

1 STATE OF MISSOURI
2 PUBLIC SERVICE COMMISSION
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5 TRANSCRIPT OF PROCEEDINGS
6 HEARING
7 June 1, 2001
8 Jefferson City, Missouri
9 Volume 7
10
11 In the Matter of The Empire)
12 District Electric Company's)
13 Tariff Sheets Designed to)
14 Implement a General Rate Increase) Case No. ER-2001-299
15 for Retail Electric Service)
16 Provided to Customers in the)
17 Missouri Service Area of the)
18 Company.)
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21 BEFORE:
22 VICKY RUTH, Presiding,
23 REGULATORY LAW JUDGE.
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1 P R O C E E D I N G S

2 JUDGE RUTH: Good morning. Today's date is
3 June 1st, 2001. It's 8:30. We are ready to take up the
4 hearing. We will begin with the issue of capital structure,
5 rate of return.

6 Mr. Dottheim, did you have a housekeeping or
7 preliminary matter?

8 MR. DOTTHEIM: Yes, just a couple of items.
9 On Tuesday when you took entry of appearances, I failed to
10 make an entry of appearance for Keith Krueger of the General
11 Counsel's Office. So I would like to do so at this time,
12 orally do that.

13 And another matter regarding the supplemental
14 testimony that the Staff will be filing relating to a change
15 of position regarding the fuel and purchased power expense.
16 The Staff is prepared to file, along with the testimony, a
17 pleading requesting that the testimony be received as
18 late-filed.

19 If you would wish us to proceed in some other
20 manner, we could do that also, but if that would be
21 adequate, we would proceed in that manner.

22 JUDGE RUTH: No. It would be helpful if you
23 do it like that, file a motion to accept the late pleading,
24 and the other parties do the same.

25 MR. SWEARENGEN: That's also the intention of

1 the Company. We would do the same thing. We will file our
2 own motion seeking leave to file the additional testimony.

3 JUDGE RUTH: That sounds good. Thank you.

4 MR. DOTTHEIM: And the one other item that we
5 addressed yesterday, Mr. Swearngen and I, on the issue that
6 was originally scheduled to be heard yesterday, incentive
7 compensation, the Staff is preparing the supplemental
8 surrebuttal testimony of Jan C. Fischer, and we should have
9 that filed by the end of today and have copies to the
10 parties. It is not extensive. I think it's something right
11 now on the range of something like eight pages.

12 JUDGE RUTH: And as I've mentioned before, I'd
13 appreciate it if you provide me with a direct copy in
14 addition to what you file with records.

15 MR. DOTTHEIM: Yes.

16 JUDGE RUTH: Thank you.

17 MR. DOTTHEIM: I think there's possibly one
18 other preliminary matter. Mr. Frey, I think, may have a
19 question or a progress report for you regarding the Revised
20 Statement of Positions and List of Issues.

21 JUDGE RUTH: Okay. Mr. Frey?

22 MR. FREY: Thank you, your Honor. We put
23 together a draft List of Issues and have very late last
24 night only circulated it for the review of the parties. I'm
25 sure there are going to be a series of edits to that list,

1 but I believe we're fairly close to filing that document. I
2 think it's possible that later on in the proceeding we may
3 have a document that we could show you per our conversation
4 with you yesterday prior to filing.

5 I do want to clarify one thing, though, as to
6 whether or not we have the option to include Statements of
7 Positions with that document. My guess right now is that we
8 won't do that, that the individual parties will file
9 Statements of Positions against those issues, but if we
10 should decide to do that, is that an acceptable approach?

11 JUDGE RUTH: It's acceptable whether you do
12 separate or joint.

13 MR. FREY: Okay. Thank you very much, your
14 Honor.

15 JUDGE RUTH: Okay. Thank you for that
16 progress report.

17 Are there any other preliminary or
18 housekeeping motions?

19 (No response.)

20 Okay. Seeing none.

21 Empire, would you please call your witness.

22 MR. SWEARENGEN: I would call Mr. Murry to the
23 stand at this time, Mr. Donald A. Murry.

24 JUDGE RUTH: Good morning, Mr. Murry. When
25 you get seated, if you would please raise your right hand.

1 (Witness sworn.)

2 JUDGE RUTH: Okay. Thank you. Please

3 proceed.

4 MR. SWEARENGEN: Thank you, your Honor.

5 DONALD A. MURRY testified as follows:

6 DIRECT EXAMINATION BY MR. SWEARENGEN:

7 Q. Would you state your name for the record,

8 please.

9 A. My name is Donald A. Murry.

10 Q. Mr. Murry, by whom are you employed and in

11 what capacity?

12 A. I am currently a professor emeritus at the

13 University of Oklahoma, and I'm vice president of C.H.

14 Guernsey & Company in Oklahoma City.

15 Q. And what is the business of that company

16 generally?

17 A. It's a consulting engineering firm. I'm

18 obviously an economist. We're a group of economists,

19 financial analysts.

20 Q. And do you currently hold any academic

21 positions?

22 A. I'm a professor emeritus, University of

23 Oklahoma.

24 Q. And currently teaching there?

25 A. I'm not currently teaching. Well, I do teach

1 some programs. Emeritus is a semi-honorary quasi-retired
2 type of position.

3 Q. Okay. Thank you. Did you cause to be
4 prepared for purposes of this proceeding certain direct,
5 rebuttal and surrebuttal testimony in question and answer
6 form?

7 A. Yes, I have.

8 Q. And is it your understanding that your direct
9 testimony has been marked for purposes of identification as
10 Exhibit 13?

11 A. Yes.

12 Q. And do you have a copy of that testimony with
13 you this morning?

14 A. Yes.

15 Q. And do you need to make any changes in that
16 testimony at this time?

17 A. I have a couple typographical changes.

18 Q. Why don't you call those to everyone's
19 attention, if you would, please?

20 A. On page 6, line 1, the 1999 should be 2000.
21 That's actually a correction we did not get edited out, so
22 it popped up in a couple of places. The same thing on
23 Schedule DAM-1, the words 1999 should be the words 2000, or
24 the date 2000, and also on Schedule DAM-2 and also on
25 DAM-19.

1 Q. The same change?

2 A. Same change. 1999 should be 2000.

3 Q. So that's Schedule 1, Schedule 2?

4 A. And Schedule 19.

5 Q. And Schedule 19?

6 A. That's correct. And then there's a -- because

7 of the rebuttal testimony, the numbering, I ended up with

8 two Schedules DAM-20. So I would propose in the rebuttal

9 changing that to DAM-20-R, so to distinguish the 20 from my

10 direct testimony from -- the DAM-20 in the direct testimony

11 from the DAM-20 in rebuttal.

12 Q. So in other words, if someone's looking at all

13 of your testimony, they're going to see two DAM-20s?

14 A. Exactly.

15 Q. And do you want to once again state on the

16 record what you propose to do to clear that up?

17 A. I would change the one in rebuttal to

18 DAM-20-R.

19 Q. Are there any other suggested changes with

20 respect to your rebuttal testimony?

21 A. No, there are not.

22 Q. With respect to your surrebuttal, which I

23 understand has been marked as Exhibit 26, are there any

24 corrections or changes that you need to make there?

25 A. There's no change. There's a clarification,

1 and I -- I think I provided enough information, but I did
2 not point it out in the testimony.

3 Q. What is that clarification?

4 A. Schedule 36 is a copy of a sheet from a
5 publication Ibbotson Associates, and in the testimony it
6 says, Evaluation Edition 2000 Yearbook, and if you notice --
7 and that is Schedule -- that's actually page 2. The cover
8 sheet of that is page 2 of Schedule 36, and notice that does
9 say the 2000 Yearbook.

10 The bottom of that page says Value Edition
11 1999 Yearbook and I just want to point that out. It did
12 come from the 2000 Yearbook, and I presume that's an
13 typographical error by Ibbotson Associates.

14 Q. So in other words, on Schedule DAM-36 on
15 page 1 it says, Valuation Edition 1999 Yearbook?

16 A. At the bottom.

17 Q. At the bottom, but it's your testimony that
18 that actually has come out of the Valuation Edition 2000
19 Yearbook?

20 A. That's correct, and the title page is page 2.

21 Q. And do you have that Valuation Edition 2000
22 Yearbook with you today in the hearing room?

23 A. Yes, I do.

24 Q. One last housekeeping matter perhaps with
25 respect to Schedule DAM-24, which I believe is attached to

1 your rebuttal testimony, Exhibit No. 16. On the copy that I
2 have, and I think the copy perhaps provided to the
3 Commission and the other parties, the bottom half of that
4 schedule is missing.

5 It's my understanding that we have provided
6 not a corrected copy, but I should say a complete copy of
7 that schedule, and it has been marked separately as
8 Exhibit 17. I just want to state that for the record, and
9 that's my understanding of what we've done here. The
10 complete Schedule DAM-24 has been marked as Exhibit 17.

11 Having said that, Mr. Murry, if I asked you
12 the questions that are contained in your direct, rebuttal
13 and surrebuttal testimonies this morning, would your answers
14 as corrected be substantially the same?

15 A. Yes, they would.

16 Q. And would they be true and correct to the best
17 of your knowledge, information and belief?

18 A. Yes.

19 MR. SWEARENGEN: With that, your Honor, I
20 would tender the witness for cross-examination and offer
21 Exhibits 13, 16, 26 and the corrected schedule which is
22 DAM-24 and has been marked as Exhibit 17.

23 Thank you.

24 JUDGE RUTH: Okay. Mr. Swearengen has offered
25 these four exhibits. Do the parties have any objection to

1 them being admitted?

2 MR. KRUEGER: I don't have any objection, your
3 Honor, but I think in his questioning Mr. Swearengen
4 referred to rebuttal testimony as Exhibit 26. I think the
5 correct reference is 16.

6 MR. SWEARENGEN: That's right.

7 JUDGE RUTH: Yes. I have Exhibit 13 as the
8 direct testimony, Exhibit 16 the rebuttal, Exhibit 26 the
9 surrebuttal, and Exhibit 17 is the corrected schedule or the
10 complete schedule.

11 Okay. Seeing no objections, those four
12 exhibits will be admitted into the record.

13 (EXHIBIT NOS. 13, 16, 17 AND 26 WERE RECEIVED
14 INTO EVIDENCE.)

15 JUDGE RUTH: Praxair, would you like to begin
16 cross-examination?

17 MR. CONRAD: Sure.

18 CROSS-EXAMINATION BY MR. CONRAD:

19 Q. Good morning, Mr. Murry or Dr. Murry, whatever
20 the case may be.

21 A. Good morning.

22 Q. Did I understand that you had testified in the
23 merger proceeding?

24 A. No.

25 Q. And I was also unclear in rereading your

1 testimony last night, it seemed that you had spent a lot of
2 time on Mr. Broadwater's testimony. Is Mr. Broadwater a
3 witness in this case?

4 A. No, he's not, to my knowledge.

5 Q. Just a couple of quick things. Let's look at
6 Exhibit 16, page 12. I wanted to check a couple of things
7 with you if I was clear in understanding what your testimony
8 is.

9 Look at the bottom of 12. The question begins
10 at line 17, kind of carries over a little bit in the answer
11 to the top of the next page. Are you there, sir?

12 A. Not quite. Page 12?

13 Q. Yes, sir.

14 A. Line, please?

15 Q. 17.

16 A. I have it.

17 Q. Now, the question that's there is you
18 mentioned the fuel price pass-through provisions are a risk
19 to Empire. Did I read that correct?

20 A. Yes.

21 Q. Do you mean in the question -- and I
22 understand how this thing goes, that you really write the
23 questions yourself. Do you mean to say that the absence of
24 a fuel price provision is a risk to Empire?

25 A. Yes, that would be a fair characterization.

1 It's the provision applying to fuel price.

2 Q. So you'd agree with that correction, then?

3 A. No. I don't think it's necessary. I agree

4 with the interpretation. I wouldn't change the language

5 because I was referring to the provisions applying to

6 pass-throughs as it's done in regulation.

7 Q. But the point of that, I guess, is that

8 because there is no fuel clause or fuel pass-through or fuel

9 rider by whatever name, that the risk to the company is

10 higher; is that correct?

11 A. There is a differential in the risk when fuel

12 is passed directly through to rates than there is if it's

13 not, as I understand the policy in Missouri.

14 Q. What is that differential?

15 A. It's in the minds of the investors. The

16 concept of risk here is the expectation on the part of the

17 investors, what they can anticipate or whether or not they

18 will achieve their investment objectives. And that risk is

19 a level of uncertainty, and since there is a difference in

20 provision, there's a difference in risk or perceptions of

21 the likelihood of that recovery.

22 Q. Have you quantified that?

23 A. I have not.

24 Q. Would it be possible to do so?

25 A. I think it would be possible. I'd want to

1 think about the methodology in doing that. Because of the
2 limited number of jurisdictions in which there is such a
3 provision, it would almost be limited to Missouri and
4 perhaps a few other locations or special cases.

5 Then there's a length of time when you'd have
6 to decide whether you're going to make that analysis as a
7 cross section analysis among states or whether you would
8 make it over time and then the question of history.

9 So I'd have to think about that methodology.
10 It's certainly possible.

11 Q. Conversely, if Missouri had a fuel charge,
12 fuel pass-through, whatever the terminology, then that
13 perception of that differential wouldn't exist, right?

14 A. I don't think it would be a perception of
15 differential, that's correct.

16 Q. And that would be true if one particular
17 company under Missouri regulation was able to negotiate
18 something akin to a fuel rider; would that be true?

19 A. I would want to know the specifics of that.
20 It would certainly -- certainly be information that you
21 could review.

22 Q. Now, I noticed -- I believe this is still,
23 sir, in your Exhibit 16. Kind of moving backwards here
24 because that's how they are in my file. Page 6, line 7, in
25 the answer that starts there you make reference to the

1 situation in California?

2 A. Yes.

3 Q. Is it your -- you're not testifying, I guess,
4 that Empire is on the near bankruptcy or bankrupt state, are
5 you?

6 A. No, I wasn't testifying to that.

7 Q. Do you think there's some differences between
8 Missouri and California other than the geography?

9 A. Oh, absolutely.

10 Q. And there were some particular circumstances
11 out in California that affected Pacific Gas & Energy and
12 SoCalEd; wouldn't you agree?

13 A. Absolutely. The reference in that sentence is
14 to the coverage numbers, not anything else, or in that
15 answer.

16 Q. The last group of questions I want to check
17 with you is your list of companies that you used on your DCF
18 appear on page 8, probably other places, too, in your
19 schedules, but at least they appear on page 8 of Exhibit 13.
20 That's your direct.

21 A. Yes.

22 Q. Where does C.H. Energy Group do business?

23 A. It's mostly in New York.

24 Q. Cleco Corporation?

25 A. It's Louisiana.

1 Q. Would I be safe in assuming that Hawaiian
2 Electric does business in Hawaii?
3 A. Yes, on several of the islands.
4 Q. Now, just focus on Hawaii for just a second,
5 it's been a while since I've done any work on the gas
6 pipeline that runs out there. Are you familiar with that
7 gas pipeline?
8 A. There is no gas pipeline into Hawaii that you
9 expect. Of course, there's gas service on the islands.
10 Q. How do they get the gas out there?
11 A. There's a gas manufacturing plant, and there's
12 a barge. It's currently owned by Citizens Utility. There's
13 a barge system that barges gas among the islands.
14 Q. And where does that come from?
15 A. It's -- I think it's a lique-- I think it
16 comes from liquid petroleum gas manufacture.
17 Q. There on the islands?
18 A. As I recall, it's in -- the manufacturing
19 plant is in Honolulu.
20 Q. Now, the manufacturing plant that you're
21 indicating is in Honolulu and you indicated that they
22 liquefy --
23 A. I'm saying use liquefied products to produce
24 gas, as I recall the process.
25 Q. Those products apparently come from the large

1 number of oil and gas wells that are on Hawaii; is that
2 correct?

3 A. No. I'm sure you know that's an island.
4 That's not -- that's volcanic. There's not petro --
5 petroleum deposits.

6 Q. So those resources would come from where
7 before they were liquefied?

8 A. They're shipped in from several locations,
9 some Asia, some United States, or from the other parts of
10 the United States.

11 Q. What about coal, does Hawaiian Electric use
12 coal?

13 A. I don't think there is any coal processing or
14 any coal generation, if that's your question.

15 Q. So that's, in your understanding at least, an
16 all-gas utility that uses liquefied products are barged or
17 shipped in over several thousand miles of Pacific ocean,
18 correct?

19 A. Are we talking about the electric now rather
20 than the gas company?

21 Q. I'm talking about Hawaiian Electric.

22 A. Hawaiian Electric I think is primary -- I
23 think their primary generation is fuel oil.

24 Q. Is fuel oil?

25 A. Yes.

1 Q. And also --

2 A. You were asking about gas. I was telling you

3 about the gas company, which the gas company is an affiliate

4 of Citizens Utility.

5 Q. But Hawaiian Electric then uses the No. 6 or

6 No. 2; that's what your understanding is?

7 A. That's my understanding. I don't recall if

8 it's a hundred percent of generation. I think it's the

9 primary generation.

10 Q. And, again, in that case, that would have to

11 be barged or shipped in across several thousand miles of

12 Pacific Ocean, correct?

13 A. There is fuel oil that comes in across the --

14 most of that I think would come from the United States.

15 Q. Kind of the only way you can get to an island,

16 isn't it, either that or by air? Does FedEx ship oil as far

17 as you know?

18 A. Not to my knowledge.

19 Q. And you see, I guess, in listing that in your

20 DCF group that that company is comparable risk and should be

21 used in your list of comparables --

22 A. The comparables --

23 Q. Let me finish my question, if I might, sir,

24 before you answer it.

25 That you believe that that is a comparable

1 utility to Empire District that's located in the center of
2 the United States that has a direct connection with a major
3 interstate pipeline and has immediate access to coal
4 supplies as well as oil? You don't see any difference
5 between those companies?

6 A. No. I think you pointed out the differences
7 in the generation and the characteristics of the system, and
8 I was very much cognizant of that when I used that as a
9 comparable company. I did not select Hawaiian Electric for
10 any reason other than its -- that when I was looking at
11 company size as an independent company, it was an
12 appropriate company.

13 Of course, the financial market in the United
14 States and Alaska and Hawaii as well as the contiguous
15 states, the financial market is not a problem of shipping
16 money across those miles. And it was my judgment that
17 because we're looking at financial impact, that it was an
18 acceptable representative company to look at.

19 But I was very aware of your concerns, and I
20 am -- we actually have an office in Honolulu and I'm
21 somewhat aware of the energy situation in Hawaii.

22 Q. Appreciate your office there. I have done
23 some work with Hawaiian Electric, too.

24 MR. SWEARENGEN: Stew, are you licensed in
25 Hawaii?

1 MR. CONRAD: Is that a question?

2 MR. SWEARENGEN: I'm just asking.

3 JUDGE RUTH: Off the record you-all can

4 discuss that. We're ready for Mr. Coffman.

5 MR. COFFMAN: Thank you.

6 CROSS-EXAMINATION BY MR. COFFMAN:

7 Q. Good morning, Mr. Murry.

8 A. Good morning.

9 Q. My name is John Coffman. I represent the

10 Office of the Public Counsel. I just have a few questions.

11 Mr. Conrad took care of some of my questions with regard to

12 fuel adjustment clauses and so forth.

13 Let me clarify. Do you believe that an

14 electric company's portfolio of generation facilities,

15 sources of generation that it uses to produce electricity is

16 relevant in gauging business risk?

17 A. Yes.

18 Q. And investors consider such matters?

19 A. Yes.

20 Q. Is the business risk different for a company

21 that relies on a nuclear power plant for generation as

22 opposed to one that does not?

23 A. The answer -- the answer I think is yes, and

24 let me answer that question yes but let me clarify. I

25 believe that distinction -- that's a distinction I've looked

1 at over the years, and I think that the way the electric
2 industry is moving currently, that differential is becoming
3 less and less important in the eyes of investors. I think
4 it's other risks that are probably more or less swamping the
5 differential.

6 Q. But you would agree --

7 A. Let me kind of clarify. I don't want to leave
8 that misstatement. Historically, if you look at the
9 financial differences between companies that have exposure
10 to nuclear, that was clearly a perceived risk in the
11 differential.

12 That differential is no longer as apparent
13 when you look at the nuclear/non-nuclear company and you
14 account for other sources of risk. I think it probably has
15 to do with the fact there's now a recognized concern about
16 environmental matters and the problems associated with
17 California that now some of these other risks are becoming
18 more important to investors.

19 Q. I wasn't asking about risks. I was asking
20 about just the source of generation, and I want to make sure
21 I understood you. You said something about a misstatement.
22 Exactly what was it that was a misstatement? You said you
23 wanted to clarify a misstatement.

24 A. No, no. If I said misstatement, that was a
25 misstatement. I wanted to clarify that perception that the

1 differential between nuclear and non-nuclear is not as great
2 today as it was just a few years ago in the eyes of
3 investors.

4 Q. And there's certainly different capital
5 investment between nuclear power plants and other types of
6 generation plants; do you agree with me there?

7 A. The size of the investment is much greater, of
8 course.

9 Q. And it's true that two of the comparable
10 companies that you used in your DCF analysis derive
11 significant generation from nucs?

12 A. Yes.

13 Q. And that would be IUL Holdings and C.H. Energy
14 Group?

15 A. I'll accept that. I could check it, but I'll
16 accept that.

17 Q. Do any of the other of your comparable
18 companies derive generation from nuclear power plants?

19 A. I don't think so.

20 Q. Okay. And to your understanding, these two
21 companies which derive generation from nuclear power plants
22 were not used in the comparable companies analyzed by either
23 Staff or Public Counsel?

24 A. That would be true.

25 Q. Okay. And while we're talking about your

1 comparable companies that you analyzed, you, I believe on
2 page 7 of your direct testimony, discuss the methodology
3 that you used to select your comparables, and one of the
4 criteria that you said you applied -- let me make sure I
5 have this correct. I believe it's page 7, lines 14 and 15.
6 You say you selected only those companies with more than 50
7 percent of last year's total revenues derived from
8 electricity; is that correct?

9 A. Yes.

10 Q. And by lowering the bar to say 50 percent, you
11 are able to include one company that derives 46 percent of
12 its total revenues from sources other than electricity;
13 would that be correct?

14 A. I guess I don't understand that statement, so
15 I don't know the answer to that question.

16 Q. Are you familiar with the percentage of
17 revenues derived for IUL -- or rather UIL Holdings?

18 A. I don't recall off the top of my head.

19 Q. But I assume at one point you looked at that
20 before you selected UIL Holdings?

21 A. Right.

22 Q. Would you be surprised if 46 percent of UIL
23 Holdings' total revenues were derived from unregulated
24 enterprises?

25 A. No. They have a significant nonregulated

1 activity.

2 Q. Do you know what percentage of Empire District
3 Electric Company's total revenues are derived from regulated
4 electric service?

5 A. I don't know precisely. It is very -- it is
6 very high.

7 Q. Would it be as high as 99 percent?

8 A. It's in the 90s I'm sure.

9 Q. Okay. As a general statement, would you agree
10 that if a company is able to reduce the variability of
11 earnings that it receives, that that alters that company's
12 risk profile?

13 A. Not necessarily, I wouldn't agree with that.

14 Q. Okay. And why not?

15 A. There's more to risk than variability of
16 earnings, and it might have a -- well, it certainly is a
17 factor, but it's not the -- it's not a factor that may
18 change the perceptions of an investor.

19 Let me explain it this way. If you had a
20 company with high variability in earnings but a rapid growth
21 rate and projected rapid growth rate, that would be less
22 risky to an investor in buying that stock today than a stock
23 which did not have any variability at all, that suppose the
24 variation was just zero, so it was just a long line but the
25 line was downward.

1 In that case you would have one line without
2 any variability pointing downward and one line with a lot of
3 variability pointing upward. Any intelligent investor would
4 take the one with the line pointing upward.

5 Q. So variability is a factor as well as the
6 direction?

7 A. It's a factor to consider. It's not a
8 governing factor, which was your question.

9 Q. But it does affect the risk profile?

10 A. It affects the judgment of the investor of
11 what the risk would be.

12 Q. However, it could be offset by other
13 characteristics?

14 A. But the point is certain -- a certain decline
15 which is no variability is worse than an uncertain increase.

16 MR. COFFMAN: All right. Well, I think that
17 takes care of my questions. Thank you very much.

18 JUDGE RUTH: Thank you, Mr. Coffman. And
19 Staff.

20 MR. KRUEGER: Thank you, your Honor.

21 CROSS-EXAMINATION BY MR. KRUEGER:

22 Q. Good morning, Dr. Murry.

23 A. Good morning.

24 Q. My name is Keith Krueger. I represent the
25 Staff this morning.

1 I'd like to call your attention to page 2 of
2 your surrebuttal testimony at lines 4 to 6.

3 A. Page 2, lines 4 to 6. Yes, sir, I have it.

4 Q. Now, did you state there that the most
5 important problem with staff witness McKiddy's testimony is
6 that she failed to perform a basic test to measure or assess
7 the financial integrity of her recommendation?

8 A. Yes, that's the statement, line 6. I thought
9 that was the major problem I had with her testimony.

10 Q. Okay. What did you mean when you used the
11 term financial integrity?

12 A. Whether or not the recommended return would
13 provide sufficient cash or sufficient solvency to the
14 company that it could successfully borrow or raise equity
15 capital in the capital markets to sustain itself in the
16 future and various measures that would relate to that
17 judgment.

18 Q. So you're saying that she didn't assess the
19 question of whether the company would be able to
20 successfully borrow in the capital market?

21 A. I thought her testimony was virtually devoid
22 of the evaluation of the impact of her recommendation on the
23 company's solvency.

24 Q. Now, do you contend that the Commission has
25 some sort of obligation to ensure the financial integrity of

1 Empire District Electric through the rate of return that the
2 Commission authorizes?

3 A. If I understand the question, my answer would
4 be yes, but I'm not going to make an interpretation of the
5 law or the judgment or the authorization of the Commission.
6 But as an economist, that would be my interpretation of the
7 role of regulation generally, and I would apply that to the
8 Missouri Commission as I would understand its role. It
9 certainly would apply to the natural gas decision.

10 Q. You think they have an obligation to ensure
11 the financial integrity of the company?

12 A. Not an absolute obligation, if that's implied
13 in the question. I think it's -- I'm not trying to get into
14 a political science judgment here.

15 As I understand the role of regulation and my
16 interpretation of what it means to raise and maintain
17 healthy companies, I think the company -- I think the
18 Commission certainly should, and if you want to use the word
19 obligation, I don't think I object to that. I think the
20 Commission should evaluate the impact of its decisions on
21 the company's solvency, and I think that's an appropriate
22 role in regulation.

23 Q. Okay. You say they should examine the impact
24 of its decision on solvency, but you're not saying that it
25 should ensure the financial integrity?

1 A. No. I don't think regulation has a hundred
2 percent obligation to make certain a company remains solvent
3 in each and every circumstance. No. That would be a
4 misinterpretation, I think, of the role of regulation.

5 Q. Did you read the surrebuttal testimony of
6 staff witness McKiddy?

7 A. Yes, I did.

8 Q. And specifically the quotation from
9 Pennsylvania Electric Company versus Pennsylvania Utility
10 Commission on page 3 of that testimony?

11 A. Yes, but I'd be glad to refer to it if you
12 you'd like.

13 Q. Well, you may not need to refer to it. The
14 question I want to ask is, do you disagree with the
15 statement of the court there that the consequence of lack of
16 profitability, to wit diminished financial integrity, rests
17 upon the utility companies and not on their customers?

18 A. Is that in -- I'd like to look at that
19 statement and make sure.

20 Q. Okay.

21 A. What page is that?

22 Q. It's on page 3 of Ms. McKiddy's rebuttal --
23 surrebuttal testimony.

24 A. Okay. I have it.

25 Q. I'd ask you to refer to, I think, the last

1 sentence of the first paragraph there and read downward from
2 there. You don't have to read aloud, but just refer to that
3 and then I'll restate the question.

4 A. It's the since the risk of nonprofitability?

5 Q. Correct.

6 A. That statement says that the financial
7 integrity also rests upon utility companies, and if your
8 question is, do I agree that the company has responsibility
9 in maintaining its financial responsibility -- or its
10 financial integrity as well as the Commission's role in
11 reviewing that, I would certainly agree with that statement.

12 Q. Okay. Now, did you testify in your
13 surrebuttal testimony at page 3, lines 1 to 7 -- I'll let
14 you find that.

15 A. Page 3, lines 1 to 7?

16 Q. Of your surrebuttal testimony.

17 A. Yes, sir, I have it.

18 Q. Now, did you testify there that Moody's has
19 recently downgraded its rating of Empire's debt to BAA1?

20 A. That's my understanding, yes, sir.

21 Q. Now, am I correct to understand that that
22 rating is equivalent to a rating of BBB+ from Standard &
23 Poor's?

24 A. I've always considered those about the same,
25 yes.

1 Q. Am I also correct to understand that a Moody's
2 rating of BAA1 and a Standard & Poor's rating of BBB+ would
3 both be considered investment grade?

4 A. That would be borderline investment grade,
5 yes. If you read on in that page, I'm not pointing out
6 that -- I'm not claiming that it's not investment grade.
7 I'm pointing out that all analyses and cost of capital, both
8 equity and debt, indicate that A rated and AA rated are the
9 least cost.

10 So by the company sliding into the lower range
11 of investment grade, the company's costs of capital are
12 going to increase, and that's almost an inevitable outcome.

13 Q. But my question was whether it is investment
14 grade, and you are saying that it is investment grade?

15 A. Yes. I think the company can still find
16 investment bankers and take its securities to market if
17 that's the question, yes.

18 Q. Do you know how Standard & Poor's currently
19 rates Empire's corporate debt?

20 A. I guess Standard & Poor's -- if I recall,
21 Standard & Poor's still has the company on watch and is
22 probably waiting to see the outcome, in part, of this
23 proceeding.

24 Q. Isn't it rated A-, though?

25 A. I think it's A-, and it has not been

1 downgraded as Moody's -- it has not been downgraded the debt
2 as Moody's has done.

3 Q. So that is also investment grade?

4 A. Yes.

5 Q. And it's higher rating than Moody's has given
6 it?

7 A. Yes.

8 Q. Do you believe that the debt rating held by
9 Empire is unusual for a company in the utility industry?

10 A. I think it's certainly not as unusual as it
11 used to be, no. That's a hard term to judge. There are
12 many other companies now or number of other companies that
13 have slid into that category.

14 Q. Would you agree that 40 percent of the
15 utilities hold a bond rating of BBB from Standard & Poor's?

16 A. I'm surprised it's that high, but I have not
17 made that calculation.

18 MR. KRUEGER: May I approach the witness?

19 JUDGE RUTH: Yes. First you'll need to show
20 counsel.

21 BY MR. KRUEGER:

22 Q. This document is entitled Standard & Poor's
23 Utilities reprinted from RatingsDirect of April 20, 2001.
24 Calling your attention to the highlighted portion there in
25 the middle of page 3.

1 A. Yes. And if I may point out, it says that
2 6 percent, which is part of that 40 percent, is now no
3 longer investment grade.

4 Q. I'm sorry. Does it say that that 6 percent is
5 part of the 40 percent or is that an additional 6 percent?

6 A. Well, that was my reading of it.

7 Q. Okay.

8 A. I have not studied this, but let me just read
9 it into the record. In just a 12-month period, the number
10 of companies rated A and above has declined while the number
11 of BBB and below has increased. In this regard, about
12 40 percent of the industry now carries a BBB category
13 rating, and 6 percent is rated below investment grade.

14 So in my interpretation, that means that
15 includes that.

16 Q. Doesn't Standard & Poor's define BBB as
17 investment grade?

18 A. I think I've answered that, and the answer is
19 yes, it's still investment grade. Investment grade means
20 that the company's securities are recognized in the market,
21 if I may characterize what I understand it to mean, and that
22 the company can take its securities to the market.

23 So going below investment grade would be a
24 very -- would not be a desirable step. Means the company no
25 longer has marketable securities.

1 JUDGE RUTH: Mr. Krueger, I just have a
2 question. Are you going to offer that document in any way?
3 MR. KRUEGER: No, I'm not, your Honor.
4 JUDGE RUTH: I would like to have a copy of it
5 and mark it as Exhibit 100 for identification purposes only,
6 and you can provide that at a break.
7 MR. KRUEGER: Okay.
8 JUDGE RUTH: To make sure I understand, can
9 you title that? I realize it was something from Standard &
10 Poor's, but what?
11 MR. KRUEGER: It's a copy from Standard &
12 Poor's reprinted from RatingsDirect dated April 20, 2001.
13 JUDGE RUTH: Just a moment. And how many
14 pages?
15 MR. KRUEGER: I think the relevant pages are
16 probably the first four is all that's required.
17 JUDGE RUTH: Okay. Like I said, that will be
18 marked for identification purposes only just for
19 clarification in the record. You can provide copies at a
20 break later today. Please proceed. Thank you.
21 BY MR. KRUEGER:
22 Q. So based on that, then, would you agree that
23 40 percent of the utilities hold a bond rating of BBB from
24 Standard & Poor's?
25 A. Yes, I think I would accept that number from

1 Standard & Poor's.

2 Q. So such a rating is certainly not unusual,
3 and, in fact, Empire's rating is A- from Standard & Poor's?

4 A. That's my understanding, yes.

5 Q. And it is not your contention that investment
6 grade debt is insufficient to attract capital, is it?

7 A. No. I've testified to that.

8 Q. I believe in your testimony you cited
9 Valueline Investment Survey that was published on April 6,
10 2001. So I assume you're familiar with that document. The
11 place you referred to it was in your rebuttal testimony at
12 page 26.

13 A. Yes.

14 Q. So you are familiar with that document or have
15 seen it at least?

16 A. Yes.

17 Q. And you would rely upon that as an
18 authoritative source of information about corporate finance?

19 A. I consider Valueline a well-recognized
20 financial source. Valueline's made mistakes. It's not
21 without error, but it's a recognized source and I use it, of
22 course.

23 Q. Now, did that publication estimate that
24 Empire's projected return on equity for 2001 would be
25 9.00 percent?

1 A. In the April 6 Valueline, it lowered the 2000
2 projection from 12 percent which it had been earlier to
3 9 percent. It's held -- for 2001 rather, and it has held a
4 2002 estimate at 12 percent.

