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Witness: Thomas J. Sullivan
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Case No: GR-2006-0422

**Before the Public Service Commission
of the State of Missouri**

Rebuttal Testimony

Of

Thomas J. Sullivan

On Behalf of Missouri Gas Energy

Jefferson City, Missouri

November 2006

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1 **Q. Please state your name and business address.**

2 A. Thomas J. Sullivan, 11401 Lamar, Overland Park, Kansas 66211.

3 **Q. Are you the same Thomas J. Sullivan who filed direct testimony in**
4 **this case on behalf of Missouri Gas Energy (“MGE” or**
5 **“Company”)?**

6 A. Yes, I am.

7 **Q. What is the purpose of your rebuttal testimony in this matter?**

8 A. In my rebuttal testimony, I will first submit revised tables from the depreciation
9 report that I prepared for the Company, *“Report on Depreciation Accrual Rates*
10 *Prepared for Missouri Gas Energy”* by Black & Veatch Corporation dated June
11 2005 (“Depreciation Report” or “June 2005 Report”). I submitted the
12 Depreciation Report as Schedule TJS-2 with my direct testimony. I am also
13 submitting a revised Schedule TJS-1 that I included with my direct testimony to
14 include the additional cases in which I have filed testimony since direct testimony
15 was filed in this case. I will then address the prepared direct testimony of Mr.
16 Gregory E. Macias of the Missouri Public Service Commission Staff with regard
17 to MGE’s depreciation rates. In this regard, I will focus on the inconsistencies
18 and unreasonableness of his approach with particular attention to the average
19 service lives (“ASL”) and net salvage Staff recommends for Account 380 –
20 Services and Account 376 – Mains, respectively.

21 **Q. What revisions do you have with regard to Schedule TJS-2, the**
22 **Depreciation Report?**

1 A. I am making two revisions to Schedule TJS-2. First, Staff witness Mr. Macias
2 discovered a calculation error in Table 3-4, Summary of Regional Gas
3 Depreciation Rate Survey, Page 13. A formula was incorrectly calculating the
4 regional estimated average service life (Column AN). Because I rely on the
5 results of this column as the basis for some of my recommendations, I find it is
6 necessary to submit revised tables for those tables that were impacted. Second, I
7 inadvertently left out the net salvage allowances for the general plant accounts.
8 The revised tables I am submitting include these allowances and the
9 corresponding correction of my proposed depreciation rates.

10 **Q. What tables did you revise?**

11 A. I submit the following revised tables from Schedule TJS-2:

12 Table 3-4, Summary of Regional Gas Depreciation Rate Survey

13 Table 3-5, Recommended Average Service Lives

14 Table 4-1, Analysis of Accumulated Depreciation Reserve

15 Table 4-2, Summary of Recommended Depreciation Accrual Rates

16 These tables are attached to my rebuttal testimony.

17 **Q. What are the impacts of your proposed revisions?**

18 A. The miscalculation of average service lives only affected those accounts where I
19 solely based my recommended average service life on the regional averages. This
20 impacted three accounts: Accounts 375, 383, and 390. For Accounts 375 and
21 390 (Structures and Improvements), the revised survey results indicate an average
22 service life of 46 and 44 years, respectively. I recommend a 45 year ASL. For
23 Account 383 (Regulators), the revised survey results indicate an average service

1 life of 42 years. These changes result in a slight decrease in annual depreciation
2 expense of \$94,237 from my initial recommendation.

3 The omission of the net salvage allowance only impacted Accounts 390,
4 392, and 396. I am proposing the same net salvage allowance for these accounts,
5 40 percent, 10 percent, and 20 percent, respectively, that I recommended in the
6 prior depreciation report I performed for MGE (June 2000 Report). This
7 correction results in a slight decrease in annual depreciation expense of \$54,913
8 from my initial recommendation.

9 The two corrections I am making reduce the annual depreciation expense
10 by a total of \$149,150 from my initial recommendation¹. I recommend an increase
11 in annual depreciation expense of \$2,645,707 (based on plant in service at
12 12/31/2004) as shown in my revised Table 4-2, Column K compared to the
13 \$2,794,857 in my original Table 4-2.

14 There were also other accounts whose regional average service lives were
15 miscalculated and have been corrected; however, I rely on bases other than the
16 regional survey for those accounts. I further explain the basis for my
17 recommended average service lives on Page 14 of the Depreciation Report
18 contained in Schedule TJS-2 with my direct testimony. For example, although
19 the regional survey indicates a 37-year average service life for services (Account
20 380), I continue to recommend an average service life of 32 years for this account
21 based on my simulated plant balance analysis and other analyses that I will

1 further discuss in my rebuttal testimony. These analyses are specific to the
2 Company's data for this account.

3 **Q. Is there another difference between the depreciation rates you are**
4 **recommending in your rebuttal testimony and your**
5 **recommendation on Page 3, Lines 1-11 of your direct testimony?**

6 A. Yes, I misspoke on Page 3, Lines 3-5 of my direct testimony when I referred to
7 the depreciation rates in Column H of Table 4-2 as remaining life rates. The
8 depreciation rates in Column H of Table 4-2 are not remaining life rates but rather
9 whole life rates reflecting a reserve adjustment. As such, I should have
10 recommended the depreciation rates in Column H of Table 4-2, not the
11 depreciation rates shown in Column J of Table 4-1 as stated on Page 3, Line 11 of
12 my direct testimony.

13 In the prior question and answer, the depreciation rates in Column H of
14 Table 4-2 are the same as the depreciation rates shown in Column U of Table 4-1.
15 These depreciation rates, as corrected in my rebuttal, are the depreciation rates I
16 am recommending that the Company use.

17 **Q. Do you sponsor any schedules with your rebuttal testimony?**

18 A. Yes, I sponsor the following nine schedules, all of which were prepared by me or
19 under my supervision and direction:

¹ Schedule 2, Table 4-2, Column K submitted with Mr. Sullivan's direct testimony indicated an increase in depreciation expense of \$2,794,857.

- 1 1. Rebuttal Schedule TJS-1 – Comparison of Macias’ and Company
2 Proposed Rates
- 3 2. Rebuttal Schedule TJS-2 – Typical Service Installation
- 4 3. Rebuttal Schedule TJS-3 – Comparison of MGE’s Account 380
5 Plant Investment to Laclede Gas Company, Ameren UE, and
6 Aquila-MPS
- 7 4. Rebuttal Schedule TJS-4 – Missouri Gas Energy - Comparison of
8 Predicted and Actual Survivor Curves (Account 380 – Services)
9 for an R1.5 42-year Iowa Curve
- 10 5. Rebuttal Schedule TJS-5 – Missouri Gas Energy - Comparison of
11 Predicted and Actual Survivor Curves (Account 380 – Services)
- 12 6. Rebuttal Schedule TJS-6 – Comparison of Depreciation Rates for 6
13 Comparable Companies Used in Staff’s ROE Calculation
- 14 7. Rebuttal Schedule TJS-7 - Photograph of 2539 Bellefontaine,
15 Kansas City, Missouri
- 16 8. Rebuttal Schedule TJS-8 – Comparison of Mains and Services
17 Historical Reimbursements and Effect on Recommended Net
18 Salvage Allowance
- 19 9. Rebuttal Schedule TJS-9 – Comparison of Corrected Macias’ and
20 Company Proposed Rates

21 **Q. How have you organized the balance of your testimony?**

22 A. I first provide an executive summary of my rebuttal testimony. I next summarize
23 the issues by outlining Staff’s and my position with regard to the appropriate

1 depreciation rates to use for MGE. I will then address some background and
2 recent history regarding the development of MGE's depreciation expense rates as
3 well as other cases before the Commission that are relevant to this case. I will
4 then specifically focus on the reasonableness (or lack thereof) of Staff's
5 recommended 42-year ASL for Services and the inconsistencies that make Staff's
6 recommended net salvage allowance for Mains of a positive 5 percent
7 unreasonable.

8

9 **Executive Summary**

10 **Q. Please summarize why the Commission should adopt your**
11 **recommended 32-year ASL for Services and reject the Staff's**
12 **recommended 42-year ASL.**

13 A. With regard to Services, the Commission should accept my recommendations
14 because:

- 15 • The rates I am recommending for Services and all accounts are based on
16 the June 2005 Report based on a study of actual MGE experience and
17 data, consideration of experience of 10 Midwestern utilities, engineering
18 judgment, and consideration of circumstances specific to MGE.
- 19 • The retirement analysis performed in connection with this rebuttal
20 testimony clearly shows that the 32-year ASL for Services that I am
21 recommending is much more reasonable than the 42-year ASL that Staff is
22 recommending.

- 1 • I have provided information in my rebuttal testimony that clearly
2 demonstrates significant differences between MGE and the surrogate
3 companies that Staff uses and the inappropriateness of basing MGE's ASL
4 for Services on these surrogate companies.
- 5 • I have provided information in my rebuttal testimony that clearly
6 demonstrates that MGE's safety line replacement program ("SLRP")
7 significantly impacts the ASL for Services on MGE's system.
- 8 • The comparable company analyses provided in connection with my
9 rebuttal testimony clearly show that Staff's ASL recommendation for
10 Services is unreasonable and my recommendation is reasonable.

