BEFORE THE PUBLIC SERVICE COMMISSION STATE OF MISSOURI

In the Matter of Aquila, Inc. d/b/a Aquila Networks – L&P and Aquila Networks – MPS, to Implement a General Rate Increase in Electricity

Case No. ER-2004-0034

FILTD

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Missouri Public Service Commission

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HEARING

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Transcript of Hearing, Vol. 18 3/11/2004

4		Page 1524	
1	BEFORE THE PUBLIC SERVICE (COMMISSION	
2	STATE OF MISSOURI		
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4	TRANSCRIPT OF PROCEED	INGS	
5	HEARING		
6	March 11, 2004		
7	Jefferson City, Missouri		
8	Volume 18		
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	In the Matter of Aquila, Inc. d/b/a)Case No.	
11	Aquila Networks - L&P and Aquila)ER-2004-0034	
	Networks - MPS, to Implement a General)	
12	Rate Increase in Electricity.)	
13	In the Matter of the Request of)Case No.	
	Aquila, Inc., d/b/a Aquila Networks) HR-2004-0024	
14	- L&P, to Implement a General Rate)	
	Increase in Steam Rates.)	
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17	A-10 - 10-10-10-10-10-10-10-10-10-10-10-10-10-1		
1	BEFORE:		
18	KENNARD L. JONES,		
	REGULATORY LAW	JUDGE.	
19			
20			
21			
	REPORTED BY:		
22	TRACY L. THORPE, CSR, CCR		
	ASSOCIATED COURT REPORTERS		
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Page 1527 1 JUDGE JONES: We are now going on the record. Good morning. This is the hearing for Case 3 No. ER-2004-0034. Today is March 11, 2004. 4 It's my understanding that you all have not 5 settled all of the issues involved in that Rate of Return 6 and Capital Structure, I assume is one of those issues; is that correct? MR. SWEARENGEN: Excuse me, Judge? JUDGE JONES: You all haven't settled the 10 issue of Rate of Return and Capital Structure? 11 Mr. Coffman, go ahead. 12 MR. COFFMAN: Yes. Not yet. Parties continue 13 to inch ever closer to a global settlement. 14 JUDGE JONES: And what other issues have not 15 been settled or is it all of them are inches away? 16 MR. SWEARENGEN: Well, let me speak to that, 17 if I could, please. In the event that we do reach a global 18 settlement, and we are moving in that direction, all issues 19 will be resolved. Some will be specifically resolved, others will be resolved in a black box type context. But --20 21 JUDGE JONES: What does that mean? 22 MR. SWEARENGEN: Well, that means that there 23 will just be a dollar settlement that disposes of the 24 unnamed issues, and Rate of Return and Capital Structure

would be one of those issues.

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1	Page 1528 But since we don't have an agreement yet and			
2	the company cannot represent that we have an agreement in			
3	principle with all parties, we feel that we need to go			
4	forward with the other issues that have not been settled in			
5	principle, and one of those is the Cost of Capital Issue.			
6	JUDGE JONES: Well, before we get started, I			
7	need to ask this question well, I guess we're already			
8	started. This issue of Interim Energy Charge, have you all			
9	settled that in principle?			
10	MR. SWEARENGEN: Judge, that issue would be			
11	taken up in the context of the overall Fuel Issue, which			
12	we'll probably have if we don't get a global settlement,			
13	we will be trying the Fuel Issue next week.			
14	JUDGE JONES: On the 15th?			
15	MR. SWEARENGEN: That would be my			
16	recommendation. And there are approximately 15 witnesses to			
17	testify on that issue. And the Interim Energy Charge is a			
18	part of that. We do have some other what I would refer to			
19	as Miscellaneous Issues, which I do not think that we have			
20	settled such as the 20 West Ninth Issue, the Severance Issue			
21	and there may be several others that we would litigate at			
22	some point in time.			
23	JUDGE JONES: Okay. It sounds like then I			
24	need to deal with this Motion to Strike Staff's Surrebuttal			
25	Testimony regarding Interim Energy Charge.			

Page 1529 1 MR. SWEARENGEN: Well, I don't think so, 2 Judge. I think you can wait on that until we get to the 3 Fuel Issue. And that would occur some time next week and 4 only in the event we don't get a global settlement. 5 MR. COFFMAN: I would join in that sentiment. 6 I think that issue could wait until next week. If, in 7 fact, we do reach a settlement, I would -- which I think is 8 possible this week -- that would not be necessary. I would 9 not ask that the Bench necessarily rule on that this week. 10 I mean, you could if -- I mean, if that's your intention, 11 but if we settle, it really isn't necessary to reach that. 12 As I said, the settlement, as we're discussing it currently, 13 would include an Interim Energy Charge component. 14 JUDGE JONES: We can wait to rule on it. MR. COFFMAN: I would recommend that possibly 15 16 that be delayed until the beginning of the Fuel Issues. 17 I think it might be good if we got an 18 understanding of where we went -- if we were to continue 19 today and finish with Capital Structure, Rate of Return, 20 what it is your understanding of where we go. It would help 21 us plan our resources. 22 JUDGE JONES: Okay. If we're starting today 23 with Rate of Return and Capital Structure, it looks like

20th West Ninth Street Building would be the next issue.

Okay. That's what I was

MR. COFFMAN:

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	Page 1530
1	expecting.
2	JUDGE JONES: And then Customer Charges, then
3	Severance, then Payroll, straight then we go we finish
4	the rest of the Miscellaneous Issues. I believe we've
5	already covered the Missouri Regulated Company Rates. Let's
6	go ahead and see if we can finish this issue today.
7	Is Aquila ready to call their first witness?
8	MR. SWEARENGEN: We are, Judge.
9	JUDGE JONES: You can call him up.
10	MR. SWEARENGEN: Call Don Murry.
11	(Witness sworn.)
12	JUDGE JONES: Thank you. You may be seated.
13	MR. SWEARENGEN: May I proceed?
14	JUDGE JONES: Yes, you may, Mr. Swearengen.
15	MR. SWEARENGEN: Thank you.
16	DONALD MURRY testified as follows:
17	DIRECT EXAMINATION BY MR. SWEARENGEN:
18	Q. Would you state your name for the record?
19	A. My name is Donald A. Murry.
20	Q. And what is your occupation?
21	A. I'm an economist with C.H. Guernsey and
22	Company in Oklahoma City, professor emeritus at the
23	University of Oklahoma.
24	Q. Have you caused to be prepared for purposes of
25	this proceeding certain Direct, Rebuttal and Surrebuttal

- 1 Testimony in question and answer form?
- 2 A. I have.
- 3 Q. And was it your understanding -- and I will
- 4 tell you that I believe the record will reflect -- that your
- 5 Direct Testimony concerning the Light & Power operations has
- 6 been marked for identification as Exhibit 80, your Direct
- 7 Testimony concerning the Aquila Networks MPS and L&P
- 8 operations has been marked as Exhibit 81. Are there any
- 9 changes that you need to make in any of those pieces of --
- 10 either of those pieces of testimony?
- 11 A. No, there are not.
- 12 Q. And I will represent to you that your Rebuttal
- 13 Testimony has two numbers, one is Exhibit 82 and the other
- 14 is 1082 and your Surrebuttal Testimony has two numbers
- 15 likewise, one is Exhibit No. 83 and the other is 1083. Do
- 16 you have any changes that you wish to make at this time with
- 17 respect to either your Rebuttal or Surrebuttal Testimonies?
- 18 A. I do not.
- 19 Q. Thank you. And if I asked you the questions
- 20 in all of this testimony, would your answers today under
- 21 oath be substantially the same?
- 22 A. Yes, they would.
- Q. Thank you.
- MR. SWEARENGEN: With that, your Honor, I
- 25 would offer into evidence the Exhibits 80, 81, 82, 1082, 83,

Page 1532 and 1083 and tender the witness for cross-examination. 1 2 JUDGE JONES: Thank you. Are there any 3 objections? MR. MEYER: Yes. 5 Is this on? JUDGE JONES: I don't know if it's on. 6 MR. MEYER: It's on, but I can't hear. Your Honor, I have an objection to Rebuttal 8 9 Testimony exhibit -- previously marked as Exhibit 82 and 10 1082 specifically with respect to Rebuttal Schedule DAM-5, which is referred to as the testimony of Mark Burdette, the 11 former Office of Public Counsel witness. 12 13 Specifically, that testimony was prepared as 14 part of this case, but has not been submitted by that witness, but rather is being submitted by another witness, 15 apparently for the contents of that testimony. And I would 16 draw the court's attention to Section 536.070, which I 17 believe does govern this proceeding. And I have copies of 18 19 that statutory section which I can provide the court. 20 JUDGE JONES: Can you go ahead and provide that now, counsel, so I can look at it? 21 2.2 MR. MEYER: I can. 23 JUDGE JONES: Thank you. 24 MR. MEYER: Specifically subsection 11 of

536.070 has a discussion of when the results of statistical

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- 1 examinations or studies, compilations of figures,
- 2 information involving examination of records and other such
- 3 descriptive terms of what appears to comprise Mr. Burdette's
- 4 testimony that is attached as this exhibit are being put
- 5 into an administrative proceeding, that examination, study,
- 6 audit, etc. should be only put in and accepted and admitted
- 7 if it was made under the supervision of a witness who is
- 8 present at the hearing, who testifies to the accuracy of
- 9 such results and who is subject to cross-examination. And I
- 10 believe Mr. Burdette is not here for that purpose.
- JUDGE JONES: Are you objecting because it's
- 12 hearsay?
- 13 MR. MEYER: That would be correct. And it
- 14 appears to be not admissible under 536.070, sub 11.
- MR. SWEARENGEN: May I speak to that, your
- 16 Honor?
- JUDGE JONES: Yes, you may.
- 18 MR. SWEARENGEN: I do not intend to offer
- 19 Mr. Burdette's Direct Testimony under the provision that
- 20 counsel has cited.
- 21 Let me give you my theory here. The Public
- 22 Counsel, in his opening statement, made reference to the
- 23 fact that he did not have a cost of capital witness to
- 24 sponsor testimony and at that time indicated that the Public
- 25 Counsel was supporting the Staff's recommendation with

- 1 respect to an appropriate return on equity in this
- 2 proceeding.
- 3 The Staff's recommended range on return on
- 4 equity is 8.64 percent to 9.64 percent. The testimony that
- 5 Mr. Burdette filed while he was, in fact, an employee of the
- 6 Office of the Public Counsel recommended on the high side of
- 7 10.1 percent return on equity.
- And so I think what we have here is clearly
- 9 what I will characterize as an admission by someone who had
- 10 express or implied authority to make a statement on this
- 11 particular topic on behalf of the Office of the Public
- 12 Counsel, which appears now to be at odds with the stated
- 13 position of the Office of the Public Counsel. It's an
- 14 admission by a party opponent, which I think I am entitled
- 15 to use in that regard.
- MS. O'NEILL: May I respond to that, your
- 17 Honor?
- JUDGE JONES: Yes, you may.
- MS. O'NEILL: There's a couple of things. One
- 20 is, you know, I'm not sure my office would have as many
- 21 concerns about this if Mr. Swearengen had just represented
- 22 to you that he was adopting Mr. Burdette's Direct Testimony
- 23 and this witness was adopting the positions that
- 24 Mr. Burdette had made in his Direct Testimony because,
- 25 frankly, we believe that's more favorable to the outcome of

- 1 this case than this witness's position, as I understand it.
- 2 However, we are concerned about the fact that,
- 3 as Mr. Meyer pointed out, there seems to be statutory
- 4 discussion about what type of evidence is admissible in
- 5 these hearings and the statute that he cited.
- Also, I would point out that to the extent
- 7 that Mr. Swearengen is trying to use this to suggest that
- 8 Public Counsel has evidently -- it sounds like he wants to
- 9 impeach the Office of the Public Counsel's position in the
- 10 case.
- Point out to you that this is only Direct
- 12 Testimony, that Mr. Burdette left our office before he was
- 13 able to consider other matters that came to light in the
- 14 course of investigating the case and reviewing other
- 15 testimony. Quite often what is filed in Direct Testimony is
- 16 modified by subsequent information and developments. And
- 17 Mr. Burdette had not had the opportunity to do that before
- 18 he left our employ.
- 19 Also, even his Direct Testimony I would note
- 20 that there is an overlap in the recommendation of an
- 21 acceptable range for return on equity which overlaps the
- 22 high -- his low end of his initial recommendation does
- 23 overlap the high end of the Staff's recommendation.
- 24 There's a significant possibility that given
- 25 further investigation, we would have been even if not

Page 1536 squarely in line with the Staff's recommendation, much 1 2 closer and much -- there would have been much more overlap. 3 Mr. Burdette is not available, that's why we're not offering his testimony. Mr. Swearengen has known 4 5 for quite some time that Mr. Burdette was leaving the office and that he had left the office and could have subpoenaed Mr. Burdette here if he wanted his testimony in so that he 7 8 could testify directly. Aquila chose not to do that for whatever reason and that's their choice. 10 We don't have the -- you know, we did not do 11 that, that was our decision upon review of all the information prior to hearing. We determined that based on 12 13 subsequent information, that we would be comfortable 14 supporting the Staff's position in this case. 15 Mr. Burdette is not someone who prepared this 16 information under Mr. Murry's direction and control. If the purpose of having this in here is to criticize the Office of 17 the Public Counsel without giving us an opportunity to 18 19 cross-examine, Mr. Murry here on the stand doesn't know -- I 20 presume doesn't know what was going on with Mr. Burdette's 21 processes at the time he filed his initial testimony and so we would not be able to cross-examine him about those 22 23 things. 24 JUDGE JONES: You wouldn't be --25 MS. O'NEILL: And Mr. Meyer would not be able

- 1 to cross-examine him about matters related to Mr. Burdette's
- 2 testimony and that is why I think 536.070 says that if --
- 3 that material that's introduced must be presented by the
- 4 witness who prepared it or who supervised the preparation so
- 5 that someone who was directly involved can be subject to
- 6 cross-examination to test that information.
- 7 If this is being attached so that Mr. Murray
- 8 on the stand here can attack the Office of the Public
- 9 Counsel without having this witness here to explain his
- 10 prior statements which are not otherwise in evidence in this
- 11 case, we believe that that would be unfair as well. So we
- 12 would join with the Staff.
- JUDGE JONES: What does the schedule speak to?
- MS. O'NEILL: The schedule being objected to
- 15 is -- or appears to me to be the Direct Testimony of Mark
- 16 Burdette that was pre-filed in this case but which has not
- 17 been admitted and is not being sponsored by the Office of
- 18 the Public Counsel at this time.
- 19 MR. SWEARENGEN: Judge, may I respond very
- 20 briefly?
- JUDGE JONES: Yes, you may.
- MR. SWEARENGEN: What Mr. Burdette might have
- 23 said in additional testimony or under cross-examination if
- 24 he appeared and testified is pure speculation and not really
- 25 relevant to the issue that I'm raising.

Page 1538 The Missouri Supreme Court has said, and I 1 will read this, As a general rule, it may be said that an 2 3 admission of an agent or employee may be received in evidence against his principal where the agent in making the 5 admission was acting within the scope of his authority and the transaction or negotiation to which the admission 6 7 relates was pending at the time when it was made. 8 I can give you several citations to that. That's the purpose for which I'm offering it. It's a statement by a person with express or implied authority to 10 make a statement concerning the subject matter. And it's an 11 12 admission by a party opponent and I'm offering it again on 13 that basis. 14 JUDGE JONES: Is it necessary, Public Counsel, 15 that Mr. Burdette's testimony be admitted into evidence for 16 him to have made a statement? 17 MS. O'NEILL: Well, all of us make statements 18 every day, your Honor. I make statements at the cafe when I 19 order lunch, but I think that there's a couple -- I have a 20 couple of concerns about what Mr. Swearengen just said. 21 One is that the -- once again, this is not 22 someone who's being offered -- this is not a witness that's 23 being offered. This is not -- and if this witness was being 24 offered and he had a different statement in subsequent 25 testimony, certainly Mr. Swearengen could cross-examine him

Transcript of Hearing, Vol. 18 3/11/2004

Page 1539 1 about statements he had made earlier. Mr. Burdette is not here to be cross-examined. And he is not an employee of the 3 Office of the Public Counsel, he is not our agent at this time and so --5 JUDGE JONES: I don't understand --MS. O'NEILL: -- we believe it's 6 inappropriate. 8 JUDGE JONES: -- how that's relevant. MS. O'NEILL: How it's not relevant that he's not here? 10 11 JUDGE JONES: How it's relevant that he's not an agent or employee of the Office of Public Counsel. He 12 was at the time he made the statement or prepared the 13 14 testimony. 15 MS. O'NEILL: True. But the way pre-filed 16 testimony generally works here is that Direct Testimony is 17 filed, there is then Rebuttal and Surrebuttal Testimony. nd 18 during the process of testimony being prepared for 19 pre-filing, quite often subsequent investigation -- and, 20 frankly, always with our office, there's still investigation 21 going on. New information comes into play that may or may 22 not have been known to Mr. Burdette at the time he filed his 23 Direct Testimony. It may have changed the statements that 24 he would make. 25 If he was here, he could testify, you know,

Transcript of Hearing, Vol. 18 3/11/2004

Page 1540 such and -- you know, I said something in Direct, that's 1 been corrected by Rebuttal, my subsequent investigation. He 3 could explain if there's a change in his position why that happened. 5 He's not available to do that. I don't have 6 any witness who's available to do that. I don't have 7 anybody who's qualified to talk about that. So we're 8 basically left with not being able to challenge whatever assertions Mr. Swearengen's going to make based on the 10 testimony of Mr. Burdette. 11 And evidently it sounds to me like, and maybe I'm wrong, he's going to introduce it and then have 13 Mr. Murry here talk about, you know, problems with 14 Mr. Burdette's testimony because that's what's contained in 15 his Rebuttal. So I think that's inappropriate at this point 16 in time that, you know, Mr. Swearengen should present his 17 evidence and --18 JUDGE JONES: So let me make sure I understand. This schedule is the actual testimony of 19 20 Mr. Burdette, which isn't in contradiction to the Office of 21 Public Counsel's position? 22 MS. O'NEILL: I don't know that that's the 23 case. 24 JUDGE JONES: Well --25 MS. O'NEILL: I don't -- I mean. Okay.

- 1 sorry. Go ahead and finish.
- JUDGE JONES: It seems like there's an
- 3 exception to the hearsay rule I'm hearing, and that is a
- 4 statement against -- a statement against interest.
- 5 MS. O'NEILL: I don't know that it's against
- 6 our interest. I'm not sure where he's saying that it is a
- 7 statement against our interest. I'm saying that to the
- 8 extent he's going to suggest it's a statement against our
- 9 interest, that there may have -- that subsequent
- 10 investigation may have changed a position.
- I will also say that in Mr. Burdette's
- 12 testimony, his recommendation of a range for return on
- 13 equity, which if that's what he's going to talk about,
- 14 overlaps the Staff. So I don't think that's a big change in
- 15 position at all.
- MR. SWEARENGEN: Judge, I'm reading from the
- 17 transcript of the opening statement. Mr. Coffman said, The
- 18 Staff recommended range of 8.64 to 9.64 is a recommendation
- 19 that is clearly reasonable and we are supporting that.
- 20 And Mr. Burdette, who was an employee of the
- 21 Office of the Public Counsel when he filed his verified
- 22 testimony, his position is that 10.1 percent is a reasonable
- 23 return on equity. And I think that's an admission and I can
- 24 use it. The fact that the Public Counsel didn't bring him
- 25 down here by subpoena or otherwise to impeach their own

Transcript of Hearing, Vol. 18 3/11/2004

- 1 witness in cross-examination, even assuming they could do
- 2 that, is not our problem. Thank you.
- 3 MS. O'NEILL: Your Honor, for clarification,
- 4 Mr. Burdette's recommendation was not 10.1. It was a
- 5 proposed of range of 9.6 to 10.1. The 9.6 is clearly within
- 6 the range of Staff.
- JUDGE JONES: Yeah, but it's higher than the
- 8 highest that was stated in opening statement by Public
- 9 Counsel.
- 10 MR. COFFMAN: And the fact that there may
- 11 initially be a range that says -- under an analysis a
- 12 certain range is acceptable does not mean that we are not
- 13 going to recommend a portion of that range. We do that a
- 14 lot.
- JUDGE JONES: Well, isn't this an exception to
- 16 the hearsay rule? This objection is on hearsay grounds, is
- 17 that right, Mr. Meyer?
- 18 MR. MEYER: That is correct. And I'd note
- 19 that the statutory language that governs this does seem to
- 20 be very specifically and precisely developed for this exact
- 21 scenario.
- 22 JUDGE JONES: What does the last sentence in
- 23 that subsection mean?
- MR. MEYER: I'm sorry. The last sentence of
- 25 subsection 11?

Page 1543 1 JUDGE JONES: Subsection 11. 2 MR. MEYER: All the circumstances relating to 3 the making of such an examination, study, audit, compilation of figures or survey including the nature and extent of the 4 5 qualifications of the maker may be shown to affect the 6 weight of such evidence, but such showing shall not affect 7 its admissibility. 8 JUDGE JONES: Does that state to whether it's 9 admissible? 10 MR. MEYER: I believe that it does still -- I mean, I think that does address the admissibility, but I 11 12 don't think it overcomes the problem of the witness not 13 being here, specifically where it says that the witness should be available for cross-examination. I don't believe 14 15 that that overcomes the specific language of the statute. 16 MS. O'NEILL: Your Honor, I believe that this provision of the -- this is a statutory discussion of when 17 18 hearsay may be admissible in administrative proceedings. 19 And this is a witness who is not here, but which the 20 proponent of this evidence has not shown is actually 21 unavailable because they haven't shown they've made any 22 efforts to bring him here, so they haven't demonstrated 23 unavailability of this witness. They could have brought him 24 here as they're the proponent of it. 25 MR. SWEARENGEN: I'm not required to do that

- 1 under the rule, your Honor, under this exception. I'm not
- 2 required to demonstrate that the witness is unavailable
- 3 under this exception.
- 4 MS. O'NEILL: Generally that may be the case,
- 5 but when you have a specific statutory requirement for
- 6 admissibility as you do in 536.070, sub 11, which says, That
- 7 any results of statistical examinations or studies or
- 8 audits, compilations of figures or surveys must be made by
- 9 the person who's testifying or under their supervision --
- 10 and that didn't happen in this case.
- JUDGE JONES: The only place in that
- 12 subsection -- well, I guess there's two places where
- 13 admissibility is discussed, but the last sentence seems to
- 14 say that the weight of the evidence is what shall be
- 15 considered over its admissibility.
- 16 MS. O'NEILL: Your Honor, I think that's
- 17 clearly, as it is in general hearsay language, a situation
- 18 where you first find that it is admissible at all. And then
- 19 if other parties wish to challenge the voracity, that it
- 20 goes to the weight of the evidence. And that would be the
- 21 situation regarding circumstances relating to the making.
- 22 But I think that's the second step. I think first you have
- 23 to determine whether or not this exhibit was prepared by
- 24 this witness or under his supervision.
- JUDGE JONES: Well, it's obvious that

- 1 Mr. Murry did not supervise Mr. Burdette's testimony. The
- 2 objection was made on grounds of hearsay. There seems to be
- 3 a hearsay exception to this. The statement by the party was
- 4 made and the statement it's not consistent with what was
- 5 made also by the Office of Public Counsel. That, to me,
- 6 seems to be an exception to the hearsay rule. I haven't
- 7 been convinced that the exception does not apply.
- 8 MS. O'NEILL: The problem, your Honor, is
- 9 that -- I'm not trying to engage you in argument, your
- 10 Honor, I'm really not, but this is not just a common law
- 11 hearsay objection. There's also statutory hearsay objection
- 12 and I think you need to look at the statute.
- And I think clearly the first part of the
- 14 statute is first for a reason, which is first you have to
- 15 determine that it's admissible at all and then the
- 16 circumstances of preparation are subject to -- are fair game
- 17 for cross-examination. But we also object to the admission
- 18 of this exhibit.
- 19 JUDGE JONES: Okay. Well, the objection's
- 20 overruled and we'll move on.
- 21 Cross-examination of Mr. Murry, we'll begin
- 22 with the Department of Natural Resources?
- MS. WOODS: I have nothing, your Honor.
- JUDGE JONES: Will there be any cross from the
- 25 Office of Public Counsel?

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1		MS. O'NEILL: Briefly, your Honor.
2	CROSS-EXAMINA	TION BY MS. O'NEILL:
3	Q.	Good morning, Mr. Murry.
4	Α.	Good morning.
5	Q.,	Do you know Mark Burdette?
6	Α.	I've met Mark Burdette.
7	Q.	Have you ever worked with Mark Burdette?
8	Α.	Not in the context of working with him, no.
9	Q.	Did you supervise the preparation of any
10	exhibits or a	nalysis that he may have done while he worked
11	for the Office of the Public Counsel?	
12	Α.	No.
13		MS. O'NEILL: No further questions.
14		JUDGE JONES: Thank you.
1 5		Cross-examination from the Staff of the
16	Commission?	
17		MR. MEYER: Thank you.
18	CROSS-EXAMINATION BY MR. MEYER:	
19	Q.	Morning.
20	Α.	Good morning.
21	Q.	Dr. Murry, you selected a sample of companies
22	to demonstrat	e the reasonableness of Aquila's 47.5 percent
23	equity ratio;	is that correct?
24	Α.	I selected a group of companies. And in
25	selection cri	teria one of the selection criteria was a

- 1 60 percent debt equity ratio at maximum and so the companies
- 2 I selected had a comparable -- had an equity ratio that was
- 3 similar to the target equity ratio of Aquila.
- 4 Q. So your selection process was designed to
- 5 demonstrate the reasonableness of that 47.5 percent equity
- 6 ratio; is that correct?
- 7 A. That isn't what I said. I said I used a
- 8 criterion of the capital structure to select the companies.
- 9 And the purpose of that was to select a group of companies
- 10 that would have a financial risk that would be similar to
- 11 the financial risk of the target capital structure of
- 12 Aquila.
- Q. Do you have a copy of your Direct Testimony?
- 14 A. Yes.
- Q. And just to clarify, on page 10 of that, lines
- 16 18 and 19, you make a statement that you selected electric
- 17 utilities that had common equity ratios similar to the
- 18 equity ratios of MPS and SJLP; is that correct?
- 19 A. That's correct.
- 20 Q. Okay.
- A. And if you look at the line 1 of that same
- 22 page, and actually it starts at the bottom of line 9, it
- 23 says, To use comparable companies that have similar
- 24 financial risk, I selected companies that did not have a
- 25 long-term debt ratio in excess of 60 percent. That was a

- 1 criterion for selecting the companies.
- The statement you're referring to at lines 18
- 3 and 19 are a confirmation that I think having comparable
- 4 financial risk especially in this case was very important.
- 5 Q. According to your testimony is what you did
- 6 then to compare companies with similar common equity ratios
- 7 to MPS and L&P with MPS and L&P? Is that what you're
- 8 saying?
- 9 A. Because Aquila, Inc. is -- especially in prior
- 10 years is a very diversified company, to set rates for
- 11 Missouri, one needs to look at, in my opinion, companies
- 12 that are utilities -- electric utilities that would be
- 13 similar to MPS and L&P. And one of the important criteria
- 14 would be the capital structure. And the capital structure
- 15 was the capital structure associated with the debt that was
- 16 used to build the assets that are used to serve Missouri
- 17 ratepayers.
- 18 Q. Dr. Murry, do you have a copy of David
- 19 Murray's testimony that was scheduled in -- filed earlier in
- 20 this proceeding, his Rebuttal Testimony specifically?
- 21 A. Yes, I do.
- 22 Q. Could I ask you to take a look at Schedule 1
- 23 that was attached to that testimony?
- MR. SWEARENGEN: Excuse me. Are you on his
- 25 Rebuttal Testimony?

