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Missouri Operations Company  
Case No.: ER-2009-\_\_\_\_  
Date Testimony Prepared: September 5, 2008

**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO.: ER-2009-\_\_\_\_**

**DIRECT TESTIMONY**

**OF**

**H. DAVIS ROONEY**

**ON BEHALF OF**

**AQUILA, INC. dba  
KCP&L GREATER MISSOURI OPERATIONS COMPANY**

**Kansas City, Missouri  
September 2008**

**\*\*\* [REDACTED] \*\*\* Designates "Highly Confidential" Information  
Has Been Removed.  
Certain Schedules Attached To This Testimony Designated "(HC)"  
Have Been Removed  
Pursuant To 4 CSR 240-2.135.**

**DIRECT TESTIMONY**

**OF**

**H. DAVIS ROONEY**

**Case No. ER-2009-\_\_\_\_\_**

1 **Q. Please state your name and business address.**

2 A. My name is Davis Rooney. My business address is 1201 Walnut, Kansas City, Missouri  
3 64106.

4 **Q. By whom and in what capacity are you employed?**

5 A. I am employed by Kansas City Power & Light Company (“KCP&L”) as Manager, CEP  
6 Business Operations.

7 **Q. What are your responsibilities?**

8 A. My responsibilities include business planning and analysis concerning infrastructure  
9 investment projects for KCP&L and Aquila, Inc. dba KCP&L Greater Missouri  
10 Operations Company (“GMO” or the “Company”).

11 **Q. Please describe your education, experience and employment history.**

12 A. I graduated from the University of Kansas. I received a B.A., with distinction, in  
13 Mathematics (1982), and a B.S., with distinction, in Business (1983), with majors in  
14 Accounting and Business Administration and a concentration in Computer Science. I  
15 obtained my Certified Public Accountant certificate in 1983 and practiced in public  
16 accounting from 1983 to 1992. In 1992, I joined Aquila, Inc. as Controller of its  
17 WestPlains Energy division and held several positions focused on financial management  
18 and analysis including Director of Accounting and Finance for the Missouri Electric

1 divisions of Aquila Networks. My last position at Aquila, Inc. was as Director of  
2 Resource Planning and Commodity Analysis.

3 **Q. Have you previously testified in a proceeding at the Missouri Public Service**  
4 **Commission (“MPSC” or the “Commission”) or before any other utility regulatory**  
5 **agency?**

6 A. Yes. I have testified before the Commission and the Colorado Public Utilities  
7 Commission.

8 **Q. What is the purpose of your Direct Testimony?**

9 A. The purpose of my Direct Testimony is to support the energy costs and generation  
10 resources for GMO. GMO includes the former Missouri Public Service territory (“GMO-  
11 MPS”) and the former St. Joseph Light and Power territory (“GMO-L&P”).

12 **Q. How is your direct testimony organized?**

13 A. My direct testimony is organized as follows:

- 14 I. GMO Operations and Resources During 2007;
- 15 II. Annualized Fuel & Purchased Power Expense;
- 16 III. Fuel Prices for Power Generation;
- 17 IV. Hedge Program Impact;
- 18 V. Spot Market Purchased Power Prices;
- 19 VI. Capacity Needs; and
- 20 VII. Planning Requirements for Fuel Adjustment Clause (“FAC”).

21 **Q. Are you sponsoring any schedules?**

22 A. Yes. I am sponsoring the following schedules –

- 23 - Schedule HDR-1 Comparison of Capacity Mix

- 1 - Schedule HDR-2 Comparison of Joint and Stand-alone Dispatch
- 2 - Schedule HDR-3 Cost of Gas
- 3 - Schedule HDR-4 Impact of Hedge Program
- 4 - Schedule HDR-5 Spot Market Purchased Power Prices
- 5 - Schedule HDR-6 Resource List from February 2007 IRP

### 6 EXECUTIVE SUMMARY

7 **Q. Please provide a brief summary of your testimony.**

8 A. In Section I, I describe the generation and supply resources of GMO. On Schedule  
9 HDR-1 I list the resources used to normalize the 2007 test year energy costs.

10 In Section II, I describe the general method used to normalize the test year energy costs.

11 On Schedule HDR-2 (HC), I show the cost difference between jointly dispatching GMO-  
12 MPS and GMO-L&P and dispatching them on a stand-alone base.

13 In Section III, I describe the methodology used by GMO to arrive at a burner tip gas cost  
14 of \*\* [REDACTED] \*\* per mcf. The weighted average burner tip cost of gas and the underlying  
15 natural gas commodity cost are shown on Schedule HDR-3 (HC). This section also  
16 discusses GMO's approach to delivered coal prices.

17 Section IV supports the adjustment for GMO's hedging program. This  
18 adjustment reduces electric revenue requirements by approximately \*\* [REDACTED] \*\*.

19 Schedule HDR-4 (HC) shows the impact of GMO's hedge positions that were in place at  
20 December 31, 2007. In arriving at this adjustment, it is important to use the same  
21 underlying cost of natural gas commodity as is used in the other normalizing adjustments  
22 for energy costs.

1 Section V describes GMO's approach to normalizing spot purchased power costs.  
2 GMO's approach normalizes purchased power costs for both weather (weather/load) and  
3 the underlying fuel costs of production. Schedule HDR-5 (HC) shows the weighted  
4 average cost of purchased power is \*\* [REDACTED] \*\* per MWh.

5 Section VI describes GMO's need for additional capacity. GMO is pursuing coal-  
6 fired base load capacity in the 2010 time frame through its participation in the new unit  
7 being constructed at the Iatan generating station ("Iatan 2"). GMO identified a need for  
8 additional peaking capacity in its 2007 Electric Utility Resource Plan, sometimes referred  
9 to as an integrated resource plan ("IRP"). GMO has included the Crossroads Energy  
10 Center ("Crossroads") to meet that identified need. In the normalized test year,  
11 approximately 82% of GMO's native load energy requirements were supplied from either  
12 base load generating plants or long-term base load purchase power contracts. GMO has  
13 included an additional 75 MW to address short-term needs. GMO's load grows by about  
14 50 MW per year.