11 The Commission should reject Staff's recommendation because:

- 12 • Staff has performed no study of MGE or conditions specific to MGE's
13 operation.
- 14 • Staff's recommendations are based on a methodology that is too narrow,
15 circular in reasoning, and inconsistent with the approach the Staff uses for
16 ROE, return of capital.
- 17 • Staff's results are clearly unreasonable when compared to other utilities.
- 18 • Staff has ignored MGE-specific data and has overlooked significant
19 differences between MGE and Laclede, Ameren, and Aquila.
- 20 • Staff is applying a different standard to MGE than it is to Atmos under
21 similar circumstances.

22 **Q. Please summarize why the Staff's recommended net salvage**
23 **allowance of positive 5 percent for Mains is unreasonable.**

1 A. The Commission should reject Mr. Macias' net salvage allowance of five percent
2 for Mains. Mr. Macias clearly did not understand the implications of including
3 reimbursements in his net salvage allowance. The correct net salvage allowance
4 is negative 15 percent, excluding reimbursements. This value is also consistent
5 with Staff's proposed and accepted net salvage for Laclede and Atmos.

6 **Q. Please summarize the depreciation rates you are recommending**
7 **that the Commission adopt for MGE.**

8 A. I recommend that the Commission adopt the depreciation rates contained in my
9 June 2005 Report as corrected in my rebuttal testimony (Revised Table 4-2
10 Column H). If the Commission wishes to consider Mr. Macias' approach, his
11 approach must be corrected to reflect an appropriate ASL for Services of 32 years
12 and an appropriate net salvage allowance on Mains of negative 15 percent as
13 shown in my Rebuttal Schedule TJS-9. If Mr. Macias' recommended
14 depreciation rates are corrected to reflect a more reasonable ASL for Services and
15 a correct net salvage allowance for Mains, the resulting total annual depreciation
16 expense is approximately \$4.2 million greater than under existing depreciation
17 rates. The Company's proposed annual depreciation expense increase, based on
18 plant in service at June 30, 2006, is \$2.9 million.

1 **Summary of Issues**

2 **Q. Please summarize Staff's position with regard to MGE's**
3 **depreciation rates.**

4 A. In his direct testimony, Mr. Gregory Macias of the Missouri Public Service
5 Commission Staff recommends a decrease in the Company's annual depreciation
6 expense of \$100,342 based on plant in service at June 30, 2006.

7 **Q. What is the basis of Mr. Macias recommended average service**
8 **lives?**

9 A. With the exception of Account 397.1 (ERT Equipment), he uses the average or
10 the median of the average service lives that Staff "determined in recent
11 depreciation studies of similar Missouri jurisdictional natural gas local
12 distribution (LDC) companies, Aquila, Inc, Ameren UE, and Laclede Gas, to
13 develop the surrogate average service lives for MGE". These three companies are
14 the three largest LDCs in Missouri. Mr. Macias recommends no change in the
15 depreciation rate for Account 397.1.

16 **Q. Did Mr. Macias use all of the gas utilities regulated by the**
17 **Missouri Public Service Commission in his analyses?**

18 A. No, he did not. He did not include MGE, Atmos Energy Corporation, or Southern
19 Missouri Gas Company. Of these three utilities, his exclusion of Atmos Energy is
20 particularly important as discussed later in my rebuttal testimony.

1 **Q. Did Mr. Macias indicate why he did not use information specific**
2 **to MGE in the development of his recommended average service**
3 **lives?**

4 A. In his direct testimony on Page 5, Lines 22-24, Mr. Macias states:

5 "In time, MGE will build a database sufficient for actuarial analysis.
6 However, at present, the absence of historical retirement data prevents a
7 reliable study of Company-specific average service lives."

8 **Q. Is this statement accurate?**

9 A. No, it is not. First, there is not an absence of historical retirement data. The data
10 exists but there is only a short historical record of retirements. Second, the lack
11 of this history simply makes it inconvenient for the Staff to perform analyses
12 using certain software with which they are familiar and comfortable; it does not
13 prevent a study. I rely upon simulated plant balance as the basis of my
14 recommended average service lives for some accounts as discussed on Page 14 of
15 Schedule TJS-2. My simulated plant balance analyses are based on Company-
16 specific data. Further, as discussed later in my testimony, there is adequate
17 retirement data in the Company's continuing property record to perform analyses
18 other than the standard retirement analysis, however, this standard retirement
19 analysis would appear to be the only analysis that the Staff is willing to perform,
20 or upon which it is willing to rely.

21 **Q. Is the use of average service lives of Ameren, Aquila, and Laclede**
22 **reasonable for use on MGE's system?**

1 A. No, there are two serious problems with the Staff's suggestion. First, and most
2 importantly, it ignores available Company-specific data that provides valuable
3 information related to the mortality (expected life) of MGE's properties. Second,
4 even if no data existed for MGE, using only three companies' results is not a large
5 enough sample on which to base reasonable averages. Staff uses six companies
6 to determine MGE's allowed rate of return on equity, but only three companies on
7 which to base average service lives. Ironically, Staff excludes Laclede Gas
8 Company ("Laclede") from its set of comparable companies for ROE because
9 "most of its operations are confined to Missouri and are regulated by the Missouri
10 PSC."² In other words, the Staff recognizes the circularity of using Missouri
11 utilities for the determination of ROE (return on capital), but does not use the
12 same standard for depreciation expense (return of capital).

13 **Q. Are you saying that sufficient Company-specific data exists upon**
14 **which to estimate the mortality of MGE's properties?**

15 A. Yes. The analyses performed in connection with my study (Schedule TJS-2),
16 relies upon Company-specific data. Table 3-1 through 3-3 on Pages 6 through 8
17 of the June 2005 Report are examples of analyses performed on Company-
18 specific data. I will provide additional analysis later in my rebuttal testimony that
19 further demonstrates that sufficient retirement data exists to test the
20 reasonableness of specific Iowa curves and average service lives following a
21 retirement analysis approach.

² Staff witness David Murray's direct testimony, Page 22, Lines 3-4.

1 **Q. Does Schedule TJS-2 contain an analysis of comparable**
2 **companies?**

3 A. Yes, it does. This analysis is summarized in Schedule TJS-2, Table 3-4. Further,
4 I provide additional analyses later in my rebuttal testimony that demonstrate how
5 unreasonable and biased it is for Staff to rely on three “comparable” companies
6 from the jurisdiction regulated by this Commission. I consider information from
7 10 Midwestern gas utilities as well as Company-specific data in my
8 recommendation of depreciation rates.

9 **Q. Does Mr. Macias use any Company-specific data in developing the**
10 **depreciation rates he recommends for MGE?**

11 A. Yes, he does. He uses salvage, cost of removal, and reimbursement data (i.e. net
12 salvage) data specific to MGE as a basis for the recommended net salvage
13 allowances that he used in the derivation of his depreciation rates for MGE.
14 However, he inconsistently and inappropriately uses this data to produce a very
15 unreasonable result, specifically for Mains, which I will demonstrate later in my
16 rebuttal testimony.

17 **Q. What depreciation rates does the Company propose?**

18 A. The Company proposes the depreciation rates I recommend in Schedule TJS-2,
19 Table 4-2, Column H as revised in my rebuttal testimony.

20 **Q. What are the primary differences between the depreciation rates**
21 **you recommend and the Company proposes and those Mr. Macias**
22 **recommends?**

1 A. The primary differences are between the ASL for Services (Account 380) and the
2 net salvage for Mains (Account 376), which he uses to calculate his recommended
3 depreciation rates.

4 **Q. Do you and Mr. Macias differ on depreciation rates for any**
5 **accounts other than Mains and Services?**

6 A. Yes, we do. However, I will focus my attention in my rebuttal testimony on
7 Mains and Services.

8 **Q. Please explain the differences that you describe for Accounts 376**
9 **and 380.**

10 A. I recommend a 32-year ASL for Services with an annual net salvage allowance of
11 negative \$800,000. I base my recommended ASL for Services on Company-
12 specific data using simulated plant balance analysis and my annual net salvage
13 allowance is based on recent historical net salvage experienced by the Company.
14 My depreciation reserve analysis indicates the reserve balance for Account 380 is
15 adequate; therefore I make no adjustment in the depreciation rate for depreciation
16 reserve. Using these three components, I calculate a depreciation rate of 3.41
17 percent.

18 Mr. Macias recommends a 42-year average service life for Services,
19 which is based on the average service lives that Staff determined in recent
20 depreciation studies for Aquila, Ameren UE, and Laclede. He recommends a net
21 salvage ratio of negative 28 percent, which is based on the 10-year average (1995-
22 2004) of Company-specific data. Using these two components, he calculates a

1 depreciation rate of 3.05 percent. Mr. Macias makes no depreciation reserve
2 adjustment for any accounts.

