Exhibit No.: Issue: Risk from Off-System Sales Witness: Michael M. Schnitzer Type of Exhibit: Direct Testimony Sponsoring Party: Kansas City Power & Light Company Case No.: ER-2009-____ Date Testimony Prepared: September 5, 2008

MISSOURI PUBLIC SERVICE COMMISSION

CASE NO. ER-2009-____

DIRECT TESTIMONY

OF

MICHAEL M. SCHNITZER

ON BEHALF OF

KANSAS CITY POWER & LIGHT COMPANY

Kansas City, Missouri September 2008

*** Designates "Highly Confidential" Information Has Been Removed.
Certain Schedules Attached To This Testimony Designated "(HC)" Have Been Removed
Pursuant to 4 CSR 240-2.135.

DIRECT TESTIMONY

OF

MICHAEL M. SCHNITZER

Case No. ER-2009-____

1	Q:	Please state your name and business address.
2	A:	My name is Michael M. Schnitzer. My business address is 30 Monument Square,
3		Concord, Massachusetts 01742.
4	Q:	By whom and in what capacity are you employed?
5	A:	I am a Director of the NorthBridge Group, Inc. ("NorthBridge"). NorthBridge is a
6		consulting firm specializing in providing economic and strategic advice to the electric
7		and natural gas industries.
8	Q:	Please summarize your relevant professional background.
9	A:	In 1992, I co-founded NorthBridge. Before that, I was a Managing Director of Putnam,
10		Hayes & Bartlett, which I joined in 1979. I have focused throughout this time on
11		assisting energy companies with strategic issues, particularly those relating to
12		competition and wholesale market structure issues.
13		I have testified before the Federal Energy Regulatory Commission ("FERC") and
14		a number of state commissions on issues relating to competitive restructuring and
15		wholesale market design, including Locational Marginal Pricing and Financial
16		Transmission Rights, Regional Transmission Organizations, standard market design,
17		resource adequacy, and transmission expansion policies. On several occasions I have
18		been invited by FERC staff to participate as a panelist in technical conferences on these
19		subjects.

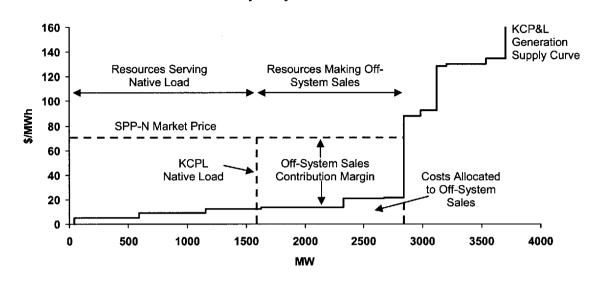
1		I hold a Master of Science degree in Management from the Sloan School of
2		Management of the Massachusetts Institute of Technology, which I received in 1979.
3		My concentration was in finance. I also received a Bachelor of Arts degree in chemistry,
4		with honors, from Harvard College in 1975. A copy of my resume is attached as
5		Schedule MMS-1.
6	Q:	Have you previously testified in a proceeding before the Public Service Commission
7		of the State of Missouri ("Commission")?
8	A:	Yes. I provided Direct Testimony, Rebuttal Testimony and Surrebuttal Testimony in
9		Case No. ER-2006-0314 ("2006 Rate Case") on behalf of Kansas City Power & Light
10		Company ("KCP&L" and "Company") in support of its proposal for the treatment of off-
11		system energy and capacity sales revenue and related costs as "above the line" for
12		ratemaking purposes. I also provided Direct Testimony, Surrebuttal Testimony and
13		Direct True-Up Testimony in Case No. ER-2007-0291 ("2007 Rate Case") on behalf of
14		the Company, addressing the same issues as the 2006 Rate Case.
15		I. <u>PURPOSE OF TESTIMONY AND CONCLUSIONS</u>
16	Q:	Please describe the purpose of your testimony.
17	A:	As I did in the 2006 Rate Case and the 2007 Rate Case, I am providing a probabilistic
18		analysis of the Company's level of net revenues (i.e., revenues less associated expenses)
19		from off-system sales ("Off-System Contribution Margin" and "Margin") in this case
20		("2009 Rate Case") ¹ . In the 2007 Rate Case, the Commission approved KCP&L's
21		proposal to establish the offset to revenue requirements for off-system sales at the 25 th

