Delivering on the Promise of Customer Engagement

SANDEEP MENON



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Pitfalls of Ineffective Customer Engagement

The New York Times

'Smart' Electric Utility Meters, Intended to Create Savings, Instead Prompt Revolt



Oncor Reacts to Smart Meter Anger

Oncor faces customer backlash over smart meters and skyrocketing electric bills.

Blame it on the weather, again.

latest company facing a media storm over customer reports that eters are overcharging for le Texas Public Utilities Commission r an independent verification of the ite the fact that Oncor said that he complaints, which have jumped I since a year ago, can be explained ally cold winter in Texas. The lected to begin in the next few





Pitchfork-wielding mobs encircle smart meters 'Fraud meter' fear

OPOWER Approach to Engaging Customers

Unprecedented Results (verified by Summit Blue, PSE)

- •85% customer engagement
- •1.5% 3.5% demand reduction
- •20%+ lift for other EE programs
- •200+ GWh savings for 2010



The Challenges of Customer Engagement

- 1. Not all customers are the same
- 2. Unclear customer value proposition
- 3. Home energy is "boring"



Projected Smart-Grid Tech Adoption Rates



Source: CPUC Approved Filing by Southern California Edison (SCE)

Value = Insight, Not Real-Time Data



Multi-Channel Impact Across All Segments



Independent Verification by Summit Blue Demonstrates High Customer Engagement

Multi-Channel Impact Across All Segments

Energy Savings by Income



Energy Savings by # of Residents



Energy Savings by Age



Energy Savings by Household Efficiency



Impact Variance Very Low Across Demographic Groups and Energy Profiles

Keys To Successful Smart Grid Rollout

- **1.** Be Proactive don't expect customers to take the initiative
- Engage All Customer Segments use all channels to reach everyone
- **3. Target Messages** circumstances vary widely, try to present only what's relevant for each customer
- **4. Present Insights, not Data** most customers will not notice patterns in consumption, present them the "so what"
- 5. Make it interesting applied behavioral science can make mundane energy data more interesting

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