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Before the Public Service Commission of the State of Missouri

Surrebuttal Testimony

of

James H. Vander Weide, Ph.D.

April 2010

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SURREBUTTAL TESTIMONY OF DR. JAMES H. VANDER WEIDE ON BEHALF OF THE EMPIRE DISTRICT ELECTRIC COMPANY BEFORE THE MISSOURI PUBLIC SERVICE COMMISSION CASE NO. ER-2010-0130

1 I. INTRODUCTION AND SUMMARY

2 Q. PLEASE STATE YOUR NAME, TITLE, AND BUSINESS ADDRESS.

- A. My name is James H. Vander Weide. I am Research Professor of Finance
 and Economics at Duke University, the Fuqua School of Business. I am also
 President of Financial Strategy Associates, a firm that provides strategic and
 financial consulting services to business clients. My business address is
 3606 Stoneybrook Drive, Durham, North Carolina 27705.
- 8 Q. ARE YOU THE SAME JAMES H. VANDER WEIDE WHO PROVIDED
- 9 DIRECT AND REBUTTAL TESTIMONY BEFORE THE MISSOURI PUBLIC
- 10 SERVICE COMMISSION ("THE COMMISSION") IN THIS PROCEEDING?
- 11 A. Yes, I am.

12 Q. WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?

- A. I have been asked by The Empire District Electric Company ("Empire" or "the
 Company") to review the Staff Rebuttal testimony filed in this proceeding.
- 15 Q. WHAT TOPICS DO YOU ADDRESS IN YOUR SURREBUTTAL 16 TESTIMONY?
- A. I address Staff's rebuttal comments on my: (1) comparable companies;
 (2) DCF growth rates; (3) weighting of cost of equity results; and (4) use of
 forecasted interest rates.

1Q.IS THERE ANYTHING IN THE STAFF'S REBUTTAL TESTIMONY THAT2WOULD CAUSE YOU TO CHANGE YOUR RECOMMENDED311.0 PERCENT COST OF EQUITY FOR EMPIRE?

A. No. After reviewing the Staff Rebuttal Testimony, I continue to recommend
that Empire be allowed to earn a return on equity of 11.0 percent.

6 II. COMPARABLE COMPANIES

Q. WHY DO ECONOMISTS ESTIMATE A COMPANY'S COST OF EQUITY FROM COMPARABLE COMPANY DATA RATHER THAN SOLELY FROM MARKET DATA FOR THE COMPANY OF INTEREST?

10 A. Economists estimate a company's cost of equity from market data for 11 comparable companies because the result of applying cost of equity methods 12 such as the discounted cash flow ("DCF"), risk premium, and Capital Asset 13 Pricing Model ("CAPM") to a single company is highly uncertain. However, as 14 I explain in my rebuttal testimony, the uncertainty in estimating the cost of 15 equity by applying cost of equity methodologies to a single company can be 16 significantly reduced by applying cost of equity models to a relatively large 17 group of comparable risk companies. Intuitively, any over- and under-18 estimate of the cost of equity that arises from the application of cost of equity 19 methods to a single company is averaged out by applying the methods to a 20 larger group of comparable risk companies.

21Q.WHAT PROXY GROUP OF ELECTRIC UTILITIES DO YOU USE FOR THE22PURPOSE OF ESTIMATING EMPIRE'S COST OF EQUITY?

A. I use the group of 28 electric utilities shown in Schedule JVW-1 of my direct
testimony.

1 Q. WHAT CRITERIA DO YOU USE TO SELECT PROXY COMPANIES?

A. As described in my direct testimony, I select all the companies in Value Line's
groups of electric companies that: (1) paid dividends during every quarter of
the last two years; (2) did not decrease dividends during any quarter of the
past two years; (3) had at least three analysts included in the I/B/E/S mean
growth forecast; (4) have an investment grade bond rating and a Value Line
Safety Rank of 1, 2, or 3; and (5) are not the subject of a merger offer that
has not been completed.

- 9 Q. DOES STAFF AGREE WITH YOUR COMPARABLE COMPANY 10 SELECTION CRITERIA?
- A. No. Staff claims that I should have required that my comparable companies
 have at least 70 percent of revenues from regulated utility operations and be
 included in the Edison Electric Institute's ("EEI's") regulated utility category
 (Staff Rebuttal at 11).

