

# Q3 2013 Report

November 6, 2013

## MIDWEST TRANSMISSION PROJECT QUARTERLY REPORT

This report provides a quarterly project status for the Midwest Transmission Project (a.k.a., the Sibley-Nebraska City Project ) in conjunction with the reporting requirements set forth in Case No. EA-2013-0098.

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## Introduction

### *Project Background*

The Midwest Transmission Project (a.k.a, the Sibley-Nebraska City Project) involves the construction of a new single circuit 345kV transmission line in northwest Missouri and southeast Nebraska extending approximately 180 miles from Omaha Public Power District's ("OPPD") Nebraska City substation located at the Nebraska City generating station to a new intermediate 345kV substation<sup>1</sup> near Maryville, Missouri, and continuing on to KCP&L Greater Missouri Operations Company's ("GMO") existing 345kV substation located near Sibley, Missouri. The new 345kV substation near Maryville will include reactive resources for voltage control and provide a potential interconnection point for new renewable generation resources. GMO is responsible for approximately 135 miles of the Midwest Transmission Project from GMO's Sibley generating station to the interception point with OPPD at the Missouri-Nebraska state line. OPPD is responsible for the portion of the line from this interception point to OPPD's Nebraska City Substation (approximately 45 miles).

The Sibley-Nebraska City Project is identified as a Priority Project in the April 27, 2010 Southwest Power Pool, Inc. ("SPP") Priority Projects Phase II Final Report<sup>2</sup>. SPP, a Regional Transmission Organization ("RTO") with members in nine states and approved by the Federal Energy Regulatory Commission ("FERC"), has the obligation to plan and develop transmission solutions for the region in which it serves as an RTO. The SPP Board of Directors approved the Priority Projects, and SPP issued Notifications to Construct ("NTCs") for the Sibley-Nebraska City Project to GMO and OPPD to be Designated Transmission Owners ("DTOs") for their respective portions of the Project. SPP issued the NTC to GMO on July 23, 2010, and GMO accepted on September 28, 2010.<sup>3</sup>

Kansas City Power & Light Company ("KCP&L") and GMO (collectively, the "Company" or the "Companies"), however, plan to terminate and release their respective obligations as DTOs under their NTCs and designate an alternate DTO to be responsible for building and owning the Iatan to Nashua 345kV Transmission Project ("Iatan-Nashua Project") and the Sibley-Nebraska City Project (together "the Projects") through a process known as novation. KCP&L and GMO initiated the novation process, which entails various interrelated approvals by SPP, FERC, and the Missouri Public Service Commission ("MPSC" or "Commission"), in mid-2012. The MPSC approvals related to this process have been addressed in Case Nos. EO-2012-0367<sup>4</sup> and EA-

<sup>1</sup> The new substation has been named "Mullin Creek Substation".

<sup>2</sup> SPP's discussion of the Priority Projects and the Priority Projects Phase II Final Report are available at <http://www.spp.org/section.asp?pageID=125>.

<sup>3</sup> A copy of the NTC issued to GMO, and GMO's acceptance, are attached as *Attachment A – Sibley-Nebraska City GMO NTC and Acceptance*.

<sup>4</sup> All case filings and submissions for Case No. EO-2012-0367 are available through EFIS at [https://www.efis.psc.mo.gov/mpsc/Filing\\_Submission/DocketSheet/docket\\_sheet.asp?caseno=EO-2012-0367&pagename=case\\_filing\\_submission\\_FList.asp](https://www.efis.psc.mo.gov/mpsc/Filing_Submission/DocketSheet/docket_sheet.asp?caseno=EO-2012-0367&pagename=case_filing_submission_FList.asp)

2013-0098<sup>5</sup>. The status of this novation process, and the associated SPP, FERC, and MPSC approvals, is more fully discussed in the Status of Ownership of Midwest Transmission Project section of this report.

## ***Project Reporting***

In the context of Case No. EA-2013-0098, the Company agreed to continue quarterly reporting for the Iatan-Nashua Project that it has been doing in Case No. EO-2012-0271 and to begin similar quarterly reporting for the Sibley-Nebraska City Project. This agreement, as shown below, is included in Appendix 4 of the Report and Order<sup>6</sup> in Case No. EA-2013-0098.

KCP&L, GMO, and/or Transource Missouri will continue to file quarterly status reports on the Iatan-Nashua Project to the Commission, as KCP&L and GMO are doing in File No. EO-2012-0271.

KCP&L, GMO, and/or Transource Missouri will file in File No. EA-2013-0098, or other case as designated by the Commission, quarterly status reports on the Sibley-Nebraska City Project to the Commission consistent with those provided by KCP&L and GMO in File No. EO-2012-0271.

The quarterly reports contain the following quarterly update sections to satisfy the requirements of the Order Directing Filing:

### Project Progress Summary

- Overall Status
- Permitting
- Engineering and Design
- Procurement
- Right-of-Way Acquisition
- Construction
- Schedule
- Safety

- Summary of KCP&L's and GMO's Contact with the Public
- Status of Ownership of Midwest Transmission Project

In addition to the Company's reporting in Case Nos. EO-2012-0271 and EA-2013-0098, the Company also provides project updates to SPP on a quarterly basis. The SPP quarterly project

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<sup>5</sup> All case filings and submissions for Case No. EO-2013-0098 are available through EFIS at [https://www.efis.psc.mo.gov/mpsc/Filing\\_Submission/DocketSheet/docket\\_sheet.asp?caseno=EA-2013-0098&pagename=case\\_filing\\_submission\\_FList.asp](https://www.efis.psc.mo.gov/mpsc/Filing_Submission/DocketSheet/docket_sheet.asp?caseno=EA-2013-0098&pagename=case_filing_submission_FList.asp)

<sup>6</sup> The Report and Order in Case No. EA-2013-0098 is available through EFIS at [https://www.efis.psc.mo.gov/mpsc/commoncomponents/view\\_itemno\\_details.asp?caseno=EA-2013-0098&attach\\_id=201400204](https://www.efis.psc.mo.gov/mpsc/commoncomponents/view_itemno_details.asp?caseno=EA-2013-0098&attach_id=201400204)

tracking reports<sup>7</sup> contain information on all of the Priority Projects, as well as other SPP projects, including Reliability, Transmission Service, Generation Interconnect, Balanced Portfolio, and IPT10 upgrades. The Sibley Nebraska City Project is shown in the SPP quarterly project tracking reports under three NTC IDs (shown in *Figure 1* below):

**Figure 1 - Sibley- Nebraska City Project NTCs**

NTC_ID	UID	Project Owner	Upgrade Description
20097	11238	GMO	Multi - Nebraska City - Maryville - Sibley 345 kV (GMO)
20097	11239	GMO	Multi - Nebraska City - Maryville - Sibley 345 kV (GMO)
20098	11240	OPPD	Line - Nebraska City - Maryville 345 kV (OPPD)

The two upgrades shown for GMO under NTC\_ID 20097 (UIDs 11238 & 11239) reflect the Missouri portions of the Project. UID 11238 is for the portion of the Project from Sibley to the new Mullin Creek Substation. UID 11239 is for the new Mullin Creek Substation and for the Missouri portion of the Project from the Mullin Creek Substation to the interception point with OPPD’s Nebraska portion of the Project at the Missouri River crossing at the Missouri-Nebraska state line.

The upgrade shown for OPPD under NTC\_ID 20098 (UID 11240) reflects OPPD’s Nebraska portion of the Project.

### ***Project Final Route***

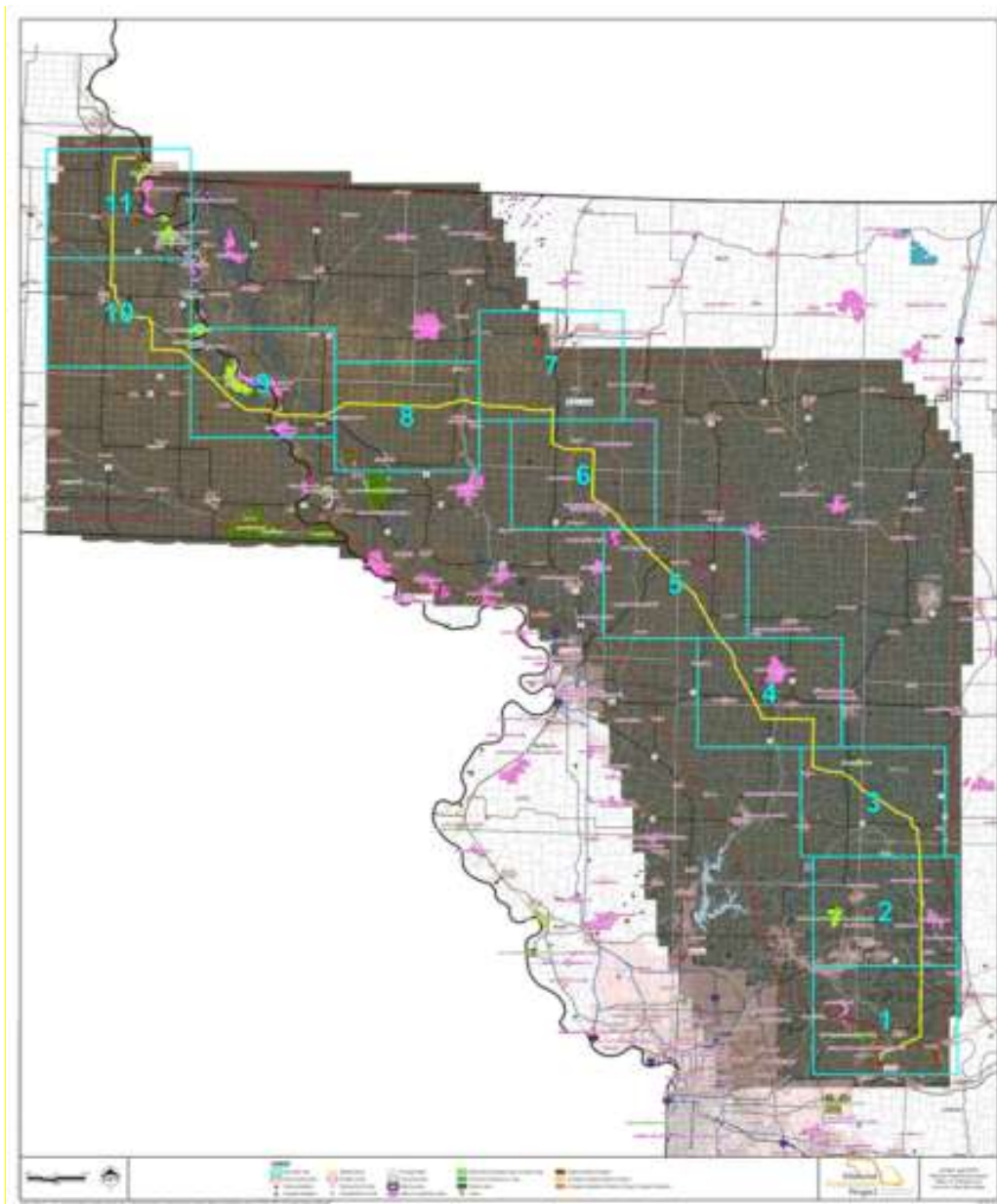
The final route selection for the Midwest Transmission Project represented the culmination of an extensive year-long information gathering process by the Project Team that began in July 2012 and concluded with the final route announcement in June 2013.

<sup>7</sup> The SPP quarterly project tracking reports are publicly available at <http://www.spp.org/section.asp?group=1867&pageID=27>

The maps<sup>8</sup> shown in Figures 2, 3, and 4 below show the final route chosen for the Project.

Figure 2 shows a map of the final route for the entire Project.

**Figure 2 - Midwest Transmission Project Final Route<sup>9</sup>**



<sup>8</sup> Larger versions of final route maps shown in Figure 2, 3, & 4 are also included in [Attachment B – Midwest Transmission Project FINAL Route](#).

<sup>9</sup> An interactive version of this map, which allows the capability to click on the numbered boxes to focus only on area with each box, can be found on the Project website at <http://midwesttransmissionproject.com/MapsFinalRouteIndexMap.htm>



Figure 3 shows the portion of the final route from Nebraska City to the new Mullin Creek Substation. This map shows both the OPPD portion of the Project in Nebraska and the GMO portion of the Project in Missouri between the Mullin Creek Substation and the Missouri River crossing at the Missouri-Nebraska state line.

Figure 3 - Nebraska City to Mullin Creek Substation

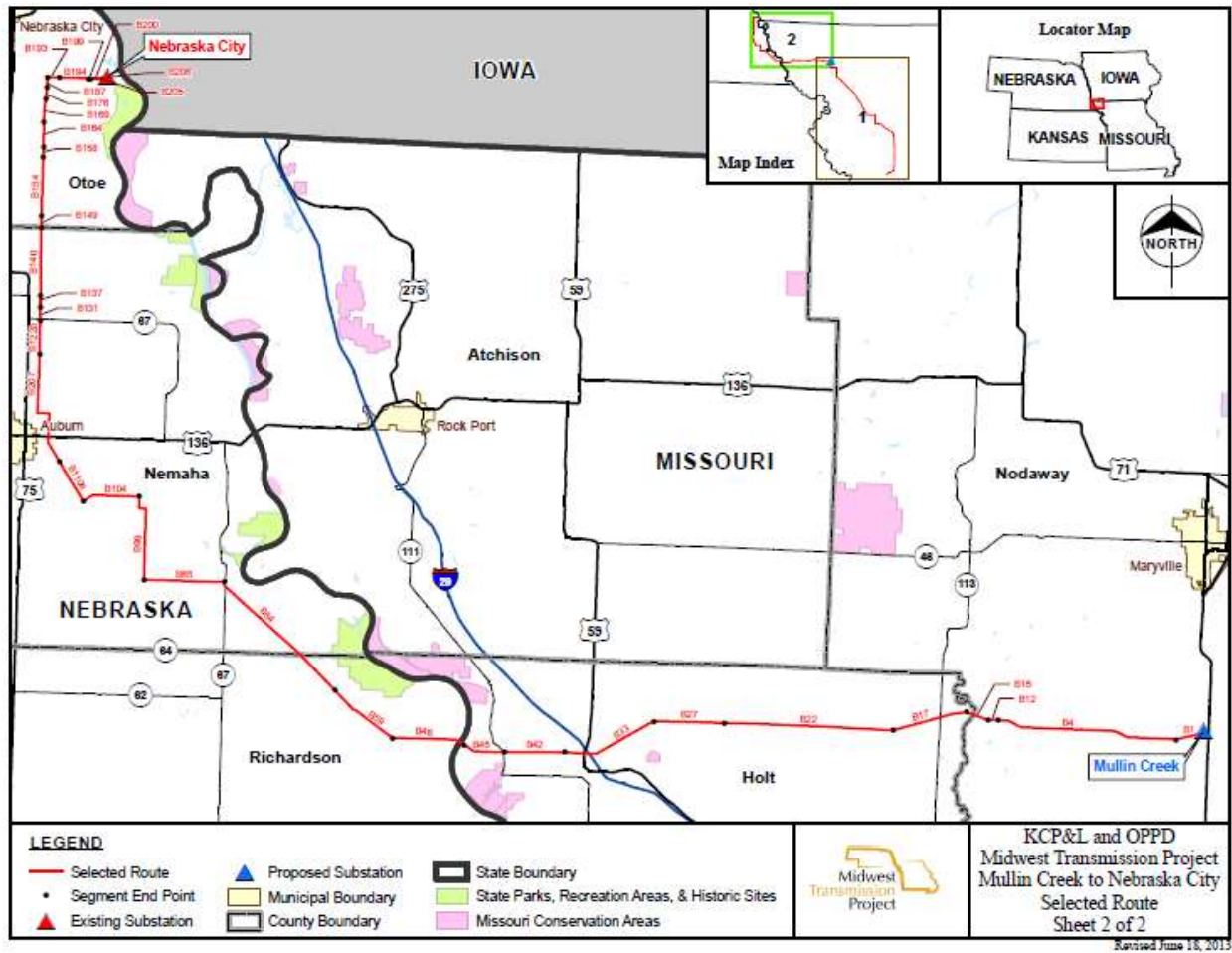
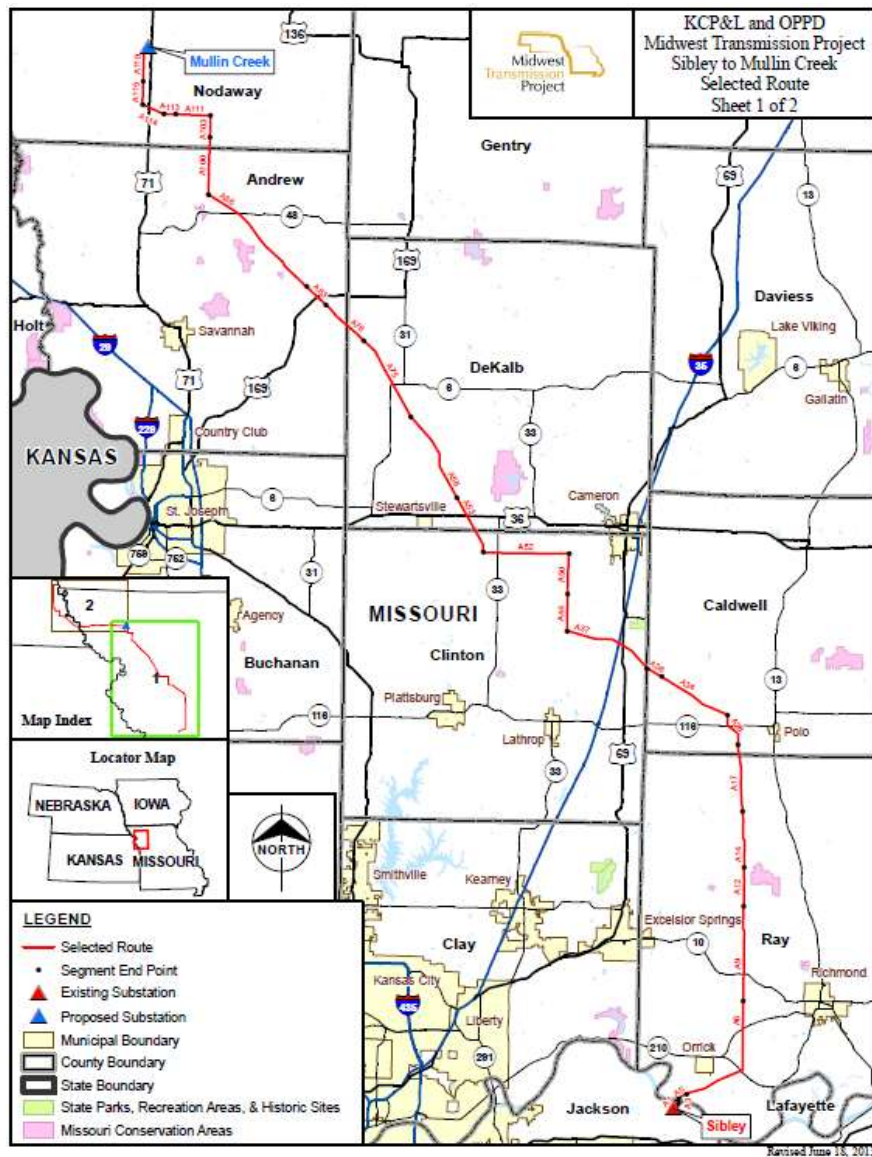




