

Laura Wolfe

Prior Career Experience:

State of Missouri, Missouri Public Service Commission

Utility Policy Analyst I.....November 2002 – April 2007

I was responsible for monitoring the activities of interstate pipelines that provide natural gas to communities in the State of Missouri, assessing the impact of the activities upon the natural gas rates of Missouri citizens, and advising the Missouri Public Service Commission of appropriate positions and actions to take in response. I designed and developed several models using Excel, most notably an interactive model to quickly calculate the Cost of Service and Rate of Return for a rate of return regulated interstate pipeline.

Sprint

Docket Manager.....February 2001 – October 2002

I was responsible for monitoring all telecommunications regulatory activities in Missouri and Kansas, and assessing Sprint's need to participate in various cases, dockets, and industry forums in both states. I represented Sprint during discussions and negotiations with regulatory commission staffs, and coordinated all activities related to participation in dockets and cases, including preparation of draft pleadings, correspondence, etc. Most cases involved the coordination of a multidiscipline team of economists, attorneys, engineers, billing and services specialists, tariff managers, etc.

Costing Administrator.....October 1999 – February 2001

I was responsible for performing all cost studies and analysis of Sprint inter-office transport networks. I gathered all necessary inputs and processed those inputs through Sprint's forward-looking network cost model. I created a comprehensive, internal user's manual for that module. I also analyzed cost studies created by other telecommunications companies, and created an add-on module to the Sprint's forward-looking network cost model to calculate the costs for High Capacity Loops.

Freelance Telecommunications Consultant.....February 1999 – October 1999

I prepared technical documents for competitive local telecommunications companies and inter-exchange telecommunications companies. I also advised new entrants in the telecommunications industry in Missouri regarding commission rules and processes.

State of Missouri, Missouri Department of Labor and Industrial Relations

Special Project Manager.....January 1999 – August 1999

I managed the transition of the Missouri Adaptive Telephone Equipment Program from the MoPSC to DOLIR. I re-established the policies and procedures of the program, renegotiated vendor contracts, and completed a seamless transition of the program from the PSC to DOLIR.

State of Missouri, Missouri Public Service Commission

Utility Regulatory Auditor III.....July 1996 – January 1999

My primary responsibility was as the Administrator of Relay Missouri and the Missouri Adaptive Telephone Equipment Program. I managed the budget administration, program expenditure projections, funding analysis, contract administration, and advisory committee coordination. My other responsibilities included evaluating telecommunications filings for the Commission, preparing recommendations to the Commission, and appearing as an expert witness for the Staff via written testimony and in-person cross examination of testimony on the stand during proceedings.

State of Missouri, Office of Missouri State Treasurer

Senior Compliance Auditor.....April 1995 – July 1996

I performed all audits necessary for the Investments Division. Primarily, I performed compliance audits of banks and borrowers participating in the Missouri Linked Deposit Program. I also performed periodic audits of the State of Missouri's Federal Reserve Accounts.

State of Missouri, Department of Economic Development, Professional Registration

Real Estate Examiner.....August 1993 – March 1995

I performed compliance audits of licensed real estate brokers in the State of Missouri. These audits sought to verify compliance with rules and statutes related to proper agency notice, business practices, and management of escrow accounts.

State of Missouri, Missouri Public Defender System

Purchasing and Property Specialist.....August 1989 – April 1993

I managed all purchasing activities for this state agency. This included the purchase of all expendable supplies, expendable property, and service contracts. I was also responsible for coordinating the opening of several new public defender offices, and I was the facility manager of the Public Defender Complex in Columbia, Missouri.

State of Missouri, Office of Administration, Division of Accounting

Accounting Analyst.....September 1985 – August 1989

I was responsible for the financial reporting of a series of refunding bonds for the State of Missouri. I also managed the Non-expendable Inventory System for the Office of Administration, and assisted in the annual preparation of the Office of Administration budget request.