


Exhibit No.:

Issues: Depreciation

Witness: Ronald E. White

Sponsoring Party: Aquila Networks-MPS

Case No.: ER-

Before the Public Service Commission
of the State of Missouri

Direct Testimony

of

Ronald E. White

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI
DIRECT TESTIMONY OF DR. RONALD E. WHITE
ON BEHALF OF AQUILA, INC.
D/B/A AQUILA NETWORKS-MPS [REDACTED]
CASE NO. ER- [REDACTED]**

1 Q. Would you please state your name and business address?

2 A. My name is Ronald E. White. My business address is 17595 S. Tamiami Trail, Suite 212,
3 Fort Myers, Florida 33908.

4 Q. What is your occupation?

5 A. I am an Executive Vice President and Senior Consultant of Foster Associates, Inc.

QUALIFICATIONS

7 Q. Would you briefly describe your educational training and professional background?

8 A. I received a B.S. degree (1965) in Engineering Operations and an M.S. degree (1968) and
9 Ph.D. (1977) in Engineering Valuation from Iowa State University. I have taught gradu-
10 ate and undergraduate courses in industrial engineering, engineering economics, and en-
11 gineering valuation at Iowa State University and previously served on the faculty for
12 Depreciation Programs for public utility Commissions, companies, and consultants,
13 sponsored by Depreciation Programs, Inc., in cooperation with Western Michigan Uni-
14 versity. I also conduct courses in depreciation and public utility economics for clients of
15 the firm.

16 I have prepared and presented a number of papers to professional organizations, commit-
17 tees, and conferences and have published several articles on matters relating to deprecia-
18 tion, valuation and economics. I am a past member of the Board of Directors of the Iowa
19 State Regulatory Conference and an affiliate member of the joint American Gas Associa-

1 tion (A.G.A.) – Edison Electric Institute (EEI) Depreciation Accounting Committee,
2 where I previously served as chairman of a standing committee on capital recovery and
3 its effect on corporate economics. I am also a member of the American Economic Asso-
4 ciation, the Financial Management Association, the Midwest Finance Association, the
5 Electric Cooperatives Accounting Association (ECAA), and a founding member of the
6 Society of Depreciation Professionals.

7 Q. What is your professional experience?

8 A. I joined the firm of Foster Associates in 1979, as a specialist in depreciation, the
9 economics of capital investment decisions, and cost of capital studies for ratemaking ap-
10 plications. Before joining Foster Associates, I was employed by Northern States Power
11 Company (1968-1979) in various assignments related to finance and treasury activities.
12 As Manager of the Corporate Economics Department, I was responsible for book depre-
13 ciation studies, studies involving staff assistance from the Corporate Economics Depart-
14 ment in evaluating the economics of capital investment decisions, and the development
15 and execution of innovative forms of project financing. As Assistant Treasurer at North-
16 ern States, I was responsible for bank relations, cash requirements planning, and short-
17 term borrowings and investments.

18 Q. Have you previously testified before a regulatory body?

19 A. Yes. I have testified in numerous proceedings before administrative and judicial bodies in
20 Alabama, Arizona, California, Colorado, Delaware, Hawaii, Idaho, Illinois, Iowa, Mary-
21 land, Massachusetts, Michigan, Minnesota, Missouri, Montana, Nevada, New Hamp-
22 shire, New Jersey, North Carolina, North Dakota, Ohio, Oregon, Pennsylvania, Rhode
23 Island, South Carolina, South Dakota, Tennessee, Vermont, Virginia, Wisconsin, and the

1 District of Columbia. I have also testified before the Federal Energy Regulatory Commis-
2 sion, the Federal Power Commission, the Alberta Energy Board, the Ontario Energy
3 Board, and the Securities and Exchange Commission. I have sponsored position state-
4 ments before the Federal Communication Commission and numerous local franchising
5 authorities in matters relating to the regulation of telephone and cable television. A more
6 detailed description of my professional qualifications is contained in attached Schedule
7 REW-1.

8 **PURPOSE OF TESTIMONY**

9 Q. What is the purpose of your testimony in this proceeding?

10 A. Foster Associates was engaged by Aquila Networks (“Aquila” or “Company”) to conduct
11 depreciation studies for its electric, industrial steam and common utility properties oper-
12 ated by Aquila Networks—MPS [REDACTED] engagement also in-
13 cluded a 2003 Depreciation Rate Study of Aquila Corporate Assets shared with other
14 business units, including MPS [REDACTED]. The purpose of my testimony is to sponsor the
15 studies conducted by Foster Associates for MPS [REDACTED] and Corporate Assets operations.

