Exhibit No.:	
Issue:	Executive Management Costs
Witness:	Vernon Stump
Sponsoring Party:	Lake Region Water & Sewer Company
Case Nos.:	SR-2010-0110 and WR-2010-0111

# LAKE REGION WATER & SEWER COMPANY

Case Nos. SR-2010-0110 and WR-2010-0111

### **REBUTTAL TESTIMONY**

OF

## VERNON STUMP

Four Seasons, Missouri February, 2010

### **BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI**

In the Matter of Lake Region Water ) & Sewer Company for Authority ) to File Tariffs Increasing Rates for ) Water and Sewer Provided to Customers in the Company's Missouri Service Area

Case No. WR-2010-0111 Case No. SR-2010-0110

#### AFFADAVIT OF VERNON STUMP

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STATE OF TEXAS ) ss COUNTY OF BREWSTER

Vernon Stump, being first sworn on his oath, states:

My name is Vernon Stump. I reside in Blewski County, Texas, and I 1. am the President of Lake Region Water & Sewer Company, Inc.

2. Attached hereto and made a part hereof for all purposes is my Rebuttal

Testimony on behalf of Lake Region Water & Sewer Company consisting of pages, and Schedule , all of which have been prepared in written form for introduction into evidence in the above referenced dockets.

3. I here by swear and affirm that my answers contained in the attached

testimony to the questions therein propounded are true and correct.

Vernon Stump

Subscribed and sworn before me this  $17^{\text{th}}_{\circ}$  day of February, 2010.

My commission expires:



	REBUTTAL TESTIMONY
	OF
	VERNON STUMP
	CASE NOS. SR-2010-0110 AND WR-2010-0111
Q.	Please state your full name and business address.
А.	My name is Vernon Stump. My business address is 62 Bittersweet Road, Four
	Seasons, MO 65049.
Q.	Have you previously filed testimony in the two cases referenced above?
А.	No.
Q.	What is your position with Lake Region Water & Sewer Company?
А.	I am President of the company.
Q.	Please describe your educational background and work experience.
А.	I have a BS in Civil Engineering from the University of Missouri, an MS in Civil
	Engineering from the University of California at San Jose and a PhD in Sanitary
	Engineering from the University of Missouri. I began my engineering career in 1969
	with the US Coast Guard. My primary duties included the operation and maintenance
	of water and sewer facilities. I went on to found two Missouri-based companies
	dealing with water and wastewater issues. Exhibit 1 is a resume detailing my
	experience in the water and sewer industry for over 40 years.
Q.	What is the purpose of your testimony?
А.	The purpose of my testimony is to address and rebut certain statements and assertions
	regarding executive management fees made by Mr. Robertson in his direct testimony
	and by certain customers during the public hearing on the above referenced cases.
	А. Q. А. Q. А. Д.

1		EXECUTIVE MANAGEMENT COSTS
2	Q.	Are you an employee of the Company?
3	A.	No. The Company uses a management approach developed over my many years in
4		the industry. The executive management group consists of me, Robert Schwermann
5		and Brian Schwermann (the Group). The Group devotes only as much time as is
6		necessary to meet the needs of the Company. The Group has used this management
7		model successfully for other utility holdings.
8	Q.	Do you agree with Public Counsel's position regarding the executive
9		management group?
10	A.	No. On page 19 of Mr. Robertson's Direct Testimony he states that the duties
11		performed by the executive management team are more representative of duties
12		performed by a board of directors. In addition, Public Counsel believes the costs
13		recorded by the Company appear excessive for a utility the size of Lake Region.
14		Company believes the amounts recorded are reasonable and the duties performed by
15		the executive management team are representative of duties performed by top
16		executives in virtually every company in every industry. Board members typically
17		review data prepared by the management team, set policy and provide direction for
18		the management team. Negotiations with banks on financing, meeting with field
19		personnel and consulting engineers to develop solutions and meetings with both
20		vendors and customers are not customary duties for members of the board. Company
21		has reviewed the 2008 Annual Reports for Aqua Missouri, Aqua RU, Inc. and U S
22		Water Company and I have attached Schedule 1 which summarizes the results. The
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amounts recorded for salary and benefits for top management and/or management

1		fees range from \$31,562 to \$87,200 with the average being \$56,826. The amounts as
2		a percentage of revenue range from 6% to 12% with the average being 8%. I have
3		also compared these amounts to the amount of the annual Commission Assessment.
4		For the fiscal year beginning July 1, 2009 the amount of this assessment was \$56,741,
5		or approximately 8% of the Company's revenues for 2008. I strongly believe that the
6		Company's executive management group is deserving of at least the level of
7		compensation and expense reimbursement of the state agency which provides only an
8		oversight function.
9	Q.	Public Counsel has proposed including fees for the members of the Board of
10		Directors. Do you agree with Public Counsel's recommendation?
11	А.	The members of the board for Lake Region do not receive fees for attending meetings
12		and Company has not asked for or included such fees in its filing.
13	Q.	Does this conclude your Rebuttal Testimony?

14 A. Yes, it does.