1	STATE OF MISSOURI									
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3	PUBLIC SERVICE COMMISSION									
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7	TRANSCRIPT OF PROCEEDINGS									
8	Hearing									
9	November 30, 2000 Jefferson City, Missouri Volume 2									
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13	In the Matter of an Investigation)									
14	into an Alternative Rate Option)									
15	for Interruptible Customers of) Case No. Union Electric Company d/b/a) EO-2000-580 AmerenUE.									
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19	LEWIS R. MILLS, JR, Presiding, DEPUTY CHIEF REGULATORY LAW JUDGE									
20	SHEILA LUMPE, Chairperson,									
21	KELVIN SIMMONS, ROBERT G. SCHEMENAUER, COMMISSIONERS.									
22										
23										
24	REPORTED BY:									
25	MELINDA ADOLPHSON, CSR ASSOCIATED COURT REPORTERS, INC.									

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- JUDGE MILLS: We'll start with entries of
- 3 appearance, and then we'll go right to opening
- 4 statements. After that we'll take a brief break
- 5 and mark exhibits. Opening statements, I propose
- 6 that we go Interruptibles, then either Staff or
- 7 AmerenUE. Does Staff and AmerenUE have a
- 8 preference as to which goes first?
- 9 MR. COOK: No.
- 10 MR. FREY: I just as soon go first then.
- 11 JUDGE MILLS: Then we'll do
- 12 Interruptibles, then Staff and then AmerenUE. So
- 13 let's go ahead and do entries of appearances
- 14 beginning with you, Mr. Johnson.
- MR. JOHNSON: Robert C. Johnson, 720 Olive
- 16 Street, St. Louis, Missouri 63101, appearing in
- 17 this case for the MEG Interruptibles, which include
- 18 Holnam Inc., River Cement Company and Lone Star
- 19 Industries.
- Judge Mills, I'd like to at this time
- 21 introduce my associate, Lisa Langeneckert, who has
- 22 recently passed the Missouri Bar exam and will be
- 23 practicing with me.
- JUDGE MILLS: Okay.
- MR. JOHNSON: Lisa is at the same address,

- 1 of course.
- JUDGE MILLS: For Staff?
- 3 MR. FREY: Dennis L. Frey, Post Office Box
- 4 360, Jefferson City, Missouri 65101, representing
- 5 the Staff of the Missouri Public Service
- 6 Commission.
- 7 MR. COOK: James J. Cook, Post Office Box
- 8 66149, St. Louis, Missouri 63166, appearing on
- 9 behalf of Union Electric Company doing business as
- 10 AmerenUE.
- 11 JUDGE MILLS: Thank you.
- 12 Opening statements, Mr. Johnson.
- MR. JOHNSON: Yes. May it please the
- 14 Commission. My name is Robert Johnson. I
- 15 represent the three cement companies in this case,
- 16 Holnam Inc., River Cement, Lone Star Industries,
- 17 which we're referring to in this case and on the
- 18 record as the MEG Interruptibles. Each of these
- 19 companies have been long time interruptible
- 20 customers of Union Electric Company.
- 21 The amount at issue in this case is \$2.4
- 22 million, which is the difference between what the
- 23 MEG Interruptibles pay Union Electric under the
- 24 firm rate that they are presently on, and the
- 25 amount they have previously paid under the former

- 1 rate 10M interruptible tariff.
- 2 Union Electric and these three and the MEG
- 3 Interruptibles have had a long-standing dispute
- 4 over the matter of the appropriate interruptible
- 5 tariff that would apply to these companies and be
- 6 acceptable to them and to Union Electric. The
- 7 dispute between them have resulted in a series of
- 8 cases before this Commission, including a part of
- 9 the UE rate design case EO-96-15, a separate case
- 10 dealing with interruptible tariffs that commenced
- in 1998, that's ET-99-96. Case ET-2000-666 in
- 12 which Union Electric was successful in placing into
- 13 effect a Rider 10M without any opportunity for a
- hearing and in spite of a number of challenges by
- 15 the MEG Interruptibles. And lastly, this
- 16 proceeding.
- 17 Following the failure of Union Electric
- 18 and the MEG Interruptibles to negotiate a new
- interruptible tariff satisfactory to both, these
- 20 companies initiated this proceeding. They did so
- 21 reluctantly, but the impact of shifting from the
- 22 former rate 10M interruptible tariff to the firm
- 23 rate was so substantial that they felt they had no
- 24 choice.
- 25 There are four tariffs that will be

- 1 involved in this case, and it will be identified
- 2 from time to time in the proceedings. The first is
- 3 the original tariff rate 10M under which the MEG
- 4 Interruptibles were previously served and was in
- 5 effect for more than 25 years. In order to
- 6 accommodate the utility and conform the
- 7 requirements of rate 10M, each of these companies
- 8 has been required to adapt its manufacturing
- 9 processes so as to be able to withstand
- 10 interruptions and still maintain acceptable levels
- 11 of production.
- 12 The basic concept of tariff rate 10M is
- 13 protection of reliability of the system at times of
- 14 system stress, which typically occurs in July and
- 15 August of each year. A principal benefit of this
- 16 tariff is that it reduces the need for construction
- of expensive generation capacity. This benefits
- 18 all customers of the utility including the
- 19 residentials, commercials and other industrials.
- The MEG Interruptibles that we respect in
- 21 this matter together made available for curtailment
- 22 40 megawatts of interruptible power under this
- 23 tariff. The second tariff is Rider L that was
- 24 placed in effect at the time of the settlement of
- 25 the Union Electric rate design case. It was our

- 1 understanding that this tariff was to replace rider
- 2 10M, which was terminated under the settlement
- 3 agreement subject to the agreement of Union
- 4 Electric and the MEG Interruptibles to enter into
- 5 negotiations for the purpose of arriving at a
- 6 mutually agreeable tariff that would address the
- 7 concerns of both parties.
- 8 Rider L is essentially a voluntary tariff,
- 9 which gives the customer the right to accept a
- 10 curtailment in exchange for certain benefits.
- 11 Rider L does not necessarily reduce the need for
- 12 construction of additional generation because there
- is always uncertainty as to whether or not
- 14 customers will voluntarily curtail at times when
- 15 reliability may be threatened.
- 16 Following a series of meetings between
- 17 Union Electric and representatives of the MEG
- 18 Interruptibles, which were unproductive, UE brought
- 19 forth a new tariff concept which has been reflected
- 20 in Rider M and is dramatically different from
- 21 former rate 10M.
- 22 Rider M establishes a complicated formula
- 23 which sets price values for energy at times when
- 24 Union Electric requires curtailment because of high
- 25 energy costs. These values are established

- 1 annually. Union Electric has the right to curtail,
- 2 subject only to the right to pay the strike price
- 3 to the respective customers. Because these values
- 4 are determined once a year, they may or may not be
- 5 relevant to the market price at the time
- 6 curtailment is required.
- 7 The basic concept of this tariff is
- 8 curtailment for economic reasons, not for system
- 9 reliability reasons. This tariff is not keyed to
- 10 protect the reliability of the system. It is
- 11 possible under this tariff that Union Electric may
- 12 exercise its right to curtail for a price that is
- 13 significantly below the current market price of
- 14 electric energy, and in effect sell a customer's
- 15 energy off system in a competitive market.
- The fourth and last tariff is the
- 17 so-called Brubaker Tariff, which was drafted by
- 18 Maurice Brubaker, our principal witness in this
- 19 matter, and incorporates concepts of the original
- 20 Rider 10M and also of the economic curtailment
- 21 proposals of Union Electric. Under this tariff,
- 22 approximately 40 megawatts of curtailment would be
- 23 available to Union Electric in accordance with the
- 24 terms of the tariff.
- 25 This tariff was prepared during the course

- of negotiations with Union Electric that were
- 2 mandated by the settlement agreement in 96-15. But
- 3 as I indicated previously, these negotiations were
- 4 unproductive. During the course of negotiations,
- 5 this tariff was submitted to Union Electric with
- 6 the request for their comments. In our judgment
- 7 they have essentially declined to do that and has
- 8 become necessary to bring this proceeding in
- 9 accordance with the settlement agreement in a rate
- 10 design case.
- It is the purpose of this case to consider
- 12 and determine whether or not to implement the
- 13 Brubaker Tariff as an alternative to existing
- 14 tariffs. The Brubaker Tariff incorporates
- 15 traditional interruptible tariff concepts, and thus
- 16 makes available for reliability protection purposes
- 17 up to 40 megawatts of electric power.
- In addition, at times of extremely high
- 19 energy costs, utility may determine the incremental
- 20 cost of acquiring power in the market and charge
- 21 the customer the incremental cost, plus a mark up
- of one cent in the event the customer elects to
- 23 stay on the system.
- 24 If the customer elects to curtail, the
- 25 utility will pay the customer approximately

- 1 90 percent of the quoted incremental cost times the
- 2 number of kilowatt hours estimated to have been
- 3 curtailed. This tariff incorporates concepts that
- 4 are protective of the utility and of its customer.
- 5 The witness Maurice Brubaker, in his
- 6 direct and surrebuttal testimony, has gone to great
- 7 lengths to explain and support the proposal
- 8 contained in the Brubaker Tariff. And we encourage
- 9 the Commissioners and Judge Mills to ask
- 10 Mr. Brubaker any questions that they wish to
- 11 supplement the record in this case.
- The actions of the utility in this case
- 13 have proved very costly to the MEG Interruptibles.
- 14 As a result, the switching from the former
- interruptible tariff 10M to firm power, these
- 16 companies have sustained additional costs of
- 17 approximately \$2.4 million. This money does not
- 18 flow to any class or group of customers. Because
- 19 the billing determinants were determined prior to
- 20 the tariff change, so that the only beneficiary of
- 21 this additional revenue is Union Electric Company.
- There is ample evidence that Union
- 23 Electric Company requires greater generation
- 24 capacity. They are presently seeking to acquire
- 25 capacity from their Illinois operations for

- 1 Missouri customers. There is no question in our
- 2 mind, at least, that reliability is a key issue in
- 3 this case. We believe that the Commission should
- 4 recognize that the protection of the customers is
- 5 an extremely important matter.
- 6 While we have been fortunate to have
- 7 minimal interruptions in a current year, this
- 8 summer was very moderate and mild. And there was
- 9 no serious threat to the customers, even though
- 10 there were a number of outages that took place,
- 11 some for substantial periods of time.
- 12 We submit that reliablity is a key feature
- of the Brubaker Tariff, and we ask the Commission
- 14 to place Brubaker Tariff into effect and restore
- 15 these clients to their previous rate situation, and
- 16 also provide 40 megawatts of curtailable power to
- 17 assist in protecting the reliability of the Union
- 18 Electric System.
- 19 And, further, to protect Union Electric
- 20 for volatility and the pricing of electric energy
- 21 under our present economic situation. Thank you
- 22 very much. That concludes my opening statement.
- JUDGE MILLS: Thank you, Mr. Johnson.
- Mr. Frey?
- 25 MR. FREY: Thank you, your Honor. May it

- 1 please the Commission. By way of background, on
- 2 May 3rd, 1999 a stipulation and agreement was filed
- 3 in Union Electric's most recent rate design case
- 4 based on appeal 96-15. Stipulation and agreement
- 5 was approved to the Commisson's report and order
- 6 issued November 18, 1999 and was signed by all the
- 7 parties to the instant including applications in
- 8 this case, MEG Interruptibles.
- 9 Among other things the stipulation and
- 10 agreement settled the faith of UE's interruptible
- 11 rate provision, the so called rate 10M. Rate 10M
- 12 addressed the conditions under which UE can manage
- its reserves by interrupting a curtailing power to
- some of its large industrial customers in order to
- 15 reduce load. Reducing load time at time of system
- 16 peak reduced UE's required reserves. Reducing load
- 17 at other times freed up generation to provide
- 18 needed reserves.
- 19 Under the terms of this stipulation and
- 20 agreement, rate 10M was to be eliminated effective
- June 1st, 2000 and, indeed, that tariff provision
- is no longer with us. Also UE's voluntary
- 23 curtailment rider known as Rider L, was to be
- 24 effective on June 1, 1999. It was anticipated that
- 25 UE would be filing an options-based curtailment

- 1 rider at some point in the future. And the
- 2 stipulation and agreement provided that the MEG
- 3 Interruptibles could also offer for the
- 4 Commission's consideration without objection on
- 5 procedural grounds by any of the signatory parties
- 6 an additional rate option for the interruptible
- 7 customers.
- 8 On March 20 of this year, the MEG
- 9 Interruptibles filed such a proposal and that's why
- 10 we are here today. UE's options-based curtailment
- 11 rider, Rider M, was filed subsequently on April 6,
- 12 2000 and became effective on May 6. The Staff
- 13 opposes the adoption of the interruptible rate
- 14 concept propounded by the MEG Interruptibles in
- 15 this case for three general reasons.
- 16 First, the MEG Interruptibles have
- 17 presented no evidence that UE needs a tariff such
- 18 as the one being proposed in order to provide
- 19 reliable service to its customer. Indeed, the
- 20 evidence indicates that such a tariff is not
- 21 necessary.
- 22 Second, notwithstanding contrary
- 23 assertions by MEG Interruptibles, the basic
- 24 interruptible rate concept here proposed is
- 25 essentially the same as that contained in the now

- 1 defunct Rate 10M. Accordingly, Staff takes the
- 2 same view of this proposal as it did of Rate 10M.
- 3 The MEG Interruptibles offered prefiled
- 4 testimony indicating that prior to its termination,
- 5 the Rate 10M concept had been in effect for an
- 6 extended period spanning well more than two
- 7 decades. Mr. Johnson, I believe, referred to over
- 8 25 years in his opening statement.
- 9 However, the fact is that times have
- 10 changed. As a result of the tariff provision
- 11 crafted along the lines of Rate 10M as it's here
- 12 proposed by the MEG Interruptibles, simply is out
- of step in the modern world following FERC Orders
- 14 888 to 2000. A world of power marketers, power
- 15 exchanges, trading hubs, ISOs, RTOs, RTGs, transcos
- 16 and looming retail competition.
- 17 In particular with the opening of the
- 18 wholesale market competition, Union Electric
- 19 Company have no longer counted on being able to
- 20 purchase available power from its neighbors at what
- 21 are now viewed as relatively low prices.
- 22 Moreover, as the price of wholesale power
- 23 is not driven by market forces, power is now almost
- 24 always available at some price as economists are
- fond of saying, in a free market, there are no

- 1 shortages, only prices.
- Thus, as the evidence shows in this new
- 3 environment, an interruptible rate proposal such as
- 4 has been presented here is wholly inappropriate to
- 5 the realities of wholesale power market.
- 6 The third general reason Staff opposes
- 7 adoption of the MEG Interruptible's proposal is
- 8 that even if the concept had merit in today's
- 9 environment, it is far from fully developed at this
- 10 time. At the present time of discount to the MEG
- 11 Interruptibles of \$5 per kilowatt per month is
- 12 being suggested, the evidence indicates that this
- 13 figure is inordinately high.
- 14 Staff asserts that a study would be
- 15 required in order to determine the true value to UE
- of the ability -- of the ability of it to curtail.
- 17 The proposal has other deficiencies. For example,
- the conditions under which the company may curtail
- 19 are not clearly specified.
- 20 Given the need then for additional
- 21 analysis and clarification of key provisions, the
- 22 proposal is at this point merely a concept, many of
- 23 the details of which would still need to be
- 24 specified in the actual tariff sheets.
- 25 Disagreements among the parties as to those details

- 1 will likely result in a need for further hearings.
- 2 For these reasons, the Staff submits that
- 3 the Commission should not order the implementation
- 4 of the MEG Interruptible's proposal at this time.
- 5 Thank you.
- JUDGE MILLS: Thank you.
- 7 Mr. Cook?
- 8 MR. COOK: Thank you, your Honor. On May
- 9 the 3rd, 1999 in Case No. EO-96-15 the parties,
- 10 including the three companies involved in this case
- 11 represented by Mr. Johnson, filed a stipulation
- that included among many other things, an end to
- 13 the old Rate 10M interruptible rate. The
- 14 stipulation also called for the parties to meet to
- discuss other options that might be mutually
- 16 beneficial and acceptable to all concerned
- 17 parties.
- 18 The Commission accepted that stipulation
- on November the 30th of '99 and Rate 10M was
- terminated thereafter, and the meetings were held.
- 21 No agreement was reached, however. At the same
- time, though, Ameren filed and the Commission has
- 23 accepted two voluntary rate programs that allow
- 24 customers to curtail their usage and receive
- 25 certain benefits.

- 1 Currently under Rider L, there are
- 2 approximately 150 megawatts that has signed up for
- 3 that rider. And Rider M, something in excess of 20
- 4 megawatts. In both of those situations, obviously,
- 5 if everyone would take advantage of a particular
- 6 call for curtailment, there would be over 170
- 7 megawatts available for curtailment.
- 8 While it is true that on a particular
- 9 call, individual customers might or might not
- 10 curtail. In fact, the same was true under the old
- 11 10M, as true under the Brubaker proposal. While
- 12 there will be a financial disincentive for a
- 13 customer not to curtail under the old rate and
- 14 under the proposed rate, there is still nothing
- that forces those customers off. So in effect,
- it's just a question of what is the incentive or
- 17 the disincentive to either curtail or not.
- 18 So it is inappropriate to suggest that it
- is only the Brubaker Tariff which allows the
- 20 company to somehow reap the benefit of curtailable
- 21 power that is dependable to curtailable power.
- 22 These new alternatives may not provide --
- 23 the rate L and M may not provide the three
- 24 customers here, but as much financial benefit as
- 25 the former 10M rate did. Therefore, they have

- 1 requested the Commission to, in effect, reinstitute
- the old 10M rate. Yes, there are certain
- 3 differences between the former rate and the one
- 4 proposed in this case. But those differences do
- 5 not address the concerns that both UE and the Staff
- 6 had about the old rate, and which caused UE and the
- 7 Staff to press for its elimination in the
- 8 stipulation in that rate design case.
- 9 The evidence in this case is clear that
- 10 while the new rate proposed by the customers here
- 11 would certainly benefit them, it is opposed by the
- 12 Company and the Staff, because it is not cost
- 13 based. It does not address the deficiencies of the
- 14 old rate. It is, in fact, more restrictive for the
- 15 utility than the old rate. It is not needed for
- 16 reliability purposes. It would result in these
- 17 three customers being subsidized by other customers
- 18 or stockholders and it would, in effect, be a
- 19 reversal of one element of a complex settlement of
- 20 a rate design case barely a year after that
- 21 settlement was approved.
- 22 The Company absolutely denies that it
- 23 declined to discuss options including the Brubaker
- 24 Tariff with the MEG Interruptibles. It should also
- 25 be remembered that there really is only one rate in

- 1 issue in this case. And, though, we will hear a
- 2 lot of testimony about Rider M and about Rider L
- 3 and about the old 10M and whether or not M and L
- 4 are sufficient for the purposes of these
- 5 customers. It should be remembered that M and L
- 6 are currently in effect and have been approved by
- 7 this Commission and are not on trial here. The
- 8 question is whether or not the proposed rate by
- 9 Mr. Brubaker is appropriate to be forced upon an
- 10 unwilling utility.
- 11 The Commission should not force its rate
- on an unwilling utility, and the Commission should
- not reinstitute a rate that unfairly benefits only
- 14 three customers when there is abundant evidence
- 15 that the proposal is not cost justified or
- 16 otherwise needed. Thank you.
- 17 JUDGE MILLS: Thank you.
- 18 At this point we will go off the record
- and mark the prefiled testimony, and then we'll
- 20 begin with the MEG witness Mr. Brubaker first.
- 21 Let's go off the record.
- 22 (OFF THE RECORD.)
- 23 (EXHIBIT NOS. 1 THROUGH 7 WERE MARKED FOR
- 24 IDENTIFICATION BY THE REPORTER.)
- 25 JUDGE MILLS: Before we get to our first