Figure 4 shows the portion of the final route from Sibley to the new Mullin Creek Substation. This portion of the Project is entirely in Missouri and, thus, reflects no OPPD portion of the Project.

Figure 4 - Sibley to Mullin Creek Substation



## **Project Progress Summary**

### ***Overall Status***

Overall, the Project is on track with no critical path issues.

### ***Permitting***

Burns & McDonnell Engineering (“Burns & McDonnell”) was contracted to perform the environmental permitting service and is in the process identifying the permits required for the Project and developing a schedule for obtaining the necessary permits.

Required permits will include, but not necessarily be limited to, those permits related to Missouri River crossings (U.S. Army Corps of Engineers), wetlands (U.S. Army Corps of Engineers and/or U.S Fish & Wildlife Services), and roadway crossings and temporary closures.

### ***Engineering and Design***

Line Engineering – Utility ID & Structure Spotting is complete. Preliminary engineering for Design Center Line/Spot Structures, Profile Restraint Requirements, and Structure Design is underway.

Foundation Design – Contractor river crossing foundation design will commence in the fourth quarter of 2013. Contractor geotechnical work and in-house foundation engineering is scheduled to begin in the Summer of 2014.

Plan & Profile Engineering – The Plan & Profile design phase will commence after the photogrammetry documentation is completed in the fourth quarter of 2013.

Substation Engineering – Engineering for the new Mullin Creek Substation and for the necessary upgrades at the Sibley Substation will commence in the Summer of 2015.

## ***Procurement***

Contracts have been awarded for routing & siting environmental permitting, right-of-way acquisition, and photogrammetry. Contract awards related to river crossing foundations, project management, and engineering are expected to be finalized during the fourth quarter of 2013. The contracted suppliers for the major services, materials and equipment are shown below:

**Figure 5 - Contracted Services, Materials, & Equipment**

<b>Services, Materials, &amp; Equipment</b>	<b>Supplier</b>	<b>Contract Award</b>
<b>Public Involvement, Routing, Siting, &amp; Environmental Permitting Services</b>	Burns & McDonnell Engineering	July 2012
<b>ROW Acquisition &amp; Survey Services</b>	Contract Land Staff	April 2013
<b>Photogrammetry (Aerial Survey)</b>	Westwood Professional Services, Inc.	September 2013
<b>River crossings (foundations/permitting)</b>		Est Q4 2013
<b>Project Management</b>		Est Q4 2013
<b>Engineering</b>		Est Q4 2013
<b>Line Construction, Poles, Conductor, etc.</b>		2014-2015

## ***Right-of-Way Acquisition***

Contract Land Staff (“CLS”) was contracted to perform the right-of-way acquisition and survey services. CLS is currently in the process of surveying and performing appraisals in preparation for right-of-way acquisition, which will commence in the fourth quarter of 2013.

## ***Construction***

Line construction is scheduled to commence in the Fall of 2014 with tree clearing. Substation construction is scheduled to commence in the Spring of 2016.

## Schedule

Overall, the Project is on track with no critical path issues. Estimate completion dates for the major Project activity categories are shown in *Figure 6* below:

**Figure 6 – Estimated Completion Dates**

Project Category	Estimated Completion
Right-of-Way Acquisition	December 2014
Permitting	June 2015
Engineering and Design	June 2016
Procurement	January 2017
Construction	June 2017
Project In-Service	June 2017
Post In-Service Project Completion	June 2019

The Level 1 Project Schedule outlines the major milestones and engineering, procurement, and construction activities that will need to be completed to support the current estimated in-service date of June 2015. It includes the current forecast/actual start and finish dates for the Level 1 summarized activities, as well as the baseline start and finish dates against which project status is tracked and reported. The current Level 1 Schedule as of September 22, 2013 for the overall Iatan-Nashua Project is included as *Attachment C – Midwest Transmission Project Level 1 Schedule (HIGHLY CONFIDENTIAL/PROPRIETARY)*.

## Safety

There have been no work-related safety issues on the Project.

## Summary of KCP&L's and GMO's Contact with the Public

To date, the Company's contact with public regarding the Midwest Transmission Project primarily came in the context of the open house meetings that were held during the route selection process. The Project Team held multiple open house meetings during all three phases of the route selection process: the Study Area Phase, the Preliminary Route Network Phase, and the Reduced Route Options Phase.

Figure 7 - Route Selection Process



During the route selection process the Project Team conducted an extensive and inclusive year-long information gathering process that included 20 public meetings attended by over 2,000 residents throughout the project area, numerous meetings with various groups and individuals, local newspaper advertisements, communication via our dedicated email address and outreach line, personal calls, letters to landowners, and a public website. Additional feedback and input was sought from landowners, an advisory group, state and federal agencies, local leaders, and the general public. Stakeholder input throughout the entire process has been a crucial component in the route selection process.

- The first round of public meetings was held in August 2012 in Rock Port, Missouri; Mound City, Missouri; Maryville, Missouri; King City, Missouri; Cameron, Missouri; Excelsior Springs, Missouri; Falls City, Nebraska; and Auburn, Nebraska. At the first round of meetings, we presented the project area and provided an overview of the project and the routing process.
- A second round of public meetings was held in January 2013 to present the preliminary route network that included all of the hundreds of possible line segments. The second round meetings were held in Stanberry, Missouri; Maryville, Missouri; Cameron, Missouri; Fairfax, Missouri; Excelsior Springs, Missouri; and Auburn, Nebraska.
- The third and final round of meetings was held in May 2013 in King City, Missouri; Maryville, Missouri; Cameron, Missouri; Lawson, Missouri; Fairfax, Missouri; and Auburn, Nebraska. At this round, the project team presented the reduced route network with a reduced number of potential line segments.

Greater detail on the open house meetings and other contacts with the public can be found in the public outreach report, which the Company agreed to provide in the context of Case No. EA-2013-0098. This agreement, as shown below, is included in Appendix 4 of the Report and Order<sup>10</sup> in Case No. EA-2013-0098.

KCP&L and GMO will provide the Commission with a report and information in File No. EA-2013-0098 within 90 days of the effective date of a Commission order approving this Stipulation outlining its public outreach efforts for siting, routing, easement acquisition and right-of-way acquisition for the Projects. KCP&L and GMO will update the report at least quarterly thereafter.

The initial public outreach report for the Midwest Transmission Project was filed in EA-2013-0098 on November 5, 2013<sup>11</sup>.

Throughout the life of the Midwest Transmission Project the Company will continue to proactively meet with citizens, local and state officials and the local news media. Citizens can continue to contact the Company through the dedicated Midwest Transmission Project public outreach resources:

Toll Free Hotline: (855) 222-1291  
Email address: [Info@midwesttransmissionproject.com](mailto:Info@midwesttransmissionproject.com)  
Website: <http://midwesttransmissionproject.com>

The website provides background Project information, information about the Project process and schedule, maps at each phase of the Project and contact information. During the public comment periods, a survey/questionnaire was available for the public to provide comments in the event they were unable to attend a public meeting. Following each public meeting, the website was updated to provide the most current information available. After the last round of public meetings, the website was updated with maps of the final route and Project Team contact information. The website continues to share information with property owners and the general public as the Project moves forward.

The Company has and remains willing to meet with landowners, as requested, during any stage of the Iatan-Nashua Project. The Company will continue to communicate with affected landowners prior to key points in the Iatan-Nashua Project (such as the beginning of easement negotiations, initial construction work, and other key activities as needed).

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<sup>10</sup> The Report and Order in Case No. EA-2013-0098 is available through EFIS at [https://www.efis.psc.mo.gov/mpsc/commoncomponents/view\\_itemno\\_details.asp?caseno=EA-2013-0098&attach\\_id=2014002024](https://www.efis.psc.mo.gov/mpsc/commoncomponents/view_itemno_details.asp?caseno=EA-2013-0098&attach_id=2014002024)

<sup>11</sup> The initial public outreach report is available through EFIS at [https://www.efis.psc.mo.gov/mpsc/commoncomponents/view\\_itemno\\_details.asp?caseno=EA-2013-0098&attach\\_id=2014007274](https://www.efis.psc.mo.gov/mpsc/commoncomponents/view_itemno_details.asp?caseno=EA-2013-0098&attach_id=2014007274)

## Status of Ownership of Midwest Transmission Project

The process governing the construction of transmission facilities within the SPP region and the basis for SPP issuing NTCs are set forth in Section VI of Attachment O to the SPP Open Access Transmission Tariff (“SPP Tariff”)<sup>12</sup>. Section VI also describes the process by which transmission owners designated to build projects are to accept or reject such designation by SPP, as well as how they may proceed to relinquish such designation and arrange for another entity to build and own a project in its place, subject to certain qualifications.

### *Current Ownership Status of Midwest Transmission Project*

As discussed in the Introduction section above, GMO is currently the DTO for the Missouri portion of the Sibley-Nebraska City Project, but plans to terminate and release its obligation as DTO and designate an alternate DTO to be responsible for building and owning the Sibley-Nebraska City Project through a process known as novation. OPPD’s Nebraska portion of the Sibley-Nebraska City Project will be unaffected, and OPPD will remain the DTO for the Nebraska portion of the Sibley-Nebraska City Project.

KCP&L and GMO also plan to novate the Iatan-Nashua Project. The plan to novate the Projects and the status of the associated approvals are discussed below.

### *Planned Transource Ownership of Midwest Transmission Project*

On April 4, 2012 Great Plains Energy (“GXP”) and American Electric Power (“AEP”), announced that they had formed a company to build and invest in transmission infrastructure. The new company, Transource Energy<sup>SM</sup> LLC (“Transource”)<sup>13</sup>, will pursue competitive transmission projects, initially in the Southwest Power Pool (“SPP”), Midwest Independent Transmission System Operator (“MISO”) and PJM Interconnection (“PJM”) regions, with the potential for expanding to other regions in the future. GXP owns 13.5 percent of Transource, and AEP owns 86.5 percent.

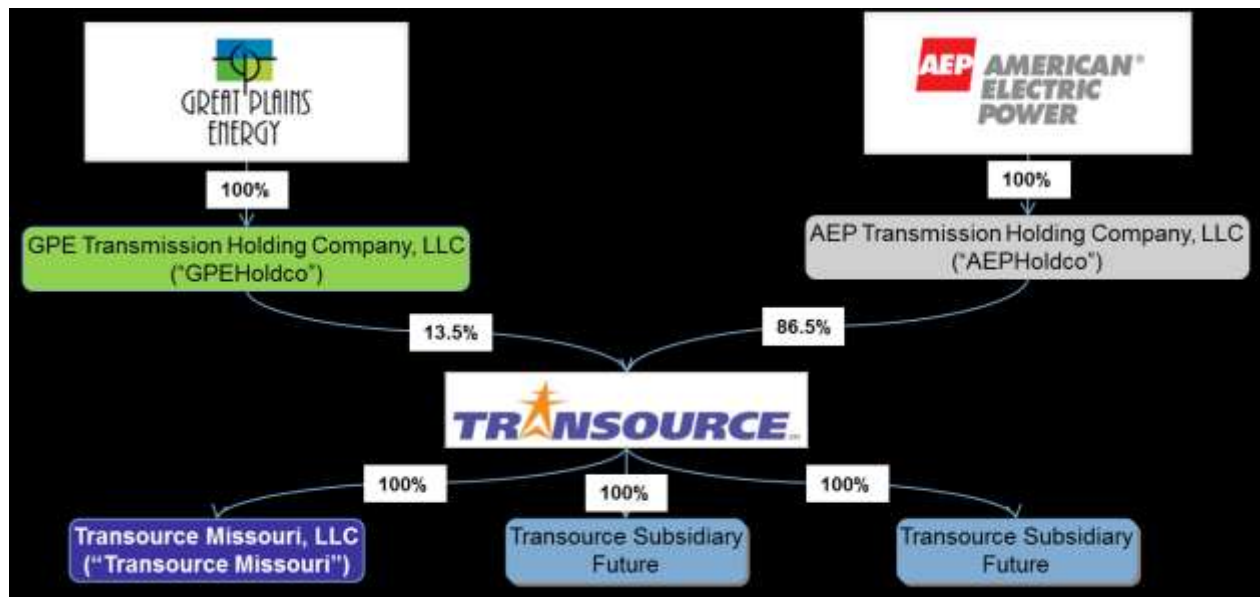
Transource Missouri, LLC (“Transource Missouri”) is a wholly-owned subsidiary of Transource. The corporate structure of Transource is shown in *Figure 8* below.

<sup>12</sup> The full SPP Tariff as well as individual Schedules and Attachments can be found at <http://www.spp.org/tariff-viewer.asp>

<sup>13</sup> The GXP and AEP news releases announcing the formation of Transource as well as other information about Transource can be found at <http://www.transourceenergy.com>



Figure 8 – Transource Corporate Structure



It is the Company’s intention that Transource will be the entity under which it will participate in any future regional transmission projects including the Iatan-Nashua Project and the Midwest Transmission Project. Specifically KCP&L and GMO plan to terminate and release their respective obligations as DTOs under the modified NTCs, and to designate Transource Missouri as the alternate DTO responsible for building and owning the Iatan-Nashua Project (and Sibley-Nebraska City Project) pursuant to Section VI of Attachment O to the SPP Tariff<sup>14</sup>.