Transcript of Hearing, Vol. 18 3/11/2004

1	Page 1549 MR. MEYER: Yes. And it was attached to both
2	versions that were filed.
3	THE WITNESS: I think I have it. As I recall,
4	that schedule was sent to me electronically and it was very
5	difficult to read.
6	BY MR. MEYER:
7	Q. It's fairly small type.
8	A. And then I had it faxed to me, so if I'm
9	looking at the right one, I have a fax copy and it's fuzzy,
10	so I may need a little help or look at another copy.
11	Q. Is the first line of what you have Historical
12	Consolidated Capital Structures for Aquila, Inc.?
13	A. Yes. That part I can read.
14	Q. Would you like a clearer copy?
15	A. It would be might be helpful. Might speed
16	this along.
17	MR. MEYER: May I approach this witness?
18	JUDGE JONES: Yes, you may.
19	THE WITNESS: Thank you.
20	BY MR. MEYER:
21	Q. With the ability to see it, sir, do you have
22	any reason to dispute the accuracy of the contents of that
23	exhibit schedule, I'm sorry?
24	A. At this point I have no basis to dispute that.
25	Q. And certainly allowing time for you to be able

- 1 to look at it closely, is Mr. Murray's recommended common
- 2 equity ratio within the range of equity ratios indicated in
- 3 that Schedule 1? And I think the common equity ratios are
- 4 in the bottom half, first line.
- 5 A. Yes. You're saying his approximately
- 6 35 percent is within that range? Is that your question?
- 7 Q. I think the average is actually on the
- 8 right-hand corner. Looks like the average is 38.41.
- 9 A. Right.
- 10 Q. And you would agree that Mr. Murray's
- 11 recommended number is within that?
- 12 A. It's within the range of the common equities
- 13 shown in that period.
- 14 Q. Okay.
- A. And it's -- yes.
- Q. Okay. Thank you.
- And your recommended equity ratio in this case
- 18 is 47.5 percent; is that correct?
- 19 A. That's correct.
- Q. Is that in the range of the common equity
- 21 ratios over the course of 1990 to 2001 that is shown in that
- 22 schedule?
- 23 A. No. Because I -- I used the capital as
- 24 allocated to the operating divisions of Missouri. I did not
- 25 use the capital structure of Aguila, Inc.

Transcript of Hearing, Vol. 18 3/11/2004

- 1 Q. Dr. Murry, do you know when Aquila got heavily
- 2 involved in nonregulated international operations, roughly?
- 3 A. Well, I'm -- I guess I don't want to try to
- 4 pick a date because I -- I can't -- I can't say with
- 5 precision on what date it was.
- 6 Q. Certainly. Would you agree that it was in the
- 7 mid-1990's, for example?
- 8 A. Yes.
- 9 O. Do you know the average equity ratio from 1990
- 10 to 1995?
- 11 A. I haven't made that calculation.
- 12 Q. Would you agree that it could be derived from
- 13 Schedule 1 of Mr. Murray's Rebuttal Testimony?
- 14 A. Without further investigation, I have no basis
- 15 at this point to say those do not represent the corporate
- 16 capital structure.
- 17 Q. Would you agree that the early 1990's, 1990
- 18 through 1995, were a period when -- was a time when Aquila
- 19 was not heavily invested in nonregulated international
- 20 activities relative to the late 1990's?
- 21 A. As I understand the question, I agree with
- 22 that. It increased at the end of the '90s.
- Q. Thank you.
- 24 And would you agree that an equity ratio from
- 25 the early 1990's might be closer to Mr. Murray's recommended

- 1 equity ratio then perhaps your equity ratio of 47.5 percent?
- 2 A. Then -- it's a number that's closer to his
- 3 number. Doesn't make -- doesn't mean I think it's the
- 4 number we should use in this case.
- 5 Q. Certainly.
- 6 In your Rebuttal Testimony at page 3, lines 8
- 7 through 10 you state that, Aquila's consolidated capital
- 8 structure is not representative of capital structure that
- 9 will support L&P and MPS in the future; is that correct?
- 10 A. Well, I think --
- 11 Q. I think I'm summarizing there. Is that a
- 12 correct summary?
- 13 A. Yes. I think I accept that statement. It's
- 14 consistent.
- Q. And are you aware of what type of operation
- 16 Aguila is attempting to revert back to?
- 17 A. Generally, yes.
- 18 Q. Okay. Do you have a sense of what that might
- 19 be?
- 20 A. I guess we could generally summarize and say
- 21 that Aquila's policy is to return to a utilities company --
- 22 Q. Okay.
- 23 A. -- primarily.
- Q. Do you have a sense of what the equity ratio
- 25 might be for Aquila in the next few years?

- 1 A. I'm not privy to corporate plans for future
- 2 financing. Based on what other utilities are doing around
- 3 the country and I think the financial markets acceptance of
- 4 capital and the awareness of rating requirements for
- 5 utilities, I know we have testimony in this case from Susan
- 6 Abbott on that very point. I think I know the direction
- 7 they're going to have to go with their capital in the
- 8 future, but I'm not privy to inside information.
- 9 Q. Dr. Murry, are you aware of any Commission
- 10 orders where the Commission has ruled that consolidated
- 11 capital structure does not expose MPS ratepayers to any
- 12 additional risk from the broader company's nonregulated
- 13 activities?
- 14 A. Are you asking me to cite?
- 15 Q. Just if you have any awareness of a Commission
- 16 ruling in that vein.
- 17 A. Well, I think in my testimony I think I cited
- 18 at least one Commission ruling on this company when it was
- 19 still UtiliCorp that addressed that question, yes.
- Q. And would that from Case ER-90-101?
- A. I can't answer that without investigating my
- 22 testimony. I'm not going to challenge the -- I'm not going
- 23 to challenge the number, but I'd have to investigate my
- 24 testimony to verify that.
- Q. Okay. Do you consider nonregulated energy

- 1 marketing trading operations that Aquila was involved in to
- 2 be riskier than the traditional regulated utility
- 3 operations?
- 4 A. Yes, I do.
- 5 Q. When companies such as S&P evaluate the
- 6 creditworthiness of Aquila, do you believe they look at
- 7 their consolidated operation?
- 8 A. Well, I think S&P is looking at the credit
- 9 rating of the securities in the marketplace and those are
- 10 Aquila, Inc. securities.
- 11 Q. And is it correct to say that MPS and L&P have
- 12 to rely on Aquila for the debt assigned to those divisions?
- 13 A. If I understand the question correctly, yes
- 14 MR. MEYER: May I approach the witness?
- JUDGE JONES: May you what?
- MR. MEYER: Approach the witness.
- JUDGE JONES: Yes, you may.
- MR. MEYER: And I guess I also have an exhibit
- 19 to be marked.
- JUDGE JONES: That will be fine.
- 21 MR. MEYER: Would that be Exhibit 182?
- JUDGE JONES: Yes, it is 182.
- 23 (Exhibit No. 182 was marked for
- 24 identification.)
- 25 BY MR. MEYER:

- 1 Q. Dr. Murry, are you familiar with the Standard
- 2 and Poor's service?
- 3 A. Yes.
- Q. Okay. Would this be a type of document that
- 5 you would ordinarily come across in doing research in
- 6 corporate matters?
- 7 A. Yes.
- 8 Q. Okay. And could you tell us what the date of
- 9 the document that I just handed you that I believe has been
- 10 marked as Exhibit 182?
- 11 A. It says publication date was July 15th, 1999.
- 12 Q. Okay. And could you read the last two
- 13 sentences of the second full paragraph I believe beginning
- 14 with the word, UtiliCorp?
- 15 A. UtiliCorp's emergence as a leading energy
- 16 marketer and trader, with a careful emphasis on risk
- 17 management, has become a driver of the company's corporate
- 18 strategy. Despite the success, it has been slightly
- 19 negative for credit quality with its high-risk business
- 20 profile.
- 21 Q. Are you aware if there are any debt
- 22 assignments that have been assigned to MPS and L&P that
- 23 would be the subject of this research report, noting that
- 24 the first line does reference a \$250 million issuance of
- 25 senior notes?

- 1 A. Whether any of this 250 million was assigned
- 2 to these two divisions?
- 3 Q. Correct.
- A. I don't offhand. I might have information
- 5 that would --
- 6 Q. Okay. I may be able to speed it along. If I
- 7 could direct your attention to your Direct Testimony,
- 8 Schedule DAM-3.
- 9 A. I have it.
- 10 Q. I think that's the same in both versions of
- 11 your testimony.
- 12 A. Yes.
- 13 Q. And specifically the third line from the
- 14 bottom -- if I can get to it myself -- would you agree that
- 15 that states, Senior 7.0 percent due 7/15/04?
- 16 A. That's what it says, yes.
- 17 Q. And would you agree that that does appear to
- 18 be the subject of this article that was previously marked as
- 19 Exhibit 182?
- 20 A. It would -- it would appear that that's the
- 21 case. I can't be positive.
- 22 Q. Certainly.
- Would you agree that the debt was issued and
- 24 assigned at 7 percent interest rate?
- 25 A. The debt on line 3 is assigned at 7 percent

- 1 effective rate, yes.
- Q. Correct. Would you agree that that debt
- 3 issuance would reflect Aquila's consolidated operations at
- 4 the time?
- 5 A. Well, the debt was issued by Aquila
- 6 Consolidated, yes.
- 7 Q. Okay. In your calculations did you make any
- 8 downward adjustments to the cost of this debt in your
- 9 calculations to take into account that the cost would
- 10 reflect the consolidation operations -- consolidated
- 11 operations of Aquila including the high-risk component that
- 12 was referenced in the research article?
- 13 A. Let me make sure I'm understanding the
- 14 question. Did I make any special adjustments for this
- 15 particular issue, is that the question?
- 16 Q. Correct.
- 17 A. No.
- 18 MR. MEYER: Okay. And I would move for the
- 19 entry into evidence of Exhibit 182.
- JUDGE JONES: Any objection to Exhibit 182?
- MS. O'NEILL: No objection.
- MR. SWEARENGEN: We have none. Thanks.
- JUDGE JONES: Exhibit 182 is admitted into the
- 24 record.
- 25 (Exhibit No. 182 was received into evidence.)

- 1 BY MR. MEYER:
- 2 Q. Dr. Murry, in your DCF model what growth rate
- 3 do you recommend be applied to MPS and L&P?
- A. Well, I'm not -- I'm not sure that I can make
- 5 that statement that specifically. I looked at a range -- as
- 6 you know, I looked at a range of growth rates and I -- I do
- 7 strongly recommend looking at a forecasted growth rate of
- 8 earnings per share. And if that's the thrust of your
- 9 question, that's my answer.
- 10 Q. You have no specific growth rate. is that
- 11 correct, for MPS and L&P?
- 12 A. Oh, that's correct.
- 13 Q. That's correct?
- 14 A. They're not traded securities.
- 15 Q. Okay. And do you have a dividend yield you
- 16 would apply to MPS and L&P?
- 17 A. They don't have traded securities. That's the
- 18 reason for using comparable companies in a case like this.
- 19 Q. Thank you.
- 20 Did you make any DCF calculation in your
- 21 schedules that you chose not to give any weight to?
- 22 A. I don't think I made any calculations I didn't
- 23 give some weight to. I think our testimony very clearly
- 24 specifies that because of market conditions, I think the
- 25 forecasted earnings per share is by far the more dominant

- 1 influencing factor in the DCF calculation. And that doesn't
- 2 apply just to this company. It's a general statement of
- 3 current conditions.
- 4 Q. I'd like to draw your attention to Schedule
- 5 DAM-8 in your Direct Testimony, if I could.
- 6 A. All right.
- 7 Q. And just to clarify, what are you DCF averages
- 8 on that --
- 9 A. The --
- 10 Q. -- just in a general sense?
- 11 A. Well, they range from 5.66 to 8.4-- 8.43 as a
- 12 cost of capital using a dividend growth rate. And that's --
- 13 that number is implausibly low and which indicates the
- 14 market recognition of earnings per share as opposed to
- 15 dividend growth.
- 16 O. And, again, Schedule DAM-11 of your Direct
- 17 Testimony?
- 18 A. The same -- same situation.
- 19 Q. Thank you.
- 20 A. The different -- the difference there is the
- 21 yield number. Indicates that investors are self-selecting
- 22 themselves currently. That's -- that's a bond rate.
- Q. And just to clarify, you're recommending --
- 24 what range are you recommending in this?
- 25 A. Well, I -- in looking at this if you cited the

- 1 other numbers, I got DCF results over 13 percent. And the
- 2 actual returns of a couple companies, including those of
- 3 Staff witness David Murray, were the same order. And I
- 4 recommended 12 to 12 1/2 point estimate as the midpoint of
- 5 that range.
- 6 Q. Is your recommendation primarily -- I believe
- 7 you've already stated that your recommendation is primarily
- 8 based on the DCF model?
- 9 A. I put more credence in the DCF model and
- 10 calculation, yes, but I think it requires some professional
- 11 judgment.
- 12 Q. So you would say you relied primarily, but not
- 13 solely, on the DCF model; is that correct?
- 14 A. I guess that's -- that's -- that's close.
- Okay. And is the DCF model the cost of
- 16 capital model?
- 17 A. Of course.
- 18 Q. Could you explain what did you do to test the
- 19 reasonableness of your DCF results?
- 20 A. I made -- excuse me. I made a quick
- 21 calculation of the after-tax interest coverage was the
- 22 most -- most direct and quickest analysis. And I used -- I
- 23 used the same calculations for the comparable companies to
- 24 verify that the number I was recommending would not produce
- 25 a coverage that was outside the bounds of those comparable

- 1 companies. In fact, it was -- it was lower than that group.
- Q. Did you make any attempt to determine what the
- 3 credit rating of MPS and L&P would be on a stand-alone
- 4 basis?
- 5 A. No, I didn't. I think -- I think Ms. Abbott
- 6 can address that question.
- 7 Q. Can I direct your attention to Schedule DAM-17
- 8 to your Direct Testimony?
- 9 A. Yes.
- 10 Q. If you know, would you agree that the last
- 11 rate cases for MPS and L&P would have occurred before the
- 12 first date shown on that schedule, March 29, 2002?
- 13 A. I don't recall that, but I'd accept that.
- 14 Q. And could you give -- let me ask this. What
- 15 has happened to interest rates on third-year treasuries and
- 16 on Moody's triple A bond since the date indicated at the
- 17 beginning of your schedule of March 29, 2002?
- 18 A. I'm not sure I follow the question. Are you
- 19 asking me what does that chart show?
- 20 Q. Is there a trend? Yes. Is there a trend?
- 21 A. The purpose of that chart primarily is to show
- 22 that -- that -- that the yield curve has not shifted down as
- 23 much as some people would expect because of the publicity
- 24 and recognition of short-term interest rates controlled by
- 25 the Federal Reserve. And this chart shows that, it shows a

- 1 sharper decline.
- As a matter of fact, if you go out to October,
- 3 November, so forth of 2002, it shows an adjustment downward
- 4 in the short-term rates which was a Federal Reserve policy
- 5 and approximately the same time the long-term rates actually
- 6 increased. And -- and the point here is the movement of the
- 7 short-term market is not really competitive with the equity
- 8 ratios or equity returns of a utility and we should be
- 9 looking at the long end of the market.
- 10 O. So is that an explanation of why your
- 11 recommendation in this case was higher versus the
- 12 recommendation that Aguila had made in its previous rate
- 13 case?
- 14 A. I can't speak to their recommendation in
- 15 previous rate case.
- 16 Q. Okay.
- 17 MR. MEYER: I have no further questions at
- 18 this time.
- JUDGE JONES: Thank you.
- 20 Will there be redirect from Aquila?
- MR. SWEARENGEN: Yes, your Honor.
- 22 REDIRECT EXAMINATION BY MR. SWEARENGEN:
- Q. Dr. Murry, counsel for the Staff asked you a
- 24 question about the fact that you testified that you have
- 25 selected, for your cost of capital analysis, companies with

- 1 a similar financial risk to Aquila. Do you recall that
- 2 question?
- 3 A. I recall the questioning along that line, yes,
- 4 sir.
- 5 Q. In connection with that for your analysis,
- 6 were you looking for comparative companies with
- 7 corresponding risks?
- 8 A. Yes.
- 9 Q. And why is that important?
- 10 A. In this case, MPS and L&P are companies that
- 11 are part of the larger company, Aquila, Incorporated. And
- 12 Aquila, Incorporated has been a very integrated plus
- 13 multi-state international company. And so their securities
- 14 represent the risks of that company. So to regulate the
- 15 piece in Missouri, we need to look at comparable companies
- 16 that are stand-alone utilities to see what those companies
- 17 would earn.
- 18 Q. Are you familiar with the Hope Natural Gas
- 19 case and the other cases -- decisions by the United States
- 20 Supreme Court concerning what an appropriate return on
- 21 equity is?
- 22 A. Yes.
- 23 Q. And is it your understanding that one of the
- 24 criteria from the Hope decision is that for purposes of
- 25 establishing a rate of return, one should look at companies

- 1 with corresponding risks?
- A. Absolutely. That's very clearly stated in the
- 3 Hope decision, as I understand as an economist.
- 4 Q. And is that what you attempted to do, once
- 5 again, when you were looking for companies with
- 6 corresponding financial risk?
- 7 A. Absolutely.
- Q. Are there any other types of risks that you
- 9 would take into account in that analysis in addition to
- 10 financial risk?
- 11 A. Well, I think there are at least two other
- 12 broad categories. And one is the -- probably the more
- 13 important is business risk, the risk of operations to a
- 14 utility such things as weather, cost of fuel that they could
- 15 pass through. A second category is often under the rubric
- 16 of regulatory risk and that's the treatment of a company and
- 17 how it can recover costs in its operation through
- 18 regulation.
- 19 Q. Was your analysis focused on those latter two
- 20 types of risks or was it focused primarily on financial
- 21 risk, as you said earlier?
- 22 A. Well, the selection of the companies using it
- 23 is -- that ratio was used as financial risk. I took into
- 24 account the business risk. I didn't attempt to evaluate the
- 25 regulatory risk directly.

- 1 Q. I think counsel referred you to a schedule
- 2 that Mr. Murray for the Staff had sponsored, his Rebuttal
- 3 Schedule 1. Do you have that in front of you?
- 4 A. I do.
- 5 Q. And what is your understanding of the purpose
- 6 of that schedule?
- 7 A. I believe that schedule was used to show the
- 8 capital structure over a period of time to last really from
- 9 1990 through 1995 of the capital structure of Aquila,
- 10 Incorporated. And it's -- it's titled Historical
- 11 Consolidated Capital Structures.
- 12 Q. I recall that he asked you the question
- 13 whether or not Aquila, Inc.'s current corporate capital
- 14 structure is within the range set out in that schedule. Do
- 15 you recall that question?
- 16 A. He did ask that question, yes.
- 17 Q. And what was your response?
- 18 A. My response was it fell within the range,
- 19 because there was a 34.65 percent or there was -- looked to
- 20 me there was a number below his recommendation.
- 21 Q. Let me ask you this question. For purposes of
- 22 attempting to determine the appropriate capital structure
- 23 for the Missouri regulated operations, the MPS operations
- 24 and the L&P operations, does it matter whether or not on a
- 25 historical basis Aquila, Inc.'s equity ratio may have fallen

1	into the range	Page 1566
2	Α.	No.
3	Q.	set out in this schedule?
4	А.	Not at all.
5	Q.	And why
6	Α.	It's irrelevant.
7	Q.	And why is that?
8	Α.	It's the I think one has to look at the
9	at the financi	ng of the assets that went into the ground or
10	that are on th	ne ground to serve Missouri ratepayers.
11		And the fact that the parent has an equity
12	ratio or capit	tal structure that differs from a utility is
13	not really rel	evant in trying to regulate the utility or
14	trying to find	the cost of capital of what MPS and L&P would
15	be if they wer	re stand-alone utilities and they'd be
16	operating as u	tilities with a typical capital structure of
17	the utility.	
18		And the target cap structure the company uses
19	and used prior	to this case was 47 1/2 percent. That was a
20	number which	verified by looking at other stand-alone
21	utilities and	was very satisfied it was a reasonable number.
22		I also had to satisfy myself that I thought
23	the process wa	s a reasonable process. And as I understand
24	it, the compar	ny, when it is making an investment in a
25	division such	as MPS and L&P, determines the capital they

- 1 need, the parent issues debt or common stock. Where the
- 2 parent gets the revenue or the funds that support that
- 3 construction is almost irrelevant. That's the -- it's the
- 4 cost of capital that actually goes to put in the physical
- 5 asset in the ground.
- And that's why the Staff's number is so -- in
- 7 my opinion, is so analytically wrong because the fact that
- 8 the parent has had trouble in nonregulated areas is not
- 9 relevant to the regulated facilities of Missouri. They're
- 10 on the ground, they have a net book value and it's the cost
- 11 of capital of those assets that's important. That's the
- 12 rate base.
- 13 Q. When you're talking about "those assets," are
- 14 you talking about things like power plants and transmission
- 15 and distribution lines and things of that sort?
- A. Exactly.
- 17 Q. Do you recall in the company's last rate case
- 18 before this Commission -- its last electric rate case a
- 19 couple of years ago, what the common equity ratio of the
- 20 corporate capital structure may have been at that time?
- 21 A. I've read that -- I've read some testimony or
- 22 some matters related to that. I thought the capital
- 23 structure -- the corporate capital structure I thought at
- 24 that time was 46 percent, but I'm not positive.
- Q. It's in that range --

1	Α.	Page 1568 It is.
2	Q.	would that be your judgment?
3	Α.	That's correct.
4	Q.	And what's the capital structure that the
5	Staff is reco	ommending in this case, which is the corporate
6	capital struc	cture I believe at the end of the year 2002?
7	Α.	I'd have to look
8	Q.	What is the equity ratio?
9	Α.	I'd have to look at the precise number, but
10	it's over jus	st slightly the 35 percent.
11	Q.	And so that would represent at least a 10 or
12	11 point swir	ng from just two years ago; is that true?
13	Α.	As I understand the facts, that's correct.
14	Q.	And what would the reason for that be, do you
15	know?	
16	Α.	It's the write-down of the parent. And I'm
17	convinced tha	at's the reason and the the loss of value at
18	the corporate	e level.
19	Q.	And why did that write-down occur at the
20	corporate lev	vel?
21	Α.	Because the company took took some wrote
22	down some ver	ry serious losses on their primarily I guess
23	in their trac	ding operations, their nonregulated sector.
24	Q.	And did that have anything at all to do with
25	the regulated	d assets in Missouri, the hard assets in the

- 1 ground that you talked about, the MPS transmission,
- 2 distribution lines, generating stations, the L&P generating
- 3 stations and other facilities?
- 4 A. As I can tell, it had no relationship at all.
- 5 Q. Those hard assets that are in the ground now
- 6 that you talked about, how were they financed?
- 7 A. They were financed as -- as I understand the
- 8 process of the company, they were financed with the issuance
- 9 of debt when the division needs capital for its projects.
- 10 This flows up to the parent. The parent then bundles it up.
- 11 It appears to me it's -- has the earmarks of
- 12 being a very efficient way to finance in a large company,
- 13 that they're accumulating the capital requirements and then
- 14 they go through a single financing and the lawyer costs, the
- 15 prospectus, the cost of going to issuance that then are all
- 16 bundled together.
- 17 So there should be economies associated with
- 18 that financing and that's the debt piece. And what's not
- 19 debt is equity and that's held by the parent. Where the
- 20 parent gets funds to pay that other piece of building this
- 21 power plant is almost irrelevant. It is equity. It's
- 22 equity that the parent holds of this affiliate.
- Q. Is it your understanding that the company
- 24 initiated this capital allocation process back in the '80s
- 25 during the time it began making acquisitions of other

- 1 utility properties and specifically the West Cutney
- 2 properties up in Canada?
- A. I can't speak to particular properties, but
- 4 the time is consistent with what I understand and what I've
- 5 read.
- 6 Q. And what is your understanding as to the
- 7 reason that they initiated this capital allocation process?
- 8 A. I don't know that I've talked to anyone in
- 9 detail about the motivation. What I inferred that it was
- 10 a -- both an efficient way to finance as well as a way to
- 11 manage -- manage the cash within the company. And to me
- 12 that seems to be a -- a good business strategy.
- 13 And it -- from a regulatory standpoint, it
- 14 seems to be more reflective of the actual costs of debt that
- 15 go into the facilities then just choosing a hypothetical
- 16 capital structure as something that you use for regulation,
- 17 which is often done in the case of an integrated company.
- 18 Q. Counsel for the Staff asked you a question
- 19 about a prior Commission decision and I think he referenced
- 20 you to Case No. ER-90-101 with the suggestion that perhaps
- 21 that was in your testimony. Could you turn to page 6 of
- 22 your Rebuttal Testimony, please? Are you there?
- 23 A. I have it, yes.
- 24 Q. There at the top of page 6 you reference some
- 25 language from a Commission decision in Case No. ER-93-337?

- 1 A. That's correct.
- Q. Is that the language that you were thinking
- 3 about when counsel asked you the question about ER-90-101?
- A. Yes. I told him I couldn't verify the number,
- 5 yes.
- Q. And what is your understanding of what the
- 7 Commission held in that case with respect to the capital
- 8 structure issue?
- 9 A. My understanding that the Commission -- and
- 10 this was in a UtiliCorp Commission -- or case that I was
- 11 referring to, that the use of -- and it says -- language is,
- 12 The use of UtiliCorp's consolidated capital structure may be
- 13 a valid approach. However, this is not the best approach
- 14 for this case because UtiliCorp is comprised of both
- 15 operating divisions and unregulated subsidiaries and its
- 16 capital structure reflects that mix.
- 17 Q. And then further on on page 83 of that
- 18 decision you note what the Commission held about the use of
- 19 the assigned capital structure?
- 20 A. It's page 38.
- Q. Excuse me, page 38.
- 22 A. And the statement is that the -- that was held
- 23 was, Use of MoPub's assigned capital structure will help
- 24 insulate it to some extent from UtiliCorp's unregulated
- 25 subsidiaries and the assigned capital structure's actually

- 1 analogous to the capital structures of comparable electric
- 2 companies.
- 3 Q. Counsel for the Staff offered into evidence
- 4 Exhibit 182, a Standard and Poor's document. Do you have
- 5 that in front of you?
- 6 A. Yes, I do.
- 7 Q. And looking at that document what does that
- 8 say with respect to the credit rating that was assigned to
- 9 that particular financing?
- 10 A. It says that that financing was triple B.
- 11 Q. And is it your understanding that at that
- 12 point in time there was no change in Aquila's rating; in
- 13 other words, at that time it did have a triple B rating?
- 14 A. It did have triple B rating. And I was -- I
- 15 was reading this, that there was not a -- not a downgrade at
- 16 that point in time, so I think that was the extant rating.
- 17 Q. So given the fact that there was no change in
- 18 the rating, would you agree that that would be a reason that
- 19 no downward adjustment would be needed in any of your
- 20 calculations with respect to that debt issuance?
- 21 A. That would be one of the reasons, yes.
- 22 Q. And, finally, you were asked a couple of
- 23 questions about your discounted cash flow or DCF
- 24 calculation. And you said for the growth rate you looked at
- 25 a range and used a forecast. Do you recall that?

1	Page 1573 A. I said I used a forecast of earnings per share
2	specifically.
3	Q. And why did you use a forecast?
4	A. Because the DCF is based on expected returns
5	both as a as a stream of returns, either either as
6	dividends or capital gains. And there's even empirical work
7	to demonstrate that forecasted numbers are more accurate
8	representations of evaluations by investors than historical
9	numbers.
10	MR. SWEARENGEN: Fine. That's all I have.
11	Thank you.
12	I would re-offer into evidence Dr. Murry's
13	exhibits. Thank you.
14	JUDGE JONES: Exhibits 80, 81, 82, 83, 1082
15	and 1083 are admitted into the record.
16	(Exhibit Nos. 80, 81, 82, 83, 1082 and 1083
17	were received into evidence.)
18	MR. MEYER: Just to clarify, your Honor,
19	that's over Staff's objection; is that
20	JUDGE JONES: Yes.
21	MS. O'NEILL: And also over Public Counsel's
22	objection.
23	JUDGE JONES: Yes.
24	MR. SWEARENGEN: Did you get 1081, Judge? I'm
25	sorry. I didn't hear that.

