

Exhibit No.:  
Issues: Revenue Requirement  
Witness: Nicholas L. Phillips  
Type of Exhibit: Direct Testimony  
Sponsoring Party: Missouri Industrial Energy Consumers and  
Midwest Energy Consumers Group  
Case No.: ER-2012-0174  
Date Testimony Prepared: August 2, 2012

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

\_\_\_\_\_  
**In the Matter of Kansas City Power &  
Light Company's Request for Authority to  
Implement a General Rate Increase for  
Electric Service**  
\_\_\_\_\_

)  
)  
) **Case No. ER-2012-0174**  
) Tracking No. YE-2012-0404  
)  
)

Direct Testimony and Schedules of

**Nicholas L. Phillips**

**Revenue Requirement**

On behalf of

**Missouri Industrial Energy Consumers  
and  
Midwest Energy Consumers Group**

**NON-PROPRIETARY VERSION**

August 2, 2012



**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

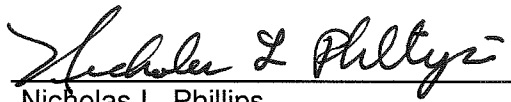
In the Matter of Kansas City Power & Light Company's Request for Authority to Implement a General Rate Increase for Electric Service	) ) ) ) ) ) ) )	Case No. ER-2012-0174 Tracking No. YE-2012-0404
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STATE OF MISSOURI )  
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 COUNTY OF ST. LOUIS )        **SS**

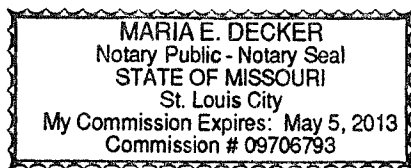
**Affidavit of Nicholas L. Phillips**

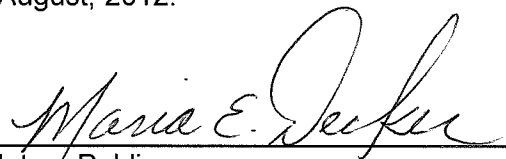
Nicholas L. Phillips, being first duly sworn, on his oath states:

1.        My name is Nicholas L. Phillips. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by Missouri Industrial Energy Consumers and Midwest Energy Consumers Group in this proceeding on their behalf.
  
2.        Attached hereto and made a part hereof for all purposes are my direct testimony and schedules which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. ER-2012-0174.
  
3.        I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things that they purport to show.

  
 \_\_\_\_\_  
 Nicholas L. Phillips

Subscribed and sworn to before me this 1<sup>st</sup> day of August, 2012.



  
 \_\_\_\_\_  
 Notary Public

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

<b>In the Matter of Kansas City Power &amp; Light Company’s Request for Authority to Implement a General Rate Increase for Electric Service</b>	) ) ) ) ) ) )	<b>Case No. ER-2012-0174</b> Tracking No. YE-2012-0404
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**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

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**In the Matter of Kansas City Power &  
Light Company's Request for Authority to  
Implement a General Rate Increase for  
Electric Service**

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**Direct Testimony of Nicholas L. Phillips**

**I. INTRODUCTION**

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**Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

A Nicholas L. Phillips. My business address is 16690 Swingley Ridge Road, Suite 140,  
Chesterfield, MO 63017.

**Q WHAT IS YOUR OCCUPATION?**

A I am an Associate Consultant with the firm of Brubaker & Associates, Inc. ("BAI"),  
energy, economic and regulatory consultants.

**Q PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

A This information is included in Appendix A to this testimony.

**Q HAVE YOU PREVIOUSLY FILED TESTIMONY BEFORE THE MISSOURI PUBLIC  
SERVICE COMMISSION ("COMMISSION")?**

A Yes. I have filed direct testimony with the Commission concerning electric utility fuel  
costs and off-system sales ("OSS") revenues in Ameren Missouri Case  
No. ER-2012-0166. I have also previously performed analysis of electric utility fuel

1 costs and OSS revenues under the direction and supervision of my colleague, James  
2 R. Dauphinais, for his testimony in Ameren Missouri Case Nos. ER-2011-0028 and  
3 ER-2010-0036.

4 **Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

5 A This testimony is presented on behalf of Missouri Industrial Energy Consumers  
6 (“MIEC”) and Midwest Energy Consumers Group (“MECG”).

7 **Q WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

8 A My testimony addresses the level of native load fuel and purchased power expense,  
9 and OSS margins that Kansas City Power & Light Company (“KCPL” or “Company”)  
10 proposes to include in its base rate revenue requirement. Specifically, I address the  
11 Iatan Unit 2 forced outage rate assumption used by KCPL in its native load fuel and  
12 purchased power expense estimate and the various assumptions used by the  
13 Company in its calculation of OSS margins. Unless noted as a Missouri jurisdictional  
14 value, the numbers presented in this testimony represent total KCPL.

15 The fact that I do not address a particular issue should not be construed as an  
16 approval of any position taken by KCPL.

17 **Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

18 A I recommend that the Missouri Public Service Commission (“Commission”) reduce  
19 KCPL’s proposed base rate level of native load fuel and purchased power expense  
20 by \*\*\* (Missouri jurisdictional \*\*\* \*\*\*) to correct for the  
21 unreasonable forced outage rate assumption KCPL used for Iatan Unit 2.

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1 I also recommend that KCPL's proposed base rate level of OSS margins be  
2 increased by \*\*\* (Missouri Jurisdictional \*\*\* \*\*\*) to correct  
3 for the inappropriate use by the Company of inputs to its OSS model that do not  
4 reflect the normalized test year. Taken together, these two adjustments reduce the  
5 Company's proposed base rate revenue requirement by \*\*\* (Missouri  
6 jurisdictional \*\*\* \*\*\*)).

