

Exhibit No.:
Issue: Net Fuel Cost
Witness: Brian C. Andrews
Type of Exhibit: Direct Testimony
Sponsoring Party: Missouri Industrial Energy Consumers
Case No.: ER-2014-0258
Date Testimony Prepared: December 5, 2014

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

Filed
March 23, 2015
Data Center
Missouri Public
Service Commission

In the Matter of Union Electric Company,
d/b/a Ameren Missouri's Tariff to Increase
Its Revenues for Electric Service

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) **Case No. ER-2014-0258**
)
)

Direct Testimony and Schedules of

Brian C. Andrews

Regarding Net Fuel Cost

On behalf of

Missouri Industrial Energy Consumers

NON-PROPRIETARY VERSION

December 5, 2014

MIEC Exhibit No. 500
Date 3-09-15 Reporter XF
File No. ER-2014-0258



Project 9913

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

In the Matter of Union Electric Company,
d/b/a Ameren Missouri's Tariff to Increase
Its Revenues for Electric Service

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Direct Testimony of Brian C. Andrews**

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**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

**In the Matter of Union Electric Company,
d/b/a Ameren Missouri's Tariff to Increase
Its Revenues for Electric Service**

Case No. ER-2014-0258

Direct Testimony of Brian C. Andrews

I. INTRODUCTION

1

2 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A Brian C. Andrews. My business address is 16690 Swingley Ridge Road, Suite 140,
4 Chesterfield, MO 63017.

5 **Q WHAT IS YOUR OCCUPATION?**

6 A I am an Associate Consultant with the firm of Brubaker & Associates, Inc. ("BAI" or
7 "We"), energy, economic and regulatory consultants.

8 **Q PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

9 A This information is included in Appendix A.

10 **Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11 A This testimony is presented on behalf of the Missouri Industrial Energy Consumers
12 ("MIEC"). Member companies purchase substantial amounts of electric service from
13 Union Electric Company ("Ameren Missouri" or "Company").

**Brian C. Andrews
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1 Q PLEASE DESCRIBE YOUR INVOLVEMENT WITH AMEREN MISSOURI'S PAST
2 BASE RATE CASES.

3 A Under the direction and supervision of my colleague, Nicholas L. Phillips, in Case
4 No. ER-2012-0166, I performed RealTime™ production cost simulations and other
5 analyses in support of Mr. Phillips' testimony regarding Ameren Missouri's Net Base
6 Energy Cost ("NBEC"). In this proceeding, I am sponsoring testimony on the *Net Fuel*
7 *Cost* component of Ameren Missouri's NBEC. Mr. Phillips will be separately
8 sponsoring testimony on the *Other Fuel and Purchased Power Costs* and *Other*
9 *Sales Revenues* components of Ameren Missouri's NBEC.

10 Q WHAT IS THE SUBJECT OF YOUR TESTIMONY?

11 A My testimony addresses the Net Fuel Cost that Ameren Missouri proposes to include
12 as a part of its NBEC and ultimately include in its revenue requirement. Specifically, I
13 have updated the assumptions for fuel prices and market prices used in Ameren
14 Missouri's normalized test year production cost modeling, based on more current
15 information.

16 The fact that I do not address a particular issue should not be interpreted as
17 approval of any position taken by Ameren Missouri.

18 Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.

19 A I recommend that the Missouri Public Service Commission ("Commission" or "MPSC")
20 reduce Ameren Missouri's Net Fuel Cost by \$6.4 million. This \$6.4 million reduction
21 is due to my proposed updates to the fuel prices and market prices. As a result of
22 this reduction, Ameren Missouri's Net Fuel Cost should be \$667.3 million.

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1 **II. NET FUEL COST**

2 **Q PLEASE EXPLAIN THE TERM NET FUEL COST.**

3 A Ameren Missouri's Net Fuel Cost consists of fuel and purchased power costs for
4 native load and off-system sales ("OSS") of energy less revenues from OSS of
5 energy, as estimated using production cost modeling.