### ***Status of MPSC Transource Cases***

On August 31, 2012, in Case No. EO-2012-0367, KCP&L and GMO filed an application with the MPSC for approval to transfer certain transmission property to Transource Missouri and for other related determinations. This request before the Commission is part of the process to help facilitate the novation of the NTCs for the Iatan-Nashua Project and the Sibley-Nebraska City Project to Transource Missouri. Specifically in this application, KCP&L and GMO requested that the Commission:

1. Authorize the transfer of certain electric transmission property from the Applicants to Transource Missouri under Section 393.190.1;
2. Find that no approval is required under Missouri law to novate the Notifications to Construct (“NTC”) received from SPP regarding the two regional, high-voltage

<sup>14</sup> The full SPP Tariff as well as individual Schedules and Attachments can be found at <http://www.spp.org/tariff-viewer.asp>

transmission Projects, or otherwise express no objection to or approve the Applicants' plans in this regard; and

3. Grant a waiver of or variance from the Commission's Affiliate Transactions Rule, 4 CSR 240-20.015.

More detail regarding this application can be found in the application and the associated direct testimony that was filed along with the application in Case No. EO-2012-0367<sup>15</sup>.

Concurrent with the KCP&L and GMO's application in Case No. EO-2012-0367, Transource Missouri also filed a related application in Case No. EA-2013-0098 for a line Certificate of Convenience and Necessity ("CCN") to construct, finance, own, operate, and maintain the regional Iatan-Nashua Project (and the Sibley-Nebraska City Project). More detail regarding this Transource Missouri CCN application can be found in the application and the associated direct testimony that was filed along with the application in Case No. EA-2013-0098<sup>16</sup>.

The EO-2012-0367 case ("Transfer Case") and the EA-2013-0098 case ("CCN Case") were consolidated for procedural purposes on November 7, 2012 with Case No. EA-2013-0098 as the lead.

The MPSC Staff and the Office of the Public Counsel ("OPC") filed rebuttal testimony in the consolidated cases on January 30, 2013. Missouri Industrial Energy Consumers ("MIEC") is also an intervenor in the cases but did not file testimony. The Company, Transource Missouri, and OPC filed surrebuttal testimony on March 6, 2013.

Subsequently the Company and Transource engaged in extensive settlement discussions with Staff and OPC. The parties were able to negotiate an agreement to settle the issues<sup>17</sup> in the cases, and they filed the Non-Unanimous<sup>18</sup> Stipulation and Agreement ("Original Stipulation") with the Commission on April 12, 2013.

The Commission held a hearing on the Original Stipulation on April 16, 2013. A few issues, primarily related to future reporting requirements that were not adequately addressed in the Stipulation, were noted during the hearing. The signatories to the Original Stipulation addressed those issues in the "First Amendment to Non-Unanimous Stipulation and Agreement", which the signatories filed with the Commission on May 6, 2013. The First Amendment and the Original Stipulation (together "Amended Stipulation") were not opposed by any non-signatory parties and, as such, are now considered Unanimous.

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<sup>15</sup> All case filings and submissions for Case No. EO-2012-0367 are available through EFIS at [https://www.efis.psc.mo.gov/mpsc/Filing\\_Submission/DocketSheet/docket\\_sheet.asp?caseno=EO-2012-0367&pagename=case\\_filing\\_submission\\_FList.asp](https://www.efis.psc.mo.gov/mpsc/Filing_Submission/DocketSheet/docket_sheet.asp?caseno=EO-2012-0367&pagename=case_filing_submission_FList.asp)

<sup>16</sup> All case filings and submissions for Case No. EO-2013-0098 are available through EFIS at [https://www.efis.psc.mo.gov/mpsc/Filing\\_Submission/DocketSheet/docket\\_sheet.asp?caseno=EA-2013-0098&pagename=case\\_filing\\_submission\\_FList.asp](https://www.efis.psc.mo.gov/mpsc/Filing_Submission/DocketSheet/docket_sheet.asp?caseno=EA-2013-0098&pagename=case_filing_submission_FList.asp)

<sup>17</sup> Certain issues, as specifically noted in the Stipulation, may, however, require future Commission action.

<sup>18</sup> The Company, Transource Missouri, Staff, and OPC are signatories to the Stipulation and Agreement. MIEC is not a signatory but advised the other parties that it will not oppose the Stipulation and Agreement.

On August 7, 2013, the Commission issued its Report and Order in Case No. EA-2013-0098. In its Report and Order, which had an effective date of September 6, 2013, the Commission approved disposition of the Transfer and CCN applications by settlement. In its Report and Order the Commission incorporated the Amended Stipulation and delineated in Appendix 3 (Conditions Determined on the Merits) and Appendix 4 (Consent Order) of the Report and Order the individual provisions of the Amended Stipulation.

### ***Status FERC Transource Cases***

In a related FERC case (Docket No. ER12-2554<sup>19</sup>), Transource Missouri requested approval of certain project-specific incentives as well as a transmission formula rate through which costs of the Iatan-Nashua Project, the Midwest Transmission Project, and other future Transource Missouri transmission projects will be charged to transmission customers in the future. The FERC approved certain aspects<sup>20</sup> of the Transource Missouri application on October 31, 2012. Transource Missouri and the Kansas Corporation Commission (“KCC”), which was the only active intervenor in the case, reached a settlement on the remaining issues<sup>21</sup> in the case and filed it with FERC on February 27, 2012. On May 6, 2013, FERC issued a letter order accepting the settlement, which resolved all remaining issues in the case. FERC determined the settlement to be fair and reasonable and in the public interest.

The Company and Transource Missouri have subsequently made several other FERC filings to facilitate Transource Missouri ownership of the Iatan-Nashua Project and the Midwest Transmission Project.

On September 13, 2013, in Docket No. EC13-145<sup>22</sup>, KCP&L, GMO, and Transource Missouri filed an application requesting FERC authorization for the transfer – from KCP&L and GMO to Transource Missouri – of certain transmission equipment in connection with the development of the Projects and related books and records, including construction work in progress (“CWIP”) accounts for the Projects.

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<sup>19</sup> All case filings and submissions for FERC Docket No. ER12-2554 are available by searching on the docket number in FERC’s online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>20</sup> In the October 31, 2012 order the FERC granted certain rate-making treatments and incentives including the establishment of a regulatory asset for pre-construction costs, the use of CWIP in rate base, recovery of abandoned plant costs, use of hypothetical capital structure prior to commercial operation, a 50-basis point ROE adder for RTO participation, and a 100-basis point ROE adder for the Midwest Transmission Project to reflect risks and challenges associated with that project.

<sup>21</sup> The remaining issues on which settlement was reached were primarily related to base return on equity (9.8%), post-construction capital structure (55% equity cap), and some miscellaneous protocol changes.

<sup>22</sup> All case filings and submissions for FERC Docket No. EC13-145 are available by searching on the docket number in FERC’s online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

On September 20, 2013<sup>23</sup>, in Docket No. ES13-56<sup>24</sup>, Transource Missouri filed an application requesting FERC authorization to enter into one or more secured or unsecured loans, credit or financing agreements, and issue short-term and long-term debt securities in an amount up to \$350 million to finance the development of the Projects.

On October 30, 2013, SPP submitted to FERC for its acceptance the Designee Qualification and Novation Agreement in Docket No. ER14-224<sup>25</sup> that reassigns the obligation to develop the Projects to Transource Missouri. The status of the Status SPP Novation Approval for the Projects is described more fully below.

On November 1, 2013, Transource Missouri, KCP&L, and GMO submitted several agreements to FERC for its acceptance that are necessary to facilitate operations between the Transource Missouri and the Companies after the novation of the Projects is final and the transaction has closed.

- In Docket No. ER14-276<sup>26</sup>, Transource Missouri submitted an Agreement for the Licensing of Transmission Structures, which sets forth the terms and conditions of the pole attachment agreement related to the double-circuited portion of the West Segment on which GMO's Iatan-St. Joseph 345kV line will be attached to the new Iatan-Nashua Project structures.<sup>27</sup>
- In Docket No. ER14-298<sup>28</sup>, KCP&L submitted a Substation Upgrade Agreement, which sets forth the terms and conditions under which KCP&L and GMO will undertake certain upgrades to the Iatan, Nashua, Sibley substations owned by GMO. In Docket No. ER14-301<sup>29</sup>, GMO submitted its Concurrence for Substations Upgrade Agreement filed by KCP&L in ER14-298.
- In Docket No. ER14-300<sup>30</sup>, KCP&L submitted the Services Agreement By and Between Transource Energy, LLC and Kansas City Power & Light Company, dated April 3, 2012, as amended by Amendment No. 1 to Services Agreement, dated October 31, 2013. The

<sup>23</sup> Errata to September 20, 2013 application was filed on September 25, 2013. Amendments were filed on October 29, 2013 and October 31, 2013.

<sup>24</sup> All case filings and submissions for FERC Docket No. ES13-56 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>25</sup> All case filings and submissions for FERC Docket No. ER14-224 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>26</sup> All case filings and submissions for FERC Docket No. ER14-276 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>27</sup> This pole attachment agreement does not impact the Midwest Transmission Project as it only relates to the double-circuited portion of the West Segment of the Iatan-Nashua Project.

<sup>28</sup> All case filings and submissions for FERC Docket No. ER14-298 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>29</sup> All case filings and submissions for FERC Docket No. ER14-301 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

<sup>30</sup> All case filings and submissions for FERC Docket No. ER14-300 are available by searching on the docket number in FERC's online eLibrary at [http://elibrary.ferc.gov/idmws/docket\\_search.asp](http://elibrary.ferc.gov/idmws/docket_search.asp).

Services Agreement sets forth the terms and conditions under which KCP&L provides certain services to Transource.

FERC has not yet ruled on the applications and submissions in Docket Nos. EC13-145, ES13-56, ER14-224, ER14-276, ER14-298, ER14-301, ER14-300.

### ***Status SPP Novation Approval***

Following the issuance of the MPSC's issuance of the Report and Order in EA-2012-0098 on August 7, 2013, the Company verbally informed SPP of its intent to novate the Projects. The Company memorialized its intent in a letter to SPP on September 26, 2013<sup>31</sup>.

SPP engaged a consultant, Quanta Technology, to perform due diligence with respect to the novation. The due diligence analysis was used by SPP to evaluate Transource Missouri's ability to construct and operate the Projects, including such things and its creditworthiness and its technical expertise.

On October 18, 2013 the SPP Staff presented a report to the SPP Market and Operation Policy Committee ("MOPC")<sup>32</sup>, which included and overview<sup>33</sup> of the proposed novation as well as the results of the due diligence analysis<sup>34</sup>. The MOPC voted to recommend approval of the novation to the SPP Board.

On October 28, 2013, the SPP Staff also provided the information regarding the proposed novation to the SPP Regional State Committee ("RSC")<sup>35</sup>.

On October 29, 2013, the SPP Staff presented information regarding the proposed novation to the SPP Board of Directors, which approved the novation. As previously noted, on October 30, 2013, SPP then submitted the approved novation agreement to FERC for its acceptance.

### ***Future Steps Related to Planned Transource Ownership***

If all of the remaining FERC approvals are received by the end of 2013, as currently anticipated, Transource Missouri ownership of the Iatan-Nashua and Midwest Transmission Projects could

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<sup>31</sup> A copy of the letter is included as [Attachment D – Intent to Novate Projects](#)

<sup>32</sup> The SPP MOPC consists of a representative from each member company in SPP. The MOPC reports directly to the SPP Board of Directors.

<sup>33</sup> The SPP Staff overview is included as [Attachment E - SPP Novation Presentation](#)

<sup>34</sup> The report containing the due diligence analysis is included as [Attachment F - SPP Novation Due Diligence Report](#)

<sup>35</sup> The SPP RSC provides collective state regulatory agency input on matters of regional importance related to the development and operation of bulk electric transmission. The SPP RSC is comprised of retail regulatory commissioners from agencies in Arkansas, Kansas, Missouri, Nebraska, New Mexico, Oklahoma, and Texas.

potentially be consummated as early as January 2014. At that point, Transource Missouri will assume all ownership rights and obligations for the construction and operation of the Projects.

The Company has, however, continued to proceed with the necessary construction activities independent of the Transource proceedings. The Company’s operating and service agreements with Transource, as well as the Stipulation in Case Nos. EO-2012-0367 & EA-2012-0098, allow for the Company to continue construction activities until such time that it is determined that it is appropriate for a seamless transition to occur.

### ***Sibley-Nebraska City Ownership Status Timeline***

The table below outlines some of the key dates related to the various approvals by SPP, the MPSC, and the FERC regarding the ownership status of the Midwest Transmission Project . The dates and approval items shown in *red* have yet to occur.

**Figure 9 – Sibley-Nebraska City Ownership Status Timeline**

	<b>SPP</b>	<b>MPSC</b>	<b>FERC</b>
<b>April 27, 2010</b>	SPP approved Priority Projects including Sibley-Nebraska City Project		
<b>July 23, 2010</b>	NTC issued to GMO for Sibley-Nebraska City Project		
<b>September 28, 2010</b>	GMO response to NTC for Sibley-Nebraska City Project		
<b>August 31, 2012</b>		KCP&L, GMO, & Transource Missouri Applications in EO-2012-0367 & EA-2013-0098	Transource Missouri Application in ER12-2554
<b>October 31, 2012</b>			FERC approval of certain aspects of Transource Application in ER12-2554 (approval of some requested incentives)
<b>November 7, 2012</b>		Cases EO-2012-0367 & EA-2013-0098 consolidated under EA-2013-0098	
<b>February 27, 2013</b>			Settlement Agreement between Transource Missouri and KCC resolving remaining issues in ER12-2554
<b>April 12, 2013</b>		Non-Unanimous Stipulation and Agreement between the Applicants, Staff, and OPC filed with MPSC	
<b>April 16, 2013</b>		Hearing on Stipulation and Agreement	



	SPP	MPSC	FERC
<b>May 6, 2013</b>		First Amendment to Non- Unanimous Stipulation and Agreement filed (together with April 12, 2013 Non-Unanimous Stipulation and Agreement these agreements are now considered unanimous)	FERC approval of Settlement Agreement between Transource Missouri and KCC resolving remaining issues in ER12-2554
<b>August 7, 2013</b>		MPSC issued its Report and Order issued in EA-2013-0098 approving disposition of the Transfer and CCN applications by settlement	
<b>September 13, 2013</b>			Transource Missouri, KCP&L, & GMO filed request to transfer certain transmission equipment and CWIP, etc. from KCP&L/GMO to Transource Missouri
<b>September 20, 2013</b>			Transource Missouri filed request for approval to enter into debt financing
<b>September 26, 2013</b>	KCP&L & GMO letter to SPP regarding Intent to Novate Projects		
<b>October 18, 2013</b>	MOPC recommendation to approve novation		
<b>October 28, 2013</b>	Novation information provided to RSC		
<b>October 29, 2013</b>	SPP Board Approval of Novation		
<b>October 30, 2013</b>			SPP filed novation agreement in ER14-224
<b>November 1, 2013</b>			Transource Missouri filed Pole Attachment Agreement in ER14-276
<b>November 1, 2013</b>			KCP&L filed Substation Agreement in ER14-298
<b>November 1, 2013</b> (electronic filed date: November 4, 2013)			GMO filed concurrence with Substation Agreement in ER14-301
<b>November 1, 2013</b> (electronic filed date: November 4, 2013)			KCP&L filed Services Agreement (as amended) in ER14-300
<b>The dates and approval items shown below have yet to occur</b>			
<b>TBD</b> (anticipated Q4 2013)			<i>FERC acceptance of SPP- approved novation in ER14-224</i>
<b>TBD</b> (anticipated Q4 2013)			<i>FERC approvals in EC13- 145 and ES13-56</i>
<b>TBD</b> (anticipated Q1 2014)	<i>Transaction Close after all necessary regulatory approvals are received</i>		



## **Attachments**

**Attachment A – Sibley-Nebraska City GMO NTC and Acceptance**

**Attachment B – Midwest Transmission Project FINAL Route**

**Attachment C – Midwest Transmission Project Level 1 Schedule (HIGHLY CONFIDENTIAL/PROPRIETARY)**

**Attachment D – Intent to Novate Projects**

**Attachment E - SPP Novation Presentation**

**Attachment F - SPP Novation Due Diligence Report**

## **Attachment A – Sibley-Nebraska City GMO NTC and Acceptance**



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TO KEEP THE LIGHTS ON... TODAY AND IN THE FUTURE

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## SPP Notification to Construct

July 23, 2010

SPP-NTC-20097

Mr. Harold Wyble  
Kansas City Power & Light Company  
801-A, PO Box 418679  
Kansas City, MO 64141-9679

*RE: Notification to Construct Approved Priority Projects*

Dear Mr. Wyble,

Pursuant to Section 3.3 of the Southwest Power Pool, Inc. ("SPP") Membership Agreement and Attachment O, Section VIII, of the SPP Open Access Transmission Tariff ("OATT"), SPP provides this Notification to Construct ("NTC") directing Kansas City Power & Light Greater Missouri Operations Company ("GMO"), as the Designated Transmission Owner, to construct the Network Upgrades.

