

DEBRA J. ARON

LECG, LLC
1603 Orrington Avenue
Suite 1500
Evanston, IL 60201
Tel. (847) 424-4110
Fax (847) 475-1031
E-mail: daron@lecg.com

EDUCATION

Ph.D., Economics, UNIVERSITY OF CHICAGO, Chicago, IL, 1985

A.B. (summa cum laude), Economics, UNIVERSITY OF CALIFORNIA AT LOS ANGELES, Los Angeles, CA, 1979

PRESENT POSITIONS

LECG, LLC Evanston, IL, 1995-present
Director

Office Director, LECG Evanston

NORTHWESTERN UNIVERSITY, Communication Systems Strategy and Management Program, School of Communication, Evanston, IL, 2000 - present
Adjunct Associate Professor of Communication Studies

ACADEMIC AND PROFESSIONAL EXPERIENCE

NORTHWESTERN UNIVERSITY, J. L. Kellogg Graduate School of Management, Evanston, IL, 1985–1995
Visiting Assistant Professor of Managerial Economics, 1993-1995
Assistant Professor of Managerial Economics, 1985-1992

HOOVER INSTITUTION, 1992-1993
National Fellow

UNIVERSITY OF CHICAGO, Department of Economics, Chicago, IL, 1983–1984
Instructor

CIVIL AERONAUTICS BOARD, Office of Economic Analysis, Washington, DC, Summers, 1979 and 1980
Staff Economist

HONORS & AWARDS

Guthman Research Chair, Kellogg Graduate School of Management, Northwestern University, Summer 1994.

Hoover National Fellowship, Hoover Institution, 1992-1993.

Faculty Research Fellow, National Bureau of Economic Research, 1987-1990.

Pepsico Research Chair, Northwestern University, 1990.

Kellogg Research Professorship, Northwestern University, 1989.

National Science Foundation Research Grant, 1987-1988.

Buchanan Chair, Kellogg Graduate School of Management, Northwestern University, 1987-1988.

IBM Chair, Kellogg Graduate School of Management, Northwestern University, 1986-1987.

RESEARCH INTERESTS

Industrial organization, antitrust economics, business strategy, pricing, information industries, network industries, telecommunications policy, theory of the firm, compensation and incentives.

TEACHING

Courses taught: Pricing Strategy; Information, Communication, and Competition (strategy and competition in communications industries); Intermediate Microeconomic Theory; Managerial Economics (microeconomic theory as applied to business strategy and decision making) at the M.B.A. level, The Economics of Information at the Ph.D. level.

Also qualified to teach: graduate Microeconomic Theory; Industrial Organization and Labor Economics; the Economics of Personnel; Public Finance; Applied Game Theory.

PUBLICATIONS AND WORKING PAPERS

“State Commissions Systematically Have Set UNE Prices Below Their Actual Costs,” with Frank Pampush and E. Gerry Keith, 2004.

“Broadband Adoption in the United States: An Empirical Analysis,” with David E. Burnstein, in *Down to the Wire: Studies in the Diffusion and Regulation of Telecommunications Technologies*, Allan Shampine, ed., (Nova Science Publishers, Hauppauge, NY, 2003).

“Developments in the Theory of Vertical Foreclosure as Applied to Regulated Telecommunications Markets” (March, 2002), Prepared for Presentation at The American Bar Association Section of Antitrust Law, 50th Annual Spring Meeting.

“Modifications at HHIs for Vertical Supply Relationships” with Wenqing Li and James Langenfeld, White Paper submitted to European Commission, February 2000.

“Economic Theories of Tying and Foreclosure Applied—And Not Applied—in *Microsoft*,” with Steven S. Wildman, *Antitrust*, vol. 14, no. 1, 1999, pp.48-52.

“Effecting a Price Squeeze Through Bundled Pricing,” with Steven S. Wildman, in *Competition, Regulation, and Convergence: Current Trends in Telecommunications Policy Research*, Gillett and Vogelsang, eds. (New Jersey: Lawrence Erlbaum Associates, Inc.) 1999, pp. 1-17.

“Worldwide Wait? How the Telecom Act’s Unbundling Requirements Slow the Development of the Network Infrastructure,” with Ken Dunmore and Frank Pampush, *Industrial and Corporate Change*, vol.7, no. 4, 1998, pp. 615-621.