3 For Mains, I am recommending no change to the Company's existing
4 average service life of 44-years and no net salvage, which is based on my analysis
5 of the Company's recent historical data. My depreciation reserve analysis
6 indicates the reserve balance for Account 376 is slightly under-recovered (0.16
7 percent), therefore I make a slight adjustment in the depreciation rate for
8 depreciation reserve. Using these three components, I calculate a depreciation
9 rate of 2.43 percent.

10 Mr. Macias recommends a 45-year average service life for Mains, which
11 is based on the median ASL that Staff determined in recent depreciation studies
12 for Aquila, Ameren UE, and Laclede. He recommends a net salvage ratio of 5
13 percent primarily based on the five-year average (2000-2004) including salvage,
14 cost of removal, and reimbursements. As discussed later in my testimony, his
15 inclusion of reimbursements is inconsistent with his testimony and he
16 misunderstands the nature of the reimbursements and thereby produces a net
17 salvage for Mains that is completely unreasonable. Using these two components
18 (ASL and net salvage), he calculates a depreciation rate for Mains of 2.11 percent.
19 Mr. Macias makes no depreciation reserve adjustment to Mains.

20 **Q. Have you prepared an exhibit comparing your recommendations**
21 **with Mr. Macias'?**

22 A. Yes, I have. In Rebuttal Schedule TJS-1, I compare my proposed depreciation
23 rates (as corrected earlier in my rebuttal testimony) with his recommended

1 depreciation rates in Schedule GEM-4. My June 2005 Report is based on plant
2 balances at December 31, 2004 and Mr. Macias' calculations are based on June
3 30, 2006. To eliminate this timing difference, I calculate depreciation accruals
4 for the 12-month period ended June 30, 2006 using my recommended rates. Mr.
5 Macias is recommending an approximate \$100,000 reduction in annual
6 depreciation expense, and I am recommending an approximate \$2.8 million
7 increase based on plant in service at June 30, 2006. The difference between the
8 two proposals is \$2.9 million. Over 70 percent (\$2.1 million) of the difference is
9 related to Mains and Services.

10 **Q. Have you identified any basic flaws in Mr. Macias' approach in**
11 **determining his recommended depreciation rates?**

12 A. Yes, I have identified four. First, Mr. Macias fails to use available Company-
13 specific data where it exists on which to base his recommendations. Second, he
14 uses a very limited sample on which to base his recommended average service
15 lives. Third, he inconsistently and inappropriately uses Company net salvage data
16 to produce a very unreasonable result, specifically for Mains. Lastly, he fails to
17 perform a depreciation reserve analysis. I will first discuss the background of
18 MGE's depreciation rates and then I will discuss each of these four flaws in my
19 rebuttal testimony.

1 **Background**

2 **Q. Why is the background or history of MGE’s depreciation rates**
3 **relevant?**

4 A. This background lays the important foundation for 1) my June 2005 Report and 2)
5 my rebuttal of Staff’s proposals with regard to depreciation rates. It is important
6 for the Commission to understand this history because it serves to differentiate
7 MGE from other Missouri-regulated gas utilities regulated whose depreciation
8 rates the Staff would have the Commission use as a proxy for MGE.

9 **Q. Please provide some background with regard to the determination**
10 **of depreciation rates for MGE.**

11 A. In 1995, Black & Veatch was retained to perform a depreciation rate study for
12 MGE. This 1995 study was filed with the Missouri PSC in June 1995. Prior to
13 the issuance of this study, we informed Staff that an adequate continuing property
14 record did not exist to perform survivor curve analysis as a basis to determine
15 ASLs for MGE. In the June 1995 study, we recommended modifications to rates
16 for some accounts with no overall change in the total annual depreciation expense
17 for MGE. The June 1995 study was accepted as meeting the filing requirements
18 of 4 CSR 240.040(6). Neither the Company nor Staff proposed any change in
19 depreciation rates at that time.

20 In its general rate filing in Case No. GR-98-140, the Company proposed
21 no change in its depreciation rates. Black & Veatch did provide recommended
22 rates for the Company’s automated meter reading (“AMR”) equipment as that did

1 not exist at the time of the June 1995 study. The Staff recommended changes to
2 the depreciation rates for Accounts 376 (Mains), 380 (Services), 381 (Meters),
3 and 382 (Meter Installations); changes to the rates for the AMR equipment; and
4 that MGE be ordered to reconstruct a continuing property record.

5 In its order in Case No. GR-98-140, the Commission agreed with the
6 results of my study when it found:

7 "...that there is not sufficient evidence upon which to support any changes
8 to the existing depreciation rates. Given the fact that MGE will be filing a
9 new depreciation study by June 2000, the Commission finds it would be
10 appropriate to defer any change in existing depreciation rates for existing
11 plant until then. The Commission expects the depreciation study and
12 other documentation submitted pursuant to Rule 4 CSR 240-40.040(6)
13 filed by the Company to be as complete as possible and further expects the
14 Company to cooperate with Staff and OPC in evaluating the need for
15 changes to the existing property depreciation rates at that time."

16 With regard to the AMR equipment, the Commission found:

17 "... the evidence shows that the ERT devices have a service life of 20
18 years and that a depreciation rate for the ERT devices of five percent
19 would be appropriate."

20 The ERTs are the encoder-receiver-transmitter devices that are booked to
21 Account 397.1. Finally, with regard to the issue of the Company's continuing
22 property record, the Commission found:

23 "... it would not be appropriate to require the reconstruction or re-creation
24 of records that apparently do not exist or cannot be completed by any
25 reasonable efforts of MGE."

26 **Q. Did Black & Veatch prepare a depreciation study for MGE to**
27 **meet the requirements of 4 CSR 240.040(6) in June 2000?**

28 A. Yes, this report was contained in Schedule TJS-1, which was attached to my
29 rebuttal testimony in Case No. GR-2001-292, as well as Schedule TJS-3, which

1 was attached to my rebuttal testimony in Case No. GR-2004-0209. I refer to this
2 report as the “June 2000 Report”.

3 **Q. Did the Company cooperate with Staff in the preparation of the**
4 **June 2000 Report?**

5 A. Yes. The Company and Black & Veatch met with Staff, including Mr. Paul
6 Adam, on several occasions prior to and after the issuance of the June 2000
7 Report.

8 **Q. Did these meetings have a direct impact on your June 2000**
9 **Report?**

10 A. Yes. Based on our meeting with Staff, we changed certain elements of the June
11 2000 report to accommodate Staff’s requests.

12 In both our 1995 and 2000 studies, we performed a survey of the
13 depreciation rates of other Midwestern gas utilities as one consideration in
14 developing rates for MGE. Prior to issuance of the June 2000 Report, Staff
15 indicated that it was concerned with using the survey in the 1995 study because it
16 had no basis to determine what methodology was used to determine the rates for
17 these utilities. Therefore, at Staff’s request, we added this information to Table 3-
18 3 in the June 2000 Report to the extent that it could be determined. Table 3-3 in
19 the June 2000 Report is similar to my Table 3-4 in Schedule TJS-2 filed with my
20 direct testimony in this case.

21 In addition, based on my discussions with Mr. Adam, I agreed with Mr.
22 Adam that determining net salvage based on an annual dollar accrual (retained

1 within depreciation reserve) was a preferable approach to applying a percentage
2 net salvage allowance to total plant based on very limited interim retirement
3 activity (the approach used by Mr. Macias in this case). I have consistently used
4 this approach ever since in the depreciation studies I have performed. I will
5 highlight the significant problems with Mr. Macias' approach later in my rebuttal
6 testimony when I discuss the net salvage allowance he proposes for Mains.

7 **Q. What depreciation rates did the Company propose in Case No.**
8 **GR-2001-292?**

9 A. The Company proposed depreciation rates that were half-way between the rates I
10 recommended in the June 2000 Report and the existing rates at that time.
11 Company witness Mr. Michael Noack further explained the basis for the
12 Company's conservative approach in his direct testimony in Case No. GR-2001-
13 292 on Pages 18-20.

14 **Q. What was the Staff's position in that case with regard to**
15 **depreciation rates?**

16 A. Mr. Paul Adam recommended that Laclede's depreciation rates be used as a
17 surrogate for MGE primarily based on his familiarity with and confidence in
18 Laclede's continuing property record.

19 **Q. Were Mr. Adam's recommended depreciation rates in Case No.**
20 **GR-2001-292 consistent with the understanding you reached in**
21 **the meetings between the Company and Staff?**

1 A. No, there were two significant deviations. One was with regard to the treatment
2 of net salvage. The other was with regard to Mr. Adam's use of one Company as
3 the basis for his recommendations. The comparable company analysis in the June
4 2000 report was specifically tailored at the request of the Staff to provide as much
5 readily available information regarding how those companies determined their
6 depreciation rates. Further, we specifically included the major Missouri gas
7 utilities in our sample.

8 **Q. Were Mr. Adam's recommendations in Case No. GR-2001-292**
9 **consistent with the recommendations of the Staff in the Case No.**
10 **GR-98-140?**

11 A. No, they were not. In Case No. GR-98-140, Staff witness Mr. Woodie Smith
12 made recommendations with regard to the depreciation rates applicable to Mains,
13 Services, Meters, and Meter Installations. These recommendations were
14 primarily based on consideration of Missouri Public Service Company's (Aquila)
15 gas distribution depreciation rates. On Page 12 of his direct testimony in Case
16 No. GR-98-140, Mr. Smith states:

17
18 "Q. Why would you compare the impact of Missouri Public Service's
19 depreciation rates on MGE's plant property and not Union Electric's
20 or Laclede's depreciation rates?"