During the April 27, 2010 meeting, the SPP Board of Directors approved the Group 2 Priority Projects as presented in the SPP Priority Projects, Rev. 1 report with the provision that NTC letters for the projects would not be issued until the Federal Electric Reliability Corporation ("FERC") made a favorable ruling on the highway/byway cost allocation methodology. On June 17, 2010, FERC issued Order 131 FERC ¶ 61,252 approving the Highway/Byway cost allocation methodology. On June 23, 2010, the SPP Board of Directors authorized issuance of NTCs for the Priority Projects.

This letter is being reissued to clarify the transmission ownership for this NTC. The NTC was originally issued to Kansas City Power & Light Company and the correct Designated Transmission Owner is Kansas City Power & Light Greater Missouri Operations Company.

### **New Network Upgrades**

**Project ID:** 938

**Project Name:** Line – Nebraska City - Maryville - Sibley 345 kV

**Estimated In-Service Date for Project:** 06/01/2017

**Estimated Cost for Project:** \$301,029,091 (cost for entire project including all entities)

**Estimated Cost Source:** GMO and Omaha Public Power District ("OPPD")

**Date of Cost Estimate:** March 2010



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**Network Upgrade ID:** 11238

**Network Upgrade Description:** 345 kV line from Sibley substation to Maryville 345 kV substation.

**Network Upgrade Owner:** GMO

**MOPC Representative:** Patricia Denny

**TWG Representative:** Harold Wyble

**Categorization:** High Priority

**Network Upgrade Specification:** Build 105 miles of 345 kV transmission; 3,000 amp or greater capacity, from Sibley substation to a new Maryville 345 kV substation. Upgrade the Sibley substation with the necessary breakers and terminal equipment.

**Network Upgrade Justification:** Priority Projects

**Estimated In-Service Date for Network Upgrade:** 06/01/2017

**Estimated Cost for Network Upgrade (current day dollars):** \$174,500,000

**Cost Allocation of the Network Upgrade:** Base Plan

**Estimated Cost Source:** GMO

**Date of Cost Estimate:** March 2010

**Network Upgrade ID:** 11239

**Network Upgrade Description:** 345 kV line from Maryville 345 kV substation to OPPD interception point.

**Network Upgrade Owner:** GMO

**MOPC Representative:** Patricia Denny

**TWG Representative:** Harold Wyble

**Categorization:** High Priority

**Network Upgrade Specification:** Build 345 kV transmission; 3,000 amp or greater capacity, from Maryville 345 kV substation to OPPD interception point from the Nebraska City substation. The total mileage of this Nebraska City-Maryville line is 70 miles. GMO and OPPD shall decide who shall build how much of these Network Upgrades and shall provide such information, along with specific cost estimates for each Designated Transmission Owner's portion of the Network Upgrades, to SPP in its response to this NTC. Build a new Maryville 345 kV substation with the necessary breakers and terminal equipment.

**Network Upgrade Justification:** Priority Projects

**Estimated In-Service Date for Network Upgrade:** 06/01/2017

**Estimated Cost for Network Upgrade (current day dollars):** To be provided by Designated Transmission Owner(s)

**Cost Allocation of the Network Upgrade:** Base Plan

### **Commitment to Construct**

Please provide to SPP a written commitment to construct the Network Upgrade(s) within 90 days of the date of this Notification to Construct, pursuant to Attachment O, Section VIII.6 of the SPP OATT, in addition to providing a construction schedule for the Network Upgrade(s). Failure to



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TO KEEP THE LIGHTS ON... TODAY AND IN THE FUTURE

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provide a written commitment to construct as required by Attachment O could result in the Network Upgrade(s) being assigned to another entity.

**Coordination with Neighbors**

GMO is responsible for coordinating these jointly owned projects with other constructing Designated Transmission Owners. Coordination includes, but is not limited to, construction specifications, facility ratings, interception location, and construction timing.

**Notification of Commercial Operation**

Please submit a notification of commercial operation for each listed Network Upgrade to SPP as soon as the Network Upgrade is complete and in-service. Please provide SPP with the actual costs of the Network Upgrade(s) as soon as possible after completion of construction. This will facilitate the timely billing by SPP based on actual costs.

**Notification of Progress**

On an ongoing basis, please keep SPP advised of any inability on GMO's part to complete the approved Network Upgrade(s). For project tracking purposes, SPP requires GMO to submit updates on the status of the Network Upgrade(s) on a quarterly basis in conjunction with the SPP Board of Directors meetings. However, GMO shall also advise SPP of any inability to comply with the Project Schedule as soon as the inability becomes apparent.

All terms and conditions of the SPP OATT and the SPP Membership Agreement shall apply to this Project, and nothing in this NTC shall vary such terms and conditions.

Don't hesitate to contact me if you have questions or comments regarding these instructions. Thank you for the important role that you play in maintaining the reliability of our electric grid.

Sincerely,

*Bruce A. Rew*

Bruce Rew  
Vice President, Engineering  
Phone (501) 614-3214 • Fax: (501) 821-3198 • BRew@spp.org

cc: Carl Monroe, Les Dillahunty, Katherine Prewitt, Patricia Denny, Todd Fridley, OPPD-Mohamad Doghman, OPPD-Dan Lenihan, OPPD-Larry Ciecior

September 28, 2010

Mr. Bruce Rew  
Vice President, Engineering  
Southwest Power Pool  
415 N. McKinley, Suite 140  
Little Rock, AR 72205-3020

Re: Notification to Construct Approved Priority Project SPP-NTC-20097

Dear Mr. Rew:

This letter is in response to your original letter dated June 30, 2010, which was reissued July 23, 2010 regarding the Notification to Construct Network Upgrades for Approved Priority Projects directing KCP&L Greater Missouri Operations Company (“KCP&L GMO”) (SPP-NTC-20097), as the Designated Transmission Owner, to construct a project contained within the Group 2 Priority Projects as presented in the SPP Priority Projects, Rev. 1 report. KCP&L GMO responds as follows:

Pursuant to Section 3.3 of the Southwest Power Pool, Inc. (“SPP”) Membership Agreement and Attachment O, Section VI of the SPP Open Access Transmission Tariff (“OATT”) KCP&L GMO hereby notifies SPP that it will construct the Missouri portion of Project ID 938 as described in the NTC and restated below.

Project ID: 938  
Project Name: Line – Nebraska City - Maryville - Sibley 345 kV  
Estimated In-Service Date for Project: 06/01/2017  
Estimated Cost for Project: \$403,740,000 (cost for entire project including all entities)  
Estimated Cost Source: KCP&L GMO and Omaha Public Power District (“OPPD”)  
Date of Cost Estimate: September 2010

Network Upgrade ID: 11238  
Network Upgrade Description: 345 kV line from Sibley substation to Maryville 345 kV substation.  
Network Upgrade Owner: KCP&L GMO  
MOPC Representative: Patricia Denny  
TWG Representative: Harold Wyble  
Categorization: High Priority  
Network Upgrade Specification: Build approximately 105 miles (subject to final route selection) of 345 kV transmission; 3,000 amp or greater capacity, from

Sibley substation to a new Maryville 345 kV substation (a new substation to be located in the vicinity of Maryville, MO). Upgrade the Sibley substation with the necessary breakers and terminal equipment.

Network Upgrade Justification: Priority Projects

Estimated In-Service Date for Network Upgrade: 06/01/2017

Estimated Cost for Network Upgrade: \$231,600,000

Cost Allocation of the Network Upgrade: Base Plan

Estimated Cost Source: KCP&L GMO

Network Upgrade ID: 11239

Network Upgrade Description: 345 kV line from Maryville 345 kV substation to OPPD interception point (Missouri-Nebraska state line).

Network Upgrade Owner: KCP&L GMO

MOPC Representative: Patricia Denny

TWG Representative: Harold Wyble

Categorization: High Priority

Network Upgrade Specification: Build 345 kV transmission; 3,000 amp or greater capacity, from Maryville 345 kV substation (a new substation to be located in the vicinity of Maryville, MO) to OPPD interception point from the Nebraska City substation. The expected total mileage of this Nebraska City-Maryville line is approximately 70 miles (subject to final route selection). KCP&L GMO and OPPD have agreed that KCP&L GMO will build that portion of this upgrade within Missouri (approximately 65 miles) and OPPD will build that portion of this upgrade within Nebraska (approximately 5 miles).

KCP&L GMO will build a new Maryville 345 kV substation with the necessary breakers and terminal equipment.

Network Upgrade Justification: Priority Projects

Estimated In-Service Date for Network Upgrade: 06/01/2017

Estimated Cost for Network Upgrade: KCP&L GMO's Missouri portion of this upgrade \$152,640,000

Cost Allocation of the Network Upgrade: Base Plan

KCP&L GMO has provided a more current update of the estimated project costs for the network upgrades described above. These estimates contain the potential for increased materials, labor and equipment costs that are anticipated to occur due to the high levels of new transmission investment and construction within the estimated construction period. These estimated project costs are preliminary due to the limited design work, siting and procurement activities that have been accomplished at this time. Project updates will be provided as part of the SPP quarterly project status updates referenced below.





For the above project, KCP&L GMO will provide the following administrative items:

- 1) Provide quarterly project status updates for each Network Upgrade as part of SPP's project tracking process.
- 2) Advise SPP of any inability on KCP&L GMO's part to complete each Network Upgrade.
- 3) Submit a notification of commercial operation for each Network Upgrade as soon as the Network Upgrade is completed and placed into service.
- 4) Submit the total actual costs for each Network Upgrade as it is available after the construction is completed.

Please feel free to contact me directly if you have any questions or comments regarding KCP&L GMO's response to SPP-NTC-20097.

Sincerely,

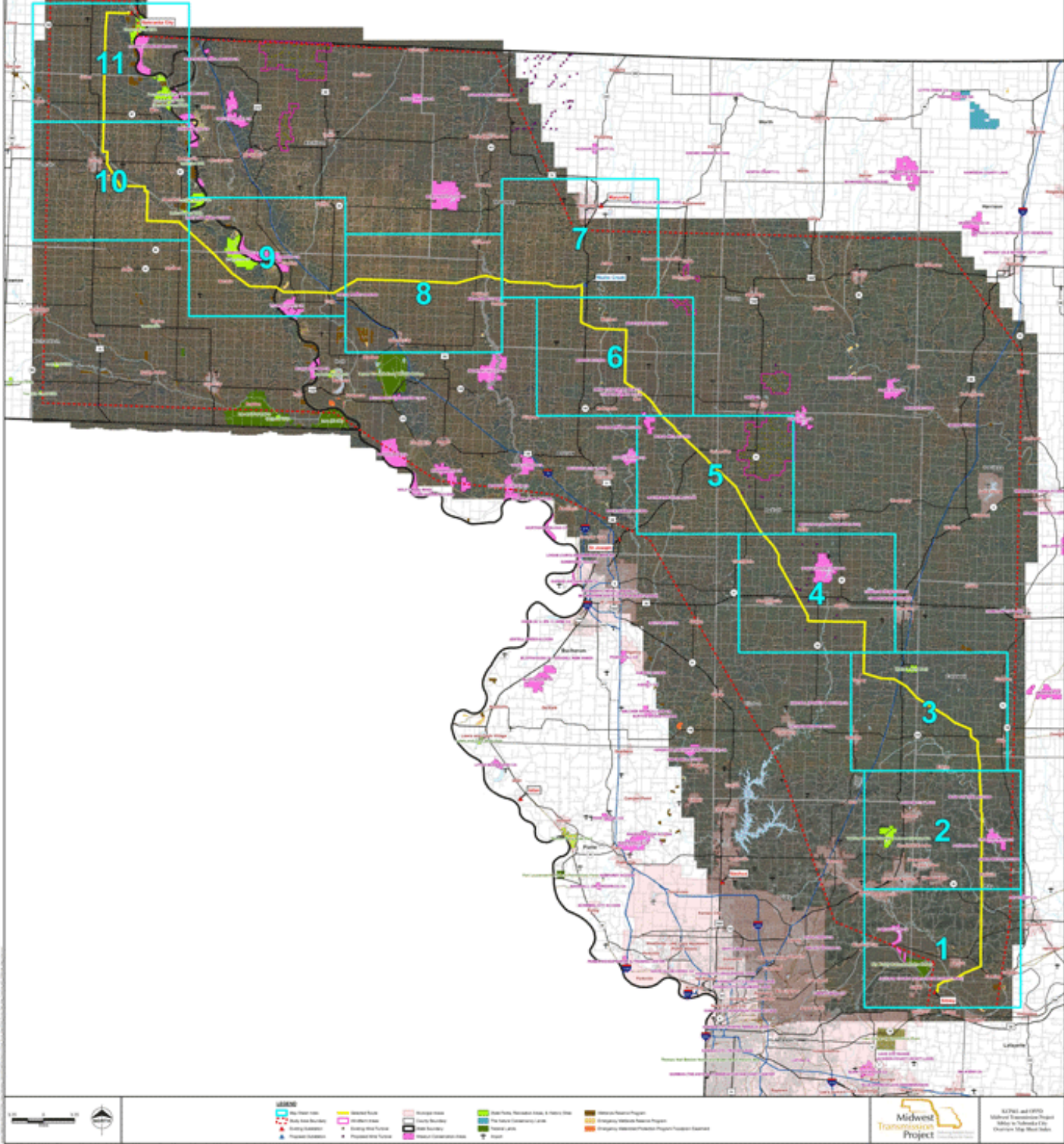
A handwritten signature in black ink, appearing to read 'M. Deggendorf', written in a cursive style.

