

Page 1960

1 point in time; in fact, new estimates may be
2 farther off the mark in reality than old
3 estimates.

4 In terms of the ability over time to
5 deal with -- and I think the real concern is if
6 these costs are overaccrued, overcollected from
7 customers, that is a mechanism that over time will
8 return the overcollections to customer, but it
9 will work very slowly and will not generally serve
10 to fully correct problems within a generation's
11 time frame, however that is defined.

12 There was discussion this morning
13 that a reserve amortization was approved or -- or
14 I'm sorry, was recommended for UE that was to last
15 40 years. That means if significant amounts are
16 overcollected from customers in that scenario,
17 that would still take 40 years to fully return
18 back to customers.

19 I would also note that the fact that
20 the very existence of these overaccruals and the
21 amount may be disputed in future rate proceedings.
22 It's not something the parties are likely to come
23 together and agree to very quickly. There will be
24 another subject of controversy likely in future
25 rate proceedings.

1 Q Each of these mechanisms would be
2 addressed, I suppose, only in subsequent rate
3 cases? There wouldn't be any interim study, would
4 there?

5 A Well, I believe updated depreciation
6 studies are filed outside of rate cases, so.

7 Q Okay. I wasn't aware of that.

8 A I believe that.

9 Q We don't get those, thank goodness.
10 Okay. And I think you -- you wanted to address
11 either the second or the third item maybe? The
12 shortcomings? Or maybe you already have. Alleged
13 shortcoming.

14 A Oh. I think I -- I totally missed
15 the third one, I haven't mentioned that, and
16 that's the utility's contention that funds given
17 to the Company by customers for this purpose will
18 be reflected as a reduction to rate base and,
19 thus, lower the overall costs. So they will be
20 fully compensated for the use of their funds.

21 Q Well, that -- go ahead and finish
22 your thought and then I want to follow up on that.

23 A Okay. Now, to me, that's not -- I
24 would not characterize that as a safeguard, I
25 would characterize that as a must have. If I'm

Page 1962

1 going to provide funds to the utility, I deserve a
2 return and I should get it. So I don't think it's
3 something that -- there's no bonus points
4 associated with that kind of mechanism.

5 Q That's an increase in the
6 depreciation which would reduce the value of rate
7 base. Correct?

8 A That is correct.

9 Q Okay. We were exploring that
10 earlier, and that's what I -- there are two --
11 this figure would go into the rate making formula
12 in two different places, where it would be
13 subtracted out in one place and then added back in
14 as an expense.

15 A The way I would characterize it, you
16 collect depreciation expense, that shows up as an
17 expense customers pay for, but the amount of that
18 expense is deducted from rate base and, therefore,
19 reduces the overall return customers have to pay.

20 Q Mr. Schwarz deferred that question
21 to you, I think, a little while ago.

22 A I'll talk with him later.

23 Q Good. I guess in total, in
24 consideration of those safeguards, the updated
25 studies and the analysis, the ongoing -- regular,

Page 1963

1 ongoing analysis of these depreciation studies and
2 the estimates on what the cost of removal will be
3 at some point down the line in total, these
4 mechanisms are simply not enough to assume at
5 least some level of accuracy, in your opinion?

6 A Well, over time, as certain assets
7 get closer to their retirement, you may be able to
8 get better, more reasonable, more accurate
9 estimates. So in isolation maybe things will get
10 better in the future. But all the time the
11 Company is adding new plant that may add -- live,
12 you know, 50, 60, 80 years. And cost of removal
13 is being collected on that as well.

14 I don't think you ever get to a
15 point where you can be reasonably assured that
16 customers are paying an accurate level of accrued
17 net salvage in rates under the standard approach.

18 Q In your opinion, do the rate payers
19 get any benefit from the Company having additional
20 -- the extra additional cash flow?

21 A My -- do -- do they get any benefit?
22 Um --

23 Q Is there a -- if you look at it
24 rather than a -- if you look at this issue rather
25 than as a intergenerational equity issue and you

Page 1964

1 look at it as -- as a cash flow issue, is there a
2 -- certainly the Company would have the benefit of
3 having easier access to cash, but does the rate
4 payer correspondingly also receive any benefit or,
5 I suppose, detriment, or is there any interest of
6 the rate payer in the increased cash flow to the
7 Company?

8 A In my view, probably not because it
9 has been alleged that such measures as the
10 standard approach will allow for higher credit
11 ratings which means lower debt costs, okay?
12 There's two problems with that, and I think to
13 some degree this was addressed earlier.

14 The first problem is, in my opinion,
15 I don't believe this issue right now in and of
16 itself is going to drive the credit ratings of the
17 utility. They look at cash flow matters in total.

18 Second of all, even if that were
19 true and the Company -- or the customers get the
20 benefit of the lower debt cost, they're also
21 paying for higher net salvage cost, and I don't
22 think there's any evidence that that's a net wash
23 or a net benefit to the customers.

24 Q Okay. I asked this question of a
25 number of the witnesses. If we were to track my

1 infamous graph of where you have an increasing
2 curve of the actual cost of removal of plant and
3 above that you're going to have the accrual method
4 that would track it, would those lines over time
5 stay parallel to some extent or stay close? Will
6 they converge or will they grow in difference?

7 A I think --

8 Q Is there a way to track that, I
9 guess?

10 A For the foreseeable future, I think
11 they will grow and will increasingly be a larger
12 dollar value associated with this issue in the
13 future if, in fact, this remains an issue.

14 Q Why do you believe that?

15 A Well, I think Mr. Stout said
16 something interesting either yesterday or
17 Wednesday afternoon, that basically the accrual
18 method will keep growing and growing until the
19 point where we reach a, I think he called it a
20 steady state of plant or whatever, which would
21 basically mean that rate base would stop growing.