15 Q. BELIEVE THAT THE CRITERION WHY DOES STAFF THAT THAN 16 COMPARABLE COMPANIES HAVE LESS **70 PERCENT** 17 REVENUES FROM REGULATED ELECTRIC **OPERATIONS** IS 18 **IMPORTANT?**

19 A. Staff claims:

20It is important to use this criterion because the objective of21selecting a comparable group is to find companies that are as22'pure play' as possible. 'Pure play' means that the comparable23company is confined, as much as possible, to the operation that24is the subject of the cost-of-capital study. [Staff Rebuttal at 11.]

- 1Q.DO YOU AGREE WITH STAFF'S ASSERTION THAT THE PURPOSE OF2COMPARABLE COMPANY SELECTION CRITERIA IS TO FIND3COMPANIES THAT ARE AS "PURE PLAY" AS POSSIBLE?
- No. The purpose of comparable company selection criteria is to select the 4 Α. 5 largest possible group of comparable risk companies that have sufficient data 6 to estimate the cost of equity. The emphasis on comparable risk is important 7 because investors require the same rate of return on investments in the target 8 company as on other investments of comparable risk. The emphasis on 9 having as large a proxy group as possible is important because, as discussed 10 above, the uncertainty of the results from applying cost of equity methods to a 11 small group of companies can be reduced by applying cost of equity methods 12 to a relatively large group of comparable risk companies.
- 13Q.DOES STAFF PROVIDE ANY EVIDENCE THAT ELECTRIC UTILITIES14WITH LESS THAN 70 PERCENT REVENUES FROM REGULATED15ELECTRIC OPERATIONS ARE MORE RISKY THAN ELECTRIC UTILITIES16WITH GREATER THAN 70 PERCENT REVENUES FROM REGULATED17ELECTRIC OPERATIONS?
- 18 A. No.

19Q.DO YOU PROVIDE EVIDENCE IN YOUR REBUTTAL TESTIMONY THAT20THE VALUE LINE ELECTRIC UTILITIES WITH LESS THAN 70 PERCENT21REVENUES FROM REGULATED ELECTRIC OPERATIONS HAVE22APPROXIMATELY THE SAME RISK AS THE VALUE LINE ELECTRIC23UTILITIES WITH GREATER THAN 70 PERCENT REVENUES FROM24REGULATED ELECTRIC OPERATIONS?

1	Α.	Yes. I demonstrate in my rebuttal testimony that the electric utilities that Staff
2		excludes because of their criterion that the proxy company must have greater
3		than 70 percent revenues from regulated electric operations have the same
4		average Value Line Safety Rank and Standard & Poor's bond ratings as
5		those companies Staff includes because they have greater than 70 percent
6		revenues from regulated electric operations (see Vander Weide Rebuttal at 6
7		and Rebuttal Schedule JVW-2).
8	Q.	STAFF ALSO CLAIMS THAT YOU SHOULD HAVE EXCLUDED ELECTRIC
9		UTILITIES THAT EEI CLASSIFIES AS "MOSTLY REGULATED" RATHER
10		THAN AS "REGULATED." ¹ DO YOU PROVIDE EVIDENCE IN YOUR
11		REBUTTAL TESTIMONY REGARDING THE RELATIVE RISKS OF EEI'S
12		"MOSTLY REGULATED" AND "REGULATED" ELECTRIC UTILITY

- 13 COMPANIES?
- A. Yes. I demonstrate in my rebuttal testimony that the electric utilities in EEI's
 "mostly regulated" category have the same average Value Line Safety Rank