- 1 witness, we have a few procedural housekeeping
- 2 matters to take care of. First, there is the
- 3 motion of Staff to file the list of issues, order
- 4 of cross-examination document out of time. There
- 5 were no objections to that. It was hardly late at
- 6 all. That motion will be granted, and the list of
- 7 issues will be accepted.
- 8 Then there is Union Electric Company's
- 9 request to file its statement of positions on the
- 10 issues out of time. Again, there were no
- 11 objections to that and that one will be granted.
- 12 The final motion pending is the motion of Union
- 13 Electric Company to strike the position statement
- of the MEG Interruptibles.
- The list of issues and the statements of
- 16 positions are really a tool that help the
- 17 Commission to sort of neatly categorize and briefly
- 18 summarize what the issues in the case are. It
- 19 appears in this case that the MEG Interruptibles
- 20 did not avail themselves the opportunity to
- 21 concisely tell the Commission their positions on
- 22 the agreed upon list of issues. It really isn't
- 23 the kind of document that's going to be stricken.
- 24 It simply is a document that's not terribly helpful
- 25 to the Commission, so will not be stricken. It

- doesn't do us much good, but there's nothing
- 2 objectionable about it. So the motion to strike
- 3 the position statement of the MEG Interruptibles is
- 4 denied.
- 5 I think that's all the preliminary matters
- 6 we have to take care of, so, Mr. Johnson, if you
- 7 will call your first witness, please.
- 8 MR. JOHNSON: Yes. I'd like to call
- 9 Maurice Brubaker.
- 10 (WITNESS SWORN.)
- 11 MAURICE BRUBAKER, being first duly sworn, testified
- 12 as follows:
- 13 DIRECT EXAMINATION BY MR. JOHNSON:
- Q. Would you state your name for the record,
- 15 please?
- 16 A. Yes. My name is Maurice Brubaker.
- 17 Q. And would you give us your business
- 18 address?
- 19 A. My business address is 1215 Fern Ridge
- 20 Parkway, St. Louis, Missouri 63141.
- 21 Q. And by whom are you employed and in what
- 22 capacity?
- 23 A. Brubaker and Associates as a consultant
- 24 and president of the firm.
- Q. Mr. Brubaker, have you previously filed in

- 1 this proceeding a document that's been designated
- 2 as Exhibit 1 by the court reporter?
- 3 A. Yes.
- 4 Q. And does that consist of 14 pages of your
- 5 direct testimony plus Appendix A, and Schedule 1?
- 6 A. Yes, it does.
- 7 Q. And would you identify Schedule 1 for me,
- 8 please?
- 9 A. Yes. Schedule 1 is a listing of the
- 10 interruptible rate concepts that we ask the
- 11 Commission to adopt and incorporate in a tariff.
- 12 Q. Mr. Brubaker, do you have any changes or
- 13 modifications to your testimony that's reflected in
- 14 Exhibit No. 1?
- 15 A. I do.
- 16 Q. And would you state those, please?
- 17 A. Yes. The first is on page 3 on line 11.
- 18 There's a figure at the end of the line which is
- 19 60,000 kilowatts, which I can't explain why it's
- 20 60,000 kilowatts. It should be 40,000 kilowatts.
- 21 And on page 13 of the testimony as well, on line 20
- the same change should be made, striking 60,000 and
- 23 substituting 40,000. 40,000 is the right number
- 24 and it's used in other places in the testimony, so
- 25 I ask to change that. Those are the only

- 1 corrections I would have.
- Q. Mr. Brubaker, Exhibit 1 as modified by the
- 3 changes you have just described, is that your
- 4 direct testimony in this case?
- 5 A. Yes, it is.
- 6 Q. And is it true and correct to the best of
- 7 your knowledge, information and belief?
- 8 A. Yes.
- 9 Q. It is, okay.
- I can tender this witness for cross and we
- 11 can do the surrebuttal later or whichever you
- 12 prefer.
- JUDGE MILLS: Why don't you do the direct
- 14 testimony on the surrebuttal and offer them both at
- 15 the same time.
- MR. JOHNSON: All right.
- 17 BY MR. JOHNSON:
- 18 Q. Mr. Brubaker, I'd like you to identify
- 19 Exhibit 2 for me, please?
- 20 A. Yes. That's my prepared surrebuttal
- 21 testimony.
- Q. And that consists of 18 pages of your
- 23 surrebuttal testimony; is that correct?
- 24 A. It does.
- Q. And do you have any changes or

- 1 modifications you would like to make to that
- 2 testimony?
- 3 A. I do. I have one change on page 17.
- 4 Q. What is that change, please?
- 5 A. On line 10, the sentence that begins in
- 6 the summer of 1998 and continues through line 12
- 7 with the words firm load obligation. I would like
- 8 to strike that one sentence.
- 9 Q. That's a sentence that begins in the
- 10 middle of line 10 and concludes roughly in the
- 11 middle of line 12; is that correct?
- 12 A. That is correct.
- 13 Q. Now, as so modified, is your surrebuttal
- 14 testimony true and correct to the best of your
- 15 information, knowledge and belief?
- 16 A. Yes.
- 17 MR. JOHNSON: At this point I tender
- 18 Mr. Brubaker for cross-examination.
- 19 JUDGE MILLS: Thank you. Would you like
- 20 to offer Exhibits 1 and 2?
- MR. JOHNSON: Yes.
- JUDGE MILLS: Are there any objections to
- 23 Exhibit 1 or Exhibit 2?
- Hearing none, they will be admitted.
- 25 (EXHIBIT NOS. 1 AND 2 WERE RECEIVED INTO

- 1 EVIDENCE.)
- JUDGE MILLS: Cross-examination beginning
- 3 with Mr. Frey.
- 4 MR. FREY: No questions, your Honor.
- 5 JUDGE MILLS: Thank you.
- 6 Mr. Cook?
- 7 MR. COOK: I have a few.
- 8 THE WITNESS: Good morning, Mr. Cook. I
- 9 knew I could count on you.
- 10 CROSS-EXAMINATION BY MR. COOK:
- 11 Q. Good morning, Mr. Brubaker. See how
- 12 quickly I stop.
- 13 Let's look at page 3 of your surrebuttal
- 14 testimony, Exhibit 2, if you would, please? About
- 15 line 10 you refer to pure speculation on
- 16 Mr. Kovach's part concerning his opinion about the
- 17 trade-offs in considerations made by these
- 18 customers. As I recall the context of this
- 19 statement, this was in the question of the
- 20 settlement of the rate design case wherein the Rate
- 21 10M was eliminated, and I believe Mr. Kovach had
- 22 suggested that all the parties got something, gave
- 23 up something and you were suggesting that that was
- 24 speculation on his part concerning your clients; is
- 25 that correct?

- 1 A. Yes. As to the specific factors he
- 2 enumerated as to what they might have perceived as
- 3 benefits or pluses.
- 4 Q. And you did participate in that case, did
- 5 you not?
- 6 A. I did.
- 7 Q. Is it true that part of that settlement of
- 8 the rate design case, the cement companies that are
- 9 part of this case were allowed to continue being
- 10 billed on the interruptible rate through June of
- 11 2000 even though all the other customers' rates
- 12 changed on April 1 of 2000. Do you recall that?
- 13 A. As I recall the 10M rates stayed in effect
- 14 through the May billing period of 2000, not through
- 15 June.
- 16 Q. Okay. I meant to say through June 1. So
- it would have been through May?
- 18 A. Through May.
- 19 Q. Is that correct?
- 20 A. Yes. I'm not sure about the other part of
- 21 your statement that the rates of other customers
- 22 changed in April. There was a reduction that other
- 23 customers were able to achieve in April, which I
- 24 think was not applied to the rate 10.
- 25 Q. Isn't it true that the large primary rate

- 1 11 that the cement companies were moving to after
- 2 June 1 got a larger rate reduction than the overall
- 3 rate reduction provided to all UE's customers in
- 4 April?
- 5 A. On average it was slightly more. Not
- 6 all -- not all customers on that rate got a
- 7 decrease because of the way the allocation of the
- 8 decrease between small primary and large primary
- 9 was handled.
- 10 Q. Isn't it true that the three interruptible
- 11 customers did receive lower -- some lower rates on
- 12 that April 1 date, but were also allowed to have
- 13 the 50 percent demand discount extended for those
- 14 final two months?
- 15 A. The 50 percent demand discount stayed in
- 16 effect. I don't recall without looking. I don't
- 17 think I ever saw the bills for those months for
- 18 those customers whether there was a decrease. If
- 19 you represent to me that there was, I'll certainly
- 20 accept that.
- 21 Q. Thank you.
- Do you recall whether or not the Rate 11M
- 23 was redesigned to implement a 1.7 percent reduction
- 24 by reducing the demand charges by 1.3 percent and
- 25 the energy charges by 3 percent, which would favor

- 1 a large -- above average -- let me start that one
- 2 again. All right.
- 3 Do you recall that the 11M rate was
- 4 redesigned to implement the 1.7 percent reduction
- 5 by reducing the demand charge by 1.3 percent and
- 6 the energy charge by 3 percent which favored above
- 7 average-load factor customers such as these three?
- 8 A. That was roughly the correct percentages,
- 9 I think, and it would have a beneficial effect on
- 10 high-load factor customers. That's not the only
- 11 change in the rates.
- 12 Q. Correct.
- 13 A. However, there were changes in the high
- 14 voltage discounts, which in general were not
- 15 favorable to those customers.
- 16 Q. However, two of those three customers
- 17 which received the Rider B billing credits, which
- 18 you were just talking about -- that was Rider B you
- 19 were referring to?
- 20 A. Correct.
- 21 Q. That the credits recommended in the
- 22 settlement were still significantly higher than
- 23 either UE or the Staff had been proposing in the
- 24 rate case?
- 25 A. Yes. And lower than what was previously

- 1 in effect.
- 2 Q. Correct. On page 5 of your testimony,
- 3 question and answer at the bottom of that page in
- 4 general, you indicate that you cannot recall anyone
- 5 from UE providing a critique of the interruptible
- 6 rate proposal of the cement companies. And, I
- 7 believe, that something along that line was
- 8 mentioned in Mr. Johnson's opening statement.
- 9 Do you recall attending a meeting in your
- 10 office with various UE representatives on the
- 11 afternoon of February 9, 2000, I believe attended
- by Mr. Nelson, Mr. Gully and you and Mr. Kovach?
- 13 A. Yes.
- 14 Q. Let me read to you several statements and
- 15 please tell me if you have heard them before from
- 16 UE personnel perhaps at that meeting or other
- 17 places. That your proposal was too overly
- 18 restrictive regarding curtailment criteria. Do you
- 19 remember hearing that?
- 20 A. Yes.
- 21 Q. That it maintained the previous -- that
- 22 your proposal maintains the previous level of
- demand discounts, which we believed to be too high?
- 24 A. Yes. In part.
- 25 Q. And that even with committing UE, some

- 1 curtailments based upon high cost days, your
- 2 proposal is still more costly to UE than other UE
- 3 alternative Riders L and M for meeting firm
- 4 customer loads?
- 5 A. Yes.
- 6 Q. So it is not your testimony that UE never
- 7 provided those critiques to you; is that right?
- 8 A. No. I guess what I was trying to convey
- 9 was that there was no discussion of the particular
- 10 aspects of the proposal that we had made. There
- 11 was no back and forth about the specific terms. It
- was more in the overall nature that you just
- indicated which basically was UE saying, Well, you
- 14 know, we've decided we don't like this form of
- 15 rate, and we don't want to talk about that form of
- 16 rate. We want to talk about something else, which
- wound up to be ultimately filed as Rider M.
- 18 Q. All right. Thank you.
- 19 Page 11 of your testimony.
- MR. JOHNSON: Is this the surrebuttal?
- 21 MR. COOK: Yes. I'm sorry. Exhibit 2.
- 22 BY MR. COOK:
- Q. Excuse me a minute. On page 11 near the
- 24 top, the end of the question was, that he states,
- 25 referring to Mr. Kovach, I believe, that the

- discount is the largest given by any utility in the
- 2 State of Missouri. How do you respond? And you
- 3 said, Mr. Kovach advised no specific details in his
- 4 answer.
- 5 Although, Mr. Kovach may not have done so,
- 6 the record would show, does it not, that
- 7 Mr. Watkins' testimony on page 5 includes that
- 8 information?
- 9 A. Yes. In fact, I indicated that in a
- 10 couple lines down in the same answer that you're
- 11 referring to when I pointed out that while the
- 12 credit is the largest, the firm rates against which
- 13 the credit is applied is also the highest firm
- 14 rate, so I'm not disagreeing with that. I'm simply
- 15 saying he didn't give any details about the rates
- or the terms and conditions and so forth.
- 17 Q. All right. You're not suggesting, are
- 18 you, that the discount and the rate should move in
- 19 tandem, are you, by that last statement?
- 20 A. That's typically what happens.
- 21 Q. Still on page 11 at line 12, you indicate
- 22 that the Company continues to offer a rate similar
- 23 to 10M in its Illinois service territory; is that
- 24 correct?
- 25 A. Correct.

- 1 Q. You are aware, are you not, that the
- 2 Illinois restructuring law prohibits a utility from
- 3 withdrawing its current rates?
- 4 A. Yes.
- 5 Q. Look at page 15 in this same testimony,
- 6 please. This is a discussion, I believe, you have
- 7 about the comparable reliability of CTs, combustion
- 8 turbines and the capacity that would be freed up by
- 9 interruptible rates. Is that generally the topic
- 10 you're talking about there?
- 11 A. Yes. I was just responding to some
- 12 testimony of Mr. Watkins about the benefits of
- 13 physically curtailable interruptible power as
- 14 compared to operations of combustion turbines. He
- was making an argument that they weren't as
- 16 flexible -- interruptible tariffs weren't as
- 17 flexible or useful as combustion turbines, and I
- was simply responding by saying that's not the
- whole story, as combustion turbines are not as
- 20 reliable.
- 21 Q. And to support that, you, on generally
- lines six and below, refer to a generation
- 23 availability data system that's provided by the
- 24 North American Electric Reliability Council, NERC?
- 25 A. Yes.

- 1 Q. And you indicate that the August 1999
- 2 report shows forced outage rates of over 50 percent
- 3 for units smaller than 50 megawatts and forced
- 4 outage rates of over 30 percent for units larger
- 5 than 50 megawatts; is that correct?
- 6 A. Correct.
- 7 Q. Let me show you something. I guess, let
- 8 me mark this.
- 9 May I have this marked appropriately?
- 10 JUDGE MILLS: Yes. That will be Exhibit 8
- and it will be described as data request No. MB10
- from Mr. Kovach to Mr. Brubaker and the response
- 13 thereto.
- MR. COOK: Yes. Thank you.
- 15 (EXHIBIT NO. 8 WAS MARKED FOR
- 16 IDENTIFICATION BY THE REPORTER.)
- 17 THE WITNESS: I do have it. Hold on.
- 18 MR. JOHNSON: Are you going to offer to
- 19 admit this to the record?
- MR. COOK: I believe so.
- 21 THE WITNESS: Okay. I have it.
- MR. JOHNSON: We need to get some
- 23 background on it so we can understand it.
- 24 BY MR. COOK:
- Q. Would you identify Exhibit 8, please, sir?

- 1 A. Yes. It's a response that I gave to Union
- 2 Electric to a data request No. MB10 in this case.
- 3 MR. COOK: Is it all right, Judge, that I
- 4 wander around?
- 5 JUDGE MILLS: Feel free.
- 6 MR. COOK: Thank you.
- 7 JUDGE MILLS: Stay close enough that the
- 8 court reporter can hear you.
- 9 BY MR. COOK:
- 10 Q. The question says if I read it correctly
- is, Please provide a complete copy of the NERC and
- 12 GADS documents relied upon in referencing CT forced
- outage rates on page 15 of your surrebuttal
- 14 testimony; is that correct?
- 15 A. Yes.
- 16 Q. And in response you indicate, quote, The
- 17 entire NERC GADS document can be downloaded from
- 18 their web site?
- 19 A. Yes.
- 20 Q. Attached. Please find a copy of the
- 21 summary data from the August 1999 edition. And is
- 22 that what you have -- well, explain briefly what is
- 23 that you attached, where it came from, please?
- 24 A. Yes. The National Electric Reliability
- 25 Council has a subgroup or a function called

- 1 generation availability data study, I think it's
- 2 called GADS for short. And annually they publish
- 3 statistics on the various characteristics on
- 4 generating units being operated in the United
- 5 States. They publish a summary report, and they
- 6 also publish a detailed report that used to be
- 7 available in hard copy, but now it's just available
- 8 on the web site.
- 9 Q. All right. And you then made copies of
- 10 several pages of that?
- 11 A. I made a copy of all the pages of the
- 12 summary brochure.
- 13 Q. Okay. Thank you.
- Now, would you tell us which page and
- 15 which column that you used to find the information
- 16 that you used in your answer or in your statement
- in your testimony about the forced outage rates,
- 18 please?
- 19 A. Yes. If your pages are in the same order
- 20 as mine, it will be the last page.
- 21 Q. And the heading on that page is what?
- 22 A. The heading is 1994 to 1998 generating
- 23 units statistical brochure.
- Q. All right.
- 25 A. And down the left side is a description of

- 1 different kinds of generating units. The first
- 2 four are nuclear, different kinds of nuclear
- 3 facilities. The next two labeled jet engine and
- 4 gas turbine are the peaking-type units that I had
- 5 referenced here. And if you look in the columns
- 6 are labeled FOR and EFOR standing for forced outage
- 7 rate and equivalent forced outage rate, you will
- 8 see the forced -- you will see the forced outage
- 9 rates that I referenced in my testimony being in
- 10 one case higher than 50 percent. In the other case
- 11 higher than, I think, it was 30 percent.
- 12 Q. All right. And what is the definition of
- 13 forced outage rate or the formula that is used to
- 14 determine that rate, do you know?
- 15 A. It's stated in the brochure.
- Q. Where is that, please?
- 17 A. Let's see. I think it's really on the
- page that's entitled Equations, and about halfway
- down the first column that's a definition of both
- 20 forced outage rate and equivalent forced outage
- 21 rate.
- Q. All right. And that very clearly says FOH
- 23 slash FOH plus SH times 100 percent, right?
- 24 A. Right.
- 25 Q. And then do we find FOH definition -- the

- 1 definition of FOH and SH on the next page; is that
- 2 right?
- 3 A. I think so.
- 4 Q. Forced outage hours is FOH, sum of all
- 5 hours during forced outages?
- 6 A. Right.
- 7 Q. SH being service hours, total number of
- 8 hours a unit was electrically connected to the
- 9 transmission system?
- 10 A. Right.
- 11 Q. This is then the information that you used
- 12 to support your statement on page 15; is that
- 13 correct?
- 14 A. Yes, it is.
- MR. COOK: I would ask that Exhibit 8 be
- 16 admitted into evidence, please.
- JUDGE MILLS: Are there any objections to
- 18 the admission of Exhibit 8?
- 19 Hearing none, it will be admitted.
- 20 (EXHIBIT NO. 8 WAS RECEIVED INTO
- 21 EVIDENCE.)
- MR. COOK: Thank you.
- JUDGE MILLS: Now, Mr. Cook, at your
- 24 earliest convenience, we need copies for the court
- 25 reporter and for the Bench and the five

- 1 commissioners, please.
- 2 MR. COOK: Yes. Thank you.
- 3 That's all I have. Thank you.
- 4 JUDGE MILLS: Thank you.
- 5 Redirect?
- 6 MR. JOHNSON: I have no redirect.
- 7 JUDGE MILLS: Thank you.
- 8 Mr. Brubaker, you may step down. I'd ask
- 9 you to stick around, if you please. The Commission
- 10 may have questions for you.
- 11 THE WITNESS: I'll be here.
- 12 JUDGE MILLS: Mr. Johnson, you may call
- 13 your next witness.
- MR. JOHNSON: Yes. I'd like to call
- 15 Mr. Tom Rader.
- 16 (WITNESS SWORN.)
- JUDGE MILLS: You may be seated.
- 18 TOM RADER, being first duly sworn, testified as
- 19 follows:
- 20 DIRECT EXAMINATION BY MR. JOHNSON:
- Q. Would you state your name for the record,
- 22 please?
- 23 A. Tom Rader.
- Q. And by whom are you employed and in what
- 25 capacity?

