks behave like bonds. For the three months ended through January 2018, Moody's "A" rated and "Baa" rated long-term public utility bonds had average yields of $3.83 \%$ and $4.16 \%$ respectively. ${ }^{25}$ Adding a 3\% risk premium, the "rule of thumb" indicates a cost of common equity between $6.83 \%$ and $7.16 \%$. Adding a $5 \%$ risk premium, the "rule of thumb" indicates a cost of common equity between $8.83 \%$ and $9.16 \%$.

24 Courtois, Y., Drake, P., \& Lai, G. (2007), Cost of Capital. Reading 36, Corporate Finance and Portfolio Management, CFA Program Curriculum, 2017, Level I, Volume 4.
${ }^{25}$ August 2017 Mergent Bond Record.

## Average Authorized Returns

In the past, the Commission has applied a test of reasonableness using average authorized returns published by Regulatory Research Associates ("RRA") to test the reasonableness of its allowed ROE. According to RRA, the average authorized return on equity for gas utilities for 2017 was $9.72 \%$ (based on 24 ROE determinations), compared to 2016's calendar year average of $9.54 \%$ (based on 26 ROE determinations). ${ }^{26}$ Because the average ROEs for gas utilities in 2017 contained a few outliers (most notably an allowed ROE of $11.88 \%$ on the high side and $8.70 \%$ on the low side), it is important to observe the median allowed ROE for 2017 was $9.6 \%$.

As a further refinement, Staff also evaluated allowed ROE information for only cases that were fully-litigated because in these cases, one would expect that each issue is determined based on its own merits. Allowed returns determined in the context of a settled case are not as reliable because parties make adjustments to other elements of the ratemaking formula in order to arrive at an overall reasonable number. It has been my experience that some companies do not want a lower ROE published in a settlement because this is a "headline" number. Consequently, companies may compromise on a more obscure area of the rate case in order to have a higher ROE published in the settlement. The average allowed ROE for fully-litigated cases for 2017 was $9.89 \%$ ( 7 decisions). Allowed ROEs for fully-litigated cases were $9.61 \%$ for the 2016 calendar year.

## K. Company-Specific Adjustment

Although the Commission authorized Spire Missouri a $9.8 \%$ allowed ROE, this was specific to Spire Missouri's risk profile. Spire Missouri's stand-alone credit profile ("SACP) is consistent with an 'A' rating as specified by S\&P if it were to rate Spire Missouri based purely

[^22]Detailed Direct Testimony of David Murray, CFA
on its business and financial risk. ${ }^{27}$ Liberty Midstates does not issue its own debt and it is not rated. Therefore, there is no rating agency assessment as to what its SACP may be. In such situations, it is best to evaluate the SACP of the subsidiary that is responsible for the debt financing for the utility operations. In this case, that company is LUCo. LUCo has a SACP of 'BBB' (high) as specified by DBRS. This SACP is based on DBRS' assessment of both LUCo's business risk (its regulated utility assets) and its financial risk (its capital structure that is more aggressive in its use of leverage). Recent spreads between 'A' rated and 'Baa' rated utility bonds have been approximately 30 basis points. Because this is a tangible and objective measure of a cost-of-capital spread, Staff suggest that $2 / 3$ of this spread be added to the Commission's recent allowed ROE of $9.8 \%$ for Spire Missouri in order to adjust for LUCo's higher SACP that is due mainly to its more leveraged capital structure. This is how Staff arrived at its recommended $10 \%$ allowed ROE.

## L. Conclusion

A just and reasonable rate is one that is fair to the investors and fair to the ratepayers. Fairness to the ratepayers means rates that are not one penny more than is necessary to be fair to the shareholders. Fairness to the shareholders means rates that will produce revenues, on an annual basis, sufficient to cover the Companies' prudent cost of service, which includes an allowed ROR. Using widely-accepted methods of financial analysis and reviewing Wall Street equity analysts' research shows that the COE for gas distribution companies is conservatively around $7 \%$. However, since I have provided this information in past rate cases, including the recent Spire Missouri rate cases in which the Commission decided an allowed ROE of approximately $9.8 \%$ was fair and reasonable, I chose to focus on whether Liberty Midstates

[^23]Detailed Direct Testimony of David Murray, CFA
should be authorized a different allowed ROE based on its more leveraged capital structure. Consequently, I recommend that the Commission allow an ROE that is 20 basis points higher than it allowed Spire Missouri if it adopts Staff's capital structure recommendation.

Based on all the foregoing, it is my considered professional opinion that an authorized ROE for Midstates of $10 \%$ (range of $9.5 \%$ to $10 \%$ ) would be reasonable if applied to Staff's recommended common equity ratio. Given that the cost of capital is as real a cost as any other cost of service, reducing this cost in the ratemaking formula to a value closer to its actual cost is consistent with the principles of cost-of-service ratemaking. Using my recommended allowed ROE results in an allowed ROR for Liberty Midstates of $6.76 \%$ (range of $6.56 \%$ to $6.76 \%$ ) (see Schedule 13). This rate was calculated by applying an embedded cost of long-term debt of $4.51 \%$ and an allowed ROE of $10 \%$ (range of $9.5 \%$ to $10 \%$ ) to a capital structure consisting of $40.43 \%$ common equity.

## AN ANALYSIS OF THE COST OF CAPITAL

## FOR

## LIBERTY UTILITIES (MIDSTATES NATURAL GAS) CORP. d/b/a LIBERTY UTILITIES

CASE NO. GR-2018-0013

SCHEDULES

BY

DAVID MURRAY

COMMISSION STAFF DIVISION - OPERATIONAL ANALYSIS

FINANCIAL ANALYSIS UNIT

MISSOURI PUBLIC SERVICE COMMISSION

MARCH 2018

# Liberty Midstates <br> Case No. GR-2018-0013 

Number Description of Schedule

| 1 | List of Schedules |
| :---: | :--- |
| $2-1$ | Federal Reserve Discount Rate and Federal Reserve Funds Rate Changes |
| $2-2$ | Graph of Federal Reserve Discount Rates and Federal Funds Rates Changes |
| $3-1$ | Rate of Inflation |
| $3-2$ | Graph of Rate of Inflation |
| $4-1$ | Average Yields on AA, A and BBB Public Utility Bonds |
| $4-2$ | Average Yields on Thirty-Year U.S. Treasury Bonds |
| $4-3$ | Graph of Average Yields on Public Utility Bonds and Thirty-Year U.S. Treasury Bonds |
| $4-4$ | Graph of Monthly Spreads Between Yields on Public Utility Bonds and Thirty-Year U.S. Treasury Bonds |
| $4-5$ | Graph of Moody's Baa Corporate Bond Yields |
| $5-1$ | Historical Capital Structures for Algonquin Power \& Utilities Corp. and Liberty Utilities Company (including short-term debt) |
| $5-2$ | Historical Capital Structures for Algonquin Power \& Utilities Corp. and Liberty Utilities Company (excluding short-term debt) |
| $6-1$ | Capital Structure Scenarios of September 30, 2017 for Liberty Utilities (Midstates Natural Gas) Corp. |
| $6-2$ | Embedded Cost of Debt as of September 30, 2017 |
| 7 | Selection Criteria For Comparable Natural Gas Distribution Companies |
| 8 | Comparable Natural Gas Distribution Companies |
| 9 | Capital Structures for Proxy Companies as of September 30, 2017 |
| $10-1$ | Dividends Per Share for the Comparable Natural Gas Utility Companies |
| $10-2$ | Earnings Per Share for the Comparable Natural Gas Utility Companies |
| $10-3$ | Book Value Per Share for the Comparable Natural Gas Utility Companies |
| $10-4$ | Historical and Projected Growth Rates for the Comparable Natural Gas Utility Companies |
| $10-5$ | Long-Term Gas Proxy Group's DPS, EPS, BVPS, \& GDP 10yr. Compund Growth Rate Averages (1968 - 2016) |
| $10-6$ | Long-Term Gas Proxy Group Excluding Atmos DPS, EPS, BVPS, \& GDP 10yr. Compund Growth Rate Averages (1968 - 2016) |
| $10-7$ | Graph of Average DPS, EPS, \& BVPS Growth for Gas Industry and Spire Inc. Compared to GDP Growth |
| $10-8$ | Graph of Average DPS, EPS, \& BVPS Growth for Gas Industry and Spire Inc. Capital Spending Compared to GDP Growth |
| 11 | DCF Estimated Costs of Common Equity for the Comparable Natural Gas Distribution Companies |
| 12 | Capital Asset Pricing Model (CAPM) Costs of Common Equity Estimates for the Comparable Natural Gas Utility Companies |
| 13 | Recommended Allowed Rate of Return for Liberty Midstates (As of September 30, 2017) |
| 14 | Algonquin Power \& Utilities Corp. Organizational Chart as of November 13, 2017 - Confidential |