¹ As described in my rebuttal testimony, EEI classifies its electric utility members into three groups based on its estimate of the percentage of a company's total assets that are regulated. The three groups include: (1) "regulated" utilities--regulated assets greater than 80 percent of total assets; (2) "mostly regulated"--regulated assets between 50 percent and 80 percent of total assets; and (3) "diversified"--regulated assets less than 50 percent of total assets. Both with regard to Staff's requirement that its proxy group have at least 70 percent revenues from regulated electric operations and be classified as "regulated" by EEI, Staff fails to recognize that it is guite difficult to quantify the percentage of a company's business that is "regulated." Ideally, one would measure percent regulated versus percent non-regulated based on the market values of a company's regulated and nonregulated businesses. However, since a company's individual business segments are not market traded, there is no market value for these business segments. Although an analyst might attempt to quantify "percent regulated" and "percent unregulated" using accounting variables such as assets or revenues as a substitute for market values, these accounting categories are imperfect because the accounting for regulated assets and revenues is likely not comparable from one company to another, and accounting values are imperfect indicators of market values.

and Standard & Poor's bond rating as the electric utilities in EEI's "regulated"
 category (Vander Weide at 7 and Rebuttal Schedule JVW-1).

Q. HOW DOES THE AVERAGE RISK OF YOUR COMPARABLE GROUP OF
 28 ELECTRIC UTILITIES COMPARE TO THE AVERAGE RISK OF
 STAFF'S PROXY GROUP OF 12 ELECTRIC UTILITIES?

A. As I discuss in my rebuttal testimony, my comparable group of 28 electric
utilities has approximately the same investment risk as Staff's proxy group of
12 electric utilities. For example, the average S&P bond rating for both my
large proxy electric group and Staff's smaller group of electric companies is
BBB+, and the average Value Line Safety Rank for both groups is 2.

11Q.WHAT CONCLUSION DO YOU DRAW FROM THE EVIDENCE THAT12STAFF'S ADDITIONAL SELECTION CRITERIA RELATING TO PERCENT13REGULATED ELECTRIC REVENUES AND EEI CATEGORY DO NOT14REDUCE THE RISK OF STAFF'S PROXY GROUP COMPARED TO YOUR15COMPARABLE GROUP?

A. I conclude that the Commission should rely on my proxy group to estimate
 Empire's cost of equity. As I have demonstrated, my proxy group has similar
 investment risk, but includes a significantly larger sample of companies than
 Staff's proxy group. Since one can obtain more accurate estimates of the
 cost of equity by using a larger sample of comparable risk companies, the
 Commission should rely on my proxy companies to estimate Empire's cost of
 equity.

1 III. DCF MODEL GROWTH RATE

2 Q. THE DCF COST OF EQUITY DEPENDS ON ESTIMATES OF THE 3 DIVIDEND YIELD AND INVESTORS' GROWTH EXPECTATIONS. HOW 4 DO YOU ESTIMATE INVESTORS' GROWTH EXPECATIONS IN YOUR 5 DCF ANALYSES?

A. I use the average analysts' estimates of future earnings per share ("EPS")
growth reported by I/B/E/S Thomson Reuters.

Q. WHY DO YOU USE THE AVERAGE ANALYSTS' EPS GROWTH RATE
 9 FORECASTS REPORTED BY I/B/E/S THOMSON REUTERS?

A. I use the I/B/E/S growth forecasts because my studies indicate that the
analysts' growth forecasts are more highly correlated with stock prices than
other indicators of future growth. This result is consistent with the hypothesis
that investors use analysts' growth forecasts in making stock buy and sell
decisions.

15 Q. DOES STAFF AGREE WITH YOUR USE OF THE AVERAGE ANALYSTS'

16 EPS GROWTH FORECAST IN THE DCF MODEL AS A PROXY FOR

- 17 INVESTORS' GROWTH EXPECTATIONS?
- A. No. Staff argues that the average analysts' growth forecast is unsustainable
 in the long run (Staff Rebuttal at 11-12).

20Q.WHAT IS STAFF'S ESTIMATE OF THE LONG RUN SUSTAINABLE21GROWTH RATE FOR ELECTRIC UTILITIES?

A. Staff claims that the long run sustainable growth rate for electric utilities is
 currently 3.35 percent. Staff arrives at this estimate by adding a 2.35 percent

estimate of the rate of inflation in consumer prices to a one percent estimate
 of future growth in electricity consumption.

Q. IS STAFF'S 3.35 PERCENT ESTIMATE OF SUSTAINABLE GROWTH A
 REASONABLE ESTIMATE OF INVESTORS' EXPECTATIONS OF LONG
 RUN GROWTH IN THE DCF MODEL?

