

*Exhibit No.:*

*Issue:* Depreciation Expense; Cash Working  
Capital; Customer Deposits; Advances for  
Construction; Easy Pay Brochures; Tank  
Painting; Regulatory Deferrals;  
Miscellaneous

*Witness:* MICHAEL G. GRUNER

*Sponsoring Party:* MoPSC Staff

*Type of Exhibit:* Direct Testimony

*Case No.:* WR-2000-844

**MISSOURI PUBLIC SERVICE COMMISSION**

**UTILITY SERVICES DIVISION**

**DIRECT TESTIMONY**

**OF**

**MICHAEL G. GRUNER**

**ST. LOUIS COUNTY WATER COMPANY**

**CASE NO. WR-2000-844**

*Jefferson City, Missouri  
November, 2000*

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**TABLE OF CONTENTS**  
**DIRECT TESTIMONY OF**  
**MICHAEL G. GRUNER**

**CASH WORKING CAPITAL..... 3**

**MATERIALS & SUPPLIES/PREPAYMENTS ..... 4**

**CUSTOMER DEPOSITS..... 5**

**CONTRIBUTIONS IN AID OF CONSTRUCTION (CIAC)..... 5**

**ADVANCES FOR CONSTRUCTION (Advances) ..... 6**

**DEFERRED INCOME TAX ..... 7**

**EASY PAY BROCHURES ..... 7**

**INTEREST ON CUSTOMER DEPOSITS ..... 7**

**DEPRECIATION ON LAPSED ADVANCES ..... 8**

**DEPRECIATION EXPENSE..... 9**

**AMORTIZATION OF LEASED UTILITY PLANT..... 10**

**TANK PAINTING ..... 10**

**METER READING REROUTING ..... 11**

**INFRASTRUCTURE REPLACEMENT DEFERRAL..... 11**

**INFORMATION TECHNOLOGY STUDY ..... 13**

**DEPRECIATION RESERVE DEFICENCY..... 14**

**MISCELLANEOUS REGULATORY DEFERRALS ..... 14**

- 1
- 2
- 3
- 4
- 5
- 6
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1 Q. What has been the nature of your duties while in the employ of the  
2 Commission?

3 A. I have assisted with audits and examinations of the books and records of  
4 public utility companies operating within the state of Missouri. I participated in Case No.  
5 WR-97-382, St. Louis County Water Company; Case No. EO-96-14, Union Electric  
6 Company; Case No. WR-99-326, United Water Missouri, Inc.; Case No. WR-2000-281,  
7 Missouri-American Water Company and six informal water rate proceedings.

8 Q. With reference to Case No. WR-2000-844 have you reviewed the books  
9 and records of St. Louis County Water Company, Company. (St. Louis County Water or  
10 Company)?

11 A. Yes, in conjunction with other members of the Commission Staff (Staff).

12 Q. What are your principal areas of responsibility in this case?

13 A. I am principally responsible for analysis of the components of rate base  
14 with the exception of accrued pension liabilities. This item is discussed in the testimony  
15 of Staff Accounting witness Doyle L. Gibbs. I am also responsible for depreciation  
16 expense for plant in service, depreciation expenses associated with lapsing advances and  
17 contributions in aid of construction (CIAC), and the amortization related to the  
18 Infrastructure Replacement Deferral and the Informational Technology Study.

19 Q. What Accounting Schedules are you sponsoring?

20 A. I am sponsoring Accounting Schedule 8, Cash Working Capital (CWC).

21 Q. What adjustments to the Income Statement are you sponsoring?

22 A. I am sponsoring the following Income Statement adjustments:

23 Easy Pay Brochures - S-14.4

1	Interest on Customer Deposits	-	S-14.5
2	Depreciation Expense	-	S-16.1 - 4
3	Amortization of Leased Utility Plant	-	S-18.1
4	Tank Painting	-	S-13.2
5	<b>Amortization of the:</b>		
6	Infrastructure Replacement Deferral	-	S-21.5
7	Informational Technology Study	-	S-15.9
8	Depreciation Reserve Deficiency	-	S-17.1

9 **CASH WORKING CAPITAL**

10 Q. Please discuss Accounting Schedule 8, Cash Working Capital.

11 A. Accounting Schedule 8 is the Staff's calculation of the cash working  
12 capital (CWC) requirement.

13 Q. Referring to Accounting Schedule 8, what is CWC?

14 A. CWC is the amount of cash that a utility company needs to pay expenses  
15 incurred, on a daily basis, to provide service to the ratepayer.