	Page 1574
1	JUDGE JONES: And 1081.
2	(Exhibit No. 1081 was received into evidence.)
3	MR. SWEARENGEN: Thank you. May the witness
4	may be excused?
5	JUDGE JONES: Yes, you may, Dr. Murry.
6	Will Aquila call its next witness?
7	MR. SWEARENGEN: Call John Reed.
8	(Witness sworn.)
9	JUDGE JONES: Thank you. You may be seated.
10	JOHN REED testified as follows:
11	DIRECT EXAMINATION BY MR. SWEARENGEN:
12	Q. Would you state your name for the record,
13	please?
14	A. My name is John J. Reed.
15	Q. By who are you employed, Mr. Reed?
16	A. Concentric Energy Advisors.
17	Q. And what is the nature of the business of that
18	company?
19	A. Concentric Energy Advisors and its subsidiary,
20	Concentric Capital Partners, provide financial advisory
21	services and economic analysis services to the utility and
22	energy industry in North America.
23	Q. Have you caused to be prepared for purposes of
24	this proceeding two pieces of testimony?
25	A. Yes.

Page 1575 And one is Rebuttal Testimony of John J. Reed. 1 0. Do you have that in front of you? Yes, I do. 3 Α. 4 Ο. And if I represented to you that that had been 5 marked for purposes of identification as Exhibit 6 and also 6 Exhibit 1086 -- excuse me, Exhibit 86 and 1086, would you accept that? 8 Α. Yes. 9 0. Do you have any changes you need to make in 10 that Rebuttal Testimony at this time? 11. Α. No, I do not. 12 Did you also prepare for this proceeding Q. 13 certain Surrebuttal Testimony? 14 Α. Yes, I did. 15 And if I represented to you that that had been marked for identification as Exhibits 87 and also 1087, 16 17 would you accept that? 18 Α. Yes. 19 Are there any changes that you need to make Q. 20 with respect to your Surrebuttal Testimony? 21 Α. No. 22 And if I asked you the questions that are Q. 23 contained in your Rebuttal and Surrebuttal Testimony, would 24 your answers be the same today? 25 Α. Yes, they would.

-	Page 1576
1	Q. Fine. Thank you.
2	MR. SWEARENGEN: With that, your Honor, I
3	would offer into evidence Exhibits 86, 1086, 87, 1087 and
4	tender the witness for cross-examination.
5	JUDGE JONES: Are there any objections to the
6	exhibits?
7	MS. O'NEILL: No objection.
8	MR. MEYER: No objection.
9	JUDGE JONES: Exhibit 86, Exhibit 87, 1086 and
10	1087 are admitted into the record.
11	(Exhibit Nos. 86, 87, 1086 and 1087 were
12	received into evidence.)
13	JUDGE JONES: Will there be cross-examination
14	from the Office of Public Counsel?
15	MS. O'NEILL: No questions.
16	JUDGE JONES: Any cross-examination from the
17	Staff of the Commission?
18	MR. MEYER: Yes, your Honor.
19	CROSS-EXAMINATION BY MR. MEYER:
20	Q. Good morning, Mr. Reed.
21	A. Good morning, Mr. Meyer.
22	Q. I'd like to I'd like to draw your attention
23	to page 23 of your Rebuttal Testimony, please.
24	A. I have that.
25	Q. Lines 3 through 5, it's point one under a list

Page	1	5	7	7
7226	- 1	J	•	1

- 1 of issues that you believed were drawing attention at this
- 2 time among investors, I believe. Could you read point one
- 3 for the court, please?
- 4 A. Item 1 at line 6 actually is Unpredictable
- 5 earnings that lead to negative earnings surprises.
- 6 Q. Uh-oh.
- 7 A. Do we have different pagination?
- 8 Q. Page 23, line 3 of Rebuttal.
- 9 A. We may have different pagination.
- 10 Q. Uh-oh.
- 11 A. A strong balance sheet, is that what you have?
- 12 Q. The first thing at the top I have is, The
- 13 number of rate proceedings.
- 14 MR. SWEARENGEN: May I approach the witness?
- JUDGE JONES: Yes, you may.
- 16 THE WITNESS: I have that line.
- 17 BY MR. MEYER:
- Q. Okay. We're on the same page now?
- 19 A. I believe so.
- Q. Okay. And line 3 of that point 1?
- 21 A. It says, The allowed returns in new cases.
- 22 Many utilities are expected to come in for their first rate
- 23 proceeding in three or four years and analysts will be
- 24 watching how the new allowed returns compare to previously
- 25 authorized levels.

- 1 Q. Do you have a sense of what investors might be
- 2 expecting regarding authorized ROEs in today's economic
- 3 environment in light of that?
- 4 A. I would say that there's a wide range of
- 5 expectations depending on the state, the utility involved,
- 6 the risks of that company. Right now most analysts are
- 7 looking at the historic trend in allowed returns on equity
- 8 and they see that in 2003 those numbers were still in the
- 9 11 percent range on average. And they're expecting that
- 10 that trend is essentially going to continue.
- 11 Q. Would you agree that some utilities might have
- 12 benefited during the recent past from rate moratoria in a
- 13 deregulatory environment?
- 14 A. In terms of -- yes, I would say so. They've
- 15 benefited in the ability to earn a level of return that
- 16 perhaps is above their authorized return on equity. And
- 17 that's a positive that certainly affects many utilities. It
- 18 hasn't been true for Aquila, but other companies have been
- 19 able to earn above their authorized levels.
- 20 MR. MEYER: I'd like to have an exhibit marked
- 21 and approach the witness, please.
- JUDGE JONES: Okay. This will be Exhibit 183.
- 23 (Exhibit No. 183 was marked for
- 24 identification.)
- 25 BY MR. MEYER:

- 1 Q. And are you familiar with the Standard and
- 2 Poor's research services?
- 3 A. Yes.
- 4 Q. Okay. Would this type of analysis be
- 5 something that you would typically see in the area of doing
- 6 this type of research?
- 7 A. Yes.
- Q. I draw your attention to the second paragraph
- 9 under the heading Repair Job on the first page of this
- 10 document. And specifically -- and specifically I believe
- 11 it's the third sentence that begins, More justification on
- 12 limiting ROEs.
- 13 A. I see the paragraph.
- 14 Q. Okay. Beginning with the sentence, More
- 15 justification on limiting ROEs, could you read the next --
- 16 that sentence and the following I believe two sentences?
- 17 A. I'm sorry. You'd like me to read from,
- 18 Beginning --
- 19 Q. Beginning with more justification on limiting
- 20 ROEs, which I think is the fourth sentence in that
- 21 paragraph.
- 22 A. More justification on limiting ROEs will come
- 23 from eliminating double taxation on dividends. A recent
- 24 example of this downward pressure is the pending settlement
- 25 of Public Service Electric and Gas Company's distribution

Page 1580 rates and recovery of deferred restructuring costs, in which a 9.75 percent ROE has been agreed to. 3 Q. And actually if I could go back a sentence that begins, One obvious danger? 5 One obvious danger, ironically, is a very low interest rate environment that may drive authorized ROEs 7 down. 8 Would you agree that these concepts that the 0. S&P analyst has referenced here are valid concepts? 9 10 They're risks that the market's aware of, yes. 11 Ο. So you would agree, for example, low interest rate environment might make a lower ROE a more attractive 12 13 option? 14 No. Not at all. That's not a more attractive Α. 15 option. 16 Ο. Less attractive option. I misstated that. 17 Would you agree that it's important to take 18 into account the real world of economic environment of cost of capital in conducting analysis is this area? 19 20 Α. Yes. 21 Ο. I'd like to draw your attention to your 22 Rebuttal Testimony, page 4, line 17 to 19. 23 Α. Yes, I have that. 24 Ο. And could you read the sentence that begins at

25

that line 17, please?

- 1 A. This signal would be sent at a time when
- 2 demands emanating from financial markets for stronger
- 3 balance sheets, lower operating risks and more balanced
- 4 regulatory regimes have never been stronger.
- 5 Q. And when you say the word "signal," could you
- 6 explain what you mean when you say "signal"?
- 7 A. Certainly. The analysis conducted by both
- 8 equity analysts and debt analysts, credit analysts indicate
- 9 that they're tightening their standards as to what their
- 10 perception of risk is and what they consider to be adequate
- 11 returns. That is the signal through their published
- 12 research, they're signaling a tightening of those standards.
- Q. Okay. Do you believe that the Commission is
- 14 responsible for assisting Aquila in repairing its balance
- 15 sheet difficulties?
- 16 A. No. I think the Commission's responsibility
- 17 rests with the rates of St. Joe Light & Power and MPS. And
- 18 certainly it's responsible for helping those two companies
- 19 to preserve and maintain their financial integrity, but not
- 20 Aquila, Incorporated.
- Q. I'd like to refer you to your Rebuttal
- 22 Testimony at page 17.
- 23 A. I have that.
- Q. And over the course of that page you have a
- 25 few references to Staff-recommended equity ratios in the

- 1 last few MPS cases. Would that be a correct representation
- 2 of some of the information on that page?
- 3 A. Yes.
- Q. Okay. Are you aware of what the basis of
- 5 Staff's recommendations was for those equity ratios, what
- 6 type of capital structure specifically?
- 7 A. The only information I have here is what the
- 8 equity ratio was.
- 9 Q. Okay. May I draw your attention to page 2 of
- 10 2 of JJR-1 to your -- which is the schedule attached to your
- 11 Surrebuttal Testimony. I believe there's a line on that,
- 12 perhaps the fifth line down for Aquila, Inc.
- 13 A. Yes.
- Q. Does that line reflect what the Aquila equity
- 15 ratio was as of 2001?
- 16 A. It shows what it was as of year-end 2001 as
- 17 published by Value Line I believe is the source here.
- 18 Q. Okay. That was actually my next question.
- 19 And what does that equity ratio reflect in there? What is
- 20 that equity ratio that is reflected there?
- 21 A. 56.1 percent.
- Q. And now could I draw your attention, if you
- 23 have it, to David Murray -- witness David Murray's Rebuttal
- 24 Schedule 1 that was attached to his Rebuttal Testimony?
- 25 A. You said David Murray Rebuttal Schedule --

	Page 1583
1	Q. I believe it's the Rebuttal Schedule 1. The
2	exhibit number I do not know.
3	A. Okay. I have Revised Schedule 21. I'm not
4	sure
5	Q. I think it might have been the next page after
6	that.
7	A. Yes. I have that.
8	Q. Okay. And if you can tell, does that page
9	appear to reflect a number a common equity ratio for
10	Aquila as of 2001?
11	A. Yes.
12	Q. And what is that percentage?
13	A. It would appear that the figure there is
14	44.17 percent.
15	Q. And if you know, are you aware of Mr. Murray's
16	source for his percentage?
17	A. The Aquila annual reports.
18	Q. And generally, do you know what financial
19	information Staff relies upon for its capital structure
20	recommendation?
21	A. As to between Value Line and annual reports,
22	is that your question?
23	Q. Yes.
24	A. No. I know the source here was annual
25	reports.

- 1 Q. Can you reconcile the discrepancy between
- 2 Staff's numbers and the one that is reflected on JJR-1,
- 3 which I believe you said came from Value Line?
- 4 A. Right. My recollection is that Value Line,
- 5 first of all, eliminates short-term debt as being not a
- 6 source of permanent capital. Apart from that, I haven't
- 7 tried to do a mathematical reconciliation.
- Q. Can I draw your attention to Mr. Murray's
- 9 Schedule 1 attached to his testimony? And if you could, do
- 10 you have a sense of the average equity ratio that is there?
- 11 A. I'm sorry. Could you -- Schedule 1 attach--
- 12 Q. It's Schedule 1 to Mr. Murray's Rebuttal
- 13 Testimony.
- 14 MR. SWEARENGEN: David Murray?
- 15 BY MR. MEYER:
- 16 Q. David Murray. I guess Commissioner Murray's
- 17 not here.
- 18 And on Schedule 1 of that what the average
- 19 equity ratio was there, if you can make that out?
- 20 A. This is the page that we were just on?
- 21 Q. Correct.
- 22 A. 38.41 percent was the average that he shows
- 23 over that period through 2001.
- Q. And then could I draw you to -- your attention
- 25 to page 6, lines 19 through 21 of your Surrebuttal

1	Testimony?	Page 1585
2	Α.	Could you just give me the reference?
3	Q.	It's page 6, lines 19 through 21.
4	Α.	And could you give me the wording that you're
5	talking about	<u>:</u> ?
6	Q.	I'm sorry. Yes. It begins with, The 2002
7	loss alone re	educed Aquila's consolidated equity ratio. It's
8	right before	a question in bold, How do you respond?
9	Α.	Yes. I have that.
10	Q.	And that sentence at line 19 that begins, The
11	2002 loss ald	one, it implies at that point that the equity
12	ratio in 2001	l was 44.2 percent. Is that your implication?
13	Α.	Per the annual report, that's correct.
14	Q.	Okay. And are you aware of Mr. David Murray's
15	recommendation	on in this area?
16	Α.	What recommendation?
17	Q.	Percentage.
18	Α.	Yes.
19	Q.	Okay. And would you agree that that would be
20	35.31 percen	t?
21	Α.	Yes.
22	Q.	Okay. Would you say that the 35.31 percent or
23		dation that you've made is closer to the average
24	equity ratio	?

As I understand your question --

25

Α.

1	Page 1586
	Q. I think I'm misstating that. Would you say
2	that the 35.31 percent that Mr. Murray has recommended is
3	closer to the average or is the 44.2 percent referenced in
4	your testimony closer to the average equity ratio?
5	A. The average for Aquila, Inc. over the 10 or
6	more years that Mr. Murray looks at? Is that your question?
7	His the 38.5 percent.
8	Q. The number that's contained in Schedule 1
9	A. Yes.
10	Q of Mr. Murray's testimony?
11	A. Yes. First of all, I'm not recommend
12	recommending 44.2. My point here in this testimony is to
13	simply say 11 percentage points of the difference is
14	attributable to a simple accounting change on Aquila, Inc.'s
15	balance sheet. I would agree that the 35.3 percent is
16	closer to the historic average for Aquila, Inc. but, of
17	course, we're not setting the rates here for Aquila, Inc.
18	MR. MEYER: I have no further questions and
19	would move that Exhibit 183 be admitted.
20	JUDGE JONES: Any objection to Exhibit 183?
21	MR. SWEARENGEN: No objection.
22	MS. O'NEILL: No objection.
23	JUDGE JONES: Exhibit 183 is admitted into the
24	record.
25	(Exhibit No. 183 was received into evidence.)

Page 1587 1 JUDGE JONES: Mr. Swearengen, do you have 2 redirect examination? 3 MR. SWEARENGEN: Yes, I have a couple. REDIRECT EXAMINATION BY MR. SWEARENGEN: 5 Mr. Reed, just as a follow-up to that last 6 line of questions, you indicated I believe that the equity 7 ratio for the company's corporate capital structure as of 8 December 31, 2001 when compared with the equity ratio and 9 the capital structure at the time of the last rate case 10 approximately two years prior reflected, I believe in your 11 words, an 11 percentage point drop; is that true? 12 Α. Yes. And you said -- I believe you said that you 13 Q. thought that was attributable to an accounting change? 14 15 Α. That's correct. 16 What did you mean by that? Q. 17 Α. It's not attributable to a change in the 18 financing as to how assets were financed. It's attributable 19 to their decision to take a write off on their balance sheet for failed investments or investments that no longer had 20 21 their acquisition value remaining in telecom international 22 and merchant activities. 23 So they simply made an accounting adjustment 24 to the 2003 balance sheet which removed \$2.1 billion of 25 equity value. It doesn't reflect how the assets were

- 1 financed.
- Q. Now, when you say "they," you're talking about
- 3 Aquila, Inc., the corporation. Correct?
- 4 A. That's correct.
- Q. And when you say it doesn't reflect how the
- 6 utility assets are valued, are you talking about in this
- 7 case the Missouri utility assets?
- A. That's correct. It doesn't reflect how the
- 9 Missouri assets were financed. It doesn't even reflect how
- 10 the Aquila, Inc. assets were financed. It reflects that
- 11 original financing, which was closer to 50/50, 44.2 percent
- 12 adjusted for the write off and the equity.
- 13 Q. In response to an earlier question, I think
- 14 you indicated that, in your view, this Commission had no
- 15 responsibility to Aquila, Inc., the corporation, the parent
- 16 corporation; is that true?
- 17 A. Not directly. Their responsibility is to the
- 18 Missouri regulated operations.
- 19 Q. And when you say that, do you mean the
- 20 Missouri regulated operations as stand-alone entities?
- 21 A. Yes. That's the way that regulatory policy
- 22 says we should be setting the rates for these two businesses
- 23 without regard to the unregulated or other diversified
- 24 activities of their affiliates.
- Q. You were also asked a question about the

- 1 prospective range of expectations that investors may have
- 2 concerning returns on equity, returns on equity that
- 3 regulatory bodies may award in future cases involving
- 4 electric utilities and gas utilities. Do you recall that?
- 5 A. Yes.
- 6 Q. And let me ask you this question. All other
- 7 things being equal, is it true that a company with a lower
- 8 equity ratio would expect a higher authorized return on
- 9 equity?
- 10 A. Yes.
- 11 Q. And why is that?
- 12 A. Because the lower the equity ratio, the
- 13 greater the degree of financial leverage and, therefore,
- 14 financial risk in the business. That risk should be
- 15 compensated for in the form of a higher return on equity.
- 16 Q. Generally speaking, would it be true that a
- 17 company with a lower equity ratio would experience a higher
- 18 cost of debt?
- 19 A. Yes.
- Q. And why is that the case?
- 21 A. For the same reason, that the coverage ratios
- 22 on the interest expense tend to be lower. The risk of the
- 23 company not being able to make its debt service obligations
- 24 is greater and, therefore, the cost of debt includes a risk
- 25 premium, making the total cost higher.

- 1 O. Then turn, if you would, please, to what we've
- 2 marked as Exhibit 186, the Standard and Poor's document.
- JUDGE JONES: That was 183.
- 4 BY MR. SWEARENGEN:
- 5 O. Excuse me. Exhibit 183.
- 6 A. Yes, I have it.
- 7 O. Published June 19th, 2003.
- 8 Do you have that in front of you?
- 9 A. I do.
- 10 Q. Down under the title Repair Job in the second
- 11 full paragraph, there is a reference to, A recent example of
- 12 this downward pressure is the pending settlement of the
- 13 Public Service Electric and Gas Company's distribution rates
- 14 and recovery of deferred restructuring costs in which a 9.75
- 15 percent ROE have been agreed to.
- Do you see that language?
- 17 A. Yes.
- 18 Q. When they speak in terms of deferred
- 19 restructuring costs, what is your understanding of the
- 20 meaning of those terms?
- 21 A. Stranded costs that arose out of the
- 22 restructuring of the service of Public Service Electric and
- 23 Gas.
- 24 Q. Would the restructuring in that instance refer
- 25 to spinning off generation assets?

	Page 1591
1	A. Yes. Among other things.
2	Q. And would that make the company then less
3	risky?
4	A. Yes. Typically the prevailing view in equity
5	markets right now is that companies that have evolved into
6	distribution-only businesses are less risky than companies
7	that remain vertically integrated.
8	Q. Does that have any relevance to what we're
9	talking about here today with respect to Aquila's MPS and
10	L&P operations that are subject to this Commission's
11	jurisdiction?
12	A. What it suggests is that the appropriate cost
13	of equity for these businesses which remain vertically
14	integrated would be higher.
15	Q. Thank you.
16	MR. SWEARENGEN: That's all I have.
17	JUDGE JONES: Thank you. You may
18	MR. SWEARENGEN: We do offer the exhibits if
19	they have not been received.
20	JUDGE JONES: They've been received.
21	MR. SWEARENGEN: Thank you, Judge.
22	JUDGE JONES: At this point we should take a
23	break until let's say 10:30 unless you all if you all can
24	keep going, we'll just break 10 minutes and come right back.
25	So let's do that. Let's break until 20 after 10:00 and

1	Page 1592 we'll come back with Aquila's next witness.
2	MR. SWEARENGEN: Thank you.
3	(A recess was taken.)
4	JUDGE JONES: Okay. We're back on the record
5	with Case No. ER-2004-0034, and I believe Aquila's second
6	witness is finished testifying. Do you have a third
7	witness?
8	MR. SWEARENGEN: I do. Susan Abbott, I would
9	call her at this time.
10	JUDGE JONES: Ms. Abbott, would you step
11	forward?
12	(Witness sworn.)
13	JUDGE JONES: Thank you. You may be seated.
14	THE WITNESS: Thank you.
15	JUDGE JONES: Mr. Swearengen.
16	MR. SWEARENGEN: Thank you.
17	SUSAN ABBOTT testified as follows:
18	DIRECT EXAMINATION BY MR. SWEARENGEN:
19	Q. Would you state your name for the record,
20	please?
21	A. Yes. My name is Susan D. Abbott.
22	Q. And by whom are you employed and in what
23	capacity?
24	A. I am currently employed as a managing director
25	with New Harbor, Incorporated in New York.

1	Page 1593 Q. And what is the business of that company, just
2	briefly?
3	A. The company is a financial advisory firm to
4	the electric utility industry.
5	Q. Thank you.
6	Have you caused to be prepared for purposes of
7	this proceeding certain Rebuttal and Surrebuttal Testimony
8	in question and answer form?
9	A. Yes, sir.
10	Q. And do you have copies of that testimony with
11	you this morning?
12	A. Yes, sir, I do.
13	Q. Are there any changes you need to make with
14	respect to your Rebuttal Testimony, which has been marked
15	for purposes of identification as Exhibit 84 and also
16	Exhibit 1084?
17	A. No.
18	Q. With respect to your Surrebuttal Testimony,
19	which has been marked as Exhibit 85 and also 1085, are there
20	any changes that you wish to make to that testimony at this
21	time?
22	A. No, sir, there are not.
23	Q. Thank you.
24	MR. SWEARENGEN: With that, your Honor, I
25	would offer into evidence Exhibits 84, 1084, 85, 1085 and

-1	Page 1594
1	tender the witness.
2	JUDGE JONES: Are there any objections?
3	MS. O'NEILL: No objection.
4	MR. MEYER: No objection.
5	JUDGE JONES: Exhibits 84, 85, 1084 and 1085
6	are admitted into the record.
7	(Exhibit Nos. 84, 85, 1084 and 1085 were
8	Received into evidence.)
9	JUDGE JONES: Will there be cross-examination
10	from the Office of Public Counsel?
11	MS. O'NEILL: No questions, your Honor.
12	JUDGE JONES: Any questions from the Staff of
13	the Commission?
14	MR. MEYER: Yes. Thank you.
15	CROSS-EXAMINATION BY MR. MEYER:
16	Q. Good morning.
17	A. Good morning.
18	Q. Ms. Abbott, do you know if Moody's gives
19	opinions of stand-alone credit quality as a division of a
20	company upon that company's request I'm sorry, of a
21	division of a company upon that company's request?
22	A. No, they don't.
23	Q. Are you familiar with something called the
24	Rating Assessment Service
25	A. Yes.

- 1 Q. -- by Moody's?
- 2 A. Very much.
- 3 Q. Is that something you dealt with while you
- 4 were employed at Moody's?
- 5 A. Certainly did.
- 6 Q. Could you explain the nature of that service?
- 7 A. Yes. Essentially a company would come to
- 8 Moody's and request to have a particular question answered,
- 9 which would be, If we did the following, what would be the
- 10 rating result. And Moody's would do their analysis and come
- 11 back with, If everything that you said exactly happens that
- 12 way, then this would be the result.
- 13 O. So it's sort of like a response to a
- 14 hypothetical question?
- 15 A. Yes.
- 16 Q. Okay. Are you aware that -- if a utility
- 17 could request that service to assess credit quality of
- 18 divisions of that utility as though they were stand-alone
- 19 entities? Is that the type of a hypothetical question that
- 20 could be answered?
- 21 A. They could, but for the most part it was more
- 22 practical, real world questions that would be answered such
- 23 as, If I decide to make an acquisition and this is how much
- 24 I would pay and these are the conditions under which I would
- 25 do it, what would that do to my credit rating.

Page 1596 To your knowledge then, are you aware of 1 0. whether Aquila would have requested an analysis such as what 2 a stand-alone division of their entity might be? They never did while I was there and I am not Α. 4 5 aware that they have since. If Aquila would have done that, would Moody's 6 Q. have disclosed those results to anyone other than Aquila? 8 Α. No. 9 Ο. And so those records are basically kept 10 confidential? They're kept confidential. The company is 11 Α. allowed to do with the information what they wish, but 12 13 Moody's is not going to reveal that to anybody else. 14 Ο. Are you aware there are comments given by 15 credit agencies regarding credit worthiness of utilities? 16 Α. Yes. 17 That's a very broad question. Q. 18 Α. Yes. 19 MR. MEYER: I'd like to have an exhibit 20 marked, please. And may I approach the witness? 21 JUDGE JONES: Yes, you may. This will be 2.2 Exhibit 184. 23 (Exhibit No. 184 was marked for identification.) 24

25

BY MR. MEYER:

- 1 Q. Specifically on what's been marked for
- 2 identification as Exhibit 184, could I draw your attention
- 3 to the fourth paragraph -- I'm sorry, the third full
- 4 paragraph on that?
- 5 A. On the first page?
- 6 Q. On the first page.
- 7 A. Yes.
- O. And take into account that this is a
- 9 discussion of both Aquila and Allegheny Energy. Could you
- 10 read that third paragraph?
- 11 A. Certainly. Still, both issuers' longstanding
- 12 utility operations are of meaningful scale and scope. The
- 13 management teams espouse the mantra of a back-to-basics
- 14 strategy, and the regulated utility represents the core
- 15 business operations for these entities. It is noteworthy
- 16 that the regulated utility businesses possess
- 17 characteristics that would merit an investment-grade
- 18 business profile on a stand-alone basis.
- 19 Q. So would you agree that the analyst in this
- 20 case has indicated that there is some ability to determine
- 21 whether or not if a diversified entity's subdivisions were
- 22 taken on a stand-alone basis, in this particular case they
- 23 could be considered investment grade?
- 24 A. I would put a little finer characterization to
- 25 that because what Tobias is actually saying is that there

- 1 are characteristics that the company's possess which could
- 2 lead one to conclude that they are investment grade, but he
- 3 is not stating outright that they are investment grade.
- Q. And I guess let me back up for a moment. I'm
- 5 quite certain you're familiar with the Standard and Poor's
- 6 Ratings Direct Service; is that correct?
- 7 A. Yes. Absolutely.
- 8 Q. Okay. Are you aware of what the financial
- 9 ratio was that Dr. Murry calculated to test the
- 10 reasonableness of his recommendation?
- 11 A. Which one are you referring to? Are you
- 12 referring to the equity ratio or --
- 13 Q. Let me look at your testimony to see where I'm
- 14 going with that.
- In your Rebuttal Testimony on page 10
- 16 regarding the -- I think it's line 19 reference to the
- 17 pre-tax interest coverage ratio.
- 18 A. Yes. In my -- on page 10 of my testimony,
- 19 line 19?
- Q. Right.
- 21 A. That starts with, Flow is a percentage of
- 22 outstanding debt?
- Q. Right. Are you aware whether Dr. Murray
- 24 calculated that?
- 25 A. I am not aware of whether he did or not.