22 Okay? Generally over time rate base
23 has grown for these companies for a variety of
24 reasons which have been discussed, more customers,
25 more service territory, and inflation, and I don't

Page 1966

1 think seriously you would expect those trends to
2 reverse within the near future.

3 Q There's been discussion that the
4 amount of -- the dollar amount of value of this
5 issue in the case from 1999, the difference in
6 position was roughly \$2.3 million. Do you agree
7 with that?

8 A In this rate proceeding, yes.

9 Q Yes. Does that \$2.3 million reflect
10 both the subtraction of the -- I'll tell you, I
11 don't think that question is going to make sense,
12 so I'll spare everybody.

13 If -- are there any assets that
14 actually have a positive net salvage value at the
15 end of their lives? We spent a lot of time
16 talking about how the cost of removal that is so
17 much greater, but are there any assets that are
18 left that do have a positive value at the end of
19 their lives?

20 A I'm fairly confident the vehicles
21 account for utilities have a positive salvage
22 value. The vehicles used have some resale value.
23 There may be other accounts, but I'm not that
24 familiar with it.

25 Q Is it Staff's position that those

Page 1967

1 estimated net salvage values for those automobiles
2 should be factored in to the amount that will be
3 depreciated over the life of the asset?

4 A No. To the extent, under our
5 approach, to the extent companies actually receive
6 positive proceeds upon the retirement of that
7 asset, those should be accounted for and treated
8 as a credit in the revenue requirement process at
9 the time they are received.

10 Q So they -- so if you had a vehicle
11 with that couple of thousand dollars in -- in
12 value at the end, it's not going to be reduced
13 from the amount that's depreciated over time?

14 A That's my understanding.

15 Q How long have you been with the
16 Commission?

17 A Since 1981.

18 Q '81. Like your work?

19 A Some days better than others.

20 Q So you were around in either the
21 same department or close by when, I suppose, that
22 there was a shift in -- or an evolution of Staff
23 policy on this issue?

24 A I was certainly employed by the
25 Commission.

1 Q Do you recall -- do you recall the
2 circumstances or the time when this shift
3 occurred?

4 A Actually, no. I don't think I was
5 privy to those discussions or to that decision
6 making process.

7 Q Wasn't like everyone was sitting
8 around the office and said, aha, I've got a great
9 idea? Doesn't stick out in your mind?

10 A No, it does not.

11 COMMISSIONER CLAYTON: Okay. I
12 don't believe I have any further questions. Thank
13 you.

14 JUDGE THOMPSON: Thank you,
15 Commissioner Clayton.

16 Commissioner Davis?

17 BY COMMISSIONER DAVIS:

18 Q Mr. Oligschlaeger, what would you --
19 what do you do with an asset that becomes -- would
20 become obsolete before its time? I mean, it
21 hasn't necessarily happened in the gas
22 distribution industry, but, you know, for
23 instance, with the telephone industry taking off
24 as it has, what do you do when a company put --
25 how do you -- how do you treat that in terms of

1 depreciation?

2 A If an asset becomes obsolete before
3 its estimated future life is over with and it is
4 retired, then my understanding is that leaves an
5 amount -- positive amount in rate base that
6 basically will be unrecovered by the utility
7 unless a special amortization is undertaken to
8 charge the remaining cost over some period of
9 time.

10 Q Okay. And what would happen if -- I
11 mean, how would you treat that if, say, you know,
12 Laclede Gas builds new pipe to a new subdivision
13 and the growth in the area is explosive, as we
14 have in some areas of the state right now, I mean,
15 how do you -- how do you treat that when, say, a
16 piece of pipe, you know, can't handle the capacity
17 anymore? You know, and it may have only been in
18 use two or three years? How do you treat that?

19 A Okay. Assuming that there are no
20 prudence issues associated with that scenario,
21 and, again, I'm not an engineer, but if they had
22 to rip out the entire section of pipe in order to
23 put new, larger pipe in, and I don't know that
24 that would -- what would be required.

25 I believe you would retire the old

Page 1970

1 pipe and, again, if that did not last as long as
2 originally estimated for depreciation purposes,
3 that would leave some unrecovered investment in
4 rate base. And then you would put the new pipe in
5 to plant in service and it would begin
6 depreciating that and recovering a return on that.

7 Q So let me ask you this. Under --
8 under your methodology, under the way Staff, I
9 guess, is advocating that we do depreciation in
10 this case, if we have unforeseen expenses, you
11 know, say the, you know, say the net cost of
12 removal for, you know, I guess facilities
13 associated with the nuclear power plant or
14 something like that just increase exponentially in
15 ways we never dreamed of, you know, we are just
16 going to pass that all around, all around to the
17 rate payers; is that correct?

18 A To the extent they are like unusual
19 costs of removal amounts incurred by the utility?

20 Q Mm-hmm.

21 A Well, I think there's two different
22 scenarios. Number one, it would hit expense when
23 the Commission -- or when the company incurred it,
24 to the extent the company was in the rate
25 proceeding. We would look at that, those amounts

Page 1971

1 in the test years that appear abnormally high,
2 abnormally low, does it look reasonable in terms
3 of an ongoing basis, then we would recommend rate
4 levels based on that kind of thinking.

5 Now, there could be situations which
6 perhaps you would -- where a truly unusual
7 retirement takes place in which we might consider
8 the idea of some kind of special amortization of
9 the amount and so on to make sure the company has
10 some opportunity to recover its investment in the
11 item.

12 Q I think earlier you testified that
13 you were present here when I asked Mr. Schwarz
14 about, you know, how you would -- how you would
15 bill this if it was an ISRS payment or whatever,
16 and my recollection of what Mr. Schwarz said was
17 that he would basically advocate putting an adder
18 on people's bills or something of that nature.
19 How does what Mr. Schwarz recommended differ from
20 single issue rate making?