15 Section VII describes how GMO has met certain rules connected with the FAC,  
16 including having an IRP process and considering demand-side resources. Certain  
17 resource characteristics required are supplied on Schedule HDR-6 (HC).

18 **I. GMO-MPS AND GMO-L&P 2007 OPERATIONS AND RESOURCES**

19 **Q. Please describe the GMO-MPS electric utility operations.**

20 A. GMO-MPS provides electric service in Western and North Central Missouri. In 2007, it  
21 had a non-coincident summer peak load of 1,525 MW compared to a coincident GMO-  
22 MPS/GMO-L&P peak load of 1,961 MW. The GMO-MPS and GMO-L&P peaks did  
23 not occur in the same hour. Therefore the coincident peak was slightly lower than the

1 two individual peaks. GMO-MPS provided capacity and energy from its 17 generating  
2 units (21 with Crossroads) and purchases under its power purchase contracts, as well as  
3 purchases from short-term and spot market sources.

4 **Q. Please describe the GMO-MPS generating resources.**

5 A. The GMO-MPS generation resources consist of three coal-fired steam units at the Sibley  
6 Generation Station (“Sibley”), an eight percent share in each of the three coal-fired steam  
7 units at the Jeffrey Energy Center (“JEC”), three gas-fired combustion turbines at the  
8 South Harper Peaking Facility, (“South Harper”), four gas/#2 fuel oil-fired combustion  
9 turbines at the Greenwood Energy Center (“Greenwood”), two gas-fired jet engines at the  
10 TWA Overhaul Base (“KCI”), one gas-fired combustion turbine at the Ralph Green  
11 Station, one oil-fired combustion turbine at the Nevada substation, and four gas-fired  
12 combustion turbines at the Crossroads Energy Center in Clarksdale, Mississippi. GMO-  
13 MPS also receives energy from an ownership share (0.12 MW) of JEC wind generation.

14 **Q. Please describe the GMO-MPS purchased power contracts.**

15 A. GMO-MPS has long-term purchases sourced from Nebraska Public Power District  
16 (“NPPD Cooper”) and the Gray County Kansas Wind Farm (“Gray County”). NPPD  
17 Cooper is a contract for base load power. In 2007, GMO-MPS also had a short-term  
18 purchased power capacity contract for 75 MW. Similar contracts will be used to bridge  
19 resource needs until the next capacity addition.

20 **Q. Please describe the GMO-L&P electric utility operations.**

21 A. GMO-L&P provides electric service in North Central and North West Missouri. In 2007,  
22 it had a summer peak load of 437 MW. GMO-L&P provided capacity and energy from

1 its eight generating units and purchases under two power contracts as well as purchases  
2 under short-term and spot market sources.

3 **Q. Please describe the GMO-L&P generating resources**

4 A. The GMO-L&P generation resources consist of an 18% share of the Iatan 1 coal-fired  
5 steam unit and various units at its Lake Road Generation Plant comprising one coal-fired  
6 steam unit, three coal/natural gas-fired steam units, one natural gas-fired combustion  
7 turbine, and two oil-fired jet engines.

8 **Q. Please describe the GMO-L&P purchased power contracts.**

9 A. GMO-L&P has long-term purchases sourced from Nebraska Public Power District  
10 (“NPPD Gentleman”) and Gray County. NPPD Gentleman is a contract for base load  
11 power.

12 **Q. Were all of these resources used for normalization of the test period?**

13 A. No. There were changes to the resource mix that were made in consideration of expiring  
14 purchased power contracts and adjustments to capabilities based on review and testing of  
15 the units. Schedule HDR-1 lists the resources used to adjust production and purchased  
16 power expenses as compared to the test year.

17 **Q. Please explain the primary differences between the 2007 test year and the resources  
18 used in the adjusted test year.**

19 A. The first column on Schedule HDR-1 shows the resources modeled and is labeled as  
20 “Adjusted Test Year.” The second column is the actual resource capacity mix for 2007.  
21 The adjusted test year reflects minor adjustments by unit to reflect expected capabilities.  
22 Crossroads replaces the short-term contracts that expired in 2007 and to add capacity for  
23 load growth. Wind capacity has been reflected as zero. We are still taking the output

1 from 60MW of wind at Gray County; however, current rules for counting capacity from  
2 wind have reduced this to essentially zero.

3 **II. ANNUALIZED GMO-MPS & GMO-L&P FUEL & PURCHASED POWER EXPENSE**

4 **Q. For GMO-MPS and GMO-L&P what are the amounts and expenses for total fuel  
5 and purchases in the test case?**

6 A. The costs of total fuel and purchases are included in Schedule RAK-4 in the testimony of  
7 GMO witness Ronald Klote.

8 **Q. How do those costs relate to the proper amount of fuel and purchased energy  
9 expense to be used in setting rates for GMO-MPS and GMO-L&P?**

10 A. The test year costs are based upon actual expenses that were dependent upon actual  
11 operating conditions during the test year. These costs have been adjusted. During the  
12 twelve-month period ending December 31, 2007, operating conditions occurred that  
13 resulted in several cost items being either too high or too low to properly represent  
14 normal expenses for a rate case test period. These include, for example, the resource mix  
15 adjustments shown in Schedule HDR-1 (HC) and adjustments in fuel and purchased  
16 power prices to reflect current markets. Because of abnormal conditions, it is necessary  
17 to adjust high and low expenses to develop an appropriate annualized fuel and purchased  
18 energy expense for the test period.

19 **Q. What method for annualizing the test year fuel and purchased power expense do  
20 you recommend for purposes of this case?**

21 A. The proper method for annualizing the test year fuel and purchased power expense is to  
22 normalize and annualize unit sales, system requirements, system peak demand,  
23 generating unit maintenance and forced outages, the availability and price of purchased



1 power and energy, and the price paid for fuel. After doing this, the fuel and purchased  
2 energy should be dispatched by a reliable and accurate production cost computer model  
3 to develop the appropriate generation and purchased energy levels and the resulting  
4 amount of fuel burned. GMO uses the RealTime computer software for its production  
5 cost model.

