1	BEFORE THE PUBLIC SERVICE COMMISSION
2	STATE OF MISSOURI
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4	TRANSCRIPT OF PROCEEDINGS
5	HEARING
6	October 20, 2003
7	Jefferson City, Missouri
8	Volume 4
9	
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11	In the Matter of the Application by ) Aquila, Inc. for Authority to Assign, ) Case No. Transfer, Mortgage or Encumber Its ) EF-2003-0465
12	Franchise, Works or System )
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15	
16	BEFORE:
17	RONALD D. PRIDGIN,  REGULATORY LAW JUDGE.
18	KELVIN SIMMONS, Chair CONNIE MURRAY,
19	STEVE GAW, BRYAN FORBIS,
20	ROBERT CLAYTON,  COMMISSIONERS.
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23	DEDODEED DV.
24	REPORTED BY: TRACY L. CAVE, CSR, CCR ASSOCIATED COURT REPORTERS
25	ASSOCIATED COURT REFORTERS

1		APPEARANCES
2		C. SWEARENGEN, Attorney at Law . BOUDREAU, Attorney at Law
3		BRYDON, SWEARENGEN & ENGLAND 312 East Capitol Avenue
4		Jefferson City, Missouri 65102 573-635-7166
5	FOR:	Aquila, Inc.
6		W. CONRAD, Attorney at Law AH D. FINNEGAN, Attorney at Law
7		FINNEGAN, CONRAD & PETERSON 1209 Penntower, 3100 Broadway
8		Kansas City, Missouri 64111 816-753-1122
9	FOR:	Ag Processing, Inc. and SIEUA
10	RONALD	MOLTENI, Assistant Attorney General P.O. Box 899
11		Jefferson City, Missouri 65102 573-751-7799
12	FOR:	State of Missouri
13	DOUGLAS	S E. MICHEEL, Senior Public Counsel P.O. Box 7800
14		Jefferson City, Missouri 65102 573-751-5559
15		Office of Public Counsel and the Public
16	NATHAN	DOTTHEIM, Chief Deputy General Counsel WILLIAMS, Associate General Counsel
17	DENNIS	L. FREY, Senior Counsel P.O. Box 360
18		Jefferson City, Missouri 65102 573-751-8701
19	FOR:	Staff of the Missouri Public Service Commission
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1	JUDGE PRIDGIN: We are on the record. Good
2	morning. This is the hearing in Case No. EF-2003-0465 in
3	the matter of the application by Aquila, Incorporated for
4	authority to assign, transfer, mortgage or encumber its
5	franchise, works or system.
6	I am Ron Pridgin. I am the regulatory law
7	judge assigned by the Commission to preside over this
8	hearing. This hearing is taking place beginning on
9	October 20th, 2003 starting at approximately 8:35 in the
10	morning. We are in the Hotel Governor's Office Building in
11	Jefferson City, Missouri.
12	At this time I would like to get entries of
13	appearance from counsel, and if I could begin with the
14	applicant, Aquila, please.
15	MR. BOUDREAU: Yes. Thank you. Let the
16	record reflect the appearance of Paul A. Boudreau and James
17	C. Swearengen with the law firm of Brydon, Swearengen and
18	England, 312 East Capitol Avenue, Post Office Box 456,
19	Jefferson City, Missouri on behalf of applicant, Aquila,
20	Inc.
21	JUDGE PRIDGIN: Mr. Boudreau, thank you.
22	On behalf of Staff, please.
23	MR. WILLIAMS: Nathan Williams, Steven
24	Dottheim and Denny Frey appearing on behalf of the Staff of
25	the Missouri Public Service Commission, PO Box 360,

1	Jefferson City, Missouri 65102.
2	JUDGE PRIDGIN: Mr. Williams, thank you.
3	On behalf of the Office of Public Counsel,
4	please.
5	MR. MICHEEL: Douglas E. Micheel appearing on
6	behalf of the Office of Public Counsel and public, PO Box
7	7800, Jefferson City, Missouri 65102-7800.
8	JUDGE PRIDGIN: Mr. Micheel, thank you.
9	On behalf of the Intervenors, Ag Processing,
10	Incorporated and Sedalia Industrial Energy Users
11	Association, please.
12	MR. CONRAD: Your Honor, let the record please
13	show the appearance of Stuart W. Conrad, law firm of
14	Finnegan, Conrad and Peterson, 3100 Broadway, Suite 1209,
15	Kansas City, Missouri 64111.
16	I'd also like to enter the appearance, if I
17	have not done so earlier, of my partner, Jeremiah D.
18	Finnegan, of the same law firm and same address. He will be
19	assisting me in this matter.
20	JUDGE PRIDGIN: Mr. Conrad, thank you.
21	On behalf of the State of Missouri, please.
22	MR. MOLTENI: Ron Molteni, assistant attorney
23	general, Office of the Attorney General, PO Box 899,
24	Jefferson City, Missouri 65102 on behalf of the State of
25	Missouri.

1	JUDGE PRIDGIN: Mr. Molteni, thank you.
2	Any other parties that I've neglected?
3	Anything else that the parties want to take up
4	before we mark exhibits?
5	Okay. Hearing nothing, Mr. Boudreau, did you
6	want to begin?
7	MR. BOUDREAU: Yes, please. Bear with me. I
8	think what I'll are we on the record?
9	JUDGE PRIDGIN: Yes.
10	MR. BOUDREAU: I thought I'd go ahead and have
11	the exhibits marked generally following the order of the
12	witness, if that's all right.
13	JUDGE PRIDGIN: That's fine.
14	MR. BOUDREAU: First exhibit I have, which I
15	assume would be Exhibit 1, would be the Surrebuttal of Glenn
16	P. Keefe.
17	JUDGE PRIDGIN: I have as Exhibit No. 1 for
18	identification purposes Glenn P. Keefe Surrebuttal.
19	MR. BOUDREAU: Ready for the next exhibit?
20	JUDGE PRIDGIN: Whenever you're ready.
21	MR. BOUDREAU: The next exhibit would be the
22	Surrebuttal Testimony of Brett Carter.
23	JUDGE PRIDGIN: I have marked as Exhibit No. 2
24	for identification purposes Brett Carter Surrebuttal.
25	MR. BOUDREAU: The next exhibit would be the
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1	Surrebuttal Testimony of Carol A. Lowndes.
2	JUDGE PRIDGIN: I have marked as Exhibit No. 3
3	for identification purposes Carol Lowndes Surrebuttal.
4	MR. BOUDREAU: If I may, the next exhibit I
5	propose to offer actually maybe a series of exhibits, the
6	Direct Testimony of Rick Dobson.
7	As the parties will recall, that testimony was
8	filed at the outset excluding the highly confidential
9	schedules so we could get the protective order put in place.
10	So I would propose to offer a series of exhibits, one of
11	which would be the nonpublic version of his Direct Testimony
12	and the other three exhibits being the highly confidential
13	schedules to his Direct Testimony.
14	JUDGE PRIDGIN: Okay.
15	MR. BOUDREAU: Otherwise, the entire package
16	will be designated highly confidential. I think it
17	facilitates keeping as much of it public as possible, if
18	that's all right.
19	JUDGE PRIDGIN: I want to be sure I
20	understand. You want as Exhibit 4 the Direct Testimony of
21	Mr. Dobson that is not highly confidential?
22	MR. BOUDREAU: That's correct. That would
23	exclude the first three schedules, RD-1, 2 and 3. Does that
24	make sense?

JUDGE PRIDGIN: I think so. So we'll show

1	marked as Exhibit No. 4 for identification purposes the
2	Direct Testimony of James Dobson, that is the
3	MR. BOUDREAU: Rick Dobson.
4	JUDGE PRIDGIN: Excuse me. Rick Dobson. That
5	is the public version.
6	MR. CONRAD: Your Honor, just for
7	clarification, is that marked as Direct or Supplemental?
8	MR. BOUDREAU: That would be Direct Testimony.
9	MR. CONRAD: When was it filed, Paul?
10	JUDGE PRIDGIN: April 30th.
11	MR. BOUDREAU: The next schedule I would
12	propose to mark would be Schedule RD-1 to Mr. Dobson's
13	Direct Testimony, and this would be a highly confidential
14	exhibit.
15	JUDGE PRIDGIN: You wish that as Exhibit
16	No. 5, Mr. Boudreau?
17	MR. BOUDREAU: Yes.
18	JUDGE PRIDGIN: That's Mr. Dobson's RD-1?
19	MR. BOUDREAU: Yes.
20	JUDGE PRIDGIN: We'll let the record reflect
21	that Exhibit No. 5 for identification purposes is Schedule
22	No. RD-1 from Rick Dobson.
23	MR. WILLIAMS: That exhibit is HC?
24	MR. BOUDREAU: That exhibit is HC. As the
25	following exhibits will be the following two exhibits.

1	The next exhibit I would propose to have
2	marked would be Schedule RD-2 to Rick Dobson's Direct
3	Testimony. This too would be a highly confidential exhibit.
4	JUDGE PRIDGIN: Okay. The record will reflect
5	that Exhibit No. 6 for identification purposes is Schedule
6	RD-2, highly confidential, from Rick Dobson.
7	MR. BOUDREAU: And the next document I would
8	propose to have marked is Schedule RD-3 to Rick Dobson's
9	Direct Testimony. This too is a highly confidential
10	document.
11	JUDGE PRIDGIN: All right. Let the record
12	reflect that Exhibit No. 7 for identification purposes is
13	Schedule RD-3 from Rick Dobson.
14	MR. BOUDREAU: For clarity of the record, I
15	would also point out the balance of Mr. Dobson's schedules,
16	RD-4 through RD-12 I believe, are all part of what has been
17	marked as Exhibit 4.
18	JUDGE PRIDGIN: Thank you, Mr. Boudreau.
19	MR. BOUDREAU: The next document I would
20	request be marked is the Surrebuttal Testimony of Rick
21	Dobson.
22	JUDGE PRIDGIN: All right. Let the record
23	reflect that Exhibit No. 8 is the Surrebuttal Testimony from
24	Rick Dobson.
25	MR. BOUDREAU: The next exhibit I would
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1	request be marked is the Direct Testimony of Jon R. Empson.
2	JUDGE PRIDGIN: Let the record reflect that
3	Exhibit No. 9 for identification purposes is the Direct
4	Testimony from Jon R. Empson.
5	MR. BOUDREAU: The next exhibit I would
6	propose to have marked is the Surrebuttal Testimony of Jon
7	R. Empson, nonproprietary version.
8	JUDGE PRIDGIN: Let the record reflect that
9	Exhibit No. 10 for identification purposes is the public
10	version of Jon R. Empson's Surrebuttal Testimony.
11	MR. BOUDREAU: The final exhibit I would
12	propose to mark at this time would be the Surrebuttal
13	Testimony of Jon R. Empson. This would be the highly
14	confidential version of his testimony.
15	JUDGE PRIDGIN: Let the record reflect that
16	Exhibit No. 11 is the highly confidential version of Jon R.
17	Empson's Surrebuttal Testimony.
18	MR. BOUDREAU: And that is all I have at this
19	time, thank you.
20	JUDGE PRIDGIN: Mr. Boudreau, thank you.
21	Mr. Williams, on behalf of the Staff.
22	MR. WILLIAMS: Can we go off the record for
23	just a minute?
24	JUDGE PRIDGIN: Off the record, please.
25	(AN OFF-THE-RECORD DISCUSSION WAS HELD.)

1	JUDGE PRIDGIN: We're back on the record.
2	We're back on the record.
3	I understand, Mr. Williams, you just had a
4	brief discussion with Mr. Boudreau while we were off the
5	record. Is that your understanding?
6	MR. WILLIAMS: Yes.
7	JUDGE PRIDGIN: Mr. Boudreau, is that your
8	understanding?
9	MR. BOUDREAU: Yes.
10	JUDGE PRIDGIN: Mr. Williams, you may
11	continue.
12	MR. WILLIAMS: I guess Exhibit No. 12 would be
13	the nonproprietary version of the revised Rebuttal Testimony
14	of Staff Witness Joan C. Wandel.
15	JUDGE PRIDGIN: Mr. Williams, let me make sure
16	I got that correct. That's Ms. Wandel's revised Rebuttal
17	Testimony, the public or highly confidential?
18	MR. WILLIAMS: Public.
19	JUDGE PRIDGIN: All right. Thank you.
20	We'll let the record reflect that Exhibit
21	No. 12 for identification purposes is the revised Rebuttal
22	Testimony of Joan Wandel, the public version.
23	MR. WILLIAMS: And then Exhibit No. 13 would
24	be the revised Rebuttal Testimony of Joan Wandel, highly
0.5	

25 confidential version.

1	JUDGE PRIDGIN: Let the record reflect that
2	Exhibit No. 13 is the highly confidential version of Joan C.
3	Wandel's revised Rebuttal Testimony
4	MR. WILLIAMS: And Exhibit No. 14 is the
5	supplement to the revised Rebuttal Testimony of Joan C.
6	Wandel. It is the public document.
7	JUDGE PRIDGIN: All right. Let the record
8	reflect Mr. Williams correct me if I get this
9	incorrect Exhibit No. 14 for identification purposes is
10	the supplement to Joan Wandel's revised Rebuttal Testimony,
11	public version.
12	MR. WILLIAMS: That's correct.
13	JUDGE PRIDGIN: All right. Thank you.
14	MR. WILLIAMS: Then Exhibit No. 15 will be the
15	public version of the Rebuttal Testimony of Staff Witness
16	Ronald L. Bible.
17	JUDGE PRIDGIN: I'm sorry, Mr. Williams. I
18	got Mr. Bible and what
19	MR. WILLIAMS: Mr. Bible's Rebuttal Testimony,
20	public version.
21	JUDGE PRIDGIN: All right. We'll let the
22	record reflect that Exhibit No. 15 for identification
23	purposes is the public version of Ronald Bible's Rebuttal
24	Testimony.
25	MR. WILLIAMS: Then Exhibit No. 16 is the

1	highly confidential version of Mr. Bible's Rebuttal
2	Testimony.
3	JUDGE PRIDGIN: Exhibit No. 16 for
4	identification purposes is the highly confidential version
5	of Ronald Bible's Rebuttal Testimony.
6	And, Mr. Williams, if I could remind you and
7	the rest of counsel to make sure your mics are working. I
8	see we're having a hard time picking up your voices on the
9	web.
10	MR. WILLIAMS: Exhibit No. 17 will be the
11	public version of the Rebuttal Testimony of Lena M. Mantle.
12	JUDGE PRIDGIN: All right. We'll let the
13	record reflect that Exhibit No. 17 for identification
14	purposes is the public version of Lena Mantle's Rebuttal
15	Testimony.
16	MR. WILLIAMS: Exhibit No. 18 is the highly
17	confidential version of the Rebuttal Testimony of Lena M.
18	Mantle.
19	JUDGE PRIDGIN: Let the record reflect that
20	Exhibit No. 18 for identification purposes is the highly
21	confidential version of Lena Mantle's Rebuttal Testimony.
22	MR. WILLIAMS: Exhibit 19 is the public
23	version of the Rebuttal Testimony of David M. Sommerer.

Exhibit No. 19 for identification purposes is the public

JUDGE PRIDGIN: Let the record reflect that

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1	version of the Rebuttal Testimony of David Sommerer.
2	MR. WILLIAMS: Exhibit 20 is the highly
3	confidential version of the Rebuttal Testimony of David M.
4	Sommerer.
5	JUDGE PRIDGIN: Let the record reflect that
6	Exhibit No. 20 for identification purposes is the highly
7	confidential version of the Rebuttal Testimony of David
8	Sommerer.
9	MR. WILLIAMS: Exhibit 21 is the public
10	version of the Rebuttal Testimony of J. Kay Niemeier,
11	N-i-e-m-i-e-r.
12	JUDGE PRIDGIN: Let the record reflect that
13	Exhibit No. 21 for identification purposes is the public
14	version of the Rebuttal Testimony of J. Kay Niemeier.
15	MR. WILLIAMS: Exhibit No. 22 is the highly
16	confidential version of the Rebuttal Testimony of J. Kay
17	Niemeier.
18	JUDGE PRIDGIN: All right. Let the record
19	reflect that Exhibit No. 22 for identification purposes is
20	the highly confidential version of the Rebuttal Testimony of
21	J. Kay Niemeier.
22	MR. WILLIAMS: Exhibit No. 23 is the Rebuttal
23	Testimony of James L. Ketter. It's public version only.

reflect that Exhibit No. 23 for identification purposes is

JUDGE PRIDGIN: All right. Let the record

24

1	the public version of the Rebuttal Testimony of James L.
2	Ketter.
3	MR. WILLIAMS: And then I have some additional
4	exhibits that have not been pre-filed in this case.
5	JUDGE PRIDGIN: So you wouldn't have as a
6	highly confidential Mr. Ketter's?
7	MR. WILLIAMS: No.
8	JUDGE PRIDGIN: Okay.
9	MR. WILLIAMS: We'll wait on these exhibits.
10	I'm going to go ahead and have these premarked
11	so they've been identified.
12	JUDGE PRIDGIN: Okay.
13	MR. WILLIAMS: The first is Aquila's response
14	to Missouri Staff Data Request No. MPSC-20, which is a
15	highly confidential exhibit. That would be Exhibit No. 24.
16	JUDGE PRIDGIN: I'm sorry. Could you give me
17	the data request number again, please?
18	MR. WILLIAMS: MPSC-20.
19	JUDGE PRIDGIN: I have as Exhibit No. 24 for
20	identification purposes Aquila's response to Staff's Data
21	Request MPSC-20. Is that correct, Mr. Williams?
22	MR. WILLIAMS: That is correct.
23	JUDGE PRIDGIN: Thank you.
24	MR. WILLIAMS: Exhibit 25 then would be

Aquila's response to Staff's Data Request No. MPSC-2. That

- document also is highly confidential.
- 2 JUDGE PRIDGIN: Okay. I assume then Exhibit
- 3 No. 24 is also highly confidential?
- 4 MR. WILLIAMS: Yes.
- 5 JUDGE PRIDGIN: Okay. Thank you.
- 6 MR. BOUDREAU: I'm sorry. Can I get a point
- 7 of clarification? My understanding was Exhibit 24 was
- 8 highly confidential. Is Exhibit 25, likewise, highly
- 9 confidential?
- MR. WILLIAMS: Yes.
- 11 JUDGE PRIDGIN: What I have marked as Exhibit
- No. 25 for identification purposes is Aquila's response to
- Data Request MPSC-2 as highly confidential.
- MR. WILLIAMS: That is correct.
- 15 JUDGE PRIDGIN: All right. Thank you.
- MR. WILLIAMS: Exhibit No. 26 is Aquila's
- 17 response to Staff's Data Request No. MPSC-8. And that is
- 18 public.
- JUDGE PRIDGIN: I have marked as Exhibit
- 20 No. 26 for identification purposes Aquila's response to Data
- 21 Request MPSC-8 public version -- or is it a public response;
- is that correct, Mr. Williams?
- MR. WILLIAMS: Yes.
- JUDGE PRIDGIN: Thank you.
- MR. DOTTHEIM: Exhibit 27, which is

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1	Aquila's	referred	to	as	а	Dashboard,	it's	а	one-page
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- 2 document and it's highly confidential.
- JUDGE PRIDGIN: Mr. Dottheim, I'm not sure if
- 4 I'm understand.
- 5 MR. DOTTHEIM: It's a one-page document that
- 6 the company refers to as the Dashboard. It contains
- 7 information. I'm just trying to identify --
- JUDGE PRIDGIN: I understand.
- 9 MR. DOTTHEIM: It's titled Goal Reporting Tool
- 10 Printable Report.
- 11 JUDGE PRIDGIN: Okay. Are you saying
- 12 Dashboard?
- MR. DOTTHEIM: Yes.
- JUDGE PRIDGIN: As in a vehicle?
- 15 MR. DOTTHEIM: Exactly. D-a-s-h-- d-a-s-c--
- d-a-s-h-b-o-a-r-d.
- 17 JUDGE PRIDGIN: All right. Thank you.
- 18 Let the record reflect that Exhibit No. 27 for
- 19 identification purposes is what Mr. Dottheim's referred to
- 20 as the Aquila Dashboard.
- 21 MR. DOTTHEIM: The next document, Exhibit 28,
- 22 we have stamped it highly confidential because we were under
- 23 the impression that it contains highly confidential
- 24 information, but we can obtain verification of that from the
- company. If it does not, then we will resubmit it without

1	the highly confidential designation on it. And it's the
2	second quarter of 2003, Aquila's report on monthly
3	performance data.
4	JUDGE PRIDGIN: Let the record reflect that
5	Exhibit No. 28 for identification purposes is Aquila's
6	second quarter of 2003 monthly performance data report.
7	MR. DOTTHEIM: The next document, Exhibit 29,
8	and it's not propriety, it's public, is Aquila's response to
9	Staff Data Request 3948.
10	JUDGE PRIDGIN: All right. I have marked as
11	Exhibit No. 29 for identification purposes Aquila's response
12	to Data Request No. MPSC-3948.
13	MR. DOTTHEIM: And the last exhibit that I'd
14	like to have premarked is Exhibit 30, and it is identified

MR. DOTTHEIM: And the last exhibit that I'd
like to have premarked is Exhibit 30, and it is identified
as highly confidential. And it is Aquila's response to
Staff Data Request No. 3963.

JUDGE PRIDGIN: All right. I have marked as

JUDGE PRIDGIN: All right. I have marked as

Exhibit No. 30 for identification purposes Aquila's response
to Data Request No. MPSC-3963.

20 Was that Staff's final exhibit?
21 MR. DOTTHEIM: At this time.
22 JUDGE PRIDGIN: All right. Thank you.

Mr. Micheel, on behalf of OPC.

MR. MICHEEL: Yes, your Honor. Our first

25 exhibit is Exhibit 31. It's the Rebuttal Testimony of Mark

- 1 Burdette.
- JUDGE PRIDGIN: I have marked as Exhibit
- 3 No. 31 for identification purposes the Rebuttal Testimony of
- 4 Mark Burdette.
- 5 MR. MICHEEL: The next one is the NP testimony
- of James A. Busch. That would be Exhibit No. 32.
- 7 JUDGE PRIDGIN: I have marked as Exhibit
- 8 No. 32 for identification purposes the Rebuttal Testimony of
- 9 James Busch, nonproprietary.
- 10 MR. MICHEEL: And then Exhibit 33 would be the
- 11 highly confidential testimony of James A. Busch.
- 12 JUDGE PRIDGIN: I have marked as Exhibit
- 13 No. 33 for identification purposes the Rebuttal Testimony of
- 14 James Busch, highly confidential version.
- 15 MR. MICHEEL: Our next exhibit is the NP
- 16 version of the Rebuttal Testimony of Ted Robertson, and that
- would be No. 34.
- 18 JUDGE PRIDGIN: I have marked as Exhibit
- No. 34 for identification purposes the nonproprietary
- 20 Rebuttal Testimony of Ted Robertson.
- MR. MICHEEL: As Exhibit 35 it's the HC
- version of the Rebuttal Testimony of Ted Robertson.
- JUDGE PRIDGIN: I have marked as Exhibit
- No. 35 for identification purposes the highly confidential
- 25 Rebuttal Testimony of Ted Robertson.

1	MR. MICHEEL: And, your Honor, Mr. Robertson
2	is going to be replacing his schedule in his TGR-8 with this
3	document when he gets on the stand, so let me give you a
4	copy of that. I've provided a copy to all of the parties
5	here.
6	JUDGE PRIDGIN: So, Mr. Micheel, is what
7	you've handed me going to be a portion of Exhibit 35?
8	MR. MICHEEL: Yes.
9	JUDGE PRIDGIN: All right. Thank you.
10	MR. MICHEEL: Actually, your Honor, it would
11	be a portion of Exhibit 34, because this is an NP document.
12	JUDGE PRIDGIN: Thank you.
13	MR. MICHEEL: The next item that I have is the
14	NP Cross-Surrebuttal Testimony of Ted Robertson. And that's
15	Exhibit 36.
16	JUDGE PRIDGIN: I have marked as Exhibit
17	No. 36 for identification purposes the nonproprietary
18	Cross-Surrebuttal of Ted Robertson.
19	MR. BOUDREAU: I apologize. I have a point of
20	clarification. My numbers are now disjointed. Let me move
21	back to what I understand to be Exhibit 34, which is Ted
22	Robertson's nonproprietary Rebuttal?
23	MR. MICHEEL: Yes.
24	MR. BOUDREAU: 35 is Ted Robertson's highly
25	confidential Rebuttal?

1	MR. MICHEEL: That's how I see it, yes, sir.
2	MR. BOUDREAU: I had 36 as Ted Robertson's
3	Schedule TGR-8.
4	MR. MICHEEL: I did not mark that as an
5	exhibit. I noted for the record that TGR-8 replaces the
6	current TGR-8 in Exhibit 34, Mr. Robertson's NP Rebuttal
7	Testimony.
8	MR. BOUDREAU: Well, that explains my
9	mis-numbering. I apologize. Go ahead.
10	MR. MICHEEL: I think we were at Exhibit 37,
11	your Honor, the HC Cross-Surrebuttal Testimony of Ted
12	Robertson.
13	And that's the end of our premarked exhibits,
14	your Honor.
15	JUDGE PRIDGIN: Thank you, Mr. Micheel. I
16	show as Exhibit No. 37 for identification purposes the
17	highly confidential Cross-Surrebuttal Testimony of Ted
18	Robertson.
19	Mr. Conrad?
20	MR. CONRAD: If my count is correct, I think
21	this would be Exhibit 37.
22	JUDGE PRIDGIN: 38.
23	MR. CONRAD: 38, excuse me. And it would be
24	the Rebuttal Testimony Schedule of Michael Gorman.
25	JUDGE PRIDGIN: All right. Let the record
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1	reflect that Exhibit No. 38 for identification purposes is
2	the Rebuttal Testimony of Michael Gorman.
3	MR. CONRAD: And, your Honor, I may have some
4	other exhibits as we move through, but I may not. So why
5	don't we just deal with those as the opportunity presents
6	itself?
7	JUDGE PRIDGIN: All right. Thank you,
8	Mr. Conrad.
9	MR. MICHEEL: Your Honor, I'm going to have
10	other exhibits, I just didn't want to pre-file them. I
11	don't know if it will be necessary or not, but
12	JUDGE PRIDGIN: This does not in any way
13	preclude anybody's ability to offer further exhibits. It's
14	just a matter of trying to get the ones premarked the
15	parties want to premark.
16	Mr. Conrad, is that all you intend to offer
17	for now?
18	MR. CONRAD: Yes, sir.
19	JUDGE PRIDGIN: Thank you.
20	Mr. Molteni, on behalf of the State?
21	MR. MOLTENI: Judge Pridgin, the State doesn't
22	have any pre-filed exhibits or exhibits that need to be
23	premarked.
24	JUDGE PRIDGIN: All right. Mr. Molteni, thank

25

you.

1	Everyone clear on exhibits?
2	All right. It looks like I understand from
3	the parties' proposed procedural schedule that the parties
4	wish to have an opening statement; is that correct?
5	MR. BOUDREAU: Yes.
6	JUDGE PRIDGIN: All right. I have alerted the
7	Commissioners that I anticipated oral argument to begin here
8	in a few minutes. And if we could allow just a little time
9	for the Commissioners, maybe give them five minutes or so
10	and I'll re-remind them. Let's try to begin here in about
11	five minutes or so. We can go off the record.
12	(Exhibit Nos. 1 through 38 were marked for
13	identification.)
14	(A RECESS WAS TAKEN.)
15	JUDGE PRIDGIN: On the record, please. We are
16	back on the record. We took a brief recess to allow
17	Commissioners to come down. We will now hear opening
18	statements.
19	Mr. Boudreau, if you would, please approach
20	the podium.
21	MR. BOUDREAU: Thank you. May it please the
22	Commission.
23	JUDGE PRIDGIN: Mr. Boudreau, make sure your
24	microphone is going. You're good. Thank you, sir.
25	MR. BOUDREAU: Good morning. Well, given the
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1	sheer volume and scope of testimony that has been filed in
2	this case, it would be easy to forget what this proceeding
3	is about.
4	On April 30th, 2003, Aquila filed an
5	application with the Commission for authority to subject its
6	utility works and system located in the state of Missouri to
7	a lien of its indenture of mortgage and deed of trust to
8	secure \$430 million of first mortgage bonds issued in April
9	of 2003 pursuant to the terms of a term loan, which was
10	needed to ensure continued liquidity for ongoing operations,
11	including for cash working capital requirements for its
12	utility operations in Missouri as well as the states of
13	Nebraska, Iowa, Michigan, Minnesota, and Colorado. The term
14	loan was part of a series of transactions that resulted in
15	the replacement of a \$650 million revolving credit
16	agreement.
17	Given the ruling by this Commission on
18	October 9th, really only one issue is properly before the
19	Commission, and that is whether authorizing Aquila to
20	mortgage its property or the property that it owns in this
21	state to secure this indebtedness will cause a direct and
22	present detriment to the public interest. Keeping that
23	question constantly and foremost in your mind, I'm confident
24	that you will conclude that the application should be
25	approved.

1	I won't spend much time reciting the
2	circumstances which culminated in the filing of this
3	application. That background is well known to the
4	Commission.
5	In December of 2002, your Staff filed a
6	comprehensive report concerning the financial condition of
7	Aquila and the implications the company's liquidity
8	challenges and restructuring plan had for the company's
9	regulated operations in the state of Missouri.
10	The report was submitted to you at a regularly
11	scheduled agenda meeting on December 17th, 2002 by Robert
12	Franson. That document has been filed in this case as
13	Schedule 1 to Staff Witness Joan Wandel's Rebuttal Testimony
14	in this case. The Staff's report was thorough and
15	comprehensive.
16	Jon Empson, on behalf of Aquila, submitted a
17	response to the report commending the Staff's review and
18	offering a number of observations. You will find those
19	comments incorporated in the report at pages 60 through 62
20	of Schedule 1 to Ms. Wandel's testimony.
21	Company Witness Glenn Keefe, who will testify
22	today, will offer some context for those parts of the Staff
23	report which deal with service quality and electric
24	generating plant concerns. Company Witness Rick Dobson has
25	recounted that history of events leading up to this filing

	in his bilect lestimony as well.
2	You may also recall that Mr. Empson at the
3	time of the December 17th presentation in 2002, informed the
4	Commission that Aquila was in the process of putting
5	together its financial plan for the years 2003 through 2005.
6	Mr. Dobson will sponsor the company's
7	financial plan which was developed in March and April of
8	this year and that has been identified is Schedule RD-1
9	to his Direct Testimony in an exhibit that has been marked
10	as a highly confidential schedule to his Direct Testimony.
11	It has been filed in this case to put Aquila's
12	encumbrance request in context for your consideration.
13	Aquila's request to encumber its Missouri assets to support
14	its obligations under the term loan is an important facet of
15	Aquila's financial plan as it executes on its stated
16	strategy of exiting the merchant energy business, selling
17	nonstrategic assets and businesses here and abroad and
18	applying the proceeds from those sales to reduce associated
19	liabilities and debt.
20	This is in furtherance of its effort to shore
21	up its balance sheet and to retrench as a multi-state United
22	States utility company and thereby achieve its objective of
23	obtaining an investment grade debt rating.
24	Aquila is pleased to have this opportunity to
25	inform the Commission of its plans, its progress and its

1 in his Direct Testimony as well.