5 Q. Did you take that revision of Empire's
6 projected ROE into account, into consideration in preparing
7 your testimony in any way?

8 A. I had this prior to or maybe -- I can't recall
9 when I received it. I guess prior to writing either
10 rebuttal or surrebuttal testimony. I couldn't have been --
11 I guess I at least had it prior to writing surrebuttal
12 testimony. I certainly took it into account, that that was
13 the new report, reported number and estimate by Valueline
14 when I was preparing the surrebuttal.

15 Q. Did you mention it anywhere in your testimony?

16 A. I think you just said I referred to it, so I
17 was aware of it. I don't recall now.

18 Q. My question was whether you had referred to
19 that document, not specifically to that fact that the ROE
20 projection had been revised downward.

21 My question now is, did you mention anything
22 about the revised projection on its ROE in your testimony?

23 A. I don't recall that I did. I don't think so.

24 Q. In your direct testimony when you utilize the
25 DCF method to estimate Empire's required ROE, you estimated

1 the growth factor at 6.00 percent; is that right?

2 A. That was the estimate at the time I did my
3 testimony, that's correct.

4 Q. Was that based primarily upon your conclusions
5 of the estimated annual growth in earnings per share?

6 A. Certainly primarily.

7 Q. And did you base that on information published
8 in Valueline about its projections for the growth of
9 Empire's earnings per share?

10 A. Yes. I cited that in my testimony. That was
11 the source of that number. Plus I used their -- there was
12 both the 6 percent estimate plus the forecasted three-year
13 earnings number, and I used -- which is approximately
14 6 percent. I think it was five something. I used those two
15 numbers.

16 Q. Am I correct to say that in the April 6, 2001
17 edition of Valueline Investment Survey, Valueline made a
18 downward adjustment to Empire's projected growth in earnings
19 per share from 6.00 percent to 4.00 percent?

20 A. That's correct.

21 Q. Did you take that lower figure of 4.00 percent
22 into consideration in determining the cost of capital for
23 Empire?

24 A. Yes, I did.

25 Q. Is that reflected in your testimony anywhere?

1 A. Well, I didn't receive this until I was
2 writing my rebuttal and surrebuttal testimony. I did
3 recalculate all the earlier calculations that went into my
4 testimony, and the down statement of the -- or the lowering
5 the forecasted growth was more than offset by the decline in
6 price.

7 The issue here is that when I wrote my
8 original testimony, that was before the merger was ended,
9 and the stock price dropped precipitously, as I pointed out
10 in my rebuttal testimony, after that announcement. Of
11 course, that drove the yield up very sharply.

12 And after doing a recalculation of the impact
13 of the rising raised yield, that was more than offset -- or
14 that more than offset the decline in growth rate even in the
15 Valueline forecast. It was my judgment that there was no
16 reason to update my recommendation based on that.

17 Q. But that change did drive down your estimate
18 of the growth factor?

19 A. Estimated growth factor, yes.

20 Q. By how much?

21 A. I guess it would have been approximately
22 2 percent, but the price decline had been approximately
23 20 percent or greater.

24 MR. KRUEGER: That's all the questions I have,
25 your Honor.

1 JUDGE RUTH: Thank you. Chair Lumpe, do you
2 have questions?

3 CHAIR LUMPE: Just a few.

4 QUESTIONS BY CHAIR LUMPE:

5 Q. Dr. Murry in your surrebuttal testimony, you
6 discuss about Empire being heavy into debt versus equity due
7 to the merger, or that's somewhere mentioned I think in your
8 surrebuttal testimony. And I assume that your -- you were
9 meaning that that was a temporary condition?

10 A. Let me tell you, Commissioner, my
11 interpretation of what took place, and I was not involved in
12 the merger, so I'm reflecting my understanding based on
13 conversations with the company and the documents I reviewed.
14 That because -- in the merger the company altered its
15 capital structure in conditions -- in response to the merger
16 conditions.

17 Q. It was not allowed to sell any equity during
18 that period?

19 A. As I understand it, there was a stand-still
20 provision in the merger, and that's not unusual in a merger
21 because there was a swapping of stock and so you freeze the
22 positions.

23 And so in that case the company -- and the
24 company was building, had this construction project, and so
25 in taking its preferred stock off the market and holding its

1 equity constant and increasing its debt, its debt ratio
2 increased a great deal because of the merger.

3 Then when the merger unwound, the company by
4 the end of year had a very low common equity ratio. It's my
5 opinion in looking at the history of what the equity ratio
6 had been previously and what the company says it's trying to
7 go to, it appears to me the snapshot at the end of the year
8 is not representative of where the company as an independent
9 company needs to go and where it says it's going.

10 I'm not trying to make a judgment about the
11 company's financing policies. That's outside the realm
12 of --

13 Q. So your suggestion is that the capital
14 structure at the end of the test year or during the test
15 year is sort of a temporary condition, and are you
16 suggesting, then, that one should go back to a previous
17 condition or suggest some sort of forward condition? I'm
18 trying to find out where you think it should go or what
19 period of time should be reflected.

20 A. I understand your problem as a Commissioner
21 because you have to have a basis to determine what's
22 correct, and what has happened here is there is a history of
23 a higher equity ratio. Then it declined, which is
24 temporary, I hope, and the company says it wants to sell
25 more equity and raise that equity ratio. And so the future

1 is unknown and the past goes back at least a year before the
2 merger.

3 I looked at both of those and concluded that
4 this end of the year is an anomaly and should be, in my
5 judgment, a temporary position. I think if I were looking
6 for a rock to stand on, I'd probably go back to the history.

7 Q. To the pre-merger --

8 A. Pre-merger position --

9 Q. -- position?

10 A. -- and say, What's the history been over a
11 period of time? And that at least represents facts of what
12 the company's accomplished. I would accomplish that with
13 what the company says it's trying to do.

14 Q. And add to that, okay, this is the previous
15 prior pre-merger --

16 A. Yes.

17 Q. -- capital structure. This is an anomaly. Go
18 back to that, but add on to it where the company says they
19 want to be. Am I to average those two, where they want to
20 be and where they were or --

21 A. That's a mechanical question. I don't
22 think --

23 Q. You're not making a suggestion?

24 A. I think I'm stepping out a little far if I
25 make that suggestion.

1 Q. Okay.

2 A. I think that -- I think those both should
3 enter into the judgment of what's the appropriate capture.
4 I mean, I guess as your role as a Commissioner you could
5 certainly hold the company in the future as to how they
6 respond to this. I think the company has too thin equity
7 under the circumstances.

8 Q. Are there a number of models -- and I don't
9 know what other word to use -- in using the DCF, we have
10 always used the DCF and relied on it. Are there various
11 models of that, to your knowledge?

12 A. Let me explain the best I can this way. The
13 DCF theory is relatively simple. It's taking expected
14 future returns and a known present value that's placed on
15 the asset. And, see, this applies not only to common stock,
16 it applies to the valuation of company or valuation of
17 physical property that produces a return.

18 So we have a market price, and we know what
19 people are willing to pay for what they think the future
20 returns are. Now, we can look at the earnings and we can
21 look at the dividend and the likelihood and we can relate
22 the two, and then by relating the two we can determine what
23 the cost of capital is.

24 The theory is very sound. There are many,
25 many different ways to try to estimate those future numbers.

1 We know what the market price is. Sometimes it's very
2 constricted. Sometime it's highly variable and the market
3 price becomes an important question. Usually it's the
4 growth rate that's not really known.

5 We know what the dividends are going to be on
6 the company. This company hasn't changed dividends in eight
7 or nine years. Under its cash position, it's not going to
8 raise it's dividend. So we know what the dividend is. We
9 know what the current price is. So there's no great mystery
10 in the current price either.

11 But the growth rate is usually the issue, and
12 there are many ways for people to say -- and what we're
13 trying to do is determine what we think intelligent
14 investors think, and that's why there's a lot of ways to
15 estimate that.

16 Q. So the formula, everybody starts with the same
17 formula. It's their assessment of what those pieces of the
18 formula are that causes the differentials in what someone
19 would come out with as compared to somebody else?

20 A. It's the mechanical estimation of what those
21 pieces are, and the one that's usually most complicated to
22 predict is growth because that is talking about and relating
23 to the future.

24 Q. Okay. And I guess this is speculation, but if
25 the merger had gone through, what was the anticipated -- I

1 don't know the word I'm looking for. We were talking about
2 investment grade, BBB and that Empire is A1. What would it
3 have been had it merged?

4 A. I guess -- I guess it would have slipped to
5 BBB.

6 Q. So had the merger taken place, it would have
7 been what someone is suggesting it is now?

8 A. Because of UtiliCorp --

9 Q. Okay.

10 A. -- and its financial situation.

11 Q. And they're BBB?

12 A. And UtiliCorp has a very high level of
13 nonregulated activities.

14 Q. Okay.

15 A. And they've been very aggressive in a number
16 of areas.

17 Q. And am I correct in listening to the
18 questioning that you used comparable companies as
19 comparables, that only 50 percent or in that range of their
20 activity is electricity as compared to Empire?

21 A. Revenues from electricity.

22 Q. Why would you not have used companies that are
23 90 percent electricity?

24 A. I would have if they existed.

25 Q. So this again is an anomaly, this company?

1 A. It's an expression of what's happening in the
2 electric utility industry today. As states -- as the
3 federal government deregulates wholesale power and as some
4 states go to less regulation and companies see the -- for
5 example, my comparable group, most of the companies have
6 changed names in just recent years because they've created
7 nonregulated divisions.

8 There are very few small companies. It's well
9 established that small companies have higher capital costs
10 than large companies. That's generally well accepted. It's
11 important to look at size because of the recognition of the
12 financial markets of just who is the borrower or who is
13 raising the capital. So size is very important.

14 And obviously regulated and nonregulated is
15 very important, but as more and more companies find greater
16 pieces of their business are unregulated or they're even
17 restructuring themselves to create unregulated sectors.

18 Q. Did you make adjustments, then, from your
19 comparables to Empire because of that differential in what
20 their activities are?

21 A. I didn't make a mechanical calculation I could
22 report to. I used a judgment as to what this meant, as I
23 was questioned about Hawaii.

24 Q. Okay.

25 A. I looked at Hawaii and I was surprised it was

1 on the list, and if I found a good criterion for excluding
2 Hawaiian Electric, I probably would have done so just
3 because of the questions he raised, which I think were
4 legitimate questions about the difference in the generation
5 mix and obviously it's an island system.

6 Q. Okay.

7 A. But looking at it from a financial standpoint,
8 they borrow the New York Stock Exchange and they're a
9 recognized security, and financial markets don't have the
10 problem of moving fuel across the ocean, as he was pointing
11 out, I think, correctly in his cross-examination. So for
12 that reason I left it in.

13 Judgmentally, if it had been much higher, I
14 wouldn't have considered that important.

15 CHAIR LUMPE: Okay. Thank you, Dr. Murry.

16 JUDGE RUTH: Commissioner Murray.

17 COMMISSIONER MURRAY: Thank you.

18 QUESTIONS BY COMMISSIONER MURRAY:

19 Q. Good morning, Dr. Murry.

20 A. Good morning.

21 Q. Regarding your DCF analysis, on page 12 of
22 your direct testimony, at line 21, you indicate that you
23 used common stock prices for the year 2000 as recorded by
24 Valueline, and also the current prices from a recent --

25 A. I'm sorry. I opened the wrong testimony.

1 Q. I'll wait.

2 A. That was page 12 did you say?

3 Q. Page 12 of your direct.

4 A. And the line number?

5 Q. 21.

6 A. All right. I have it.

7 Q. And you also used the current prices from a

8 recent two-week period as reported in the Wall Street

9 Journal?

10 A. That's correct.

11 Q. Does a two-week window give an accurate

12 picture of the year or of current values?

13 A. It gives an accurate picture, I think, of

14 current market conditions at the time I was writing the

15 testimony, and I -- and I think it's better to use the

16 pricing from a period of time rather than a single day.

17 I think the Federal Energy Regulatory

18 Commission I believe is currently using four weeks, and I

19 believe it used two weeks a few years ago. I think that's a

20 judgmental question. It doesn't represent the entire year.

21 It represents market conditions at the time I was writing my

22 testimony.

23 Q. Do you know what the difference would have

24 been had you used four weeks?

25 A. At the time I was writing my testimony?

1 Q. Yes.

2 A. No, I don't recall at this point.

3 Q. Okay. Your Schedules 9 and 10, they're also
4 attached to your direct.

5 A. Yes.

6 Q. Can you tell me what -- what is the
7 significance of those two schedules as compared to one
8 another? I'm having a little trouble interpreting that.

9 A. Schedule 9 is the earnings per share growth,
10 and I used the share prices for the entire year up to that
11 point for the year 2000. And the earnings per share, if you
12 see on page 9 -- or Schedule 9, the earnings per share,
13 \$1.24 for Empire, for example, from '94-'96 and \$2 for 2003
14 to '05, those are average earnings numbers for those
15 three-year periods. And I calculated a compound growth rate
16 of 5.42 percent from the '94-'96 period to the Valueline
17 estimate in 2003-2005.

18 The reason I used the average there is that
19 Valueline estimates the average for a three-year period.
20 Rather than going from the high end to the low end, I took
21 the midpoint of that. So that's a compound growth rate that
22 includes historical and projected.

23 Schedule 10 shows just earnings per share
24 estimates of the future. If you see in the Empire District
25 that's 6 percent, and at the time I did my testimony, as it

1 was pointed out in cross-examination, when I did my
2 testimony Valueline was projecting an earnings per share
3 growth of 6 percent for Empire District.

4 Q. I'm sorry. On Schedule 8, are you speaking
5 about Schedule 8?

6 A. No. I was speaking about 9 and 10. I thought
7 that's what you asked me.

8 Q. Probably is. I'm sorry. You're right. I
9 asked you about 9 and 10. Okay. Now I'm following you.
10 Thank you.

11 A. Okay.

12 Q. On Schedule 9, I was puzzled as to why the
13 years 1997 to 2002 were skipped. Go from '94 to '96 and
14 then --

15 A. The \$1.24 represents the average from '94,
16 '95, '96, a three-year base. The reason I used a three-year
17 base is so that there was not one year in which there was an
18 odd number that would drive the growth rate, and so I
19 averaged those three. That's in part also because Valueline
20 forecasts a three-year estimate.

21 Q. Yes.

22 A. And so I went from a three-year historical
23 base as a midpoint to a three-year midpoint growth and
24 calculated the growth rate between those two points. The
25 reason for doing this, this is a blending of the historical

1 growth and the reasonable projected growth that would be in
2 the minds of the investor at the time they purchased the
3 security.

4 We don't know exactly what investors use, and
5 we can expect that from time to time they would change
6 their -- change what they consider is important to make
7 their judgment about what they expect the security to do.

8 Q. I'm still puzzled as to why you go back to '96
9 for the historical data.

10 A. That creates almost an equal balance over a
11 ten-year, five year historical, five-year forecasted period.
12 The recognition here is that an investor is aware of what's
13 happened recently to the security, and they're also aware of
14 what the financial analysts are predicting for the future,
15 and the two combined represent the investors' judgment of
16 what they can expect in the future.

17 Q. And you think that's more accurate than
18 taking, say, '98, '99 and 2000?

19 A. I've looked at this over the years in a number
20 of different ways. I think the more recent numbers are more
21 important if that's -- I'm not trying to evade the question.
22 But if you're saying are more recent numbers likely to be a
23 more important influence on investor than were --

24 Q. Yes.

25 A. -- older numbers, the answer to that is I

1 think definitely. I was trying to balance the five-year
2 growth versus a five-year history.

3 Q. On Schedule 8, you used an average of the
4 high/low for the year 2000; is that correct?

5 A. Yes. I took the share price that would
6 produce the highest yield and share price that produced the
7 lowest yield and I just added those to the projected
8 dividend growth rates to get a DCF calculation.

9 Q. And I think Ms. McKiddy used October through
10 March of 2001, and I was wondering why that wouldn't give us
11 a better current picture to use those months?

12 A. Well, I guess I'd like to answer that, if I
13 may, in two ways. One is the 2000 calculation or the
14 calculation of the longer period of time is a calculation I
15 always make, and I think that it was relevant at the time I
16 was preparing the testimony. That's why I included it in
17 testimony.

18 That represents the range of what investors
19 over previous months had been willing to pay for this
20 security, and the range here was sizeable, probably because
21 of the announced merger which occurred in May 2000, which
22 drove the stock price up.

23 Now, for regulatory purposes and what I was
24 trying to represent, that would be a misrepresentation
25 because it doesn't reflect the earning power of the company.

1 It reflects the investors speculating on what the price is
2 going to be when the merger occurs. But I included that in
3 my testimony because I thought it was relevant to show where
4 the market was at that point in time.

5 The disagreement I have with Ms. McKiddy was
6 that she used a six-month period, approximately six-month
7 period which included the period from before the merger to
8 the period after the merger was terminated and -- because
9 she knew at the time the merger had ended.

10 If I had known the merger was going to end, I
11 would not have put any credence in these premerger numbers,
12 because they don't represent what the real earning power of
13 the company would be.

14 Q. Okay. But you have --

15 A. So I prepared this testimony before the merger
16 ended.

17 Q. Okay. Including both the premerger and the
18 merger related --

19 A. Exactly.

20 Q. -- values?

21 All right. On page 18 of your rebuttal
22 testimony, you refer to your Schedule 27, and on your
23 Schedule 27 you used January through March 2001.

24 A. Yes.

25 Q. Whereas, I believe Ms. McKiddy included

1 October through December of 2000.

2 A. Yes. That's my recollection of her
3 Schedule 14.

4 Q. And so you just used the -- well, you omitted
5 the merger-related numbers completely from your Schedule 27;
6 is that right?

7 A. That's correct. What I was trying to point
8 out in my Schedule 27 in that discussion, that she had the
9 benefit of knowing the merger was not going to proceed. I
10 did not have that benefit, as I said in my testimony
11 earlier, and that in my judgment that the
12 October/November/December numbers were not appropriate for
13 setting rates for the future of an independent company,
14 Empire.

15 And so I just recalculated what had occurred
16 after the announcement that the merger was not going to
17 proceed and just used her numbers to make that calculation,
18 and that's what my Schedule 27 is.

19 Q. And I had a question about your Schedule 28,
20 but I didn't make good notes so I can't think what it was.

21 All right. That compares to Ms. McKiddy's
22 Schedule 15; is that right?

23 A. Yes, that would be correct. Schedule 28 is
24 simply taking together my Schedule 24 and my Schedule 27 and
25 recalculating, recalculating using the same method

1 Ms. McKiddy used, recalculating resulting cost of common
2 equity when I adjusted the growth rate for the period after
3 the merger terminated, and I adjusted the yield for after
4 the termination of the merger.

5 I was simply pointing out that if she had used
6 numbers since the first of the year after the termination of
7 the mergers, her cost of capital would have been
8 approximately the same as mine, and I recommended 11 and a
9 half to 12 percent.

10 Q. And it's your testimony that a three-month
11 period is -- you had made the statement earlier that you
12 always use a longer period when possible?

13 A. Well, I always made that calculation in other
14 testimony. I don't like to change my testimony from case to
15 case or change my methods. I will change what I think is
16 important based on the circumstances.

17 In this case, I think the most important
18 circumstance is the termination of the merger, which
19 occurred after my direct testimony. And in that regard, I
20 would, if I had -- I can't say what I would have done if I'd
21 written testimony after the first of the year, whether I
22 would have included the 2000 numbers or not in my testimony.

23 But I certainly would not have put much weight
24 on them because of what it represented. I might have
25 excluded them entirely.

1 Q. At the time you prepared your schedules using
2 the 2001, three months in 2001, did you attempt to do any
3 calculation using the entire year of 2000 and including the
4 first three months of 2001?

5 A. I updated those numbers, but I didn't pay
6 any -- I updated them just to update all the schedules. I
7 actually had a person update them for me, and I don't even
8 recall what they were. I did not consider them relevant
9 because the period 2000 was announcement of the merger and
10 termination of the merger. That's not a good representation
11 of what the future holds.

12 COMMISSIONER MURRAY: Thank you.

13 JUDGE RUTH: Any further questions?

14 Thank you. We'll move to the recross.

15 Mr. Conrad, do you have --

16 MR. CONRAD: Nothing further, your Honor.

17 Thank you.

18 JUDGE RUTH: Mr. Coffman?

19 MR. COFFMAN: Yes, just a couple.

20 RECROSS-EXAMINATION BY MR. COFFMAN:

21 Q. First, just to clarify something for me, if
22 you would, Mr. Murry -- oh, I guess I need to --

23 JUDGE RUTH: Yes. Move over, please.

24 BY MR. COFFMAN:

25 Q. You were asked a couple of questions about

1 your Schedule DAM-9 and Commissioner Murray's question about
2 the EPS years that you examined, and you said something
3 about the fact that you had averaged or recognized a
4 five-year period, and I was having trouble understanding
5 that.

6 It looks as if you looked at three past
7 historical years and three projected years, and I -- the
8 whole time period is a ten-year period. I was trying to
9 understand what you meant as for five years.

10 A. If you look at Schedule 9 under 1994-'96 EPS
11 for Empire District there's \$1.24. That's the average
12 earning per share as reported by Valueline for those three
13 years. If you look at the -- that's an actual, of course,
14 or historical as reported. If you look at the 2003 to 2005,
15 there's \$2. That's the forecasted figure for Valueline.

16 If you look at the next column, growth rate
17 5.42 percent, that's the internal growth rate from \$1.24 to
18 \$2 over that period of time. So that's a compounded growth
19 rate from one base to another end point.

20 Q. I understand that. I'm just having trouble
21 understanding what you meant by five years.

22 A. Oh, I think the question Commissioner Murray
23 asked me was about the '94-'96 and whether it was more
24 important than '98-'99, and I said that it was to proximate
25 the balance the five-year growth rate, the three to

1 five-year growth rate that Valueline forecasts. So there's
2 an approximate weighting, equal weighting of historical
3 numbers versus predicted numbers in this case.

4 Q. But you only looked at three years?

5 A. The actual number's calculated for three,
6 that's correct.

7 Q. Let's see. You asked -- and also you were
8 asked some questions by Commissioner Murray about past stock
9 price, and I just wanted to make sure that I understood your
10 testimony about what investors can't do. An investor cannot
11 go back to the year 2000 and buy stock from the past, can
12 they?

13 A. No.

14 Q. They have to buy stock at today's price if
15 they want to?

16 A. Yes. With what's happened to the stock price,
17 I'm sure they prefer buying it at today's price.

18 Q. That option's not available today?

19 A. That's correct.

20 Q. You were asked by Commission Chair Lumpe a
21 question about capital structure, and if I recall your
22 answer you said that if you wanted a rock to stand on, you
23 would look to past history to make that capital structure.

24 A. I was -- I think I used the word factual, that
25 that is a -- that is a representation of something that's

1 actually identifiable and has occurred, and I thought I was
2 responding to that almost in a policy circumstance, what
3 does one do when the current capital structure's an anomaly
4 because of the merger.

5 Q. Is the capital structure recommendation of
6 Empire in this case one that's based on past historical
7 information?

8 A. I don't think so. I think it represents what
9 the company's intentions are, and that's based on my
10 conversation with the company. To reach my judgment of what
11 I thought was a number I could take and incorporate in my
12 testimony, I did look at the history of what the capital
13 structure had been.

14 MR. COFFMAN: Thank you. That's all.

15 JUDGE RUTH: Dr. Murry, Commissioner Murray
16 has another question for you.

17 FURTHER QUESTIONS BY COMMISSIONER MURRAY:

18 Q. I apologize. I skipped one that I did intend
19 to ask you. In your rebuttal testimony on page 12, you
20 speak about the added risk of differing fuel cost
21 pass-through provisions of Empire and other companies that
22 Ms. McKiddy compared to Empire. You're on lines 11 and 12
23 there.

24 A. Yes.

25 Q. And you go on to say, Electric utilities in

1 many jurisdictions have fuel cost pass-throughs. Empire
2 does not, and this is a clear risk differential favoring
3 those other companies.

4 Now, my question is related to the legislation
5 that passed and/or the recommended IEC in this -- that some
6 of the parties have recommended here. Does either one of
7 those factors change your risk analysis for Empire?

8 A. I don't think I know enough about either the
9 legislation or that agreement to know what the full impact
10 will be. I was drawing simply a parallel between the
11 companies she selected to use as comparables and the risk
12 differential and the, for example, Fitch in the downgrade,
13 downgrade and noted that as a factor. But I don't think I
14 can -- I don't think I know enough to comment on prospective
15 changes.

16 Q. Would a pass -- a fuel cost pass-through
17 change your -- if Empire were to be able to use a fuel cost
18 pass-through, would that change your risk analysis for
19 Empire?

20 A. I think it removes that differential for
21 Empire. I mean, the final arbiter of what's important is
22 the market, not me of course. But in my judgment, the
23 financial analysts and people looking at the stock as
24 intelligent investors would consider that favorable.

25 COMMISSIONER MURRAY: Thank you. Thank you,

1 Judge.

2 JUDGE RUTH: Mr. Conrad, did you have any
3 recross based on the additional question from the Bench?

4 MR. CONRAD: No, ma'am. Thank you.

5 JUDGE RUTH: And Mr. Coffman?

6 MR. COFFMAN: Nothing further.

7 JUDGE RUTH: Okay. Then Staff, Mr. Krueger?

8 MR. KRUEGER: Thank you, your Honor.

9 RECROSS-EXAMINATION BY MR. KRUEGER:

10 Q. Commissioner Murray asked you some questions
11 about Schedule 28. I understood you to answer that that was
12 based on Schedule 24 and 27; is that correct?

13 A. That was my statement, and that's what the
14 footnote says, and I think that's correct.

15 Q. I'm looking at the Schedule DAM-28, and it
16 says sources Schedules DAM-R4 and DAM-R7. Is that actually
17 DAM-24 and 27 then?

18 A. Yes.

19 Q. Okay. Commissioner Lumpe -- Chair Lumpe asked
20 you some questions about the capital structure, and as I
21 understand it, Schedule DAM-1 is based on the capital
22 structure as of December 31, 2000; is that right?

23 A. The December 31, 2000 was the pro forma. If
24 you're referring to the correction I made, the title said
25 1999. That should have been edited out. That should be

1 2000.

2 Q. But it was actually December 31, 2000, and as
3 of December 31, 2000 the long-term debt was 47. -- I mean
4 the common equity was 47.5 percent?

5 A. This was the number that I used, and the
6 source there cites the company work papers and those are the
7 work papers I had available at the time, and my evaluation
8 was whether that was consistent with the history and whether
9 I thought that was an appropriate number to adopt.

10 Q. Was it your understanding that that was the
11 actual capital structure as of that time?

12 A. No. My testimony was actually written before
13 December 31, 2000.

14 Q. Okay. So the pro forma was projecting it to
15 December 31, 2000?

16 A. That was my understanding, that was the
17 recommended -- or the number the company was recommending
18 for that point in time.

19 Q. And even as of that date, the equity was still
20 47.5, would still have been 47.5 percent?

21 A. I don't quite understand that question.

22 Q. At the time you wrote your testimony, the pro
23 forma common equity as of the end of December 31 -- end of
24 December last year would have been 47.5 percent?

25 A. At the time I wrote my testimony, that was my

1 understanding, that the company was estimating an equity of
2 47.5 percent at that time.

3 Q. Has the capital structure changed since
4 December 31?

5 A. I'm sure it has.

6 Q. And, in fact, the common equity has actually
7 declined to 37.31 percent according to the testimony of
8 witness David Gibson; is that right?

9 A. I would accept that. I was going to say, I
10 don't think I have that number with me. I have a number
11 that's approximately 40 percent.

12 Q. But would you accept my representation that in
13 his testimony he did say that the actual --

14 A. I would accept that. I have no disagreement
15 or any reason to disagree.

16 Q. To your knowledge, has Empire obligated itself
17 in any way to do anything to increase its common equity in
18 the future?

19 A. Not to my knowledge. As I testified or told
20 the Commissioner, in my judgment the company has an equity
21 ratio that's too thin for its present circumstances, but I'm
22 not involved in the company's financial planning.

23 Q. So you just expect it will increase to
24 47.5 percent?

25 A. I hope it increases its equity ratio from

1 where it is currently. It's my judgment the company should
2 do so.

3 Q. So it's your hope rather than your knowledge
4 of the company's --

5 A. It is my judgment that the company's equity
6 ratio is currently too low for its circumstances.

7 MR. KRUEGER: Thank you. That's all the
8 questions I have.

9 JUDGE RUTH: Mr. Swearengen, do you have
10 redirect?

11 MR. SWEARENGEN: I do.

12 JUDGE RUTH: Please proceed.

13 REDIRECT EXAMINATION BY MR. SWEARENGEN:

14 Q. Dr. Murry, in response to a couple of
15 questions from Commissioner Murray, she was asking you to
16 look at page 12, I believe, of your direct testimony and
17 then had some questions about Schedule DAM-8 to your direct
18 testimony. Do you recall those questions --

19 A. Yes.

20 Q. -- concerning the, on the schedule the share
21 prices, the high and low share prices for Empire for the
22 period that you looked at?

23 A. Yes.

24 Q. First of all, I think you've cleared it up,
25 but let's state it once again. This direct testimony that

1 you filed in this case, when did you prepare it?

2 A. It was in the fall, and the date I have on the
3 testimony was October 2000, and it was prepared
4 approximately the previous four weeks of that.

5 Q. So it was prepared in the fall of 2000?

6 A. Yes.

7 Q. And I think you indicated that during that
8 period of time the contemplated merger between UtiliCorp
9 United, Inc. and the Empire District Electric Company was
10 still under way; is that true?

11 A. Yes, it was, and to my knowledge, and I was --
12 I was not aware that -- I could not find any evidence that
13 the -- that there was any likelihood that the merger would
14 end or terminate.

15 And I would observe the -- had been watching
16 both the price as well as the volume of stock traded at that
17 point in time, and it looked like the transactions were
18 being driven by the expectation the merger would proceed.

19 Q. I think you said, and maybe I misunderstood
20 you, but I think you said it was your understanding that
21 that merger, the UtiliCorp/Empire merger was announced in
22 May of 2000, but is it not true that, in fact, the merger
23 was announced in May of 1999? Do you recall?

24 A. That's correct.

25 Q. May of 1999?

1 A. Yes.

2 Q. And is it your understanding that the
3 announcement that that merger was terminated, an
4 announcement made by UtiliCorp, occurred at the close of
5 stock trading on January 2nd, 2001?

6 A. Yes.

7 Q. Now, looking back at your Schedule DAM-8 to
8 your direct testimony which Commissioner Murray was asking
9 you about, the \$27.10 high stock price shown on that
10 schedule would reflect the merger premium; is that correct?

11 A. Absolutely.

12 Q. And turn, if you would, please -- I believe
13 you had a question about Schedule DAM-27, which is attached
14 to your rebuttal testimony. Do you have that schedule in
15 front of you?

16 A. Yes, I do.

17 Q. Now, this testimony was filed in the spring of
18 this year; is that correct?

19 A. That's correct.

20 Q. After the announcement that the merger had
21 been terminated?

22 A. That's correct.

23 Q. On your Schedule DAM-27, am I correct in
24 understanding that for the high stock price in January of
25 2001 you show \$26.56?

1 A. Yes.

2 Q. Is the explanation for that \$26 stock price
3 contained on page 17 of your rebuttal testimony?

4 A. Yes. On page -- on lines starting really
5 lines 10 to 12, I point out that the trading range prior to
6 the merger and termination was over \$22, over \$30, and
7 that's just citing Ms. McKiddy's Schedule 14, but after the
8 termination of the merger, the stock dropped to the range of
9 17.50 to 20.18, \$20.18.

10 And I point out on the -- down on line 15 that
11 the stock closed at \$25.47 on January 2nd, and on
12 January 3rd it opened at \$20.18 after the announcement.

13 Q. So from that can we conclude that there was
14 trading on January 2nd, 2001 prior to the time that it was
15 announced by UtiliCorp that the merger was going to be
16 terminated?

17 A. Yes.

18 Q. So turning back then to your Schedule DAM-27
19 where you reflect the \$26 stock price for January, am I
20 correct that that would reflect trading which occurred on
21 January 2nd before the termination was announced?

22 A. I'm sure that's the case. Those numbers I
23 believe are from Ms. McKiddy's Schedule 14, but I'm sure
24 those had to be January 2nd rates.

25 Q. Fine. Chair Lumpe asked you some basic

1 questions about the discounted cash flow or DCF formula or
2 model, and I think you said it's a simple and sound model;
3 is that correct?

4 A. Yes. Theoretically, I think virtually every
5 analyst would say that's the relationship between expected
6 returns and market price.

7 Q. Then I think you said that usually it's the
8 growth rate component of the model that's not known?

9 A. That's the most difficult to mechanically
10 estimate, yes, sir.

11 Q. And so usually that is an issue of some
12 sort --

13 A. Yes.

14 Q. -- in a proceeding such as this?

15 A. The questions the Commissioner was asking me I
16 think were predicated on the assumption there were a number
17 of ways to make the calculation. I was pointing out that
18 that's the most -- that is the component that requires the
19 -- attracts the most complicated methods and number of
20 alternatives to estimate because its an estimate of the
21 future.

22 Q. And am I correct in saying that that's an
23 issue in this case between the Company and the Staff and the
24 Public Counsel?

25 A. Seems to be, yes.

1 Q. And Mr. Conrad, too, I'm sure.
2 Then I think you also said that the current
3 price and yield are known?
4 A. I'd say in most cases they are -- they are
5 known because the price, of course, is observed, and the
6 yield is near term and because the dividends are not likely
7 to change very much. In this particular case, the stock
8 price dropped a lot at the first of the year, but the stock
9 price is usually an observable number.
10 Q. So in this case, while the stock price and the
11 yield are usually known and shouldn't be an issue, those
12 matters are issues in this case between the Staff and the
13 Company; is that correct?
14 A. That's correct.
15 Q. Now, you said the stock price dropped in
16 January. Would you turn to your Schedule DAM-25, please,
17 Schedule DAM-25 to your rebuttal testimony.
18 A. Yes.
19 Q. Is that schedule designed to show the drop in
20 the stock price which occurred in January of 2001?
21 A. Yes, that schedule was designed to show the
22 distinction between the before and after market valuation of
23 Empire's stock before and after the merger termination.
24 Q. Now, in response to a question from
25 Mr. Krueger, the Staff counsel, you made mention, and I

1 think it was with respect to page 2, 3 and 4 of your
2 rebuttal testimony, if you could turn to that for a minute,
3 pages 2, 3 and 4.