- 1 A. I'm employed by River Cement Company. I'm
- 2 vice president of manufacturing.
- 3 Q. What is your business address?
- 4 A. Business address is 1000 River Cement
- 5 Road, Festus, Missouri. I think there was a
- 6 mistake in -- the zip code should be 63028.
- 7 Q. Mr. Rader, I'd like to hand you the
- 8 document that's been designated by the court
- 9 reporter as Exhibit 3 consisting of four pages, and
- 10 could you identify that for me?
- 11 A. Yes, I can. It's testimony that I gave.
- 12 Q. That's your direct testimony; is that
- 13 correct?
- 14 A. Yes.
- 15 Q. And do you have any changes or
- 16 modifications you would like to make to that
- 17 testimony?
- 18 A. The only thing I had was the zip code for
- 19 the plant should be 63028.
- 20 Q. 63028 on line 3?
- 21 A. Yes.
- 22 Q. Page 1; is that correct?
- 23 A. That's correct.
- Q. Okay. As so modified is that testimony of
- yours true and correct to the best of your

- 1 knowledge, information, belief?
- 2 A. Yes, it is.
- 3 MR. JOHNSON: I'd like to offer Exhibit
- 4 No. 4.
- 5 JUDGE MILLS: Are there any objections --
- 6 I'm sorry. You're on Exhibit No. 3, I believe.
- 7 MR. JOHNSON: Excuse me. Exhibit No. 3.
- 8 JUDGE MILLS: Are there any objections to
- 9 the admission of Exhibit No. 3?
- Hearing none, it will be admitted.
- 11 (EXHIBIT NO. 3 WAS RECEIVED INTO
- 12 EVIDENCE.)
- 13 MR. JOHNSON: Okay. And I tender
- 14 Mr. Rader for cross-examination.
- JUDGE MILLS: Mr. Frey?
- MR. FREY: No questions, your Honor.
- JUDGE MILLS: Mr. Cook?
- 18 MR. COOK: I have a few questions. Thank
- 19 you.
- 20 CROSS-EXAMINATION BY MR. COOK:
- Q. Morning, Mr. Rader.
- 22 A. Morning.
- Q. Would you look at page 2 of your
- 24 testimony, please?
- 25 A. Yes.

- 1 Q. Around line 7 you indicated the lower
- 2 charge referring to the former 10M rate compensates
- 3 River Cement for loss of production during the
- 4 curtailment periods; is that correct?
- 5 A. That's correct.
- 6 Q. Is it your belief that UE's interruptible
- 7 rate should be designed to compensate you for the
- 8 economic value of your lost production?
- 9 A. Yes, I do.
- 10 Q. Would that be true for other customers as
- 11 well?
- 12 A. I think that for the benefit of the system
- much like buying an insurance policy to ensure
- 14 reliability, that if you request somebody to
- 15 curtail their manufacturing process to benefit the
- 16 system, that I think it is fair compensation, yes,
- 17 to compensation them for the loss of production.
- 18 Q. I assume that different companies
- 19 providing even the same type of product, certainly
- 20 different companies providing different products
- 21 have different economic value of loss production?
- 22 A. Yes, it would.
- 23 O. So should --
- MR. JOHNSON: I'd like to object to this
- line of questions. I don't think Mr. Rader can

- 1 testify with respect to other companies. He can
- 2 testify with respect to River Cement, but certainly
- 3 not with respect to either competitors in the
- 4 cement industry or manufacturing plants in
- 5 unrelated industries.
- JUDGE MILLS: I don't believe there's a
- 7 question currently pending. If you want to review
- 8 that objection when there is a question pending,
- 9 we'll take it up then.
- 10 MR. COOK: The question I was asking is
- 11 not on my script. I ask if what I started could be
- 12 read back, please?
- 13 JUDGE MILLS: It was my understanding that
- 14 you completed the question and the witness answered
- 15 yes.
- MR. COOK: Thank you.
- JUDGE MILLS: We can certainly have the
- 18 court reporter confirm that that's correct.
- 19 MR. COOK: That's fine. I believe that's
- 20 true.
- 21 BY MR. COOK:
- 22 Q. If the utility rate, in this case an
- 23 interruptible rate, is to be designed to compensate
- 24 its customer for its economic value of its lost
- 25 production should it curtail, wouldn't you have to

- 1 have a different rate for each customer?
- 2 A. I don't know. I think this system worked
- 3 pretty well. I think it's the same system that's
- 4 used throughout most of the country. Even in
- 5 Pennsylvania where it's completely deregulated,
- 6 still uses the same type of interruptible rates,
- 7 50 percent.
- 8 Q. Well, let me put it this way: If a
- 9 utility offered an interruptible rate and the
- 10 discount did not compensate you for your lost
- 11 production, you would not take advantage of that?
- 12 A. We would not take advantage of it.
- 13 Q. Now, the discount or the -- and you have
- indicated that the 10M rate did adequately
- 15 compensate you for your lost production; is that
- 16 right?
- 17 A. Yes. We felt that it did.
- 18 Q. The discount that we're talking about here
- is the \$5 per kilowatt month discussed in various
- 20 witness's testimony under the old 10M rate; is that
- 21 correct?
- 22 A. I think so.
- Q. Do you have your response to the Company's
- 24 data request TR5 with you?
- 25 A. No, I do not.

- 1 Q. I'm not planning on putting this into
- 2 evidence, but let me just show you.
- 3 MR. JOHNSON: May we see copies of that?
- 4 MR. COOK: I didn't make any copies. I
- 5 will show it to you before I ask any questions
- 6 about it.
- 7 MR. JOHNSON: Okay.
- 8 THE WITNESS: Uh-huh.
- 9 BY MR. COOK:
- 10 Q. Have you had a chance to glance at it?
- 11 A. Yes.
- 12 Q. Is it true that in that data request you
- 13 indicate that River Cement must receive a
- 14 break-even amount of at least 80 cents per kilowatt
- month credit to cover its lost production?
- 16 A. Yes. This is the calculation, just a
- 17 rough calculation I did for my boss was to evaluate
- about where the break-even point would be. The way
- 19 I calculated it was about 80 cents total comparing
- 20 it for the voluntary program.
- Q. Okay. So is it true that Mr. Brubaker's
- \$5 proposal would compensate River Cement by over
- 23 six times its break-even point?
- 24 MR. JOHNSON: I've got an objection. I'm
- 25 not sure the witness understood your question.

- 1 That's per hour.
- 2 MR. COOK: Uh-huh. Well, I'll object that
- 3 if there's an error, we can be correct on redirect.
- 4 JUDGE MILLS: I don't think you can object
- 5 on the basis that you think the witness might not
- 6 understand. If there's some other objection to the
- 7 form of the question, then you can raise that.
- 8 THE WITNESS: That's on a per kilowatt
- 9 basis.
- 10 BY MR. COOK:
- 11 Q. The most recent question I asked, I don't
- 12 know if I got an answer to was that you calculated
- that you have a break-even point of 80 cents.
- 14 Mr. Brubaker's proposal is \$5. Does that over
- 15 compensate by six times?
- 16 A. I'm not too sure what the -- I'd have to
- 17 look at what the actual relationship is there.
- 18 Q. At the bottom of page 2 of your testimony,
- 19 please, you state that River Cement's annual
- savings of \$800,000 under the old 10M rate were
- 21 partially offset by production losses during
- 22 curtailment periods?
- 23 A. Yes.
- Q. That was under the old 10M rate; is that
- 25 correct?

- 1 A. That's correct.
- 2 Q. And is it true that lost revenue ranged
- 3 from 71,000 in '97 to a high of a 1,100,000 in '95
- 4 during the '95, '99 period for an average of about
- 5 586,000 as a result of the curtailments. Let me
- 6 show you your response to data request No. 4.
- 7 I'll show you that one also, Bob. Sorry.
- 8 Do you recognize that?
- 9 A. Yes, I do.
- 10 Q. In this answer to this data request you
- 11 indicate lost revenue figures -- and let me back
- 12 up.
- 13 Lost revenue would be the cost to you of
- 14 curtailment; is that correct?
- 15 A. Yes. Or in this case this is monies lost
- 16 based only on Cement production, revenues that
- 17 would come in with that product. It does not take
- 18 into consideration other losses. This was a rough
- 19 calculation only on cement. There were other
- 20 losses that could be figured in. Kiln down time
- 21 that occurred on several occasions, which is more
- 22 intangible type of losses.
- 23 Q. And obviously if the combination of those
- losses or costs exceed the discount, then there's
- 25 no incentive for you to take a discount, is that

- 1 right or to take the curtailment?
- 2 A. There is an incentive to try to recoup
- 3 some of those losses. I mean, there was nothing
- 4 else available to take advantage of, so you would
- 5 try to come up with a program that would compensate
- 6 you for as much as possible on those losses. If
- 7 indeed this program went on and we were incurring
- 8 much larger losses each year, yeah, we would
- 9 definitely step out of the program. But over the
- 10 years this has worked, I think on both sides.
- 11 Q. Okay. The figures that you gave us
- 12 indicate that in 1995 the lost revenue was
- 13 1,137,974; is that correct?
- 14 A. That's correct.
- 15 Q. And 1996 it was \$291,066?
- 16 A. Correct.
- 17 Q. And in '97 it was \$71,117?
- 18 A. That's correct.
- 19 Q. '98 it was \$865,190?
- 20 A. That's correct.
- 21 Q. And in '99 it was \$565,963?
- 22 A. That's correct. And that is based only on
- 23 cement operations. Nothing else was figured in.
- Q. Then since River Cement was not on the 10M
- 25 rate this past summer, these annual production

- 1 losses, which you might assume to be an average of
- 2 those numbers, were not incurred by River Cement;
- 3 is that correct?
- 4 A. That's true.
- 5 Q. So the net annual savings would be the
- 6 difference between the average of those production
- 7 losses and the discount; is that right?
- 8 A. It would be the difference between that
- 9 average and the -- yes, the additional cost of the
- 10 power, which would be a reduction. So I still --
- if you had a \$500,000 savings on, let's say,
- cement, but an additional \$800,000 cost for power
- 13 then it's minus \$300,000.
- Q. And that additional \$800,000 cost for
- 15 power is the loss of the discount that was provided
- 16 by UE?
- 17 A. Yes, that's true.
- 18 Q. Turn to page 3 of your testimony, please.
- 19 There you discuss UE's option base curtailment
- 20 Rider M, and you state the service under that rider
- 21 would increase the likelihood of River Cement being
- 22 interrupted as a result of market pricing
- 23 situation; is that correct?
- A. That is my view, yes.
- Q. Were you aware of making that statement

- 1 that River Cement's options under the rider were to
- 2 select a curtailment strike price ranging from \$100
- 3 to \$1,000 per megawatt hour?
- 4 A. Yes, I was.
- 5 Q. And the limitation of weekday curtailments
- 6 ranging from one day to five days?
- 7 A. That's correct.
- 8 Q. And the curtailment duration of either 8
- 9 or 16 hours a day; is that right?
- 10 A. That's correct.
- 11 Q. And then a buy-through option as well?
- 12 A. That's correct.
- 13 Q. Isn't it true that if a customer wants to
- 14 limit the number of curtailments with a high-strike
- 15 price, choosing a high-strike price choosing the
- one day a week and the eight-hour option
- 17 combination would do that?
- 18 A. Yes, it would. At the same time it would
- 19 reduce any benefit because the likelihood of being,
- 20 I guess, curtailed was eliminated, but also the
- 21 benefit was no longer there.
- 22 Q. So your concern is that value -- it's not
- 23 just the question of being interrupted a lot, it is
- 24 that you could still choose an option -- a
- 25 combination of options that would have some ability

- 1 to limit the number of interruptions, but you felt
- 2 that the discount was not appropriate?
- 3 A. That the discount was not sufficient.
- Q. On the bottom of page 3 of your testimony,
- 5 you state that the Brubaker Tariff would be
- 6 beneficial to River Cement; is that right?
- 7 A. I did indicate that it would be more
- 8 beneficial than the proposed Rider M, yes.
- 9 Q. Isn't that because it is essentially the
- 10 same as UE's old Rider M rate?
- 11 A. Yes, it is. That's one part of it. It
- 12 allowed -- I guess, the compensation was adequate
- 13 to allow us to take advantage of it. At the same
- 14 time it also allowed Ameren the ability to curtail
- somewhat for economic reasons, whereas the old
- 16 rider was for reliability only.
- Q. Well, let me show you a document that is,
- 18 I believe, a response No. 7 to data request and
- 19 it's marked privileged and confidential, and I
- don't want to put it into evidence, and I'm only
- 21 going to raise one point of it.
- 22 Could we go off the record for a moment,
- 23 please?
- JUDGE MILLS: Sure. We're off the
- 25 record.

- 1 (OFF THE RECORD.)
- 2 MR. COOK: Let me show you what I'm going
- 3 to be marked -- asked to be marked as Exhibit
- 4 what?
- JUDGE MILLS: We are up to Exhibit No. 9.
- 6 Before we go too far down this road, let me point
- 7 out that there is not a protective order as far as
- 8 I know in place in this case. And that any
- 9 information at this point placed in the record will
- 10 be considered public information.
- 11 MR. COOK: This document on the top is
- 12 listed as privileged and confidential. I've asked
- 13 Mr. Johnson if that is a problem in this particular
- 14 situation, and I believe it is not.
- MR. JOHNSON: Correct.
- MR. COOK: It is okay to put this on the
- 17 record.
- JUDGE MILLS: Okay.
- 19 MR. COOK: Thank you, Mr. Johnson.
- 20 BY MR. COOK:
- Q. Do you recognize this document, sir?
- 22 A. Yes.
- 23 Q. And it is your response to data request
- No. 7; is that right?
- 25 A. That's correct.

- 1 Q. And I'll ask that the entire document be
- 2 placed on the record, but the last sentence would
- 3 you read that, please?
- 4 A. The Brubaker rate was the same as the 10M
- 5 rate which counted for the main similarity in
- 6 savings.
- 7 Q. Okay. Thank you.
- 8 I'll ask that that be admitted, please.
- 9 JUDGE MILLS: Exhibit No. 9 has been
- 10 offered. Is there any objections?
- 11 Hearing none, it will be admitted.
- 12 (EXHIBIT NO. 9 WAS RECEIVED INTO
- 13 EVIDENCE.)
- 14 MR. COOK: I will provide you with the
- 15 appropriate number of copies, and I apologize for
- 16 not doing so earlier.
- 17 JUDGE MILLS: Thank you. And just so the
- 18 record is perfectly clear, no party is any longer
- 19 contending that the information on this is either
- 20 privileged or confidential; is that correct?
- MR. JOHNSON: We are not, correct.
- MR. COOK: Thank you.
- JUDGE MILLS: Thank you.
- 24 BY MR. COOK:
- 25 Q. Several times in your testimony, of

- 1 course, expressed concern about rate options that
- 2 would tend to increase the number of curtailments;
- 3 is that right?
- 4 A. Yes.
- 5 Q. Isn't it true that under the Company's
- 6 Rider L, increase curtailments would be of no
- 7 concern since you can simply decline to participate
- 8 when the price offerings were sent out?
- 9 A. We could decline, yes.
- 10 Q. And there wouldn't be no cost to you for
- 11 having made that decision; is that correct?
- 12 A. Other than losing the original 10M, yes.
- 13 MR. COOK: That's all I have. Thank you.
- MR. JOHNSON: I'd like to have a few
- 15 minutes, and then we'll have some redirect for
- 16 Mr. Rader. If we could go off the record for about
- 17 three minutes?
- 18 JUDGE MILLS: Well, we'll go off the
- 19 record for a couple of minutes.
- 20 (OFF THE RECORD.)
- JUDGE MILLS: Let's go back on the
- 22 record.
- 23 REDIRECT EXAMINATION BY MR. JOHNSON:
- Q. Mr. Rader, I have a few questions on
- 25 redirect. I'd like to refer you to response No. 4

- 1 of the data request that Mr. Cook asked you some
- 2 questions about. And with reference to the first
- 3 schedule headed as 1995?
- 4 A. Uh-huh.
- 5 Q. And would you read into the record that
- 6 information beginning with total finish mill?
- 7 A. Total finish mill hours down?
- 8 Q. Yes, please.
- 9 A. Average mill production rate for both
- 10 mills, the total hours down was 112.5 hours. The
- 11 average mill production rate for that period of
- 12 time was 86 tons per hour per mill. Lost
- 13 production then was calculated to be two mills
- times 86 tons per hour times 112.5 hours, which
- gave a total of 19,350 ton of cement. At that time
- 16 the average price was 58.81, so the calculation of
- 17 the total revenue was \$1,137,974.
- 18 Q. Thank you. Now, I'd like you to refer you
- 19 to response No. 5, and I'd like you to refresh your
- 20 memory on that. And the last sentence of the first
- 21 paragraph, would you read that to me, please?
- 22 A. The last sentence of the first paragraph,
- 23 the lost production of the mills?
- Q. Correct.
- 25 A. Would be 182 tons per hour or \$10,920 per

- 1 hour. And then did the calculation of \$10,920
- 2 divided by 13,500 KW, which is equal to 81 cents
- 3 per KW.
- 4 Q. That's per --
- 5 A. Per hour.
- 6 Q. That's per hour?
- 7 A. Yes.
- 8 MR. JOHNSON: I have no further questions.
- 9 JUDGE MILLS: Thank you, Mr. Rader. You
- 10 may step down. Let's go ahead, and we'll take a
- 11 10-minute recess. We'll be back at 10 after 10 by
- 12 the clock on the wall on the back of the hearing
- 13 room. And we're off the record.
- 14 (A BREAK WAS TAKEN.)
- 15 JUDGE MILLS: Mr. Johnson, if you would
- 16 call your next witness, we're ready to go.
- 17 MR. JOHNSON: Yes. I'd like to call
- 18 Mr. Don Schuette.
- 19 (WITNESS SWORN.)
- JUDGE MILLS: Mr. Johnson, please go
- 21 ahead.
- DON SCHUETTE, being first duly sworn, testified as
- 23 follows:
- 24 DIRECT EXAMINATION BY MR. JOHNSON:
- Q. Would you state your name for the record,

- 1 please?
- 2 A. Don Schuette Junior.
- 3 Q. And your business address?
- A. P.O. Box 520, Cape Girardeau, Missouri,
- 5 2524 South Sprigg, Cape Girardeau, Missouri.
- 6 Q. And by whom are you employed and in what
- 7 capacity?
- 8 A. Lone Star Industries,
- 9 electrical/electronic superintendent.
- 10 Q. And, Mr. Schuette, have you previously
- filed in this case a direct testimony consisting of
- 12 five pages?
- 13 A. Yes, I have.
- 14 Q. And that testimony was prepared by you?
- 15 A. Yes, sir, it was.
- 16 Q. And do you have any changes or
- 17 modifications you would like to make to that
- 18 testimony?
- 19 A. Yes, sir. On the first page, line 3, the
- 20 address of 2534 South Sprigg is incorrect. It
- 21 should be 2524 South Sprigg.
- 22 Q. 2524?
- A. 2524 South Sprigg, yes, sir.
- Q. Are there any other changes?
- A. No, sir, that is all.