Τ	prospects. Aquila is keenly aware that the Commission has
2	been watching carefully, perhaps with some apprehension, as
3	various events have unfolded in the trade press after the
4	collapse of Enron amid revelations of questionable business
5	practices by that company.
6	Unhappily, Aquila has been one of a number of
7	energy companies that have been caught up in the resulting
8	upheaval and the challenges it faces it has faced and
9	continues to face have been widely reported most prominently
10	in the Kansas City press.
11	Aquila's financial plan sets forth its general
12	goals and objectives to restore itself to financial good
13	standing. You will be able to see that progress has been
14	made since the inception of that plan and that progress has
15	been significant. To date, approximately \$2 1/2 billion of
16	assets have been sold and debt has been reduced by about
17	\$1.4 billion. Much remains to be done.
18	Now, why is this information being provided to
19	you if, as I've asserted on a number of occasions, the focus
20	of the case is fairly narrow? Well, the reason is that the
21	company thought it was important for this Commission to
22	understand Aquila's request in its complete context.
23	This case is, after all, the company's first
24	formal filing with the Commission touching on this topic
25	since Aquila's financial situation has come to public

1	attention.
2	It is important for you to know that this
3	application for authority to mortgage assets plays a part in
4	the execution of a larger and very important strategy, the
5	ultimate goal of which is the restoration of financial
6	stability and the faith of the financial community and
7	regulators, including this Commission.
8	As to the steps that have been taken by Aquila
9	to shield customers of its regulated operations from any
10	adverse fallout during the execution of the financial plan,
11	Jon Empson has filed testimony identifying three key
12	business principles.
13	First, protect utility customers from
14	potential adverse financial impacts; second, maintain
15	quality customer service; and third, enhance regulatory
16	transparency. Ultimately, this should be the Commission's
17	principal concern and I would encourage each of you to
18	explore these considerations and safeguards with Mr. Empson
19	during the course of this hearing.
20	At the conclusion of the company's positive
21	case, Aquila will have met its burdens of showing that
22	subjecting its properties to the lien of the indenture to
23	support the \$430 million term loan is not detrimental to the
24	public interest. Aquila has not requested as part of this
25	application that its rate schedules be modified in any

1	fashion.
2	Aquila will offer the testimony of Jon Empson,
3	Glenn Keefe and Brett Carter setting forth comprehensive
4	efforts that have been made to maintain and even improve
5	customer service despite the financial challenges faced by
6	the company.
7	Rick Dobson will explain that approval of this
8	application will in no way impair or impede Aquila's ability
9	to issue additional series of first mortgage bonds under its
10	indenture to finance future needs for its Missouri
11	operations.
12	The company's application to commit its
13	Missouri properties to the collateral pool under the
14	indenture is being opposed by your Staff, the Office of the
15	Public Counsel, the State of Missouri and the Sedalia
16	Industrial Energy Users Association and AG Processing.
17	Not one of these parties has offered any
18	testimony establishing that permitting Aquila to pledge its
19	Missouri properties to the collateral pool will cause a
20	present and direct detriment to the public interest.
21	In Laclede Gas Company and I'll give you
22	the citation for that, it's 16 Missouri PSC, the new series
23	of that publication at 328, a case decided in 1971 this
24	Commission found that no public detriment could be shown if
25	the status quo were not disturbed. In that case the

1	Commission determined that that showing was made by evidence
2	that the transaction would have no impact on rates and would
3	not have any adverse impact on customer service.
4	In this case, no one is arguing that customer
5	rates will be impacted. No one is arguing that service will
6	be interrupted or impaired as a consequence of the mortgage.
7	The only evidence that has been offered on the
8	topic of customer service deals with certain historical
9	trends, which, even if true, and the evidence will cast
10	significant doubt on those claims, establishes no cause and
11	effect between the trends identified and the authority
12	requested in this case.
13	Testimony has been offered by several
14	witnesses suggesting that the approval of the application
15	will over-collateralize the loan and presumably take the
16	value of those properties out of circulation for future
17	financing needs in Missouri. This is simply not the case.
18	Company Witness Rick Dobson will testify that
19	the terms of the indenture, as supplemented by the first
20	supplemental indenture, permit the company to issue
21	additional series of first mortgage bonds to finance its
22	US networks operations.
23	If you think about it, it's not surprising
24	that there's no evidence of a detriment to the public
25	interest. Until the Commission issued its October 9th order

1	denying motion for summary disposition, the Office of the
2	Public Counsel and the Intervenors of this case and even the
3	Staff appeared to have been preparing for a much different
4	case.
5	They appear to have thought that Aquila's
6	application would be denied unless the company could show a
7	need for the proceeds from the loan or additional collateral
8	to support the first mortgage bonds.
9	As you have now made clear, the standard for
10	approval of the application is not a needs test.
11	Consequently, substantially all of the evidence offered by
12	the parties opposing the application in this case is largely
13	irrelevant to the solitary issue at hand. Unfortunately, I
14	believe that much of what you will hear during the oncoming
15	week will be similarly immaterial.
16	And what have these parties argued? Well,
17	among other things, they've argued that the company's
18	overstated its need for cash working capital. They've
19	argued that there's no further need for additional
20	collateral for the company to meet its performance covenants
21	under the term loan.
22	They've argued that the interest loan being
23	paid under this term loan is higher than it would be if the
24	company were investment grade. They've argued that an
25	interest rate reduction is not needed because the company

1	has already committed to determining regulated cost of
2	service based on a Triple B investment grade rating.
3	Other objections have been made. But
4	ultimately none of these objections or arguments identifies
5	how any ratepayers will be harmed by the mortgage of the
6	Missouri properties to support the first mortgage bonds
7	issued under the term loan, which is the issue before this
8	Commission.
9	Consider the subtext of the testimony offered
10	by the parties opposing the application. There's an
11	unspoken concern that the mortgage itself is an inherent
12	detriment. After all, isn't it better, all things being
13	equal, that the property not be mortgaged.
14	Well there are several responses to this
15	concern, one of which is addressed in the testimony. First,
16	all the mortgage does, in essence, is prioritize creditors'
17	claims. All creditors have a potential claim against a
18	debtor's assets.
19	However, the creditor with the mortgage has a
20	much better chance of having its claims paid in full in the
21	event of an insolvency or bankruptcy than does an unsecured
22	creditor. It is merely a commercial convenience and a tool
23	to access lower cost capital from the capital items.
24	Secondly and here's the key question car
25	the fact of a mortgage itself be considered a detriment to

1	the public interest? And I think the answer is clearly no.
2	And why can I so clearly state that? Well,
3	take a look at the statute. The statute provides the
4	answer. Section 393.190 authorizes this Commission to
5	permit the encumbrance of utility properties unless doing so
6	would be detrimental to the public interest.
7	Now, if a mortgage were inherently detrimental
8	to the public interest, the General Assembly presumably
9	would not have empowered the Commission to permit their use
L 0	in the first place.
L1	The third and final consideration is
L2	entrenched in historical practice. The use of
L3	mortgage-backed debt by this company and many other
L 4	utilities in the states is a long and respected tradition.
L5	Aquila during its previous lives as UtiliCorp
L 6	United, Inc. and Missouri Public Service Company frequently
L7	issued mortgage-backed indebtedness to fund utility
L8	operations here and in other states from as early as 1928.
L 9	In some cases specifically to acquire utility operations in
20	other states. Those cases have been identified for you in
21	Schedule RD-7 to Mr. Dobson's Direct Testimony.
22	I suspect a review of the Commission's records
23	would reflect the fact that the use of mortgage debt by
24	other utilities is so common as to be routine. You should
25	be asking yourselves how have customers been harmed by this

1	practice? And the short answer is they haven't.
2	As an aside, I should mention two issues. And
3	those are issues I believe Nos. 4 and 5 on the issues list
4	concerning Staff's request that the company be ordered in
5	this case to provide reliability indices on a monthly basis.
6	Now, Aquila has indicated that it's not
7	opposed to continuing to provide such reports on a quarterly
8	basis as it has been doing for several years now. It is,
9	however, opposed to compiling and providing the information
10	on a monthly basis. Its objections are both practical and
11	philosophical.
12	Practically speaking, Staff has not stated any
13	concerns with respect to the accuracy or frequency of the
14	monthly frequency of the quarterly reports. Also, as
15	will be explained by the Company Witnesses Keefe and Carter,
16	compiling and submitting the reports on a monthly basis
17	simply increases the cost and work to Aquila without any
18	real commensury benefit in the quality of the information
19	provided.
20	And philosophically it is troubling to have
21	the Staff recommend that the Commission deny the application
22	and take the position that the application for authority in
23	this case is so flawed that no insulating conditions could
24	possibly be fashioned to mitigate any detriment that has yet
25	been has vet to be identified and vet demand concessions

1	on the part of Aquila in this case.
2	Had this been proposal been made in the form
3	of a package of requests or negotiation that might have led
4	to a recommendation that the application be approved, it
5	might have been something that the company would have been
6	in a position to consider. Notwithstanding its reservations
7	about incremental value as a regulatory tool, but it was
8	made clear to Aquila that such discussions were not going to
9	be had.
10	In watching this case from a distance, you may
11	not have had an appreciation for how much time has been
12	expended by the company and the other parties to this case
13	in getting to this point today.
14	Before coming here, I took a quick stock of
15	the situation. During the course of this case, Aquila has
15 16	the situation. During the course of this case, Aquila has received over 480 separate data requests from this
16	received over 480 separate data requests from this
16 17	received over 480 separate data requests from this  Commission Staff, the office of the Public Counsel and
16 17 18	received over 480 separate data requests from this  Commission Staff, the office of the Public Counsel and  Mr. Conrad's clients. Literally thousands of pages of
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16 17 18 19 20 21	received over 480 separate data requests from this  Commission Staff, the office of the Public Counsel and  Mr. Conrad's clients. Literally thousands of pages of  documents have been produced in response to these requests  for information.  For three full days in July Aquila permitted
16 17 18 19 20 21 22	received over 480 separate data requests from this  Commission Staff, the office of the Public Counsel and  Mr. Conrad's clients. Literally thousands of pages of  documents have been produced in response to these requests  for information.  For three full days in July Aquila permitted  eight of its employees to be interviewed at length by the
16 17 18 19 20 21 22 23	received over 480 separate data requests from this  Commission Staff, the office of the Public Counsel and  Mr. Conrad's clients. Literally thousands of pages of  documents have been produced in response to these requests  for information.  For three full days in July Aquila permitted  eight of its employees to be interviewed at length by the  Staff, the Office of the Public Counsel and the intervening

1	company's CEO, its CFO, its general counsel, and the CFO of
2	Aquila US networks and a representative of Credit Suisse
3	First Boston, the syndication agency for the term loan, were
4	noticed up and formally deposed over a period of three more
5	days in advance of this hearing.
6	And all to what end? There's not one centilla
7	of evidence of any discernible harm to Missouri Aquila's
8	Missouri customers that will come about if its Missouri
9	assets are pledged to the collateral pool supporting the
L 0	\$430 million first mortgage \$430 million of first
L1	mortgage bonds.
L2	Far from identifying even one element of
L3	resulting detriment, the opposing parties have offered only
L 4	suspicion, speculation and conjecture in support of their
L5	positions that the application should be denied.
L 6	Previously in the Missouri American Water
L7	Company case, you have stated that this is no basis for you
L8	to deny an application under 393.190 RSMo. And I want to
L 9	remind you that your Staff apparently agrees that
20	speculation about the possibility of future public
21	detriments is not a sufficient basis for denial of the
22	application. And that appears at Volume 3 of the transcript
23	page 70, and that is the transcript of the oral argument on
24	the motion for summary disposition.
25	The laws requires that the Commission approve
	1.40

1	the application in this case absent a compelling showing by
2	the opposing parties of the detriment to the present and
3	direct detriment to the public interest that will come about
4	by Aquila returning to its roots as a utility and financing
5	its operations with mortgage-backed debt instruments.
6	Now, as you listen to the testimony of the
7	opposing parties today and in the days throughout this week,
8	keep asking yourself, Where is the detriment? Where is the
9	harm? How specifically will customers be adversely impacted
10	by this mortgage?
11	At the conclusion of the case, I believe it
12	will be clear to you that no showing of a detriment has been
13	made and that the application should be approved. Thank you
14	very much.
15	JUDGE PRIDGIN: Mr. Boudreau, thank you.
16	Mr. Williams, on behalf of Staff, please.
17	MR. WILLIAMS: Thank you. Nathan Williams
18	appearing on behalf of the Staff. May it please the
19	Commission.
20	As Aquila stated, Aquila is asking this
21	Commission for authority to use its Missouri assets, utility
22	assets, assets used by its Aquila Networks MPS and Aquila
23	Networks L&P divisions to provide service in this state as
24	collateral for a three-year, \$430 million credit facility
25	and associated first mortgage bonds, as well as for
	150

1	subsequent replacement debt up to \$430 million.
2	Aquila has already executed the three-year,
3	\$430 million credit facility and first mortgage bonds and
4	received the proceeds thereof.
5	The sole issue before this Commission is
6	whether to allow Aquila to encumber its Missouri utility
7	assets with \$430 million in debt. To the Staff's knowledge,
8	these facts create a case of first impression before this
9	Commission.
10	In its application, Aquila states at paragraph
11	13 approximately \$250 million of the \$430 million term loan
12	will be used to meet the cash working capital requirements
13	of Aquila's United States utility businesses with the
14	remaining \$180 million used to meet the working capital
15	needs of Aquila's other activities.
16	Although Aquila has confused cash working
17	capital with working capital, the Staff anticipates that the
18	evidence in this case will show that Aquila is referring to
19	a peak utility working capital need of \$250 million driven
20	largely by Aquila's gas operations in other states.
21	The other parties, including the Staff,
22	dispute the magnitude of that claim made. Regardless, it is
23	important that the Commission recognize that Aquila is
24	seeking to use its Missouri utility assets to secure debt of
25	at least \$180 million that Aquila states it will use to meet

1	the working capital needs of its non-utility activities.
2	In reviewing Aquila's application, the Staff
3	used the standard of not detrimental to the public interest
4	and looked at the following factors. First, Aquila has
5	already received the \$430 million under the credit facility
6	and associated first mortgage bonds. Approval of Aquila's
7	application will not provide any additional funds for
8	Aquila's utility operations.
9	Second, if allowed to encumber its Missouri
10	utility assets with the \$430 million credit facility and
11	first mortgage bond and associated first mortgage bonds,
12	the value of those assets as security for any additional
13	financing would be impaired. That is, denial of the
14	application would leave Aquila's Missouri utility assets
15	fully available as security for other financing while
16	granting the application would not.
17	Third, Aquila's utility assets in Michigan,
18	Nebraska and Colorado are already in the collateral pool and
19	provide more than sufficient collateral coverage for the
20	\$250 million peak US utility business working capital needs
21	that Aquila asserts.
22	Fourth, this Commission has a long-standing
23	approach of not allowing regulated utility operations to
24	subsidize non-regulated operations. However, granting
25	Aquila's application would allow Aquila to use its Missouri

1	utility assets to support the \$180 million portion of the
2	\$430 million in debt that Aquila states will be used for
3	non-utility working capital needs.
4	Fifth, while it has asserted that its US
5	utility businesses have peak working capital needs of
6	\$250 million, other than putting the \$430 million it has
7	received into a corporate-wide account used to supply cash
8	for all of its operations, Aquila has provided no assurance
9	that it will actually have cash on hand to meet the working
LO	capital needs of its Missouri utility operations when that
L1	cash is needed.
L2	Sixth, the value of Aquila's Missouri utility
L3	assets exceed the value of its utility assets in any other
L 4	state, yet Aquila's working capital needs for its Missouri
L5	utility operation are lower than those required by its
L 6	utility operations in those other states.
L7	Seven, Aquila has overstated its working
L8	capital needs for its Missouri utility operations by
L 9	removing earnings from those operating divisions as internal
20	dividends rather than retaining them at the divisional level
21	for use in meeting its operating division's working capital
22	needs.
23	Eighth, the \$250 million that Aquila has
24	stated for the working capital needs of its US utility
25	businesses is inflated due to the increased cash needs that

1	have been imposed upon them by the failures of Aquila's
2	investments and nonregulated activities.
3	Ninth, Aquila's utility operations will
4	receive no direct benefit from the potential 75 basis point
5	reduction in the interest rate of the three-year term loan.
6	Basis point reduction is dependent upon Aquila pledging
7	utility collateral with a fair value totalling \$718.1
8	million.
9	Based on these factors, the Staff has
10	concluded that Aquila's application should be rejected.
11	Since counsel for Aquila has touched on the
12	standard for not detrimental to the public interest, I'd
13	like to direct the Commission's attention to the Love 1979
14	Partners versus Public Service Commission case that Aquila
15	cited in the motion for summary disposition oral argument,
16	which is Missouri Supreme Court case en banc 715 S.W. 2d,
17	482 that was decided in 1986.
18	In that case, AmerenUE was seeking approval to
19	transfer its steam operations to the Bi-State Development
20	Agency. One challenge to the transfer of those assets was
21	based on the fact that the Bi-State Development Agency
22	planned to increase rates.
23	The Commission found that increasing the rates
24	was not in and of itself a sufficient basis to reject the
25	transfer and ultimate and it approved the transfer of

1	those assets.
2	When the court reviewed the Commission's
3	decision, it noted that part of the plan was the use of
4	refuse to supply the power that was used to generate the
5	steam as part of the Bi-State Development Agency's plans.
6	And the court indicated that the Commission was entitled to
7	review the impacts on metropolitan St. Louis metropolitan
8	area, not merely the impacts solely limited to the
9	customers.
10	In addition to reviewing the application on
11	its merits, during the processing of this case, it has been
12	highlighted to the Staff that Aquila is under intense
13	financial pressure. Aquila has about 3 billion in
14	outstanding debt and such low credit ratings that its bonds
15	are considered to be high yield junk.
16	Because of this financial stress on Aquila,
17	the Staff is recommending that the Commission order Aquila
18	to continue the customer service quality measure reporting
19	that Aquila is voluntarily making to the Staff now and that
20	it increase the frequency of that reporting from quarterly
21	to monthly. Nothing further.
22	JUDGE PRIDGIN: Mr. Williams, thank you.
23	Mr. Micheel, on behalf of the Office of the
24	Public Counsel, please.
25	MR. MICHEEL: May it please the Commission.

1	Douglas E. Micheel on behalf of the Office of the Public
2	Counsel and the public.
3	Good morning. Aquila has requested two things
4	from you today. And the first thing I think everybody has
5	emphasized, that's authority to encumber all all billion
6	dollars of Missouri assets, just jurisdictional assets, to
7	secure its obligations under the \$430 million, three-year
8	term loan and first mortgage bonds. And remember that's the
9	billion dollars of assets to support the \$250 billion
LO	alleged working capital requirement for US utilities.
L1	But second, and more importantly, Aquila has
L2	sought authority to secure the future replacement debt
L3	offerings for working capital requirements not to exceed
L 4	\$430 million at the conclusion of the three-year,
L5	\$430 million term loan.
L 6	The evidence in this case will demonstrate
L7	that the US utility working capital requirement is only
L8	\$250 million. There's no evidence as to why this Commission
L 9	should allow a rollover for working capital of \$430 million.
20	As Mr. Williams stated, Public Counsel
21	believes that this is a case of first impression. You will
22	not find one case cited by applicants, by the Office of the
23	Public Counsel, by the Staff, by the State or by the
24	Industrial Intervenors that talks to you about what the
25	standard is what the public interest detriment standard

1	is for an encumbrance case. All of the cases cited by
2	applicants are merger cases. And I believe there is a
3	distinction and a difference between those.
4	Public Counsel believes that the Commission
5	should reject both Aquila's request to encumber the loan
6	or to encumber all the Missouri jurisdictional assets for
7	the three-year term loan and to replace it and allow it to
8	rollover the \$430 million term loan.
9	The evidence will demonstrate that Aquila's
10	request is detrimental to the public interest. Public
11	Counsel will present three witnesses that will explain at
12	length this detriment: Mr. Robertson, Mr. Burdette and
13	Mr. Busch. Their testimony will demonstrate the following
14	detriments among others.
15	First, that regulated assets will be
16	supporting nonregulated debt.
17	Second, that if Missouri assets are placed
18	into the pool to support \$430 million term loan, to meet
19	their own loan separation of the \$250 million for regulated
20	and the \$180 million of nonregulated, that the company would
21	be required to make optional prepayments under the loan with
22	a make whole provision that would be directly detrimental to
23	both the company and the customers.
24	Third, the evidence will demonstrate that
25	mortgaging all of the Missouri property will result in the

1	company having less financial flexibility. The evidence
2	will also show and I don't think there's any doubt about
3	this that Aquila has currently enough regulated assets
4	currently in the pool to support the \$250 million alleged
5	peak day working capital requirement.
6	Second, the evidence will demonstrate clearly
7	that Aquila already has the proceeds of the term loan.
8	Third, the evidence will demonstrate that the
9	term loan in and of itself did not did not contemplate or
10	require this Commission to approve the loan. Aquila knew
11	coming to you today that there was a possibility that this
12	term loan should be could be, excuse me I think it
13	should be, but could be denied by the Commission.
14	With respect to Aquila's request to continue
15	to rollover the loan after the end of the three-year term
16	and allow \$430 million for alleged working capital needs
17	after the end of the three-year term loan, first of all, the
18	evidence will prove that there is no firm plan after the
19	three years. That the situation that Aquila is facing is
20	fluid.
21	Secondly, the evidence will show that that
22	current plan as filed in attached as RD-1 is constantly
23	changing.
24	Third, the evidence will show that there is
25	absolutely no reason that this Commission should allow

1	Aquila carte blanch, in other words, to go out after the end
2	of this three-year term loan, if you're inclined to allow
3	them to do that, to allow them to roll it over.
4	The Commission should require Aquila to come
5	in after if it decides to approve the three-year term
6	loan, they should deny the rollover and require the company
7	to come in and explain its plans once again.
8	Third, there's a huge issue about the
9	company's peak day working capital needs. And it's these
10	peak day working capital needs that allegedly cause the
11	entire need for the US utilities to support the \$250 million
12	portion of the working capital loan.
13	The evidence as presented by Mr. Busch will
14	indicate that the Missouri jurisdictional utilities have no
15	peak day working capital need.
16	Secondly, Aquila's own study, the evidence
17	will show, that Missouri's peak day working capital need
18	that Missouri was a net provider of over \$300 million.
19	Finally, the evidence will show even with
20	Aquila's, quote, new and improved peak day capital working
21	study, the only amount of peak day working capital alleged
22	by the company to be caused by Missouri jurisdictional
23	utilities is a little over \$36 million.
24	At most, this Commission, if it decides to
25	grant this application, which we don't think it should

1	but if it decides to grant this application, the Commission
2	should only only subject \$37 million of Missouri assets
3	to support this term loan. According to the most optimistic
4	study, which we don't agree with, that's the level that
5	Missouri causes. If we're going to be all in this together,
6	Missouri should only pay its fair share.
7	Finally, you've heard a lot about the
8	standard. And the standard is a very tough issue in this
9	case. And I think all parties agree that the standard is
10	not detrimental to the public interest, but here's where the
11	rub comes in. Is the standard does not detrimental to
12	the public interest mean only an immediate impact to rates
13	and only immediate impact to service as stated by the
14	applicants?
15	First of all, I think the evidence is going to
16	demonstrate that all of those cases are merger cases, not
17	encumbrance cases. Secondly, if the Commission took that
18	position literally in this encumbrance case, the Commission
19	never would have the authority to reject an encumbrance
20	case. Why? It's not a rate case.
21	And, Commissioners, it's black letter law in
22	Missouri outside the confines of a rate proceeding, the
23	Commission cannot change rates. So simply, if the
24	Commission, by statute, outside the confines of a rate case
25	cannot change rates, it makes absolutely no sense that when

1	the legislature gave this Commission authority to review a
2	request to mortgage or encumber utility properties, that the
3	standard would be are rates going to change.
4	They would have been giving this Commission an
5	act it could not do because by law, in a financing
6	proceeding, rates can't change.
7	We believe that the standard is balancing the
8	benefits that the company gets from this encumbrance versus
9	the detriments that will incur to the ratepayers. And I
10	think the evidence will demonstrate that the benefits the
11	company gets versus the detriments caused to the ratepayers,
12	the balance will tip to the detriments and that this
13	application should be denied. But to be sure, there is no
14	standard that has been specifically articulated because this
15	is a case of first impression.
16	JUDGE PRIDGIN: Mr. Micheel, thank you.
17	Mr. Conrad?
18	MR. CONRAD: May it please the Commission.
19	I find myself in an unenviable position of
20	having to be in two places at once. I'm also supposed to be
21	next door in a prehearing conference in about five minutes,
22	so I'm just going to make three quick points.
23	You've heard the Aquila counsel talk about
24	detriment. We certainly support the approach that the
25	Public Counsel has, but I'd also submit to your Honors that
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1	the reading that Aquila counsel gives to that approach is
2	not the law.
3	The law can be traced back not to this
4	Commission's decisions, much though I respect them, but
5	rather to a banc case from the Missouri Supreme Court in
6	St. Louis versus Public Service Commission, which is found
7	at 73 S.W. 2d 393. With specific reference to it's a
8	1934 case by the way, still good law, with specific
9	reference to page 399 in that.
10	Let me just share with you very quickly the
11	language that the court used because it ties very crisply,
12	your Honors, to the dissent not the dissent, but the
13	concurrence that Commissioner Gaw filed here.
14	Listen to the Supreme Court. The whole
15	purpose of the Public Service Commission Act is to protect
16	the public. The public served by the utility is interested
17	in the service rendered by the utility and the price
18	charged, therefore. The investing public is interested in
19	the value and stability of the securities issued by the
20	utility. In fact, the Act itself declares this to be the
21	purpose. And continuing, It is their this is you five
22	it is their duty to see that no such change shall be made as
23	would work to the public detriment.
24	There is no word "immediate," there is no word
25	"status quo," there is no word "maintain." If a course of

2	both the rate-paying public and the investing public, that							
3	is a detriment under this state's law.							
4	Now, having said that, you want to look for a							
5	detriment. Let me pose to you very quickly a hypothetical.							
6	Let's say that you have a house that's worth \$250,000.							
7	Obviously not a utility executive's house. And you want to							
8	buy a Bentley.							
9	Now, I have haven't priced Bentley's recently,							
10	but my understanding is that they run about a quarter							
11	million dollars. Depends on whether you want fine							
12	Corinthian leather on the seats or a GPS system installed in							
13	the dash. But let's assume that you find a Bentley that							
14	satisfies your needs currently and plop down \$250,000 having							
15	mortgaged your \$250,000 house to the hilt.							
16	Oh, the extascy of driving home in the							
17	Bentley. But on the way home there's this twinge in your							
18	chest. And so you take a detour to the hospital and say,							
19	Doc, I have a pain in my chest. And he says to you, Well,							
20	let's do a CAT scan and an MRI and a stress EKG.							
21	And after having done all those things, he							
22	comes in and says, I have bad news and good news. But the							
23	bad news is you're going to need a heart transplant. The							
24	good news is you have the money to pay for it because you							
25	have a \$250,000 house that you can mortgage. And you're							
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events is set in motion that would work to the detriment of

1	saying to yourself, Boy, I wonder if I can get rid of that
2	Bentley for the money that I paid for it.
3	Now, occasionally utilities have ice storms.
4	Occasionally utilities have wind storms that they have to
5	deal with. They have other things. I seem to recall just
6	vaguely it pops into mind that a Hawthorn plant for Kansas
7	City Power and Light, by gosh, it exploded and nobody
8	anticipated that happening.
9	But now go back to my Bentley. When did the
10	detriment occur? When did the detriment to my
11	creditworthiness occur? When I had the twinge? When the
12	doc does the CAT scan? When he says I need a heart
13	transplant or when I entered into the first mortgage for the
14	house?
15	If the utility came in and asked you, Let us
16	mortgage our Missouri utility assets that are subject to a
17	certificate of convenience and necessity so that we can
18	support our unregulated operations, I would like to think
19	you would pretty quickly say no.
20	If they came in and said to you, Let us
21	mortgage our Missouri utility assets that are subject to our
22	certificate of convenience and necessity in order to support
23	our operations in Colorado, Minnesota, Nebraska, Iowa, I'd
24	like to think you all would pretty quickly say no. And yet
25	through a shell game, that's exactly what they're asking you

1	to do.
2	Now, my third point is very quick. I want to
3	address what I think is the 800 pound gorilla that nobody
4	wants to talk about in this case. And that is the pressure
5	that you five must feel if you were to deny this application
6	and six weeks or three months or name a number later Aquila
7	decides it needs to file a Chapter 11.
8	I'd like to suggest to you that that will not
9	be your fault. And there is substantial defense against
10	such an argument being made, that the Commission by denying
11	this application somehow caused a Missouri utility to go
12	into bankruptcy.
13	The answer is this utility shot itself in the
14	foot, reloaded the revolver, shot itself in the other foot
15	and shot itself about every place that it could shoot
16	itself, all without asking any one of you for the least bit
17	of authority to pull the trigger. Thank you, your Honors.
18	JUDGE PRIDGIN: Mr. Conrad, thank you.
19	Mr. Molteni, on behalf of the State of
20	Missouri.
21	MR. MOLTENI: It's tough following as colorful
22	an opening as Mr. Conrad's. Good morning. I'm Ron Molteni,
23	I'm with the Attorney General's Office and I'm here on
24	behalf of the State.
25	The state opposes Aquila's application to

1	encumber its regulated assets as collateral for this
2	\$430 million loan. Aquila is asking this Commission to do
3	on the back end what this Commission would have never
4	allowed it to do on the front end, and that is collateralize
5	regulated assets to finance their nonregulated activities.
6	And in Aquila's case, these activities have really been
7	adventures.
8	Aquila will tell you that it has segregated
9	the loan proceeds, a part for regulated activities and a
10	part for unregulated activities, but the interest rate
11	Aquila pays on this loan is the same regardless on how it
12	uses those loan proceeds. And that's the result of Aquila's
13	weak credit rating.
14	That weak credit rating, junk bond status, is
15	the product of incredibly speculative management and
16	mismanagement. Aquila's decision-making at the very top was
17	so bad that their stock tanked in just a period of a couple
18	years. It once traded in the upper 30's and now it trades
19	at about \$3.50 a share.
20	And that's despite the fact that Aquila's
21	Missouri regulated assets, when viewed in isolation from the
22	rest of the company's adventures, have always been
23	profitable. But now because of Aquila's adventures on the
24	unregulated side of its business, Aquila's had to enter this
25	term loan for its working capital needs even on the

1	regulated side of its business, a loan whose interest rate
2	reflects the lack of confidence Aquila has earned in the
3	marketplace.
4	This loan is not a traditional utility
5	financing. You won't find the major public utilities in
6	Missouri paying this kind of interest rate in a loan
7	structured this way for the regulated working capital needs.
8	This term loan is between Aquila and Credit
9	Suisse First Boston, but not the Credit Suisse First Boston
10	that's regulated in Missouri and that's registered as a
11	broker/dealer in Missouri with the Secretary of State's
12	office.
13	Rather this term loan is between Aquila and an
14	offshore Cayman Island subsidiary of Credit Suisse First
15	Boston which is a completely separate legal entity from the
16	Credit Suisse First Boston that's the Delaware limited
17	liability corporation. And the Cayman Island subsidiary
18	doesn't appear to be registered to do business in Missouri.
19	It is that Cayman Island subsidiary that put
20	together a syndicate of investors who are willing to take a
21	chance on Aquila. This syndicated investors is buying
22	mortgage bonds under an indenture that supports this loan.
23	Those bonds are not investment grade
24	securities, they're speculative, they're junk bonds. And
25	Aquila is paying a junk bond yield to those investors. And

1	its regulated side of the business will have to support the
2	fact that Aquila is paying that yield. And it's doing that
3	because Aquila was undisciplined in its nonregulated
4	business.
5	Aquila was so undisciplined that last month it
6	had to pay a settlement to the Federal Energy Regulatory
7	Commission after the FERC accused Aquila of price
8	manipulation. Aquila was so undisciplined that it had to
9	hire a forensic accountant to look into accusations that its
10	traders falsely reported prices to industry publication.
11	The term loan and the indenture contain
12	default provisions in the event of default. The trustee,
13	Bank One, for the benefit of the syndicators will be able to
14	use assets and sell them to the highest bidder. Bankruptcy
15	is one event of default.
16	If Aquila goes into bankruptcy and its
17	Missouri assets are pledged, the secured creditor will be
18	the driving force in the bankruptcy as to how those assets
19	are disposed or dealt with.
20	That secured creditor won't be a public
21	utility that's certificated in Missouri with legal duties
22	owing to the public. Rather under this term loan, that
23	secured creditor will be the agent of a syndication of
24	speculative invests who were willing to roll the dice on a
25	high yield junk bond.