4 A. All right.

5 Q. May be the surrebuttal. Excuse me. I
6 misspoke. It's pages 2, 3 and 4 of your surrebuttal
7 testimony, which is Exhibit 26.

8 In response to one of Mr. Krueger's questions
9 you mentioned the term lowest cost bond rating, and my
10 question is, what did you mean by that?

11 A. There's no question that bond rating
12 influences -- of course, it's a self-determination, that the
13 same financial statistics that are used to determine bond
14 rating also influence investors, and then when the bond
15 rating is announced, the bond rating influences investors.

16 And there have been a number of analyses of
17 which bond rating produces the lowest cost of capital, and
18 there's a complicating factor because a higher equity ratio
19 lowers -- is likely to lower the bond rating, will certainly
20 increase interest coverage and other factors that no one
21 wants to look, but it also raises the cost of capital
22 because equity is a more costly component.

23 And so a number of analysts have looked at the
24 bond rating to determine if there is, in fact, a lowest,
25 they sometimes use the term optimal, rating. A AAA rating

1 would be the lowest cost of borrowing but would probably
2 require high cost equity to support a AAA bond rating.

3 And so most analysts have concluded the fact
4 is only the results that I'm familiar with have shown that A
5 and AA are the lowest cost of raising capital for a company,
6 and that includes utilities, and that was what I was
7 referring to.

8 Q. And how did you say that the Staff has dealt
9 with the bond rating issue?

10 A. I would say the Staff has virtually ignored
11 bond rating. I pointed it out in my rebuttal, and I was
12 surprised that Staff did not really respond to that.

13 Q. What do you mean, the Staff has ignored the
14 bond rating?

15 A. I think the Staff did not -- well, I was asked
16 some questions about financial integrity. I think the Staff
17 ignored the basic measures of financial integrity in
18 evaluating the impact of the return recommendation.

19 And then when I was asked about this, I think
20 I stated that's the biggest problem I had with the Staff
21 testimony. And when I raised that as an issue in rebuttal
22 testimony, I thought it was not even responded to in the
23 surrebuttal in any meaningful way.

24 Q. Mr. Coffman for the Public Counsel asked you
25 some questions about nuclear -- companies that had nuclear

1 operations and how their risk would compare to a company
2 such as Empire which does not have any nuclear operations,
3 and I think you said that the nuclear risk is not as great
4 today in the eyes of investors as it was just a few years
5 ago. Do you recall making that statement?

6 A. Yes, that's my judgment.

7 Q. And what did you mean by that?

8 A. Not very many years ago there was a sharp
9 distinction in the cost of equity and the cost of really
10 borrowing, but especially in the case of equity, of
11 companies that had nuclear, they used the word at that time
12 exposure, which meant that companies that owned nuclear
13 plants or pieces of nuclear plants.

14 This is a carryover, I think, of the Three
15 Mile Island problem, and I guess problem's probably
16 understating what happened at Three Mile Island. But
17 because of that there was a serious concern on the part of
18 the investment community that companies that own pieces of
19 nuclear plant have very high financial risk or business risk
20 because of that.

21 And I'm saying it's my observation -- and I've
22 not quantified it precisely. It's my observation that that
23 differential is going away. It's eroding. I don't know
24 exactly why that is. I think I tried to point that out.

25 I believe maybe nuclear is becoming a little

1 more accepted as we have nuclear experience in the United
2 States and certainly in other countries, and maybe it's the
3 pressure of the need of generation in some locales. But
4 financially that differential is not important as it was
5 just a few years ago.

6 Q. I think it was Mr. Krueger was asking you
7 about risk associated with the lack of a fuel adjustment
8 clause, PGA clause or some automatic mechanism to permit
9 Empire to pass on fuel costs in Missouri, and he asked you
10 if your opinion on that would change if there was some
11 legislation in place that might alleviate that and you
12 indicated you didn't know anything about that legislation.

13 If I told you that that legislation has not
14 yet become law and if it did become law it would terminate
15 on its own within two years, how would that affect your
16 opinion on that issue?

17 A. I think that would certainly diminish the
18 mitigation of that risk in the eyes of most investors.

19 Q. Have any rating agencies or investment
20 services recognized the lack of a mechanism to pass on fuel
21 costs for this company, for Empire, as a problem in
22 connection with their ratings perhaps?

23 A. The Fitch report at the time the announcement
24 of the downgrading of the debt of Empire identified that as
25 a problem.

1 MR. SWEARENGEN: That's all I have. Thank
2 you.

3 One final thing. Not to be outdone by my good
4 friend Mr. Conrad, Dr. Murry, I want you to know that I too
5 have practiced law in Hawaii and, in fact, am licensed
6 there. So if we can do anything for you there, we'd like
7 to.

8 JUDGE RUTH: Okay. That will conclude,
9 Mr. Murry, the questions for you.

10 (Witness excused.)

11 I think we should take a break. It's almost a
12 quarter after 10. We'll start back up promptly at 10:30.
13 We're off the record. Thank you.

14 (A recess was taken.)

15 JUDGE RUTH: Let's go ahead and go back on the
16 record, please.

17 I believe we are now ready for Empire to call
18 your next witness.

19 MR. SWEARENGEN: Yes, your Honor. Call Dave
20 Gibson, G-i-b-s-o-n.

21 (Witness sworn.)

22 JUDGE RUTH: Please be seated.

23 DAVID GIBSON testified as follows:

24 DIRECT EXAMINATION BY MR. SWEARENGEN:

25 Q. Would you state your name for the record,

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1 please, and spell it for the reporter.

2 A. Yes. David W. Gibson, G-i-b-s-o-n.

3 Q. Mr. Gibson, by whom are you employed and in
4 what capacity?

5 A. I'm employed by Empire District, and I am
6 Vice President of Finance.

7 Q. Did you prepare for purposes of this
8 proceeding certain testimony in question and answer form,
9 direct testimony, rebuttal testimony and surrebuttal
10 testimony?

11 A. Yes, I did.

12 Q. And you have copies of that testimony with you
13 this morning?

14 A. Yes, I do.

15 Q. You understand that your direct testimony has
16 been marked as Exhibit No. 6, your rebuttal as Exhibit
17 No. 14 and your surrebuttal and Exhibit No. 29?

18 A. Okay.

19 Q. Is that your understanding?

20 A. Yes.

21 Q. Are there any changes that you wish to make at
22 this time with respect to your direct testimony, Exhibit 6?

23 A. No, not at this time.

24 Q. With respect to your rebuttal testimony,
25 Exhibit 14, are there any changes which need to be made to

1 that testimony?

2 A. Yes. On page 4, it would be line No. 5, that
3 percentage 48 percent should be 47.1 percent.

4 Q. That's page 4, line 5?

5 A. Yes.

6 Q. 47.1?

7 A. Yes.

8 Q. Anything else --

9 A. Yes.

10 Q. -- on that with respect to your rebuttal
11 testimony?

12 A. No.

13 Q. Are there any changes that you need to make
14 with respect to your surrebuttal testimony, Exhibit 29?

15 A. Yes. On page 3, line 8.

16 Q. And what is the change there?

17 A. The change would be also from 38 percent to
18 47.1 percent.

19 Q. Are there any other changes that need to be
20 made with respect to your surrebuttal testimony?

21 A. No, there are not.

22 MR. SWEARENGEN: Your Honor, one thing I would
23 call to the Commission's attention, and I apologize for it,
24 it's our fault, the schedules attached to Mr. Gibson's
25 surrebuttal testimony at least on my copy appear not to be

1 identified by any number, and I thought we could rectify
2 that right now if that would be okay with the Commission.

3 JUDGE RUTH: Yes. Let's do that, please.

4 MR. SWEARENGEN: I think his first schedule is
5 a document that shows two graphs and the first one says
6 Averaged Authorized Return on Equity. My suggestion is that
7 be marked as Schedule DWG-2.

8 JUDGE RUTH: Okay.

9 MR. SWEARENGEN: And I believe, and Mr. Gibson
10 can correct me if I'm wrong, that the next page behind it is
11 part of that schedule; is that right?

12 THE WITNESS: Yes.

13 MR. SWEARENGEN: So that would be page 2 of
14 that schedule. And that's a page at the top it says
15 Electric Utility Summary Table.

16 Then the next document is a document entitled
17 Fitch Downgrades Empire Electric Company to BBB+, and that's
18 a two-page document, and I would suggest it be marked for
19 purposes of identification as Schedule DWG-3.

20 And then the last attachment to his
21 surrebuttal testimony is a document entitled Rating Agent --
22 Rating Action Empire District Electric Company, Moody's
23 Downgrades Empire District Electric Company, SR secured to
24 Baal Outlook Negative, and it's a two-page document, and I
25 would suggest it be marked as Schedule DWG-4.

1 MR. CONRAD: Excuse me. What was the chart
2 that you had? Was that DWG-1?

3 MR. SWEARENGEN: DWG-2. I think DWG-1 is
4 attached to his direct testimony.

5 BY MR. SWEARENGEN:

6 Q. Mr. Gibson, one final housekeeping question
7 here. If I asked you all the questions now that are in your
8 three pieces of testimony, Exhibit 6, 14 and 29, would your
9 answers today be the same as you have corrected them?

10 A. Yes, they would be.

11 Q. And would they be true and correct to the best
12 of your knowledge, information and belief?

13 A. That is correct.

14 MR. SWEARENGEN: Your Honor, I would offer
15 Exhibits 6, 14 and 29 into evidence at this time. I
16 recognize that Exhibit 14 concerns some topics other than
17 just return on common equity and capital structure. So we
18 would obviously have no objection to you reserving ruling on
19 the admission of that until some later time if that's the
20 pleasure of the other counsel.

21 JUDGE RUTH: And which exhibit was that?

22 MR. SWEARENGEN: That would be Exhibit 14, the
23 rebuttal testimony.

24 JUDGE RUTH: Let's take these individually,
25 then. Exhibit 6 has been offered. It's the direct

1 testimony of Mr. Gibson. Are there any objections to it
2 being admitted into the record?

3 MR. CONRAD: Your Honor, I think it's not just
4 14 but also 6 that has cost of service material in it.

5 MR. SWEARENGEN: And that's fine.

6 MR. CONRAD: I will tell you, to make
7 counsel's life easier, we do not have and will not have
8 objection to that portion of 6, that portion of 14, and I
9 think all of 29 -- although I appreciate you're not there
10 yet -- that don't pertain to the cost of service issue but
11 do pertain to the issue for which Mr. Gibson is proffered
12 today.

13 And what we've done in the past, if it's of
14 any help to your Honor, in other cases with different judges
15 is rather than say, okay, I'm going to admit part of the
16 testimony but not this, is we've just done as I think
17 counsel is suggesting and just suspend or hold ruling on
18 those until all of it has been dealt with, and that may be
19 the cleanest way to do it.

20 JUDGE RUTH: I think that probably is the best
21 way to handle it, and I understand then 6 and 14 both have
22 some references to the cost of service material. So we will
23 reserve ruling on whether those are admitted until later,
24 but we'll need to make sure we don't forget them.

25 And I will ask if the parties have any

1 objection, then, to Exhibit 29? That's the surrebuttal
2 testimony of Mr. Gibson.

3 (No response.)

4 Okay. Seeing no objections, Exhibit 29 is
5 admitted into the record.

6 (EXHIBIT NO. 29 WAS RECEIVED INTO EVIDENCE.)

7 MR. SWEARENGEN: Thank you, your Honor. And
8 with that, I would tender Mr. Gibson for cross-examination.

9 JUDGE RUTH: Thank you. Mr. Conrad, would you
10 like to begin cross-examination?

11 MR. CONRAD: I would, your Honor, if I had
12 questions for Mr. Gibson on the issues for which he is
13 proffered today, but since I don't, I will decline the
14 opportunity.

15 JUDGE RUTH: Okay. Thank you. Mr. Coffman?

16 MR. COFFMAN: Thank you.

17 CROSS-EXAMINATION BY MR. COFFMAN:

18 Q. Good morning, Mr. Gibson.

19 A. Good morning.

20 Q. Try to keep you straight with William Gipson.
21 I know I had trouble with that in the past.

22 Were you involved, Mr. Gibson, in the case
23 requesting authorization of the merger with UtiliCorp, Case
24 No. EM-2000-369?

25 A. By involved, I was with the company.

1 Q. But you didn't file testimony?

2 A. No. No, I did not.

3 Q. Were you aware at that time that it was

4 Empire's position that the proposed merger along with the

5 regulatory plan was in the best interests of the ratepayers?

6 A. Did you say was it in the best interests?

7 Q. Wasn't that the position of Empire?

8 A. Yes.

9 Q. But you're telling us here today, and

10 specifically in your rebuttal testimony, that ratepayers are

11 actually benefiting from the fact that the merger failed; is

12 that correct?

13 A. That's correct.

14 Q. How do you reconcile that?

15 A. Well, it's fairly simple. The way that the

16 ratepayers are benefiting, if you look at the capital

17 structure, if the merger had not failed, then our capital

18 structure or common equity piece more particularly would

19 have been almost 7 to 8 percent higher than what it was at

20 the end of March.

21 So since that is -- since it has been pointed

22 out, the common equity section is actually the higher cost

23 component of your capital structure. Since that's lower,

24 that means that your return is lower, which means that your

25 revenue requirement is lower, which means that the

1 ratepayers do not pay as much.

2 Q. I think I understand your position there.

3 Now, you're not recommending that the Commission use the

4 actual capital structure in setting rates in this case?

5 A. No. What I am asking for is that they

6 normalize the capital structure away from some of the

7 effects of what took place with the merger. Namely, we were

8 precluded from issuing additional common stock, things of

9 that nature.

10 Q. And by normalize, are you asking the

11 Commission to base it on some historical level?

12 A. Yes. That would be correct, yes.

13 Q. And this would be at some level that investors

14 currently could not -- or that isn't reflected at the

15 current time?

16 A. Yes.

17 Q. And would you agree with me that there's no

18 guarantee that that would be the situation in the near

19 future?

20 A. No. I agree with that.

21 MR. COFFMAN: That's all I have. Thanks.

22 JUDGE RUTH: Mr. Krueger?

23 MR. KRUEGER: Thank you, your Honor.

24 CROSS-EXAMINATION BY MR. KRUEGER:

25 Q. Good morning, Mr. Gibson.

1 A. Good morning.

2 Q. You testified, I believe, in both your
3 rebuttal testimony and your surrebuttal testimony that the
4 Company proposes that the Commission adopt a capital
5 structure of 45 percent common equity, 7.9 trust preferred
6 and 48 percent -- or I guess that's now corrected --
7 47.1 percent long-term debt; is that correct?

8 A. Yes, that's correct.

9 Q. So if Mr. Robert Fancher testified that
10 Empire's recommending a capital structure of 47.5 percent
11 common equity and 52.5 percent long-term debt, that would be
12 incorrect?

13 A. Yes. Those -- well, actually, that
14 recommendation, the circumstances were quite a bit
15 different. At that point in time, the merger with UtiliCorp
16 was still going on, and that capital structure was set based
17 on those -- that set of facts.

18 The one that I'm recommending in this
19 instance, the revised capital structure, is based on the
20 fact that the merger did not -- or actually failed.

21 Q. Okay. And so if the Position Statements
22 mention those same figures, 52.5 percent debt and 47.5
23 percent common equity, that is no longer accurate either,
24 and the same for Dr. Murry's?

25 A. Yes. Those were based on the circumstances at

1 the time, like I said, and the, you know, the pending merger
2 with UtiliCorp.

3 Q. I believe you testified that as of the end of
4 March, the actual capital structure is 37.31 percent common
5 equity. Do you need a reference?

6 A. No.

7 Q. Your rebuttal testimony, lines -- page 4,
8 lines 8 and 9.

9 A. I have it in front of me.

10 Q. Okay. You testified there that the actual
11 capital structure as of the end of March was 37.31 percent
12 common equity and 7.92 percent trust preferred and
13 54.77 percent long-term debt?

14 A. Yes, that's correct.

15 Q. And you repeated that testimony in your
16 surrebuttal testimony?

17 A. Yes, I did.

18 Q. And those figures are still accurate?

19 A. Yes, they are.

20 Q. What exactly is trust preferred stock?

21 A. Trust preferred is, it's -- I guess you could
22 think of it as sort of a hybrid. It's treated as equity by
23 Standard & Poor's. By that, you know, you reach a certain
24 level when you're issuing debt, and what happens is the
25 rating agencies, once you reach whatever that magical place

1 that they feel they don't feel comfortable anymore, they
2 will downgrade you.

3 The trust-preferred gives the company the
4 benefit of receiving a tax deduction but still receiving
5 equity treatment by the rating agencies or by Standard &
6 Poor's. Just Standard & Poor's.

7 Q. In your rebuttal testimony on page 4, lines 18
8 and 19, you mention that the company had issued
9 trust-preferred stock at a rate of 8.5 percent. What is the
10 8.5 percent?

11 A. 8.5 is the rate that is the issue price, if
12 you will. It's sort of like if you look at bonds, they
13 carry an interest rate. Well, this isn't really interest,
14 but it's similar to that.

15 Q. Is it an obligation that must be paid prior to
16 distributing anything to the holders of common equity?

17 A. Yes. Common equity are -- they're the ones
18 that are the last, if you will, in a -- and I think what
19 you're referring to is if there was a liquidation of the
20 company, what would happen. The bond holders would be
21 first, then the trust-preferred, and then whatever's left
22 over is the common.

23 Q. So it would not be accurate to include that as
24 common equity?

25 A. No.

1 Q. So the correct figure at the present time is
2 still 37.31 percent common equity?

3 A. Yes, that's correct.

4 Q. Do you believe that's an unusual capital
5 structure for a company that's operating in the electric
6 utility industry today?

7 A. I believe it's unusual for Empire. Some of
8 the things that have been mentioned, you know, the -- we
9 have seen in the past we've had a more balanced capital
10 structure.

11 This capital structure for us is not balanced.
12 What we're looking to -- we're going to try to balance it
13 more this year, and we're dealing that by -- we're
14 reinstituting our DRIP plan which will raise common equity,
15 and then we're also planning to issue common equity later
16 this year.

17 So in the short term we have an abnormal
18 capital structure, but we're moving towards a more balanced,
19 what I would call a more balanced capital structure.

20 Q. Okay. But you said it's abnormal for Empire?

21 A. For us.

22 Q. But not necessarily for the electric utility
23 industry?

24 A. I don't -- the data, some of the data that I
25 reviewed, Regulatory Research Analysts, they put together

1 some historical data based on rates of return and percent of
2 equity that they were seeing in rate cases.

3 I took a look at that just to get some kind of
4 feel for what was happening, mainly for the rates of return,
5 but I also was looking at the common equity part just for
6 the electric companies. And that I think for -- keep in
7 mind, these are just reported companies. It seems that we
8 were at the low end even on the common equity component.

9 Q. Would you be surprised to find that
10 C.A. Turner Utility Reports reported that the average common
11 equity for an electric utility as of March 2001 was
12 38 percent?

13 A. I wouldn't have any -- I don't have any
14 knowledge of that.

15 Q. Okay. So you wouldn't be able to say then --

16 A. No.

17 Q. -- that that is atypical of the electric
18 utility industry?

19 A. No, I wouldn't, but I also think that, you
20 know, if we're -- in order to try to compare apples and
21 apples, and it's not at -- best it's -- it takes a lot of
22 judgment. I don't know if, you know, what C.A. Turner was
23 looking at at that 38 percent, if that includes a lot of
24 nonregulated industry or pieces of the electric utilities.
25 I really don't know what would be in there.

1 The tendency is, what I was seeing is the more
2 that a company moves into the nonregulated area, such as
3 what UtiliCorp has done, they tend to be what I would term
4 more debt heavy. They tend to issue more debt as opposed to
5 common.

6 Q. You wouldn't have any specific knowledge
7 that --

8 A. No.

9 Q. -- that figure is inaccurate?

10 A. No.

11 MR. KRUEGER: That's all the questions I have.

12 JUDGE RUTH: Commissioner Murray, do you have
13 any questions?

14 COMMISSIONER MURRAY: Give me just a minute,
15 please.

16 No, your Honor, I don't. Thank you.

17 JUDGE RUTH: Empire, do you have redirect?

18 MR. SWEARENGEN: Just a few.

19 REDIRECT EXAMINATION BY MR. SWEARENGEN:

20 Q. Mr. Gibson, I think it was Mr. Coffman from
21 the Public Counsel that asked you in discussing the capital
22 structure and the fact that right now I think you indicated
23 that it is an abnormal capital structure for the Empire
24 District Electric Company and it should be something
25 different in the future.

1 He asked you what guarantee you could give us
2 that the Empire District Electric Company, in fact, will
3 change its capital structure in the future. You said you
4 couldn't guarantee that.

5 But my question is, does the company have in
6 place a plan to change the capital structure?

7 A. Yes. I interpreted that question -- maybe I
8 interpreted it wrong. I interpreted that to mean, you know,
9 given the conclusion of the rate case and, you know, what
10 happens in the future, that there would be guarantees that
11 our capital structure will hit a point. That there aren't
12 any guarantees. Just as in the past we set targets for a
13 capital structure and we tried to hit those targets,
14 sometimes we succeed and sometimes we don't.

15 But in general, the capital structure that the
16 company had in place is the one that we're targeting in the
17 future, and yes, we do have plans in effect to reinstitute,
18 and it should be this month or maybe next month, to
19 reinstitute the DRIP plan which will increase common equity.

20 Q. And what is the DRIP plan?

21 A. Dividend reinvestment plan. Empire had that
22 plan in effect prior to the merger with UtiliCorp, and then
23 we terminated that plan. Since the merger failed, we are
24 now reinstituting that plan, and then also we are looking
25 towards a financing of common equity in the latter part of

1 this year.

2 Q. Okay. Thank you.

3 Mr. Krueger, I believe, for the Staff asked
4 you the question as to whether Empire's present capital
5 structure -- and he's talking about the one, I think, that
6 you've testified to as of the end of March of this year
7 which I think has a 37.31 percent common equity ratio --
8 whether or not that was normal or abnormal for the industry,
9 and you indicated you weren't sure. But you did say it
10 wasn't normal for the Empire District Electric Company; is
11 that correct?

12 A. That's correct.

13 Q. In your mind is the Empire District Electric
14 Company in this day and age a typical or normal electric
15 utility?

16 A. No. Well, whether Empire has been typical for
17 a number of years, and by number of years I mean for maybe
18 the last ten years or so, that's a question in my mind. I
19 really don't have an answer.

20 But Empire is not a typical industry the way
21 that the -- or typical company the way the industry is
22 going. Companies are getting larger and larger. They're
23 moving into more and more nonregulated areas.

24 Empire, I think it was brought up or a
25 question was asked about what part of Empire is

1 nonregulated. It is -- over 99 percent of our business is
2 regulated. That probably is not typical of what the
3 industry is seeing now.

4 Q. What was the common equity ratio, if you
5 recall, in the period prior to the announcement of the
6 UtiliCorp/Empire merger which would have been the period
7 prior to May of 1999?

8 A. At the end of May 1999, it was 44.7 common
9 equity, 6.44 percent preferred, and 48.86 long-term debt.

10 Q. Mr. Krueger asked you about the
11 trust-preferred securities, and you indicated that they had
12 an 8.5 percent issue price; is that correct?

13 A. Yes, that's correct.

14 Q. And you also said that they must be paid off
15 before the common shareholders are paid off?

16 A. That's correct.

17 Q. Would you characterize the trust-preferred
18 securities as less risky than your common stock?

19 A. Yes, they are. They are less risky, and I
20 think, you know, one of the -- even though they're
21 8.5 percent, the one thing when we looked at the financing
22 early this year, actually in March of this year, we looked
23 at common equity. That's really what we wanted to issue,
24 but part of our charge as -- while running a company is to
25 make decisions that benefit not only our stockholders but

1 also our customers.

2 And that's the one thing I think we take very
3 seriously at Empire is that we do tend to make decisions
4 that benefit not only the stockholders and the employees but
5 also the ratepayers, because ultimately if we don't succeed
6 there, we'll be out of business. We'll be out looking for a
7 job.

8 The trust-preferred really is a new entry for
9 Empire. We have not issued that before, and it gives us --
10 as I mentioned before, it gives us the benefit of not being
11 treated as debt by the rating agency, but at the same time
12 we get a tax deduction. The net result is a lower cost for
13 the ratepayers.

14 And, you know, that's something that I think
15 we can't or we shouldn't overlook is that in the long run
16 what we're trying to do is to minimize the cost to
17 ratepayers by maintaining a capital structure that is
18 responsible and that the market views as less risky.

19 MR. SWEARENGEN: Thank you. That's all I
20 have.

21 JUDGE RUTH: Thank you. You may step down.
22 Thanks.

23 (Witness excused.)

24 I want to go off the record for just a second.

25 (Discussion off the record.)

1 JUDGE RUTH: Empire, are you ready to call
2 your next witness?

3 MR. SWEARENGEN: We are. At this time I would
4 call Myron W. McKinney.

5 (Witness sworn.)

6 JUDGE RUTH: Thank you. Mr. Swearengen, you
7 may proceed.

8 MR. SWEARENGEN: Thank you, your Honor.

9 MYRON W. MCKINNEY testified as follows:

10 DIRECT EXAMINATION BY MR. SWEARENGEN:

11 Q. Would you state your name for the record,
12 please.

13 A. Myron W. McKinney.

14 Q. And by whom are you employed and in what
15 capacity?

16 A. Empire District Electric Company. I'm
17 President and CEO.

18 Q. Did you prepare for purposes of this case
19 certain direct, rebuttal and surrebuttal testimony in
20 question and answer form?

21 A. Yes, I did.

22 Q. Do you understand your direct testimony has
23 been marked as Exhibit 3, your rebuttal testimony as
24 Exhibit 23, and your surrebuttal testimony as Exhibit 27?

25 A. That's correct.

1 Q. Do you have copies of those testimonies with
2 you this morning?

3 A. Yes, I do.

4 Q. Do you need to make any changes with respect
5 to your direct testimony?

6 A. No.

7 Q. With respect to your rebuttal testimony, are
8 any changes necessary?

9 A. No.

10 Q. With respect to your surrebuttal, do you need
11 to make any changes?

12 A. No.

13 Q. If I asked you the questions which are
14 contained in Exhibits 3, 23 and 27, would your answers here
15 this morning under oath be the same?

16 A. Yes, they would.

17 Q. And would they be true and correct to the best
18 of your knowledge, information and belief?

19 A. To the best of my knowledge, yes.

20 MR. SWEARENGEN: Your Honor, with that, I
21 would offer into evidence Exhibit 3, 23, 27, tender the
22 witness for cross-examination, once again recognizing that,
23 with respect to those testimonies, there are issues present
24 which are not being litigated today. So I have no objection
25 to you reserving ruling on the admission of those until

1 we're finished with the proceeding.

2 JUDGE RUTH: Let me clarify that with the
3 parties, then. Do you have the same concern, Mr. Conrad or
4 anyone else, as to these exhibits being admitted right now?

5 MR. CONRAD: These -- I believe, and counsel
6 can correct me, but the only other issues that Mr. McKinney
7 was offered on were the payroll and the incentive
8 compensation issues.

9 MR. SWEARENGEN: I believe that's correct. I
10 believe Mr. Conrad is right. I believe those are the only
11 other remaining contested issues that Mr. McKinney has filed
12 testimony on.

13 And I indicated to Mr. Dottheim, who is, in
14 fact, handling the compensation issue for the Staff, that I
15 would ask you to reserve ruling on those exhibits until we
16 do litigate that issue next week.

17 JUDGE RUTH: Okay. And that is all three
18 exhibits, then, that will need to be held back?

19 MR. SWEARENGEN: I can't say for sure with
20 respect to Exhibit 3, which was his direct testimony. I
21 don't believe there are any contested issues in that
22 document. Someone else might have a difference of opinion.
23 I was talking mainly about the rebuttal and surrebuttal
24 testimony.

25 JUDGE RUTH: Then let me ask the parties then

1 if they have any objections to Exhibit No. 3, the direct
2 testimony, being admitted at this time?

3 MR. CONRAD: I do not.

4 MR. KRUEGER: No.

5 JUDGE RUTH: Then as there are no objections,
6 we will admit Exhibit 3, the direct testimony. However, I
7 will reserve ruling on rebuttal, Exhibit 23, and the
8 surrebuttal, Exhibit 27.

9 (EXHIBIT NO. 3 WAS RECEIVED INTO EVIDENCE.)

10 MR. SWEARENGEN: Thank you. And I would
11 tender the witness at this time.

12 JUDGE RUTH: Mr. Conrad?

13 CROSS-EXAMINATION BY MR. CONRAD:

14 Q. Good morning, Mr. McKinney.

15 A. Good morning, Mr. Conrad.

16 Q. I'll try to be very quick and hopefully
17 bloodless for both of us.

18 A. That would be appreciated.

19 Q. On Exhibit 3, your direct testimony, page 5, I
20 just simply need a hopefully very quick and easy
21 clarification from you. I'm looking at the question and
22 answer that begin on line 13 on that page.

23 A. Yes.

24 Q. And there you're discussing the implications
25 or more properly, I think, if I correctly read your

1 testimony there, the lack of relationship between this case
2 and the failed merger?

3 A. That was the idea, yes.

4 Q. Are you able to confirm for me that it is --
5 CEO and president, as you mentioned, that it is the
6 company's intent to exclude from this case any
7 merger-related costs, any merger-related expenses?

8 A. Costs and expenses, yeah, that's absolutely
9 our intent.

10 Q. I understand that the thrust of some of your
11 testimony here is to be that you may not be able to do that
12 as cleanly and smoothly with respect to the stock price and
13 there may be some need to make some adjustments there, but
14 the purpose, if I understand your testimony, is still to try
15 to take the merger away?

16 A. Yes. And particularly at the time this direct
17 was prepared, Mr. Conrad, I was thinking in terms of
18 expenses and revenues, that those definitely did not need to
19 reflect anything, any costs in particular that had to do
20 with the merger, which had not failed at that point in time.

21 Q. So if anybody else in this proceeding should
22 find any cost or expense item that really belonged to the
23 merger and had been missed, it would still be your position
24 that that should be excluded?

25 A. Yes, as long as they're clearly identified as

1 being associated with the merger. That's been our position.

2 MR. CONRAD: Thank you, your Honor.

3 JUDGE RUTH: Mr. Coffman?

4 MR. COFFMAN: No questions.

5 JUDGE RUTH: Mr. Krueger?

6 MR. KRUEGER: No questions, your Honor.

7 JUDGE RUTH: Commissioner Murray?

8 QUESTIONS BY COMMISSIONER MURRAY:

9 Q. Good morning, Mr. McKinney.

10 A. Good morning.

11 Q. I just have one question. On page 4 of your
12 direct testimony, at line 18, you say, Unfortunately in
13 Missouri there is no other means for achieving any relief
14 from major construction expenditures or increased operating
15 expense except the initiation of a general rate case. Do
16 you see that?

17 A. Yes.

18 Q. In the other jurisdictions in which you
19 operate, what other means are available?

20 A. Particularly what I was referring to there
21 probably more than anything else was recovery of fuel
22 expense. In three other jurisdictions where we operate,
23 Federal Energy Regulatory Commission, state of Arkansas and
24 state of Oklahoma, there are mechanisms which allow the
25 recovery of fuel expense without the processing of a general

1 rate increase.

2 Q. So that was your only reference there?

3 A. Yes.

4 COMMISSIONER MURRAY: Thank you.

5 JUDGE RUTH: Okay. Do the parties have any

6 recross based on the additional question from the Bench?

7 MR. CONRAD: No.

8 MR. KRUEGER: No, your Honor.

9 JUDGE RUTH: Seeing no questions, Empire, you

10 may have redirect.

11 MR. SWEARENGEN: Just a couple, your Honor.

12 REDIRECT EXAMINATION BY MR. SWEARENGEN:

13 Q. Mr. McKinney, Mr. Conrad was asking you about

14 your direct testimony which I think you indicated was

15 prepared in, say, October of the year 2000. It was filed in

16 November of 2000; isn't that correct?

17 A. That's correct.

18 Q. And at that time the merger with UtiliCorp was

19 still under way; isn't that true?

20 A. It was very real at that point, yes.

21 Q. UtiliCorp had not announced that the merger

22 was going to be terminated; is that right?

23 A. That's correct.

24 Q. And it was your intention in filing this case

25 and it continues to be your intention not to reflect any

1 costs associated with that merger in this proceeding; is
2 that right?

3 A. That's correct.

4 Q. Now, Mr. Conrad was asking you about some
5 related matters with respect to stock price and some things
6 that would have to be done as a result of the merger.

7 Is it your view that the company's position
8 with respect to capital structure and the stock price is
9 consistent with your testimony here that you're not seeking
10 to recover any costs of the merger?

11 A. I think my position is that our -- obviously
12 our capital structure has changed subsequent to the merger,
13 and our position is that we would like for the capital
14 structure that's utilized in this case to reflect a more
15 normalized capital structure, which would be obviously a
16 lower amount of debt and a higher percent of common equity.

17 Q. So the capital structure that's existing now
18 at the end of March is a direct result of the merger; is
19 that true?

20 A. Yes, it is.

21 Q. And the way that that can be utilized in this
22 proceeding would provide a benefit for the ratepayer --

23 A. Yes.

24 Q. -- over and above what your normal capital
25 structure might have been; is that true?

1 A. That's correct.

2 Q. And the same is true if the stock price used

3 in the DCF formula reflects the premium that UtiliCorp was

4 going to pay for the Empire stock?

5 A. Yes. The stock price that's reflected in some

6 of the testimony in this case obviously does have a -- was

7 impacted by the pendency of the merger and the expectations

8 of the Empire stockholder that they would receive a much

9 higher price for their shares of stock.

10 That obviously is not the case since

11 January 2nd of this year. Our stock has traded in the range

12 of 17.50 to \$20 a share, which is considerably less than was

13 found in some of the testimony in this case.

14 Q. So using the inflated stock price would

15 ultimately inure to the benefit of the ratepayer in this

16 proceeding through the DCF formula; is that correct?