- 1 Q. Now, Mr. Schuette, is that testimony true
- 2 and correct to the best of your information,
- 3 knowledge and belief?
- 4 A. Yes, sir, it is.
- 5 MR. JOHNSON: I tender this witness for
- 6 cross-examination, and ask that his testimony be
- 7 accepted as an exhibit in the record.
- 8 JUDGE MILLS: Exhibit 4 has been offered.
- 9 Are there any objections to the admission?
- 10 Hearing none, it will be admitted.
- 11 (EXHIBIT NO. 4 WAS RECEIVED INTO
- 12 EVIDENCE.)
- JUDGE MILLS: Cross-examination,
- 14 Mr. Frey?
- MR. FREY: No questions, your Honor.
- JUDGE MILLS: Mr. Cook?
- 17 MR. COOK: I have a few. Thank you.
- 18 CROSS-EXAMINATION BY MR. COOK:
- 19 Q. Morning, Mr. Schuette.
- A. Morning, sir. How are you?
- 21 Q. Fine, thank you.
- Let's look at page 2 of your testimony, if
- 23 you would, please? Approximately line 16 you state
- 24 it was a burden -- you use the word burden to shut
- down parts of your plant under UE's old 10M rate.

- 1 While it may have been a burden, your company
- 2 nevertheless curtailed a portion of your plant this
- 3 past summer on a voluntary basis under the
- 4 provisions of the company's voluntary curtailment
- 5 Rider L; is that correct?
- 6 A. Yes, sir, it is. But during that time we
- 7 already had a scheduled outage coming up for that
- 8 period of interruption that you were requesting, so
- 9 we basically sold you back air.
- 10 Q. Well, we will give you a bill for that, I
- 11 suspect.
- 12 A. I'm sure you will.
- 13 Q. So that voluntary curtailment program
- worked to your benefit, did it not?
- 15 A. Not really, beings we were going to be
- down, we just took advantage of the situation in
- order to take a little bit more savings back beings
- 18 we lost a 10M.
- 19 Q. Take some savings back, in other words,
- 20 though, that rate is gone, and you were given a
- 21 small amount of money for this --
- 22 A. Yes, sir, we were.
- Q. When you were going to be curtailed
- 24 anyway. All right.
- 25 A. We were going to be down for PDM anyway,

- 1 yes, sir, that's right.
- 2 Q. On the bottom of page 3 of your testimony
- 3 you state that you estimated that over the last
- 4 three years a savings to Lone Star on the basis of
- 5 the old 10M rate, I guess, it was about \$1.5
- 6 million; is that right?
- 7 A. Yes, sir, that is correct.
- 8 Q. That would be an average of 500,000 a year
- 9 if it was all average?
- 10 A. Yes, sir, that's correct.
- 11 Q. Now --
- 12 A. That is just electric savings now.
- 13 Q. Now, those savings were also partially
- offset by production losses; is that correct?
- 15 A. That is correct, sir.
- 16 Q. Let me ask you off the top of your head
- 17 what the average annual -- the average production
- losses were that you would offset that bi-annually?
- 19 A. Say that again, sir. I'm sorry.
- Q. Did you calculate for us in response to a
- 21 data request what those production losses were?
- 22 A. In dollars or in tons, sir?
- 23 O. Dollars.
- 24 A. In dollars, I believe I calculated it to
- 25 be \$238,400 in 1999.

- 1 Q. All right.
- 2 A. I didn't do the other years.
- 3 Q. And that's the number that you responded
- 4 to us in a data request; is that correct?
- 5 A. Yes, sir. If you're referring to this one
- 6 dated No. 5.
- 7 MR. JOHNSON: Can you identify that data
- 8 request?
- 9 MR. COOK: Well, I can. It is data
- 10 request No. DS5. It has at least one page of a lot
- 11 of figures and it is indicated that it's privileged
- 12 and confidential. And although we don't have a
- 13 protective order, I have no interest in putting
- 14 anything that might be confidential. That's the
- only number I wanted from this witness.
- 16 THE WITNESS: I understand.
- 17 BY MR. COOK:
- 18 Q. Since Lone Star was not on the 10M rate
- 19 this past summer, those annual production losses
- 20 were not incurred; is that right?
- 21 A. I'm sorry. Say it one more time, sir.
- Q. Since you were not in 10M rate this year,
- 23 those annual production losses were not incurred;
- 24 is that right?
- 25 A. That is correct, sir.

- 1 Q. Look on page 4 of your testimony, please.
- 2 Generally lines 11 to 14. The quote, Furthermore,
- 3 the fact that these interruptions are market driven
- 4 and not for the purpose of addressing reliability
- of the system are of great concern to my company.
- 6 You go on to say, We were particularly concerned
- 7 that increasing frequencies of curtailment due to
- 8 market prices rather than system reliability
- 9 creates a greater risk of operating losses for my
- 10 company. Is that an accurate reading of your
- 11 testimony?
- 12 A. Yes, sir, it is.
- 13 Q. Is your concern really why there is an
- interruption or is it the frequency of the
- 15 interruption?
- 16 A. It is both, sir.
- 17 Q. Is the reason that your concern is to why
- as well as the frequency the fact that the why
- 19 affects the frequency?
- 20 A. That is correct, sir.
- 21 Q. Okay. What level of curtailment frequency
- 22 will adversely affect your company's profits and
- 23 how did you determine that or have you determined
- 24 that?
- 25 A. I don't know that I've actually determined

- 1 it other than to compare the rates given on the new
- 2 M rider to the old 10M to try to compare them out
- 3 together and try to beat them together and see how
- 4 they would fall out. But then again, I don't have
- 5 any specific numbers for the amount of
- 6 interruptions that could occur, because it could
- 7 happen at any time, not necessarily off of system
- 8 constraints, but off of market-driven pricing. So
- 9 basically I don't know how many times I could be
- interrupted in any of those other options.
- 11 Q. Let me go back a bit. The reason for the
- 12 interruption being system constraints are price --
- or market condition really has no bearing, does it,
- on whether or not a particular curtailment will
- 15 adversely affect your company's profits, it's just
- 16 the fact that it's an interruption?
- 17 A. That's correct, yes, sir.
- 18 Q. But you do not know how many of those
- interruptions you can withstand without adversely
- 20 affecting your profits?
- 21 A. At whichever level we choose on the
- 22 options, that's correct.
- Q. On page 5, line 6 of your testimony, you
- 24 state that you find the Brubaker rate proposal
- 25 beneficial. You say it would be beneficial to Lone

- 1 Star Industries and permit it to achieve
- 2 operational savings.
- 3 Is that because it is about the same as
- 4 the old 10M rate as far as the discount goes?
- 5 A. It's very similar, but also it brings into
- 6 play the shorter period for the off peak -- I mean,
- 7 a longer off peak time, bringing it down from ten
- 8 o'clock down to eight o'clock. That helps us
- 9 considerably as well. Two more hours of off peak
- 10 means a lot of savings.
- 11 Q. And two hours less of on peak may have an
- 12 adverse effect to utilities; is that right?
- 13 A. Basically most of the time whenever we're
- 14 interrupted by six o'clock, everything is back to
- 15 system normal. So I would speculate strictly on my
- own speculation that after about six o'clock,
- 17 things start to settle back down. And, no, I don't
- think it would make that big of a deal to
- 19 utilities. There's several utilities that do have
- 20 an eight o'clock off peak.
- 21 MR. COOK: I will object to the last part
- of the statement after the words, I will speculate
- and ask that it be stricken.
- 24 JUDGE MILLS: Well, I think the witness
- 25 used the phrase I will speculate, but I don't

- 1 believe that the entirety of the answer was
- 2 speculation. The objection is overruled.
- 3 BY MR. COOK:
- 4 Q. You don't know the effect on Union
- 5 Electric of changing the two hours from on peak to
- 6 off peak, do you?
- 7 A. No, sir, I do not.
- 8 Q. You don't know the various load
- 9 characteristics of Union Electric versus the other
- 10 utilities that may have different on and off peak
- 11 hours, do you?
- 12 A. No, sir, I do not.
- 13 MR. COOK: That's all I have. Thank you.
- JUDGE MILLS: Thank you.
- 15 Redirect, Mr. Johnson?
- MR. JOHNSON: I just have a couple
- 17 questions.
- 18 REDIRECT EXAMINATION BY MR. JOHNSON:
- 19 Q. Mr. Schuette, with respect to the Brubaker
- 20 Tariff, you mentioned in response to Mr. Cook that
- 21 there were some provisions that were similar to the
- 22 old rate 10M. But isn't it not also true that
- 23 there are provisions that authorize Union Electric
- 24 to conduct economic -- interruptions for economic
- 25 reasons?

- 1 A. Yes, sir, it does.
- Q. And isn't that about 60 hours per year?
- 3 A. Yes, sir, it is.
- 4 MR. COOK: I'm going to object to the
- 5 improper form of the redirect question. It's
- 6 leading.
- 7 JUDGE MILLS: Can I have the question read
- 8 back, please?
- 9 (THE LAST QUESTION WAS READ BACK BY THE
- 10 REPORTER.)
- 11 JUDGE MILLS: Yes, that was leading.
- 12 Could you rephrase it, please?
- MR. JOHNSON: Yes. I'd be happy to.
- 14 MR. COOK: I'd like the witness to forget
- 15 the answer.
- 16 BY MR. JOHNSON:
- 17 Q. Can you tell the Commission and those
- 18 gathered here in the room today if there are other
- 19 bases for interruption in addition to the the bases
- 20 that were reflected in the old rate 10M?
- 21 A. Yes, sir. There's an economic
- interruption that they can do for 60 hour a year.
- Q. Thank you.
- A. You're welcome.
- 25 Q. There were also some questions by

- 1 Mr. Cook relating to how many interruptions would
- 2 it take to adversely impact the profits of your
- 3 operation. Are you familiar with the pattern of
- 4 interruptions, say, over the last three or four
- 5 years?
- 6 A. With the 10M, sir?
- 7 Q. Yes. Correct.
- 8 A. Yes, sir, I am.
- 9 Q. Okay. And based upon that information,
- 10 you have concluded that under the Brubaker
- 11 Tariff --
- MR. COOK: Objection. Leading.
- 13 JUDGE MILLS: Let's hear the rest of the
- 14 question.
- 15 MR. JOHNSON: Yes.
- 16 MR. COOK: Just have you. Just make it
- have you concluded, not you have. I'm sorry.
- 18 BY MR. JOHNSON:
- 19 Q. Have you concluded that you can operate
- 20 profitably under the Brubaker Tariff?
- 21 JUDGE MILLS: Does your objection go to
- 22 that question?
- MR. COOK: No.
- JUDGE MILLS: Thank you.
- THE WITNESS: Yes, sir, I believe it does.

- 1 MR. JOHNSON: I have no further questions.
- JUDGE MILLS: Thank you. You may step
- 3 down. I believe we're up to Mr. Dorris.
- 4 (WITNESS SWORN.)
- 5 JUDGE MILLS: Thank you. You may be
- 6 seated.
- 7 DAVID DORRIS, being first duly sworn, testified as
- 8 follows:
- 9 DIRECT EXAMINATION BY MR. JOHNSON:
- 10 Q. Would you state your name for the record,
- 11 please?
- 12 A. My name is David Dorris.
- Q. And what is your address?
- A. My company's address is Highway 79 North,
- 15 Clarksville, Missouri, zip code 63336.
- Q. And by whom are you employed and in what
- 17 capacity?
- 18 A. I'm the plant manager of Holnam,
- 19 Incorporated, cement manufacturer in Clarksville,
- 20 Missouri.
- 21 Q. Mr. Dorris, have you previously filed in
- 22 this case direct testimony consisting of five
- pages, which has been designated as Exhibit 5?
- 24 A. I can verify the five pages. I'm not sure
- 25 if it's Exhibit 5, but I would think so, yes.

- 1 Q. Would you accept subject to check that
- 2 it's been identified as Exhibit 5?
- 3 A. Yes, sir, I would.
- 4 Q. With respect to your direct testimony, do
- 5 you have any changes or modifications you would
- 6 like to make at this time?
- 7 A. No, sir, I don't.
- 8 Q. And is the information contained in that
- 9 direct testimony true and correct to the best of
- 10 your knowledge, information and belief?
- 11 A. Yes, sir, to the best of my knowledge.
- MR. JOHNSON: I offer this witness for
- 13 cross-examination, and ask that his testimony be
- 14 accepted into evidence.
- 15 JUDGE MILLS: Exhibit 5 has been offered.
- 16 Are there any objections?
- 17 Hearing none, it will be admitted.
- 18 (EXHIBIT NO. 5 WAS RECEIVED INTO
- 19 EVIDENCE.)
- JUDGE MILLS: Cross-examination,
- 21 Mr. Frey?
- MR. FREY: Just a few, your Honor. Thank
- 23 you.
- 24 CROSS-EXAMINATION BY MR. FREY:
- Q. Mr. Dorris, I believe you offered some

- direct testimony to the effect that your company
- 2 has the flexibility back down on your electrical
- demand when UE asks you to do so; is that correct?
- 4 A. Yes, sir it is.
- 5 Q. And I would just like to explore a little
- 6 bit in a little detail what's involved here.
- 7 Without giving away any trade secrets or anything,
- 8 can you briefly describe the processes involved in
- 9 manufacturing cement?
- 10 A. Sure. If I get too lengthy, just shut me
- off. There's several main processes. You have got
- 12 a crusher system where your rock is brought in from
- 13 the quarry, large motor, 1,000 horse power up in
- 14 most cases. From that system it goes to a raw mill
- 15 system, 6,600 horse power, large motor, again,
- 16 high-power usage. From that system it goes into a
- 17 kiln. Our plant has a single kiln. Two 1,200
- 18 horse power motors running the system.
- 19 Once the clinker, which is the product
- that comes out of the kiln is produced, it goes to
- 21 finish mills. Each finish mill also has 6,600
- 22 horse power motors that basically you can shut them
- down in a matter of 60 minutes of less, your entire
- 24 system. Once the material comes out of the
- 25 finished mill system, it is a finished product and

- 1 it is ready for shipment.
- 2 Q. Is that a rotary kiln?
- 3 A. Yes, sir. It is a rotary kiln. Largest
- 4 in the world.
- 5 Q. Yours is the largest?
- 6 A. Yes, sir, largest in the world.
- 7 Q. Okay. Can you tell us then the procedures
- 8 your company uses to reduce its power requirements
- 9 when UE calls for curtailment? You don't shut down
- 10 the entire operation?
- 11 A. No, sir. We had the agreement under the
- 12 10M rule, I guess that's what we're calling it,
- that we had to get down to seven meg, 7,000
- 14 kilowatt power usage. We continue to run our
- 15 crusher system. We continue to run our raw mill --
- 16 not our raw mill system -- only our kiln system and
- 17 crusher system. But we shut down our finish mills,
- 18 and we shut down any other small operations. The
- 19 larger operations are what gives us our power that
- 20 we can shut down. Two 6,600 horse power motors we
- 21 can shut down, and the entire system to go with
- 22 them in less than an hour.
- Q. Okay. You're saying that you can shut
- 24 down in less than an hour?
- 25 A. Yes, sir.

- 1 Q. So the implication there is that you would
- 2 need an hour's notice then?
- 3 A. Yes, sir. That use with the agreement
- 4 that we had.
- 5 Q. And this agreement that you speak of, is
- 6 that a written document or --
- 7 A. Yes, sir.
- 8 Q. Can you identify the document where that
- 9 agreement exists?
- 10 A. I don't have it with me, but I can get a
- 11 copy of it, I'm sure.
- 12 Q. Can you describe it?
- 13 A. It's basically a contract between us and
- 14 AmerenUE where they allow us one hour to get down
- 15 to our predetermined seven meg usage.
- 16 Q. So that is not part of the tariff then?
- 17 A. Not that I can see, no, sir.
- 18 Q. So what is the shortest amount of time
- 19 that a shut down could take?
- 20 A. Depends on what's going on that day, if
- 21 we're running one mill, two mills or if we're
- 22 having any problems. If everything went perfectly
- 23 well, we might be able to do it in 30 minutes. But
- 24 sometimes it's a struggle to get it within the
- 25 60-minute limit that we're required to meet.

- 1 Q. So it's possible then a minimum of 30
- 2 minutes at least in certain situations under
- 3 certain conditions?
- 4 A. Under certain circumstances.
- 5 Q. You mentioned -- well, let me just ask you
- 6 this: Did UE always provide at least one hour's
- 7 notice of its curtailment, let's say in the last
- 8 five years?
- 9 A. No.
- 10 Q. Where they required to provide -- well,
- 11 you've testified that they were required?
- 12 A. They were required in writing.
- 13 Q. But they haven't done so?
- 14 A. No, sir.
- 15 Q. What was the minimum amount of time, can
- 16 you estimate that?
- 17 A. We've actually been just -- it was through
- the grapevine that we found out we were supposed to
- 19 be under curtailment. At times when we find out,
- we've got five minutes left before we're supposed
- 21 to be actually shut down. And we've had to call
- 22 AmerenUE and let them know that they never notified
- 23 us that there was a curtailment, and we were never
- 24 penalized for that.
- 25 Q. So you did not shut down on those

- 1 occasions?
- 2 A. We went ahead and shut down, but we did
- 3 not meet the hour time frame from when we were
- 4 supposed to be shutting down, because we weren't
- 5 notified. From the time we were notified, we were
- 6 always able to take at down within an hour.
- 7 Q. So you were not taking it down then in
- 8 five minutes?
- 9 A. Absolutely not.
- 10 Q. You were taking it within an hour, let's
- 11 say or something like that.
- 12 What would be the effect under your plant
- operations if you were to lose power or you would
- 14 be shut down immediately?
- 15 A. Any number of things could happen. We've
- got a rotary kiln that's 3,400 degree air
- 17 temperature on the inside. If that thing stops
- 18 turning -- 760 feet long supported in seven
- 19 positions. If that thing stops turning, all your
- 20 heat is on the top. Have you ever seen a banana
- 21 760 feet long? It's not a pretty sight. So you
- 22 could do extreme damage to your kiln system.
- 23 Everything that's in your system would
- 24 virtually stop where it's moving in the system.
- 25 Systems would be plugged up. The major damage

- 1 would be your kiln system.
- 2 Q. How long do you think it would take just
- 3 to clean out the kiln?
- 4 A. Four hours. From the time you put feed
- 5 into the kiln, till the time you get the material
- 6 out the other end is four hours.
- 7 Q. I mean, if you shut down, how long --
- 8 would that create a tremendous problem in terms of
- 9 cleaning out the kiln or could you use --
- 10 A. Cleaning it out is not the detrimental
- 11 problem. It's the damage. You will actually warp
- this kiln that's 760 feet long. Physically warp
- 13 the kiln. That's why we do have an emergency
- 14 generator as a back up for the kiln system.
- 15 Q. That was my next question.
- 16 A. Absolutely. I can't trust UE with that.
- 17 Q. Just for the kiln, though, you don't have
- 18 for your other --
- 19 A. We have it for several critical pieces of
- 20 equipment. Mainly the kiln, the ID fan at the back
- 21 of our kiln to make sure we keep air moving through
- 22 our kiln. And for some of the smaller items, we
- 23 have other generating stations throughout the
- 24 plant, but they are very small.
- Q. If you have a curtailment and you're

- 1 responding to that, how long could you stay down
- before things really start to get, let's say messy
- 3 or expensive?
- 4 A. Depends on the market. If it's in the
- 5 middle of June or July when we can ship 200,000
- 6 tons a month, and our storage capacity is much less
- 7 than that, it gets to you after the first 24
- 8 hours. One day basically is 12 hours is the most
- 9 they take you down in one day for curtailment. One
- 10 day you start to sweat and if you get back-to-back
- 11 curtailments, then you start calling marketing to
- see what jobs they have planned, can you postpone
- 13 some of the jobs, and you're going out to the
- 14 market to the customers to find out can the
- 15 customers hold off on some of the jobs they have
- 16 planned.
- 17 Q. So you don't have an inventory, finished
- 18 goods inventory then?
- 19 A. We do have a finished goods inventory, but
- when you're moving it out as fast as we are, it can
- 21 get very touchy.
- Q. Like about a half a day's supply?
- 23 A. No. We actually have probably closer to
- 24 seven- or eight-day supplies, but it's always sold
- 30 to 40 days out. So you got the people that are