1	Q. O	Page 1599 Okay. Do you know if Dr. Murray attempted to
2	calculate any s	specific ratios to determine the credit
3	quality of divi	sions on a stand-alone basis assuming his
4	recommendation	was accepted?
5	Α. Ι	am not aware of whether he did or not.
6	Q. A	Are you aware whether in Missouri the
7	Commission rout	cinely attempts to assess the effects of the
8	rate case on th	ne company's credit quality in a sort of
9	generic sense?	
10	Α. Ι	I cannot say that I am aware of the testing of
11	the results.	
12	Q. I	In your Surrebuttal Testimony on page 1, lines
13	14 through 16 -	
14	А. У	les.
15	Q	you have a reference to standards used by
16	S&P?	
17	А. У	es.
18	Q. A	And just to clarify, are those standards that
19	you reference t	the same guidelines that would be related to
20	Schedule SDA-1	that was attached to your Rebuttal Testimony?
21	А. 1	I believe so. Let me just check to make sure
22	that was what i	it was titled.
23	У	res, those are.
24	М	MR. MEYER: And I'd like to have an exhibit
25	marked and appr	coach the witness, please.

	Page 1600
1	JUDGE JONES: Okay. This will be Exhibit 185.
2	(Exhibit No. 185 was marked for
3	identification.)
4	BY MR. MEYER:
5	Q. And, again, it's another Standard and Poor's
6	Ratings Direct document. Is that something that you
7	recognize?
8	A. Yes.
9	Q. Okay. I'll give you a moment to look at this
10	document, but the context is would you agree that these
11	are the this would comprise the guidelines, the
12	discussion of the guidelines that relate to the S&P
13	financial targets that were attached?
14	A. Yes. They seem to be the same as the schedule
15	I've submitted.
16	Q. Okay. Thank you.
17	And is this actually the would you agree
18	that the guidelines here are, in fact, the same guidelines
19	that are attached to I'm sorry, not the guidelines, the
20	substantive information, the numbers here are the same
21	numbers in this exhibit as are attached?
22	A. Yes. Given I've had five seconds to look at
23	it.
24	Q. Certainly. Certainly. You would accept
25	A. I spot checked the concept.

	Page 1601
1	Q. Thank you.
2	A. Uh-huh.
3	Q. And may I direct your attention to the last
4	paragraph of text on the first page of that document?
5	A. Of the Standard and Poor's report?
6	Q. Correct.
7	A. Yes.
8	Q. Could you read that last paragraph?
9	A. Starting with, Consistent with?
10	Q. Yes, please.
11	A. Consistent with Standard and Poor's rating
12	methodology, the four published financial targets will be
13	used with other quantitative measures, business risk
14	analysis and comparative analysis of peer groupings to
15	determine credit ratings. The new targets are designed to
16	assist utilities, utility affiliates and the investment
17	community in assessing the relative financial strength of
18	issuers.
19	Q. And I note on page 3 of your Surrebuttal you
20	discuss this concept. Would you agree with that?
21	A. Yes.
22	Q. And do you agree with the concept?
23	A. Absolutely.
24	Q. In the targets in both this document and also
25	in Schedule SDA-1, a company with a business profile of 5

- 1 and a pre-tax interest of 5 would reflect double A status.
- 2 Would that be --
- A. That is correct.
- Q. Okay. S&P does indicate, and you've agreed,
- 5 there are other factors that would need to be considered
- 6 beyond those targets; is that correct?
- 7 A. Many, many other factors.
- 8 Q. So would you agree that it's possible that a
- 9 company may not fall precisely within a particular set of
- 10 parameters but still be rated a specific rating that doesn't
- 11 actually match those numbers?
- 12 A. Yes. That does happen.
- 13 Q. That does happen.
- 14 Has Aquila, to your knowledge, always had a
- 15 debt capital ratio between 47 and 55 over the past five
- 16 years?
- 17 A. No.
- 18 Q. Do you know what they were rated during that
- 19 period?
- 20 A. They -- yes, actually I do. They have been
- 21 rated various things over that period of time. Let me see.
- 22 The last five years? Where do you want to start 1999, 1998?
- 23 Q. I quess this is 2004. '99.
- 24 A. They were B double A3 in 1999, 2000 and 2001.
- 25 That's equivalent to a triple B minus. At S&P I believe

- 1 they carry the same ratings. In 2002 they were downgraded
- 2 to BA2. And they are currently C double A1.
- 3 Q. Thank you.
- 4 MR. MEYER: I have one more exhibit, if I may
- 5 approach the witness and have it be marked.
- 6 JUDGE JONES: Yes.
- 7 (Exhibit No. 186 was marked for
- 8 identification.)
- 9 BY MR. MEYER:
- 10 Q. I'll give you a moment to take a look at it.
- A. Uh-huh.
- MR. MEYER: And this is Exhibit 18--
- JUDGE JONES: 186.
- 14 BY MR. MEYER:
- 15 Q. And I guess I'll ask you this, are you
- 16 familiar with the CreditStats service?
- 17 A. I --
- 18 O. Or let me --
- 19 A. I have seen things like this before. I'm not
- 20 real familiar with this.
- 21 Q. Okay. Would you agree with me that the second
- 22 company that appears to be reflected here is indicated as
- 23 Aquila, Inc.?
- 24 A. Yes, it is.
- Q. Okay. And that it appears to cover the years

- 1 1998 through 2002?
- 2 A. Yes, it does.
- Okay. I think you've just addressed that
- 4 period indicating the credit ratings of Aquila during most
- 5 of that period. I guess I do need to back up then, if you
- 6 know what their credit rating was in 1998?
- 7 A. B double A3.
- 8 O. Would that fall outside the S&P benchmarks,
- 9 taking into account the numbers that are included in this
- 10 document?
- 11 A. In -- well, some of them -- some of them
- 12 will --
- 13 Q. And I realize it's a very broad question.
- 14 A. The question becomes which stats are more
- 15 important than others. And in Aquila's case, or in
- 16 anybody's case, FFO, funds flow from operations, interest
- 17 coverage of all of these stats, I would say, carries
- 18 slightly more weight than others for a credit analysis.
- 19 Because what -- what investors or lenders to
- 20 these companies are interested in is whether they're going
- 21 to get their principal and interest on a timely basis, and
- 22 cash flow becomes paramount to that analysis. And in this
- 23 case the cash flow number in 1998 would qualify for
- 24 investment grade. FFO to interest coverage is 4.1.
- Q. So would you say that would be within or

- 1 without the --
- 2 A. It is within -- it is within the Standard and
- 3 Poor's investment grade range.
- 4 Q. And what about for 1999?
- 5 A. Just barely.
- 6 Q. Okay. And what about for 2000?
- 7 A. Yes. It's within the range.
- 8 Q. And 2001?
- 9 A. It's within the range.
- 10 O. And 2002?
- 11 A. It's within the range.
- 12 Q. Okay. What about the debt ratio during that
- 13 same five-year span?
- 14 A. The total debt to capital?
- 15 Q. Correct.
- 16 A. It starts to fall out of that range -- okay.
- 17 It is within the range -- it's just within the range in '98.
- 18 And then it goes above the range in the following years,
- 19 meaning that it drops out of the triple B range into a
- 20 double B range.
- 21 Q. So, again, you would say this amounts to all
- 22 in which particular column that you would be looking at as
- 23 to whether or not the company would be in or outside of the
- 24 range in any given year in the five-year span?
- A. I'm sorry. Could you repeat that?

	11 anscript of freating, vol. 18 3/11/2004
1	Page 1606 Q. Does it depend upon which column that you're
2	looking at as to whether or not that number would be placing
3	Aquila, Inc. in the range or outside of the range of the S&P
4	on any given year during this five-year span?
5	A. Yes. If you look at total debt to
6	capitalization and, for instance, the one to the left, which
7	is funds flow to average total debt, those can't one can
8	be out of the range and another one in the range. And this
9	is why you can't use just one statistic to determine whether
10	a company has creditworthiness because you get these
11	variations. And it becomes an analysis that requires a wide
12	variety of statistics and circumstances to view in order to
13	come up with the proper answer.
14	Q. Thank you very much.
15	MR. MEYER: That's all I have. And I would
16	move for the admission of the previous three marked
17	exhibits.
18	JUDGE JONES: Are there any objections to
19	Exhibits 184, 185 and 186?
20	MR. SWEARENGEN: The company has no objection.
21	MS. O'NEILL: No objection.
I	

JUDGE JONES: Exhibits 184, 185 and 186 are

(Exhibit Nos. 184, 185 and 186 were received

22

24

25

23 admitted into the record.

		Dogg 1607
1		JUDGE JONES: Will there be redirect from
2	Aquila?	
3		MR. SWEARENGEN: Just a couple, your Honor.
4	REDIRECT EXAM	INATION BY MR. SWEARENGEN:
5	Q.	Ms. Abbott, do you have Exhibit 186 in front
6	of you, the d	ocument that Staff counsel offered into
7	evidence?	
8	Α.	I'm forgetting which one that was.
9	Q.	It's entitled CreditStats: Electric and Gas
10	Combination U	tilities Integrated.
11	Α.	Yes. This chart.
12	Q.	And what is your understanding of what a
13	combination u	tility is?
14	Α.	It is a company that has regulated electric
15	and regulated	gas operations.
16	Q.	Looking at that document in the second column
17	entitled Sale	S
18	Α.	Yes.
19	Q.	would it be your understanding that that
20	number would	reflect revenues from both the sale of
21	electricity a	nd natural gas?
22	Α.	Yes, sir.
23	Q.	And are the revenues associated with the sale
24	of natural ga	s usually substantial?
25	Α.	No. Not necessarily.

1	Page 1608 Q. Okay. What would that depend on?
2	A. It well, it depends on the breadth of the
3	gas business to in terms of the territory that it covers.
4	Q. For any particular company?
5	
	A. For any particular company.
6	Q. So you can't look at that document and make a
7	determination how much of the sales revenues there reflects
8	either electric or natural gas?
9	A. No, no. Not just with this one statistic.
10	Q. In your judgment, would regulated natural gas
11	operations be riskier than regulated electric operations?
12	A. No. Actually, they tend to be slightly less
13	risky.
14	Q. Gas operations tend to be less risky?
15	A. Yes. Less risky than electric operations.
16	MR. SWEARENGEN: That's all I have. Thank
17	you.
18	JUDGE JONES: Thank you, Ms. Abbott. You may
19	step down.
20	THE WITNESS: Thank you.
21	MR. SWEARENGEN: That's all we have, your
22	Honor. I would ask that our witnesses who are from out of
23	town be excused.
24	JUDGE JONES: They are excused.

Thank you.

MR. SWEARENGEN:

25

	Page 1609
1	JUDGE JONES: Now we'll have Staff's witness.
2	MR. MEYER: Staff would call David Murray,
3	please.
4	(Witness sworn.)
5	JUDGE JONES: Thank you. You may be seated.
6	DAVID MURRAY testified as follows:
7	DIRECT EXAMINATION BY MR. MEYER:
8	Q. Mr. Murray, I believe you've previously
9	prepared and Staff has submitted testimony that has been
10	marked as Exhibits 88 Direct Testimony and 1088 also Direct
11	Testimony; is that correct?
12	A. Yes.
13	Q. And documents previously marked as Exhibits 89
14	Rebuttal Testimony and 1089, Rebuttal Testimony; is that
15	correct?
16	A. I believe that's correct.
17	Q. And Exhibits 90 and 1090 and also I believe
18	Exhibits 1090-HC and 90-HC that have been marked previously
19	that you prepared; is that correct?
20	A. I believe that's correct.
21	Q. And do you have any changes or corrections
22	that you would like to make to those at this time?
23	A. No, I don't.
24	MR. MEYER: Understanding that all other
25	foundational questions have been waived, I would offer those

1	Page 1610
1	exhibits at this time.
2	JUDGE JONES: Is that 88, 89, 90?
3	MR. MEYER: And associated HC for 90.
4	JUDGE JONES: And is there also 1088, 1089,
5	1090?
6	MR. MEYER: Yes.
7	JUDGE JONES: Are there any objections?
8	MR. SWEARENGEN: Company has none.
9	MS. O'NEILL: No objection.
10	JUDGE JONES: Exhibits 87, 88, 89 I'm sorry
11	88, 89, and 90 and 1088, 1089 and 1090 are admitted into the
12	record.
13	(Exhibit Nos. 88, 89, 90, 1088, 1089 and 1090
14	were received into evidence.)
15	MR. MEYER: I will tender the witness for
16	cross examination.
17	JUDGE JONES: Is there cross-examination from
18	the Office of Public Counsel?
19	MS. O'NEILL: No questions, your Honor.
20	JUDGE JONES: And any questions from Aquila?
21	MR. SWEARENGEN: I have a few, Judge.
22	JUDGE JONES: Please proceed.
23	CROSS-EXAMINATION BY MR. SWEARENGEN:
24	Q. Good morning, Mr. Murray.
25	A. Morning.

	Page 1611
1	Q. How are you today?
2	A. Pretty good. How are you doing?
3	Q. Fine. Thank you.
4	Let me just try with you to frame up the issue
5	in this case, if I can. Is it fair to say that one part of
6	this cost of capital issue is how much equity should be
7	considered in a capital structure for rate-making purposes?
8	A. Capital structure is an issue.
9	Q. Okay. And how much equity
10	A. Is a part of that capital structure, that's
11	correct.
12	Q is part of that capital structure?
13	And then another piece of that, along the
14	lines of the equity side, is how much should that equity
15	cost, how much return on common equity should be authorized;
16	is that fair?
17	A. That's correct.
18	Q. And you, for the Staff, have used Aquila
19	the Aquila, Inc. corporate capital structure as of
20	December 31, 2002; is that not correct?
21	A. That's correct. As the test year.
22	Q. That's the test year of capital structure of
23	the parent corporation, Aquila, Inc.?
24	A. That's correct.
25	Q. And what is the equity ratio of that capital
23	the parent corporation, Aquila, Inc.? A. That's correct.

- 1 structure?
- 2 A. The equity ratio for purpose of rate making as
- 3 of test year December 31st, 2002 for Aquila, Inc. is 35.31
- 4 percent.
- 5 Q. And that's the equity ratio you think the
- 6 Commission should adopt in this case for rate-making
- 7 purposes?
- 8 A. That's correct.
- 9 Q. And what is your understanding of what the
- 10 company thinks the equity ratio should be?
- 11 A. They base it -- they base their equity ratio
- 12 on what they term allocated capital structure, which
- 13 comprises of what they claim is 47.5 percent equity ratio.
- 14 Q. Now, is it fair to say that you have done a
- 15 discounted cash flow or DCF analysis of a group of companies
- 16 to determine what you think the authorized return on equity
- 17 ought to be as a result of this case?
- 18 A. Yes.
- 19 Q. And that's a range -- you've calculated a
- 20 range of 8.64 to 9.64 percent; is that true?
- 21 A. That's correct.
- Q. And what's the midpoint, 9.1?
- A. 9.14, that's correct.
- Q. And what is your understanding of the
- 25 company's position as to the appropriate return on equity in

- 1 this case?
- 2 A. The company's position is the 12 to 12.5,
- 3 which I believe is a midpoint of 12.25.
- 4 Q. Thank you.
- 5 Would you agree that equity is the highest
- 6 cost of capital, generally speaking?
- 7 A. Generally speaking in the capital structure,
- 8 that's correct.
- 9 Q. And so the more equity that is determined to
- 10 be in the capital structure for rate-making purposes, the
- 11 greater the revenue requirement?
- 12 A. Well, it depends on, like I said, the
- 13 capital -- if the capital structure is optimal, you could
- 14 have actually less equity in a capital structure and -- and
- 15 it -- assuming that business risk is held constant, you
- 16 could have a high rate of return if you have a very
- 17 leveraged company then one that is -- you know, is at the
- 18 optimal capital structure. So it's the ultimate rate of
- 19 return that determines the revenue requirement is my point.
- Q. Well, if equity is the highest cost of
- 21 capital, if you have more equity in that capital structure,
- 22 the revenue requirement associated with that would be
- 23 greater, would it not?
- 24 A. Like I said, the rate of return is the
- 25 ultimate number. If you have more equity in the capital

- 1 structure, assuming all risk is held constant such as
- 2 business risk, then that return on equity, because there
- 3 would be less financial risk, would be -- you know, could be
- 4 lower and also the cost of the debt could be lower.
- 5 So, therefore, it's -- it's -- your overall
- 6 rate of return, it's really hard to determine exactly what
- 7 is the optimal point where you'll have the lowest cost of
- 8 capital. So it -- you could have a high cost of capital at
- 9 100 percent debt level that's higher than if you had some
- 10 equity in your capital structure.
- 11 Q. Let's bring it back then to this case and the
- 12 recommendations of the parties here. You're arguing for a
- 13 35 percent equity ratio and the company's arguing for a
- 14 47 percent equity ratio. Given that difference, in your
- 15 mind, isn't there a significant revenue requirement
- 16 difference between the two proposals?
- 17 A. I believe so.
- 18 Q. And what would that be? Can you quantify
- 19 that?
- 20 A. I don't -- I think the two issues combined in
- 21 the last reconcilement I saw was 20 million, but that's with
- 22 capital structure and return on equity.
- 23 Q. So together, capital structure and return on
- 24 equity results in about a \$20 million difference, in your
- 25 judgment?

- 1 A. That's based on some accounting records that
- 2 I've been told about as far as the reconcilement.
- 3 Q. Would you agree that all other things being
- 4 equal, a lower equity ratio should be accompanied by a
- 5 higher cost of equity, all other things being equal?
- 6 A. All other being equal such as business risk,
- 7 that's correct.
- 8 O. And a lower equity ratio should be accompanied
- 9 by a higher cost of debt as a general proposition. Is that
- 10 a fair statement?
- 11 A. Assuming you hold everything constant, it's
- 12 the same company and the same business risk, same -- which
- 13 includes -- business risk includes all sorts of risk such as
- 14 regulatory --
- 15 Q. All other things being equal.
- 16 A. Everything being equal, that would be a
- 17 logical -- that's financial theory.
- 18 O. Thank you.
- And for a given firm, would you agree the cost
- 20 of equity should always be higher than cost of debt because
- 21 equity returns are subordinated to interest payments?
- 22 A. I agree with that.
- 23 Q. Do you have your Direct Testimony there in
- 24 front of you?
- 25 A. Yes, I do.

- 1 Q. If you'd turn to page 5 and there I believe --
- 2 are you there?
- 3 A. Yes, I am.
- 4 O. Beginning on line 33 you set out part of the
- 5 decision in what is commonly referred to as the Hope Natural
- 6 Gas case; is that true?
- 7 A. Yes.
- 8 O. And part of that Hope decision discusses the
- 9 rate-making process; is that true?
- 10 A. Yes.
- 11 Q. And that's the process that we're in before
- 12 the Commission in connection with this case. Would you
- 13 agree?
- 14 A. Yes.
- 15 O. And in connection with that, would you agree
- 16 that, as you've indicated at line 33 of your testimony, that
- 17 the United States Supreme Court held in that case that the
- 18 return to the equity owner should be commensurate with
- 19 returns on investments and other enterprises having
- 20 corresponding risks?
- 21 A. I believe that's what was stated in that case
- 22 in 1944, that's correct.
- 23 Q. And then as you note on line 35, that decision
- 24 goes on to state, That return, moreover, should be
- 25 sufficient to assure confidence in the financial integrity

- 1 of the enterprise so as to maintain its credit and attract
- 2 capital?
- 3 A. That's correct.
- Q. And over at the top of page 6 of your Direct
- 5 Testimony at lines 1 and 2, you indicate by I think
- 6 paraphrasing the Hope case that the Hope case restates the
- 7 concept of comparable returns to include those achieved by
- 8 any other enterprises having corresponding risks. Correct?
- 9 A. That's correct.
- 10 Q. Then over on page 7 of your Direct Testimony,
- 11 referring to lines 3 through 5, you state, The courts today
- 12 still believe that a fair return on common equity should be
- 13 similar to the return for a business with similar risks.
- 14 A. Yes.
- 15 Q. But not as high as a highly profitable or
- 16 speculative venture. Correct?
- 17 A. Yes.
- 18 Q. And I assume that continues to be your
- 19 testimony today as it was in your Direct Testimony that was
- 20 filed earlier in this case?
- 21 A. That's my testimony. I just wanted to clarify
- 22 that there has been a transition in rate of return analysis
- 23 where rate of return witnesses recommend the cost of
- 24 capital -- cost of common equity capital.
- When making recommendations, I think

- 1 Dr. Murray earlier had indicated that the DCF model is his
- 2 primary model and that is a cost of capital model. And
- 3 so -- and actually this is quite consistent with the cost of
- 4 service principle of rate of return rate base regulation
- 5 where the objective of the rate of return analysis is to
- 6 determine what the -- you know, the cost of capital is to
- 7 the utility.
- 8 Q. Right. I'll ask you about that in a minute.
- 9 I'm just focusing on what the Supreme Court has said about
- 10 that.
- 11 My question is, would you agree that what the
- 12 courts have said with respect to a fair return is the
- 13 standard that this Commission should follow?
- 14 A. Like I said, there are other things that have
- 15 to be taken into consideration. We are looking at cost of
- 16 capital. Like I said, there's been that transition.
- 17 Yes, there's a court case there, but as far as
- 18 I am aware, there's been no challenge on using a cost of
- 19 capital analysis which is the primary analysis used by many
- 20 commissions in this country to determine what is a fair
- 21 recommended rate of return, not a comparable earnings
- 22 analysis, which this Staff has not done since I've been
- 23 here.
- Q. Okay. Let me make sure I understand then.
- 25 Are you saying that what the court has said in the Hope case

- 1 and the related cases do not have to be followed by this
- 2 Commission in determining what the fair rate of return is?
- A. I'm not a lawyer. I just know that what has
- 4 occurred has been a transition to a cost of capital
- 5 analysis.
- 6 Q. So you would think then that perhaps maybe the
- 7 Commission isn't following what the court has said. Would
- 8 that be your testimony?
- 9 A. I would say if you look at page 4 of my Direct
- 10 Testimony under the Bluefield there's references to returns
- 11 generally being made at the same time, part of the country
- 12 as, you know, another company return achieved by other
- 13 companies, and then item three where it says, Return -- a
- 14 return sufficient to assure confidence in the financial
- 15 soundness of the utility, item three being one of the
- 16 significant items.
- 17 And then within the Hope case, as you pointed
- 18 out, that a return, moreover, should be sufficient to assure
- 19 confidence in the financial integrity of the enterprise so
- 20 as to maintain its credit and attract capital. I feel that,
- 21 you know, the Commission needs to adhere to that and a cost
- 22 of capital recommendation that is reasonable will allow
- 23 that.
- Okay. Thank you.
- I take it you wrote that portion of your

- 1 testimony starting with your discussion of the Bluefield
- 2 case on page 4 over through I guess page 7 we just talked
- 3 about?
- A. Yes.
- 5 Q. I think what you just said in response to two
- 6 questions ago, that you think what the Commission is doing
- 7 does comport to those cases?
- 8 A. Yes, I do.
- 9 Q. Okay. And would you agree then that the
- 10 standard for a fair return, which has been cited in your
- 11 testimony and has been cited by the courts and regulatory
- 12 bodies, speaks in terms of returns being earned by companies
- 13 of comparable risk?
- 14 A. That may be one of the standards that is
- 15 considered.
- 16 Q. You have some doubt about that? You say it
- 17 may be?
- 18 A. I just cited that there were three items, and
- 19 one of those is the financial soundness and ability to
- 20 attract capital. There are several items that are
- 21 mentioned. That's both in the Hope and Bluefield case.
- 22 Q. Look over at page 5 of your Direct Testimony,
- 23 if you would. And down in line -- beginning on line 33
- 24 where you quote the Hope case.
- 25 A. Yes.

- 1 Q. And does it not say that, By that standard,
- 2 the return to the equity owners should be commensurate with
- 3 returns on investments and other enterprises having
- 4 corresponding risks?
- 5 A. Yes. And then it says, That return, moreover,
- 6 should be sufficient to assure confidence in the financial
- 7 integrity of the enterprise so as to maintain its credit and
- 8 attract capital.
- 9 Q. Fine. Thank you.
- 10 Would you agree that risk is extremely
- 11 important to what we are doing here today?
- 12 A. Yes.
- 13 Q. Is it possible for you to determine through
- 14 publications what returns utilities are actually earning?
- 15 Is that possible to determine?
- 16 A. There is -- obviously Mr. John Reed referred
- 17 to Regulatory Research Associates. I, myself, do not
- 18 regularly look at that -- you know, that information.
- 19 Whenever I do my analysis to recommend a cost
- 20 of capital, I'm looking at economic models, cost of capital
- 21 models which are the discounted cash flow model, the capital
- 22 asset pricing model and the risk premium model.
- 23 But if I were so inclined to want to review
- 24 that, such as seeing an S&P report -- basically when I was
- 25 reviewing some comments from S&P to find out what type of

- 1 allowed ROEs are being -- are being ruled on in other states
- 2 commissions I can -- you know, I can come across that
- 3 obviously.
- Q. Okay. That wasn't really my question. My
- 5 question wasn't what was being allowed. My question was,
- 6 can you determine in some instances what companies are
- 7 actually earning?
- 8 A. I can review Value Line information, but
- 9 those -- you have to take that with a grain of salt because
- 10 obviously with the companies that are followed by Value
- 11 Line, they're just like much -- you know, any other utility
- 12 company out there. They have other operations within --
- 13 within their consolidated operations that are not just
- 14 utility -- a regulated utility.
- Q. Well, let me ask you this. If I'm an investor
- 16 and I want to invest in a utility company and I want to know
- 17 what return that company is earning, is there some way for
- 18 me to find that out?
- 19 A. If you're investing in a consolidated utility
- 20 and you're going to invest in a stock that comprises all the
- 21 operations of that utility, yes, you can use Value Line to
- 22 determine what the earned ROE was in any given past year for
- 23 the last 15 years maybe.
- 24 Q. What about Empire District Electric Company?
- 25 How would you characterize that company?