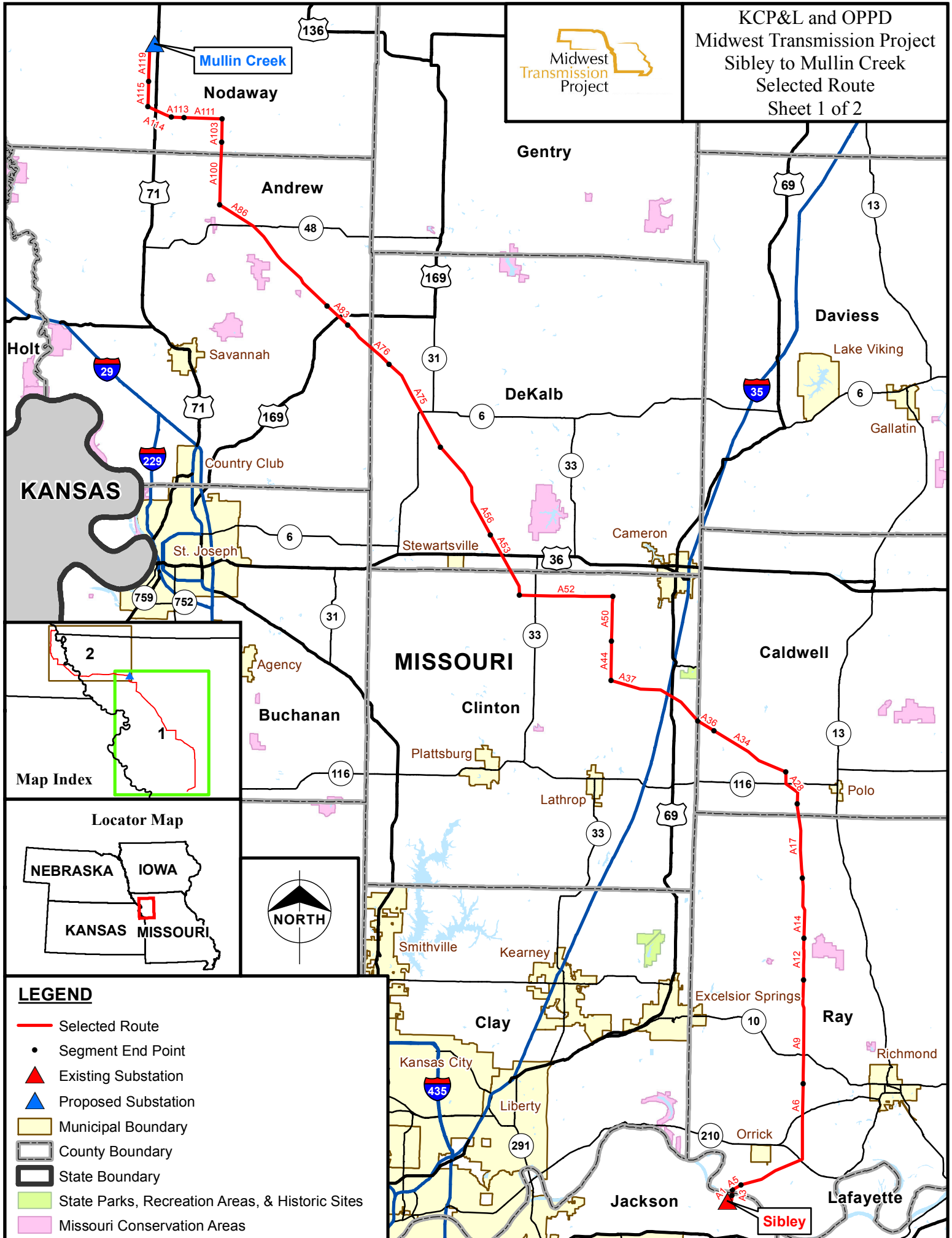
Michael Deggendorf  
Senior Vice President - Delivery  
Tel: 816/556-2104 ■ Email: Michael.Deggendorf@kcpl.com

C: KCP&L GMO: Terry Bassham, Bill Herdegen, Todd Fridley, Steve Gilkey, Harold Wyble, Royce McMahon, Charles Locke, Patricia Denny  
SPP: Carl Monroe, Les Dillahunty, Katherine Prewitt, Steve Purdy  
OPPD: Mohamad Doghman, Dan Lenihan, Larry Ciecior  
SPPprojecttracking@spp.org

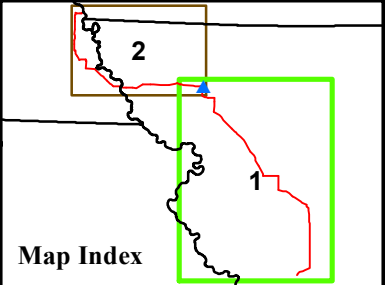
## **Attachment B – Midwest Transmission Project** **FINAL Route**

# Final Route Index Map

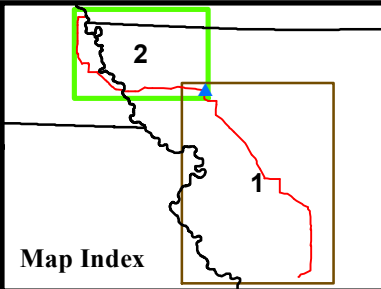
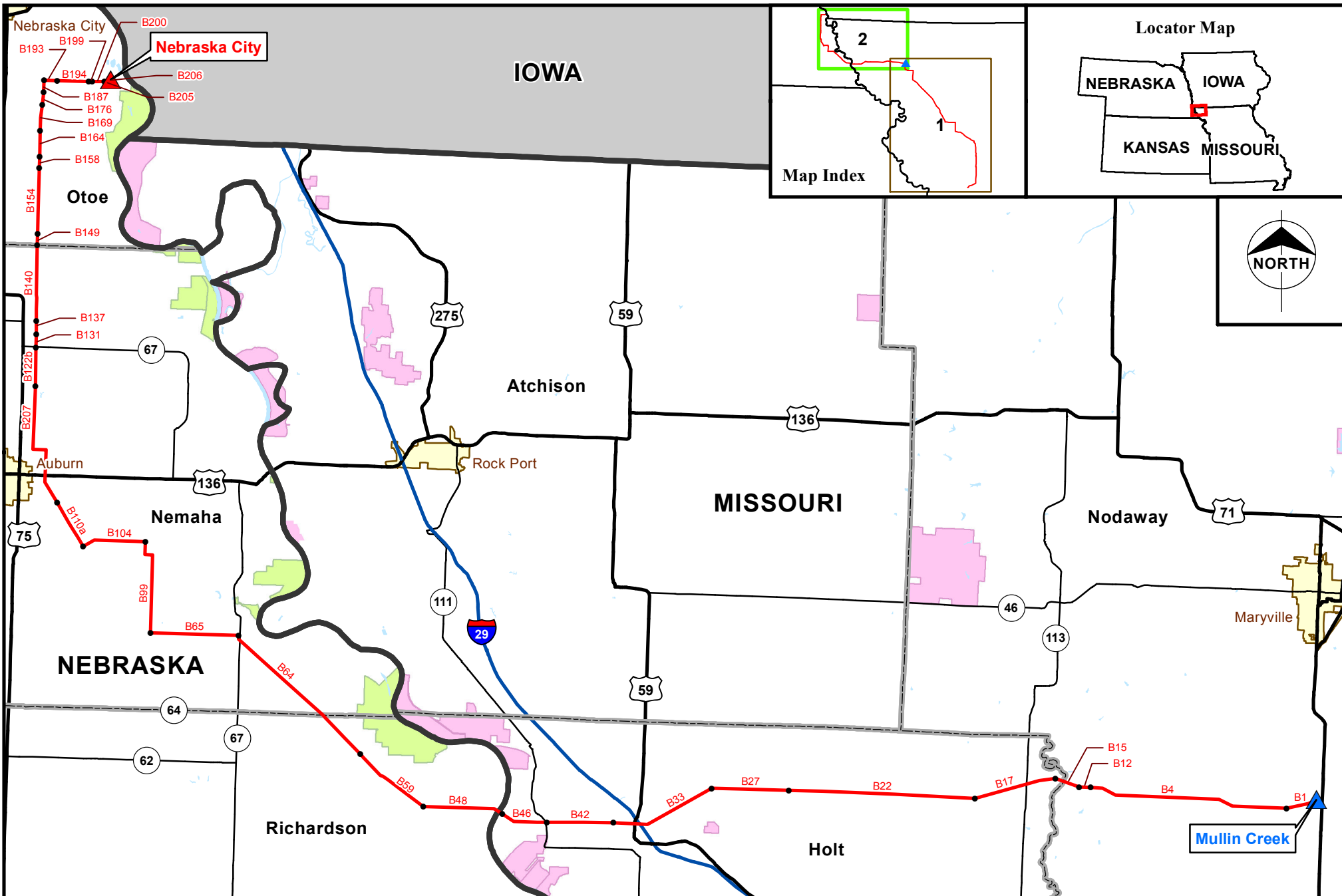




KCP&L and OPPD  
 Midwest Transmission Project  
 Sibley to Mullin Creek  
 Selected Route  
 Sheet 1 of 2



- LEGEND**
- Selected Route
  - Segment End Point
  - ▲ Existing Substation
  - ▲ Proposed Substation
  - Municipal Boundary
  - County Boundary
  - State Boundary
  - State Parks, Recreation Areas, & Historic Sites
  - Missouri Conservation Areas



**LEGEND**

- Selected Route
- ▲ Proposed Substation
- Segment End Point
- Municipal Boundary
- State Boundary
- ▲ Existing Substation
- County Boundary
- State Parks, Recreation Areas, & Historic Sites
- Missouri Conservation Areas



KCP&L and OPPD  
 Midwest Transmission Project  
 Mullin Creek to Nebraska City  
 Selected Route  
 Sheet 2 of 2

## **Attachment C – Midwest Transmission Project Level 1 Schedule (HIGHLY CONFIDENTIAL/PROPRIETARY)**

**Pages 33-34 contains Highly Confidential/Proprietary Information**

**These pages are removed in the Non-Proprietary public version of the report.**



## **Attachment D - Intent to Novate Projects**



Mike Deggendorf  
Senior Vice President – Corporate Services

September 26, 2013

Mr. Paul Suskie  
General Counsel & Senior Vice President Regulatory Policy  
Southwest Power Pool, Inc.  
201 Worthen Drive  
Little Rock, AR 72223-4936

RE: Intent to Novate

Dear Paul:

This letter is to memorialize our communication to the Southwest Power Pool Inc. (SPP) on August 7, 2013 indicating Kansas City Power & Light and KCP&L – Greater Missouri Operations Company (Companies) intent to novate two SPP directed projects (Projects) to another established transmission entity – Transource Missouri, LLC. The Projects being novated are: 1) Iatan – Nashua 345kV, original SPP-NTC-20042 to KCP&L and SPP-NTC-200189 to KCP&L-GMO and 2) Sibley-Nebraska City 345kV, SPP-NTC-20097 to KCP&L-GMO.

The Companies through their parent, Great Plains Energy Incorporated have established Transource Energy, LLC as a joint transmission venture with American Electric Power Company Incorporated to develop, own and operate high voltage transmission projects. Transource Missouri, LLC is the subsidiary of Transource that will develop, own and operate the Projects once they are novated by the Companies. Transource Missouri has established and received FERC approval for its formula rate and received approval from the Missouri Public Service Commission for the transfer of certain assets from the Companies and a Certificate of Convenience and Necessity to develop these Projects in Missouri.

I look forward to working with the SPP stakeholders, Regional State Committee and SPP Board of Directors during the novation approval process.

Please contact me if you have any questions regarding this novation.

Sincerely,

Cc: Terry Bassham  
Scott Heidtbrink  
Darrin Ives  
Denise Buffington  
Todd Fridley

Antonio Smyth – AEP  
Carl Monroe - SPP

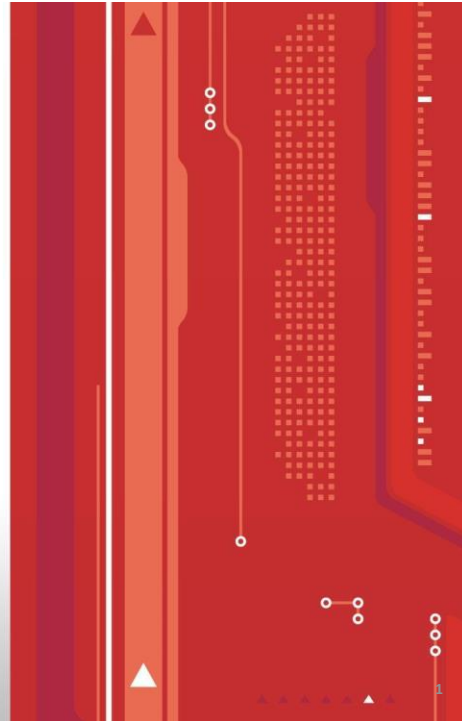


## **Attachment E - SPP Novation Presentation**

## Novation from KCP&L and GMO to Transource Missouri

of the  
Iatan-Nashua 345 kV  
and  
Sibley-NE City 345kV  
Projects

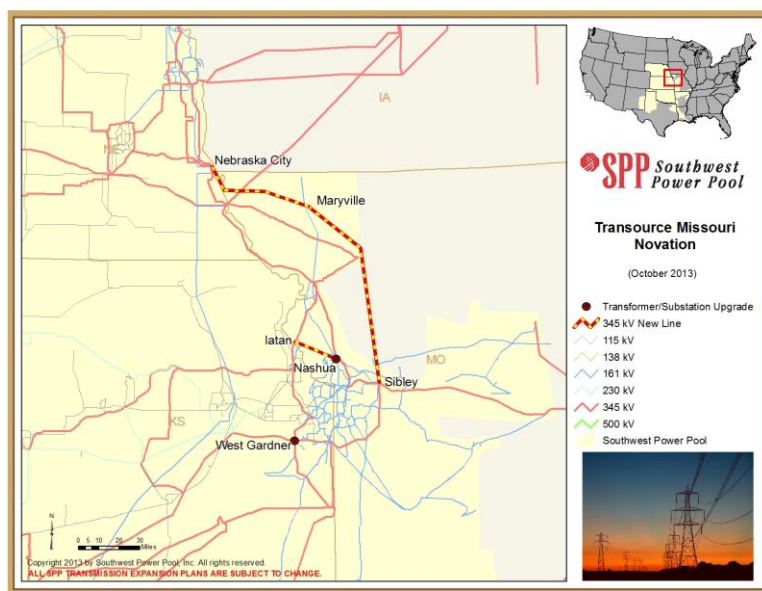
Lanny Nickell  
VP Engineering  
Southwest Power Pool



## Background

- KCP&L and KCP&L GMO propose to novate two projects to Transource Missouri, LLC:
  - 1) Iatan to Nashua 345kV line, NTC-20042
    - ~\$65M, 2015 in-service, *Balanced Portfolio Project*
  - 2) Sibley to Nebraska City 345kV line, NTC-20097
    - ~\$380M, 2017 in-service, *Priority Project*
- Transource Missouri is a subsidiary of Transource Energy, a company jointly owned by American Electric Power and Great Plains Energy Inc. (GPE)
- GPE is the parent company of KCP&L and KCP&L GMO

## Sibley-NE City and Iatan-Nashua



SPP | 3

## SPP Novation Process

- Per Attachment O, Section VI.6 of the SPP OATT

*“At any time, a Designated Transmission Owner may elect to arrange for another entity or another existing Transmission Owner to build and own all or part of the project in its place subject to the qualifications in Subsections i, ii, iii, and iv above.”*

- Per SPP Business Practice 7070

*“A novation is the release of the original DTO’s obligation to ensure that a project is built. After the DTO’s assignment of the right to build and the approval and execution of a novation, the new TO will have the right and obligation to build the project.”*

SPP | 4

## SPP Novation Process

- **Qualifications prescribed by Attachment O of OATT**
  - ☑ Obtain necessary state regulatory authority
  - ☑ Meet SPP's creditworthiness requirements
  - ☑ Sign/willing to sign the Membership Agreement as a TO
  - ☑ Meet other technical, financial and managerial qualifications as specified in SPP's business practices
- **BP 7070 requires additional information be made available for transparency purposes**
  - Provided in form of a Due Diligence Review
  - Due Diligence Review performed by Quanta Technologies

 | 5

## Due Diligence Review

Due Diligence findings summarized in three primary areas:

### 1) Financing Assumptions

- Capital cost of project essentially same for Transource as for KCP&L
- Cost could be lower for Transource when buying power of AEP is used

### 2) Cost to SPP Customers

- Approximately \$5.8M savings to Transmission Customers over 40 years on a net present value basis
- Savings due to reduced ROE and long-term debt costs

### 3) Project Development, Operations and Maintenance

- Approach chosen by Transource is equivalent or superior to KCP&L

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## MPSC's Related Order

- Missouri Public Service Commission issued orders regarding these projects on Aug. 7, 2013
  - KCP&L/KCP&L GMO's application to transfer certain assets for the projects to Transource Missouri, LLC was granted
  - The Application of Transource Missouri, LLC for a Certificate of Convenience and Necessity was granted
- Missouri Public Service Commission File No. EA-2013-0098, Effective Date: September 6, 2013, reference page 17.