21 A. In my opinion, the existing prescribed Missouri Public Service
22 depreciation rates are based on an analysis of plant property history
23 which would closely match MGE's plant property history, if it were
24 available."
25

26 Further on Page 14, Lines 1-3, Mr. Smith states:

1 “Staff proposes the depreciation rates developed for Missouri Public
2 Service in 1988 through actuarial analysis be prescribed for Accounts 376
3 (Mains), 380 (Services), 381 (Meters), and 382 (Meter/House Regulator
4 Installations).”
5

6 **Q. Did you file rebuttal testimony in Case No. GR-2001-292?**

7 A. Yes, I did.

8 **Q. What was the outcome of Case No. GR-2001-292?**

9 A. The Staff and other parties along with the Company entered into a settlement on
10 all issues in that case. As part of that settlement, the depreciation rates agreed to
11 were the same as the depreciation rates recommended by Mr. Adam (exclusive of
12 net salvage) with the exception of the rate for Mains, which was set equal to the
13 rate for Services.

14 **Q. What was the Company’s proposal in Case No. GR-2004-0209**
15 **with regard to depreciation rates?**

16 A. The Company proposed to use the rates contained in my June 2000 Report.

17 **Q. What was the Staff’s position?**

18 A. Staff witness Ms. Jolie Mathis proposed the depreciation rates that resulted from
19 the settlement in the prior case (i.e. the depreciation rates that were currently in
20 effect at that time). Ms. Mathis essentially adopted and supported the analyses of
21 Mr. Adam.

22 **Q. Were Mr. Adam’s or Ms. Mathis’ recommended average service**
23 **lives (ASLs) for MGE based on a study of MGE?**

1 A. No, they were not. Their recommended ASLs were based on Mr. Adam's study
2 of Laclede. Their recommendations for MGE were based on superimposing the
3 ASLs he had determined for Laclede onto MGE.

4 **Q. What was the outcome of Case No. GR-2004-0209 with regard to**
5 **depreciation rates?**

6 A. In the settlement in that case, the parties agreed to keep the existing depreciation
7 rates with the exception of Services. The ASL for Services was set at 37 years,
8 the half-way point between the existing depreciation rate and the rate I was
9 recommending in that case.

10 **Q. What depreciation rates does the Company propose in this**
11 **matter?**

12 A. The Company is proposing the rates I recommended in my June 2005 Report as
13 corrected in my rebuttal testimony. I included this report with my direct
14 testimony as Schedule TJS-2 in this matter and have submitted amended tables
15 with my rebuttal testimony.

16 **Q. Have any other events occurred since MGE's last rate case that**
17 **are relevant to your rebuttal?**

18 A. Yes. In a Laclede rate case (Case No. GR-99-315), the Commission addressed the
19 calculation of net salvage when establishing depreciation rates. The Commission
20 ruled in favor of Laclede and found its accrual method was just and reasonable.
21 However to ensure that the method for tracking net salvage is clear and that

1 ratepayers do not overpay for net salvage costs, the Commission required a
2 separate accounting for the net salvage in the depreciation reserve.

3 **Q. Do you generally agree with this Order?**

4 A. Yes, I do. Prior to this Order, the accrual of net salvage was being booked
5 outside of the depreciation reserve based on prior Commission Orders. In prior
6 cases, I filed testimony indicating that the accrual for net salvage needed to be
7 kept within depreciation reserve. However, I continue to believe that the use of
8 an annual dollar allowance for net salvage (supported by both Mr. Adam and me
9 in prior cases) is superior to the approach used by Mr. Macias.

10 **Q. Is the study you prepared in June 2005 consistent with this**
11 **Order?**

12 A. Yes. The rates I am recommending are included in the revised Tables 4-1
13 (column U) and 4-2 (column H) included with my rebuttal testimony. These rates
14 include the average service life and net salvage allowance added together.
15 However, I am only recommending a net salvage allowance for only four
16 accounts. The average service life and net salvage components of these rates are
17 as follows:

1

	ASL ³	Net Salvage	Total
Account 380 - Services	3.13%	Positive 0.28%	3.41%
Account 390 – Structures	2.09%	Negative 0.88%	1.21%
Account 392 – Transportation	9.10%	Negative 0.91%	8.19%
Account 396 – Power Op. Eq.	6.69%	Negative 1.33%	5.36%

2

3

The depreciation rates I am recommending for all the other accounts are attributable to ASL only with no allowance for net salvage.

4

5

Q. Are Mr. Macias’ recommendation consistent with this Order?

6

A. I believe so.

7

Q. Do you agree with Mr. Macias’ application of this Order?

8

A. No. As I discuss later in my testimony, I believe that the net salvage allowances Mr. Macias proposes for Mains are flawed and unreasonable.

9

10

Q. Are you familiar with any other gas companies regulated by the Missouri PSC who are currently seeking changes in depreciation rates?

11

12

13

A. Yes, I am. In Case No. GR-2006-0387, Atmos is seeking a change in its depreciation rates as part of its rate case.

14

³ The average service life component of the rate includes the reserve adjustment calculated in Schedule TJS-2, Table 4-1.

1 **Q. What is Staff recommending with respect to Atmos' depreciation**
2 **rates?**

3 A. Staff witness Mr. Guy Gilbert "recognizes that Atmos management has reviewed
4 and accepted its own depreciation consultant's recommendation that, as a whole,
5 the annual depreciation accrual should be reduced by approximately \$591,000.
6 Staff will not disagree with Atmos' management's conclusion and recommends
7 that Atmos annual depreciation accrual should be reduced by approximately
8 \$591,000."⁴ In other words, Staff is accepting Atmos' depreciation study in its
9 totality.

10 **Q. Did Staff perform a depreciation study using Atmos' data?**

11 A. This is unclear in Mr. Gilbert's testimony. He states in his testimony that "Atmos
12 had expressed concerns providing the [historical data for life study purposes to
13 Staff] because of incomplete, or otherwise inadequate data being received when
14 Atmos acquired each property. This significantly handicapped Staff's ability to
15 perform a thorough analysis of the accounts."⁵

16 **Q. How do you perceive Staff's recommendation with regard to**
17 **Atmos?**

18 A. Staff applies a different standard to MGE than it has applied to Atmos. First,
19 Atmos and MGE are in similar situations with regard to the condition of their
20 actuarial data. However, Staff did not force the concept of using surrogate

⁴ Direct Testimony of Staff witness Guy Gilbert, Page 9, Lines 9-13.

⁵ Direct Testimony of Staff witness Guy Gilbert, Page 4, Lines 12-15.

1 average service lives on Atmos. Staff accepted Atmos' recommendations which
2 included analysis of Atmos-specific data. In the case of MGE, Staff ignores the
3 recommendations and MGE-specific data set forth in MGE's depreciation study.
4 Not only did Staff not perform a "thorough" actuarial study for Atmos to
5 determine average service lives, Staff "was not able to study salvage rates, as the
6 rates are merely a component of a larger problem involving the Company's
7 (Atmos) record keeping"⁶. Further, "[b]ecause of the lack of data to perform an
8 accurate depreciation analysis, it was not possible for Staff to accurately
9 determine theoretical reserve for each account"⁷.

10 **Q. If there was a "lack of data to perform an accurate depreciation**
11 **analysis", how did Atmos develop its recommended depreciation**
12 **rates?**

13 A. According to Atmos' depreciation witness, Mr. Donald S. Roff, "[f]or some asset
14 categories, the age of both surviving and retired property is known, and actuarial
15 analysis was utilized for these property groups...For the remaining asset
16 categories, the age or retirements is not known, and a simulation analysis
17 technique was utilized."⁸ Mr. Roff's recommended rates are determined by using
18 the average life group procedure and the remaining life technique.

⁶ Direct Testimony of Staff witness Guy Gilbert, Page 8.

⁷ Ibid.

⁸ Direct Testimony of Atmos witness Donald S. Roff, Page 9, Lines 11-14.

1 **Q. Is a simulation analysis technique the same as what you refer to in**
2 **your testimony and June 2005 Report as simulated plant balance?**

3 A. Yes. This is the same technique that I use in my study that the Staff has rejected
4 in my study for MGE.

5 **Q. Why is the simulation method acceptable to Staff as a method to**
6 **determine average service lives for Atmos, but not for MGE?**

7 A. I don't know. Staff's positions in the Atmos and MGE case are clearly
8 inconsistent.

9 **Q. What is Staff recommending with respect to Atmos' depreciation**
10 **rate for Account 380?**

11 A. Staff is adopting Atmos' recommendation of a 33-year ASL for Services (R5
12 curve) and a net salvage of negative 35 percent. This results in a remaining life
13 rate of 4.06 percent. I am recommending a 32-year ASL, negative \$800,000
14 annual net salvage allowance, and a whole life rate. My recommended rate is
15 3.41 percent. We are recommending essentially the same ASL, yet Staff accepts
16 Atmos' recommendation. The Company's proposed rate for Services is even
17 lower than Atmos' after consideration of net salvage and yet the Staff rejects the
18 Company's recommendation. The Company's proposed rate for Services is based
19 on the whole life method whereas Atmos is based on the remaining life method
20 and yet the Staff accepts Atmos' recommendation and rejects the Company's
21 recommendation.