17 A. Yes, that's right.

18 Q. But you're not seeking to recover any of the

19 costs of the merger in this case, are you?

20 A. Absolutely not.

21 MR. SWEARENGEN: That's all I have. Thanks.

22 JUDGE RUTH: Okay. Mr. McKinney, you may step

23 down. Thank you.

24 (Witness excused.)

25 MR. SWEARENGEN: That's all we have on this

1 issue, your Honor, as far as our witnesses are concerned.

2 JUDGE RUTH: And the next witness will testify
3 on what issue? So this will be Staff's witness on this
4 issue, and that's Ms. McKiddy?

5 MR. KRUEGER: Correct.

6 JUDGE RUTH: Call your witness, then.

7 MR. JOYCE: Staff calls Roberta McKiddy to the
8 stand.

9 (Witness sworn.)

10 JUDGE RUTH: Please be seated.

11 ROBERTA MCKIDDY testified as follows:

12 DIRECT EXAMINATION BY MR. JOYCE:

13 Q. Ms. McKiddy, would you state your name for the
14 record, please.

15 A. Roberta McKiddy, M-c-K-i-d-d-y.

16 Q. And where are you employed?

17 A. I'm employed with the Missouri Public Service
18 Commission.

19 Q. And what is your job at the Commission?

20 A. I'm a Public Utility Financial Analyst.

21 Q. And did you prepare and cause to be filed in
22 this case written direct, rebuttal and surrebuttal testimony
23 that's been premarked as Exhibits 61, 62 and 63?

24 A. Yes, I did.

25 Q. And do you have any corrections or additions

1 to those?

2 A. Yes, I do have some corrections to my direct
3 testimony. The first correction is on page 2, at line 12,
4 the range should be 8.13 to 8.52.

5 MR. SWEARENGEN: Excuse me. What was that
6 again?

7 THE WITNESS: Page 2, line 12, the range
8 should read 8.13 to 8.52.

9 MR. SWEARENGEN: Thank you.

10 THE WITNESS: And on page 11, at line 19, it
11 should read 3.3 percent rather than 3.4 percent. Page 20 at
12 line 4 should read 7.88 percent.

13 On page 23 I need to make some corrections in
14 language to account for the schedule that I had mistakenly
15 quoted the stock price -- or growth rate. Excuse me. On
16 sentence one, beginning with Standard & Poor's Corporation
17 should be stock guide instead of earnings guide.

18 MR. SWEARENGEN: What line are you on? I'm
19 sorry.

20 THE WITNESS: Line 1, page 23. Should read
21 Standard & Poor's Corporation's stock guide February 2001.
22 And on line 2, should be provides rather than projects.
23 Then it should read five-year historical EPS.

24 And then I need to add a sentence for
25 clarification, which will read, Given the lack of a

1 published five-year projected EPS growth rate by S&P, Staff
2 believes that investors will use historical growth as a
3 reliable indicator of projected growth.

4 JUDGE RUTH: I need you to repeat that much
5 slower, please.

6 THE WITNESS: Sure. Given the lack of a
7 published five-year projected EPS growth rate --

8 JUDGE RUTH: Okay. Hold on.

9 THE WITNESS: -- by S&P, Staff believes that
10 investors will use historical growth as a reliable indicator
11 of projected growth.

12 JUDGE RUTH: Thank you.

13 THE WITNESS: Then on page 34, at line 23,
14 again the range should read 8.13 to 8.52. At page 35, line
15 2, again the percent should read 7.88 percent. And then on
16 line 7, again the range should read 8.13 to 8.52.

17 My last correction will be to Schedule 13 of
18 my direct testimony. Under the section entitled Projected
19 Growth Rates From Outside Sources, the third source down
20 should read, Five-year historical EPS growth rate. And the
21 second line of that description should read, Standard &
22 Poor's Corporation's Stock Guide.

23 MR. SWEARENGEN: Could you give me that first
24 change again, please?

25 THE WITNESS: Sure. The first line of the

1 third source there should read, Five-year historical EPS
2 growth rate.

3 MR. SWEARENGEN: As opposed to projected?

4 THE WITNESS: Correct. That's to coincide
5 with the language change I made earlier in the testimony.

6 MR. SWEARENGEN: Thank you.

7 THE WITNESS: And then in Footnote No. 2, the
8 last sentence should be deleted, the line that reads,
9 Standard & Poor's resumed reporting a projected EPS growth
10 rate for EDE February 2001.

11 And that is all of my corrections.

12 BY MR. JOYCE:

13 Q. Ms. McKiddy, if I asked you the questions
14 contained in Exhibits 61, 62 and 63, would your answers be
15 the same?

16 A. Yes, they would.

17 Q. And would they be true to the best of your
18 knowledge, information and belief?

19 A. Yes, they would.

20 MR. JOYCE: Your Honor, I offer into evidence
21 Exhibit 61, 62 and 63. The issues in those -- in that
22 information is solely considered under this issue.

23 JUDGE RUTH: Thank you. Do the parties have
24 any objections to the direct testimony, which is Exhibit 61,
25 or the rebuttal, Exhibit 62, or the surrebuttal, Exhibit 63

1 for Roberta McKiddy?

2 MR. KRUEGER: We do not.

3 MR. CONRAD: We do not.

4 JUDGE RUTH: As there are no objections, these
5 three documents will be admitted into the record.

6 (EXHIBIT NOS. 61, 62 AND 63 WERE RECEIVED INTO
7 EVIDENCE.)

8 MR. JOYCE: Thank you, your Honor. I now
9 offer or tender Ms. McKiddy for cross-examination.

10 JUDGE RUTH: Thank you. Mr. Conrad?

11 MR. CONRAD: No questions, thank you.

12 JUDGE RUTH: Mr. Coffman?

13 MR. COFFMAN: No questions.

14 JUDGE RUTH: And Mr. Swearengen?

15 MR. SWEARENGEN: I have a few.

16 JUDGE RUTH: Please proceed.

17 CROSS-EXAMINATION BY MR. SWEARENGEN:

18 Q. Good morning, Ms. McKiddy. How are you?

19 A. Good morning. I'm fine.

20 Q. Let's get right to the DCF model. Let's start
21 out with that. I'm looking at page 23 of your direct
22 testimony. Do you have that?

23 A. Yes, I do.

24 Q. That's where you begin your discussion, I
25 think, of the discounted cash flow or the DCF model; is that

1 true?

2 A. Yes, I believe that is true.

3 Q. And beginning on line 16 you state that even
4 though the DCF model requires the use of a current spot
5 market price, for purposes of this case you have chosen to
6 use a monthly high/low average market price of Empire's
7 common stock; is that correct?

8 A. Yes, that's been our position.

9 Q. And more specifically, for purposes of your
10 testimony in this case you have chosen the period, as I
11 understand it, October 1, 2000 through March 4, 2001 to
12 calculate the price of Empire's stock to use in your DCF
13 model; is that correct?

14 A. Yes, that is correct. I chose that time
15 period to accomplish what I called a normalization of the
16 stock price. It appears my average is around \$24, and the
17 price of Empire stock previous to the merger announcement by
18 six months previous was about \$23.

19 Q. Let me ask you this question. Is it your
20 understanding that, given the fact that this rate case was
21 initiated by a tariff filing by Empire in November of 2000,
22 and given the usual 11 months that it takes to process these
23 contested cases, would you agree with me that the
24 Commission's decision in this case and the implementation of
25 new rates will not likely occur until the end of September

1 or the first part of October of this year, in that
2 neighborhood?

3 A. I believe the operation of law date is
4 sometime in September.

5 Q. So the answer would be yes?

6 A. Yes.

7 Q. I think I heard somebody say earlier this week
8 September 21. I haven't actually made that calculation.
9 Would that be approximately one year removed from your
10 October 1, 2000 starting point for calculating the stock
11 price to use in your DCF model?

12 A. Looking solely at the time periods, yes.

13 Q. And your March 4, 2001 cutoff date for the
14 stock price for purposes of this case is approximately seven
15 months removed from the time the Commission will render its
16 decision and presumably new rates will take effect; is that
17 true?

18 A. Again, just looking at the dates, that is
19 correct.

20 Q. Would you agree that with respect to the DCF
21 model, that one of the basic principles is to use a recent
22 enough stock price so that it is representative of current
23 or present investor expectations?

24 A. Under normal circumstances, that is true.
25 Given the circumstances surrounding Empire with the merger

1 termination, I believe what I have done is appropriate.

2 Q. Well, that really wasn't my question. My
3 question was with respect to the use of the DCF model in
4 general, would you agree that one of the basic principles is
5 to use a recent enough stock price so that it is
6 representative of current or present investor expectations?

7 A. That is the basic premise of that calculation
8 of that model, but I do not believe that the current stock
9 price is what I would call normal stock price.

10 Q. I understand that. We'll get to that in a
11 minute. But what I'm trying to establish here is your
12 understanding of the basic principle of the DCF model, and I
13 believe you said --

14 A. I will agree with your statement, yes.

15 Q. Thank you. Would you agree with me that
16 Empire's stock price or prices at a point or points close to
17 the time when the Commission makes its decision will likely
18 capture investor expectations concerning Empire's stock
19 price at the time of that decision?

20 A. It is assumed that it does.

21 Q. And isn't it a fact -- have you read
22 Mr. Burdette's testimony, the Public Counsel witness in this
23 case on this issue?

24 A. I've read it briefly, yes.

25 Q. Isn't it true that he has said in his

1 testimony in this case that stock prices which are too old
2 don't provide a current view of capital costs and are
3 inappropriate to use in the DCF model?

4 A. I recall him making that statement.

5 Q. And do you agree with Mr. Burdette on that
6 point?

7 A. I believe what I have done is more
8 appropriate.

9 Q. Well, do you agree with Mr. Burdette on --

10 A. I would have to say no.

11 Q. Okay. So turning again to page 23 of your
12 direct testimony at line 17, when you say there that the DCF
13 model requires the use of a current spot market price, do
14 you understand that to mean something other than the present
15 price?

16 A. No. It does mean present price, but as
17 Mr. Murry indicated in his testimony earlier, analysts have
18 some discretion as how they choose to interpret those terms,
19 and we choose to interpret them by doing an average of stock
20 price.

21 Q. So I'm not sure what your answer is then. Are
22 you saying that it means something other than the present
23 price or it means the present price or --

24 A. Stock price is a price at a particular point
25 in time. That's my answer.

1 Q. But you said in your testimony that the DCF
2 model requires the use of a current spot market price.

3 A. That is what the basic model states, but as I
4 indicated, there are analyst discretions in how to interpret
5 what terms to put into a DCF calculation.

6 Q. And you've done it somewhat different than the
7 normal standard; is that a fair statement?

8 A. Yes. I have followed what has been standard
9 procedure for our department and has been recommended and
10 accepted by this Commission in past cases.

11 Q. Would you take a look at page 24 of your
12 direct testimony, please, and there -- well, it shows up
13 several places, but on lines 19 and 20 you have a dividend
14 yield of 5.50 percent; is that correct?

15 A. That is correct.

16 Q. And that comes off your Schedule 14 to your
17 testimony?

18 A. Yes. That's the averaging of the high and low
19 stock prices against the dividend for the period October
20 through March.

21 Q. Have you continued to monitor Empire's stock
22 price since you filed your direct testimony in this case
23 back in April of this year?

24 A. Yes, I have.

25 Q. Would you agree with me, then, that since

1 March of this year, the stock has traded in a narrow range
2 of say between 19 and \$20?

3 A. It's traded on an average of about \$19.90,
4 yes.

5 Q. You've read Mr. Murry's testimony, Mr. Don
6 Murry, the Empire witness in this case, I take it?

7 A. Yes.

8 Q. And am I correct that he noted, for example,
9 on May 2nd, 2001 the stock closed at \$19.10, and you would
10 have no reason to dispute that, would you?

11 A. I would tend to agree with that, yes.

12 Q. Are you aware of what the stock closed at
13 yesterday?

14 A. No, I am not.

15 Q. If I said \$19.75, would you --

16 A. Well, like I say, I looked at it, but as far
17 as can I recall it this morning, no. It's been staying
18 fairly steady over the last several months.

19 Q. And steady in what range?

20 A. Steady in the \$19.90 range.

21 Q. Thank you.

22 Looking again at page 24 where you make your
23 DCF calculation there at the bottom, if you took a current
24 spot market price for Empire's stock, say the \$19 and --
25 what was your number?

1 A. \$19.90.

2 Q. And let's just say you used that instead of
3 the monthly high/low average market price for the period
4 October 1, 2000 through March 4, 2001, as you have done in
5 your testimony. Would that change the DCF calculation shown
6 on page 24?

7 A. The DCF yield would show slightly higher than
8 what I have stated in my testimony, but you'd also need to
9 take into consideration that the growth rate projections
10 have changed also, which would lower that, making the
11 results pretty similar to what I currently have.

12 Q. Instead of the \$19 and how much did you say?
13 What's the number you're talking?

14 A. \$19.90, approximately.

15 Q. Instead of that, let's just -- let's just
16 round that up to \$20, for example, and plug that in to your
17 DCF calculation there on page 24. You said it would change
18 the DC-- it would change the dividends yield; is that right?

19 A. That's correct.

20 Q. And that's what's shown in the first column;
21 is that true?

22 A. That is correct.

23 MR. SWEARENGEN: Could I have an exhibit
24 marked at this time?

25 JUDGE RUTH: Yes. I believe we're on No. 101.

1 Could you describe it for me, please.

2 MR. SWEARENGEN: It's -- well, I think I'll
3 let the witness describe it. It's the direct testimony of
4 Roberta McKiddy with a couple of changes.

5 (EXHIBIT NO. 101 WAS MARKED FOR IDENTIFICATION
6 BY THE REPORTER.)

7 BY MR. SWEARENGEN:

8 Q. Ms. McKiddy, you have in front of you what has
9 been marked for identification as Exhibit 101, I believe,
10 and let me tell you that if you would look at page 24 of
11 your direct testimony, what I have attempted to do in this
12 document is restate that testimony beginning with line 11
13 through line 23.

14 A. That appears to be what you have done here,
15 yes.

16 Q. Making a change, and that is putting the \$20
17 share price in place of your \$20.11 to \$29 range, and have
18 recalculated the dividend yield and the resulting change to
19 the cost of equity.

20 And my question is, does this look correct to
21 you? Would this be a correct result if one made just that
22 one change?

23 A. If you just make that one change, that would
24 be the correct results. However, as I stated earlier, you
25 true up one item in a formula, you need to true up all

1 items, which would include a true-up of the growth rate.

2 Q. Well, we'll get to the growth rate a little
3 bit later.

4 Let me ask you, if someone used or applied the
5 DCF model in this case the way I have described it, the way
6 you have described it, the way it is shown on Exhibit 101,
7 using the \$20 stock price instead of the price you used,
8 would the resulting cost of equity be correct?

9 A. Yes. The way you show it, this is correct.

10 Q. Could the Commission reasonably rely on it in
11 determining a cost of equity for Empire in this case?

12 A. As shown, yes, but as I also qualified
13 earlier, you need to true up the growth rate to give a more
14 accurate picture before the Commission can make a proper
15 recommendation.

16 Q. But the Commission could rely on Exhibit 101?

17 A. If it had all the terms trued up, it could.

18 Q. Well, I thought you said first that they could
19 rely on this, and then you stated your preference that
20 something else be done. But my question is, Exhibit 101 the
21 way it is, could the Commission rely on this in determining
22 a cost of equity?

23 A. I do not believe so because the growth rate
24 has not been trued up as the stock price has.

25 Q. So your testimony would be, then, if you trued

1 up the growth rate --

2 A. The results would be reliable, yes.

3 Q. Okay. Thank you.

4 So you would agree with me, then, I guess,
5 that a reasonable person could conclude that some other
6 stock price other than the one that you have put in your DCF
7 formula could be used in the DCF model in this case, for
8 example, of the \$20 that I have put in here, which is
9 actually a little bit higher than you say the price has been
10 for the stock?

11 A. Well, I still believe that my normalization
12 process that I did for the stock price is the most
13 appropriate stock price to use. I do not believe that
14 Empire's stock has traditionally traded at the \$19 that it
15 currently is, like I stated earlier. Five months to six
16 months prior to the merger announcement it was trading at
17 almost \$23.

18 Q. I understand that, and I understand you're
19 saying that this really isn't your referred method. But my
20 question is, is this something that the Commission could
21 reasonably rely on and do in this case? I realize it's
22 not --

23 A. I believe they could consider it. Do I
24 consider it to be most reliable recommendation? No, I do
25 not.

1 Q. That wasn't my question. My question wasn't
2 whether you thought it would be the most reliable. My
3 question is, is this something that they could reasonably
4 rely on?

5 A. In the form that you have it here?

6 Q. Yes, ma'am.

7 A. With the growth rate that you have, no, I do
8 not believe it is reliable.

9 Q. And that -- let me make sure I understand why.
10 You're not taking issue with the stock price on here, are
11 you?

12 A. No.

13 Q. You're taking issue with the fact that you
14 think another adjustment needs to be made over on the growth
15 rate; is that true?

16 A. What I'm taking issue with is, if you want to
17 true up the stock price, you must also true up the growth
18 rate. You cannot choose to true up one and not the other
19 because it represents two different time periods.

20 Q. So I want to make sure I understand. For the
21 time period that we're talking about, which is June 1, 2001,
22 the \$20 a share price is okay as far as you're concerned so
23 long as another adjustment is made reflecting the current
24 growth rate; is that your testimony?

25 A. If staff will take the position to true up the

1 stock price, they would also want to take the position to
2 true up the current growth rates, which are somewhat lower
3 than what they were when testimony was filed.

4 Q. I don't think you're answering my question.
5 My question is, you're comfortable with the \$20 stock price
6 as of this --

7 A. No, I'm -- as you have it stated here, I do
8 not object to this being representative of what Empire's
9 current stock price is trading at.

10 Q. Okay.

11 A. What I do object to is I do not feel it is a
12 normal stock price for Empire based on the fact that they
13 were trading at \$23 a share prior to the merger
14 announcement.

15 Q. That's a little bit different answer than what
16 I understood you to say before. I thought I heard you say
17 that the \$20 stock price on here is okay and you could live
18 with that so long as the growth rate was trued up, and now
19 I'm hearing you say, no, the \$20 stock price isn't any good.

20 A. No. I'm saying if Staff would agree with the
21 position to true up ROE, which it has not taken that
22 position, and you wanted to use current stock price, \$20
23 would be an agreeable stock price because that is reflective
24 of what it's currently trading at. What I'm not saying is
25 that I feel that is a normal price for Empire to be trading

1 at.

2 Q. So you dispute the \$20, then? You're
3 saying --

4 A. I do not feel that is a normal trading price
5 for Empire, no. I believe it is deflated because of the
6 merger termination. In February I realize in looking at
7 stock prices there was a very high volume of trading that
8 day, which leads me to believe that investors have some feel
9 that the stock is going to appreciate back up to its normal
10 level, which I believe my averaging technique states the
11 price as what I believe the investors believe that price
12 will inflate to.

13 Q. So let me make sure I understand. Would it be
14 your testimony, then, that no reasonable person could
15 conclude that some other stock price other than the price
16 you have put in your DCF model should be used in this case?

17 A. I don't believe I'm saying that at all.
18 Analysts have discretion as to what inputs they want to put
19 into the DCF formula. I just don't tend to agree with what
20 you've done here.

21 Q. But a reasonable person could agree with what
22 I've done here, that's what you're saying? You don't,
23 but --

24 A. Depends on how you define reasonable.

25 Q. How would you define --

1 A. There's different levels of reasonable.

2 Q. Do you think the public --

3 A. I don't have an exact definition.

4 Q. Do you think the Public Service Commission is

5 reasonable? Do you think these Commissioners are

6 reasonable?

7 A. Well, I know they've accepted my position in

8 past cases. So I would assume that my position is

9 reasonable in their minds.

10 Q. So based on that, then, am I hearing you say

11 that they're only reasonable if they accept your position

12 and they can't accept somebody else's position?

13 A. No. I think what they do when they make their

14 decision is they look at all recommendations put before them

15 and they choose the one that they believe in their minds is

16 most reasonable, and just happens to have been my position.

17 Q. Let me ask you this question, then. Let's

18 just say that when this Report and Order comes out and the

19 Commission discusses this and they have selected to use \$20

20 as the stock price in the DCF formula. Let's not talk about

21 anything else, just that they picked 20 bucks. Would you

22 say they were unreasonable in doing that or would you say

23 they were reasonable in doing that?

24 A. I make no judgment as to the Commission's

25 decision. It's their job to provide rationalization for it.

1 Q. Okay. So in other words, under no
2 circumstances could you support the \$20 is what you're
3 saying?

4 A. I don't believe it's appropriate.

5 Q. Okay. Now, I think you said you prepared or
6 at least you filed your direct testimony on April 3, 2001;
7 is that right?

8 A. I believe that is correct.

9 Q. And in putting together your direct testimony
10 you considered Empire stock price up to the first part of
11 March 2001 at a point in time about 30 days before you filed
12 your testimony; is that correct?

13 A. That is correct.

14 MR. SWEARENGEN: Could I have another exhibit
15 marked, please?

16 JUDGE RUTH: Yes. This will be marked as 102
17 for identification.

18 (EXHIBIT NO. 102 WAS MARKED FOR IDENTIFICATION
19 BY THE REPORTER.)

20 JUDGE RUTH: Let me ask, is this different
21 from something that's been offered or --

22 MR. SWEARENGEN: Not yet. It may be before
23 we're finished. May I proceed?

24 JUDGE RUTH: Yes.

25 BY MR. SWEARENGEN:

1 Q. Ms. McKiddy, I believe you have in front of
2 you what has been marked for purposes of identification as
3 Exhibit 102, and I will tell you that this is Schedule 25 to
4 Empire witness Murry's testimony. So I assume you've seen
5 it before. It's also, I think, Schedule 1 to Myron
6 McKinney's testimony. I take it you've seen this; is this
7 true?

8 A. Yes, I have.

9 Q. What is your understanding as to what this
10 shows?

11 A. Looks to me to be Empire stock prices starting
12 at October 2nd of 2000 up to March 26 of 2001.

13 Q. And those would be Empire daily closing
14 prices?

15 A. That's what it says at the top of the page,
16 yes.

17 Q. So during any given particular day, the stock
18 would be above or below that particular point; is that true?

19 A. Restate your question.

20 Q. Well, it's Empire daily closing price. During
21 any particular day, the stock could actually be higher than
22 or lower than --

23 A. Yes.

24 Q. -- what is represented on this document?

25 A. That is true.

1 Q. Do you have any reason to doubt the accuracy
2 of this? You've had it for some time.

3 A. No.

4 Q. You didn't take issue with it in your
5 testimony?

6 A. No.

7 Q. I think you said during the five-month period
8 that you considered, the October 1, 2000 through March 4,
9 2001 period, Empire stock ranged from a low of 19.80 to a
10 high \$30.75 per share; is that correct?

11 A. I believe that's fairly accurate.

12 Q. I think that's what you say on page 24 of your
13 testimony, if I read it right.

14 For the three months since January 2nd, 2001,
15 do you have any reason to dispute, as is shown on
16 Exhibit 102, that the prices ranged from a low of
17 approximately \$17.50 per share to a high of approximately
18 \$20 a share?

19 A. That appears to be what this shows.

20 Q. Now, if I looked at your Schedule 14 to your
21 direct testimony, I'm looking at column 3, the average of
22 the high and low price, and if I add all those up and do the
23 division, is it \$24.26, is that the average price?

24 A. I believe that's close.

25 Q. And Mr. Murry in his testimony said that the

1 price of the stock was \$19.10 on May 2nd, 2001. That would
2 be \$5.16 below your average price, the 24.26; is that right?

3 A. Just looking at the numbers, that would be
4 true.

5 Q. And it's \$11.65 below the \$30.75 stock price
6 which occurred during the five-month period that you
7 considered; is that true?

8 A. Again, just looking at the numbers, that would
9 be true.

10 Q. And you may have mentioned this earlier, but
11 at page 23 again of your direct testimony, in that paragraph
12 which begins on line 14 in explaining how you selected an
13 Empire common stock price to use in the DCF model, you said
14 that your averaging technique -- and I'm down on line 19
15 now -- is an attempt to -- excuse me. It's not on line 19.

16 You say it's an attempt to normalize the
17 effect of the terminated merger between Empire and UtiliCorp
18 United, Inc.; is that true?

19 A. Yes, as it relates to the stock price.

20 Q. And by normalize can I take it to mean that
21 you're trying to make the stock price conform to a norm or
22 to a standard?

23 A. I was trying to make it appear similar to what
24 it was prior to the merger announcement. I was trying to
25 take the effect of the merger out of the picture.

1 Q. So you would agree, then, that the norm in
2 this case would be to consider Empire absent the influence
3 of what turned out to be a failed merger with UtiliCorp; is
4 that true?

5 A. That's what I was attempting to do in looking
6 at the stock price, yes.

7 Q. And then you repeat this at the bottom of
8 page 6 of your rebuttal testimony. Do you have that handy?

9 A. Yes, I do.

10 Q. You say it's an attempt to minimize the effect
11 of the terminated merger between Empire and UtiliCorp. And
12 then again in your rebuttal at page 8, I believe, you make
13 the same statement about minimizing the effects of the
14 terminated merger; is that true? Look for example --

15 A. You're speaking of line 14 or --

16 Q. Lines 13 and 14, yes. This averaging
17 technique is an attempt to minimize the effects on the
18 dividend yield, which can occur due to daily volatility.
19 It's also an attempt to minimize the effects of the
20 terminated merger between Empire and UtiliCorp.

21 A. Yes, I am reiterating that point there.

22 Q. And once again turning to your surrebuttal
23 testimony, Exhibit 63, on pages 5 and 6 of your surrebuttal
24 you emphasize and make the same point. On page 5, line 18
25 you mention minimizing the impact of the merger termination,

1 normalize Empire stock price.

2 Can I take it from that, Ms. McKiddy, that
3 normalizing or minimizing or eliminating the effects of the
4 merger for purposes of determining a cost of capital in this
5 case is an important goal in your mind?

6 A. I believe in this specific case it was
7 important as a goal. Normally this circumstance does not
8 exist so is not something that I have to state that it's a
9 normalization, but we do in every case that we approach try
10 to do a normalization of stock price.

11 Q. And that --

12 A. It's just not so prominently different as it
13 is in Empire's particular case.

14 Q. I understand. That's why you emphasize this
15 point in your testimony on at least four different
16 occasions, as I've pointed out here.

17 A. That's true.

18 Q. And it may appear more often than that.

19 Would you agree with me that the effect of the
20 pending merger with UtiliCorp caused Empire's stock price to
21 go up?

22 A. I would say it probably in investors' minds
23 had something to do with the appreciation of the stock
24 price. I believe they probably thought there was better
25 growth opportunities.

1 Q. Well, let me ask you this question. It's your
2 understanding that UtiliCorp was going to pay a premium for
3 that stock; is that true?

4 A. They were going to pay a premium. Now,
5 whether the Commission was going to allow recovery of that
6 premium, I don't believe that was the case.

7 Q. Let me ask, whether or not the Commission
8 allowed it to be recovered in rates, wasn't the deal that
9 Empire would -- shareholders would receive a premium for
10 their stock from UtiliCorp?

11 A. Yes, I believe there was about a 36 premium in
12 that price, I believe.

13 Q. The number I had in mind was 38.82. Would you
14 have any reason --

15 A. That's accurate.

16 Q. Okay.

17 A. Since I calculated it.

18 Q. I was going to say, isn't that what you-all
19 testified to in --

20 A. But that's also been over a year ago that I
21 wrote that, so --

22 Q. -- in the Empire/UtiliCorp merger case?

23 And you've tried to normalize, I think, and
24 you've been very candid about that. One last time, I guess,
25 then. You would agree with me, would you not, that the

1 impacts of the failed merger should be eliminated or at
2 least minimized for purposes of determining the cost of
3 capital for Empire in this case because they don't represent
4 the norm? You've tried to normalize?

5 A. I would believe that would be an accurate
6 statement.

7 Q. And once again, would you agree with me that
8 one of the basic principles of the DCF concept is to try to
9 reflect current investor expectations?

10 A. That is the basic premise of the DCF model.
11 However, as I indicated earlier, analysts do have some
12 discretion as to what they define as the appropriate terms
13 to be inputted into that formula.

14 Q. Analysts have discretion and so do witnesses
15 before the Public Service Commission; is that right?

16 A. That's absolutely true.

17 Q. Let me ask you, currently, as far as you know,
18 Empire has no merger pending?

19 A. Not that I'm aware of.

20 Q. Nothing has been publicly announced, to your
21 knowledge?

22 A. I've not seen anything.

23 Q. Nobody's agreed to pay a 38 percent premium or
24 any premium for Empire's stock?

25 A. Have not seen anything, although I'm also not

1 aware that it may not still be on the wish list.

2 Q. Would you agree that, generally speaking
3 again, whether or not you use a stock price from a
4 particular point in time or an average from a period or
5 various points in time, either is reasonable so long as it
6 reflects current market conditions?

7 A. I believe publications on the cost of capital
8 analysis provide both of those as alternatives.

9 Q. And would you agree with those, that whether
10 you use a stock price from a particular point in time or an
11 average from a period or various points in time, either is
12 reasonable so long as the price reflects current market
13 conditions? Would you agree with that?

14 A. I'll agree with that.

15 Q. For example, and you said you had glanced at
16 or reviewed Mr. Burdette's testimony in this case. He used
17 a six-week period for purposes of calculating the stock
18 price, and I think it was from February 16, 2001 to
19 March 23, 2001. Does that sound right?

20 A. I believe that's what he did.

21 Q. And he said in his testimony that he did that
22 because in his view six weeks was long enough to avoid daily
23 fluctuations and recent enough to represent current
24 expectations. Do you recall his testimony on that?

25 A. I recall that he said that, yes.

1 Q. And using his approach, he came up with a
2 \$19.52 price to use in the DCF calculation for the Empire
3 stock; is that your understanding?

4 A. I believe that was his result.

5 Q. Now, looking back at Exhibit 101, which we've
6 had some discussion about earlier, we used a \$20 per share
7 price for that calculation in that exhibit. If we used the
8 Public Counsel's \$19.52 price and didn't change anything
9 else, would that drive the cost of equity up over on the far
10 right side above the 9.4 to 10.4 range?

11 A. Using a lower stock price than what I used in
12 my calculation, yes, it would.

13 Q. Using a lower stock price than is shown on
14 Exhibit 101, the \$20?

15 A. Yes, it would drive it up somewhat on the
16 dividend yield side.

17 Q. Would I be correct in assuming that it would
18 produce a yield of about 6.6 percent and a resulting cost of
19 equity range of 9.6 to 10.6? Does that sound about right?

20 A. That sounds about right, although I would like
21 to say that I do not agree with Mr. Burdette's stock price
22 because I feel that it totally reflects the termination of
23 the merger and an abnormal stock price for Empire.

24 Q. Because it doesn't reflect the merger, it's
25 abnormal; is that what you're saying?

1 A. Well, the stock price was driven down I
2 believe because of the termination of the merger. I believe
3 it's a temporary status. That's why I believe that my
4 averaging the stock prices to bring it up to more normal
5 level is more appropriate than what Mr. Burdette did.

6 Q. Let me ask you this question. Do you
7 recall -- and I think you mentioned earlier you did because
8 you wrote it or you participated in some of it at least --
9 the Staff testimony in the Empire and UtiliCorp merger case
10 2000-369?

11 A. Yes, I did participate in this case.

12 Q. And do you recall the Staff testimony which
13 reflected a \$21.25 price for Empire stock on May 10, 1999
14 just before the announcement of the proposed merger?

15 A. I believe that was the closing price at
16 May 10, 1999 for Empire.

17 Q. How do you -- let me ask you, did you file
18 testimony on that point?

19 A. Yes. That was part of my calculation of
20 merger premium.

21 Q. Okay. My question then is, if Empire stock
22 price before, just before the announcement of the proposed
23 merger with UtiliCorp in May of 1999 was just a little bit
24 over \$20, 21.25, and when it was announced 18 months later
25 on January 2nd, 2001 that the merger would not go through

1 and the price fell to the \$20 level again, doesn't that mean
2 that the value of Empire as a stand-alone company is
3 approximately \$20 a share?

4 A. No, that does not. What that tells me is the
5 stock price trading on that particular day was \$21.25. As I
6 stated earlier, for the six-month period previous to the
7 merger announcement they were trading at approximately \$23
8 per share.

9 Q. Would you agree that Empire share price data
10 for the 18-month period prior to the termination of the
11 merger on January 2nd, 2001 is really not representative of
12 the current or present value of Empire stock?

13 A. I didn't calculate to see what the average was
14 over that period of time.

15 Q. My question is, would you agree that Empire
16 share price data for the 18-month period prior to the
17 termination of the merger on January 2nd, 2001 is not really
18 representative of the current or present value of Empire's
19 common stock?

20 A. I would say at most points in that year the
21 stock price was inflated to what they are currently trading
22 at.

23 Q. So would you agree, then, that that data is
24 not really reflective or representative of the current or
25 present value of Empire stock?

1 A. I would say the way I have used it it is
2 appropriate to consider it. To consider only the time
3 period where the stock price was inflated I don't believe
4 would have been appropriate on my part.

5 Q. And you haven't done that? You've used a
6 period of time after the merger; is that what you're saying?

7 A. I tried to use a balancing of a period before
8 and after the merger.

9 Q. After the merger termination?

10 A. Correct. When I initially started my
11 analysis, our normal procedure would be to cut off the stock
12 prices at the end of the test year, which would have been
13 December 2000.

14 However, that created an extremely low result
15 for the DCF, so I chose to try to find an alternative that
16 would provide a normalization of the price given the
17 specific circumstances surrounding Empire.

18 Q. Is it fair to say that you recognize there's a
19 problem in using stock price data which reflects the impacts
20 of the pending merger?

21 A. I don't believe the way I used it there is a
22 problem.

23 Q. But there could be a problem in this case?
24 You've attempted to deal with it, but --

25 A. It would be difficult for me to say whether

1 there is or isn't.

2 Q. Well, let me ask you, then, why did you not
3 just simply use the stock price for Empire during the period
4 of time May of 1999 to the end of 2000?