¹ My testimony in the 2006 Rate Case addressed the probability distribution of Off-System Contribution Margin for the 2007 calendar year and my testimony in the 2007 Rate Case addressed the 2008 calendar year. Similarly, my Direct Testimony in this 2009 Rate Case addresses the probability distribution of Off-System Contribution Margin for the period July 1, 2009 to June 30, 2010 ("2009-10 Period").

1		Percentile of my September 30, 2007 Direct True-Up ² probabilistic analysis (i.e., **
2		**) and to treat any amounts above the 25 th percentile (i.e., any positive difference
3		between the realized 2008 Off-System Contribution Margin and ************ **) as a
4		regulatory liability for future return to the ratepayers. See Report and Order at 33-40
5		(December 6, 2007).
6		My Direct Testimony in this 2009 Rate Case supports the Company's proposed
7		ratemaking treatment for off-system sales described in the Direct Testimony of Mr. Chris
8		B. Giles Consistent with the Commission's 2007 Report and Order, KCP&L proposes
9		for the 2009 Rate Case to establish Off-System Contribution Margin at the 25 th Percentile
10		of my probabilistic analysis for the 2009-10 Period (i.e., **
11		account for this as a reduction to KCP&L's test year revenue requirements.
12		My testimony is organized in three parts. In the first part, I summarize the main
13		points of my testimony concerning the risk and volatility of Off-System Contribution
14		Margin as set out in the 2006 Rate Case and the 2007 Rate Case. In the second part of
15		my testimony, I discuss changes in the underlying drivers of the probability distribution
16		of Margin since the 2007 Rate Case was filed on January 31, 2007. In the third part of
17		my testimony, I provide a prospective analysis of the probability distribution of Margin
18		for the 2009-10 Period ("2009-10 Margin" or "2009-10 Off-System Contribution
19		Margin").
20	Q:	Could you please summarize your conclusions?
21	A:	Yes, there are three. First, as in the 2007 Rate Case, a forecast of Off-System
22		Contribution Margin that takes into account all available forward market information

² The September 30, 2007 Direct True-Up analysis was based on data from KCP&L as of September 30, 2007, including visible forward contract prices as of the last trading day in September, Friday September 28, 2007.

1		provides the most accurate, unbiased prediction of 2009-10 Margin. A forecast made in					
2		July 2008 is likely to vary substantially from the level of 2009-2010 Margin actually					
3		realized and the range of potential outcomes can be represented by a probability					
4		distribution that quantifies the variability in the outcomes. Second, changes in the					
5		underlying drivers of Margin since the original filing of the 2007 Rate Case demonstrate					
6		the continued volatility of those drivers in calendar year 2007 and into 2008. Third, a					
7		comprehensive prospective assessment of the 2009-10 Margin indicates a broad range of					
8		possible outcomes centered on a median value of ************** **, with a 25 percent					
9		likelihood of less than a ************** ** contribution from the 2009-10 Margin.					
10		II. SUMMARY OF RISK AND VOLATILITY TESTIMONY					
11	Q:	Please elaborate on your first conclusion.					
12	A:	My Direct Testimony in the 2006 Rate Case discussed in detail the risk factors associated					
13		with making coal-based off-system sales, particularly where (as in the case of KCP&L)					
14		the net revenue from the sales constituted a large portion of a company's earnings. The					
45		the net revenue from the sales constituted a large portion of a company's earnings. The					
15		the net revenue from the sales constituted a large portion of a company's earnings. The key points from that testimony (which were restated in the 2007 Rate Case), are set out					
15							
		key points from that testimony (which were restated in the 2007 Rate Case), are set out					
16	Q:	key points from that testimony (which were restated in the 2007 Rate Case), are set out below and are equally applicable to an analysis of 2009-10 Off-System Contribution					
16 17	Q: A:	key points from that testimony (which were restated in the 2007 Rate Case), are set out below and are equally applicable to an analysis of 2009-10 Off-System Contribution Margin.					
16 17 18		key points from that testimony (which were restated in the 2007 Rate Case), are set out below and are equally applicable to an analysis of 2009-10 Off-System Contribution Margin. What is Off-System Contribution Margin?					