7 **II. NATIVE LOAD FUEL AND PURCHASED POWER EXPENSE**

8 **Q PLEASE EXPLAIN THE TERM NATIVE LOAD FUEL AND PURCHASED POWER**  
9 **EXPENSE.**

10 A KCPL's fuel and purchased power expense for native load is KCPL's total fuel and  
11 purchased power cost incurred to serve the combination of its retail customer load  
12 and its long-term (i.e., municipal customer) wholesale contract obligations.

13 **Q HOW SHOULD THE COMMISSION SET THE FUEL AND PURCHASED POWER**  
14 **EXPENSE COMPONENT OF KCPL'S REVENUE REQUIREMENT?**

15 A It should be set on the same basis as the remainder of KCPL's revenue requirement.  
16 Specifically, it should be set in this proceeding based on KCPL's actual costs during  
17 the historic test year ending September 30, 2011 adjusted as necessary for known  
18 and measurable changes from the true-up period that ends August 31, 2012 and  
19 normalized to address abnormalities such as annual swings in weather and  
20 commodity market prices.

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1    **Q     PLEASE DESCRIBE YOUR REVIEW OF KCPL’S PROPOSED LEVEL OF NATIVE**  
2    **LOAD FUEL AND PURCHASED POWER EXPENSE.**

3    A     I reviewed the direct testimony and schedules of KCPL witnesses Crawford and Blunk  
4         concerning KCPL’s proposed native load fuel and purchased power expense. I also  
5         reviewed KCPL’s response to data requests in this proceeding that relate to the  
6         issue. As discussed in Appendix B of this testimony, BAI developed a production  
7         cost model database for the KCPL system using the RealTime production cost  
8         software of The Emelar Group. This production cost model database allowed BAI to  
9         use the RealTime production cost software to calculate the estimated impact on  
10        Native Load Fuel Cost from updating and correcting the inputs KCPL used in its own  
11        MIDAS production cost model. Finally, I applied my experience to the information  
12        available in considering the reasonableness of KCPL’s proposed level of native load  
13        fuel and purchased power expense.

14   **Q     PLEASE DESCRIBE THE REALTIME PRODUCTION COST MODEL AND HOW**  
15   **YOU HAVE USED IT IN THIS PROCEEDING.**

16   A     RealTime is a production cost software package similar in purpose and application to  
17         the MIDAS production cost software package used by KCPL. It is a product of The  
18         Emelar Group. Both RealTime and MIDAS are competent models for estimating  
19         utility production cost

20                 The Commission Staff has been using the RealTime software for over  
21         10 years for electrical corporations over which the Commission has ratemaking  
22         jurisdiction. It is my understanding that the Commission Staff used the RealTime  
23         software in KCPL’s last four general electric rate proceedings in order to examine the  
24         reasonableness of KCPL’s projections for its fuel and purchased power expense.

1 I have used the RealTime software in this proceeding to estimate how KCPL's  
2 proposed level of native load fuel and purchased power expense will change when I  
3 update and correct certain assumptions made by KCPL. It is my understanding that  
4 the Commission Staff is again intending to use the RealTime software for a similar  
5 purpose in this proceeding.

6 **Q HAS KCPL PREVIOUSLY RECOGNIZED THE ACCURACY OF THE RESULTS**  
7 **PROVIDED BY THE REALTIME MODEL?**

8 A Yes. In Case No. ER-2012-0355, KCPL relied upon the MIDAS model for calculating  
9 fuel and purchased power expense. In that same case, Staff relied upon the  
10 RealTime model. In the true-up portion of the case, KCPL abandoned the results of  
11 the MIDAS model and expressly adopted the results provided by the Staff's RealTime  
12 model.

13 **Q WHAT HAS BEEN DONE IN THIS PROCEEDING TO ENSURE THE REALTIME**  
14 **MODEL PROVIDES RESULTS SIMILAR TO THOSE THAT WOULD BE PROVIDED**  
15 **BY THE MIDAS MODEL?**

16 A We implemented a RealTime model database for this proceeding using the same  
17 inputs that KCPL used in its MIDAS model runs to determine normalized test year  
18 native load fuel and purchased power expense. This RealTime case, which I will  
19 refer to as the "BAI Native Load Benchmark Case," projected a native load fuel and  
20 purchased power expense within \*\*\* of the fuel and purchased power  
21 expense projected by KCPL in its MIDAS run for the normalized test year in this  
22 proceeding. Appendix B to this testimony provides a more detailed discussion on the  
23 development of the BAI Native Load Benchmark Case and how its estimate of native

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1 load fuel and purchased power expense compares to that of KCPL's MIDAS run for  
2 the normalized test year.

3 **Q HAVE YOU ALSO PERFORMED A CALIBRATION TO DEMONSTRATE THE**  
4 **ABILITY OF THE REALTIME SOFTWARE TO REASONABLY MODEL THE**  
5 **ACTUAL HISTORICAL OPERATION OF KCPL'S GENERATION FACILITIES?**

6 A Yes. I performed two calibrations. Both cases demonstrate that the RealTime  
7 production cost software can reasonably model the actual historical operation of  
8 KCPL's generation facilities. I will refer to these cases as "BAI Calibration Case 1"  
9 and "BAI Calibration Case 2." Appendix B contains additional information regarding  
10 these calibration cases.

11 **Q CAN YOU PLEASE DESCRIBE BAI CALIBRATION CASE 1?**

12 A Yes. In response to MCEG Data Request 2.1, KCPL provided a comparison of a  
13 MIDAS simulation of the operation of its generation facilities for an historical  
14 three-month period ending March 31, 2012 to actual generation operation during that  
15 same period. This was a simulation of KCPL's generation operations to support both  
16 its native load sales and off-system energy sales during the three-month period. The  
17 MIDAS simulation appears to accurately reflect how KCPL's system was actually  
18 operated during this three-month period.