- 1 A. It's predominantly a regulated electric
- 2 distribution utility and -- well, integrated utility, I'm
- 3 sorry. But they do have -- you know, they get involved in
- 4 some nonregulated investments as well.
- 5 O. And can you go to some publication or some
- 6 source and find out what they're actually earning?
- 7 A. Are you referring to Empire and the
- 8 consolidated operations or are you referring to Empire
- 9 Missouri jurisdictional utility operations?
- 10 Q. I'm talking about Empire.
- 11 A. Consolidated operations, like I said, Value
- 12 Line -- you could refer to Value Line and find out exactly
- 13 what they're earning.
- 14 Q. And would you believe that information to be
- 15 accurate?
- 16 A. For consolidated operations, I would.
- Q. Would that be true with any other figures that
- 18 Value Line might publish for any other utility companies?
- 19 A. They're usually accurate. Sometimes they're
- 20 revised a year or two later because of certain accounting
- 21 changes.
- 22 O. You mentioned authorized returns. Is there
- 23 some way for you to determine or verify what regulatory
- 24 agencies are authorizing for utility companies?
- 25 A. Mr. John Reed, he cited Regulatory Research

- 1 Associates. I believe that to be the -- you know, one of
- 2 the main research organizations out there that, quote,
- 3 allowed ROEs in various jurisdictions.
- 4 0. Is there another way to determine that
- 5 information other than referring to that source?
- 6 A. I believe C.A. Turner Utility Reports may have
- 7 some allowed ROE indications, but I don't believe they have
- 8 the dates of those allowed ROEs. So that information,
- 9 especially if it's going back you know 10 years from now,
- 10 would be of limited use because that obviously reflects a
- 11 different economic and capital market environment than we
- 12 have now.
- 13 Q. Can you access in some fashion, electronically
- 14 or otherwise, the decisions issued by other state agencies,
- 15 for example, the Kansas Corporation Commission?
- 16 A. If I was inclined to -- to look at their
- 17 website, I'm sure I could.
- 18 O. Have you ever done that?
- 19 A. Maybe in context of the last Aquila case to
- 20 see what the witness Mr. John Dunn was doing in the Westar
- 21 Energy Case I looked at their website. But as far as
- 22 looking at their allowed ROEs, I don't know that I gave that
- 23 much consideration.
- Q. Have you ever looked at any decisions of other
- 25 Public Utility Commissions or Public Service Commissions and

- 1 read those decisions where they discussed the authorized
- 2 returns that they were allowing for the companies under
- 3 their jurisdiction?
- 4 A. No.
- 5 Q. You never have?
- 6 A. No. I -- there's many things that go on -- I
- 7 have -- I have enough stuff to do here as far as doing my
- 8 economic analysis using the DCF model and the capital asset
- 9 pricing model. As far as what goes on in the specifics of
- 10 cases throughout this country, I would be working 24/7 to be
- 11 able to keep up with that.
- 12 Q. Turning to page 1 of your Direct Testimony,
- 13 you state there that you're currently employed as a
- 14 financial analyst for the Missouri Public Service
- 15 Commission?
- 16 A. Yes.
- 17 Q. And is that your present position today?
- 18 A. Actually, I've been reclassified. I'm an
- 19 auditor.
- 20 O. And what does that mean?
- 21 A. It just means I have a different title.
- 22 Q. Okay. Your job functions are still the same?
- A. I'm identified as a financial analyst, just to
- 24 let you know.
- Q. And am I correct that you're the only Staff

- 1 witness who's testifying in this case with respect to cost
- 2 of capital issues?
- 3 A. Yes.
- 4 Q. Over at page 2 of your Direct Testimony at
- 5 line 16 you state, My testimony is presented to recommend to
- 6 the Commission a fair and reasonable rate of return for
- 7 Aquila, Inc., d/b/a Aquila Networks MPS and Aquila Networks
- 8 L&P. Correct?
- 9 A. Correct.
- 10 Q. Then there's a following question on that page
- 11 which is, Have you prepared any schedules to your analysis
- 12 of the cost of capital for MPS and L&P? And your answer is,
- 13 Yes; is that correct?
- 14 A. That's correct.
- 15 Q. And MPS and L&P are the Missouri operating
- 16 divisions of Aquila; is that true?
- 17 A. That's correct.
- 18 Q. And would you agree with me that those
- 19 operating divisions have hard assets in the ground here in
- 20 Missouri?
- 21 A. Yes.
- 22 Q. And what would those assets consist of, to
- 23 your knowledge?
- 24 A. Generation and distribution facilities,
- 25 transmission facilities.

- 1 Q. Anything else that just comes to find?
- 2 A. Those are the main assets that I know are
- 3 associated with the regulated electric utility. They may
- 4 have some obviously natural gas distribution as well and
- 5 storage maybe.
- 6 Q. And would you agree that those assets have
- 7 been financed in some fashion?
- 8 A. Yes.
- 9 Q. And that would be with some amount of debt and
- 10 some amount of equity?
- 11 A. Yes.
- 12 Q. And would you agree that those assets that you
- 13 have described generally are the assets that are subject to
- 14 this Commission's jurisdiction?
- 15 A. That's correct.
- 16 Q. I think you mentioned this earlier in response
- 17 to one of my questions. Turning to the bottom of page 5 you
- 18 mention that the -- what the Hope case stands for, in your
- 19 opinion, and you noted that these returns that are
- 20 authorized by regulatory agencies should be sufficient to
- 21 assure confidence in the financial integrity of the
- 22 enterprise so as to maintain its credit and to attract
- 23 capital. Correct?
- A. That's correct.
- Q. Given that, would you agree with me that one

- 1 of your responsibilities as the Staff's chief financial
- 2 witness in this case is to make sure that the Staff's
- 3 recommendation in this proceeding did not impair the
- 4 financial health of Aquila's MPS and L&P operations?
- 5 A. My duty is to recommend a fair and reasonable
- 6 rate of return for MoPub and St. Joe operations, which a
- 7 fair and reasonable rate of return would not impair the
- 8 financial health of MPS and L&P.
- 9 Q. So your answer would be yes, that you would
- 10 consider that to be one of your responsibilities?
- 11 A. Yes.
- 12 Q. And in connection with that, would you agree
- 13 with me that as the Staff's chief financial witness in this
- 14 case, you can't make your recommendation in a vacuum?
- 15 A. No.
- Q. You don't agree with that?
- 17 A. Repeat the question. I'm sorry.
- 18 Q. Would you agree with me that as the Staff's
- 19 chief financial witness, you can't simply make a cost of
- 20 capital recommendation in a vacuum?
- 21 A. That's true, I can't make it in a vacuum.
- 22 There's many things you have to look at, economic market,
- 23 capital market environment, correct.
- Q. And would one of the things you would have to
- 25 look at would be the ramifications of your recommendation

- 1 with respect to the financial integrity of Aquila's
- 2 operating divisions. Wouldn't you agree with that?
- A. Yes. I would test the reasonableness of my
- 4 recommendation, that's correct.
- 5 Q. You would test it with respect to the
- 6 financial integrity of the operating divisions?
- 7 A. When you refer to "financial integrity," I
- 8 assume you've referring to my pre-tax interest coverage
- 9 calculation that is --
- 10 Q. Well, let me ask you this. What is your
- 11 definition of financial integrity?
- 12 A. Financial integrity would -- we would like to
- 13 see utility companies with a triple B investment grade
- 14 credit rating. Of course, that's not possible with some
- 15 companies because of the fact that they're associated with
- 16 other operations.
- 17 Q. If you would, please, turn back to page 5 of
- 18 your testimony.
- 19 A. Yes.
- Q. At the bottom, The return should be sufficient
- 21 to assure confidence in the financial integrity of the
- 22 enterprise.
- 23 And in this case the enterprise is MPS and
- 24 L&P. Correct?
- 25 A. That's correct.

- 1 O. So as to maintain its credit and to attract
- 2 capital.
- 3 Do you agree with that?
- 4 A. Yes.
- 5 Q. Okay. And, therefore, do I understand you to
- 6 say that you would test your recommendation in this case
- 7 against L&P and MPS's ability to maintain this credit and
- 8 attract capital?
- 9 A. Unfortunately, this is -- I'm just going to
- 10 get into what is difficult about when you're evaluating or
- 11 trying to determine what -- you know, what rate of return is
- 12 going to attract -- be able to attract capital, maintain the
- 13 credit rating of MoPub and St. Joe.
- 14 Q. Well, let me ask you this. Can you answer
- 15 that question yes or no and then give an explanation? Can
- 16 you do that?
- 17 A. Repeat the question, please.
- 18 Q. Well, the question is, you've come up with a
- 19 recommendation and you said you've tested that against
- 20 something. And my question is, have you tested that, in
- 21 accordance with the Hope case, against it should be
- 22 sufficient to assure confidence in the financial integrity
- 23 of the enterprise so as to maintain its credit and attract
- 24 capital? Have you tested your recommendation with that
- 25 standard in mind?

- 1 A. Yes.
- Q. Okay. Let me ask you, earlier you indicated
- 3 that you agreed that the legal precedent for a fair rate of
- 4 return speaks in terms of returns being earned by companies
- 5 of comparable risk. And you said that risk was important in
- 6 this process; is that true?
- 7 A. Yes.
- 8 O. And is it your belief that you've tried to
- 9 apply that legal principle in this case in your testimony?
- 10 A. I took all the considerations that were
- 11 indicated in the Hope and Bluefield case as far as things
- 12 that should be weighed to determine what is reasonable.
- 13 Q. In connection with that, you have proceeded to
- 14 select a group of six companies which you believe to be of
- 15 comparable risk to Aquila; is that true?
- 16 A. Comparable to MoPub and St. Joe, that's
- 17 correct.
- 18 Q. And those companies are set out in your
- 19 testimony in various schedules; is that true?
- 20 A. That's correct.
- 21 Q. And what are those companies? Can you just
- 22 rattle off the names for us, please?
- 23 A. Cleco, DPL, DQE Hawaiian Electric, IDACORP,
- 24 NSTAR.
- 25 Q. And, once again, would it be your testimony

- 1 that your goal here is to be consistent with the Hope case
- 2 and find a group of other enterprises having corresponding
- 3 risks to Aquila's MPS and L&P operations?
- 4 A. That's correct.
- 5 Q. Now, with respect to risk, would you agree
- 6 with me that what we're talking about basically are two
- 7 types of risk, one being business risk and the other
- 8 financial risk?
- 9 A. That's correct.
- 10 Q. And would you agree that business risk is the
- 11 risk which reflects items that could impact the business
- 12 operations of a company?
- 13 A. All sorts of items, that's correct.
- 14 Q. Can you give us some examples for electric
- 15 utilities?
- 16 A. Regulatory economic management, which
- 17 competition doesn't play as much a part with a regulated
- 18 utility, but just certain environmental factors, etc.
- 19 Q. Weather is that --
- 20 A. Weather exactly.
- 21 Q. -- a business risk?
- 22 How about rate of economic growth in the
- 23 service area? Is that a business risk?
- A. That's a risk. That's part of economic risk.
- 25 Q. Whether or not the company would have nuclear

- 1 generation in its generation mix, would that be a business
- 2 risk?
- 3 A. That's correct.
- 4 Q. And then would you agree there's another type
- 5 of risk called financial risk?
- 6 A. Yes.
- 7 Q. And I think looking at your Surrebuttal
- 8 Testimony at pages 7 and 8, if you could turn to that,
- 9 please.
- 10 A. Yes.
- 11 Q. There in your Surrebuttal Testimony at the
- 12 bottom you talk about financial risk and you offer a
- 13 definition of -- or a generally accepted definition of
- 14 financial risk; is that true?
- 15 A. That's correct.
- 16 Q. And that definition appears at the top of
- 17 page 8?
- 18 A. Yes.
- 19 Q. And according to you, that generally accepted
- 20 definition of financial risk is the ability of a company to
- 21 meet its debt obligations; is that true?
- 22 A. That's true.
- Q. What is the source of your generally accepted
- 24 definition of financial risk as you have defined it there on
- 25 page 8?

- 1 A. General knowledge.
- Q. General knowledge?
- A. I mean, I've went to college and had a finance
- 4 curriculum, I've been working here for some time. I
- 5 couldn't tell you exactly if I -- I didn't have a specific
- 6 textbook where I came up with this definition, if that's
- 7 what you're asking.
- Q. That was going to be my next question. Did
- 9 you have a textbook in college that had that definition of
- 10 financial risk in it that you recall?
- 11 A. It may not have had this specific wording.
- 12 Obviously that would be plagiarism.
- Q. Looking again at your definition, the ability
- 14 of a company to meet its debt obligations, isn't that really
- 15 interest coverage?
- 16 A. Yes. Cash coverage of their debt service.
- 17 Q. And so it's really not an accepted definition
- 18 of financial risk?
- 19 A. No. It's one of the things that the credit
- 20 agencies look at as far as determining -- as far as your --
- 21 you could have a large amount of debt in a capital structure
- 22 at a very -- at a lower interest rate and the ability of the
- 23 company to meet that debt service is going to be determined
- 24 by, you know, the cash flow coverage.
- 25 And I know that S&P, when they discuss

- 1 financial risk indicators, these are the exact ratios
- 2 they're talking about. It's the coverage of the interest
- 3 payments that they -- otherwise, if they can't cover it, you
- 4 know, they're at risk of a default.
- 5 Q. Have you ever heard anyone say that a
- 6 definition of financial risk is a measure of a degree of
- 7 debt leverage in a company's capital structure?
- 8 A. I'd say that's the textbook definition.
- 9 Q. You have textbooks at college that had that
- 10 definition in them?
- 11 A. And I think there's other textbooks I've seen
- 12 that have different definitions. Just as there are many
- 13 different regulatory textbooks that have different ideas on
- 14 them.
- 15 Q. I think you hit on this earlier talking about
- 16 risk and you may have thrown it in the category of business
- 17 risk, but in your mind is there such a thing as regulatory
- 18 risk?
- 19 A. Yes.
- Q. And what is that?
- 21 A. Just the risk of outcome of proceedings once a
- 22 rate case starts. Obviously investors are very concerned,
- 23 as with Aguila in this case, Aguila's investors, as to the
- 24 outcome of the proceeding as far as, you know, the decisions
- 25 that are going to be made.

- 1 Q. And all of these risks that we've talked about
- 2 here this morning, would you agree that they should be
- 3 considered in the selection of comparable or proxy companies
- 4 for a cost of capital analysis?
- 5 A. Yes.
- 6 Q. And these are items that are critically
- 7 important, are they not, to a cost of capital analysis?
- 8 A. Risk is important, yes.
- 9 Q. Out of curiosity, I know you talk about your
- 10 definition of financial risk in your Surrebuttal Testimony
- 11 on pages 7 and 8. Anywhere in your Direct or Rebuttal
- 12 Testimony did you discuss your definitions of business risk
- 13 or financial risk, do you recall?
- A. Do you want me to review that right now?
- 15 Because I don't recall offhand.
- 16 Q. You don't recall offhand?
- 17 A. There's a lot of testimony here obviously.
- 18 Q. I'm not going to ask you to do that, but maybe
- 19 while we're on a break you could just glance through that
- 20 and we can come back to that later.
- 21 A. Sure.
- Q. Turn, if you would, please, to page 26 of your
- 23 Direct Testimony.
- A. Excuse me. I'm taking a note here. Okay.
- 25 Sorry.

Transcript of Hearing, Vol. 18 3/11/2004

Page 1637 1 Yeah. That's fine. Page 26 of your Direct Q. Testimony, please. 2 3 Α. Yes. I would refer you there to line 8 where you Q. 4 indicate that your Schedule 11 to your Direct Testimony 5 presents a list of market traded electric utility 6 7 companies --8 Α. Yes. -- monitored by Value Line? 9 Q. 10 And how many companies were on that list, just 11 approximately, do you know? 12 Quite a few. Anywhere from --Α. 13 Q. Order of magnitude. 14 It's a -- I mean, if you take a look at 15 Schedule 11, obviously I don't have time to count up all the rows, but there's probably 50 to 80, somewhere in there. 16 17 Ο. And it's from that list that you selected your six proxy companies. Is that a fair statement? 18 19 That's correct. 20 And then starting on line 9 you state, The Ο. criteria that I used to select the comparable companies are 21 22 as follows. And you list eight items there; is that true? 23 Α. That's correct. 24 Now, looking at the first criteria that you Q. 25 use to select your proxy companies, stock publicly traded,

- 1 would you agree with me that this criteria really has
- 2 nothing to do with risk as you have defined risk?
- 3 A. Well, if a stock's not publicly traded, it may
- 4 have liquidity risk issues. If it's not publicly traded,
- 5 then there's not a market -- a recognized market where that
- 6 stock could be traded, so liquidity risk would be an issue.
- 7 Q. What kind of risk is liquidity risk? Is that
- 8 a business or a financial risk?
- 9 A. It's just -- I'm using an analogy. Before
- 10 ebay, it might have been hard to sell some fairly unique
- 11 items, but now that that market's been created, people that
- 12 have unique interests, there's a market there now to buy and
- 13 sell, so -- that they normally wouldn't be able to sell that
- 14 and they may have had to offer a hire premium in order to be
- 15 able to sell something that there really wasn't a market.
- 16 So if a stock's not publicly traded, obviously you won't
- 17 have somewhere to go to just offer that -- that stock.
- 18 Q. And there's a risk that you can assign to
- 19 that?
- 20 A. Well, a general -- a general conceptual risk,
- 21 yes.
- Q. And then refer to item No. 2, Information
- 23 printed in Value Line. That's your second criteria?
- 24 A. Yes.
- Q. Would you agree that that has nothing to do

- 1 with risk, whether or not information is published in Value
- 2 Line?
- 3 A. Well, obviously investors -- if they're trying
- 4. to get information on investments that they want to -- that
- 5 they're considering investing in, it's important to have as
- 6 much information as possible.
- 7 And with Value Line being an independent
- 8 research service, if -- you know, if they have that
- 9 information available to them by a recognized research
- 10 service, that may minimize the risk of them, say, having to
- 11 make a private equity investment in a company that's not
- 12 followed by Value Line where they have to rely specifically
- 13 on a company.
- Q. Well, I thought you indicated earlier that a
- 15 financial risk -- and you said the textbook definition was
- 16 the amount of leverage in the capital structure; is that
- 17 true?
- 18 A. Yes. But I think you just said general risk
- 19 and I --
- Q. All we're talking -- we're talking about
- 21 business and financial risk. And my question is, do you
- 22 define financial risk to mean the amount of leverage in the
- 23 capital structure; is that true?
- 24 A. Yes.
- Q. Now, what does whether or not information is

- 1 printed in Value Line have to do with the amount of leverage
- 2 in the capital structure?
- A. It has nothing to do with the amount of
- 4 leverage.
- 5 Q. Okay. And look at your criteria No. 5, Ten
- 6 years of data available. Would you agree with me that that
- 7 has nothing to do with business or financial risk, whether
- 8 or not 10 years of data is available?
- 9 A. Okay. Let's just clarify. When you're
- 10 referring to business and financial risk, obviously you're
- 11 referring to the risk of the company. Does not necessarily
- 12 mean that this is the risk the investor may be taking by
- 13 investing in a stock when 10 years of data is not available.
- 14 Q. I'm talking about the definitions that you
- 15 gave us earlier. You said what business risk was and you
- 16 defined that and you gave us some examples and you said what
- 17 financial risk was, the amount of leverage in the capital
- 18 structure.
- 19 So my question is, with those definitions in
- 20 mind, what does the fact that whether or not 10 years of
- 21 data is available have to do with either of those risks?
- 22 A. Well, if you have 10 years of data to evaluate
- 23 the trends in capital structure within any given company,
- 24 you can evaluate the financial risk over time.
- Q. But what does the fact of whether or not that

- 1 data is available have to do with the actual business or
- 2 financial risk of the company?
- A. Well, if the data is not available, you don't
- 4 have any trends to look at as far as what type of financial
- 5 risk that the company, you know, typically incurred as far
- 6 as its leverage.
- 7 Q. You don't have anything to look at, but what
- 8 does that fact have to do with the actual business or
- 9 financial risk of the company?
- 10 A. As far as whether that's available has nothing
- 11 to do with the company specifically.
- 12 Q. Okay. And look at No. 8, No Missouri
- 13 operations. Would you agree with me that whether or not a
- 14 particular company has utility operations in Missouri has
- 15 nothing to do with business or financial risk?
- 16 A. Obviously every jurisdiction has its own
- 17 regulatory risk as you referred to, so there could be some
- 18 risk factors there.
- 19 Q. There could be some regulatory risk?
- A. Exactly.
- Q. But not business or financial risk?
- A. No, regulatory is part of business risk.
- Q. Would it be fair to say that these items I've
- 24 focused on, Items 1, 2, 5 and 8, those criteria really don't
- 25 relate to risk but if they do, it's only in a very remote

- 1 sense and you just simply used those to help narrow down
- 2 your sample of companies?
- A. If you're going to just pick out those
- 4 specific items, I'll agree with that.
- 5 Q. Turn to your Rebuttal Testimony, if you would,
- 6 please, page 25.
- 7 A. Yes.
- Q. There on lines 12 and 13 of page 25 of your
- 9 Rebuttal Testimony you say, Because smaller utilities
- 10 operate in a regulated environment just as large utilities
- 11 do, making an adjustment for firm size is not appropriate?
- 12 A. Yes.
- Q. And then at the bottom I think of page 24 and
- 14 the top of page 25 you cite a study that you believe
- 15 supports that proposition; is that true?
- 16 A. That's correct.
- 17 Q. Do you know whether or not this Commission has
- 18 ever made an upward adjustment in rate of return to reflect
- 19 and recognize the small size of a utility company?
- 20 A. I don't believe they have, but -- not as far
- 21 as my personal experience.
- Q. Okay. If they had, would you think that the
- 23 Commission had made a mistake?
- A. That would not have been my recommendation.
- 25 The Commission obviously weighs the evidence of any case.

- 1 Q. That's fair. I understand.
- In any event, that wouldn't have been your
- 3 recommendation and you would testify today that an
- 4 adjustment for size, in your judgment's, not appropriate; is
- 5 that true?
- 6 A. That's correct.
- 7 Q. Then turning back to your Direct Testimony
- 8 again, please, at page 26 where you listed your criteria
- 9 there your third criteria states, Total capitalization less
- 10 than 5 billion; is that true?
- 11 A. That's correct.
- 12 Q. And that's a criteria related to size. Would
- 13 you agree?
- 14 A. Yes, it is.
- 15 Q. But you also testified that an adjustment for
- 16 size should not be considered; is that true?
- 17 A. Yes.
- 18 Q. So wouldn't you agree that that criteria,
- 19 No. 3, really isn't a valid selection metric for measuring
- 20 risk?
- 21 A. No. I wouldn't say that's necessarily the
- 22 case. Obviously, you know, size is something that analysts
- 23 think -- think about. But as far as what I'm rebutting is
- 24 whether or not a specific size premium adjustment should be
- 25 made especially when it's a division of a larger utility.

Transcript of Hearing, Vol. 18 3/11/2004

1	Page 1644 I don't think there's anything wrong with		
2	trying to limit the size of for purpose of selecting your		
3	comparable companies initially, but as far as you know,		
4	if you don't choose comparable companies, if you just choose		
5	to eliminate the you know, the size requirement, then you		
6	want to make a size adjustment, my point is you if you		
7	want to avoid that, make sure you use a you know, use a		
8	selection criteria that takes that into consideration if		
9	there is a chance.		
10	My point is there's nothing conclusive on a		
11	size premium adjustment excuse me, a size premium		
12	adjustment being made.		
13	Q. If size is a valid selection metric which		
14	is what you're saying, isn't it?		
15	A. I'm saying it's a metric that I used and it		
16	just it brings it eliminates it tries to eliminate		
17	that possible argument coming from the company because I		
18	know it's used every time.		
19	Q. What is that?		
20	A. That a size premium adjustment should be made.		
21	So it just heads off that possibility.		
22	Q. And what companies have made that?		
23	A. Just about every company that comes in here, I		
24	believe.		
25	Q. And do you know how has the Commission reacted		
]			

- 1 to that? Do you know?
- 2 A. I think I just indicated I didn't know whether
- 3 they made a size premium adjustment.
- 4 Q. And if your knowledge on that subject was
- 5 incorrect and, in fact, there is a case or cases where the
- 6 Commission has made an upward adjustment and return because
- 7 of the small size of a company, would that change your view
- 8 on this topic?
- 9 A. No.
- 10 Q. What companies did you eliminate through the
- 11 use of your third criteria, the size criteria?
- 12 A. Okay. We're going to have a lengthy list
- 13 here.
- 14 Q. How many were there? Are they set out in your
- 15 testimony?
- 16 A. Yeah. They're set out on Schedule 11.
- 17 Q. And how can I identify those looking at your
- 18 Schedule 11?
- 19 A. Look at column 3, total capitalization less
- 20 than 5 billion. And then every -- every company where the
- 21 answer is no was eliminated.
- 22 Q. So if size doesn't matter, then those should
- 23 all be put back in; is that true?
- A. I'm saying size can be -- I'm arguing against
- 25 any size premium adjustment. I'm not indicating that it's

- 1 not something that should be considered when you're
- 2 narrowing down your comparable companies.
- Q. Well, we're not talking here about the return
- 4 on equity or premium adjustment though. We're talking about
- 5 your selection of comparable companies here. You ended up
- 6 with 6 companies out of maybe 80 you indicated, and I'm
- 7 trying to figure out how you utilized the Hope standard of
- 8 risk in selecting those 6 companies.
- And your item No. 3, total capitalization less
- 10 than \$5 billion, appears to be inconsistent with later
- 11 testimony that suggests no adjustment should be made for
- 12 size.
- 13 A. I don't agree it's inconsistent. I -- once
- 14 again, I'm trying to come up with comparable companies and
- 15 head off -- basically I realize companies make this argument
- 16 for a size premium adjustment, you know, over and over. As
- 17 far as quantifying this specific adjustment, I don't agree
- 18 with that. And if you want to try to head that off, which I
- 19 did, you put in a total capitalization less than a certain
- 20 amount to try to head off that argument.
- Q. Let's go in that direction. Let's assume that
- 22 argument has some validity and this Commission may make such
- 23 an adjustment and allow a return to a small company.
- 24 Shouldn't those companies be put back in the pool?
- A. No. Because, once again, I would not agree

Transcript of Hearing, Vol. 18 3/11/2004

- 1 with the size premium adjustment.
- Q. Okay. And if the Commission has found
- 3 otherwise, your opinion would differ from what the
- 4 Commission has found; is that true?
- 5 A. Sure.
- 6 Q. Okay. Take a look at your No. 4 criteria
- 7 there on page 26, Greater than 70 percent of revenues
- 8 received from electric utility operations.
- 9 A. Yes.
- 10 Q. And I think you indicated that the application
- 11 of that criteria eliminated 20 additional companies?
- 12 A. Yes.
- Q. Were any of those companies what we would
- 14 refer to as combination companies?
- 15 A. You refer to combination. Can you define what
- 16 you mean by --
- Q. Well, what's your understanding of a
- 18 combination company?
- 19 A. I think there was a definition given earlier
- 20 that a combination company would be a electric and natural
- 21 gas company. I'm just wanting to make sure you're not
- 22 referring to diversified company, which diversified
- 23 companies get into much of the nonregulated energy market
- 24 trading, etc., etc.
- Q. Would you except as a definition of a

Transcript of Hearing, Vol. 18 3/11/2004

- 1 combination company one that was in both regulated natural
- 2 gas and regulated electric operations?
- A. That may be a portion of their operations,
- 4 that's correct.
- 5 Q. Is Ameren a combination company, for example?
- 6 A. Ameren has natural gas and electric
- 7 operations, that's correct.
- 8 Q. And how about Aquila?
- 9 A. Aquila has natural gas, electric operations.
- 10 Q. Would the fact that the combination company
- 11 might not have more than 70 percent of its revenues from
- 12 electric utility operations simply reflect the sale of
- 13 its -- of natural gas by its natural gas distribution
- 14 operations?
- 15 A. I don't know. I relied on C.A. Turner Utility
- 16 Reports for this. I don't know what they look at as far as
- 17 to determine their percent of revenues -- electric revenues
- 18 as far as the specific details.
- 19 Q. Well, let me ask you just -- let's talk about
- 20 AmerenUE, for example. Do you know whether or not they get
- 21 more than 70 percent of their revenues from electric
- 22 operations?
- 23 A. AmerenUE, I believe they do. Obviously that's
- 24 the largest part of their operations.
- 25 Q. Let's assume that they got 65 percent of their

- 1 revenues from electric operations and the remainder
- 2 35 percent from natural gas operations. Applying your
- 3 criteria No. 4, you would eliminate them, is that true,
- 4 because they don't have more than 70 percent -- 70 percent
- 5 or greater?
- A. Assuming that's the case, that's correct.
- 7 Q. Yeah. Just assuming that with me.
- 8 A. That would be Ameren Corps, the consolidated
- 9 Ameren Corporation.
- 10 Q. Just pick X company.
- A. Any company, yes.
- 12 Q. It doesn't matter what company it is.
- 13 If 65 percent of its revenue is from regulated electric
- 14 operations, 35 percent of natural gas regulated operations,
- 15 you would eliminate them; isn't that true?
- 16 A. And let's clarify. With C.A. Turner it does,
- 17 in --
- 18 Q. Well, forget about C.A. Turner. Just the
- 19 hypothetical question, some company, any company, The Jim
- 20 Swearengen Utility.
- 21 A. Well, I still need to clarify. Just electric
- 22 operations, in general, not regulated electric operations.
- 23 It's very hard to find any -- you know, any type of source
- 24 out there, unfortunately, that really breaks down the
- 25 regulated electric and nonregulated electric. It's a very