1	The State of Missouri doesn't want that
2	syndicate to have the kind of influence over the management
3	of a Missouri certificate certificated regulated
4	monopoly. Their motivation is not continuous service at
5	fair and reasonable prices to Missouri's ratepayers.
6	At best in a bankruptcy context, the regulated
7	assets would be subject to the federal bankruptcy judge's
8	discretion in applying bankruptcy codes that in one
9	provision purport to respect the public utility's
10	rate-making decisions and yet in another preempt any state
11	law or regulation that impedes the progress of confirming a
12	bankruptcy plan.
13	If you want to know what the detriment to the
14	Commission's approving this application, it's two fold.
15	It's the risk of this Commission's losing control over
16	assets that are statutorily defined to belong to a, quote,
17	public utility.
18	That in and of itself, that loss of control,
19	it a detriment to the public. A public who depends on this
20	Commission to exercise statutorily prescribed duties and
21	responsibility to ensure that it pays a fair and reasonable
22	price for reliable service to a monopoly service provider.
23	The other detriment to the public is this
24	Commission establishing a precedent. A precedent that a
25	public utility can run amuck on its nonregulated side and

1	that this Commission will, after the fact, allow it to use
2	its regulated assets to bail it out.
3	You'll likely hear Aquila talk about the
4	fairness doctrine. And by that they mean the fact that
5	other states have allowed Aquila to place regulated assets
6	in the collateral pool to secure this loan.
7	There is no basis in any provision of law or
8	generally accepted accounting standards for this fairness
9	doctrine that Aquila talks about. In fact, I asked one
10	question to Beth Armstrong at her deposition in this case.
11	Beth Armstrong being the CFO for their US utilities. If she
12	could tell me about the fairness doctrine. She said she was
13	completely unfamiliar with it. This is their CFO.
14	If other state's Public Utility Commissions
15	have shirked their responsibility to the public, shame on
16	them. Don't join that group.
17	And some states have held their ground.
18	Minnesota just recently denied Aquila's application noting
19	that Aquila has already secured the loan, has adequate
20	capital in the collateral pool and has met the loan's
21	commercially reasonable efforts to gain regulatory approval.
22	This case is about discipline. It's about the
23	discipline Aquila did not have. It's about the discipline
24	this Commission must have to ensure that ratepayers do not
25	flutter in the winds of change that blow through the
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- 1 marketplace. Because Aquila had choices to make in that
- 2 marketplace, choices they exercised poorly. The ratepayers
- don't have any choice. Thank you very much.
- JUDGE PRIDGIN: Mr. Molteni, thank you.
- 5 Mr. Boudreau, are you ready to call your first
- 6 witness?
- 7 MR. BOUDREAU: Yes. I believe I am. Thank
- 8 you.
- 9 JUDGE PRIDGIN: I understand from the revised
- 10 schedule you filed that your first witness will be Glenn
- 11 Keefe.
- 12 MR. BOUDREAU: Excuse me. Yes. I would like
- 13 to call Mr. Keefe to the stand.
- 14 JUDGE PRIDGIN: Mr. Boudreau, if you'd please
- 15 approach the podium and lay a foundation. Mr. Keefe, if
- 16 you'll come and be sworn in.
- 17 (Witness sworn.)
- 18 JUDGE PRIDGIN: Mr. Keefe, thank you very
- 19 much.
- Mr. Boudreau, when you're ready.
- MR. BOUDREAU: Thank you.
- 22 GLENN KEEFE testified as follows:
- 23 DIRECT EXAMINATION BY MR. BOUDREAU:
- Q. Would you state your name for the record,
- 25 please, sir?

- 1 A. My name is Glenn Keefe.
- 2 Q. By whom are you employed and in what capacity?
- 3 A. I'm employed by Aquila, Incorporated. I'm the
- 4 operating vice president of Missouri Electric.
- 5 Q. Are you the same Mr. Keefe who has caused to
- 6 be filed prepared Surrebuttal Testimony which has been
- 7 marked for identification as Exhibit 1?
- 8 A. Yes.
- 9 Q. Was that testimony prepared by you or under
- 10 your direct supervision?
- 11 A. That's correct.
- 12 Q. Do you have any corrections to make to your
- 13 testimony this morning?
- 14 A. Yes. I have two corrections.
- 15 Q. Would you please direct us to your first
- 16 correction?
- 17 A. On page 1, evidently a word processing error.
- 18 On top it says, Before the Public Service Commission of the
- 19 State of Missouri, Surrebuttal Testimony of Jon Empson.
- 20 That should be Glenn P. Keefe.
- 21 Q. Would you please direct us to your next
- 22 correction?
- 23 A. The second correction is on page 2, and it's
- 24 about line 3. And it says, Since April of 2003, I have
- served in my present capacity. That should be 2002.

- 1 Q. Do you have any other corrections you'd like
- 2 to make to your testimony at this time?
- A. That's all.
- 4 Q. Now, with those corrections, if I were to ask
- 5 you the same questions as appear in your prepared testimony,
- 6 would your answers today be substantially the same?
- 7 A. Yes.
- 8 Q. Would they be true and correct to the best of
- 9 your information, knowledge and belief?
- 10 A. Yes.
- 11 MR. BOUDREAU: With that, I would tender -- or
- 12 offer Exhibit 1 into evidence and tender Mr. Keefe for
- 13 cross-examination.
- 14 JUDGE PRIDGIN: All right. Let me first see
- if we have any objections to Exhibit No. 1.
- MR. WILLIAMS: No objection.
- 17 JUDGE PRIDGIN: Hearing no objections, Exhibit
- 18 No. 1, Mr. Keefe's Surrebuttal Testimony, will be received
- 19 into evidence.
- 20 (Exhibit No. 1 was received into evidence.)
- JUDGE PRIDGIN: Mr. Micheel, any
- 22 cross-examination?
- MR. MICHEEL: I have no questions for
- Mr. Keefe.
- JUDGE PRIDGIN: Mr. Micheel, thank you.

1		Mr. Williams?
2		MR. DOTTHEIM: Yes. The Staff has questions.
3		JUDGE PRIDGIN: Mr. Dottheim, if you'd
4	approach the	podium, please.
5	CROSS-EXAMINA	TION BY MR. DOTTHEIM:
6	Q.	Good morning, Mr. Keefe.
7	A.	Good morning.
8	Q.	Mr. Keefe, Aquila utilizes customer service
9	and reliabili	ty indices, does it not?
10	Α.	That's correct.
11	Q.	Those indices are the same as discussed by
12	Staff Witness	es Kay Niemeier and James Ketter?
13	A.	That's correct.
14	Q.	Those indices are updated on a monthly basis,
15	are they not?	
16	A.	Yes, they are.
17		MR. DOTTHEIM: If I can approach the witness.
18		JUDGE PRIDGIN: You may.
19	BY MR. DOTTHE	IM:
20	Q.	Mr. Keefe, I'm going to hand to you a copy of
21	what's been m	arked as Exhibit 27. It's been marked as
22	highly confid	ential. Up at the top it states Goal Reporting
23	Tool Printabl	e Report. If you would please review that

document, I'm going to ask you some questions regarding it.

JUDGE PRIDGIN: Mr. Dottheim, when you get

24

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- 1 back to the podium, if you could reask that question so we
- 2 could capture it on the microphone, please.
- 3 BY MR. DOTTHEIM:
- 4 Q. Mr. Keefe, I've handed you a copy of what's
- 5 been marked as Exhibit 27. It's titled at the top of the
- 6 document in the upper left-hand corner Goal Reporting Tool
- 7 Printable Report. It also bears that title about maybe a
- 8 fifth of the way down. If you would take a look at that
- 9 document, I'm going to ask you some questions regarding it.
- 10 A. Okay.
- 11 Q. Mr. Keefe, would you first identify what this
- 12 document is?
- 13 A. This is what we refer to as our Dashboard.
- 14 There are 14 service goals on here for Missouri Electric.
- 15 Every state has a Dashboard like this. These are our goals
- and objectives to try to improve customer service.
- Q. And when you say "every state has a Dashboard
- 18 like this," you're referring to Aquila states; that is,
- 19 states where Aquila has utility operations?
- 20 A. Yes. That's true.
- 21 JUDGE PRIDGIN: I'm sorry, Mr. Dottheim and
- 22 Mr. Keefe. If I could interrupt and remind the parties this
- is a highly confidential document.
- MR. DOTTHEIM: Yes.
- JUDGE PRIDGIN: Thank you.

1	MR	DOTTHEIM:	And the	reason	for	which	i t	ح ا
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- been indicated as highly confidential I don't believe --
- 3 well, I have no intention of addressing that item.
- 4 BY MR. DOTTHEIM:
- 5 Q. Mr. Keefe, could you identify what the date
- 6 August 31, 2003 -- what that is intended to signify? It's
- 7 in the second column of the document to the right of the
- 8 column identified as Goal.
- 9 A. That date is the ending date of this data.
- 10 Q. And this data is for the month of August in
- 11 2003?
- 12 A. This data is for year-to-date information,
- 13 August 2003.
- 14 Q. Is there a separate Dashboard that contains
- only data for the month of August 2003?
- 16 A. No. Not on a Dashboard.
- 17 Q. Is there another document that contains that
- 18 information?
- 19 A. There are -- there is monthly information that
- is used to prepare this, yes.
- 21 Q. And when is that monthly information available
- for the preparation of the Dashboard?
- 23 A. Usually -- after finance will close and some
- 24 statistics that have to be gathered, usually about the 18th
- of the period -- the 15th to 18th after the month closes we

- 1 have that ready.
- 2 Q. If I could direct you to one of the items on
- 3 the Dashboard -- and again, it's my understanding that it is
- 4 not the reason for which the Dashboard is highly
- 5 confidential. There is a line item for Meter Read Error
- 6 Rate. Am I correct?
- 7 A. That's correct.
- 8 Q. And Meters Read on Time. Am I correct?
- 9 A. That's correct.
- 10 Q. And there are also line items for other
- 11 indices that are covered in the testimony of Staff Witnesses
- 12 Ketter or Niemeier and those items would be Customer Average
- 13 Interruption Duration Index?
- 14 A. That's correct.
- 15 Q. And another line item System Average
- 16 Interruption Duration Index?
- 17 A. That's correct.
- 18 Q. And System Average Interruption Frequency
- 19 Index?
- 20 A. That's correct.
- 21 Q. For the Dashboard, are these -- the only items
- 22 that appear on this page, are these the only indices for
- which data is utilized to develop the Dashboard?
- A. Would you repeat that?
- 25 Q. Is there another document that is another page

- of -- and I don't have the document, whether it's supposed
- 3 to be page 1 of 1. Do you know?
- 4 A. Maybe I may explain that this is the top side
- of the state goals and there's lots of information that
- 6 rolls up to this top side. For example, the generating
- 7 station availability base, each plant keeps track of their
- 8 generation availability. That is put into their reports
- 9 which rolls into a central area where it's combined. The
- same thing with SAIDI, SAIFI, CAIDI, all the other indices.
- 11 So I'm not sure I understand your question, but there are a
- 12 lot of pieces that's go into this.
- 13 Q. But the indices that are shown on the page
- that's been marked Exhibit 27, those are the only indices
- that appear in the Dashboard?
- 16 A. That's correct.
- Q. Are there other indices that are not shown on
- 18 Exhibit 27 which are utilized by Aquila and for which data
- is determined on a monthly basis?
- 20 A. Again, this is the statewide information. If
- 21 you drive down to the power plants, there may be other
- 22 information that is used for goal setting.
- For instance, an example would be forced
- 24 outage rate for a power plant would be a goal for the power
- 25 plant. It's not viewed as a state goal, but it's a power

- 1 plant goal. Other types of goals like that are done at a
- 2 more local premise area. So did I answer your question?
- 3 Q. Yes.
- 4 A. Okay.
- 5 Q. If I could direct you to your Surrebuttal
- 6 Testimony. Pardon me for a moment.
- 7 If I could ask you -- I directed you to your
- 8 Surrebuttal Testimony, but let me first ask you if you
- 9 recall in the interview that was conducted by the Staff on
- July 18th of this year whether you indicated that there are
- goals set every year and there is a threshold, a target and
- 12 a maximum value?
- 13 A. That's correct.
- 14 Q. Are there a threshold, a target and a maximum
- 15 value for the indices that are shown on the document that's
- 16 been marked Exhibit 27?
- 17 A. Yes. Do you want me to explain that?
- 18 Q. Yes. In particular, yes, if you would explain
- 19 what is meant by threshold, target and maximum.
- 20 A. On the -- on the document, you will have an
- 21 actual value that is a year-to-date value of where we're at
- 22 August 31st, 2003. And that will change every month until
- the end of the year.
- 24 The actual value is where we're at. The
- 25 threshold is the minimum where we think we should be. The

- 1 target is where we want to be. And the maximum exceeds our
- 2 expectations.
- 3 On this particular document here, it's
- 4 colored. It's like a dashboard of your car. You look at
- 5 this online and things pop up red, which means it needs
- 6 attention, like your oil light goes out or something like
- 7 that. Yellow is falling behind, light green is meets or on
- 8 track and dark green is exceeds expectations.
- 9 So the threshold is -- would be a yellow
- 10 indicator that you're -- you're behind, you need to catch
- 11 up. Anything below that would be a red indicator, which
- 12 means you need to put some extra attention on that. And, of
- 13 course, maximum, you're in real good shape.
- 14 Of these 14 different goals for the state, we
- 15 have 10 of them that are in the exceeds category, 2 in the
- meets category, 1 behind and 1 needs attention.
- 17 Q. Okay. Thank you. If I could direct you to
- 18 your Surrebuttal Testimony, page 4, lines 3 to 6 where you
- 19 state, A change to a monthly basis within 20 days of the
- 20 last day of the month would create additional and
- 21 unnecessary work for the company.
- 22 What additional and unnecessary work would
- that create for the company?
- A. When we do these dashboards every month, if we
- 25 would send those to the -- right now we send it quarterly to

- 1 the Public Service Commission and they review it by month
- 2 quarterly.
- 3 If we would send it every month, there might
- 4 be a blimp or a bump and it may generate many, many data
- 5 requests. So I would rather spend my time and my staff's
- 6 time on recognizing the problem ourselves and fixing that
- 7 problem and then share with the Staff on a quarterly basis.
- 8 Q. The additional work that you just indicated
- 9 was work relating to Staff data requests, if I understand
- 10 you correctly?
- 11 A. That's part of it.
- 12 Q. You didn't indicate that the additional or
- 13 unnecessary work was actually generating the indices on a
- 14 monthly basis. Am I correct?
- 15 A. We would have the information generated. We
- 16 would have to set up a program or a system to send it to
- 17 you -- to the Staff.
- 18 Q. And when you said you send it to the
- 19 Commission, did you mean you send it to the Staff?
- 20 A. Yes.
- 21 Q. And are you indicating in your prior answer
- 22 that you wish to provide the information on a quarterly
- 23 basis so that before the information for a particular month
- is provided to the Staff that might cause inquiry on the
- 25 part of the Staff, you would prefer to, yourself, be able to

4	1 1		1 6				' 1 10
1	address	that	hetore	that	information	1.8	provided?
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- 2 There are -- in reviewing all the statistics,
- 3 there no indication that our reliability indices, our SAIDI,
- our CAIDI, our SAIFI, our availability information, it's 4
- 5 actually improving, not getting worse. So I don't see right
- 6 now why the extra effort should be made to look at these
- things at a monthly basis. 7
- 8 Q. Do you review the indices that are shown on
- Exhibit 27 on a monthly basis? 9
- 10 Α. Yes.
- Are there others in the company who review 11
- that information on a monthly basis? 12
- 13 Α. Yes.
- 14 Could you identify those individuals? Q.
- Part -- part of this -- the -- the great thing 15 Α.
- 16 about this is that it's on the computer. People that have a
- 17 computer can pull it up, look at it any time.
- 18 We -- for those that aren't at a computer, we
- 19 have employee meetings with the same type of information we
- 20 go over, these are our goals and objectives, this is where
- we want to be in customer service. 21
- 22 And we've gone over this, it's a regular topic
- 23 at our staff meetings. We have 12 staff meetings a year and
- 24 it's a regular topic at our employee meetings. So far this
- 25 year we've had in Missouri -- I've had in Missouri about

- 1 20 employee meetings.
- 2 Q. And at those meetings is the data reviewed on
- 3 a monthly basis?
- 4 A. Data is usually reviewed on a year-to-date
- 5 basis just like this.
- 6 Q. Mr. Keefe, could you identify whether the
- 7 company utilizes a Gallup survey?
- A. Yes, we do.
- 9 Q. Could you identify what the Gallup survey that
- 10 the company utilizes is?
- 11 A. That question might be better answered by our
- 12 vice president of central services, but I'll go ahead -- I
- can go ahead and answer it if you want. But it might be
- 14 better --
- 15 Q. Who is that individual?
- 16 A. That is Brett Carter.
- Q. Why don't you attempt to answer and I'll ask
- 18 Mr. Carter also --
- 19 A. Okay.
- 20 Q. -- for what you're comfortable in responding.
- 21 A. The Gallup survey is a survey done by a third
- 22 party that we send to our customers. And there's a number
- of questions that we ask them about their customer service,
- 24 what they feel about the company, a host of questions. And
- 25 then that is completed by a statistical portion of our

1	customers	and	sent	back	to	Gallup.	They	prepare	а	document

- 2 and give it to us.
- 3 Q. And when the document is received by the
- 4 company, what is it utilized for?
- 5 A. We -- we each get a copy. Operating vice
- 6 presidents get a copy, we sometimes talk about it at our
- 7 staff meetings. We did talk about the Gallup survey about
- 8 two staff meetings ago. So it's reviewed to try to see what
- 9 our customers think about it, to see if we're improving and
- just a way to improve our process.
- 11 Q. Mr. Keefe, part of your testimony deals with
- 12 reliability and regarding reliability, momentary
- interruptions of service, does it not?
- 14 A. Yes.
- 15 Q. Okay. Can momentary interruptions of service
- 16 have serious consequences for the customers of the company?
- 17 A. Not as much as an outage. It affects some
- customers more than it does -- a momentary interruption
- 19 could be just a few cycles and that would maybe cause your
- 20 VCR to blink, your clock maybe reset.
- 21 But more -- it's more important to companies
- 22 that have highly sensitive computerized equipment. And most
- of those companies they have a thing called a UPS or
- 24 uninterruptible power supply, which in their plant is there
- 25 to protect it from those blimps. So it's a problem, but

- 1 it's not probably as pronounced a problem for our customers
- 2 as SAIDI, CAIDI and SAIFI.
- 3 Q. Are momentary interruptions potentially of a
- 4 serious matter for industrial customers that are engaged in
- 5 manufacturing processes?
- A. It could be. That's why most -- most
- 7 industrial customers install un-- UPS systems,
- 8 uninterruptible power supplies, to keep those little few --
- 9 every time there's a lightning strike or a tree brushes a
- 10 line or the wind blows or anything, sometimes it can cause a
- 11 little blip in the service
- 12 MR. DOTTHEIM: Thank you, Mr. Keefe. I have
- 13 no further questions at this time.
- JUDGE PRIDGIN: Mr. Dottheim, thank you.
- 15 Mr. Conrad?
- 16 CROSS-EXAMINATION BY MR. CONRAD:
- 17 Q. Good morning, Mr. Keefe,
- A. Good morning.
- 19 Q. Staff wants to increase the frequency of the
- 20 reports from quarterly to monthly; is that correct?
- 21 A. That's correct.
- Q. And you object to that. Is that also correct?
- A. That's correct.
- Q. At page 3 of your testimony you refer to Case
- 25 No. ER-2001-672?

- 1 A. That's correct.
- 2 Q. Do you have that reference, sir?
- 3 A. No, I do not.
- 4 Q. What was the quarterly reporting requirement
- 5 set in that case?
- 6 A. It was done, to my knowledge, due to the
- 7 merger of St. Joe Light & Power, Missouri Public Service.
- 8 And it was set up to kind of ensure that service continued
- 9 on as it did in the past with St. Joe Light & Power
- 10 customers.
- 11 Q. Do you know when that case was resolved?
- 12 A. It was resolved in 2001.
- Q. Was Aquila in financial difficulty at the time
- 14 of that case?
- 15 A. No.
- 16 Q. Was Aquila an investment grade utility at the
- 17 time of that case?
- 18 A. Yes, it was.
- 19 Q. Would you agree that under your approach,
- 20 Staff and the Commission might not become aware of a
- 21 deterioration of service reliability for as much as three
- 22 months?
- A. No. Say that again.
- Q. Would you agree that under your approach,
- 25 Staff and the Commission might not become aware of a

- 1 deterioration in service reliability for as much as three
- 2 months?
- 3 A. That's possible.
- 4 Q. Three months is a quarter. Right?
- 5 A. Uh-huh.
- 6 Q. Would you agree that under Staff's request,
- 7 they would become aware of such a deterioration in one month
- 8 or one third the time that's under your approach?
- 9 A. That's true.
- 10 Q. Given Aquila's current credit standing and
- junk debt rating, would you agree with me that the
- 12 Commission and the ratepayers have reason to be more
- 13 concerned about service reliability than would be the case
- if Aquila were financially healthy?
- MR. BOUDREAU: Objection, it calls for
- speculation about what ratepayers may or may not think or
- 17 feel.
- JUDGE PRIDGIN: Sustained.
- 19 BY MR. CONRAD:
- 20 Q. You testified that changing to a monthly
- 21 reporting scheme would create additional and unnecessary
- work for Aquila?
- 23 A. That's correct.
- Q. Is it your testimony that preparing reports to
- 25 document reliability indices for a regulated public utility

- is unnecessary work?
- 2 A. It's a necessary work.
- 3 Q. It is necessary or unnecessary, sir?
- 4 A. To -- state that again.
- 5 Q. Is it your testimony that preparing the
- 6 reports to document reliability indices for a regulated
- 7 public utility is unnecessary work?
- 8 A. It's necessary work.
- 9 Q. Would shifting to a monthly report require
- 10 that any additional personnel be hired?
- 11 A. It would put more burden, I'm afraid, on
- 12 existing personnel, like I said.
- 13 Q. Would additional personnel have to be hired?
- 14 A. Probably not.
- 15 Q. At page 4 and 5 you complained about
- Mrs. Wandel's observations. Are you suggesting that Staff
- should change the way it reports these criteria?
- 18 A. I think Staff should re-- us report to the
- 19 Staff quarterly?
- 20 Q. Are you suggesting that Staff should change
- 21 its criteria? Yes or no.
- 22 A. That -- the criteria is quarterly right now.
- Q. Are you suggesting about Mrs. Wandel's
- observations that you reference at page 4 and 5 of your
- 25 testimony -- are you suggesting that Staff should change how

- 1 it reports these criteria?
- 2 A. I think the Staff should continue as we've
- 3 been reporting them now, quarterly.
- 4 Q. Would you agree that Staff gathers similar
- 5 data on other utilities in the state beside Aquila?
- 6 A. I assume so, yes. I don't think they do it
- 7 monthly.
- 8 Q. Do you contend that Aquila is the only utility
- 9 in the state that has changed its line extension policy?
- 10 A. I'm not sure about that.
- 11 Q. Do you contend that Aquila is the only gas
- 12 distribution utility in the state that has had to deal with
- 13 escalating natural gas prices?
- 14 A. No.
- 15 Q. Do you contend that Aquila is the only utility
- in the state that has changed the format of its bills?
- 17 A. No.
- 18 Q. Do you contend that Aquila was the only
- 19 utility in the state that was affected by the significant
- ice storm to which you refer?
- 21 A. No.
- 22 Q. Do you contend that Aquila is the only utility
- in the state that has had a precipitous decline in its stock
- 24 price in recent months?
- 25 A. The only in the state?

1	Q.	Yeah.									
2	Α.	Yes.									
3	Q.	So in that regard you believe Aquila is									
4	unique?										
5	Α.	Yes.									
6	Q.	Do you contend that Aquila is the only utility									
7	in the state	to have attracted such less than positive, I									
8	believe is yo	ur quote, public scrutiny regarding executive									
9	compensation	issues at the same time that the stock price									
10	was precipitously declining?										
11	Α.	That's speculative, but it would appear so,									
12	yes.										
13	Q.	Do you regard that Aquila is unique in that									
14	respect?										
15	Α.	As far as I know, yes.									
16	Q.	Do you contend that Aquila's customers are									
17	more likely t	han the customers of other public utilities to									
18	lodge unwarra	nted and unjustified complaints?									
19	Α.	Repeat that question, please.									
20	Q.	Do you contend that Aquila's customers are									
21	more likely t	han the customers of other public utilities to									

lodge unwarranted and unjustified complaints? 22

That's probably true, yes. 23 Α.

24 Do you know if that attitude is widely held Q.

throughout Aquila? 25

1	7\	0117	customers?
1	Α.	Our	customers:

- 2 Q. No. What you just testified a moment ago,
- 3 that you believe that the Aquila customers are more likely
- 4 than the customers of other utilities to lodge unwarranted
- 5 and unjustified complaints.
- 6 A. I think that's true because -- especially in
- 7 the Kansas City area, there has been a lot of documentation
- 8 and front page stories about Aquila. It's kind of eased off
- 9 now.
- 10 And we're looking at our Public Service
- 11 Commission complaints and it appears that we're making some
- real improvements on the amount of Public Service Commission
- 13 complaints. I believe this year versus last we have
- 14 decreased our Public Service Commission complaints by about
- 15 30 percent. And what we did last year, that's excluding
- 16 85 complaints due to the ice storm. We weather normalized
- 17 the ice storm.
- 18 Q. Is the attitude you've expressed regarding
- 19 your customers widely held in your department and in your
- 20 area of responsibility?
- 21 A. Yes.
- 22 Q. A moment ago you were talking with
- 23 Mr. Dottheim about blinks. I think that's how you
- 24 characterized them, as blinks.
- 25 A. Yes. I think formally it's called -- it's --

- 1 the reliability statistic for that is MAIFI.
- 2 Q. You indicated that industrials might have
- 3 uninterruptible power supplies which you short handed as
- 4 UPS; is that correct?
- 5 A. Yes.
- 6 Q. Are you familiar with the load that Aq
- 7 Processing presents to your company in St. Joseph?
- 8 A. Yes.
- 9 Q. How large is that load?
- 10 A. They're definitely in the top 20 customers.
- 11 Q. How large is the load in megawatts?
- 12 A. I don't remember the exact numbers.
- Q. Would you accept, subject to check, it's
- 14 greater than five?
- 15 A. Yes. It's greater than five.
- 16 Q. You're an engineer. Correct?
- 17 A. Yes.
- 18 Q. Would you estimate how large a UPS would have
- 19 to be to handle a 5-megawatt load?
- 20 A. I think that what I'm talking about is not
- 21 five megawatts of computer equipment. I'm talking about
- five megawatts of sensitive equipment.
- For example, at the power plants we have about
- 24 a 20-megawatt load of our auxiliary power supply. And we
- 25 have a portion of that load -- when you bring that auxiliary

- 1 power in, you separate it with switch gear and that
- 2 separated switch gear may feed a computer system. That
- 3 computer system may only be 200 -- a quarter of a megawatt
- 4 or half megawatt or 1 megawatt, but that computer system is
- 5 what the UPS supplies.
- 6 You do not use a UPS to supply all of the
- 7 gross load to a plant, every motor, every piece. It's just
- 8 for the sophisticated equipment that's needed to supply the
- 9 equipment that needs a UPS system.
- 10 Q. Can a turbine go off line because of a power
- 11 blip?
- 12 A. Probably not. We usually ride those out.
- 13 That's why we have UPS systems. Again, that's in our
- 14 control system and we have universal -- uninterruptible
- power supplies on our portion of the system that controls
- 16 the turbine controls.
- 17 Q. Can --
- 18 A. That's very -- that's got to be a very clean
- 19 power. That's why we have UPS's.
- 20 Q. Can an entire production line be taken off
- 21 line by a blip?
- 22 A. It's possible.
- Q. Are you familiar --
- A. Not very probable.
- 25 Q. -- with AGP's operation in St. Joseph?

1	Α.	Just	slightly.
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- 2 Q. Do you understand that power blips take their
- 3 entire production line off line and it takes several hours
- 4 to restart it --
- 5 A. Yes.
- 6 Q. -- do you understand that, sir?
- 7 A. We have --
- MR. CONRAD: Thank you. That's all.
- 9 MR. BOUDREAU: I'm going to object to counsel
- 10 testifying.
- 11 JUDGE PRIDGIN: Mr. Conrad, are you finished?
- MR. CONRAD: Yeah.
- 13 JUDGE PRIDGIN: Mr. Molteni, do you have any
- 14 cross?
- MR. MOLTENI: I do.
- JUDGE PRIDGIN: Can you tell me ballpark
- 17 estimate about how much you have?
- MR. MOLTENI: Just a few minutes.
- 19 JUDGE PRIDGIN: Go ahead and approach the
- 20 podium, please. We'll take a break after your cross.
- 21 CROSS-EXAMINATION BY MR. MOLTENI:
- Q. Good morning, Mr. Keefe.
- A. Good morning.
- Q. Do you recall Mr. Conrad's asking you a
- 25 question that Mr. Boudreau first object-- the first question

- 1 Mr. Conrad asked you a question about that Mr. Boudreau
- 2 objected to?
- 3 A. You might repeat it.
- Q. I'm just asking --
- 5 A. No.
- 6 Q. -- if you remember that?
- 7 You don't remember Mr. Conrad's asking you a
- 8 question and then Mr. Boudreau --
- 9 A. I really --
- 10 Q. -- asserting an objection?
- 11 A. Yes.
- 12 Q. And do you recall that Mr. Boudreau's
- objection involved speculation about ratepayers?
- 14 A. Yes.
- 15 Q. Are you, yourself, a ratepayer to a public
- 16 utility?
- 17 A. Yes, I am.
- 18 Q. If we had the court reporter read Mr. Conrad's
- 19 question back to you, would you be able to answer that
- 20 question in your capacity as a ratepayer?
- 21 A. I'm answering --
- 22 MR. BOUDREAU: I think I'm going to object to
- this line of questioning. I'm not sure where it's going.
- 24 The fact of the matter is I objected to the question on the
- 25 grounds that it called for speculation. The witness has

1	testified he doesn't recall what the question was and I'm
2	going to object to this continuing line of questions about a
3	question he doesn't recall.
4	MR. MOLTENI: Well, Mr. Boudreau's objection
5	was specifically that it was speculative because it regarded
6	what ratepayers would be thinking. And I asked Mr. Keefe if
7	he's a ratepayer and he said he was.
8	And we don't have any problem having the court
9	reporter pull up the exact question that Mr. Conrad asked
10	and Mr. Keefe said he can answer that question in his
11	capacity as a ratepayer.
12	THE COURT: I'll sustain the objection. If
13	Mr. Keefe does not recall a question, we may need to pull
14	that up and you may need to reask the question.
15	MR. MOLTENI: Can we go ahead and have the
16	court reporter pull that question up then?
17	JUDGE PRIDGIN: If you want to go ahead and
18	re-establish what the question is that you want Mr. Keefe to
19	answer. And if he doesn't recall the question, you're
20	either going to need to reask it or find it somewhere else.
21	BY MR. MOLTENI:
22	Q. Mr. Conrad's question was, given Aquila's
23	current credit standing and junk debt rating, would you

agree with me that the Commission and the ratepayers have

reason to be more concerned about service reliability than

24

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- 2 And Mr. Boudreau, if you recall, he objected
- 3 to that question based upon speculation as to what
- 4 ratepayers would be thinking. And now I'm asking you, are
- 5 you a ratepayer? And I believe you testified you were a
- 6 ratepayer. Correct?
- 7 A. Yes, I am.
- 8 Q. So in your capacity as a ratepayer, how would
- 9 you answer that question?
- 10 A. I would say that the pressure that all of this
- 11 happens would bring more attention to Aquila.
- 12 Q. And in the context of that attention, you told
- 13 Mr. Conrad that Aquila's customers are more likely to lodge
- 14 unwarranted complaints than other utility customers.
- 15 Correct?
- 16 A. I didn't say lodged unwarranted complaints,
- but I think that -- yes, I'll have to answer that yes.
- 18 Q. And you mentioned that in the Kansas City area
- 19 stories have appeared in newspapers and the customers read
- 20 those papers. Right?
- 21 A. That's correct.
- 22 Q. I'm going to ask you about these stories you
- 23 mentioned -- that you brought up. Are you talking about
- 24 stories regarding the drop in Aquila's stock price?
- 25 A. I'm talking about stories about severance pay,

- 1 items like that.
- 2 Q. And when you talk about stories of severance
- 3 pay, you're talking about stories about the severance pay to
- 4 Bob Green and the multi-million dollars severance pay Bob
- 5 Green received?
- 6 A. Yes.
- 7 Q. And are you talking about stories regarding
- 8 the bonuses -- the multi-million dollars bonuses that
- 9 Richard Green and Bob Green received last year?
- 10 A. Some of those.
- 11 Q. Are you talking about the stories that that
- 12 severance pay and those bonuses came on the heels of laying
- off 1,500 employees? Are those the stories you're talking
- 14 about?
- 15 A. Some of those stories have been written.
- MR. MOLTENI: Thank you.
- JUDGE PRIDGIN: Mr. Molteni, thank you. At
- 18 this time let's go off the record and take a brief break.
- 19 We will resume at eleven o'clock.
- 20 (A RECESS WAS TAKEN.)
- 21 JUDGE PRIDGIN: We are back on the record. We
- 22 have finished counsel's cross-examination of Mr. Keefe and
- 23 we'll now open the witness up for cross-examination from the
- 24 Bench starting with Chairman Simmons. Do you have any
- 25 questions, sir?