5 A. Because that's not a current enough period for
6 me.

7 Q. That's not current enough?

8 A. Not May of '99 up to this point, no.

9 Q. Up to the end of 2000 is not current enough?

10 A. No.

11 Q. But you have used some of that data in your
12 calculation; is that correct?

13 A. I have used some prior to the termination of
14 the merger and post termination, and I've done so in order
15 to create a normalization of the price, which is around \$24.

16 Q. And the data which you have used prior to the
17 termination of the merger reflects the anticipated
18 38 percent merger premium, does it not?

19 A. It anticipates an inflated price. Now,
20 whether it is the full 38 percent, I don't know. It depends
21 on what the stock price was at that point in time. I think
22 38 percent was based on a base price of \$21.25 with a
23 premium offered of \$29.50.

24 Q. Would you agree, though, that that data for
25 the period prior to the termination of the merger reflected

1 the inflated price as you described it in anticipation of
2 the merger?

3 A. Looking solely at the stock prices prior to
4 the termination of the merger, yes, that would be correct.
5 That would --

6 Q. And you've tried to fix that problem?

7 A. By using stock prices after the termination to
8 create a normalization, yes.

9 Q. And I understand that and I appreciate that,
10 what you have tried to do. Would you agree, however, that
11 even with your method you're still continuing to reflect the
12 impact of the merger in your calculation?

13 A. No, I don't believe that I am.

14 Q. Even though you're using stock price data that
15 anticipated the merger would occur?

16 A. No, because I believe the average stock price
17 that I have used in which to calculate the dividend yield is
18 around \$24, which is very comparable to the six-month
19 average prior to the merger announcement of \$23.

20 Q. Let me ask you this question. Your ultimate
21 return on equity recommendation of 8.5 to 9.5 is based on
22 your Empire-specific DCF analysis; is that correct?

23 A. That is correct. It's the position of Staff
24 to use the most company-specific data possible.

25 Q. So you just looked at Empire; is that true?

1 A. No, I did not. When I did my test of
2 reasonableness, I did a comparable companies analysis.

3 Q. Okay. You performed alternative analyses on
4 your group of comparable companies to test the validity of
5 your --

6 A. We do a test of reasonableness, yes, to test
7 the validity of our DCF results.

8 Q. Now, after you did that, after you tested your
9 DCF results, you didn't make any adjustments to your
10 Empire-specific DCF analysis, did you, as a result of that
11 comparison?

12 A. Are you speaking to my comparable group
13 analysis?

14 Q. Any of your analysis.

15 A. No. I believe both my CAPM and my risk
16 premium did support the upper range of my DCF analysis
17 specific to Empire. And although the comparable companies
18 group ended up with a somewhat higher return on equity
19 estimate, that was due to the differences in growth rate.

20 Q. So would I be correct in concluding that you
21 reject the notion of giving way to the results of the costs
22 of the comparable group?

23 A. No, I did not reject the results of the
24 comparable group. I just took into account that it was a
25 higher result simply because of the fact that it had a

1 higher growth rate.

2 Q. And you didn't give -- but you didn't give any
3 weight to that? In other words, you did your DCF
4 company-specific calculation for Empire, you compared it to
5 your comparable group, and you just stayed with what you had
6 done for Empire specifically?

7 A. Yes, because I believe the comparable group
8 results still supported my DCF analysis.

9 Q. I understand that. So, and let's just say for
10 purposes -- and I know you didn't do this, but let's just
11 say you did the DCF analysis and didn't look at anything,
12 any of the comparable companies. Your result would have
13 been the same, right?

14 A. If that's the approach Staff would take, that
15 would be true, but Staff does not approach a case that way.

16 Q. But if you had done that in this particular
17 case, the result would have been the same if you hadn't even
18 looked at any other companies?

19 A. Again, if Staff chose not to do any other
20 analysis looking simply at DCF, the results would have been
21 what I proposed.

22 Q. Well, that really wasn't my question. My
23 question was, if you just did an Empire-specific DCF
24 analysis and then didn't look at anything else --

25 A. Well, I can't answer your question the way you

1 want me to answer it because that's not how we approach cost
2 of capital analysis.

3 Q. I understand.

4 A. We would never do that.

5 Q. I understand you did the analysis and you did
6 the comparison, but you didn't make any change to your
7 company-specific DCF analysis as a result of your
8 comparison; is that true?

9 A. No, because there was no need to.

10 Q. Okay. And so my question is, the result would
11 have been the same whether or not you had done any
12 comparison; is that true?

13 A. Again, you're assuming that I would only do
14 one calculation and --

15 Q. Let's just assume you've done this one
16 calculation.

17 JUDGE RUTH: Just a moment. Can you both slow
18 down for the court reporter and for us, because you're
19 starting to talk over one another.

20 MR. SWEARENGEN: We'll try not to do that.

21 JUDGE RUTH: And since I've interrupted, I'll
22 give you a minute or two and then we need to break for
23 lunch. You can either break now or finish your --

24 MR. SWEARENGEN: Let me finish this question,
25 if I could.

1 BY MR. SWEARENGEN:

2 Q. I understand that you say you would never do
3 it that way and I appreciate that. I'm not arguing with you
4 about that. All I'm trying to find out is, would you agree
5 that if you did do it that way hypothetically, that the
6 result would have been the same? In other words, I could
7 have done a DCF-specific analysis, never looked at any other
8 companies and had the same result?

9 A. Using your approach of only doing one
10 calculation --

11 Q. Right.

12 A. -- the results would be what they are.

13 Q. Right.

14 MR. SWEARENGEN: Okay. Let's stop there,
15 then. Thank you.

16 JUDGE RUTH: Thank you. I note that it's 5
17 minutes after 12. We will break for lunch and come back,
18 start at 1:20, 1:15. We'll make it 1:15. Did you have
19 something?

20 MR. COFFMAN: I was actually going to request
21 1:30 if possible. We have an event in our office.

22 JUDGE RUTH: That's fine. We'll start back up
23 at 1:30 promptly. Off the record.

24 (The noon recess was taken.)

25 JUDGE RUTH: Let's go back on the record. We

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1 were in the middle of cross by Empire of witness Roberta
2 McKiddy.

3 MR. SWEARENGEN: Thank you, your Honor. As a
4 preliminary matter, Mr. Duffy asked me to inquire of the
5 Commission as to whether or not Ms. Rolph and Mr. Wilson
6 need to be here on this coming Monday with respect to what I
7 understand is the stipulation on the Stateline capital costs
8 which I believe the Commission has accepted. They're
9 willing to come, but we need to let them know so they can
10 make travel plans.

11 JUDGE RUTH: Those witnesses will need to
12 attend. Some of the Commissioners may have questions for
13 them.

14 MR. SWEARENGEN: Thank you. We will get that
15 word to them.

16 JUDGE RUTH: Please continue.

17 BY MR. SWEARENGEN:

18 Q. Ms. McKiddy, before we broke for lunch we were
19 having a discussion about the fact that you did what we
20 called an DCF-specific analysis for the Empire District
21 Electric Company, and you looked at some comparable
22 companies but didn't make any adjustments as a result of
23 that review, and that's true, right?

24 A. Yes. I did a comparable company analysis only
25 to test the reasonableness of my DCF Empire specific.

1 Q. And you concluded after that analysis that
2 your DCF-specific analysis for Empire was reasonable; is
3 that right?

4 A. Yes, I did.

5 Q. Is it your understanding that the Public
6 Counsel basically followed the same approach, the same
7 general approach, that is performed an Empire-specific DCF
8 analysis and then made no adjustments to that?

9 A. I believe that traditionally their recommended
10 range is based more on comparable companies analysis than --

11 Q. So you don't know the answer?

12 A. No.

13 Q. And also prior to lunch we were discussing the
14 fact that you said you used, I believe, stock price
15 information during the period of time that the merger with
16 UtiliCorp was still pending between October -- is it
17 October 10?

18 A. Yes. My stock prices ran from October of 2000
19 to March of 2001.

20 Q. Okay.

21 A. Period prior -- both prior and post merger.

22 Q. Okay. And you did that, you used pre-merger
23 stock prices and post-merger stock prices to normalize the
24 stock price, right?

25 A. Yes. I was trying to create a stock price

1 that was more comparable to the stock price that Empire was
2 trading at prior to the merger announcement.

3 Q. And I asked you -- and prior to the merger
4 announcement would have been what period of time?

5 A. Approximately six months prior to the May '99
6 merger announcement date.

7 Q. And that would go what period of time, then?

8 A. That would be probably October of '98 through
9 April of '99.

10 Q. And so whatever the stock price was in the
11 October '88 (sic) to April '99 time frame, that's what
12 you're trying to replicate here; is that a fair statement?

13 A. The average stock trading price at that point
14 in time, yes.

15 Q. I asked you why you didn't just use May '99 to
16 December 30, '99 -- excuse me -- December 30, 2000 data, and
17 I think you said the early part of the data was not current
18 and the entire period reflected the merger; is that correct?

19 A. Correct.

20 Q. What data in that period of time, May '99 to
21 December of 2000, was not current enough?

22 A. I would say anything earlier than October of
23 2000, which is the time period I chose to start with, would
24 be not current enough.

25 Q. So let me make sure I understand. You would

1 say any stock price data prior to October of 2000, which is
2 the start point for your study, would not be current enough
3 to use for purposes of your DCF model; is that right?

4 A. In the specific circumstance of Empire, I
5 believe that is true because it does reflect the inflated
6 stock price as a result of the merger announcement.

7 Q. What reflects the inflated stock price?

8 A. The time period May '99 through October.

9 Q. And anything earlier than that you say is not
10 current enough to use; is that right?

11 A. In the context in which you say it is, that is
12 correct. But with the circumstance that Empire has found
13 themselves in, I felt that the only appropriate comparable
14 for me to determine what I would categorize as a normalized
15 stock price would have been some stock price average prior
16 to the merger announcement.

17 Q. So make sure I understand now. You're saying
18 that you wouldn't go before October of '99 for your DCF
19 calculation because that stock price isn't current enough,
20 but yet what you're trying to do is replicate the period
21 October '98 to April '99?

22 A. No, that's not exactly what I'm saying. What
23 I'm saying is absent the merger announcement, I'm trying to
24 come up with what I believe would have been a stock price
25 that Empire would have been trading at, and the best

1 indicator that I would have of that would be some time
2 period prior to the merger announcement, which is what I've
3 looked at.

4 Q. Which is your October -- you said October '98
5 to April '99?

6 A. Correct.

7 Q. So you're comfortable with your calculation
8 because your result averages \$24, which you think is near
9 the average price for the period of time October '98 to
10 April '99?

11 A. Absent the merger announcement, I believe that
12 Empire stock would still be trading somewhere in that
13 neighborhood.

14 Q. So you think that November '98 to May '99 data
15 is current, then?

16 A. Only because I've had to use that to derive
17 what I would feel would be a normalized stock price absent
18 the merger. Under normal circumstances, I would never look
19 at that time period.

20 Q. And why is that?

21 A. Because it is too old.

22 Q. I think you testified that since January of
23 this year that stock has traded between a low of about 17.50
24 to a high around \$20 and more recently has been in the 19 to
25 \$20 range; is that true?

1 A. I believe that's an accurate characterization.

2 Q. But you think the price ought to be \$24?

3 A. I believe that absent a merger announcement,

4 that Empire stock would still be trading at a level that

5 they traded at previous to the merger announcement. I

6 believe that the stock price is depressed at this current

7 point in time because it created a certain level of

8 uncertainty with the termination of the merger.

9 Q. So you would say that the Empire stock price

10 is under value presently?

11 A. I believe it's a high probability it is, and

12 also, as I noted earlier today, the trading volume of Empire

13 stock in February or immediately preceding the termination

14 of the merger was at some three times the level it normally

15 trades at in volume-wise.

16 So I believe that those investors do believe

17 that the stock is going to appreciate at some point in time

18 back up to its normal levels.

19 Q. Based on something that occurred in February?

20 A. Yes.

21 Q. And what was that?

22 A. The stock volume traded on that particular

23 month was about 1.5 million shares, according to the

24 information I have. Empire's normal volumes run in the 3 to

25 500,000 shares.

1 Q. What is your source of that information?

2 A. Standard & Poor's.

3 Q. Is there a specific document that we could

4 refer to? Is there something you could supply us later?

5 A. It's something I can supply you with off of

6 Ratings Direct, or Wall Street actually.

7 Q. Let me ask you this. Turn to page 20, if you

8 would, please, of your direct testimony. There down around

9 line 14 discussing the DCF model you talk about the theory

10 that security prices adjust continually over time so that an

11 equilibrium price exists and the stock is neither

12 under-valued nor over-valued. It can also be stated that

13 stock prices continually fluctuate to reflect the required

14 and the expected return for the investor.

15 Is that your testimony?

16 A. That is. Under normal circumstances, I do

17 believe that is true. Empire does find itself in a unique

18 situation.

19 Q. So you think there's something about Empire

20 District Electric Company that is unique and that this rule

21 that you cite on that page of your testimony doesn't apply

22 to their stock price?

23 A. It would be accurate to say that I don't

24 believe that rule necessarily applies to Empire at this

25 point in time, although it is an underlying assumption of

1 the DCF.

2 Q. Would you agree with me that a key principle
3 of the DCF model is to calculate the cost of capital based
4 on an anticipated stream of earnings or dividends?

5 A. That is correct.

6 Q. Turn to Schedule 27 of your direct testimony,
7 would you please. Do you have that in front of you?

8 A. Yes, I do.

9 Q. I'm looking at the far right column, 2001
10 projected return on common equity for your nine comparable
11 companies. That's what's shown there, is it not?

12 A. That is correct.

13 Q. And the average estimated or projected return
14 on common equity for the year 2001 for those nine comparable
15 companies that you have chosen is 15.5 percent; is that
16 correct?

17 A. As of July 7, 2000, that is a correct number.

18 Q. And then below that you show a 12 percent
19 figure for the Empire District Electric Company. Would that
20 be the projected return on common stock equity of Empire?

21 A. Yes. Again, as of July 2000, that was the
22 projection given by Valueline.

23 Q. And I think you testified earlier, and I think
24 it's in your surrebuttal testimony, that you note that a
25 Valueline survey dated April 6, 2001 estimated Empire's

1 projected return on equity to be 9 percent in 2001; is that
2 right?

3 A. Yes. That is now the new revised projection
4 submitted by Valueline.

5 Q. Let me ask, in your opinion, is the 12 percent
6 that you show on your Schedule 27 for Empire comparable to
7 the 15.5 percent that you show for your other nine
8 companies?

9 A. I believe it shows there is a difference.

10 Q. So is it -- are they comparable or not
11 comparable?

12 A. You're talking a difference of 350 basis
13 points. I would call that a pretty big difference.

14 Q. And then I guess you would agree that the
15 9 percent isn't comparable either to the 15.5? If the
16 12 percent isn't comparable, then the 9 percent certainly
17 isn't comparable?

18 A. Looking solely at return on equity, no, it's
19 not.

20 Q. According to my calculations, 12 is about
21 30 percent lower than 15.5, and 15.5 is about 1.7 times
22 greater than 9. Does that sound about right to you?

23 A. That sounds about right.

24 Q. Why did that estimated return drop from 12 to
25 9 percent, do you know?

1 A. I have no exact answer as to why Valueline
2 changed their revisions or their projections.

3 MR. SWEARENGEN: Could I have another exhibit
4 marked, please?

5 JUDGE RUTH: Yes. This is 103.

6 (EXHIBIT NO. 103 WAS MARKED FOR IDENTIFICATION
7 BY THE REPORTER.)

8 BY MR. SWEARENGEN:

9 Q. Ms. McKiddy, you have in front of you what has
10 been marked for identification as Exhibit 103. Are you
11 familiar with this document?

12 A. Yes, I am.

13 Q. And is this the Valueline report dated
14 April 6, 2001, that you referred to in your surrebuttal
15 testimony?

16 A. Yes, it is.

17 Q. Okay. Looking towards the -- in the middle
18 part of that document, about two-thirds of the way down, you
19 see the words Empire District Electric Company's prospects
20 for 2001 are not bright? It actually says Empire
21 District --

22 A. I see where you're at.

23 Q. -- Electric's prospects are not bright.

24 A. Yes.

25 Q. You see that language?

1 A. Yes, I do.

2 Q. Have you reviewed this document previously?

3 A. Yes, I have, and I believe what that's

4 referring to there is the natural gas and fuel costs.

5 Q. And does this explain why perhaps it dropped

6 from 12 percent to 9 that you refer to?

7 A. I cannot say that for sure.

8 Q. Let me ask you this. How does a reduction in

9 projected return on equity, a reduction in it support your

10 8 1/2 percent to 9 1/2 percent range?

11 A. Well, the 9 percent projected return on equity

12 clearly falls within my recommended range of 8 1/2 to 9 1/2.

13 Q. That's your answer?

14 A. Yes.

15 Q. Let me ask you this question. Doesn't this

16 make Empire even less comparable to your nine comparable

17 companies, this fact?

18 A. If you're looking solely at projected return

19 on equity, yes, it does, but I look at more than just the

20 return on equity when looking at my comparable company

21 analysis, and again, I only use my comparable company

22 analysis as a test of reasonableness.

23 And as stated earlier, the difference in the

24 return on equity calculations between my Empire District

25 specific and the comparable group was attributed to the

1 difference in growth rate.

2 Q. That took us back to our discussion earlier
3 this morning, and I'm not sure where we left it, but we were
4 talking about the \$20 stock price, and at one point you said
5 you thought that might be okay so long as we use some new
6 growth rates, and then I think later you changed your story
7 and said, No, I don't like that. I want the \$24. Is that
8 what you're talking about?

9 A. No. I think what I said earlier this morning
10 was if the Staff chose to agree with the company that ROE
11 should be trued up, that if you're going to true up stock
12 price, would which have averaged at the \$20 rate, you would
13 also have to true up the growth rate. But I do not believe
14 that is an appropriate approach, and it has been discussed
15 with division management.

16 Q. Once again, if the Commission would decide
17 that they were going to accept your DCF formula except
18 insert the \$20 stock price, which I think shows up on one of
19 the exhibits we talked about earlier, I think it was
20 Exhibit 101, you have no opinion as to whether or not that
21 would be a reasonable result?

22 A. I make no determination as to how the
23 Commissioners define reasonable.

24 Q. In your own mind, would it be a reasonable
25 result?

1 A. To use just your \$20 stock price with the
2 growth rates you had on that exhibit? I do not believe that
3 was a reasonable result.

4 Q. How about to use the \$20 stock price and the
5 growth rate that -- which you had in your prefiled testimony
6 which is on that exhibit, you're saying that's not a
7 reasonable result?

8 A. I do not believe it is.

9 Q. That's fine. Have you ever heard of the term
10 regulatory risk?

11 A. Yes. It's one of the things Standard & Poor's
12 looks at when they do define a credit rating to a
13 corporation.

14 Q. And how would you define that term?

15 A. Regulatory risk? I would think that would be
16 defined as the amount of rate relief that this Commission
17 authorizes to a corporation.

18 Q. Could it have anything to do -- and I'm
19 looking at Schedule DWG, which is the document attached to
20 Empire witness David W. Gibson's surrebuttal testimony.

21 MR. SWEARENGEN: Can I approach the witness
22 and show her that document, please?

23 JUDGE RUTH: Yes. First go ahead and show it
24 to counsel.

25 BY MR. SWEARENGEN:

ASSOCIATED COURT REPORTERS, INC.
JEFFERSON CITY - COLUMBIA - ROLLA
(888)636-7551

1 Q. Ms. McKiddy, perhaps you could just read into
2 the record the first paragraph of that document, please.

3 A. Okay. Fitch has downgraded and removed from
4 rating watch negative the debt ratings of Empire District
5 Electric (EDE) as follows: Senior secured debt downgraded
6 from A+ to BBB+, preferred stock from A to BBB-, and
7 commercial paper from F1 to F2. Approximately \$415 million
8 of debt is affected.

9 The downgrade reflects the significant erosion
10 of company's credit protection measures in the past two
11 years in a regulatory environment in Missouri that exposes
12 EDE to margin erosion from increased fuel costs. The rating
13 outlook for the company is now stable.

14 Q. Thank you. That statement about increased
15 fuel costs, would you consider that to be regulatory risk?

16 A. If you're inferring regulatory risk that
17 should be reflected in my cost of capital analysis, I would
18 say no, because that risk is reflected in stock price.

19 Q. And why is that risk reflected in the stock
20 price?

21 A. Because it's public information that the
22 consumers and investors are apparently aware of. It goes to
23 the efficient market hypothesis, to create a more simple
24 answer. Assumes that all public information is known by
25 investors.

1 Q. I thought you said earlier that you didn't
2 think that hypothesis applied to Empire in this case?

3 A. No, I don't believe I said that.

4 Q. What did you say?

5 A. It depends on what reference you're making.

6 Q. Well, I asked you if you thought Empire's
7 stock was under-valued, and you said that you thought it was
8 and that hypothesis that you just described, which I think
9 appears in your testimony on page 20, lines 12 through 17,
10 didn't apply to Empire in this case.

11 A. I don't believe I'm saying that efficient
12 market hypotheses does not hold in the DCF calculation. I
13 think what I'm saying is because of the unique situation
14 Empire finds themselves in with the termination of the
15 merger, that the stock is at a low price compared to what
16 they traditionally traded at prior to the merger
17 announcement.

18 Q. But you testified about the DCF theory that
19 this results from the theory that security prices adjust
20 continually over time so that an equilibrium price exists
21 and the stock is neither under-valued or over-valued.
22 That's your testimony.

23 A. And I believe I said under normal
24 circumstances that is the presumption of the DCF
25 calculation. By me doing what I call a normalization of

1 stock price, I don't think I'm saying that the efficient
2 market hypothesis does not still hold.

3 Q. Is that what you describe there in your
4 testimony, the efficient market hypothesis?

5 A. I believe it does.

6 Q. But you don't think it applies to Empire in
7 this case?

8 A. That's not what I've said.

9 Q. Once again I'm confused because you say the
10 price is under-valued, but according to the efficient market
11 hypothesis it wouldn't be. It says it's neither
12 under-valued nor over-valued.

13 A. An I don't believe I said under-valued. I
14 just said that it is a stock price that is trading out now
15 that is not normal compared to what it would have been
16 trading at absent the merger.

17 Q. Isn't it the current -- well, I agree that if
18 the merger had occurred, the stock price is trading at a
19 much higher level because of the premium that was going to
20 be paid. But didn't you say that basically since January of
21 this year it's traded in a range of 19 to \$20?

22 A. And I believe I attributed that to the
23 uncertainty of the future of the stock and the company.

24 Q. And you think it ought to be \$24?

25 A. I believe absent the merger, that Empire stock

1 would have continued to trade at a level around \$23.

2 Q. And absent the merger, you're looking at a
3 period of time prior to May of 1999 which you said was too
4 far away to look at to determine a current price for
5 purposes of the DCF calculation?

6 A. Which I also said was a time period that I
7 would not normally look at but was forced to look at because
8 of the circumstance Empire currently finds itself.

9 There's a difference.

10 Q. So you don't look at current stock price and
11 the efficient market hypothesis doesn't apply to Empire; is
12 that right?

13 A. I did not say that.

14 Q. That's the impression that I got.

15 A. That's not what I'm saying.

16 Q. Let's talk about growth rate a little bit.

17 Would you agree with me -- and I really thought price was
18 not a problem, but would you agree with me that, generally
19 speaking, the growth rate is the most controversial aspect
20 of the DCF model?

21 A. Under normal circumstances, yes, that is true.

22 Q. But these aren't normal circumstances?

23 A. I don't believe they are.

24 Q. Okay.

25 A. It's required more analysis on my part, I will

1 say that.

2 Q. Would you agree that by growth rate we mean
3 what investors anticipate with respect to the growth of cash
4 flows?

5 A. Yes.

6 Q. And would you also agree that it can be very
7 difficult to determine a growth rate which investors rely on
8 when they evaluate a stock?

9 A. That is true, and that's why Staff chooses to
10 do an average of historical and projections in determining
11 their range.

12 Q. Would you agree, then, that the selection of a
13 growth rate in the DCF calculation involves a considerable
14 degree of subjectivity?

15 A. I would prefer to call it judgment.

16 Q. Okay. That's fine. Would you agree that
17 there is often a difference of opinion as to the growth rate
18 because of the uncertainty concerning future earnings?

19 A. I would say that's true.

20 Q. And would you agree that the selection of a
21 growth rate has a significant impact on the allowed return?

22 A. It can have, yes.

23 Q. All other factors being equal, a higher growth
24 rate results in a higher return on equity for the utility;
25 isn't that true?

1 A. All things else being equal, yes, that would
2 be true.

3 Q. Turn if you would, please, to page 32 of your
4 direct testimony. Are you there?

5 A. Yes.

6 Q. Thank you. I'm looking down at line 15 where
7 you admit that your estimated growth rate for Empire in this
8 case is the reason for the difference in your ROE
9 recommendation of 8 1/2 to 9 1/2 percent and the 10.15 to
10 11.65 estimated range for your nine comparable companies; is
11 that correct?

12 A. That is true.

13 Q. So the growth rate which you selected in this
14 case for the Empire District Electric Company for your DCF
15 calculation is critical to the end result; is that not true?

16 A. It's a major component of the DCF calculation,
17 yes.

18 Q. Would you say it's critical to the end result?

19 A. It impacts the end result, and it is a
20 critical component of the formula.

21 Q. Earlier in discussing Exhibit 101 where what
22 we did was simply go to your testimony, page 24, lines 11
23 through 23, and change the price from your range to \$20 a
24 share which increased the yield range -- excuse me -- the
25 yield of 6.4 percent, when we had your discussion about that

1 this morning, at one point I had you biting on that number,
2 the \$20 per share, but your caveat was, I want to change the
3 growth rate?

4 A. Yes. In my opinion, if you're going to true
5 up one component of the formula, you have to true up all
6 components. And as we all know, the growth rate projections
7 for Empire has dropped since that original testimony was
8 filed.

9 Q. Okay. And so the point of that was, I mean,
10 you would go with the 6.4 percent yield based on the \$20
11 stock price if you could get some other growth rate; is that
12 a fair statement?

13 A. I --

14 Q. You said you true it up.

15 A. Well, I believe what I said is if my division
16 management so agreed to true up return on equity, that that
17 would be an appropriate stock price.

18 Q. That's an appropriate way of doing it. If
19 we're going to true up stock price, we ought to true up
20 growth rate?

21 A. Right. But as I've stated earlier, we did
22 have that discussion with division management, and they
23 decided that it was inappropriate to do such a true up.

24 Q. So back to my original question, it's pretty
25 critical to your calculation the growth rate you accept;

1 isn't that true? I mean, you can -- with this growth rate
2 shown on Exhibit 101, the resulting cost of equity of 9.4 to
3 10.4, but if you tinker with the growth rate, which right
4 now you have 3 to 4 percent, if you do the same thing with
5 that, you can take the cost of equity back down, is that
6 right, or you can raise it?

7 A. Well, the growth rate on my direct testimony
8 did have a range of 3 to 4 percent.

9 Q. Right.

10 A. Since the revision by Valueline, I have looked
11 at that revision in growth rate and it would be a much lower
12 number, but yet the end result with the increase in dividend
13 yield would still fall within the range that I have
14 projected and recommended. So I did not feel it was
15 necessary to --

16 Q. I understand. What would the growth rate be,
17 though, that you think ought to go with that \$20 stock
18 price? You've talked about it several times. You said it's
19 come back down.

20 A. I'm trying to remember what I calculated
21 yesterday. It would probably be in the range of 2 to
22 3 percent.

23 Q. As opposed to 3 to 4?

24 A. As opposed to the 3 to 4, yes.

25 Q. And as I understand how this works, an

1 increase or decrease in growth rate percentage translates
2 into a direct increase or decrease in cost of equity
3 percentage?

4 In other words, on Exhibit 101, if you take
5 the growth rate of 4 percent and take it down to 3, then the
6 10.4 return becomes 9.4?

7 A. Correct.

8 Q. Okay. Thanks. Would you agree with me that,
9 assuming there's something wrong with the selection of your
10 growth rate in this case, and I don't expect you to agree
11 that there is, but just for the hypothetical, for example an
12 inconsistency in your use of data or a misrepresentation of
13 some sort or incorrect data or some other problem, that that
14 could detract from the credibility of your cost of equity
15 recommendation?

16 A. Well, I'm not sure what your question is
17 asking, but what I think you're getting to is the fact that
18 in place of a projected five-year EPS I used a five-year
19 historical from Standard & Poor's. Is that what you're
20 implying?

21 Q. No. I'm just asking generally speaking. I'm
22 not talking about any specific mistake, and I'm not
23 suggesting that you made one. I'm just saying, if you have,
24 if there's something wrong with your growth rate, an
25 inconsistency in data, a misrepresentation, incorrect data,

1 some other problem, could this detract from the credibility
2 of your recommendation?

3 A. If given your statement -- and I'm not sure
4 how you're going to define or identify a mistake in my
5 numbers -- it could potentially impact the end result.

6 Q. Let me ask you this question. Could a
7 reasonable person conclude that some other growth rate other
8 than your 3 to 4 percent should be used in the DCF model for
9 purpose of calculating a cost of common equity for Empire in
10 this case?

11 A. Well, as I stated earlier, people define
12 reasonable different, and as seen in this case, Mr. Murry
13 does have a different growth rate and a different result
14 than what I have. So yes, there are more than one option to
15 have an end result.

16 Q. Could a reasonable person conclude that the
17 growth rate ought to be 5 percent, then, for example?

18 A. I don't believe it would be reasonable to
19 assume that Empire could achieve or could be expected to
20 achieve a 5 percent, and I base that on the fact that
21 Valueline back in 1996 projected a 5.5 future growth rate in
22 earnings per share.

23 And as we can tell in the April 6th data
24 sheet, Valueline has done a compound growth rate and only
25 indicated that over the past five years Empire has achieved

1 2.5. So right there you have a 250 basis point difference
2 in actuality versus projection.

3 Q. So you would say five is probably too high.
4 You've got 3 to 4 percent in your testimony. Would
5 4 1/2 percent be reasonable?

6 A. I don't believe so.

7 Q. How about 4.25 percent?

8 A. I believe the range I've recommended is
9 appropriate based on past performance and projections.

10 Q. But you said earlier, I think, in response to
11 my earlier question a reasonable person could conclude that
12 something other than 3 or 4 percent should be used?

13 A. And again, I said that reasonable is defined
14 differently by each individual. What may be reasonable to
15 Mr. Murry may not be reasonable to me.

16 Q. So that's what I was trying to test you to
17 find out what you meant by that, but what I'm finding out is
18 that really your answer to that question would be no, that a
19 reasonable person could not conclude that some other growth
20 rate ought to be used, because you've just said that five is
21 no good, four and a half's no good, four and a quarter is
22 not good and 4.1 is no good.

23 A. I believe that that range is overly optimistic
24 based on past performance.

25 Q. What range?

1 A. The 4 1/2 to 5 percent that you have
2 indicated.

3 Q. Okay. How about 4.25 percent?

4 A. I still believe that's overly optimistic based
5 on the fact that Empire has only over the last five years
6 achieved about a 2.5 percent growth in --

7 Q. It's overly optimistic and, therefore,
8 unreasonable?

9 A. It's not what I believe is an appropriate
10 recommendation.

11 Q. Okay. And what about 4.1 percent?

12 A. No.

13 MR. SWEARENGEN: Could we take just a minute,
14 please?

15 JUDGE RUTH: Yes. We'll go off the record for
16 five minutes.

17 (A recess was taken.)

18 MR. SWEARENGEN: May I approach the witness?

19 JUDGE RUTH: Yes, but show whatever you have
20 in your hand to counsel first, please.

21 BY MR. SWEARENGEN:

22 Q. Ms. McKiddy, I'm going to hand you a book
23 entitled The Cost of Capital, a Practitioner's Guide, by
24 David C. Parcell. Is this the text or the practitioner's
25 guide that you refer to numerous times in your testimony?

1 A. Yes, it is.

2 Q. It's the 1997 edition?

3 A. I believe that's correct.

4 Q. Would you first of all just read the author's
5 note on the cover into the record, please, for me.

6 A. Author's note. This manual has been prepared
7 as an educational reference on cost of capital concepts.
8 Its purpose is to describe a broad array of cost of capital
9 models and techniques. No cost of equity model or other
10 concept is recommended or emphasized, nor is any procedure
11 for employing any model recommended. Furthermore, no
12 opinions or preferences are expressed by either the author
13 or the Society of Utility and Regulatory Financial Analysts.

14 Q. Thank you. Let me ask you to read one more
15 thing into the record from this text, if you would, please.
16 I'm looking at Section 8-7 under growth rate, and if you
17 would read this paragraph 8-17 and right through to the top
18 of the next page for me, please.

19 A. An almost limitless array of techniques have
20 been used in rate proceedings to estimate the constant
21 growth rate component. Since the dividend discount model is
22 technically concerned with growth in dividends, many methods
23 are concerned directly with dividend growth.

24 On the other hand, other methods examine
25 factors other than dividend growth to estimate G. The

1 objective of each of these methods is to estimate the growth
2 of dividends (cash flow) within the DCF context. The DCF
3 model is forward-looking in that it is designed to reflect
4 the perceptions of investors as they set the current price
5 of the company's stock.

6 Q. That's fine. Thank you. Appreciate it.

7 And I want to get into a line of questioning
8 now, Ms. McKiddy. I think earlier this morning you made
9 some corrections to some of your testimony and schedules,
10 and I kind of just want to go through that, the background
11 of that with you for a few minutes, if I could, please.

12 If you turn to Schedule 13 of your direct
13 testimony, that's where you made some changes, if I'm not
14 mistaken.

15 A. That is correct.

16 Q. On Schedule 13 you showed 2 percent for the
17 five-year projected EPS growth rate Standard & Poor's
18 Corporation's Earnings Guide for February 2001, and then you
19 changed that to stock guide; is that right?

20 A. Yes.

21 Q. Do you recall your answer to Empire's Data
22 Request 29A that when asked for a copy of the relevant page
23 from the Corporation's Earnings Guide February 2001 which
24 you cite on that schedule as the source of your 2 percent
25 number you responded, The information requested is supplied

1 by subscription service through Standard & Poor's
2 Corporation Earnings Guide February 2001. Therefore, it
3 will not be possible to furnish a copy as requested. Do you
4 recall that?

