Capital Structure, S & P,
Financial Ratio Guidelines
and Credit Ratings
Lee R. Nickloy
Union Electric Company
Rebuttal Testimony
ER-2007-0002
January 31, 2007

# MISSOURI PUBLIC SERVICE COMMISSION

## CASE NO. ER-2007-0002

### **REBUTTAL TESTIMONY**

#### OF

## LEE R. NICKLOY

ON

# **BEHALF OF**

## UNION ELECTRIC COMPANY d/b/a AmerenUE

St. Louis, Missouri January, 2007

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1		<b>REBUTTAL TESTIMONY</b>
2		OF
3		LEE R. NICKLOY
4		CASE NO. ER-2007-0002
5	Q.	Please state your name and business address.
6	А.	My name is Lee R. Nickloy. My business address is One Ameren Plaza, 1901
7	Chouteau Av	venue, St. Louis, Missouri 63166-6149.
8	Q.	Are you the same Lee R. Nickloy that filed Direct Testimony in this
9	proceeding?	
10	Α.	Yes, I am.
11	Q.	What is the purpose of your Rebuttal Testimony in this proceeding?
12	А.	The purpose of my Rebuttal Testimony is to 1) reiterate AmerenUE's
13	recommende	d capital structure and costs of long-term debt, short-term debt and preferred
14	stock in this	proceeding and to address certain points in this regard made by other witnesses
15	in their direc	t testimony; 2) address the use of S&P ratio guidelines in the context of utility
16	ratemaking;	and 3) make other points with respect to the credit ratings of AmerenUE.
17 18		I. <u>CAPITAL STRUCTURE AND COSTS OF DEBT</u> <u>AND PREFERRED STOCK</u>
19	Q.	What capital structure does AmerenUE recommend for purposes of this
20	proceeding?	
21	А.	As stated in my Supplemental Direct Testimony, as of June 30, 2006, the
22	capital struct	ure of AmerenUE consisted of 44.964% long-term debt, 0.795% short-term
23	debt, 2.017%	preferred stock and 52.224% common equity.

1	Q.	What are the embedded costs of AmerenUE's long-term debt and		
2	preferred stoc	k, and what is the cost of AmerenUE's short-term debt?		
3	А.	As of June 30, 2006, and as stated in my Supplemental Direct Testimony,		
4	AmerenUE's e	mbedded cost of long-term debt was 5.473% and its embedded cost of		
5	preferred stock	was 5.189%. For purposes of my Supplemental Direct Testimony, I used a		
6	current cost of short-term debt for AmerenUE of 5.360%.			
7	Q.	Missouri Public Service Commission Staff witness Mr. Steven G. Hill		
8	disagrees with	your adjustment to AmerenUE's balance of common equity to remove		
9	the effects of A	AmerenUE's investment in its subsidiary, Union Electric Development		
10	Corporation (	"UEDC"). Should the adjustment be disregarded as Mr. Hill proposes?		
11	А.	No, the adjustment should be included as originally recommended. The intent		
12	of the adjustme	ent is to remove the effects of AmerenUE's investment in its wholly owned		
13	subsidiary, UE	DC, from its balance of common equity. The rationale for this adjustment is		
14	similar to that	for removing the effects of AmerenUE's investment in Electric Energy, Inc.		
15	("EEI") from it	ts balance of common equity, though it is useful to point out that, given		
16	AmerenUE ow	ns 100% of its stock, UEDC is a consolidated subsidiary of AmerenUE		
17	whereas EEI is	not, given AmerenUE only owns 40% of its stock. Though, when starting		
18	with a consolic	lated balance of common equity for AmerenUE, an adjustment needs to be		
19	made in either	case. In the instance of UEDC, which had a negative balance of common		
20	equity at June 3	30, 2006, the amount of the negative common equity would be added to		
21	AmerenUE's c	onsolidated balance of common equity to remove the effects of AmerenUE's		
22	investment in t	hat company. Through consolidation of UEDC, AmerenUE's balance of		
23	common equity	y reflects this investment. The consolidating balance sheet provided in		

1 response to the data request Mr. Hill refers to in his direct testimony indicates balances of 2 AmerenUE's common equity which reflect its investment in UEDC in each case – one 3 balance on a fully consolidated basis, the other accounting for the investment on a non-4 consolidated basis (as would be the case for EEI) but nonetheless impacting AmerenUE's 5 common equity balance.