21 A What Mr. Schwarz recommended, and to
22 be truthful, I haven't specifically discussed this
23 with Mr. Schwarz, it would be the idea of
24 including a surcharge on customer bills to meet
25 some cash flow situation in which more cash was

1 needed by the Company than would be afforded under
2 normal rate making procedures.

3 To the extent that that surcharge
4 was not tied to a specific item of plant in
5 service or to some rate making item, perhaps that
6 would take care of single issue rate making
7 concerns. But there's a lot of legal judgment in
8 there that I'm not particularly capable of
9 offering.

10 Q I believe earlier you testified that
11 you were not involved in the -- I guess it was the
12 Staff decision making process regarding certain
13 policy issues, may have been like the fuel
14 adjustment clause; is that correct?

15 A I know I specifically mentioned my
16 lack of involvement in the net salvage issue. In
17 terms of fuel adjustment clause, I believe my
18 testimony with Commissioner Murray was that that's
19 not really a live issue since for electric
20 utilities, that kind of mechanism is prohibited in
21 this state.

22 Q Are you aware of how many other
23 states have fuel adjustment clause for electric
24 utilities?

25 A Just as a general base of

Page 1973

1 information, I couldn't give you an exact number,
2 but many of them do have some sort of mechanism.

3 Q Would it surprise you to learn that
4 I believe approximately 47 have some sort of fuel
5 adjustment clause?

6 A I wouldn't have guessed quite that
7 high, so I guess my answer is yes.

8 Q Mr. Oligschlaeger, can you help me
9 understand? Missouri is only one of approximately
10 four states that calculate depreciation in this
11 manner, one of only certainly a handful of states
12 that have no fuel adjustment clause for electric
13 utilities.

14 I mean, do you not feel that these
15 thing -- that these issues put the utilities here
16 in Missouri at a comparative disadvantage to
17 utilities in other states?

18 A I believe the answer to that is yes.
19 In terms of the fuel adjustment clause, which
20 isn't -- obviously not entirely written on our
21 hands, I think we have labored to create some
22 alternative approaches that, while perhaps not as
23 permanent or all encompassing as a fuel adjustment
24 clause, help to meet electric utilities to recover
25 their costs of fuel and purchase power costs on a

1 timely basis.

2 So I think we were -- we were aware
3 of the potential problems in that area.

4 Q Mr. Oligschlaeger, the Office of
5 Public Counsel is charged with representing
6 consumers. What do you see the role of the PSC
7 Staff as being?

8 A The role of the PSC Staff is to
9 advise and give recommendations to the Commission
10 on major questions that come before it based upon
11 my understanding of a fair, biased -- fair,
12 unbiased, and balanced viewpoint.

13 Q Okay. Let's get back to that fair
14 and biased viewpoint here for just a second. Mr.
15 Oligschlaeger, can you point to me any significant
16 issue in the last year or two where Staff has
17 looked at the position of a utility and said, yes,
18 they are right? Or they're even close to right?

19 A My universe of experience isn't all
20 encompassing within the Staff, so I can really
21 only refer to cases or projects I had first
22 knowledge of or participated in.

23 I would point you to the fact that
24 we have been able to reach settlement agreements
25 on a number of cases on a number of issues with

Page 1975

1 the utilities which reflect, I guess, a belief on
2 the Staff's part as well as the utilities' part as
3 well as the other parties' parts that that was a
4 fair, balanced, and reasonable resolution of the
5 issues involved. That happened in the MGE rate
6 case, that's happened in other proceedings.

7 **Q Do you think it's fair that when the**
8 **Missouri General Assembly passes a law, that the**
9 **Commission Staff negotiates a settlement that says**
10 **yes, we have this lawsuit here, but no, you can't**
11 **take advantage of it?**

12 A I was not directly involved in
13 settlements involving -- which -- I assume you're
14 talking about ISRS. Each party has to give and to
15 take, and to the -- I believe you can assume the
16 fact that the company was able to obtain something
17 from those settlements it wanted that it felt
18 giving up the right to file ISRS cases was
19 something that it could live with under those
20 circumstances.

21 **Q On the issue of net salvage, I**
22 **believe it was your testimony that the, quote,**
23 **depreciation Staff came up with that; is that**
24 **correct?**

25 A With our current approach?

Page 1976

1 Q Yes.

2 A I believe so.

3 Q Okay. And you're from -- you're not
4 from the depreciation section, you're from --

5 A The auditing section.

6 COMMISSIONER DAVIS: The auditing
7 section. No further questions at this time.

8 JUDGE THOMPSON: Thank you,
9 Commissioner Davis.

10 Commissioner Murray, further
11 questions? Please proceed.

12 BY COMMISSIONER MURRAY:

13 Q Mr. Oligschlaeger, when did you say
14 you started?

15 A September 1, 1981.

16 Q '81?

17 A Yes.

18 Q I had a question on the tip of my
19 tongue, now I need to think for a minute because
20 it disappeared. Oh, you -- Commissioner Davis was
21 just asking you about which department you're in,
22 and you're in the auditing department you said; is
23 that correct?

24 A Yes.

25 Q Do you know why you would be the --

Page 1977

1 one of the two witnesses provided by Staff on the
2 depreciation issue? Aren't there other
3 depreciation analysts that would have been more
4 familiar with the --

5 A My testimony hopefully was intended
6 to primarily cover cash flow and financial issues
7 associated with this particular issue. And my
8 understanding is that our depreciation folks,
9 while they're very well versed in the area of
10 depreciation, may not be as qualified to handle
11 some of the arguments raised by the companies in
12 the area of cash flow and financial impact.

13 Q Okay. Is it -- is it your
14 understanding that the people in the depreciation
15 department maybe don't really understand how cash
16 flow operates?

17 A I have not tried to test their
18 knowledge of that area, so I really cannot
19 comment.

20 Q So you're not aware of how much
21 appreciation they have for the effect of their
22 decisions or their recommendations as to
23 depreciation might have on cash flow?