16 **DEVELOPMENT OF DEPRECIATION RATES**

17 Q. Would you please explain why depreciation studies are needed for accounting and
18 ratemaking purposes?

19 A. The goal of depreciation accounting is to charge to operations a reasonable estimate of
20 the cost of the service potential of an asset (or group of assets) consumed during an ac-
21 counting interval. A number of depreciation systems have been developed to achieve this
22 objective, most of which employ time as the apportionment base.

1 Implementation of a time-based (or age-life system) of depreciation accounting requires
2 the estimation of several parameters or statistics related to a plant account. The average
3 service life of a vintage, for example, is a statistic that will not be known with certainty
4 until all units from the original placement have been retired from service. A vintage aver-
5 age service life, therefore, must be estimated initially and periodically revised as indica-
6 tions of the eventual average service life become more certain. Future net salvage rates
7 and projection curves, which describe the expected distribution of retirements over time,
8 are also estimated parameters of a depreciation system that are subject to future revisions.
9 Depreciation studies should be conducted periodically to assess the continuing reason-
10 ableness of parameters and accrual rates derived from prior estimates.

11 The need for periodic depreciation studies is also a derivative of the ratemaking process
12 which establishes prices for utility services based on costs. Absent regulation, deficient
13 or excessive depreciation rates will produce no adverse consequence other than a system-
14 atic over or understatement of the accounting measurement of earnings. While a continu-
15 ance of such practices may not comport with the goals of depreciation accounting, the
16 achievement of capital recovery is not dependent upon either the amount or the timing of
17 depreciation expense for an unregulated firm. In the case of a regulated utility, however,
18 recovery of investor-supplied capital is dependent upon allowed revenues, which are in
19 turn dependent upon approved levels of depreciation expense. Periodic reviews of depre-
20 ciation rates are, therefore, essential to the achievement of timely capital recovery for a
21 regulated utility.

22 It is also important to recognize that revenue associated with depreciation is a significant
23 source of internally generated funds used to finance plant replacements and new capacity

1 additions. It can be shown that given the same financing requirements and the same divi-
2 dend payout ratio, an increase in internal cash generation will accelerate per-share growth
3 in earnings, dividends, and book value over the business life of a firm. Financial theory
4 provides that the marginal cost of external financing will be reduced by these enhanced
5 measurements of financial performance. This is not to suggest that internal cash genera-
6 tion should be substituted for the goals of depreciation accounting. However, the poten-
7 tial for realizing a reduction in the marginal cost of external financing provides an added
8 incentive for conducting periodic depreciation studies and adopting proper depreciation
9 rates.

10 Q. What are the principal activities involved in conducting a depreciation study?

11 A. The first step in conducting a depreciation study is the collection of plant accounting data
12 needed to conduct a statistical analysis of past retirement experience. Data are also col-
13 lected to permit an analysis of the relationship between retirements and realized gross
14 salvage and removal expense. The data collection phase should include a verification of
15 the accuracy of the plant accounting records and a reconciliation of the assembled data to
16 the official plant records of the company.

17 The next step in a depreciation study is the estimation of service life statistics from an
18 analysis of past retirement experience. The term *life analysis* is used to describe the ac-
19 tivities undertaken in this step to obtain a mathematical description of the forces of re-
20 tirement acting upon a plant category. The mathematical expressions used to describe
21 these forces are known as survival functions or survivor curves.

22 Life indications obtained from an analysis of past retirement experience are blended with
23 expectations about the future to obtain an appropriate projection life curve. This step,

1 called *life estimation*, is concerned with predicting the expected remaining life of prop-
2 erty units still exposed to the forces of retirement. The amount of weight given to the
3 analysis of historical data will depend upon the extent to which past retirement experi-
4 ence is considered descriptive of the future.

5 An estimate of the net salvage rate applicable to future retirements is usually obtained
6 from an analysis of the gross salvage and removal expense realized in the past. An analy-
7 sis of past experience (including an examination of trends over time) provides a baseline
8 for estimating future salvage and cost of removal. Consideration, however, should be
9 given to events that may cause deviations from the net salvage realized in the past.

10 Among the factors which should be considered are the age of plant retirements; the por-
11 tion of retirements that will be reused; changes in the method of removing plant; the type
12 of plant to be retired in the future; inflation expectations; the shape of the projection life
13 curve; and economic conditions that may warrant greater or lesser weight to be given to
14 the net salvage observed in the past.

15 A comprehensive depreciation study will also include an analysis of the adequacy of the
16 recorded depreciation reserve. The purpose of such an analysis is to compare the current
17 balance in the recorded reserve with the balance required to achieve the goals and objec-
18 tives of depreciation accounting if the amount and timing of future retirements and net
19 salvage are realized exactly as predicted. The difference between the required (or theo-
20 retical) reserve and the recorded reserve provides a measurement of the expected excess
21 or shortfall that will remain in the depreciation reserve if corrective action is not taken to
22 extinguish the reserve imbalance.