6 **Q. What does RealTime do?**

7 A. RealTime is a software package. This package has historically also been used by Staff.  
8 RealTime performs an hour by hour simulation of GMO's generating assets and  
9 purchased power resources. The hourly weather-normalized loads (customer usage) are  
10 an input to the model. Within the operating limitations identified by GMO to the model,  
11 RealTime will schedule units (supply the customers) in a least cost manner. This process  
12 of dispatching the lowest cost generating units before higher cost units is referred to as an  
13 economic dispatch.

14 **Q. Are GMO-MPS and GMO-L&P systems dispatched from the same model?**

15 A. Yes. The two systems are modeled in a joint dispatch. Two additional stand-alone  
16 production simulations are performed to demonstrate the cost of separate dispatch for  
17 each system.

18 **Q. What was the difference in fuel cost between the joint and separately dispatched  
19 models?**

20 A. The difference was a savings from joint dispatch of nearly \*\* [REDACTED] \*\* as reflected  
21 on Schedule HDR-2 (HC).

22 **Q. Why did you prepare both stand-alone and joint dispatch models?**

1 A. The joint dispatch model reflects the expected cost of our present day operating mode. It  
2 is performed to support the total dollar amounts we are submitting to be included in the  
3 cost of service. Stand-alone modeling is performed to demonstrate the continued benefits  
4 provided by the ability to joint dispatch the GMO-MPS and GMO-L&P systems as a  
5 result of the acquisition of GMO-L&P. In prior cases, the stand-alone models have also  
6 been used to allocate the total joint dispatch costs between GMO-MPS and GMO-L&P.

7 **Q. Were the stand-alone models used to allocate costs in this case?**

8 A. No. In this filing we have continued to use the same allocation basis as agreed to in the  
9 last rate case No. ER-2007-0004.

10 **Q. Why is it important that the allocation used reflect the way actual costs are incurred  
11 and allocated on GMO's books?**

12 A. If rates are designed differently from the way costs are recorded, it is possible for the  
13 actual cost recovery to be different from the way it is intended, particularly if rates  
14 contain a fuel adjustment clause.

15 **Q. How were costs allocated in the last rate case?**

16 A. In the last rate case it was agreed that certain fuel related costs would be allocated on an  
17 81%/19% split to GMO-MPS and GMO-L&P, respectively. In order to match costs with  
18 rates, GMO makes a monthly adjustment to also allocate actual costs on the same  
19 81%/19% split.

20 **Q. During the test period, what expense items, if any, were adjusted as a result of  
21 annualizing fuel and purchased energy expense?**

22 A. Adjustments were made to:

1 System requirements. Adjustments were made to peak load and energy to reflect  
2 normalized weather. System requirements are developed from load profiles and excess  
3 energy calculations. The weather normalized load adjustments are sponsored by GMO  
4 witness George McCollister and are found in his Direct Testimony.

5 Fuel Costs. Adjustments were made to reflect a normalized fuel market. Fuel cost  
6 adjustments are discussed in the next section of my testimony.

7 Purchased Power Costs. Adjustments were made to reflect a normalized purchased  
8 power market. Purchased power cost adjustments are discussed in a following section of  
9 my testimony.

### 10 **III. FUEL PRICES FOR POWER GENERATION**

#### 11 **Natural Gas Pricing for Generation**

12 **Q. As you discuss gas prices, what will be the basis for discussion?**

13 A. The final average gas price described in this section will refer to the weighted average  
14 cost of gas at the burner tip as reflected in the dispatch model. This is the commodity  
15 cost of gas adjusted for basis and transportation costs appropriate for each plant, weighted  
16 by the amount of gas burned at each plant as dispatched in the dispatch model. The cost  
17 of the natural gas commodity is the largest component of the burner tip cost. The  
18 commodity cost component of the burner tip cost is based on the New York Mercantile  
19 Exchange (“NYMEX”) commodity prices at the Henry Hub. This is the most widely  
20 used index in the gas industry. The NYMEX price does not include basis or  
21 transportation costs which must be added to the commodity price to determine the actual  
22 cost at the plant, that is, at the burner tip. Basis, which can be thought of as the price

1 difference between two locations, can be either positive or negative. Generally, basis to  
2 our region has been negative. Adding a negative basis is the same as subtracting.

3 **Q. What method of market price determination does GMO propose for this case?**

4 A. In the previous case, GMO proposed burner-tip prices that were derived from a natural  
5 gas price curve based upon an average of NYMEX natural gas futures prices. GMO  
6 again proposes this method. The Company has calculated a 90-day average of the  
7 NYMEX futures market price for each individual month of the 2009 calendar year. The  
8 average was calculated using the prices that occurred on each day in the first three  
9 months of 2008. We will recalculate the 90-day average as part of the true-up process in  
10 this case.

11 **Q. Please describe in greater detail.**

12 A. For example, every day until June 2009, the market determines a market price for the  
13 delivery of natural gas in the month of June 2009. This market price is based on futures  
14 contracts executed between buyers and sellers. The market price for gas to be delivered  
15 in June 2009 can fluctuate every day. In order to eliminate the bias that might occur from  
16 picking a single day's price, while still reflecting prices that are reasonably current, we  
17 have averaged the daily prices that occurred over a three month period. In order to  
18 eliminate the bias that might occur from picking prices from a single day or using a spot  
19 price and applying it to the whole year, we calculated the averages for each month of  
20 2009. These prices are known and represent average prices for actual market transactions  
21 for natural gas.

22 **Q. What is a natural gas futures contract?**

1 A. A futures contract is an exchange tradable contract that obligates each party to buy or sell  
2 a specific amount of a commodity (natural gas) at a specified price for delivery in a  
3 specified month, delivered at a specified delivery point.