6 **Q WHAT STANDARD SHOULD THE COMMISSION USE TO SET AMEREN**
7 **MISSOURI'S NET FUEL COST COMPONENT OF AMEREN MISSOURI'S**
8 **REVENUE REQUIREMENT?**

9 A It should be set on the same standard as the remainder of Ameren Missouri's NBEC
10 and ultimately Ameren Missouri's revenue requirement. Specifically, it should be set
11 in this proceeding based on Ameren Missouri's actual costs during the historic test
12 year ending March 30, 2014 adjusted as necessary for known and measurable
13 changes from the true-up period that ends December 31, 2014, annualized for
14 periodic expenses and normalized to address abnormalities such as annual swings in
15 weather and commodity market prices.

16 **Q WHAT IS THE TOTAL ANNUAL NET FUEL COST THAT AMEREN MISSOURI**
17 **PROPOSED IN THIS PROCEEDING?**

18 A Ameren Missouri proposed a Net Fuel Cost of approximately \$673.7 million. This
19 consists of Fuel Costs of approximately \$854.2 million plus Purchased Power Costs
20 of approximately \$34 million less revenues from OSS of energy of approximately
21 \$214.5 million (Direct Testimony of Mark Peters, page 2).

1 Q PLEASE DESCRIBE YOUR REVIEW OF AMEREN MISSOURI'S PROPOSED NET
2 FUEL COST AMOUNT.

3 A I reviewed the direct testimony and schedules of Ameren Missouri witnesses Mark
4 Peters and Jaime Haro in regard to Net Fuel Cost. I also reviewed Ameren Missouri's
5 responses to data requests in this proceeding that relate to this issue. As discussed
6 later in this testimony, we developed a working version of a production cost model
7 database for the Ameren Missouri system using the RealTime™ production cost
8 software. The development of this production cost model allowed me to use the
9 RealTime™ production cost software to calculate the estimated impact on Net Fuel
10 Cost from updating the inputs Ameren Missouri used in its own PROSYM production
11 cost modeling. Finally, I applied my experience to the information available in
12 considering the reasonableness of Ameren Missouri's proposed Net Fuel Cost
13 amount.

14 Q HAS AMEREN MISSOURI INTRODUCED ANY SIGNIFICANT CHANGES TO THE
15 OPERATIONAL DATA ASSUMPTIONS THAT WERE USED IN THE LAST RATE
16 CASE?

17 A Yes. As Mr. Peters states on page 6 of his direct testimony, there have been three
18 significant changes. The first is that the Meramec Energy Center will have its
19 commitment status changed from must-run to economic dispatch. This change
20 allows the model to commit and de-commit these units based on the economics. In
21 doing this, Mr. Peters had to adjust the minimum up and down times such that the
22 number of starts per year would not exceed 30.

1 Second, the O'Fallon Solar Energy Center has been included as a generating
2 resource. It is my understanding the solar energy farm will be in service by the end of
3 2014.

4 Lastly, the fuel blend at the Sioux Energy Center has been changed to 100%
5 Powder River Basin coal, in anticipation of this operational change occurring.

6 **Q DO YOU BELIEVE THAT THESE CHANGES TO OPERATIONAL DATA**
7 **ASSUMPTIONS ARE REASONABLE TO INCLUDE IN THE PRODUCTION COST**
8 **MODEL?**

9 **A Yes.** However, I recommend that these changes be monitored to make sure they
10 have all been implemented by the end of the true-up period.

11 **III. NET FUEL COST – PRODUCTION COST MODELING**

12 **Q PLEASE EXPLAIN WHAT PRODUCTION COST MODELING IS AND HOW IT IS**
13 **BEING USED IN THIS PROCEEDING.**

14 **A As Mr. Peters indicated in his direct testimony, production cost modeling allows the**
15 simulation of an electric utility's generation system and load obligations. The costs for
16 fuel, heat rates of generators, hourly market prices, generation outage assumptions,
17 hourly loads and many other items are inputs to the model. The model then performs
18 a commitment and dispatch of generation to meet hourly load obligations. In addition,
19 the model makes use of the hourly market prices and forward contracts that are
20 inputs to the model to estimate hourly off-system energy purchases and sales. In this
21 proceeding, Ameren Missouri is using production cost modeling to estimate its Net
22 Fuel Cost using normalized loads and market prices.