- 1 10 and 15 and 20 days out that it may not affect
- 2 them for the first 10 days, but it's going to
- 3 affect them about 10 days down the road. So you've
- 4 got to get with them to see can they postpone a job
- 5 that they have 10 or 20 days out, because we are
- 6 not going to have the product that they are looking
- 7 for 10 or 20 days out.
- 8 Q. So you have obviously problems in meeting
- 9 your obligations to customers --
- 10 A. Absolutely.
- 11 Q. -- if you get shut down?
- 12 What about internally in terms of cost?
- 13 Is the cost -- let's say flat X amount of dollars
- 14 per hour you shut down or does it start to
- increase, let's say non-linearly or whatever you
- 16 want to call it? Is there a point? Is there a
- 17 discontinuity when the manufacturing costs would
- 18 start to soar?
- 19 A. Sure. Your costs are distributed across
- 20 the entire year. And the more you can produce,
- 21 that's the bigger divisor that you've got. So your
- 22 cost per ton goes down by the amount of product
- 23 that you can make. And that's the way we sell our
- 24 product is a cost per ton. And that's the way when
- 25 we produce our product, we're graded on or we're

- 1 evaluated on cost per ton, and what it costs us to
- 2 make and what it costs -- what we profit for
- 3 selling that's our --
- 4 Q. What you're talking here about the
- 5 spreading, like, overhead costs over a smaller
- 6 output, let's say --
- 7 A. Absolutely.
- 8 Q. -- is that right?
- 9 A. Absolutely.
- 10 Q. What I'm asking you is are there actual
- 11 costs that will accelerate the longer a curtailment
- 12 lasts?
- 13 A. No, I really don't think so.
- 14 Q. Is the maximum 12-hour curtailment part of
- 15 your agreement with UE? Is there any kind of a
- 16 maximum?
- 17 A. I want to say yes, but I'm not positive of
- 18 that. It's normally from 10 in the morning till 10
- 19 at night.
- 20 Q. Are you speaking again of this written
- 21 document --
- 22 A. Yes, sir.
- 23 Q. -- contract?
- 24 Your testimony indicated, I believe, on
- 25 page 2, that your company was curtailed for about,

- 1 I guess, three to five times a year over the last
- 2 five years; is that correct?
- 3 A. Over the last five years, yes, sir.
- 4 Q. Would you be willing to commit to remain
- 5 on this streak for five years no matter how many
- 6 curtailments were called?
- 7 A. Absolutely not. We have another year in
- 8 1995 when we had 13 curtailments. It becomes very
- 9 difficult to make a system like this be a win-win
- 10 situation. It becomes a win for AmerenUE, but it's
- 11 no longer a win for us.
- 12 Q. Once again, the main concern would be the
- 13 ability to serve your customers --
- 14 A. Absolutely.
- 15 Q. -- under such a situation?
- 16 A. We're in the business to make cement.
- 17 We're not in the business to play around with the
- 18 power issues. That's the pennies on it. The
- 19 dollars are with our customers.
- 20 MR. FREY: Thank you, Mr. Dorris. No
- 21 further questions.
- JUDGE MILLS: Mr. Cook?
- MR. COOK: Yes, sir. Thank you.
- 24 CROSS-EXAMINATION BY MR. COOK:
- Q. Morning, Mr. Dorris.

- 1 A. Morning, sir.
- 2 Q. Let me clear up right away an impression
- 3 that may have been given by some of the questions
- 4 and answers that you just went through.
- 5 When UE calls for a curtailment and if,
- 6 let's say as you indicated, UE didn't call you, and
- 7 you found out five minutes before it was time to
- 8 start to curtail, for whatever reason you can't
- 9 curtail at the time that we've asked you to do so,
- 10 we don't send anybody out there and cut you off, do
- 11 we?
- 12 A. No, sir.
- 13 Q. So it is a voluntary thing, even under
- 14 10M, you would make an economic decision at the
- 15 time we called that said, I guess I can get off or,
- 16 no, I can't. And there were certain penalties
- 17 involved in that and they may be --
- 18 A. From the time we're notified by the
- 19 contract, we've got 60 --
- Q. Let me finish my question.
- 21 A. Okay, sir.
- 22 Q. If we can't -- if for whatever reason you
- 23 decide you cannot get off or don't want to get off,
- 24 that's a decision you make each time that call is
- 25 made; is that correct?

- 1 A. Never made the decision but one way. I
- 2 think the cost would be totally prohibitive on our
- 3 part.
- 4 MR. JOHNSON: I have an objection to this
- 5 line of questioning. I think the tariff speaks for
- 6 itself. I mean, the tariff has certain provisions
- 7 and the whole philosophy of the tariff is when
- 8 you're called and you are to curtail, and if you
- 9 don't, you pay very severe penalties. I think
- 10 that's what the witness has already indicated.
- 11 JUDGE MILLS: Well, I think that's what
- 12 you just testified to. There's been some testimony
- 13 that there's a written agreement that's not in the
- 14 tariff and apparently is not in the record in this
- 15 case. And I don't know where this line of
- 16 questioning is going. If you have objections to
- 17 specific questions, we can raise them as they go.
- 18 MR. JOHNSON: Okay.
- 19 BY MR. COOK:
- 20 Q. Are you aware of any provision in any
- 21 agreements, and I'm not sure which one you're
- 22 talking about either, that would allow -- under the
- 23 10M rate would have allowed Union Electric to
- 24 forcibly cut you off?
- A. I'm not aware of one, no.

- 1 Q. And are you aware that Union Electric ever
- 2 did that?
- 3 A. No, sir, I'm not.
- Q. Are you also aware that if under the old
- 5 10M rate you did not curtail when asked to, that
- 6 you would then pay a rate for 12 months with a new
- 7 level of assurance power; is that correct?
- 8 A. Yes, sir.
- 9 Q. Is it also true that that rate was -- the
- 10 new level of assurance power rate would be no
- 11 higher than the basic large general service rate or
- 12 primary rate that you were on absent the 10M rate?
- 13 A. I'm not exactly sure how it all works, but
- 14 I would -- if that's the way it reads in our
- 15 contract, yes.
- 16 Q. Let's look at page 2 of your testimony,
- 17 please. On the second line you refer to the 10M
- 18 rate, and then you have in parentheses suspended.
- 19 You are aware that -- are you aware that the 10M
- 20 rate is not suspended, it is no longer a rate that
- 21 is available?
- 22 A. It has been suspended to me.
- 23 Q. All right. You are not an expert in
- 24 rates, obviously?
- 25 A. Absolutely not.

- 1 Q. Okay. Thank you.
- 2 On line 9 of that page --
- 3 MR. JOHNSON: Are you on page 2?
- 4 MR. COOK: Yes. This is of your
- 5 Exhibit 5.
- 6 BY MR. COOK:
- 7 Q. Page 2, now I'm talking about line 9. You
- 8 state there that, quote, Reduced cement production
- 9 creates operating losses in terms of lost revenues
- 10 from sales of cement; is that correct?
- 11 A. Yes.
- 12 Q. And then the last sentence in that
- 13 paragraph you state that Holnam felt that the rate
- 14 10M curtailment credit coupled with the frequency
- of curtailments tied primarily to system
- 16 reliability was a fair balance with the production
- 17 losses realized during the curtailments; is that
- 18 right?
- 19 A. Yes, sir.
- 20 Q. Do you remember receiving data requests
- 21 from Mr. Kovach?
- 22 A. No, sir. I didn't receive the data
- 23 request. Mike Morrison, our senior process
- 24 engineer, handled the data requests that came in to
- 25 Holnam. I believe that's the way it worked. If

- 1 you've got it, I'd be more than happy to look at it
- 2 and tell you if I received it.
- 3 Q. I'll show you DD3.
- A. Can we give a copy of this to Mike
- 5 Morrison, our senior process engineer also?
- 6 Q. Let me ask a foundation question.
- 7 Mr. Dorris, the company sent a variety of data
- 8 requests directed to the witnesses. This one being
- 9 DD 3, and the company received answers through your
- 10 attorney. Did you provide those answers?
- 11 A. I'm not sure if I did or if I passed them
- on to Mike Morrison, our senior process engineer,
- 13 sir.
- 14 Q. Let me show you the answer that was
- 15 provided and maybe that will help you refresh your
- 16 memory.
- 17 A. I don't remember these, but I could very
- 18 well. They are very general answers here.
- 19 Q. You don't know if you provided that answer
- 20 or not?
- 21 A. No, sir, I don't.
- Q. Well, let's look at the question and
- 23 answer?
- 24 A. Sure.
- Q. Question says on page 2 of your

- 1 testimony -- strike that.
- 2 Page 2 of your testimony also refers to
- 3 operating losses in terms of lost revenue from the
- 4 sales of cement following interruption under the
- 5 10M tariff. Please provide a detailed summary of
- 6 such operating losses and lost revenues actually
- 7 sustained by Holnam as a result of each of
- 8 AmerenUE's individual curtailments of Holnam during
- 9 each of the years 1995 through 1999. Is that an
- 10 accurate reading of what I've showed you?
- 11 A. Yes, sir.
- 12 Q. Now, the answer that I would suggest that
- 13 the company was provided to DD3 says this: We
- 14 worked well under the 10M tariff and wish to
- 15 continue with that arrangement, because the limited
- 16 curtailments did not cause any losses. The new
- 17 Rider M tariff is the problem. The number of
- 18 curtailments under this rider could potentially
- increase to a level where losses could be
- 20 sustained.
- 21 Whether you provided that answer or not,
- do you agree with it?
- 23 A. Yes, sir, I agree with that. There were
- 24 probably no losses. Based on the layout of our
- 25 plant, we have extreme excess grinding capacity. I

- 1 can produce 4,000 tons of clinker a day, and I can
- 2 grind 7,000 tons of clinker a day. So to say that
- 3 there were any losses, there were no losses. I
- 4 just had to run my mills in a different manner to
- 5 make up for the cement production that couldn't be
- 6 made during the time when we were under
- 7 curtailment.
- 8 Q. And do you wish to modify your statement
- 9 on page 2, which apparently is not true of your
- 10 testimony where you say reduced cement production
- 11 creates operating losses and where you say that
- 12 Holnam felt that the rate 10M was a fair balance
- with the production losses realized during
- 14 curtailments. You either had losses or you didn't,
- 15 Mr. Dorris. Which was it?
- 16 A. We didn't have monetary losses through the
- 17 entire year. There were losses for a period of
- 18 time. And if I've got 100,000 tons sold for one
- 19 day, and I get a curtailment, I could very possibly
- 20 have loss of customers. I will not lose the
- 21 cement. I can grind the cement later, but a
- 22 customer could very well possibly go somewhere else
- 23 and purchase that cement.
- Q. So should your testimony be changed or
- 25 not? You either incurred losses or not, and I

- 1 can't tell whether you did or not. You say you did
- 2 in the testimony, you say you did not in the data
- 3 request.
- 4 MR. JOHNSON: I think he's answered the
- 5 question, Judge Mills. He told them he had
- 6 short-term losses, but on long term he was able to
- 7 overcome those losses.
- JUDGE MILLS: I haven't heard a clear
- 9 answer to that question, and I'd like to have an
- 10 answer for the record.
- MR. JOHNSON: Why don't we read back what
- 12 he -- have the reporter read back what he said.
- JUDGE MILLS: We can certainly have the
- 14 reporter read it back, but I heard it. If you want
- 15 to hear it again, you can. Would you like the
- 16 reporter to read it back?
- 17 MR. JOHNSON: Please.
- JUDGE MILLS: Mindy, go ahead.
- 19 (THE LAST ANSWER WAS READ BACK BY THE
- 20 REPORTER.)
- 21 THE WITNESS: I don't want to oversimplify
- 22 this, sir.
- MR. JOHNSON: Why don't we let Mr. Cook
- 24 restate the question.
- MR. COOK: I'll be happy to do that.

- 1 JUDGE MILLS: Thank you.
- 2 BY MR. COOK:
- 3 Q. Mr. Dorris, your testimony says on line 9,
- 4 Reduced cement production creates operating losses
- 5 in term of lost revenues from sales of cement. It
- 6 was a business decision which led Holnam to accept
- 7 AmerenUE's rate 10M. Holnam felt that the rate 10M
- 8 curtailment credit, coupled with the frequency of
- 9 curtailments tied primarily to system reliability,
- 10 was a fair balance with the production losses
- 11 realized during curtailments.
- Do you wish to keep those three sentences
- in your testimony as true when the data request
- says that you experienced no such losses?
- 15 A. I'll keep my testimony like it is. But
- 16 we're oversimplifying things here. In a sold-out
- market, I can sell my cement, and I won't have any
- 18 losses at the end of the year. But there are times
- when there's not a sold-out market, when I'm stuck
- 20 with the cement at the end of the year and there
- 21 are losses. Even though I've made it, I can't sell
- 22 it. But if I don't have it when the customer wants
- 23 it, then there could very well be losses.
- Q. The data request, Mr. Dorris, asked for
- 25 information concerning operating losses during the

- 1 years 1995 through 1999. The answer to that data
- 2 request said there were no losses. So there were
- 3 no losses for any of that period of 1995 through
- 4 1999?
- 5 MR. JOHNSON: I'd like to object, because
- 6 the data request is very clear. His answer in the
- 7 data request was that we work well under the 10M
- 8 tariff and wish to continue with that arrangement,
- 9 because the limited curtailments did not cause any
- 10 losses. And then he goes on and the Rider M tariff
- 11 is the problem.
- JUDGE MILLS: What's the nature of your
- objection, Mr. Johnson?
- MR. JOHNSON: He didn't correctly state
- 15 the response to the data request.
- 16 JUDGE MILLS: Could you please ask the
- 17 question again?
- MR. COOK: Sure.
- 19 BY MR. COOK:
- 20 Q. The data request asked for information
- 21 about losses --
- JUDGE MILLS: I'll tell you what, why
- 23 don't we do this: Does anyone have an objection to
- 24 placing that data request and the response into the
- 25 record?

- 1 MR. JOHNSON: We do not, no.
- 2 MR. COOK: I do not.
- JUDGE MILLS: Mr. Cook? Mr. Frey?
- 4 Let's do that. I think maybe we can sort
- 5 through a lot of this when we actually have the
- 6 documents in the record.
- 7 BY MR. COOK:
- 8 Q. My question, however, still remains, that
- 9 the data request asks for information about losses
- 10 sustained by Holnam as a result of each of
- 11 AmerenUE's individual curtailments during each --
- 12 about each curtailment during each of the years,
- 13 '95 through '99, and the answer says, We worked
- 14 well under the 10M tariff and wish to continue with
- 15 that arrangement because the limited curtailments
- 16 did not cause any losses.
- Does that mean then that you sustained no
- 18 losses under any of these curtailments nor any
- 19 other time during '95 through '99 because of those
- 20 curtailments?
- 21 A. I don't know.
- 22 Q. Okay. Thank you.
- 23 Should we give these two documents numbers
- 24 prior to making copies?
- JUDGE MILLS: We can or we can hold off

- 1 until you're done with your questioning.
- 2 MR. COOK: Okay.
- 3 BY MR. COOK:
- 4 Q. The second question and answer on page 2
- 5 you indicated that Holnam was asked to curtail down
- 6 to levels of 7,000 kilowatts or less with one-hour
- 7 notice?
- 8 A. Yes, sir.
- 9 Q. And you indicated under cross-examination
- 10 from Mr. Frey that that was sometimes actually even
- 11 less than an hour; is that right?
- 12 A. Yes, sir.
- 13 Q. And is it not also true that very often it
- was more than an hour?
- 15 A. No, sir. Not that I'm aware of that it
- 16 took us more than an hour to get down to our seven
- 17 meg limit.
- 18 Q. Okay. First, let me make sure we
- 19 understand the question, and I understand the
- 20 answer. The question was not how long it took you
- 21 to get down, the question was how long prior to the
- time of requested curtailment you were notified?
- 23 A. Oh, I'm sorry, sir. Yes. Sometimes we
- 24 were notified well in advance of an hour.
- Q. Thank you.

- 1 A. I'm sorry. I misunderstood the question,
- 2 sir.
- 3 Q. Good. That saved a lot of trouble. Thank
- 4 you.
- 5 In the same answer you also state in the
- 6 last sentence, Holnam abided by AmerenUE's request
- 7 for curtailments during all of these curtailment
- 8 requests; is that an accurate reading?
- 9 A. Yes, sir.
- 10 Q. On that same page above on line 6 -- start
- 11 with line 5, Holnam was able to purchase portions
- of its electrical requirements on this basis
- 13 because, in some instances, cement production
- 14 requirements have the flexibility to allow us to
- 15 back down electrical demand when asked to do so by
- 16 AmerenUE.
- Now, that seems inconsistent, Mr. Dorris,
- 18 when you say that all of these -- you abided by all
- of the requests, and yet up here you indicated in
- 20 some instances you were able to do that when asked
- 21 to do so by UE.
- 22 Are you aware of any situations such as in
- June of 1998 when there was a problem with Holnam
- 24 being able to stay curtailed for the amount of time
- 25 requested?

- 1 A. Vaguely, yes.
- 2 Q. And there was a great deal of -- were you
- 3 with the company then?
- A. I was with the company then. I was not
- 5 the plant manager then.
- 6 Q. Were you aware of a dispute between Holnam
- 7 and Union Electric about whether or not Holnam came
- 8 back on too soon and what that meant and why?
- 9 A. Vaguely, yes.
- 10 MR. JOHNSON: I'd like to object. I don't
- 11 know where this line of questioning is going. It's
- 12 irrelevant to the issues in this case, and I object
- 13 to this line of questioning.
- MR. COOK: Well, he says in his testimony
- 15 that they complied with all of these curtailment
- 16 requests, and I've already brought up one that
- 17 apparently they did not.
- JUDGE MILLS: I don't know if I agree with
- 19 your description of this, you brought up where they
- 20 may not have. I think there was some discussion
- 21 about whether or not they did. I don't know if the
- 22 record will clearly reflect that they didn't. And
- as to the objection, I think curtailment and
- 24 abiding by a request for curtailment certainly are
- 25 relevant, under the old Rider 10M certainly are

- 1 relevant to the issues in the case, so the
- 2 objection is overruled.
- 3 BY MR. COOK:
- 4 Q. Let me ask you directly. Do you know
- 5 whether or not Holnam was able to get off and stay
- off for the full amount of time it was requested in
- 7 that situation in June of '98?
- 8 A. For the full amount of time as discussed
- 9 with an AmerenUE employee, we were allowed to go
- 10 back on line, and that's when we went back on line
- 11 before the ten o'clock deadline.
- 12 Q. And that's where you found an employee
- that gave you authority; is that right?
- 14 A. Yes, sir, we did.
- 15 Q. And there was a dispute whether that was
- 16 appropriate or not?
- 17 A. It was a dispute over whether or not that
- 18 employee had the power to give us permission to
- 19 come back on line.
- 20 Q. Okay. Thank you.
- 21 Let's look at still page 2, line 19. This
- is the discussion about the new Rider M, and you
- 23 list there, you say, Holnam decided against
- 24 accepting service under this rider for the
- 25 following reasons. The first one you list there

- 1 is, Curtailments were based on power market prices
- 2 rather than AmerenUE's system reliability
- 3 requirements.
- 4 No. 2, since curtailments were tied to
- 5 power market prices rather than system reliability,
- 6 the frequency and likelihood of curtailments was
- 7 much greater under the new rider than they were
- 8 under 10M, in Holnam's judgment.
- 9 And then 3, the increased probability of
- 10 curtailments without a significant increase in the
- 11 curtailment credit offered by AmerenUE made the
- 12 existing rider economically unattractive; is that
- 13 correct?
- 14 A. Yes, sir.
- 15 Q. This is a similar question that I've
- 16 previously asked. Isn't it true that the only
- 17 reason you are concerned about the curtailments
- 18 being based on power market prices, is that you
- 19 believe that will cause an increased frequency in
- 20 curtailments?
- 21 A. Economic curtailments as opposed to system
- 22 reliability curtailments, yes, sir.
- Q. Do you really care why or do you just care
- how often?
- 25 A. I care how often.