19 Starting with the BAI Native Load Benchmark Case, we modified our input  
20 assumptions to reflect those received in the Company's response to MCEG Data  
21 Request 2.1 in order to create the BAI Calibration Case 1 RealTime production cost  
22 run. The results of BAI Calibration Case 1 RealTime production cost run were almost  
23 identical to both the KCPL MIDAS run for the historic period and KCPL's actual

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1 generation operation for that period. The difference is within 0.5% when compared to  
2 KCPL's actual generation operations for this period. A detailed comparison is  
3 presented in Appendix B.

4 **Q IS IT SIGNIFICANT THAT KCPL MODELED OFF-SYSTEM ENERGY SALES IN ITS**  
5 **MIDAS CALIBRATION RUN?**

6 A Yes. It is important to note that KCPL modeled off-system energy sales in its MIDAS  
7 calibration run because it demonstrates the necessity of modeling off-system energy  
8 sales in order to accurately replicate KCPL's actual generation operations.

9 **Q DESPITE MIDAS' ABILITY TO MODEL OSS REVENUES AND COSTS, DID KCPL**  
10 **RELY ON THIS PORTION OF ITS MIDAS MODEL?**

11 A No, it did not. KCPL's estimate of its fuel and purchased power expense was  
12 conducted separately from its estimate of the margins derived from off-system energy  
13 sales. As discussed on page 10, KCPL using MIDAS for fuel and purchased power  
14 expense, but relying on a different model and inputs for off-system energy sales  
15 margins, is problematic.

16 **Q PLEASE DESCRIBE BAI CALIBRATION CASE 2.**

17 A Similar to BAI Calibration Case 1, I started with the BAI Native Load Benchmark Case  
18 and modified the input assumptions to reflect those provided by the Company for the  
19 historical six month period from October 1, 2010 to March 31, 2011. I then compared  
20 the output to KCPL's actual generation levels for this period. The results of this  
21 calibration demonstrate a degree of accuracy within 1.3% of the historical KCPL  
22 generation levels for this period. A detailed comparison is presented in Appendix B.

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1 Q **BASED ON YOUR CALIBRATION RUNS, DO YOU BELIEVE THAT REALTIME**  
2 **REASONABLY REPLICATES HISTORICAL KCPL OPERATIONS?**

3 A Yes, I do.

4 Q **HAVE YOU IDENTIFIED ANY INPUTS IN KCPL'S MIDAS MODEL OF NATIVE**  
5 **LOAD FUEL AND PURCHASED POWER EXPENSE THAT YOU BELIEVE ARE**  
6 **UNREASONABLE?**

7 A While I continue to review these inputs and will review the direct testimony of other  
8 parties in this proceeding with regard to this issue, I have so far identified one  
9 concern. Specifically, KCPL's Equivalent Forced Outage Rate ("EFOR") assumption  
10 for the Iatan Unit 2 generation facility is unreasonably high. This understates the  
11 generating unit's historical availability when not down for scheduled outages.

12 Q **WHAT IS MEANT BY EFOR ASSUMPTION?**

13 A EFOR is the hours of unit failure (unplanned outage hours and equivalent unplanned  
14 derated hours) given as a percentage of the total hours of the availability of that unit  
15 (unplanned outage, unplanned derated, and service hours). These rates are then  
16 used as an input to a production cost model which will simulate random outages for  
17 each unit to determine the target number of hours a generating unit will be forced out  
18 of service.

19 Q **WHAT FORCED OUTAGE RATE DO YOU RECOMMEND USING AT IATAN UNIT**  
20 **2?**

21 A I recommend using a forced outage rate of 5.5% as opposed to the 10.5% rate  
22 assumed by the Company.

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1 Q PLEASE EXPLAIN HOW YOU DEVELOPED THE EFOR RECOMMENDATION  
2 FOR IATAN UNIT 2.

3 A Using NERC GADS<sup>1</sup> data, I calculated the EFOR for Iatan Unit 2 with data beginning  
4 on January 1, 2011 through December 31, 2011, which is the first calendar year of  
5 operation for Iatan Unit 2. In 2011, Iatan Unit 2 experienced an EFOR of 5.5%. I  
6 then compared the calculated value to the 2006-2010 five-year average of similarly  
7 sized (800-999 MW) coal-fired generators reporting into the NERC GADS of 4.53%  
8 and conservatively selected the higher of the two values. I would note that the  
9 2006-2010 average is the most current data published on the NERC website at the  
10 time of writing this testimony.

11 Q HAVE YOU RERUN YOUR PRODUCTION COST MODEL FOR THE NORMALIZED  
12 TEST YEAR USING THE UPDATED FORCED OUTAGE RATE YOU HAVE  
13 RECOMMENDED?

14 A Yes. The result is a net \*\*\* (Missouri jurisdictional \*\*\*)  
15 decrease in KCPL's proposed native load fuel and purchased power expense. This is  
16 documented in my Schedule NLP-1.

17 **III. OSS MARGINS**

18 Q HAVE YOU REVIEWED THE LEVEL OF OSS MARGINS THE COMPANY  
19 PROPOSES TO INCLUDE IN ITS REVENUE REQUIREMENT?

20 A Yes. While I continue to review KCPL's proposed level of OSS margins, and will  
21 review the direct testimony of other parties concerning these margins, as of the date

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<sup>1</sup>NERC GADS is the main source of power station outage data in North America and is used by analysts industry-wide in numerous applications.

1 of this testimony, I have found a number of issues with the level of OSS margins the  
2 Company's proposes to include in its base rate revenue requirement. In this  
3 testimony, I will provide the Commission with two different quantifications of OSS  
4 margins. First, I will provide a quantification that is based upon the use of the  
5 RealTime software and, therefore, uses inputs consistent with those used to calculate  
6 native load fuel and purchased power expense. Second, I will provide a  
7 quantification that is based upon the Northbridge Group, Inc. ("Northbridge") model  
8 used by KCPL, but corrected to account for improper inputs.