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## Next Steps and Filing Requirements

- Present information to SPP's Regional State Committee on Oct 28<sup>th</sup>, 2013
- Present to the SPP Board of Directors on Oct 29<sup>th</sup>, 2013
- Following Board approval, SPP will:
  - File the Novation at FERC
  - File the Formula Rate Template at FERC to incorporate Transource Missouri as a new transmission owner in SPP
- 60 day FERC filing review window begins after the Novation and Formula Rate filings

## **Attachment F - SPP Novation Due Diligence Report**

**Quanta Technology**

4020 Westchase Blvd, Suite 300  
Raleigh, NC 27607

**Donald J. Morrow, P. E.**

Partner & SVP Corporate Strategy  
919 334 3023 Office  
610-757-1722 fax

October 4, 2013

Mr. Dan Jones  
Lead Regulatory Engineer  
Southwest Power Pool, Inc.  
201 Worthen Drive  
Little Rock, AR 72223

Dear Mr. Jones,

**Subject: Transource Missouri, LLC Due Diligence Review**

This letter presents the results of the due diligence review of Transource Missouri, LLC (“Transource”) conducted by Donald J. Morrow of Quanta Technology, LLC (“Quanta Technology”). The purpose of the due diligence review was to provide insights to Southwest Power Pool, Inc. (“SPP”) in evaluating the ability of Transource to assume the responsibility for the development and operation of the 345 kV line from Sibley to Maryville to Nebraska City and the 345 kV line from Iatan to Nashua (collectively, the “Projects”).

SPP had originally issued a Notification to Construct (“NTC”) to Kansas City Power and Light – GMO (“KCPL”) for both of the Projects. KCPL now proposes to transfer the responsibility to own, develop, operate and maintain the Projects to Transource. Before granting such a Novation, SPP requested that a due diligence review of the candidate organization be performed by a qualified subject matter expert in the area of transmission development, operations and maintenance.

**Due Diligence Process**

Quanta Technology followed the process specified in Work Order 2 under the Master Services Agreement made as of August 31, 2012, between Quanta Technology and SPP. The process followed was similar to that used in 2009 for ITC Great Plains and in 2010 for Prairie Wind, but was updated to reflect recent changes to the SPP business practices. These changes defined the technical, financial and managerial qualifications necessary for transmission developers to receive a novation from a Designated Transmission Owner (“DTO”) for a project that has been issued a NTC by SPP. A description of the updated procedure is included as Attachment A to this report.

**Document Review**

The due diligence review started with a data request for Transource. The data request list is provided as Attachment B to this report.





Transource provided 31 documents in response to the data request. These documents were reviewed by Quanta Technology to evaluate Transource qualifications. Table 1 lists the documents provided by Transource.

**Table 1: Data Request Response by Transource**

Document No.	Date Received	Document Name
1	9/13/2013	Transource Missouri Report & Order
2	9/13/2013	TMO Compliance Filing ER12-2554
3	9/13/2013	Order on Transmission Rate Incentives and Formula Rate Proposal
4	9/13/2013	TMO Letter Order Accepting Compliance Filing ER12-2554
5	9/13/2013	TMO Letter Order Accepting Settlement ER12-2554
6	9/13/2013	Application for Authorization for Disposition and Consolidation of Jurisdictional Facilities
7	9/13/2013	TMO Settlement ER12-2554
8	9/18/2013	Iatan Nashua 345 kV NTC
9	9/18/2013	NTC 200097_Kansas City Power & Light Greater Missouri Operations Company
10	9/18/2013	Transource Background Presentation
11	9/18/2013	Transource Energy Formation
12	9/18/2013	Transource Energy Written Consent
13	9/18/2013	Transource Missouri Formation
14	9/18/2013	Transource Missouri Intercompany Support Agreement
15	9/18/2013	Transource Missouri qualification in MO
16	9/18/2013	Transource AEPSC SA
17	9/18/2013	Transource KCPL SA



18	9/18/2013	Nebraska City Sibley Line Loss Email
19	9/18/2013	Iatan Nashua Line Loss Email
20	9/18/2013	Transource Org Resos
21	9/18/2013	Balanced Portfolio Cost Estimate Survey Iatan to Nashua
22	9/18/2013	Financial Analysis for Novation of Iatan-Nashua Sibley NE City to Transource Missouri
23	9/18/2013	Iatan-Nashua SCDERT 7-12-12 no AFUDC
24	9/18/2013	Delivery Safety Book Feb 2011 Rev 2 221210
25	9/18/2013	KCP&L Substation OSHA History
26	9/18/2013	KCPLGMO Priority Project Updated cost estimates 10 08 2010
27	9/20/2013	2013 Safety Pre-Qualification - 401 H005
28	9/20/2013	Project Execution Safety-Security Plan
29	9/20/2013	Procurement Guide
30	9/20/2013	Safety Datasheet
31	9/20/2013	Contractor Safety Requirements R6
32	10/2/2013	Financial Analysis for Novation of Iatan-Nashua Sibley NE City to Transource Missouri w CWIP

### ***Observations from Document Review***

The documents provided by Transource show that -

- Transource is a Delaware corporation and is registered as a foreign corporation in the state of Missouri (Document Nos. 10, 11, 12, 13 and 15).
- KCPL has been approved to transfer the plant and operating rights to Transource for the Projects and Transource has been issued a Certificate of Convenience and Necessity for the Projects by the State of Missouri (Document No. 1).
- Transource has a FERC approved tariff and has reached a settlement agreement with the Missouri Commission (Document Nos. 2, 3, and 7).
- Transource will secure services through Transource Energy, LLC which has agreements in place with both KCPL and American Electric Power (“AEP”) to develop, operate and



maintain the Project. The services provided to Transource include business support, tax compliance, risk management, siting/land acquisition, regulatory support, procurement, engineering/design (including environmental), construction, operations, maintenance, and web hosting (Document Nos. 12, 14, 16 and 17).

- KCPL's safety program will be used during construction, operation and maintenance of the Projects. Detailed information was provided which included KCPL's safety policy, safety records, and safety program - both internal and external (Document Nos. 25, 27, 28, 29, 30, and 31).
- The Iatan to Sibley 345 kV line will be single circuit, steel H-frame construction with a "heavy" NESC loading zone assumption and a design capacity of 4100A @ 200<sup>0</sup> C (Document No. 21).
- The Sibley to Nebraska City 345 kV line will be single circuit, steel H-frame construction with a "heavy" NESC loading zone assumption and a design capacity of 4178A @200<sup>0</sup> C (Document No. 26).

#### **Financial Review**

Quanta Technology used the information provided by Transource to assess the cost impact to SPP's members. Please note that Quanta Technology's expertise is in engineering, operations, maintenance and management of transmission and distribution organizations. We are not an accounting firm and we do not represent ourselves as financing experts. Therefore, for this aspect of the review, our focus was on the methodology used to assess the cost impact to SPP's members, the data inputs utilized in the analysis, the factors leading into the FERC authorized return on equity (ROE) and the estimated expenses related to the operations and maintenance of the Projects. Quanta Technology is not qualified and did not render an opinion on the appropriateness of tax benefits claimed by Transource, consistency of Transource's financial accounting practices with GAAP or the cost of short-term and long-term debt used by Transource in the analysis.

The analysis reviewed by Quanta Technology for this review was titled "Financial Analysis for Novation of Iatan-Nashua Sibley NE City to Transource Missouri w CWIP" (Document No. 32).

FERC has authorized a base Return on Equity ("ROE") of 9.8% for Transource. FERC has also granted certain incentives to Transource. For both Projects, FERC granted a 50 point basis adder for RTO membership and CWIP in rate base treatment. For the Sibley to Nebraska City project, FERC has approved an additional 100 point basis adder for size, scope, benefits and risks of the Project. Therefore, Transource will have an ROE of 10.3% for Iatan to Nashua and 11.3% for Sibley to Nebraska City. The financial analysis provided by Transource assumed that KCPL would have received the same incentives but on a higher base ROE.

FERC put a limit on the capital structure for Transource. FERC set an equity cap of 55% of the Capital Structure. This compares with 50% for KCPL.

For long term debt, Transource assumed its cost of debt would be 5.25% and the cost of debt for KCPL would be 5.77%.



Table 2 compares the financial assumptions between Transource and KCPL<sup>1</sup>.

Table 2: Financial Comparison Table

Item	Transource	KCPL (assumed)
Base ROE	9.8%	10.6% (actual)
RTO Membership	50 basis points	50 basis points
Size, Scope, Benefits, Risks	100 basis points (Sibley only)	100 basis points (Sibley only)
CWIP in Rate Base?	Yes	Yes
Capital Structure	55% Equity	50% Equity
Long Term Interest Rate	5.25%	5.77%

Quanta Technology reviewed the information provided by Transource and noted that the O&M costs for Iatan were 6.7% higher for Transource than those assumed for KCPL and those for Sibley were 3% higher for Transource than those assumed for KCPL. For both KCPL and Transource, the assumptions provided show that O&M costs make up less than .2% of the annual revenue requirement for the Projects combined (.19% for Transource and .18% for KCPL).

Transource indicated that the O&M costs include KCPL performance of line inspections, vegetation management, switching, substation O&M, relay maintenance, and control center monitoring.

For this analysis, we assume the difference in O&M costs between Transource and KCPL is that the AEP A&G is not included in the annual revenue requirement in case of KCPL.

Quanta Technology notes that losses were not included in the O&M cost estimate. For this analysis, we assume that losses will be recovered through Attachment M of the SPP Tariff.

#### **Cost to Customers**

Quanta Technology used the information provided by Transource to evaluate the impact on the cost to SPP members for the Projects. Quanta Technology spot checked formulas used in the spreadsheet and found no errors in our sampling.

The data provided by Transource shows that the annual cost to SPP customers is expected to be less than if KCPL retained the Projects. The main reason for this decrease is that the ROE and the long-term debt are lower for Transource than for KCPL. These savings are lessened somewhat by the lower debt-to-equity ratio for Transource and its slightly higher O&M charges. In its analysis, Transource calculated a total savings of about \$18.3M over a 40 year period. However, this was calculated as a sum of year-of-occurrence savings.

<sup>1</sup> Per discussions with Transource, these same financial assumptions were filed as testimony by Transource in the Missouri Commission docket investigating approval for transfer of the Projects.



Quanta Technology and SPP did an adjusted calculation that discounted the year-of-occurrence savings by the standard 8% SPP discount rate (the average of its members). If the costs were discounted back to 2013, we noted that the discounted savings total is \$5.8M for SPP's members.

The calculation in Transource's spreadsheet did include the impacts of CWIP in rate base. The calculation provided showed the Annual Transmission Revenue Requirement (ATRR) starting at the date the Projects go into service (2015 for Iatan and 2017 for Sibley) as well as the impacts of development costs incurred before the Projects are placed in-service.

### **Transource Interview**

An interview of the Transource executive team was conducted via conference call on September 24, 2013. SPP sat in on the call as an observer. Table 3 lists the participants in the call.

**Table 3: Conference Call Participants**

<b>Name</b>	<b>Organization</b>	<b>Title</b>
Donald Morrow	Quanta Technology	Partner & SVP Corporate Strategy
Dan Jones	SPP	Lead Regulatory Engineer
Todd Fridley	Transource Missouri & Transource Energy	VP Transource Missouri
Julie Shull	KCPL	Director Transmission Construction
Antonio Smyth	Transource Missouri & Transource Energy	President
Mike Higgins	AEP	Managing Director of Transmission
Raja Sundararajan	Transource Missouri & Transource Energy	VP Finance

Following is a summary of the discussions during the interview. A copy of Quanta Technology's notes from the conference call is provided as Attachment C to this report.

#### ***Financing and Cost to Customers***

During the interview, Transource stated that long term interest rate used in the analysis was based upon discussions with financial institutions for financing the Projects. The KCPL long term interest rate was the historical marginal cost of long-term debt.

Transource indicated that they have not locked the long term debt yet since the Projects have yet to be novated to them. They also noted that Transource does not have a credit rating yet for the same reason. However, with respect to the marginal cost of long-term debt, they expect that Transource's cost of debt will always be lower than that for KCPL since the financial community views a pure transmission play investment as lower risk than a blended portfolio in a vertically integrated utility.

Transource stated that it may be possible that the financial climate could change and their assumptions may be imperfect. However, because of the view of risk by the financial



community, Transource indicated that the spread in the cost of debt should still be lower for Transource and the spread should not be impacted by any financial climate change.

With respect to the FERC rates, Transource stated that they strongly believe that KCPL would have received the same incentives as Transource. They noted that since KCPL had intended to novate the Projects to Transource, KCPL did not put together a FERC rate filing for the Projects.

#### ***Staffing Levels***

Transource indicated that Transource will have no employees. Instead, Transource will contract all services from KCPL and from AEP through Transource Energy, LLC.

#### ***Engineering***

Transource indicated that will it contract all engineering services primarily from KCPL and secondarily from APE. They expect that KCPL will provide the engineering services related to the Projects' design through the provision of engineering services using a qualified engineering firm. It was noted that Transource expects KCPL to use their existing contracts with engineering firms, which would be the same firms that KCPL would use if they retained the Projects.

#### ***Permitting***

Transource indicated that it will contract all permitting services from KCPL with backup services provided by AEP.

#### ***ROW Acquisition***

Transource indicated that it will contract all ROW acquisition services from KCPL. It was noted that KCPL has already begun the ROW acquisition process for the Iatan to Nashua line.

#### ***Procurement***

Transource indicated that it will contract procurement services primarily from AEP with KCPL as a backup. Since AEP has preferred vendor contracts, the capital costs are expected to be less than if KCPL developed the Projects. It was noted, though, that these cost savings have not been factored into the capital estimates provided for this due diligence review.

#### ***Project Management***

Transource indicated that it will contract all project management services from KCPL.

#### ***Construction***

Transource indicated that it will contract all construction services from KCPL. They expect that KCPL will sub contract construction work to their construction contractors. It was noted that use of the established KCPL safety practices and procedures would be required for any of the contractors to be used by KCPL to construct the Projects.

#### ***Commissioning***

Transource indicated that it will contract all commission services from KCPL.



### ***Technology Content***

Transource indicated that no special technology (e.g., composite core conductor) or construction techniques will be used to develop the Projects. The KCPL transmission line design standards will be used as the basis of their design.

### ***Operations***

Transource indicated that its intent is to have KCPL operate and maintain the facilities through the services agreement. They noted that the KCPL' control center operates 24 hours per day and that the Projects would be monitored and controlled by the KCPL EMS. The losses for the projects will be included in the KCPL Balancing Authority ("BA") area. Transource noted that KCPL's storm response plan will be applicable to the Projects and that AEP may also provide assistance during storms and offer stores services and spare parts to keep the Projects in service.

Because KCPL is anticipated to be the contract operator of the Projects, it is Transource's intent that the obligation to satisfy applicable NERC requirements would be passed through to KCPL. Transource noted, however, that because the Projects have not yet been developed the terms of this arrangement have not yet been negotiated.

### ***Maintenance***

Transource indicated that it anticipates contracting with KCPL for maintenance services and may use AEP as a backup. Similar to the approach discussed in the operations section above, it is Transource's intent that the obligation to satisfy NERC requirements applicable to maintenance would be passed through to KCPL.

## **Findings**

### ***Due Diligence Findings with Respect to Financing Assumptions***

It is the opinion of Quanta Technology that the FERC basis point incentives that were granted to Transource would have been granted to KCPL.

- In forming this opinion, Quanta Technology notes that KCPL is a member of SPP and would likely have received the 50 basis point incentive for membership in an RTO.
  
- In forming this opinion, Quanta Technology notes FERC granted the 100 basis point incentive for Sibley on the risks associated with the project and not based upon the attributes of the developer. Therefore, since the project dynamics would not change if KCPL built the project, it is reasonable to assume that the 100 basis point adder would have been granted to KCPL as well.

Quanta Technology is not able to render an opinion on whether or not KCPL would have also been granted the CWIP in Rate Base incentive.

- In making this statement, we note that FERC had granted KCPL CWIP in rate base treatment for projects in Kansas.





- However, we also note that Missouri only grants CWIP in rate base treatment on an exception basis. In the case of Transource, the Missouri commission was willing to agree to this incentive in the settlement agreement.
- To render an opinion that KCPL would or would not have reached a settlement with the Missouri commission on CWIP in rate base would require a detailed regulatory assessment that factors in many other issues in play between KCPL and the Missouri commission. Such an assessment is outside the scope of this project.