1	CHAIR SIMMONS: Judge, I'm going to pass at
2	this time. I might reserve time to come back later.
3	JUDGE PRIDGIN: Thank you, Commissioner.
4	Commissioner Murray, any questions?
5	COMMISSIONER MURRAY: I have no questions.
6	Thank you.
7	JUDGE PRIDGIN: Commissioner Gaw?
8	COMMISSIONER GAW: No questions, Judge. Thank
9	you.
10	JUDGE PRIDGIN: Thank you.
11	Commissioner Clayton?
12	COMMISSIONER CLAYTON: No questions.
13	JUDGE PRIDGIN: Thank you.
14	And I don't believe I have any questions for
15	this witness. And normally I would re-open this to recross,
16	but since we don't have any questions from the Bench, I'm
17	not going to do that.
18	Mr. Boudreau, any redirect based on the cross?
19	MR. BOUDREAU: I just have one maybe a
20	couple of lead-in questions, but basically one topic I'd
21	like to touch. Thank you.
22	REDIRECT EXAMINATION BY MR. BOUDREAU:
23	Q. Mr. Keefe, I wanted to ask you, do you recall
24	a question that you were asked by Mr. Conrad about whether
25	or not the monthly reporting would cause you to feel the
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1	need to hire any additional personnel to comply?
2	A. Yes.
3	Q. And you indicated I believe your answer was
4	no?
5	A. That's correct.
6	Q. But I also believe that you indicated that it
7	would be additional work for the current staff?
8	A. That's correct.
9	Q. Now, the question I have for you, sir, is why
10	would your preference be that additional that the
11	additional workload of preparing monthly reports not be
12	assigned to your existing staff?
13	A. The existing staff that we have, they do a
14	great job, they have a lot of things on their plate, very
15	busy. I just do not want to add any more burden to them.
16	I'd rather have them work on improving some of
17	our statistics like reliability statistics, our a better
18	way to track our heat rate or things like that then I would
19	to month-by-month answer data requests on the Dashboard.
20	I'd rather see three months, talk to the
21	Commission, we can then explain better blips. Sometimes you
22	might see a blip in it and you're investigating it, trying
23	to find the information and then you're trying to answer

I prefer to have the quarterly like we do now.

questions also and it makes it a little more difficult. So

24

1	MR. BOUDREAU: Very good. That's all I have.
2	Thank you, sir.
3	JUDGE PRIDGIN: Mr. Boudreau, thank you. May
4	this witness be excused?
5	MR. BOUDREAU: Actually, that would be fine.
6	And I'm glad you brought that up because I would like the
7	witness to be able to be excused, because I know he has some
8	responsibilities back in Kansas City.
9	JUDGE PRIDGIN: Any objections?
10	All right. Hearing none, you may step down,
11	Mr. Keefe. Thank you for appearing today. Thank you for
12	your testimony, sir.
13	THE WITNESS: Thank you.
14	MR. DOTTHEIM: I would like to
15	JUDGE PRIDGIN: Mr. Dottheim?
16	MR. DOTTHEIM: I would like to offer Exhibit
17	27 at this time.
18	JUDGE PRIDGIN: All right. I believe that has
19	been published. And let me see if we have any objections.
20	MR. BOUDREAU: No objection. Thank you.
21	JUDGE PRIDGIN: Hearing no objection, Exhibit
22	No. 27 is admitted into evidence.
23	(Exhibit No. 27 was received into evidence.)
24	JUDGE PRIDGIN: Mr. Boudreau, I understand
25	your next witness would be Brett Carter?
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- 1 MR. BOUDREAU: That would be correct, yes.
- 2 Mr. Carter. I'd like to call Mr. Brett Carter to the stand,
- 3 please.
- 4 JUDGE PRIDGIN: Mr. Carter, if you would,
- 5 please step to the witness stand and be sworn, please.
- 6 (Witness sworn.)
- JUDGE PRIDGIN: Thank you very much, sir.
- 8 Mr. Boudreau, when you're ready.
- 9 MR. BOUDREAU: Thank you, sir.
- 10 BRETT CARTER testified as follows:
- 11 DIRECT EXAMINATION BY MR. BOUDREAU:
- 12 Q. Good morning, sir.
- A. Morning.
- 14 Q. Would you please state your name for the
- 15 record?
- 16 A. Brett Carter.
- 17 Q. By whom are you employed, sir, and in what
- 18 capacity?
- 19 A. I'm employed by Aquila. And my title is vice
- 20 president of central services.
- 21 Q. Are you the same Brett Carter that caused to
- 22 be filed what has been previously marked for identification
- as Exhibit 2, that being your Surrebuttal Testimony?
- A. That's correct.
- 25 Q. Was that testimony prepared by you or under

- 1 your direct supervision?
- 2 A. Yes.
- 3 Q. Do you have any corrections that you would
- 4 like to make to your testimony at this time?
- 5 A. I do. Page 3, line 3 -- actually, it's
- 6 line 4. Where the word "improvements" begins, that's
- 7 actually the answer. So that should be broken out as answer
- 8 to the question that starts on line 3.
- 9 Q. Okay. So as I understand it, the question is,
- 10 Please explain your plans to improve the manner in which the
- 11 company addresses service levels in the call center.
- 12 And the following language after that would be
- 13 the answer to that question?
- 14 A. That's correct.
- 15 Q. Okay.
- 16 A. And page 5, line 19, I'll just read what it
- should say. It should say, Are there any clarifications or
- other matters you would like to discuss with regard to
- 19 staff? So I would add "or" between "clarifications" and
- "other," delete "make" and delete "in" on line 19.
- 21 Q. All right. Do you have any other corrections
- you'd like to make at this time?
- 23 A. Line 6 -- I mean page 6, line 5. I would put,
- 24 In the informal interviews in lines 10 and 11 were for the
- 25 2003 approved and current staffing levels.

1 And then on page -- on line 12, page 6, I 2 would eliminate the words "the company's." 3 And then the final edit to page 7 and it would say, Where we wanted them to be in the past. 4 5 Excuse me, sir. That would be on line 1? Ο. 6 Line 1, yes. And then period there. Delete "or even" and then start the sentence with "currently" and 7 8 delete "however, and." 9 Okay. Just for clarity of the record, line 1 Q. 10 then, you would want -- the third word would be "wanted" instead of "want"? 11 12 Α. Right. 13 Ο. The sentence would end after the word "past"? 14 Α. That's correct. The phrase "or even" would be deleted? 15 Ο. 16 Α. That's correct. 17 The sentence starts with "currently"? Q. 18 Α. Uh-huh. 19 And the phrase -- the words "however, and" Q. 20 following the word "currently" would be deleted? 21 Α. That's correct. And final -- the final edit would be to line 22 23 11 where it says "improving customer." The word that's 24 missing after "customer" is "service". 25 Does that complete your corrections?

1	A. Yes.										
2	Q. With those corrections, sir, if I were to ask										
3	you the same questions as appear throughout the prepared										
4	testimony, would your answers today be substantially the										
5	same?										
6	A. Yes.										
7	Q. And would they be true and correct to the best										
8	of your information, knowledge and belief?										
9	A. Yes.										
10	MR. BOUDREAU: With that, I would offer										
11	Exhibit 2 into the record and tender Mr. Carter for										
12	cross-examination.										
13	JUDGE PRIDGIN: Mr. Boudreau, thank you.										
14	Any objections to Exhibit No. 2?										
15	All right. Hearing none, Exhibit No. 2 is										
16	admitted into evidence.										
17	(Exhibit No. 2 was received into evidence.)										
18	JUDGE PRIDGIN: Mr. Carter is now available										
19	for cross. Mr. Micheel, any questions?										
20	MR. MICHEEL: No questions for Mr. Carter										
21	today.										
22	JUDGE PRIDGIN: Thank you very much.										
23	Mr. Williams or I'm sorry, Mr. Dottheim?										
24	MR. DOTTHEIM: Yes. I have a few questions.										
25	JUDGE PRIDGIN: All right. If you'd approach										
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1	the podium, please.											
2	CROSS-EXAMINATION BY MR. DOTTHEIM:											
3	Q. Good morning, Mr. Carter.											
4	A. Morning.											
5	MR. DOTTHEIM: If I could approach the											
6	witness.											
7	JUDGE PRIDGIN: You may.											
8	MR. DOTTHEIM: I would like to provide him											
9	with a copy of what has been marked as Exhibit 28, the											
10	Second Quarter Report for 2003 Regarding Monthly Performance											
11	Data of Aquila.											
12	JUDGE PRIDGIN: Mr. Dottheim, can I get one											
13	more copy also, please?											
14	MR. DOTTHEIM: I'm sorry.											
15	JUDGE PRIDGIN: Thank you.											
16	MR. DOTTHEIM: I first might indicate that the											
17	document is stamped HC. When it was provided to the Staff,											
18	it wasn't stamped HC, but based upon some other data											
19	provided to the Staff that had been provided as highly											
20	confidential, this document was stamped by the Staff HC.											

23 any need to go in-camera or anything of that nature.

24 At the same time, the Staff plans to visit

25 with the company regarding Ms. Niemeier's testimony, a fair

that appear in it, so I don't believe there's going to be

I'm not myself going to address any numbers

21

22

1	amount of which is marked highly confidential. We're under
2	the impression that the company may not be asserting that
3	all the information that's indicated is highly confidential
4	is sought to be treated so by the company. And if that's
5	the case, we will refile Ms. Niemeier's testimony so that as
6	much as possible can be in the public record open to the
7	public record.
8	JUDGE PRIDGIN: All right, Mr. Dottheim.
9	Thank you.
10	And I will, of course, remind counsel and the
11	witness to take care and try not to talk about any highly
12	confidential information since we are web casting this.
13	Mr. Dottheim, whenever you're ready, sir.
14	MR. DOTTHEIM: Thank you.
15	BY MR. DOTTHEIM:
16	Q. Mr. Carter, excuse me, have you had an
17	opportunity to look at what has been marked as Exhibit 28?
18	A. Yes.
19	Q. Are you familiar with that document?
20	A. Yes.
21	Q. Could you please identify it?
22	A. This document is the appears to be the
23	quarterly report that is supplied to the Public Commission

some of the metrics that we are reporting on a monthly  $% \left( 1\right) =\left( 1\right) \left( 1\right)$ 

Staff from my team, including some of the benchmarking or

24

- 1 basis.
- 2 Q. Doesn't Aquila actually view this data on a
- 3 monthly basis?
- 4 A. This particular report is specific to the
- 5 Commission Staff.
- 6 Q. Then when you say "specific to the Commission
- 7 Staff," could you explain that, please?
- 8 A. Well, we -- we gather this information in
- 9 different -- different groups gather this information
- 10 annually. And then this -- this report is actually compiled
- 11 from several sources.
- 12 Q. Is the basic information that's covered by
- this report utilized by your staff or other individuals at
- 14 Aquila?
- 15 A. Yes.
- 16 Q. And is it utilized on a monthly basis?
- 17 A. Yes.
- 18 Q. Are there reports that are generated based
- upon this data for each month of the year?
- 20 A. Can you restate, please?
- 21 Q. Yeah. Are there any reports or are there any
- 22 documents that are specifically related to each month of the
- year covering this information?
- 24 A. Yes.
- 25 Q. By looking at monthly data, would it be easier

- 1  $\,$  to identify a developing trend than looking at monthly data
- 2 on a quarterly basis?
- A. I believe so.
- 4 Q. I'd like to direct you to your Surrebuttal
- 5 Testimony, page 2, line 20 through page 3, line 1. And, in
- 6 particular, I'd like to address the sentence, Monitoring
- 7 trends on a quarterly basis, however, is a more effective
- 8 way to communicate about our service levels, especially
- 9 given the plans we have to improve or maintain the current
- 10 levels.
- 11 What service level does the company intend to
- maintain that you're referring to in that sentence?
- 13 A. I'm referring to the call center service
- levels, I'm referring to the abandoned call rate, those
- 15 types of service levels.
- 16 The -- the statement here was an attempt to
- try and create a better communication between the company
- 18 and the Staff by not just having numbers go out, but
- 19 actually had suggested with the Staff to meet on a quarterly
- 20 basis with the team to explain what those numbers actually
- 21 do mean so that there would be a better understanding of the
- 22 fluctuations in the numbers.
- 23 Q. Mr. Carter, can you identify who Carl Turner
- 24 is?
- 25 A. Carl Turner is a direct report of one of my

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573-442-3600 COLUMBIA, MO

- direct reports who handles quite a bit of rate requests --
- 2 or requests from Staff.
- 3 Q. When you said "rate requests," did you mean
- 4 data requests?
- 5 A. Yes.
- 6 Q. At this time I'd like to have marked as -- it
- 7 has already marked as Exhibit 29. I'd like to approach the
- 8 witness with a copy and distribute it. It is Aquila's
- 9 response to Staff Data Request No. 3948.
- JUDGE PRIDGIN: You may approach.
- 11 THE WITNESS: Thank you.
- 12 BY MR. DOTTHEIM:
- 13 Q. Mr. Carter, have you had a chance to review
- what's been marked as Exhibit 29?
- 15 A. Yes.
- 16 Q. Do you recognize that document?
- 17 A. Yes.
- 18 Q. Did you review the answer that appears on that
- 19 document?
- 20 A. Yes, I have.
- 21 Q. And that is, did you review it before it was
- 22 submitted to the Staff?
- A. No, I did not.
- Q. Mr. Carter, I'd like to refer you again to
- 25 your Surrebuttal Testimony. I'd like to refer you to

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- 2 reporting would create additional and unnecessary work under
- 3 these circumstances.
- 4 What additional and unnecessary work would be
- 5 created?
- 6 A. Well, as -- as Carl stated, this report -- the
- 7 report you receive is a special report. We do pull the
- 8 information from various parts of the company. The reports
- 9 are a very manual process -- excuse me, very manual process
- and it does take an effort to pull that information
- 11 together.
- 12 In trying to get information back to the Staff
- on the other data requests, that is just an added workload
- to try and get that information out on a monthly basis.
- 15 Q. And you characterize it as unnecessary work?
- 16 A. I believe that the information and how we use
- it on a monthly basis from an operational perspective is
- different than the way the Staff would utilize that
- 19 information.
- 20 Q. Mr. Carter, do you know what is the cost of
- 21 providing the information that the Staff is suggesting
- should be provided on a monthly basis rather than on a
- 23 quarterly basis?
- 24 A. I have not gathered information around that.
- 25 Q. I'd like to direct you again to your

- 1 Surrebuttal Testimony, page 3, line 7 where you make
- 2 reference to a business rule design.
- 3 A. Uh-huh.
- 4 Q. What do you mean by that phrase?
- 5 A. Business rules are the standards in which we
- 6 use to drive out the processes of how we handle our daily
- 7 activities. And actually Carl Turner is within that group
- 8 and assists us with trying to standardize our business rules
- 9 across the seven states.
- 10 Q. What did you mean by the phrase "business rule
- design focused on tariff compliance"?
- 12 A. Well, each -- each state has its own tariff
- 13 and so we -- when we're implementing rules, it -- we have to
- 14 make sure that we're complying with the tariff language in
- 15 each state, even though we'd like to try and move toward a
- standardized model to gain efficiencies across the entire
- 17 system.
- 18 Q. I'd like to direct you to page 4 of your
- 19 Surrebuttal Testimony, lines 17 to 18, where you reference
- 20 benchmarking against other utilities is key to optimize
- 21 performance.
- 22 A. Right.
- 23 MR. DOTTHEIM: At this time, I'd like to
- 24 approach the witness with an exhibit -- what's been
- premarked as Exhibit 30.

- 1 JUDGE PRIDGIN: You may approach.
- 2 BY MR. DOTTHEIM:
- 3 Q. Mr. Carter, have you had an opportunity to
- 4 review Exhibit 30?
- 5 A. Yes, I have.
- 6 Q. Can you identify that document?
- 7 A. This document is a benchmark study that I
- 8 requested have done -- I believe it was for the first time
- 9 about two months ago -- to identify the staffing levels and
- 10 service levels of comparable utilities.
- 11 Q. And Exhibit 30 is marked as highly
- 12 confidential. Again, I don't believe I'm going to have any
- 13 need to go into any detail on the document as far as what
- 14 might be asserted to be highly confidential regarding the
- 15 document.
- Mr. Carter, who put together the document;
- that is, if you could first identify who chose the companies
- 18 that appear on that document?
- 19 A. The direction was from me. The financial
- 20 management team that supports our group actually pulled the
- 21 data together.
- Q. And how did you select the companies that
- appear on that document?
- 24 A. That was primarily driven by customer count
- and the type of utility.

2	A. AGA.
3	Q. AGA did not put together the list of
4	comparable companies then, if I understand you correctly?
5	A. That's correct. It was it was pulled from
6	summary data.
7	Q. And this is what you are characterizing as
8	comparable utilities?
9	A. In some cases, yes, better than others.
10	Q. Okay. If I could direct you to the second
11	column from the left where it says Fuel, could you identify
12	as you go down the column, what the G, C and E stand for?
13	A. The G is for gas only; C is for combined
14	utility, gas and electric; and the E is for electric only.
15	Q. The third column from the right, SVCLVL, can
16	you identify what those abbreviations are for?
17	A. That is the service level percentage for the
18	specific utility listed. Some are in 20 seconds and some
19	are in 30.
20	Q. And when you say "some are in 20 seconds and
21	some are in 30," could you explain that a little bit more?
22	A. Yes. The service level percentage metric is
23	something that measures the percentage of calls that are
24	that are actually being answered within a certain amount of
25	time. And some utilities on this report are using
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1 Q. And where was the information obtained from?

- 1 20 seconds, some are using 30 seconds. And we haven't
- 2 actually gotten to the point that we've validated which ones
- 3 are using which.
- 4 Q. The comparison that you would make using the
- 5 data that appears on this document, would it be based on an
- 6 average? Would you be comparing Aguila to an average value
- 7 that you determine respecting the companies that are shown
- 8 on the document?
- 9 A. More than likely.
- 10 Q. Is that what is shown on the document itself?
- 11 A. Yes. The average weighted by customer count
- and then there's an average combo utility.
- 13 Q. And is average deemed as some goal to strive
- 14 for?
- 15 A. Average was really a number to try and
- determine where most utilities were falling. And we were
- using that as a -- as a gauge to see where we would likely
- 18 want to bring our service level to. And there's -- there's
- 19 also additional information being gathered behind here that
- 20 correlates to the type of customer mix the utilities have
- 21 and the technology that they utilize to obtain the certain
- 22 service levels.
- 23 Q. I'd like to direct you again to your
- 24 Surrebuttal Testimony.
- 25 A. Okay.

Τ	Q. And I'd like to direct you to page 5, lines 15
2	and 16 where you state, We also are creating the ability to
3	segment our call data by state for reporting and analysis.
4	Where are you in that process as far as
5	segmenting the call data by state for reporting and
6	analysis?
7	A. We've accomplished it to the average speed of
8	answer level and I believe to the abandoned rate level, but
9	have not been able to drive out the service level by state
10	yet. So I guess you would say probably 75 percent of the
11	way.
12	Q. But you are intending to, on a going-forward
13	basis once you achieve that, to provide data on a state by
14	state basis, the indices as opposed to an aggregate Aquila
15	basis?
16	A. Yes.
17	Q. Any projection as to when you've said
18	75 percent. Any projection as far as an actual date?
19	A. I would hope we would be able to get that
20	completed by mid-point next year. The again, the
21	resources that are required to do that are working on
22	several different angles.
23	And also stated about the it would take the
24	same team that's looking at the graphical user interface for
25	the system that we're building a business case on right now

- 1 and the IVR enhancements that I state in here.
- 2 Q. You mention the graphical user interface.
- 3 What do you mean by graphical user interface?
- 4 A. Basically our system operates today with -- in
- 5 an environment that looks like DOS. It's -- it's called
- 6 3270 and it's -- we refer to it commonly as a green screen.
- 7 The graphical user interface would actually provide a
- 8 windows-based environment for the CSAs or the call center
- 9 associates.
- 10 Q. Again, I'd like to direct you to your
- 11 Surrebuttal Testimony at page 6, lines 10 to 11 where you
- state, Given those plans to improve the manner in which
- 13 Aquila addresses service levels, quarterly reporting is more
- 14 appropriate.
- Your reference to plans to improve the manner
- 16 in which Aquila addresses service levels, are those the
- 17 plans that appear starting on page 3 and continuing to
- 18 page 5?
- 19 A. Some of it, yes.
- 20 Q. Okay. There are other plans other than the
- ones set out in your testimony?
- 22 A. Yes, there are.
- 23 Q. And is the timetable for effectuating those
- improvements set out in your testimony?
- 25 A. I believe that in general it is. I don't

1	believe	that	there's	а	specific	timetable	to	the	gooey

- 2 application -- that's what's going to be driven out in the
- 3 business case.
- 4 The hiring of the additional customer service
- 5 associates has already been implemented and will be
- 6 completed by the end of the year, whereas, we should
- 7 actually have a little more than 165 FTEs to directly
- 8 improve the service levels, which was part of a budget
- 9 increase for 2004.
- 10 Q. Okay. If I could direct you to page 7 of your
- 11 testimony, lines 2 and 3 where you make reference to
- 12 appropriate service level targets and staffing levels. Have
- 13 there been established appropriate service level targets and
- 14 staffing levels for Aquila Networks MPS and Aquila Networks
- 15 L&P?
- 16 A. We -- we believe that we have. We developed a
- forecast model that drives out the total number of customer
- 18 service associates that we need and the technology necessary
- 19 to support that. And we believe that some of the
- 20 information that we're gathering from the benchmark data
- 21 that you reference in this exhibit is helping us further
- 22 define where we should be and what type of resources we need
- 23 to get there.
- Q. Again, on page 7 I'd like to refer you to
- 25 lines 10 and 11 where you refer to a two-year time frame for

- 1 maintaining and/or improving customer service. Why wasn't a
  2 shorter time frame than two years chosen?
  3 A. Well, the two years is actually sort of a
- by-product of the actual process of implementing the
  business rules. So we -- we didn't actually select the
  number of years.
- We -- we take into consideration the amount of
  time it takes to put in place things like the positive ID,
  which extends out the calls from standardized emergency
  services and those types of things. And there's sort of a
  culturization period that takes place for the customer to
  get accustomed to that -- to that business model.
- 13 The information that the Staff is requesting 14 that the Commission order the company to provide on a monthly basis, that is, ACR, ASA service levels, percentage 15 16 of total electric and gas meters read, number of consecutive 17 estimated meter reads, system average interruption frequency 18 index, system average interruption duration index and 19 customer average interruption duration index, do you review 20 any of that information on a monthly basis?
- 21 A. Yes, I do.
- 22 MR. DOTTHEIM: If I could have a moment,
- 23 please.
- 24 Thank you. I have no further questions at
- 25 this time.

1	JUDGE PRIDGIN: Mr. Dottheim, thank you.
2	I don't see counsel here for the Intervenors.
3	Mr. Conrad or Mr. Finnegan here? Don't see them.
4	Mr. Molteni, any questions?
5	MR. MOLTENI: No questions.
6	JUDGE PRIDGIN: Thank you. Let me see if we
7	have any questions from the Bench.
8	Mr. Chairman, do you have any questions?
9	CHAIR SIMMONS: Yes, Judge, I will just ask
10	one.
11	QUESTIONS BY CHAIR SIMMONS:
12	Q. Good morning, Mr. Carter.
13	A. Good morning.
14	Q. How are you?
15	A. Great.
16	Q. Good.
17	As I go through your testimony here, I'm
18	trying to get a thought process in terms of how our Staff
19	and your staff interacts with the information provided to
20	our Staff. Does your current staff meet with our Staff on a
21	monthly basis to discuss call information or any of the
22	other details in your presentation or in your testimony?
23	A. I I don't believe that there's a standing
24	monthly meeting there with my staff. I'm I'm not aware
25	of that.

1	Q. Are you aware of how that actually transpires
2	in terms of the staffs getting together to trade
3	information?
4	A. I know that I have a representative in my
5	group that has met with the Staff on a regular basis. It's
6	not it's not a standing meeting. What I was proposing ir
7	my testimony was to make that a standing meeting to ensure
8	that when the information is provided, we have a chance to
9	actually review that and go over that information with them.
10	Q. Okay.
11	A. And the only reason I was saying quarterly was
12	because we have plans that we're rolling out. And the if
13	you if you notice, the staffing increases, those types of
14	things, it's kind of a quarterly model, if you will, when
15	you're from recruiting all the way to getting a person
16	efficient on the phone. And so it was it was just to
17	kind of cover those those with the Staff.
18	Q. Second question is, there was some, I guess,
19	information given to us here that made some comparisons.
20	A. Uh-huh.
21	Q. As we look at the comparisons that I guess was
22	this benchmark summary

23 A. Yes.

Q. -- that we received, do you know if any of these other utility companies have a similar situation,

- whether it's a monthly, quarterly basis as far as the calls
  per customer, the FTEs that was given to us? Just an idea?

  A. We are -- we are currently gathering
  information, we've set up communications with each of these
- 5 utility companies to gather more detailed data. This is --
- 6 this is a very fresh look and start at trying to determine
- 7 where we fall within comparably sized utilities. And so
- 8 we -- I do not have all of the -- all of the detailed
- 9 information that supports this data at this point in time.
- 10 Q. You have no information in terms of whether or
- 11 not regulatory agencies or regulatory commissions meet on a
- monthly or quarterly kind of basis as it relates to these
- 13 that you've got this data for?
- 14 A. I do not.
- 15 CHAIR SIMMONS: Okay. That's all the
- 16 questions I have. Thank you.
- JUDGE PRIDGIN: Mr. Chairman, thank you.
- 18 Commissioner Murray?
- 19 COMMISSIONER MURRAY: Thank you.
- 20 QUESTIONS BY COMMISSIONER MURRAY:
- Q. Good morning.
- A. Good morning.
- Q. Are any of the plans to improve the service
- 24 quality dependent in any way on the Commission's approval of
- 25 Aquila's application here?

1 A. Absolutely not.
----------------------

- 2 Q. And can you tell me how much time is currently
- 3 involved in preparation of the reports that you give to
- 4 Staff on a quarterly basis?
- 5 A. It's -- it's probably about -- I don't have
- 6 specifics, but I would gather from the different levels of
- 7 information that it's probably a couple days work.
- 8 Q. Per quarter?
- 9 A. Yes.
- 10 COMMISSIONER MURRAY: All right. That's all
- 11 the questions I have. Thank you.
- 12 JUDGE PRIDGIN: Commissioner Murray, thank
- 13 you.
- 14 Commissioner Gaw?
- 15 COMMISSIONER GAW: Just briefly.
- 16 QUESTIONS BY COMMISSIONER GAW:
- Q. Good morning, sir. How are you?
- 18 A. Good.
- 19 Q. Back to the column on the exhibit that you
- 20 looked at earlier on service level percentage, could you --
- 21 and I think you may have already done this, but could you
- 22 tell me what those numbers are intended to reflect in that
- 23 column without going into the specific numbers themselves?
- 24 A. Yeah. It -- basically, I think the column
- you're referring to, the third one from the right, the

- 1 service level percentage --
- 2 Q. Yes.
- 3 A. -- that is -- that is primarily the number of
- 4 calls that the call center would be able to answer within a
- 5 certain period of time. And that period of time is going to
- 6 be within 20 seconds on within 30 seconds. So from a
- 7 customer actually calling in and saying -- and being put
- 8 into the que, so to speak, would then have to wait 20 to 30
- 9 seconds to be answered. And that's what that report is
- 10 about.
- 11 Q. So if the number is a percentage number under
- 12 the service level, it would indicate how much calls could be
- 13 answered within a given time frame, what percentage of calls
- 14 could be answered within that time frame?
- 15 A. Yes.
- 16 Q. And you said 20 or 30 seconds. Is that one or
- 17 the other here or is that within that window of 20 to 30
- 18 seconds?
- 19 A. It's one or the other. It depends on how you
- set your system up to answer those calls. Ours is set up
- 21 for a 20-second measurement and other systems are set up for
- 30, sometimes -- sometimes even 40-second intervals.
- 23 Q. Do we know on the companies that are listed in
- this document whether all of them are set up at 20 or not?
- 25 A. The majority of them are set up at 20 and 30.

- 1 And we don't know exactly which ones are --
- Q. Which ones are which?
- A. Right. But we're gathering that information
- 4 through this -- through this relationship building that
- 5 we're doing.
- 6 COMMISSIONER GAW: All right. Thank you, sir.
- 7 Thank you, Judge.
- JUDGE PRIDGIN: Thank you, Commissioner.
- 9 And I don't believe I have any questions for
- 10 this witness. Let me open this back up to recross.
- Mr. Micheel, any questions?
- MR. MICHEEL: No.
- JUDGE PRIDGIN: All right. Thank you.
- 14 Mr. Dottheim?
- MR. DOTTHEIM: No questions.
- JUDGE PRIDGIN: Thank you.
- 17 I still don't see Mr. Conrad or Mr. Finnegan.
- 18 Mr. Molteni?
- MR. MOLTENI: No, sir.
- JUDGE PRIDGIN: Thank you.
- Mr. Boudreau, any redirect?
- 22 MR. BOUDREAU: Yes, thank you. Just a few.
- 23 REDIRECT EXAMINATION BY MR. BOUDREAU:
- 24 Q. Mr. Carter, I believe that you received a
- 25 question from Mr. Dottheim about whether or not you had

- 1 quantified the cost of preparing the -- what would be a
- 2 monthly report to the Staff of these service indices. Do
- 3 you recall that?
- 4 A. Yes.
- 5 Q. And I believe your testimony was that you had
- 6 not quantified --
- 7 A. Right.
- 8 Q. -- that; is that correct?
- 9 At least not quantified it in dollars; is that
- 10 correct?
- 11 A. Right.
- 12 Q. You, I also believe in response to a question
- 13 that you received from Commissioner Murray, is that it --
- 14 the quarterly report you answered -- just looking at the
- 15 background of information that it would take to comply the
- quarterly report, you thought there might be as much as two
- 17 days --
- 18 A. Yes.
- 19 Q. -- worth of work involved?
- 20 A. Yes. And I don't know if that's two days -- I
- 21 don't know how many -- how many people are involved in that
- 22 two days work, but we could definitely get that information.
- 23 Q. I guess my question to you is that if -- would
- 24 it be a similar amount of time then to prepare an analogous
- 25 report on a monthly basis?

1	A. Yes.
2	MR. BOUDREAU: That's all I have. Thank you.
3	JUDGE PRIDGIN: Mr. Boudreau, thank you.
4	At this time since we're nearing the noon
5	hour, this would be a good time to break for lunch. And
6	unless this is an unreasonable request, we'd like to
7	reconvene at roughly 1:15 or so, which gives people about 75
8	or 80 minutes. Is that agreeable with the parties? And let
9	me poll the Commission to make sure that's a reasonable
10	lunch break.
11	I'm seeing yes. At this time we will recess
12	for lunch. We will reconvene at 1:15 in the afternoon.
13	And let me clarify. May this witness be
14	excused?
15	MR. BOUDREAU: Yes. Good point again. The
16	witness may be excused. And if it's okay with the other
17	parties, I would like him to be excused if he needs to leave
18	for other responsibilities.
19	JUDGE PRIDGIN: Mr. Dottheim?
20	MR. DOTTHEIM: Yes. I'd also like to offer
21	Exhibits 28, 29 and 30.
22	JUDGE PRIDGIN: Thank you, Mr. Dottheim.
23	I don't hear any objections to Mr. Carter
24	being excused, so Mr. Charter, thank you for your testimony
25	today. You may be excused. We appreciate your appearance.

1	And let me see if we have any objections to
2	Exhibits 28, 29 or 30.
3	Hearing no objections, Exhibits 28, 29 and 30
4	are admitted.
5	(Exhibit Nos. 28, 29 and 30 were received into
6	evidence.)
7	JUDGE PRIDGIN: We will go off the record and
8	reconvene at 1:15. Thank you.
9	(A RECESS WAS TAKEN.)
10	JUDGE PRIDGIN: All right. We're back on the
11	record. I'm sorry. Let's go off. I'm sorry.
12	(AN OFF-THE-RECORD DISCUSSION WAS HELD.)
13	JUDGE PRIDGIN: We're back on the record. We
14	are resuming this afternoon after lunch. And I believe at
15	this time where we left off is with Carol Lowndes. Is that
16	correct, Mr. Boudreau?
17	MR. BOUDREAU: I believe that is correct, yes.
18	JUDGE PRIDGIN: Anything else we need to take
19	up before we have her called to the witness stand?
20	Okay. Hearing nothing, Mr. Boudreau, if you
21	would, please, lay your foundation.
22	MR. BOUDREAU: Thank you. I'd like to call
23	Carol Lowndes to the stand, please.
24	JUDGE PRIDGIN: If you would please come to
25	the witness chair and be sworn in.

