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Witness: Michael S. Scheperle
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MISSOURI PUBLIC SERVICE COMMISSION

REGULATORY REVIEW DIVISION

DIRECT TESTIMONY

OF

MICHAEL S. SCHEPERLE

VEOLIA ENERGY KANSAS CITY, INC.

CASE NO. HR-2014-0066

**Jefferson City, Missouri
May 2014**

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1 CCOS Report presents Staff's updated CCOS study for Veolia Kansas City and provides
2 methods to collect a Commission-ordered increase in Veolia Kansas City's overall revenue
3 requirement and other tariff changes recommended by Veolia Kansas City including the
4 proposed expansion of its service territory and its proposed Production Adjustment Cost
5 Clause (PACC). Staff's revenue requirement increase for Veolia Kansas City ranges from
6 \$1,516,039 to \$1,661,246 based on the accounting schedules filed on May 1, 2014. In Veolia
7 Kansas City's filing, the Company calculated an overall revenue requirement increase of \$2.8
8 million but only requested an increase of \$1.0 million. Staff's rate design is based on Veolia
9 Kansas City's request for \$1.0 million.

10 Q. What are the recommendations for Veolia Kansas City's proposed new tariff
11 sheets?

12 A. For purposes of this Direct Filing on CCOS and rate design, Staff is not
13 proposing that the Commission order Veolia Kansas City to file any new tariff provisions.
14 However, Veolia Kansas City has included new tariff sheet recommendations with its filed
15 rate request. While Staff is not recommending new tariff provisions, Staff is recommending
16 preliminary recommendations so Veolia Kansas City may address these in rebuttal testimony.
17 Veolia Kansas City's new tariff sheets address the following items:

- 18 1. Establishment of a Production Adjustment Cost Clause
- 19 2. Expansion of its certificated service territory
- 20 3. Establishment of an Economic Development Rider
- 21 4. Establishment of a Capacity Reserve and Emergency Service Schedule
- 22 5. Establishment of a generic Special Contract Rate
- 23 6. Establishment of a Residential High-Rise Schedule

24 Q. What are Staff's rate design recommendations to the Commission for Veolia
25 Kansas City in this case?

1 A. Veolia Kansas City has three active commercial and industrial service
2 classifications. The service classifications are Standard Commercial Service (SCS), Large
3 Commercial Service (LCS) and the Interruptible Heating Service (IHS). Staff recommends:

- 4 1. That no change (no increase/decrease) be made to Veolia Kansas City's
5 customer meter charges for the SCS, LCS, and IHS customer classes.
- 6 2. That Veolia Kansas City maintains the existing uniformity of usage charges
7 (Mlbs/usage) between the SCS, LCS, and IHS classes. The current usage
8 charge for each class is \$8.45 mlbs. The usage charge may increase but
9 uniformity will still be maintained for each class.
- 10 3. That the LCS demand rate structure and IHS demand rate structure be the
11 same. They are currently different with the LCS demand structure having four
12 declining blocks and the IHS demand structure having seven declining blocks.
13 Veolia Kansas City proposes a six declining block rate structure for both the
14 LCS and IHS rate structure. The proposed six declining block demand rate
15 structure would be the same. Staff finds Veolia Kansas City's
16 recommendation reasonable and supports its demand rate structure proposal.
- 17 4. Veolia Kansas City proposes that the LCS winter peaking time frame change
18 from December 1 through March 31 time frame, to November 1 through
19 March 31 time frame, and the summer peaking timeframe change from April 1
20 through November 30, to April 1 through October 31 timeframe. Staff finds
21 the proposal reasonable and supports the change.
- 22 5. Veolia Kansas City proposes that the IHS peaking timeframe change from
23 December 1 through March 31, to November 1 through March 31 timeframe.
24 Staff finds Veolia Kansas City's proposal reasonable and supports the change.
- 25 6. Based on Staff's CCOS study, that the LCS demand rate structure remains
26 relatively revenue-neutral as proposed by Veolia Kansas City where the
27 demand rate structure will have six declining block rates.
- 28 7. Based on its' CCOS study, Staff recommends that the first step of the IHS
29 capacity/demand charge be increased by the system average increase. Also
30 that the remaining capacity/demand rates steps be reduced by 10% from the
31 previous step. The main difference is that Veolia Kansas City is proposing no
32 increase in the first block (first 3 mlb/hour) and then each remaining block be
33 reduced by 10%. Staff's recommendation is to increase the first block by the
34 system average increase of 14.12% and then each remaining block be reduced
35 by 10%.
- 36 8. That the remaining increase be spread uniformly to usage charge (Mlbs.) as
37 outlined in Step 2 above.