It is the opinion of Quanta Technology that the capital cost of the Project would be essentially the same for Transource as for KCPL.

- In forming this opinion, Quanta Technology notes that Transource will be contracting all necessary development services from KCPL, supplemented by AEP. Therefore, while there may be differences in difficult-to-quantify administrative costs, there should be no material difference in the final capital cost of the Project.
- In forming this opinion, Quanta Technology also notes that the buying power of AEP will be used when possible to lower the cost of the Projects. Having this option introduces the possibility that the capital costs of the Projects could actually be lower than if KCPL retained ownership.

It is the opinion of Quanta Technology that the difference in O&M between Transource operating and maintaining the facility and KCPL operating and maintaining the facility will not result in a material difference in ATRR.

- In forming this opinion, Quanta Technology notes that the percentage of O&M in the annual revenues is less than .2% for both Transource and KCPL.
- In forming this opinion, Quanta Technology notes that losses have not been included in the O&M cost estimate. However, Quanta Technology does not expect a material difference would exist between Transource and KCPL owning and operating the Project with respect to the cost of losses since that the actual amount of energy lost would be the same and the lines will be included in the KCPL BA area.

#### ***Due Diligence Finding with Respect to Cost to SPP Customers***

Is the opinion of Quanta Technology that Transource's calculation showing that the cost to SPP Customers is lower for Transource than for KCPL is reasonable.

- In forming this opinion, Quanta Technology notes that the ROE and the cost of debt are lower for Transource than for KCPL.
- In forming this opinion, Quanta Technology agrees that the risk profile for a pure transmission play investment is different than the risk profile for a vertically integrated entity that includes generation and distribution investments.



- In forming this opinion, Quanta Technology notes that treatment of CWIP in rate base in was properly accounted for in the financial analysis provided by Transource. We note that this analysis assumed both had the same FERC incentives.

***Due Diligence Finding with Respect to Project Development, Operations and Maintenance***

It is the opinion of Quanta Technology that the approach chosen by Transource to develop, operate and maintain the Project is equivalent or superior to KCPL developing, operating and maintaining the Project.

- In forming this opinion, Quanta Technology notes that Transource has chosen to outsource all design, construction, ROW acquisitions, environmental controls operations and maintenance to KCPL, the organization which received the original NTC from SPP for the Projects. Transource also intends to use a similar set of services from AEP as a backup to those offered by KCPL.
- In forming this opinion, Quanta Technology notes that Transource has chosen to outsource procurement from AEP and to use procurement services from KCPL as a supplement. This arrangement should allow Transource to maximize its leverage with vendors and service providers to achieve the lowest overall cost for the Projects.
- In forming this opinion, Quanta Technology reviewed the safety material provided by Transource in the data request. This material included safety requirements for KCPL staff and for contractors used on the system. It included the safety record for contractors currently utilized by KCPL. The safety material showed that contractors must maintain an acceptable safety record for their contracts to be renewed by KCPL. The contractor safety program addresses safety culture, attitude toward safety rules, accountability, pre-job planning, project communications, safety training expectations and safety audits.
- In forming this opinion, Quanta Technology has reviewed the contracts between Transource and KCPL and between Transource and AEP to engage their services. These services are discussed above and are sufficient to cover all aspects of the development, operation and maintenance of the Project.
- In rendering this opinion, Quanta Technology notes that services will be provided by KCPL and AEP. Both KCPL and AEP are established utilities in the SPP region, are members of SPP in good standing, and have a history of successful transmission project development, operation and maintenance. In addition, Quanta Technology notes that KCPL originally received the NTC from SPP for the Projects and, therefore, had been deemed qualified to develop, operate and maintain the Projects by SPP.
- In forming this opinion Quanta Technology expects that Transource, if it has not already, will be required to register with SPP as a Transmission Owner and Transmission



Operator and will, therefore, be compelled to abide by applicable NERC and SPP Reliability Standards.

Because of the various complications and external factors that enter into the successful development of transmission projects (e.g., legal challenges to regulatory approval, difficulty in securing easements, supply chain issues, etc.), this opinion constitutes neither a warranty nor a guarantee on the part of Quanta Technology that Transource will actually develop, successfully operate and/or adequately maintain the Projects. Rather, this opinion is rendered based upon demonstration at the time of this review that Transource has engaged qualified partners for the provision of all necessary services throughout the life of the Projects.

### **SME Qualifications**

The resume for Donald J. Morrow is provided as Attachment D to this report.

If there are any questions or comments on this report summarizing the findings from the due diligence review of the ability of Transource to develop, operate and maintain the Projects, please contact me at 919-334-3023.

Respectfully Submitted,

A handwritten signature in black ink that reads 'Donald J. Morrow'. The signature is written in a cursive, flowing style.

Donald J. Morrow  
Partner & SVP Corporate Strategy  
Quanta Technology, LLC.

Attachments

## ATTACHMENT A

### SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

#### Introduction

Note: This document was revised to reflect additional requirements to be included in the qualification review that were identified in SPP's Business Practices, updated on August 7, 2013.

This document provides guidance to SPP when considering approval of a Novation Agreement. A Novation Agreement applies when a Designated Transmission Owner (original "DTO") has been issued a Notification to Construct ("NTC") for a transmission facility, but the party wishes to transfer the responsibility to build and/or own this facility to another party ("Candidate"). Before approval of the Novation Agreement, SPP should qualify the candidate organization as being capable of adequately performing the transferred responsibility for the facility. The qualification process of a Candidate described herein is consistent with the most recent versions of the SPP Membership Agreement, Attachment O of the SPP OATT and SPP's Business Practices.

For the qualification process, SPP should consider three phases in the life of a project. The phases are:

1. **Financing Phase** (Test ability to raise sufficient funds from qualified parties to finance the construction project and compare the cost of customers for the Candidate with estimated cost of customers for the original DTO.)
2. **Development Phase** (Test ability to execute engineering, permitting, environmental strategies, real-estate acquisition, procurement, project management, construction, and commissioning of the project.)
3. **Operational Phase** (Test ability to provide on-going operation and maintenance of the project.)

#### Suggested Criteria

The following tables provide guidance in judging the qualifications of Candidate in key areas related to the three phases in the life of the project.

In general, for item 1 below the legal right for an organization to incorporate and engage in commercial activities is a necessary condition to determine if a Candidate may be qualified. Also, the ability to raise financing should be tested and verified.

In general, for items 2 and 3 below a Candidate has three options. Perform the duties internally, contract with outside parties to execute, or some combination of the two. A Candidate should be able to describe how it plans to proceed with the project using one of these options.

## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

## Item 1 – Financing and Rate Analysis Phase:

Item	Tests
Organizational Viability	<ul style="list-style-type: none"> <li>✓ Articles of Incorporation exist and have been registered</li> <li>✓ Certificate of Public Convenience granted for applicable states</li> <li>✓ Favorable regulatory rulings related to transmission construction authorization and/or operation if necessary</li> </ul>
Capital Financing	<ul style="list-style-type: none"> <li>✓ FERC 203 Filing has been made</li> <li>✓ FERC 205 Filing has been made</li> <li>✓ Evidence of previous bond issuances</li> <li>✓ Capital budgeting and cash flow forecasting processes exist</li> <li>✓ Credit rating of BBB or better</li> </ul>
Cost to Customers	<ul style="list-style-type: none"> <li>✓ Perform a NPCC and a CWIP analysis (As indicated by SPP, this factor does significantly affect the rate impact analysis over the life of a transmission project. During the performance of this analysis, Consultant will work closely with SPP staff to assess this aspect of the review.)</li> <li>✓ Compare total cost of Project for Candidate vs original DTO</li> <li>✓ Compare financing costs for Candidate vs original DTO</li> <li>✓ Compare FERC incentives</li> <li>✓ Compare lifetime costs to customers</li> </ul>

## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

## Item 2 – Development Phase:

Item	Internal Tests	External Tests
Engineering	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (note 3) to cover breadth of detailed engineering required</li> <li>✓ Professional Engineering License for supervisory engineer</li> <li>✓ Existence of engineering standards</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>
Permitting	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Environmental and regulatory expertise on staff at state &amp; federal level</li> <li>✓ Demonstrated understanding of overall application process and its impact on critical path for the project</li> <li>✓ Attorney's on staff with relevant experience with CPCN or equivalent state regulatory filings</li> <li>✓ (Local relations? – Discuss with David and/or Les)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>
Environmental	<ul style="list-style-type: none"> <li>✓ Environmental Permits identified and applied for</li> <li>✓ Environmental Plan for project developed</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>

## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

Item	Internal Tests	External Tests
ROW Acquisition	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Easements for ROW (transferrable from initial party?)</li> <li>✓ On-going process for dealing with land owners</li> <li>✓ Attorney's with expertise in drafting &amp; filing easements &amp; condemnation</li> <li>✓ Certified real estate agents on staff</li> <li>✓ Public ROW franchises</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Easements transferred from previous initial party</li> </ul>
Procurement	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Demonstrated understanding of key equipment providers, procurement timeline, and impacts on critical path</li> <li>✓ Procurement systems in place (HW, SW, PO forms, etc.)</li> <li>✓ Sufficiency of staff (note 3)</li> <li>✓ Contracts with critical vendors in place</li> </ul>	<ul style="list-style-type: none"> <li>✓ EPC contract(s) in place with qualified firms</li> <li>✓ Contracts in place with qualified firms</li> </ul>
Project Management	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Systems in place to track tasks on the project, resources, progress, expenses, cost forecasts, cash flows, and critical path</li> <li>✓ Sufficiency of staff (note 3)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Some level of monitoring should be performed internal to Candidate Organization</li> <li>✓ Embedded in construction contracts</li> <li>✓ Project management contracts in place with qualified firms</li> </ul>



## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

Item	Internal Tests	External Tests
Construction	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (notes 3 &amp; 4)</li> <li>✓ Ownership of equipment such as cranes, bucket trucks, trenchers, helicopters, or contracts for their lease</li> <li>✓ Presence of safety program</li> <li>✓ Crew training program</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Project update processes</li> </ul>
Commissioning	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (notes 3 &amp; 4)</li> <li>✓ Pre-existing testing procedures</li> <li>✓ Established criteria for judging acceptance</li> </ul>	<ul style="list-style-type: none"> <li>✓ Process in place for internal sign off and designating equipment in-service and “used &amp; useful”</li> <li>✓ Contracts in place with qualified firms</li> </ul>
Technology Content	<ul style="list-style-type: none"> <li>✓ Consistent with NTC issued by SPP</li> <li>✓ Type of construction (material, loading, etc.) compared with Original DTO</li> <li>✓ Estimated life of plant</li> <li>✓ Losses</li> </ul>	<ul style="list-style-type: none"> <li>✓ n/a</li> </ul>

## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

## Item 3 – Operations Phase:

Item	Internal Tests	External Tests
Operations	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficient staff (notes 3 &amp; 4)</li> <li>✓ 24 hour control center operation</li> <li>✓ 24 hour field coverage with qualified field staff (note 5)</li> <li>✓ SCADA system with key points monitored (breaker status &amp; line flows)</li> <li>✓ Established storm/outage response plan</li> <li>✓ Articulated safety program with clearly defined tagging and clearance procedures covering both internal personal and contractors</li> <li>✓ Safety record exists &amp; comparison to industry</li> <li>✓ Presence of a NERC and SPP standards compliance process</li> <li>✓ Compliance history</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Regular reporting of activities provided</li> <li>✓ Outage Response times tracked</li> </ul>

## ATTACHMENT A

## SPP Qualification Process for Novation Agreements

April 1, 2009

Revised September 16, 2013

Item	Internal Tests	External Tests
Maintenance	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficient staff (notes 3 &amp; 4)</li> <li>✓ Qualified field staff (note 5)</li> <li>✓ Ownership of equipment such as cranes, bucket trucks, trenchers, helicopters, or contracts in place for their lease</li> <li>✓ Presence of safety program</li> <li>✓ On-going training program for crews</li> <li>✓ Written maintenance program</li> <li>✓ Able to articulate testing criteria for items monitored</li> <li>✓ Presence of a NERC and SPP standards compliance process</li> <li>✓ Compliance history</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Regular reporting of activities provided</li> </ul>

## Table Notes:

1. “Relevant experience” means experience designing, constructing, operating and maintaining similar voltage transmission facilities. As an example, an IPP would not have relevant experience if its previous assets were only generation facilities.
2. “Experience” means having performed relevant work either at the Candidate or at previous organizations.
3. “Sufficiency” means both having staff with the breadth of experience to cover all aspects of the work and enough staff to adequately perform the work.
4. Construction for EHV transmission is rarely performed internally in the US.
5. “Qualified field staff” means labor that has received appropriate, regular, and on-going safety and skills training necessary to execute the work required. Typically, field staff should progress through an apprentice oriented job progression.

**ATTACHMENT A****SPP Qualification Process for Novation Agreements**

April 1, 2009

Revised September 16, 2013

**Suggested Qualification Process:**

The suggested qualification process for Candidates before approval of a Novation Agreement is based upon the establishment of a “Reasonable Professional” standard. The tables above provide guidance in the issues and suggest tests to use to determine if a Candidate satisfies this Reasonable Professional standard. The assessment of the Candidate should be conducted by a subject matter expert(s) in the area of transmission development, operations and maintenance.

1. Review formation documents of Candidate (focus is on item 1)
  - a. Articles of incorporation
  - b. State authorizations of Convenience and Authority
  - c. FERC Filings – 203, 205, and 206
  
2. Conduct an interview with an officer of Candidate to cover the following items (focus is on items 2 & 3):
  - a. Discussion of Candidate’s plans for addressing the issues in the table
  - b. Describe staffing levels, plans and capability for internal groups performing either all or a portion of the tasks
  - c. Describe the safety program and manual for the organization, with a special emphasis on field safety
  - d. Identify key contracts in place to cover any of the above items, including provider of outside services
  - e. Identify major external partners
    - i. Attorneys
    - ii. Detail Engineering
    - iii. ROW acquisition
    - iv. Equipment procurement
    - v. Project Management
    - vi. Construction Management
    - vii. Construction Contractors
    - viii. Environmental
  - f. Discuss procurement methods and expectations
  - g. Describe real-estate acquisition process
  - h. Describe understanding of project timeline & critical path
  - i. Describe equipment owned and leased by Candidate
  - j. Describe NERC & RRO compliance history and corporate compliance program and/or process
  - k. Describe the metrics used to track project development, operations and maintenance
  - l. Describe training programs in place at the organization

**ATTACHMENT A****SPP Qualification Process for Novation Agreements**

April 1, 2009

Revised September 16, 2013

3. Contract reviews (focus is on items 2 & 3):
  - a. Contract(s) exists
  - b. Contract(s) cover appropriate time periods for the facility in question
  - c. Contract(s) covers key areas identified in the tables above that are not covered internal to the Candidate Organization
  - d. Contract(s) includes reporting and feedback to provide a measure of control over external partner
  - e. Contract(s) include NERC & RRO standards compliance expectations (applicable to O&M phase)
  - f. Contract(s) include response time requirements and/or expectations for outages (applicable to O&M phase)
  - g. Contract(s) contain appropriate incentives to ensure personal safety and Bulk Electric System reliability

## Attachment B

### Data Request List sent 9/12/2013

## Data Request No.

- 1 ➤ Articles of incorporation
- 2 ➤ State authorizations to act as utility and which establish eligibility to own and operate transmission
- 3 ➤ FERC Filings – 203, 205, & 206
- 4 ➤ Tariff filing
- Plans for or contracts to provide the following
  - 5 ○ Engineering services
  - 6 ○ Permitting/ROW Acquisition services
  - 7 ○ Material Procurement
  - 8 ○ Project/Construction Management services
  - 9 ○ Construction services
  - 10 ○ Commissioning services
  - 11 ○ System Operation services
  - 12 ○ Field operation/response services
  - 13 ○ Maintenance services
- Most recent “Standardized Cost Estimate Reporting Template” (SCERT) identified in BP 7060, Section 9. Per that BP, there should be one submitted by KCPL before the NCT was issued. There may be an updated one after the NCT was issued.
- 14
- 15 ➤ Description of Safety Program – internal and for contractors
- 16 ➤ Safety record of Transource or the company that will provide field operation & maintenance services
- 17 ➤ Design Characteristics of the line (wood, steel, tower type, conductor type, insulators, etc.)
- 18 ➤ Estimated total owing cost
- 19 ➤ Estimated losses on the facility
- 20 ➤ Estimate of useful life of the facility
- Financial Information (this may be available in a spreadsheet you have provided to FERC, State of Kansas and/or SPP)
  - 21 ○ NPCC cost estimate
  - 22 ○ WACOC
  - 23 ○ Authorized ROR
  - 24 ○ Long term debt interest rate
  - 25 ○ Short term interest rate
  - 26 ○ Equity Ratio
  - 27 ○ Estimate of annual operating costs – field & control center
  - 28 ○ Estimate of annual maintenance costs
- 29 ➤ NTC Letters



Attachment C  
**Transource Due Diligence Review**  
**9/24/13 Interview Notes**  
Donald J. Morrow

## Background

This document presents a summary of Quanta Technology's notes during the interview session of Transource Energy and Transource Missouri conducted during the due diligence review for the Novation of the Iatan to Nashua 345 kV Line (SPP Project ID: 703) and a portion (approximately 140 miles) of the Nebraska City to Maryville to Sibley 345 kV Line (SPP Project ID: 938). This interview was conducted via conference call on September 24, 2013 between 2pm and 5pm EDT.