9 **A. REALTIME CALCULATION OF OSS MARGINS**

10 **Q HAVE YOU EXPANDED THE BAI NATIVE LOAD BENCHMARK REALTIME CASE,**  
11 **WITH THE IATAN UNIT 2 EFOR CORRECTED, TO CALCULATE A NORMALIZED**  
12 **LEVEL OF OFF-SYSTEM ENERGY SALES MARGINS?**

13 A Yes. Both MIDAS and RealTime are capable of making a reasonable estimate of  
14 OSS margins and native load fuel and purchased power expense under a set of  
15 consistent input conditions. Unlike KCPL, which failed to use a unified approach to  
16 calculating fuel and OSS margins, I utilized the BAI Native Load Benchmark Case  
17 database, with the Iatan Unit 2 EFOR corrected, to model normalized operations of  
18 KCPL including off-system energy sales. In addition, I utilized a hurdle rate to  
19 account for the lack of a centralized day-ahead and real-time spot energy market in  
20 the SPP market area.

21 **Q WHAT IS A HURDLE RATE?**

22 A Generically speaking, a hurdle rate is a minimum condition that must be satisfied in  
23 order for a transaction to occur. Specifically, I am using a hurdle rate in this case to

1 reflect some of the uncertainty and risk associated with KCPL's OSS and as a  
2 mechanism to approximate the impact of inefficiencies in the wholesale electricity  
3 market.

4 **Q WHY WAS IT NECESSARY TO MODEL A HURDLE RATE FOR OFF-SYSTEM**  
5 **ENERGY SALES?**

6 A In SPP, outside of the energy imbalance market, wholesale transactions are  
7 accomplished through bilateral contracts. As such, these transactions are entered  
8 into through communications between each buyer and seller of energy. This  
9 contrasts with market areas with a centralized day-ahead and real-time spot market  
10 for energy, such as found in the MISO region, where the majority of spot power sales  
11 and purchases are accomplished through that centralized market. Given the lack of  
12 such a centralized market in the SPP region, and the time it takes to communicate  
13 and implement a transaction, certain transactions that would have otherwise been  
14 economic will be missed.

15 When modeling the non-firm energy markets, the computer simulation models  
16 a perfect dispatch in an hourly market. However, due to the lack of centralized  
17 day-ahead and real-time spot energy markets in the SPP market area, the actual  
18 operations within the market are not perfect and it is not likely KCPL will actually  
19 receive the SPP-North marginal price for energy in each hour for all of its bilateral  
20 transactions. The hurdle rate recognizes these inefficiencies and attempts to account  
21 for them. The hurdle rate was subtracted from the hourly market price of the OSS  
22 market so that the price seen by KCPL's generators for purposes of determining  
23 when to sell was less than the actual settlement price of energy.

1 **Q HOW DID YOU DETERMINE A REASONABLE HURDLE RATE?**

2 A Through an iterative process, I determined that a hurdle rate of \$3.00/MWh  
3 reasonably accounts for the market inefficiencies and produces an accurate  
4 calibration to actual historical generation.

5 **Q WHAT IS AN ITERATIVE PROCESS?**

6 A An iterative process is a process for determining a result by repeating rounds of  
7 analysis or a cycle of operations. The process used here was to iterate through  
8 production cost simulations while adjusting the hurdle rate until the result of the  
9 simulation produced an accurate calibration to actual historical generation.

10 **Q WHAT WAS THE RESULT OF YOUR REALTIME SIMULATION OF NATIVE LOAD**  
11 **FUEL COST AND OSS MARGINS?**

12 A It resulted in OSS margins of \*\*\* \*\*\*. This is documented in my Schedule  
13 NLP-1.

14 **Q HAS THE COMMISSION EVER ACCEPTED THE REALTIME MODEL FOR**  
15 **PURPOSES OF DETERMINING OSS MARGINS?**

16 A Yes. I am aware that in Case Nos. ER-2010-0036 and ER-2011-0028, the  
17 Commission relied on results from production cost simulations using RealTime for the  
18 purposes of setting the Net Fuel Cost component of Ameren Missouri's base rate  
19 revenue requirement, which includes OSS margins. It may have been used in other  
20 cases as well.

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1 **B. CORRECTED COMPANY CALCULATION OF OSS MARGINS**

2 **Q PLEASE DESCRIBE THE COMPANY'S CALCULATION OF OSS MARGINS.**

3 A KCPL is proposing that the level of OSS margins included in its base rates be equal  
4 to the 40<sup>th</sup> percentile of its forecasted OSS margins for calendar year 2013. The  
5 inputs underlying this attempt to forecast 2013 OSS margins are a substantial  
6 departure from the inputs KCPL uses to develop its proposed level of native load fuel  
7 and purchased power expense. KCPL's proposed native load fuel and purchased  
8 power expense is based on a MIDAS production cost run for the test year, updated to  
9 reflect known and measureable changes through the end of the true-up period.

10 In contrast, to estimate the 40<sup>th</sup> percentile of its OSS margins, the Company  
11 hired Northbridge to perform a probabilistic analysis of KCPL's expected level of OSS  
12 margins.

13 **Q WHAT HAVE YOU DONE IN ORDER TO ENSURE YOU HAVE A REASONABLE**  
14 **UNDERSTANDING OF THE METHODOLOGY USED BY NORTHBRIDGE IN ITS**  
15 **CALCULATION OF OSS MARGINS?**

16 A Along with a review of Mr. Schnitzer's testimony, responses to data requests and the  
17 rest of the Company's filing, I also met with Mr. David Coleman, a Principal with  
18 Northbridge, for a demonstration and presentation regarding the software developed  
19 and utilized by Northbridge in their forecast for KCPL. In addition, Northbridge has  
20 provided a laptop with its software installed, and I am in the process of using it to  
21 review the reasonableness of the model and the inputs used in the model.