1 9. To change the qualifications criteria for IHS. The current qualification criteria
2 are closed (grandfathered) to existing customers on IHS rate schedule. Veolia
3 Kansas City proposed new criteria is the customer must already be receiving
4 steam service under this rate schedule, or be a new customer at a location
5 currently receiving steam service, or a new location that has not received
6 service, or be an existing steam customer initiating service at a new location.
7 Customers must certify to Veolia Kansas City's satisfaction that the customer
8 is capable of providing 100% of the Customer's space heating requirement.
9 Staff finds Veolia Kansas City's proposal reasonable and supports the
10 proposal.

11 **STAFF RESPONSIBILITY**

12 Q. Please identify the Staff expert responsible for addressing each area in the
13 CCOS Report?

14 A. The Staff expert for each listed issue is as follows:

<u>Issue</u>	<u>Staff Expert</u>
Executive Summary	Michael Scheperle
Class Cost of Service Overview	Robin Kliethermes
Class Cost of Service	Robin Kliethermes
Rate Design	Bradley Fortson
Expansion of Service Area	Sarah Kliethermes and Karen Lyons
Economic Development Rider	Michael Stahlman
Residential High-Rise Tariff	Michael Stahlman
Capacity Reserve/Emergency Service Tariff	Michael Stahlman
Special Contract Steam Service Tariff	Sarah Kliethermes
Rules and Regulations Changes	Sarah Kliethermes
Production Adjustment Cost Clause	Erin Maloney

1 **CLASS COST OF SERVICE**

2 Q. What is the purpose of Staff's CCOS?

3 A. The purpose of Staff's CCOS is to provide the Commission with a measure of
4 relative cost responsibility for the overall revenue requirements of Veolia Kansas City. Staff
5 developed its analysis of the cost of serving each class using inputs taken from Staff's
6 Revenue Requirement Report and the Staff Accounting Schedules filed in this case on
7 May 1, 2014. Staff's recommended revenue requirement for Veolia Kansas City is
8 \$1,516,039 to \$1,661,246, based on a return on equity (ROE) range of 8.50% to 9.50%. For
9 individual items of cost, the responsibility of a certain class of customers to pay that cost can
10 be either directly assigned or allocated to customer classes using reasonable methods for
11 determining the class responsibility for that item of cost. The CCOS study determines whether
12 each class of customer is providing the utility with the level of revenue necessary to cover (1)
13 the utility's investments required to provide service to that class of customers, and (2) the
14 utility's ongoing expenses to provide steam service to that class of customers. Staff's CCOS
15 study is a continuation and refinement of Staff's cost of service revenue requirement study,
16 resulting in a determination of the costs incurred in providing steam service to each of Veolia
17 Kansas City's customer classes. The results are then summarized so they can be compared to
18 revenues being collected from each customer class on current rates. The difference between a
19 particular customer class' costs responsibility and the revenues generated by that customer
20 class is the amount that class is either subsidizing (revenues greater than costs) or the other
21 classes are being subsidized (revenues less than costs).