4 **Q. What is a spot price?**

5 A. In its most general form, “spot price” simply means the current price of any commodity  
6 or contract. More narrowly, it can refer to either the day ahead price of natural gas or the  
7 first of month index price. The day ahead price is the price today for gas delivered  
8 tomorrow. The first of month index price is the price for equal amounts of gas to be  
9 delivered each day of the current month. When comparing futures contract prices to spot  
10 prices, spot price is generally referring to the first of month index price. The first of  
11 month index price refers to the average price during the last week of month for equal  
12 daily delivery of natural gas during the following month. The index price is typically tied  
13 to a specific natural gas pipeline.

14 **Q. How does the price of a futures contract differ from the price of a spot market  
15 contract?**

16 A. The price of spot natural gas is the price you can buy natural gas for at the beginning of  
17 the month and have it delivered this month. The price of a futures contract is the price  
18 you can buy natural gas for today and have it delivered in a specified month in the future.

19 **Q. Is the price of a futures contract a prediction of the spot price in the future?**

20 A. No. The price of a futures contract should not be confused with the spot price of natural  
21 gas in the future. The price of a futures contract is the actual price of gas today for gas to  
22 be delivered in the future. Through the futures contract price, we can know what the  
23 price today is of gas delivered in the future. We cannot know today what the spot price

1 on that future date will be. The spot price on that future date will reflect the actual  
2 impact of weather, wars, hurricanes, storage levels, production costs, delivery costs,  
3 supply, and demand on natural gas on that date. These factors will certainly be different  
4 than the expectations of today.

5 **Q. Can a futures contract actually be used to buy natural gas for future delivery?**

6 A. Yes. A futures contract is a contract for physical delivery of natural gas.

7 **Q. Must physical delivery be taken of the natural gas under a futures contract?**

8 A. No. The contract can also be settled financially by liquidating (selling) the position at  
9 any time before the settlement date. In fact such contracts are frequently settled  
10 financially, not physically.

11 **Q. Can a spot contract actually be used to buy natural gas for future delivery?**

12 A. No. A spot contract at today's prices would require delivery this month. By itself, a spot  
13 contract cannot be used for future delivery. It might be theoretically possible to couple a  
14 spot contract with a contract for gas storage. The storage costs would be relatively  
15 costly. However, in reality, you could not buy all of your gas needs for next year on  
16 today's spot market and store it until next year. The physical, contractual, and operating  
17 limits of natural gas storage facilities would prevent this from actually occurring.

18 **Q. Is the purchase of a futures contract the only way to "lock in" the futures price?**

19 A. No. There are a number of other contracts whose prices are determined by the futures  
20 price. These other contracts include swaps, calls, and puts. These contracts provide  
21 additional ways to lock in the futures contract price or hedge the price of natural gas.

22 **Q. Is it appropriate to use the current NYMEX futures contract prices for normalizing**  
23 **the fuel and purchased power costs in this rate case?**

1 A. Yes. GMO has entered into contracts that are based on the futures contract prices.  
2 Therefore the actual cost of our future natural gas commodity used is tied to the NYMEX  
3 futures contract prices.

4 **Q. How are the average commodity prices calculated by GMO utilized?**

5 A. In order to ensure consistency among the various normalizing adjustments, these  
6 commodity prices are used in several places. First, they are used as a major component  
7 of the cost of fuel burned in the gas-fired generators dispatched by the dispatch model.  
8 Second, these same prices are used to reflect the impact of the Company's hedging  
9 program. Third, these same prices are used as a major component in the cost of fuel used  
10 in the determination of the market price of purchased power from gas-fired generators.  
11 Electric utilities purchase power at a price derived from the cost of producing the power.

12 **Q. What does GMO propose as the price of natural gas?**

13 A. Attached is Schedule HDR-3 (HC). This schedule shows the NYMEX commodity  
14 component of burner tip gas, calculated as described above, and the monthly and annual  
15 weighted average burner tip cost of gas from the dispatch model. I have also included the  
16 commodity cost of gas for GMO's generating locations. This cost reflects the NYMEX  
17 cost adjusted for the basis differences described previously, but does not include  
18 transportation costs. I have included this cost as it is more comparable with the  
19 commodity gas cost emphasized by Staff in prior rate cases.

20 **Q. Are there any independent studies, publicly available, that support GMO's natural  
21 gas prices?**

22 A. Yes. The Department of Energy's Energy Information Administration ("EIA") reported  
23 in its April 2008 Short-Term Energy Outlook that market conditions indicated an

1 \$8.32/Mcf average Henry Hub price for 2009. In its subsequent reports, the EIA has  
2 increased its expected price. In its July 8, 2008 report, the EIA's expected average Henry  
3 Hub price for 2008 is \$11.86/Mcf and for 2009 is \$11.62/Mcf.

4 **Q. What is GMO's weighted average burner tip cost of gas from the dispatch model?**

5 A. The burner tip cost of gas is shown on Schedule HDR-3 (HC) and is \*\*[REDACTED]\*\*/Mcf.

6 **Coal Prices for Generation**

7 **Q. How were coal prices for the test year determined?**

8 A. Coal prices for generation are taken from existing contracts, as are the coal transportation  
9 costs. The prices used are the prices required by the contracts as of March 31, 2009.

10  
11 **IV. IMPACT OF HEDGING PROGRAM**

12 **Q. What is the purpose of the hedging program?**

13 A. The purpose of the hedging program is to reduce the impact of gas and purchased power  
14 price volatility. Reducing volatility does not necessarily mean reducing cost. When  
15 prices are rising the hedge program will reduce costs by producing offsetting gains.  
16 When prices are falling, the hedge program will produce offsetting costs.

17 **Q. Briefly describe GMO's hedge program.**

18 A. A portion of the hedges are from a prior hedge program. Additions to the hedges under  
19 this prior program were discontinued after March 27, 2007. Subsequently, a hedging  
20 approach based on programs from Kase and Company was adopted. Under the new  
21 hedging approach, 67% of the estimated volumes are still targeted for hedging. To the  
22 extent the targeted volumes were not hedged under the prior program, those volumes are  
23 hedged based on guidance from Kase and Company.