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1 **Q HAVE YOU IDENTIFIED ANY ISSUES WITH NORTHBRIDGE'S ESTIMATE OF**  
2 **KCPL'S OSS MARGINS?**

3 A Yes. While I am not yet prepared to fully comment on the inputs and methodology  
4 proposed by Northbridge or make a recommendation regarding the reasonableness  
5 of its use to assess the risk and volatility associated with the Company's OSS  
6 margins, I continue to have concerns with the inputs that KCPL directed Northbridge  
7 to use in its calculations.

8 **Q PLEASE EXPLAIN YOUR GENERAL CONCERN WITH THE INPUTS WHICH**  
9 **KCPL INSTRUCTED NORTHBRIDGE TO USE.**

10 A The inputs that KCPL has instructed Northbridge to use are not the same inputs used  
11 by KCPL in its test year MIDAS production cost run for the purpose of determining its  
12 proposed fuel and purchased power expense.

13 **Q WHAT IS YOUR CONCERN WITH USING INPUTS FOR PURPOSES OF**  
14 **CALCULATING OSS MARGINS THAT DO NOT REPRESENT THE NORMALIZED**  
15 **TEST YEAR?**

16 A As the Company states in its response to MCEG Data Request 2.8,

17 "There are several differences in the Cost of Service Model and the  
18 Off-System Sales margin estimate due to the fact that they estimate  
19 different time periods. The COS model utilizes a test year for 12  
20 months ending with a True up date of August 31, 2012."

21 In particular, as can be seen in Section V of Mr. Schnitzer's testimony, probability  
22 distributions of 2013 margins, the OSS margin forecast is only representative of 2013,  
23 not a normalized level of OSS margins. This is contrary to the concept of a  
24 normalized test year and actually attempts to extend and include information beyond  
25 the end of the true-up period in this proceeding.

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1 Q WHAT ARE SOME OF THE DIFFERENCES BETWEEN THE INPUTS USED IN  
2 THE NORMALIZED TEST YEAR PRODUCTION COST RUN FOR NATIVE LOAD  
3 FUEL AND PURCHASED POWER EXPENSE AND THE INPUTS USED IN THE  
4 OSS MODEL?

5 A As indicated in the Company's response to MCEG 2.8:

6 "Commodity information is different due to the difference in prices from  
7 the test year to the forecast for 2013 prices. Electric demand is  
8 different from the normalized estimate of the test year period to the  
9 forecasted system load of 2013. Generator availability is different due  
10 to a difference in the normalized set of maintenance outages in the  
11 COS and the forecasted 2013 outage schedule used in the OSS  
12 model."

13 Q ARE THESE THE ONLY DIFFERENCES?

14 A No. In addition to the items identified by the Company in response to MCEG Data  
15 Request 2.8, the wind profiles, forced outage rates and planned generator deratings  
16 are also different from the corresponding values used in the normalized test year  
17 native load production cost run.

18 Q CAN YOU PLEASE ELABORATE ON THE PLANNED DERATINGS USED BY THE  
19 COMPANY IN THEIR CALCULATION OF OSS MARGINS?

20 A Yes. KCPL directed Northbridge to include planned generator deratings as an input  
21 in its OSS margin calculation. Specifically, 451 MWs of coal-fired generation capacity  
22 was inexplicably made unavailable for all weekday hours from 10pm to 6am, of which  
23 a combined 273 MWs was removed from the Iatan generating units. In other words,  
24 KCPL has directed Northbridge to exclude slightly over 16% of KCPL's owned share  
25 of coal-fired generating resources from approximately 25% of all hours in a year.  
26 This assumption was not modeled by KCPL in its normalized test year native load fuel

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1 and purchased power expense production cost simulation. It should also not be  
2 modeled in simulations performed to estimate OSS margins.

3 **Q HOW DOES THIS ASSUMPTION AFFECT THE AMOUNT OF OSS THAT COULD**  
4 **BE MADE?**

5 A It removes up to 1 million MWhs of generation that potentially could have been sold  
6 off-system.

7 **Q WHAT INPUTS DO YOU RECOMMEND USING?**

8 A I recommend using the same inputs that I have used in the BAI Benchmark Case with  
9 the latan Unit 2 equivalent force outage rate assumption corrected. This will ensure  
10 that the relationship between expenses, revenues and rate base will be kept in  
11 synchronism in order to prevent the Company from over-recovering its costs.

12 **Q HAVE YOU BEEN ABLE TO REPRODUCE THE RESULTS OF THE**  
13 **PROBABILISTIC OSS MARGIN ANALYSIS PRESENTED BY MR. SCHNITZER IN**  
14 **THIS PROCEEDING?**

15 A Yes. While it is not an exact replication because of the random seeds I used to  
16 initialize the simulations being unavoidably different from the ones used by  
17 Northbridge, I have benchmarked to Northbridge's calculations with a mean average  
18 percent error of 0% for the 1,000 scenarios simulated by Northbridge. The final  
19 results, once a probability distribution was fit, were virtually identical to those  
20 presented by Northbridge, as can be seen on Figure NLP-1 below.

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**\*\*\*Figure NLP-1\*\*\***

OFF-SYSTEM SALES MARGINS  
(Calendar Year 2013)

**NON-PROPRIETARY**

1    **Q     HAVE YOU RERUN THE NORTHBRIDGE MODEL TO ACCOUNT FOR THE**  
2       **IMPROPER INPUTS PROVIDED BY KCPL?**

3    A     Yes. While I would note that my results are still preliminary, after incorporating  
4       appropriate inputs, the results of the Northbridge model are \*\*\*               \*\*\* at the  
5       40<sup>th</sup> percentile, \*\*\*               \*\*\* at the 50<sup>th</sup> percentile (median) and \*\*\*               \*\*\* at  
6       the 60<sup>th</sup> percentile, which is where the Company has proposed a new sharing  
7       mechanism. I would also note that the 50<sup>th</sup> percentile, or median value, represents a  
8       level of OSS margins that the simulation is predicting that KCPL has an equal  
9       probability of experiencing outcomes above or below. The results of this simulation  
10      are presented in Figure NLP-2 below.