1 Q PLEASE DESCRIBE THE REALTIME™ PRODUCTION COST MODEL AND HOW
2 YOU HAVE USED IT IN THIS PROCEEDING.

3 A RealTime™ is a production cost software package similar to the PROSYM production
4 cost software package used by Ameren Missouri. Both RealTime™ and PROSYM
5 are competent models for estimating utility production cost. In Case
6 No. ER-2012-0166, both the Commission Staff and MIEC utilized RealTime™ to
7 estimate Ameren Missouri's Net Fuel Cost. Furthermore, I understand that the
8 Commission Staff is also utilizing RealTime™ to determine the Company's Net Fuel
9 Cost in this proceeding.

10 In this proceeding, I used the RealTime™ software to estimate how Ameren
11 Missouri's proposed Net Fuel Cost will change when I update certain assumptions
12 made by Ameren Missouri.

13 Q WHAT HAS BEEN DONE IN THIS PROCEEDING TO ENSURE THE REALTIME™
14 MODEL PROVIDES RESULTS SIMILAR TO THOSE WHICH WOULD BE
15 PROVIDED BY THE PROSYM MODEL?

16 A I developed a RealTime™ model database using the inputs that Ameren Missouri
17 used for its normalized test year Net Fuel Cost PROSYM model runs in this
18 proceeding. This RealTime™ case, which I will refer to as the "BAI Benchmark
19 Case," projected a Net Fuel Cost within \$3.5 million (0.5%) of the Net Fuel Cost
20 projected by Ameren Missouri through its PROSYM run for the normalized test year in
21 this proceeding.

1 Q PLEASE EXPLAIN THE DEVELOPMENT OF THE "BAI BENCHMARK CASE"
2 THAT WAS USED TO COMPARE THE RESULTS OF THE REALTIME™
3 PRODUCTION COST SIMULATION MODEL TO THE RESULTS OF THE PROSYM
4 PRODUCTION COST SIMULATION MODEL.

5 A I started with the Benchmark production cost model database for RealTime™ that
6 was developed in Case No. ER-2012-0166. I then modified the inputs to that
7 database to match, as closely as possible, the inputs that Ameren Missouri used in its
8 normalized test year PROSYM run. This was achieved by reviewing workpapers of
9 Mr. Peters, workpapers of Mr. Haro and Ameren Missouri's responses to data
10 requests in this proceeding.

11 Q CAN YOU PLEASE DETAIL HOW THE RESULTS OF THE BAI BENCHMARK
12 CASE COMPARE TO THAT OF THE NORMALIZED TEST YEAR PROSYM
13 PRODUCTION COST MODEL RUN PRESENTED BY AMEREN MISSOURI IN ITS
14 DIRECT TESTIMONY?

15 A Yes. As detailed in NP Schedule BCA-1, the results of the BAI Benchmark Case
16 yielded a Net Fuel Cost of \$677.222 million versus the \$673.686 million Net Fuel Cost
17 yielded from the Ameren Missouri normalized test year PROSYM production cost
18 model run. Thus, in aggregate, the BAI Benchmark Case results are within
19 approximately \$3.537 million (or 0.52%) of the Ameren Missouri normalized test year
20 PROSYM run. In addition, as detailed in NP Schedule BCA-2, the annual MWh of
21 energy production at each of Ameren Missouri's nuclear, coal and hydroelectric
22 stations in the BAI Benchmark Case is very close to the output for these stations in
23 Ameren Missouri's normalized test year PROSYM run (all differ by less than 6.4%).
24 Furthermore, Ameren Missouri's annual OSS of energy MWh in the BAI Benchmark

1 Case is within 4.9% of the level in Ameren Missouri's normalized test year PROSYM
2 run. The only notable differences between the BAI Benchmark Case and Ameren
3 Missouri's normalized test year PROSYM run relate to combustion turbine generation
4 and purchased power. The BAI Benchmark Case has **_____** more
5 combustion turbine energy production than the Ameren Missouri normalized test year
6 PROSYM run and **_____** more purchased power. However, these
7 differences do not have a significant impact on the calculation of Net Fuel Cost since
8 Net Fuel Cost in the aggregate is within 0.52% of the Ameren Missouri normalized
9 test year PROSYM run.