5 A. Yes. That is true.

6 Q. Is it true that Mr. Murry in his rebuttal
7 testimony at page 15, lines 4 to 5, pointed out that there
8 was no 2 percent forecasted or projected earnings per share
9 growth rate in Standard & Poor's Earnings Guide?

10 A. That is true, there is no five-year projected.
11 However, I did explain that by saying that due to lack of
12 projected information, Staff believed that the historical
13 information was an appropriate substitute.

14 Q. You said that later?

15 A. Yes.

16 Q. All right. Is it also true that Mr. Murry
17 also pointed out in his rebuttal testimony, page 15, line 6
18 to 8, that in Standard & Poor's Stock Guide, February 2001,
19 there is a 2 percent earnings growth rate for Empire, but it
20 is an historical growth rate and not a forecasted or
21 projected growth rate as your Schedule 13 indicates?

22 A. I believe that is what he states, and as I've
23 indicated in my testimony, we believed that a substitute of
24 the five-year historical was the best predictor of a
25 five-year projected.

1 Q. In response to a subsequent Empire Data
2 Request 36D, do you recall your answer when asked about the
3 2 percent earnings per share growth rate in Schedule 13 of
4 your direct testimony and you responded, Mr. Murry is
5 correct that there is no 2 percent five-year EPS growth rate
6 for Empire District Electric in Standard & Poor's
7 Corporation Earnings Guide February 2001. This correction
8 has been noted in Item A above.

9 Mr. Murry is also correct that the 2 percent
10 five-year EPS growth rate for Empire District Electric in
11 the Standard & Poor's Stock Guide is for a historical
12 period. However, Staff believes that investors will use
13 historical growth rate as a reliable predictor of projected
14 growth. This belief can be conformed by statements made in
15 Staff's source document entitled, The Cost of Capital, a
16 Practitioner's Guide, at page 8-18, written by David c.
17 Parcell, prepared and published by the Society of Utility
18 and Regulatory Financial Analysts 1997 edition.

19 Due to a lack of published projected growth
20 rates, Staff chose to use S&P's historical five-year growth
21 rate as a substitute based on the methodology prescribed in
22 the aforementioned publication?

23 A. Yes, that was my answer.

24 Q. To the data request. Then on page 7, lines 4
25 through 6 of your surrebuttal testimony you state, Due to a

1 lack of published projected growth rate information on
2 Empire District Electric, Staff chose to use Standard &
3 Poor's historical five-year growth rate as a substitute; is
4 that correct?

5 A. That's correct.

6 Q. Now, isn't it true that nowhere in either your
7 direct or rebuttal testimony did you reveal that your
8 projected growth rates are actually historical growth rates?

9 A. No. At that point I was unaware of the
10 mistake I had made on my schedule, although I was aware that
11 the number I was pulling at the time was a historical
12 number. And as I indicated previously, Staff believes that
13 with a lack of projected information, that the historical is
14 an appropriate predictor of future growth.

15 Q. Could one fairly conclude that you decided to
16 reveal that you had substituted historical growth rates for
17 forecasted growth rates but continued to refer to them as
18 projected or forecasted growth rates only after reading
19 Dr. Murry's rebuttal testimony or after receiving Empire's
20 Data Request 36?

21 A. Well, I think you're implying that I on
22 purpose misled. I think it was just an oversight on my part
23 as to putting it down as a historical rather than a
24 projected number. I was well aware that it was a historical
25 number. I just wrote it wrong on my testimony.

1 Q. And you didn't correct it until it was called
2 to your attention?

3 A. That is true, I did not correct it until it
4 was brought to my attention, but it would have been
5 uncovered because I do a review of my testimony before
6 coming to the hearing.

7 Q. Is it true that you did not make this same
8 switch in Schedule 23 of your direct testimony? That's the
9 schedule concerning the comparable companies. And by that I
10 mean you did not substitute historical growth rates for
11 projected growth rates?

12 A. No. All of those growth rates listed on
13 Schedule 23 are projected because the information was
14 available.

15 Q. So for the nine comparable companies, you
16 really are using projected growth rates, but for Empire
17 you're using historical growth rates; is that true?

18 A. Only because there's a lack of published
19 projected information for Empire due to the merger.

20 Q. On your Schedule 13 to your direct testimony,
21 you go back and forth on your historical growth rate
22 analysis there between ten and five years; is that right?

23 A. That is true.

24 Q. Some you take ten years, some you take five,
25 and then you average them all together; is that true?

1 A. Right. The only reason that a five-year DPS
2 for Empire does not exist is because their dividends per
3 share has not increased since 1992, so it's a zero amount.

4 Q. Your 2.10 percent average of historical growth
5 rates is averaging some that are ten and some that are five?

6 A. That is correct.

7 Q. For example, the first line is ten, the next
8 one is five, next one is ten, next one's five, last one's
9 ten?

10 A. Correct.

11 Q. And on Schedule 12, the prior schedule, am I
12 correct that you go back 12 years -- excuse me -- ten years
13 looking at growth rates?

14 A. Correct. That has been the approach of Staff
15 in all its cases.

16 Q. Is it your testimony that an investor can
17 reasonably be expected to look at ten-year-old growth rates
18 to estimate what future growth rates will be?

19 A. I believe it's a possibility they will look at
20 past performance.

21 Q. You think a smart investor would look at
22 ten-year-old growth rates to estimate what future growth
23 rates would be?

24 A. I make no judgment as to what each individual
25 investor would look at. I would say that some would

1 probably look at ten year while others would not. There's
2 no way for me to know exactly what every investor would do.

3 Q. Well, that wasn't really my question. My
4 question was, would a smart or intelligent investor in your
5 own mind look at ten-year-old growth rates to determine what
6 future growth rates would be?

7 A. I make no judgment as to an investor's
8 intelligence level.

9 Q. Well, what would you do if you were an
10 investor? Would you rely on ten-year-old information?

11 A. Possibility I would.

12 MR. SWEARENGEN: Okay. Could I have another
13 exhibit marked, please?

14 JUDGE RUTH: Yes. This would be Exhibit 104.

15 (EXHIBIT NO. 104 WAS MARKED FOR IDENTIFICATION
16 BY THE REPORTER.)

17 JUDGE RUTH: For the record, can you give us
18 this title?

19 MR. SWEARENGEN: Sure. Direct testimony of
20 Roberta McKiddy, page 24, with some adjustments.

21 (EXHIBIT NO. 104 WAS MARKED FOR IDENTIFICATION
22 BY THE REPORTER.)

23 BY MR. SWEARENGEN:

24 Q. Ms. McKiddy, would you take a look first of
25 all at Exhibit -- excuse me -- Schedule 23 to your direct

1 testimony.

2 A. Okay.

3 Q. And there over on the right-hand side, with
4 respect to your nine comparable companies, you have a
5 proposed range of growth of 5 percent to 6 1/2 percent; is
6 that not true?

7 A. That is correct.

8 Q. Now, you have in front of you what has been
9 marked for identification as Exhibit 104, which I will tell
10 you builds on Exhibit 101, both of which are lines 11
11 through 23 of your direct testimony. Exhibit 104 you will
12 recall substituted the \$20 share price for your price range.
13 Excuse me. That was Exhibit 101.

14 Exhibit 104 makes that substitution as well
15 and also includes the 5 to 6 1/2 percent proposed range of
16 growth from your own Schedule 23. Would you agree with what
17 I've just said?

18 A. Yes. Those are numbers -- this 5 to 6 1/2
19 does represent the range I came up with on my comparable
20 company group.

21 Q. And have I done the DCF calculation correctly
22 on Exhibit 104? That is, if you use a dividend yield of
23 6.4 percent and the 5 to 6 1/2 growth rate, you end up with
24 a cost of equity range of 11.4 to 12.9 percent?

25 A. Yes, using the assumptions you have defined,

1 that would be correct.

2 Q. I understand you wouldn't agree with those
3 assumptions.

4 A. No, I would not.

5 Q. And I'm not asking you to do that. But this
6 would be illustrative of what the Commission would do if
7 they took a \$20 stock price and the growth rate range of the
8 comparable companies; is this true?

9 A. If that's what the Commission chose to do,
10 yes, that would be correct.

11 Q. This would correctly reflect that.

12 If you would turn to page 17 of your direct
13 testimony. Are you there?

14 A. Yes.

15 Q. At lines 11 to 17, you quote from the
16 Standard & Poor's Utilities Rating Service; is that correct?

17 A. Yes, I do.

18 Q. And would you agree that this discussion by
19 S&P would cover or encompass the ratings of Empire's bonds?

20 A. I believe that's what Empire is -- or
21 Standard & Poor's is referring to, how it views the outlook
22 for the bond rating.

23 Q. Would you agree that S&P's reference to rating
24 stability and its negative outlook means that S&P believes
25 that Empire's bond rating could be lowered?

1 A. Negative outlook would indicate that there's a
2 possibility, but it doesn't provide a guarantee that it will
3 be.

4 Q. At your rebuttal testimony, on page -- excuse
5 me. I'm thinking about your merger rebuttal testimony. Do
6 you have that with you today?

7 A. My merger testimony, no.

8 Q. I don't think I'll get into that with you,
9 then.

10 A. I don't think it's relevant here anyway.

11 Q. Let's take a look at Schedule 19 of your
12 direct testimony, please. Am I correct in understanding
13 that the pretax interest coverage that's shown on that
14 schedule for your range of recommended allowed return in
15 this case is 2.16 times to 2.29 times?

16 A. Based on the revenues that would be generated
17 by common equity, that would be true.

18 Q. And that's shown in line 9 -- or column -- or
19 not column.

20 A. Item 9, yes.

21 Q. Item 9. Thank you.

22 A. Uh-huh.

23 Q. And the 2.1 percent relates to your 8.5 ROE;
24 is that right?

25 A. That is correct.

1 Q. And the 2.29 relates to your 9.5 ROE; would
2 that be true?

3 A. That is correct. And again, that's a pretax
4 interest coverage based only on the revenues that would be
5 generate by common equity.

6 Q. Do you recall your answer to Empire's Data
7 Request No. 37D when you were asked if you were aware of any
8 electric utilities that had a pretax coverage in the range
9 of 2.16 times to 2.29 times, and your response was, I have
10 performed no empirical study of pretax interest coverage for
11 individual companies with the electric utility industry; is
12 that correct? Do you remember your answer?

13 A. That is true. And again, the pretax coverages
14 shown here do not reflect all the revenues. Therefore, it
15 does not reflect what actually the pretax interest coverage
16 has a possibility of being for Empire.

17 Q. Is it true that you did not present in your
18 testimony any analysis to demonstrate whether the coverages
19 that you calculated in Schedule 19 are sufficient to
20 maintain an A bond rating for Empire?

21 A. I'm not implying that it does.

22 Q. Are you aware of any utilities that
23 indicate -- excuse me.

24 Are you aware of any studies that indicate
25 that there is an optimal or a least cost bond rating for a

1 utility?

2 A. I have performed no study.

3 Q. Are you aware of any studies that indicate
4 that?

5 A. Well, I think it's general knowledge that the
6 higher rated a bond is, the less the cost is to the company.
7 But again, I think you're trying to imply that the pretax
8 interest coverage is the only thing that plays into the bond
9 rating calculation by Standard & Poor's and it is not.

10 MR. SWEARENGEN: Could I approach the witness
11 again?

12 JUDGE RUTH: Yes. Same book you're going to
13 use?

14 MR. SWEARENGEN: Same book.

15 JUDGE RUTH: Go ahead.

16 BY MR. SWEARENGEN:

17 Q. Ms. McKiddy, I'm going to hand you again
18 Mr. Parcell's Practitioner's Guide and ask you to look at
19 Section 514, Optimal Ratings, and just read those two
20 paragraphs into the record, would you, please. Thank you.

21 A. Higher security ratings/rankings are generally
22 associated with lower cost of the respective capital
23 components. On the other hand, in order to maintain higher
24 ratings, larger revenue requirements are frequently required
25 in order to maintain higher ratios. Thus, there is a

1 tradeoff between the lower capital costs associated with
2 higher ratings and the higher capital costs associated with
3 greater coverage ratios.

4 Q. Thank you. Why don't you read the next
5 paragraph as well, please.

6 A. Sure. Is there an optimal bond (or other
7 security) rating which will result in minimizing capital
8 cost? Such a determination could be used as an objective
9 rating for the purposes of estimating fair rate of return.
10 Studies have concluded there is no single best bond rating
11 for a utility to maintain at all times.

12 At any point in time the structure of the
13 relationship between the cost of debt, the cost of equity
14 and the cost of preferred stock will determine which bond
15 rating is best for the utility to maintain. Other studies
16 have concluded that AA bond ratings result in the lowest
17 pretax cost of capital for electric utilities.

18 Q. Thank you.

19 Are you aware of any studies showing that a
20 bond rating lower than an A rating is the lowest cost bond
21 rating?

22 A. No, I'm not.

23 Q. Are you aware that since the time that you
24 filed your direct testimony, that Empire's debt has been
25 downgraded by both Fitch and Moody's?

1 A. It has been downgraded by Fitch and Moody's,
2 but not by Standard & Poor's.

3 Q. Isn't it true that Fitch identified Empire's
4 pretax interest coverage as a factor in its bond downgrade?

5 A. I don't recall that specifically. I do recall
6 references to the fuel costs.

7 Q. Would you agree with this statement: All else
8 being equal, a lower bond rating would indicate a higher
9 risk. In turn, investors would require a higher return in
10 order to compensate them for accepting such higher level of
11 risk.

12 A. You're saying that simply because of a
13 difference in bond rating, investors would require a larger
14 rate of return?

15 Q. No. I'm asking whether or not you agree with
16 that statement.

17 A. State it again, please.

18 Q. All else being equal, a lower bond rating
19 would indicate a higher risk. In turn, investors would
20 require a higher return in order to compensate them for
21 accepting such higher level of risk.

22 A. Not necessarily. It depends on the investors'
23 objectives and their investment opportunity.

24 Q. So you don't agree with that statement, then?

25 A. I don't believe it would always be true, no.

1 Q. Do you think it would ever be true?
2 A. Sure.
3 Q. Okay. But it would not always be true?
4 A. Not necessarily, no.
5 Q. Okay. And you would never make that
6 statement?
7 A. No, I would not.
8 MR. SWEARENGEN: Can we have just a minute?
9 JUDGE RUTH: Yes. Do you need a five-minute
10 recess?
11 MR. SWEARENGEN: No. About two minutes.
12 JUDGE RUTH: Just stay on the record, then.
13 MR. SWEARENGEN: May I approach the witness?
14 JUDGE RUTH: Yes.
15 BY MR. SWEARENGEN:
16 Q. Ms. McKiddy, I'm going to hand you a copy of
17 your rebuttal testimony in Case EM-2000-369, Jefferson City,
18 Missouri, June 2000, and ask you to read into the record the
19 answer that begins on line 13.
20 A. All else being equal, a lower bond rating
21 would indicate a higher level of risk. In turn, investors
22 would require a higher return in order to compensate them
23 for accepting such higher level of risk.
24 Q. Thank you.
25 Turning back to Schedule 19 of your direct

1 testimony, after the words S&P Corporation's Utility Rating
2 Service 7/7/00 Electric Utilities, there's a line showing
3 3.65 times under the word median. Do you see that?

4 A. That is correct.

5 Q. By median in this line, do you mean that half
6 of the A-rated electric utilities have a pretax interest
7 coverage higher than 3.65 times?

8 A. I don't believe that's specifically what
9 that's saying. I think it's saying that in the context of
10 that range of 2.95 to 4.13, that is what the median would
11 be. I don't believe that it necessarily encompasses all
12 utilities. It's talking about this particular level of
13 rating, bond rating. It's the utilities that would fall
14 within an A rating.

15 Q. And that would be half of the utilities?

16 A. Not necessarily. It depends on how many
17 utilities are rated A bond rating.

18 Q. Let me ask you, in that same line on your
19 Schedule 19 there's an item that says, lower quartile and
20 2.95 times, correct?

21 A. Correct.

22 Q. And does this lower quartile mean the lowest
23 25 percent?

24 A. Of that particular category, yes.

25 Q. Does the lower quartile associated with the

1 2.95 times in your Schedule 19 mean that 75 percent of the
2 A-rated electric utilities have a pretax coverage of
3 2.95 times or higher?

4 A. State that again, please.

5 Q. Does lower quartile as you use it there in
6 your Schedule 19 mean that 75 percent of the A-rated
7 electric utilities have a pretax coverage of 2.95 times or
8 higher?

9 A. I don't know that I could give a definite
10 answer to that.

11 Q. Would you agree that lower quartile would be
12 the lower 25 percent?

13 A. Of that particular category, I believe.

14 Q. And your recommended return of 8.5 percent for
15 Empire in this case would produce a pretax coverage of 2.16
16 times; is that correct?

17 A. Again, the 2.16 times is based only on the
18 revenues generated by common equity. The 2.95 times in the
19 benchmark area reflects all revenues that would be generated
20 by a company with an A rating.

21 Q. Do you recall being asked in Empire's Data
22 Request 37A about what percentile the 2.16 times pretax
23 interest coverage would be for the electric utilities?

24 A. And I believe my response was that I did not
25 understand what Mr. Murry was referring to when he said

1 percentile rather than quartile.

2 Q. Right. You said, I am not sure what Mr. Murry
3 is referring to when he uses the word percentile. I have
4 used no such data in any of my testimony and am unaware of
5 the existence of any such data being published by S&P or any
6 other source used for purposes of my cost of capital
7 analysis, correct?

8 A. That's what I stated, yes.

9 Q. Are you aware of any electric utilities in the
10 United States that are in good financial health which have a
11 pretax bond coverage as low as the 2.16 times that you are
12 recommending in this case?

13 A. Again, you're trying to infer that the 2.16
14 times is reflective of all the revenues that would be
15 generated by a corporation. So I would have to answer no to
16 that in two counts. No. 1, I've done no study of other
17 companies' pretax interest coverages, and you're trying to
18 misrepresent the number that I've calculated there.

19 Q. At the time that you wrote your direct
20 testimony, which is dated April 2001, did you know that
21 Valueline's estimated pretax interest coverage for Pacific
22 Gas & Electric Company was 2.0 times?

23 A. Again, you're trying to compare my number,
24 which does not reflect all revenues, to a pretax interest
25 coverage of a company that's in default. I believe it's

1 inappropriate.

2 Q. Which company's in default? Which
3 company's --

4 A. You said PG&E, did you not?

5 Q. Yes.

6 A. My understanding, it's in default. It has a
7 D rating.

8 Q. Turn to page 30 of your direct testimony, if
9 you would, please. There at lines 12 to 17 you state that
10 your equity range in this case provides enough earnings
11 power for Empire to meet its net earnings requirement of two
12 times the amount of annual interest requirements pursuant to
13 its supplemental indenture; is that true?

14 A. Yes. What I'm stating there is that the
15 revenues that would be generated off of common equity by
16 themselves are sufficient to cover the indenture. That does
17 not mean that that is the total A revenues that would be
18 generated by Empire.

19 Q. Once again, you're familiar with the Parcell's
20 Guide.

21 MR. SWEARENGEN: Could I approach the witness
22 one more time, please?

23 JUDGE RUTH: Yes.

24 BY MR. SWEARENGEN:

25 Q. And would you agree that there's several ways

1 described in the Parcell's Guide to calculate cost of
2 capital?

3 A. Yes. He offers several methodologies, which
4 among them are the DCF, the CAPM and the risk premium.

5 Q. Why don't you read into the record this,
6 please (indicating)?

7 A. It's a section entitled Models Preferred by
8 Commissions. What models do the various regulatory agencies
9 consider? Table 1 summarizes the most recent NERUC survey
10 on rate of return methods. As this indicates, most
11 commissions use multiple methods, and several models appear
12 to be widely used.

13 Q. And what are the models that are listed under
14 there?

15 A. They list the discounted cash flow, comparable
16 earnings, risk premium, capital asset pricing model,
17 earnings to price ratio, and then there's another category
18 no one method, all are considered, which I believe is what
19 this Commission does.

20 Q. Which is what?

21 A. We use several methods.

22 Q. Of all those methods that are discussed in
23 Mr. Parcell's guide which you cite as authority, can you
24 show me where he states that a return which simply permits a
25 utility to meet its bond indenture requirement is an

1 adequate return to allow an electric utility in a rate
2 proceeding such as this one?

3 A. I don't know that he states that anywhere in
4 his book, and I'm not implying in my testimony that that is
5 the only basis for our recommendation.

6 Q. On pages 3 and 4 of your direct testimony you
7 discuss what I will refer to as the Bluefield Water Works
8 case and the Hope Natural Gas case; is that correct?

9 A. That is correct.

10 Q. And I assume that you've read both of those
11 cases; is that true?

12 A. At some point in time, yes, I have read them.

13 Q. When did you first become familiar with those
14 cases? Was it prior to the time you accepted employment
15 with the Public Service Commission?

16 A. Oh, I would say not. I was employed by the
17 Public Service Commission in May of '95. I would say I was
18 aware of it within a year after my employment.

19 Q. Would you say that those cases are important
20 with respect to your ultimate recommendation in this
21 proceeding concerning a fair and reasonable return for the
22 Empire District Electric Company?

23 A. Of course they are. They provide the
24 framework of our analysis.

25 Q. You say they provide the framework of your

1 analysis. Let me just ask you this: On a ranking of one to
2 ten, ten being the highest, one being the lowest, how would
3 you rank the principles of those decisions in terms of their
4 importance with respect to your recommendation concerning a
5 fair and reasonable return for Empire?

6 A. I don't rate one case any more important than
7 the other. I find them all equally important. That's why
8 they're all cited in my testimony.

9 Q. Those two cases, the Bluefield -- I'm talking
10 about the Bluefield case. How would you rank the principles
11 in that case in terms of importance on a ranking of one to
12 ten, ten being the highest?

13 A. I don't have an opinion on that. Like I say,
14 I look at them all equally in importance.

15 Q. You said there are benchmarks in those cases
16 or principles; is that true?

17 A. I believe it defines a -- how do I want to say
18 this? It provides parameters and objectives that we should
19 keep in mind when recommending a range of return on equity.

20 Q. And what are those parameters that are defined
21 by the Bluefield case? Can you say just generally?

22 A. Generally, we need to balance all interests in
23 the case, as well as to provide reasonable rates.

24 Q. And what about the Hope case, is that an
25 important case as well, the Hope Natural Gas case?

1 A. As I stated earlier, all the cases commented
2 on in my testimony are of equal importance.

3 Q. Okay. So at page 5 you talk about a
4 Pennsylvania Supreme Court case involving a Pennsylvania
5 electric company. So you would rank that decision or case
6 on par with the Bluefield Water Works case and the Hope
7 Natural Gas case --

8 A. I believe --

9 Q. -- with respect to your recommendation here?

10 A. Again, I believe all the cases cited in my
11 testimony are of equal importance.

12 Q. Okay. And linking this back to your DCF model
13 that you've obviously discussed many times in this case,
14 where would you rank it in terms of importance with respect
15 to your overall recommendation in this case vis-a-vis those
16 cases that you just cited? Is the DCF on a par with those
17 cases?

18 A. I'm not sure I'm understanding what you're
19 asking me.

20 Q. Well, my question is, where do you rank the
21 DCF model in terms of its importance with respect to your
22 recommendation in this case?

23 A. It's been the past position of Staff to use
24 the DCF as its primary model, but as I've stated, we do use
25 other models to test the reasonableness of that result. So

1 I don't provide a specific ranking to it, but I do use it as
2 my primary tool.

3 Q. Is it as important as the cases that you've
4 just cited, the Bluefield case, the Hope case and the
5 Pennsylvania Supreme Court case?

6 A. I guess I would have to say that they're of
7 equal importance.

8 Q. Okay. That's fine.

9 On page 5 of your direct testimony you talk
10 about this Pennsylvania case, and you cite it a number of
11 times in your testimony. I think the Hope and Bluefield
12 case only appears once or twice, but you cite the
13 Pennsylvania case in your direct, your rebuttal and
14 surrebuttal testimony.

15 But at page 5 of your direct testimony at line
16 27, you say that the Pennsylvania Supreme Court decision
17 extends the Hope case decision beyond balancing the
18 interests of the investors and consumers; is that correct?

19 A. Yes.

20 Q. You make that statement?

21 A. Yes, I do make that statement.

22 Q. So can I conclude from your statement that it
23 would be your testimony that the Pennsylvania Supreme Court
24 case somehow has broadened the decision of the United States
25 Supreme Court in the Hope case?

1 A. I believe it's more supporting the decision
2 rather than broadening it.

3 Q. Well, you use the word extends, extends the
4 Hope case decision beyond balancing the interests of
5 investors and consumers.

6 A. I believe maybe what I'm inferring there is
7 that by balancing the interest as well as maintaining
8 reasonable rates may be what the Pennsylvania case has done
9 to take it beyond what the Hope case has.

10 Q. I know you're not a lawyer, but is it your
11 understanding that a Pennsylvania Supreme Court decision is
12 binding on or takes precedence over a decision of the United
13 States Supreme Court?

14 A. I'm not an attorney, so I don't know.

15 Q. And would you have any idea as to whether or
16 not a decision of the Supreme Court of Pennsylvania is
17 binding on the courts of Missouri or the Missouri Public
18 Service Commission?

19 A. I don't know.

20 Q. Look at page 6 of your direct testimony,
21 lines 8, 9 and 10, if you would, please. And when I read
22 that, my sense is that your testimony concerning the
23 Pennsylvania decision is there to illustrate the point that
24 captive ratepayers of public utilities should not be forced
25 to bear the brunt of wrongful management which results in

1 unnecessarily higher costs. Is that a fair characterization
2 of what you say in your testimony?

3 A. That's what is stated there, yes.

4 Q. And that's really the reason you cited that
5 case in your testimony, is it not?

6 A. Well, this same language appears in all cases
7 that we do before the Commission. It does not necessarily
8 apply explicitly to Empire. It's a general statement.

9 Q. And that's the reason, though, that you cited
10 the case, the Pennsylvania case in this case involving
11 Empire for that proposition, that captive ratepayers of
12 public utilities should not be forced to bear the brunt of
13 wrongful management which results of unnecessarily higher
14 costs?

15 A. Again, that statement is made in every case we
16 file, not necessarily specific to this particular case.
17 It's in all proceedings.

18 Q. I understand, but that's the reason you put it
19 in here, is it not, for that principle?

20 A. I did not have any specific reason in mind for
21 putting it there except that it provides a legal framework
22 for our analysis.

23 Q. What wrongful management decision did the
24 Pennsylvania case address, do you know?

25 A. I believe the main issue of that case was a

1 determination of used and useful assets, but it made an
2 indirect implication to rate of return and the setting
3 thereof.

4 Q. That was going to be my question. Didn't it
5 really turn on an application of the used and useful, the
6 Pennsylvania decision?

7 A. Yes, it did, but I believe what it also
8 implied was that in the determination of used and useful,
9 should an item become disallowed in rate base, it should not
10 be the obligation of the Commission to make a so-called
11 adjustment to rate of return to make up the difference for
12 that.

13 Q. Right. The public should not be required to
14 pay for properties not beneficial to them?

15 A. Correct.

16 Q. And in that case it was the Three Mile Island
17 nuclear units; is that right?

18 A. I believe that was mentioned in the case, yes.

19 Q. So there really wasn't any wrongful management
20 issue in that case, was there?

21 A. I did not really study it to determine whether
22 there was or was not.

23 Q. Do you think that the used and useful concept
24 is a concept that is unique to the state of Pennsylvania or
25 would you agree that this Commission would also likely

1 enforce that concept?

2 A. Being that used and useful is an issue in this
3 case, I believe this Commission does use that as part of
4 their standard.

5 Q. When you say used and useful is an issue in
6 this case, would you say that the Commission would endorse
7 that standard, if something isn't used or useful the
8 ratepayer ought not to pay for it?

9 A. I believe if an item is considered and judged
10 by this Commission not to be used and useful, that it is not
11 included in rate base and, therefore, does not provide a
12 revenue requirement.

13 Q. Would the same be true for so-called wrongful
14 management decisions which result in higher costs? No
15 regulatory commission that I'm aware of will allow such
16 costs to be passed on. Are you aware of any that will allow
17 such costs to be passed on to ratepayers?

18 A. I'm not specifically aware of what other
19 commissions do.

20 Q. Do you think this Commission would?

21 A. I know that this Commission judges cases for
22 prudence issues, and I believe that used and useful would
23 fall under that, cost overruns per se.

24 Q. And what about wrongful management decisions
25 that result in higher costs, this Commission wouldn't allow

1 those costs to be passed on, would it?

2 A. I don't know what type of judgment this
3 Commission would make in determining whether something was
4 wrongful or not.

5 Q. Would you agree with me that the present rates
6 which the Empire District Electric Company is charging for
7 electric service in Missouri are just and reasonable and
8 have been approved by the Commission?

9 A. I would say rates currently in place for
10 Empire have been approved by this Commission and deemed
11 reasonable at their direction.

12 Q. And would you agree that those rates do not
13 reflect the costs of any wrongful management on the part of
14 Empire or the cost of any property that is not used and
15 useful?

16 A. If you're defining wrongful as prudent, I
17 would say that there are probably not costs included in
18 those rates that were not considered prudent.

19 Q. Well, you used the word wrongful in your
20 testimony at page 6, lines 8, 9 and 10, and so I will ask
21 you, what did you mean by the use of that word?

22 A. And again, that was a term used by the opinion
23 in the Pennsylvania case. To my knowledge, it's not
24 necessarily a term that I derived.

25 Q. So are you suggesting that Empire's rates do

1 reflect the cost of wrongful management on the part of the
2 company?

3 A. Again, I'm not the one that determines
4 wrongful. If you're defining wrongful as prudent, I would
5 say that this Commission has included costs in rate base and
6 rate design that are considered prudent.

7 Q. What is your understanding of the use of that
8 word, because you're the one that used it in your testimony?

9 A. And again, I used it in a general sense. I
10 did not use it to specifically describe Empire or its
11 operations.

12 Q. Would it be fair to say that in none of your
13 testimony in this proceeding do you offer any evidence of
14 any wrongful management decisions on the part of Empire
15 which have resulted in higher costs for its customers?

16 A. And that is true. I have not offered any
17 evidence because it is not my responsibility to determine
18 whether something is wrongful or not or prudent.

19 Q. Actually, wouldn't you agree that, relatively
20 speaking, Empire is a low-cost provider of electric utility
21 service?

22 A. I would believe it would be true to say that
23 Empire is a conservative and low-cost provider.

24 Q. At page 34 of your direct testimony you said
25 that it has a competitive rate structure. What did you mean

1 by that?

2 A. What line are you at, please?

3 Q. Page 34 of your direct testimony.

4 A. At line 12?

5 Q. I don't know. Does it appear -- do you say

6 that on page 34 of your direct testimony? Do you recall

7 making that statement?

8 A. Yes, and I believe what I was probably

9 referring to there, that it was competitive in comparison to

10 companies of similar operation.

11 Q. And what do you mean, companies of similar

12 operation?

13 A. Examples of the comparable companies I used in

14 my comparable analysis.

15 Q. So is it your testimony that Empire is

16 competing in electric utility service with your nine

17 comparable companies?

18 A. No, I'm not saying that at all.

19 Q. Back to the Pennsylvania decision, would you

20 agree with me it really doesn't have anything to do with

21 wrongful management, and in any events you have no evidence

22 of wrongful management on the part of Empire in this case?

23 You said the Pennsylvania case was really a

24 used and useful concept.

25 MR. JOYCE: Your Honor, could I object to this

1 line of questioning as to wrongful management? There is no
2 suggestion on the part of the witness in her testimony that
3 the company has conducted any wrongful management. I don't
4 see the relevance on the rate of return testimony.

5 JUDGE RUTH: So your objection would go to
6 relevance?

7 MR. JOYCE: Yes.

8 JUDGE RUTH: Response?

9 MR. SWEARENGEN: Well, she talks about the
10 Pennsylvania case every opportunity she gets. It shows up
11 in her direct, rebuttal and surrebuttal. I'm just trying to
12 find out what it's all about. It's a mystery to me. I've
13 read the case. It's a used and useful case. There's
14 nothing in there about mismanagement.

15 And in any event, there's no evidence of that
16 with respect to the Empire District Electric Company. Their
17 present rates just and reasonable. Nobody's saying that
18 they've done anything that could conceivably be considered
19 wrongful management, and I'm just trying to find out why we
20 keep reading about this Pennsylvania case.

21 MR. JOYCE: I believe the witness has
22 responded on numerous occasions that it's a general case
23 quoted in Staff testimony for rate of return and there was
24 no intention to single out.

25 MR. SWEARENGEN: And that's fine. I

1 appreciate counsel stating that, and I'll stop my questions
2 about it with that. Thank you.

3 JUDGE RUTH: If you're going to withdraw your
4 questions on that, I'm not going to --

5 MR. SWEARENGEN: I'm not going to ask any more
6 questions about it.

7 JUDGE RUTH: Right. If you're not going to
8 ask any more questions, I won't rule on the objection.

9 MR. SWEARENGEN: I was at the end anyway on
10 that hot topic.

11 BY MR. SWEARENGEN:

12 Q. Let me ask you this, Ms. McKiddy: Are you
13 familiar with Missouri Gas Energy, which is a division of
14 Southern Union Company?

15 A. Yes, I am.

16 Q. And is it your understanding that Missouri Gas
17 Energy is a gas corporation regulated by this Commission?

18 A. That is true.

19 Q. And what is its service territory? Are you
20 generally familiar with it?

21 A. I believe Missouri Gas Energy operates
22 primarily in the Kansas City and the Joplin areas.

23 Q. So operating in the Joplin area, it would be a
24 competitor of the Empire District Electric Company; is that
25 true?

1 A. In direct competition with the electric users?
2 It's a possibility, depending on what choice of service the
3 residents choose to use.

4 Q. And they might want gas heat or electric heat
5 and they wouldn't have a choice, is that possible?

6 A. Or they have both units and choose to use
7 whatever's cheaper at that point in time.

8 Q. Let me ask you this. Could empire and MGE or
9 Southern Union be competitors in the area of finance and
10 that is both seeking capital from the same markets?

11 A. I guess it's always a possibility, but I
12 wouldn't look at that in my analysis.

13 Q. You wouldn't consider them a comparable
14 company, is what you're saying?

15 A. No, because MGE's primary service is gas
16 distribution.

17 Q. Would it be possible that someone who was
18 considering investing in Empire would also possibly consider
19 investing in Southern Union or MGE?