Liberty Midstates
Case No. GR-2018-0013
Federal Reserve Funds Rates Changes

| Date | Federal Reserve Funds Rate |
| :---: | :---: |
| 01/01/90 | 8.25\% |
| 07/13/90 | 8.00\% |
| 10/29/90 | 7.75\% |
| 11/13/90 | 7.50\% |
| 12/07/90 | 7.25\% |
| 12/18/90 | 7.00\% |
| 01/09/91 | 6.75\% |
| 02/01/91 | 6.25\% |
| 03/08/91 | 6.00\% |
| 04/30/91 | 5.75\% |
| 08/06/91 | 5.50\% |
| 09/13/91 | 5.25\% |
| 10/31/91 | 5.00\% |
| 11/06/91 | 4.75\% |
| 12/06/91 | 4.50\% |
| 12/20/91 | 4.00\% |
| 04/09/92 | 3.75\% |
| 07/02/92 | 3.25\% |
| 09/04/92 | 3.00\% |
| 02/04/94 | 3.25\% |
| 03/22/94 | 3.50\% |
| 04/18/94 | 3.75\% |
| 05/17/94 | 4.25\% |
| 08/16/94 | 4.75\% |
| 11/15/94 | 5.50\% |
| 02/01/95 | 6.00\% |
| 07/06/95 | 5.75\% |
| 12/19/95 | 5.50\% |
| 01/31/96 | 5.25\% |
| 03/25/97 | 5.50\% |
| 09/29/98 | 5.25\% |
| 10/15/98 | 5.00\% |
| 11/17/98 | 4.75\% |
| 06/30/99 | 5.00\% |
| 08/24/99 | 5.25\% |
| 11/16/99 | 5.50\% |
| 02/02/00 | 5.75\% |
| 03/21/00 | 6.00\% |
| 05/19/00 | 6.50\% |
| 01/03/01 | 6.00\% |
| 01/31/01 | 5.50\% |
| 03/20/01 | 5.00\% |
| 04/18/01 | 4.50\% |
| 05/15/01 | 4.00\% |
| 06/27/01 | 3.75\% |
| 08/21/01 | 3.50\% |
| 09/17/01 | 3.00\% |
| 10/02/01 | 2.50\% |
| 11/06/01 | 2.00\% |
| 12/11/01 | 1.75\% |


| Date | Federal Reserve <br> Funds Rate |
| :---: | :---: |
| $11 / 06 / 02$ | $1.25 \%$ |
| $01 / 09 / 03$ | $1.25 \%$ |
| $06 / 25 / 03$ | $1.00 \%$ |
| $06 / 30 / 04$ | $1.25 \%$ |
| $08 / 10 / 04$ | $1.50 \%$ |
| $09 / 21 / 04$ | $1.75 \%$ |
| $11 / 10 / 04$ | $2.00 \%$ |
| $12 / 14 / 04$ | $2.25 \%$ |
| $02 / 02 / 05$ | $2.50 \%$ |
| $03 / 22 / 05$ | $2.75 \%$ |
| $05 / 03 / 05$ | $3.00 \%$ |
| $06 / 30 / 05$ | $3.25 \%$ |
| $08 / 09 / 05$ | $3.50 \%$ |
| $09 / 20 / 05$ | $3.75 \%$ |
| $11 / 01 / 05$ | $4.00 \%$ |
| $12 / 13 / 05$ | $4.25 \%$ |
| $01 / 31 / 06$ | $4.50 \%$ |
| $03 / 28 / 06$ | $4.75 \%$ |
| $05 / 10 / 06$ | $5.00 \%$ |
| $06 / 29 / 06$ | $5.25 \%$ |
| $08 / 17 / 07$ | $5.25 \%$ |
| $09 / 18 / 07$ | $4.75 \%$ |
| $10 / 31 / 07$ | $4.50 \%$ |
| $12 / 11 / 07$ | $4.25 \%$ |
| $01 / 22 / 08$ | $3.50 \%$ |
| $01 / 30 / 08$ | $3.00 \%$ |
| $03 / 18 / 08$ | $2.25 \%$ |
| $04 / 30 / 08$ | $2.00 \%$ |
| $10 / 08 / 08$ | $1.50 \%$ |
| $10 / 29 / 08$ | $1.00 \%$ |
| $12 / 16 / 08$ | $0 \%-.25 \%$ |
| $12 / 17 / 15$ | $0.25 \%-0.50 \%$ |
| $12 / 15 / 16$ | $0.50 \%-0.75 \%$ |
| $03 / 16 / 17$ | $0.75 \%-1.00 \%$ |
| $06 / 15 / 17$ | $1.00 \%-1.25 \%$ |
| $12 / 14 / 17$ | $1.25 \%-1.50 \%$ |
|  |  |

Source: http://www.federalreserve.gov
Note: Interest rates as of December 31 for each year are underlined.
Liberty Midstates
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Average Yields on Thirty-Year U.S. Treasury Bonds
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Liberty Midstates
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\section*{| Average Yields on Public Utility Bonds and |
| :---: |
| Thirty-Year U.S. Treasury Bonds (1980-2018) |}


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##  <br> ع100－810Z－yכ ON әsej

Monthly Spreads Between Yields on Public Utility Bonds and Thirty－Year U．S．Treasury Bonds（1980－2018）

Liberty Midstates
Case No. GR-2018-0013

Year
Liberty Midstates
Case No. GR-2018-0013

> (in thousands of Canadian Dollars)
> $\begin{aligned} & \text { Historical Capital Structures for Algonquin Power \& Utilities Corp. and } \\ & \text { Liberty Utilities Company (Including Short-Term Debt) }\end{aligned}$
> ALGONQUIN POWER \& UTILITIES CORP

> |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Structure | 20.2 |  |  |  |  |  | $\begin{aligned} & \text { 1. Long-term debt includes current maturities of long-term debt, Series C Preferred and convertible securities. Used notes from Liberty Utilities Company's Financial Statements } \\ & \text { for initial total debt balance and then deducted commercial paper and revolving credit facilitities from this debt. }\end{aligned}$ 2. Short-term debt excludes current or maturing portion of long-term debt $\begin{aligned} & \$ 160 \text { million reduction of equity and increase in debt. } \\ & \text { 4. See Note 9.(b) attached to Liberty Utilities Company's 12/31/2016 financial statements for information about Staff's }\end{aligned}$ $\begin{aligned} & \$ 235 \text { million reduction of equity and increase in debt. } \\ & \text { 5. See Note } 7 \text {.(b) attached to Liberty Utilities Company's } 3 / 31 / 2017 \text { financial statements for information about Staff's } \\ & \$ 100 \text { million reduction of equity and increase in debt. }\end{aligned}$

Schedule DM-r1
Page 77 of 95
Liberty Midstates
Case No. GR-2018-0013 Historical Capital Structures for Algonquin Power \& Utilities Corporation and
Liberty Utilities Company (Excluding Short-Term Debt)