6 Α. No. Staff fails to recognize that growth in electric utility revenues depends on 7 the rate of inflation in electric rates, not the rate of inflation in the general level 8 of consumer prices. Since electric utility expenses are likely to increase much 9 faster than the general level of consumer prices due to factors such as rising 10 capacity additions, rising expenditures on green energy technologies, 11 additional costs to meet renewal energy portfolio standards, and rising fuel 12 prices, electric rates are likely to rise faster than the growth in the general 13 level of consumer prices.

14 Q. DOES STAFF PROVIDE ANY EVIDENCE THAT INVESTORS SHARE ITS

VIEW OF THE LONG RUN SUSTAINABLE GROWTH FOR ELECTRIC
 UTILITIES?

A. No. Staff simply states its own opinion regarding long run utility growth and
ignores the evidence that utility stock prices are highly correlated with
analysts' EPS growth rates.

20 Q. DOES THE DCF MODEL REQUIRE THE GROWTH EXPECTATIONS OF 21 INVESTORS OR STAFF'S ESTIMATE OF LONG RUN SUSTAINABLE 22 GROWTH?

A. The DCF model requires the growth expectations of investors rather than
 Staff's estimate of long run sustainable growth. Since investors' growth rates

determine stock prices, if Staff believes it should use a sustainable growth
 rate that is less than investors' growth expectations, for consistency, Staff
 should also reduce the stock price in its DCF model.

4 Q. DO YOU HAVE EVIDENCE THAT INVESTORS USE THE ANALYSTS'

5 **GROWTH FORECASTS IN MAKING STOCK BUY AND SELL DECISIONS?**

6 A. Yes. I report such evidence in my direct testimony at pages 25 - 26.

Q. WHAT CONCLUSIONS DO YOU DRAW FROM THE EVIDENCE THAT
INVESTORS USE THE ANALYSTS' GROWTH FORECASTS IN MAKING
STOCK BUY AND SELL DECISIONS?

A. I conclude that the analysts' growth forecasts used in my DCF analyses are
 reasonable estimates of investors' long run growth expectations. In
 consequence, the Commission should rely on my DCF results rather than
 Staff's DCF results in estimating Empire's cost of equity.

14 Q. WHAT DCF RESULT WOULD STAFF HAVE OBTAINED IF IT HAD USED

15 THE ANALYSTS' GROWTH FORECASTS AS REPORTED BY THOMSON 16 REUTERS TO ESTIMATE THE GROWTH COMPIONENT OF ITS DCF

- 17 MODEL?
- A. As I show in my rebuttal testimony, Staff would have obtained a DCF estimate
 of the cost of equity equal to 11.1 percent (see Vander Weide Rebuttal
 Schedule JVW-3).

21 IV. WEIGHTING OF COST OF EQUITY RESULTS

22 Q. HOW DO YOU ESTIMATE EMPIRE'S COST OF EQUITY IN THIS 23 PROCEEDING?

1	Α.	I estimate Empire's cost of equity by applying five cost of equity methods,
2		including the DCF, Ex Ante Risk Premium, Ex Post Risk Premium, historical
3		CAPM, and DCF-based CAPM, to a large group of comparable risk electric
4		utilities.

5 Q. ARE THESE THE SAME FIVE COST OF EQUITY METHODS YOU 6 GENERALLY USE TO ESTIMATE A UTILITY'S COST OF EQUITY IN 7 STATE REGULATORY PROCEEDINGS?

- A. Yes. Although I recognize that one or more of my cost of equity methods may
 produce seemingly illogical results in certain market environments, I generally
 present cost of equity results for each of these methods in electric utility
 cases.
- 12 Q. HOW DO YOU TREAT ILLOGICAL RESULTS THAT SOMETIMES ARISE

13 WHEN APPLYING THESE COST OF EQUITY METHODS TO A GROUP OF

- 14 COMPARABLE RISK COMPANIES?
- A. I generally treat illogical results by either: (1) giving the illogical results a
 lower weight; or (2) giving illogical results an equal weight but stating why a
 recommendation based on equal weighting would be either conservative or
 not conservative, as the case may be.