10 **Q WHAT DO YOU CONCLUDE REGARDING THE BENCHMARKING ANALYSIS OF**
11 **REALTIME™ THAT YOU PERFORMED?**

12 A When utilizing the same inputs as Ameren Missouri, the RealTime™ program
13 provides Net Fuel Cost results very similar to that of the PROSYM program used by
14 Ameren Missouri. As such, RealTime™ can be utilized to calculate the impact that
15 my proposed updates to the input assumptions used by the Company will have on
16 Ameren Missouri's Net Fuel Cost.

17 **IV. UPDATED ASSUMPTIONS USED IN PRODUCTION COST MODEL**

18 **Q AFTER BENCHMARKING TO AMEREN MISSOURI'S NORMALIZED TEST YEAR**
19 **PRODUCTION COST RUN, DID YOU UPDATE ANY ASSUMPTIONS MADE BY**
20 **THE COMPANY TO REFLECT MORE CURRENT INFORMATION?**

21 A Yes. In particular, I updated the normalized wholesale electric energy prices and the
22 fuel price assumptions used by the Company in its normalized test year production

1 cost run. I intend to further monitor and update these known and measurable input
2 assumptions as necessary through the end of the December 31, 2014 true-up period.

3 **Q PLEASE DESCRIBE IN DETAIL HOW YOU UPDATED THE WHOLESALE**
4 **ELECTRIC ENERGY PRICES USED IN THE NORMALIZED TEST YEAR**
5 **PRODUCTION COST RUN.**

6 A As Mr. Haro indicates on pages 7 and 8 of his direct testimony, the normalized
7 wholesale electric energy prices used in the normalized test year production cost run
8 are developed using 36 months of day-ahead locational marginal prices (“LMPs”)
9 experienced by Ameren Missouri in the Midcontinent Independent System Operator,
10 Inc. (“MISO”) energy market at its generation nodes. At the time of its filing, the
11 Company used 28 months of historical data, plus basis-adjusted forward energy
12 prices for eight months. I would also note that Ameren Missouri made an adjustment
13 to the calculation of the 36-month average to exclude the prices during the months of
14 the “polar vortex anomaly” period (January through March 2014). The average prices
15 for January, February and March are in reality averages that only include data from
16 2012 and 2013. For the purposes of this update, I used a similar methodology to the
17 one presented in Mr. Peters’ workpaper titled, “UE_DIR-UE_DIR_009-Att-Peters - 15-
18 Historical LMPs - PV Adjusted-HC.xlsx”.

19 This methodology uses the generation in each hour to produce an hourly
20 Company-wide LMP value that is weighted by the generation in that hour. I
21 calculated these LMPs through October 31, 2014. I relied on the actual day-ahead
22 output and revenue received at each generating unit for every hour from
23 January 1, 2012 through October 31, 2014, which is data we have access to through

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1 our involvement in previous Ameren Missouri rate cases.¹ The results of my
2 calculations and those used by Mr. Peters are identical for the overlapping period
3 January 1, 2012 through March 31, 2014.

4 I also updated the remaining two months of basis-adjusted forward energy
5 prices to reflect forward energy prices for November and December 2014 using New
6 York Mercantile Exchange (“NYMEX”) forward prices from November 18, 2014.
7 These forward prices were then compared to the forward prices on April 30, 2014.
8 The forward prices from April 30, 2014 were used as a proxy for the forward prices
9 that Mr. Peters included in his workpaper. This comparison yielded both on-peak and
10 off-peak ratios for each month to apply to the hourly prices utilized in Mr. Peters’
11 workpaper for November and December 2014. Applying these ratios to the hourly
12 forward prices in November and December 2014 has effectively updated these prices
13 to reflect the more recent forward market. Note that these forward prices are only
14 being used as a temporary proxy for historical prices and will be replaced with
15 historical prices through the end of the true-up period once those prices are known.