16 Q. Is the method you used to calculate the CWC requirement consistent with  
17 that used in previous rate cases?

18 A. Yes. The methods applied herein have been utilized by the Staff and  
19 adopted by the Commission in numerous rate cases.

20 Q. How were the amounts included in Accounting Schedule 8 calculated?

21 A. The Staff applied the same calculations that were employed in Case  
22 No. WR-97-382, the Company's most recent rate case. Staff used the same lags that it

1 employed in Case No. WR-97-382. The annualized levels of expenses were updated for  
2 the current rate case.

3 Q. How has Staff determined the amount of CWC provided by the  
4 shareholders and ratepayers?

5 A. A lead/lag study indicates the cash necessary, on a day-to-day basis, for  
6 the Company to provide service to the ratepayers. The lead/lag study also indicates who  
7 has supplied this cash, ratepayer or investors. A negative CWC requirement indicates  
8 that the ratepayers have provided the CWC in aggregate during the test year and update  
9 period. This means that the ratepayers on average, have provided the necessary cash  
10 before the Company must pay for the expenses. A positive CWC requirement indicates  
11 that the shareholders have provided the CWC in aggregate during the test year and update  
12 period. This means that the Company, on average, must pay for the expenses before the  
13 ratepayers provide the cash.

14 Q. What was the result of your lead/lag calculation?

15 A. The individual calculations, when aggregated, result in a positive CWC  
16 requirement. This illustrates an excess of CWC supplied by the shareholder over the  
17 amount supplied by the ratepayer. This CWC requirement is added to rate base to  
18 compensate shareholders for the use of their funds.

19 **MATERIALS & SUPPLIES/PREPAYMENTS**

20 Q. Please discuss the materials and supplies balance which appear on the  
21 Rate Base schedule?

22 A. The Materials and Supplies and Prepayments balance reflects the Staff's  
23 calculation of a 13-month average running from December 1998 through December 1999

1 for these components. The 13-month average for prepayments has been adjusted to  
2 eliminate franchise tax because it is specifically addressed in the calculation of CWC, as  
3 shown in Accounting Schedule 8. Certain amounts related to insurance that are booked  
4 as prepayments in the Company's general ledger have been excluded from the Staff's  
5 calculation. These amounts represent accounting accruals and are not actual  
6 prepayments.

7 **CUSTOMER DEPOSITS**

8 Q. Please explain the Staff's rate base treatment of customer deposits.

9 A. Customer deposits represent ratepayers supplied funds. As a result, this  
10 item is a reduction to rate base. The Company informed Staff, in its response to Data  
11 Request No. 67, that it was discontinuing its policy regarding customer deposits and  
12 would be returning all existing deposits to Ratepayers. Because of this change, the level  
13 of deposits has been declining since the last rate case. The Company has provided the  
14 Staff with no justification for this change in policy. In addition, the Staff has observed no  
15 reduction in the amount of bad debt write-offs. Therefore, the balance of customer  
16 deposits that was used to establish rates in the previous case will be used to calculate the  
17 deduction from rate base.

18 **CONTRIBUTIONS IN AID OF CONSTRUCTION (CIAC)**

19 Q. How was CIAC determined?

20 A. All individual CIAC account balances at June 30, 2000, were summed and  
21 included as an offset to rate base. CIAC represents non-investor-supplied funds.

