

Exhibit No.: \_\_\_\_\_  
Issues: MPPM and Revenue  
Requirements – Wind, AMI, and Asbury  
Witness: Tisha Sanderson  
Type of Exhibit: Rebuttal Testimony  
Sponsoring Party: The Empire District  
Electric Company  
Case No.: ER-2021-0312  
Date Testimony Prepared: December 2021

**Before the Public Service Commission  
of the State of Missouri**

**Rebuttal Testimony**

**of**

**Tisha Sanderson**

**on behalf of**

**The Empire District Electric Company**

**December 2021**



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THE EMPIRE DISTRICT ELECTRIC COMPANY  
BEFORE THE MISSOURI PUBLIC SERVICE COMMISSION  
CASE NO. ER-2021-0312

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REBUTTAL TESTIMONY OF TISHA SANDERSON  
THE EMPIRE DISTRICT ELECTRIC COMPANY  
BEFORE THE MISSOURI PUBLIC SERVICE COMMISSION  
CASE NO. ER-2021-0312

1 **I. INTRODUCTION**

2 **Q. Please state your name and business address.**

3 A. My name is Tisha Sanderson. My business address is 602 South Joplin Avenue, Joplin,  
4 MO, 64802.

5 **Q. Are you the same Tisha Sanderson who provided Direct Testimony in this matter on**  
6 **behalf of The Empire District Electric Company (“Empire” or the “Company”)?**

7 A. Yes.

8 **Q. What is the purpose of your Rebuttal Testimony in this proceeding before the**  
9 **Missouri Public Service Commission (“Commission”)?**

10 A. In this testimony, I respond to Office of the Public Counsel (OPC) witnesses Dr. Geoff  
11 Marke and John A. Robinett, Midwest Energy Consumers Group (MECG) witness Greg  
12 R. Meyer, and Commission Staff (Staff) witnesses Amanda C. McMellen and Mark L.  
13 Oligschlaeger regarding the appropriateness of Empire’s full recovery of the “return of”  
14 and “return on” the remaining unrecovered investment of the Asbury power plant through  
15 a regulatory asset mechanism. I also respond to Staff witness McMellen regarding the plant  
16 in service adjustment (P-194) to remove stranded meters. Finally, I will respond to a  
17 question raised by OPC witness Lena Mantle concerning the market price protection  
18 mechanism.

19 **Q. What are the specific revenue requirement issues being addressed by you in rebuttal**  
20 **testimony?**

1 A. The table below provides an outline of the revenue requirement topics I address along with  
2 the respective party testifying on the issue.

Sponsoring Party	Description
Staff	Recovery of Wind Non-FAC Revenues/Expenses
Staff/OPC/MECG	Recovery of Asbury
Staff/OPC	Recovery of AMI Related Costs

3 **II. WIND**

4 **Q. Does Staff's revenue requirement capture an appropriate amount of Wind Non-FAC**  
5 **Expenses?**

6 A. No. Staff's adjustment excludes approximately \$ 1,458,022 of total company transactional  
7 service costs, calculated as of the June 30<sup>th</sup> update period, related to the Operations and  
8 Maintenance Agreement (OMA) and the Asset Management and Services Agreement  
9 (AMA). In addition, Staff's adjustment does not account for approximately \$3,379,225 of  
10 total company expenses, calculated as of the June 30<sup>th</sup> update period, related to the Affiliate  
11 Services Agreement costs, Insurance costs, and Post Construction Environmental Costs.