1 **Q. Do you have any further observations with regard to the Staff's**
2 **position over the last decade?**

3 A. Yes, I do. Over the last decade, MGE's depreciation rates have been represented
4 by four different Staff witnesses. These four different Staff witnesses have used
5 three different approaches to determine ASL and four different approaches with
6 regards to net salvage.

7 Over the past decade, Staff's focus has consistently been too narrow.
8 Staff has largely ignored the depreciation reports the Company has filed even
9 after the Company has sought input from Staff. I don't understand why
10 depreciation reports must be filed on a five-year cycle to comply with 4 CSR
11 240.040(6) if the Staff is going to ignore them. Staff has also consistently ignored
12 Company-specific information that can be found in MGE's CPR to perform
13 actuarial analyses.

14 In addition, Staff applies different standards for different companies.
15 Atmos and MGE are clear examples of how two companies with similar
16 situations have been treated differently by the Staff. Both have records that were
17 compromised during acquisitions, yet Staff is willing to accept approaches for
18 Atmos that they have rejected for MGE.

19 My approach on MGE's behalf has been consistent over the last decade,
20 my positions have been consistent, and I have searched for ways to improve my
21 analyses by incorporating MGE-specific information and data as the Company's
22 database has grown. Further, I have incorporated suggestions and input from the

1 Staff into my analyses consistent with the Commission’s direction in Case No.
2 GR-98-140.

3 **Services**

4 **Q. What do you mean by a Service?**

5 A. A Service line includes all of the materials, labor, and cost of installation
6 associated with the facilities between the main and the meter set. The meter set
7 includes the meter, regulator and associated piping between the regulator and
8 meter and up to the customer’s house piping. Rebuttal Schedule TJS-2
9 graphically depicts these components.

10 **Q. What ASL does Mr. Macias recommend for Services?**

11 A. Mr. Macias recommends a 42 year ASL for Services. This is the average of the
12 ASL’s for Aquila, Ameren, and Laclede.

13 **Q. Does Mr. Macias perform any tests of the reasonableness of his**
14 **proposal to use surrogate ASLs for MGE’s Services, which is**
15 **based on Aquila, Ameren and Laclede?**

16 A. Mr. Macias does not mention any such tests in his direct testimony. He simply
17 states in his testimony that Staff believes that this approach is reasonable for three
18 reasons:

- 19 “1. The comparison LDCs operate under the jurisdiction of the PSC;
20 2. The various accounts’ average service lives are based on
21 depreciation studies conducted by Staff using depreciation
22 databases with adequate placement and retirement histories;

1 3. Using an average of the individual LDCs' average service lives
2 mitigates the differences between MGE's plant, operations and
3 management and that of the comparison LDCs.”⁹

4 **Q. Is Mr. Macias' approach to determining the ASL for Services**
5 **reasonable?**

6 A. No. It fails to take into consideration data and circumstances specific to MGE,
7 especially circumstances that differentiate MGE from the three utilities he uses as
8 a surrogate.

9 **Q. What ASL do you recommend for Services?**

10 A. I am recommending an ASL for services of 32 years. This is primarily based on
11 the simulated plant balance analysis of MGE-specific data as discussed in the
12 June 2005 Report. My recommendation is also supported by retirement analysis
13 of MGE-specific data discussed later in my rebuttal testimony. In addition, the
14 scope and magnitude of MGE's safety line replacement program (“SLRP”)
15 indicates that an ASL for MGE that is less than Laclede, Ameren, and Aquila is
16 reasonable.

17 **Q. Have you done any analysis to attempt to determine the**
18 **magnitude of these surrogate companies Safety Line Replacement**
19 **Program relative to MGE's?**

⁹ Staff witness Gregory E. Macias, Page 6.

1 A. Yes, I have. I performed an analysis comparing these three company's and
2 MGE's gross plant investment in Services. I present this analysis in Rebuttal
3 Schedule TJS-3. Over the period (1989-2004), when all four utilities were fully
4 engaged in safety line replacement programs ("SLRP"), MGE's gross plant
5 investment in Services increased by 189 percent whereas Laclede's increased by
6 132 percent. Ameren and Aquila-MPS' plant investment has increased by 164
7 and 56 percent, respectively. Further, over 85 percent of MGE's investment in
8 Service lines in 2004 has been added since 1988.

9 In addition, MGE was replacing an average of 20,000 Services per year
10 between 1989 and 2000 and approximately 50 percent of MGE's customers had a
11 replaced Service by 2000, whereas Laclede was replacing an average 1,373
12 Services per year by the year 2000, affecting about 2 percent of its customer base.
13 I do not have this information available to compare with Ameren or Aquila.

14

15 **Simulated Plant Balance Analysis**

16 **Q. Mr. Macias states that the absence of historical retirement data**
17 **prevents a reliable study of Company-specific average service**
18 **lives. Does he reasonably describe the situation?**

19 A. No, he does not. I agree that Company-specific data is insufficient to perform
20 retirement analysis, following traditional approaches and using generally
21 available tools. However, with the passage of time, there are acceptable methods

1 other than retirement analyses that may be used and there are other approaches
2 that may be used.

3 **Q. Is the June 2005 Black & Veatch report based on MGE-specific**
4 **information?**

5 A. Yes. In addition to other available information, I performed a simulated plant
6 balance (“SPB”) analysis using MGE-specific data.

7 **Q. What do you mean by a simulated plant balance analysis?**

8 A. Simulated plant balance analysis is one of the traditional approaches used as a
9 tool to evaluate retirement (service life) characteristics. In performing retirement
10 analysis, we fit a standard curve type (typically Iowa Curves) to retirement
11 history. In this regard, we select the Iowa Curve (and ASL) which best predicts
12 retirements given vintage additions and retirements.

13 We often encounter situations, such as with MGE’s data, where reliable
14 retirement history by vintage is not available. In many cases, where a detailed
15 history of retirements is not available, we can develop a history of annual plant
16 additions and balances. Following the simulated plant balance approach, we
17 select the Iowa Curve (and ASL) which best predicts annual plant balances given
18 vintage additions and annual plant balances.

19 **Q. Does the simulated plant balance approach produce reliable**
20 **results?**

21 A. Not always, but then neither does retirement analysis. I do not consider simulated
22 plant balance analyses to be as rigorous as retirement analysis. However, when

1 the extensive data requirements required by retirement analysis are not available,
2 the simulated plant balance approach can provide valuable information. Further, I
3 have found the SPB approach quite informative as a test of the reasonableness of
4 the results of retirement analyses. The mere fact that the approach may not be as
5 rigorous as another does not mean that it should be dismissed out of hand,
6 especially if data necessary to perform other analyses are not available or are
7 compromised.

8 **Q. Did the simulated plant balance analysis you performed in**
9 **connection with the June 2005 Black & Veatch Report produce**
10 **reliable results for Services?**

11 A. Yes, the analysis indicated a service life reasonably in line with what I expected
12 based on my experience and other available information. In addition, depending
13 on the data set used, the curve types that produced the best fits are unusually flat
14 or steep. As shown in Tables 3-1 and 3-2 of Schedule TJS-2 (the June 2005
15 Report), the results of my simulated plant balance analysis showed that the ASL
16 of Services was between 22 and 32 years.

17 **Q. Have you performed any additional tests of the reasonableness of**
18 **the 42-year ASL recommended by Staff?**

19 A. Yes, I have. I tested the reasonableness of Staff's specific conclusion that the
20 average of the three surrogate companies' ASL's "mitigates the differences

1 between MGE's plant, operations and management and that of the comparison"¹⁰
2 companies.

3 **Retirement Analysis**

4 **Q. Although you indicate that data are insufficient to perform a**
5 **traditional retirement analysis, is the MGE data sufficient to**
6 **perform an analysis using other approaches and other tools?**

7 A. Yes, it is. Contrary to Mr. Macias' conclusion, existing data is more than
8 sufficient to test the hypothesis of whether a specific ASL and curve shape lies
9 within a range of reasonableness.

10 **Q. If MGE's data does not provide sufficient information to perform**
11 **traditional analyses, how can you use it to test the hypothesis of**
12 **whether a specific curve shape and ASL is reasonable?**

13 A. Retirement analysis requires two pieces of information. One is the original cost
14 of additions by vintage. The other is retirements by vintage and transaction year.
15 Mathematically, two independent variables (plant additions and retirements) are
16 "combined" to predict the dependent variable (average service life).

17 MGE's data prior to 1994 is limited. However, beginning in 1994, MGE
18 has maintained a complete continuing property record. This data includes
19 information regarding additions and retirements (by vintage) for each year
20 (beginning in 1994). Vintages retired include investment from 1900 to date. This

¹⁰ Staff witness Gregory E. Macias Direct Testimony, Page 6

1 data is precisely the information required to perform retirement analyses. MGE
2 data also include vintage year plant balances beginning in 1994.