24 A No, I don't.

25 Q Did you -- I'm sure you read Miss

Page 1978

1 Schad's testimony, didn't you?

2 A Yes.

3 Q And did you take a look at her
4 exhibit that she filed, which was Schedule 8-1 to
5 the -- to her supplemental rebuttal testimony?

6 A Yes.

7 Q And specifically the memo and --
8 well, I guess the rather lengthy memo from John
9 Ferguson, the Chairman of the SDP Current Issues
10 Committee to the membership, Society of
11 Depreciation Professionals?

12 A Yes, I have reviewed that.

13 Q Did you notice the last paragraph on
14 page 1 that carries over to page 2 of that memo,
15 and would you just read that to your -- actually,
16 you can read it out loud.

17 A Okay. The last paragraph on page 1,
18 carrying over to page 2? Okay.

19 The FERC and Rural Utilities Service
20 uniform systems of accounts dictate accrual
21 accounting, but the 1976 NARUC electric and gas
22 uniform systems of accounts do not include this
23 requirement.

24 This system may be perceived to
25 limit how a cash basis proposal can be responded

Page 1979

1 to. However, the accrual accounting requirement
2 can be implied for any electric utility utilizing
3 the NARUC electric uniform system of accounts
4 because the NARUC announced in 1999 that it would
5 no longer maintain it and encouraged entities to
6 follow the FERC uniform systems of accounts.

7 The more recent (1996) NARUC water
8 uniform system of accounts dictates accrual
9 accounting, and I assume that the 1996 NARUC waste
10 water uniform system of accounts does also.

11 Q Is there no uniform system of
12 accounts for gas companies? Or is that included
13 with the electric?

14 A I have a copy of a gas uniform
15 system of accounts in my office, so I assume it
16 exists.

17 Q Separate from the electric --

18 A It is separate, it is highly similar
19 in some ways, but it is separate from electric.

20 Q Okay. So the FERC uniform system of
21 accounts for gas companies, what does it require?

22 A In terms of accrual accounting, it
23 calls for accrual accounting in the same manner
24 the electric one does.

25 Q Okay. And if we adopt the uniform

1 system of accounts in Missouri --

2 A Yes, we have. I'm not sure which
3 version was last formally adopted, but we tend to
4 use the most recent version in any case.

5 Q Okay. And when the Chairman of the
6 -- when John Ferguson described later on in this
7 memo what has been done in Missouri, I -- he kind
8 of questions even whether he's actually reading
9 this right, because -- reading correctly what
10 Missouri has actually done, because he starts out
11 talking about the 1990 MoPub case, is that -- and
12 I'm on page 8-4. Are you there?

13 A Sure. Yes, I am.

14 Q And about the fourth paragraph down
15 in that, he says, at the time, the Missouri
16 electric uniform system of accounts was that of
17 NARUC which did not include an accrual accounting
18 requirement. Do you see that?

19 A Yes.

20 Q Do you agree with that?

21 A I don't know.

22 Q And then he goes on to point out a
23 couple paragraphs later, as is evident from
24 following discussions of 1999, 2001, and 2002,
25 Missouri proceedings in which the Staff adopted

Page 1981

1 true cash accounting, Missouri's later adoption of
2 the 1992 FERC uniform system of accounts that
3 dictate accrual accounting has not precluded
4 Missouri from continuing cash -- a cash basis for
5 net salvage.

6 I think he's indicating that that's
7 rather strange?

8 A From his perspective, I'm sure it
9 is.

10 Q You don't think it's strange to have
11 a system of accounting that we are following, but
12 we choose when to follow it and when not to follow
13 it?

14 A Historically, there have been other
15 areas besides net salvage in which this Commission
16 has chosen a cash basis of rate making, and some
17 of those have even received wide adherence from
18 our utilities and they file rates on that basis.
19 For example, uncollectible accounts and, to some
20 degrees, injuries and damages claims.

21 Q Have we done anything -- has anybody
22 sought a variance, or do we just decide when we'll
23 ignore the rules?

24 A Well, the Commission rules
25 themselves indicate you are not bound by the

Page 1982

1 uniform system of accounts and how you treat for
2 rate making any of the items encompassed within.

3 Q Even though we officially adopt
4 them?

5 A And that's for record keeping,
6 bookkeeping purposes, yes.

7 Q Did you ever, during your tenure
8 here, experience 4 CSR 240-10.020, which is income
9 on depreciation fund investments, that rule? Did
10 you ever experience that being applied?

11 A To clarify, are you talking about
12 the so-called 3 percent rule?

13 Q Yes.

14 A No.

15 Q So, to your knowledge -- to your
16 knowledge, it was never applied?

17 A To my knowledge, it was never
18 applied.

19 Q And that was adopted prior to your
20 service at the Commission; is that right?

21 A That's my understanding.

22 COMMISSIONER MURRAY: Thank you.

23 JUDGE THOMPSON: Thank you,
24 Commissioner.

25 Other questions from the bench?

Page 1983

1 Very well. At this time we will take a ten minute
2 recess.

3 (Off the record.)

4 (Witness sworn.)

5 JUDGE THOMPSON: Please take your
6 seat, state your name for the reporter, spell your
7 last name, if you would.

8 THE WITNESS: Steven with a V, M.
9 Fetter, F as in frank, E, double T as in Tom, Tom,
10 E-R.

11 JUDGE THOMPSON: Thank you. You may
12 inquire.

13 MR. LOWERY: Thank you, Judge.

14 STEVEN M. FETTER, testified as follows:

15 DIRECT EXAMINATION BY MR. LOWERY:

16 Q Good afternoon, Mr. Fetter.

17 A Afternoon.

18 Q Are you the same Steven M. Fetter
19 that previously caused to be filed in this case
20 supplemental direct testimony consisting of 17
21 pages and Schedule SMF-1 previously marked as
22 Exhibit 143?