20 A. It's a possibility.

21 Q. Let me ask you this: You were present, were
22 you not, when I took the deposition of your colleague, David
23 Murry, in Case GR-2001-292 involving MGE's pending rate
24 case; is that right?

25 A. Yes, I was there.

1 Q. And Mr. Murry had recommended a 9.45 to 10.25
2 ROE for MGE. Do you recall that?

3 A. I believe that was his original
4 recommendation, yes.

5 Q. And then since then he's adjusted it. Since
6 his deposition it's been increased to 9.6 to 10.5; is that
7 right?

8 A. Yes. I believe there was a number in his
9 schedule that he has since corrected.

10 Q. Do you recall from your involvement in that
11 case and his deposition that Southern Union has outstanding
12 preferred stock with a cost of 9.93 percent?

13 A. I'm not aware of that specifically.

14 Q. Would you agree that preferred stock is less
15 risky than common stock?

16 A. Can be.

17 Q. Have you read the rebuttal testimony of Empire
18 witness Dave Gibson concerning capital structure and return
19 on equity?

20 A. I've read it briefly, yes.

21 Q. And it's your plan to true up Empire's capital
22 structure as of June 30, 2001; is that correct?

23 A. That is true.

24 Q. And there's been some testimony about this,
25 and Mr. Gibson has suggested it in his testimony and you've

1 talked about it today. You won't agree to true up Empire's
2 stock price for the most recent five months as Mr. Gibson
3 has suggested; is that true?

4 A. I as well as my division management do not
5 believe it is appropriate.

6 Q. That's the Staff position, not to true up
7 Empire stock price; is that true?

8 A. Correct.

9 Q. Is it your understanding that Empire issued
10 trust-preferred securities in March of 2001?

11 A. I believe that is true.

12 Q. \$50 million at a rate of 8.5 percent? I think
13 we heard that earlier.

14 A. Yes, they issued some toppers.

15 Q. Would you agree that the trust-preferred
16 securities are less risky than Empire's common stock?

17 A. I don't make any particular determination of
18 that.

19 Q. You don't have an opinion on that?

20 A. No, I do not.

21 Q. On page 3 of your rebuttal testimony, if
22 you would turn to that for a moment, please. And you'll be
23 glad to know I'm almost finished. You discuss capital
24 structure; is that true?

25 A. Yes, that is true.

1 Q. And you discussed the fact that Empire's
2 capital structure changed as a result of the pending merger
3 with UtiliCorp?

4 A. I do state that Empire made a conscious
5 decision to change their capital structure, yes.

6 Q. As a result of the pending merger with
7 UtiliCorp?

8 A. Yes.

9 Q. And again, at page 2 of your surrebuttal
10 testimony you admit that Empire's actual capital structure
11 is different from its historic levels; is that true?

12 A. That's true.

13 Q. And make sure I understand your position and
14 the position of the Staff is that this merger-induced
15 capital structure is the one that should be used for
16 purposes of setting rates in this case; is that right?

17 A. Yes. The Staff's position is that the only
18 time a hypothetical capital structure should be used is when
19 it is anomalous to the industry average. This adjusted
20 capital structure, even though it was caused by the merger,
21 is in line with the average industry capital structure at
22 this time.

23 Q. So you didn't attempt to normalize the capital
24 structure as you say you tried to do with the stock price;
25 is that right?

1 A. No, I did not, because it is not Staff's
2 position to do so.

3 Q. You didn't seek to minimize the effect of the
4 merger on Empire's a capital structure?

5 A. No, again, because the decision was at the
6 discretion of management. They could have chosen not to
7 adjust the capital structure just as easily as they choose
8 to adjust it.

9 Q. But it was adjusted in response and in
10 connection with their obligations under the merger
11 agreement; isn't that true?

12 A. I believe it was in terms of the merger
13 agreement with UCU.

14 Q. Are you familiar with the Staff cost of
15 capital testimony in the Empire/UtiliCorp merger case? You
16 said you filed testimony.

17 A. I filed testimony only on merger trends.

18 Q. Do you remember Mr. Broadwater's testimony
19 that the merger would created 2.5 million per year savings
20 or reduction in capital costs?

21 A. I don't recall that specifically.

22 Q. Do you think that Empire should be allowed a
23 return in this case achieved by other companies with
24 corresponding risks and uncertainties?

25 A. I believe that's the main premise of the Hope

1 case.

2 Q. And what's your opinion, then? Do you believe
3 in that?

4 A. I believe what I have recommended is
5 appropriate for the cost of capital for Empire.

6 Q. Do you think Empire should be allowed a return
7 in this case achieved by other companies with corresponding
8 risks and uncertainties?

9 A. Again, that's the premise of the calculation.
10 To truly define a company that has comparable risk is a very
11 difficult proposition.

12 Q. Do you agree that Empire should be allowed a
13 return in this case achieved by other companies with
14 corresponding risks and uncertainties? Can you answer that
15 yes or no and then explain?

16 A. Again, it's hard to give you a clear answer.
17 I have calculated a cost of capital that defines what I
18 believe Empire's cost of capital to be. I have done a
19 comparable companies analysis, but, again, to try to take
20 one company in my comparable group and determine that it
21 absolutely possesses the same risks as Empire is something
22 that's very difficult to do.

23 Q. Is your answer yes, no, or I don't know?

24 A. I base my recommendation on that premise which
25 is an underlying assumption of the DCF.

1 JUDGE RUTH: You will need to try to answer

2 yes, no or --

3 THE WITNESS: I'm trying, but it's hard to --

4 state it again and I'll see if I can answer yes or --

5 BY MR. SWEARENGEN:

6 Q. Do you think that Empire District Electric
7 Company should be allowed a return in this case achieved by
8 other companies with corresponding risks and uncertainties?

9 A. I'll answer yes.

10 Q. Okay. Thank you.

11 MR. SWEARENGEN: That's all I have of the
12 witness. I guess I would offer into evidence Exhibits 101,
13 102, 103 and 104. I believe that was the extent of those
14 exhibits that I had marked.

15 JUDGE RUTH: Let's deal with those one at a
16 time, please. I have Exhibit 101 is the direct testimony of
17 Roberta McKiddy with some changes made. It's page 24, and
18 the changes on this I believe had to do with the 6.4 under
19 yield and 9.4 and 10.4 under equity. Am I looking at the
20 right page?

21 MR. SWEARENGEN: You are.

22 JUDGE RUTH: That's been offered as
23 Exhibit 101. Parties, do you have any objections?

24 MR. KRUEGER: We object to Exhibit 101 because
25 there's not a proper foundation for it. The witness didn't

1 testify to the numbers that were substituted to the numbers
2 that she had included in her own testimony.

3 JUDGE RUTH: Can you repeat that? I'm not
4 sure I understand. I thought there was testimony regarding
5 those numbers.

6 MR. KRUEGER: I'm objecting on the basis of
7 proper foundation because the witness did not identify those
8 numbers as appropriate.

9 Mr. Swearengen asked her to assume that those
10 numbers were appropriate and then to say that if those
11 numbers were appropriate, if the inputs were appropriate, if
12 the \$20 was appropriate, do you end up with the rest of the
13 document ending up the same way, and she never acknowledged
14 that the \$20 was an appropriate figure.

15 JUDGE RUTH: True. Instead, it was based on
16 hypothesis, right, to assume that that was appropriate?

17 MR. KRUEGER: Correct.

18 MR. SWEARENGEN: That's not exactly correct,
19 your Honor. I mean, I think the evidence was that the stock
20 has been in the 19 to \$20 range for quite some time. She
21 admitted that. It closed yesterday under \$20. For purposes
22 of my example we just took the 20. All this is designed to
23 do is to reflect what change in the stock price from her
24 range to \$20 will do to her DCF calculation. It's just a
25 simple mathematical calculation. You divide the 20 into

1 \$1.28. She said that 6.4 percent resulting is correct. And
2 the result of the cost of equity that would be from that
3 calculation is correct. So it's simply a mathematical
4 calculation.

5 I understand she's not supporting this or
6 endorsing it, but it's designed to illustrate what a change
7 in her testimony just on that one particular point would do,
8 taking the share price from her range of 20 to 29, which
9 includes the merger, and taking it back to a \$20 price,
10 which we think is much more reasonable given what's going on
11 in the last five months, how that affects her range of rate
12 of return, which according to her ought to be 8 1/2 to
13 9 1/2. And if you just adjust that one item, it takes it up
14 to 9.4 to 10.4. I think she's explained that. I don't know
15 any more foundation that you could be laid to lay that out.

16 JUDGE RUTH: I've heard the objection and the
17 response and I am going to allow it to be admitted in. So
18 Exhibit 101 is admitted into the record.

19 (EXHIBIT NO. 101 WAS RECEIVED INTO EVIDENCE.)

20 JUDGE RUTH: What I've marked Exhibit 102 for
21 purposes of identification was the Schedule DAM-25.
22 Mr. Swearngen, could you clarify as to whether or not this
23 is the identical schedule?

24 MR. SWEARENGEN: It is the identical schedule.
25 I had some plans to something with it and I didn't. I think

1 it's in evidence in two other places. I don't think it
2 would hurt to put it in one more time as Exhibit 102, but
3 that's up to you.

4 JUDGE RUTH: It's already in and you made no
5 changes, right?

6 MR. SWEARENGEN: That's right.

7 JUDGE RUTH: I don't think it's necessary to
8 admit it in, so that --

9 MR. CONRAD: It's cumulative.

10 MR. SWEARENGEN: I'll withdraw. It's
11 cumulative, yes. Mr. Conrad who keeps me in line says it's
12 cumulative, and that's fine.

13 JUDGE RUTH: Exhibit 103 was the Empire
14 District page from the -- is that New York Stock Exchange.

15 MR. SWEARENGEN: This is the Valueline that
16 the witness, I think, referred to in her own testimony, and
17 I just wanted to clarify that. This is what she was
18 referring to as the source for some of her changes, I
19 believe.

20 JUDGE RUTH: Were there any objections to this
21 page being admitted into the record?

22 MR. JOYCE: No objection.

23 JUDGE RUTH: Seeing no objection, then
24 Exhibit 103 is admitted into the record.

25 (EXHIBIT NO. 103 WAS RECEIVED INTO EVIDENCE.)

1 JUDGE RUTH: Exhibit 104 is direct testimony
2 from Roberta McKiddy with some adjustments. It's a similar
3 page to Exhibit 101, but changes -- additional changes were
4 made under the growth rate, and that also changed the cost
5 of equity.

6 MR. SWEARENGEN: That's correct. Once again,
7 it's simply a mathematical calculation. I understand that
8 the witnesses doesn't agree with the final result, and
9 that's fine.

10 The growth rate calculations were taken from
11 her Schedule 23, and the whole purpose of this is to show
12 the impact of that change on the resulting cost of equity,
13 and I think she went over it in detail and explained it.

14 MR. KRUEGER: I would object to that for the
15 same reasons I objected to Exhibit 101. I haven't checked
16 the math. I assume the math is correct. But in addition, I
17 would voice another objection that the yield figures that
18 are shown there are based on changing the yield of Empire,
19 and the growth rate figures are based on changing it to the
20 data from comparable companies.

21 MR. SWEARENGEN: That's exactly right. That's
22 what it shows. We went over that in Exhibit 101 and
23 explained we were changing the yield for Empire, and the
24 growth rate comes right off the growth rate for the
25 comparable companies. That's what it shows, and it's just a

1 mathematical calculation and I think she explained it.

2 JUDGE RUTH: Mr. Coffman, did you have a
3 comment?

4 MR. COFFMAN: Yeah. I would join in
5 Mr. Krueger's objections. I think it is a complete
6 distortion of what she was trying to do. I agree with
7 Mr. Krueger. It just seems highly inappropriate to allow
8 into evidence an adjustment to someone's testimony, label it
9 as Ms. McKiddy's testimony when her answers on the stand
10 were clear that these were not her -- this is not her
11 testimony.

12 And I feel Mr. Swearengen could have had one
13 of his witnesses do the math based on different assumptions
14 of different parties. But to put in the record something
15 that puts different words in a witness' mouth or rather
16 different numbers in a witness' mouth just seems highly
17 inappropriate.

18 MR. SWEARENGEN: If you were here this morning
19 and you thought I was putting words in her mouth, I think
20 you're mistaken. I don't think that happened at all. I
21 think she made her position pretty clear on what she thought
22 about the bottom line result of that.

23 It's simply designed to illustrate what
24 happens when you make those changes, and that's the whole
25 purpose. I'm not suggesting I'm changing her testimony.

1 I'm clearly not doing that. I made it clear from the start,
2 and she wouldn't let me do that anyway. I think it's
3 appropriate to show the results.

4 JUDGE RUTH: Mr. Conrad, I couldn't tell if
5 you had an objection also.

6 MR. CONRAD: Well, I'm not sure I have a dog
7 in this fight.

8 JUDGE RUTH: I just couldn't tell if you
9 were --

10 MR. CONRAD: I guess I am -- I'd have to say
11 to you, as my esteemed colleague at the bar Mr. Swaengen
12 points out, if it is just mathematical calculation, you
13 could make a mathematical calculation over here on one of
14 these pads and have that marked as an exhibit and have the
15 witness agree with the mathematical calculation.

16 I think the problem and the troublesome aspect
17 of it is to attempt to do it on the page from the witness'
18 own testimony and thus imply that it is the witness' work.
19 I was here. I did have to step out of the room for a little
20 bit, but at least on -- I know you've already admitted 101,
21 which has the same problem. But I know in what I heard
22 there that Ms. McKiddy was saying as many flags as she could
23 possibly run up the flagpole saying, I see what you've done,
24 but I don't agree with it.

25 And repeatedly when a witness says, I don't

1 agree with what you've done, and you're attempting to do it
2 on their testimony, that strikes me as being a little bit
3 over the top.

4 I don't know that that's a technical
5 objection. But if it's just a mathematical calculation, we
6 can do it over here on a pad.

7 MR. SWEARENGEN: I don't think it makes any
8 difference where you do it. That's a good place to do it
9 because that's where it comes into play, her DCF
10 calculation, just show it where it is, and that's all I did.

11 MR. KRUEGER: Your Honor, I'd like to add one
12 more thing. The last words on the bottom of this piece of
13 paper above the footnote say Direct Testimony of Roberta A.
14 McKiddy page 24. That's not her direct testimony.

15 MR. SWEARENGEN: I think we explained that. I
16 mean, I went over it very carefully when I introduced the
17 exhibit what was going on. I think she --

18 JUDGE RUTH: I've heard the objections. I
19 believe the item can be admitted, but it will need to be
20 changed in that I have read the title as Direct Testimony of
21 Roberta A. McKiddy with Company Adjustments. I think it is
22 more appropriate to change the title to Company Changes to
23 Direct Testimony of Roberta A. McKiddy, which will help make
24 it more clear that it is not the testimony of Roberta
25 McKiddy, it is the company changes.

1 Then on the bottom I will have the court
2 reporter write at the conclusion of the hearing "Company
3 Changes to" before the line that says "Direct Testimony of
4 Roberta A. McKiddy. That will just clarify that.

5 And I will ask that the same thing be done to
6 Exhibit 101. The changes at the bottom will be Company
7 Changes to Direct Testimony, and the title will be Company
8 Changes to Direct Testimony.

9 And with that, the objection is overruled.
10 Exhibit 101 was already admitted into the record, and
11 Exhibit 104 is now admitted into the record.

12 (EXHIBIT NO. 104 WAS RECEIVED INTO EVIDENCE.)

13 MR. SWEARENGEN: I have one other housekeeping
14 question. I heard earlier yesterday I think you said that
15 when we had witnesses read from documents that you would
16 like to get copies of those, and I had her do that on two
17 separate occasions. One was Ms. McKiddy's rebuttal
18 testimony in Case EM-2000-369, which she read into the
19 record, and I believe you indicated it was your testimony;
20 is that correct?

21 THE WITNESS: Correct.

22 MR. SWEARENGEN: And did you want a copy of
23 that? And the other was the information from the Parcell's
24 text, and I can make those available to you if you would
25 like. It's just a question of what the Commission desires

1 on that.

2 JUDGE RUTH: I do not need copies of the text.
3 I think we have available that if I need to go beyond. But
4 your reading from what testimony?

5 MR. SWEARENGEN: Robert A. McKiddy testimony
6 in the UtiliCorp United/Empire case, Case No. EM-2000-369,
7 her rebuttal testimony.

8 JUDGE RUTH: Do you already have those copies
9 made?

10 MR. SWEARENGEN: No, I don't, but I will. She
11 just read in a paragraph from that testimony.

12 JUDGE RUTH: We have access to that also, so
13 in this case I will not ask that you provide copies.

14 MR. SWEARENGEN: Okay. Thank you.

15 JUDGE RUTH: I wanted to go ahead and take a
16 break now unless there was an urgent matter that we needed
17 to address before the break.

18 MR. KRUEGER: Your Honor, I have the copies of
19 that Exhibit 100 that you asked that it be identified even
20 though it was not offered.

21 JUDGE RUTH: Okay. That was the S&P reprint?

22 MR. KRUEGER: Correct.

23 JUDGE RUTH: And that was marked for
24 identification purposes only; is that correct?

25 MR. KRUEGER: Correct.

1 JUDGE RUTH: Yes. Go ahead and pass those
2 copies out, please.

3 Okay. We will take a break until 25 after 3.
4 Off the record.

5 (A recess was taken.)

6 (EXHIBIT NO. 100 WAS MARKED FOR IDENTIFICATION
7 BY THE REPORTER.)

8 JUDGE RUTH: We're returning after a short
9 break. Empire has finished cross-examination of witness
10 Roberta McKiddy, and Chair Lumpe has requested that I ask a
11 couple of questions. If you'll bear with me, I'll try and
12 read what she wrote.

13 QUESTIONS BY JUDGE RUTH:

14 Q. First of all, is it correct that you, you
15 being Staff and the parties, are going to true up the
16 capital structure?

17 A. Yes, we have agreed to true up capital
18 structure. I guess I should clarify that. It's an
19 agreement to true up, but the discrepancy as to what level
20 to true that up to, whether it be an actual or a
21 hypothetical proposed by the company.

22 Q. Okay. There was earlier quite a bit of
23 discussion about the comparables that you used to compare to
24 Empire.

25 A. Yes.

1 Q. Can you explain again what criteria you used
2 to select those companies?

3 A. I believe that criteria can be found on my
4 Schedule 20. One of the criterion was that it needed to
5 appear in, I believe, Valueline, needed to have no nuclear
6 operations, and also needed to have revenues of greater than
7 70 percent attributable to electricity operations.

8 I believe one of the other criterion was that
9 it needed to have a total capitalization of less than
10 6 billion. Let me refer to my schedule to be exact.

11 Q. That was Schedule 12?

12 A. Yes, 20-1. Yes, it was all of that criterion
13 as well as a bond rating from S&P of between BBB and A+, and
14 then one of the other criterions was that it had a positive
15 dividend per share annual compound growth between the years
16 1990 and 2000, and finally, that none of the comparable
17 companies had Missouri operations.

18 JUDGE RUTH: Okay. Thank you. Commissioner
19 Murray, did you have any questions?

20 COMMISSIONER MURRAY: A few. Thank you.

21 QUESTIONS BY COMMISSIONER MURRAY:

22 Q. Good afternoon, Ms. McKiddy.

23 A. Good afternoon.

24 Q. I want to make sure I understand Staff's
25 position here. I think I understand you to have said that

1 Staff is not going -- is not normalizing capital structure
2 to omit the effects of the merger; is that correct?

3 A. That is correct. We do not believe we should
4 normalize Empire's capital structure because the capital
5 structure was adjusted based on management's decision, and
6 the resulting capital structure is not that varied from what
7 is normal to the electric utility industry.

8 Q. And it's Staff's position that you are
9 going -- you are normalizing the stock price to omit the
10 effects of the merger; is that correct?

11 A. Yes. In essence, that's what we were doing.
12 I use the term normalize, but the procedure that I use is
13 actually the procedure that we always use in rate of return
14 analysis. The reason I characterize it as normalize was
15 because of the effects of the merger that terminated.

16 Q. What I'm trying to get to, I think I
17 understand your explanations of why you've done both of
18 those things or not done those things.

19 But my question is, if it is necessary to
20 normalize the stock price to take into account or to omit
21 any effects from the merger, wouldn't it also be logical to
22 normalize the capital structure to omit the effects of the
23 merger?

24 A. I don't particularly believe that it is
25 appropriate to normalize the capital structure. Again, the

1 capital structure was adjusted at the discretion of the
2 management, and since the termination of the merger there
3 has been no action that I'm aware of except to the issuance
4 of the toppers in March to change capital structure.

5 Q. So is it your position that the company could
6 have changed its capital structure after the termination of
7 the merger and prior to today's date?

8 A. I believe they had full discretion to do so.

9 Q. Do you believe they're going to do so before
10 the true-up period?

11 A. I have no proof that they will do that.

12 Q. Now, is it also Staff's position that you will
13 make adjustments to the capital structure for true-up?

14 A. Yes. We will make an adjustment to include
15 the toppers that was issued in March.

16 Q. And that you will not make an adjustment for
17 the stock price for true-up?

18 A. No. It's been management's decision at the
19 Commission not to do that.

20 Q. But the stock price has nothing to do with the
21 management, the company management's decision that they have
22 control over at this point, right?

23 A. Stock price is driven by the market.

24 Q. So management -- or Staff's position to not
25 adjust the stock price for true-up is not based upon

1 anything the company has or has not done?

2 A. State that again, please.

3 Q. Staff's position that you should not make an
4 adjustment of the stock price for true-up purposes is not
5 based upon anything that the company has or has not done?

6 A. I would say that is correct.

7 Q. I believe I heard you say that, absent the
8 merger, the company stock would have continued to trade
9 around the \$23 range. Is that what you said?

10 A. I believe it would have, yes.

11 Q. But doesn't your -- isn't your analysis based
12 upon an average \$24.26 in your Schedule 14?

13 A. Yes, because what I tried to do was look at a
14 period post-merger and pre-merger termination.

15 Q. So why would you have come up with \$1.26 per
16 share more than you say you think the company would have
17 continued to trade at absent the merger?

18 A. I believe that \$1.26 is probably attributable
19 to appreciation in the stock price due to the hope of the
20 pending merger, because the stock price at some points was
21 even above the offer price of \$29.50.

22 Q. So are you saying that your -- the stock price
23 that you want to use based on an average of \$24.26 does
24 include some merger effect?

25 A. Yes. There are at least three months worth of

1 merger effect in there, and by balancing it with the three
2 months past the merger termination I believe has brought it
3 to a normal level or something close to. I believe the \$24
4 in my opinion is more comparable to the pre-merger trading
5 value rather than the \$19 and whatever that the company is
6 proposing to use.

7 Q. On your Schedule 14 --

8 A. All right.

9 Q. -- in every month that is included there
10 except the month of March are you using an entire month to
11 arrive at the high stock price and the low stock price?

12 A. I believe what Wall Street City does is it
13 looks at the entire trading activity for that particular
14 month and picks out the high and low trading dollars and
15 quotes that as of the last day of each month.

16 Q. So why did you only use the date of March 4th
17 for the month of March?

18 A. Because that was the last date available to me
19 prior to the filing of my testimony. Normally I would use a
20 month-end period.

21 Q. And do you know if March 4th was, in fact, the
22 highest day of the month?

23 A. I have no idea.

24 Q. So for the -- that Staff is not going to do
25 any adjustment for true-up on the stock price; is that

1 correct?

2 A. Not to stock prices, no.

3 Q. So you're not even going to take it up to the
4 end of March for an average for March for your calculations?

5 A. Correct. I guess I could caveat that with the
6 fact that I have been tracking the stock prices and the
7 changes in projected growth since the filing of testimony
8 and have done some basic DCF calculations to see if the
9 validity of my recommended rate still holds true, and as of
10 yesterday the results of all those calculations have fallen
11 within my projected range.

12 Q. And that is because you are -- your projected
13 growth rate has gone below --

14 A. If has declined. Right, it has declined. Now
15 it is in a range of 2 to 3 percent.

16 Q. And I realize that is the most subjective of
17 the items that you have that you looked at.

18 A. The growth rate?

19 Q. The growth rate.

20 A. Traditionally, yes.

21 Q. Can you tell me how you determine what you're
22 estimating the growth rate to be?

23 A. Well, as you'll see on, I believe it's my
24 Schedules 12 and 13, we look at a ten-year period of
25 dividends per share, earnings per share and book value per

1 share, and we calculate both a historical compound growth
2 and trend line growth.

3 Q. And I believe Mr. -- I'm drawing a blank on
4 his name.

5 A. Mr. Murry.

6 Q. Company counsel was asking you some questions
7 I believe about that.

8 A. Do you want me to finish my answer?

9 Q. Yes. Go ahead. I'm sorry.

10 A. What I do after I calculate the compound and
11 the trend line growth rates on the historical numbers, I do
12 an averaging of those results to come up with an overall
13 average of the dividends per share, earnings per share and
14 book value per share on a historical basis. In this
15 instance it resulted in a 2.10 percent.

16 What I then do is look at several sources of
17 projected earnings per share, which in this case has been
18 somewhat of a problem due to the lack of tracking by credit
19 agencies. I did use a five-year projected EPS growth rate
20 that was published by Valueline. There really were no other
21 sources from which to obtain a projected five-year earnings
22 per share.

23 So based on experience and discussions with
24 management here at the Commission, in particular my
25 supervisor, we determined that investors would look at a

1 five-year historical EPS growth rate as a good predictor of
2 what they thought five-year projected earnings per share
3 might be.

4 So we took an average of the 2 percent and the
5 6 percent and then again compared that with a historical
6 result of 2.1 percent and defined our range.

7 Q. And then how did you determine that your range
8 would now be in the range of 2 to 3 percent?

9 A. Again, basically the historical data that I
10 used on my Schedule 13 would not change. It still runs up
11 through the end of December 2000. The only things that
12 would change would be the projected five-year earnings per
13 share published by Valueline. They decreased it from
14 a 6 percent projection to a 4 percent projection.

15 So when you average the 2 percent, which
16 represents the five-year historical earnings per share from
17 Standard & Poor's, with Valueline's 4 percent projection,
18 its revised projection, you would come up with an average of
19 3 percent. So on the low end you would have your 2 percent
20 historical and your 3 percent projected as your high end.

21 Q. On page 34 of your direct, at lines 11 and
22 12 --

23 A. Yes.

24 Q. -- you state, In my opinion, the market views
25 Empire as less risky than the industry due to its

1 competitive rate structure and strong service area.

2 A. Yes.

3 Q. On what do you base that opinion?

4 A. Just experiences in doing cost of capital

5 analysis.

6 Q. Just experience doing cost of capital

7 analysis. Okay. Your experience must have you look at some

8 criteria to determine whether the company is more or less

9 risky. What criteria are you using that tells you that

10 Empire is less risky or viewed as less risky?

11 A. Well, I think when you're looking strictly at

12 the cost of capital analysis that I've performed in this

13 instant case, the difference in growth rate is something

14 that determines a difference in level of risk.

15 The comparable companies group I believe had

16 an average 6 to 6 1/2 percent growth, where Empire only has

17 a growth of 3 to 4 percent in my recommendation.

18 Q. So if the growth rate, the estimated growth

19 rate is coming down, are you saying it's even less risky?

20 A. I'm just simply saying that its cost of

21 capital is declining.

22 Q. And how does that relate to risk?

23 A. Well, growth is something that is viewed by

24 Standard & Poor's when assigning a rating. It looks at

25 capital structure and funds flows and regulatory decisions

1 in defining risk for a particular bond rating.

2 Growth, of course, impacts potential growth in
3 cash flows, which is something that's used to measure risk.

4 COMMISSIONER MURRAY: That's all. Thank you.

5 THE WITNESS: You're welcome.

6 JUDGE RUTH: Commissioner Gaw?

7 COMMISSIONER GAW: I don't have any questions
8 right now.

9 JUDGE RUTH: I saw Mr. Conrad a moment ago. I
10 guess he has left the room. So we'll move on and see if
11 Public Counsel has any recross.

12 MR. COFFMAN: No recross.

13 JUDGE RUTH: I guess I have to ask
14 Mr. Swearengen if you have any questions for recross?

15 MR. SWEARENGEN: I do have a couple questions
16 based on Commissioner Murray's cross-examination, and I'll
17 have to approach the witness, if I could, please.

18 JUDGE RUTH: Yes. What are you going to show
19 the witness?

20 MR. SWEARENGEN: I'm going to show the witness
21 Schedule DAM-26. It's a schedule to Donald A. Murry's
22 rebuttal testimony which has been admitted into evidence.

23 JUDGE RUTH: Show it to counsel, please.

24 RECROSS-EXAMINATION BY MR. SWEARENGEN:

25 Q. Ms. McKiddy, I'm going to show you, hand you

1 Schedule DAM-26 to Mr. Donald A. Murry's rebuttal testimony,
2 which is a chart that shows the Empire District Electric
3 Company high/low close for its stock during March of 2001.

4 And I thought I heard you say in response to a
5 question from Commissioner Murray that you took March 4 as
6 the last date that you were able to use in that month for
7 your March 2001 stock price for purposes of your testimony
8 in this case; is that correct?

9 A. That's the point at which I cut off my
10 testimony, yes.

11 Q. And according to this chart, March 4 would
12 have been a Sunday. So there would not have been any trades
13 on that day; is that right?

14 A. I'm not sure what day of the week that was.

15 Q. Okay. Would this chart indicate that there
16 weren't any trades on that day?

17 A. It appears.

18 Q. And what about March 3rd, would that be a
19 Saturday and there wouldn't be any trades on that day either
20 and that's why no trades are shown on that day?

21 A. I'm assuming that's true.

22 Q. And then on -- so can I assume that what you
23 probably used was March 2nd, the trades on that day for
24 purposes of your analysis?

25 A. I would assume that that probably is a

1 March 2nd date. However, in Wall Street City the data
2 appeared as March 4th.

3 Q. And on March 2nd the actual trades were about
4 \$20.25; would that be fair to say?

5 A. The average on that day, yes, was around that.

6 Q. And that would have been the highest average
7 for the entire month; is that right? It went down from
8 there down to as low as \$17.50; is that right?

9 A. That looks about right.

10 Q. Okay. Thank you.

11 One other question. In response to
12 Commissioner Murray you were asked about Empire's risk, and
13 you said that your opinion was based upon your experience as
14 a financial analyst; is that right?

15 A. Yes.

16 Q. And your testimony about risk is on page 34,
17 lines 7 through 12 of your direct testimony; is that right?

18 A. What line again, please?

19 Q. Line 7 through 12 where you say in there, I
20 think on line 12, In my opinion, the market views Empire as
21 less risky than the industry due to its competitive rate
22 structure and its strong service area. That's the statement
23 that Commissioner Murray was asking you about.

24 A. Yes, I do make that statement.

25 Q. And if I went back to Staff witness David

1 Broadwater's testimony in case ER-97-81, would you agree
2 with me that he came to precisely the same conclusion in his
3 case, in that case using precisely the same language in his
4 direct testimony at page 41, lines 8 to 10, except quoting
5 different predictions from Valueline?

6 A. I would not know without looking at
7 Mr. Broadwater's testimony.

8 Q. You would not know without checking that?

9 A. No.

10 Q. Did you read Mr. Murry's testimony that
11 pointed that fact out?

12 A. I believe he made reference to it. I did not
13 verify whether that was a true statement or not.

14 MR. SWEARENGEN: Thank you.

15 JUDGE RUTH: Okay. Mr. Krueger, do you have
16 redirect?

17 MR. KRUEGER: Just a couple questions, your
18 Honor.

19 REDIRECT EXAMINATION BY MR. KRUEGER:

20 Q. In response to a question from Commissioner
21 Murray, you mentioned that you'd done a calculation of the
22 cost of capital using the DCF method yesterday, I believe;
23 is that correct?

24 A. Yes. That was the last time I had done that
25 calculation. I have been monitoring it on a weekly basis.

1 Q. Can you tell me how you calculated the yield
2 when you did this yesterday? What stock price did you use?
3 A. When I did the calculation yesterday, I used a
4 single point in time calculation using the stock price at
5 close of yesterday's business.
6 Q. And what factor did you use for growth?
7 A. For growth, I used the 2 to 3 percent range
8 that is based on the description of change and adjustments
9 in growth that I described to the commission earlier this
10 afternoon.
11 Q. What was the result of this calculation?
12 A. It was within the range that I have proposed.
13 I don't have an exact number on top of my head.
14 Q. Okay.
15 A. I believe it was in the upper end of my range,
16 though, about 9.3 percent.
17 Q. Mr. Swearengen just showed you the Schedule
18 DAM-26. Do you remember that or do you want me to show it
19 to you?
20 A. No. It was a chart showing the volatility in
21 stock prices for the month of March.
22 Q. Do you know what has happened to the price of
23 Empire stock since then?
24 A. Since March?
25 Q. Since the end of March, which is the last date

1 shown on this chart.

2 A. Well, I know that from February to the end of
3 April the stock price averaged around \$19.90. What it's
4 done from a month-to-month basis, I've not done that kind of
5 comparison.

6 Q. Do you recall what the most recent price is?

7 A. I believe Mr. Swearengen asked me that
8 earlier, and although I looked at it yesterday, I don't
9 think I could quote it to you today.

10 MR. KRUEGER: That's all the questions I have.

11 JUDGE RUTH: Okay. Ms. McKiddy, you may step
12 down, then.

13 (Witness excused.)

14 At this time I would like to recall Empire's
15 Mr. McKinney.

16 MR. SWEARENGEN: We can call him at this time.
17 Myron McKinney.

18 JUDGE RUTH: I just have one question that
19 Chair Lumpe had asked me to ask.

20 Mr. McKinney, I'll remind you that you still
21 are under oath, and I have just one quick question, like I
22 said, from Chair Lumpe.

23 She noted that earlier counsel for Empire had
24 inquired of a witness regarding whether she was aware of any
25 merger opportunities that Empire might be contemplating, and

1 she would like to know whether you know whether Empire is
2 contemplating any new merger opportunities at this time?

3 MR. McKINNEY: Empire's strategic direction at
4 this point is to continue to operate as an independent
5 company. We are publicly traded. I'd have to discuss
6 merger should anyone call. No one has called recently.