6

Q. Office of the Public Counsel witness Mr. Charles W. King proposes that 7 an adjustment should be made to AmerenUE's capital structure for double leverage. Is 8 such an adjustment appropriate or necessary?

9 A. No adjustment should be made to AmerenUE's capital structure for double 10 leverage because there is no double leverage present. Double leverage may exist if a parent 11 company has made an equity investment in a subsidiary (such as by contributing to such 12 subsidiary's equity capital) and used proceeds from the issuance of debt for that purpose. I 13 would note that Mr. King's example of double leverage within the telecommunications 14 industry is consistent with this description - i.e. the telephone parent companies issued debt which was subsequently infused as equity capital into the operating company.<sup>1</sup> Since the 15 16 formation of Ameren Corporation ("Ameren") – the parent company of AmerenUE – in 17 December 1997, Ameren has not issued debt and contributed to the equity capital of 18 AmerenUE and thus there is no double-leverage in AmerenUE's capital structure. Ameren 19 does make short-term loans to AmerenUE from time-to-time but these funds are reflected as 20 debt on AmerenUE's books, not as equity. Ameren is a holding company for a number of 21 other companies and thus its consolidated capitalization is a function or result of the

<sup>&</sup>lt;sup>1</sup> For a discussion of recent regulatory decisions that have rejected the double leverage argument (including in the telecommunications industry discussed by Mr. King), see Dr. Vander Weide's Rebuttal Testimony.

1 capitalization of all of its subsidiaries. AmerenUE is capitalized independently of Ameren

2 and of its affiliates.

3	II.	USE OF S&P FINANCIAL RATIO GUIDELINES
4	Q. Wh	at is the stated purpose of the financial ratio guidelines published by
5	S&P?	
6	A. In it	s 2004 publication providing revised financial guidelines for U.S. utilities
7	(New Business Pro	file Scores Assigned for U.S. Utility and Power Companies; Financial
8	Guidelines Revisea	, published June 1, 2004), S&P stated that these financial guidelines
9	represent three prir	ncipal ratios that S&P uses as an "integral part" of evaluating the credit
10	quality of U.S. util	ity and power companies.
11	Q. Wh	at is the significance of this statement?
12	A. Cert	tainly these ratios are important; however it is also important that S&P is
13	indicating that thes	e measures are only a <i>part</i> of S&P's <i>evaluation</i> . So, clearly these
14	measures do not co	onstitute anything even close to the <i>entirety</i> of their analysis. Too, they are
15	used as part of an e	evaluation, i.e. an analysis or assessment, of the credit quality of the
16	subject entity. Tak	en together, this means the ratios are used in the context of an overall,
17	comprehensive cre	dit analysis including, as we know, both quantitative factors such as these
18	and other ratios alo	ong with a variety of qualitative factors. This does not mean that simply by
19	achieving one or m	ore of these ratio guidelines for a given rating level that any given rating
20	will automatically	be assigned. It is also noteworthy that S&P has characterized these
21	measures as "guide	elines."
22	Q. In t	heir direct testimony, Mr. Hill and Missouri Industrial Energy