- 1 (Witness sworn.)
- 2 JUDGE PRIDGIN: All right. Thank you very
- 3 much.
- Mr. Boudreau, when you're ready, sir.
- 5 CAROL LOWNDES testified as follows:
- 6 DIRECT EXAMINATION BY MR. BOUDREAU:
- 7 Q. Good afternoon.
- 8 A. Good afternoon.
- 9 Q. Would you state your name for the record,
- 10 please?
- 11 A. Carol Lowndes.
- 12 Q. By whom, Ms. Lowndes, are you employed and in
- 13 what capacity?
- 14 A. Aquila, Inc.; senior financial manager for gas
- 15 supply and regulatory.
- 16 Q. Are you the same Carol Lowndes that caused to
- 17 be filed prepared Surrebuttal Testimony that has been marked
- for identification as Exhibit No. 3?
- 19 A. I am.
- 20 Q. Was that testimony prepared by you or under
- 21 your direct supervision?
- 22 A. Yes, it was.
- 23 Q. Do you have any corrections to make to that
- 24 testimony at this time?
- 25 A. I have quite I few.

- 1 Q. Okay. Let us proceed.
- 2 A. On page 3, line 7, the line reference should
- 3 read line 6 through 8. On the same page, line 13, the page
- 4 reference should read page 26, lines 17 through 20.
- 5 On page 4, line 11 the page reference should
- 6 read page 21, line 17. On the same page, page -- line 17
- 7 should read lines 8 through 10.
- 8 On page 5, line 4, line reference line 16
- 9 through 17. Same page, line 22 should read page 32 and
- 10 line 23 should read 19 through 24.
- Page 6, line 2, line reference should read
- 12 line 22. Line 15, line reference is line 22 and page --
- 13 line 16, page reference is page 32.
- On page 11, line 3, page -- should read
- 15 page 39, lines 12 through 14 and line 13 should read page
- 16 35.
- 17 Page 15, line 1, page 44, lines 13 through 15.
- 18 On page 18, line 16 should read \$6.3 where it
- 19 now reads 7.5.
- 20 On page 22, line 21 should read page 35 and
- 21 line 23 is 16 through 18.
- 22 O. Excuse me. There are two line references on
- 23 line 23. Which line reference needs to be corrected?
- A. The very first 9 -- where it says 9-11 should
- 25 read 16-18.

1	Q. Thank you.
2	A. And that is all of the corrections I have to
3	my testimony.
4	Q. Okay. With those corrections if I were to ask
5	you the same questions as appear in the prepared testimony,
6	would your answers today be substantially the same?
7	A. Yes, they would.
8	Q. Would your answers be true and correct to the
9	best of your information, knowledge and belief?
10	A. Yes, they would.
11	MR. BOUDREAU: At this time I would offer
12	Exhibit 3 into the record and tender Ms. Lowndes for
13	cross-examination.
14	JUDGE PRIDGIN: Mr. Boudreau, thank you.
15	Any objections to Exhibit No. 3?
16	MR. MOLTENI: Your Honor, not an objection,
17	but one point of clarification. I have checked with several
18	of the parties and it appears Ms. Lowndes' Surrebuttal
19	Testimony ends on page 23, but that's an incomplete
20	sentence. Is there a page 24?
21	MR. SWEARENGEN: Yes.
22	MR. BOUDREAU: Yes, there is.
23	MR. CONRAD: Is it secret?
24	MR. BOUDREAU: No.
25	MR. CONRAD: Could we make copies?
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1	JUDGE PRIDGIN: I have a page 24.
2	MR. SWEARENGEN: Who doesn't?
3	MR. BOUDREAU: I'm trying to figure out how
4	the other parties got their copies. But, yes, there is a
5	page 24. Do I have extra copies with me?
6	MR. SWEARENGEN: We'll get them for you.
7	JUDGE PRIDGIN: For purposes of the objection,
8	do you need to see a copy to simply know whether to object?
9	MR. MOLTENI: I might.
10	MR. SWEARENGEN: I've got my associate here
11	MR. MOLTENI: Let me take a quick glance at
12	it.
13	The State of Missouri doesn't have an
14	objection.
15	MR. CONRAD: We're fine.
16	MR. MICHEEL: We need one. It didn't show up
17	in the file copy binder that you guys provided. I have it
18	from another source.
19	JUDGE PRIDGIN: I understand we don't have any
20	objection to pages 1 through 24 of Exhibit 3 coming as
21	well as the other schedules coming into evidence; is that
22	correct?
23	All right. And I'm sure that we'll see that
24	those parties who don't have page 24 will get copies of
25	those pages.

1	And I'm sorry, Mr. Boudreau, did you have
2	anything else?
3	MR. BOUDREAU: Also for the record, it dawns
4	on me I need to take a look at the official copy of the
5	exhibit that was marked as Exhibit 3 to make sure that it,
6	in fact, has a page 24. And maybe we can clean that up
7	later, but I'd like to reserve the ability to at last add
8	another exhibit or supplement the official Exhibit 3, if
9	necessary.
10	JUDGE PRIDGIN: Okay. That's fine.
11	I'm sorry. She's been tendered for cross?
12	MR. BOUDREAU: Yes, she has.
13	JUDGE PRIDGIN: Thank you. Mr. Micheel?
14	MR. MICHEEL: Yes.
15	MR. BOUDREAU: Has the exhibit been
16	JUDGE PRIDGIN: I'm sorry. Exhibit 3 is
17	admitted. Thank you.
18	(Exhibit No. 3 was received into evidence.)
19	CROSS-EXAMINATION BY MR. MICHEEL:
20	Q. Ms. Lowndes, would you agree with me that a
21	term note like the three-year, \$430 million term note that
22	Aquila has is not the most efficient and effective means to
23	finance working capital?
24	A. I would.
25	Q. And how did Aquila finance its peak day
	233

- 1 working capital needs prior to Aquila falling below
- 2 investment grade?
- A. We had a credit revolver, I believe.
- 4 Q. Would that be the \$650 million credit revolver
- 5 mentioned in Mr. Dobson's Direct Testimony?
- A. Yes, it would.
- 7 Q. And did Aquila use the \$650 million credit
- 8 revolver to finance its peak day working capital needs?
- 9 A. The utility had access to that, yes.
- 10 Q. And when we talk about a credit revolver,
- 11 could you explain to me what a credit revolver is?
- 12 A. Treasury would probably have a better answer,
- 13 but you basically have the ability to access cash on a short
- 14 term number of days and it can float up and down.
- 15 Q. Okay. And so accessing that cash would be at
- the commercial paper rate; is that correct?
- 17 A. They may vary depending on what the
- arrangements are, but they would be in that area, yes.
- 19 Q. What was the interest rate or how was the
- 20 interest rate determined for Aquila's \$650 million credit
- 21 revolver?
- 22 A. I do not know that.
- 23 Q. Is there anybody testifying here today that
- 24 would know that?
- 25 A. I believe Mr. Dobson would.

- 1 Q. You've been at Aquila since 1985; is that
- 2 correct?
- 3 A. Yes.
- 4 Q. Since 1985 has Aquila ever financed its peak
- 5 day working capital needs with a term loan?
- A. Not to my knowledge.
- 7 Q. Is it correct that Missouri utilities will
- 8 only bear the cost with respect to the \$430 million term
- 9 loan equivalent to a Triple B investment grade level?
- 10 A. Yes. We intend to manage this as an internal
- 11 revolver.
- 12 Q. And when you talk about in your testimony at
- page 3, lines 21 through 23 the Triple B rate there, are you
- talking about the Triple B bond rate?
- 15 A. Yes. I believe so.
- 16 Q. And what is the interest cost equivalent to a
- 17 Triple B investment grade level bond currently?
- 18 A. I do not know.
- 19 Q. Can you give me a ballpark?
- 20 MR. BOUDREAU: I object. The witness -- the
- 21 witness has indicated she doesn't know.
- 22 JUDGE PRIDGIN: I think that's calling for
- 23 speculation. I'll sustain.
- 24 BY MR. MICHEEL:
- 25 Q. So sitting there today, Aquila has no idea

- what interest rate it will be charging Missouri customers.
- 2 Is that your testimony?
- 3 A. Aquila might. I do not.
- 4 Q. Okay. Let me ask you this, if you know. Is
- 5 the Triple B investment grade bond level rate a higher rate
- 6 than Aquila's rate for use of its commercial paper?
- 7 A. Aquila doesn't have any commercial paper
- 8 outstanding at this time is my understanding.
- 9 Q. Well, let me ask you this. Do you know in
- 10 general -- what's your position with the company?
- 11 A. Senior financial manager for regulatory and
- 12 gas supply.
- 13 Q. And in your capacity as a financial manager,
- 14 do you have occasion to look at what those commercial paper
- 15 rates are?
- 16 A. Not really.
- 17 Q. And you don't have, in your capacity as a
- 18 financial manager, any reason to look at what the Triple B
- 19 interest rates are?
- 20 A. Not in the recent past, no.
- 21 Q. Let me ask you this. What would be the most
- 22 efficient means -- most efficient and effective means of
- financing Aquila's working capital needs?
- 24 A. Under what circumstances? I mean, we have --
- 25 this -- we negotiated the term to the best of our ability

- 1 and --
- 2 Q. Let's look at your testimony, Ms. Lowndes.
- 3 A. Okay.
- 4 Q. And I'm focusing on page 3 --
- 5 A. Uh-huh.
- 6 Q. -- and I'm looking at lines 15 through 17.
- 7 You say, While the company agrees that the term note is not
- 8 the most efficient and effective means to finance working
- 9 capital, the company would have been imprudent not to ensure
- 10 that the necessary cash was made available to the utility
- 11 for its working capital needs; is that correct?
- 12 A. Yes.
- 13 Q. And my question to you is, absent the fact
- 14 that this company now, due to whatever reasons, is
- 15 noninvestment grade, what would be the most efficient and
- 16 effective way for financing working capital?
- 17 A. Our previously method of the credit revolver
- that was in place that this term note replaced.
- 19 Q. And you would agree with me that this term
- 20 note's interest rate is higher than the credit revolver
- 21 interest rate; isn't that correct?
- 22 A. The term note is, but that won't be what we'll
- 23 be charging the utility.
- Q. Do you know whether or not -- well, okay.
- 25 Will the Triple B bond rating that Aquila will

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- 2 than the most efficient and effective way of financing
- 3 Aquila's working capital?
- 4 A. I don't have those numbers in front of me to
- 5 answer that.
- 6 Q. Is it correct that Aquila does not have access
- 7 to the commercial paper markets because it is currently a
- 8 below investment grade rated utility?
- 9 A. That's my understanding, yes.
- 10 Q. And is it correct that Aquila is below
- investment grade because of its failures in the unregulated
- 12 businesses of Aquila?
- 13 MR. BOUDREAU: I object to the form of the
- 14 question. It calls for speculation about -- it assumes that
- 15 there's been failures. I mean, it just assumes facts that
- 16 are not in evidence.
- JUDGE PRIDGIN: Mr. Micheel, any response?
- 18 And when you're ready, please respond from the podium.
- MR. MICHEEL: Well, I mean, your Honor, I
- 20 think that Mr. Dobson said it in his testimony that they
- 21 lost numerous amounts of money due to the nonregulated,
- 22 Mr. Robertson says it in his testimony.
- 23 Admittedly, standing here today those pieces
- 24 of evidence haven't been entered into the record and if I
- 25 need to refresh this witness's recollection or go to another

- 1 piece of testimony to ask her, I will. I think it's
- generally understood that's the reason, but --
- JUDGE PRIDGIN: Well --
- 4 MR. BOUDREAU: If I might respond, if he's got
- 5 questions about what Mr. Dobson said previously in
- 6 deposition, Mr. Dobson is going to be one of the witnesses
- 7 to testify and he's available.
- 8 To basically impeach her with somebody else's
- 9 testimony I think is, first of all, procedurally incorrect;
- 10 and number two, I'm not sure that's what Mr. Dobson said.
- 11 JUDGE PRIDGIN: I'll tell you what. I'll
- 12 overrule. This witness has said -- if she doesn't know the
- answer, she doesn't know. If she knows the answer, she can
- answer; if not, she can say, I don't know.
- 15 THE WITNESS: I would prefer that to be
- answered by Mr. Dobson. I'm not that familiar with the
- 17 nonregulated side. I was never on the merchant side.
- 18 BY MR. MICHEEL:
- 19 Q. So sitting there today, you're unaware of what
- 20 caused Aquila's credit rating to drop below investment
- 21 grade?
- 22 A. I know pieces, but I do not have the ability
- 23 to answer that.
- 24 Q. Is it correct that the only reason Aquila
- 25 conducted a peak day working capital study is because its

- 1 access to the capital markets is severely limited due to its
- below investment grade status?
- 3 A. Could you repeat that, please?
- 4 Q. Sure. Is it correct the only reason Aquila
- 5 conducted a peak day working capital study is because its
- 6 access to the capital markets is severely limited due to its
- 7 below investment grade status?
- 8 A. That would be one of the reasons. We wanted
- 9 to ensure that we knew how much cash needed to be maintained
- 10 on the balance sheet given various factors and what those
- 11 triggers would mean and what that would mean for the cash
- 12 that needed to be maintained.
- 13 Q. And that's because, because Aquila is below
- investment grade, it can't access the capital markets; isn't
- 15 that correct?
- 16 A. Yes, it is. Not as easily as it could have
- 17 before. I --
- 18 Q. Well, let me ask you this. Does Aquila have
- any access to the commercial paper market?
- 20 A. Not to my knowledge.
- 21 Q. Would you agree with me that the purpose for
- 22 conducting the peak day working capital study was to support
- 23 the financing in this proceeding?
- A. That was one of the reasons, yes.
- O. What was the other reason?

- 1 A. So that we could know -- anticipate come the
- winter what the cash would need to be for the utility.
- 3 Q. Is it correct that you assisted in conducting
- 4 the peak day working capital study?
- 5 A. No. I was not involved in the original
- 6 development.
- 7 Q. Have you become familiar with the original
- 8 development of that study?
- 9 A. Yes, I have.
- 10 Q. Okay. And that study initially was conducted
- by Mr. Watkins and Ms. Armstrong; is that correct?
- 12 A. Yes, it is.
- 13 Q. And you're testifying here today because
- Ms. Armstrong is on maternity leave; is that correct?
- 15 A. Will be shortly, yes.
- 16 Q. So you're the witness for Aquila that I should
- ask any questions related to the peak day working capital
- 18 study; is that correct?
- 19 A. Yes.
- 20 Q. Is it correct that the peak day working
- 21 capital study that Aquila conducted included prepayments for
- 22 natural gas supplies?
- 23 A. Yes, it does.
- Q. And those prepayments for natural gas supplies
- 25 are required because Aquila has a below investment grade

- 1 rating; is that correct?
- 2 A. Yes, it is.
- 3 MR. MICHEEL: I'd like to get an exhibit
- 4 marked, your Honor. Your Honor, this is Exhibit 39.
- 5 (Exhibit No. 39 was marked for
- 6 identification.)
- 7 BY MR. MICHEEL:
- 8 Q. Ms. Lowndes, I've handed you what's been
- 9 marked for purposes of identification as Exhibit 39. Have
- 10 you had a chance to look at that exhibit?
- 11 A. Yes, I have.
- 12 Q. And does that indicate that Aquila's -- why
- 13 Aquila's paying for natural gas -- prepaying for natural
- 14 gas?
- 15 A. Yes, it does.
- 16 MR. MICHEEL: I would move the admission of
- 17 Exhibit 39.
- 18 JUDGE PRIDGIN: All right. Exhibit No. 39 has
- been offered into evidence. Any objections?
- MR. BOUDREAU: None.
- 21 JUDGE PRIDGIN: Hearing no objections, Exhibit
- No. 39 will be admitted.
- 23 (Exhibit No. 39 was received into evidence.)
- 24 JUDGE PRIDGIN: And to make certain that the
- 25 record reflects what we have here, I show as Exhibit No. 39

- a one-page document, a Data Request No. OPC 602 dated
- 2 May 20th, 2003 from James Bush and it's signed by Eric
- 3 Watkins.
- 4 Mr. Micheel, did I characterize that
- 5 correctly?
- 6 MR. MICHEEL: You did, your Honor.
- 7 JUDGE PRIDGIN: Thank you. That is admitted.
- 8 BY MR. MICHEEL:
- 9 Q. Is it correct, Ms. Lowndes, that natural gas
- 10 prepayments -- or that no natural gas prepayments were
- 11 required when Aquila was an investment grade rated utility?
- 12 A. Correct.
- 13 Q. Is it correct that the peak day working
- 14 capital study Aquila conducted included prepayments for
- 15 pipeline transportation capacity?
- 16 A. Yes, it does.
- 17 Q. And is it correct that those prepayments are
- 18 required because Aquila has a below investment grade rating;
- is that correct?
- 20 A. Yes, it is.
- 21 MR. MICHEEL: I need to get another exhibit
- 22 marked, your Honor, Exhibit 40.
- 23 (Exhibit No. 40 was marked for
- 24 identification.)
- 25 BY MR. MICHEEL:

1		Q.	Ms. Lowndes, do you have before you what's
2	been ma	arked f	or purposes of identification as Exhibit 40?
3		A.	Yes.
4		Q.	And is that Public Counsel Data Request OPC
5	603?		
6		Α.	Yes, it is.
7		Q.	And does that data request ask the question,
8	Why wil	ll Aqui	la have to prepay for natural gas
9	transpo	ortatio	n capacity?
10		A.	Yes, it does.
11		Q.	And does it indicate that Aquila has to do
12	that be	ecause	it's got sub-investment grade credit rating?
13		Α.	Yes, it does.
14		Q.	And you know who Eric Watson Watkins is?
15		A.	Yes, I do.
16		Q.	And is it signed by Mr. Watkins?
17		A.	Yes, it is.
18			MR. MICHEEL: I would move the admission of
19	Exhibit	t 40, y	our Honor.
20			JUDGE PRIDGIN: Any objections?
21			MR. BOUDREAU: None. Thank you.
22			JUDGE PRIDGIN: Hearing none, Exhibit No. 40
23	is adm	itted i	nto evidence.

(Exhibit No. 40 was received into evidence.)

24

25 BY MR. MICHEEL:

- 1 Q. Looking at Exhibit 40, Ms. Lowndes, is it
- 2 correct that Southern Star Central, formerly Williams
- 3 Pipeline Central, is not requiring Aquila to prepay for its
- 4 pipeline capacity?
- 5 A. It wasn't at the time of this. I don't know
- 6 if it is now or not.
- 7 Q. Well, would you look at the bottom of that
- 8 answer, Of the small number of suppliers that are not
- 9 requiring prepayments, none have indicated that they will
- 10 start requiring prepayments.
- 11 Do you see that?
- 12 A. Yes, I do.
- Q. Sitting there today, do you know whether or
- 14 not Southern Star Central is requiring a prepayment?
- 15 A. No, I do not.
- 16 Q. Is it correct that Southern Star Central
- 17 provides pipeline capacity for Aquila's electric and gas
- 18 operations?
- 19 A. I believe so.
- 20 MR. MICHEEL: I need to get another exhibit
- 21 marked, your Honor. I think this is going to be Exhibit 41.
- 22 (Exhibit No. 41 was marked for
- 23 identification.)
- 24 BY MR. MICHEEL:
- 25 Q. Do you have before you what's been marked for

- 1 purposes of identification as Exhibit 41?
- 2 A. Yes, I do.
- 3 Q. And is that the company's response to OPC Data
- 4 Request 610?
- 5 A. Yes, it is.
- 6 Q. And does that ask Aquila to verify the major
- 7 interstate pipelines providing transportation capacity to
- 8 Aquila's Missouri territories?
- 9 A. Yes, it does.
- 10 Q. And does that indicate that those three
- 11 pipelines are A&R, Panhandle Eastern and Southern Star
- 12 Central?
- 13 A. Yes, it does.
- 14 MR. MICHEEL: I would move the admission of
- 15 Exhibit 41, your Honor.
- JUDGE PRIDGIN: Any objections?
- MR. BOUDREAU: None.
- 18 JUDGE PRIDGIN: Hearing none, Exhibit No. 41
- 19 is admitted into evidence.
- 20 (Exhibit No. 41 was received into evidence.)
- 21 BY MR. MICHEEL:
- 22 Q. Does Southern Star Central provide the lion's
- share of natural gas supplies to Aquila?
- 24 A. I don't know the percentages by pipeline. I'm
- 25 not that familiar with our gas supply side.

1	Q.	Would you agree with me that Aquila was not
2	required to p	repay for pipeline capacity when it was an
3	investment gr	ade utility?
4	Α.	That is correct.
5	Q.	Is it correct that Aquila did not perform a
6	state-specifi	c peak day working capital study?
7	Α.	No. We needed to understand the peak the
8	coincident pe	ak across all of the utilities to understand
9	our maximum e	xposure.
10	Q.	So, no, Aquila did not perform
11	Α.	No, we did not.
12	Q.	a state-by-state specific peak day working
13	capital study	; is that correct?
14	Α.	That is correct.
15	Q.	Okay. And is it correct that the peak day
16	working capit	al study is attached to Mr. Dobson's testimony
17	as highly con	fidential Schedule RD-3?
18	Α.	I believe so.
19	Q.	And is it correct that that study indicates
20	that the work	ing capital needs for all of the US utilities
21	are \$250 mill	ion; is that correct?
22	Α.	Yes, it is.
23	Q.	Is it also correct that the initial study

25

showed approximately \$241 million working capital need and

then Aquila bumped that up \$9 million for the effects of

1	weather,	budget	billing,	coal	contracts	and	certain	things

- 2 like that; is that correct?
- 3 A. Yes.
- 4 Q. Is it correct that Aquila prepared a breakdown
- 5 state by state of the US networks peak day working capital
- for January?
- 7 A. Yes. We allocated the peak -- once we
- 8 determined it for the US utility, we allocated that out.
- 9 Q. And is it correct that once you allocated that
- out, the initial study showed that Missouri was a net
- 11 provider of working capital by \$3 million; is that correct?
- 12 A. Yes, it was. Because of the time of the year
- 13 primarily.
- 14 Q. So the initial \$250 million study that was
- 15 attached in RD-3, when you disaggregated that on a
- 16 state-by-state basis, it showed that Missouri was providing
- 17 \$3 million -- it did not have any peak day working capital
- 18 needs; is that correct?
- 19 A. Not exactly. The reason -- the reason it was
- 20 raised from 241 to 250 was to take into account other types
- 21 of items that weren't initially considered. And those are
- 22 the types of things that we included when we calculated the
- 23 Missouri specific. And so capital expenditures or those
- types of things were added on.
- 25 Q. Could you turn to page 16 of your Surrebuttal

1	Testimony?	And I'm	focusing	there	on	lines	1	through	7.

- 2 A. Yes.
- 3 Q. Is that where you indicate that the company
- 4 added \$9 million to the initial \$250 million study to take
- 5 care of the things like under-recovered PGA costs,
- 6 under-billed budget billing balances and capital
- 7 expenditures; is that correct?
- 8 A. We knew we didn't have everything in and so,
- 9 yes, we -- we rounded it up to 250 to cover those types of
- 10 items.
- 11 Q. And I can give you a copy of that initial
- 12 study, but you don't dispute -- and it's attached to
- 13 Mr. Busch's testimony. And the specific number's highly
- 14 confidential.
- 15 But you don't dispute that initially when you
- 16 disaggregated it, before adding on other specific items,
- 17 that the winter peak for Missouri -- the peak day winter
- peak for Missouri was a positive \$3 million, do you?
- 19 A. I -- the amount -- I don't dispute the amount.
- 20 I would dispute the characterization as a winter peak for
- 21 Missouri. It was just simply the allocation of the company
- 22 peak to Missouri.
- 23 Q. And that company peak to Missouri is the peak
- 24 that is resultant of the \$250 million initial alleged peak
- 25 day working capital need; isn't that correct?

1	Α.	That	is	correct.

- 2 Q. Now, you indicated that after you broke out --
- 3 after Aguila broke out the \$250 million on the
- 4 state-by-state basis and it came up with the \$3 million
- 5 positive contribution by Missouri, is it correct that after
- 6 that, Aquila did further calculations to that study?
- 7 A. That is correct.
- 8 Q. And would you agree with me that when you took
- 9 those state-specific items -- and I don't want to get into
- 10 the highly confidential number -- but it indicated that
- 11 Missouri had over a \$36 million peak day working capital
- 12 need?
- 13 A. That is correct.
- 14 Q. Is it correct that Aquila's going to sell its
- 15 Eastern system?
- 16 A. I believe we have -- we are -- I don't know if
- the deal has been signed, but we are in the process.
- 18 Q. Would you agree with me that the sale of the
- 19 Eastern system will reduce Missouri peak day working capital
- 20 needs?
- 21 A. I don't know, because we haven't done a
- 22 state-specific, so I couldn't comment on that.
- 23 Q. So you can't tell me if Aquila's getting rid
- of 4,200 natural gas customers, whether or not its peak is
- going to be affected in any way?

- 1 MR. BOUDREAU: I'm going to object. The
- 2 question's been asked and answered and it's just badgering
- 3 the witness.
- 4 JUDGE PRIDGIN: Again, I'll overrule. She can
- 5 answer if she knows. And if she doesn't know, she can say
- 6 and then I think any further inquiry into it wouldn't be
- 7 relevant.
- 8 THE WITNESS: I mean, we haven't quantified
- 9 their specific working capital need.
- 10 BY MR. MICHEEL:
- 11 Q. Would you agree with me that the Eastern
- 12 system has some working capital needs?
- A. Whether or not it's within the January 2nd of
- 14 the overall company, I don't know.
- 15 Q. Is it correct that the Minnesota Commission
- has decided to reject Aquila's application to encumber its
- 17 assets?
- 18 MR. BOUDREAU: Objection, lack of foundation.
- 19 MR. MICHEEL: Just asking her if she knows,
- your Honor.
- 21 JUDGE PRIDGIN: I'll overrule. She can answer
- 22 if she knows.
- MR. BOUDREAU: He didn't ask her if she knew.
- 24 That was my objection.
- 25 BY MR. MICHEEL:

1	Q. Let me rephrase it.
2	Do you know, Ms. Lowndes, whether or not the
3	Minnesota Public Service Commission or Public Utility
4	Commission has voted to reject Aquila's application?
5	A. I would rather have that be addressed by
6	Mr. Empson. I'm not that familiar if it's been an order or
7	if it's under consideration. I don't know the exact
8	specifics.
9	Q. Well, are you aware of whether or not the
10	Commission has voted to reject that?
11	A. No.
12	Q. Okay. Let's assume that the Minnesota
13	Commission has voted to reject Aquila's application. Can
14	you make that assumption?
15	A. Okay.
16	Q. If Missouri assets go into the pool, will they
17	be supporting Minnesota's peak day working capital needs?
18	MR. BOUDREAU: Object to the question on the
19	grounds it just calls for speculation.
20	JUDGE PRIDGIN: I'll overrule. She can answer
21	if she knows.
22	Can you ask the question again, Mr. Micheel?
23	MR. MICHEEL: Could you just read that back?
24	THE COURT REPORTER: "Question: If Missouri

assets go into the pool, will they be supporting Minnesota's

- 1 peak day working capital needs?"
- 2 THE WITNESS: Are you referring to the
- 3 January 2nd overall company peak or -- every state would
- 4 have a peak need at some point during the --
- 5 BY MR. MICHEEL:
- 6 Q. The needs presented by the study in RD-3.
- 7 A. They would have access to the same working
- 8 capital, the US utility. It's managed at a US utility level
- 9 so all -- each utility would have access to that.
- 10 Q. Is it your understanding that when Aquila
- broke out the state-by-state peak day working capital need,
- that Minnesota had the highest peak day working capital
- 13 need?
- 14 A. I don't recall specifically.
- 15 MR. MICHEEL: May I approach the witness, your
- 16 Honor?
- JUDGE PRIDGIN: You may.
- 18 BY MR. MICHEEL:
- 19 Q. Ms. Lowndes, I'm handing you OPC 626, which is
- 20 attached as a schedule to Mr. Busch's Surrebuttal Testimony.
- 21 And I'm asking you to look on the third page of that
- 22 exhibit. Is that where Aquila has broken out the
- 23 state-specific working capital needs?
- 24 A. Yes, it is.
- 25 Q. And when I look at that state-specific working

- 1 capital needs, is it correct that Minnesota's peak day
- 2 working capital need is the highest working capital need by
- 3 almost \$20 million?
- 4 A. Yes. For the -- for the January 2nd company
- 5 peak that this was calculated on.
- 6 Q. And that January 2nd company peak that this
- 7 was calculated on, that's the peak that the \$250 million
- 8 working capital peak day need was calculated for in RD-3;
- 9 isn't that correct?
- 10 A. That is correct.
- 11 Q. And that's the working capital need that
- 12 Aquila -- the peak day working capital need that Aquila has
- 13 come before this Commission seeking approval for of the
- 14 \$250 million; isn't that correct?
- 15 A. Yes, it is.
- 16 Q. I want you to assume for me that -- well, I
- want you to assume for me that your study that you included
- 18 or your add-ons that you included here in OPC 626, which is
- 19 a schedule in Mr. Busch's testimony, are correct and that
- 20 Missouri has a peak day working capital need of 36 point --
- 21 over \$36.5 million. I don't want to get into the HC number.
- 22 Is it not -- is it appropriate to support that
- working capital need with over \$1 billion of Missouri
- 24 assets?
- 25 A. That's not to say that the maximum peak

- 1 working capital need of Missouri is that amount. That is
- 2 just that which occurs on January 2nd.
- 3 Q. Now I'm getting confused, Ms. Lowndes. Is
- 4 that the peak day working capital need for Missouri, the
- 5 \$36.5 million?
- 6 A. No. It -- we haven't done a Missouri-specific
- 7 calculation for a peak need.
- 8 Q. So sitting there today, you can't even tell
- 9 this Commission what the state of Missouri's peak day
- 10 working capital need is, if any; isn't that correct?
- 11 A. We have not calculated that number.
- 12 Q. So you don't know what that number is; isn't
- 13 that correct?
- 14 A. Correct.
- 15 Q. And just like when you initially disaggregated
- 16 your initial \$250 million study, it's possible, is it not,
- 17 Ms. Lowndes, that Missouri could be a positive provider of
- 18 peak day working capital; isn't that correct?
- 19 A. Highly unlikely that it -- all points
- 20 throughout the year that it has excess cash inflows. The
- 21 average would fluctuate throughout the year. And without
- 22 doing a specific --
- 23 Q. But you say it's highly unlikely, Ms. Lowndes.
- 24 But when I look at your initial disaggregation, isn't it
- correct that it was a \$3 million positive?

- 1 A. In January, yes.
- 2 Q. And that's when the company has its
- 3 coincidental US utility peak day working capital need; is
- 4 that correct?
- 5 A. Correct.
- 6 Q. Could you turn to page 4 of your testimony,
- 7 your Surrebuttal Testimony, Exhibit 3?
- 8 JUDGE PRIDGIN: And I'm sorry. Let me
- 9 interrupt just for the record. I think that we had people
- 10 speaking at the same time and I think Ms. Lowndes answered
- 11 your question -- your last question with the word "correct,"
- but I don't think it showed up on the record.
- 13 So if you recall that last question before you
- changed thoughts -- if we need to get it read back to you,
- 15 that's fine so Ms. Lowndes can get that on the record.
- 16 I apologize. We got it on the record. Go
- 17 ahead.
- 18 BY MR. MICHEEL:
- 19 Q. Ms. Lowndes, have you had a chance to turn to
- 20 page 4 of your testimony?
- 21 A. Yes.
- 22 Q. And I'm focusing there on lines 12 through
- 23 13 -- or 12 through 16, excuse me, where you say it is your
- 24 understanding that the Commission has defined, quote,
- 25 detrimental to mean increased rates and reduced customer

- 1 service. Do you see that?
- 2 A. Yes, I do.
- 3 Q. Upon what do you base that understanding?
- 4 A. From conversations with our attorney and our
- 5 regulatory group.
- 6 Q. And what did your attorney tell you?
- 7 A. That that has traditionally been the
- 8 definition used by this Commission.
- 9 Q. And what was that based on?
- 10 A. I didn't ask him that question. I don't -- I
- don't know.
- 12 Q. Did you read any of the cases that support
- 13 that?
- A. No, I did not.
- 15 Q. So you have no idea what the basis for that
- 16 statement is; is that correct?
- A. No, I do not.
- 18 Q. Let me ask you, Ms. Lowndes, if you know, is
- 19 this a merger proceeding? Is Aquila seeking to merge with a
- 20 company in this proceeding?
- 21 A. No, it is not.
- Q. And is Aquila seeking to sell any of its
- assets in this proceeding?
- A. Not in this proceeding, no.
- 25 Q. On page 6 of your Surrebuttal Testimony, I'm

- 1 focusing on lines 7 through 9 there, you indicate that the
- 2 remaining 34 percent of gas requirements is purchased in the
- 3 spot market so that the customer may reap the benefits of
- 4 the declining market prices; is that correct?
- 5 A. Yes.
- 6 Q. Is that the daily spot market, Ms. Lowndes?
- 7 A. I'm -- I'm not sure on the gas supply
- 8 portfolio exactly their -- their use. I believe --
- 9 Q. Okay. So you don't know if it's the daily
- spot market or the first of the month index that you're
- 11 talking about there for the 34 percent; is that correct?
- 12 A. I don't recall right now, no.
- 13 Q. On page 7 of your Surrebuttal Testimony, I'm
- focusing on lines 7 and 12, you talk about recent ice
- 15 storms. Do you see that testimony?
- 16 A. Yes, I do.
- Q. What was the frequency of the ice storms? I
- 18 mean, you've been with the company since 1985. How many
- 19 times have there been an ice storm that's caused service
- 20 outages?
- 21 A. I -- I don't know off-- offhand.
- Q. Do we have one every year?
- 23 A. We may have in different parts of our
- 24 territory. I don't -- I don't really know. I mean, we have
- 25 a very diverse geographic area.