Illustrative Hourly Off-System Sales Calculation



3 As illustrated in Figure 1, KCP&L retail sales and firm wholesale sales ("Native Load") 4 are first served by the least cost resources in the KCPL generation supply curve. Costs 5 are then allocated to non-firm off-system sales based on the incremental cost of operating 6 the next units in KCP&L's generation supply curve to make the additional off-system 7 sales, which incremental costs are based largely on the price of coal. Revenues are simply the market price realized times the quantity available for sale. As illustrated in 8 9 Figure 1, KCP&L makes off-system sales at a regional SPP-North market price. The 10 price for non-firm sales in any particular hour is simply the intersection of the regional 11 supply and demand curves in that hour.

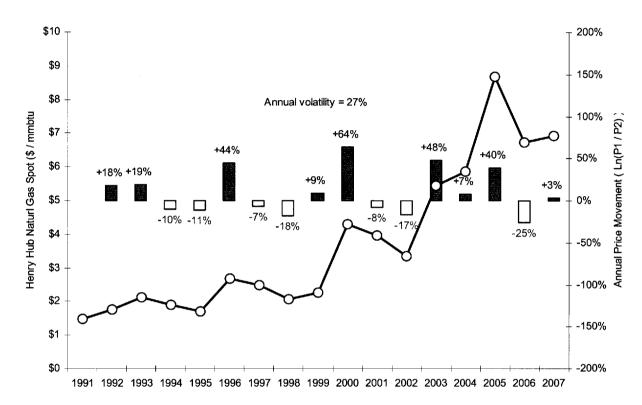
12 Q: What causes volatility in Off-System Contribution Margin?

A: Although there is some potential for volatility in the cost of making non-firm sales, the
primary source of volatility is from revenue volatility. Off-system sales revenue
volatility is a function of the market price volatility and the variability in the sales

1	quantity. Electricity market prices in SPP-North are the product of natural gas prices and
2	the "market heat rate" in a given period. The market heat rate is not the same as a
3	physical heat rate. For example, an efficient baseload coal unit may have a physical heat
4	rate of 9,500 Btu/kwh, while a gas peaking unit may have a physical heat rate of 12,000
5	Btu/kwh. Instead, a market heat rate represents the market price of electricity in any hour
6	denominated in \$/mwh divided by the current delivered price of natural gas denominated
7	in \$/mmBtu. Dividing through and adjusting for units produces a quotient which is a
8	"market heat rate" denominated in Btu/kwh. Price volatility can be described as a
9	function of these two factors: gas price and market heat rate.
10	The first factor, gas prices, has experienced significant volatility for the past

sixteen years as demonstrated in Figure 2 below and this spot price volatility has
continued year-to-date in 2008. The average 2008 Henry Hub spot price through July 8,
2008 was \$10.08/mmBtu, an increase of 45% over the average 2007 price.