23 Consumers witness Mr. Michael Gorman support their return recommendations by

1	indicating their recommendations would support certain ratings for AmerenUE or
2	possibly improve these. Is it appropriate to use S&P's published financial ratio
3	guidelines as the basis for the reasonableness of a recommendation for a given cost of
4	equity or weighted average cost of capital and determining a presumed ratings
5	outcome?
6	A. No, it is not, for a number of reasons which would include the following:
7	1) Although financial ratios are important in any evaluation of an entity's
8	credit quality, ratios alone do not define the analysis, especially if only considering a single
9	ratio. In the S&P publication referenced above, S&P includes the following language
10	immediately before and immediately after the table listing their ratio guidelines:
11	"It is important to emphasize that these metrics are <i>only</i>
12	guidelines associated with expectations for various rating
13	levels. Although credit ratio analysis is an important part
14	of the ratings process, these three statistics [FFO interest
15	coverage, FFO/total debt, and debt/capital] are by no means
16	the only critical financial measures that [S&P] uses in its
17	analytical process." (Emphasis added.)
18	And,
19	"Again, rating analysis is not driven solely by these
20	financial ratios, nor has it ever been. In fact, [these revised
21	financial guidelines] reinforce the analytical framework
22	whereby other factors can outweigh the achievement of
23	otherwise acceptable financial ratios." (Emphasis added.)

1	We simply cannot ignore what the rating agencies have said here – the ratio
2	guidelines are not definitive in terms of the assignment of ratings.
3	2) The ratio guidelines principally at issue here are only those published
4	by S&P. The S&P guidelines would not be instructive or helpful in attempting to presuppose
5	any ratings assigned by Moody's based on a similar analysis.
6	3) The rating agencies are the arbiters of credit ratings. Any analysis
7	performed by others in an attempt to support or assume a given rating can be dangerously
8	misleading. This would be especially true given the qualitative factors which are important
9	to the rating agencies at the time they are reviewing or assigning ratings. The specific
10	factors, and the relative importance or weighting those factors receive in the rating agencies'
11	analyses are known with certainty only by the agencies.
12	4) As part of their ratio analysis, the rating agencies typically make
13	certain adjustments. Any ratio analysis must reflect such adjustments in the same manner as
14	performed by the rating agencies.
15	5) For purposes of assigning ratings, the rating agencies use ratios for
16	projected financial performance 1 <sup>1</sup> / <sub>2</sub> to 2 years in the future, not ratios for historical periods
17	or on a pro-forma basis for an historical period as would be the case if performing a ratio
18	analysis based on a rate-making test year.
19	Q. What are some of the shortcomings associated with the use of S&P's
20	published financial ratio guidelines in the context of setting cost of service rates for
21	regulated utilities?
22	A. First, rating agency ratio guidelines and traditional cost of service rate-making
23	principles have different and distinct purposes, and the analyses done under each are

1 accordingly different. One cannot be used as a substitute for the other. The cost of service 2 elements in a given utility's revenue requirement/rates should be determined to be just and 3 reasonable on their own merits and not because it could be argued that a certain rating should 4 result. For example, would a 5% ROE become reasonable simply because some party was 5 able to demonstrate that, if adopted, the ratings result would be still be investment grade 6 based on an analysis of S&P's ratio guidelines? I'm not saying that such an analysis could 7 indeed yield this result, I'm only pointing out the weakness in this approach. 8 Second, this approach naturally leads to a discussion of what is the "right" 9 rating for a given utility. A utility's credit rating should be deemed "reasonable" for 10 regulatory purposes if that rating is reasonably consistent with ratings of other similar 11 utilities and enables the utility to reliably attract capital at reasonable cost among other 12 factors. There may not be a singular correct answer here (i.e. such as A-/A3). 13 Third, the use of ratios alone bifurcates the analytical process by which the 14 rating agencies assess credit quality and assign ratings. By focusing on ratios alone, critical 15 qualitative factors used in the ratings process are ignored. For example, if a given regulatory 16 commission were to accept an unreasonably low ROE recommendation, the rating agencies 17 could likely view that regulatory environment as being much more risky and much less 18 constructive thus placing negative pressure on the ratings for the utilities that do business 19 there, increasing business profile scores, requiring the achievement of stronger financial 20 ratios for a given rating, etc. 21 It is true that the S&P ratio guidelines are in some ways transparent and thus 22 they can be quite alluring to an analyst because they so readily adapt themselves to a

23 financial analysis attempting to demonstrate the reasonableness of a given proposal.