- 1 Would you agree with me that ice storms don't 2 occur every year? 3 Α. It may not be an ice storm. It may be a 4 tornado. 5 On page 8 of your testimony you talk about the Ο. graph that's attached as CL-2, the demarkation point on the 6 Northern Natural Gas System; is that correct? 7 8 Α. Yes. 9 Does MPS Networks or Light and Power Networks Q. 10 get any of their gas from the Northern Natural Gas System? 11 Α. No, they do not. 12 Could you turn to page 10 of your Surrebuttal Q. 13 Testimony? And I'm focusing on lines 1 through 5. Is it there that you indicate that Aquila is seeking approval to 14 pledge the Missouri -- company's Missouri utility assets as 15 16 collateral for working capital to meet the peak day 17 requirements for the US networks operations, including the 18 peak day requirements to serve customers in Missouri; is that correct? 19 20 Α. Yes. And the embodiment of that is the \$250 million 21 Ο.
- peak day study that's attached as RD-3 to Mr. Dobson's 22
- 23 testimony; isn't that correct?
- 24 Α. Yes.
- 25 Ο. And in this proceeding Aquila is seeking to

- 1 disaggregate \$250 million of the \$430 million term loan to
- 2 support Aquila's peak day working capital requirement; isn't
- 3 that correct?
- A. When you say "disaggregate," I guess I'm
- 5 not --
- 6 Q. Well, they've separated the \$430 million term
- 7 loan into two components, have they not? \$250 million
- 8 allegedly to support the peak day working capital
- 9 requirements for the US utilities and \$180 million allegedly
- 10 to support the needs of the nonregulated assets; is that
- 11 correct?
- 12 A. Correct.
- 13 Q. Correct that the company utilizing the
- 14 collateral principals embodied in the term loan only needs
- 15 \$417.5 million of utility collateral placed in the pool to
- support a \$250 million peak day working capital requirement
- 17 for the utilities?
- 18 A. Yes.
- 19 Q. Is it correct that the company already has
- 20 \$650 million of US utility collateral in that pool?
- 21 A. Yes. I believe -- approximately.
- 22 Q. So sitting there today, Aguila already has
- 23 approximately \$240 million more collateral in the pool than
- 24 it needs to support the \$250 million peak day working
- 25 capital requirements utilizing the collateral principals in

- 1 the term loan; is that correct?
- 2 A. Yes.
- 3 Q. And you would agree with me, sitting there
- 4 today, that Aquila already has the \$250 million for working
- 5 capital because Aquila already has the proceeds from the
- 6 term loan; is that correct?
- 7 A. Yes. We have the proceeds.
- 8 Q. Let me talk to you about page 13 of your
- 9 testimony. And there I'm focusing on Surrebuttal Schedule
- 10 CL-5. Is that correct that Schedule CL-5 indicates that
- 11 other utilities have short-term credit facilities; is that
- 12 correct?
- 13 A. Yes, it does.
- Q. Could you turn to CL-5 for me?
- 15 A. Yes.
- 16 Q. Is it correct that Aquila -- or AmerenUE
- 17 Company there is not supporting its peak day working capital
- 18 with a term loan?
- 19 A. I don't believe so, but --
- 20 Q. Is it correct that Atmos is not supporting its
- 21 peak day working capital with a term loan?
- 22 A. Can I have just a moment to check something?
- 23 Q. Sure.
- A. That would be correct.
- 25 Q. Is it correct that Kansas City Power and Light

- 1 is not supporting its peak day working capital with a term
- 2 loan?
- 3 A. Correct.
- 4 Q. Is it correct that Empire District Electric is
- 5 not supporting its peak day working capital needs with a
- 6 term loan?
- 7 A. Correct.
- 8 Q. Is it correct that all of the companies that
- 9 you have listed in CL-5 are investment grade rated
- 10 utilities?
- 11 A. Yes, they are.
- 12 Q. Is it correct that all of those companies
- 13 listed in CL-5 have access to the commercial paper markets
- 14 because they are an investment grade rated utility?
- 15 A. That is correct, I would imagine.
- 16 Q. Is it correct that in conducting the peak day
- working capital study, that Aquila only utilized one data
- 18 point, that being April 23rd?
- 19 A. We used -- we had to draw the point in time
- 20 and we used a 12-month -- 12-month strip out. So it wasn't
- one day, it was a 12-month strip on a given day.
- 22 Q. So it was on April 23rd of '03, what the
- 23 12-month strip was on that day; isn't that correct?
- A. Correct.
- 25 Q. So Aquila, in conducting their study, looked

- 1 at one data point; isn't that correct?
- 2 A. It was the most recent information we had at
- 3 the time before filing.
- 4 Q. Could you have updated that study?
- 5 A. We -- it -- it's a constant changing number.
- 6 Q. So gas prices are volatile; is that correct?
- 7 A. They change. You know, depends on the year
- 8 how volatile they are.
- 9 Q. So those numbers are always changing from the
- 10 April 23rd date that Aquila chose; isn't that correct?
- 11 A. Yes.
- 12 Q. Would you agree with me that almost six months
- has passed since company initially filed its Direct
- 14 Testimony?
- 15 A. Yes.
- 16 Q. Would you agree with me that the gas market
- 17 has changed in those six months?
- 18 A. Yes.
- 19 Q. When you came up today, you made a correction
- 20 to your testimony on page 18. Could you please turn to that
- 21 page?
- 22 A. Yes.
- Q. And there the question was, What is the result
- of the corrections to Mr. Busch's methodology?
- 25 Answer: Mr. Busch underestimated working

- capital needs by \$6.3 million; is that correct?
- 2 A. Yes.
- 3 Q. And why did you change the \$7.5 million to
- 4 \$6.3 million?
- 5 A. I had pulled the wrong number when I was
- 6 working on my testimony.
- 7 Q. And so is it your testimony today sitting
- 8 there that Mr. Busch's study that he conducted
- 9 underestimates Missouri working capital needs by
- 10 \$6.3 million; is that correct?
- 11 A. Yes.
- 12 Q. And are you aware that Mr. Busch's working
- capital study indicates that Aquila has -- or that Aquila's
- 14 Missouri operations provide positive peak day working
- 15 capital to Aquila of \$8.2 million; is that correct?
- 16 A. I'd have to look at the schedule I used.
- Q. Do you have a copy of Mr. Busch's testimony
- 18 with you?
- 19 A. Yes, I do.
- 20 Q. Okay.
- 21 A. I'm not -- I mean, I had just answered --
- responded to a data request that detailed out the 6.3.
- 23 Maybe it would be easier if I referred to that.
- Q. Well, first, I'd like you to answer my
- 25 question. Is it your understanding that Mr. Busch's

- 1 parallel peak day working capital study indicates that the
- 2 Missouri utility operations are a net provider of
- 3 approximately \$8.2 million of peak day working capital?
- 4 A. I was thinking it was slightly higher in -- in
- 5 the schedule I had used. I'm not -- I can't seem to find it
- 6 right now.
- 7 Q. Do you have a copy of Mr. Busch's testimony
- 8 with you?
- 9 A. Yes, I do.
- 10 Q. How about taking a look at Schedule 7 of
- 11 Mr. Busch's testimony, JAB-7?
- 12 A. Yes, I see it.
- 13 Q. And so that's your understanding of
- 14 Mr. Busch's number?
- 15 A. Yes.
- 16 MR. MICHEEL: I need to get another exhibit
- marked, your Honor. It's Public Counsel Data Request 637.
- 18 And I may not have enough copies for all of the folks here
- 19 today because I just got it this morning, but hopefully --
- 20 we'll see how I do.
- 21 (Exhibit No. 42 was marked for
- 22 identification.)
- JUDGE PRIDGIN: I show this as proposed
- 24 Exhibit No. 41.
- MR. MICHEEL: I'm not --

1		JUDGE PRIDGIN: I'm sorry?
2		MR. MICHEEL: I think it's Exhibit 42, your
3	Honor.	
4		JUDGE PRIDGIN: I'm sorry. You're right. It
5	is Exhibit 42	2.
6		MR. MICHEEL: Yes. Exhibit 24.
7	BY MR. MICHEE	EL:
8	Q.	Ms. Lowndes, do you have in front of you
9	what's been m	marked for purposes of identification as
10	Exhibit 42?	
11	Α.	Yes.
12	Q.	And is that your response to OPC Data Request
13	637?	
14	Α.	Yes, it is.
15	Q.	And is that response true and correct to the
16	best of your	knowledge and belief?
17	Α.	Yes, it is.
18		MR. MICHEEL: I would move admission of
19	Exhibit 42.	
20		JUDGE PRIDGIN: Any objections?
21		MR. BOUDREAU: May I have a moment to read it,
22	please?	
23		JUDGE PRIDGIN: Certainly.
24		MR. BOUDREAU: Thank you. I have no

objection.

	JUDGE PRIDGIN: Hearing none, Exhibit No. 42
is admitted.	
	(Exhibit No. 42 was received into evidence.)
	MR. MICHEEL: Thank you for your time,
Ms. Lowndes.	
	JUDGE PRIDGIN: Mr. Micheel, thank you.
	Mr. Williams, any questions?
	MR. WILLIAMS: Oh, yes.
CROSS-EXAMINA	ATION BY MR. WILLIAMS:
Q.	Good afternoon, Ms. Lowndes.
Α.	Good afternoon.
Q.	My name's Nathan Williams and I'm appearing
here on behal	lf of the Staff. And I do have a series of
questions for	c you.
Α.	Okay.
Q.	My first question is, is the sole basis for
Aquila's pos	ition that its application should be granted
that doing so	o would impact neither the rates charged nor the
service qual:	ity provided to its Missouri customers?
Α.	Could you say that again, please?
Q.	Is the sole basis for Aquila's position that
its applicat:	ion should be granted that doing so would impact
neither the	rates charged nor the service quality provided
to its Misson	uri customers?
Α.	I'm not sure I would I'm not sure if it's
	Ms. Lowndes.  CROSS-EXAMINA  Q.  A.  Q.  here on behalf questions for  A.  Q.  Aquila's poss that doing so service quals  A.  Q.  its applicats neither the re  to its Misson

- 1 the whole cause, so I'm going to defer that to either
- 2 Mr. Empson --
- 3 Q. If it's not the sole basis, do you know what
- 4 other bases there are?
- 5 A. I would prefer to defer that.
- 6 Q. Would encumbrance of Aquila's Missouri utility
- 7 assets with the \$430 million, three-year term loan entail no
- 8 risk to Aquila's Missouri utility customers?
- 9 A. Risk in what?
- 10 Q. Any risk.
- 11 A. I don't know.
- 12 Q. Let me direct your attention to, I think more
- specifically, page 23, lines 16 through 17 of your
- 14 Surrebuttal Testimony.
- 15 A. Could you repeat that, please?
- 16 Q. Page 23, lines 16 through 17.
- 17 A. Yes.
- 18 Q. At that point in your testimony and also on
- 19 page 15 at lines 10 through 11 you indicate that an
- 20 investment grade utility must pay dividends, do you not?
- 21 A. Yes.
- 22 Q. Why must an investment grade utility pay
- 23 dividends?
- 24 A. That is what their shareholders expect.
- 25 Q. Doesn't the payment of dividends both reduce

- 1 equity in the company and leave less cash available for the
- 2 company to pay debt?
- 3 A. Yes. It would be a cash outflow, yes.
- 4 Q. Isn't the credit rating of a company based on
- 5 its ability to pay debt?
- 6 A. Yes.
- 7 Q. Who rates the investment quality of companies?
- 8 A. There are various rating agencies.
- 9 Q. Could you identify them?
- 10 A. S&P, Moody's, Fitch.
- 11 Q. What document can you produce that show that
- 12 any of these entities that you've just identified require an
- investment grade company to pay dividends?
- 14 A. I don't have a document to produce.
- 15 Q. Direct your attention to pages 22 to 23 of
- 16 your Surrebuttal Testimony.
- JUDGE PRIDGIN: I'm sorry, Mr. Williams. What
- 18 page?
- MR. WILLIAMS: 22 through 23.
- JUDGE PRIDGIN: Thank you.
- 21 MR. WILLIAMS: Section headed Conclusion,
- 22 first few lines in there.
- 23 BY MR. WILLIAMS:
- 24 Q. In that section you state that Staff Witness
- 25 Wandel contends that Aquila's Missouri utility operations

- 1 have no working capital needs.
- 2 Would you please identify specifically the
- 3 statement that Staff Witness Wandel makes where she says
- 4 that?
- 5 A. I need a corrected testimony, just -- should
- 6 be right --
- 7 MR. WILLIAMS: May I approach?
- JUDGE PRIDGIN: You may.
- 9 BY MR. WILLIAMS:
- 10 Q. I have here what is a copy of Ms. Wandel's
- 11 revised Rebuttal Testimony.
- 12 A. Okay.
- 13 O. It's been marked as Exhibit 13.
- 14 A. Yes. On page 39, lines 12 through 14, When
- 15 receipts are compared with dispersements, it is obvious that
- 16 the cash available to the company exceeds the cash
- dispersements requirement associated with these expenses.
- 18 Q. That's language you're using to support your
- 19 statement there?
- 20 A. That was in response to a question that read,
- 21 How did the Staff determine these components created no cash
- working capital requirement?
- 23 Q. Are you using the terms "cash working capital"
- and "working capital" to mean the same thing?
- 25 A. Could you repeat the two words you're asking

- 1 about or the two phrases?
- 2 Q. Cash working capital and working capital. Are
- 3 you using those terms synonymously or do you use different
- 4 definitions for each term?
- 5 A. There -- there's a peak capital requirement
- 6 that we've used. I'm not sure if that's what you're calling
- 7 your cash requirement.
- 8 Q. Let me direct your attention to Schedule CL-8,
- 9 which is attached to your Surrebuttal Testimony.
- 10 A. Yes.
- 11 Q. Is that a data request response that Aquila
- made to Staff Data Request No. MPSC 8-1?
- 13 A. It is.
- 14 Q. In that data request response Aquila makes a
- 15 reference to a \$190.3 million working capital facility. Do
- 16 you see that?
- 17 A. Yes, I do.
- 18 Q. Wasn't that \$190.3 million working capital
- 19 facility used to support the working capital needs of both
- 20 Aquila's utility and non-utility operations?
- 21 A. I don't know off the top.
- 22 Q. Do you know if the working capital needs of
- 23 Aquila's US domestic utility operations were drawn directly
- 24 against that facility?
- 25 A. I know we had various facilities prior to this

- 1 term loan. I don't -- I would assume this is part of that.
- 2 Q. Do you know how Aquila's working capital needs
- 3 for its utility operations were supported before it received
- 4 the \$430 million, three-year term loan?
- 5 A. We had various credit facilities or revolvers.
- 6 I'm not sure of the specifics behind those.
- 7 Q. Did you draw directly against those
- 8 facilities?
- 9 A. The utility?
- 10 Q. Yes. Did the utility operations draw directly
- 11 against those facilities?
- 12 A. No. Those are all held at Aquila, Inc. level.
- 13 Q. Were those held in a corporate treasury
- 14 account?
- 15 A. Yes.
- 16 Q. Do you know what source of funds were used to
- fund the corporate treasury account?
- 18 A. Various.
- 19 Q. Can you identify them?
- 20 A. I wouldn't have an all-inclusive list, no.
- 21 Q. I'm not looking for an all-inclusive list.
- Just identify for me what you can.
- 23 A. Well, the way our cash receipts works is --
- 24 and our -- the utilities are deposited through a lock box,
- credited to the customer's account and then swept daily

1	to	- to	а	corporate	account.	And	Ι	don'	t	know	that	much	on

- 2 the nonregulated side to know exactly how theirs works or
- 3 not.
- 4 And then payments are made out of the
- 5 corporate account on behalf of the utility out of a
- 6 corporate account. So payment of utility expenses,
- 7 purchased power, capital expenditures for the utility are
- 8 all made out of a corporate account.
- 9 Q. Are only expenses of the utility operations
- 10 paid out of the corporate account or is that account a more
- 11 general nature?
- 12 A. I believe it's a more general nature.
- 13 Q. I want to take your attention back to page 3
- of your Surrebuttal Testimony where you stated that a term
- 15 loan is not the most efficient or effective means to finance
- 16 working capital.
- 17 A. Yes.
- 18 Q. Is Aquila asking this Commission to approve a
- 19 means of financing working capital that is not efficient and
- 20 effective?
- 21 A. We're not asking for approval of the financing
- 22 as far as the ratepayer, merely the ability to pledge our
- assets for that term note.
- 24 Q. I believe you indicated in response to
- 25 questions from Mr. Micheel that you have some familiarity

- with the peak day working capital study that Aquila

  performed?

  A. Some familiarity, yes.

  Q. I want to explore that a bit. Is it accurate

  to say that that study does not identify the working capital

  needs of Aquila's Missouri utility operations on a day

  Aquila used as the day of its peak working capital needs?
- 7 Aquila used as the day of its peak working capital needs?
- 9 Q. Is it accurate to say that that study does not 10 identify the working capital needs of Aquila's Missouri 11 utility operations on a day that Aquila chose for its peak 12 working capital needs?

Could you repeat that?

13 A. Yes.

Α.

- 14 Q. Do you know when Aquila began that study?
- 15 A. Not -- I wasn't involved in the development of
- 16 that.

8

- 17 Q. I'm not asking your involvement. I'm asking
- 18 whether or not you know the date that Aquila began that
- 19 study?
- A. No, I do not.
- 21 Q. Was it before April 30th of this year?
- 22 A. Yes.
- Q. Was it before January of this year?
- 24 A. I don't know specifically when it started.
- 25 Q. Do you know when Aquila first had a result

- 1 from the study that it culminated in Schedule RD-2 attached
- 2 to Mr. Dobson -- RD-3 attached to Mr. Dobson's testimony?
- 3 A. I believe right before the filing in April.
- 4 That's why the April 23rd date was used.
- 5 O. What was that result?
- 6 A. The working capital calculation, the 200
- 7 and -- the specific calculation results in 241 million.
- 8 Q. Had Aquila obtained any results from its model
- 9 prior to getting that \$241 million result?
- 10 A. I don't -- I don't know the answer to that.
- 11 Q. What modifications did Aquila do to the study
- 12 after it obtained the \$241 million result, if any?
- 13 A. Well, in response to a Missouri-specific
- question, we included additional items that were historical
- amounts for Missouri.
- 16 Q. And what result did you have for the result
- 17 after those modifications?
- 18 A. It was in excess of 36 million.
- 19 Q. I'm asking about the total study, not the
- 20 Missouri-specific study.
- 21 A. Oh, I'm sorry. There were no modifications to
- 22 the entire study. We don't -- I've only looked at the final
- 23 product. I don't know any other refinements that you're
- 24 referring to.
- 25 Q. Well, Aquila's indicated that it's working

- 1 capital needs are \$250 million for its utility operations,
- 2 has it not?
- 3 A. Yes.
- 4 Q. So there must have been some adjustment to go
- from 241 million to 250 million, wasn't there?
- 6 A. There was, because we did not consider --
- 7 there was time constraints. It didn't include some capital
- 8 expenditures, other items. And to ensure that the maximum
- 9 we had available, we used the amount of 250 million.
- 10 Q. Aquila included prepayments for purchased gas
- and power in its working capital study, did it not?
- 12 A. Yes, it did.
- 13 Q. If those prepayments are excluded from the
- 14 study, what would be the peak day working capital
- requirement of Aquila's US domestic utility operations?
- 16 A. We have not made that calculation since right
- now our focus is ensuring the cash is available for the
- 18 utility and the utility is required to make those
- 19 prepayments. We haven't done a calculation without the
- 20 prepayments.
- 21 Q. So your answer is you don't know?
- 22 A. Correct.
- 23 Q. Are you familiar with the gas price spike in
- the winter of 2001?
- A. Somewhat.

- 1 Q. Do you recall whether or not November 2000 and
  2 December 2000 was colder than normal?
  3 A. No, I don't.
  4 Q. Does the company collect any fixed type
  5 expenses, payroll, depreciation, for example, as part of a
  6 volumetric rate such as an energy charge? This is
- 8 A. Well, there is a component of the rate, yes.
- 9 Q. Would you expect that colder than normal
  10 temperatures in November and December would result in an
  11 increase in December and January cash receipts because of
  12 the collection of more fixed non-gas expenses that are
  13 collected by the company on a volumetric basis?
- 14 A. Could you repeat that, please?

pertaining to gas.

7

- 15 Q. Would you expect that colder than normal 16 temperatures in November and December would result in an 17 increase in December and January cash receipts because of 18 the collection of more fixed non-gas expenses that are 19 collected by the company on a volumetric basis?
- 20 MR. BOUDREAU: I'm going to object. It calls for speculation.
- JUDGE PRIDGIN: Mr. Williams?
- MR. WILLIAMS: I'll go on.
- 24 BY MR. WILLIAMS:
- 25 Q. Did Aquila adjust its peak day working capital

1	calculation and I'm referring to the overall model that
2	resulted in the \$241 million in working cash needs to
3	account for increased cash receipts due to the collection of
4	increased non-gas expenses if November and December was
5	colder than normal?
6	A. No, we did not. And part of the reason is
7	when it gets to be colder, some of the times our customers
8	invoke the cold weather rule and our cash receipts don't
9	always track increase directly with the billings. And so
10	we hadn't done a study to on that, so those were not
11	increased directly.
12	Q. Are any of the charges that the company
13	that Aquila collects through its purchased gas adjustment
14	rate fixed in nature?
15	A. I'm sorry?
16	Q. Are any of the charges that Aquila collects
17	through its purchased gas adjustment rate fixed in nature,
18	for example
19	A. Pipe
20	Q interstate pipeline capacity
21	A. Yeah.
22	Q or reservation charges?
23	A. Yes.
24	Q. Would Aquila's collection of those fixed

pipeline charges increase when weather is colder than  $\ensuremath{\mathsf{colder}}$ 

- 1 normal?
- 2 A. There may be some additional expenses due
- 3 to -- there are ranges, I believe, within those that if you
- 4 exceed, that there are additional charges beyond the normal
- 5 capacity charge. So it's hard -- it's hard to quantify
- 6 that.
- 7 Q. Did Aquila make any adjustments to its peak
- 8 day working capital calculation that resulted in the
- 9 \$241 million working capital needs to account for increased
- 10 cash receipts due to the collection of increased interstate
- 11 pipeline capacity charges if November and December weather
- was colder than normal?
- 13 A. Not all of our states have the ability to
- 14 reflect gas cost prices immediately and so those don't
- 15 always track. In fact, we -- we have unrecovered gas costs
- in that same time period of over 100 million, so it --
- 17 billing customers more does not always mean the cash is
- 18 collected. We have unrecovered gas costs during that same
- 19 time period.
- 20 Q. With regards to Aquila's cost recovery from
- 21 its electric customers, does Aquila collect any portion of
- 22 its fixed cost, such as payroll or depreciation, as a
- volumetric or energy charge?
- A. Yes, it does.
- 25 Q. If November and December weather is colder

1	than normal, do you agree that electric space heating
2	revenues and cash receipts will increase over normal levels?
3	A. I would assume so. I've not looked at
4	specifically electric space heating.
5	Q. Did Aquila make any adjustments to its peak
6	day working capital calculation that resulted in the
7	\$241 million working capital needs to account for increased
8	cash receipts due to the collection of increased electric
9	space heating usage if November and December weather was
10	colder than normal?
11	A. No.
12	Q. Do you know if Aquila provided more
13	information to the Staff of the Missouri Public Service
14	Commission regarding the inputs that it used in its working
15	capital study than it provided to the parties in Aquila's
16	companion case in Minnesota?
17	A. I don't know. I wasn't involved in the
18	Minnesota case.
19	Q. What safeguards has Aquila proposed to this
20	Commission to ensure that the balance in its treasury
21	account, where it has placed the proceeds of the \$430

million, three-year term loan, will not drop before 22 \$250 million? 23

24 A. I don't know that that has been specifically 25 stated.

- 1 Q. Does Aquila have any such safeguard 2 internally? 3 Α. Besides our commitment, not to my knowledge. 4 Q. How much will the balance in the treasury 5 account increase if this Commission grants Aquila's application? 6 How much will what -- the balance in the 7 Α. 8 treasury account? 9 Q. Yes. That -- that's not the nature of this --10 Α. there's no additional cash --11 12 Q. Is your answer --13 Α. -- beyond what is there today. 14 So your answer is there would be no change? Q. 15 Correct. Α. 16 Q. What interest rate is Aquila charging its 17 US domestic utility divisions for their borrowings from the treasury account? 18 19 Α. That's done at the tres-- from a corporate and 20 I'm -- I don't know directly that answer. 21 Are Aquila's shareholders absorbing the Q. difference between that rate, whatever it is, and the 22 23 8.75 percent rate -- current rate of the \$430 million,
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The shareholders?

24

25

three-year term loan?

Α.

- 1 Q. Yes.
- 2 A. Yes.
- 3 Q. I want to take your attention to corrected
- 4 Surrebuttal Schedule CL-5.
- 5 A. Okay.
- 6 Q. I want to direct your attention, in
- 7 particular, to the column that's headed June 3rd, 2003
- 8 Short-term Credit Capacity.
- 9 A. Yes.
- 10 Q. Mr. Micheel asked you a few questions about
- 11 this schedule. What I want you to do first off is to
- 12 identify each company that you have listed on this schedule
- 13 that uses one or more revolving lines of credit for its
- short-term credit capacity. You've listed Ameren, Atmos,
- 15 Kansas City Power & Light and Empire District Electric.
- 16 A. They each use a revolving type credit
- 17 facility.
- 18 Q. For each of those companies please identify
- 19 the lender or lenders.
- 20 A. Ameren lists committed credit facilities
- 21 totaling 772. I don't know if it lists -- I don't know that
- 22 it lists the lenders specifically in their 10Q. And neither
- does Atmos list the specific lender, it lists the amount.
- Nor -- KCP&L lists the amount, but not the lender
- 25 specifically. Empire -- and Empire lists the amount, but

1	not	the	lender	specifically.
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- 2 Q. For each of those companies can you identify
- 3 the interest rate that they show they're paying
- 4 preferably -- well, since they don't list the lenders, I
- 5 guess it would be on an aggregate basis.
- A. It doesn't list that either.
- 7 Q. Do you have any information that indicates
- 8 whether any of these companies pledged any collateral for
- 9 these lines of credit?
- 10 MR. BOUDREAU: Excuse me. While Ms. Lowndes
- is reviewing her documents, can we go off the record to
- discuss something very quickly? I just want to discuss
- 13 whether it might be an opportunity to take a break. She's
- been on the stand for about an hour and a half and to give
- 15 her a breather.
- 16 JUDGE PRIDGIN: Mr. Williams, how much more
- time do you think you'll have on cross-examination?
- 18 MR. WILLIAMS: Depends on whether she has the
- 19 information on hand. I don't have very many more questions,
- 20 although I believe a few of them are going to probably have
- 21 highly confidential information in the responses.
- 22 JUDGE PRIDGIN: Probably the cleanest place to
- take a break would be after Mr. Williams finishes unless his
- 24 questioning goes on for quite a while. So let's target that
- 25 for giving a break.

1		MR. BOUDREAU: Thank you.
2		THE WITNESS: They are unsecured.
3	BY MR. WILLIA	MS:
4	Q.	Please identify which of the companies that
5	you've listed	, which are UE, Atmos, KCPL and Empire, that
6	sell commerci	al paper for its short-term credit capacity.
7	Α.	Each of them use some portion of commercial
8	paper.	
9	Q.	Did they pledge any utility assets as
10	collateral fo	r that commercial paper?
11	А.	They are unsecured.
12	Q.	Do you know what the credit ratings are of
13	AmerenUE, Atm	os, KCPL and Empire?
14	А.	They're investment grade.
15	Q.	All of them?
16	А.	Yes.
17	Q.	Do you have any reason to believe that the
18	lenders who a	re supplying the revolving lines of credit to
19	those compani	es are anything less than investment grade?
20	Α.	I do not know.
21	Q.	I have a couple of questions that I think may
22	entail some r	esponses that are highly confidential. I'll go

What is the most recent balance that Aquila

ahead and ask the question, we'll see.

23

24

25

holds in cash?

- 1 A. I don't know.
- 2 MR. WILLIAMS: No further questions.
- JUDGE PRIDGIN: All right. Thank you,
- 4 Mr. Williams.
- 5 Let's go ahead and go off the record. We'll
- take a break. I see about 2:45 or so. We'll take a break
- 7 until three o'clock. We're off the record.
- 8 (A RECESS WAS TAKEN.)
- 9 JUDGE PRIDGIN: We're back on the record. I
- 10 believe where we left off, Mr. Williams, you had completed
- 11 your cross-examination of Ms. Lowndes; is that correct?
- MR. WILLIAMS: Yes.
- 13 JUDGE PRIDGIN: And I believe we're down to
- 14 Mr. Conrad.
- 15 CROSS-EXAMINATION BY MR. CONRAD:
- 16 Q. Good afternoon, Ms. Lowndes.
- 17 A. Afternoon.
- 18 Q. Don't have very many things for you. Maybe
- 19 because they've already been covered.
- 20 You are, if I understood your testimony, a
- 21 CPA. Am I correct?
- 22 A. Yes.
- Q. Where are you licensed?
- A. Nebraska.
- 25 Q. Okay. Recognizing that you're not licensed in

- 1 Missouri, I'm going to try to stay general with my
- 2 accounting questions. But I wanted you to -- there was one
- 3 other question that I was curious about that I had made note
- 4 of. I didn't bring my pad up, but I believe I remembered
- 5 it.
- 6 You indicate here -- let me just ask it. What
- 7 is your corporate responsibility now?
- 8 A. Senior financial manager of regulatory and gas
- 9 supply.
- 10 Q. Of regulatory and gas supply. Now, earlier
- 11 Mr. Micheel asked you a question about the gas requirements.
- 12 Did I understand your response to be that you didn't know,
- that you didn't work in the gas area?
- 14 A. I'm not on the operations side. I -- I handle
- 15 their budget and their variance analysis and those types of
- 16 financial analysis for them.
- 17 Q. Okay. Now, back to the accounting for a
- 18 moment. Tell me, if you can, just generally what is the
- 19 purpose of the corporate balance sheet?
- 20 A. It's a report in time on their asset -- the
- 21 assets and liabilities of the company.
- 22 Q. And why would someone interested in the
- 23 financial status of the company want to look at a balance
- 24 sheet?
- 25 A. Numerous reasons. It can tell you the

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- 1 strength, it can tell you their receivables, it can tell you
- their liabilities, their cash on hand, numerous reasons.
- 3 Q. Distinguish then for me from a balance sheet
- 4 an income statement.
- 5 A. Income statement is just for a period of time.
- 6 The operations of the company -- their income or loss for a
- 7 period -- for a specific period of time.
- 8 Q. And then distinguish from those two, if you
- 9 would, a statement of cash flow.
- 10 A. Excuse me. Cash -- statement of cash flow
- 11 will tell you for a period of time the net change in cash
- 12 and its source and use.
- 13 MR. CONRAD: Your Honor, I have an exhibit to
- 14 mark and it is an HC exhibit.
- 15 JUDGE PRIDGIN: All right. Thank you.
- MR. CONRAD: Go ahead and give you --
- 17 (Exhibit No. 43-HC was marked for
- 18 identification.)
- 19 BY MR. CONRAD:
- 20 Q. Ms. Lowndes, the presiding officer indicates
- 21 that this is to be assigned No. 43. So I ask you to look at
- 22 the document that I have handed you that has been marked for
- 23 identification purposes at this point as Exhibit 43. Are
- you able to identify that document?
- 25 A. Yes.