## Participants

The following table shows the participants in the Q&A:

Name	Organization	Title
Donald Morrow	Quanta Technology	Partner & SVP Corporate Strategy
Dan Jones	SPP	Lead Regulatory Engineer
Todd Fridley	Transource Missouri & Transource Energy	VP Transource Missouri
Julie Shull	KCPL	Director Transmission Construction
Antonio Smyth	Transource Missouri & Transource Energy	President
Mike Higgins	AEP	Managing Director of Transmission
Raja Sundararajan	Transource Missouri & Transource Energy	VP Finance





Attachment C  
**Transource Due Diligence Review**  
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## Interview Notes

### Item 1 – Financing and Rate Analysis Phase:

Item	Tests	Notes from Q&A
Organizational Viability	<ul style="list-style-type: none"> <li>✓ Articles of Incorporation exist and have been registered</li> <li>✓ Certificate of Public Convenience granted for applicable states</li> <li>✓ Favorable regulatory rulings related to transmission construction authorization and/or operation if necessary</li> </ul>	<ul style="list-style-type: none"> <li>✓ Delaware certificate</li> <li>✓ Settlement accepts Iatan to Nashua and CPCN for a utility operation in Missouri</li> <li>✓ A few items of a reporting nature, routing and siting of the line is a key issue – outreach has been done – putting a filing together and targeting end of the month – not trying to further qualify</li> </ul>
Capital Financing	<ul style="list-style-type: none"> <li>✓ FERC 203 Filing has been made</li> <li>✓ FERC 205 Filing has been made</li> <li>✓ Evidence of previous bond issuances</li> <li>✓ Capital budgeting and cash flow forecasting processes exist</li> <li>✓ Credit rating of BBB or better</li> </ul>	<ul style="list-style-type: none"> <li>✓ The basis for the interest rate for Transource was based upon bank indications</li> <li>✓ In testimony did a savings case assuming Transource Missouri</li> <li>✓ Backed by investment</li> <li>✓ Have not locked the 5.25% - put a construction facility in place – will take out in form of long term debt.</li> <li>✓ 5.77% for KCPL historical integrated debt – estimated marginal cost of long-term debt.</li> <li>✓ Difference would be financing only that project – no other risks are incorporated into estimated Transource rate.</li> <li>✓ No credit rating yet. There is a cost to get it done, so will do it later once the novation occurs.</li> <li>✓ Electric Transmission Texas – offered</li> </ul>



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Item	Tests	Notes from Q&A
Cost to Customers	<ul style="list-style-type: none"> <li>✓ Perform a NPCC and a CWIP analysis (As indicated by SPP, this factor does significantly affect the rate impact analysis over the life of a transmission project. During the performance of this analysis, Consultant will work closely with SPP staff to assess this aspect of the review.)</li> <li>✓ Compare total cost of Project for Candidate vs original DTO</li> <li>✓ Compare financing costs for Candidate vs original DTO</li> <li>✓ Compare FERC incentives</li> <li>✓ Compare lifetime costs to customers</li> </ul>	<ul style="list-style-type: none"> <li>✓ Assumed the incentives for the projects would be the same in both cases.</li> <li>✓ SPP had done some previous analysis – very small change</li> <li>✓ Formula rate for KCP&amp;L 10.6 base, RTO adder of 50 basis points. Assumed 100 basis adder for Sibley for risk of development would also be approved.</li> <li>✓ Transource Missouri does not believe that the financial assumptions have changed since the filing. It was noted that the spread is the key issue and that should not be affected by financial climate changes.</li> </ul>



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### Item 2 – Development Phase:

Item	Internal Tests	External Tests	Notes from Q&A
Engineering	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (note 3) to cover breadth of detailed engineering required</li> <li>✓ Professional Engineering License for supervisory engineer</li> <li>✓ Existence of engineering standards</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Transource Energy &amp; Transource Missouri are LLC's – acquired through KCPL, will use the KCPL standards &amp; design – KCPL may use their sub-contracts, AEP is may also be called upon to help.</li> </ul>
Permitting	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Environmental and regulatory expertise on staff at state &amp; federal level</li> <li>✓ Demonstrated understanding of overall application process and its impact on critical path for the project</li> <li>✓ Attorney's on staff with relevant experience with CPCN or equivalent state regulatory filings</li> <li>✓ (Local relations? – Discuss with David and/or Les)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Will be outsourced to KCPL with AEP as a backup.</li> </ul>
Environmental	<ul style="list-style-type: none"> <li>✓ Environmental Permits identified and applied for</li> <li>✓ Environmental Plan for project developed</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Outsource back to KCPL with AEP as a backup.</li> </ul>



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Item	Internal Tests	External Tests	Notes from Q&A
ROW Acquisition	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Easements for ROW (transferrable from initial party?)</li> <li>✓ On-going process for dealing with land owners</li> <li>✓ Attorney's with expertise in drafting &amp; filing easements &amp; condemnation</li> <li>✓ Certified real estate agents on staff</li> <li>✓ Public ROW franchises</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Easements transferred from previous initial party</li> </ul>	<ul style="list-style-type: none"> <li>✓ Outsourced. Securing the easement for Transource Missouri.</li> </ul>
Procurement	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Demonstrated understanding of key equipment providers, procurement timeline, and impacts on critical path</li> <li>✓ Procurement systems in place (HW, SW, PO forms, etc.)</li> <li>✓ Sufficiency of staff (note 3)</li> <li>✓ Contracts with critical vendors in place</li> </ul>	<ul style="list-style-type: none"> <li>✓ EPC contract(s) in place with qualified firms</li> <li>✓ Contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Outsourced from AEP with KCPL as a backup.</li> <li>✓ Potential procurement savings would be factored into the final capital costs.</li> </ul>
Project Management	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Systems in place to track tasks on the project, resources, progress, expenses, cost forecasts, cash flows, and critical path</li> <li>✓ Sufficiency of staff (note 3)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Some level of monitoring should be performed internal to Candidate Organization</li> <li>✓ Embedded in construction contracts</li> <li>✓ Project management contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Outsourced to KCPL.</li> </ul>



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Item	Internal Tests	External Tests	Notes from Q&A
Construction	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (notes 3 &amp; 4)</li> <li>✓ Ownership of equipment such as cranes, bucket trucks, trenchers, helicopters, or contracts for their lease</li> <li>✓ Presence of safety program</li> <li>✓ Crew training program</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Project update processes</li> </ul>	<ul style="list-style-type: none"> <li>✓ Outsourced to KCPL.</li> <li>✓ KCPL safety practices and procedure would be in effect for the contractor relationships.</li> </ul>
Commissioning	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficiency of staff (notes 3 &amp; 4)</li> <li>✓ Pre-existing testing procedures</li> <li>✓ Established criteria for judging acceptance</li> </ul>	<ul style="list-style-type: none"> <li>✓ Process in place for internal sign off and designating equipment in-service and “used &amp; useful”</li> <li>✓ Contracts in place with qualified firms</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracted out to KCPL.</li> </ul>
Technology Content	<ul style="list-style-type: none"> <li>✓ Consistent with NTC issued by SPP</li> <li>✓ Type of construction (material, loading, etc.) compared with Original DTO</li> <li>✓ Estimated life of plant</li> <li>✓ Losses</li> </ul>	<ul style="list-style-type: none"> <li>✓ n/a</li> </ul>	<ul style="list-style-type: none"> <li>✓ no special conductor or construction techniques.</li> <li>✓ Combined set of organizations allows for the best of both organizations – therefore it’s been helpful vs KCPL-GMO only – especially cost.</li> <li>✓ KCPL design standard will be used.</li> <li>✓</li> </ul>



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### Item 3 – Operations Phase:

Item	Internal Tests	External Tests	Notes from Q&A
Operations	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficient staff (notes 3 &amp; 4)</li> <li>✓ 24 hour control center operation</li> <li>✓ 24 hour field coverage with qualified field staff (note 5)</li> <li>✓ SCADA system with key points monitored (breaker status &amp; line flows)</li> <li>✓ Established storm/outage response plan</li> <li>✓ Articulated safety program with clearly defined tagging and clearance procedures covering both internal personal and contractors</li> <li>✓ Safety record exists &amp; comparison to industry</li> <li>✓ Presence of a NERC and SPP standards compliance process</li> <li>✓ Compliance history</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Regular reporting of activities provided</li> <li>✓ Outage Response times tracked</li> </ul>	<ul style="list-style-type: none"> <li>✓ Intent is to have KCPL operate &amp; maintain the facilities through the services agreement.</li> <li>✓ KCPL control center 24 hour operating.</li> <li>✓ EMS, metered output to KCPL control center</li> <li>✓ In KCPL balancing authority</li> <li>✓ NERC liabilities and requirements would be set up through KCPL – intent is to set that up.</li> <li>✓ Transource is the ultimate owner of the line and ultimate legal owner of the line. So Transource has the obligation, but pass it on through the services agreement. This will be yet to come.</li> <li>✓ KCPL's storm response plan will govern the facilities – AEP may also provide assistance and will offer up stores &amp; spares as needed.</li> </ul>



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Item	Internal Tests	External Tests	Notes from Q&A
Maintenance	<ul style="list-style-type: none"> <li>✓ Relevant previous experience (notes 1 &amp; 2)</li> <li>✓ Sufficient staff (notes 3 &amp; 4)</li> <li>✓ Qualified field staff (note 5)</li> <li>✓ Ownership of equipment such as cranes, bucket trucks, trenchers, helicopters, or contracts in place for their lease</li> <li>✓ Presence of safety program</li> <li>✓ On-going training program for crews</li> <li>✓ Written maintenance program</li> <li>✓ Able to articulate testing criteria for items monitored</li> <li>✓ Presence of a NERC and SPP standards compliance process</li> <li>✓ Compliance history</li> </ul>	<ul style="list-style-type: none"> <li>✓ Contracts in place with qualified firms</li> <li>✓ Regular reporting of activities provided</li> </ul>	<ul style="list-style-type: none"> <li>✓ KCPL would be contracted – with AEP assistance.</li> </ul>

#### Table Notes:

1. “Relevant experience” means experience designing, constructing, operating and maintaining similar voltage transmission facilities. As an example, an IPP would not have relevant experience if its previous assets were only generation facilities.
2. “Experience” means having performed relevant work either at the Candidate or at previous organizations.
3. “Sufficiency” means both having staff with the breadth of experience to cover all aspects of the work and enough staff to adequately perform the work.
4. Construction for EHV transmission is rarely performed internally in the US.
5. “Qualified field staff” means labor that has received appropriate, regular, and on-going safety and skills training necessary to execute the work required. Typically, field staff should progress through an apprentice oriented job progression.





Attachment C  
 Transource Due Diligence Review  
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## Additional Notes

1. Review formation documents of Candidate (focus is on item 1)
  - a. Articles of incorporation
  - b. State authorizations of Convenience and Authority
  - c. FERC Filings – 203, 205, and 206
  
2. Conduct an interview with an officer of Candidate to cover the following items (focus is on items 2 & 3):
  - a. Discussion of Candidate’s plans for addressing the issues in the table
  - b. Describe staffing levels, plans and capability for internal groups performing either all or a portion of the tasks – **The intent is loaned staff from the owners. There will be no direct employees in either Transource Missouri or Transource Energy.**
  - c. Describe the safety program and manual for the organization, with a special emphasis on field safety -
  - d. Identify key contracts in place to cover any of the above items, including provider of outside services
  - e. Identify major external partners– **Transource does not have it’s own contracts for support, all support is through KCPL and AEP.**
    - i. Attorneys
    - ii. Detail Engineering
    - iii. ROW acquisition
    - iv. Equipment procurement
    - v. Project Management
    - vi. Construction Management
    - vii. Construction Contractors
    - viii. Environmental
  - f. Discuss procurement methods and expectations
  - g. Describe real-estate acquisition process
  - h. Describe understanding of project timeline & critical path – **On course for both projects w/in budget and in service 2015 for Iatan to Nashua, Sibley in 2017.**
  - i. Describe equipment owned and leased by Candidate
  - j. Describe NERC & RRO compliance history and corporate compliance program and/or process
  - k. Describe the metrics used to track project development, operations and maintenance – **None, all through the contracts.**
  - l. Describe training programs in place at the organization
  
3. Contract reviews (focus is on items 2 & 3):
  - a. Contract(s) exists



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- b. Contract(s) cover appropriate time periods for the facility in question
- c. Contract(s) covers key areas identified in the tables above that are not covered internal to the Candidate Organization
- d. Contract(s) includes reporting and feedback to provide a measure of control over external partner
- e. Contract(s) include NERC & RRO standards compliance expectations (applicable to O&M phase)
- f. Contract(s) include response time requirements and/or expectations for outages (applicable to O&M phase)
- g. Contract(s) contain appropriate incentives to ensure personal safety and Bulk Electric System reliability



## Attachment D

### Donald J. Morrow, PE

**Donald J. Morrow, P. E. Partner & SVP Corporate Strategy.** During the course of his career, Don has held a wide range of technical and management responsibilities in the areas of system planning, control area operations, transmission operations, energy trading, maintenance scheduling, operator training, protection, distribution operations, energy management systems, and natural gas dispatch. Don originally joined Quanta Technology to start the Transmission consulting practice and oversaw its growth to become the largest team within Quanta Technology. In his current role at Quanta Technology he continues to provide consulting to transmission clients. Prior to joining Quanta Technology, he was Director of Operations at American Transmission Company ("ATC"). In that role, Don was charged with the formation of the system operations department for the startup of ATC on 1/1/2001. He was responsible for the successful operation of two control centers overseeing operations in Wisconsin, Iowa and the upper peninsula of Michigan. While at ATC, Don also served as Director of System Planning & Protection ATC. In this role, Don was responsible for the development and justification of an annual capital budget of over \$300M and a ten year capital budget of over \$3B.



#### Areas of Expertise

- System Planning
- System Operations
- Transmission Development
- NERC and RRO Reliability Standards Compliance

#### Experience and Background

- 31 years of experience in the electric power industry ..... 1982 – 2013
- Director System Planning and Protection, American Transmission Co..... 2004 – 2006
- Director System Operation, American Transmission Co. .... 2000 – 2004
- Senior Director System Operations Center, Madison Gas and Electric ..... 1992 – 2000
- Engineer (various levels), Madison Gas and Electric ..... 1982 – 1992

#### Accomplishments and Industry Recognition

- Member IEEE
- Former Member of various NERC & MRO Committees
- Principal author of "Future Vision: The Challenge of Effective Transmission Planning" published in IEEE PES Magazine
- Registered Professional Engineer in Wisconsin & Arkansas

#### Education

- BSEE – University of Wisconsin, Madison
- MBA – University of Wisconsin, Madison

Don can be contacted at [dmorrow@quanta-technology.com](mailto:dmorrow@quanta-technology.com)