“The Pricing of Customer Access in Telecommunications,” with Steven S. Wildman, *Industrial and Corporate Change*, vol. 5, no. 4, 1996, pp. 1029-1047.

“Bonus and Penalty Schemes as Equilibrium Incentive Devices, With Application to Manufacturing Systems,” with Pau Olivella, *Journal of Law, Economics, and Organization*, 10, Spring 1994, pp. 1-34.

“Diversification as a Strategic Preemptive Weapon,” *Journal of Economics and Management Strategy*, 2, Spring 1993, pp. 41-70.

“Using the Capital Market as a Monitor: Corporate Spin-offs in an Agency Framework,” *RAND Journal of Economics*, 22, Winter 1991, pp. 505-518.

“Firm Organization and the Economic Approach to Personnel Management, *American Economic Review*, vol. 80, no. 2, May 1990, pp. 23-27.

“The Introduction of New Products,” with Edward P. Lazear, *American Economic Review*, vol. 80, no. 2, May 1990, pp. 421-426.

“Ability, Moral Hazard, Firm Size, and Diversification,” *RAND Journal of Economics*, 19, Spring 1988, pp. 72-87.

“Worker Reputation and Productivity Incentives,” *Journal of Labor Economics*, vol. 5, no. 4, October 1987, part 2, pp. S87-S106.

“The Role of Managerial Ability and Moral Hazard in the Determination of Firm Size, Growth and Diversification,” Ph.D. Dissertation, University of Chicago, August 1985.

REPRESENTATIVE PRESENTATIONS

“Trends in Telecommunications Demand & Supply,” Presentation at the 46th Annual NARUC Regulatory Studies Program, Michigan State University, August 2004.

“The Economic Costs of Proposed Wireless Regulations in California,” Presentation to Commissioners Brown and Kennedy, California Public Utilities Commission, San Francisco, California, April 2004.

“The Economics of UNE Pricing: Presentation to Staff,” Ex parte presentation to the staff of the FCC, in FCC WC Docket No. 03-173: Review of the Commission’s Rules Regarding the Pricing of Unbundled Network Elements and the Resale of Service by Incumbent Local Exchange Carriers, March 2004.

“The High Cost of Proposed New Wireless Regulations,” Presentation to the Pacific Research Institute conference “Regulating Wireless in California: Bill of Rights... or Wrongs?,” San Francisco, April 2003.

“The TELRIC Showdown,” Panelist, NARUC Staff Subcommittee on Telecommunications, 2002 Annual Convention, Chicago, Illinois, November 2002.

“Economic Principles for Efficient Pricing of Municipal Rights-of-Way,” National Association of Telecommunications Officers and Advisors (NATOA), Chicago, Illinois, September 2002.

“Trends in Voice and Broadband Competition in Telecommunications Markets: Markets, Strategies, and Regulation,” 82nd Annual Convention of the Indiana Telecommunications Association, Lexington, Kentucky, June 2002.

“Broadband Deployment in the United States,” Emerging Opportunities in Broadband Symposium, Northwestern University, Evanston, Illinois, December 2001.

“Local Competition in Illinois,” Illinois Telecommunications Symposium, Northwestern University, Evanston, Illinois, December 2000.

“Licensing and Access to Innovations in Telecommunications and Information Services,” Telecommunications Policy Research Conference, Alexandria, Virginia, September 2000.

“Effecting a Price Squeeze Through Bundled Pricing,” Federal Communications Commission, Washington, D.C., May 1999.

“Competitive and Strategic Use of Optional Calling Plans and Volume Pricing Plans,” The Institute for International Research Conference for Competitive Pricing of Telecommunications Services, Chicago, Illinois, July 1998.

“Effecting a Price Squeeze Through Bundled Pricing,” Consortium for Research in Telecommunications Policy Conference, University of Michigan, Ann Arbor, Michigan, June 1998.

“The Pricing of Customer Access in Telecommunications,” Conference on Public Policy and Corporate Strategy for the Information Economy, Evanston, Illinois, May 1996.

“Diversification as a Strategic Preemptive Weapon,” University of Iowa, Iowa City, Iowa, February 1994.

“Diversification as a Strategic Preemptive Weapon,” University of Buffalo, Buffalo, New York, February 1994.