**NP**  
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**\*\*\*Figure NLP-2\*\*\***

OFF-SYSTEM SALES MARGINS  
(Normalized Test Year)

**NON-PROPRIETARY**

**C. OSS MARGINS RECOMMENDATION**

1  
2  
3  
4  
5  
6  
7  
8  
9  
10

**Q CAN YOU PLEASE SUMMARIZE YOUR CONCLUSION REGARDING THE APPROPRIATE LEVEL OF OSS MARGINS?**

**A** Yes. I recommend that the Commission establish a level of OSS margins of \*\*\* (Missouri jurisdictional \*\*\*). This \*\*\* (Missouri jurisdictional \*\*\* recommendation is chosen as the estimate of normalized OSS margins predicted by the results of the RealTime production cost run with OSS. Should the Commission decide not to follow my primary recommendation, I recommend using the 50<sup>th</sup> percentile (median) value of \*\*\* (Missouri jurisdictional \*\*\* that results from my re-run

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1 of the Northbridge OSS model, updated using inputs consistent with my RealTime  
2 calculation of KCPL's fuel and purchased power expense. The 50<sup>th</sup> percentile level  
3 was chosen for OSS margins for the reasons discussed in the testimony of my  
4 colleague, Mr. Greg Meyer.

#### 5 **IV. CONCLUSIONS AND RECOMMENDATIONS**

6 **Q PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

7 A I recommend the Commission reduce KCPL's revenue requirement by  
8 \*\*\* (Missouri jurisdictional \*\*\* \*\*\*). This net  
9 \*\*\* (Missouri jurisdictional \*\*\* \*\*\*) reduction includes: (i) a  
10 \*\*\* (Missouri jurisdictional \*\*\* \*\*\*) decrease in KCPL's  
11 proposed fuel and purchased power expense for native load from correcting the  
12 unreasonable forced outage rate assessed for Iatan Unit 2 and (ii) a  
13 \*\*\* (Missouri jurisdictional \*\*\* \*\*\*) increase in projected  
14 OSS margins over the level proposed by KCPL.

15 In total, I am recommending KCPL's proposed base rate revenue requirement  
16 be reduced by \*\*\* (Missouri jurisdictional \*\*\* \*\*\*)

17 **Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

18 A Yes.

**NP**  
**Nicholas L. Phillips**  
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## Qualifications of Nicholas L. Phillips

1    **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    A     Nicholas L. Phillips. My business address is 16690 Swingley Ridge Road, Suite 140,  
3     Chesterfield, MO 63017.

4    **Q     PLEASE STATE YOUR OCCUPATION.**

5    A     I am an Associate Consultant with the firm of Brubaker & Associates, Inc. ("BAI"),  
6     energy, economic and regulatory consultants.

7    **Q     PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL  
8     EMPLOYMENT EXPERIENCE.**

9    A     I graduated from the Washington University in St. Louis/University of Missouri-St.  
10    Louis joint engineering program in 2010 where I received a Bachelor of Science  
11    degree in Electrical Engineering. I joined BAI as an intern in 2009 and upon  
12    graduation, I accepted a position with BAI as an Associate Engineer. In January of  
13    2012, I was promoted to the position of Associate Consultant. At BAI, I have been  
14    involved with numerous regulated and competitive electric service issues. These  
15    have included transmission planning, resource planning, electric price forecasting,  
16    load forecasting, cost of service, combined heat and power steam costs and power  
17    procurement. This has involved the performance of power flow, production cost,  
18    transmission line routing, cost of service and other analysis to address these issues.  
19    I am currently working toward a Master of Engineering in Electrical Engineering (with  
20    an emphasis in Power Systems Engineering) through Iowa State University's  
21    Engineering Distance Education Program. At this time I have completed 80% of my

**Nicholas L. Phillips**  
**Appendix A**  
**Page 1**

1 coursework. My completed coursework includes classes in Power & Energy System  
2 Planning, Power System Operation & Control (Steady State Analysis), Economic  
3 Systems for Electric Power Planning, Power System Dynamics, Electromechanical  
4 Wind Energy Conversion & Grid Integration, Nuclear Engineering & Radiation Theory,  
5 Reliability, and Linear System Theory.

6 Topics covered by these classes include but are not limited to Economic  
7 Dispatch, Unit Commitment, Production Cost Modeling, Capacity Expansion  
8 Planning, Transmission Planning, Power Flow Analysis, Security Constrained Optimal  
9 Power Flow, Transient and Dynamic Stability, Wholesale Electricity Markets, Nuclear  
10 Energy, Reliability Studies as well as experience with PLEXOS, an industry leading  
11 combined production cost and capacity/transmission expansion model. Additionally,  
12 MISO professionals presented a series of nine lectures discussing their approach to  
13 the planning process and use of production costing, capacity/transmission expansion  
14 planning, and other software including PSS/E, PROMOD IV, Strategist, MARS, and  
15 EGEAS. I am a member of the Institute of Electrical and Electronics Engineers. Prior  
16 to joining BAI, through the department of Electrical and Computer Engineering and  
17 the Medical School at Washington University in St. Louis, I aided in preliminary  
18 research focusing on the use of ultrasound as a mechanism for in vitro localized  
19 thermometry.

20 BAI was formed in April 1995. BAI and its predecessor firm have participated  
21 in more than 700 regulatory proceedings in 40 states and Canada.

22 BAI provides consulting services in the economic, technical, accounting, and  
23 financial aspects of public utility rates and in the acquisition of utility and energy  
24 services through RFPs and negotiations, in both regulated and unregulated markets.  
25 Our clients include large industrial and institutional customers, some utilities and, on

**Nicholas L. Phillips**  
**Appendix A**  
**Page 2**



1 occasion, state regulatory agencies. We also prepare special studies and reports,  
2 forecasts, surveys and siting studies, and present seminars on utility-related issues.