3 From MGE's continuing property record, we can perform retirement
4 analysis on retirements made subsequent to 1994 on property-installed subsequent
5 to 1994. We cannot perform retirement analysis on retirements made subsequent
6 to 1994 on property installed prior to 1994 because the continuing property record
7 contains no information with regard to the original investment. For property
8 installed prior to 1994, the only information we have available are plant balances
9 by vintage for each year beginning with 1994.

10 If we can find a way to determine the level of original additions, we can
11 evaluate the reasonableness of service lives based on retirements reported during
12 the 1994 through 2004 period. Retirements so considered can include retirements
13 related to property not only installed subsequent to 1994 but also for retirements
14 during the period associated with vintages prior to 1994.

15 For a specified survivor curve, I can calculate the original investment
16 based on plant balances by vintage (age). I have this information. MGE supplies
17 me with the continuing property record and Mr. Macias supplies me with the
18 ASL. Mr. Macias did not specify a survivor curve type, however according to his
19 workpapers, the survivor curve that Staff found appropriate for Laclede, Ameren,
20 and Aquila Services range from R1.5 to R4.

1 For example, the plant balance applicable to Services at the beginning of
2 1994, for the 1985 vintage, amounts to \$4,472,684. Using an R1.5¹¹ 42-year Iowa
3 Curve, survivors (plant balance) at the beginning of 1994 amount to 95.71 percent
4 of 1985 additions. Thus, if retirements follow the R1.5 42-year dispersion, the
5 original investment in 1985 amounts to \$4,673,114 ($\$4,472,684 / 95.71$ percent).
6 I then divide the plant balance (1985 vintage) as of the end of 2004 (\$4,080,796)
7 by the 1985 additions to calculate that 87.32 percent ($\$4,080,796 / \$4,673,114$) of
8 the original additions remain in service at the end of 2004. I have thus
9 determined that if an R1.5 42-year Iowa Curve explains retirement history, actual
10 survivors at the end of 2004 amount to 87.32 percent of the investment originally
11 installed in 1985.

12 The age of property installed in 1985 is 19½ years at the end of 2004. An
13 R1.5 42-year Iowa Curve predicts that 87.36 percent of original additions would
14 survive at the age of 19½ years. By comparing the predicted percent surviving
15 based on the selected Iowa Curve age at the end of 2004 (87.36 percent), with the
16 percent actually surviving based on the plant balance at the end of 2004 (87.32
17 percent), I have determined definitively how well the R1.5 42-year curve predicts
18 actual retirements for that vintage.

¹¹ Through my analysis, I found the R1.5 curve to have the “best fit” of the curves used by Laclede, Ameren, and Aquila for the Staff’s recommended ASL of 42 years.

1 **Q. In the foregoing, predicted survivors are almost equal to what you**
2 **term actual survivors. Doesn't this indicate that the R1.5 42-year**
3 **curve is an effective predictor of actual service life?**

4 A. Yes, for the 1985 vintage. However we are concerned with not how well the
5 curve predicts retirements for an individual vintage, but for how well it fits over a
6 wide range of vintages (ages). In order to evaluate how well this curve compares
7 with actual, I compare actual survivors with predicted survivors for all surviving
8 vintages.

9 **Q. Have you prepared a summary of the results of your comparison?**

10 A. Yes, I have. In Rebuttal Schedule TJS-4, I compare predicted survivors with
11 actual survivors for all surviving vintages. Rebuttal Schedule TJS-4 consists of a
12 graphical comparison of survivors based on a R1.5 42-year Iowa Curve and actual
13 survivors at the end of 2004. In Rebuttal Schedule TJS-4, I clearly demonstrate
14 that R1.5 42-Iowa Curve does not reasonably predict actual survivors reported on
15 the books and records of MGE.

16 As I show in Schedule TJS-4, the R1.5 curve shape appears generally to
17 reflect the shape of actual survivors. However, over a wide range of observations,
18 the R1.5 42-year curve lies above and to the right of actual. This relationship
19 indicates that the life predicted by Mr. Macias' use of a 42-year Iowa Curve (and
20 my imputed R1.5 curve) exceeds that based on actual MGE's experience.

1 **Q. In Schedule TJS-4, you show some information regarding**
2 **correlation coefficients and retirements. What does this**
3 **information indicate?**

4 A. This information provides some statistical indication of how well the specified
5 curve predicts actual experience. Correlation coefficients represent a measure of
6 how well a change in the value of one set of values corresponds to a change in the
7 value of another set. For example, the 93.88 percent correlation coefficient I
8 show for survivors indicates that the R1.5 42-year curve predicts about 94 percent
9 of the change in actual survivors associated with a change in age. Likewise, the
10 65.42 percent correlation coefficient I show for retirements indicates that the R1.5
11 42-year curve predicts about 65 percent of the change in retirements associated
12 with a change in age.

13 The information regarding the dollar value of retirements provides another
14 measure of how well the specified curve predicts actual. During the 11-year
15 period, (1994 through 2004) MGE retired a total \$26,716,428 of its investment in
16 Services. The R1.5 42-year curve predicts that \$19,315,206 would be retired.
17 Thus, the R1.5 42-year curve understates actual retirements by over 25 percent.

18 **Q. Based on the information set forth in Schedule TJS-4, do you**
19 **reach any conclusion regarding the reasonableness of the 42-year**
20 **ASL proposed by Staff?**

21 A. Yes, I have. A simple visual inspection demonstrates that the 42-year ASL that
22 Staff proposes does not reflect actual experience on MGE's system. The various

1 statistics shown in Schedule TJS-4 further demonstrate the unreasonableness of
2 the 42-year ASL recommended by Staff.

3 **Q. Have you examined how well other service lives compare with**
4 **actual experience?**

5 A. Yes, I have. I show these comparisons in Rebuttal Schedule TJS-5.

6 **Q. Please explain Rebuttal Schedule TJS-5.**

7 A. In Rebuttal Schedule TJS-5, I present four graphical comparisons that are
8 identical to the one I show in Rebuttal Schedule TJS-4. In preparing Rebuttal
9 Schedule TJS-5, I observe that in Schedule TJS-4 MGE's actual experience
10 appears to have higher modal shape than the R1.5 curve used. I therefore develop
11 my initial comparisons in Rebuttal Schedule TJS-5 based on the R2.5 curve
12 shape.

13 Using the R2.5 curve, I vary ASL in order to predict actual retirements. In
14 Sheet 1 of Rebuttal Schedule TJS-5, I show the comparison using a 29-year
15 service life. As shown, using a 29-year service life, I over-predict actual
16 retirements by about 4.6 percent. In Sheet 2, I use a 30-year service life and
17 under-predict actual retirements by about 3 percent. Therefore, I conclude that
18 the ASL will likely fall between 29 and 30 years. I also observe that the
19 correlation coefficients for both survivors and retirements are considerably higher
20 than for the 42-year service life shown in Rebuttal Schedule TJS-4. Based on
21 visual inspection of Rebuttal Schedule TJS-5 Sheets 1 and 2, I find that an R2.5
22 curve shape with a service life of 29 to 30 years reasonably predicts actual
23 experience.

1 However, while I have evaluated service life, I have not confirmed that the
2 R2.5 curve shape represents the curve shape that best matches actual experience.
3 I therefore examine whether a change in curve shape might affect my initial
4 conclusion in Sheets 3 and 4. I again minimize the difference between actual and
5 predicted retirements by varying age and using R2 and R3 curve shapes. As
6 shown in these two sheets, the correlation coefficients using a R2 curve shape
7 (Sheet 3-31 year ASL) are not quite as good as when a R2.5 (29-30 years) is used.
8 The results using a R3 curve shape (Sheet 4-28 year ASL) are slightly better than
9 using an R2.5 curve shape.

10 Based on my review of the information set forth in Rebuttal Schedule
11 TJS-5, I find that based on actual data specific to MGE, an ASL for Services to be
12 about 28 years.

13
14 **Comparable Companies Analysis**

15 **Q. What was the ASL for Services based on the comparable**
16 **company analysis in your June 2005 Report?**

17 A. In the June 2005 Black & Veatch Report (Table 3-3), I show depreciation
18 statistics for a number of Midwest gas distributors. Only 2 of the 10 Midwestern
19 gas utilities had ASLs greater than 40 years for Services. Ironically, these two
20 utilities are Aquila (Missouri Public Service) (45 years) and Laclede (44 years),
21 which are two of the three utilities that Mr. Macias uses to develop the surrogate
22 ASL for MGE and are both regulated by the Missouri PSC. The ASL for

1 Services of the comparable companies shown in Table 3-3 is 37 years and an
2 average rate of 3.31 percent. While this information does not definitively support
3 the Company's recommended 32-year life and 3.41 percent depreciation rate, it
4 also casts doubt upon the reasonableness of Staff's recommended 42-year life and
5 3.05 percent depreciation rate.