“Diversification as a Strategic Preemptive Weapon,” University of Southern California, Los Angeles, California, December 1993.

“Strategic Pricing,” Winter Meetings of the Econometric Society, Discussant, Anaheim, California, December 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Michigan State University, Lansing, Michigan, November 1993.

“Diversification as a Strategic Preemptive Weapon,” Rutgers University, New Brunswick, New Jersey, November 1993.

“Diversification as a Strategic Preemptive Weapon,” University of California at Santa Cruz, Santa Cruz, California, November 1993.

“Diversification as a Strategic Preemptive Weapon,” Graduate School of Business, Stanford University, Stanford, California, November 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Purdue University, West Lafayette, Indiana, September 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Summer Meetings of the Econometric Society, Boston University, Boston, Massachusetts, June 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” University of California, Department of Economics, Berkeley, California, May 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Stanford University, Graduate School of Business, Stanford, California, May 1993.

“Diversification as a Strategic Preemptive Weapon,” Stanford University, Graduate School of Business, Stanford, California, April 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Hoover Institution, Stanford, California, April 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” University of California, Graduate School of Business, Berkeley, California, February 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Stanford University, Department of Economics, Stanford, California, February 1993.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” Hoover Institution, Stanford, California, January 1993.

“Pricing Strategies,” Session Discussant, 1992 North American Winter Meeting of The Econometric Society, Anaheim, California, January 1992.

“Diversification as a Strategic Preemptive Weapon,” University of Toronto, Toronto, Canada, November 1991.

“Diversification as a Strategic Preemptive Weapon,” Queen’s University, Kingston, Ontario, Canada, November 1991.

“Bonuses and Penalties as Equilibrium Incentive Devices, with Application to Manufacturing Systems,” University of Chicago, Chicago, Illinois, June 1991.

“The Timing of Entry into New Markets,” Summer Meetings of the Econometric Society, University of Pennsylvania, Philadelphia, Pennsylvania, June 1991.

“Innovation, Imitation, Productive Differentiation, and the Value of Information in New Markets,” University of Chicago, Chicago, Illinois, April 1991.

“Bonuses and Penalties as Equilibrium Incentive Devices, with Application to Manufacturing Systems,” Winter Meetings of the Econometric Society, Washington, D.C., December 1990.

- “Corporate Spin-offs in an Agency Framework,” University of Washington, Seattle, Washington, October 1990.
- “The Timing of Entry Into New Markets,” University of British Columbia, Vancouver, British Columbia, October 1990.
- “Corporate Spin-offs in an Agency Framework,” Texas A&M University, College Station, Texas, April 1990.
- “Firm Organization and the Economic Approach to Personnel Management,” Winter Meetings of the American Economic Association, New York, New York, December 1989.
- “Corporate Spin-offs in an Agency Framework,” Western Finance Association Meetings, Seattle, Washington, June 1989.
- “Corporate Spin-offs in an Agency Framework,” University of Rochester, Rochester, New York, May 1989.
- “Corporate Spin-offs in an Agency Framework,” North American Summer Meetings of the Econometric Society, Minneapolis, Minnesota, June 1988.
- “Competition, Relativism, and Market Choice,” North American Summer Meetings of the Econometric Society, Berkeley, California, June 1987.
- “Competition, Relativism, and Market Choice,” University of Chicago, Chicago, Illinois, April 1987.
- “Rate Reform and Competition in Electric Power,” Discussant, Conference on Competitive Issues in Electric Power, Northwestern University, Evanston, Illinois, March 1987.
- “Worker Reputation and Productivity Incentives,” New Economics of Personnel Conference, Arizona State University, Tempe, Arizona, April 1986.
- “Ability, Moral Hazard, and Firm Diversification,” Various Universities, 1985, 1994, including Yale University, University of Rochester, Stanford University, University of Minnesota, California Institute of Technology, Duke University, Northwestern University, Brown University, Harvard University, University of California - Los Angeles, University of Pennsylvania.

ACADEMIC JOURNAL REFEREEING

Dr. Aron has served as a referee for *The Rand Journal of Economics*, *the Journal of Political Economy*, *the Journal of Finance*, *the American Economic Review*, *the Quarterly Journal of Economics*, *the Journal of Industrial Economics*, *the Journal of Economics and Business*, *the Journal of Economic Theory*, *the Journal of Labor Economics*, *the Review of Industrial Organization*, *the European Economic Review*, *the Journal of Economics and Management Strategy*, *the International Review of Economics and Business*, *the Quarterly Review of Economics and Business*, *Management Science*, *the Journal of Public Economics*, *the Journal of Institutional and Theoretical Economics*, and the National Science Foundation.