However, the underlying premise is flawed: the assumption that ratio analysis defines the
 credit ratings process. Such an analysis is obviously incomplete. Of course ratios are
 important, but they are not the entirety of the assessment of the credit quality of the subject
 entity.

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### III. <u>AMERENUE'S RATINGS</u>

Q. Has Ameren taken steps to isolate its Illinois utilities from the holding
company and Ameren's other operating entities such as AmerenUE?

8 Yes, it has. But first, I should make it clear that each of Ameren's utilities has A. 9 its own independent capital structure – i.e. each one of these companies issues its own long-10 term debt and preferred stock, and relies on its own common equity, to fund its own utility 11 operations. The permanent capitalization of these companies is not used to finance the 12 capital needs of any of its affiliates. Thus, the capital structures of these companies are 13 separate from one another and separate from any other affiliates. Through the utility money 14 pool, Ameren's utilities do have the ability to provide temporary short-term funding support 15 to one another, however, given the risks Ameren's Illinois utilities are facing in that state, 16 Ameren has taken steps to further separate AmerenUE from these utilities in this regard – in 17 other words, a financial ring-fencing of AmerenUE from Ameren's Illinois utilities. Too, 18 Ameren has stated that it would not support its Illinois utilities if these entities were unable to 19 fully recover their costs. Specific steps Ameren has taken to financially separate the Illinois 20 utilities include:

21 1) Arranging a separate \$500 million credit facility for these and related
22 borrowers.

1		2)	Amending Ameren's \$1.15 billion credit facility (which AmerenUE
2	also relies up	on for	liquidity support) to exclude any default by one of Ameren's Illinois
3	utility subsidi	iaries f	rom causing a default under this facility.
4		3)	Repayment in full of the intercompany note between CIPS (as obligor)
5	and AmerenU	JE.	
6		4)	AmerenUE ceasing to being a lender to the utility money pool.
7	Q.	In ac	ldition to Ameren's challenges in Illinois are the rating agencies also
8	concerned al	bout tł	e outcome of AmerenUE's electric and gas rate cases in Missouri?
9	А.	Yes,	they are. In its December 8, 2006 Ameren Corporation Summary, S&P
10	stated, "A res	ponsiv	e rate order from the Missouri Public Service Commission (MPSC) with
11	regard to UE'	's pend	ing electric rate case is also crucial to help sustain current credit quality."
12	Q.	Does	this conclude your Rebuttal Testimony?
13	А.	Yes,	it does.

### **BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI**

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In the Matter of Union Electric Company d/b/a AmerenUE for Authority to File Tariffs Increasing Rates for Electric Service Provided to Customers in the Company's Missouri Service Area.

Case No. ER-2007-0002

#### **AFFIDAVIT OF LEE R. NICKLOY**

## STATE OF MISSOURI ) ) ss CITY OF ST. LOUIS )

Lee R. Nickloy, being first duly sworn on his oath, states:

1. My name is Lee R. Nickloy. My business address is One Ameren Plaza, 1901

Chouteau Avenue, St. Louis, Missouri 63166-6149.

2. Attached hereto and made a part hereof for all purposes is my Rebuttal

Testimony on behalf of Union Electric Company d/b/a AmerenUE consisting of 2 pages,

which has been prepared in written form for introduction into evidence in the above-

referenced docket.

3. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded are true and correct.

Lee R. Nickloy

Subscribed and sworn to before me this  $30^{\circ}$  day of January, 2007.

tary

My commission expires: Nay 19, 2008