6 **Q. Did you perform any additional analysis of comparable**
7 **companies?**

8 A. Yes, I did. In Rebuttal Schedule TJS-6, I show the total composite depreciation
9 rates (for all accounts) for the six companies that the Staff uses in this case to
10 develop their recommended rate of return on equity. The average of those rates
11 was 4.16 percent. This compares to the Company's proposed overall composite
12 rate of 3.08 percent and the Staff's of 2.74 percent. When looked at on an overall
13 composite basis, clearly the Staff's recommendation in this case is significantly
14 below any reasonable comparison to the comparable companies that it uses in the
15 development of its proposed ROE.

1 **Other Considerations with Regard to Services**

2 **Q. In Case Nos. GR-2001-292 and GR-2004-0209, you raised a**
3 **question regarding how the age of the housing stock has a bearing**
4 **on ASL. Please explain how the age of the houses have a bearing**
5 **on the expected ASL of Services for MGE.**

6 A. A significant purpose of the MGE's safety line replacement program is to replace
7 bare steel service lines installed prior to the early 1970's. Therefore, the newest
8 houses in the program are at least 30 years old. Census tract data (2000) indicates
9 that approximately 176,000 houses in Jackson County are older than 1970
10 vintage. The vast majority of MGE's service line replacements are in Jackson
11 County. According to the census data, approximately 9 percent of these houses
12 are vacant and another 27 percent of the occupied units are over 60 years old. To
13 support a 42-year ASL, Staff must assume that on average, service lines to these
14 63,000 housing units (36 percent of 176,000) will remain in service on average
15 for 42 years.

16 I have lived in Kansas City (Jackson County) my entire life and worked on
17 volunteer projects for over 20 years in the inner City. I am intimately familiar
18 with many areas in northern and eastern parts of the City (a significant part of
19 Jackson County) where houses (with natural gas service) will be lucky to survive
20 ten years. The economic life of the replacement Services on these houses is likely
21 to be controlled by the mortality of the home to which the Services are attached
22 rather than the physical life of the plastic pipe.

1 **Q. Please explain how a plastic Service line installed as part of the**
2 **Company's SLRP would actually have a shorter expected life**
3 **than an old steel Service or a plastic Service line installed on a**
4 **new home?**

5 A. That is probably best done through an example. Rebuttal Schedule TJS-7 is a
6 photograph of a house at 2539 Bellefontaine in the inner city of Kansas City that
7 was included as Schedule TJS-13 in Case No. GR-2004-0209. This home had its
8 service line replaced in the late 1980's. This home has been condemned and was
9 scheduled for demolition. The Company retired the service line for this home in
10 late 2003 after about 15 years of service. The photo also shows an empty lot next
11 to this home. This empty lot used to be a home at 2537 Bellefontaine, which had
12 its service line replaced at the same time as 2539 Bellefontaine. Halfway down
13 the block at 2509 Bellefontaine there is a similar story associated with this empty
14 lot. In addition, there are several other empty lots on this block. All of these
15 service lines were retired - not because of the physical life of the plastic pipe has
16 expired, but because the service line has no economic value or use without the
17 home being there.

18 **Q. Did you revisit the house at 2539 Bellefontaine for this case?**

19 A. Yes. I saw it on November 17, 2006. I found that the house had been demolished
20 and it is now an empty lot.

1 **Q. Are there are other instances and circumstances where MGE has**
2 **had to retire plastic Service lines due to factors other than the**
3 **physical life of the pipe?**

4 A. Yes. Kansas City has thousands of examples similar to the one cited above. The
5 primary reasons for these retirements are due to redevelopment and public
6 improvement projects, in addition to the dangerous and/or demolished buildings
7 cited above. For example, recent construction of a new downtown arena has also
8 resulted in the demolition of buildings whose Service lines were replaced
9 primarily in 1995-1996.

10 **Q. Wouldn't these factors apply to other urban utilities like Laclede?**

11 A. The forces at work in St. Louis may not be that dissimilar. However, the critical
12 differentiating fact is that in MGE's urban core, the buildings that are being torn
13 down are old buildings with very young Service lines that were installed as part of
14 MGE's SLRP. As previously discussed, the magnitude of Laclede and Aquila's
15 SLRP has been a fraction of MGE's. Simply put, MGE had to put in brand new
16 plastic pipe to serve old buildings and homes, and as the homes and buildings are
17 being torn down these relatively young service lines must be retired. To the
18 extent that these factors are occurring in St. Louis (Laclede's service territory),
19 old buildings and homes are being torn down and relatively old service lines are
20 being retired. The fact that the new plastic pipe would otherwise last for decades
21 is irrelevant. The fact the new plastic pipe might last longer than bare steel is also
22 irrelevant. The controlling factor in very many cases for MGE is not the physical

1 life of the pipe, nor the fact that plastic pipe may last longer than bare steel, but
2 the fact that the premise has a much shorter remaining life while the gas service
3 facilities to the premise are relatively new.

4 **Q. Please summarize your rebuttal testimony with regards to Mr.**
5 **Macias' recommended average service life for Services?**

6 A. Mr. Macias' recommended average service life for Services fails to take into
7 consideration known factors that differentiate MGE from the other utilities in the
8 state. Based on MGE-specific data and information, the ASL for Services should
9 be 32 years.

10 **Mains Net Salvage Allowance**

11 **Q. What is Mr. Macias' recommendation with regard to net salvage**
12 **for Mains?**

13 A. Mr. Macias recommends a net salvage ratio of 5 percent for Mains. He states
14 "Staff finds the trend for the net salvage of this account (Mains) to be declining
15 rapidly."¹²

16 **Q. How does Mr. Macias calculate net salvage for Mains?**

17 A. On Page 8, Line 1 of his direct testimony, Mr. Macias says that he calculates net
18 salvage percent as "(Gross Salvage – Cost of Removal)/Original Cost of Plant
19 Retired".

¹² Staff witness Gregory E. Macias Schedule GEM 3-2.

1 **Q. Is this how he calculated his net salvage allowance?**

2 A. No, it is not. For Mains in particular, he appears to have calculated his net
3 salvage percentage as: (Gross Salvage plus Reimbursements minus Cost of
4 Removal)/Original Cost of Plant Retired.

5 **Q. Is Mr. Macias' calculation correct?**

6 A. No. Despite what he says in his testimony, reimbursements should be considered
7 in determining MGE's net salvage allowance. However, Mr. Macias has failed to
8 use common sense in the application of the calculation. MGE received
9 substantial reimbursements for Mains during the 1994 through 2002 period for
10 relocations primarily related to large highway relocation projects in the Kansas
11 City area (Grandview triangle, for example).

12 **Q. What do you mean by a reimbursement?**

13 A. If MGE is required to move or relocate facilities at the request of a government
14 body, they are reimbursed for the cost of relocating the line under certain
15 circumstances. This is can be an extraordinary item. The following is an
16 example of how a reimbursement may be booked by MGE:

- 17 1. MGE has to remove certain facilities, let's say a Main. This
18 results in a retirement of say \$100,000 (the original cost of the
19 main removed).
- 20 2. MGE has to construct the new Main for a cost of \$500,000. An
21 addition is made to plant for the \$500,000.

1 3. The Missouri Department of Transportation reimburses MGE for
2 the cost of the new mains, i.e. \$500,000. MGE credits (increases)
3 reserve to reflect this reimbursement.

4 4. Net plant is unchanged by the sum of these three accounting
5 entries.

6 **Q. In this example, how is the net salvage impacted by such a**
7 **transaction if one applies Mr. Macias' approach?**

8 A. Based on Mr. Macias' approach, the net salvage allowance would be a positive
9 500 percent. Net salvage is a positive \$500,000, reflecting the reimbursement,
10 and the original cost of the plant retired is \$100,000.

11 **Q. Isn't this an extreme example?**

12 A. Yes, however it is presented to make the point that one needs to be very careful in
13 applying a non-recurring item to the total plant balance. Further, it demonstrates
14 the problem with developing a percentage based on very limited annual retirement
15 activity and applying that percentage to the entire plant balance.

16 **Q. Please discuss the recent history of MGE's reimbursements for**
17 **Mains.**

18 A. I show this in Rebuttal Schedule TJS-8. Reimbursements for the period 1994
19 through 2002 ranged from about \$300,000 to \$1.5 million (which occurred in
20 2000 and was included in Mr. Macias' calculation). Prior to 1994, the
21 reimbursements were lower than they were during the period 1994 through 2002.
22 By including these extraordinary reimbursements in his calculation of net salvage,

1 Mr. Macias fails to recognize that reimbursements at this level are not normal. In
2 fact, reimbursements during the 2003 and 2004 have essentially been nearly zero,
3 \$89,000 and \$69,000, respectively. The net salvage allowance should be based
4 on what the Company can expect going forward. If he were to exclude
5 reimbursements, as he should, from the five and ten-year average, his net salvage
6 allowance would be in the range of negative 15 to negative 19 percent.

7 I also show Services in Rebuttal Schedule TJS-8 for comparison purposes.
8 Reimbursements have a negligible affect on the average net salvage allowance for
9 Services.