12 **Q. Why does the Company believe that the Non-FAC Expenses, mentioned above, should**  
13 **be recoverable?**

14 A. First, the OMA transactional services include procurement of third-party parts, repairs,  
15 testing and oil sample analysis on balance of plant systems, utility meter calibration and  
16 utility costs while the AMA transactional services include the cost of third-party, external  
17 legal, accounting, and professional services associated with services such as the  
18 management of warranty claims or preparation of income tax returns. The Affiliate  
19 Services Agreement is an agreement between Algonquin Power Fund and Empire in which  
20 Algonquin agrees to provide training on the operation and maintenance of the Wind

1 Projects. These costs should be included in Staff's revenue requirement because the  
2 services provided help ensure that the Wind Projects are operated efficiently and  
3 effectively. Second, the Company has purchased insurance coverage for the Wind Projects.  
4 Therefore, the Company believes that it is appropriate for Staff to include the associated  
5 costs in their revenue requirement. Finally, in Appendix A to the Stipulation and  
6 Agreement Concerning Wildlife Issues, in Case No. EA-2019-0010, the Company agreed  
7 to conduct post-construction monitoring of eagle fatality and disturbances and bat fatalities  
8 in accordance with USFWS Guidance. The Company also agreed to conduct additional  
9 surveys as required by the HCP/ECP. Therefore, the Company believes that the associated  
10 costs should be included in Staff's revenue requirement calculation.

11 **Q. Does Staff's revenue requirement capture an appropriate amount of Non-FAC Wind**  
12 **Revenues?**

13 A. No. Staff did not include an adjustment for Non-FAC Wind Revenues.

14 **Q. Why does the Company believe that Staff should include an adjustment to capture**  
15 **the Non-FAC Wind Revenues?**

16 A. It is appropriate to account for the total company revenue, in the amount of \$2,619,885,  
17 that will be received as a result of the following three contracts: Asset Management  
18 Services Agreement (AMA); Energy Management Services, Agreement (EMSA); and  
19 Operations and Maintenance Agreement (OMA). This revenue will offset the associated  
20 expenses included in the Wind Non-FAC Expenses adjustment referenced above.

1 **III. ASBURY**

2 **Q. Please describe Staff's rate base treatment of the Asbury related costs?**

3 A. Staff included in its cost of service for Asbury the related environmental costs, the impact  
4 to the cash working capital allowance for Asbury's retirement, as well as the Asbury AAO  
5 liability. Staff is also including ADIT and Excess ADIT in its cost of service, and part of  
6 those balances represent Asbury's portion; therefore, Staff is including the Asbury ADIT  
7 and Excess ADIT in its balance of rate base as well. Staff did not include in its rate base  
8 two items related to Asbury: 1) the unrecovered Asbury net plant costs; and, 2) the Asbury  
9 coal inventory costs, which the Company was ordered to put into a regulatory asset in Case  
10 No. ER-2020-0311.

11 **Q. What is the Company's position on Staff's rate base treatment?**

12 A. The Company is not in agreement with Staff's treatment. First, the amount of  
13 environmental costs included in Staff's cost of service was based on a workpaper provided  
14 in the Company's direct filing, which included projections to determine the environmental  
15 costs for Asbury settled and paid out by June 2021. The actual amount of Asbury  
16 environmental costs at June 2021 that Staff should be including is \$1,649,407 at the Total  
17 Company level or \$1,395,636 at the Missouri level. Second, the amount for the allowed  
18 cash working capital included by Staff related to Asbury was also based on a workpaper  
19 included in the Company's direct filing. Through the data request process of this case it  
20 was determined that the Company inappropriately calculated the amount of actuals for the  
21 Asbury cash working capital. Cash working capital is the measurement of daily cash  
22 expenses to operate the utility, which ceased at the date of Asbury's retirement in March  
23 2020. Therefore, the cash working capital allowance included by Staff for Asbury should

1 be brought to zero. Next, if the Company were to be allowed the return on the unrecovered  
2 Asbury investment costs then the Company is in agreement with Staff's inclusion of the  
3 Asbury related ADIT and Excess ADIT in its rate base; however, the Excess ADIT balance  
4 used by Staff needs to be updated to the actuals at June 2021 (\$15,799,016 Missouri  
5 jurisdictional) instead of using a projected amount. Having said that, if the Commission  
6 were to go with Staff's approach and disallow the unrecovered Asbury investment costs,  
7 then the Company believes the related cash working capital allowance, ADIT, and Excess  
8 ADIT should also be removed from Staff's rate base. It would not be appropriate for Staff  
9 to exclude the remaining plant balance for Asbury, but include other retired Asbury costs  
10 that ultimately lower the Company's rate base.