16 After I updated actual LMPs through October 31, 2014 and updated the
17 forward prices for November and December 2014, I averaged these prices into
18 monthly on-peak and off-peak values, while making the same polar vortex adjustment
19 as Mr. Peters. These average prices were then incorporated into Mr. Peters’
20 workpaper titled “UE_DIR-UE_DIR.009-Att-Peters-6-Loads and DALMP Hourly
21 Apr2013-Mar2014May2014Run PolarV – HC.xlsx” to create hourly market prices to
22 use in the production cost model. The result of my update was an Around-the-Clock

¹This data is provided to MIEC through a combination of data request responses and non-unanimous stipulations in Case Nos. ER-2010-0036 and ER-2011-0028, which contain Ameren Missouri’s monthly 4 CSR 240-3.190 data submittals.

1 ("ATC") wholesale electric energy price of \$25.48 per MWh, a reduction of \$0.05 per
2 MWh from the level calculated by the Company.

3 **Q PLEASE DESCRIBE IN DETAIL HOW YOU UPDATED THE FUEL COMMODITY**
4 **AND TRANSPORTATION PRICES USED IN THE NORMALIZED TEST YEAR**
5 **PRODUCTION COST RUN.**

6 **A** Similar to the wholesale electric energy prices, the fuel commodity and transportation
7 prices used by the Company in its normalized test year production cost run included
8 both historical and forecasted prices.

9 For both fuel oil and natural gas, a single monthly price was used (each
10 commodity), for both dispatch and accounting costs in the production cost model.
11 The normalized prices used for these commodities will ultimately be based on
12 historical spot prices for 36 months ending December 31, 2014.

13 The natural gas prices the Company used in its original normalized test year
14 production cost run included nine months of basis-adjusted forward prices for those
15 months where historical spot prices were not yet available. I updated the monthly
16 natural gas prices with the actual monthly averages through November 2014. This
17 data is reported by the Energy Information Agency, which is the same source the
18 Company uses. I would note that Mr. Peters utilized the wrong prices for May and
19 June 2012 in his workpaper. I have corrected this minor error in my update. I also
20 updated the remaining month of natural gas prices to reflect forward natural gas
21 prices for December 2014 using forward prices for Henry Hub from the last trading
22 day in November and applied a basis differential² to account for a difference in

²The basis differential is derived from Mr. Peters' workpaper "UE_DIR-UE_DIR_009-Att-Peters - 3-Reference Table MPSC2014 Jan-2012 thru Dec-2014 with 2015 avg coal - HC.xlsx".

1 delivery location. Again, forward prices are only being used as a temporary proxy for
2 historical prices until complete historical information is available. Furthermore, as
3 discussed by Mr. Phillips in his direct testimony, in order to remove the “polar vortex
4 anomaly” from the 36-month average prices, January through March 2014 prices
5 have been replaced by an average of the corresponding months in 2012 and 2013.
6 This method yields the same result as the adjustment performed for market prices.

7 Fuel oil prices were updated through June 2014 using the prices provided in
8 the Company’s response to MPSC Staff Data Request 0105, found in the file
9 “MPSC_1 MPSC_0105__Kevin_Thompson-Att-MPSC 0105 - Oil Costs - HC.xlsx”.

10 The adjustment for coal prices is more complex than that for natural gas and
11 fuel oil because there are two sets of coal prices used in the production cost model,
12 dispatch prices and accounting prices.

13 **Q PLEASE DESCRIBE THE DIFFERENCE BETWEEN A DISPATCH PRICE AND AN**
14 **ACCOUNTING PRICE IN THE CONTEXT OF THE PRODUCTION COST MODEL.**

15 **A** “Dispatch” fuel prices are used internally within production costing software to
16 determine the economic dispatch of the generators and, in turn, the amount of coal
17 burned at each generation facility. Dispatch coal prices are based on monthly spot
18 prices for coal, as opposed to the actual or projected contracted coal prices.

19 After the software calculates the volume of coal burned at each generation
20 facility based on the dispatch coal prices, Ameren Missouri’s actual cost is calculated
21 by multiplying the accounting coal price (i.e., Ameren Missouri’s actual or projected
22 contract price for the coal) by the volume of coal burned.

1 Q PLEASE DESCRIBE HOW YOU UPDATED THE ACCOUNTING COAL
2 COMMODITY AND TRANSPORTATION PRICES USED IN THE NORMALIZED
3 TEST YEAR PRODUCTION COST RUN.