1 Although reserve records are typically maintained by various account classifications, the
2 total reserve for a company is the most important measure of the status of the company's
3 depreciation practices and procedures. Differences between the theoretical reserve and
4 the recorded reserve will arise as a normal occurrence when service lives, dispersion pat-
5 terns and salvage estimates are adjusted in the course of depreciation reviews. Differ-
6 ences will also arise due to plant accounting activity such as transfers and adjustments,
7 which require an identification of reserves at a different level from that maintained in the
8 accounting system. It is appropriate, therefore, and consistent with group depreciation
9 theory, to periodically redistribute recorded reserves among primary accounts based on
10 the most recent estimates of retirement dispersion and salvage. A redistribution of the re-
11 corded reserve will provide an initial reserve balance for each primary account consistent
12 with the estimates of retirement dispersion selected to describe mortality characteristics
13 of the accounts and establish a baseline against which future comparisons can be made.
14 Finally, parameters estimated from service life and net salvage studies are integrated into
15 an appropriate formulation of an accrual rate based upon a selected depreciation system.
16 Three elements are needed to describe a depreciation system. These elements (*i.e.*,
17 method, procedure and technique) can be visualized as three dimensions of a cube in
18 which each face describes a variety of sub-elements that can be combined to form a sys-
19 tem. A depreciation system is therefore formed by selecting a sub-element from each face
20 such that the system contains one method, one procedure and one technique. The sub-
21 elements commonly used in constructing a depreciation system are shown in Table 1.

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23

METHODS	PROCEDURES	TECHNIQUES
Retirement	Total Company	Whole-Life
Compound-Interest	Broad Group	Remaining-Life
Sinking-Fund	Vintage Group	Probable-Life
Straight-Line	Equal-Life Group	
Declining Balance	Unit Summation	
Sum-of-Years'-Digits	Item	
Expensing		
Unit-of-Production		
Net Revenue		

TABLE 1. ELEMENTS OF A DEPRECIATION SYSTEM

2002 MPS DEPRECIATION RATE STUDY

1

2 Q. Did Aquila provide Foster Associates plant accounting data for conducting the 2002 MPS
3 depreciation study?

4 A. Yes, they did. The database used in the 2002 study was compiled from two sources.
5 Detailed accounting transactions were extracted from these sources and assigned transac-
6 tion codes which identify the nature of the accounting activity. Transaction codes for
7 plant additions, for example, are used to distinguish normal additions from acquisitions,
8 purchases, reimbursements and adjustments. Similar transaction codes are used to distin-
9 guish normal retirements from sales, reimbursements, abnormal retirements and adjust-
10 ments. Transaction codes are also assigned to transfers, capital leases and other
11 accounting activity which should be considered in a depreciation study.

12 The first data source was an electronic file historically provided to the Missouri Commis-
13 sion to conduct independent analyses. While the file included vintage years since incep-
14 tion through 1997, it did not provide a distinction between additions, transfers, and
15 adjustments. The file, therefore, was recreated by the Company using a legacy system da-
16 tabase to provide the appropriate distinctions. A translation program was then used by

1 Foster Associates to create a database in a format compatible with the software used to
2 conduct the depreciation study.

3 The second source of data was the current CPR system installed by Aquila in 1998. The
4 database obtained from this system included activity year transactions over the period
5 1998-2001 and the age distribution of surviving plant at December 31, 2001. Age distri-
6 butions at December 31, 2001 were used in conjunction with activity year transactions to
7 reverse the transaction flow and generate an age distribution at December 31, 1997. The
8 resulting age distributions were then compared to the age distributions generated by the
9 Commission database. Differences were coded as vintage adjustments in 1997 to inter-
10 connect and provide continuity between the two databases. Care was taken in creating the
11 Foster Associates database to ensure a proper mapping of the legacy system account
12 structure to the current CPR account structure. No attempt, however, was made to recon-
13 cile the Foster Associates database to the historical Commission database because of the
14 treatment of adjusting transactions in the Commission database.

15 The accuracy and completeness of the assembled database was verified by Foster Associ-
16 ates for activity years 1998 through 2001 by comparing the beginning plant balance, ad-
17 ditions, retirements, transfers and adjustments, and the ending plant balance derived for
18 each activity year to the official plant records of the Company. Age distributions of sur-
19 viving plant at December 31, 2001 were reconciled to the CPR.