- 1 real problem.
- Q. I understand that. What I'm trying to get
- 3 your rationale here for that 70 percent cut-off point. And
- 4 my question to you is, 65 percent come from regulated
- 5 electric operations, 35 from regulated gas. Just assume
- 6 that to be the case. You would eliminate that company?
- 7 A. Exactly.
- 8 Q. That's right.
- 9 And let me ask you this. Just because
- 10 35 percent of that company's revenues came from regulated
- 11 gas operations, that would not necessarily reflect a higher
- 12 operating risk for that company, would it?
- 13 A. When you refer to "operating," are you
- 14 referring to business risk?
- 15 O. Sure.
- 16 A. I mean, with any given company it's not
- 17 necessarily going to -- as far as the percent of revenues,
- 18 there are all sorts of things that come into play that are
- 19 going to determine the overall risk level of a company such
- 20 as management and what have you.
- 21 This is just something to -- in order to try
- 22 to achieve electric utilities, which is what MoPub and
- 23 St. Joe are. And that's what's -- the subject of this case,
- 24 I should say, is what MoPub and St. Joe are because
- 25 obviously they have gas operations and steam operations, but

- 1 the subject of this case is their electric operations.
- 2 Q. Is it your view that gas operations are more
- 3 risky than electric operations?
- 4 A. I think there is a general view that gas
- 5 operations used to be riskier than electric operations, but
- 6 obviously with deregulation and many electric utility
- 7 companies being involved with nonregulated activities,
- 8 there's probably been some shift in that. And -- and that's
- 9 something that may change that.
- 10 Q. So you wouldn't subscribe to the belief that
- 11 gas operations are necessarily more risky than electric
- 12 operations?
- 13 A. I'm saying it's very hard to tell at this
- 14 point in time.
- 15 Q. Would you agree that as a general proposition,
- 16 there's little difference in risk between a regulated
- 17 electric utility and a regulated gas distribution utility?
- 18 A. No. Because with vertically integrated
- 19 regulated electric utility, you have generation and
- 20 purchased power. Obviously with natural gas you have
- 21 distribution and they have to purchase that gas. So, no, I
- 22 wouldn't say they're the same risk. And that's why
- 23 I -- with the gas case I selected natural gas utility
- 24 companies.
- Q. Would you say there's little difference in

- 1 that risk?
- 2 A. I haven't quantified that.
- 3 Q. So you don't know?
- 4 A. I don't know.
- 5 Q. Would you agree with me that your criteria
- 6 No. 4 is not really a measure of risk?
- 7 A. No. I'd say it is -- it's a very big measure
- 8 of risk. The predominant criteria when choosing comparable
- 9 companies is to make sure that those comparable companies
- 10 are in the same general type of business operations, which
- 11 is a very big reflection of risk, which is the business risk
- 12 the company operates in.
- Q. The same type of business operations?
- 14 A. Yes. I say that's -- that's probably the
- 15 number one in selecting comparable companies.
- 16 Q. And I think you indicated that Aquila is a
- 17 combination company; is that right?
- 18 A. Yes.
- 19 Q. And that perhaps some of the companies that
- 20 you eliminated by applying your criteria No. 4 is a direct
- 21 result of the fact that those are combination companies and
- 22 derive significant revenues from their natural gas
- 23 operations; is that true?
- 24 A. But we're looking at the electric operations
- 25 of MoPub and St. Joe. I'm trying to evaluate the electric

- 1 operations of MoPub and St. Joe, not the gas operations.
- 2 That was evaluated in a gas case.
- Q. I understand that. But are you not, through
- 4 your selection criteria, attempting to find companies of
- 5 comparable risk?
- A. Of comparable risks to electric operations,
- 7 correct.
- Q. And what does the greater than 70 percent of
- 9 revenues received from electric utility operations have to
- 10 do with risk given the fact that you testified you didn't
- 11 think there was a difference between the risk for an
- 12 electric utility and the risk for a natural gas company?
- 13 A. Let me clarify. I didn't say I didn't think
- 14 there was a difference between the risk of natural gas and
- 15 electric utility. I said as far as quantifying that, I do
- 16 not know at this point in time, especially because of the
- 17 fact that electric utilities have become involved in
- 18 nonregulated activities.
- 19 Q. But you're convinced there is a difference in
- 20 risk?
- 21 A. I'm sure there is some difference and it
- 22 depends on the comparable groups you pick out.
- Q. What is more risky, a natural gas company or
- 24 an electric company? Just that -- a pure natural gas
- 25 company and a pure electric utility company, just assume

- 1 that hypothetically. Which one is -- all other things being
- 2 equal, which one is riskier?
- 3 A. Can you please define pure gas?
- 4 Q. That's all they're in, just a pure play
- 5 regulated electric utility company.
- 6 A. Vertically integrated?
- 7 Q. Yeah. They don't do anything else.
- 8 A. They generate --
- 9 Q. Right.
- 10 A. -- electricity?
- 11 Q. Sure.
- 12 A. Nuclear generation?
- Q. You make the assumption.
- 14 A. There are a lot of assumptions. You pointed
- 15 out already there's a lot of different business risks that
- 16 may come into play for an electric utility versus a natural
- 17 gas utility.
- 18 In -- the general understanding before a lot
- 19 of electric companies got into nonregulated activities was
- 20 that electric utilities were less risky than natural gas
- 21 utilities. However, with electric utilities veering off
- 22 into many nonregulated activities and still being classified
- 23 as electric utility companies, I would venture to say that,
- 24 you know, you cannot make that general classification.
- 25 And -- and I'm not trying to make that general

- 1 classification here in this case.
- Q. Let me ask you, you mentioned no nuclear
- 3 operations. That's item No. 6 in your selection criteria?
- 4 A. Yes.
- 5 Q. And item No. 7, At least investment grade
- 6 credit rating?
- 7 A. Yes. That's very important.
- 8 Q. And why is that important?
- 9 A. Because that entails all business and
- 10 financial risk.
- 11 Q. If you just focused on those two items, six
- 12 and seven, as screening criteria, would you agree that your
- 13 sample group would be much larger than the six companies
- 14 that you selected?
- 15 A. I don't know. I didn't do that analysis.
- 16 Q. You didn't do what analysis?
- 17 A. To determine if my sample group would be
- 18 larger if I just used those.
- 19 Q. Do you have any idea at all?
- 20 A. No. I didn't look at that.
- 21 Q. So are you then saying that you did not
- 22 eliminate from your sample group any companies based on
- 23 items 1 through 5 and item 8?
- A. Oh, I eliminated those, but there's many
- 25 companies there that I -- obviously when the lines become

Transcript of Hearing, Vol. 18 3/11/2004

1	blank, I didn't	even bother to look at whether or not it's
2	an investment g	rade credit rating or if there's nuclear
3	operations. So	it's really hard for me to tell.
4	Q. I	f you eliminated companies by applying
5	criteria 1 thro	ugh 5 and 8, wouldn't it stand to reason that
6	if you didn't a	pply those criterias, those companies would
7	have not been e	liminated?
8	А. У	ou would think so.
9	Q. B	out you don't have any idea how many that
10	A. N	lo. I have no idea.
11	Q. N	low, one of your proxy companies is DPL, Inc.;
12	is that true?	
13	А. Т	'hat's correct.
14	Q. A	and what is DPL, Inc.?
15	A. D	ayton Power & Light.
16	Q. A	and where is it located?
17	Α. Ο	Phio.
18	Q. A	and what kind of business is it in?
19	Α. Ι	t's obviously an electric utility.
20	Q. Y	You say it's located in Ohio. Do you know
21	what	
22	Α. Ι	mean, that's I think of Dayton Power &
23	Light. Obvious	sly my geography's not great, but yeah, that's
24	my general unde	erstanding.
25	M	MR. SWEARENGEN: Could we take a brief recess?

Transcript of Hearing, Vol. 18 3/11/2004

Page 1657 Maybe we want to break for lunch and come back early. 1 2 JUDGE JONES: Why do you need to take a recess now? 3 4 MR. SWEARENGEN: I just need to check some 5 materials and maybe I can shorten this. 6 JUDGE JONES: Does anyone have any objection 7 to that? 8 Well, let's go ahead and break for lunch then. 9 It's a quarter till noon and why don't we come back at 10 one o'clock. 11 MR. SWEARENGEN: Thank you. 12 JUDGE JONES: Actually go ahead and make it 15 13 after 1:00 so we can catch the stragglers. We're adjourned 14 until 1:15. 15 (A recess was taken.) 16 JUDGE JONES: We're back on the record with 17 Case No. ER-2004-0034 and we're continuing with the 18 cross-examination of Staff's witness David Murray. 19 Mr. Swearengen, you may proceed. 20 MR. SWEARENGEN: Thank you, Judge. BY MR. SWEARENGEN: 21 22 Q. Before lunch, Mr. Murray, we were talking 23 about the proxy companies that you had selected which are 24 set out in various schedules attached to your testimony. 25 And I asked you about Dayton -- or DPL and I believe you

- 1 were describing what DPL is. What was your answer?
- 2 A. It's a holding company for Dayton Power &
- 3 Light, which is their main electric utility for DPL, which I
- 4 think you asked where they are located and I indicated in --
- 5 I said that was in Dayton, it was Dayton, Ohio.
- Q. Dayton, Ohio. And it's a regulated subsidiary
- 7 of DPL, Inc. Is that your understanding?
- 8 A. Yes.
- 9 Q. And have you read any of the financial
- 10 literature in connection with DPL?
- 11 A. The information I may have read on DPL is from
- 12 Value Line and maybe some Standard and Poor's credit rating
- 13 research reports.
- 14 Q. Are you aware then that on December 10 of 2003
- 15 Standard and Poor's rating services announced that it had
- 16 lowered DPL's corporate credit rating, including the credit
- 17 rating of its regulated subsidiary from triple B to double
- 18 B?
- 19 A. I believe that was pointed out actually in
- 20 Dr. Murry's testimony.
- 21 Q. And were you aware of that fact when you put
- 22 together your testimony in this proceeding?
- A. No, I was not.
- Q. Would you agree that by lowering the credit
- 25 rating from triple B to double B, that DPL is no longer

- 1 investment grade?
- A. I would agree with that.
- Q. And, therefore, as a result, DPL would not
- 4 meet your criteria No. 7, At least an investment grade
- 5 rating?
- A. If I were to update my study, that's correct.
- 7 Q. So based on that, would you agree with me that
- B DPL should be removed from your proxy group by your own
- 9 definition?
- 10 A. If I updated the study, I would agree with
- 11 that. But, no, since when I did the study they were
- 12 investment grade, they met that criteria at that time.
- 13 Q. And when did you do that study?
- 14 A. Probably shortly before -- I believe a lot of
- 15 the -- a lot of the research, Value Line reports that I used
- 16 were dated October 3rd, 2003, testimony was filed
- 17 December 9th. So within that time frame. I'm sure it was
- 18 whenever I was looking at that. Maybe -- to be honest with
- 19 you, as far as specific dates that I was preparing the
- 20 study, I can't tell you.
- 21 Q. Let me ask you this. You're not disputing the
- 22 fact that the credit rating has been lowered from triple B
- 23 to double B for that company?
- 24 A. No.
- Q. And you would agree that it, therefore, would

- 1 not meet one of your screening criteria; is that true?
- A. If the study was updated, that's correct.
- Q. And your testimony here on the stand, would
- 4 you consider that to be an update to your study?
- 5 A. No. I'm standing by the testimony that was --
- 6 that's been filed. We're discussing some of the things that
- 7 may have occurred since my testimony was filed, but I
- 8 haven't changed my recommended return on equity nor has any
- 9 other witness in this case.
- 10 Q. I'm not asking you about that. I'm asking you
- 11 about your selection of that particular company as one of
- 12 the six companies in your proxy group. And I think -- where
- 13 do you set out the criteria that you used to select the
- 14 companies for your proxy group? Where do I find that?
- 15 A. Schedule 11, I believe.
- 16 Q. Is it anywhere in your Direct Testimony?
- 17 A. Oh, as far as the Direct Testimony? I believe
- 18 we talked about that earlier when we were talking about
- 19 risk.
- Q. What page is that on?
- 21 A. I'll have to -- page 26.
- Q. Page 26. And if I look there and I look at
- 23 criteria No. 7, it says, At least investment grade rating?
- 24 A. Yes.
- 25 Q. And you used that criteria to eliminate six

- 1 additional companies from the pool of companies that you
- 2 were looking at that; is that true?
- A. At that time, that's correct.
- 4 Q. And now you're saying that you recognize or
- 5 you will admit or concede that DPL does not meet that
- 6 criteria; is that true?
- 7 A. Yes.
- 8 Q. But, nonetheless, it's your testimony that in
- 9 representing to this Commission what they ought to do in
- 10 terms of appropriate capital structure and return for this
- 11 company, based on your own testimony, they ought to use the
- 12 results of a company that no longer meet your criteria. Is
- 13 that what you're saying?
- 14 A. The analysis I did at the time contemplated a
- 15 triple B credit rating, so the data I was looking at at the
- 16 time reflected that triple B credit rating. I have not
- 17 bothered to look at any additional information as far as the
- 18 financial information for -- for the discounted cash flow
- 19 analysis of DPL since they've been downgraded.
- Q. So the fact that that company no longer meets
- 21 your own criteria doesn't concern you at all?
- 22 A. I wouldn't say it doesn't concern me, but it
- 23 doesn't change my recommendation.
- Q. And why is that?
- A. Because I evaluated all of my comparable

- 1 companies when I arrived at my recommendation of the 9.6--
- 2 excuse me, 8.64 to 9.64. And all the -- I mean, there were
- 3 more than -- there are more than just -- there's more than
- 4 just one company in that comparable group.
- 5 Q. Let me ask you this. All other things being
- 6 equal, if you were to do this study today, all other things
- 7 being equal except DPL is no longer investment grade credit
- 8 rating, wouldn't you agree that you would eliminate them
- 9 from your proxy group?
- 10 A. I would eliminate them, but I'm not saying
- 11 that my recommendation would change.
- 12 Q. Okay. And that being the case, you'd be left
- 13 in your proxy group with just five companies, all other
- 14 things being equal; is that true?
- 15 A. Well, who knows what might happen with some of
- 16 the other companies.
- 17 O. No. I understand that. I said all other
- 18 things being equal, nothing else changes, assuming all other
- 19 facts being equal.
- 20 A. If you want to make that assumption, that
- 21 would be the case.
- 22 Q. Okay. Now, DQE, Inc. is in your proxy group;
- 23 is that correct?
- A. That's correct.
- Q. And what is that company?

- 1 A. It's a predominantly electric utility. I
- 2 believe that they operate I believe mainly in the state of
- 3 Pennsylvania, electric distribution. I know they had some
- 4 other operations they just sold. Obviously we're familiar
- 5 with the fact that they had AquaSource, they sold that to
- 6 Philadelphia Suburban, but they're an electric utility.
- 7 Q. Have you reviewed any financial literature
- 8 with respect to that company?
- 9 A. Value Line and Standard and Poor's
- 10 information, once again.
- 11 Q. Are you aware of a Value Line report dated
- 12 December 5, 2003, which indicates that potential investors
- 13 should exercise caution before taking a stake here, meaning
- 14 making an investment in this company?
- 15 A. I didn't review the December Value Line sheet.
- 16 MR. SWEARENGEN: May I approach the witness,
- 17 your Honor?
- JUDGE JONES: Yes, you may.
- 19 BY MR. SWEARENGEN:
- 20 Q. Mr. Murray, I just handed you a document, a
- 21 Value Line document. Can you tell the Commission what that
- 22 is, please?
- 23 A. Yes. It's a Value Line -- what they refer to
- 24 as tariff sheet for Dukane Light. For whatever reason,
- 25 they've changed it to Dukane Light. It used to be DQE on my

- 1 tariff sheet. And it's a report issued by Value Line as of
- 2 December 5th, 2003 with financial information and some
- 3 written analysis.
- 4 Q. Now, the statement that I indicated was
- 5 contained in that document appears at the very end of it; is
- 6 that not true?
- 7 A. Yes. It reads that through 2008, I believe --
- 8 it's hard to read, I think it is a fax copy -- potential
- 9 investors should exercise caution before taking a stake
- 10 here, which would actually drive the dividend yield up.
- 11 Q. And why would it drive the dividend yield up?
- 12 A. If there's commentary from analysts within the
- 13 investment community to use caution when investing in stock,
- 14 then obviously the stock price of that company may
- 15 depreciate because there's a caution.
- 16 It's just -- obviously the -- as we know,
- 17 there's very few sell orders put out there by Wall Street
- 18 analysts, but as far as some more independent analysts, if
- 19 they're telling investors to exercise some caution, they
- 20 may, you know, choose to, you know, either decrease their
- 21 position or may choose not to buy the stock. And when that
- 22 price goes down, the dividend yield would go up. And the
- 23 cost of -- therefore, the cost of capital to that company
- 24 goes up.
- Q. Is that because it's becoming riskier?

- 1 A. Obviously they believe there's some risk;
- 2 otherwise, they wouldn't say use some caution.
- 3 Q. Have you done any detailed study of this
- 4 company at all?
- 5 A. Just what's in my schedules and my general
- 6 knowledge through Value Line, Standard and Poor's.
- 7 Q. Are you aware then that DQE is trying to
- 8 divest itself of past investments and financial energy
- 9 services as well as telecommunications operations?
- 10 A. Yes. They're divesting about three units.
- 11 We're very familiar with AquaSource because they operate in
- 12 the state of Missouri.
- Q. And are you aware that the company has an
- 14 ongoing Internal Revenue Service investigation involving its
- 15 tax returns for the period 1994 through 1997?
- 16 A. I believe I saw something to that extent. I
- 17 believe it was in the S&P report.
- 18 Q. And isn't it true that the company cut its
- 19 dividend by 25 percent in 2003?
- 20 A. I'll take your word for the percentage, but I
- 21 do know they cut their dividend.
- 22 Q. Am I correct in understanding your testimony
- 23 and schedules that you use DQE's 25.5 percent equity ratio,
- 24 which was its equity ratio at the end of 2002, in the
- 25 calculation of your proxy equity ratio average of

- 1 36.8 percent?
- 2 A. That's correct.
- Q. Would you agree that all other things being
- 4 equal, the financial risk for that company, for DQE, exceeds
- 5 that of the other companies in your proxy group?
- A. All other things being equal, correct.
- 7 Q. So then, in summary, assuming that your proxy
- 8 group has some validity, one of those companies, DPL, fails
- 9 to meet one of your own criteria No. 7, At least investment
- 10 grade credit rating. Correct?
- 11 A. Not at the time.
- 12 Q. It does as we speak here today though, does it
- 13 not?
- 14 A. If I were to update the study, you would be
- 15 correct.
- Q. And a second company, DQE, would it be fair to
- 17 say that company has so much uncertainty surrounding it
- 18 that -- especially given its low equity ratio, that it was
- 19 forced to reduce its dividend in 2003 and there's a warning
- 20 from Value Line to investors about investing in that
- 21 company?
- A. Yes. I took all those things into
- 23 consideration when I came up with my overall recommendation
- 24 in this case.
- Q. Let me ask you this. If you eliminated those

		
1	two companies	Page 1667 from your group of six proxy companies, would
2		n that the average equity ratio of your proxy
3		e raised from 36.8 percent to about 43 percent?
4	Α.	I'll take your word for the average.
5	Q.	Then do you have any reason to dispute that?
6	Α.	No. I don't have
7	Q.	Is that a difficult calculation to make?
8	Α.	Well, I'd have to average four
9	Q.	How long would it take you to do that?
10	Α.	I could do it right now.
11	Q.	Okay.
12	Α.	What was the number you indicated?
13	Q.	43 percent.
14	Α.	42.6 to be exact, but you're right.
15	Q.	Okay. Thank you.
16		Now, before lunch we had a discussion about
17	financial integrity. Do you recall that discussion?	
18	Α.	Yes.
19	Q.	And you indicated that based on the United
20	States Suprem	e Court Hope decision, the return that this
21	Commission au	thorizes should be sufficient to assure a
22	confidence in	the financial integrity of MPS and L&P is
23	that true?	
24	Α.	Yes.

So to maintain the credit of those entities

25

Q.

- 1 and to attract capital; is that true?
- 2 A. Yes.
- 3 Q. And that's still your testimony this
- 4 afternoon?
- 5 A. That's correct.
- 6 O. Thanks.
- 7 Turn to page 31 of your Direct Testimony, if
- 8 you would.
- 9 A. Yes.
- 10 Q. There at the bottom of page 31, beginning on
- 11 line 18 and continuing over on the top of page 32, you
- 12 discuss the calculation on the pre-tax interest coverage
- 13 ratio; is that correct?
- 14 A. Yes.
- 15 Q. First of all, what is a pre-tax interest
- 16 coverage ratio?
- 17 A. It's just earnings before interest and taxes
- 18 divided by interest. Just done -- trying to give an idea
- 19 what the coverage of the interest expense might be.
- Q. On page 32 at line 6 and 7 you say, This range
- 21 of pre-tax interest coverage ratios falls between the lower
- 22 quartile and median quartile for a triple B related electric
- 23 utility. Correct?
- 24 A. Yes. And actually, I'm sorry, I didn't make
- 25 this correction, but it shouldn't indicate median quartile.

- 1 It should just indicate median.
- 2 O. So I should strike quartile?
- 3 A. Yes. I apologize.
- 4 Q. And I think you testified earlier that a
- 5 triple B rating is the minimum rating for an electric
- 6 utility to be considered investment grade?
- 7 A. That's correct.
- 8 Q. And then you go on from that point and discuss
- 9 on page 32 and later a rate of return for Aquila's MPS and
- 10 L&P operations; is that true?
- 11 A. Yes.
- 12 Q. And, once again, let me ask you to make sure
- 13 that we're clear. Would you agree in order for a return to
- 14 assure confidence in the financial integrity of the
- 15 enterprise, which is the words the Supreme Court uses but in
- 16 this case that would be MPS and L&P, would it be your
- 17 intention that your recommendation in this case will result
- 18 in MPS and L&P as stand-alone entities existing at an
- 19 investment grade level?
- 20 A. I'm -- I never tried to give the impression
- 21 that I knew exactly what their credit rating would be on a
- 22 stand-alone basis, because that's a very hard thing to
- 23 determine. I -- my recommended rate of return is fair and
- 24 reasonable.
- Now, if -- if the -- if that were to want to

- 1 be determined, I am aware that S&P and Moody's both have
- 2 services that the company could pursue. I think Moody's
- 3 refers to it as rating assessment service. S&P refers to it
- 4 as a rating evaluation service.
- 5 That indicates that if you -- if they were
- 6 wanting -- if a company was wanting to try to assess the
- 7 creditworthiness of a stand-alone company or stand-alone
- 8 entity which could be a division, the company could pursue
- 9 such a -- such an endeavor with Moody's and S&P.
- 10 And that would give -- that would be the only
- 11 true way to give an independent and full-fledged, detailed
- 12 analysis of what MoPub and St. Joe would be rated on a
- 13 stand-alone basis. You can't just look at the quantitative
- 14 ratios that's published by S&P for their targets because
- 15 obviously, as we pointed out earlier, a lot of times those
- 16 ratios are not falling within those targets.
- 17 And I'm aware from my conversations with
- 18 Standard and Poor's and Moody's, that they compare the
- 19 actual ratios that occur to companies -- other companies in
- 20 the same industry, their actual ratios.
- 21 And that's why the financial medians are
- 22 important to look at because they look at those in
- 23 conjunction with those -- with those benchmarks. And -- but
- 24 I am aware that Moody's and Standard and Poor's has
- 25 indicated that they wouldn't be, you know, surprised if --

- 1 with this current environment where there are companies that
- 2 have a lot of nonregulated activities and that there's
- 3 proceedings going on in commissions where there's a dispute
- 4 as to what the credit rating might be if the division were
- 5 stand-alone, you know, that they -- you know, that they
- 6 would possibly entertain the possibility of a company -- the
- 7 commission would have to work with the company, but the
- 8 company could request such an analysis to be done, which
- 9 would be about as detailed and objective as you can get in
- 10 determining what the -- what the integrity of the company
- 11 would be.
- 12 O. Well, you're the chief financial witness
- 13 testifying in this case for the Staff of the Public Service
- 14 Commission; isn't that true?
- 15 A. Yes.
- 16 Q. And I think you said this morning that you
- 17 agreed -- and, once again, taking you back to the Hope case,
- 18 that the return that this Commission authorizes -- and
- 19 they're going to look at your recommendation in doing
- 20 that -- should be sufficient to assure confidence in the
- 21 financial integrity of the enterprise so as to maintain its
- 22 credit and to attract capital?
- 23 A. Yes.
- Q. And given that standard, what have you done to
- 25 test whether or not your recommendation in this case, if

- 1 adopted by the Commission, will, in fact, meet that standard
- 2 annunciated by the United States Supreme Court?
- A. I believe it's detailed throughout all my
- 4 testimony. I mean, one of the first calculations I
- 5 performed was a pre-tax interest coverage calculation. And
- 6 I recognized -- to be quite honest with you, at the time I
- 7 debated whether or not to even use this pre-tax interest
- 8 coverage calculation or put it in my testimony --
- 9 O. Well, let me --
- 10 A. -- because of the concern that the debt cost
- 11 for -- that are included in this pre-tax interest coverage
- 12 calculation may be higher than what a utility could have
- 13 received if they had a capital structure similar to Aquila's
- 14 on a consolidated basis and they didn't have the exposure to
- 15 the nonregulated operations.
- 16 Q. Let me back you up just a second. When you
- 17 sat down to write your testimony in this proceeding -- and
- 18 you said that this was your testimony, you wrote it and you
- 19 put it in this language from the United States Supreme Court
- 20 decision, and you've acknowledged that, you've indicated
- 21 that you think this Commission needs to follow that -- was
- 22 it your intention that your recommendation that you're
- 23 presenting to the Commission will result in MPS and L&P as
- 24 stand-alone entities existing at an investment grade level?
- 25 A. I -- once again, I never have come out and

- 1 said that they would be an investment grade credit rating.
- 2 I ~-
- 3 Q. That wasn't my question. My question was, was
- 4 it your intent that your recommendation would result in MPS
- 5 and L&P as stand-alone entities existing at an investment
- 6 grade level?
- 7 A. No, that was never my intent to try to
- 8 evaluate that.
- 9 Q. Thank you.
- Now, you agree with me, do you not, that the
- 11 Commission has jurisdiction over Aquila's regulated
- 12 operations in Missouri; is that right?
- 13 A. Yes.
- 14 Q. And we talked about those being hard assets in
- 15 the ground?
- 16 A. Yes.
- 17 Q. And you said you had some knowledge with
- 18 those; is that true?
- 19 A. Yes.
- 20 Q. Would you agree that to the extent possible,
- 21 the Commission should exclude the effects of Aquila's other
- 22 investments and other business undertakings in determining a
- 23 return in this case for these two operating divisions?
- 24 A. Exclude from what? I'm sorry. You'll have to
- 25 give me some clarification, please.

Page 1674 1 Ο. Do you believe that the Commission, to the 2 extent possible, should exclude the effects of Aquila's other undertakings, other investments, nonregulated 3 operations and what have you, in determining a return in 4 5 this case for the MPS and L&P operating divisions? 6 Α. I believe the Commission should adopt a capital structure that reflects how UtiliCorp has 7 8 historically been financed, which --9 Ο. That wasn't my question. 10 Α. -- was not including the nonregulated 11 operations. 12 Q. Now, that wasn't my question. My question was, do you think that the Commission should exclude the 13 14 effects of Aquila's other investments and other business undertakings in determining a return in this case for the 15 16 operating divisions? 17 Α. Sure. 18 Ο. If you turn to your Surrebuttal Testimony, 19 please, page 21, and you have the question there on line 4, Aren't you trying to determine what the cost of capital 20 would be for MPS and L&P if they weren't part of Aquila? 21 2.2 Α. Yes. 23 Ο. Answer, Yes. 24 And that's consistent with what you've just

25

said?