1 Would you briefly describe that document for 2 me, please? 3 Α. It is the Aquila financial projections, balance sheet, income statement and cash flow. 4 5 Ο. And would I also be correct that this is attached as a response to SIE-4, that being a data request 6 from Sedalia Industrial Energy Users Association? 7 8 Α. Correct. 9 Q. Do you know Steve Fisher? Yes, I do. 10 Α. Who is Mr. Fisher, please? What's his 11 Q. 12 responsibility? 13 He's -- I'm not sure -- he's vice president 14 of -- I'm not sure exactly his title. I know he reports to Mr. Dobson. 15 16 This appears to be a correct copy from 17 Aquila's records that's been provided. And I draw your attention to the fact that it is marked as highly 18 confidential; is that correct? 19 20 Α. Yes. 21 MR. CONRAD: Your Honor, at this point I'd move admission of 43. 22 23 JUDGE PRIDGIN: Thank you, Mr. Conrad. 24 Any objections? 25 MR. BOUDREAU: No objection.

- 1 JUDGE PRIDGIN: Hearing none, Exhibit No. 43
- 2 is admitted.
- 3 (Exhibit No. 43 was received into evidence.)
- 4 MR. BOUDREAU: That is being admitted as an HC
- 5 document?
- 6 JUDGE PRIDGIN: That's correct. Thank you.
- 7 This is a highly confidential document. Thank you.
- 8 BY MR. CONRAD:
- 9 Q. Now, I'm going to endeavor, Ms. Lowndes, to
- 10 avoid asking you something that necessitates that we get
- into the specifics of the numbers --
- 12 A. Okay.
- 13 Q. -- so that we can stay in public session as
- 14 much as possible. But I would ask you to turn to the page
- 15 that is marked 3 of 8. Let me know when you have that
- 16 reference, please.
- 17 A. Okay.
- 18 Q. And then about two-thirds, maybe a little more
- 19 than half of the way across the page do you see a column,
- 20 2004 Full Year?
- 21 A. Yes.
- 22 Q. Now, would you move down that column to the
- 23 row that is identified Change in Net Debt, paren, Exclusive
- or Excluding Revolver, closed paren? Do you see that?
- 25 A. Yes.

- 1 Q. Now, before we go further, the revolver
- 2 referred to there would be what?
- 3 A. I'm -- I'm not sure, but I'm guessing since it
- 4 has payments in '04, that it would be on the term loan. But
- 5 Mr. Dobson might be able to better address that.
- 6 Q. With that line or that row excluding the
- 7 revolver, it probably would be something else, wouldn't you
- 8 agree?
- 9 A. Oh, I'm sorry. You're right. It does --
- 10 Q. Does that give us a clue?
- 11 A. Yes. I'm sorry.
- 12 Q. So the revolver then would be -- let me
- suggest something to you. Would that be the credit revolver
- 14 that had been discussed earlier in your cross-examination
- with Mr. Micheel?
- 16 A. The revolver that existed prior to the term
- 17 loan?
- 18 Q. Yes.
- 19 A. I'm -- I'm not that familiar.
- 20 Q. All right. Well, let's talk about what you do
- 21 know. On page 1 of 8 -- just kind of keep your thumb at
- 22 page 3 for a second. Aquila Financial Projections is what I
- see in the upper left-hand column. Right?
- 24 A. Yes.
- 25 Q. Now, would that indicate to you that this is

- for Aquila as an entire entity?
- 2 A. Yes.
- 3 Q. And that same heading appears on page 3 of 8
- 4 where we were before?
- 5 A. Correct.
- 6 Q. And now without mentioning the number for the
- 7 record, would you agree with me that on a cash flow
- 8 statement such as this, if a number appears in parens, does
- 9 that indicate a repayment or an incurrence of the debt?
- 10 What does it basically mean when it's in parens?
- 11 A. A payback or a reduction.
- 12 Q. So that would be a reduction in the net debt;
- 13 is that fair?
- 14 A. That would be my understanding.
- 15 Q. Okay. I want to try to avoid talking about
- 16 the specific number. But I'd like for you to make a note on
- a pad or somewhere that you could of that number, please.
- 18 Just so you have --
- 19 A. Of which number?
- 20 Q. The number that is at the intersection of the
- 21 column 2004 Full Year and the row that says Change in Net
- Debt, paren, Excluding Revolver, closed paren.
- 23 A. Okay.
- Q. I don't want to mention the number, I'm trying
- 25 to do this column A and row B. Okay. Do we have that now?

- 1 A. Uh-huh.
- 2 Q. All right. Now, flow through with me in the
- 3 packet to page 5 of 8. And at the upper left-hand corner
- 4 the title changes, does it not?
- 5 A. Yes, it does.
- Q. What does it change to?
- 7 A. Aquila, Inc. US Utilities.
- 8 Q. And what conclusion should I draw from the
- 9 change in title and the new title that appears here?
- 10 A. That this would be just the regulated u--
- 11 those divisions that are the regulated utilities of Aquila.
- 12 Q. So this would be Aquila -- would it be fair to
- 13 say this would be Aquila without the unregulated aspects of
- 14 Aquila?
- 15 A. Yes.
- 16 Q. Now, please turn to page 7 of 8. Are you
- 17 there?
- A. Uh-huh.
- 19 Q. Again, the column 2004 Full Year, about
- 20 two-thirds of the way across --
- 21 A. Uh-huh.
- 22 Q. -- and follow down with me to the row that
- 23 says Change in Net Debt Excluding Revolver.
- A. Uh-huh.
- 25 O. I see there a different number.

1	Α.	That	is	correct.

- 2 Q. That is not in parens?
- 3 A. That is correct.
- 4 Q. And because it's not in parens, that would
- 5 mean what?
- A. An issuance.
- 7 Q. Or an increase --
- 8 A. Increase in debt.
- 9 Q. -- in the debt?
- If I were to go about netting those numbers,
- 11 how would I need to do that? What calculation would I need
- 12 to do? Let's say I wanted to find out from these two
- 13 schedules what the change in cash flow was for the
- 14 unregulated operations. Would I be able to do that by
- simply deducting one from the other?
- 16 A. I believe so.
- 17 MR. CONRAD: Your Honor, I have another
- 18 exhibit. This is not HC. I guess this would be No. 44.
- 19 JUDGE PRIDGIN: Correct.
- 20 (Exhibit No. 44 was marked for
- 21 identification.)
- 22 BY MR. CONRAD:
- Q. Ms. Lowndes, I've shown you what the presiding
- 24 officer has indicated will be marked -- should be marked for
- 25 identification as Exhibit 44. Do you have that before you?

1	Α.	Yes.

- 2 Q. Are you able to identify this document?
- 3 A. Yes.
- 4 Q. Would you briefly describe this document for
- 5 us?
- 6 A. It is Data Request SIE-11. It was responded
- 7 to by Mike Cole. And it is answering the question to
- 8 explain all assurances and guarantees Aquila will make that
- 9 the collateralized loan by the domestic utility operations
- 10 will be used only for the working capital needs of domestic
- 11 utility companies and will not be used in any way to fund
- 12 the cash and/or letter of credit requirements of non-utility
- 13 and nonregulated operations.
- 14 MR. CONRAD: Your Honor, I have one more data
- 15 request. I guess this would be 45.
- 16 (Exhibit No. 45 was marked for
- 17 identification.)
- 18 BY MR. CONRAD:
- 19 Q. Now, Ms. Lowndes, I've shown you what has been
- 20 marked for identification by the presiding officer as
- 21 Exhibit 45. Are you able to identify that document?
- 22 A. Yes.
- Q. Please do so briefly.
- 24 A. It is Data Request SIE No. 3. It was
- 25 responded to by Randy Miller. And the question was, Please

- 1 identify all entities that would have access to a
- 2 collateralized loan agreement if Aquila's proposal in this
- 3 proceeding is approved.
- 4 MR. CONRAD: Your Honor, I'm not sure if I
- 5 have done so, but let me now offer into the record both 44
- 6 and 45.
- 7 JUDGE PRIDGIN: All right. Exhibits 44 and 45
- 8 have been offered. Any objections?
- 9 MR. BOUDREAU: None.
- 10 JUDGE PRIDGIN: Hearing none, Exhibits 44 and
- 11 45 are admitted.
- 12 (Exhibit Nos. 44 and 45 were received into
- 13 evidence.)
- 14 BY MR. CONRAD:
- 15 Q. Ms. Lowndes, please turn now to the document
- 16 that's been marked and admitted as Exhibit 44. The very
- 17 last paragraph of the response, right above where it says
- 18 Attachment, talks about a management commitment to assure
- 19 that sufficient funding -- do you see that phrase?
- 20 A. Yes. Yes, I do.
- 21 Q. What does that -- can you explain what that
- 22 means to me?
- 23 A. Well, the purpose behind the working capital
- 24 study was so that we would know how much cash we believed
- 25 would be necessary for the utility in -- during the winter.

- 1 And so once that study has -- has -- was done and we kind of
- 2 knew that 250 was what we needed for our balance sheet,
- 3 we -- that's our commitment to ensure that that funding will
- 4 be available to the utility.
- 5 Q. And what has been marked and admitted as
- 6 Exhibit 45, would you agree that that does confirm that the
- funds would be available to all areas of Aquila's business?
- 8 A. Yes. It also states in that that the
- 9 company's intention is to ensure that domestic regulated
- 10 businesses would have priority access to the capital.
- 11 Q. Thank you for picking up that exception.
- To your knowledge, was it the company's
- 13 intention to impair its financial status by becoming less
- 14 than investment grade?
- 15 A. Could you repeat that, please?
- 16 Q. Do you know if it was the company's intention
- 17 to become less than an investment grade utility?
- 18 MR. BOUDREAU: Calls for speculation. I'll
- 19 object.
- JUDGE PRIDGIN: I'll overrule.
- 21 THE WITNESS: I don't believe it was the
- 22 intention.
- 23 BY MR. CONRAD:
- 24 Q. So things sometimes happen that aren't
- intended; isn't that correct?

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- 1 A. Yes.
- 2 MR. CONRAD: Your Honor, I believe that's all.
- 3 Thank you.
- JUDGE PRIDGIN: Mr. Conrad, thank you.
- 5 Mr. Molteni?
- 6 CROSS-EXAMINATION BY MR. MOLTENI:
- 7 Q. Good afternoon, Ms. Lowndes.
- 8 A. Good afternoon.
- 9 Q. You are the senior financial manager for the
- 10 US network; is that correct?
- 11 A. Just in support of regulatory and gas supply.
- 12 Not for all of the US networks.
- 13 Q. Okay. And you know Beth Armstrong?
- 14 A. I report directly to Beth, yes.
- 15 Q. Ms. Armstrong is the CFO of the US networks?
- 16 A. Yes.
- 17 Q. And that consists of all the utility
- 18 properties?
- 19 A. Yes.
- 20 Q. And she oversees the accounting and the
- 21 financial management group that's attached to each of the
- 22 state's jurisdictions?
- 23 A. Yes.
- Q. And Ms. Armstrong is a CPA?
- 25 A. Yes.

1 Q. And you're a CPA? 2 Α. Yes. 3 Q. And one of the reasons you're testifying here today is because Ms. Armstrong is on a pending maternity 4 5 leave; is that right? 6 Α. Correct. 7 Ms. Armstrong's your boss? Q. 8 Α. Yes, she is. 9 Here's some tough questions for you. Q. 10 Is she capable? Yes. 11 Α. 12 Competent? Q. 13 Α. Yes. 14 Intelligent? Q. 15 Α. Yes. 16 Q. Knowledgeable? 17 Α. Yes. Is she a good CPA? 18 Q. 19 I -- I guess -- she's not performing audits, Α. if -- if that's your question. 20 21 Just asked if she was a good CPA. Q. 22 She's a good accountant. Α. Is she honest? 23 Q. 24 Α. Yes. 25 Ο. Do you maintain your certificate in Nebraska?

- 1 A. I'm inactive status. They have a licensing
- 2 option in Nebraska.
- 3 Q. Do you know if Ms. Armstrong maintains her
- 4 certificate here in Missouri?
- 5 A. No, I do not know.
- 6 Q. Okay. If you were to maintain your
- 7 certificate in Nebraska, would you have a continuing
- 8 education requirement?
- 9 A. Yes, I would.
- 10 Q. Do you know if Missouri has one too?
- 11 A. I believe they do.
- 12 Q. Is it fair to assume that if Ms. Armstrong
- maintains her certificate in Missouri, she has to meet some
- sort of continuing education requirement?
- 15 A. Yes.
- Q. Did you attend Ms. Armstrong's deposition on
- 17 October 9th of this year?
- 18 A. Yes, I did.
- 19 Q. And do you recall that I asked her some
- 20 questions?
- 21 A. Yes.
- 22 Q. And do you recall that I asked Ms. Armstrong,
- 23 Have you heard the term "fairness doctrine" before?
- 24 A. Yes.
- 25 Q. And do you recall that she replied, quote, I'm

1 not familiar with that? 2 Α. Yes. 3 MR. MOLTENI: Thank you. JUDGE PRIDGIN: Mr. Molteni, thank you. 4 5 Let me see if we have any questions from the 6 Bench. Commissioner Gaw, do you have any questions? COMMISSIONER GAW: Not right now, thank you. 7 8 JUDGE PRIDGIN: Thank you, Commissioner. 9 Commissioner Clayton? 10 COMMISSIONER CLAYTON: Yeah, I do have just a few questions. 11 12 QUESTIONS BY COMMISSIONER CLAYTON: 13 I had questions about four hours ago and time 14 passing has answered a few and made them a little less relevant perhaps. 15 16 I had several questions and I went through 17 your Surrebuttal Testimony and some of these things were brought up during testimony today and I wanted to ask 18 19 specifically -- and I suppose if I have to start somewhere, 20 I'll start on -- I'll start on page 15 of your testimony. Do you have a copy of your testimony? 21

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of the interrogators earlier today regarding an

have on lines 4 through 12. And this was brought up by one

And I want to refer to the language that you

Yes, I do.

Α.

22

23

24

- 1 inconsistency regarding this dividend process. And I was
- 2 wondering if you would explain your answer in a little more
- 3 detail about what it means that you're saying there?
- 4 A. Well, the -- with our capital -- corporate
- 5 structure the way it is, the utilities themselves have not
- 6 paid dividends historically or -- and so what's been always
- 7 done is to maintain the capital structure at the divisional
- 8 level, a journal entry is made so that -- to avoid the
- 9 accumulation of income in the equity section of the balance
- 10 sheet.
- 11 A journal entry is made that debits retained
- 12 earnings and transfer -- and credits are intercompany with
- 13 parent payable. And that's the accounting journal entry I'm
- 14 referring to there. It's not a transfer of cash.
- 15 Q. When you make reference to the structure of
- 16 your company -- and I apologize for my lack of CPA training
- and perhaps knowledge. But what is the structure of the
- 18 company? You have a holding company and then several
- 19 divisions?
- 20 A. It's not a holding company. The utilities
- 21 are --
- 22 Q. Parent company, would that be a better
- 23 reference?
- A. I believe so. I'd have to look for a legal --
- 25 but I know it's not a holding company. The utilities are

- 1 all one part of parent -- of the parent corporation.
- 2 Q. Well, there have been a number of statements
- 3 and I'm -- sometimes I get confused. You make reference to
- 4 the utility. Who are you talking about in terms of the
- 5 utility?
- 6 A. The various operating divisions.
- 7 Q. Okay. What would be -- what would Missouri's
- 8 be called?
- 9 A. Missouri Public Service or St. Joe.
- 10 Q. Okay. And then it is owned by whom?
- 11 A. It is a part of Aquila, Inc. It is not --
- 12 Q. That wasn't my question.
- A. -- it's not owned by --
- 14 Q. Who owns Missouri Public Service? Is the
- 15 stock owned by people or is it owned by another corporation?
- 16 A. By people. It is not owned by another
- 17 corporation.
- 18 Q. Okay. All right. Then there's a parent
- 19 company?
- 20 A. It's one and the same.
- 21 Q. One and the same. Okay. Then there's a
- 22 utility in each of the states that have been discussed?
- 23 A. There are -- people operate in five states, so
- it's one operating division.
- 25 Q. Okay.

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- 1 A. So it's not necessarily separated at a state
- 2 level.
- 3 Q. Okay. When you say that it would be
- 4 inconsistent to treat the utility as investment grade
- 5 quality by insulating it from the increased cost of capital,
- 7 in your answer there.
- 8 A. Well, what we've -- we have -- because the
- 9 individual utilities do not issue stock in their name, we
- 10 have a capital structure on their books. And in order to
- 11 maintain a balanced capital structure, those entries are
- made on the utility's books.
- 13 If part of the rate -- the shareholders'
- ability to absorb the cost, if you will, of paying a higher
- 15 rate that we're not passing to the ratepayer is we're not
- 16 paying dividends. And -- and that's how we're funding some
- of this is by not paying our dividends at the -- and so
- 18 those entries are made to maintain our capital structure.
- 19 Q. Regarding dividends, you made a statement
- 20 earlier about investment grade being dependent upon whether
- 21 dividends are paid by a company. Is it your position --
- 22 this was asked earlier, but is it your position that a
- 23 company which is investment grade automatically pays
- 24 dividends? Is that --
- 25 A. Not necessarily. It depends on the type of

1 company it is. Some are if they're heavily involve	ved	in
--	-----	----

- 2 research or something, they -- they will use their cash for
- 3 other investments and not dividends. It would depend on the
- 4 type of company it is.
- 5 Q. Okay. There were several people who brought
- 6 up -- and I know that I'm going to mess up the actual
- 7 language of the peak day capital requirements.
- 8 A. Uh-huh.
- 9 Q. Okay. And there were several questions
- 10 regarding whether or not Missouri -- there was a calculation
- for Missouri's peak day requirements. Do you recall those
- 12 questions?
- 13 A. Yes.
- 14 Q. And I think your answer was that that wasn't
- 15 computed?
- 16 A. Correct.
- Q. Okay. Why wasn't that computed?
- 18 A. Because our -- we wanted to look at the
- 19 maximum cash across the utility to understand what -- what
- 20 cash needed to be maintained on our balance sheet. And with
- 21 our geographic areas, it -- you know, you could have
- 22 different peaks and we wanted to look at the peak across the
- 23 utility. And so that was the study that was performed.
- 24 Q. Do you believe that there should be any
- 25 connection at all by state between mortgage of an asset and

- 1 the requirements -- the capital requirements in a particular
- 2 state?
- 3 A. I'm sorry. Could you repeat that one time?
- 4 Q. Do you believe it's relevant or important to
- 5 connect the amount of collateral pledged by a state
- 6 according to its working capital needs? Do you believe
- 7 that's a relevant question to ask? And I won't be insulted
- 8 by your answer.
- 9 A. It's a relevant question.
- 10 Q. It's an irrelevant question?
- 11 A. No. It -- it's a valid question.
- 12 Q. Okay. Do you think it -- that's not going to
- 13 be a fair question.
- 14 If it's a relevant question, do you think it
- 15 would have been helpful for this Commission to examine what
- 16 Missouri's needs would be in comparison to the amount of
- 17 collateral put up for this loan?
- 18 A. It might have been. That's why we look at
- 19 some of those other companies within Missouri that do have
- 20 working capital facilities to see their type of working
- 21 capital needs. But -- and to balance this, we did not look
- 22 at isolating to the detriment of other utilities.
- Q. Did you all do a study for the other states in
- 24 which you're requesting permission to encumber these assets
- for their particular capital needs in each state?

- 1 No. We have only done the -- the one 2 company-wide coincident peak across the utility. 3 Q. Are you in a position to state to the best of your knowledge which state would be in the most need of 4 5 additional working capital, which state will benefit from this loan? 6 7 It -- each state could have a peak at a Α. 8 different time of the year depending on the type of 9 operation in that state, so the -- company-wide we did --10 Minnesota had the highest need, but that's at that point in time. It may not be the highest need if we had done it --11 12 Who had the least need? Q. 13 Α. For? You just mentioned -- you said Minnesota had 14 Q. the greatest need. Who had the least need? 15 16 Α. Missouri for the time that the coincident peak 17 across all of the -- them. It could be a different answer if we had done a Missouri-specific that its peak occurred in 18 19 the spring versus the January one. It might have been a different answer. 20 21 Forgive me. I've got a lot of paper up here. Ο. What is the supposed value of the Missouri assets subject to 22 23 this application? 24 Α. I --25 Ο. Ballpark figure.
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1	Α.	I believe	it's	approximately	7 1	billion,	but	
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- 2 Q. Okay. And how about the value of Minnesota's
- 3 assets?
- 4 A. I don't have that in front of me.
- 5 COMMISSIONER CLAYTON: Okay. Judge, I had
- 6 other questions, but I may wait and ask them at another
- 7 time. Thank you.
- JUDGE PRIDGIN: Commissioner Clayton, thank
- 9 you.
- 10 COMMISSIONER GAW: Judge, may I?
- 11 JUDGE PRIDGIN: Commissioner Gaw?
- 12 COMMISSIONER GAW: Thank you.
- 13 QUESTIONS BY COMMISSIONER GAW:
- 14 Q. I think I have a grasp of corporate structure
- 15 here. All of the -- all of the assets that are utility
- 16 assets and US assets of Aquila are held by one corporation,
- 17 aren't they?
- 18 A. Correct.
- 19 Q. The divisions that -- and the separate
- 20 utilities are not in legally separated entities?
- 21 A. Correct. They are not.
- 22 Q. So the structure in regard to the differences
- in the needs of the different divisions within the
- 24 corporation are accounting -- for accounting purposes there,
- 25 but as far as legal protection or other things from a legal

- 1 standpoint, it's all one corporation?
- 2 A. That is correct.
- 3 Q. Maybe you can answer this question. If this
- 4 Commission were to approve Aquila's request, what, if
- 5 anything, does the corporation gain as a result?
- 6 A. I'm not that familiar with the loan document
- 7 specifically. Mr. Dobson might be better to answer that
- 8 question.
- 9 Q. Are you aware of anything that the company
- 10 gains as a result?
- 11 A. I would defer to Mr. Dobson.
- 12 Q. Are you aware of anything?
- 13 A. I'm not.
- 14 COMMISSIONER GAW: All right. That's all I
- 15 have. Thank you.
- 16 JUDGE PRIDGIN: Commissioner Gaw, thank you.
- 17 And I think, Ms. Lowndes, I have a question or
- 18 two.
- 19 QUESTIONS BY JUDGE PRIDGIN:
- 20 Q. If I'm not mistaken, I think you answered
- 21 Commissioner Clayton's question about stock in that you said
- it was people and not a corporation that owned stock in
- 23 Missouri Public Service. Wasn't that your testimony?
- 24 A. He asked if it was another corporation. I
- 25 gathered from that question he meant a holding corporation.

- 1 I mean there are corporations that could hold the stock
- 2 investments.
- 3 Q. Is it Missouri Public Service that issues
- 4 stock or is it --
- 5 A. No.
- 6 Q. -- Aquila that issues stock?
- 7 A. It is Aquila.
- 8 Q. So Missouri Public Service and St. Joseph
- 9 Light & Power are divisions within Aquila; is that correct?
- 10 A. It's more of a d/b/a even.
- 11 Q. All right. But it's only Aquila
- 12 who issues --
- 13 A. Yes.
- 14 Q. -- securities?
- 15 A. Correct.
- JUDGE PRIDGIN: All right. Thank you. I
- 17 think that's all I have.
- 18 Let me see if we have any recross.
- 19 Mr. Micheel?
- 20 MR. MICHEEL: Yes, your Honor. Just a couple
- 21 to muddle it up a little further.
- 22 RECROSS-EXAMINATION BY MR. MICHEEL:
- Q. Is it correct, Ms. Lowndes, that in all seven
- 24 states that Aquila operates, it's Aquila, Inc. operating in
- 25 those states?

1	Α.	Yes.
2	Q.	And they just operate under a fictitious name
3	registration	in those states? For example, in the state of
4	Missouri it's	MPS Networks and Light and Power Networks; is
5	that correct?	
6	Α.	It it is a $d/b/a$ type of designation, yes.
7	Q.	And that's a fictitious name registration;
8	isn't that co	prrect?
9	Α.	I'm not sure of the use of the word
10	"fictitious,'	but
11		JUDGE PRIDGIN: Mr. Micheel, thank you.
12		Mr. Williams?
13		MR. WILLIAMS: Thank you.
14	RECROSS-EXAMI	NATION BY MR. WILLIAMS:
15	Q.	In response to a question from Commissioner
16	Clayton you i	ndicated that Aquila had done its study, which
17	I think you v	were probably referring to your Surrebuttal
18	Exhibit CL-5	where you did comparisons with other
19	companies	
20	Α.	Uh-huh.
21	0	is that correct?

21 Q. -- is that correct?

22 A. Yes.

Q. Are any of the companies that you have listed

on that schedule using their short-term credit capacity to

25 finance construction?

- 1 A. I -- I don't know.
- 2 Q. And I guess to muddle the waters a little
- 3 more, do you know if Aquila is certificated by the Missouri
- 4 Public Service Commission to do business in this state as
- 5 Aquila Networks MPS and Aquila Networks L&P?
- A. I believe so.
- 7 Q. And those are operating entities for Aquila's
- 8 internal purposes?
- 9 A. Yes.
- 10 Q. And for regulatory purposes?
- 11 A. Yes.
- 12 Q. And you keep accounting records for those
- 13 regulatory purposes?
- 14 A. Yes, we do.
- 15 Q. But they are not separate legal entities?
- A. No, they are not.
- 17 Q. And there is only one legal entity and that's
- 18 Aquila, Inc.?
- 19 A. Yes. They may -- they have some subsidiaries,
- 20 but not on the US utility side.
- 21 Q. Is Aquila a Missouri corporation?
- 22 A. I believe it's a Delaware corporation.
- MR. WILLIAMS: No further questions.
- JUDGE PRIDGIN: Mr. Williams, thank you.
- Mr. Conrad, any recross?

1	MR. CONRAD: Nothing further.
2	JUDGE PRIDGIN: Thank you.
3	Mr. Molteni?
4	MR. MOLTENI: No, sir.
5	JUDGE PRIDGIN: Thank you, Mr. Molteni. No
6	further recross.
7	Mr. Boudreau?
8	MR. BOUDREAU: I have no questions for the
9	witness. Thank you.
10	JUDGE PRIDGIN: All right. Thank you.
11	Mr. Boudreau, may this witness be excused?
12	MR. BOUDREAU: Yes, please.
13	JUDGE PRIDGIN: I'm hearing no objections.
14	Ms. Lowndes, thank you very much for your time and your
15	testimony this afternoon. You are excused.
16	MR. MOLTENI: Judge Pridgin, before we take up
17	the next witness, if I could ask for a point of
18	clarification. And if you'll forgive my ignorance on the
19	protocol with the Public Service Commission.
20	I don't know whether the Commission can take
21	notice of other state's decisions and the Commissioners
22	asked about Minnesota. I would ask that the Commission
23	either take notice of the Minnesota decision or if Aquila
24	will stipulate that Minnesota's Public Utility Commission
25	has voted five-zero to deny Aquila's request to
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1	collateralize their Minnesota assets.
2	JUDGE PRIDGIN: Mr. Boudreau?
3	MR. BOUDREAU: I'm not sure I'm willing to
4	stipulate to that. It's my understanding they've indicated
5	the action that they might take. I'm not sure that it's
6	shown up in a written form yet, so I'm not sure what
7	Minnesota's done specifically. So I'm not sure I'm ready to
8	stipulate to it.
9	If I were to get some document that I had the
10	confidence that it was, in fact, the official act of the
11	Minnesota Commission, perhaps. But with that, I mean, at
12	this point I don't think I'm willing to stipulate.
13	JUDGE PRIDGIN: Mr. Molteni?
14	MR. MOLTENI: I have a printout from the
15	Minnesota PUC website. I'd be happy to show it to
16	Mr. Boudreau. If this would satisfy the documentation that
17	Aquila would require, I'd be happy to provide it to him.
18	MR. BOUDREAU: Let me do this. I'm willing to
19	work with the parties. If I can get something that I
20	figure that I can convince myself is authoritative, I
21	don't think I have a particular problem with that.
22	JUDGE PRIDGIN: Did you want to look at that
23	document? Did you need a minute to look at that?
24	MR. BOUDREAU: I would rather
25	JUDGE PRIDGIN: And if it's something we need
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1	to do on a break, this isn't necessarily anything we have to
2	take up as far as this witness.
3	MR. BOUDREAU: I think I've seen what I needed
4	to see. This is a two-paragraph document. It says a
5	written order in this matter is expected to be issued within
6	two weeks.
7	You know, I'd like to see the written order.
8	I'm not sure you know, this may be a synopsis of what the
9	Commission said it may do in Minnesota, but I want to see
10	the actual order. I mean, when it comes down, I'm not sure
11	I have a problem with it.
12	JUDGE PRIDGIN: Obviously Aquila's not willing
13	to stipulate. And it doesn't sound like from that that we
14	have an order yet. And if it's going to come down in two
15	weeks, it's something that the parties can certainly
16	address. The hearing stretches until the 31st and it may
17	happen by then.
18	MR. MOLTENI: Your Honor, the Minnesota Public
19	Service Commission has already has voted and there was a
20	five-zero vote. They indicate they will provide a written
21	order along with in two weeks. And I don't know what the
22	best protocol is. Should the hearing record be kept open so
23	that we can stipulate to the Minnesota order?
24	JUDGE PRIDGIN: I think that's something that

we can take up towards the end of the hearing. And if it's

1	not something that is apparent that at least that I have
2	a written order from another commission, that's certainly
3	something that the parties can even bring up in briefs.
4	Because if it's an official record of another
5	commission, we don't need to get it into evidence. It's
6	something the Commission can take administrative notice of.
7	So we don't necessarily have that problem and that's
8	something that obviously the parties can address in briefs.
9	MR. BOUDREAU: Another matter I might offer.
10	I don't know whether Mr. Molteni is interested in this or
11	not, but Mr. Empson was present at the time the Missouri
12	excuse me, Minnesota Commission indicated its vote.
13	And he'll be a witness and he'll be available
14	to discuss his understanding or his maybe able to confirm
15	that indirectly through some testimony. And that may be
16	another way to get there.
17	JUDGE PRIDGIN: Thank you, Mr. Boudreau.
18	And, Mr. Molteni, you may be able to get that
19	out in whatever information it is that you want in evidence
20	through cross-examination.
21	MR. WILLIAMS: Judge?
22	JUDGE PRIDGIN: Yes, Mr. Williams.
23	MR. WILLIAMS: Staff is contemplating
24	requesting that the record be kept open for late-filed
25	exhibits for any decisions that come out of other states

1	during some period after this case is submitted to the
2	Commission.
3	JUDGE PRIDGIN: Okay. And, again, if it's
4	something that is not elicited in Mr. Empson's testimony and
5	if the parties aren't either can't stipulate or the
6	Commission isn't convinced that the Minnesota Commission has
7	definitely acted, that is something that we can consider
8	doing is leaving the record open or it's something the
9	parties can address in briefs. I'm trying to be flexible
10	with this.
11	Mr. Conrad, did you have something?
12	MR. CONRAD: Just to not to pile on here,
13	but what we have done with similar circumstances in some
14	other jurisdictions is a Motion to Lodge, which sounds kind
15	of odd, but basically what it is is filing a copy of the
16	decision from whatever, whether it be a lower court or
17	something else, that's thought by the party filing the
18	motion to be relevant to some issue.
19	And it just explains in brief motion what it
20	is and the parties have an opportunity to respond to it.
21	That might be an acceptable way. Leaving the record open
22	for late-marked exhibits is certainly acceptable too.
23	JUDGE PRIDGIN: What I'd like to do is just go
24	ahead and move on and get the next witness. I mean, I
25	appreciate the parties bringing this to my attention and

- 1 that's certainly -- I would think there's some way we can
- 2 get that in the record either with evidence or the
- 3 Commission taking judicial notice.
- 4 And I'll certainly leave it up to the parties
- 5 to remind me to deal with this later if it's not been dealt
- 6 with to your satisfaction as the hearing draws to a close.
- 7 I do see as the next witness on the list
- 8 Mr. Dobson.
- 9 MR. BOUDREAU: Yes. Mr. Dobson would be the
- 10 next witness.
- 11 JUDGE PRIDGIN: Mr. Dobson, if you would come
- 12 forward and be sworn, please.
- 13 (Witness sworn.)
- 14 JUDGE PRIDGIN: Mr. Dobson, thank you very
- 15 much. Have a seat.
- Mr. Boudreau, whenever you're ready.
- MR. BOUDREAU: Thank you.
- 18 RICK DOBSON testified as follows:
- 19 DIRECT EXAMINATION BY MR. BOUDREAU:
- Q. Would you state your name for the record,
- 21 please, sir?
- 22 A. Rick Dobson.
- 23 Q. By whom are you employed and in what capacity?
- A. Aquila, Inc. as their chief financial officer.
- 25 Q. Are you the same Rick Dobson who has caused to

- 1 be previously filed prepared Direct and Surrebuttal
- 2 Testimony, which have collectively been marked for
- 3 identification as Exhibits 4, 5, 6, 7 and 8?
- 4 A. Yes.
- 5 Q. And as a matter of clarification, Exhibits 5,
- 6 and 7 are highly confidential schedules to your Direct
- 7 Testimony, which is Exhibit 4?
- 8 A. Yes.
- 9 Q. And Exhibit 8 is your Surrebuttal Testimony?
- 10 A. Yes.
- 11 Q. Was this testimony prepared by you or under
- 12 your direct supervision?
- 13 A. Both.
- 14 Q. Do you have any corrections to make to either
- 15 your Direct or your Surrebuttal Testimony at this time?
- 16 A. I do.
- Q. Okay. Do you have any corrections to your
- 18 Direct Testimony?
- 19 A. I do.
- 20 Q. Let's start with the Direct Testimony.
- 21 A. Page 11 --
- 22 Q. Excuse me. Excuse me. I failed to bring up
- one of the key documents. Please proceed.
- 24 A. Page 11, first sentence, top of the page
- 25 beginning with, If the Canadian assets are sold, and

- 1 continuing to the end of that sentence, I would strike the
- 2 entire sentence and write it as such: If the Canadian
- 3 assets are sold, comma, a mandatory prepayment may be
- 4 required --
- 5 Q. Could you take it in slow pieces? A
- 6 mandatory --
- 7 A. Prepayment may be required in accordance with
- 8 Section 2.7 of the 430 million term loan, period.
- 9 Q. Just for the clarity of the record, could I
- 10 ask you to repeat that one time so everybody has it written
- 11 down correctly?
- 12 A. I will. If the Canadian assets are sold, a
- mandatory prepayment may be required in accordance with
- 14 Section 2.7 of the 430 million term loan.
- 15 Q. Thank you. Any other corrections to your
- 16 Direct Testimony?
- 17 A. No.
- 18 Q. Do you have corrections to your Surrebuttal
- 19 Testimony?
- 20 A. I do.
- 21 Q. If I could ask you to proceed with those?
- 22 A. I will. Page 2, line 7, I would like to
- change the number from page 11 to page 10 and the lines from
- 24 9 and 10 to 21 and 22. Line 2--
- JUDGE PRIDGIN: I'm sorry, Mr. Boudreau.