Liberty Midstates
Case No. GR-2018-0013
LIBERTY MIDSTATES
CASE NO. GR-2018-0013

| Short-Term Debt Included |  |  |  |  | Short-Term Debt Excluded |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liberty Utilities Company (thousands of United States dollars) |  |  |  |  | Liberty Utilities Company <br> (thousands of United States dollars) |  |  |  |  |
| Capital Component |  |  | Dollar <br> Amount | Percentage of Capital | Capital Component |  |  | Dollar Amount | Percentage of Capital |
| Common Stock Equity |  | \$ | 1,621,450 | 39.75\% | Common Stock Equity |  | \$ | 1,621,450 | 40.94\% |
| Long-Term Debt |  | \$ | 2,339,500 | 57.36\% | Long-Term Debt |  |  | 2,339,500 | 59.06\% |
| Short-Term Debt |  | \$ | 118,000 | 2.89\% | Short-Term Debt |  | \$ | - | 0.00\% |
| Total Capitalization |  | \$ | 4,078,950 | 100.00\% | Total Capitalization |  |  | 3,960,950 | 100.00\% |
| Sources: Liberty Utilities Company's September 30, 2017 Unaudited Financial Statements Provided in Response to Staff Data Request No. 117 and Liberty Midstates' response to Staff Data Request No. 108. |  |  |  |  |  |  |  |  |  |
| Algonquin Power \& Utilities Corporation (thousands of Canadian dollars) |  |  |  |  | Algonquin Power \& Utilities Corporation (thousands of Canadian dollars) |  |  |  |  |
| Capital Component |  |  | Dollar <br> Amount | Percentage of Capital | Capital Component |  |  | Dollar <br> Amount | Percentage of Capital |
| Common Stock Equity |  | \$ | 3,341,091 | 41.74\% | Common Stock Equity |  | \$ | 3,341,091 | 44.73\% |
| Long-Term Debt |  |  |  |  | Long-Term Debt |  |  |  |  |
| Bonds and Notes ${ }^{1}$ | 3610536 |  |  |  | Bonds and Notes ${ }^{1}$ | 3610536 |  |  |  |
| Liberty Term Facility ${ }^{2}$ | 168480 |  |  |  | Liberty Term Facility ${ }^{2}$ | 168480 |  |  |  |
| Power Term Facility ${ }^{2}$ | 118684.8 |  |  |  | Power Term Facility ${ }^{2}$ | 118684.8 |  |  |  |
| Total Long-Term Debt |  | \$ | 3,897,701 | 48.69\% | Total Long-Term Debt |  | \$ | 3,897,701 | 52.18\% |
| Preferred Stock ${ }^{3}$ |  | \$ | 231,254 | 2.89\% | Preferred Stock ${ }^{3}$ |  | \$ | 231,254 | 3.10\% |
| Short-Term Debt |  |  |  |  | Short-Term Debt |  |  |  |  |
| Revolving Credit Facilities | 534748 |  |  |  | Revolving Credit Facilities | 0 |  |  |  |
| Total Short-Term Debt |  | \$ | 534,748 | 6.68\% | Total Short-Term Debt |  | \$ | - | 0.00\% |
| Total Capitalization |  | \$ | 8,004,794 | 100.00\% | Total Capitalization |  |  | 7,470,046 | 100.00\% |

Sources: Algonquin Power \& Utilities Corporation's September 30,2017 Unaudited Financial Statements, Note 7. to 9/30/2017 Unaudited Financial Statements and Liberty Midstates' Response to Staff Data Request No. 108.
Notes:

1. Bonds and Notes is the total of Canadian Dollar and US Dollar Borrowings shown in Note 7 to
APUC's $9 / 30 / 2017$ Financial Statements.
2. Liberty Midstates response to Staff Data Request No. 108.
3. Preferred Stock including Series C Preferred Shares on $9 / 30$
4. Liberty Midstates response to Staff Data Request No. 108.
5. Preferred Stock including Series C Preferred Shares on 9/30/2017 APUC Balance Sheet
Embedded Cost of Debt as of
September 30, 2017


Source: S\&P Global Market Intelligence and SEC 10-Ks if additional information was needed for more detail.
$N R=$ Not rated.
Case No. GR-2018-0013
Source: S\&P Global Market Intelligence
6. Long-term debt includes current maturities of long-term debt.

|  | (1) | (2) | (3) |
| :--- | :---: | :---: | :---: |
|  | 10-Year | 5-Year | Projected |
|  | Historical | Hisotrical | 5-Year |
| Growth Rate | Growth Rate | EPS Growth |  |
| Company Name | (DPS, EPS and | (DPS, EPS and | S\&P CIQ |
| Atmos Energy Corporation | BVPS) | BVPS) | (Mean) (\%) |
| Northwest Natural Gas Company | $4.68 \%$ | $6.62 \%$ | $7.00 \%$ |
| ONE Gas, Inc. | $1.61 \%$ | $0.29 \%$ | $4.67 \%$ |
| Southwest Gas Holdings, Inc. | -- | -- | $5.00 \%$ |
| Spire Inc. | $6.21 \%$ | $6.95 \%$ | $4.00 \%$ |
| Average | $5.15 \%$ | $5.59 \%$ | $4.25 \%$ |

[^24]Sources:
Long－Term Gas Proxy Group



$5.16 \%$
$5.07 \%$

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Liberty Midstates
Case No. GR-2018-0013

Constant－Growth Discounted Cash Flow（DCF）Estimated Costs of Common Equity
for the Comparable Natural Gas Utility Companies

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|  | Proposed Dividend Yield： | 2．70\％ |
| :---: | :---: | :---: |
|  | Proposed Range of Growth： | 4．20\％－5．00\％ |
|  | Estimated Proxy Cost of Common Equity： | 6．90\％－7．70\％ |
| Notes： | Column 1 ＝Expected Annual Dividend based on the sume of equity analys <br> Column 4 ＝（Column $1 /$ Column 2$).$ <br> Column $5=($ Column $1 /$ Column 3$)$. | ers of DPS． |
| Sources： | Columns 1，2，and 3 ＝S\＆P Global Market Intelligence |  |

## Liberty Midstates Case No. GR-2018-0013


Column $1=$ The appropriate yield is equal to the average 30-year U.S. Treasury Bond yield for November - December 2017, and Janaury 2018 which was obtained fr
St. Louis Federal Reserve website at http://research.stlouisfed.org/fred2/series/GS30/22
Column $2=$ Beta is a measure of the movement and relative risk of an individual stock to the market as a whole generate by the MI Beta Stock Generator
Column 3 = The Market Risk Premium represents the expected return from holding the entire market portfolio less the expected return from holding arithmetic average as calculated in Valuation Handbook by Duff \& Phelps.
Column 4 = The Market Risk Premium represents the expected return from holding the entire market portfolio less the expected return from holding geometric average as calculated in Valuation Handbook by Duff \& Phelps.
Column $5=($ Column $1+($ Column $2 *$ Column 3$))$.
Column $6=($ Column $1+($ Column $2 *$ Column 4$)$.
səłеңsp！w Кұәәq！ Case No．GR－2018－0013
Weighted Rate of Return Using

Return on Common Equity of： | $\begin{array}{c}\text { Percentage } \\ \text { of Capital }\end{array}$ | Cost |  | 2．50\％ |  |  |  | $9.75 \%$ | $\mathbf{1 0 . 0 0 \%}$ |
| ---: | :--- | ---: | :--- | ---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| $40.94 \%$ | ---- |  | $3.89 \%$ | $3.99 \%$ |  |  |  |  |
| $\mathbf{4 . 0 9 \%}$ |  |  |  |  |  |  |  |  |
| $0.06 \%$ |  | $4.51 \%$ | $2.67 \%$ | $2.67 \%$ |  |  |  |  |
| $\mathbf{2 . 6 7 \%}$ |  |  |  |  |  |  |  |  |
| $100.00 \%$ | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ | $\mathbf{0 . 0 0 \%}$ |  |  |  |  | $\begin{gathered}\text { Weighted Rate of Return } \\ \text { for Liberty Midstates }\end{gathered}$

Liberty Utilities Company Adjusted Actual Capital Structure
as of $9 / 30 / 2017$


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Capital Component
Common Stock Equity
Long－Term Debt
Short－Term Debt $\begin{gathered}\text { Weighted Rate of Return } \\ \text { for Liberty Midstates }\end{gathered}$
Liberty Utilities Company Adjusted Actual Capital Structure
as of $9 / 30 / 2017$ $\begin{gathered}\text { Weighted Rate of Return } \\ \text { for Liberty Midstates }\end{gathered}$
Liberty Utilities Company Adjusted Actual Capital Structure
as of $9 / 30 / 2017$

# SCHEDULE 14 

## HAS BEEN DEEMED

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# MISSOURI PUBLIC SERVICE COMMISSION COMMISSION STAFF DIVISION 

FINANCIAL ANALYSIS

REBUTTAL TESTIMONY OF DAVID MURRAY d/b/a LIBERTY UTILITIES

CASE NO. GR-2018-0013

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OF

## DAVID MURRAY

## LIBERTY UTILITIES (MIDSTATES NATURAL GAS) CORP., d/b/a LIBERTY UTILITIES

CASE NO. GR-2018-0013
Q. Please state your name.
A. My name is David Murray.
Q. Are you the same David Murray who prepared the Rate-of-Return Section of Staff’s Cost of Service Report ("Staff Report") and Appendix 2 attached to the Staff Report?
A. Yes, I am. I filed rate-of-return ("ROR") testimony on March 2, 2018.
Q. What is the purpose of your Rebuttal Testimony?
A. I will address the direct testimony of Liberty Utilities (Midstates Natural Gas) Corp.'s ("Liberty Midstates") ROR witness, Keith Magee. I will also briefly address the direct testimony of Liberty Midstates’ witness, Robert B. Hevert, as it relates to his discussion of the impact of rate stabilization mechanisms on business risk and financial integrity.