11 **Q. Does the Company agree with disallowing a return on the unrecovered Asbury**  
12 **generating unit costs?**

13 A. No, Empire should be permitted to fully recover the return of and on the remaining  
14 undepreciated past investment costs of the Asbury power plant through a regulatory asset  
15 mechanism as the costs were prudent and necessary at the time they were incurred. See the  
16 rebuttal testimony of witness Frank C. Graves for further discussion.

17 **Q. What about the coal inventory that was deferred for future ratemaking in ER-2020-**  
18 **0311?**

19 A. As previously stated, these were prudent costs at the time they were incurred, and therefore,  
20 should be included in Staff's cost of service as proposed by the Company in its direct filing.

21 **Q. Does the Company agree with the balance of Staff's Asbury AAO Liability?**

22 A. No. The Asbury AAO liability tracks differences in the monthly actuals compared to the  
23 baseline established in the Company's cost of service in Case No. ER-2019-0374 for the

1 retirement of Asbury. The liability balance Staff included in its cost of service included  
2 the monthly changes back to January 2020 for the following items:

- 3 a. Rate of return on Asbury Plant,
- 4 b. Accumulated Depreciation,
- 5 c. Accumulated and Excess Deferred Income Tax,
- 6 d. Fuel inventories assigned to the Asbury Plant,
- 7 e. Depreciation expense,
- 8 f. All non-fuel/ non-labor operating and maintenance expenses,
- 9 g. All labor charges for maintaining and operating the Asbury Plant,
- 10 h. Property taxes assigned to the Asbury Plant, and
- 11 i. Any costs associated with the retirement of the Asbury Plant, including  
12 dismantlement and decommissioning, non-Empire labor excluded.
- 13 j. Cash working capital and income tax gross up associated with Asbury,
- 14 k. Any fuel or SPP revenues or expenses associated with Asbury that do not flow  
15 through the FAC, and
- 16 l. Revenue from scrap value or value of items sold.

17 **Q. With what items does Empire disagree?**

18 A. There are several items with which the Company disagrees. 1) The Company believes the  
19 costs for the Asbury unrecovered investment was prudent at the time it was incurred, and  
20 therefore, should not have to flow the return on the rate base items back to its customers  
21 for Asbury. 2) The monthly changes included in the AAO liability should only go back to  
22 March 2020, as that was the date of Asbury's retirement; flowing back costs prior to that  
23 date would be inappropriate as the unit was not yet retired. 3) The Asbury AAO liability  
24 balance included by Staff was based off of a workpaper filed by the Company with its  
25 Direct Testimony, which included projections for several of the monthly change amounts.  
26 When considering the amounts to include in the Asbury AAO, the actual amounts at June  
27 2021 should be used. In order to comply with the Amended Report and Order from ER-  
28 2019-0374 for the Asbury AAO, a balance of \$44,382,535 represents the actual monthly  
29 changes from January 2020 to June 2021. This amount also includes the correction to the  
30 cash working capital balance as mentioned above. To clarify, however, this is not the



1 balance the Company proposes should be given back to customers for the reasons stated  
2 above in items 1 and 2.

3 **Q. What amortization period was used by Staff for the Asbury related items?**

4 A. Staff used a 15-year amortization period for the Asbury related environmental costs, cash  
5 working capital allowance, ADIT, Excess ADIT, and Asbury AAO liability. Staff based  
6 their amortization period on the most recent depreciation rates used for Asbury which was  
7 based on a retirement date of 2035. The Company, however, believes the Commission  
8 should approve the Company's proposed two-year amortization for the Asbury AAO  
9 liability and a 26-year amortization for the rest of the Asbury related items. The 26-year  
10 amortization is based on the Company's Notice of Change in Preferred Plan which was  
11 filed in 2018. The Change in Preferred Plan was linked to the Customer Savings Plan  
12 ("CSP") of 30 years; and when the rates become effective for this current case in 2022, the  
13 benefits of retiring Asbury will have 26 years remaining since the preferred plan was  
14 modified.