- 1 Q. Okay. So if the credit was high enough
- 2 which -- or the likely frequency of curtailments
- 3 were low enough, you wouldn't care at all why the
- 4 curtailments occurred, would you?
- 5 A. That would be AmerenUE's responsibility,
- 6 not mine.
- 7 Q. Thank you.
- Now, I just read a portion of your
- 9 testimony, page 3, lines 5 and 6 that talked about
- 10 how the new rider increased probability of
- 11 curtailments without a significant increase in the
- 12 curtailment credit, quote, made the existing rider
- 13 economically unattractive, and by existing rider
- 14 you mean the Rider M, right?
- 15 A. Yes, sir.
- 16 Q. Now, we sent you a -- or somebody sent
- someone a data request DD6, which referenced this
- 18 particular statement in your testimony and asked
- 19 you to please provide copies of all studies,
- analyses, memos and other documents, electronic
- 21 files, et cetera, on which this economic conclusion
- 22 was based. Also please state what annual level of
- 23 Rider M payments and credits from AmerenUE would
- 24 result in Rider M becoming economically attractive
- 25 to Holnam and provide all supporting

- 1 documentation.
- 2 Do you recall that your response to this
- 3 was that Holnam objects to this request to the
- 4 extent that it is not relevant and immaterial and
- 5 requests proprietary information and is not
- 6 reasonably calculated to lead to the discovery of
- 7 admissible evidence.
- 8 And I guess I asked counsel if it's the
- 9 MEG's position that the question of what would make
- 10 Rider M economically -- or what makes the Rider M
- 11 economically unattractive is, in fact, immaterial
- 12 and irrelevant, and I would move that all testimony
- 13 by their witnesses concerning Rider M be stricken.
- 14 If I'm not -- if we are not allowed -- if this
- objection would stand as to concerning why Rider M
- is economically unattractive, then certainly all
- 17 discussion of Rider M would be inappropriate and
- 18 irrelevant.
- 19 JUDGE MILLS: Let's back up here. First,
- 20 you started out by saying you were going to ask
- 21 counsel something, but I never heard you ask
- 22 counsel anything.
- MR. COOK: I'm sorry.
- JUDGE MILLS: And second, I don't believe
- 25 there was ever a Motion to Compel or response to

- 1 this data request. I don't think up to this point
- 2 there has been any objection to the testimony of
- 3 this witness or any other witness as to Rider M. I
- 4 think it's too little too late. I'm not going to
- 5 allow you to object now to this testimony if you
- didn't have a Motion to Compel the answer to that
- 7 data request, and you didn't previously object to
- 8 the testimony.
- 9 I think Rider M from the testimony of your
- 10 witness, the other witnesses in the case, has at
- 11 least some relevance to the issues in this case,
- 12 and I'm going to allow the testimony. Motion to
- 13 Strike, if that's what it was, is overruled.
- MR. JOHNSON: Thank you, your Honor.
- MR. COOK: I'm not disputing your ruling
- and would never do so, but let me be clear.
- 17 JUDGE MILLS: Wise choice.
- MR. COOK: Let me be clear that I'm not
- 19 objecting that Rider M is irrelevant. I think it
- 20 is relevant. My concern was the answer to the data
- 21 request seems to suggest from counsel before the
- 22 companies that they believed it was, and the way
- 23 they were treating the data request and the way
- 24 they were putting in testimony seemed to be
- 25 inconsistent, and, I guess, inartfully requested a

- 1 clarification from counsel on that as to whether
- 2 they were still believing -- still holding that
- 3 type of information is irrelevant, but I think your
- 4 ruling addresses that as well.
- 5 JUDGE MILLS: Thank you.
- 6 MR. COOK: Thank you for letting me
- 7 explain that. All right.
- 8 BY MR. COOK:
- 9 Q. Mr. Dorris, Holnam has chosen not to
- 10 participate in the Rider L program; is that
- 11 correct?
- 12 A. Yes, sir, that is correct. I think we
- 13 signed up for it, but we have not utilized it.
- Q. Oh, all right. Have you not found any of
- 15 the offers to be effective enough?
- 16 A. Not even close.
- 17 Q. It's not a -- never mind. Thank you.
- 18 Would you look at page 5, please, of your
- 19 testimony? Line 6, the question is really you
- 20 summarize your evaluation of Rider M and the last
- 21 sentence says, Even if we did opt for Rider M, we
- 22 felt that we would still incur a loss for the year
- 23 2000 because the amounts offered by AmerenUE were
- lower than what was given in rider -- I mean, in
- 25 rate 10M?

- 1 A. Yes, sir.
- 2 Q. How many curtailments did you assume under
- 3 Rider M in support of that statement?
- 4 A. We didn't assume any under Rider M.
- 5 Q. Let me rephrase the question. You said
- 6 that you felt that you would incur a loss if you
- 7 took Rider M; is that right?
- 8 A. Strictly a gut feeling, sir.
- 9 Q. Okay. So you had to assume that there
- would be some curtailments?
- 11 A. Absolutely.
- 12 Q. And if there were none, you would
- 13 certainly not lose anything?
- 14 A. Right.
- Q. Can I have just a moment? I think I'm
- 16 done.
- Do you know, Mr. Dorris, curtailments for
- 18 Rider M customers in the year 2000?
- 19 A. I'm not sure about Rider M, no, sir. I
- 20 know there was some offered on Rider L.
- 21 Q. If there were no curtailments during that
- 22 year, then the customers who were on Rider M
- 23 received their discount, other options, the
- 24 payments?
- MR. JOHNSON: That's speculative. There's

- 1 no basis for this question at all.
- JUDGE MILLS: Do you have a response,
- 3 Mr. Cook?
- 4 MR. COOK: It's a hypothetical.
- 5 JUDGE MILLS: Could you rephrase it as a
- 6 hypothetical?
- 7 BY MR. COOK:
- 8 Q. Hypothetically, if there were no
- 9 curtailments during the year 2000, customers who
- 10 were on Rider M would receive the benefits thereof
- 11 and not have incurred any of the costs which might
- 12 occur if there had been curtailments; is that
- 13 right?
- 14 A. Hypothetically, yes.
- MR. COOK: That's all. Thank you.
- 16 JUDGE MILLS: Thank you.
- 17 Redirect?
- 18 MR. JOHNSON: No redirect.
- 19 JUDGE MILLS: Mr. Dorris, you may step
- down.
- 21 Let's go ahead and take a five-minute
- recess until 11:15, and we'll come back, and we'll
- 23 go until roughly noon with Mr. Kovach. We're off
- the record.
- 25 (A BREAK WAS TAKEN.)

- 1 JUDGE MILLS: We're back on the record.
- 2 We're continuing with cross-examination. And the
- 3 next witness is AmerenUE Witness Kovach.
- 4 (WITNESS SWORN.)
- 5 JUDGE MILLS: Thank you. You may be
- 6 seated.
- 7 Please proceed, Mr. Cook.
- 8 MR. COOK: Thank you, your Honor.
- 9 RICHARD KOVACH, being first duly sworn, testified
- 10 as follows:
- 11 DIRECT EXAMINATION BY MR. COOK:
- 12 Q. Could you state your name, please, sir?
- 13 A. Richard J. Kovach.
- Q. And by whom are you employed and in what
- 15 capacity?
- 16 A. I'm employed by Ameren Services. My title
- is manager of rate engineering.
- 18 Q. Mr. Kovach, let me show you what's been
- 19 marked as Exhibit No. 6, and ask you if that is, in
- 20 fact, a copy of the rebuttal testimony of Richard
- J. Kovach that has been submitted in this case?
- 22 A. Yes, it is.
- Q. And did you prepare that testimony?
- 24 A. Yes, I did.
- 25 Q. And did you prepare or have prepared under

- 1 your direction the schedules that are attached
- 2 thereto?
- 3 A. Yes.
- 4 Q. And is the testimony -- well, let's back
- 5 up.
- 6 Are there any changes to be made -- or
- 7 corrections to be made of your testimony?
- 8 A. Yes. I have one correction.
- 9 Q. Tell me what that is, please.
- 10 A. On page 6 of my testimony, line 11, the
- 11 number of customers indicated there of 200, that
- should be 100. And unfortunately, that number
- 13 carries through to a few other placed in my
- 14 testimony, and I'd like to give those references at
- 15 this time.
- 16 Q. Okay.
- 17 A. Page 9 line 8, again, the 200 should be
- 18 changed to 100. And that would also change the
- 19 numbers on line 12, the 100,000 kilowatts number
- 20 would be changed to 50,000 kilowatts. And the 200
- 21 in parentheses would be changed to 100. While that
- 22 number appears again on page 14, line 5, again, the
- 23 200 should be changed to 100. And on line 18 on
- that same page, the same change should be made.
- The final page is page 21, line 9, again,

- 1 the 200 should be changed to 100. And I believe
- 2 that picks up all of the locations in the testimony
- 3 where that number was used and referred to.
- 4 Q. All right. Are there any other changes or
- 5 corrections you wish to make?
- 6 A. No.
- Q. And is there anything in the schedules
- 8 that are affected by that change?
- 9 A. No, I don't believe so.
- 10 Q. With that correction is the testimony that
- 11 you have presented here true and accurate in all
- 12 respects?
- 13 A. Yes.
- 14 Q. And is the information that is contained
- in the schedules attached thereto also true and
- 16 accurate?
- 17 A. Yes.
- 18 MR. COOK: I ask that Exhibit No. 6 be
- 19 admitted into evidence and tender Mr. Kovach for
- 20 cross-examination.
- 21 JUDGE MILLS: Are there any objections to
- the admission of Exhibit 6?
- 23 Hearing none, it will be admitted.
- 24 (EXHIBIT NO. 6 WAS RECEIVED INTO
- 25 EVIDENCE.)

- 1 MR. COOK: Thank you.
- JUDGE MILLS: Cross-examination,
- 3 Mr. Frey?
- 4 MR. FREY: No questions.
- JUDGE MILLS: Mr. Johnson?
- 6 MR. JOHNSON: Yes, I do have a few
- 7 questions for Mr. Kovach.
- 8 CROSS-EXAMINATION BY MR. JOHNSON:
- 9 Q. Mr. Kovach, I'd like to hand you a
- 10 document here, and I'm going to ask you to identify
- 11 it in a few minutes. And I have extra copies for
- 12 your counsel.
- 13 Mr. Kovach, would you identify that
- 14 document that I just handed to you?
- 15 A. Well, the cover sheet is an affidavit of
- 16 Craig D. Nelson. The testimony sheet says direct
- 17 testimony of Craig D. Nelson, Union Electric
- 18 Company, d/b/a AmerenUE, case number, blank.
- 19 Q. Okay. Can you identify that case for us?
- 20 A. No, I really can't.
- Q. Okay. Would I be accurate if I stated
- 22 that case is a restructuring case that was recently
- 23 filed by Union Electric Company with this
- 24 Commission?
- 25 MR. COOK: Let me -- I don't need to

- bicker about this. I would just indicate that's
- 2 not necessarily a restructuring case. The title
- 3 indicates that it's a request by Union Electric for
- 4 an order authorizing the sale or transfer and
- 5 assignments of certain assets, real estate, et
- 6 cetera, et cetera. I would just argue that -- I
- 7 will stipulate that this is testimony filed in a
- 8 Union Electric case seeking authority of this
- 9 Commission to transfer the UE Illinois properties
- 10 to Ameren.
- 11 MR. JOHNSON: That would be fine.
- 12 JUDGE MILLS: Thank you.
- 13 MR. JOHNSON: Can you recall the case
- 14 number on that?
- MR. COOK: No, I cannot.
- 16 MR. JOHNSON: Is it 2001?
- 17 MR. COOK: We can check it.
- 18 BY MR. JOHNSON:
- 19 Q. Mr. Kovach, am I correct then that this is
- 20 the prepared direct testimony of Craig D. Nelson in
- 21 the case that Mr. Cook has just described?
- 22 A. Apparently so. I'll accept what Mr. Cook
- 23 said about it.
- Q. And can you identify Mr. Nelson for me?
- 25 A. Mr. Nelson is vice president of corporate

- 1 planning.
- 2 Q. Of?
- 3 A. Of Ameren Services Company.
- 4 Q. Can you identify the date on or about
- 5 which the testimony was filed with this Commission?
- 6 A. Well, the affidavit has a date on it of
- 7 October 5, 2000.
- 8 Q. Correct.
- 9 A. That's the cover sheet.
- 10 Q. I'd like to refer you to page 10 of
- 11 Mr. Nelson's testimony.
- 12 The information in my files indicates that
- the docket number on that case is EM-2001-233.
- MR. COOK: I don't dispute that.
- 15 BY MR. JOHNSON:
- 16 Q. Mr. Kovach, I'd like to have you read into
- 17 the record that portion of the prepared direct
- 18 testimony of Mr. Nelson begins on page 10, line 7
- 19 through line 14.
- 20 A. Line 7 begins paragraph 3, which reads as
- 21 follows: The transfer results in an increasing --
- 22 let me start again.
- The transfer results in an increase in
- 24 existing AmerenUE capacity available to serve
- 25 Missouri customers. This allows the current

- 1 Missouri retail customers of AmerenUE to achieve
- 2 greater benefits from an installed generating base
- 3 currently valued at approximately \$350 per KW
- 4 rather than constructing additional gas-fired
- 5 capacity at a current cost of at least \$420 per
- 6 KW.
- 7 A 520 megawatt peak demand reduction would
- 8 defer the construction of 218,000,000 of new
- 9 plants. The avoided cost at \$350 per KW versus
- 10 \$420 per KW or 520 megawatts at a 16.39 percent
- 11 carrying cost results in a savings of \$6 million
- 12 per year in fixed costs.
- 13 Q. Thank you, Mr. Kovach.
- Would you agree then that Mr. Nelson
- indicates that the cost of construction of
- 16 additional gas-fired capacity today is about \$420 a
- 17 kilowatt based on his testimony?
- 18 A. That appears to be his estimate.
- 19 Q. And is it also correct that he indicates
- that the appropriate carrying charge is 16.39
- 21 percent?
- 22 A. That's what the document says.
- 23 Q. If you were to calculate the annual
- 24 carrying costs based upon those numbers submitted
- 25 by Mr. Nelson, would you agree that the annual

- 1 carrying cost is approximately \$70?
- 2 A. I haven't made the calculation.
- 3 Q. Would you make that calculation for us?
- 4 A. Please repeat for me again what it is you
- 5 want me to calculate.
- 6 Q. I'd like for you to calculate the annual
- 7 carrying cost of construction of gas fire -- to the
- 8 new gas fire generation based upon the numbers that
- 9 were contained in Mr. Nelson's prepared direct
- 10 testimony.
- 11 A. Applying the carrying charge rate of 16.39
- 12 percent to Mr. Nelson's \$420, if that's the correct
- 13 calculation you asked me to make, indicates in
- 14 terms of dollars \$68.84.
- 15 Q. Thank you, Mr. Kovach.
- 16 I'd like to refer you to page 12 of
- 17 Mr. Nelson's testimony, beginning at line 15 and
- 18 concluding at line 23?
- 19 A. I read it.
- 20 Q. Would you read that into the record for
- 21 us, please?
- A. Beginning with line 15?
- O. Please.
- 24 A. Question, Are there reasons to plan for
- 25 reserve margins in the 17 to 20 percent range?

- 1 Answer, Planning reserve margins as low as
- 2 15 percent may be acceptable under perfect planning
- 3 in a, quote, normal, unquote, market where market
- 4 energy prices do not exceed 100 to \$200 per
- 5 megawatt hour.
- 6 However, in a highly volatile market where
- 7 prices may swing to the \$5,000 per megawatt hour
- 8 range as they did in the 1998 and 1999 summer
- 9 periods, unexpected unit outages can result in very
- 10 significant energy costs for electric utilities and
- 11 their customers. Even worse for customers, power
- may not be available at any price during periods of
- 13 high demand. Therefore, reserve margins in the
- 14 17 to 20 percent range further cushion customers
- from non-normal, and non-normal is in quotes,
- 16 market conditions.
- MR. JOHNSON: We have no further questions
- 18 of this witness.
- 19 JUDGE MILLS: Thank you.
- 20 Mr. Cook -- excuse me. We'll do questions
- 21 from the Bench first beginning with Chair Lumpe.
- 22 QUESTIONS BY CHAIR LUMPE:
- 23 Q. Mr. Kovach, I think I just have a couple
- 24 here. Mr. Brubaker's testimony, I think it's on
- 25 page 3, and you may have already responded to

- 1 these, and I apologize if you have, on page 3 of
- 2 his testimony he --
- 3 A. Excuse me, ma'am. His direct or his
- 4 surrebuttal?
- 5 Q. I'm sorry. His direct.
- 6 A. I need to get that out of my briefcase.
- 7 Q. Let me read the line, and if you still
- 8 need it, then I'll be happy to let you do that.
- 9 But the sentence that is there is that it talks
- 10 about as a result of the withdrawal of the rate 10M
- and the inability of customers to utilize Rider M,
- 12 UE no longer has a reliability call on
- 13 approximately 40,000 kilowatts of load within its
- 14 territory.
- 15 If you need to get that to respond to it,
- 16 fine --
- 17 A. I remember that statement. Yes, I
- 18 remember that statement.
- 19 Q. Would you respond to that for me?
- 20 A. The 40,000 kilowatts is a correct number,
- 21 and that represents the interruptible load of the
- three cement companies in this case. However, what
- 23 was not mentioned, but was brought out earlier this
- 24 morning, our voluntary curtailment Rider L has
- 25 approximately 100 customers on it and interruptible

- 1 capability of 150 megawatts on Rider L. And then
- 2 Rider M, which was also discussed earlier, has
- 3 another five customers with interruptible
- 4 capability of 24 megawatts.
- 5 So the combination of those two riders
- 6 gives us a capability of 170 megawatts or so of
- 7 interruptible power. And, of course, the cement
- 8 companies are free to join those two riders and add
- 9 to it, if they wish.
- 10 Q. But the 170 then in effect overcomes a
- 11 deficiency of the 40 that is being talked about?
- 12 A. Well, we believe it does so, yes.
- 13 Q. In your testimony, and I think it's your
- 14 rebuttal testimony, you talk about the MEG
- 15 customers achieved other rate benefits as part of
- 16 the negotiations in the latter case, and that's on
- 17 page 3 down at the bottom.
- 18 What were the other rate benefits that
- 19 they received as part of the negotiation process in
- 20 the other case?
- 21 A. Well, the three cement companies
- 22 transferred -- at the end of the case transferred
- 23 to the large primary rate. And that large primary
- 24 rate received an above-average rate reduction. In
- other words, more than the average reduction of the

- 1 other customer classes. So that was one benefit.
- 2 And also we did not go across the board on
- 3 the reduction in that rate for the energy and
- 4 demand charges. We actually reduced the emergency
- 5 charges by more than we did the demand charges,
- 6 which is a benefit to high-load factor customers.
- 7 And these three cement companies fall into that
- 8 category.
- 9 There was also an issue on high voltage
- 10 credits, which refer to as our Rider B credits.
- 11 There was a wide range of proposals in the rate
- design case as to how high those credits should be
- 13 for high voltage customers, and that rider affects
- 14 two of the three cement companies.
- 15 Generally, the Staff had the lowest
- 16 credits. The company was proposing credits
- 17 reasonably close, but slightly higher than the
- 18 Staff, and the industrial customers were proposing
- 19 credits at least as high as they formerly had been,
- 20 if not somewhat higher. We wound up agreeing to
- 21 high voltage credits above what the Staff
- 22 recommended and above what the company
- 23 recommended. So we think that was an additional
- 24 benefit that accrued to those customers as a part
- of that case.