Figure 2 – Annual Gas Prices and Volatility



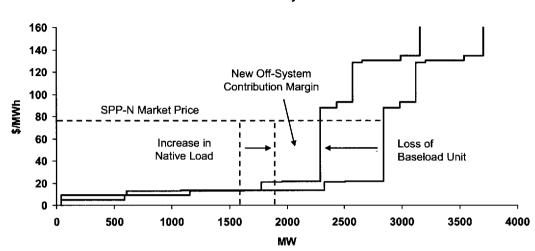
ANNUAL HENRY HUB SPOT PRICES AND PRICE MOVEMENTS

2 3

The second factor, the "market heat rate," is simply the ratio relating gas prices to 4 electricity prices, but is itself an uncertain variable. Even if there is no gas price volatility, changes in the supply/demand balance will result in different units being on the 5 6 margin in different time periods. Consequently, electricity prices will fluctuate as the 7 market heat rate changes. This uncertainty is driven by several underlying factors: coal 8 and emission allowance prices, weather (relatively extreme temperatures elevate 9 demand), fluctuations in economic activity and demographics, unit availability 10 (particularly extended outages), and construction/retirement of generating units 11 throughout SPP.

1 Q: What is the impact of variability in sales quantity on Off-System Contribution2 Margin?

3 A: As total off-system revenues are the product of the price realized and the quantity 4 available for sale, variability in available sales quantity can also significantly affect Off-5 System Contribution Margin. The two biggest factors in the quantity available for sale 6 are unit availability and KCP&L's Native Load. A unit outage and/or an increase in 7 Native Load can reduce the size of the Margin. For example, if a large baseload unit 8 becomes unavailable because of planned maintenance or a forced outage, the supply 9 curve will shift to the left, decreasing the area under the horizontal SPP-North market 10 price line and to the right of the vertical KCP&L Native Load line. In this case, other 11 higher-priced KCP&L units will be available, but will not be economic to dispatch at that 12 particular market price. Similarly, if the Native Load increases, then all other things 13 equal, there will be a smaller amount of economic output available for off-system sale at 14 market prices. These impacts are illustrated in Figure 3 below.



Loss of Off-System Contribution due to Changes in Native Load and Unit Availability







5 A: In general, no. The Company's future Off-System Contribution Margins will depend on 6 future electricity and gas prices, loads, fuel prices, and unit availability. The best current 7 predictor of future commodity prices and the associated future Margins is visible forward 8 market prices. That is not to say that actual results will not turn out to be different than 9 the forecast – they likely will – but a forecast based on forward price data is the best that 10 can be done.

11 Please summarize your first conclusion. **Q:**

As in the 2007 Rate Case, the underlying drivers of 2009-10 Off-System Contribution 12 A: 13 Margin are historically volatile. This historic volatility continued in 2007 and 2008 as 14 shown in the next section of my testimony. As a result, the realized 2009-10 Margin will

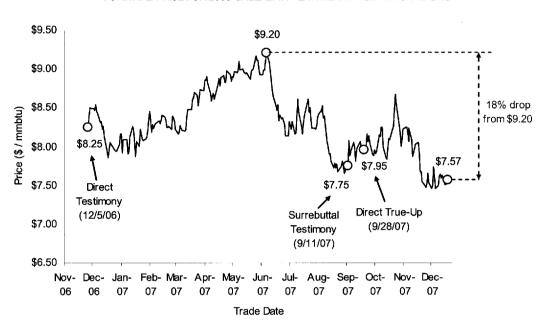
1 2 vary from a point forecast made in July 2008 and this variability can be quantified in a probability distribution as shown in the third section of my testimony.

3

III. <u>COMPARISON OF 2008 PROBABILITY DISTRIBUTIONS</u>

4 Q: Please elaborate on your second conclusion.

5 A: The historical volatility in the underlying drivers of Off-System Contribution Margin 6 continued throughout calendar year 2007. Each of the three probabilistic analyses of 7 Margin that NorthBridge conducted in the 2007 Rate Case (Direct, Surrebuttal and Direct 8 True-Up) was based on the state of the 2008 forward markets at a particular point in time. 9 As the underlying markets changed, so did the distributions of Margin. The 2008 10 forward strip for natural gas on which these analyses were based continued to be volatile 11 in 2007. The probabilistic analysis contained in my Direct Testimony in the 2007 Rate 12 Case was based on data from KCP&L, including forward gas and electricity prices as of 13 December 5, 2006. As shown in Figure 4 below, the 2008 strip traded at a price of 14 \$8.25/mmBtu on that date. The 2008 strip reached its highest point on June 15, 2007, 15 when it traded at a price of \$9.20/mmBtu. In the third guarter of 2007, the strip declined 16 to \$7.75/mmBtu and \$7.95/mmBtu on the dates corresponding to the Surrebuttal and 17 Direct True-Up Testimony analyses respectively. In the fourth quarter, the strip declined 18 further to close at \$7.57/mmBtu on the last trading day of 2007, down 18% from the peak 19 in June.