23 A Yes.

24 Q If I were to ask you the same
25 questions, would your answers be the same?

Page 1984

1 A Yes, they would.

2 Q Do you have any corrections or
3 clarifications to your prefilled testimony?

4 A Not that I know of at this time.

5 Q Are your answers true and correct,
6 to the best of your knowledge and belief?

7 A Yes.

8 MR. LOWERY: I'd offer Exhibit 143
9 into the record, Your Honor.

10 JUDGE THOMPSON: Any objections to
11 the receipt of Exhibit 143?

12 MS. O'NEILL: No objection.

13 JUDGE THOMPSON: Hearing none, the
14 same is received. It will be a part of the record
15 in this proceeding.

16 MR. LOWERY: Tender the witness for
17 cross examination.

18 JUDGE THOMPSON: Thank you, sir.

19 Mr. Pendergast, looks like you are
20 first up.

21 MR. PENDERGAST: I have no
22 questions, Your Honor.

23 JUDGE THOMPSON: Bless you.

24 Ms. O'Neill?

25 MS. O'NEILL: You know what? In the

Page 1985

1 interest of time, I have no questions right now.

2 JUDGE THOMPSON: And bless you, too.

3 Mr. Schwarz?

4 CROSS EXAMINATION BY MR. SCHWARZ:

5 Q Good afternoon, sir.

6 A Good afternoon.

7 Q On pages 10 and 11 of your
8 testimony, you compare depreciation funding to an
9 employee planning for retirement, saying that the
10 inability to know with absolute precision future
11 annual income, length of career, or retirement
12 income needs adjusted for inflation is not a
13 reason to forgo putting aside cash now for that
14 eventuality. Is that --

15 A That is pretty much what that
16 paragraph says.

17 Q In the context of depreciation, who
18 are you suggesting needs to put aside cash? The
19 customers or the utility?

20 A It would be within the context of
21 the depreciation model where the Company treats it
22 as an expense that is included in customers'
23 rates.

24 Q Okay. But my question was, who
25 needs to put aside the cash?

Page 1986

1 A The cash should be collected for the
2 purpose of depreciation expense.

3 Q Third time's a charm. Who should
4 put aside the cash?

5 A Maybe I'm missing something. Where
6 is put aside in the --

7 Q If you look on line 23 of page 10.

8 A Okay. Okay. So the -- the Company
9 should collect in rates cash which the Company
10 will be responsible to use for retirement or
11 removal of assets, and also representing a return
12 of the large amount of money put forward by
13 investors that the Company used to make a capital
14 addition.

15 Q Is it your understanding that UE and
16 Laclede are proposing to put aside the funds
17 received under their approach to make those future
18 cash outlays?

19 A No, they are collecting depreciation
20 expense with the intent to meet their -- one, the
21 -- the larger portion of the depreciation expense
22 is a return of the previously provided capital
23 expenditure, and a smaller portion is for their
24 future responsibility for retirement or removal.

25 So there's somewhat of a symmetry,

Page 1987

1 although I must say, the money up front is much,
2 much larger than the back end part of that
3 symmetrical equation.

4 Q Would you agree that the sources of
5 cash for a utility are principally rate payers,
6 creditors, and shareholders? I mean, they may
7 find loose change in taxi cabs, but those are the
8 three main sources of cash, are they not?

9 A Those are the main sources.

10 Q Are you aware that over time for any
11 particular vintage of property or -- scratch that.
12 Account, that for any account at any particular
13 point in time, that eventually those -- the
14 accruals that are currently greater than cash
15 expenditures will ultimately reverse and the cash
16 expenditures will be bigger than the accruals?
17 Are you aware of that?

18 A Yeah, I believe within Mr. Stout's
19 testimony, he included some information about the
20 amount accrued and then the removal or retirement
21 expenses will cross and go back and forth, as I
22 would expect, over a long period of time.

23 Q And what will be the credit rating
24 agencies' response in the future when the cash
25 needs are greater than the cash provided by rate

1 payers?

2 A The credit rating agency would look
3 at the quality of the management, how they carry
4 on their business, and any strategies they have
5 not only for meeting that obligation, but for
6 meeting every decision they make in the operations
7 of their utility on an ongoing basis.

8 Q Now, sir, on a cash flow basis, I
9 think your testimony and the testimony of other
10 witnesses in this case suggest that the rating
11 agencies specifically look at cash flow in making
12 credit rating decisions.

13 Now, when the cash flow provided
14 from this particular source of funds that the
15 utilities are advocating now reverses itself in
16 the future, what -- how will credit rating
17 agencies view the reduced cash flow at that time?

18 A The credit rating agencies would
19 expect the company management to have a strategy
20 so that in that year, or during those two years
21 when they have to put out more cash than they are
22 benefiting from a depreciation expense included in
23 rates, that their strategy holds up.

24 That it will not reduce financial
25 ratios and coverages to unacceptable levels. It's

Page 1989

1 a part of doing business. And if a company were
2 to forgo the responsibility to manage their
3 company effectively, the credit rating agencies
4 would look very negatively on such a company
5 management.

6 Q Do credit rating agencies, then, if
7 my understanding is correct, do credit rating
8 agencies now think that Missouri utilities are
9 somehow unable or unsure to manage their cash flow
10 needs in the current environment?

11 A I think the rating agencies are
12 concerned about the depreciation policies within
13 the state.

14 Q What kind of a bump in its credit
15 rating will Laclede Gas get if the Commission
16 reverses its position in this case?

17 A -- I have not -- not only have I
18 not made such an assessment, but -- but that one
19 issue in and of itself, I would not be able to
20 offer an opinion sitting here today.

21 MR. SCHWARZ: Thank you. May I
22 approach the witness?

23 JUDGE THOMPSON: You may.

24 Q (BY MR. SCHWARZ) I'd ask you --

25 MR. SCHWARZ: I'm going to hand him

Page 1990

1 a copy of a statute.