- 1 Could you ask Mr. Dobson again on that correction page 2 of
- 2 his Surrebuttal?
- 3 BY MR. BOUDREAU:
- 4 Q. Indeed. Mr. Dobson, could you repeat the
- 5 correction you just indicated?
- 6 A. Yes. On line 7, replace page 11 with page 10
- 7 and lines 9-10 with 21-22. On line 21 of the same page,
- 8 replace lines 13-14 with 5-6, page 25 with page 24, lines
- 9 5-15 with lines 18-23, add page 25 and lines 1-5 and on
- 10 line 22 change line 16-18 to line 5-7.
- 11 A couple more on page 3. Line 2, change lines
- 13 48, lines 1-11 to 5-15.
- 14 My last change is on page 6 of my Surrebuttal
- 15 Testimony. I'm changing line 5 -- that's a statement -- the
- 16 first sentence of line 5 the statement I'm making I actually
- can't make, so I'm changing the sentence to read as follows:
- 18 The company's shareholders -- this is a key word -- may have
- 19 suffered a loss in share value that may or may not be
- 20 permanent. And the sentence continues on correctly, Due to
- 21 Aquila's weakened -- and so forth. Those are my changes.
- 22 Q. With those corrections, if I were to ask you
- 23 the same questions as appear in your prepared testimony,
- 24 both Direct and Surrebuttal, would your answers today be
- 25 substantially the same?

- 1 A. Yes.
- 2 Q. Would they be true and correct to the best of
- 3 your information, knowledge and belief?
- 4 A. Yes.
- 5 MR. BOUDREAU: With that, I would offer into
- 6 the record Exhibits 4, 5, 6, 7 and 8 and offer the witness
- for cross-examination -- or tender, I suppose.
- JUDGE PRIDGIN: Mr. Boudreau, thank you.
- 9 And let me see if we have any objections to
- 10 Exhibits 4 through 8.
- Hearing none, Exhibits 4 through 8 are
- 12 admitted into evidence.
- 13 (Exhibit Nos. 4 through 8 were received into
- 14 evidence.)
- JUDGE PRIDGIN: Mr. Micheel, any cross?
- MR. MICHEEL: Oh, yeah. If you could just
- give me a minute to arrange my stuff.
- 18 CROSS-EXAMINATION BY MR. MICHEEL:
- 19 Q. Hello, Mr. Dobson. How are you today?
- 20 A. Good afternoon.
- 21 Q. Got a question for you on page 11 of your
- 22 testimony, your Direct Testimony, Exhibit 4. At the top of
- the page you deleted a sentence there; is that correct?
- 24 A. Yes.
- Q. And you inserted a new sentence; is that

- 1 correct? 2 Α. Yes. 3 Q. And you did that because the Colorado assets entered the pool and that statement that was there 4 5 previously is incorrect; is that correct? That's correct. 6 Α. 7 The three-year, \$430 million term loan Q. 8 replaced Aquila \$650 million unsecured revolving credit 9 facility that supported the company's peak day working 10 capital requirements for Aquila's operations; is that correct? 11 12 Yes. Α. 13 And is it correct that the pricing terms for the unsecured revolving credit facility were tied to the 14 commercial paper market? 15 16 Α. That's incorrect. 17 What were those pricing terms tied to? Q. 18 Α. They are tied to LIBOR plus a basis point 19 spread commensurate with the risk of the counter-party at 20 the point in time we consummate the transaction.
- Q. What LIBOR basis point was it? Was it the three month, six month?
- 23 A. I believe it was the three month.
- 24 Q. And what's the current LIBOR three-month rate?
- A. Approximately 1.2 to 1.5 percent.

- $\ensuremath{\text{\textbf{Q}}}.$  On average, what was the rate that Aquila was
- 2 able to draw from that revolving credit facility?
- 3 A. I don't recall discreetly, but I believe it
- 4 was approximately 150 basis points above LIBOR.
- 5 Q. Let's say LIBOR is 1.5 percent, the top end of
- 6 the range you gave. Add 150 basis points, what percentage
- 7 does that give me?
- 8 A. 3 percent.
- 9 Q. So generally speaking -- and I know ballpark
- 10 Aquila was drawing unsecured credit about 3 percent, is that
- 11 correct, under its revolver?
- 12 A. That's a good ballpark, that's correct.
- 13 Q. Okay. And is it correct in this proceeding
- 14 that Aquila has committed to charging ratepayers the
- 15 Triple B bond rate investment grade for the funds used for
- 16 peak day working capital?
- 17 A. Yes.
- 18 Q. And you note that on page 13 of your Direct
- 19 Testimony, do you not?
- 20 A. Yes.
- 21 Q. What is the Trip B rate that Aquila will be
- 22 charging customers for its peak day working capital
- 23 requirements?
- 24 A. That varies daily, but it's based on a -- a
- Triple B Bloomberg quote for short-term funds.

1	Q. Now, it was my understanding that it was the
2	Triple B investment rate for bonds; is that correct?
3	A. It's my understanding that it's the Triple B
4	investment grade rate for the utility basket off the
5	Bloomberg system. That's my understanding. The difference
6	between that and bonds would should be diminimus.
7	Q. And where does it say in your testimony
8	anywhere about the Bloomberg basket? Could you point that
9	to me?
10	A. It doesn't say on page 13 of my testimony
11	anything about that.
12	Q. Does it say anything about that anywhere in
13	your testimony?
14	A. Not that I recall.
15	Q. Okay. And what is the Bloomberg basket rate,
16	if you know?
17	A. About 3 percent.
18	Q. About 3 percent. So it is not the Triple B
19	investment rate for bonds that we'll be getting charged; is
20	that correct?
21	A. Bloomberg basket basically is that.
22	Q. So it's your testimony that triple rated bonds
23	right now are trading at an average of 3 percent?
24	A. Short-term, one-year, Triple B investment
25	rated bonds are around 3 percent, the best of my

- 1 recollection.
- 2 Q. Is there any other witness that testifies that
- 3 it's going to be this Bloomberg basket of Triple B bonds?
- 4 A. I don't know.
- 5 Q. Do you know if Aquila currently has filed both
- 6 an electric and gas rate case?
- 7 A. In what state?
- 8 Q. In the state of Missouri.
- 9 A. I believe we have.
- 10 Q. And do you know what the Triple B bond rates
- are in utilized in that case, those cases?
- 12 A. I don't recall.
- Okay. Would you be surprised if they were in
- 14 the 7 percent range?
- 15 A. From a long-term borrowing perspective inside
- 16 a rate case, I would not.
- Q. Would you agree with me, Mr. Dobson, that this
- application is not a merger application?
- 19 A. Yes.
- Q. Would you agree with me, Mr. Dobson, that this
- 21 application is not an application to sell assets of Aquila?
- 22 A. Yes.
- 23 Q. At page 2 of your Direct Testimony, which has
- been marked as Exhibit 4, you discuss Aquila's merchant
- energy strategy; is that correct? And I'd give you line

- 1 numbers, but you didn't put line numbers in here, contrary
- 2 to Commission rules.
- 3 A. Sorry about that. I'm on that page.
- 4 Q. And do you discuss the company's merchant
- 5 energy strategy on page 2, sir?
- 6 A. I do go over history of the company during
- 7 that period, yes.
- 8 Q. And as part of the history of that company,
- 9 the company's entering into what's been known as the
- 10 merchant energy strategy?
- 11 A. Yes.
- 12 Q. And would you agree with me, Mr. Dobson, that
- 13 Aquila's decision to execute the merchant energy strategy
- was an Aquila management decision?
- 15 A. Yes.
- 16 Q. Does Aquila take full responsibility for that
- management strategy?
- 18 A. Yes, we do.
- 19 Q. Would you agree with me that the merchant
- 20 energy trading strategy was an unregulated business?
- 21 A. To the best of my knowledge, yes.
- 22 Q. Would you agree with me that the collapse of
- 23 Aquila's merchant energy business is a big reason for
- 24 Aquila's loss of its investment grade rating?
- 25 A. No.

1	Q. Would you agree with me that the metrics
2	changed on that business for rating agency purposes?
3	A. Yes.
4	Q. Is it correct that Aquila lost over
5	\$200 million in that business?
6	A. For what time period?
7	MR. MICHEEL: May I approach the witness, your
8	Honor?
9	JUDGE PRIDGIN: You may.
10	MR. MICHEEL: I'm handing him a copy and
11	this is HC, I'm not going to talk about the HC numbers. And
12	it's already in well, it's attached to Mr. Robertson's HC
13	Rebuttal Testimony as TJR-3, I believe, but I'll give
14	everybody another copy. I wasn't planning on making it an
15	exhibit.
16	JUDGE PRIDGIN: So, Mr. Micheel, do I
17	understand you do want this marked as an exhibit?
18	MR. MICHEEL: No, I do not, your Honor,
19	because it's already part of Mr. Robertson's Rebuttal
20	Testimony.
21	JUDGE PRIDGIN: All right. Thank you.
22	BY MR. MICHEEL:

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24

25

Q. Mr. Dobson, will you look with me -- and I

don't want to get the specific numbers here, but I'm looking

at the merchant loan portfolio. Is it correct there on this

- 1 document, OPC 1027, it indicates that before fees and taxes,
- 2 Aquila lost more than \$200 million in the merchant energy
- 3 business?
- 4 A. It's apparent from this sheet on the line
- 5 merchant loan portfolio that on the divestiture of that
- 6 portfolio that we lost that amount of money.
- 7 Q. And would you agree with me that Aquila takes
- 8 full responsibility for the hundreds of millions of dollars
- 9 lost from that decision to exit the business?
- 10 A. We do.
- 11 Q. And did that decision help Aquila's financial
- 12 situation? Did those losses help Aquila's financial
- 13 situation or hurt it?
- 14 A. The cash flows from that divestiture were
- 15 critical to our liquidity during the winter of 2002 and
- 16 2003.
- 17 Q. Is Aquila blaming its failure to be investment
- 18 grade -- an investment grade utility on the credit rating
- 19 agencies?
- 20 A. No.
- 21 Q. Is Aquila taking full responsibility for its
- downgrades from the credit rating agencies?
- 23 A. Yes.
- Q. At page 3 of your Direct Testimony -- again, I
- don't have a line -- you discuss Aquila's equity investment

- in Ouanta Services; is that correct?
- 2 A. Yes.
- 3 Q. And, again, looking at OPC 1027, is it correct
- 4 that Aquila lost over \$700 million on its Quanta investment?
- 5 A. That's approximately correct.
- 6 Q. Well, I won't bookend it because I want to
- 7 keep it secret.
- 8 Is it correct that Quanta was an unregulated
- 9 entity?
- 10 A. Yes.
- 11 Q. And is it correct that Aquila was aware that
- 12 stock prices can go up and down?
- 13 A. I believe we were.
- 14 Q. And would you agree with me that Aquila takes
- full responsibility for its Quanta losses?
- 16 A. We do.
- 17 Q. Would you agree with me that those Quanta
- 18 losses contributed to the noninvestment grade rating that
- 19 Aquila currently enjoys?
- 20 A. Yes.
- 21 Q. Looking at OPC 1027 there -- and to try to
- 22 speed this along because it's getting late in the day, I'm
- just going to give you a list of items here. The Texas
- Gas -- or the Natural Gas Processing and Pipelines, the
- 25 Lockport Energy, the Lodi Gas Storage, is it correct that

- 1 Aquila lost money on all of those investments?
- 2 A. Yes.
- 3 Q. And are all those unregulated investments?
- 4 A. Yes.
- 5 Q. Would you agree with me that the reason Aquila
- 6 had to acquire its three-year, \$430 million term loan is a
- 7 result of Aquila's huge losses from its unregulated
- 8 business?
- 9 A. No.
- 10 Q. Were you aware that we took the deposition of
- 11 Richard Green on, let's see, October 8th?
- 12 A. Yes.
- 13 Q. Were you aware that I asked Mr. Green the
- 14 question: And so is it fair to say that the reason Aquila
- found it necessary to get the three-year, \$430 million term
- loan was a result of Aquila's losses in its unregulated
- 17 business?
- 18 And Mr. Green answered: I suppose it was.
- 19 A. Yes.
- Q. Would you agree with me that Aguila's US
- 21 utility operations have for at least the last 10 years
- 22 always had a positive net income?
- 23 A. Yes.
- Q. Again, were you aware I took Mr. Green's
- deposition on October 8th?

1	Α.	Yes.
2	Q.	And were you aware that Mr. Green answered me
3	when I asked	him that question: When was the last time in
4	your memory t	hat Aquila's US utility properties didn't have
5	positive net	income?
6		And Mr. Green answered: Oh, I don't think
7	that's ever h	appened.
8	Α.	I don't recall that statement, but that was a
9	long document	
10	Q.	Would you agree with me that Aquila's US
11	utilities did	not contribute to the losses that Aquila
12	sustained?	
13	Α.	Yes.
14	Q.	Is it correct at page 10 of your Direct
15	Testimony you	mention Aquila's financial plan that is
16	attached as h	ighly confidential Schedule RD-1 and has been
17	marked as an	exhibit in this testimony as Exhibit 5?
18	Α.	Yes.
19	Q.	Would you agree with me, Mr. Dobson, that RD-1
20	filed with yo	ur Direct Testimony is not Aquila's current
21	financial pla	n?
22	Α.	It's still the core of our financial plan, but

a presentation of a  $\operatorname{\mathsf{--}}$  a revised plan to our board on

November 5th of this year.

our financial plan is evolving to a state that we will make

23

24

1	Q. So you're going to be providing a new plan, a
2	different plan to your board on November 5th; is that
3	correct?
4	A. It will have differences for with this
5	plan from this plan, yes.
6	Q. Is it correct that Aquila has a definitive
7	agreement to sell its Canadian assets?
8	A. Correct, yes.
9	MR. MICHEEL: I need to go into HC at this
10	point, your Honor.
11	JUDGE PRIDGIN: All right. Well, let me see
12	how the parties want to proceed, especially seeing that the
13	day is drawing to a close.
14	MR. MICHEEL: This would be a good breaking
15	spot, if you'd like. It's a new area.
16	JUDGE PRIDGIN: Let's take a quick 10-minute
17	recess then and go off the record.
18	(A RECESS WAS TAKEN.)
19	(REPORTER'S NOTE: At this time, an in-camera
20	session was held, which is contained in Volume No. 5, Pages
21	333 through 340 of the transcript.)
22	
23	
24	
25	

	MICHEEL:

- 2 Q. Has Aquila hired financial advisors to help it
- 3 formulate its financial plan?
- 4 A. Yes.
- 5 JUDGE PRIDGIN: I'm sorry to interrupt. I
- 6 just want to make perfectly clear we're out of the HC and
- 7 back in the public. I'm sorry.
- 8 BY MR. MICHEEL:
- 9 Q. And that's the financial plan that we talked
- 10 about in RD-1; is that correct?
- 11 A. Yes.
- 12 Q. Are those advisors individuals from Suisse
- 13 Credit?
- MR. BOUDREAU: I'm somewhat concerned about
- 15 where the line of questioning is going. Not so much about
- 16 the subject matter that's being asked about, but whether or
- not it does get us into highly confidential information.
- 18 MR. MICHEEL: Your Honor, I don't think it is.
- 19 And if this witness is about to divulge highly confidential
- 20 information, Mr. Dobson will say, Mr. Micheel, that would be
- 21 highly confidential, we need to go -- I don't plan on it
- 22 being highly confidential, your Honor, unless his answer is.
- JUDGE PRIDGIN: All right. And, Mr. Boudreau,
- 24 if you'll just keep careful tabs. If you think something's
- 25 highly confidential, please object and we'll go in-camera if

- 1 we need to.
- 2 MR. BOUDREAU: Okay.
- JUDGE PRIDGIN: Thank you.
- 4 THE WITNESS: I'll take my time, Mr. Micheel,
- 5 to answer.
- 6 BY MR. MICHEEL:
- 7 Q. Sure. Mr. Dobson, my question was, are those
- 8 financial advisors individuals from Credit Suisse First
- 9 Boston or CSFB?
- 10 A. Some of them are, yes.
- 11 Q. And are there other advisors?
- 12 A. There are.
- 13 Q. And where are they from?
- 14 A. They're from a company I believe that's called
- 15 Evercore Partners.
- 16 Q. And are the Evercore Partners and the CFSB
- 17 advisors helping Aquila to formulate this new plan that
- 18 you're going to present to the board in the near future?
- 19 A. They're helping us revise our core plan that
- 20 we developed in April, yes.
- 21 Q. Are the Credit Suisse First Boston people, is
- 22 that the same group, the energy management group, that
- 23 helped Aquila secure its three-year \$430 million term loan?
- A. Some of the parties do cross over, but the
- 25 specific people that helped us market the \$430 million term

4	-							_		-
1	loan	are	$n \cap t$	involved	ıη	that	aspect	$\circ$ t	O11r	nlan
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- 2 How much is Aquila paying the Credit Suisse
- 3 First Boston folks to advise Aquila?
- Α. I don't recall. 4
- 5 Could you give me ballpark? Ο.
- 6 Α. I just don't recall.
- Would you agree with me that the Credit Suisse 7 Q.
- 8 First Boston people have a stake in the success of Aquila's
- 9 financial plan?
- That's -- that's a difficult question to 10 Α.
- 11 answer.
- 12 Give it a whirl. Q.
- 13 When you say the Credit Suisse First Boston
- 14 has a stake in the success of the financial plan, could you
- be more specific in what you mean? 15
- 16 Ο. Sure. I wouldn't want to hire a financial
- 17 advisor for my own personal use that gave me bad financial
- 18 advice. And so I want my financial advisor to be thinking,
- 19 you know, we all have to be in it together and get a
- 20 successful plan.
- 21 And I'm asking you, does Credit Suisse First
- Boston have a stake in the outcome of Aquila's plan? 22
- 23 From the extent that they want us to survive
- 24 and be a robust corporation that would be happy with the
- 25 work they performed to get us back to that and then could

- 1 subsequently possibly through kind of an open bid process
- 2 make them somebody we trusted in, it could. It has that
- 3 possibility.
- 4 Q. Is it correct you attached Schedule RD-2 to
- 5 your Direct Testimony, which has been marked for purposes of
- 6 identification as Exhibit 6-HC?
- 7 A. Yes.
- 8 Q. And that provides details of the collateral
- 9 support for the three-year, \$430 million term loan; is that
- 10 correct?
- 11 A. It's -- it -- it's a part of, if I remember
- 12 correctly, the investor presentation in connection with
- marketing the term loan.
- 14 Q. Would you agree with me -- and I don't want to
- 15 go into the HC numbers, Mr. Dobson, and we've done this
- 16 before. Would you agree with me that RD-2 does not
- determine the collateral value per the term loan agreement?
- 18 A. It does not.
- 19 Q. Would you agree with me that RD-2 is a
- 20 marketing document designed to give investors an idea of the
- value of collateral available for the loan?
- 22 A. Yes.
- Q. Would you agree with me that RD-2 was created
- for marketing purposes?
- 25 A. I don't know if I would use the term

- 1 "marketing," but it was created as a tool for potential
- 2 investors to understand potential collateral package and
- 3 potential assets behind the loan that they may want to
- 4 invest in.
- 5 Q. Do you recall when I took your deposition on
- 6 October 7th, 2003?
- 7 A. Yes.
- 8 Q. Do you recall me asking you Question: And was
- 9 that document used for marketing purposes by Credit Suisse
- 10 First Boston?
- 11 And your answer: I believe it was.
- 12 My question: And that was really the only
- 13 purpose for that document?
- 14 And your answer: That's my understanding,
- 15 yes.
- 16 A. Yes.
- 17 Q. Is it correct that the independent fair
- 18 valuations were done by an independent third party -- or are
- 19 to be done by an independent third party and those
- 20 valuations are the controlling valuations for purposes of
- 21 the term loan?
- 22 A. Yes.
- Q. And is it correct that Aquila has already had
- 24 certain independent fair market valuations conducted?
- 25 A. Yes.

1	MR. MICHEEL: I need to mark some highly
2	confidential exhibits, your Honor.
3	JUDGE PRIDGIN: Okay. Do we need to go back
4	if you're going to talk about some more HC?
5	MR. MICHEEL: No. The exhibits are HC, but at
6	this point in the cross-examination I'm not going to talk
7	about them. I just want to get them in and identified. And
8	I think it's the I may not I'm going to talk about the
9	dates. I don't think that's highly confidential. It's the
10	numbers. So I don't think we need to do that.
11	JUDGE PRIDGIN: When you publish the proposed
12	exhibits, I'll give counsel, of course, a chance to look at
13	it and not only decide if they want to object, but if they
14	think we need to go in-camera.
15	MR. MICHEEL: And, your Honor, I neglected to
16	put them in the secret envelopes. I'm sorry. But they are
17	HC.
18	If you'd just bear with me, the first one is
19	going to be Exhibit 46, and it's going to be the March 21st,
20	2003 Bearing Point valuation.
21	(Exhibit No. 46-HC was marked for
22	identification.)

23 BY MR. MICHEEL:

24

for purposes of identification as highly confidential

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Q. Mr. Dobson, I've handed you what's been marked

- 1 Exhibit 46, the determination of fair value of certain
- 2 utility-related assets valuation as of March 21st, 2003
- 3 prepared by Bearing Point, Inc.; is that correct?
- 4 A. Yes.
- 5 Q. And are you familiar with that asset
- 6 valuation, sir?
- 7 A. I am somewhat familiar.
- 8 Q. And is that one of the -- and I don't want to
- 9 get into HC.
- 10 Is that one of the asset valuations that
- 11 Aquila utilized to determine fair value for certain assets
- for purposes of its three-year, \$430 million term loan?
- 13 A. It is the valuation that is used to determine
- 14 the fair value for the term loan.
- 15 MR. MICHEEL: I would move admission of
- 16 Exhibit 46, your Honor.
- JUDGE PRIDGIN: All right. First, let me see
- if we have any objections.
- 19 MR. BOUDREAU: I don't believe I have any
- 20 objections. My understanding is it's an HC document and
- 21 will be treated accordingly.
- 22 JUDGE PRIDGIN: Certainly. This is a highly
- 23 confidential exhibit.
- 24 Hearing no objections, Exhibit 46 is admitted
- 25 into evidence.

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1	(Exhibit No. 46-HC was received into
2	evidence.)
3	JUDGE PRIDGIN: And, again, I will ask the
4	parties I'd like to stay public if we can at all and
5	obviously give the parties time to object and allow the
6	witness to take his time answering in case anybody fears
7	that we're treading into highly confidential material.
8	MR. MICHEEL: I have another exhibit, your
9	Honor. It's Exhibit 47. It's the determination of the fair
10	value of certain utility-related assets in the state of
11	Colorado, valuation as of May 31st, 2003 prepared by Bearing
12	Point, Inc. And that's also HC, your Honor.
13	(Exhibit No. 47-HC was marked for
14	<pre>identification.)</pre>
15	BY MR. MICHEEL:
16	Q. Mr. Dobson, I've handed you what's been marked
17	for purposes of identification as Exhibit 47, a Bearing
18	Point valuation of certain utility-related assets in the
19	state of Colorado as of May 31st, 2003.
20	Are you familiar with that document, sir?
21	A. I am.
22	Q. And, again, is that the document utilized per
23	the term loan to determine the fair value of the Colorado
24	assets that have been placed in the pool?
25	A. It is.

- 1 MR. MICHEEL: I would move the admission of
- 2 highly confidential Exhibit 47, your Honor.
- JUDGE PRIDGIN: Any objections?
- 4 MR. BOUDREAU: I have none. Thank you.
- 5 JUDGE PRIDGIN: All right. Hearing none,
- 6 Exhibit 47 is admitted.
- 7 Again, it is highly confidential and would ask
- 8 the parties to take care before accidentally mentioning
- 9 something highly confidential.
- 10 (Exhibit No. 47-HC was received into
- 11 evidence.)
- MR. MICHEEL: Just let me get my --
- 13 BY MR. MICHEEL:
- 14 Q. Mr. Dobson, is it correct that you filed your
- 15 Direct Testimony with this Commission on April 30th of '03?
- 16 A. Yes.
- 17 Q. And is it correct that you had actual fair
- 18 valuation values for certain Aquila assets on March 21st,
- 19 '03?
- 20 A. Yes.
- 21 Q. Why didn't you file those actual fair market
- value numbers in RD-2, sir?
- 23 A. I don't recall.
- Q. Do you think it would have been helpful to the
- 25 parties to know that right at the time you filed your Direct

- 1 Testimony, Mr. Dobson?
- 2 A. I don't recall.
- 3 Q. Let me talk to you again about page 11 of your
- 4 testimony. And you changed the answer there at the top to,
- 5 If the Canadian assets are sold, a mandatory prepayment may
- 6 be required in accordance with Section 2.7 of the
- 7 \$430 million term loan; is that correct?
- 8 A. Yes.
- 9 Q. And is that because there is currently enough
- 10 assets in the pool that a prepayment may not be required?
- 11 A. It may not be required.
- 12 Q. And at the time you filed your testimony, the
- 13 Colorado assets were not in the pool; is that correct?
- 14 A. That's correct.
- 15 Q. And subsequently since the Colorado assets
- entered the pool, the necessity to pay down 100 percent of
- 17 the net proceeds of the sale of the Colorado assets to the
- term loan has been vitiated; isn't that correct?
- 19 A. Yes.
- 20 Q. And in your testimony, that was the first
- 21 reason in your Direct Testimony that you had given for this
- 22 Commission to approve Aquila's application; isn't that
- 23 correct?
- 24 A. Yes.
- 25 Q. So that reason has been vitiated by the fact

- that we've got enough assets currently in the pool; isn't
- 2 that correct?
- 3 A. Strictly from a collateral standpoint, that's
- 4 correct.
- 5 Q. The next reason you give, sir, on page 11 of
- 6 your testimony, the first full question and answer there, is
- 7 that utility assets should support the working capital
- 8 requirements for utility operations; is that correct?
- 9 A. Yes.
- 10 Q. Would you agree with me that Aquila has
- 11 \$658 million worth of utility assets in the pool to support
- 12 the alleged \$250 million peak working day capital
- 13 requirement?
- 14 A. Yes.
- 15 Q. Would you agree with me that having those
- 16 \$650 million worth of utility assets, the company has over
- \$200 million more than is needed to support the US utility
- 18 working capital -- peak day working capital needs using the
- 19 lender's collateral principles?
- 20 A. Yes.
- 21 Q. The second matter you talk about is that it is
- 22 only fair since the working capital facility is needed to
- 23 support the day-to-day operations of all utility operations;
- is that correct?
- 25 A. Yes.

- 1 Q. Is it correct that Aquila has created this
- 2 alleged fairness doctrine?
- 3 A. I believe it -- I believe Aquila -- it's
- 4 Aquila's concept, yes.
- 5 Q. Is that anywhere in the statutes of Missouri,
- 6 sir?
- 7 A. Not that I'm aware.
- 8 Q. Would you agree with me, sir, if we're going
- 9 to be fair, only assets valued at the specific state's peak
- 10 day working capital needs should be thrown into the pool?
- 11 A. Would you repeat that question again?
- 12 Q. Sure. Would you agree with me if we're going
- 13 to be fair, only assets valued at the specific state's peak
- 14 day working capital needs should be thrown into the pool?
- 15 A. Mr. Micheel, I'm having trouble understanding
- 16 that question. Could you rephrase it -- rephrase it and put
- it another way? I'm -- for whatever reason, I'm having
- 18 trouble processing that question.
- 19 Q. Well, let me try this. Let me just give you
- 20 an example, Mr. Dobson. You and I go out and we have dinner
- 21 and you have a \$20 dollar steak and I have a \$5 hamburger.
- 22 And you say it's your idea of fairness that we should split
- 23 this bill 50/50.
- 24 A. Yes.
- 25 Q. Okay. So I'm paying 12.50 for my \$5 burger

1	and you're paying \$20 [sic] for your steak; is that fair?
2	A. It it would be if next week we're going to
3	go out and flip the turn kind of the scenario whereby
4	you're getting the \$20 steak and I'm getting the
5	\$5 hamburger; i.e., in the summertime if the working capital
6	needs of, let's say, Missouri were a lot higher and
7	Minnesota or Iowa or Colorado said, Well, I don't think I
8	want to put my assets in because I don't have any real
9	summertime peaking needs. Well, they don't.
10	So that's kind of the core behind the fairness
11	doctrine is that everybody goes in, we have access to the
12	excess collateral anyway so we're not the whole billion
13	dollars isn't getting used up anyway. And so since we have
14	a consolidated utility and it revolves around the entire
15	year, that's kind of the core concept.
16	So in your steak/hamburger example it's true
17	in isolation for that one dinner, that would be unfair. If
18	we were going to said next time we go out for the Monday
19	night football game, Rick, you're going to pick up the steak
20	and you're you're going to have the hamburger and I'm
21	going to have the steak, I would say, Fine, that's fair.
22	Q. Well, would you agree with me, Mr. Dobson,
23	that the highest alleged peak day working capital need for
24	Missouri presented by Aquila's own study is just under
25	\$37 million?

1	A. I would.
2	Q. And would you agree with me that it would be
3	unfair to place over a billion dollars of assets in the pool
4	to support only a maybe \$37 million peak day working capital
5	need?
6	A. Effectively we're not though since we have the
7	ability to with the Commission's approval down the road,
8	to utilize that collateral for other reasons once we exceed
9	the collateral threshold as specified in the agreement.
10	JUDGE PRIDGIN: Mr. Micheel, if I could just
11	interrupt, we've reached the magic hour of five o'clock.
12	MR. MICHEEL: Okay. I can stop.
13	JUDGE PRIDGIN: I don't want to stop you in a
14	train of thought and I'd like to let you finish your
15	questioning unless you think you're going to be going for
16	quite some time.
17	MR. MICHEEL: I've got it all written down and
18	I've got a lot more.
19	JUDGE PRIDGIN: Okay. Is there a natural
20	stopping point or is there just is five o'clock just as
21	good a time as any to shut it down?
22	MR. MICHEEL: This is good. I think we'll
23	leave it with this fairness talk and pick up there in the
24	morning.
25	JUDGE PRIDGIN: What I'd like to do then is

1	adjourn for the day and go off the record. And we will
2	resume at 8:30 in the morning with Mr. Micheel questioning
3	Mr. Dobson. Thank you very much. We are off the record.
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