15 **Q. Are there any other issues the Company wants to raise regarding Staff's treatment of**  
16 **Asbury?**

17 A. Yes. It needs to be noted that the balance used by Staff for the Asbury Excess ADIT is  
18 double counted in its corrected Accounting Schedules. The \$4,519,443 listed as the Asbury  
19 retirement amortization in Accounting Schedule 9 of Staff's Accounting Schedules  
20 includes (\$1,070,374) related to the Asbury excess ADIT and then in Accounting Schedule  
21 11 the (\$1,070,374) is included by Staff again. To correct this Staff, needs to remove the  
22 (\$1,070,374) from the Accounting Schedule 9 as it is already included in their calculation  
23 of income taxes and including it in both would understate the cost of service.

1 IV. AMI

2 Q. **Should the Company be allowed a full return on and of the balance of undepreciated**  
3 **meters?**

4 A. Yes, the Company should be allowed to earn a return on and of the stranded meter costs as  
5 proposed by the Company in its direct filing. The undepreciated balance is comprised of  
6 costs that have already been deemed as prudent and the decision to replace the previous  
7 meters with AMI was made to better serve our customers and provide them with future  
8 savings as discussed in my Direct Testimony. As discussed in the Rebuttal Testimony of  
9 witness Chad C. Hook, the Company replaced an antiquated infrastructure with AMI, an  
10 industry-standard integrated system of meters, communication networks, and data  
11 management system that directly benefits customers today. Denying companies the  
12 opportunity to fully recover investment costs just because they are no longer in service and  
13 deemed “used and useful”, although prudently incurred, deters utilities from exploring  
14 alternatives that could give customers future savings, as well as, provide them with a better  
15 customer experience.

16 Q. **If the Commission were to agree with Staff’s treatment and disallow a return on the**  
17 **stranded meter costs, is the Company in agreement with the amounts removed by**  
18 **Staff?**

19 A. No. Staff removed \$8,608,472 from both the plant and accumulated depreciation balances.  
20 This methodology is inappropriate as the June 2021 plant balances in Staff’s Accounting  
21 Schedules do not include any costs related to the stranded meters, therefore, no adjustment  
22 is needed to remove those from the plant in service balance. Currently, the net balances of  
23 the stranded meters are included in the Accumulated Depreciation balance only. In

1 addition, the \$8,608,472 removed from Accumulated Depreciation is inclusive of projected  
2 retired meter costs for the update period and Staff should update to actuals at June 2021;  
3 which was \$9,631,010 (Missouri level).

4 **Q. Should Staff include a return of the stranded meters in its cost of service?**

5 A. Yes. Even if Staff doesn't allow a return on the undepreciated balance of the Company's  
6 stranded meters, they should at least allow the related amortization to be captured in its  
7 cost of service. Staff allowed the Company the amortization expense related to the Asbury  
8 unrecovered investment, therefore, a consistent treatment should be used for the  
9 unrecovered meter costs. The Company would propose the Commission approve the  
10 Company's 18-year amortization period, which results in amortization expense for the  
11 stranded meters at June 2021 of \$535,056 (Missouri jurisdictional).

12 **Q. Please explain Staff's adjustment for the AMI Outside Services.**

13 A. Staff includes the Missouri AMI Outside Services expense in the outside service expense  
14 adjustment. For accounts 923045 and 923047, Staff uses a five-year average, based on the  
15 five years ending June 2021. In addition, Staff includes the Missouri AMI Outside Service  
16 Expense and compares the sum of the three components to the amount of outside service  
17 expense included in the test year. As a result, Staff makes a total company adjustment to  
18 increase to amount of outside service expense included in the test year.