2 Q (BY MR. SCHWARZ) I'm handing you a
3 copy of Section 386.610 of the Missouri revised
4 statutes, and would ask you to read that into the
5 record.

6 A 386.610 --

7 MR. LOWERY: I'm going to object on
8 relevance grounds.

9 JUDGE THOMPSON: Just a moment.

10 Read it back, please.

11 THE REPORTER: "I'm handing you a
12 copy of Section 386.610 of the Missouri revised
13 statutes, and would ask you to read that into the
14 record."

15 JUDGE THOMPSON: The law is always
16 relevant to what we do here. I'll overrule that
17 objection. Please proceed.

18 THE WITNESS: The title of that
19 section is Substantial compliance with
20 requirements of this chapter sufficient, and then
21 the text begins, a substantial compliance with the
22 requirements of this chapter shall be sufficient
23 to give effect to all the rules, orders, acts, and
24 regulations of the Commission, and they shall not
25 be declared inoperative, illegal, or void for any

Page 1991

1 omission of a technical nature in respect thereto.

2 The provisions of this chapter shall
3 be liberally construed with a view to the public
4 welfare, efficient facilities, and substantial
5 justice between patrons and public utilities.

6 Q (BY MR. SCHWARZ) Thank you. Given
7 that statutory provision, would you agree that the
8 function of the Commission is significantly
9 different from that of credit rating agencies?

10 A I mean, it's hard to read that one
11 paragraph out of context, since it was the first
12 thing on the page and it referred to a chapter,
13 which I would guess is many pages before that.

14 But even in the absence of knowing
15 what came before and having served as a
16 Commissioner in another state and having served at
17 a credit rating agency, I can tell you that the
18 duties, responsibilities, and obligations of those
19 two entities would be different.

20 MR. SCHWARZ: Thank you.

21 JUDGE THOMPSON: You done?

22 MR. SCHWARZ: Yes, sir.

23 JUDGE THOMPSON: Thank you.

24 Questions from the bench?

25 Commissioner Murray?

Page 1992

1 COMMISSIONER MURRAY: I didn't know
2 that would come up that quickly.

3 BY COMMISSIONER MURRAY:

4 Q **Mr. Fetter, as you heard earlier,**
5 I'm sure, because you were in the hearing room,
6 the Staff has suggested as an alternate proposal
7 that if the standard treatment of net salvage were
8 to be continued, that there should be a separate
9 trust fund set up for segregating the accounts
10 related to net salvage. What would be the
11 detriments to mandating a separate fund?

12 A I would view that as a extremely
13 inefficient way to basically take the incoming
14 cash, put it in a low earning account, which I
15 would expect would earn less than the Company's
16 authorized return on equity, and then you would
17 have to subtract from that further the charges
18 that trustees and lawyers and folks like that
19 would do with regard to such an account.

20 And I think it would, you know, to
21 my knowledge, it would be the only such structure
22 for net salvage in the country, and it would show
23 a lack of connection, or a lack of respect between
24 regulator and regulated that I don't think is
25 consistent with a constructive relationship; not

1 only on this issue, but everything that comes
2 between the Commission and the companies within
3 the state that it regulates.

4 **Q As a former regulator, are you of**
5 **the opinion that that relationship between**
6 **utilities in general and the Commission that those**
7 **utilities operate under is -- is an important**
8 **relationship from a perception standpoint?**

9 A I'd say the cardinal rule I lived by
10 during my six years on the Michigan Commission,
11 including three years as Chairman, was that
12 communication, open and frank communication
13 between regulators and not only utilities, but
14 also consumer groups and industrial groups, that
15 kind of communication is crucial to the ability to
16 regulate well, to effectuate the public policy
17 within a state.

18 And if there are barriers between
19 the regulators and regulatory staff and those
20 entities where there isn't that kind of -- you
21 know, clearly in -- when you try to build up this
22 trust, there's always somewhat a wariness because
23 of the differing roles of the multiple entities.
24 But to not be able to have that kind of informal
25 communication, I think, seriously handicaps the

Page 1994

1 ability to effectuate the public interest within a
2 state.

3 Q What is your assessment of the
4 importance of regulatory certainty?

5 A Regulatory certainty is extremely
6 important from the financial community's point of
7 view. In all the discussions I've heard over the
8 past two days where the point of initiation of
9 discussion is the net salvage amount, I think the
10 point of initiation of discussion has to be the
11 billions of dollars that investors are putting
12 forward with confidence that over the next 20, 30,
13 40 years, that they will get a return of that
14 investment and a return on that investment.

15 And I think to focus on viewing the
16 net salvage issue in the absence of looking at the
17 precipitating event, which is the investment, I
18 think is not focusing on the right point in this
19 proceeding.

20 Q I had asked Mr. Oligschlaeger
21 earlier about various ways in which a commission
22 could affect the cash flow of a utility during the
23 rate setting process, and I note that in your
24 testimony, you make some reference, if I can find
25 it -- I think it's actually in your attachment,

Page 1995

1 your Schedule SMF-1, which was a Standard & Poor's
2 publication dated January 29, 2004? Do you see
3 that?

4 A Yes, I do.

5 Q And then on page 2 of that schedule,
6 the second to the last paragraph states, the
7 stability that leads to improved credit quality
8 can be supported by legislators and regulators
9 either through rate design or by carving out fuel
10 and commodity expenses and treating them
11 separately from a normal rate case process.

12 Rate design is established as a part
13 of the rate case decision and can be used to
14 promote stability by allocating a greater
15 percentage of fixed costs for recovery through the
16 standard monthly charge. The more common method
17 is a separate cost in the tariff that fluctuates
18 automatically or near automatically as commodity
19 costs rise and fall.

20 The presence of a fuel and purchased
21 power or gas clause that helps a utility manage
22 its exposure to commodity price moves is a
23 positive for credit ratings. Not all are created
24 equal, however, and each mechanism is studied to
25 determine how closely it allows for matching of

Page 1996

1 customer rates with expenses.