1    **ADVANCES FOR CONSTRUCTION (Advances)**

2           Q.     Please discuss the Staff's rate base treatment of advances.

3           A.     Advances represent non-investor supplied funds. Therefore, the advances  
4 balance at June 30, 2000 (less the associated accumulated depreciation related to prior  
5 cases) is a deduction from rate base.

6           Q.     Please explain why advances, the net of accumulated depreciation, are  
7 used to determine rate base and describe how the net depreciated value is calculated.

8           A.     Historically, the Staff eliminated any expense recovery for depreciation  
9 related to advances estimated to lapse. Any funds advanced to the Company, which are  
10 not recovered by the developer within a ten-year period are considered to have lapsed and  
11 are included in CIAC. Since the estimated lapsed advances represent future CIAC, it has  
12 been the Staff's position that the associated depreciation on the estimated lapsed  
13 advances should be treated in a similar fashion to the depreciation calculated on CIAC.  
14 The Staff determined the level of accumulated depreciation by which the cost of service  
15 has been reduced through the elimination of depreciation expense on lapsing advances in  
16 Case Nos. WR-89-246, WR-91-361, WR-93-204, WR-94-166, WR-95-145, WR-96-263  
17 and WR-97-382.

18                   The total accumulated depreciation associated with lapsed advances was  
19 calculated in the following manner. First, the depreciation expense adjustment for each  
20 of the seven cases mentioned above was determined. These amounts were then  
21 multiplied by the period of time that the rates from the respective cases were effective.  
22 This calculation was performed to arrive at the amount of depreciation that has  
23 accumulated over each effective rate period. This accumulated depreciation was

1 subtracted from the balance of advances at June 30, 2000 to calculate the amount of  
2 advances included as an offset to the rate base.

3 **DEFERRED INCOME TAX**

4 Q. Please explain the Staff's treatment of Deferred Income Tax (DIT) for rate  
5 base.

6 A. The DIT offset to rate base represents the balance as of June 30, 2000, for  
7 deferred income taxes related to timing differences associated with tax depreciation,  
8 CIAC, bond redemption and pensions. In addition, the Staff has included a deferred tax  
9 offset associated with the unamortized balance of the Meter Reading Rerouting deferral  
10 included in rate base. This item is discussed in the direct testimony of Accounting Staff  
11 witness Stephen M. Rackers.

12 **Income Statement Adjustments**

13 **EASY PAY BROCHURES**

14 Q. Please discuss adjustment 14.4.

15 A. Adjustment 14.4 reduces expense to reflect the change in distribution  
16 regarding the Easy Pay Brochures. During the test year, this brochure was sent to all  
17 customers in three out of four of their quarterly bills. However, on an ongoing basis, the  
18 brochures will be sent out only when specifically requested by a customer.

19 **INTEREST ON CUSTOMER DEPOSITS**

20 Q. Please explain adjustment S-14.5 for interest on customer deposits.

21 A. The Staff recognizes that it is appropriate to allow recovery of the interest  
22 paid by the Company on customer deposits. The amount of the rate base offset for

1 customer deposits is multiplied by the applicable interest rate to determine this  
2 adjustment. The rate used is the published prime interest rate at July 31, 2000, plus 1%.  
3 This rate will be trued-up at December 31, 2000.

4 **DEPRECIATION ON LAPSED ADVANCES**

5 Q. Please discuss adjustment S-16.3 for depreciation on plant supported by  
6 lapsed advances.

7 A. Advances represent funds collected by the Company from promoters  
8 (developers) for reimbursement of certain plant that is placed in service. These advances  
9 are subject to refund over a defined period of time, usually ten years, as customers are  
10 added to the system. After that period of time, any amount not refunded to the  
11 developers "lapses" and is retained by the company and subsequently transferred to  
12 CIAC. Historically, some portion of advances has lapsed and become CIAC. I examined  
13 the actual level of lapsed advances, as they related to the actual advances collected, and  
14 calculated the average "lapse" percentage over the last 27 years and the last ten years. At  
15 the time of filing for this case, the average historical lapse percentage since 1970 is  
16 55.41%, and over the last ten years the rate has averaged 70.52%. Although the ten-year  
17 average reflects more recent results, the lower 27-year average has been used to  
18 conservatively approximate an appropriate level of lapsing advances. This lapse  
19 percentage was applied to the accumulated balance of advances collected from 1990  
20 through 1999 to determine the estimated level of advances that will eventually become  
21 CIAC. The estimated amount of lapsed advances was then multiplied by the average  
22 depreciation rate for the associated plant that it supports. This calculation determines the  
23 depreciation expense associated with the plant supported by lapsed advances.