1 **Q. How is the impact of the hedge program determined?**

2 A. By comparing the hedge contract prices to the current cost of the underlying commodity  
3 the current value of the hedge program can be determined. When prices are higher, the  
4 hedge program will produce offsetting gains. When prices are lower, the hedge program  
5 will produce offsetting costs. In this way the volatility from price fluctuations can be  
6 partially mitigated.

7 **Q. What is the hedge program impact reflected in this case?**

8 A. Schedule HDR-4 (HC) shows the impact of the hedging program using the same  
9 commodity prices as used for native generation. For each month of 2009, the hedges  
10 were valued against the current commodity price for that month. If a different view of  
11 the current price were determined, the hedges would have a different value. To be  
12 consistent and accurately reflect the impact of hedging, the same prices must be used  
13 1) to value the hedges; 2) to price for fuel used for generation in the dispatch model; and  
14 3) to price the fuel underlying purchased power generation. Electric utilities purchase  
15 power at a price derived from the cost of producing the power.

16 **V. SPOT MARKET PURCHASED POWER PRICES**

17 **Q. In developing the annualized purchased energy expense in this case, did GMO**  
18 **adjust the price paid for spot-market energy from what was actually paid during**  
19 **the test year?**

20 A. Yes, an adjustment was made to normalize hourly purchased power prices and reflect  
21 current fuel prices and economic conditions.

22 **Q. What was the result of normalizing the hourly purchased power prices?**

1 A. Schedule HDR-5 (HC) shows the weighted average monthly and annual purchased power  
2 prices as dispatched from the dispatch model using the hourly prices developed with the  
3 MIDAS software.

4 **Q. What are the drivers of spot purchased power prices?**

5 A. Electric utilities purchase power at a price derived from the cost of producing the power.  
6 The key drivers of the price for power are: existing and proposed generation, current load  
7 profiles and load growth, transmission constraints, and the current level of fuel costs with  
8 fuel price movements. Technological advancements to the production of power can have  
9 an impact over time, but have a minimal impact in the test year power price estimates.  
10 Therefore those advances are left out of the price determination model.

11 **Q. Please describe the method used to develop the power market price estimates.**

12 A. GMO used the Global Energy Decisions (“GED”) MIDAS Gold™ analysis package  
13 (“MIDAS”). The analysis package includes functionality and power plant operating  
14 parameters for developing spot market purchased power prices for market regions. GMO  
15 used this functionality to develop market prices for the region in which it operates,  
16 specifically, the Southwest Power Pool (“SPP”), Northern Subregion (“SPPN”).

17 **Q. How does MIDAS develop these prices?**

18 A. MIDAS utilizes a national database of power production from GED that is specially  
19 formatted for use in MIDAS. MIDAS has as its source the current GED Energy  
20 Velocity™ database. The MIDAS Gold™ database contains unit specific operating data  
21 on every operating plant within the North American Electric Reliability Corporation  
22 (“NERC”). These operating data include unit capacity, heat rate, fuel type, variable  
23 operation and maintenance (“O&M”) costs, fixed plant costs, etc. GED compiles these

1 data from published resources such as Federal Energy Regulatory Commission (“FERC”)  
2 Form 1 submissions and quarterly continuous emission monitoring system (“CEMS”)  
3 data compiled by the U.S. Environmental Protection Agency (“EPA”).

4 Regional loads are included in the MIDAS Gold™ dataset. Regional loads and  
5 10-year expected loads are reported by NERC region in the EIA-411. GED collects this  
6 information and breaks down present load and growth by market area. The MIDAS  
7 Gold™ data set uses this information to simulate the load growth of all regions and  
8 market areas in NERC. For the test year, neighboring systems’ load profiles were  
9 modeled from the information for each neighboring utility and region submitted to  
10 NERC.

11 The MIDAS Gold™ software can be used in a variety of ways. When used for  
12 price modeling, the model is being used in the “multi-area” mode. The multi-area mode  
13 of analysis is basically an application of a transportation linear programming model. All  
14 regions of the country are condensed into market areas, each with a load profile and a set  
15 of generation resources. Within each market area, loads and resources are matched  
16 8760 hourly periods per year.

17 The market areas are connected in the model by a series of transmission lines,  
18 each subject to a transmission constraint. Price differences in market areas connected  
19 with an unconstrained transmission path will cause the model to assume a power flow  
20 between the two areas, the effect of which will be to lower the cost in the high price area  
21 and increase the cost in the low cost area. This assumed power flow increases until the  
22 two market prices have equilibrated at an identical level or the transmission line has

1 reached its limit. Market prices are simultaneously determined for all regions within the  
2 model study.

3 **Q. Is MIDAS similar to the RealTime dispatch model used by Staff and GMO to**  
4 **normalize production costs?**

5 A. Yes, in a number of ways. Both are models that can perform economic dispatch  
6 calculations for power plants. Both models use normalized loads to normalize production  
7 costs for weather, adjust for load changes, and adjust for changes in fuel costs. They  
8 differ in several important ways. RealTime comes “empty”. GMO must input and  
9 describe each of GMO’s generating units, system loads, fuel costs and operating  
10 parameters in order to model production costs. It is very good and very flexible in this  
11 regard. MIDAS, in contrast, comes “full”. It is pre-populated with every power plant in  
12 NERC already set up with operating parameters, loads for each company and region,  
13 transmission line capacities, and fuel costs. RealTime can do an economic dispatch for a  
14 company. MIDAS can perform an economic dispatch for a market region, or even the  
15 nation. RealTime, by performing an economic dispatch of a company’s resources, can  
16 determine the production cost to supply the next MWh of load. MIDAS, by performing  
17 the economic dispatch for a market region, can determine the production cost to supply  
18 the next MWh of purchased power.