20 Q. Did Foster Associates conduct a statistical life analysis for MPS electric and common
21 operations?

22 A. Yes, we did. As discussed in Schedule REW-2, all plant accounts were analyzed using a
23 technique in which first, second and third degree polynomials were fitted to a set of ob-

1 served retirement ratios. The resulting function can be expressed as a survivorship func-
2 tion, which is numerically integrated to obtain an estimate of the average service life. The
3 smoothed survivorship function is then fitted by a weighted least-squares procedure to
4 the Iowa-curve family to obtain a mathematical description or classification of the disper-
5 sion characteristics of the data. Service life indications derived from the statistical analy-
6 ses were blended with informed judgment and expectations about the future to obtain an
7 appropriate projection life curve for each plant category.

8 Plant classified in the Steam and Other Production functions were identified by location
9 and treated as life-span categories in the 2002 study. The life-span method requires the
10 selection of a coterminous retirement date for all plant additions to a specific facility. A
11 composite depreciation rate was calculated for each facility using the technique of har-
12 monic weighting of the expected life span of each vintage addition. The resulting accrual
13 rate was adjusted for interim retirements anticipated prior to the terminal retirement date
14 of the facility.

15 Q. Did Foster Associates conduct a net salvage analysis for MPS electric and common
16 operations?

17 A. Yes, we did. A traditional, historical analysis using a five-year moving average of the
18 ratio of realized salvage and removal expense to the associated retirements was used in
19 the study to a) estimate a realized net salvage rate; b) detect the emergence of historical
20 trends; and c) establish a basis for estimating a future net salvage rate. Cost of removal
21 and salvage opinions obtained from MPS operating personnel were blended with judg-
22 ment and historical net salvage indications in developing estimates of the future.

1 The average net salvage rate for an account was estimated using direct dollar weighting
2 of historical retirements with the historical net salvage rate, and future retirements (*i.e.*,
3 surviving plant) with the estimated future net salvage rate.

4 Consideration was also given in the 2002 MPS depreciation study to the cost of disman-
5 tling the Sibley Generating Station and the Jeffery Energy Center. The projected cost of
6 dismantling these facilities was derived from an estimated cost of \$50 per kW, denomi-
7 nated in 2001 dollars. This cost estimate is intended to serve as a placeholder pending au-
8 thorization by the Commission to include removal expense in the accrual for depreciation
9 and completion of a detailed dismantling cost study. While Foster Associates does not
10 claim expertise in developing demolition cost estimates, \$50 per kW is well within the
11 range of estimates reported in industry surveys and in testimony presented by independ-
12 ent demolition experts. It is also consistent with costs incurred by Aquila in dismantling
13 other generating facilities.

14 A distinction was also made in the 2002 MPS depreciation study between interim and fi-
15 nal (or terminal) net salvage. Interim net salvage is associated with plant retirements and
16 replacements prior to the terminal date at which all plant comprising an integrated facility
17 (*e.g.*, a generating station) will be retired from service. Final net salvage is the net cost
18 (*i.e.*, salvage less cost of removal) incurred in dismantling the entire facility. An interim
19 net salvage rate of -10 percent applied to estimated interim retirements was added to the
20 estimated dismantlement cost to obtain the total future net salvage associated with each
21 generating station.

22 Q. Did Foster Associates conduct an analysis of the recorded depreciation reserve for MPS
23 electric and common operations?

1 A. Yes, we did. Statement C (page 19) of Schedule REW-2 provides a comparison of the
2 computed and recorded reserves for MPS on December 31, 2001. The recorded reserve
3 was \$464,379,209 or 43.0 percent of the depreciable plant investment. The corresponding
4 computed reserve is \$427,919,935 or 39.6 percent of the depreciable plant investment. A
5 proportionate amount of the measured reserve imbalance of (\$36,459,274) will be amor-
6 tized over the composite weighted-average remaining life of each rate category.

7 Q. Is Foster Associates recommending a rebalancing of depreciation reserves for MPS?

8 A. Yes, we are. A redistribution of recorded reserves is appropriate for MPS. Although
9 recorded reserves have been maintained by primary account (and locations within pri-
10 mary accounts), these reserves were largely ignored in the development of the presently
11 prescribed whole-life accrual rates. Present electric and common rates were established
12 by negotiations and compromise in Formal Case No. ER-2001-672 and EC-2002-265
13 pursuant to a Stipulation and Agreement dated February 5, 2002. Parameters were not
14 specified and reserve ratios were not considered in the settled rates.

15 This failure to address prior reserve imbalances produces an added dimension of instabil-
16 ity in accrual rates beyond the variability attributable to the parameters estimated in the
17 current study. A redistribution of the recorded reserve is necessary, therefore, to develop
18 an initial reserve balance for each primary account consistent with the age distributions
19 and estimates of retirement dispersion developed in this study. Reserves were also re-
20 aligned in the 2002 study to reflect implementation of the vintage group procedure.