Additionally, I will provide an update to my ROR recommendation based on updated financial data provided by Liberty Midstates since I filed direct testimony. The updated figures include Liberty Utilities Company's ("LUCo") capital structure and cost of debt.

## EXECUTIVE SUMMARY

Q. Should the Commission rely on Mr. Magee's capital structure and ROE recommendations in this case?

David Murray
Rebuttal Testimony
A. No, it should not. In addition to Mr. Magee's failure to explain why the Commission should not use LUCo's capital structure in this case, as it did in the last case, ${ }^{1}$ Mr. Magee's hypothetical capital structure recommendation assumes Liberty Midstates is capitalized with much more equity than Algonquin Power and Utilities Corporation ("APUC") considers appropriate for its low-risk regulated utility assets. I recommend that the Commission use LUCo's updated capital structure as of December 31, 2017. This choice is appropriate because LUCo's capital structure is used to finance LUCo's United States' regulated utility assets, including Liberty Midstates. LUCo's capital structure contains $42.83 \%^{2}$ common equity. Applying a $9.8 \%$ allowed ROE to Mr. Magee's recommended capital structure as compared to my recommended capital structure causes an increase to the annual revenue requirement of approximately $\$ 725$ thousand.

Mr. Magee recommends an ROE of $10.25 \%$, within a recommended range of $9.90 \%$ to $10.35 \%$. My allowed ROE recommendation continues to be $10.00 \%$, which allows a 20 basis point consideration over the Commission's recent authorized ROE of $9.8 \%$ for Spire Missouri because of Liberty Midstate's more leveraged capital structure.

It is Staff's understanding that Mr. Magee's $4.7 \%$ cost of debt recommendation is premised on debt reported on LUCo's books. Staff could not find a workpaper or schedule supporting this cost of debt calculation. Staff discovered debt issued by entities between APUC and LUCo that should also be included in the cost of debt. As of the update period, December 31, 2017, Staff calculated the cost of this debt to be $4.57 \%$ (Confidential Schedule DM-r1). Staff recommends that the Commission set Liberty Midstates' ROR using this updated cost of debt.
${ }^{1}$ Case No. GR-2014-0152.
${ }^{2}$ See below, Updated Capital Structure and Cost of Debt.
Q. What conclusion have you reached regarding Mr. Magee's cost-of-equity estimates?
A. I have concluded that his cost-of-equity estimates are founded on irrational assumptions and faulty logic, which explains why his estimates are not corroborated by reputable investors.

## UPDATED CAPITAL STRUCTURE AND COST OF DEBT

Q. Did you receive data through December 31, 2017, that allows you to update your capital structure and cost of debt recommendation?
A. Yes. I received LUCo's December 31, 2017, unaudited financial statements and updated cost-of-debt information. Consequently, I am updating my ROR recommendation to reflect this data because the parties agreed to use December 31, 2017, for the updated test year.
Q. What is your updated ROR recommendation?
A. Applying the same allowed ROE range of $9.5 \%$ to $10.0 \%$, but an updated cost of debt of $4.57 \%$, to an updated capital structure consisting of $42.83 \%$ common equity and $57.17 \%$ long-term debt, results in my updated recommended ROR range $6.68 \%$ to $6.90 \%$ (see Confidential Schedules DM-r2-1 and r2-2).
Q. Has any information caused you to reconsider adjusting LUCo's capital structure to include intermediate holding company debt?
A. No. Information provided by Liberty Midstates shows that these intermediate entities' purpose is to provide financing and equity to the downstream entities. ${ }^{3}$ Given that LUCo guarantees this debt and that the only reason these entities have any value is due to

[^25]David Murray
Rebuttal Testimony
their financial interest in LUCo's downstream subsidiaries, this debt could not be raised but for the cash flows provided by LUCo's regulated utilities. Additionally, this debt directly impacts LUCo's credit rating, which impacts LUCo's financial stability and cost of capital. For these reasons, this debt should be included in Liberty Midstates' ratemaking capital structure.

## MR. MAGEE'S RECOMMENDED CAPITAL STRUCTURE AND COST OF DEBT

Q. What capital structure does Mr. Magee recommend the Commission use for purposes of setting Liberty Midstates' allowed ROR?
A. Mr. Magee recommends a hypothetical capital structure consisting of 53\% equity and $47 \%$ long-term debt, based on the average capitalization ratios of his proxy companies.
Q. What capital structure did the Commission use in Liberty Midstates' last rate case, Case No. GR-2014-0152?
A. The Commission used LUCo's capital structure, rejecting the Company's recommendation to use Liberty Midstates’ capital structure, because LUCo issues debt (through Liberty Utilities Finance GP1) on behalf of its United States' regulated utility subsidiaries.
Q. Does Mr. Magee explain why he recommends a hypothetical capital structure rather than LUCo's capital structure?
A. No.
Q. Do you have concerns about the approach Mr. Magee used to determine his recommended hypothetical capital structure?

David Murray
Rebuttal Testimony
A. Yes. Mr. Magee recommends using an average of the capital structure ratios of his proxy group. However, several of the companies in Mr. Magee's proxy group are not sufficiently confined to natural gas distribution operations.
Q. What companies should be removed from his proxy group because they are not sufficiently confined to natural gas distribution operations?
A. Black Hills Corporation ("Black Hills"), Sempra Energy ("Sempra") and Vectren Corporation ("Vectren"). Only about half of Black Hills' and Vectren's regulated utility operations are comprised of natural gas utility operations. ${ }^{4}$ Sempra is a diversified multinational energy company with its United States' regulated electric and gas operations providing about $65 \%$ of its total earnings. Staff estimates that its gas operations probably contribute about $40-45 \%$ of total earnings. ${ }^{5}$
Q. Should any other companies be removed from Mr. Magee's proxy group for purposes of recommending a hypothetical capital structure?
A. Yes. Chesapeake Utilities Corporation ("Chesapeake") should be removed.
Q. Why?
A. Chesapeake's common equity ratio of $71.43 \%$ is clearly an outlier and is inconsistent with typical regulated gas utility equity ratios. ${ }^{6}$ Therefore, Staff analyzed all of the components of Chesapeake's capital structure and discovered that it consistently included a large percentage of short-term debt in its capital structure.

[^26]Q. What percentage of Chesapeake's capital structure is typically supported by short-term debt?
A. Over $20 \%$ of Chesapeake's capital structure has been supported by short-term debt over the last two and a half years. This equates to over $50 \%$ of Chesapeake's total debt outstanding for the entire period. Because short-term debt has to be continuously refinanced, this much short-term debt significantly enhances the company's liquidity risk, which causes equity investors to require a higher ROE. However, if the short-term debt is removed from the ratemaking capital structure, then this causes a mismatch in the amount of leverage that equity investors consider when determining their required ROE. Either way, Chesapeake should be excluded from the proxy group at least for the purpose of estimating a hypothetical capital structure.
Q. After removing the aforementioned four companies, which companies remain in Mr. Magee's proxy group?
A. Atmos Energy Corporation ("Atmos"), Northwest Natural Gas Company ("Northwest"), One Gas Inc. ("One Gas"), Southwest Gas Corporation ("Southwest"), and Spire Inc. ("Spire"). These are the same companies in Staff’s proxy group.
Q. What is the average common equity ratio of these five remaining companies based only on long-term capital balances over the last 2.5 years?
A. $54.6 \%$.
Q. What is the average common equity ratio of the proxy group if you include short-term debt in their capital structures?
A. $51.45 \%$.
Q. What is Staff's capital structure recommendation?

David Murray
Rebuttal Testimony
A. I recommend that the Commission use LUCo's adjusted actual capital structure as of December 31, 2017, for purposes of setting Liberty Midstates' allowed ROR. This capital structure reflects the amount of debt leverage APUC considers reasonable for purposes of capitalizing its United States' regulated utility assets, including Liberty Midstates. ${ }^{7}$
Q. Can you summarize the problems you see in Mr. Magee's capital structure testimony?
A. Yes.