1 Q. Why is the Staff's treatment appropriate?

2 A. The Staff's treatment serves to prevent the ratepayer from having to  
3 supply funds to the Company for recovery of depreciation expense on plant in service  
4 supported by contributed capital.

5 Q. Has the Staff's treatment of the depreciation associated with lapsing  
6 advances been previously accepted by the Commission?

7 A. Yes. The Staff's position on lapsed advances as advocated in this case was  
8 accepted by the Commission in its Report and Order for St. Louis County Water  
9 Company, Case No. WR-95-145 and also in Case Nos. WR-91-174 and SR-91-194 for  
10 Missouri Cities Water Company.

11 **DEPRECIATION EXPENSE**

12 Q. Please discuss adjustment S-16.1 for depreciation expense on plant in  
13 service.

14 A. The Staff's annualized level of depreciation expense is calculated in  
15 Accounting Schedule 7, Depreciation Expense. The schedule presents the Staff's  
16 calculation of annualized depreciation based on plant in service at June 30, 2000 and its  
17 proposed depreciation rates. The total annual depreciation expense is compared to the  
18 test year recorded book depreciation with the difference shown as adjustment S-16.1 on  
19 Accounting Schedule 10, Adjustment to the Income Statement.

20 Q. Please describe adjustment S-16.2 for depreciation expense on CIAC.

21 A. In order to calculate CIAC depreciation expense, the Staff applied the  
22 depreciation rates to the various depreciable CIAC plant account balances as of

1 June 30, 2000. Adjustment S-16.2 is the total of the depreciation amounts for each CIAC  
2 plant account.

3 Q. Please explain the Staff's adjustment to depreciation expense for autos,  
4 trucks and heavy-duty equipment.

5 A. Adjustment S-16.4 reflects the amount of annualized depreciation on  
6 autos, trucks and heavy equipment in addition to the amount previously charged to  
7 operating and maintenance expense.

8 **AMORTIZATION OF LEASED UTILITY PLANT**

9 Q. Please explain the Staff's adjustment to annualize the amortization of  
10 leased utility plant.

11 A. Adjustment S-18.1 annualizes the level of amortization on leased utility  
12 plant. This adjustment is necessary because the amortization is not included in  
13 Accounting Schedule 7, Depreciation Expense.

14 **TANK PAINTING**

15 Q. Please explain adjustment S-13.2 to tank painting expense.

16 A. This adjustment represents the normalization for interior and exterior tank  
17 painting expense. The Company has shown that the average exterior paint coating lasts  
18 approximately six years, while the average interior coating has a life of approximately 12  
19 years. The combined interior surface for all tanks is 1,293,201 square feet and the  
20 combined exterior surface is 956,041 square feet. To determine the amount of annual  
21 expense to be included, I multiplied the interior and exterior total square feet by the most  
22 current tank painting costs and divided by 12 and six, respectively

23 Q. How did you determine the most current tank painting cost?

1           A.     The cost was determined by averaging the cost per square foot for all  
2 tanks actually painted in 1999, because this is most representative of current costs.

3     **METER READING REROUTING**

4           Q.     Please describe the meter reading rerouting project.

5           A.     The meter reading rerouting project was implemented by the Company as  
6 a result of a Staff management audit and was completed in two phases. The first phase,  
7 which began in July 1991, reorganized meter routes to increase the readers' efficiency.  
8 The Company began reading under the new routes in August 1991, although total  
9 rerouting was not completed until February 1992.