21 A redistribution of the recorded reserve was achieved for MPS by multiplying the calcu-
22 lated reserve for each primary account within a function by the ratio of the function total
23 recorded reserve to the function total calculated reserve. The sum of the redistributed re-

1 serves within a function is, therefore, equal to the function total recorded depreciation re-
2 serve before the redistribution.

3 Q. Would you please describe the depreciation system currently approved by the Commis-
4 sion for MPS?

5 A. MPS is presently using a depreciation system composed of the straight-line method,
6 broad group procedure, whole-life technique. The level of asset grouping identified in the
7 broad group procedure is the total plant in service from all vintages in an account. Each
8 vintage is estimated to have the same average service life. The formulation of an account
9 depreciation accrual rate using the straight-line method, broad group procedure, whole-
10 life technique is given by:

$$11 \quad \text{Accrual Rate} = \frac{1.0 - \text{Average Net Salvage Rate}}{\text{Average Life}}.$$

12 Q. Is Foster Associates recommending a change in the depreciation system for MPS?

13 A. Yes, we are. It is the opinion of Foster Associates that the objectives of depreciation
14 accounting can be more nearly achieved using the vintage group procedure combined
15 with the remaining life technique. Unlike the broad group procedure in which each vin-
16 tage is estimated to have the same average service life, consideration is given to the real-
17 ized life of each vintage when average service lives and remaining lives are derived using
18 the vintage group procedure. The vintage group procedure distinguishes average service
19 lives among vintages and composite life statistics are computed for each plant account.
20 The formulation of an account accrual rate using the straight-line method, vintage group
21 procedure, remaining-life technique is given by:

$$22 \quad \text{Accrual Rate} = \frac{1.0 - \text{Reserve Ratio} - \text{Future Net Salvage Rate}}{\text{Remaining Life}}.$$

1 Q. What is the relationship between a whole-life rate and a remaining-life rate?

2 A. The principal distinction between a whole-life rate and a remaining-life rate is the
3 treatment of depreciation reserve imbalances caused largely by imprecise estimates of
4 service life statistics and net salvage rates. A reserve imbalance is measured as the differ-
5 ence between a theoretical or computed reserve and the corresponding recorded reserve
6 for a rate category. A remaining-life rate is the sum of two components: a) a whole-life
7 rate; and b) an amortization of any reserve imbalance over the composite weighted aver-
8 age remaining life of a rate category. In other words, a remaining-life accrual rate is
9 equivalent to

$$10 \quad \text{Accrual Rate} = \frac{1.0 - \text{Average Net Salvage Rate}}{\text{Average Life}} + \frac{\text{Computed Reserve} - \text{Recorded Reserve}}{\text{Remaining Life}}$$

11 where both the computed reserve and the recorded reserve are expressed as ratios to the
12 plant in service.

13 Unlike the currently prescribed whole-life rates in which reserve imbalances are ad-
14 dressed by the presence of compensating deviations in the estimated average service life
15 of each vintage, the remaining-life technique provides a systematic amortization of these
16 imbalances over the composite weighted average remaining life of a rate category. A
17 permanent excess or deficiency will be created in the depreciation reserve by a continued
18 application of the whole-life technique if service life deviations are not exactly offsetting.
19 The potential for a permanent reserve imbalance can be eliminated by an application of
20 the remaining-life technique.

21 Q. Would you please summarize the depreciation rates and accruals Foster Associates
22 recommended for MPS in the 2002 study?

1 A. Table 2 provides a summary of the changes in annual rates and accruals for MPS
2 resulting from adoption of the parameters and depreciation system recommended in the
3 2002 study.

Function	Accrual Rate			2002 Annualized Accrual		
	Present	Proposed	Difference	Present	Proposed	Difference
Steam Production	2.75%	4.28%	1.53%	\$9,583,823	\$14,910,910	\$5,327,087
Other Production	3.46%	4.05%	0.59%	1,023,877	1,199,677	175,800
Transmission	1.99%	2.04%	0.05%	3,008,839	3,087,251	78,412
Distribution	2.79%	3.16%	0.37%	14,139,774	16,015,491	1,875,717
General Plant	5.06%	4.20%	-0.86%	1,274,665	1,059,085	-215,580
Common Plant	4.90%	3.06%	-1.84%	933,983	582,784	-351,199
Total Utility	2.78%	3.41%	0.63%	\$29,964,961	\$36,855,198	\$6,890,237

TABLE 2. 2002 MPS DEPRECIATION STUDY RATES AND ACCRUALS

4 Foster Associates recommended primary account depreciation rates equivalent to a com-
5 posite rate of 3.41 percent. Depreciation expense is presently accrued at an equivalent
6 composite rate of 2.78 percent. The recommended change in the composite depreciation
7 rate is, therefore, an increase of 0.63 percentage points.