FORWARD PRICE FOR 2008 CALENDAR YEAR HENRY HUB NATURAL GAS

2

3 Q: What has been the observed volatility in the forward markets for electricity over the 4 same period of time?

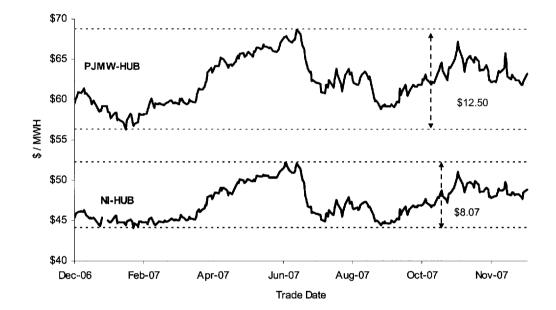
5 A: The forward market in SPP-North is currently a bilateral market in which equivalent
6 forward strip prices for 2008 are not directly observable. However, similar price
7 volatility in 2007 can be directly observed at other regional trading hubs, such as the
8 Northern Illinois Hub ("NI-Hub") and the PJM Western Hub ("PJMW-Hub")³. NI-Hub
9 is less gas-influenced than PJMW-Hub, as evidenced by the proportion of hours where
10 the market heat rate is equal to or greater than that of an efficient gas generator. During

³ The NI-Hub and the PJMW-Hub each offer buyers and sellers a trading point for a location-price-based energy market and a common price index that provides certainty about the price reference point. The hubs consist of pricing points from a large number of generation and load buses in particular geographic areas of PJM.

2007, market heat rates were in excess of 7,000 btu/kwh in more than 54% of the hours at
 PJMW-Hub. In contrast, market heat rates were in excess of 7,000 btu/kwh in roughly
 42% of the hours at NI-Hub. Both of these observable markets have seen up and down
 swings in the around-the-clock forward prices for 2008 delivery as can be seen in Figure
 5 below. Both markets peaked in June 2007 near the peak in the 2008 Henry Hub gas
 strip.

7

Figure 5 - PJMW-Hub and NI-Hub 2008 7x24 Contracts



CONTRACTS FOR 7X24 DELIVERY DURING 2008

8

9

Q: What do you conclude from this data?

10 A: Although not directly observable, the forward market in SPP-North in 2007 was likely
11 characterized by the same kind of volatility evident in observable market data during
12 2007 in both gas markets and other regional power markets.

1		IV. PROBABILITY DISTRIBUTION OF 2009-10 OFF-SYSTEM
2		CONTRIBUTION MARGIN
3	Q:	Please elaborate on your third conclusion.
4	A:	I prepared an estimate of the probability distribution of 2009-10 Off-System Contribution
5		Margin using a simplified forecast and dispatch model. The results, as detailed in
6		Schedule MMS-2 (HC), show a very broad probability distribution with a median value
7		of ** to ** to ** and ranging from ** to ** to **
8		and 95% confidence levels, respectively. This means there is a 90% likelihood that the
9		Margin will be between ************************** **, a 5% likelihood that the
10		Margin will be less than ***************** **, and a 5% likelihood that the Margin will be
11		greater than ************** **. The 25 th Percentile of this distribution as shown in
12		Schedule MMS-3 (HC) is ** **. Again, this means there is a 25% likelihood
13		that the Margin will be less than ** ************* and a corresponding 75% likelihood
14		that the Margin will be greater than **
15	Q:	Please describe the methodology used to develop the distribution of 2009-10 Off-
16		System Contribution Margin.
17	A:	My methodology for the 2009-10 Period was the same as that used in preparing the 2008
18		Off-System Contribution Margin distributions for the 2007 Rate Case. The methodology
19		had five primary steps. First, I used the energy price, fuel price, and load forecasts and
20		volatilities to develop 1000 equally-likely scenarios for each variable. I also constructed
21		1000 equally-likely forced outage scenarios for each generating unit in KCP&L's supply
22		portfolio. The scenarios incorporate the correlation between variables, such that if
23		natural gas prices and oil prices are highly correlated, a high gas price scenario will