- 1 A. Yes, it is.
- Q. Okay. Now, if you'd turn to your Rebuttal
- 3 Testimony, please, and turn to page 4.
- 4 A. Yes.
- 5 Q. There at lines 12 through 14 in response to a
- 6 question you state, It is important to match the capital
- 7 structure components with their embedded costs as of the
- 8 same date because they are closely related; otherwise, there
- 9 is a mismatch of the cost and the capital structure
- 10 components.
- 11 Is that your testimony?
- 12 A. Yes, it is.
- 13 Q. And is that still your testimony today?
- A. Yes, it is.
- 15 Q. And would you agree with me that Aquila, the
- 16 corporation, has assets located in many states?
- 17 A. Yes. Seven to be exact, I believe.
- 18 Q. And would you agree that Aguila, the
- 19 corporation, has nonregulated businesses?
- 20 A. There are some that they're winding down,
- 21 that's correct, and I think one remaining international
- 22 operation.
- 23 Q. Notwithstanding those facts, that it has
- 24 businesses in other states and it has nonregulated
- 25 operations, you are suggesting to the Commission that it

- 1 utilize the corporation -- the corporate capital structure
- 2 for rate-making purposes in this case; isn't that true?
- 3 A. That's correct.
- 4 Q. Let me ask you this, Mr. Murray, what have you
- 5 done to identify the capital structure for MPS that provides
- 6 utility service to the MPS customers?
- 7 A. MPS and L&P don't have a capital structure so
- 8 there's nothing to do to identify that. It's a -- it's been
- 9 called an allocated capital structure by the company, which
- 10 was based on a hypothetical study done in 1988.
- 11 And since that time, there's been the
- 12 representation given that there's some -- an actual tangible
- 13 capital structure there when even Aquila's own witness,
- 14 Mr. John Reed, indicates that divisional capital structures
- 15 are not discernible. It's not a reflection of reality.
- 16 Q. So the answer to the question is you haven't
- 17 done anything to identify the capital structure for MPS that
- 18 provides service to the MPS ratepayers; isn't that true?
- 19 A. Because capital structure doesn't exist.
- 20 Q. So you haven't done anything to attempt to
- 21 identify it?
- 22 A. Exactly.
- Q. And if I ask you the same question about the
- 24 L&P operations, would your answer be the same?
- 25 A. Yes.

- 1 Q. And I think you indicated you have some
- 2 knowledge of Aquila's assigned capital process?
- 3 A. Yes, I do.
- 4 Q. And has that not been the subject of some
- 5 prior Commission decisions?
- 6 A. Probably since 1988, I believe so, that's
- 7 correct.
- Q. Do you know whether or not the Staff, the
- 9 Commission Staff, has ever audited or attempted to verify
- 10 that the capital which Aquila has assigned to MPS was, in
- 11 fact, used or not used to build the assets that provide
- 12 utility service to those customers, the MPS customers?
- 13 A. Can you please define audit or verify?
- 14 Q. Well, you can use your own definition of that.
- 15 Have you done anything to substantiate that?
- 16 A. The numbers just don't add up as far as my --
- 17 you know, my review. And based on comments made by Aquila
- 18 personnel in the most recent collateralization case, that
- 19 more equity is allocated to the nonregulated and less equity
- 20 is allocated to the regulated, it's only natural and logical
- 21 to understand that if that's the case, that the equity
- 22 ratios that are allocated to the regulated would be less
- 23 than the consolidated capital structure.
- 24 So I have tried to verify -- you know, I've
- 25 tried to understand the process and the process just doesn't

- 1 add up. It's fuzzy to me.
- Q. What have you done to verify that the capital
- 3 which Aquila has assigned to MPS was, in fact, used or not
- 4 used to build the assets to provide utility service to MPS
- 5 customers?
- 6 A. The only thing I'm aware of as far as -- and
- 7 you have investments that are incurring in these properties
- 8 I'm sure for quite some time. But I'm aware that in 1980
- 9 there was an equity ratio ruled on in that case of
- 10 27.5 percent equity.
- 11 Q. Well, that wasn't my question. My question
- 12 was -- you said you tried to verify this. And my question
- 13 is, what did you do to try to verify that the capital which
- 14 Aquila has assigned to MPS was, in fact, used or not used to
- 15 build the assets that provide service to the MPS customers?
- 16 A. Well, I've looked at the fact that it's
- 17 been -- it's been presented that this -- is the allocated
- 18 capital structure is the actual capital structure that --
- 19 that supports the assets of MoPub and St. Joe.
- Q. I'm not asking you what's been presented. I'm
- 21 asking you what you have done to verify that.
- 22 A. I've reviewed what's been presented and I
- 23 don't agree with it.
- Q. And you don't agree with it?
- 25 A. No.

- 1 Q. And what have you reviewed?
- 2 A. I've reviewed the business allocation
- 3 procedure, I've reviewed the testimony that contradicts
- 4 itself from the company itself. And, like I said, the
- 5 numbers don't just add up from a financial theory
- 6 standpoint. It doesn't make sense. Now, have I written a
- 7 report on this other than testimony? No.
- 8 Q. Well, that was going to be my next question.
- 9 So since you don't think it makes any sense, do you know
- 10 whether or not the Staff has ever recommended changes to
- 11 Aquila's allocation method so that the cost of capital of
- 12 MPS would more accurately reflect the cost of providing
- 13 service to Missouri ratepayers?
- 14 A. No. Because we recommend the consolidated
- 15 capital structure. There wouldn't really be a purpose for
- 16 us to do that.
- 17 Q. Isn't it a fact that in Case ER-93-337 this
- 18 Commission adopted the assigned capital structure for
- 19 rate-making purposes?
- 20 A. That's correct. And there's two cases where
- 21 they adopted the consolidated that were fully litigated, a
- 22 '97 case and the 1990 case.
- Q. Are you saying that the ER-93-337 wasn't fully
- 24 litigated?
- 25 A. That's been my understanding all along.

	Page 1680	
1	Q. Has somebody told you that?	
2	A. That's I believe so.	
3	Q. Who told you that?	
4	A. It's been subject to testimony for quite some	
5	time.	
6	Q. Who told you that that case wasn't fully	
7	litigated?	
8	A. I believe it was when I was reviewing the	
9	previous Staff consultant's testimony, Stephen Hill in the	
10	1997 case. And Bob Schallenberg indicated that whenever	
11	I was discussing something with him about it, that there was	
12	a hang-up on one specific issue that	
13	Q. Are either of those people lawyers, Bob	
14	Schallenberg or Stephen Hill? Who's Stephen Hill?	
15	A. Last time he's a consultant the Staff has	
16	hired. Last time we hired him was back in '97, which was a	
17	MoPub case.	
18	Q. You hired him in '97 and he told you the '93	
19	case wasn't fully litigated?	
20	A. Yeah. That was indicated in his testimony. I	
21	didn't see anything to dispute that.	
22	Q. Have you read the decisions in the 93-337	
23	case?	
24	A. Not the full decisions.	
25	Q. How many decisions are there, do you know?	

- 1 A. I don't know.
- Q. And so when you say you haven't read the full
- 3 decisions, what have you read? What parts of the decisions
- 4 have you read?
- 5 A. The rate of return report and order. I've
- 6 seen that portion of it.
- 7 Q. Have you read the portion of the orders that
- 8 pertain to capital structure?
- 9 A. That includes the rate of return capital
- 10 structure.
- MR. SWEARENGEN: Could I approach the witness?
- JUDGE JONES: Yes, you may.
- 13 BY MR. SWEARENGEN:
- 14 Q. I'm going to hand you a portion of a Report
- 15 and Order in ER-90-337 that concerns rate of return, capital
- 16 structure. You say you're familiar with that. Could you
- 17 read into the record the material that I've bracketed here
- 18 on page 17?
- 19 A. Sure. In comparing Public Counsel's proposed
- 20 capital structure and MoPub's proposal, the Commission finds
- 21 that MoPub's divisional capital structure is the most
- 22 appropriate. MoPub's divisional capital structure is
- 23 testable, understandable, based on public facts and
- 24 material, has been in continuous operation for more than
- 25 five years and has been subjected to substantial regulatory

- 1 review.
- 2 MoPub's capital structure is reproducible in
- 3 that all the material assumptions and data involved in its
- 4 formation are either published, distributed to regulatory
- 5 authorities or otherwise publicly available.
- 6 Also, MoPub's booked capital structure is
- 7 reasonable due to its continuity. Modifications are made
- 8 only to reflect year-to-year historical development. It is
- 9 not as subject to manipulation as Public Counsel's
- 10 hypothetical capital structure.
- 11 Furthermore, Public Counsel's hypothetical
- 12 capital structure cannot reflect the history of activity
- 13 within a utility nor the particular risk of that utility as
- 14 does MoPub's booked capital structure. Thus, the Commission
- 15 finds that the use of Public Counsel's proposed capital
- 16 structure is not appropriate in this case.
- 17 Q. Now, you said you read that decision
- 18 previously; is that true?
- 19 A. Yes.
- MR. SWEARENGEN: May I approach the witness
- 21 again, please?
- JUDGE JONES: Yes.
- 23 BY MR. SWEARENGEN:
- 24 Q. What's the date of that decision? Do you know
- 25 offhand?

Page 1683 June 18th, 1993. 1 Α. Okay. Thank you. ο. Now, I'm going to hand you another decision in 3 4 that same case dated April 4, 1997, almost four years later, 5 same case, and ask you to read the bracketed material 6 beginning on page 38 concerning return on equity, capital 7 structure. Start there and read over to the end of that 8 capital structure paragraph, please. 9 Okay. This is Report and Order on remand in 10 Case No. ER-93-337 issued April 4th, 1997. 11 Here's the reading: Because MoPub must raise 12 capital through UtiliCorp, the use of UtiliCorp's 13 consolidated capital structure may be a valid approach. 14 However, this is not the best approach for this case because 15 UtiliCorp's comprised of both operating utility divisions and unregulated subsidiaries and its capital structure --16 17 excuse me, its capital structure reflects that mix. 18 Use of MoPub's assigned capital structure will 19 help insulate it to some extent from UtiliCorp's unregulated 20 subsidiaries. And the assigned structure is actually 21 analogous to the capital structures of comparable electric utilities. 22 23 Ο. Is that the end of that discussion? 24 No. I have one more paragraph. Α. 25 Q. Thank you.

- A. Although the capital structures proposed by
- 2 MoPub and Public Counsel -- excuse me, Public Counsel are
- 3 substantially the same, the Commission determines that use
- 4 of MoPub's assigned capital structure is warranted.
- 5 This structure was assigned to MoPub several
- 6 years prior to this case based upon a comprehensive system
- 7 of capital structure allocation by UtiliCorp in conformity
- 8 with Securities Exchange Commission requirements and
- 9 generally accepted accounting principles. Use of it will
- 10 allow year-to-year continuity and permit easier
- 11 period-to-period comparisons.
- 12 Finally, the Commission determines that in
- 13 this case it will not impose a different capital structure
- 14 on a utility where the management of the company has chosen
- 15 an appropriate capital structure.
- 16 That's it.
- 17 Q. Now, once again, what's the date of that
- 18 decision?
- 19 A. Date of that is it was issued on April 4th,
- 20 '97; effective date April 15th, 1997.
- Q. Thank you.
- Now, how many years have you been with the
- 23 Commission?
- A. Going on four years in June.
- Q. And you're aware, I assume, of cases that took

Page 1685 1 place prior to that time, including this one that we just discussed? 2 I'm aware of those cases. 3 Α. 4 Q. Are you aware of any rate case before this Commission that lasted over four years? 5 I don't know the details behind that case so 6 I -- as far as if that rate case lasted that long? 7 8 Q. Well, you just said the first order was issued --10 It was remanded. I'm not an attorney --Α. 11 0. I understand that. 12 -- so you're asking me questions that --Would you agree with me the first order was 13 Q. issued in June of 1993? I think we've established that. 14 15 And the last one you read from was in April '97? 16 Α. It was remanded, yes. 17 And you still think that case wasn't fully 18 litigated. Is that your testimony? 19 That's in my testimony. 20 That's based on something somebody named 21 Stephen Hill told you? 22 I believe that's his name, and I believe that's correct. 23

capital structure in this case, make sure I've got the

Okay. Back to your recommendation for a

24

25

0.

- 1 numbers right. Is it 35.31 percent common? Is that what
- 2 you're proposing?
- 3 A. That's correct.
- 4 Q. And you've got a little piece of short-term
- 5 debt, .38 percent; is that correct?
- 6 A. That's correct.
- 7 Q. And 64.31 percent long-term debt?
- 8 A. That sounds correct.
- 9 Q. Okay. Are you familiar with the term
- 10 "investment grade bond"?
- 11 A. Yes, I am.
- 12 Q. And would you agree with me that for purposes
- 13 of this case, Aquila has agreed that the cost of debt should
- 14 be set at a level not to exceed the Standard and Poor rate
- 15 for a triple B rated bond?
- 16 A. I'm aware of that commitment.
- Q. And is that the lowest investment grade bond,
- 18 a triple -- a Standard and Poor triple B bond?
- 19 A. A triple B minus actually is the lowest.
- 20 Q. And does Aquila currently have that rating --
- 21 A. No.
- Q. -- a triple B rating?
- Would you agree that if the bond rating of a
- 24 company declines, you would expect that company's cost to
- 25 borrow to increase?

- 1 A. Yes.
- Q. And would you agree that the Standard and
- 3 Poor's guideline for a triple B utility of average risk is
- 4 45 percent debt and 55 percent common equity?
- A. Are you referring to the guidelines --
- 6 Q. Yes.
- 7 A. -- from this?
- 8 I want to say it was 47 to 55 not 45 to 55,
- 9 but I could verify that.
- The financial target for a business position
- 11 of five for a triple B rated company is 47 to 55.
- 12 Q. And what's a business position five? What's
- 13 that mean?
- 14 A. Basically you have business profiles from 1 to
- 15 10, 1 being the least risky, 10 being the most risky.
- 16 Whenever you have a business profile that indicates less
- 17 risk, the financial ratios, metrics do not have to be as
- 18 solid, if you will, if that -- as far as the financial
- 19 health in order to have, say, the same credit rating as a
- 20 company with a business profile of five.
- They have some more business risk so they need
- 22 to have, say, for instance, more equity in their capital
- 23 structure to -- to compensate for that additional risk in
- 24 order to have the same credit rating.
- And a company with a business profile of 1, 2

- 1 3 -- I don't see many with a 1, but 2 and 3 usually are
- 2 water companies. A 4 is probably a fully regulated electric
- 3 utility. You get to 5 and 6 and you're looking at
- 4 vertically integrated regulated utilities with some -- some
- 5 nonregulated.
- 6 Aquila when -- the nonregulated Aquila
- 7 merchant operation business profile I believe was a 7, so
- 8 when you get into energy marketing and trading, wholesale
- 9 power, tolling agreements, etc., you're looking in the
- 10 7, 8 range. And that's how that -- how that's measured.
- 11 Q. Okay. Thank you.
- 12 You did say though that the -- back to the S&P
- 13 guidelines for a triple B utility of average risk, the
- 14 common equity ratio, the guideline is 55 percent?
- 15 A. Yes. The benchmark is 47 to 55.
- Q. 47 to 55 on common; is that right?
- 17 A. No. This is total debt to total capital.
- 18 Q. Okay. There's a range. Is that what you're
- 19 saying?
- 20 A. Yes. For triple B. This is not an exact
- 21 science by any means. And these targets, you know, a lot of
- 22 times aren't even met to achieve a certain credit rating.
- Q. Your comparable companies, what document would
- 24 I look at in your testimony that would show me the common
- 25 equity ratios of your comparable companies?

- A. Actually, I think we were just referring to
- 2 them. Something about 25 percent for DPL and DQE. That is
- 3 Schedule 20 in column 1.
- 4 Q. Schedule 20 to your Direct Testimony?
- 5 A. Direct Testimony, column 1.
- 6 Q. Schedule 20, column 1. And how many of those
- 7 companies fall into this Standard and Poor's guideline range
- 8 that you were just talking about?
- 9 A. It's interesting, there's only one. And
- 10 actually that company is an A-rated company. You actually
- 11 have NSTAR, which is an A-rated company, that has
- 12 37.8 percent common equity total capital. So I'm sure that
- 13 falls even further outside the range that are normally
- 14 required for -- or I wouldn't say required, but that's the
- 15 target for an A-rated utility with, say, a business position
- 16 of five.
- 17 So that just illustrates more that this is
- 18 more of an art than it is a science in assessing the
- 19 creditworthiness because these benchmarks tend not to be met
- 20 by some of these companies.
- Q. You've got two in there that we talked about
- 22 earlier that I think you agreed probably don't belong in
- 23 your group. And that's DPL, Inc. and DQE; is that true?
- A. I don't think we agreed that they don't belong
- 25 in my group, but those -- you know, those -- they had triple

- 1 B credit rating at the time and, once again, those fell out
- 2 of the guidelines that are indicated by Standard and Poor's
- 3 in their financial targets.
- 4 Q. How much is DPL, Inc. out of the guideline?
- 5 A. Over 20 percent.
- Q. And how about DQE? How much is it out of the
- 7 quideline?
- 8 A. Over 20 percent.
- 9 Q. Would you agree that the lower the interest
- 10 coverage, the greater the financial risk?
- 11 A. Holding all things equal, yes.
- 12 Q. And holding all things equal, would you agree
- 13 that the greater the financial risk, the higher the cost of
- 14 the common stock?
- 15 A. Yes.
- 16 Q. Is it true that a higher interest coverage
- 17 indicates greater security to the investor and suggests to
- 18 the investor that he will receive his anticipated interest
- 19 payments?
- 20 A. Holding business risk equal once again, yes.
- Q. Do you still have Schedule 20 there in front
- 22 of you?
- 23 A. Yes, I do.
- Q. And what does column 3 show?
- 25 A. Column 3 shows pre-tax interest coverage

- 1 ratios for my comparable companies.
- 2 O. And the average is 2.65 times; is that true?
- 3 A. That's correct.
- Q. And then if you turn to the next schedule, I
- 5 believe, Schedule 21 --
- 6 A. Yes.
- 7 Q. -- do you show there what your recommended
- 8 proposed interest coverage will be for Aquila?
- 9 A. Yes. With many assumptions, I have calculated
- 10 it a pre-tax interest coverage ratio there.
- 11 Q. Is that in the third column on that page under
- 12 the 9.64 percentage?
- 13 A. Well, there's actually a range. If you go
- 14 down to item 8, it shows the pre-tax -- with many
- 15 assumptions, it shows the pre-tax interest coverage ratio of
- 16 2.11 for 8.64, 2.17 for 9.14, 2.23 for 9.64.
- 17 Q. And those interest coverage figures that you
- 18 just read into the record correspond to the range of your
- 19 proposed return on equity in this case, 8.64 to 9.64; is
- 20 that right?
- 21 A. That's correct.
- 22 Q. So on the high end of your recommended ROE
- 23 range, the 9.64, the proposed interest coverage is only
- 24 2.23 times; is that right?
- 25 A. That's correct. And I did -- as I explained

- 1 in my testimony, I still have many reservations from drawing
- 2 too much of an inference from -- from this test of
- 3 reasonableness because of the fact that Aquila's credit
- 4 ratings are a result of its consolidated operations;
- 5 therefore, the credit quality of the debt that is assigned
- 6 to MoPub and St. Joe is a function of the nonregulated
- 7 operations of Aquila and also Aquila's leveraged capital
- 8 structure, which is all I'm trying to reflect in my
- 9 recommendation here.
- 10 Since the debt costs are what they are and
- 11 what they're -- what they're assigned to MoPub and St. Joe,
- 12 it's only natural to go ahead and use the capital structure
- 13 that is a function of that credit rating and the costs
- 14 associated with it.
- 15 Q. With your recommended capital structure, did
- 16 you calculate what return on common stock equity would have
- 17 produced a pre-tax coverage equal to the average of your
- 18 comparable companies, which you said was 2.65 times?
- 19 A. No. That doesn't drive my recommendation.
- Q. Did you make that calculation?
- 21 A. No.
- 22 O. Is that a hard calculation to make?
- A. I've never made it. I don't know, you know,
- 24 if -- probably have to do some algebra.
- 25 Q. You can't do it on the witness stand this

- 1 afternoon?
- A. I could do it for you later. I really don't
- 3 feel like doing it right here.
- 4 Q. Let me ask you this. Would 14.16 percent
- 5 return on common stock equity sound like a number that might
- 6 make that turn out to be 2.65 times?
- 7 A. You'd have to show me the calculations.
- Q. Okay. Could you make that calculation while
- 9 we're on recess?
- 10 A. If you have the calculations, I mean, I can
- 11 review your calculation because I wouldn't want to confuse
- 12 our methodologies here.
- 13 Q. You didn't do this calculation, did you?
- 14 A. No. I said it's not something -- pre-tax
- 15 interest coverage -- a desired pre-tax interest coverage
- 16 ratio calculation is not driving my recommendation. It's
- 17 the other way around.
- 18 I come up with a recommendation, I use pre-tax
- 19 interest coverage ratio to test the reasonableness. As far
- 20 as I know, it's never been a matter of pre-tax interest -- a
- 21 desired pre-tax interest coverage ratio driving what a
- 22 recommendation should be.
- Q. And you said you did it to test the
- 24 reasonableness, and that's the essence of my question. Did
- 25 you calculate what return on common stock equity would have

- 1 produced a pre-tax coverage equal to the average of your
- 2 comparable companies, which you said was 2.65 times?
- 3 A. No.
- 4 Q. And don't you think you should have done that
- 5 to test the reasonableness of it?
- 6 A. No.
- 7 Q. Why not?
- 8 A. Because I looked at -- I evaluated the current
- 9 interest rate environment, I looked at the growth rates in
- 10 my DCF model, I looked at the dividend yields in my DCF
- 11 model, I evaluated all six of my comparable companies. And
- 12 I realized that some of those comparable companies had some
- 13 problems and I took that into consideration when I made my
- 14 recommendation. I calculat --
- 15 Q. How did you take that into consideration when
- 16 you made your recommendation, the fact that some of your
- 17 comparable companies had problems?
- 18 A. If you want to take a look with me, I'll
- 19 explain it to you.
- 20 Q. Yeah. I'd love to. First of all, what
- 21 companies are you talking about that have problems?
- A. Well, there's obviously volatile growth rates
- 23 because it's the nature of the industry right now,
- 24 unfortunately.
- 25 Q. Which companies in your comparable companies

- 1 had problems?
- A. Well, let -- as soon as I turn to it, I can
- 3 just start going through some of this with you.
- Q. Okay.
- 5 A. Okay. If you turn to Schedule 14.
- 6 Q. And that's to your Direct Testimony?
- 7 A. Yes.
- Q. Okay. Which of your comparable companies
- 9 listed there -- and you have all six of them -- are having
- 10 problems?
- 11 A. And when I say "problems," I'm referring to
- 12 the fact that their growth rates are differing as far as
- 13 historical and projected. You've already pointed out some
- 14 things about DPL and DQE with their negative growth rates
- 15 and historical growth rates.
- And one of the things that happens when a
- 17 company has a negative historical growth rate, a lot of
- 18 times their near term projected growth rate will be higher
- 19 than what is actually sustainable.
- I actually discussed this in the last Empire
- 21 rate case when they had an anomalous year -- because of the
- 22 fact that Value Line has a projected earnings per share five
- 23 years out -- three to five years out, that they expect them
- 24 to return back to a normal level, but because they had an
- 25 anomalous year, their base year to use to calculate that

- 1 projected compound growth rate is going to be lower than it
- 2 normally would be so an analyst has to take this into
- 3 consideration.
- 4 Q. You're talking about the Empire District
- 5 Electric Company?
- 6 A. I'm explaining what has to be taken into
- 7 consideration.
- 8 O. Well, are you talking about the Empire
- 9 District Electric Company?
- 10 A. I'm using it as an example to explain what has
- 11 to be taken into consideration when you look at growth
- 12 rates.
- 13 Q. That's not one of your comparable companies
- 14 though?
- 15 A. No. I'm using an example to explain here --
- 16 Q. That's fine.
- 17 A. -- as to why you have to take these things
- 18 into consideration.
- 19 Q. I just wanted to make sure that that wasn't
- 20 being substituted here. Go ahead.
- 21 A. No, it's just an example. I'm just trying to
- 22 help explain.
- So if -- when you look at the growth rates
- 24 within -- you know, within my comparable groups there, you
- 25 look at some of the average historical and projected. For

- 1 DPL and DQE, as you pointed out, you know, there are some
- 2 issues there, but I'm not going to exclude them. I have
- 3 confidence enough in myself to be able to sort through this
- 4 information and come up with a reasonable recommendation.
- 5 And for the average historical and projected
- 6 growth of DPL and DQE, you're right, the average historical
- 7 growth and projected growth is 1.5 for DPL, for DQE it's
- 8 negative 1.01.
- 9 Well, if you look at a company like Cleco and
- 10 Hawaiian Electric, which is one of more captive electric
- 11 utilities just because of the nature of the fact that it's
- 12 on an island, they have very little growth.
- 13 And that's -- that's not -- that's not
- 14 surprising to me because the growth for a electric utility
- 15 is a lot of times based on what they call organic growth,
- 16 which is growth and demand for electricity, which, you know,
- 17 may not be growing as high as at one time because of energy
- 18 efficiency issues, could be growth in customers within --
- 19 within their jurisdiction. So I gave some weight to that.
- 20 I also gave some weight to NSTAR because NSTAR looks like it
- 21 had historical and projected growth rates that were, you
- 22 know, fairly -- you know, fairly similar.
- 23 So I looked at all that and took that in
- 24 consideration. And -- and as you can see, my proposed range
- 25 of growth was, you know, 10 basis points below my highest

- 1 average historical and projected, which was NSTAR.
- 2 3.1 gives some weight do Hawaiian Electric. And then if you
- 3 go to Schedule 16 there, you'll see that as far as my
- 4 column 5, my -- the high end of my recommendation is
- 5 actually higher than the overall results that I came up for
- 6 any of my companies, which was 9.48 for Cleco. The high end
- 7 of my range is 9.64.
- 8 So, once again, I'm looking at NSTAR, I -- I
- 9 looked at some of these results and decided, you know, I
- 10 need to analyze this, just like Dr. Murry calculated several
- 11 DCF calculations with just the dividend growth. And he was
- 12 coming up with absurd results, 6, 7 percent. I mean, you
- 13 can make these calculations and you can look at them. It
- 14 doesn't mean you're going to necessarily go with that
- 15 recommendation.
- 16 Q. I want to take you back to your statement you
- 17 made earlier that some of these companies have problems and
- 18 you never really defined what you meant by problems, but you
- 19 referenced specifically DPL, Inc. and DQE, Inc. Are any of
- 20 the other companies in your proxy group -- any of the
- 21 remaining four companies problem companies from your
- 22 standpoint?
- A. No. And when I say "problems," I'm saying
- 24 that there was some things I looked at as far as their
- 25 growth rates. I had to recognize that there was some things

- 1 going on there with the negative historical and -- and
- 2 the -- you know, the positive forward-looking growth and
- 3 weighing my decision on what -- what is reasonable to
- 4 recommend in this case.
- 5 Q. So when you said problems, other than DQE and
- 6 DPL, Inc. you didn't really mean that the companies had
- 7 problems?
- A. I just meant that it presented problems with
- 9 my analysis, that I had to --
- 10 Q. Okay.
- 11 A. -- if I can say, I had to use a little
- 12 judgment here.
- 13 Q. Let me ask you this. Would you agree that if
- 14 there is an increase in the rate of inflation, it is likely
- 15 that the Federal Reserve will increase the level of interest
- 16 rates?
- 17 A. Well, that depends to be -- if the economy
- 18 starts to pick up and the Federal Reserve will, you know,
- 19 eventually act. They've made some unprecedented
- 20 announcements that they do not intend to raise their federal
- 21 funds rate for any -- any time soon.
- 22 O. What if there's an increase in the rate of
- 23 inflation? What do you think the Federal Reserve will do?
- A. Your guess is as good as mine on that. I
- 25 mean, that's -- analysts are trying to figure that out all

- 1 the time. I don't know.
- Q. What normally happens if there's an increase
- 3 in the rate of inflation with respect to what the Federal
- 4 Reserve does in terms of the level of interest rates?
- 5 A. Well, if it's a sustainable amount of
- 6 inflation, they may raise the fed funds rate, but they have
- 7 to weigh a lot of factors -- more factors than I can even
- 8 try to get into here. And I don't know.
- 9 Q. If you turn to your Direct Testimony,
- 10 Schedule 6, there you list several economic forecasts; isn't
- 11 that true?
- 12 A. Yes.
- Q. And what does the Value Line Investment Survey
- 14 indicate that the inflation rate was in 2003?
- 15 A. 1.9.
- 16 Q. And what does it say the inflation rate will
- 17 be in 2004?
- 18 A. 2.
- 19 Q. 2 percent?
- 20 A. 2 percent. Sorry.
- Q. And what does it say the inflation rate will
- 22 be in 2005?
- 23 A. 2.1 percent.
- Q. And would that indicate to you that analysts
- 25 expect inflation to increase?