3 In general, we are engaged in energy and regulatory consulting, economic  
4 analysis and contract negotiation. In addition to our main office in St. Louis, the firm  
5 also has branch offices in Phoenix, Arizona and Corpus Christi, Texas.

## Appendix B

### **Benchmarking RealTime to the Kansas City Power & Light MIDAS Production Cost Model**

1 Q PLEASE EXPLAIN HOW BAI DEVELOPED ITS “BAI BENCHMARK CASE” THAT  
2 WAS USED TO COMPARE THE RESULTS OF THE EMELAR GROUP REALTIME  
3 PRODUCTION COST SIMULATION MODEL TO THE RESULTS OF THE MIDAS  
4 PRODUCTION COST SIMULATION MODEL.

5 A We started with the inputs KCPL used in its production cost model. We then used  
6 these inputs to create a database to as closely as possible match the inputs that  
7 KCPL used in its direct testimony normalized test year MIDAS run.

8 Q CAN YOU PLEASE DETAIL HOW THE RESULTS OF THE BAI BENCHMARK  
9 CASE COMPARES TO THE MIDAS PRODUCTION COST MODEL RUN  
10 PERFORMED BY KCPL?

11 A Yes. As detailed in Schedule NLP-1, the results of the BAI Benchmark Case yielded  
12 a native load fuel and purchased power expense of \*\*\* versus the  
13 \*\*\* native load fuel and purchased power expense yielded from  
14 the KCPL normalized test year MIDAS production cost simulation model run. Thus, in  
15 aggregate, the BAI Benchmark Case results are within approximately \*\*\*  
16 or 0.08% of the KCPL normalized test year MIDAS run. In addition, as also detailed  
17 in Schedule NLP-2, the annual MWh of energy production at KCPL’s nuclear and coal  
18 stations in the BAI Benchmark Case is within  $\pm 0.3\%$  of the levels that are in KCPL’s  
19 normalized test year MIDAS run. The only significant difference between the BAI  
20 Benchmark Case and KCPL normalized test year MIDAS run relate to gas and oil

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Page 4

1 fired generation. The BAI Benchmark Case has \*\*\* or approximately  
2 28% less gas and oil fired energy production than the KCPL normalized test year  
3 MIDAS run. However, this difference does not have a significant impact on predicting  
4 native load fuel and purchased power expense since native load fuel and purchased  
5 power expense, in the aggregate, is within  $\pm 0.08\%$  and nuclear and coal station MWh  
6 production is all within  $\pm 0.3\%$ .

7 **Q HAVE YOU ALSO BENCHMARKED THE REALTIME MODEL AGAINST KCPL'S**  
8 **CALIBRATION MIDAS RUN?**

9 A Yes. I will refer to this as the "BAI Calibration Case 1." For the BAI Calibration Case  
10 1, we modified the BAI Benchmark Case to use the inputs used by KCPL for its  
11 calibration MIDAS run. In the BAI Calibration Case 1, the annual energy production  
12 for KCPL's nuclear and coal generation was within  $\pm 1.0\%$  of the KCPL calibration  
13 MIDAS run and within  $\pm 0.5\%$  of KCPL's actual nuclear and coal energy production.  
14 KCPL did not provide any further comparisons regarding its calibration. However, the  
15 BAI calibration case MWh for these two categories were closer to KCPL's actual  
16 amounts than KCPL's calibration run. Schedule NLP-3 provides more detail on these  
17 comparisons.

18 **Q HAVE YOU ALSO PERFORMED A CALIBRATION TO ANOTHER HISTORICAL**  
19 **PERIOD?**

20 A Yes. I will refer to this as the "BAI Calibration Case 2." For the BAI Calibration Case  
21 2, we modified the BAI Benchmark Case to use the inputs reflecting KCPL's actual  
22 operations from 10/1/2010 through 3/31/2011. This period reflects a six month span  
23 when Iatan Unit 2 was in service but prior to the floods that disrupted KCPL's normal

**NP**  
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**Appendix B**  
**Page 5**

1 operations during the summer of 2011. In the BAI Calibration Case 2, the annual  
2 energy production for KCPL's nuclear and coal generation was within  $\pm 1.3\%$  of actual  
3 KCPL nuclear and coal energy production. Furthermore, total sales volumes were  
4 within  $\pm 0.6\%$  of actual KCPL sales volumes during this period. Schedule NLP-4  
5 provides more detail on these comparisons.

6 **Q WHAT DO YOU CONCLUDE REGARDING THE BENCHMARKING ANALYSIS OF**  
7 **REALTIME PERFORMED BY BAI UNDER YOUR DIRECTION AND**  
8 **SUPERVISION?**

9 A When utilizing the same inputs as KCPL, the RealTime program provides native load  
10 fuel and purchased power expense results nearly identical to those of the MIDAS  
11 program used by KCPL. As such, RealTime can be reasonably utilized to calculate  
12 the impact that changes to the input assumptions used by KCPL will have on KCPL's  
13 native load fuel and purchased power expense.