10                 The second phase was the implementation of an Automated Route Control  
11 System (ARCS) to enable the Company to easily move accounts from route to route. The  
12 first cost incurred relating to ARCS was recorded in October 1992 with the final cost  
13 outlay recorded in July 1993. The Company began amortizing these costs over a ten-year  
14 period beginning the month when rates went into effect as a result of Case  
15 No. WR-93-204 (September 1993).

16           Q.     Have you included the unamortized balance in rate base?

17           A.     Yes, I have included the unamortized balance as of June 30, 2000. Using  
18 the end of the update period balance for these costs matches the treatment given to other  
19 items in Accounting Schedule 2, Rate Base.

20     **INFRASTRUCTURE REPLACEMENT DEFERRAL**

21           Q.     Please describe the infrastructure replacement deferral adjustment, S-21.5.

22           A.     Through the Reports and Orders in Case Nos. WR-95-145 and  
23 WR-96-263, the Company was permitted to defer, through the use of an Accounting

1 Authority Order (AAO), certain costs associated with capital expenditures due to its main  
2 replacement program. For the purpose of facilitating the discussion of this item, the  
3 deferrals associated with plant in service from October 1, 1995, the effective date of the  
4 rates from Case No. WR-95-145, through September 30, 1996, the true-up cut-off date in  
5 Case No. WR-96-263 will be referred to as "First Order Deferrals." The deferrals  
6 associated with plant placed in service between September 30, 1996 and  
7 November 30, 1997, the true-up date for the last case, will be referred to as "Second  
8 Order Deferrals." I have reflected, in the Staff's deferred calculation, the depreciation,  
9 deferred taxes and carrying charges related to main replacement plant additions placed in  
10 service associated with the previously approved AAO's. Adjustment S-21.5 reflects the  
11 amortization of deferred charges associated with each AAO, over a period of ten years.  
12 This treatment is different from treatment proposed for this Company in past cases for  
13 Infrastructure Replacement Deferrals. The Staff's rationale for this change is discussed  
14 in the testimony of Staff Accounting witness Stephen M. Rackers.

15 Q. How was the deferral calculated?

16 A. The deferral was calculated in the following manner:

- 17 (1) the carrying charge is levied on the "net" deferred balance (the  
18 booked cost of the asset less the depreciation deferred on it);
- 19 (2) the deferral is booked net of any deferred income tax benefits  
20 associated with the infrastructure additions;
- 21 (3) the half-year convention is used in calculating the depreciation  
22 deferral; and,

1                   (4)    the carrying charges on the deferral are compounded semi-  
2                                   annually.

3           Q.     Should any savings related to the capital addition being deferred also be  
4 reflected as an offset to the deferral?

5           A.     Yes, but the timing and amount of savings are not known at this time.  
6 Therefore, the Staff may propose an offset in future rate cases to the infrastructure  
7 deferral relating to maintenance savings.

8           Q.     What carrying charges rate was used for purposes of calculating the  
9 deferral?

10          A.     The carrying charge is calculated using the rate of return approved by the  
11 Commission in Case No. WR-95-145 for First Order Deferrals and the rate of return  
12 approved in Case No. WR-96-263 for Second Order Deferrals.

13          Q.     Have you included any amounts deferred after November 30, 1997?

14          A.     No.    Any infrastructure replacement deferrals calculated after  
15 November 30, 1997, has not been included in the cost of service. The rationale for the  
16 Staff's position is discussed in the direct testimony of Staff witness Rackers.

17   **INFORMATION TECHNOLOGY STUDY**

18          Q.     Please describe the information technology study.

19          A.     The information technology study is a plan developed by the Company,  
20 with the assistance of an outside consultant, to identify and acquire the technological  
21 investments necessary to meet the Company's operational needs over the next five years.  
22 The Company accumulated costs relating to this study over an 18-month period, from  
23 July 1995 through December 1996. The study was fully amortized by December of the

1 test year and the implementation was fully amortized in May 2000 during the update  
2 period. Adjustment S-15.9 will remove the informational technology study amortization  
3 as an expense from the income statement.