SELECTED TESTIMONY AND OTHER ENGAGEMENTS

Expert testimony before the state regulatory commissions of Ohio and Wisconsin regarding the effects of UNE pricing on the competitive telecommunications markets, July 2004.

Expert testimony before the Florida Public Utilities Commission and the Georgia Public Service Commission, written expert testimony before the public utilities commissions in Mississippi, Alabama, North Carolina, South Carolina, Tennessee, and Kentucky, and deposition testimony, regarding the proper principles for determining which network elements should be provided to competitors on an unbundled basis at regulated rates; including testimony in support of a business case model of the viability of efficient competitive entry in specific geographic markets in each aforementioned state, January-March 2004.

Ex parte presentation “The Economics of UNE Pricing,” to the Federal Communications Commission staff, with William Rogerson, March 2004.

White Papers, “The Economics of UNE Pricing,” December 2003, and “A Further Analysis of the Economics of UNE Pricing,” January 2004, with William Rogerson, submitted to the Federal Communications Commission in FCC WC Docket No. 03-173: Review of the Commission’s Rules Regarding the Pricing of Unbundled Network Elements and the Resale of Service by Incumbent Local Exchange Carriers.

White Paper, “The Effects Of Below-Cost TELRIC-Based UNE Prices On CLEC And ILEC Investment,” submitted to the Federal Communications Commission in FCC WC Docket No. 03-173: Review of the Commission’s Rules Regarding the Pricing of Unbundled Network Elements and the Resale of Service by Incumbent Local Exchange Carriers, January 2004.

Expert testimony before the Illinois Public Utilities Commission regarding the proper determination of Total Element Long Run Incremental Cost (TELRIC) for establishing prices for network elements, March 2004.

Expert testimony before the Illinois General Assembly regarding the effects of current regulated UNE pricing of telecommunications elements on competitive telecommunications markets in Illinois, May 2003.

Expert testimony before the Public Utilities Commission of Ohio on issues related to rights-of-way fees charged to electric, water, and telecommunications companies in the City of Toledo, Ohio, March 2003.

Reports evaluating the cost impacts and public policy implications of the proposed California Consumer Protection rules on wireless carriers and customers, February 2003 and September 2003.

Expert testimony before the state regulatory commissions in Ohio, Illinois, Indiana, and Kansas on the economic principles for evaluating anticompetitive claims regarding “winback” pricing by incumbent telecommunications carriers, 2002 - 2003.

Report pertaining to the economic and antitrust analysis of price squeezes, and the suitability of imputation rules as a protection against an anticompetitive price squeeze, for a carrier in a foreign market, 2002.

Expert testimony before the Michigan Public Service Commission pertaining to allegations of anticompetitive effects of long term contracts, 2002.

For a small manufacturer of telecommunications equipment, consulting support to evaluate the antitrust implications of a proposed acquisition, 2002.

White Paper submitted to the Texas Public Service Commission pertaining to the competitive effects of “winback” and “retention” pricing, 2002.

In Order Instituting Rulemaking on the Commission’s Own Motion to Assess and Revise the new Regulatory Framework for Pacific Bell and Verizon California Incorporated, written declaration submitted to the California Public Utilities Commission pertaining to the economic incentives created by modifications to the State’s alternative regulation plan and competitive reclassification of services, 2002.

Statement to the Federal Communications Commission regarding the potential economic causes of sustained price increases for cable television services, 2002.

Expert testimony before the Kansas Corporation Commission regarding the antitrust principles relevant to establishing rules for competitive reclassification of services under governing state law, 2002.

For a national wireless telecommunications carrier, consulting support pertaining to litigation regarding access charges, 2001.

Expert testimony before the Missouri Public Service Commission pertaining to price squeeze allegations in the long-distance market, 2001.

Expert affidavit submitted to the Circuit Court in the state of Wisconsin, pertaining to irreparable harm caused if court declined to grant a stay of disputed performance remedy plan, 2001.