8 A continued application of rates currently prescribed would provide annualized deprecia-
9 tion expense of \$29,964,961 compared to an annualized expense of \$36,855,198 using
10 the rates developed in the 2002 study. The proposed 2002 expense increase is
11 \$6,890,237. Of this increase, (\$1,928,876) represents amortization of a (\$36,459,274) re-
12 serve imbalance. The remaining portion of the increase is attributable to changes in ser-
13 vice life and net salvage parameters.

14 [REDACTED]

15 Q. [REDACTED] 02

16 [REDACTED] ?

17 A. [REDACTED]

Direct Testimony:
Dr. Ronald E. White

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Direct Testimony:
Dr. Ronald E. White

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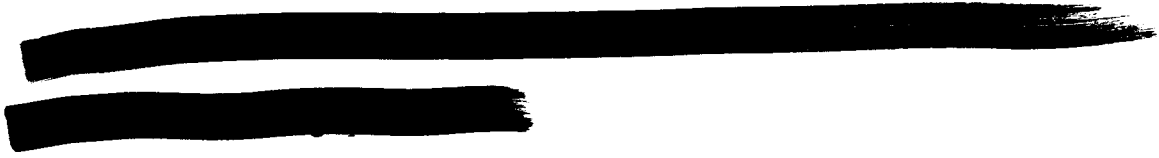
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2003 AQUILA CORPORATE ASSETS DEPRECIATION RATE STUDY

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Q. Did Aquila provide Foster Associates plant accounting data for conducting the 2003 Corporate Assets depreciation study?

A. Yes, they did. The database used in the 2003 study was compiled from the current CPR system installed by Aquila in 1998. The database was provided to Foster Associates in an electronic format containing activity year transactions over the period 1999 through September 30, 2002. Forecasted plant additions and depreciation accruals were provided over the period October 1 through December 31, 2002.

Transaction codes are used to describe the nature of the detailed accounting activity extracted from the CPR. Transaction codes for plant additions, for example, are used to distinguish normal additions from acquisitions, purchases, reimbursements and adjustments. Similar transaction codes are used to distinguish normal retirements from sales, reimbursements, abnormal retirements and adjustments. Transaction codes are also assigned to transfers, capital leases and other accounting activity which should be considered in a depreciation study.

The database was initially constructed to provide a reverse calculation of the historical arrangement over the period 1998–2002 for each account. Age distributions of plant exposed to retirement at the beginning of each activity year were obtained by adding (or subtracting) transaction amounts to the coded age distribution of surviving plant at the end of 2002. Plant additions for each activity year and age distributions of surviving plant at the beginning of 1999 derived from these transactions were subsequently coded and

1 added to the database. The age distribution of surviving plant at the end of 2002 was then
2 removed from the database. This conversion of the database from a reverse construction
3 to a forward construction of the historical arrangement was made to facilitate maintaining
4 the database for future depreciation studies. Future activity-year transactions (including
5 plant additions) can now be appended to the database without removing or adjusting prior
6 coded transactions.

7 The accuracy and completeness of the assembled data base was verified by Foster Asso-
8 ciates for activity years 1999 through September 30, 2002 by comparing the beginning
9 plant balance, additions, retirements, transfers and adjustments, and the ending plant bal-
10 ance derived for each activity year to the official plant records of the Company. Fore-
11 casted plant and reserve activity could not be reconciled to any official plant records of
12 the Company.

13 Q. Did Foster Associates conduct a statistical life analysis for Corporate Assets operations?

14 A. Yes, we did. As discussed in Schedule REW-4, all plant accounts were analyzed using a
15 technique in which first, second and third degree polynomials were fitted to a set of ob-
16 served retirement ratios. The resulting function can be expressed in terms of a survivor-
17 ship function, which is numerically integrated to obtain an estimate of the average service
18 life. The smoothed survivorship function is then fitted by a weighted least-squares proce-
19 dure to the Iowa-curve family to obtain a mathematical description or classification of the
20 dispersion characteristics of the data. Service life indications derived from the statistical
21 analyses were blended with informed judgment and expectations about the future to ob-
22 tain an appropriate projection life curve for each plant category.