- 1 And then it was also pointed out that they
- were allowed to retain the 10M rate for an
- 3 additional two months beyond the time that the
- 4 rates changed for everyone else, which was in April
- 5 of the year 2000.
- 6 Q. Okay. On page 6 of your testimony, it
- 7 talks about the fees provided under the -- this is
- 8 the new Rider M, correct? It's at the top of the
- 9 page.
- 10 A. Yes.
- 11 Q. Okay. Are agreed upon in advance by the
- 12 company and the customer. Is there a different fee
- 13 for each customer or is it not a set tariff?
- 14 A. Well, in the tariff, there are a series of
- 15 options that the customer can select from. And,
- 16 for example, there's a strike price option, and the
- 17 range in the tariff on these options starts at \$100
- 18 per megawatt hour and goes up to 1,000, and it's in
- 19 increments -- I believe there's five increments or
- 20 five choices that the customer has.
- 21 And then the customer also has the option
- 22 to select how many curtailments in a normal week
- 23 that he could elect to take. And he can select
- 24 anywhere from one day a week to five days a week,
- 25 and these are weekdays.

- 1 And also in addition to that, the
- 2 curtailment period, he has the option to select
- 3 either an eight-hour curtailment period or a
- 4 16-hour curtailment period. So depending on the
- 5 combination of all of those options that the
- 6 customer would select, different customers
- 7 selecting different combinations of options would
- 8 realize different benefits under that rider.
- 9 Q. And they don't have to come in and
- 10 negotiate that, they can say, I want this part and
- 11 that part?
- 12 A. That's correct.
- 13 Q. They don't have to negotiate with UE back
- and forth, they just can pick from that tariff
- 15 pieces they want?
- 16 A. Let me -- it's part correct and part not,
- and let me clarify that. The selected options are
- 18 all laid out in the tariff. It's like a menu, and
- anyone can go to it and see what the options are.
- 20 Depending upon what point in time the customer
- 21 comes in and elects to go on that rider, we have an
- 22 economic model that we run those options through.
- 23 It is a forward-looking model based upon
- 24 anticipated prices for the forthcoming summer
- 25 period. And that, of course, projections are

- 1 subject to change based on the time you make the
- 2 projection.
- 3 So if someone comes in with a certain set
- 4 of options in January and asked to be placed on
- 5 that rider, we will run the model, and we will
- 6 quote the price. Now, if another customer comes
- 7 along with the same options in January, he will get
- 8 the same price. But if a customer comes in in
- 9 March where we have better information as to what
- 10 the anticipated summer prices are going to be, the
- 11 price that we quote would likely be different for
- 12 the same identical set of options. So it has
- variability in terms of improved information.
- Q. But it's not negotiated, it's I come in
- 15 and I ask for this menu and then you run the --
- 16 A. We run the model and we quote the output.
- Q. -- model and say, Here's the output?
- 18 A. Yes.
- 19 Q. I think I have one more here. Let me
- see. On 17, page 17 of, again, same rebuttal, down
- 21 towards the bottom you say, I have indicated that
- 22 virtually all of the rate concepts contained in
- 23 Mr. Brubaker's schedule has been incorporated in
- 24 full or in part in the Company's Rider L, Rider M.
- 25 Virtually, what might not be in there?

- 1 A. Off the top of my head I can't think of
- 2 anything that's not in there, and maybe that was a
- 3 poor choice of words on my part. But generally the
- 4 company was looking entirely for more flexibility
- 5 and how it can deal with its customers regarding
- 6 curtailments. And the customers we spoke with were
- 7 generally interested in the more flexibility on
- 8 curtailments and options or a way to avoid the
- 9 curtailments, a way to buy through. And we think
- 10 generally that the two tariffs that are currently
- in effect in Missouri, which this Commission has
- 12 approved, addresses those issues from both
- 13 perspectives.
- Now, of course, this case the reason we're
- 15 here is, that the dollar magnitude that may be
- 16 earned by different customers may not be exactly as
- 17 high or to their liking. But nevertheless in terms
- of operational value, we think those two products
- do a good job for both the company and its
- 20 customers.
- 21 Q. Let me ask one more. In the opening
- 22 statement this morning, the comment was made that
- 23 UE is shifting from reliability to an economic
- 24 measure. In other words, more interested in
- 25 off-system sales then in reliability. Would you

- 1 care to comment on that?
- 2 A. I wouldn't say we're shifting. What we're
- 3 really doing is our interest in reliability for our
- 4 customers is the same as it always was. We do
- 5 intend to provide firm service to the customers in
- 6 our service territory, those that want firm
- 7 service.
- 8 But as I said before, the old tariff was
- 9 overly restrictive and did not give us the
- 10 opportunity to take advantage of some market
- opportunities that are out there now. And it also
- 12 allows us to offer -- make offerings to customers.
- 13 Customers benefit when we can offer to pay them for
- 14 curtailments. And as I say, these two new riders,
- 15 we picked up over 100 customers. And those
- 16 customers are enjoying the benefits of our
- 17 additional flexibility to reflect market prices and
- 18 what we offer them.
- 19 But reliability is still very important to
- 20 us, and we're not doing anything to shirk our
- 21 responsibility in that area.
- 22 Q. And your testimony that in effect you have
- 23 perhaps picked up 170 megawatts as opposed to the
- 40 that that addresses the reliability issue, as
- 25 well as giving you the opportunity to make

- off-system sales, et cetera?
- 2 Q. Well, it addresses it -- yes. It
- 3 addresses it in part. And I'm not to say that all
- 4 we needed was 170 megawatts. We have other needs
- 5 to carry the right level of reserve on the system,
- and we're constantly evaluating and working on
- 7 that. But we do consider a portion of this 170
- 8 megawatts in our planning in terms of what we need
- 9 to maintain that reliability level.
- 10 CHAIR LUMPE: Thank you, Mr. Kovach.
- 11 That's all I have.
- 12 JUDGE MILLS: Thank you.
- 13 Commissioner Schemenauer?
- 14 COMMISSIONER SCHEMENAUER: Thank you, your
- 15 Honor. I just have one question.
- 16 QUESTIONS BY COMMISSIONER SCHEMENAUER:
- 17 Q. Mr. Kovach, in your testimony you say that
- 18 this tariff 10M has been eliminated from and
- 19 debated from Missouri tariffs. Is there a similar
- 20 tariff available in Illinois to deal 10M?
- 21 A. Yes. We had a similar tariff that was in
- 22 effect in both states. And we would have taken
- 23 similar action in Illinois except the legislation
- 24 that's in effect in Illinois today precludes us
- from doing so at this time. But over the long run

- 1 it would be our intention to move in the same
- 2 direction in Illinois as we have in Missouri.
- 3 COMMISSIONER SCHEMENAUER: Thank you.
- 4 That's all I have.
- 5 JUDGE MILLS: Thank you.
- 6 Further cross-examination based on
- 7 questions from the Bench. First, Mr. Frey?
- 8 MR. FREY: No questions.
- 9 JUDGE MILLS: Mr. Johnson?
- 10 MR. JOHNSON: Yes. I have several
- 11 questions for Mr. Kovach.
- 12 RECROSS-EXAMINATION BY MR. JOHNSON:
- 13 Q. Mr. Kovach, I want the record to be clear
- on the question of reliability issue that Chair
- 15 Lumpe has raised. It's my understanding that under
- the old rider 10M, that that tariff was primarily
- 17 structured on the basis of reliability of the
- 18 system, preservation of reliability of the system,
- 19 am I correct on that?
- 20 A. Well, if you tie reliability and capacity
- 21 planning together, and you go back 25, 35, 40
- years, that, I think, provided some of the
- 23 genesis --
- Q. Please answer yes or no.
- 25 A. -- for the origin of that rate.

- 1 Q. Your counsel can take you back. Just give
- 2 me yes or no answers if you would, please.
- 3 Under the old tariff 10M, rate 10M, is it
- 4 not true that Union Electric had the right to
- 5 mandate curtailments?
- 6 A. We had the right to call for
- 7 curtailments. Whether the customer complied or
- 8 not, was up to the customer.
- 9 Q. But that was up to Union Electric? The
- 10 decision to curtail or not was the Union Electric
- 11 decision; is it not true?
- 12 A. Yes, I'd say generally it was.
- 13 Q. All right. With respect to Rider L and
- 14 also Rider M, the two tariffs that are presently in
- 15 effect, does Union Electric have the right to call
- 16 for curtailments?
- 17 A. These are -- let's take them one at a
- 18 time.
- 19 Q. All right. Let's take Rider L.
- 20 A. Rider L is referred to as a voluntary
- 21 curtailment rider.
- 22 Q. Correct.
- 23 A. And I think if you just focus on the word
- voluntary, you have the answer to your question.
- 25 These are offers between the company and the

- customer, and the customer -- it's the customer's
- 2 option whether they want to take advantage of the
- 3 offer or not.
- 4 Q. The option is with the customer, not with
- 5 the utility; is that correct?
- 6 A. That's correct.
- 7 Q. Now, with respect to Rider M, is it not
- 8 voluntary on the part of the customer as to whether
- 9 or not the customer participates in that rider?
- 10 A. Yes. That's the customer's election.
- 11 Q. Furthermore, with respect to the pricing
- 12 that you described for Chair Lumpe, is it not
- 13 correct to state that those prices are not approved
- 14 by the Public Service Commission?
- 15 A. The pricing concepts are approved by the
- 16 Public Service Commission.
- Q. But not the prices?
- 18 A. Not the price itself.
- 19 Q. Correct.
- 20 A. The strike prices, of course, that are in
- 21 the tariff were approved by the Commission.
- Q. But not the option price? That's not --
- 23 A. The option price is the variable that
- 24 comes out of the economic model.
- Q. That's right. And that's determined by

- 1 Union Electric and not by the Public Service
- 2 Commission?
- 3 A. That's determined by Union Electric in
- 4 accordance with the provisions of the tariff that
- 5 had been approved by the Commission.
- 6 Q. But in point of fact, isn't it not true
- 7 that Union Electric sets the price?
- 8 A. Somebody at Union Electric or somebody at
- 9 Ameren calculates the price to be offered to the
- 10 customer, but it's the customer's option whether
- 11 that price is acceptable or not. That's what makes
- 12 the whole thing voluntary.
- MR. JOHNSON: No further questions.
- 14 JUDGE MILLS: Thank you.
- Mr. Cook, redirect based on the first
- 16 round of cross-examination and the questions from
- 17 the Bench and the final round of
- 18 cross-examination?
- MR. COOK: Thank you.
- 20 REDIRECT EXAMINATION BY MR. COOK:
- 21 Q. Mr. Kovach, under the old rate 10M, if a
- 22 customer is called upon to curtail by Union
- 23 Electric and they did not do so, what happens?
- 24 A. Well, if they did not do so, the level of
- 25 usage that they were supposed to get down to which

- 1 is referred to as assurance power, that would be
- 2 increased up to the level that they maintained
- 3 during the curtailment period. And they would pay
- 4 the normal tariff rate on that higher usage for at
- 5 least a 12-month period until they could
- 6 demonstrate during some future curtailment period
- 7 that they could get back down to a lower level.
- 8 Q. Was there any penalty for failure to get
- 9 off in excess of being put back on the basic rate
- 10 they would have been on had they not been on the
- 11 interruptible rate?
- 12 A. No. There was no such penalty provided
- 13 for in the tariff.
- 14 Q. They basically would go back to the basic
- 15 rate; is that right?
- 16 A. Yes.
- 17 Q. Union Electric under 10M did not come and
- 18 cut people off if they didn't get off, did they?
- 19 A. No.
- Q. Mr. Johnson had you calculate an annual
- 21 carrying charge on cost of gas fired generation
- 22 based on the information of Mr. Nelson's testimony
- 23 in that other case. Is that the correct analysis
- 24 in making a determination as to the value of
- 25 curtailable load?

- 1 A. No, it isn't.
- 2 Q. Why not?
- 3 A. That's simply a capital cost for new
- 4 capacity. Once that expenditure is made, those
- 5 units are sitting there, the only value to the
- 6 utility for those units is the value that it can
- 7 extract from them in meeting its hourly system
- 8 loads. And that basically relates back to hourly
- 9 cost and market cost. If market power can be
- 10 achieved at a lower cost, then using that type of
- 11 capacity, that would be the better way to go. That
- would be the more cost effective way of meeting our
- 13 system loads.
- MR. COOK: That's all I have.
- JUDGE MILLS: Thank you.
- Mr. Kovach, you may step down.
- 17 Let's go off the record.
- 18 (OFF THE RECORD.)
- 19 JUDGE MILLS: We're back on the record.
- 20 Mr. Brubaker, you can come back up.
- 21 You're still under oath.
- 22 THE WITNESS: Yes.
- JUDGE MILLS: Questions from the Bench,
- 24 Chair Lumpe?
- 25 CHAIR LUMPE: Actually I had different

- 1 questions for Mr. Brubaker than what I had for
- 2 Mr. Kovach.
- 3 MR. JOHNSON: He'll take anything.
- 4 CHAIR LUMPE: He'll take anything. Okay.
- 5 THE WITNESS: Well, let's not go that
- 6 far.
- 7 QUESTIONS BY CHAIR LUMPE:
- 8 Q. Mr. Brubaker, the current tariffs, Rider
- 9 L, Rider M, are they unjust?
- 10 A. I wouldn't say that they are unjust. I
- 11 would say they are entirely different from the
- 12 reliability based rate 10M, and they certainly
- don't seem to be usable by the customers who
- 14 provided the reliability interruptions under 10M.
- 15 Q. And one of the questions I did ask was
- 16 about the shift from reliability to an economic
- issue, specifically off-system sales. Did you wish
- 18 to address that?
- 19 A. Well, I think that's exactly where the
- 20 company is coming from of taking opportunities to
- 21 market power and the off-system market to other
- 22 utilities or to other suppliers at prices that are
- 23 available on a daily basis. When, in fact, that
- 24 was not something they could do previously.
- 25 And my observations on Rider L is that the

- 1 prices offered under Rider L were only a fraction
- 2 of what the market prices were. So that gave the
- 3 company an opportunity to reap significant rewards
- 4 without really sharing them particularly with the
- 5 customer.
- 6 Q. And your proposed Rider M -- if I get the
- 7 right alphabet here -- did you not or was it not
- 8 stated that you would be supplying both reliability
- 9 and also the ability to do off-system sales?
- 10 A. Yes. The other thing I'd like to respond
- 11 there is to point out that the problem with -- one
- of the problems with economic only interruption
- 13 approach, is that customers may not be willing to
- 14 curtail. As the company's own testimony in another
- 15 case pointed out, there are some times when you
- 16 can't just go out and buy power in the market.
- 17 It's just not there for reliability purposes.
- 18 L and M are strictly voluntary. The 10M,
- 19 I'll call it 10M. It's 10M modified, that I've
- 20 proposed, as you suggest, does have economic
- 21 overlay on to the reliability interruptions, which
- is to the clear benefit of the utility because it
- 23 allows them not to supply power when the market
- 24 prices get to be extremely high. So we did
- 25 recognize that in our tariff proposal. We think

- 1 that added significant benefit from the company's
- 2 prospective.
- 3 Q. Did you have a response to the question
- 4 who will pick up the 2.4 million that the
- 5 Interruptibles would be benefitting?
- A. As I understand it when we designed the
- 7 rates at the end of the rate design case, the
- 8 assumption was that the interruptible rate would
- 9 continue in effect. So the rates overall were
- 10 designed assuming that they got the 2. -- they did
- 11 not get the \$2.4 million from the interruptible
- 12 customers. When you come in and eliminate the
- interruptible rate, you increase the tariff
- 14 revenues by \$2.4 million. Presumably some part of
- 15 that is a cost the company incurs to go replace the
- 16 interruptible feature by buying in the market and
- 17 the rest, I guess, would go through the earnings
- 18 sharing plan.
- 19 Q. And it would not go to some other
- 20 classification of no customer?
- 21 A. Not directly.
- Q. Not shift directly?
- 23 A. Due to the extent that you have the
- 24 earnings sharing in effect, then it would flow
- 25 back.

- 1 O. It comes back to that?
- 2 A. Yes.
- 3 Q. All right. Staff implied that your
- 4 proposed tariff was not really complete, that there
- 5 were unknowns in it, that studies should be done
- further on it if it were to be adopted, that the \$5
- 7 is not cost based and other deficiencies. What's
- 8 your response?
- 9 A. With all due respect to Mr. Watkins, I
- 10 disagree. I think that current credit of \$5 is
- 11 well supported. I think the rest of the tariff
- 12 features are fairly easy to incorporate into the
- 13 former 10M structure. I personally don't see a
- 14 need for further study of those matters.
- 15 CHAIR LUMPE: I'll ask Mr. Watkins then.
- 16 Thank you that's all I have.
- 17 JUDGE MILLS: Thank you.
- 18 Cross-examination based on questions from
- 19 the Bench. Mr. Frey?
- MR. FREY: No questions.
- JUDGE MILLS: Mr. Cook?
- 22 CROSS-EXAMINATION BY MR. COOK:
- 23 Q. Mr. Brubaker, your clients did object to
- 24 Riders L and M, though, didn't you, and ask that
- 25 they be suspended and not go into effect even

- 1 though they are voluntary?
- 2 A. Rider L, as I recall, was explicitly
- 3 approved in the rate design case. I don't recall
- 4 that there was any objection. There may have been
- 5 an objection to Rider M.
- 6 Q. You don't recall the -- I stand corrected
- 7 on L. You don't recall your folks objected to
- 8 Rider M?
- 9 A. There may have been an objection filed.
- 10 MR. JOHNSON: We will stipulate that we
- 11 asked for a hearing on that rider. That we
- 12 objected and we asked for a hearing. The record is
- 13 there. It's a docketed case.
- MR. COOK: Thank you. That's all.
- JUDGE MILLS: Redirect based on questions
- 16 for the Bench?
- MR. JOHNSON: No redirect.
- 18 JUDGE MILLS: Thank you.
- Mr. Brubaker, you may be excused at this
- 20 time.
- 21 Let's call Mr. Watkins, please.
- 22 (WITNESS SWORN.)
- JUDGE MILLS: You may be seated.
- 24 Please go ahead.
- MR. FREY: Thank you, your Honor.

- 1 JAMES WATKINS, being first duly sworn, testified as
- 2 follows:
- 3 DIRECT EXAMINATION BY MR. FREY:
- 4 Q. Will you please state your name for the
- 5 record, sir?
- 6 A. My name is James Watkins.
- 7 Q. And, Mr. Watkins, by whom are you employed
- 8 and in what capacity?
- 9 A. Missouri Public Service Commission. I'm a
- 10 Regulatory Economist III.
- 11 Q. And are you the same James Watkins who
- 12 prepared and caused to be prefiled in this case
- 13 Watkins rebuttal testimony, which has been marked
- for purposes of identification as Exhibit 7?
- 15 A. Yes, I am.
- 16 Q. Do you have any corrections to make to
- 17 that prefiled testimony?
- 18 A. No, I do not.
- 19 Q. If I asked you the same questions as are
- 20 contained in that document, would your answers be
- 21 the same?
- 22 A. Yes, they would.
- 23 Q. And are those answers true and accurate to
- 24 the best of your knowledge, information and belief?
- 25 A. Yes, they are.