Expert testimony before the public utilities commissions of Illinois, Ohio, California, and Indiana, pertaining to the economic viability of constructing and provisioning ADSL services, including market definition and examination of competitive conditions, 2001.

Expert testimony before the Illinois Commerce Commission pertaining to the proper economic principles governing unbundling obligations, 2001.

In the matter of H & R Mason Contractor’s et al. v. Motorola, Inc. et al., before the Circuit Court of Cook County, Illinois, expert affidavit examining the economic impediments to class certification, focusing on the determinants of price in the relevant equipment markets, April 2001.

For a competitive local exchange provider in a foreign market, consulting support regarding the proper determination of avoided costs for resale of incumbent services, April 2001.

For a major Japanese telecommunications equipment manufacturer, evaluated the revenue potential and desirability of entering several advanced services equipment markets worldwide, for the purposes of assisting the client to evaluate a proposed acquisition, February 2001.

Expert testimony in the Illinois Commerce Commission's Investigation Into Certain Payphone Issues, examined the economic and public policy issues pertaining to pricing of access lines for independent pay telephone providers, April 2001.

In the matter of the Illinois Public Utility Commission's Investigation Into Tariff Providing Unbundled Local Switching And Shared Transport, expert testimony regarding economic antitrust perspectives on obligations of firms to affirmatively help their competitors, and related public policy issues, April 2001.

In response to Request for Consultations by the U.S. Trade Representative (USTR) with the Government of Mexico before the World Trade Organization (WTO) regarding barriers to competition in Mexico's telecommunications market, analyzed regulated switched access rates in the U.S. in comparison with those charged by Telmex, November 2000.

Declaration submitted to the Texas Public Utility Commission, analyzed proposed regulation aimed at preventing incumbents from executing a price squeeze; developed a framework for evaluating claims of a price squeeze consistent with antitrust principles of predation, August 2000.

For a taxicab company, analysis of regulatory requirements in the City of Chicago pertaining to valuation of medallions and valuation of capital for purposes of regulatory ratemaking proceeding, 2000.

Written and oral testimony before the public utility commissions of Illinois and Michigan in various arbitration matters pertaining to the proper compensation for the use by competitors of client's facilities for foreign exchange services, 2000.

For a firm in the aluminum fabrication industry, in the matter of a potential merger between vertically integrated competitors, developed a methodology for adjusting the HHI measure of market concentration to account for the vertical control by the merging parties of downstream competitors, 2000.

For a large newspaper publisher, in the possible acquisition of the San Francisco Chronicle, analyzed the potential antitrust impediments to an acquisition by the client of the Chronicle, including issues of geographic and product market definition, the interplay between advertising markets and customer markets, and the relevant implications of the Newspaper Preservation Act, 1999.

Testimony before the Illinois Commerce Commission regarding the proper economic interpretation of the standards for declaring a service competitive under the Illinois Public Utilities Act, and quantification of the extent of competition in relevant Illinois markets, including discussion of market definition; the relevance of entry conditions; the relevance of resale competition and analysis of various resale entry strategies; the interdependence of resale and facilities-based entry strategies; and implementation of a technology-based method of measuring market participation, 1999-2000.

For a firm in the consumer mapmaking business, analyzed market definition, concentration, and efficiencies from a proposed merger, 1999.

Affidavit submitted jointly with Robert G. Harris to the Federal Communications Commission in the matter of "unbundled network elements" and commenting on the proper interpretation of the "Necessary and Impair" standard, including discussion of entry

conditions and the business-case approach to valuation of an entry strategy, April 1999;
reply affidavit May 1999.

Affidavit, "An Analysis of Market Power in the Provision of High-Capacity Access in the Chicago LATA," submitted to the Federal Communications Commission, including an analysis of the US DOJ merger guidelines and their applicability to regulatory relief in a regulated market, as well as extensive empirical modeling of the costs and business case for network buildout of high capacity facilities, February 1999.

White Paper, "Proper Recovery of Incremental Signaling System 7 (SS7) Costs for Local Number Portability," submitted to the Federal Communications Commission, April 1999.

PROFESSIONAL ORGANIZATIONS

Member, Telecommunications Policy Research Conference Program Committee

Member, American Economic Association

Member, Econometric Society

Associate Member, American Bar Association

PERSONAL INFORMATION

Born: March 15, 1957
Los Angeles, CA

May 2004