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1		correspond to a high oil price scenario. Second, for each of the 1000 scenarios, I
2		calculated a daily dispatch cost for each of KCP&L's units. By sorting these dispatch
3		costs from least to greatest, I developed the optimal dispatch order of units for each
4		scenario. Third, I calculated the total available capacity for each unit, taking into account
5		both planned outages and scenario-specific forced outages as well as any long-term sales
6		agreements and load obligations that could reduce the capacity available to serve
7		KCP&L's native load. Fourth, starting with the most economic unit, I compared each
8		unit's dispatch costs and available capacity with the hourly market prices and native load,
9		respectively. For all units with a dispatch cost less than the market price, the available
10		capacity was assigned to serve first up to 100% of native load with any excess capacity
11		assigned to off-system sales. Fifth, I calculated the hourly contribution margin by
12		subtracting the dispatch cost from the hourly market price and multiplying this difference
13		by the available capacity. The 1000 scenarios of hourly contribution margin data were
14		aggregated to daily, monthly and annual estimates. Finally, I estimated a distribution of
15		2009-10 Margin based on the characteristics of the 1000 equally-likely scenarios. A
16		description of the key inputs to the analysis is set out in Schedule MMS-4.
17	Q:	How is NorthBridge's current probabilistic analysis of 2009-10 Off-System
18		Contribution Margin different from NorthBridge's Direct True-Up probabilistic
19		analysis of 2008 Off-System Contribution Margin?
20	A:	Our September 30, 2007 Direct True-Up analysis produced a 25 th Percentile value of
21		** The Commission relied on
22		the 25 th Percentile value in establishing the revenue requirement of KCP&L in the 2007
23		Rate Case. The current 2009-10 Period analysis described above was based on data

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1		supplied by KCP&L as of July 8, 2008, and so reflects updated market data on gas and
2		electricity forward prices. The current 2009-10 Period analysis also looks at a different
3		time period (twelve months ending June 30, 2010 instead of the 2008 calendar year), and
4		so load forecasts, outage schedules and forecasts of other variables reflect changes
5		between the two periods.
6	Q:	What are the key changes between the September 30, 2007 Direct True-Up
7		probabilistic analysis for calendar year 2008 and the current analysis for the 2009-
8		2010 Period?
9	A:	In summary, Margin has increased, with most individual changes having a positive effect
10		on Margin. Higher prices for around-the-clock energy, a decrease in firm load
11		obligations (i.e., primarily the expiration of the 50 MW Missouri Joint Municipal Electric
12		Utility Commission ("MJMEUC") contract), and an increase in production of wind
13		energy all have increased the 25 th Percentile and the Median values of 2009-10 Margin
14		compared to the corresponding values from the Direct True-Up analysis for 2008. A
15		more detailed description of these changes is contained in Schedule MMS-5.
16	Q:	How is NorthBridge's current probabilistic analysis of 2009-2010 Off-System
17		Contribution Margin used in the Company's 2007 Rate Case?
18	A:	As described in the Direct Testimony of Mr. Giles, the Company proposes to establish
19		Off-System Contribution Margin at the 25 th Percentile of my probabilistic analysis
20		(** and to account for this as a reduction to KCP&L's test year revenue
21		requirements. Adj-39 included in Schedule JPW-2 attached to the direct testimony of
22		Company witness John P. Weisensee includes this Margin. NorthBridge will update its
23		probabilistic analysis of 2009-10 Margin for the 2009 Rate Case in subsequent testimony.