- 1 MR. FREY: Thank you.
- 2 Your Honor, I would offer Exhibit 7 into
- 3 the record and tender Mr. Watkins for
- 4 cross-examination.
- 5 JUDGE MILLS: Are there any objections to
- 6 Exhibit 7 into the record?
- 7 Hearing none, it will be admitted.
- 8 (EXHIBIT NO. 7 WAS RECEIVED INTO
- 9 EVIDENCE.)
- 10 JUDGE MILLS: Cross-examination,
- 11 Mr. Cook?
- MR. COOK: Yes. Just one or two brief
- 13 questions.
- 14 CROSS-EXAMINATION BY MR. COOK:
- 15 Q. Mr. Watkins, on page 3 of your testimony,
- 16 you have a discussion, a brief discussion of the
- 17 question of reliability and whether or not the
- 18 company is experiencing any reliability problems
- 19 since the interruptible rate was cancelled; is that
- 20 right?
- 21 A. That's correct.
- 22 Q. And you have heard testimony, have you
- 23 not, concerning the relative reliability of the
- 24 curtailable load that has been lost because of the
- 25 termination of rate 10M versus, for instance, gas

- 1 fire turbines; is that correct?
- 2 A. Would you repeat that? I'm not sure I
- 3 understand the question.
- 4 Q. The discussion of reliability has
- 5 included, not necessarily right here, but in
- 6 further discussion of reliability, the question has
- 7 arisen concerning relative reliability of the lost
- 8 curtailable power, the 40 megawatts versus gas
- 9 fired turbines. Does that subject sound familiar
- 10 to you?
- 11 A. Yes. In my testimony I talked about the
- 12 availability of the interruptible power as compared
- to the availability of power from combustion
- 14 turbine.
- 15 O. Correct.
- 16 A. I think there was some discussion in
- 17 Mr. Brubaker's testimony about the reliability.
- 18 Q. Okay. That's what I meant to say was
- 19 availability, I think, instead of reliability.
- 20 Earlier I showed Mr. Brubaker Exhibit 8,
- 21 and I believe that's been admitted into evidence,
- 22 which was identified as a NERC GADS document, which
- 23 stands I believe for North American Electric
- 24 Reliability Council Generating Availability Data
- 25 System; is that right?

- 1 A. That's correct.
- 2 Q. Are you familiar with that document
- 3 generally?
- 4 A. Generally?
- 5 Q. Yes.
- 6 A. These are the gray books, they were last I
- 7 saw them. I understand they are now available over
- 8 the Internet.
- 9 Q. And in the course of your responsibilities
- 10 with the Commission, do you have occasion to deal
- 11 with that type of information?
- 12 A. I have in the past.
- 13 Q. And did you hear Mr. Brubaker refer to the
- 14 forced outage rate calculation that was listed and
- set out in the last page of this exhibit?
- 16 A. Yes. I was here for that.
- 17 Q. Do you have an opinion on whether or not
- 18 the forced outage rate calculations that he's
- 19 referring to is the appropriate calculation to look
- 20 at concerning availability of these units?
- 21 A. I don't have any problem with the data,
- 22 and you could use it if you knew how. I think
- 23 there are other statistics that would be more
- 24 appropriate and more straight forward in terms of
- 25 availability.

- 1 Q. Are those statistics on that document?
- 2 A. Yes. It's been a long time since I've
- 3 looked at these, and some of the formulas are kind
- 4 of complicated. I think the EAF, I believe, is the
- 5 equivalent availability factor. And that
- 6 considers -- that's basically percentage of time
- 7 that the unit is available when you consider the
- 8 forced and partial outages on the unit. It's
- 9 equivalent because the partial outages have been
- 10 converted to a full-time equival.
- In terms of combustion turbines, my
- 12 understanding from the engineers that I have worked
- with in the fuel modeling, is that primarily a unit
- 14 will either start or it won't. That it doesn't
- 15 have the same kind of problems as a coal plant
- where you have leaky boilers or, you know, valves
- or fans or those kinds of things that can go
- 18 wrong. Basically with a combustion turbine, it's
- 19 an engine. It either runs or it doesn't run.
- 20 And so all those considerations are not
- 21 involved there. I think the SR in this document is
- 22 the starting reliability. I'd have to check those,
- 23 but I believe that's what it is. So for combustion
- 24 turbines over 50 megawatts, the starting
- 25 reliability is in excess of 95 percent. That's

- 1 probably a better measure of availability.
- MR. COOK: Thank you. That's all.
- JUDGE MILLS: Thank you.
- 4 Mr. Johnson?
- 5 MR. JOHNSON: Yes. I just have a brief
- 6 question or two.
- 7 CROSS-EXAMINATION BY MR. JOHNSON:
- 8 Q. Mr. Watkins, I'd like to refer you to the
- 9 schedule that was attached to your testimony, which
- 10 is I will identify as a copy of Union Electric
- 11 tariff No. 10M. And is that the former curtailment
- 12 interruptible tariff that was in effect prior to
- 13 the time of the stipulation that there's been
- 14 discussed here at the hearing today?
- 15 A. These tariff sheets represent what folks
- have been referring to as rate 10M, that's
- 17 correct.
- 18 Q. Right. That was in effect previously; is
- 19 that correct?
- 20 A. Yes.
- Q. And in 1999 when that settlement
- 22 stipulation was entered into in the rate design
- 23 case, the tariff was terminated except that the MEG
- 24 Interruptibles remained on the tariff for one more
- year, I believe, approximately one more year?

- 1 A. That's correct. No other new customers
- 2 were allowed at that point to take service under
- 3 that tariff.
- 4 Q. Okay. Fine.
- 5 I'd like to refer you to the second page
- 6 of that tariff.
- 7 A. That would be tariff sheet No. 63?
- 8 Q. 63, correct. And at the very top there's
- 9 a paragraph that's numbered 2?
- 10 A. Uh-huh.
- 11 Q. And if you'd come down to the second
- 12 sentence that begins, If requested. Would you read
- 13 that into the record for us, please?
- 14 A. If requested by company, customer will
- 15 also at its own expense, provide suitable relays
- 16 and signal system on its premises to operate the
- 17 circuit breakers on the circuits supplying the
- interruptible power, such relays and signals to be
- 19 arranged for automatic or remote controlled by
- 20 company's load dispatcher. Did you want me to
- 21 continue?
- Q. Continue with the next sentence, please.
- 23 A. Company will at customer's expense, supply
- 24 the controlled circuits to customer's premises to
- 25 effect energizing of the relay system. Equipment

- 1 installed for this purpose by customer shall be
- 2 approved by company's engineers and company shall
- 3 at all --
- 4 O. That's sufficient. Fine.
- 5 If Union Electric had a concern about
- 6 compliance with their curtailment request, could
- 7 they not implement curtailment under this section
- 8 by controlling the flow of power to the particular
- 9 customer?
- 10 A. It would be my opinion that that would
- 11 certainly be their right, and perhaps their
- 12 responsibility.
- 13 Q. That's precisely the answer we were
- 14 looking for. Thank you very much, sir.
- 15 A. Oh, I'm sorry.
- MR. JOHNSON: We have no further questions
- 17 of this witness.
- JUDGE MILLS: Questions from the Bench,
- 19 Chair Lumpe?
- 20 QUESTIONS BY CHAIR LUMPE:
- Q. Mr. Watkins, on page 5 and 6 of your
- 22 rebuttal, you talk about the deficiencies of the
- 23 old interruptible power rate. And the question
- 24 was, I'm talking about four and five of the
- 25 deficiencies. When you talk about these

- 1 deficiencies and you say other utilities do it
- differently, are you talking about Missouri
- 3 utilities?
- 4 A. Yes, ma'am.
- 5 Q. And so this one that was UE's, was really
- 6 unique to all the other interruptible programs that
- 7 the other utilities in the State of Missouri had;
- 8 is that correct?
- 9 A. Yes, ma'am. I believe that Union Electric
- 10 is --
- 11 Q. Because on page 5 you say, First form of
- 12 the rate proposed is different, then you mention
- 13 credit versus something and then you talk about
- 14 second and say others did it differently and,
- 15 third, none of the other utilities are limited to
- when they can interrupt and then, four, you go on.
- 17 So what you're telling me there is that all the
- 18 other interruptible programs in Missouri were
- 19 really different from the UE program?
- 20 A. They are. And I believe always were
- 21 different from the rate 10M program that Union
- 22 Electric paid for interruptibles. The rate 10M is
- 23 not the only rate that Union Electric has had for
- 24 interruptible curtailable power. There have been
- 25 others.

- 1 Q. On page 7 of that testimony on about line
- 2 11, Furthermore since power is always available at
- 3 some price, it would seem that the MEG
- 4 Interruptibles have proposed an interruptible rate
- 5 under which no customer would ever be interrupted.
- 6 Would you explain that to me?
- 7 A. Yes. First I will admit that I'm an
- 8 economist in the world of engineers, and I believe
- 9 that there are two factors involved. One, with the
- 10 competition in the wholesale market. I believe
- 11 that there is always energy to be purchased if
- 12 you're willing to pay the price. Now, there may be
- 13 a question about whether you can get it delivered
- 14 to where you want it because of constraints on the
- 15 transmission system. But in terms of buying power,
- 16 you can always buy power if you're willing to pay
- 17 the price.
- There is a provision in the old 10M rate,
- 19 which I presume will remain in the proposal, which
- 20 requires Union Electric Company to purchase power
- 21 to meet the interruptible load as long as it's
- 22 available. So my point here is Union Electric will
- 23 not be able to interrupt the customers under this
- 24 proposal if power is available. And I maintain --
- Q. And on that assumption that it's always

- 1 available, then there would not be any
- 2 interruption?
- 3 A. That's correct.
- 4 Q. I guess I follow that logic. All right.
- 5 And the last one then, you raise the issue
- of the 2.4 million and who would pick it up?
- 7 A. Yes, ma'am.
- 8 Q. How do you respond to Mr. Brubaker's
- 9 comments that it's really 2.4 million windfall to
- 10 UE that they have been receiving?
- 11 A. There's a lot of things going on here.
- One of them is that the Staff doesn't, I guess,
- 13 totally hate the concept of, you know, the fixed
- 14 payment to customers for curtailments. But I
- 15 believe what Mr. Brubaker's answer was, was that
- only a portion of that \$2.5 million that was being
- 17 credited to the three interruptible customers was
- 18 cost based. The significant portion of it was -- I
- 19 don't think he said what it was. He kind of waved
- 20 his hands and said, I don't know what the other
- 21 part was.
- The Staff believes that the rate should be
- 23 cost based. And I think that's an indication that
- shouldn't be \$5, because we don't know what that
- other part is. You know, it should be lowered to

- 1 where it is cost based.
- Q. And so I think your testimony says that
- 3 there are deficiencies in the new plan that the
- 4 interruptibles are proposing and that's one of
- 5 them, and then others -- you said something about
- 6 needing a study. What kind of further study would
- 7 you have to do other than the cost-based issue?
- 8 A. It is the cost-based issue. And the
- 9 question would be is this: If you're going to set
- 10 the rate at the equivalent of what a combustion
- 11 turbine would be worth to the company, then I've
- 12 been through these studies before, and you need the
- 13 hourly loads of the company and you do their
- 14 production cost run to find out what the costs are
- in every hour. And then you look at where you can
- 16 save money if you had additional capacity. It's
- 17 not a minor thing to pin down what that should be,
- and that's the way that Union Electric has
- 19 justified the rate level before. The rate level in
- 20 the other offerings that they had in the past.
- 21 I want to go back to the other question
- 22 about the two-and-a-half-million dollars, if I
- 23 could just a second, and say that Union Electric is
- in a unique situation in being in an experimental
- 25 alternative regulation plan, whereby if Union

- 1 Electric were to save two-and-a-half-million
- dollars, customers assure that immediately -- not
- 3 immediately exactly -- without a rate proceeding.
- 4 That revenue would be putting it back.
- 5 CHAIR LUMPE: Thank you for that
- 6 clarification. Thank you, Mr. Watkins. That's all
- 7 I have.
- 8 JUDGE MILLS: Further cross-examination
- 9 based on questions from the Bench, Mr. Cook?
- 10 MR. COOK: No, sir.
- 11 JUDGE MILLS: Mr. Johnson?
- 12 RECROSS-EXAMINATION BY MR. JOHNSON:
- 13 Q. Mr. Watkins, do you anticipate there's
- 14 going to be another rate case any time in the
- immediate future involving this utility?
- 16 A. I really don't know how to answer that. I
- 17 mean --
- 18 Q. You're not aware of any plans for another
- 19 rate case filed by --
- 20 A. Well, partly -- I mean, if someone from
- 21 the company had told me that, I'm not sure that I
- 22 should be divulging it, but --
- 23 Q. But as far as the Staff is concerned --
- 24 A. I'm not aware of any formal plans for
- Union Electric to file a rate case.

- 1 Q. Mr. Kovach was kind enough to read into
- 2 the record testimony from the vice president of
- 3 Union Electric Company, Mr. Craig Nelson, for
- 4 Ameren Services.
- 5 MR. COOK: Is this a question related to a
- 6 question from the Bench?
- JUDGE MILLS: I don't know yet. I haven't
- 8 heard a question.
- 9 MR. JOHNSON: Yes.
- 10 BY MR. JOHNSON:
- 11 O. And Mr. Nelson stated that there are times
- when you cannot buy power for any price. Do you
- disagree with that?
- 14 A. I disagree with those literal words. I'm
- 15 not sure I disagree with him, because I don't know
- 16 the context in which he was saying that.
- 17 Q. Well, we could -- I'd be glad to read that
- 18 section back again.
- 19 MR. FREY: Your Honor, I'm not sure this
- 20 is responsive to his question that is connected
- 21 with any questions from the Bench.
- JUDGE MILLS: Well, his concept is
- 23 connected to a question from the Bench. There
- 24 isn't a question pending, so we'll wait and see
- 25 what he's going to ask next, and see if you want to

- 1 object to it.
- 2 MR. COOK: May I interpose that at least
- 3 if there's going to be a question to which I might
- 4 want to object that it be accurately stated of the
- 5 quote of Mr. Nelson.
- 6 MR. JOHNSON: I'd be happy to read that
- 7 quote into the record to satisfy Mr. Cook.
- 8 MR. COOK: I appreciate that.
- 9 BY MR. JOHNSON:
- 10 Q. Mr. Nelson's, I'm reading directly from
- 11 his testimony, page 27 of his testimony. And he
- 12 states, Even worse for customers, power may not be
- 13 available at any price during periods of high
- 14 demand, period.
- Do you disagree agree that statement?
- 16 A. I do.
- 17 MR. JOHNSON: Thank you. I have no
- 18 further questions.
- 19 JUDGE MILLS: Redirect, Mr. Frey?
- MR. FREY: No redirect, your Honor.
- JUDGE MILLS: Thank you.
- 22 Mr. Watkins, you may step down.
- 23 That's our last witness. Mr. Cook, I
- 24 believe you owe copies of at least Exhibit Nos. 8
- 25 and 9 to the court reporter and for the Bench. We

- 1 are going to reserve for late filing Exhibit No. 10
- 2 for, I believe they were DRs 4 and 5 to Mr. Dorris.
- 3 MR. COOK: I had --
- 4 JUDGE MILLS: Are those the correct
- 5 numbers?
- 6 MR. COOK: I don't know. That's not what
- 7 I have here. Maybe we can go off the record and
- 8 clarify it.
- 9 JUDGE MILLS: We can clarify it on the
- 10 record. Just go ahead and tell me what you have.
- MR. COOK: I thought it was DD3.
- 12 JUDGE MILLS: Was it 3?
- MR. COOK: Yes. It was the question
- 14 request and answer to documents the question DD3
- 15 and then the response.
- 16 JUDGE MILLS: Okay. We will have you file
- 17 those -- will the copies get to the court reporter
- 18 as soon as possible?
- MR. COOK: Yes.
- JUDGE MILLS: If you can get them before
- 21 you leave town that would be great. Otherwise mail
- them in as soon as possible.
- MR. COOK: They will be here today.
- 24 JUDGE MILLS: The late filed exhibit, that
- 25 shouldn't take much longer. Why don't we say

- 1 that's due a week from today, which would be
- 2 December 7. Objections, if any, to that will be
- 3 due December 15.
- 4 MR. COOK: I'm sorry. I don't understand
- 5 if I'm going to actually provide them to everyone
- 6 today.
- 7 JUDGE MILLS: Oh, you're going to have
- 8 copies of that today?
- 9 MR. COOK: The DD3?
- JUDGE MILLS: Uh-huh.
- 11 MR. COOK: Yes.
- 12 JUDGE MILLS: Let's have that filed today,
- and objections will be due 10 days from today or
- we'll call it December 8.
- The next question is briefing. The
- 16 Commission's rule is sort of by default set 20 days
- from the date of transcript for initial briefs, 10
- 18 days from that for reply briefs. Does anyone
- 19 propose anything different in this case?
- 20 MR. JOHNSON: No. We'd like to get the
- 21 case briefed as promptly as possible.
- JUDGE MILLS: It does bring in the
- 23 Christmas question, yes. If we assume that the
- 24 transcript takes about two weeks, we can guess that
- 25 it will be filed December 14. 20 days from that is

- 1 roughly the first of the year. Do you want initial
- 2 briefs due, let's say, the 9th or 10th of January?
- 3 MR. JOHNSON: I'm sure that we can -- can
- 4 the transcript be ready the 14th?
- 5 JUDGE MILLS: Yes. That's about two
- 6 weeks. So we'll say initial briefs due January 9,
- 7 reply briefs let's make them January 19.
- 8 MR. JOHNSON: Okay. Then rebuttal
- 9 briefs?
- 10 JUDGE MILLS: Reply briefs would be --
- 11 there's just two rounds of briefs.
- MR. JOHNSON: Just two rounds.
- 13 MR. COOK: 9 and 19?
- MR. JOHNSON: Yes.
- JUDGE MILLS: Mr. Frey, you look like you
- 16 want to say something?
- 17 MR. FREY: I think I'm going to be out of
- town several days, maybe five, six days ahead of
- 19 the 19th. So if we could have a couple extra days
- 20 would be great. Is that possible?
- 21 MR. JOHNSON: I don't have any objection.
- MR. FREY: What day is the 19th?
- JUDGE MILLS: The 19th is a Friday. Why
- 24 don't we make it the following Tuesday, the 23rd?
- MR. FREY: That would be great.

- 1 MR. JOHNSON: 23rd?
- 2 MR. FREY: Great. That would be
- 3 fantastic. Thank you.
- 4 MR. JOHNSON: This case is really
- 5 important to us. Can't we have an opportunity to
- 6 file a reply brief, say, in 10 days after they file
- 7 their brief?
- 8 JUDGE MILLS: Typically the Commission's
- 9 briefings are simultaneous initial briefs and
- 10 simultaneous reply briefs. We can certainly go off
- 11 the record and allow the parties time to discuss an
- 12 alternative briefing format if you want to?
- MR. COOK: Every rate case that we've had
- including those worth several billion dollars were
- important to us, too. I don't remember us getting
- 16 final briefs. I can't let you have the last word,
- 17 Bob.
- 18 MR. JOHNSON: Come on, Cook. You don't
- 19 have any objection. 10 days we'll file a reply
- 20 brief; is that okay?
- 21 MR. COOK: No.
- MR. FREY: Is that a third?
- MR. COOK: Yes, that's the third one for
- 24 him.
- MR. JOHNSON: Well, that's typical in

- 1 court cases.
- JUDGE MILLS: It may be typical in court
- 3 cases. It would be atypical here.
- 4 MR. JOHNSON: I understand.
- 5 MR. COOK: So I don't appear to be totally
- 6 erratical, given your statement of position filing,
- 7 I'm certainly not likely to agree to let you have
- 8 an unresponded to final word. Unless you just want
- 9 to refile that?
- 10 MR. JOHNSON: Okay. Let's take a look and
- 11 see what he files. I may come back with something
- 12 after I see what he --
- MR. COOK: That's not impressive.
- 14 JUDGE MILLS: You can certainly ask for
- 15 leave to file something additional, if you want
- 16 to. The Commission will rule on that at that time.
- 17 MR. JOHNSON: All right. That's fine.
- 18 JUDGE MILLS: You can ask for leave to do
- 19 almost anything.
- 20 Anything further?
- 21 MR. JOHNSON: It's not that I don't trust
- 22 him.
- JUDGE MILLS: I think we're degenerating.
- 24 Why don't we adjourn. We're off the record.
- 25 WHEREUPON, the hearing was concluded.

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