Q. WHAT WEIGHT DO YOU GIVE TO THE RESULTS OF YOUR COST OF EQUITY METHODS IN THIS PROCEEDING?

A. I give my DCF result a one-third weight, the average of my two risk premium
results a one-third weight, and the average of my two CAPM results a onethird weight (see Vander Weide Direct at page 4, Table 1 and Vander Weide
Direct at 45, Table 5).

1 Q. WHY DO YOU NOT GIVE EQUAL WEIGHT TO EACH OF YOUR FIVE 2 COST OF EQUITY METHODS?

A. I do not give equal weight to each of my five cost of equity methods because:
(1) the average beta for my proxy group of electric utilities is currently 0.70;
and (2) as discussed in my direct testimony, there is substantial evidence that
the CAPM underestimates the cost of equity for companies such as my
comparable companies with betas that are significantly less than 1.0. Thus, I
believe that the Commission should give less weight to my CAPM results than
to my other cost of equity results at this time.

10Q.HOW DOES THE ONE-THIRD EQUAL WEIGHTING APPROACH IN THIS11PROCEEDING GIVE LESS OVERALL WEIGHT TO YOUR CAPM12RESULTS THAN WOULD A ONE-FIFTH EQUAL WEIGHTING OF EACH13COST OF EQUITY RESULT?

A. An equal weighting of each cost of equity result would give a one-fifth
weighting to my historical CAPM result and a one-fifth weighting to my DCFbased CAPM result, for a total CAPM result weighting equal to two-fifths.
Since one-third is less than two-fifths, a one-third equal weighting approach
assigns a lower overall weight to my CAPM results than would a one-fifth
equal weighting of all five cost of equity results.

20 Q. WHAT WEIGHT DID YOU GIVE TO THE RESULTS OF YOUR COST OF 21 EQUITY METHODS IN EMPIRE'S LAST CASE, ER-2008-0093?

A. I gave the same one-third weighting to the results of my cost of equity
 methods in Case No. ER-2008-0093 as I give to the results of my cost of
 equity methods in this case, namely, one-third weight to my DCF result, one-

third weight to the average of my two risk premium results, and one-third
 weight to the average of my two CAPM results.

3 Q. WHY DID YOU NOT GIVE ONE-FIFTH EQUAL WEIGHT TO EACH OF

4 YOUR FIVE COST OF EQUITY METHODS IN CASE NO. ER-2008-0093?

5 Α. I did not assign one-fifth equal weight to the results of each of my five cost of 6 equity methods in Case No. 2008-0093 because, in that case, my CAPM 7 results were significantly higher than my DCF and risk premium results, and I 8 believed that my CAPM results likely over-stated Empire's cost of equity at 9 that time. Thus, my recommendation in that case would have been higher if I 10 had given one-fifth equal weighting to each of my five cost of equity methods 11 in that proceeding. (As noted above, a one-third weighting approach gives 12 less overall weight to the CAPM than an equal weighting of all five cost of 13 equity results.)

14 Q. STAFF CITES SOME CASES IN WHICH YOU GAVE ONE-FIFTH EQUAL 15 WEIGHT TO THE RESULTS OF EACH OF YOUR FIVE COST OF EQUITY 16 METHODS. EVEN THOUGH CAPITAL MARKET CONDITIONS 17 ALLEDGEDLY WERE SIMILAR TO CONDITIONS AT THE TIME YOU PREPARED YOUR TESTIMONY IN THIS PROCEEDING. 18 CAN YOU EXPLAIN WHY YOU GAVE ONE-FIFTH EQUAL WEIGHTING TO THE 19 20 RESULTS OF EACH OF YOUR FIVE COST OF EQUITY METHODS IN THE CASES CITED BY STAFF? 21

A. Yes. For the reasons cited in my direct testimony, the current market
 environment tends to cause the CAPM to underestimate a company's cost of
 equity. In some cases, I explicitly account for this phenomenon by giving

- 1 slightly less weight to CAPM results (one-third weighting rather than two-
- 2 fifths); and, in other cases, I implicitly account for this phenomenon by
- 3 emphasizing that my recommendation is conservative.