19 **Q. Does GED test the spot market price model used by MIDAS?**

20 A. Yes. GED has communicated to us that it periodically performs a “back cast” to test its  
21 spot market price model. To do this, the actual historical reported loads and the actual  
22 historical spot energy prices are used to project the spot market purchased power prices.  
23 The projected prices are compared to the actual spot purchased power prices. GED uses

1 this process to continually calibrate its model to actual market conditions and refine its  
2 modeling accuracy.

3 **Q. Does GMO modify the MIDAS dataset?**

4 A. GMO may adjust for current fuel costs assumptions; however, GMO did not modify any  
5 other pre-supplied information in the production of the spot market price curve for power.

6 **Q. Please explain which fuel costs are used in power price determination.**

7 A. The power market price estimating methods used by GMO are concerned with only a few  
8 types of primary energy source costs. Nuclear fuel, coal, hydro, natural gas and fuel oil  
9 are the fuels that have a material impact on the ultimate market price for power.

10 **Q. Please describe the method of updating primary fuel source prices.**

11 A. Fuel costs assumptions vary by the fuel being considered. The methods used for  
12 determining the cost of each primary energy source are considered separately.

13 **Q. Describe the method used to model nuclear, coal, and hydro fuel costs.**

14 A. The majority of the energy produced in the country is generated by base loaded plants  
15 most of which use nuclear, coal, or hydro fuels (stable cost) as their primary energy  
16 source. The costs of these sources have two features in common. First, the cost is  
17 heavily dependent upon the individual plant. The costs for fuel at these plants vary due  
18 to a large number of factors, including refueling schedules, coal and delivery contracts,  
19 and water usage constraints. The second feature these fuel costs have in common is that,  
20 compared to natural gas, they are relatively stable and do not generally exhibit high levels  
21 of volatility. Therefore, the fuel cost estimate for actual fuel purchased costs contained in  
22 GED's Energy Velocity™ database for each individual plant is likely to hold throughout

1 the timeframe of the test year. Therefore, for test year adjustment purposes, GMO did  
2 not modify GED's costs for these fuels.

3 **Q. Have coal and coal transportation costs changed over the past several years?**

4 A. Yes. Over the past several years significant increases have occurred in both coal prices  
5 and transportation costs. These increases tend to be reflected in utility costs as contracts  
6 terminate and are replaced. Electric utilities purchase power at a price derived from the  
7 cost of producing the power. The underlying cost of coal is one cost of producing the  
8 power.

9 **Q. Please explain how natural gas prices are adjusted for current market conditions.**

10 A. Natural gas is a significant cost component for power produced from natural gas-fired  
11 generating units. Natural gas prices are highly volatile. In recent experience and on  
12 multiple occasions, natural gas prices have increased by double or triple and also dropped  
13 by half or more. Unlike nuclear, coal, or hydro plants, the cost of producing power from  
14 natural gas-fired plants cannot be characterized as slowly rising or steady. Due to the  
15 volatile nature of the price of natural gas and the increasing percentage of time that  
16 natural gas-fired generating units are the marginal price unit, purchased power prices  
17 must be adjusted to reflect the current price expectation for natural gas.

18 The current price expectation for natural gas prices was developed using the  
19 method described in my testimony above. Essentially an average of the natural gas  
20 futures over a three month period was developed.

21 **Q. Is natural gas the only driver of spot purchased power prices?**

22 A. No. However, it certainly is one of the most volatile. As noted above, purchased power  
23 prices are impacted by more than just natural gas prices. Purchased power can be priced

1 from base load units or from peaking (including intermediate) load units. Peaking units  
2 are predominately gas-fired and are heavily influenced by the price of gas. Base load  
3 power prices are not generally gas-fired and those prices move somewhat differently.  
4 However, there is a natural tendency, for all the fossil fuels to move together, either as a  
5 result of fuel substitution, competitive/opportunistic pricing, or increased production and  
6 transportation costs. For example, the cost of delivered coal has increased as a result of  
7 higher diesel costs for rail transportation.

8 **Q. How are fuel oil prices estimated?**

9 A. Fuel oil appears to drive power prices for certain months of the years in certain areas of  
10 the country, primarily Florida and the Northeast. In general, the impact of fuel oil price  
11 movements to the power market prices in the Midwest is insignificant. However, fuel oil  
12 prices should not be ignored if natural gas prices are modified. An appropriate price  
13 relationship between natural gas and fuel oil should be maintained. For purposes of  
14 modeling current purchased power prices, we reviewed the fuel oil data in the MIDAS  
15 model. We determined that the MIDAS fuel oil data did not require adjustment.  
16 Therefore we left the fuel oil data unchanged.

17 **Q. Does MIDAS include a current market price curve for natural gas prices?**

18 A. Yes.

19 **Q. Why did GMO not use that price curve?**

20 A. The MIDAS dataset is not frequently updated. The MIDAS price curve may be  
21 appropriate at the time the dataset is published. The price curve in MIDAS may not  
22 represent either the current price expectation or the price expectation that may exist at a

1 true-up date. Therefore, GMO developed a method for establishing the current market  
2 prices that can be updated as needed.

3 **Q. What level of purchased power did GMO make available in its dispatch model?**

4 A. In all months we modeled 450 MW.

5 **VI. CAPACITY NEEDS**

6 **Q. How does GMO determine how to address its capacity needs in the long term?**

7 A. GMO utilizes the principles of least cost utility planning. Least cost utility planning is an  
8 economic analysis method with the lowest total system operating cost as the objective  
9 target. Least cost utility planning methods are applied to an Electric Utility Resource  
10 Plan, sometimes known as an Integrated Resource Plan (“IRP”). The IRP is the result of  
11 testing available and hypothetical resource candidates under various scenarios and  
12 determining which of those candidates most economically meets the needs of the system.

13 **Q. Did the IRP consider a mix of coal and gas-fired resources?**

14 A. Yes. A need for coal-fired generation in the 2010 time frame was identified in the April  
15 2005 IRP. GMO is participating in the Iatan 2 generating facility.