10 **Q. What is the percentage allowance for reimbursements that is**
11 **implied in Mr. Macias' net salvage allowance for Mains?**

12 A. Based on the discussion in the prior question, his positive net salvage allowance
13 of 5 percent for Mains implies a 15 to 20 percent salvage allowance for
14 reimbursements.

15 **Q. What would be the impact of this 15 to 20 percent?**

16 A. Mr. Macias is recommending that this reimbursement allowance that was
17 developed on a very small percentage of MGE's total plant and is, as I have
18 indicated above, a non-recurring item be applied to MGE's total plant investment.
19 MGE's plant investment in Mains is currently on the order of \$340 million
20 dollars. Therefore, Mr. Macias' approach, if applied over the whole life of the
21 plant, would reserve between \$50 and \$65 million for reimbursements. Mr.
22 Macias' approach would reduce depreciation expense by this amount over the life

1 of the asset. Stated differently, this would represent the amount of investment
2 that MGE would probably never recover through depreciation expense.

3 **Q. What net salvage allowance did you use for Mains?**

4 A. I did not include a net salvage allowance for Mains. As shown in Rebuttal
5 Exhibit TJS-8, and consistent with Mr. Macias' observation, net salvage has
6 declined rapidly in the most recent years. The amount of salvage (positive), cost
7 of removal (negative), and reimbursement (positive) are netting to a very small
8 number in recent years. I believe this to be the case in the near future (the five
9 year time horizon of my study), therefore I recommend a net salvage allowance of
10 zero for Mains.

11 **Q. Does the following discussion highlight another issue with regards
12 to how net salvage should be determined?**

13 A. Yes, it does. As I indicated earlier in my testimony, Mr. Adam and I believe that
14 using an annual dollar allowance for net salvage is superior to using a percentage
15 of plant approach based on limited plant activity. The approach used by Mr.
16 Macias would have one believe that very limited interim activity (retirements) is
17 reflected of all and final retirements. This conclusion is not reasonable and can
18 result in net salvage allowances that significantly exceed any current reasonable
19 estimates of final net salvage.

1 **Q. Please summarize your rebuttal with regard to Mr. Macias’**
2 **recommended depreciation rate for Mains.**

3 A. Mr. Macias has grossly overstated the net salvage allowance that should be used
4 for Mains because he has misapplied the reimbursements that were received by
5 MGE in the past. If one were to follow Mr. Macias’ approach to determining net
6 salvage with a proper recognition of reimbursements, a net salvage allowance of
7 negative 15 percent would be more appropriate.

8 **Q. What are the other companies regulated by the Missouri PSC**
9 **using for a net salvage allowance for Mains?**

10 A. Mr. Macias’ workpapers indicate that the Staff recommended the following net
11 salvages for LaClede’s Mains:

	<u>Net Salvage</u>
Steel	-15%
Cast Iron	-165%
Plastic Copper	-10%

12 In the Atmos case, Staff implicitly accepts a negative 10 percent salvage for
13 Mains. It appears that Aquila and Ameren still accrue net salvage outside of the
14 depreciation reserve. Given these examples, Mr. Macias’ proposed net salvage of
15 positive 5 percent for MGE is, once again, obviously incorrect. The use of a
16 negative 15 percent is far more reasonable.

1 **Other Issues**

2 **Q. Did Mr. Macias perform a depreciation reserve analysis?**

3 A. No, he did not. Mr. Macias states that “[b]ecause a plant specific analysis could
4 not be performed, a true theoretical reserve cannot be calculated.”¹³ Mr. Macias
5 believes that an Iowa type curve, which is the result of actuarial analyses, is an
6 “essential element of the theoretical reserve calculation.”¹⁴

7 **Q. Did you perform a depreciation reserve analysis?**

8 A. Yes, I did. You do not need Iowa type curves to evaluate the adequacy of the
9 depreciation reserve balance. I further discuss my depreciation reserve analysis
10 on Pages 18 and 19 of Schedule TJS-2, the June 2005 Depreciation Report. I
11 reflect the reserve deficiency in my recommended rates.

12

13 **Recommendations**

14 **Q. What is your recommendation with regard to Staff’s**
15 **recommended ASL of 42-years for Account 380 - Services?**

16 A. The Commission should reject Staff’s recommendation because:
17 • Staff has performed no study of MGE or conditions specific to MGE’s
18 operation.

¹³ Staff witness Gregory E. Macias Direct Testimony, Page 9, Lines 4-5.

¹⁴ Staff witness Gregory E. Macias Direct Testimony, Page 9, Lines 8-9.

- 1 • Staff’s recommendations are based on a methodology that is too narrow,
2 circular in reasoning, and inconsistent with the approach the Staff uses for
3 ROE, return of capital.
- 4 • Staff’s results are clearly unreasonable when compared to other utilities..
- 5 • Staff has ignored MGE-specific data and has overlooked significant
6 differences between MGE and Laclede, Ameren, and Aquila.
- 7 • Staff is applying a different standard to MGE than it is to Atmos under
8 similar circumstances.

9 **Q. What is your recommendation with regard to Staff’s**
10 **recommended net salvage allowance of five percent for Account**
11 **376 - Mains?**

12 A. The Commission should reject Staff’s recommendation because Mr. Macias
13 clearly did not understand the implications of including reimbursements in his net
14 salvage allowance for Mains.

15 **Q. What depreciation rates are you recommending that the**
16 **Commission adopt?**

17 A. I am recommending that the Commission adopt the depreciation rates
18 recommended in Black & Veatch’s June 2005 Report, excluding the cost of
19 removal allowance. These rates are summarized in Revised Table 4-1 of
20 Schedule TJS-2 that I have included with my rebuttal testimony. Earlier in my
21 testimony, I separated the net salvage allowance from the ASL component for the
22 depreciation rates where I have included a net salvage allowance.

1 **Q. Why should the Commission accept the rates you are**
2 **recommending for MGE -- specifically in regard to Account 380 –**
3 **Services and Account 376 - Mains?**

4 A. With regard to Services, the Commission should accept my recommendations
5 because:

- 6 • The rates I am recommending for Services and all accounts are based on
7 the June 2005 Report based on a study of actual MGE experience and
8 data, consideration of experience of 10 Midwest utilities, engineering
9 judgment, and consideration of circumstances specific to MGE.
- 10 • The retirement analysis performed in connection with this rebuttal
11 testimony clearly shows that a 32 year ASL for Services is much more
12 reasonable than the 42 year ASL Staff is recommending.
- 13 • I have provided information in this rebuttal testimony that clearly
14 demonstrates significant differences between MGE and the surrogate
15 companies that Staff uses and the inappropriateness of basing ASL's for
16 Services on these surrogate companies.
- 17 • I have provided information in this rebuttal testimony that clearly
18 demonstrates that MGE's SLRP significantly impacts the ASL for
19 Services on the MGE system.
- 20 • The comparable company analyses provided in connection with my
21 rebuttal testimony clearly show that Staff's recommendation for Services
22 is unreasonable and my recommendation is reasonable.

1 With regard to Mains, the Commission should reject Mr. Macias' net salvage
2 allowance of five percent. Mr. Macias clearly did not understand the implications
3 of including reimbursements in his net salvage allowance. The correct net
4 salvage allowance is negative 15 percent, excluding reimbursements. This value
5 is also consistent with Staff's proposed and accepted net salvage for Laclede and
6 Atmos.

7 **Q. Are there adjustments that should be made to Mr. Macias'**
8 **recommended depreciation rates that would make his**
9 **recommendation more reasonable?**

10 A. Yes. If the following two corrections are made to Mr. Macias' analysis, a
11 significantly more reasonable result is produced:

- 12 1. Use an Average Service Life of 32 years for Services. This would
13 incorporate known and measurable differences between MGE and
14 the three companies sampled by Mr. Macias.
- 15 2. Use a net salvage allowance of negative 15 percent for Mains.
16 This would correct for Mr. Macias' misapplication of MGE's past
17 reimbursement experience and result in an allowance more
18 comparable to the other Missouri utilities.

19 **Q. Have you prepared an exhibit showing these changes?**

20 A. Yes, I have. I have presented the results of these recommended changes in
21 Rebuttal Schedule TJS-9.

22 **Q. Please discuss Rebuttal Schedule TJS-9.**

1 A. Once again, I use Mr. Macias' Schedule GEM-4 (similar to Rebuttal Schedule
2 TJS-1) to present the results of these recommended changes. The use of a 32 year
3 ASL increases Mr. Macias' proposed annual depreciation expense by \$2.80
4 million. The use of a net salvage allowance of negative 15 percent for Mains
5 increases Mr. Macias' proposed annual depreciation by \$1.53 million for a total
6 increase of \$4.33 million. The Company's proposed increase, based on plant in
7 service at June 30, 2006, is \$2.87 million.

8 **Q. Please summarize your rebuttal testimony.**

9 A I recommend that the Commission adopt the depreciation rates contained in my
10 June 2005 Report as corrected in my rebuttal testimony. If the Commission
11 wishes to consider Mr. Macias' approach, his approach must be corrected as
12 shown in my Rebuttal Schedule TJS-9.

13 **Q. Does this conclude your rebuttal testimony?**

14 A. Yes, at this time.