4 Q. DOES STAFF AGREE WITH YOUR ASSESSMENT THAT LESS WEIGHT

- 5 SHOULD BE GIVEN TO CAPM RESULTS AT THIS TIME?
- 6 A. Yes. Staff asserts in its direct testimony:
- 7Staff also performed its traditional CAPM cost of common equity8analysis on the comparable companies. However, due to recent9significant stock market declines through the end of 2008, these10CAPM results should not be given much consideration in this11case. [Staff Report at 29.]
- 12 Q. IN SUMMARY, DO YOU AGREE WITH STAFF'S ASSESSMENT THAT A
- 13 ONE-THIRD WEIGHTING APPROACH IS INCONSISTENT WITH THE
- 14 WEIGHTING YOU APPLY IN PREVIOUS CASES?
- A. No. In every case, I recognize that the results of applying the CAPM has
 been volatile in recent years. My two weighting approaches, along with my
 testimony regarding the CAPM, provide the regulator sufficient information to
 make a reasonable recommendation in the proceedings in which I have
 participated.
- 20 V. FORECASTED INTEREST RATES
- 21 Q. YOUR RISK PREMIUM APPROACHES REQUIRE AN ESTIMATE OF THE
- 22YIELD TO MATURITY ON A-RATED UTILITY BONDS, AND YOUR CAPM23APPROACHES REQUIRE AN ESTIMATE OF THE YIELD TO MATURITY24ON LONG-TERM TREASURY BONDS. HOW DO YOU ESTIMATE THESE
- 25 YIELDS TO MATURITY IN THIS PROCEEDING?

A. I estimate these yields to maturity using forecasted interest rates on A-rated
 utility bonds and long-term Treasury bonds.

Q. DOES STAFF AGREE WITH YOUR USE OF FORECASTED INTEREST
 4 RATES TO ESTIMATE THE INTEREST RATE COMPONENT OF YOUR
 5 RISK PREMIUM AND CAPM METHODS?

A. No. Staff claims that my use of forecasted interest rates in this proceeding:
(1) is inconsistent with my use of current interest rates in some other
proceedings; (2) is inconsistent with my use of current stock prices in my DCF
approach; and (3) is unnecessary because current bond yields already reflect
investors' expectations of future interest rates.

11Q.IS YOUR USE OF FORECASTED INTEREST RATES IN THIS12PROCEEDING INCONSISTENT WITH YOUR USE OF CURRENT13INTEREST RATES IN SOME OTHER PROCEEDINGS?

14 Α. No. While it always appropriate in theory to add the risk premium to a 15 forecasted interest rate, I sometimes use current interest rates because the 16 current interest rate at the time of my studies is approximately equal to the 17 forecasted interest rate, and current interest rates are more readily available 18 than forecasted interest rates. In this proceeding, it is appropriate to use 19 forecasted interest rates because forecasted interested rates are significantly 20 different from current interest rates, and I had access to forecasted rates at 21 the time of my studies.

Q. IS THE USE OF FORECASTED INTEREST RATES IN YOUR RISK PREMIUM STUDIES INCONSISTENT WITH YOUR USE OF CURRENT STOCK PRICES IN YOUR DCF APPROACH?

A. No. Although one could, in principle, forecast the DCF cost of equity, such a
forecast would require not only a forecast of future stock prices, but also a
forecast of future dividends and future growth rates as of a future point in
time. I do not know of any source for obtaining such data. In contrast,
sources such as Blue Chip, Bloomberg, and Value Line are available to
obtain forecasted interest rate data.

Q. DO CURRENT BOND YIELDS ALREADY "REFLECT INVESTORS" 8 EXPECTATIONS CONCERNING FUTURE INTEREST RATES"?

9 A. I am uncertain what Staff means by the word "reflect" in the context of its
10 statement (see Staff Rebuttal at 8). However, it is clear that current bond
11 yields are not equal to forecasted interest rates at this time.

Q. STAFF ALSO CRITICIZES YOUR USE OF FORECASTED INTEREST
RATES, ALLEGING THAT YOU DO NOT "IDENTIFY THE MAGNITUDE OF
THE DIFFERENCE BETWEEN FORECASTED YIELDS AND AVERAGE
CURRENT YIELDS THAT WOULD CAUSE HIM TO CHOOSE ONE
METHOD COMPARED TO THE OTHER." [STAFF REBUTTAL AT 7.]
DOES YOUR TESTIMONY IDENTIFY CURRENT BOND YIELDS AS WELL
AS FORECASTED BOND YIELDS?