2 It -- it seems to me that this
3 report is mentioning some of the ways in which the
4 regulators can affect the cash flow of a utility
5 and, consequently, the utility's credit rating.

6 Do you agree that there are -- there are several
7 ways in which regulators can have that effect?

8 Either positive or negative?

9 A Yes, there are. And, in fact,
10 harkening back to your last question before this,
11 the idea of regulatory certainty, that paragraph
12 also applies to the concept of regulatory
13 certainty, that if a utility makes prudent
14 decisions with regard to its fuel supply or
15 purchased power contracts, it's in the interest of
16 all to have a relatively automatic or near
17 automatic process where they get reimbursed for
18 those costs without having to expend a lot of
19 costs within the hearing room to try to get back
20 those fuel costs.

21 Q And a part of the uncertainty that
22 utilities and/or financial analysts look to with
23 concern is delay that is created by uncertainty.
24 Is that correct?

25 A Certainly.

Page 1997

1 Q With the change in treatment of net
2 salvage that Missouri Commission Staff has evolved
3 to over the past several years, does that take
4 Missouri out of the mainstream in that treatment
5 of net salvage?

6 A Yes, it does.

7 Q And in taking Missouri out of the
8 mainstream, does it make it more or less
9 attractive to the investment community?

10 A Investors, especially in the past
11 few years of volatility, are much more careful
12 where their dollars are invested today than
13 compared to five or ten years ago. And to follow
14 up and answer your question, it would make it less
15 attractive within this state for investors.

16 Q And if a -- hypothetically, if a
17 state commission routinely looked at every utility
18 when -- when it was looking at the utility for
19 rate making purposes, went issue by issue with the
20 goal of keeping the cash flow to a minimum,
21 keeping rates to a minimum, would that be good
22 public policy?

23 A You know, clearly things have to be
24 decided on a case by case basis, but I don't --
25 I've never seen a jurisdiction where decision

1 making or recommendations from staff which are
2 directed at holding the line on rates or holding
3 the line on cash flow are a normal portion of what
4 they put forward. I think that would be viewed
5 very negatively by the financial community.

6 **Q And is that because we are supposed**
7 **to be looking at balancing the interests as we set**
8 **rates in a rate case?**

9 A In fact, the paragraph that Mr.
10 Schwarz asked me to read, the thought that came
11 out of that, even reading it out of context, the
12 thought that clearly came out of that was a
13 striking of a balance between those various
14 entities mentioned within that paragraph.

15 **Q And when you do strike a balance,**
16 **does that lead to a more healthy utility in terms**
17 **of a utility that's more attractive to investors**
18 **and that is able to access money externally at a**
19 **reasonable cost?**

20 A I think the ability of a utility to
21 do that serves the interests of all in the state,
22 including rate payers and also regulators.

23 **Q So just a goal of keeping the rates**
24 **as low as possible for an immediate rate case may**
25 **be shortsighted for those consumers, particularly**

1 if you look at the long run. Is that -- do you
2 agree with that?

3 A Well, in fact, ironically, if you
4 held the line on rates, in all likelihood the
5 credit rating of such a utility would go down,
6 requiring it to pay more for what it borrows. And
7 under a proper regulatory framework, those
8 additional costs that they have to pay for that
9 debt should flow through and be paid by rate
10 payers.

11 Q And the issue of net salvage that
12 we, unfortunately, have been hung up on for a long
13 time, with the uniform system of accounts
14 treatment of net salvage, that results in an asset
15 -- the full cost of an asset being paid over time
16 during the period in which that asset is used; is
17 that correct?

18 A Including either some plus or minus
19 for the salvage value at the end, yes.

20 Q So it's actually the cost, the full
21 cost of the asset?

22 A It rolls in the investment up front
23 that I talked about as a very important component.
24 It rolls in the net salvage value, positive or
25 negative, into an equation that allows it to be

1 spread ratably across the service life of the
2 asset to the customers who get the benefit of that
3 asset.

4 Q And if the asset has a predictive
5 positive salvage value at the end of its life,
6 then the company must deduct that amount from the
7 rate base upon which it earns a return. Is that
8 correct?

9 A Yes.

10 Q And even though the company is
11 expending the full amount for the capital
12 structure in the beginning, it must take the life
13 of the asset to get repaid for that expenditure as
14 well as -- and because of that, is able to earn a
15 return on that expenditure. Is that right?

16 A I might have lost the question.

17 Q Well, I probably -- let me try
18 again. When a -- when a company makes an outlay
19 for a capital expenditure, they can't just come in
20 and say, I'm expensing \$7 million this year as a
21 capital expense, they are required to depreciate
22 that asset over the length of the asset. Is that
23 right?

24 A In fact, earlier I talked about
25 symmetry. I guess symmetry under the Staff

Page 2001

1 proposal would mean that the 7 million or 7
2 billion spent up front would be expensed in that
3 year, or over the course of a five year average.

4 I don't think that's appropriate. I
5 think it should be spread out over the life of the
6 asset, the same consistent with my view of how net
7 salvage should be treated.

8 Q And, indeed, capital expenditures
9 are -- I mean, that's the traditional way to treat
10 capital expenditures, is it not?

11 A Yes, it is.

12 Q And is a part of that reason -- do
13 you think the reason for treating capital
14 expenditures that way that there would be extreme
15 volatility, and in many years significant rate
16 shock, if customers were charged for capital
17 expenditures as they were made?

18 A Of course, that would happen. And
19 what I think would be the worst thing about it is
20 you would not be charging the customers who
21 benefit from that asset during its life, you'd be
22 charging the ones who happen to be rate payers on
23 the day or the year that it went into service.