1. Mr. Magee did not explain why he did not recommend LUCo's capital structure.
2. Mr. Magee did not exclude companies with diverse operations from his proxy group.
3. Mr. Magee did not consider the proxy companies' utilization of shortterm debt.

## KEITH MAGEES' RECOMMENDED ALLOWED ROE FOR LIBERTY MIDSTATES

Q. How did Mr. Magee develop his recommended allowed ROE of $10.25 \%$ ?
A. Mr. Magee used four primary methods. ${ }^{8}$ Reviewing his results, the mean of his DCF results support an allowed ROE in the $9 \%$ to $9.25 \%$ range; his CAPM supports an allowed ROE in a range of $9.80 \%$ to $11.22 \%$; his Bond-Yield-Plus Risk Premium method supports an allowed ROE of around $9.8 \%$; and his Expected Earnings Analysis supports an allowed ROE of around $10.90 \%$.

[^27]Although Mr. Magee did not provide a specific weighting methodology in deciding that a $9.90 \%$ to $10.35 \%$ ROE range is fair and reasonable, he testified that he gave "...less weight to the low end of the DCF results shown in Table 1..."9
Q. If Mr. Magee had given due consideration to his mean DCF results, what ROE would be implied from these analyses?
A. $9.00 \%$ to $9.25 \%$, even after allowing for a quarterly discounting adjustment, which Staff does not consider appropriate.
Q. Does Mr. Magee explain why he decided not to give significant consideration to his DCF results?
A. Yes. He explains that current market conditions, such as high utility P/E ratios, cause him to give his DCF results less weight. ${ }^{10}$ Although I agree with Mr. Magee's observations about low interest rates and high utility stock valuation levels, I disagree with his interpretation of these market conditions as it relates to the reliability of cost-of-capital models. Mr. Magee indicates that because utility price-to-earnings (P/E) ratios are "well in excess of their historical averages," these conditions have driven dividend yields lower, resulting in lower DCF-based ROE estimates. Mr. Magee believes that this is reason to give DCF results less consideration in setting a utility's allowed ROR. However, in my opinion, this is reason to give DCF results even more consideration because they are more reflective of the utility industry's current cost of capital. Quite simply, if utility stock P/E ratios are high, then the cost of capital is low. The DCF best captures this relationship because it specifically incorporates utility companies' stock prices. This is reason to embrace the method rather than minimize it.

[^28]Q. Why is Mr. Magee concerned about the implications of high P/E ratios?
A. Mr. Magee is concerned that the constant-growth and quarterly-growth DCF methods he used do not allow him to incorporate potential changes in the valuation levels of utility stocks, such as a return to more normal P/E ratios.
Q. Does Mr. Magee's concern support his position that lower DCF results are less reliable?
A. No. If current utility valuation levels are not sustainable, then this means that investors are factoring in a contraction in utility $\mathrm{P} / \mathrm{E}$ ratios when deciding on a fair price to pay for utility stocks. This means that utility stock investors expect a lower return than a fundamental DCF analysis implies. If factors other than the fundamentals of the company affect the stock price, such as a change in the value investors place on the overall industry, then this will not be captured in a fundamental cost-of-equity estimate.
Q. Mr. Magee indicates that the constant growth and quarterly growth DCF do not allow for consideration of changes in $\mathrm{P} / \mathrm{E}$ ratios. Is this true?
A. No. The constant-growth model can be extended to include expected changes in the P/E ratio. This version of the constant-growth DCF is referred to as the "GrinoldKroner" model. ${ }^{11}$ It is expressed algebraically as:
\[

$$
\begin{aligned}
& k=D_{1} / P_{0}+g+\Delta P E \\
& \text { Where: } \\
& k \quad=\quad \text { the cost of equity; } \\
& D_{1}=\quad \text { the expected next } 12 \text { months dividend; } \\
& P_{0}=\quad \text { the current price of the stock; } \\
& g \quad=\quad \text { the dividend growth rate; and } \\
& \Delta P E \quad=\quad \text { the per period change in the P/E multiple }
\end{aligned}
$$
\]

[^29]Q. If Mr. Magee had used this derivative of the constant-growth DCF method to estimate the cost of common equity, how would this impact his cost of equity estimates?
A. They would be lower.
Q. Do you have an opinion as to whether investors are factoring in a change in the $\mathrm{P} / \mathrm{E}$ ratio due to macroeconomic expectations, such as projected changes in interest rates?
A. Over the last several years, to the extent utility equity analysts have factored in forward yields, most have consistently factored in projected increases in bond yields when estimating a justified $\mathrm{P} / \mathrm{E}$ ratio. Therefore, utility stock prices, and consequently their $\mathrm{P} / \mathrm{E}$ ratios, already reflect a projected increase in interest rates, if this is in fact the consensus.
Q. Has the DCF method been widely-accepted as being reliable for estimating investors' required returns on equity?
A. Yes. The constant-growth DCF is widely used by ROR witnesses throughout the country. This is for good reason. The DCF is used in investment practice by equity analysts to estimate the value of utility stocks. Therefore, the application of the DCF using reasonable inputs will provide accurate and reliable estimates of investors' required returns on utility common equity (i.e. the cost of equity) investments. However, the results are only as good as the inputs.
Q. Although you consider Mr. Magee's DCF results as reasonable for purposes of setting a reasonable allowed ROE for Liberty Midstates, do you agree with Mr. Magee's assumptions?
A. No. I disagree with two primary issues as they relate to Mr. Magee's DCF analysis. They are: (1) Mr. Magee's position that equity analysts' projected long-term compound annual growth rates ("CAGR") in earnings per share ("EPS") form the basis for

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Rebuttal Testimony
investors' constant growth rates, and (2) that the dividend yield needs to be adjusted for quarterly compounding. Both of these assumptions are wrong.
Q. Why don't you agree with Mr. Magee's position on these issues?
A. Because I have never seen an investment analysis that estimates a fair price to pay for a utility stock based on these premises. This is very informative in the first instance because the very equity analysts that provide these CAGR do not use them in practice as Mr. Magee suggests. In the second instance, Staff's review of utility stock price analyses has revealed that equity analysts use an unadjusted annual discount rate to discount projected annual cash flows (whether it is dividends in a dividend discount model or free cash flow to the firm and/or equity investors in a generic discounted cash flow analysis). If Mr. Magee was correct that investors determine a fair price to pay for utility stock because dividends are paid quarterly, then anticipated cash flows would be projected on a quarterly basis. Staff has never seen a utility equity stock analysis that estimates value based on quarterly dividend expectations.
Q. How many utility equity research reports have you reviewed during your career at the Missouri Public Service Commission?
A. Thousands.
Q. Given that Mr. Magee's recommended ROE of $10.25 \%$ seems to be more influenced by his CAPM and "Expected Earnings Analysis," can you explain why he estimates a higher cost of equity with these methods?
A. Yes.
Q. What are the primary drivers for his higher CAPM cost-of-equity estimates?
A. Primarily, his high market risk premium estimates and, to a lesser extent, his use of projected interest rates.
Q. How did Mr. Magee determine an expected market return?
A. Mr. Magee used information from two sources, Bloomberg and Value Line, to determine an expected return over the long-run for the S\&P 500. For all of the companies in the S\&P 500 in which projected long-term CAGR in EPS were available, Mr. Magee simply added the growth rate to the dividend yield to determine the expected return for each company. ${ }^{12}$
Q. Are the projected returns Mr. Magee provides based on Value Line's and Bloomberg's projections for stock market returns?
A. No. Although Mr. Magee relies on these sources for data, he uses his own method for estimating stock market returns. I cannot find any corroborating information from other capital market experts that supports either Mr. Magee's method or his results.
Q. Based on Mr. Magee's approach, what are the expected returns on the S\&P 500 over the long-term?
A. Mr. Magee estimates an expected long-term compound annual return of $13.41 \%$ using equity analysts' long-term CAGR in EPS provided through Bloomberg and $14.16 \%$ using long-term CAGR in EPS provided by Value Line. This forms the basis for his estimated market risk premiums of $10.06 \%$ to $11.31 \%$.