16 **Q. Why is coal not used to meet all of GMO’s capacity needs?**

17 A. GMO’s load profile and the results of the modeling indicate that additional gas-fired  
18 peaking is most economical at this time. While coal-fired power plants have a low fuel  
19 cost per megawatt hour of electricity produced, they have a relatively higher cost of  
20 construction. The total cost of these plants to the customer is lowest when the high cost  
21 of construction can be spread over a large number of megawatt hours of electricity. This  
22 requires the plants to be able to operate a high percentage of the time to cost effectively  
23 serve native load customers.



1 **Q. How much of GMO's load is served by base load plants?**

2 A. In the normalized test year, approximately 82% of GMO's native load energy  
3 requirements were supplied from either base load generating plants or long-term base  
4 load purchase power contracts.

5 **Q. How would you describe the 18% not served by base load?**

6 A. This portion is not a steady load. It occurs in a relatively small percentage of the hours of  
7 the year. This portion is best served by intermediate load generation or peaking  
8 generation. Intermediate and peaking generation has a lower cost of construction  
9 compared to base load units. The trade-off is a higher energy cost. These units are  
10 normally powered by natural gas or oil.

11 **Q. Please describe GMO's most recent resource plan.**

12 A. In February 2007, GMO filed its IRP in Case No. EO-2007-0298. The preferred resource  
13 plan, which was also the least cost plan, was to construct 225 MW of combustion turbine  
14 capacity in 2010.

15 **Q. Did GMO issue a request for proposals ("RFP") for the combustion turbines?**

16 A. In the spring of 2007, GMO issued an ("RFP") for its short-term and long-term resource  
17 needs. During the IRP review process, concerns were raised about significant changes in  
18 construction prices. Concerns were also raised because the IRP analysis was based on  
19 estimated resource costs, not actual market proposals. To more fully survey available  
20 market resources and, in part, to address these concerns, the RFP was not limited to  
21 combustion turbine resources for 2010.

22 **Q. Did Staff review and comment on the RFP before it was issued?**

23 A. Yes. We incorporated Staff's suggestions in the RFP that was issued.

1 **Q. How did you analyze the RFP?**

2 A. GMO received both short-term and long-term proposals representing a variety of third-  
3 party suppliers and fuel sources. GMO also submitted self-build proposals based on  
4 updated construction costs. Crossroads was bid into the RFP by the corporate division of  
5 GMO. These proposals were analyzed using the IRP model. Updates were made to key  
6 variables to reflect current information. Some of the variables updated included the load  
7 forecast, capacity values, potential unit retirements, and fuel prices. Various managers,  
8 including the combustion turbine plant manager and generation dispatch manager and the  
9 environmental director, participated in discussions of the top candidate proposals.

10 **Q. What was the result of the analysis?**

11 A. Combustion turbines were still the preferred technology. The top two options were both  
12 General Electric 7EA combustion turbines. One option was to construct a power plant at  
13 a site near Sedalia, Missouri. The other option was for the Missouri regulated utility to  
14 acquire Crossroads. Crossroads is both the least cost and the preferred option.

15 **Q. Why was Crossroads preferred?**

16 A. Both options were evaluated on an equivalent basis with the same expected in-service  
17 date in 2010. Crossroads is the least cost option. Crossroads has additional advantages,  
18 including being already constructed. As an already constructed asset, Crossroads is not  
19 subject to the construction related risks currently occurring in the market that might  
20 impact construction costs and timing of completion. As an already constructed asset,  
21 there is also an opportunity to place it into utility service before 2010 and reduce the need  
22 for short-term purchased power.

23 **Q. Can you describe Crossroads?**

1 A. Crossroads consists of four General Electric 7EA units with approximately 300 MW of  
2 total capacity. It was installed in 2002. The units are owned by the City of Clarksdale,  
3 Mississippi in a property tax abatement structure somewhat like Missouri's Chapter 100.  
4 The units are operated by Clarksdale Public Utilities ("CPU"). The units connect to  
5 Entergy's transmission system through the Mississippi Delta Energy Agency ("MDEA")  
6 230 kV line from Clarksdale to Moon Lake as well as through the CPU 115 kV tie at  
7 Clarksdale.

8 **Q. How is Crossroads controlled?**

9 A. The units are controlled through a long-term toll to 2032 with the right to extend the term  
10 for two additional five-year periods.

11 **Q. What entity holds the long-term toll?**

12 A. To clearly understand this one must first understand the corporate structure of Aquila,  
13 Inc., now GMO.

14 **Q. Please describe the Aquila, Inc. corporate structure.**

15 A. The Aquila, Inc. corporate structure consisted of a number of divisions and a number of  
16 legal subsidiaries. One of the subsidiaries was Aquila Merchant Services. The divisions  
17 included the operating utility divisions such as the Iowa gas utility, the GMO-MPS  
18 electric division in Missouri, or the GMO-L&P division in Missouri. There was also a  
19 corporate division. Some costs in the corporate division, for example accounting, were  
20 allocated to the operating utility divisions. Some costs were not allocated to the utility  
21 divisions.

22 **Q. What entity originally held the long-term toll?**

23 A. Crossroads was originally constructed for and held by Aquila Merchant Services.

1 **Q. What entity now holds the long-term toll?**

2 A. In one step to simplify the ownership structure, the toll was transferred to Aquila, Inc.  
3 from Aquila Merchant Services on March 31, 2007. At the time of this transfer,  
4 Crossroads was held in the corporate division and was not transferred to a utility division.  
5 The toll was then bid into the RFP issued by the Missouri electric utility division. As an  
6 additional step subsequent to the RFP response, a purchase option agreement was  
7 obtained from the City of Clarksdale. The option agreement allows the units to be  
8 purchased at anytime for \$1,000. However, if exercised, the favorable property tax  
9 treatment will be discontinued. Certain existing agreements continue after the option is  
10 exercised, but may be discontinued for a buy-out payment.