1 Without exception, service life indications were indeterminate from a statistical analysis
2 of the available activity years. Much of the plant activity over the period 1999–2002 con-
3 sisted of transfers, adjustments, and several large retirements associated with the forma-
4 tion of the Corporate Assets business unit. Service life indications were generally much
5 shorter than either experience or the anticipated future use of the assets would suggest.
6 Absent meaningful indications from the analysis of historical retirement activity, the ser-
7 vice-life statistics recommended in this study were based largely on judgment and a con-
8 sideration of the parameters approved for similar assets managed by other Aquila
9 business units.

10 Q. Did Foster Associates conduct a net salvage analysis for Corporate Assets operations?

11 A. Yes, we did. A traditional, historical analysis using a five-year moving average of the
12 ratio of realized salvage and removal expense to the associated retirements was used in
13 the study to a) estimate a realized net salvage rate; b) detect the emergence of historical
14 trends; and c) establish a basis for estimating a future net salvage rate. Cost of removal
15 and salvage opinions obtained from Aquila operating personnel were blended with judg-
16 ment and historical net salvage indications in developing estimates of the future.

17 Account 390001 (Structures and Improvements) is the only account for which net salvage
18 has been recorded. Salvage proceeds resulted from the sale of infrastructure improve-
19 ments on developable land. Foster Associates was advised by Aquila that any future in-
20 terim salvage from Corporate Assets will, most likely, be offset by removal expense.
21 Accordingly, a future net salvage rate of zero percent is recommended for all Corporate
22 Asset accounts.

1 The average net salvage rate for Account 390001 was estimated using direct dollar
2 weighting of historical retirements with the historical net salvage rate, and future retire-
3 ments (*i.e.*, surviving plant) with the estimated future net salvage rate.

4 Q. Did Foster Associates conduct an analysis of the recorded depreciation reserve for
5 Corporate Assets operations?

6 A. Yes, we did. Statement C (page 19) of Schedule REW-4 provides a comparison of the
7 computed and recorded reserves forecasted for Corporate Assets – MPS on December 31,
8 2002. The recorded reserve is \$2,051,206, or 3.9 percent of the depreciable plant invest-
9 ment. The corresponding computed reserve is \$14,280,435 or 27.1 percent of the depre-
10 ciable plant investment. A proportionate amount of the measured reserve imbalance of
11 \$12,229,229 will be amortized over the composite weighted-average remaining life of
12 each rate category.

13 Statement C (page 26) of Schedule REW-4 provides a comparison of the computed and
14 recorded reserves forecasted for Corporate Assets [REDACTED] on December 31, 2002. The re-
15 corded reserve is \$697,985, or 4.1 percent of the depreciable plant investment. The corre-
16 sponding computed reserve is \$4,718,586 or 27.6 percent of the depreciable plant
17 investment. A proportionate amount of the measured reserve imbalance of \$4,020,601
18 will be amortized over the composite weighted-average remaining life of each rate cate-
19 gory.

20 Q. Is Foster Associates recommending a rebalancing of depreciation reserves for Corporate
21 Assets?

22 A. Yes, we are. A redistribution of recorded reserves is appropriate for Corporate Assets.
23 Although recorded reserves have been maintained by primary account, these reserves

1 were largely ignored in the development of the currently used whole-life accrual rates.

2 Depreciation rates currently used for Corporate Assets allocated to Missouri were ap-
3 proved by the Missouri Public Service Commission pursuant to a Stipulation and Agree-
4 ment in consolidated Case Nos. ER-2001-672 and EC-2002-265 (Agreement dated
5 February 5, 2002). The rates adopted for Corporate Assets were established by negotia-
6 tions and compromise without specifying the projection curve and reserve ratios contem-
7 plated in the settled rates.

8 The failure to address prior reserve imbalances produces an added dimension of instabil-
9 ity in accrual rates beyond the variability attributable to the parameters estimated in the
10 current study. A redistribution of the recorded reserve is necessary, therefore, to develop
11 an initial reserve balance for each primary account consistent with the age distributions
12 and estimates of retirement dispersion developed in this study. Reserves should also be
13 realigned in this study to reflect implementation of the vintage group procedure.¹

14 A redistribution of the recorded reserve was achieved for Corporate Assets by multiply-
15 ing the calculated reserve for each primary account within the general function by the ra-
16 tio of the function total recorded reserve to the function total calculated reserve. The sum
17 of the redistributed reserves within the general function is, therefore, equal to the func-
18 tion total recorded depreciation reserve before redistribution.

19 Q. Would you please describe the depreciation system currently approved by the Commis-
20 sion for Corporate Assets?

21 A. Aquila is presently using a depreciation system composed of the straight-line method,

¹Depreciation reserves allocated to Missouri are adjusted for differences in the accrual rates prescribed in Missouri and those currently used for all other jurisdictions and non-regulated business units. The reserve adjustment is the cumulative difference in accruals resulting from the application of unique depreciation rates in Missouri. Reserve adjustments are shown on Statement C of Schedule REW-4.