4 A Using the data provided by the Company's response to MPSC Staff Data
5 Request 0090 and MPSC Staff's response to MIEC Data Request 2.1, I developed
6 accounting coal prices that reflect the historical contracted costs incurred by Ameren
7 Missouri for the 12-month period ending March 31, 2014. The methodology I used
8 was consistent with the methodology that we used when performing the fuel run used
9 in Case No. ER-2012-0166. The result is an annualized effective accounting price for
10 coal at each Ameren Missouri coal-fired generating facility.

11 Q PLEASE DESCRIBE IN DETAIL HOW YOU UPDATED THE DISPATCH COAL
12 COMMODITY AND TRANSPORTATION PRICES USED IN THE NORMALIZED
13 TEST YEAR PRODUCTION COST RUN.

14 A The coal dispatch prices used in the normalized test year production cost run are
15 based on 36 months of spot prices for coal commodity and current coal transportation
16 costs. The coal dispatch prices the Company used in its original normalized test year
17 production cost run included eight months of forward coal prices. Similar to the
18 update of the wholesale electric energy prices and natural gas prices, I updated the
19 forward coal prices through November 2014 with the average of the weekly prompt
20 quarter prices reported by SNL.³ I also updated the remaining forward month
21 (December 2014) with the forward coal data provided in the Company's response to
22 Data Request MIEC 12.8. I then converted all per ton costs into per MMBtu costs,

³In Case No. ER-2012-0166, Ameren Missouri provided the spot coal prices utilized in the coal price update. At this time, the Company has objected to MIEC Data Request 12.7, which sought this data. If the Company does provide this data later, I will replace the SNL data with data provided by Ameren Missouri.

1 added the current transportation component calculated for the accounting coal prices
2 as well as the NO_x, SO₂ and limestone adders used by the Company in its calculation
3 of dispatch coal costs found in Mr. Peters' workpaper "UE_DIR-UE_DIR_009-Att-
4 Peters - 3-Reference Table MPSC2014 Jan-2012 thru Dec-2014 with 2015 avg coal -
5 HC.xlsx". I propose to monitor and update these prices as necessary as more current
6 data becomes available.

7 **Q HAVE YOU BEEN PROVIDED WITH ANY ADDITIONAL UPDATED INFORMATION**
8 **REGARDING INPUTS USED IN THE PRODUCTION COST MODEL?**

9 A Yes. In the Company's response to MIEC Data Request 12.9, the Company provided
10 the file, "MIEC_12-MIEC_12_9___Diana_Vuylsteke-Att-MIEC 12.9_UE Events for
11 EUOR Apr2008-Sep2014_HC.xlsx", which is an update to Mr. Peters' workpaper
12 titled,"UE_DIR-UE_DIR_009-Att-Peters - 9-UE Events for EUOR Apr2008-Mar2014 -
13 HC.xlsx". There is data contained in this file that would allow for updates to both the
14 forced outage rates and planned outage durations for the nuclear and coal plants
15 based on the six-year period ending September 30, 2014. At this time, I am
16 continuing to analyze this updated data, and am not making a recommendation
17 regarding the forced outage rates and the planned outage duration of Ameren
18 Missouri's nuclear and coal plants used in developing its normalized fuel cost.

19 **Q HAVE YOU RERUN YOUR PRODUCTION COST MODEL FOR THE NORMALIZED**
20 **TEST YEAR USING THE UPDATED WHOLESALE ELECTRIC ENERGY PRICES**
21 **AND UPDATED FUEL COMMODITY AND TRANSPORTATION PRICES?**

22 A Yes. The RealTime™ production cost run of this update, which is summarized in
23 Schedule BCA-3, reduced the BAI benchmark case Net Fuel Cost by approximately

Qualifications of Brian C. Andrews

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Brian C. Andrews. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q PLEASE STATE YOUR OCCUPATION.**

5 A I am an Associate Consultant in the field of public utility regulation with the firm of
6 Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.

7 **Q PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL
8 EMPLOYMENT EXPERIENCE.**

9 A I received a Bachelor of Science Degree in Electrical Engineering from the
10 Washington University in St. Louis/University of Missouri - St. Louis Joint Engineering
11 Program. I am currently pursuing a Master of Science Degree in Applied Economics
12 from Georgia Southern University.