11 **Q. When will Crossroads be transferred to the Missouri utility division?**

12 A. We expect that Crossroads will be transferred to GMO-MPS prior to the true-up date in  
13 the rate case.

14 **Q. How does the power get from Crossroads to Missouri?**

15 A. In order to secure long-term annual transmission, GMO made a 20-year transmission  
16 request to Entergy and a 20-year transmission request to SPP. These requests were made  
17 in early 2007. Both requests need to be confirmed in order to establish long-term  
18 transmission from Crossroads to Missouri.

19 **Q. What is the status of the Entergy transmission study?**

20 A. Entergy revised its study on August 8, 2008 and expects transmission service to be  
21 available by December 1, 2011 at its point-to-point tariff rate. This is the same rate  
22 assumed in the economic analysis of Crossroads. Entergy has indicated that several

1 options may be available to provide transmission as of an earlier date. These options are  
2 being evaluated.

3 **Q. What is the status of the SPP transmission study?**

4 A. SPP has not completed its transmission study. GMO submitted its transmission request  
5 in January 2007. SPP has multiple studies in its queue. Each study in the queue must be  
6 finalized before the next study may be finalized. There is one study in the queue ahead of  
7 the January 2007 study that contains Crossroads. SPP updates all studies in the queue  
8 whenever there are significant changes in the preceding studies. SPP has revised the  
9 study that includes Crossroads 10 times. All revisions have indicated that transmission  
10 will be available at SPP's point-to-point tariff rate. This is the same rate assumed in the  
11 economic analysis of Crossroads. The July 14, 2008 revision indicates that transmission  
12 is available beginning October 1, 2009, with appropriate redispatch agreements. Without  
13 redispatch agreements, transmission is available beginning June 1, 2013. Eight of the  
14 prior nine studies indicated transmission would be available on either June 1, 2011 or  
15 June 1, 2010 without redispatch agreements.

16 **Q. How will power get from Crossroads to Missouri until the long-term transmission  
17 path is confirmed?**

18 A. For the past several years, GMO has been successful in obtaining monthly firm  
19 transmission capacity for the summer months (June, July, August, and September) from  
20 the Entergy system to GMO's system. Since Crossroads is comprised of peaking plants,  
21 it is needed for meeting the summer peak. For 2008, GMO has transmission for the  
22 summer months. Because of the transmission market design, monthly transmission can  
23 only be purchased less than 18 months in advance. GMO has acquired part of the

1 transmission for the summer of 2009 and is working to increase that to 300 MW. GMO  
2 intends to continue obtaining monthly firm transmission until the long-term annual  
3 transmission requests are accepted and confirmed.

4 **Q. How has Crossroads been reflected in this case?**

5 A. Crossroads has been included in rate base at the depreciated net book value, which is  
6 approximately the price at which it was bid into the RFP. Operating costs, including the  
7 cost of 2008 summer transmission, have been included based on current costs. These  
8 costs are reflected in Schedule RAK-4 included in the testimony of witness Ronald Klote.

9 **VII. PLANNING REQUIREMENTS FOR FUEL ADJUSTMENT CLAUSE**

10 **Q. What is the purpose of this section of your testimony?**

11 A. The purpose is to describe how GMO has complied with certain requirements of the  
12 Commission's rules regarding a fuel adjustment clause.

13 **Q. Does GMO comply with rule 4 CSR 240-3.161(3)(R)?**

14 A. Yes. GMO has a long-term resource planning process. The electric utility resource plan  
15 produced by this process is also sometimes known as an integrated resource plan ("IRP").  
16 An objective of this planning process is to identify the least cost and preferred resource  
17 plans while maintaining adequate capacity reserves for reliability.

18 **Q. Does GMO comply with rule 4 CSR 240-3.161(3)(P)?**

19 A. Yes. GMO's IRP considered demand-side resources as well as supply-side resources.

20 **Q. Why are the resources in the IRP appropriate for dispatch?**

21 A. As stated above, one objective of the planning process is to identify the least cost  
22 resources. These resources are dispatched in the IRP on an economic basis. This means  
23 the least cost resources are dispatched before higher cost resources.

1 **Q. When was GMO's last IRP prepared?**

2 A. GMO prepared its last IRP report in February 2007.

3 **Q. When will the next IRP be prepared?**

4 A. The next IRP is scheduled for completion in August 2009.

5 **Q. Did the February 2007 IRP consider both demand-side and supply-side resources?**

6 A. Yes. An outside consultant was engaged to recommend demand-side resource programs.  
7 The February 2007 IRP recommended pursuing the cost effective programs. These were  
8 considered in the IRP plan.

9 **Q. What planning horizon was used in the February 2007 IRP?**

10 A. The February 2007 IRP evaluated resources over a 20-year horizon.

11 **Q. How do the IRP resources differ from the dispatch model resources?**

12 A. Although both the IRP and the dispatch model used for the rate case are production cost  
13 models, they differ in their purposes. The IRP model is based on the MIDAS Gold  
14 software. GMO uses MIDAS for its long range planning. The dispatch model used for  
15 the rate case uses the RealTime model. This is also the model historically used by Staff.  
16 GMO uses the RealTime model for short-term planning such as rate cases and budgeting.  
17 The resources used in RealTime typically reflect currently existing supply-side resources.  
18 Occasionally, placeholder supply-side resources are also modeled. GMO uses MIDAS to  
19 model long-term generic or candidate resources including demand-side resources.

20 **Q. What are the expected supply-side and demand-side resource characteristics for  
21 years 2008-2012 shown in the February 2007 IRP?**

22 A. The February 2007 IRP identified the resources and characteristics shown on Schedule  
23 HDR-6 (HC).

1 **Q. Do the demand-side and supply-side resources identified in the IRP remain static**  
2 **over time?**

3 A. No. As implementation schedules change, new candidate resources are identified, and as  
4 other conditions change, GMO may evaluate these changes and deviate from the  
5 published IRP plan.

6 **Q. Does this conclude your direct testimony?**

7 A. Yes, it does.





**SCHEDULES HDR-1 THROUGH HDR-6**

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