22 Q. Please provide an overview of Staff's CCOS study.

23 A. Listed below are the summary results of Staff's CCOS study.

TABLE 1

Summary Results of Staff's CCOS Study

Customer Class	Revenue Neutral % Increase
Standard Commercial Service (SCS)	8.16%
Large Commercial Service (LCS)	7.35%
Interruptible Heating Service (IHS)	58.72%
Process Steam (contract customers)	0.00%
Total	0.00%

Table 1 shows the changes necessary on a revenue-neutral basis of each customer class required to exactly match that customer class's rate revenues with Veolia Kansas City's cost to serve that class based on Staff's CCOS study. The results are presented on a revenue-neutral basis, as a percent shift (Expressed as negative or positive percent) that is required to equalize the utility's rate of return from each class.

A negative amount or percentage indicates revenue from the customer class exceeds the cost of providing service to that class; therefore, to equalize revenues and cost of service, rate revenues should be reduced, i.e., the class has overpaid. A positive amount or percentage indicates revenue from the class is less than the cost of providing service to that class; therefore, to equalize revenues and cost of service, rate revenues should be increased, i.e., the class has underpaid. Because a CCOS study is not precise, it should be used only as a guide for designing rates. In addition, bill impacts need to be considered.

The customer classes used in Staff's study correspond to Veolia Kansas City's current rate schedules.

Q. What relationship, if any, is there between the Staff's Revenue Requirement Cost of Service (COS) Report filed May 1, 2014, and the Staff's CCOS Report?

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1 A. In its COS Report, Staff filed its accounting information, which included
2 Staff's estimate of Veolia Kansas City's revenue requirement through the update period of
3 December 31, 2013. Consistent with the COS Report, this CCOS Report reflects the Staff's
4 revenue requirement recommendation of \$1,661,246 (high point) based on Staff's estimate
5 through the update period.

6 Q. How did Staff conduct its CCOS study?

7 A. The CCOS Report outlines how Staff performed its CCOS study. The cost-of-
8 service procedures involve three steps: (1) Functionalization – this procedure identifies the
9 different functional “levels” of the system; (2) Classification – this procedure determines for
10 each functional type, the primary cause or causes of that cost being incurred, and segregates
11 these costs of service components into a customer, demand or energy component; and (3)
12 Allocation – this procedure allocates the class proportional responsibilities for each type of
13 cost and spreads the cost among the various classes. The cost of service procedures of
14 Functionalization, Classification, and Allocation are more fully explained in Schedule RK-1
15 to Staff's CCOS Report.

16 Q. What is the Staff's recommendation on CCOS?

17 A. The Staff is recommending revenue increases for each class of customer. The
18 interruptible heating service class is grossly underpaying its fair share and Staff's rate design
19 recommendation recommends an above system average increase to bring this class closer to
20 its cost to serve. Veolia Kansas City's CCOS study also shows this class underpaying and
21 recommends an increase above the system average.

1 **RATE DESIGN**

2 Q. What is rate design?

3 A. Rate design is the assignment of rates to each customer class and is based from
4 the Staff's CCOS and other relevant factors to this case. It provides methods to implement in
5 rates any Commission-ordered overall change in customer revenue responsibility. Rate
6 design is 1) a process used to determine the rates for a steam utility once cost of service and
7 CCOS is known; 2) characteristics such as rate structures, rate values, and availability that
8 define a rate schedule and provide instructions necessary to calculate a customer's steam bill.
9 Rates are designed to collect revenue to recover the cost to serve the class. Steam rates are
10 based on three rate components. They are 1) demand-related costs¹; (2) usage-related costs²;
11 and 3) customer-related costs³.

12 Q. What are Staff's rate design recommendations?

13 A. Staff's specific rate design recommendations are outlined in Staff's CCOS
14 Report and as outlined in the Executive Summary section of this Direct Testimony.

15 Q. Does this conclude your direct testimony?

16 A. Yes, it does.

¹ Demand-related costs are allocated among the customer classes on the basis of demands (Mlbs/hour) imposed on the system during specific peak hours.

² Usage related costs are allocated among the customer classes on the basis of usage (Mlbs) which the system must supply to serve the customers.

³ Customer-related costs are allocated among the customer classes on the basis of the number of customers or the weighted number of customers. These costs include service lines, meters, meter reading, and billing per customer.