13 I have attended multiple training seminars on topics including cost of service,
14 power risk analysis, production cost modeling, cost-estimation for transmission
15 projects, transmission line siting, MISO load serving entity fundamentals and more.

16 Additionally, I am a certified Engineer Intern in the State of Missouri, and I am
17 a member of the Society of Depreciation Professionals.

18 In January 2012, I accepted the position of Engineer Intern with BAI. Upon
19 graduation, in May 2012, I was offered the position of Assistant Engineer. In January
20 2014, I was promoted to Associate Consultant. At BAI, I have been involved with
21 several regulated and competitive electric service issues. These have included book

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1 depreciation, fuel and purchased power cost, transmission planning, resource
2 planning including renewable portfolio standards compliance, electric price
3 forecasting, cost of service, power procurement, and rate design. This has involved
4 use of power flow, production cost, cost of service, and various other analysis and
5 modeling to address these issues, utilizing, but not limited to, various programs such
6 as STRATEGIST, RealTime™, PSS/E, MatLab, R Studio and ArcGIS. Additionally, I
7 have received extensive training on the PLEXOS Integrated Energy Model.

8 BAI provides consulting services in the economic, technical, accounting, and
9 financial aspects of public utility rates and in the acquisition of utility and energy
10 services through RFPs and negotiations, in both regulated and unregulated markets.
11 Our clients include large industrial and institutional customers, some utilities and, on
12 occasion, state regulatory agencies. We also prepare special studies and reports,
13 forecasts, surveys and siting studies, and present seminars on utility-related issues.

14 In general, we are engaged in energy and regulatory consulting, economic
15 analysis and contract negotiation. In addition to our main office in St. Louis, the firm
16 also has branch offices in Phoenix, Arizona and Corpus Christi, Texas.

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Appendix A
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Non-Proprietary

Case No. ER-2014-0258

Comparison of BAI Benchmark Case to Ameren Missouri Normalized Test Year Production Cost Run

All Numbers are in Dollars

| Plant | Source | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Total |
|-------------|--------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Callaway | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Labadie | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Meramec | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Rush Island | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Sioux | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| CTG | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Purchases | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Sales | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | % Difference | | | | | | | | | | | | | |
| Net | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Coal | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Ameren Gen | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |

Non-Proprietary

Case No. ER-2014-0258

Comparison of BAI Benchmark Case to Ameren Missouri Normalized Test Year Production Cost Run

All Numbers are in MWh

| Plant | Source | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Total |
|-------------|--------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Callaway | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Labadie | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Meramec | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Rush Island | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Sioux | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Osage | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Keokuk | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| CTG | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Purchases | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Sales | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | % Difference | | | | | | | | | | | | | |
| Net | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Coal | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Hydro | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |
| Ameren Gen | Prosym | | | | | | | | | | | | | |
| | BAI | | | | | | | | | | | | | |
| | BAI -Prosym | | | | | | | | | | | | | |

MIEC Net Fuel Cost Recommendation

Case No. ER-2014-0258

| Case | Ameren Missouri | | Off System Sales | | Net Fuel Cost |
|--------------------|----------------------|----------------------|-------------------|-----------------------|--------------------|
| | Generation Fuel Cost | Purchased Power Cost | of Energy Revenue | | |
| | (A) | (B) | (C) | (D) = (A) + (B) - (C) | |
| BAI Benchmark Case | \$ 876,508,191 | \$ 40,654,463 | \$ 239,940,613 | \$ | 677,222,041 |
| BAI Update Case | \$ 882,477,834 | \$ 39,698,540 | \$ 251,306,693 | \$ | 670,869,681 |
| Delta | \$ 5,969,643 | \$ (955,923) | \$ 11,366,080 | \$ | (6,352,360) |

Apply Net Fuel Cost Delta to Ameren Missouri's Net Fuel Cost

| | | | | | |
|---------------------|----------------|---------------|----------------|----|--------------------|
| Ameren Missouri | \$ 854,241,530 | \$ 33,939,000 | \$ 214,495,000 | \$ | 673,685,530 |
| Apply Delta | NA | NA | NA | \$ | (6,352,360) |
| MIEC Recommendation | NA | NA | NA | \$ | 667,333,170 |