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1 Q: Does this conclude your testimony?

2 A: Yes.

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BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of the Application of Kansas City Power & Light Company to Modify Its Tariff to Continue the Implementation of Its Regulatory Plan

Case No. ER-2009-____

AFFIDAVIT OF MICHAEL M. SCHNITZER

COMMONWEALTH OF MASSACHUSETTS)) ss COUNTY OF MIDDLESEX)

Michael M. Schnitzer, being first duly sworn on his oath, states:

1. My name is Michael M. Schnitzer. I work in Concord, Massachusetts, and I am employed by The NorthBridge Group, Inc. as a Director.

2. Attached hereto and made a part hereof for all purposes is my Direct Testimony on behalf of Kansas City Power & Light Company consisting of <u>Sixtum</u> (L) pages and Schedules MMS-1 through MMS-5, all of which having been prepared in written form for introduction into evidence in the above-captioned docket.

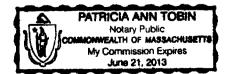
3. I have knowledge of the matters set forth therein. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded, including any attachments thereto, are true and accurate to the best of my knowledge, information and belief.

Michael M. Schnitzer

Subscribed and sworn before me this 5^{+-} day of 3^{--} 2008.

otary Public

My commission expires: June 21, 2013



Michael Schnitzer is a co-founder and Director of The NorthBridge Group. He focuses on management consulting and works with clients in regulated industries to address strategy issues central to maximizing performance. Helping clients develop effective responses to increasingly deregulated markets is central to Mr. Schnitzer's work for electric and gas utilities. He has developed initiatives in marketing, pricing, regulatory relations and supply planning. He also has broad experience in utility reorganizations, having served as a financial advisor to secured parties in three utility bankruptcies and has developed and evaluated a wide array of restructuring proposals. Mr. Schnitzer's project assignments have included:

- Helped develop and analyze alternative restructuring plans, including resolution of such issues as residual vertical and horizontal market power, stranded costs, and ultimate organization of the competitive market for generation.
- Analyzed the financial opportunities afforded by restructuring including leverage, sale/leaseback and splitting off generating assets to develop strategies for improving competitiveness and increasing shareholder value.
- Analyzed and developed various rate plans designed to return stranded costs to utilities, including appropriate length of transition periods, true-ups, access charges, and the like.
- Assessed transmission capacity and helped develop economically efficient transmission tariffs, including policies for encouraging economic transmission expansions.
- Estimated the likely price of competitive new generation for cogenerators and IPPs as a basis for assisting utilities in planning their pricing, capacity additions, and marketing plans.
- Assessed pricing and shareholder value under alternative regulatory treatments, and formulated several proposals for rate case settlement.
- Analyzed rate levels and asset values under alternative financial structures and ratemaking treatments.
- Assessed short- and long-term opportunities in the wholesale electricity market and developed marketing plans and proposals for specific candidate buyers.
- Analyzed the economics of completing current utility construction programs and evaluated alternative ratemaking treatments of new generating capacity.
- Assessed regulatory policy issues associated with privatization of the electric supply industry in the United Kingdom, including policies to accomplish access to the transmission system.
- Analyzed the economics of municipal takeover of a portion of the franchise area versus continued service by a utility.

- Assisted in the development of acid rain compliance plans, including the merits of policies to require utilities to incorporate monetized environmental externalities in the resource planning process.
- Helped develop comprehensive cost recovery programs, including incentives, for utility-sponsored conservation and load management programs.

Mr. Schnitzer has testified before the public utility commissions of Arkansas, Delaware, Indiana, Maine, Maryland, Massachusetts, New Hampshire, New Mexico, New York, Ohio, Pennsylvania, Rhode Island, Texas, Vermont, and Wisconsin. He is a former adjunct research fellow at the Energy and Environmental Policy Center, John F. Kennedy School of Government, Harvard University.