- 1 A. Yes. And that would be reflected in my DCF
- 2 model.
- 3 O. It will be reflected in your DCF model or is
- 4 reflected in your --
- 5 A. It is.
- 6 Q. Okay. And how did you account for that in
- 7 your DCF analysis?
- 8 A. I'm trying to measure investor expectations.
- 9 And obviously investors review all this financial
- 10 information when determining whether or not a specific
- 11 security is attractive just as whenever dividends --
- 12 whenever double taxation of dividends was decided to, you
- 13 know, start ratcheting that down to a point where it was
- 14 down towards a capital gains level, utilities stock prices
- 15 went up, they take that in consideration.
- 16 Take in consideration the fact that they
- 17 cannot get as an attractive return on fixed interest rate
- 18 investments because the level of interest rates are lower
- 19 and that results in -- in investors being attracted towards
- 20 equities.
- 21 Q. Now, you did a CAPM analysis as well; is that
- 22 true?
- 23 A. Yes.
- Q. Did you account for this expectation of
- 25 increasing interest rates in the future in your CAPM

- 1 analysis?
- 2 A. The -- the yield on the 30 -- and this is
- 3 going to be a roundabout answer, you're going to have to
- 4 excuse me. The yield on a 30-year --
- 5 Q. We haven't had any of those today, have we?
- 6 A. The yield on a 30-year treasury, the interest
- 7 to yield to maturity for that security, that is an indicator
- 8 of investors' expectations on what they think interest rates
- 9 will do. So that does take into consideration inflation.
- 10 It's not easy to come up with just -- this is not something
- 11 that's -- like I said, it's more of an art than it is
- 12 science.
- 13 Q. Are bonds less risky investments than the
- 14 common stocks of the same company?
- 15 A. Yes.
- 16 Q. Are you familiar with the textbook Principles
- 17 of Public Utility Rates by James Bonbright?
- 18 A. I believe Dr. Murry cited that. I just -- I'm
- 19 familiar with his quotation.
- 20 Q. Have you ever looked at that book yourself?
- 21 A. No.
- Q. There's a statement I think that Dr. Murry
- 23 indicated that appears on page 308 of that textbook to this
- 24 effect, Some analysts and commissions base their overall
- 25 estimate on what they regard as a typical objective or ideal

- 1 capital structure without regard to the actual
- 2 capitalization of the company under review.
- 3 Are you familiar with that concept?
- 4 A. If you can refer me, I want to take a, you
- 5 know, look specifically at his quote.
- 6 Q. I may be able to do that.
- 7 MR. SWEARENGEN: Could we have just a minute
- 8 here?
- JUDGE JONES: Yes.
- 10 MR. SWEARENGEN: Do you want to take a short
- 11 recess?
- 12 JUDGE JONES: Is it going to take long for you
- 13 to find what you need?
- MR. SWEARENGEN: I've got it.
- JUDGE JONES: You've got it, so we don't need
- 16 to take a recess.
- 17 MR. SWEARENGEN: I thought maybe the reporter
- 18 was getting tired.
- May I approach the witness?
- JUDGE JONES: Yes, you may.
- MR. SWEARENGEN: I've got a copy.
- 22 BY MR. SWEARENGEN:
- Q. For the record, Mr. Murray, I've handed you
- 24 what I believe to be that portion of the text that we were
- 25 just discussing that contains that statement.

Page 1704 1 Α. Yes. 2 My question is, do you agree with that Ο. statement? 3 4 Α. You're referring to the statement, Some analysts and commissions base their overall estimate on what 5 6 they regard as a typical objective or ideal capital 7 structure? 8 That's the statement that you're referring to 9 specifically --10 Ο. Yes, sir. -- that's highlighted? 11 Α. I agree with that statement. I agree that 12 13 there's many opinions on that as well as far as what's typical, what's objective, what's ideal. 14 15 One thing -- and are you familiar with any analysts that have said that or adopted that principle? 16 17 Not to my knowledge. As far as anybody Α. 18 specifically, no. 19 But you would agree with it, nonetheless? ο. I'd agree that there are many things that you 20 21 can do to evaluate whether or not a capital structure is, 22 you know, typical or objective. 23 Q. You agree with the concept regardless of who 24 said it --

25

Α.

Yes.

	Page 1705		
1	Q is that a fair statement?		
2	A. Yes.		
.3	Q. And if I said it, you would agree with it. Is		
4	that a fair statement?		
5	A. Well		
6	Q. The reason I ask that, is that it says, Some		
7	commissions base their overall estimates on what they regard		
8	as typical objective or ideal capital structure. And I		
9	thought you said this morning that you've never read any		
10	decisions of other state commissions on that topic, so		
11	that's why I ask that question.		
12	A. Okay.		
13	Q. Do you agree that there's a school of thought		
14	that adheres to the principle that the cost of capital and		
15	rate-making should be based on what is reasonable and		
16	prudent for a regulated utility?		
17	A. Can you show me what you're referencing, once		
18	again?		
19	Q. I can show you my outline of my questions and		
20	that's all. I have no text to refer you to. I'm just		
21	asking you as a general proposition, do you agree or		
22	disagree with that? You accepted the other statement with		
23	me saying it. I wanted to see if you'd accept this one.		
24	A. Can you repeat it one more time, please?		
25	Q. Do you agree that there is a school of thought		
1			

- 1 that adheres to the principle that the cost of capital in
- 2 rate-making should be based on what is reasonable and
- 3 prudent for a regulated utility?
- 4 A. I'm not sure what the basis of -- I'm trying
- 5 to get some clarification here as far as the cost of capital
- 6 for a reasonable and prudent utility. If we're talking
- 7 about cost of capital, I agree.
- 8 Q. Okay. Thank you.
- 9 And did you calculate a cost of common stock
- 10 equity for Aquila, Incorporated or for the Missouri
- 11 regulated electric operations MPS and L&P?
- 12 A. MPS and L&P.
- Q. Your capital structure, however, is the Aquila
- 14 corporate capital structure; is that true?
- 15 A. That's MPS and L&P's capital structure.
- 16 Q. It's the Aquila corporate capital structure;
- 17 isn't that true?
- 18 A. That's where the numbers came from, but it's
- 19 MPS and L&P capital structure.
- 20 Q. So your testimony now is that MPS and L&P have
- 21 a capital structure?
- 22 A. Yes. The actual consolidated capital
- 23 structure of Aquila.
- Q. If you turn to your Rebuttal Testimony,
- 25 please, on page 8 starting on line 30. Do you have that in

- 1 front of you?
- 2 A. Yes, I do.
- 3 Q. You make the statement, It is inappropriate to
- 4 utilize Aguila's allocated capital structure for rate-making
- 5 purposes in this case because, quite simply, Aquila does not
- 6 have the equity to allocate to its divisions to maintain its
- 7 target equity ratios.
- 8 Is that your testimony?
- 9 A. That's my testimony.
- 10 Q. Would you agree with me that large
- 11 corporations, conglomerates, what have you, oftentimes
- 12 allocate capital costs to various divisions in order to make
- 13 capital budgeting decisions?
- 14 A. I'm familiar with the fact that there may be
- 15 some discount rates that are determined. As far as the
- 16 accounting capital cost, I'm not -- I can't speak to that.
- 17 Q. You don't know. Does Aquila allocate the
- 18 capital costs of utility assets to the relevant operating
- 19 utility divisions? Is that your understanding of what
- 20 Aquila does?
- 21 A. I know they have assigned -- they have assign
- 22 debt cost, and I guess that's the basis behind their
- 23 allocated capital structure system.
- Q. Let me ask you this. You read into the record
- 25 a while ago excerpts from the Commission's decisions in

- 1 ER-93-37 that went into some detail about that, did you not?
- 2 A. Yes.
- 3 Q. Have you ever read any of the record or
- 4 transcript of proceedings or the testimony that was filed in
- 5 that case, ER-93-37?
- A. I think I stated before I read just the part
- 7 of the Report and Order that dealt with the rate of return
- 8 and -- and capital structure.
- 9 Q. And did the Commission not in that case
- 10 endorse the approach to the divisional capital structure
- 11 that Aquila was supporting in that case?
- 12 A. In that case.
- 13 Q. They did. Right?
- 14 A. In that case.
- 15 Q. Let me ask you this. Is an allocation of
- 16 capital to the operating division that uses the asset likely
- 17 to be a closer estimate of the capital of that division then
- 18 the sum of the capital for all of the divisions together?
- 19 A. Can you repeat the question, please?
- Q. Sure. Is an allocation of capital to the
- 21 operating division that uses the asset likely to be a closer
- 22 estimate of the capital of that division then the sum of the
- 23 capital for all of the divisions together?
- A. I would say that the -- the capital is
- 25 assigned or allocated to all the divisions of the

- 1 consolidated operation of Aquila would -- would obviously
- 2 have to add up to the consolidated equity ratio.
- 3 Q. Say that again.
- A. Because of the fact -- especially considering
- 5 the fact that Aguila is reverting back to a regulated --
- 6 domestic regulated utility. Their consolidated capital
- 7 structure is going to be much more -- you know, it's going
- 8 to be aligned with their regulated utilities because
- 9 obviously if you have -- let's see, I think they have seven
- 10 states that they operate in.
- If there's seven divisions and they're
- 12 maintaining that they're allocating 47.5 percent equity to
- 13 those seven divisions and their consolidated equity ratio is
- 14 35 percent that shows on the annual report, you asked me if
- 15 I've ever done any auditing of this, but the numbers just
- 16 wouldn't add up.
- 17 Q. Let me ask you a question about that. I think
- 18 earlier you said that Aquila has unregulated operations;
- 19 isn't that true?
- 20 A. That they're winding down, that's correct.
- 21 Q. Yeah. And isn't all of that reflected on
- 22 their financial statements and on the capital structure that
- 23 you're proposing for use in this case?
- 24 A. Yes. But Mister -- I believe it's Mr. Empson
- 25 indicated in the collateralization case that they actually

- 1 allocate more equity to nonregulated. So it only stands to
- 2 reason that the equity ratio that actually if the allocation
- 3 process was done correctly, would be less than the
- 4 consolidated because they're having to put more equity
- 5 towards their nonregulated operations.
- Q. Well, let's take you back to my question.
- 7 Wouldn't you agree that an allocation of capital to the
- 8 operating division that uses the asset be a closer estimate
- 9 of the capital of that division than simply adding up the
- 10 capital of all the divisions together?
- 11 A. No.
- 12 Q. You disagree with that?
- 13 A. Disagree.
- 14 Q. If one could demonstrate that the divisional
- 15 capital structure is a more accurate estimate of the capital
- 16 used to support the utility services of the division, would
- 17 you use it as the capital structure for rate-making for that
- 18 utility?
- 19 A. Repeat the question, please.
- Q. If one could demonstrate that the divisional
- 21 capital structure is a more accurate estimate of the capital
- 22 used to support the utility services of the division, would
- 23 you use it as the capital structure for rate-making for that
- 24 utility?
- 25 A. That's a question I don't think that could

- 1 ever be proved. I don't think anybody can prove that
- 2 there's a capital structure that is actually supporting the
- 3 division other than the consolidated capital structure of
- 4 the utility.
- Q. Well, didn't the Commission back in ER-93-37
- 6 conclude just the opposite?
- 7 A. Well, they concluded just the op-- what I'm
- 8 referring to in the 1990 and 1997 case.
- 9 Q. Let's talk about 93-37 and those decisions
- 10 that you read into the record. Don't you think there was
- 11 something to support the Commission's decision in that
- 12 regard?
- 13 A. The Commission weighed its evidence in that
- 14 case.
- 15 O. And do you think the facts they relied on were
- 16 made up?
- 17 A. I'm saying it doesn't add up for me at this
- 18 point in time. I do not see how this capital structure
- 19 system has any support or evidence. And I've not seen any
- 20 support or evidence submitted by the company to -- to
- 21 convince me that this is the actual capital structure that
- 22 supports the assets of MoPub and St. Joe.
- 23 Q. Well, what information would show you or
- 24 convince you that the divisional capital structures of MPS
- 25 and L&P were closer estimates of the actual capital used to

- 1 serve those customers than the capital structure of
- 2 Aquila, Inc.?
- 3 A. Spin them off as a subsidiary and have them
- 4 issue their own debt.
- 5 Q. That's an event. I asked you what information
- 6 would show you.
- 7 . A. There isn't any information that would
- 8 convince me.
- 9 Q. Okay. Okay. But there apparently was back in
- 10 1993; isn't that true?
- 11 A. I wasn't here in 1993.
- 12 Q. So you don't know?
- 13 A. The Commission weighed the evidence at the
- 14 time. I was not the witness in 1993.
- 15 O. Do you know who was?
- 16 A. Actually, I do not. May have been Jay Moore.
- 17 I believe he was here at that time.
- 18 O. Who's Jay Moore?
- 19 A. He used to be manager of the financial
- 20 analysis department, but I don't know for sure.
- Q. If Aquila allocated the nonregulated losses to
- 22 nonregulated operations, would there be plenty of equity
- 23 capital to finance MPS?
- 24 A. I'm sorry. Repeat the question again.
- Q. If Aquila allocated the nonregulated losses to

- 1 nonregulated operations, would there be plenty of equity
- 2 capital to finance MPS?
- A. At what level? When you say plenty of equity
- 4 to finance MPS, at what level are you referring to?
- Q. At any level.
- 6 A. They would have whatever equity -- when you
- 7 say plenty of equity, obviously when I'm recommending a
- 8 35 percent equity ratio, individuals do not think that's
- 9 plenty of equity. You know, there -- they have had to take
- 10 write-downs to their equity ratio.
- 11 Q. What about at a 45 or 47 percent equity ratio?
- 12 A. I don't believe it's available to be
- 13 allocated.
- 14 Q. If they allocated their nonregulated losses to
- 15 nonregulated operations, you don't think that would be
- 16 possible?
- 17 A. I haven't seen anything where they're
- 18 separating the nonregulated losses and for that matter the
- 19 nonregulated debt from the equity that was there before
- 20 they -- Aquila's equity ratio started to decrease
- 21 dramatically. I've not seen any separation.
- Q. If you turn to page 11 of your Rebuttal
- 23 Testimony, please. Are you there?
- 24 A. Yes.
- Q. The answer that begins on line 9, I would have

- 1 proposed to use a hypothetical capital structure. I would
- 2 not accept the allocated capital structure proposed by
- 3 Aquila because, as I have demonstrated, it is a fictitious
- 4 capital structure.
- 5 That's your testimony?
- 6 A. Yes, it is.
- 7 Q. And what do you mean by the term "fictitious
- 8 capital structure"?
- 9 A. It's not there. It's not tangible. Aquila's
- 10 own witness, Mr. Reed, has indicated that divisional capital
- 11 structures are not discernible.
- 12 I'm being attacked here and I -- there's a
- 13 witness on the -- you know, with Aguila that has testimony
- 14 that indicates a divisional capital structure is not
- 15 discernible, which hence, means it's non-identifiable, its
- 16 non-tangible, it's fictitious.
- 17 If Aquila wants to represent they want to use
- 18 a hypothetical capital structure, that's fine, but with --
- 19 with trying to give the impression that there's actually
- 20 some equity there at these divisions when we know that it's
- 21 not because their current financial situation, I just -- I
- 22 think that that's something that is -- is false and
- 23 fictitious.
- 24 Q. Is "fictitious capital structure" a term that
- 25 I would find in a college level textbook?

Transcript of Hearing, Vol. 18 3/11/2004

	Page 1715		
1	A. If you looked hard enough, you might. It's		
2	not		
3	Q. Have you ever seen it?		
4	A. It's not a generally recognized financial		
5	term.		
6	Q. Have you ever seen it?		
7	A. In my college financial text? I don't recall.		
8	Q. Okay. How does a fictitious capital		
9	structure, however you define that, differ from a		
10	hypothetical capital structure?		
11	A. Like I said, a hypothetical I think is the		
12	same as a fictitious capital structure. A hypothetical		
13	capital structure is used primarily just to come up with a		
14	discount rate.		
15	There's no attempt, when you're using a		
16	hypothetical capital structure, to give the representation		
17	that that capital is that mix of capital is actually		
18	there. It's just to determine what the discount rate to use		
19	is for you know, as a net present value calculation for a		
20	project, whether it's a go or not.		
21	Q. Has this Commission ever used a hypothetical		
22	capital structure for purposes of setting rates?		
23	A. St. Joseph Light & Power, I believe.		
24	Q. Really?		
25	A. I believe it was proposed. I recall that it		

		Page 1716	
1	was proposed.	I don't know if it was accepted or if that	
2	was settled.		
3	Q.	Proposed by who?	
4	Α.	Proposed by Staff.	
5	Q.	Staff proposed a hypothetical capital	
6	structure in	a case involving St. Joseph Light & Power	
7	Company?		
8	Α,	I believe that was the case.	
9	Q.	What case was that?	
10	Α.	Before they got acquired by Aquila. I don't	
11	recall the exact case number.		
12	Q.	Was that the right thing to do in that case?	
13	Α.	I Staff was that was their determination	
14	at the time.	I don't know if I would have made the same	
15	5 determination or not.		
16	Q.	And why did they make that determination that	
17	a hypothetical capital structure should be used?		
18	Α.	For whatever reason, they felt like it wasn't	
19	reasonable.		
20	Q.	What wasn't reasonable?	
21	Α.	The capital structure.	
22	Q.	You mean the actual capital structure of the	
23	company?		
24	. А.	The actual consolidated capital structure.	
25	Q.	Consolidated capital structure. What do you	

- 1 mean by that with respect to St. Joe Light & Power
- 2 consolidated capital structure?
- 3 A. Its actual capital structure that's on the
- 4 books reported to the SEC.
- 5 Q. Have you read that case? Are you familiar
- 6 with that case where the hypothetical capital structure was
- 7 proposed by the Staff?
- 8 A. Not in detail.
- 9 Q. Okay. Well, what did the Commission decide in
- 10 that case?
- 11 A. You know, I don't recall if they -- if they
- 12 adopted that or not.
- 13 Q. If the purpose of all this is to determine an
- 14 appropriate capital structure for rate-making purposes, what
- 15 is the difference between a hypothetical capital structure
- 16 and an allocated capital structure?
- 17 A. Well, I believe -- I believe there's some
- 18 dispute on that. I think in the collateralization case
- 19 there was, you know, some indication from the company that
- 20 Staff was trying to make a distinction without a difference.
- There is definitely a difference. A
- 22 hypothetical capital structure is used when the capital
- 23 structure is determined to be unreasonable, whether it's
- 24 because it's not consistent with the company's historical
- 25 capital structure or whether it's not consistent with

- 1 comparable companies, what have you. There's a decision to
- 2 use a hypothetical capital structure.
- 3 Q. Is it a real capital structure, a
- 4 hypothetical?
- 5 A. No. Hypothetical is not a real capital
- 6 structure.
- 7 Q. So is it a fictitious capital structure?
- A. It's just used to come up with a discount
- 9 rate. No, there's no -- there's no representation that that
- 10 capital is actually there.
- 11 Q. So if it's not real, it's fictitious. Right?
- 12 A. Exactly.
- 13 Q. Okay.
- 14 A. I mean --
- 15 Q. Hypothetical capital structure would fit your
- 16 definition of a fictitious capital structure; is that true?
- 17 A. Yes. But the allocated capital structure
- 18 that -- that Aquila uses for MoPub and St. Joe is a capital
- 19 structure that -- that they have been giving -- trying to
- 20 give this Commission that it's the actual capital structure
- 21 that is the actual capital that capitalizes MoPub and
- 22 St. Joe. And I do not agree with that.
- Q. What did the Commission say about that back in
- 24 1993?
- 25 A. I think we've read that, but they've also had

- 1 opinions that contradict that in 1990 and 1997.
- Q. Did they ever issue an opinion that said what
- 3 they said in '93 wasn't right, or did they just simply issue
- 4 an opinion saying for purposes of rate-making in this case,
- 5 we're going to go with the corporate capital structure?
- 6 A. I think they kept it within that case.
- 7 Q. Yeah.
- 8 MR. SWEARENGEN: Do you want to take a short
- 9 break, Judge?
- JUDGE JONES: No.
- 11 MR. SWEARENGEN: Do you want to keep plugging
- 12 ahead?
- 13 JUDGE JONES: At least until 3:00.
- 14 MR. SWEARENGEN: I'll go get some more
- 15 questions then.
- 16 BY MR. SWEARENGEN:
- 17 Q. Now, you've been wanting to talk all day about
- 18 the DCF process. Is that a fair statement?
- 19 A. I'll say I wasn't wanting to talk at all
- 20 today. And that's an inside joke.
- 21 Q. Okay.
- 22 A. But if you'd like to, I will.
- 23 Q. Let me ask you this. You mentioned earlier
- 24 you've done a DCF analysis in this case and a CAPM -- you've
- 25 gone through the CAPM process; is that true?

- 1 A. Yes.
- Q. And is it fair to say that those are both
- 3 theoretical processes or attempts to measure the returns
- 4 required by investors?
- 5 A. Yes.
- 6 Q. And would you agree that those processes are
- 7 based generally on the price of those equities, their
- 8 projected future cash flows and their volatility?
- 9 A. I'd say the discounted cash flow is --
- 10 specifically addresses the prices of the stocks, the
- 11 dividends associated with those stocks, potential growth
- 12 rates for capital appreciation going forward, the capital
- 13 asset pricing model doesn't necessarily involve the price of
- 14 the stock.
- 15 It involves the beta, which is the measure of
- 16 the volatility of the stock as it relates to the market
- 17 added to some -- some interest rate which is usually a
- 18 risk-free treasury with the beta times the market return to
- 19 come up with an estimate. So that's not directly related to
- 20 the price of stock as far as the CAPM.
- 21 Q. Would you turn to Schedule 16 to your Direct
- 22 Testimony?
- 23 A. Yes.
- Q. Is it on that schedule, Mr. Murray, that you
- 25 set out your DCF estimated cost of common equity for your

- 1 six comparable companies?
- 2 A. Yes.
- Q. And you came up with an estimated cost of
- 4 common equity range of 8.64 percent to 9.4-- excuse me, 9.64
- 5 percent; is that correct?
- 6 A. That's correct.
- 7 Q. And I think you said earlier that you applied
- 8 that result to the Aquila corporate capital structure which
- 9 existed at the end of 2002?
- 10 A. Applied it to the corporate common equity
- 11 ratio or common equity amount, that's correct.
- 12 Q. Right. Have you ever heard the term
- 13 "company-specific DCF analysis"?
- 14 A. Yes, I have.
- 15 O. And what is your understanding of the meaning
- 16 of that term?
- 17 A. If -- and this hasn't been the case for Aquila
- 18 in at least the last couple cases, but if -- if we have a
- 19 Missouri utility that has -- that pays a dividend, it is,
- 20 you know, predominately in the industry that we're trying to
- 21 determine a cost of equity for, we will use the market
- 22 information for that company specifically in order to arrive
- 23 at a recommendation for, you know, the cost of common equity
- 24 for that specific company such as Empire.
- 25 Q. Okay. Now, and you've done that in the past

- 1 for companies? You haven't done it in this case for Aquila,
- 2 I think you said; is that right?
- A. That's correct.
- 4 O. For MPS and L&P; is that right? You haven't
- 5 done it for MPS and L&P?
- 6 A. No. It's impossible.
- 7 Q. But you have done it in the past for companies
- 8 such as Empire you suggested?
- 9 A. I believe Empire is the only case that I've
- 10 been able to do a company-specific analysis.
- 11 Q. Let me ask you this question. And I hate to
- 12 keep taking you back to the Hope case, but I think I'm going
- 13 to maybe one more time. How does a company-specific DCF
- 14 analysis in and of itself meet the requirement of the Hope
- 15 case of looking at the returns of comparable companies?
- 16 A. Well, it gives an idea as to what the cost of
- 17 the common equity is for the company. And the most
- 18 important thing for an investor to be assured of is that
- 19 they're going to be able -- if they make an investment in
- 20 the company, that the return they require, which is the cost
- 21 of common equity, needs to be achieved by that company in
- 22 order for them to make that investment attractive or
- 23 worthwhile.
- 24 And so that ties directly into the Hope case
- 25 in the fact that this would assure confidence in the

- 1 financial integrity of the enterprise so as to maintain
- 2 credit and attract capital, because we are recommending the
- 3 allowed return based on the cost of capital, which, like I
- 4 said, that -- that level has to be met in order for
- 5 investors to be attracted to the security.
- 6 Q. Now, that's the second part of the Hope test
- 7 that we've talked about, maintaining -- or assuring
- 8 confidence in the financial integrity of the enterprise so
- 9 as to maintain its credit and to attract capital.
- 10 But the first part of the Hope test is what I
- 11 was really referring you to. And that says, The return to
- 12 the equity owner should be commensurate with the returns on
- 13 investments and other enterprises having corresponding
- 14 risks.
- 15 And so my question is, when you do what you
- 16 define as a company-specific DCF analysis, how does that in
- 17 and of itself meet the Hope case requirement?
- 18 A. Well, like I said, there's been, you know, I
- 19 think different readings and as you pointed out before, I'm
- 20 not an attorney, but there's -- there's been many -- there's
- 21 been a transition from looking at the earnings back in the
- 22 19-- like I said, 1940's or what have you where these models
- 23 may not even have been coming into play.
- These are models that are a result of
- 25 financial research, financial types of break-throughs on how

- 1 to evaluate the cost of capital. Actually, the original
- 2 intent behind the dividend growth model was in order to
- 3 determine what is a reasonable stock price, not actually the
- 4 rate of return for a utility -- for a utility in the rate of
- 5 return arena, but I know that there are still some analysts
- 6 that do comparable earnings analysis.
- 7 I think the last Missouri-American case I --
- 8 there was an analysts that did the comparable earnings
- 9 analysis. But for the most part every -- every case I've
- 10 worked on, we all -- rate of return witnesses use cost of
- 11 capital models to determine what is a fair rate of return.
- 12 Q. I think I understand what you're saying, but
- 13 my question is, as far as you know, the Hope case is still
- 14 the law; isn't that true? I know you're not a lawyer and
- 15 I'm not trying to put you on the spot in that regard, but
- 16 when you read those words, the standard -- the return to the
- 17 equity owner should be commensurate with returns on
- 18 investments in other enterprises having corresponding risks,
- 19 how do you square that with a company-specific DCF analysis
- 20 where you don't even look at --
- 21 A. Well --
- 22 O. -- other enterprises with corresponding risks?
- 23 A. Let me -- let me back up to -- let's talk
- 24 about when I did a company-specific DCF analysis. Now,
- 25 that's not the only analysis I did to come up with the