A. Yes. My direct testimony describes my ex ante risk premium methodology,
which studies the DCF expected return on a proxy group of electric
companies compared to the interest rate on Moody's A-rated utility bonds for
each month in my study period, which, in this proceeding consists of 119
months over the period September 1999 through July 2009. Thus, my

testimony clearly identifies the average yield on Moody's A-rated utility bonds.
 (See Vander Weide Direct at 31 - 32, Schedule 2, and Appendix 3.)

YOU HAVE EXPLAINED IN YOUR FOREGOING TESTIMONY THAT 3 Q. 4 STAFF'S CRITICISMS REGARDING ALLEGED INCONSISTENTICES IN YOUR CURRENT AND PREVIOUS TESTIMONIES ARE UNJUSTIFIED. 5 6 DO STAFF'S COST OF EQUITY METHODS IN THIS PROCEEDING 7 DIFFER FROM ITS COST OF EQUITY METHODS IN OTHER **PROCEEDINGS?** 8

9 Yes. Staff has used different data, different methodologies, and different Α. 10 proxy group selection criteria in every Empire case in which I have testified in 11 Missouri. For example, in Case No. ER-2004-0570, Staff recommends a cost of equity based on the result of a company-specific annual DCF model (using 12 13 six-month stock prices) applied to Empire alone. Staff checks the 14 reasonableness of this single-company analysis by applying the DCF model 15 to a four-company proxy group based on seven proxy selection criteria.

In Case No. ER-2006-0315, Staff recommends a cost of equity based
on the application of an annual DCF model (using four-month stock prices)
and other cost of equity methods to Empire and a five-company proxy group
chosen on the basis of the company's being listed in an August 11, 2005,
issue of Standard & Poor's *CreditStats* and on other selection criteria that are
significantly different from those used in Case No. ER-2004-0570.

In Case No. ER-2008-0093, Staff changes its proxy selection criteria,
 data, and methods, recommending a cost of equity based on an annual DCF
 model applied to a 16-company proxy group.

1 In the current proceeding, Staff once again uses different proxy 2 selection criteria, data, and different cost of equity methodologies, now 3 recommending a multi-stage DCF model using three-month stock prices and its own estimate of a "long-run sustainable growth rate" applied to a 12-4 5 company proxy group. Staff appears to believe that it is reasonable to 6 criticize my testimony for minor differences in cost of equity data and 7 weighting, while Staff is free to make significant changes in its cost of equity 8 data, methodologies, and proxy selection criteria from one case to another. 9 Given the many changes in Staff's testimony over time, Staff's criticisms of 10 my testimony on the basis that there are minor differences in my testimonies 11 in different proceedings seems unwarranted.

Q. STAFF CHARGES THAT YOUR COST OF EQUITY METHODS ARE "PLAIN RANDOM." [STAFF REBUTTAL AT 5.] IS THIS CRITICISM JUSTIFIED?

A. No. As discussed above, the minor changes that Staff notes in my
 testimonies are reasonable responses to changes in capital market
 conditions, availability of data, and conditions specific to a company or
 regulatory jurisdiction. Given the rapid changes in economic conditions in
 recent years, my testimony has remained remarkably consistent.

20 Q. DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?

A. Yes, it does.

AFFIDAVIT OF JAMES H. VANDER WEIDE

STATE OF NORTH CAROLINA) COUNTY OF DURHAM

) \$\$

On the 20 day of April, 2010, before me appeared James H. Vander Weide, to me personally known, who, being by me first duly sworn, states that he is Research Professor of Finance and Economics at the Fuqua School of Business of Duke University and also President of Financial Strategy Associates and acknowledges that he has read the above and foregoing document and believes that the statements therein are true and correct to the best of his information, knowledge and belief.

James H. Vander Weide

Subscribed and sworn to before me this $\frac{20}{300}$ day of April, 2010

Notary Public

My commission expire