Before joining NorthBridge, Mr. Schnitzer was a Managing Director at Putnam, Hayes & Bartlett, Inc., where he co-directed the firm's regulated industry practice. Prior to that he was a member of the executive staff of the Appalachian Mountain Club. His experience as assistant to the executive director included the development of financial models and organizational strategic plans, as well as the negotiation of multi-party real estate transactions and the settlement of environmental litigation.

Mr. Schnitzer received an A.B. in chemistry, with honors, from Harvard University, and an M.S. in management from the Sloan School, Massachusetts Institute of Technology.

SCHEDULES MMS-2 and MMS-3

THESE DOCUMENTS CONTAIN HIGHLY CONFIDENTIAL INFORMATION NOT AVAILABLE TO THE PUBLIC

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Description of Inputs for Prospective Analysis

The primary components necessary to estimate the 2009-2010 Off-System Contribution Margin are market electricity prices, fuel prices used to calculate the dispatch costs of KCPL's ownedgeneration, and native load levels. I calculated volatility and correlation parameters for each variable from historically observed prices and load levels. I then developed forecasts for each of the variables from the present through June 2010. The table describes the data used to develop the 2009-2010 Off-System Contribution Margin distribution.

Variable	Source for Forecast	Source for Volatility and Correlation Estimates	
Energy Price	Company SPP-N Regional Energy Price Forecast	Historical Megawatt Daily On-Peak and Off- Peak Day-Ahead Energy Prices	
Natural Gas Price	Company SPP-N Delivered Gas Price Forecast	Historical NYMEX Henry Hub Natural Gas Forwards and Henry Hub – MidCon Basis Forwards	
Coal Price	Company Delivered Coal Price Forecast	Historical Power River Basin and CAPP Coal Forward Prices	
Oil Price	Company Delivered Fuel Oil Price Forecast	Historical NYMEX NY Harbor No 2 Fuel Oil Forwards	
SO ₂ Price	Company SO ₂ Allowance Price Forecast	Historical SO ₂ Allowance Spot and Forward Prices	
KCPL Native Load	Company Load Forecast	Historical Hourly Company Load	
Forced Outage Rate	Company Budget Assumptions	N/A	
Planned Outage Rate	Company Budget Assumptions	N/A	

Schedule MMS-4

<u>Key Changes Between the "Direct True-Up" Analysis for the Period January 2008 - December 2008 and the Current Analysis</u> <u>for the Period July 2009 – June 2010</u>

	Units	Calendar Year 2008 (Direct True-Up - September 30, 2007)	July 2009 – June 2010 (Direct – July 8, 2007)	Change (+/-)
Natural Gas (Henry Hub)	\$ / MMBTU	\$7.95	\$11.75	+\$3.79 (+47.7%)
Natural Gas (Delivered)	\$ / MMBTU	\$6.77	\$11.25	+\$4.48 (+66.2%)
Delivered Coal	\$ / MMBTU	\$1.15	\$1.21	+\$0.06 (+5.0%)
SOX Allowances	\$ / Ton	\$519	\$120	-\$399 (-77.0%)
ATC Energy (7x24)	\$ / MWH	\$48.85	\$63.15	+\$14.31 (+29.3%)
Peak Energy (5x16)	\$ / MWH	\$61.67	\$85.65	+\$23.99 (+38.9%)
Off Peak Energy (7x8)	\$ / MWH	\$33.84	\$35.23	+\$1.39 (+4.1%)
Weekend Energy (2x16)	\$ / MWH	\$42.97	\$55.70	+\$12.73 (+29.6%)
Firm Load Obligations (including wholesale contracts and spinning reserves)	GWH	18,596	18,338	-258 (-1.4%)
Wind Production	GWH	439	787	+348 (+79.3%)
Baseload Planned Outages	MW*Days	89,053	89,940	+887 (+1.0%)
Baseload Forced Outage Rate	%	7.55%	7.45%	-0.11%

- president states

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Schedule MMS-5