7 JUDGE RUTH: Thank you. That was the
8 question. Now, let's see. Mr. Conrad's still not here.
9 Public Counsel, do you have any recross based on additional
10 question from the Bench?

11 MR. COFFMAN: No, your Honor.

12 JUDGE RUTH: And Staff?

13 MR. KRUEGER: No, your Honor.

14 JUDGE RUTH: Mr. Swearengen, do you have any
15 redirect for this witness based on that one question?

16 MR. SWEARENGEN: Well, whatever I asked him
17 these guys would object to at this late hour, so I'll pass
18 at this time.

19 JUDGE RUTH: I want to encourage you to ask
20 your question if you have any question you wish to ask.

21 MR. SWEARENGEN: No. That's fine.

22 JUDGE RUTH: Then, Mr. McKinney, you may step
23 down. Thank you very much.

24 (Witness excused.)

25 My notes indicate that the next witness up

1 would be Public Counsel's Burdette; is that correct?

2 MR. COFFMAN: That is correct. We would call

3 to the stand Mark Burdette.

4 JUDGE RUTH: Thank you.

5 (Witness sworn.)

6 JUDGE RUTH: Please be seated.

7 MARK BURDETTE testified as follows:

8 DIRECT EXAMINATION BY MR. COFFMAN:

9 Q. Would you please state your name and title for

10 the record.

11 A. Mark Burdette. I'm a Public Utility Financial

12 Analyst.

13 Q. Employed by?

14 A. Missouri Office of the Public Counsel.

15 Q. Okay. And are you the same Mark Burdette that

16 has caused to be filed in this case prepared direct and

17 rebuttal testimony marked as Exhibits 86 and 87

18 respectively?

19 A. Yes.

20 Q. Do you have any corrections to your direct

21 testimony?

22 A. Yes, I have a couple.

23 Q. And are all your corrections the result of one

24 mathematical error?

25 A. Yeah. I have one wrong calculation on a

1 schedule, but it filtered through to a few different places
2 in testimony.

3 Q. Okay. Why don't we proceed with whatever
4 corrections you think need to be made to the text of your
5 direct testimony.

6 A. Okay. Page 15, line 20, where it says,
7 Overall average equals, the 4.57 should be 4.65.

8 Q. Do you have any other corrections to the text?

9 A. Page 15, line 30.

10 Q. Same page, line 30?

11 A. Under projected growth earnings per share,
12 there's a 6.88 percent. Should be 7.72 percent.

13 Q. And does this correction of a mathematical
14 error then flow through to some of your schedules?

15 A. Yes. And I have one other text error that I
16 can do last. Do you want me to finish the schedules first?

17 Q. Okay. Fine.

18 A. Schedule MB --

19 Q. Yeah.

20 MR. COFFMAN: And I guess if anyone's
21 interested, Mr. Burdette has reprinted out the three
22 schedules affected. I hadn't planned on making this an
23 exhibit, but I'll give you copies.

24 JUDGE RUTH: Now, these are -- tell me again
25 what these are and how they're different.

1 MR. COFFMAN: These three pages are
2 Mr. Burdette's Schedule MB-6, page 1 MB-6 page 4 and MB-8,
3 and these -- there's just a few corrections that need to be
4 made. These pages would then be the corrected schedules,
5 just for your help, just to help out the parties.

6 JUDGE RUTH: To make the record cleaner, I'm
7 going to go ahead and mark this as Exhibit 105 offered by
8 Public Counsel, and it is the corrected schedules, three
9 pages.

10 (EXHIBIT NO. 105 WAS MARKED FOR IDENTIFICATION
11 BY THE REPORTER.)

12 BY MR. COFFMAN:

13 Q. Would you please, Mr. Burdette, walk us
14 through the changes to these schedules for the record?

15 A. Yes. MB-6, page 1, the middle section of
16 numbers there under projected growth, the second column
17 which is Valueline/First Call Earnings Per Share, the
18 current value for average that's 6.88 should be 7.72.

19 That same page, the bottom section of numbers
20 under ranges, the second company there listed C-l-e-c-o,
21 Cleco Corporation, overall average is listed an 3.92.
22 Should be 4.38.

23 Right next to that, 6 percent should be 8.88.
24 The last two numbers in that column, 4.25 should be 5.65. 4
25 should be 4.25.

1 Okay. Same page, same section of the page,
2 under average, the number there is 4.57. Should be 4.65. A
3 number right next to it, 9.32 should be 9.79. Last two
4 numbers in that row right there, 5.24 should be 5.48. 4.16
5 should be 4.2.

6 Okay. Then Schedule MB-6, page 4, line 36,
7 the 3.75 there should be 8.8 percent, and this is the error
8 that's driving all the others.

9 Q. And do you have a correction on the --

10 A. Schedule MB-8. Again, just for the second
11 company there, Cleco Corporation, there is -- the third
12 number in the row is 6 percent. Should be 8.8 percent. The
13 final number in that row is 9.86. Should be 12.66.

14 And then the very last column there, cost of
15 equity high, the current average says 13.87. Should be
16 14.34. And then the comparison companies DCF high/low
17 average, the overall number is currently 9.8. Should be
18 10.03.

19 And then the final correction I have is on
20 page 30.

21 Q. I'm sorry. The one you just did, cost of
22 equity, shouldn't that be 12.66 percent?

23 A. The 12.66 replaces 9.86 on the second entry in
24 the final column.

25 Q. Okay.

1 A. The final entry in the final column is 14.34
2 replacing the 13.87. And then the final number on that
3 schedule currently is 9.8. It should be 10.03.
4 Then the final correction is on page 30, and I
5 have --
6 Q. This is of your text?
7 A. Yes. I'm sorry. Page 30, text.
8 Q. Of your direct testimony.
9 A. I have seven criteria there and I'm missing
10 one that was used for selection but it didn't make it on
11 this list for testimony, and that is -- I guess it would be
12 like a line 11 1/2. No. 8 would read, No nuclear
13 operations. And that is all the corrections I have.
14 Q. Okay. And let me ask you about what's been
15 marked as Exhibit 105. These three pages were prepared by
16 you?
17 A. Yes.
18 Q. And do these represent your schedules after
19 that one mathematical correction has been made?
20 A. Yeah. They show the corrections already in
21 place.
22 Q. The ones that you just walked through?
23 A. Yes.
24 Q. And let me just ask you if this one
25 mathematical error after running it through your schedules

1 in any way changes the result of your return on common
2 equity recommendation?

3 A. No.

4 Q. And if I were to ask you the same questions
5 contained in Exhibits 86 and 87 today, with the corrections
6 that you've made now on the record, would your answers be
7 the same today?

8 A. Yes.

9 Q. Based on your knowledge, information and
10 belief?

11 A. Yes.

12 Q. Okay. And if I might just ask one more
13 clarifying question. It had been brought up earlier. It
14 might be important here. Public Counsel's recommendation
15 regarding capital structure, is it your recommendation,
16 similar to that of the Staff's, that the capital structure
17 should be trued up as of June 30 and revised through the
18 true-up process?

19 A. The real capital structure, yes. The actual
20 capital structure.

21 Q. Should be determined at the true-up cutoff
22 date?

23 A. Yes.

24 MR. COFFMAN: I would now tender Mr. Burdette
25 for cross-examination and offer into the record Exhibits 86,

1 87 and 105.

2 JUDGE RUTH: Okay. Let's look at Exhibit 86
3 first, the direct testimony of Mr. Burdette. Are there any
4 objections?

5 MR. SWEARENGEN: We have none.

6 MR. KRUEGER: No, your Honor.

7 JUDGE RUTH: Seeing no objections, it is
8 admitted into the record.

9 (EXHIBIT NO. 86 WAS RECEIVED INTO EVIDENCE.)

10 JUDGE RUTH: Exhibit 87 is the rebuttal
11 testimony of Mr. Burdette. Are there any objections to
12 this?

13 MR. KRUEGER: No, your Honor.

14 JUDGE RUTH: Seeing no objections, it is also
15 admitted into the record.

16 (EXHIBIT NO. 87 WAS RECEIVED INTO
17 EVIDENCE.)

18 JUDGE RUTH: Exhibit 105 are the three pages
19 of corrected schedules from Mr. Burdette's direct testimony.
20 Are there any objections to this document?

21 MR. KRUEGER: No.

22 JUDGE RUTH: Okay. It is also admitted into
23 the record.

24 (EXHIBIT NO. 105 WAS RECEIVED INTO EVIDENCE.)

25 JUDGE RUTH: And we'll begin cross-examination

1 with Staff.

2 MR. KRUEGER: No questions, your Honor.

3 JUDGE RUTH: Mr. Conrad is not in the room
4 right now for Praxair. So Empire, do you have cross?

5 MR. SWEARENGEN: Yes, I do, just a couple very
6 brief questions, your Honor.

7 CROSS-EXAMINATION BY MR. SWEARENGEN:

8 Q. I'm looking at your -- Mr. Burdette, I'm
9 looking at your Schedule MB-10 to your direct testimony. Do
10 you have that in front of you?

11 A. I do.

12 Q. And there you have calculated something called
13 pretax interest coverage; is that correct?

14 A. Yes.

15 Q. And let me ask you this. Would I be correct
16 if I said pretax interest coverage equals net income plus
17 interest plus income tax, net income plus interest plus
18 income tax divided by interest? Is that how you calculate
19 pretax interest coverage net income plus interest plus
20 income tax divided by interest?

21 A. Yes, I believe so.

22 Q. Okay. You were here today and you heard
23 Ms. McKiddy's testimony about pretax interest coverage, did
24 you not?

25 A. I did.

1 Q. Are there any other revenues in this
2 calculation other than the formula that you just gave us?
3 A. To my understanding, pretax interest coverage
4 is calculated from net income, and that would already
5 include all other expenses being taken out.
6 Q. Let me ask you this question. You made
7 several corrections to your testimony, and I think you said
8 that those corrections didn't change your ultimate
9 conclusion, but it did change some of the numbers, did it
10 not?
11 A. Correct.
12 Q. For example, the cost of equity for your
13 comparable companies, the high side was -- the average was
14 13.87 and it went up to 14.34; is that not correct?
15 A. Yes, I believe that's the correction I just
16 made.
17 Q. And the growth factor, the high was 9.32, and
18 with your change it would go up to 9.79?
19 A. Yes.
20 MR. SWEARENGEN: Okay. Thank you. That's all
21 I have.
22 JUDGE RUTH: Commissioner Murray, do you have
23 questions?
24 COMMISSIONER MURRAY: Just a moment.
25 QUESTIONS BY COMMISSIONER MURRAY:

1 Q. Mr. Burdette, what stock price are you using
2 for your calculations?

3 A. It's on Schedule MB-7. The average price I
4 calculated for Empire, which is what I used for my dividend
5 yield calculation, is \$19 and -- 19.515. Basically, \$19.52.

6 Q. Okay. So is that your understanding that that
7 is fairly much in line with the current stock price?

8 A. Yeah. I believe Empire closed yesterday at
9 19.91, I think.

10 Q. I'm sorry. Which schedule did you say that's
11 from?

12 A. MB-7. The first set of calculations there are
13 the average stock price for Empire and the comparable group.

14 Q. And the capital, the capital structure, you're
15 saying that you will true it up to whatever is the real
16 capital structure as of the cutoff date; is that what you
17 said?

18 A. Yes.

19 Q. So I'm pretty sure I'm clear that your
20 position is that it should be based on actual capital
21 structure?

22 A. Correct.

23 Q. Not a hypothetical that has not been achieved
24 yet?

25 A. Correct.

1 Q. Do you think that the company could have
2 adjusted its capital structure or could adjust its capital
3 structure more in line with what its projections are before
4 the end of the cutoff for the true-up period?

5 A. I don't know the details on how quickly Empire
6 can turn around on financing, but certainly if that cutoff
7 was unavailable, they could have easily delayed filing a
8 rate case. It was fully within the company's decision to
9 come in for a rate case with the capital structure that they
10 had in place.

11 Q. Of course, they came in for the rate case when
12 the merger was pending, and many things have changed since
13 then, correct?

14 A. That's true.

15 Q. And the changes that you made, you did make
16 the change that Mr. Murry -- or Dr. Murry, rather, pointed
17 out in his rebuttal testimony where you had made a
18 calculation error and the value should be 8.8 percent?

19 A. Yes. There were two numbers on that schedule.
20 On Schedule MB-6, page 4, there are two numbers at the
21 bottom. Under endless estimate there's the Valueline number
22 and the first call number, and the bottom number should have
23 been an average. The mistake was that I clicked on the
24 wrong cell. So that 3.75 is half of 7.5 because I averaged
25 7.5 divided by two rather than adding 7 1/2 and 10.1 and

1 dividing by two.

2 Q. And that was related to one corporation,
3 correct?

4 A. Yes, one growth rate on one corporation.

5 Q. And that change made a small enough effect
6 overall that it did not change your overall calculation?

7 A. Correct.

8 Q. I'm sure you have read Mr. Gibson's testimony,
9 his surrebuttal testimony?

10 A. I have, yes.

11 Q. Do you have a copy of his surrebuttal with
12 you?

13 A. Yes. Give me a second to find it, but I've
14 got it. Okay.

15 Q. On page 4 of his surrebuttal, Mr. Gibson
16 states that, and I'm looking at line 7, From a review of the
17 rate cases that were concluded during the last decade, the
18 high average return on equity was 12.7 percent in 1990 while
19 the low was 10.77 in 99. In 2000 the return averaged 11.43.
20 The average return for the first quarter of 2001 was 11.38
21 percent. The recommendation by Ms. McKiddy is so low that
22 it would not even show up on this chart, and the high end of
23 the recommendation by Mr. Burdette would barely make the
24 chart and is still approximately one and one-quarter percent
25 below the numbers.

1 And those were numbers that Mr. Gibson took
2 from the Regulatory Research Associates. Can you tell me
3 why you think that the recommendation that you are making is
4 reasonable even though it falls -- your high end falls
5 below, still below the average?

6 A. I don't make a recommendation based on what
7 other commissions do. I make the recommendation based on
8 market conditions and my analysis of the company, and that's
9 what I based my recommendation on.

10 Q. Do you have any knowledge of how your
11 recommendation compares with or do you do any analysis as to
12 how your recommendation compares with the last decade in
13 Missouri?

14 A. The last decade in Missouri? No.

15 COMMISSIONER MURRAY: I believe that's all.

16 Thank you.

17 JUDGE RUTH: Commissioner Gaw?

18 COMMISSIONER GAW: Thank you.

19 QUESTIONS BY COMMISSIONER GAW:

20 Q. Mr. Burdette, if you wouldn't mind for me, can
21 you give me an overview of the -- let me ask you this
22 question first. Have you seen the testimonies and schedules
23 of the witnesses for the company and for the Staff with
24 regard to this issue on return on equity?

25 A. Yes.

1 Q. Can you give me an analysis or an overview of
2 comparing why -- what leads to the differences in the
3 results between your results and the other two? I realize
4 that requires probably a substantial explanation, but if you
5 could give me some brief points to begin with and then let
6 me see if I want to explore any of them.

7 A. Well, at the fundamental level of the
8 formulas, the DCF formula requires a stock price, dividend
9 and growth rate. There can be disagreement on the stock
10 price. It's been rare that I've seen disagreement on the
11 expected dividend, but there is certainly a lot of
12 disagreement on the growth rate. So that's two of those
13 three variables contribute to differences there.

14 After the fact, after the fundamental formula
15 has been calculated, usually in my experience companies find
16 various adjustments. They'll increase, find various ways to
17 increase the recommendation.

18 Q. In this particular case, when you're looking
19 at two of those three factors being different among the
20 analysis of those that are here, can you run through those,
21 too, and tell me the differences in the entries on the
22 assumptions that are made in this case on stock prices for
23 instance begin with?

24 A. Stock price is primarily the time period. I
25 used what I believe was a very recent. In fact, I believe

1 it was the last Friday before I filed testimony. So on
2 stock price, it was different periods of time.

3 Q. Yours was slightly below 20?

4 A. \$19.52, yes.

5 Q. And Staff's was around 24-something?

6 A. I believe so. I don't know off the top of my
7 head the exact number.

8 Q. And the company's was, do you recall
9 approximately?

10 A. I do not. We have relatively similar dividend
11 yields. So I'm assuming Mr. Murry was around \$20, 19 to
12 \$20.

13 Q. All right. And the other issue of difference?

14 A. Growth rate.

15 Q. Yes. Tell me where the parties are on that.

16 A. Ms. McKiddy and I are -- I recommended 3 1/2.
17 Three recommended a range of 3 to 4. So I would say we're
18 pretty much right on there. Mr. Murry's growth rate is
19 higher than that, I believe in the neighborhood of 5 1/2 to
20 6 percent.

21 Q. All right. Now, in your analysis of growth
22 rate, can you tell me why you believe that your analysis is
23 more accurate than the company's in this case, if you have
24 an opinion?

25 A. I believe I do an objective analysis. I look

1 at about as many growth rates as I can find, different
2 calculations of compound, historical, projected, and try to
3 put my place -- put myself in the place of the investment
4 community at large.

5 And what the DCF calls for is a sustainable
6 growth rate. That's not the next year. That's not the next
7 five years. I've seen a lot of analysts latch on to high
8 five-year anticipated growth rates, and that isn't
9 necessarily appropriate.

10 Q. So in this particular case, tell me what
11 factors you believe support your analysis and how those
12 relate to, either in a positive or a negative way, those
13 that appear to be relied upon by the company.

14 A. I believe the company is focusing primarily on
15 high projected growth rates. I do -- I don't believe that
16 the -- I mean, looking at my calculations, I just don't see
17 a 6 percent growth rate there, or a 5 1/2 percent growth
18 rate.

19 Q. Why not? Can you be more specific?

20 A. The numbers don't show that. Well, let's go
21 to testimony.

22 Q. That's what I'd like for you to do.

23 A. Page 15, my direct testimony, beginning on
24 lines page -- I'm sorry. Beginning on line 11, growth rate
25 summary for Empire, overall average of everything I

1 calculate was 2.19 percent. And if you look through those
2 numbers, there's not a number there above 4.77, and the
3 overall average is 2.19.

4 So me looking at everything I calculated and
5 considering where those numbers are and what I believe
6 reasonable for the company is how I come to a conclusion.

7 Q. All right. From this -- and you say you and
8 Staff are fairly close in that category; is that correct?

9 A. My recommendation is the middle of Staff's
10 range.

11 Q. On your conclusion or on that factor?

12 A. On the growth rate.

13 Q. Okay. Now, in regard to stock prices --

14 A. Yes.

15 Q. -- give me an analysis of why you believe that
16 your figure of around \$19 is a better figure, at \$19.52 is a
17 better figure to rely upon than what Staff proposed at \$24
18 and some odd cents?

19 A. Because I think the stock price and dividend
20 yield calculations should be what is available to the
21 investor. I cannot go out -- I mean, if I go out today to
22 buy Empire stock, I'm going to pay 19 to 20 bucks for it,
23 and that's what my yield is going to be based on going
24 forward.

25 Q. And you believe that taking the last point in

1 time is better than any kind of historical data on what the
2 price of the stock has been over the course of months or
3 years?

4 A. Well, I average over six weeks. So I can't
5 really say month because I'm at a month and a half. The
6 stock price in December of 2000 is completely irrelevant to
7 the stock price tomorrow.

8 Q. All right. In this case, if we go back over
9 time, we run into the question of this merger as being a
10 factor on stock prices. Would you agree with that?

11 A. Oh, yes.

12 Q. Does that impact what you're doing in this
13 case or is this just your standard way of examining the
14 stock prices as a factor?

15 A. This is standard.

16 Q. For you?

17 A. Yes.

18 Q. Would you say that your method is more or less
19 likely to be the standard in reviewing this than the
20 standard used by Staff or company?

21 A. Well, the DCF formula calls for a current
22 stock price. By definition, I would say that probably, if
23 you wanted to get technical, you'd use a spot price. You
24 would use today's price today and calculate the DCF cost of
25 equity.

1 But due to variability in prices day-to-day,
2 just things the market reacts to, you take a single-day
3 price and I don't believe it's representative. So I spread
4 it over six weeks to hopefully get away from some of that
5 day-to-day kind of fluctuation.

6 Q. Your final -- your final result on return on
7 equity compares to Staff's and company's how? And I know
8 this is in the material, but if you can tell me now, I'd
9 appreciate it.

10 A. Ms. McKiddy's range is 8 1/2 to 9 1/2. I
11 recommend 10 to 10.25. And I believe Mr. Murry's, the last
12 schedule I saw had 11 1/2 percent.

13 Q. All right. Have you found yourself in this
14 position before?

15 A. No, I haven't. The closest -- the closest
16 I've ever been is in the top half of Staff's range. But for
17 Public Counsel to be above Staff, I think this might be a
18 first.

19 Q. Just checking. I know that's not necessarily
20 relevant.

21 A. Actually, I think that's a good thing.

22 COMMISSIONER GAW: I believe that's all the
23 questions I have. Thank you. Thank you, Mr. Burdette.

24 JUDGE RUTH: Staff, do you have recross?

25 MR. KRUEGER: No, I don't, your Honor.

1 JUDGE RUTH: Mr. Conrad is still out of the
2 room. So Empire?

3 MR. SWEARENGEN: No, ma'am. Thank you.

4 JUDGE RUTH: Public Counsel, redirect?

5 MR. COFFMAN: I think most of my redirect was
6 taken care of.

7 JUDGE RUTH: Mr. Coffman, you'll need to move.

8 MR. COFFMAN: Sorry about that.

9 REDIRECT EXAMINATION BY MR. COFFMAN:

10 Q. I think most of my questions were actually
11 covered by Mr. Gaw's thorough questions, Commissioner Gaw's.
12 I guess to complete the contrast,
13 Mr. Burdette, on the stock price, your \$19.52 was taken over
14 a six-week period just prior to your filing testimony,
15 correct?

16 A. Correct. The last Friday I could get data.

17 Q. And the \$24 price of Staff was taken over what
18 time period?

19 A. October 2000 to early March 2001.

20 Q. And does that one component make up the most
21 substantial reason that Public Counsel differs from Staff's
22 recommendation on this issue?

23 A. Yes. Yes.

24 Q. Okay. And when you're preparing your
25 recommendation in a rate case, and you've done many of these

1 cases, do you attempt to find a number that lowballs other
2 recommendations? Do you attempt to do the?

3 A. No. I attempt to do an objective analysis.

4 MR. COFFMAN: Okay. That's all I have. Thank
5 you.

6 JUDGE RUTH: Okay. Mr. Burdette, you may step
7 down.

8 (Witness excused.)

9 That concludes the witness questioning for
10 today, but I think we have just a couple of housekeeping
11 measures.

12 I did want to state on the record that Empire
13 had earlier requested that witness Lyons be excused from
14 testifying today, and the other parties agreed to that and
15 the Commission did grant or did allow Mr. Lyons to be
16 excused.

17 I wanted to ask if the parties had any kind of
18 status update regarding the revised list of issues?

19 MR. FREY: I do, your Honor. Could we go off
20 the record for a second?

21 JUDGE RUTH: We'll go off the record for just
22 a moment, but I'll need to go right back on and summarize
23 what we do.

24 (AN OFF-THE-RECORD DISCUSSION WAS HELD.)

25 JUDGE RUTH: We will just note that Mr. Frey

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1 indicated Staff is continuing to work with all the parties
2 on the status of the revised list of issues. They briefly
3 showed me just the format they plan to be use, and I found
4 that to be acceptable.

5 Mr. Frey, was there something else?

6 MR. FREY: I believe Mr. Dottheim has
7 something to say and then I have something to add as well.
8 Okay. Thank you. Shall I go over some of the highlights of
9 this, Judge Ruth, or is that unnecessary?

10 JUDGE RUTH: Well, you're going to file that
11 on Monday, correct?

12 MR. FREY: Yes.

13 JUDGE RUTH: I don't think you need to go over
14 the document on the record right now. I was expecting it
15 Monday.

16 MR. FREY: Okay. And with regard to the need
17 to file order of cross, that's -- on the fuel issue
18 that's --

19 JUDGE RUTH: That's right. You had mentioned
20 that the parties need an extension until Monday to file the
21 order of witnesses for the fuel issue, and that is granted.

22 MR. FREY: Thank you.

23 I would just mention one other thing, then,
24 with regard to this document, and it's really more of a --
25 it goes beyond the document, and that is that there was a

1 suggestion that we put in under Monday, June 4th, or it has
2 been suggested and perhaps it was contemplated yesterday
3 that we put in some language in there to the effect that
4 we're going to be prepared to answer questions on the
5 In-Service Stip and Agreement.

6 Mr. Duffy wants to make sure first of all if
7 we're going to do that so he can notify appropriate
8 witnesses for that exercise. It's possible at this point in
9 the proceeding that that will not be necessary depending on
10 what has developed.

11 I personally have heard rumors that there has
12 been an Order to the effect that it's been approved. I have
13 not seen such an Order, but I was -- I would ask you to
14 comment on that then, Judge Ruth.

15 JUDGE RUTH: During the agenda session
16 yesterday the Commissioners stated that they did not have
17 any questions for the parties regarding the in-service
18 agreement. An Order has not yet been issued. I have been
19 otherwise engaged, but thank you for reminding me of that.
20 And that is what the Commissioners said yesterday, and
21 they've not indicated in any way that they've changed their
22 mind.

23 MR. FREY: Thank you. Then we will not
24 reflect any such exercise.

25 JUDGE RUTH: Since I have you here, though,

1 can you remind me what witnesses you do plan or the parties
2 plan on calling Monday?

3 MR. FREY: Yes. As to capital costs, the
4 witnesses that are available for Empire would be Ms. Rolph,
5 Mr. Wilson, Mr. Beecher. Staff witnesses are
6 Mr. Featherstone, Mr. Oligschlaeger and Mr. Elliott.

7 On the operating and maintenance expense, the
8 witnesses would be for Empire Mr. Groninger, Mr. Beecher;
9 for Staff, again Mr. Featherstone, Mr. Elliott and Mr. Phil
10 Williams. And that's all we have at this point for Monday.

11 Let me just check. I may have -- I see I'm
12 reading off an earlier iteration of the document. Let me
13 just check. Mr. Beecher under capital costs will adopt the
14 testimony of Mr. Brill, as I understand it; is that correct?
15 Yes. And I think the rest of the information I gave you is
16 correct.

17 JUDGE RUTH: And like I stated earlier, for
18 the witnesses that have testimony in regards to the issues
19 settled in the Unanimous Stip and Agreement, the
20 Commissioners indicated they may have questions. They want
21 those witnesses available, but it's possible on Monday
22 they'll choose not to ask those witnesses any questions.

23 MR. FREY: I believe that's understood, your
24 Honor.

25 JUDGE RUTH: Okay. Was there another matter,

1 Mr. Frey?

2 MR. FREY: Mr. Dottheim I believe has a point.

3 Thank you, your Honor.

4 MR. DOTTHEIM: Judge, I have a number of
5 housekeeping items and a progress report. The Staff did
6 file late this afternoon testimony respecting the fuel and
7 purchased power expense issue.

8 The Staff filed supplemental testimony in
9 support of the Staff's change of position regarding fuel and
10 purchased power expense of Cary G. Featherstone and
11 James K. -- excuse me -- James C. Watkins. And the Staff
12 filed revised staff surrebuttal testimony of Cary G.
13 Featherstone and Janice Pyatte.

14 As far as Mr. Featherstone, his testimony is
15 on fuel and purchased power expense, and Ms. Pyatte's
16 revised surrebuttal testimony is on rate design.

17 In the instance where there's revised
18 testimony, they have substituted language which was ruled as
19 being objectionable yesterday. They have substituted what
20 is hoped to be nonobjectionable language for the
21 objectionable language.

22 There is no substantive change in the
23 testimony. Minor changes may have occurred in a couple of
24 instances for purposes of clarity, but again, no substantive
25 changes. And again, what occurred with the revised

1 testimony was the removal of certain language.

2 Regarding the supplemental testimony in
3 support of the Staff's change of position regarding fuel and
4 purchased power expense, that was also in relation to the
5 ruling yesterday in response to the pleading filed on
6 Tuesday by Praxair, and I have a complete set of that filing
7 for you.

8 JUDGE RUTH: Thank you very much.

9 MR. DOTTHEIM: And I'll give that to you in
10 just a moment. There was one other piece of testimony, and
11 that was the supplemental surrebuttal testimony of Janice E.
12 Fischer on incentive awards, incentive compensation. That
13 testimony is complete.

14 Unfortunately, I was not able to complete the
15 pleading to accompany it for filing today, but that
16 testimony is complete and copies have been provided to the
17 company and Mr. Conrad. I've yet to provide copies to Mr.
18 Coffman.

19 So even though that supplemental surrebuttal
20 testimony has not been filed, the company and Praxair have
21 received copies and I will give copies to the Office of the
22 Public Counsel and it will be filed on Monday.

23 Now, I do have additional copies of that if
24 for any reason you would like that. I do have copies.

25 JUDGE RUTH: I'll wait 'til it's filed. Thank

1 you.

2 MR. DOTTHEIM: And I should note that the
3 testimony that was filed that I previously mentioned, copies
4 have been hand delivered to the company. A copy was hand
5 delivered to Mr. Conrad.

6 We are sending by Federal Express for delivery
7 tomorrow a set of that testimony to
8 Mr. Conrad's expert witness. I don't know if he'll be in
9 the office to receive it, but we're making an effort to see
10 that he receives a copy, too. And that's all I have at this
11 point.

12 JUDGE RUTH: Okay. Thank you.

13 Mr. Swearengen, did you have --

14 MR. SWEARENGEN: Just to complete the record
15 on this, I'm advised that Mr. Duffy this afternoon filed a
16 Motion for Leave to File Supplemental Testimony as well as
17 the supplemental testimony of Brad P. Beecher regarding
18 Empire's change in position on fuel and purchased power
19 expense calculation and methodology on behalf of the Empire
20 District Electric Company.

21 Thank you.

22 JUDGE RUTH: I don't suppose you have a copy
23 for me.

24 MR. SWEARENGEN: I'll tell you what, I'll give
25 you Mr. Beecher's copy.

1 JUDGE RUTH: Are you sure?

2 MR. SWEARENGEN: Sure.

3 JUDGE RUTH: Any other parties have anything?

4 Then I'm going to go ahead and note for the record that

5 these are the filings that we had previously discussed. I

6 had requested that the parties go ahead and file motions for

7 leave to late file these for the record, and I am going to

8 just grant Staff's motion to late file right now on the

9 record, and the same for Empire's.

10 I assume there will be no objections to that

11 since we have previously discussed this matter. If I'm

12 wrong, say so now. Okay. Then those -- the motions to late

13 file are both granted.

14 I have nothing further. That means we'll go

15 off the record. Start back up on Monday at 8:30 a.m.

16 WHEREUPON, the hearing of this case was

17 adjourned until Monday, June 4, 2001.

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1	I N D E X		PAGE
2	COMPANY'S EVIDENCE:		
	DONALD A. MURRY		
3	Direct Examination by Mr. Swearengen		370
	Cross-Examination by Mr. Conrad		375
4	Cross-Examination by Mr. Coffman		384
	Cross-Examination by Mr. Krueger		389
5	Questions by Chair Lumpe		402
	Questions by Commissioner Murray		409
6	Recross-Examination by Mr. Coffman		418
	Further Questions by Commissioner Murray		421
7	Recross-Examination by Mr. Krueger		423
	Redirect Examination by Mr. Swearengen		426
8	DAVID GIBSON		
9	Direct Examination by Mr. Swearengen		436
	Cross-Examination by Mr. Coffman		442
10	Cross-Examination by Mr. Krueger		444
	Redirect Examination by Mr. Swearengen		450
11	MYRON McKINNEY		
12	Direct Examination by Mr. Swearengen		455
	Cross-Examination by Mr. Conrad		458
13	Questions by Commissioner Murray		460
	Redirect Examination by Mr. Swearengen		461
14	STAFF'S EVIDENCE:		
15	ROBERTA McKIDDY		
16	Direct Examination by Mr. Joyce		464
	Cross-Examination by Mr. Swearengen		468
17	Questions by Judge Ruth		577
	Questions by Commissioner Murray		578
18	Recross-Examination by Mr. Swearengen		587
	Redirect Examination by Mr. Krueger		590
19	PUBLIC COUNSEL'S EVIDENCE:		
20	MARK BURDETTE		
21	Direct Examination by Mr. Coffman		594
	Cross-Examination by Mr. Swearengen		601
22	Questions by Commissioner Murray		602
	Questions by Commissioner Gaw		606
23	Redirect Examination by Mr. Coffman		613
24			
25			

1	EXHIBITS INDEX		
2		MARKED	RECEIVED
3	EXHIBIT NO. 3		
4	Direct Testimony of Myron W. McKinney		458
5	EXHIBIT NO. 13		
6	Direct Testimony of Donald A. Murry		375
7	EXHIBIT NO. 16		
8	Rebuttal Testimony of Donald A. Murry		375
9	EXHIBIT NO. 17		
10	Historical and Projected Growth Rates for the Empire District Electric Company		375
11	EXHIBIT NO. 26		
12	Surrebuttal Testimony of Donald A. Murry		375
13	EXHIBIT NO. 29		
14	Surrebuttal Testimony of David W. Gibson		442
15	EXHIBIT NO. 61		
16	Direct Testimony of Roberta A. McKiddy		468
17	EXHIBIT NO. 62		
18	Rebuttal Testimony of Roberta A. McKiddy		468
19	EXHIBIT NO. 63		
20	Surrebuttal Testimony of Roberta A. McKiddy		468
21	EXHIBIT NO. 86		
22	Direct Testimony of Mark Burdette		600
23	EXHIBIT NO. 87		
24	Rebuttal Testimony of Mark Burdette		600
25	EXHIBIT NO. 100		
26	S&P's Publication 4/20/01	577	
27	EXHIBIT NO. 101		
28	Company Changes to Direct Testimony of Roberta A. McKiddy page 24	475	569

1	EXHIBIT NO. 102		
2	Empire Daily Closing Price October 2000		
3	Through March 2001	476	
4	EXHIBIT NO. 103		
5	Valueline Publication	511	570
6	EXHIBIT NO. 104		
7	Company Changes to Direct Testimony		
8	of Roberta A. McKiddy page 24	534	575
9	EXHIBIT NO. 105		
10	Summary - Discounted Cash Flow Growth	596	600
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			