[^30]Q. What long-term growth rate is embedded in Mr. Magee's expected market returns?
A. $11.31 \%$ using the equity analyst growth rates provided by Bloomberg and $11.99 \%$ using the Value Line growth rates.
Q. Is it rational to expect the market to grow at these rates perpetually, as the constant-growth DCF assumes?
A. No. While using equity analysts' projected long-term CAGR in EPS as a constant-growth rate for a utility cost-of-equity estimate causes some upward bias, it causes extreme upward bias when making this assumption for the market as a whole. It is recognized in both academic literature and on a practical basis that the market as a whole is bound by the growth in the overall economy, which is typically measured by GDP. If Mr. Magee had considered the fact that growth rates in excess of $10 \%$ are not sustainable for the markets, his estimated equity risk premium would be much lower, which would significantly reduce his CAPM cost of equity estimates.
Q. Are you aware of any sources that provide a reasonableness check to Mr. Magee's expected market returns of $13 \%$ to $14 \%$ ?
A. Yes. Reputable market return forecasts range from $5.5 \%$ to $6 \% .^{13}$
Q. How can the Commission avoid the uncertainty associated with measuring the market risk premium to estimate a fair return for Liberty Midstates?
${ }^{13}$ The Philadelphia Federal Reserve provides market return estimates through The Survey of Professional Forecasters. As of the February 9, 2018, survey, the projected long-term compound annual return on the S\&P 500 was $6 \%$; see https://www.philadelphiafed.org/research-and-data/real-time-center/survey-of-professionalforecasters/2018/survq118. According to JP Morgan Asset Management's 2018 Long-Term Capital Market Return assumptions, it expects the S\&P 500 to achieve a long-term compound annual return of $5.5 \%$. JP Morgan Asset Management assumed that the S\&P 500's earnings growth over the long-term would be $4.5 \%$, which is consistent with most projections for long-term nominal GDP growth. See https://am.jpmorgan.com/ gi/getdoc/1383498247596.
A. The Commission should rely more heavily on DCF analyses performed directly on utility companies. A DCF analyses using reasonable inputs directly measures the risk premium utility stock investors require over interest rates.
Q. How is that?
A. It is captured in the dividend yield. If utility investors perceive more risks to the potential growth, then the dividend yield will be higher. If utility investors perceive less risk, then the dividend yield will be lower.
Q. Considering the fact that Mr. Magee used the DCF to estimate the market risk premium, does this imply that he considers the DCF to be reliable for estimating the risk premium for utility companies?
A. Yes.
Q. What risk premium is implied from his DCF analyses on his utility proxy group?
A. $5.65 \%$ or $6.15 \%$, depending on whether the expected return of approximately $9 \%$ is compared to the current $2.85 \%$ risk-free rate or the projected $3.35 \%$ risk-free rate.
Q. Does this risk premium need to be adjusted by beta?
A. No. Performing an industry and/or proxy-group-specific DCF removes this step. This is one of the reasons why the DCF has historically been appealing to setting the allowed return because it is straight-forward and direct in that it uses market factors directly related to the risk and growth profile of the utility industry.
Q. What's wrong with Mr. Magee's "Bond Yield Plus Risk Premium" method?
A. Mr. Magee's use of projected bond yields, especially the projected bond yield of $6.67 \%$ used in his "Long Term Projected Utility Bond Yield" ROE estimate. Mr. Magee

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Rebuttal Testimony
developed this ROE estimate by using projected bond yields for 2024 to 2028 . This is similar to developing a DCF estimate based on projected stock prices during this period. Analysts already disagree on fair and reasonable inputs to estimate the cost of equity based on current security prices, let alone based on estimates several years into the future. Investors buying bonds now are well aware of the potential for interest rates to change. Therefore, the current price they pay for the bond allows for a risk premium for this interest rate risk. If investors knew with certainty that bond yields would increase by approximately 200 basis points, then they would be irrational in buying long-term bonds based on current yields.

The other general concern I have is with Mr. Magee's logic that, because allowed ROEs have not declined at the same pace as bond yields, this proves that required risk premiums increase as bond yields decrease. It is a fact that average allowed ROEs have not declined at the same rate as bond yields, but this is not proof that the cost of equity has not declined similarly. Mr. Magee's analysis just confirms Staff's position that state utility commissions have been reluctant to set allowed returns on equity at parity with the cost of equity. While Staff understands that rate-of-return witnesses in utility ratemaking settings have differing opinions on the cost of common equity there are some fairly simple, common sense tests of reasonableness that should limit the upper end of reasonable and rational cost of equity estimates (see the "Rule of Thumb" method provided by Staff in its Detailed Direct Testimony). ${ }^{14}$ Additionally, the fact that utility stock analysts and valuation consultants estimate a much lower cost of equity than allowed ROEs proves that cash flows from utility companies' regulated utility assets are not discounted at levels consistent with allowed

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Rebuttal Testimony

ROEs. If they were, then utility stock prices as well as merger/acquisition transaction values would be much lower.

That being said, to the extent the Commission desires to benchmark itself based on other commission-allowed ROEs, then the method proposed by Mr. Magee may be appealing. However, Staff emphasizes that the Commission should not apply a risk premium to projected interest rates because current interest rates already include compensation for interest rate risk.
Q. Why should the Commission dismiss the results related to Mr. Magee's "Expected Earnings Analysis" method?
A. Using expected earnings is circular because investors' projections for earned ROEs are heavily dependent on expected rate case outcomes. If investors believe commissions will lower allowed ROEs, then they will lower their expected ROEs. If they expect commissions to hold allowed ROEs constant, then they will project ROEs based on current levels.

Not only is Mr. Magee using projected ROE's that are already circular in nature, but he is making a further upward adjustment to Value Line's ROE projections because he believes the book value of the equity is overstated in Value Line's projections. Mr. Magee makes an adjustment to Value Line's book value per share in order to provide his own projection of the average book value per share over the period of Value Line's projections. Mr. Magee is already using figures that are a projected 3-year average for the years 2020 through 2022; the overall impact of Mr. Magee's adjustment is to increase the projected return on common equity by an additional 30 basis points over what Value Line estimates directly.

Finally, it should be noted that many of the companies Mr. Magee used in his analyses receive earnings contributions from non-regulated operations. The earnings of non-regulated operations are not capped. The effect is to skew Mr. Magee's results upward. If the Commission were to rely on this method to set Liberty Midstates' allowed ROE, then its decision would be directly influenced by additional earnings provided by these nonregulated operations.
Q. Mr. Magee proposes potential adjustments to an allowed ROE for Liberty Midstates because of its small size. ${ }^{15}$ What has Staff's position been regarding the need for an adjustment to the cost of common equity to consider a utility company's smaller size relative to the proxy group?
A. Staff has consistently recommended the Commission reject any adjustments to the cost of common equity because of a utility company's smaller size. The Duff \& Phelps size premium adjustment approach cited by Mr. Magee is not based on analysis of the regulated utility industry, but on all of the stocks in the New York Stock Exchange, the American Stock Exchange and the Nasdaq National Market.
Q. Do expert valuators consistently dismiss the need for a small size adjustment when determining a fair value to assign to regulated utility assets?
A. Yes. In goodwill impairment analyses for other Missouri utility companies, financial consultants such as Duff \& Phelps and Price Waterhouse Coopers have routinely dismissed a small size adjustment to the cost of equity for purposes of discounting cash flows generated by regulated utility assets.
Q. Additionally, how can small size affect Liberty Midstates since it is not a stand-alone entity?
${ }^{15}$ Magee Direct, p. 31, line 13, through p. 33, line 15.

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A. It cannot. Liberty Midstates is an indirect subsidiary of LUCo, which is the entity that guarantees the debt issued on behalf of all of its subsidiaries. To Staff's knowledge, Liberty Midstates has not tried to directly access third-party debt capital. Therefore, there is no company-specific data to support Mr. Magee's position that Liberty Midstates would have to pay a higher cost if it financed itself on a stand-alone basis.
Q. Mr. Magee also argues for consideration of flotations costs. ${ }^{16}$ Should there be consideration for flotation costs in setting the allowed ROE?
A. No. In past Missouri rate cases, Staff has allowed recovery of actual costs associated with issuing common equity by allowing an amortization of these issuance costs over a 5-year period, but only if the company could show that it or its parent company had to issue additional shares for purposes of investing in its utility assets in Missouri. Consequently, if a company proves these costs have been incurred for the benefit of investment in Missouri utility assets, the recovery would be through an expense allowance rather than through an adjustment to the ROR.
Q. Mr. Magee discusses the lower Regulatory Research Associates ("RRA") ranking assigned to Missouri as of May 2017. ${ }^{17}$ Do you think this warrants an adjustment to Liberty Midstates allowed ROE?
A. No. This ranking is based on RRA's reaction to the fact that utility legislation did not pass during the 2017 legislative session. Most of the proposed legislative changes were targeted toward the electric utility industry. The fact that Missouri's gas utilities have not had to file rate cases very frequently and already have the ability to recover investment