1 broad group procedure, whole-life technique. The level of asset grouping identified in the
2 broad group procedure is the total plant in service from all vintages in an account. Each
3 vintage is estimated to have the same average service life. The formulation of an account
4 depreciation accrual rate using the straight-line method, broad group procedure, whole-
5 life technique is given by:

$$6 \quad \text{Accrual Rate} = \frac{1.0 - \text{Average Net Salvage Rate}}{\text{Average Life}}.$$

7 Q. Is Foster Associates recommending a change in the depreciation system for Corporate
8 Assets?

9 A. Yes, we are. It is the opinion of Foster Associates that the objectives of depreciation
10 accounting can be more nearly achieved using the vintage group procedure combined
11 with the remaining life technique. Unlike the broad group procedure in which each vin-
12 tage is estimated to have the same average service life, consideration is given to the real-
13 ized life of each vintage when average service lives and remaining lives are derived using
14 the vintage group procedure. The vintage group procedure distinguishes average service
15 lives among vintages and composite life statistics are computed for each plant account.
16 The formulation of an account accrual rate using the straight-line method, vintage group
17 procedure, remaining-life technique is given by:

$$18 \quad \text{Accrual Rate} = \frac{1.0 - \text{Reserve Ratio} - \text{Future Net Salvage Rate}}{\text{Remaining Life}}.$$

19 Q. What is the relationship between a whole-life rate and a remaining-life rate?

20 A. The principal distinction between a whole-life rate and a remaining-life rate is the
21 treatment of depreciation reserve imbalances caused largely by imprecise estimates of
22 service life statistics and net salvage rates. A reserve imbalance is measured as the differ-

1 ence between a theoretical or computed reserve and the corresponding recorded reserve
2 for a rate category. A remaining-life rate is the sum of two components: a) a whole-life
3 rate; and b) an amortization of any reserve imbalance over the composite weighted aver-
4 age remaining life of a rate category. In other words, a remaining-life accrual rate is
5 equivalent to

$$6 \quad \text{Accrual Rate} = \frac{1.0 - \text{Average Net Savage Rate}}{\text{Average Life}} + \frac{\text{Computed Reserve} - \text{Recorded Reserve}}{\text{Remaining Life}}$$

7 where both the computed reserve and the recorded reserve are expressed as ratios to the
8 plant in service.

9 Unlike the currently prescribed whole-life rates in which reserve imbalances are ad-
10 dressed by the presence of compensating deviations in the estimated average service life
11 of each vintage, the remaining-life technique provides a systematic amortization of these
12 imbalances over the composite weighted average remaining life of a rate category. A
13 permanent excess or deficiency will be created in the depreciation reserve by a continued
14 application of the whole-life technique if service life deviations are not exactly offsetting.
15 The potential for a permanent reserve imbalance can be eliminated by an application of
16 the remaining-life technique.

17 Q. Would you please summarize the depreciation rates and accruals Foster Associates
18 recommended for Corporate Assets in the 2003 study?

19 A. Table 4 provides a summary of the changes in annual depreciation rates and accruals
20 applicable to Corporate Assets devoted to MPS operations.

Function	Accrual Rate			2003 Annualized Accrual		
	Present	Proposed	Difference	Present	Proposed	Difference
General Plant	1.39%	11.86%	10.47%	\$732,797	\$6,256,676	\$5,523,879

TABLE 4. 2003 CORPORATE ASSETS – MPS RATES AND ACCRUALS

1 The composite accrual rate recommended for MPS operations is 11.86 percent. The cur-
2 rent equivalent rate is 1.39 percent. The recommended change in the composite rate is an
3 increase of 10.47 percentage points.

4 A continued application of rates currently adopted for MPS would provide annualized
5 depreciation expense of \$732,797 compared to an annualized expense of \$6,256,676 us-
6 ing the rates developed in this study. The proposed expense increase is \$5,523,879. Of
7 this increase, \$1,985,795 represents amortization of a \$12,229,229 reserve imbalance.

8 The remaining portion of the increase is attributable to recommended changes in service
9 life parameters.

10 [REDACTED]
11 [REDACTED]

[REDACTED]	Proposed	Difference	Present	Proposed	Difference
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

12 [REDACTED]
13 [REDACTED]
14 [REDACTED] ms.
15 [REDACTED]
16 [REDACTED]
17 [REDACTED] of
18 [REDACTED]

1 remaining portion of the increase is attributable to recommended changes in service life
2 parameters.

3 Q. Does this conclude your direct testimony?

4 A. Yes, it does.

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