19 **Q. Does the Company agree with the amount of AMI Outside Services Expense included  
20 in Staff's adjustment to normalize Outside Service Expense?**

21 A. No. Staff has calculated AMI Outside Services expenses in the Amount of \$1,205,127 for  
22 Missouri. When incorporating this amount into the adjustment, Staff multiplies it by a  
23 Missouri allocation factor of 87%. Because this is a total company adjustment, the amount

1 is brought down further by the jurisdictional allocation in Staff's EMS run. To accurately  
2 capture the amount of AMI Outside Services expense, Staff should start with the total  
3 company balance instead of the Missouri balance.

4 **Q. Did Staff include any costs for the Time of Use ("TOU") education campaign in its**  
5 **cost of service?**

6 A. No.

7 **Q. Why does the Company believe these costs should be considered in the cost of service**  
8 **of this case?**

9 A. It is critical that customers be provided sufficient education to understand the new tariff  
10 and how their behavior and decisions will impact their bill. Therefore, it is necessary that  
11 the Company develop plans to educate customers about TOU rates through a variety of  
12 communication mediums and budgeted costs.

13 **Q. Has the amount of TOU education campaign costs included in the Company's cost of**  
14 **service changed since its direct filing?**

15 A. Yes. Since the direct filing of its case, the Company has revised the campaign costs it  
16 believes will be needed to sufficiently educate its customer on time of use rates as shown  
17 below in Figure 1 and Figure 2. The updated TOU education proposed by the Company  
18 results in a Total Company pro forma adjustment of \$187,500 and a Missouri pro forma  
19 adjustment of \$166,965.

1

Figure 1

**General Customer TOU Education**

Target Audience: Liberty's Missouri Electric Service Areas

Communication Medium	Target Audience	Budget
Bill Insert	All MO Electric Customers	\$7,000
Informational Video	All MO Electric Customers	\$3000
Website Landing Page	All MO Electric Customers	\$0
Customer Email	All MO Electric Customers	\$0
Social Media – Boosted	Select communities in service areas	\$1000
Digital Campaign – 120 days	Select communities in service areas	\$15,000
Radio Spot – 90 days (production & schedule)	Select communities in service areas	\$50,000
<b>Total</b>		<b>\$76,000</b>

2

Figure 2

**Pilot Program Education**

Target Audience: 50,000 customers (Liberty's AMI Sector 1 & 2: Joplin / Webb City / Carl Junction)

Pilot Goal: 1,000

Communication Medium	Target Audience	Budget
Customer Survey	Sector 1 & 2	\$5,000
Direct Mail	Sector 1 & 2	\$37,500
Informational Video	Sector 1 & 2	\$3000
Website Landing Page	Sector 1 & 2	\$0
Targeted Digital Campaign – 120 days	Sector 1 & 2	\$6,000
Customer Email	Sector 1 & 2	\$0
TV Spot – 60 days (production & schedule)	Sector 1 & 2	\$30,000
Radio Spot – 90 days (production & schedule)	Sector 1 & 2	\$30,000
<b>Total</b>		<b>\$111,500</b>

1 V. **MARKET PRICE PROTECTION MECHANISM**

2 Q. **At what frequency will the rate base shown in Appendix B to the Non-Unanimous**  
3 **Stipulation and Agreement be calculated as an input to the market price protection**  
4 **mechanism?**

5 A. The rate base should not be formulaic and decreasing every single year, if Empire's  
6 customers base rates are not changing every year. Therefore, it would be appropriate for  
7 the rate base for the wind projects to be updated at the conclusion of each general rate case.  
8 For further discussion on the matter, refer to the Rebuttal Testimony of Company witness  
9 Aaron J. Doll.

10 Q. **Does this conclude your Rebuttal Testimony?**

11 A. Yes.

**VERIFICATION**

I, Tisha Sanderson, under penalty of perjury, on this 20th day of December, 2021, declare that the foregoing is true and correct to the best of my knowledge and belief.

/s/ Tisha Sanderson