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costs through the Infrastructure System Replacement Surcharge ("ISRS") shows that gas utilities in Missouri have not had issues with earning reasonable returns on a consistent basis.
Q. Are you aware that the Company is proposing various mechanisms, including a decoupling mechanism, to stabilize revenues?
A. Yes.
Q. If the Commission were to approve the mechanisms sponsored by the Company and explained by Company Witness Mr. Robert Hevert, should the Commission make a corresponding adjustment to the allowed ROE?
A. Yes. Mr. Hevert explains that allowing such mechanisms will improve a company's financial integrity. ${ }^{18}$ Because allowing such mechanisms reduces business risk, this results in a lower required return. The Commission addressed this when gas companies requested straight-fixed variable rate designs in 2006. Specifically, the Commission considered a 30-35 basis point reduction to Missouri Gas Energy's allowed ROE in Case No. GR-2006-0422. ${ }^{19}$

Adjustments such as these are a matter of judgment. Consideration can be as general as recommending the lower end of a range or something more quantifiably objective if it can be proven that the reduction of business risk would allow for an upgrade to the credit rating, if it were a stand-alone company. For example, based on Standard \& Poor's RatingsDirect benchmark tables, an upgrade to an assigned business risk profile from "Strong" to "Excellent" warrants an approximate two-notch improvement in an anchor credit rating. This translates into an approximate 20-basis point lower cost of debt in the current capital market environment, which can be used as a proxy for an ROE adjustment.

[^33]Q. Can you summarize the problems you see in Mr. Magee's ROE testimony?
A. Yes.

1. Mr. Magee did not give appropriate weight to his utility-specific DCF results, when in fact, its results are the most consistent with rational expectations.
2. I disagree with Mr. Magee (1) that equity analysts' projected long-term compound annual growth rates ("CAGR") in earnings per share ("EPS") form the basis for investors' constant growth rates, and (2) that the dividend yield needs to be adjusted for quarterly compounding.
3. Mr. Magee uses high market risk premium estimates and projected interest rates, which cause unreasonably high CAPM cost of equity estimates.
4. Mr. Magee uses unsustainable growth rates of $11.31 \%$ and $11.99 \%$ to inflate projected market returns in calculating his market risk premiums.
5. Mr. Magee's Bond Yield Plus Risk Premium analysis is not a cost of equity estimate; it is a measure of the difference in awarded ROEs as compared to bond yields. Additionally, Mr. Magee applies this "allowed ROE risk premium" to projected bond yields, causing an even higher result.
6. Mr. Magee draws the wrong conclusion from the fact that allowed ROEs have not declined at the same pace as bond yields. It does not show that required risk premiums increase as bond yields decrease; rather, it shows that state utility commissions have been reluctant to set allowed returns on equity at parity with the cost of equity.
7. Mr. Magee's Expected Earnings Analysis method is unreliable because it is based on circular reasoning and Mr. Magee's further upward adjustment to Value Line's

David Murray
Rebuttal Testimony
projected 3-year average ROEs. The result is to increase the projected return on common equity by an additional 30 basis points.
8. Mr. Magee's proposed small size adjustment should be rejected both because expert analysts do not use such an adjustment and because Liberty Midstates does not access the capital markets directly.
9. Mr. Magee's proposed flotation costs adjustment should be rejected. If Liberty Midstates can show that it has actually incurred any flotation costs for the benefit of investment in its system, they should be recovered as an operating expense.
10. If a rate stabilization mechanism is adopted, the allowed ROE should be correspondingly reduced to reflect the reduction in business risk.

## SUMMARY AND CONCLUSIONS

Q. What are the main points the Commission should consider in determining an appropriate capital structure and fair rate of return for Liberty Midstates?
A. With respect to capital structure, the Commission should ask whether anything has changed since Liberty Midstates' last rate case that would cause it to adopt a capital structure other than LUCo's. Mr. Magee did not even address the Commission's decision in Liberty Midstates' last rate case to adopt LUCo's capital structure and he never explains why a hypothetical capital structure is preferable. It is important to use the capital structure that reflects the financial strategy and policies of the owner of the utility assets to the extent that the capital structure is reasonable and not cost prohibitive. If the Commission were to authorize a common equity ratio of $53 \%$ for Liberty Midstates, then LUCo would not have an incentive to capitalize its utility assets more conservatively in order to reduce financial risk and allow financial flexibility.

Although Mr. Magee embraces the DCF methodology for purposes of estimating a market return for his CAPM analysis, he attempts to discredit the DCF when he applies it to his utility proxy group. The constant-growth DCF is most appropriate for utility companies because it is a mature industry. In fact, one of Mr. Magee's reasons for questioning the reliability of the DCF can be addressed by using the Grinold-Kroner method. This additional step results in a lower cost-of-equity estimate than Mr. Magee's current estimates.
Q. Does this conclude your Rebuttal Testimony?
A. Yes, it does.

# BEFORE THE PUBLIC SERVICE COMMISSION 

OF THE STATE OF MISSOURI

In the Matter of Liberty Utilities (Midstates Natural Gas) Corp. d/b/a
)
Liberty Utilities' Tariff Revisions
Designed to Implement a General Rate Increase for Natural Gas Service in the Missouri Service Areas of the Company

## AFFIDAVIT OF DAVID MURRAY

STATE OF MISSOURI )
) ss. COUNTY OF COLE )

COMES NOW DAVID MURRAY and on his oath declares that he is of sound mind and lawful age; that he contributed to the foregoing Rebuttal Testimony and that the same is true and correct according to his best knowledge and belief.

Further the Affiant sayeth not.


## JURAT

Subscribed and sworn before me, a duly constituted and authorized Notary Public, in and for the County of Cole, State of Missouri, at my office in Jefferson City, on this
$\qquad$ day of April 2018.


# SCHEDULES 1 through 3 

## HAVE BEEN DEEMED

## CONFIDENTIAL

## IN ITS ENTIRETY

Schedule DM-r2
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[^0]:    ** Denotes Confidential Information **

[^1]:    ${ }^{1}$ Calculated with short-term debt removed.

[^2]:    ${ }^{2}$ The cost of common equity is the return required by investors, determined by expert analysis of market data relating to a carefully-constructed group of proxy companies. The allowed ROE, on the other hand, is the value selected by the Commission for use in calculating a utility's forward-looking rates for implementation at the end of the rate case.

[^3]:    3 "Summary: Laclede Gas Company," S\&P RatingsDirect, July 19, 2017.

[^4]:    ${ }^{4}$ Same proxy group; betas had declined.

[^5]:    5 "More leveraged" means that it includes more debt and, consequently, more financial risk since debt is paid before equity.

[^6]:    ${ }^{1}$ Calculated with short-term debt removed.

[^7]:    ${ }^{2}$ The cost of common equity is the return required by investors, determined by expert analysis of market data relating to a carefully-constructed group of proxy companies. The allowed ROE, on the other hand, is the value selected by the Commission for use in calculating a utility's forward-looking rates for implementation at the end of the rate case.

[^8]:    ${ }^{3}$ Neither the Discounted Cash Flow ("DCF") nor the Capital Asset Pricing Model ("CAPM") methods were in use when those decisions were issued.

[^9]:    ${ }^{4}$ In the Matter of Kansas City Power \& Light Company, Case No. ER-2016-0285 (Report \& Order, issued May 3, 2017) at p. 22.
    ${ }^{5}$ https://www.bea.gov/national/xls/gdpchg.xlsx
    ${ }^{6}$ Id.

[^10]:    ${ }^{7} \mathrm{https}: / / \mathrm{www} . f e d e r a l r e s e r v e . g o v / m o n e t a r y p o l i c y / f i l e s / f o m c p r o j t a b l 20171213 . p d f ~$
    ${ }^{8}$ Nick Timiraos, "As Yellen Departs, Fed Holds Steady," Wall Street Journal, February 1, 2018, pp. A1-A2.

[^11]:    ${ }^{9}$ Risk Premium in this context is the excess required return to invest in a company's equity rather than its debt.

[^12]:    ${ }^{10}$ See pp. 31-32 of Staff's Cost of Service Report in Case No. ER-2016-0156. This proxy group consisted of the following companies: Alliant Energy, Ameren Corporation, CMS Energy Corporation, Northwestern Corporation, Pinnacle West Capital, PNM Resources Inc., Portland General Electric Company, and Xcel Energy.