4 **DEPRECIATION RESERVE DEFICENCY**

5 Q. Please explain adjustment S-17.1

6 A. As a result of the Report and Order in Case No. WR-95-145, the Company  
7 is recovering a \$36.3 million depreciation reserve deficiency through a ten-year  
8 phased-in amortization. I have adjusted the test year expense to eliminate this item.

9 Q. Why is this adjustment necessary?

10 A. As discussed in the testimony of Staff witness Paul Adam of the  
11 Commission's Engineering and Management Services Department, the Staff is  
12 recommending new depreciation rates for St. Louis County Water Company. These rates  
13 do not include an amortization for a reserve deficiency.

14 **MISCELLANEOUS REGULATORY DEFERRALS**

15 Q. In addition to the Meter Reading Rerouting and Infrastructure  
16 Replacement Deferrals mentioned in your testimony, have you included any amount in  
17 the cost of service associated with other regulatory deferrals?

18 A. No.

19 Q. Does the Company have any additional items included in deferrals on its  
20 books?

21 A. Yes, the Company has deferred several additional items. These items  
22 include the following: the unamortized costs associated with the Information Technology  
23 Plan; expenses associated with a Depreciation Study completed for the current rate case;

1 expenses related to the Weston Main Replacement Study; expenses related to the legal  
2 appeal of the AAO related to main replacement infrastructure; and expenses related to the  
3 labor contract negotiations that have occurred with the Clerical and Physical bargaining  
4 units of the Company in 1999.

5 Q. Why hasn't Staff included these items in the cost of service?

6 A. The Staff has not included these items for the following reasons. First the  
7 Informational Technology Study was fully amortized in May 2000, which is included in  
8 the Staff's update period. The expenses related to the depreciation study for the current  
9 rate case should be included in rate case expense. The expenses relating to the Weston  
10 Main Replacement Study should be included in the cost of the main repairs, which are  
11 related to this study and capitalized starting in 2001 when the replacements will occur.  
12 The majority of the expenses related to the legal appeal of the AAO for to main  
13 replacement infrastructure were incurred, prior to the test year, in 1997. Also since 1997  
14 legal expense has increased from \$28,389 to \$161,164 in the test year, the Staff believes  
15 this is a sufficient amount for legal expense on an ongoing basis. The Staff determines  
16 that the expenses related to the most recent labor negotiation should not be included in  
17 the cost of service because, as the Company stated in Data Request No. 101, this level of  
18 expense has not occurred in the past. In addition, there was no indication that the  
19 Company expected such a level to occur again in the future. Since this item represents a  
20 non-recurring expenditure, which does not provide any future benefit, the Staff has not  
21 included any associated amount in the cost of service.

22 Q. Does this conclude your direct testimony?

23 A. Yes it does.


**BEFORE THE PUBLIC SERVICE COMMISSION**  
**OF THE STATE OF MISSOURI**

In the Matter of	)	
St. Louis County Water Company for	)	Case No. WR-2000-844
Authority to file Tariffs reflecting	)	
Increased Rates for Water Service.	)	

AFFIDAVIT OF MICHAEL G. GRUNER

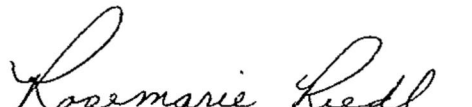
STATE OF MISSOURI	)	
	)	ss.
COUNTY OF COLE	)	

Michael G. Gruner, of lawful age, on his oath states: that he has participated in the preparation of the foregoing Direct Testimony in question and answer form, consisting of 15 pages to be presented in the above case; that the answers in the foregoing Direct Testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of his knowledge and belief.

  
\_\_\_\_\_  
Michael G. Gruner

Subscribed and sworn to before me this 17th day of November 2000.

ROSEMARIE RIEDL  
NOTARY PUBLIC STATE OF MISSOURI  
COLE COUNTY  
MY COMMISSION EXPIRES JUNE 1, 2001

  
\_\_\_\_\_