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**Nicholas L. Phillips**  
**Appendix B**  
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# Non-Proprietary

Kansas City Power & Light

Case No. ER-2012-0174

## Production Cost Modeling (Fuel and Purchased Power Cost and Off-System Sales Margins Adjustments Proposed by MEGG)

	<u>Increase/(Decrease) vs. BAI Benchmark</u>	<u>Net Fuel Cost</u>	<u>Gross Fuel Cost</u>	<u>OSS Revenues</u>	<u>Coal Fuel Cost</u>	<u>Nuclear Fuel Cost</u>	<u>CCGT and CGT Cost</u>	<u>Purchased Power Cost</u>	<u>Contract Demand Cost</u>
KCP&L MIDAS Case-in-Chief	\$186,994								
BAI Benchmark	\$ -								
BAI Adjustment 1 - Iatan 2 EFOR	(\$1,426,612)								
BAI Fuel Run With Sales	(\$71,304,092)								

	<u>Native Load MWh</u>	<u>Gross MWh</u>	<u>OSS MWh</u>	<u>Coal MWh</u>	<u>Nuclear MWh</u>	<u>CCGT and CGT MWh</u>	<u>Purchased Power MWh</u>	<u>Renewables MWh</u>
KCP&L MIDAS Case-in-Chief								
BAI Benchmark								
BAI Adjustment 1 - Iatan 1 EFOR								
BAI Fuel Run With Sales								

Notes:

Gross is summation of all coal, nuclear, gas, oil, renewables, and purchased power (both spot and firm)

Net is the difference of gross and off system sales

# Non-Proprietary

Kansas City Power & Light

Case No. ER-2012-0174

## Comparison of BAI Benchmark Case to KCP&L Normalized Test Year Production Cost Run

All Numbers in MWh

		January	February	March	April	May	June	July	August	September	October	November	December	Total	Percent Difference BAI vs. MIDAS
Wolf Creek	MIDAS														0.7%
	BAI														
	MIDAS-BAI														
Iatan	MIDAS														0.8%
	BAI														
	MIDAS-BAI														
Lacygne	MIDAS														1.5%
	BAI														
	MIDAS-BAI														
Montrose	MIDAS														-22.1%
	BAI														
	MIDAS-BAI														
Hawthorn 5	MIDAS														0.0%
	BAI														
	MIDAS-BAI														
CCGT	MIDAS														-55.2%
	BAI														
	MIDAS-BAI														
Gas CT	MIDAS														8.0%
	BAI														
	MIDAS-BAI														
Oil CT	MIDAS														-100.0%
	BAI														
	MIDAS-BAI														
Wind	MIDAS														0.0%
	BAI														
	MIDAS-BAI														
Purchases	MIDAS														2.9%
	BAI														
	MIDAS-BAI														
Sales	MIDAS														0.1%
	BAI														
	MIDAS-BAI														
Nuclear	MIDAS														0.7%
	BAI														
	MIDAS-BAI														
Coal	MIDAS														-0.6%
	BAI														
	MIDAS-BAI														
KCP&L Gen	MIDAS														-0.3%
	BAI														
	MIDAS-BAI														
Net	MIDAS														0.0%
	BAI														
	MIDAS-BAI														

Source:

MIDAS data received in response to MPSC data request 42. Filename MPSC\_20120227-0042-Att-MPSC0042\_HC--COS--KCPL - August 2012 - MO Fuel Operations - 20120127 - DETAIL.xlsx

**Non-Proprietary**  
**Kansas City Power & Light**  
**Case No. ER-2012-0174**

**BAI Calibration Case 1 - January 2012 Through March 2012**  
**All Numbers in MWh**

		Jan-12	Feb-12	Mar-12	Total	Percent Difference BAI vs. Actual
Wolf Creek	Actual					7.5%
	BAI					
	Actual-BAI					
Iatan	Actual					7.5%
	BAI					
	Actual-BAI					
Lacygne	Actual					3.4%
	BAI					
	Actual-BAI					
Montrose	Actual					-36.2%
	BAI					
	Actual-BAI					
Hawthorn 5	Actual					3.5%
	BAI					
	Actual-BAI					
CCGT	Actual					-100.0%
	BAI					
	Actual-BAI					
Gas CT	Actual					-100.0%
	BAI					
	Actual-BAI					
Oil CT	Actual					-100.0%
	BAI					
	Actual-BAI					
Wind	Actual					0.0%
	BAI					
	Actual-BAI					
Purchases	Actual					141.9%
	BAI					
	Actual-BAI					
Sales	Actual					6.4%
	BAI					
	Actual-BAI					
Nuclear	Actual					7.5%
	BAI					
	Actual-BAI					
Coal	Actual					0.0%
	BAI					
	Actual-BAI					
KCP&L Gen	Actual					0.5%
	BAI					
	Actual-BAI					
Nuclear	Actual					7.9%
	MIDAS					
	Actual-MIDAS					
Coal	Actual					-0.9%
	MIDAS					
	Actual-MIDAS					

**Note:**

Company response to MECG data request 2.31 contained incomplete information for March 2012. Percent differences calculated for sales and purchases do not include March 2012.

**Sources:**

Actual historical data received in response to MECG data request 2.31.  
MIDAS comparison data received in response to MECG data request 2.1

**Non-Proprietary**  
**Kansas City Power & Light**  
**Case No. ER-2012-0174**  
**BAI Calibration Case 2 October 2010 Through March 2011**  
**All Numbers in MWh**

		Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Total	Percent Difference BAI vs. Actual
Wolf Creek	Actual								3.5%
	BAI								
	Actual-BAI								
Iatan	Actual								4.5%
	BAI								
	Actual-BAI								
Lacygne	Actual								3.1%
	BAI								
	Actual-BAI								
Montrose	Actual								-9.6%
	BAI								
	Actual-BAI								
Hawthorn 5	Actual								0.6%
	BAI								
	Actual-BAI								
CCGT	Actual								-166.9%
	BAI								
	Actual-BAI								
Gas CT	Actual								7.4%
	BAI								
	Actual-BAI								
Oil CT	Actual								-100.0%
	BAI								
	Actual-BAI								
Wind	Actual								0.0%
	BAI								
	Actual-BAI								
Purchases	Actual								52.8%
	BAI								
	Actual-BAI								
Sales	Actual								0.6%
	BAI								
	Actual-BAI								
Nuclear	Actual								3.5%
	BAI								
	Actual-BAI								
Coal	Actual								0.7%
	BAI								
	Actual-BAI								
KCP&L Gen	Actual								1.3%
	BAI								
	Actual-BAI								

Sources:

Actual historical data received in response to MCEG data request 2.31.