[^13]:    ${ }^{11}$ Vinod Makkar and Stephen R. Golz, "Summary: Algonquin Power \& Utilities Corp.," S\&P Global RatingsRatingsDirect, December 7, 2016.

[^14]:    ${ }^{12}$ Eric Eng and Adam Provencher, "Ratings Report - Liberty Utilities Finance GP1," DBRS, January 29, 2018.
    ${ }^{13} \mathrm{~A}$ ' BBB (high)' DBRS credit rating is equivalent to a Moody's 'Baa1' credit rating and an S\&P 'BBB+' credit rating.

[^15]:    ${ }^{14}$ Eric Eng and Adam Provencher, "Ratings Report - Liberty Utilities Finance GP1," DBRS, January 29, 2018.

[^16]:    ${ }^{15}$ Liberty Utilities Fixed Income Presentation, September 2017, p. 12.

[^17]:    ${ }^{16}$ Aswath Damodaran, Investment Valuation: Tools and techniques for determining the value of any asset, University Edition, John Wiley \& Sons, Inc., 1996, pp. 195-196; John D. Stowe, Thomas R. Robinson, Jerald E. Pinto and Dennis W. McLeavey, Analysis of Equity Investments: Valuation, Association for Investment Management and Research, 2002, p. 64.

[^18]:    ${ }^{17}$ The averaging technique minimizes the effects of short-term stock market volatility on the calculation of dividend yield. P0 is calculated by calculating the average of daily closing prices over the selected period.

[^19]:    ${ }^{18} \mathrm{http}: / / \mathrm{www}$. wyattresearch.com/article/dividend-payout-ratio.
    ${ }^{19}$ The nominal GDP growth rate, contrasted to the real GDP growth rate introduced earlier, is not adjusted for inflation.
    ${ }^{20}$ The CBO projects an annual compound growth rate in nominal GDP of approximately $4.0 \%$ through 2027 . EIA's reference case projects an annual compound growth rate in nominal GDP of approximately $4.35 \%$ for the period 2014 through 2040. The Survey of Professional Forecasters projects a 10 -year annual compound growth rate in real GDP of $2.45 \%$. The Livingston Survey for June 2017 projects an average annual compound growth rate in real GDP of $2.20 \%$ over the next ten years; and the FOMC projects a central tendency long-term real GDP growth of

[^20]:    ${ }^{21}$ Atmos operates in Kansas, Kentucky, Mississippi, Tennessee, Texas, and Virginia. In Colorado, Atmos receives a System Safety and Integrity Rider (SSIR). The SSIR is implanted for a three year term to December 31, 2018, and then the company can ask for an extension in a future filing. In Kansas, Atmos receives a Gas System Reliability Surcharge (GSRS) between $.5 \%$ and $10 \%$ of revenues to recover new replacement costs. In Kentucky in 2015, the Pipeline Replacement Program (PRP) surcharge was implemented for to replace aging infrastructure. On September 08, 2015, in Mississippi, Atmos was approved for a Stipulation and Agreement to establish a long-term plan to hold a review of spending over the next 10 years and the projected rate impact. In 2015, Tennessee approved Atmos to use an Annual Review Mechanism to allow the company to adjust rates to replace infrastructure. In 2003, Texas approved the Gas Reliability Infrastructure Program (GRIP). It allows Atmos to recover investment changes within two years of a rate case to replace infrastructure. In 2010, Virginia approved of a Steps To Advance Virginia's Energy Plan (SAVE) program. It allows for a separate rider to recover return on specific investments. (Office of Energy Policy, 2017). In Kansas, One Gas implemented a GSRS to provide recovery on infrastructure investments. In Texas, they utilize the GRIP mechanism which includes $86 \%$ of their customers. Taxes, depreciation, and a return on investment are allowed. The Safety-Related Plant Replacements to defer interest cost, taxes, and depreciation expense on safety-related plant replacements. (One Gas 10-K, 2016). In June 2014, California approved Southwest Gas to institute the Infrastructure Reliability and Replacement Adjustment Mechanism (IRRAM). In January 2014, Nevada approved accelerated recovery of costs with replacing pipelines.

[^21]:    ${ }^{22}$ Although I am no longer using Value Line's published betas for purposes of my CAPM analysis in my direct testimony, because Value Line is used by many retail investors, I still believe Value Line's beta calculation methodology should be considered when performing a CAPM analysis. Because estimating beta is a matter of having access to financial data and performing statistical calculations, unless a financial services provider has a proprietary adjustment they make to their beta calculation, understanding the methodology used by a financial provider allows an analyst to approximately replicate betas of that provider. Fortunately, this is the case for Value Line's beta calculation methodology. Consistent with Value Line's approach to calculating beta, I used 5-years of historical weekly returns of the subject company and the New York Stock Exchange ("NYSE") index. The covariance of the weekly returns on the NYSE index and the weekly returns on the subject company is divided by the variance of the weekly returns on the NYSE index to determine raw beta (unadjusted beta). I then adjusted the raw beta using the Blume adjustment formula as used by Value Line: Adjusted Beta $=(.35+.67$ (Unadjusted Beta) $)$ (see Schedule 11).
    ${ }^{23}$ From Duff \& Phelps 2016 Valuation Handbook: A Guide to the Cost of Capital.

[^22]:    ${ }^{26}$ RRA Regulatory Focus - Data was included in a study entitled Major Rate Case Decisions - January - June 2017.

[^23]:    27 "Summary: Laclede Gas Company," S\&P RatingsDirect, July 19, 2017.

[^24]:    Column $1=$ DPS, EPS, BVPS -- $10 \& 5$ yr Historical Growth
    Column $2=$ DPS, EPS, BVPS -- $10 \& 5$ yr Historical Growth
    Column $3=$ S\&P Global Market Intelligence as of February 6, 2018
    Column 1 = DPS, EPS, BVPS -- $10 \& 5$ yr Historical Growth
    Column 2 = DPS, EPS, BVPS -- 10 \& 5 yr Historical Growth
    Column 3 = S\&P Global Market Intelligence as of February 6, 2018
    Column 1 = DPS, EPS, BVPS -- 10 \& 5 yr Historical Growth
    Column 2 = DPS, EPS, BVPS -- $10 \& 5$ yr Historical Growth
    Column 3 = S\&P Global Market Intelligence as of February 6, 2018

[^25]:    ${ }^{3}$ Response to Staff DR 117.3, dated March 16, 2018 (see Confidential Schedule DM-r3).

[^26]:    ${ }^{4}$ Black Hills is also more leveraged than the other proxy companies.
    ${ }^{5}$ Publicly available financial information indicates that San Diego Gas \& Electric Company ("SDG\&E") and Southern California Gas Company make up about $65 \%$ of total earnings. SDG\&E is a combination gas and electric utility company. While Staff could not find information that indicates the percentage of earnings SDG\&E's gas operations contribute, it is probably less than $50 \%$ based on revenues of $80 \%$ electric and $20 \%$ gas. Consequently, Staff estimates the gas distribution operations may contribute 40-45\% to Sempra's total earnings.
    ${ }^{6}$ Magee Direct, p. 51, Table 8.

[^27]:    ${ }_{8}^{7}$ Calculated with short-term debt removed.
    ${ }^{8}$ Magee Direct, p. 5, Table 1.

[^28]:    ${ }^{9}$ Magee Direct, p. 7, line 5.
    ${ }^{10}$ Id., at pp. 5-6, 38-48.

[^29]:    ${ }^{11} 2010$ CFA ${ }^{\circledR}$ Program Curriculum, Level III, Volume 3, p. 35.

[^30]:    ${ }^{12}$ Magee Direct, Sch, KM-4. Interestingly, although Mr. Magee considered the constant-growth DCF unreliable for directly estimating the utility proxy group's cost of equity, he considered it reliable for purposes of estimating a market return. As is the case with any method, it's not the method that causes unreliable results, it's the inputs.

[^31]:    | ${ }^{14}$ Detailed Direct Testimony of David Murray, p. 46, 11. 6-20.

[^32]:    ${ }^{16}$ Magee Direct, p. 37, line 6, through p. 38, line 7.

[^33]:    ${ }^{18}$ Hevert Direct, p. 22, 11. 3-7.
    ${ }^{19}$ Staff also discovered corroboration from Goldman Sachs as to the value investors place on risk-reducing mechanisms that decouple revenue requirement recovery from volume-based rates.