24 And, you know, that's kind of also
25 my view of why I -- I have problems with this --

Page 2002

1 the Staff concept where it gets charged to
2 whichever rate payers happen to be on the hook at
3 -- during the time of that retirement or removing
4 as opposed to the rate payers who enjoyed the use
5 of that asset during -- during its service life.

6 Q And it hasn't really been mentioned
7 in this proceeding that I recall, but I've seen it
8 several times in testimony and I see it in your
9 testimony where the treatment that Staff
10 recommends is referred to as a deferral of net
11 salvage.

12 And I've -- I've thought about why
13 it's referred to as a deferral, and basically, it
14 is deferring the cost of the removal of an asset
15 that is currently in use to a future period. Is
16 that right?

17 A It -- it's being deferred until
18 after the asset is retired or removed, and that's
19 when it triggers the rate treatment. Which I
20 think is a problem in my mind.

21 Q And on page 11 of your testimony,
22 you state at line 8 that deferral of net salvage
23 amounts results in inflated rate base and cost of
24 service, thus increasing utility rates in the long
25 run and damaging the economic viability of the

1 service territory.

2 The inflated rate base results
3 because the net salvage is -- net salvage cost is
4 not accrued and is not subtracted from rate base
5 over time. Is that right?

6 A It remains in the rate base.

7 Q And in the long run, it would be
8 increasing utility rates, as I understand it, for
9 a number of reasons, but somewhere in your
10 testimony you point out that -- there's kind of a
11 double whammy, or a double subsidy to the current
12 rate payers by assuming the approach that Staff
13 has gone to following the position that it took in
14 this original case.

15 A If they -- in addition to putting
16 off net salvage to later on and then amortizing
17 current amounts held in depreciation reserves that
18 were held for that purpose, but if they're
19 amortized now to current rate payers, then
20 basically the rate payers who are enjoying the use
21 of the assets today are getting subsidized from
22 the rate payers of the prior generation who paid
23 into that account, and they will be secondly
24 subsidized by the rate payers in the next
25 generation or two generations down the road who

Page 2004

1 will pay on a -- on the Staff's cash basis based
2 on its five year average around the time of
3 retirement or removal of the asset.

4 Q And I know that somebody is going to
5 challenge you on the fact that you said being held
6 for that purpose, but although the money is not
7 put into an account that is forced to sit idle
8 earning a very secure rate of return, that does
9 not mean that the company does not have to
10 account for those amounts that have been
11 collected, does it?

12 A Not only does -- does the company
13 have to account for such obligations, but a
14 stronger credit rating will allow that company the
15 ability to run its business, not only that aspect,
16 but everything having to do with its business more
17 easily because it would have ready access to the
18 capital markets at reasonable terms on a timely
19 basis.

20 Q And if at some future time Laclede
21 were to come back to the Commission and say, gee,
22 we just incurred this huge expense to retire a
23 piece of property and tried to somehow put that
24 expense into rates, is it likely, in your opinion,
25 that the Commission would allow that to happen?

1 A Back when I was a commissioner, I
2 believed that rate payers should only be charged
3 for expenses one time and not multiple times for
4 the same thing. And so if -- if it had already
5 been figured in depreciation expense, I would
6 expect that this Commission would not allow it to
7 be paid a second time.

8 Q I would expect that as well. On
9 page 15, at line 13, you talk about if the
10 Missouri Commission were to support the Staff
11 position in this case, the rating agencies would
12 make an assessment of the reasons for the decision
13 and determine whether they support and modify
14 their current view of the state regulatory
15 environment further downward.

16 In your opinion, have the rating
17 agencies already factored in our initial decision
18 in this case?

19 A I -- I think they've -- they've
20 taken some rating actions that in part were driven
21 by depreciation, both depreciation results from
22 the past and also the pendency of -- of this
23 matter. But rating agencies ultimately will make
24 their judgments about the regulatory climate in
25 this state based on your decision as opposed to

Page 2006

1 what Staff says or opposed to what went on in the
2 past with other commissioners.

3 They will read the decision that
4 comes out of this proceeding and make a judgment
5 of how well reasoned it is, and that -- that will
6 color their view of how they view the regulatory
7 climate. And they would communicate that view,
8 whether it's the same as they hold now or better
9 or worse, they would communicate that to
10 investors.

11 Q And in that Missouri has had no
12 clear policy on its treatment of depreciation of
13 net salvage, would it be likely that a decision
14 coming out of this case on remand would be
15 considered to be establishing a clear policy?

16 A I think the fact that this case has
17 been under consideration for many years within
18 several different forums, I think it has drawn an
19 enormous amount of attention within the financial
20 community.

21 And so, you know, maybe normally a
22 depreciation decision carries a certain amount of
23 weight. I think this depreciation decision will
24 carry much more weight than probably any
25 depreciation decision I've seen during my time

1 within the credit rating community.

2 Q And do you think a decision to go --
3 to return to the standard method would have a
4 positive effect, would have any up -- upgrades in
5 the near term or the long term or --

6 A It clearly would have a positive
7 impact on the view of the financial community of
8 the regulatory climate. It would have a positive
9 impact on the credit profiles of the parties to
10 this case, and potentially other utilities within
11 the state. Whether that positive is enough to
12 lead to a change in watch status or outlook or a
13 change in rating level, you know, it's -- it's too
14 difficult to sit here and say that.

15 I -- but I think a decision going
16 with the standard method that's used in virtually
17 every state within the country would be viewed as
18 positive for the regulators and also for the
19 regulated.

20 Q So we have the potential to do -- to
21 have an effect far beyond the decision we make in
22 this case on this issue; is that what you're
23 saying?

24 A Without a doubt. I think any time a
25 Commission is -- is within less than a handful of

Page 2008

1 other commissions, going in a direction different
2 than 47 commissions, nothing prevents you from
3 going in that direction, but you had better write
4 a pretty good decision explaining why things are
5 different here.

6 Q We should also understand the import
7 of what we are doing when we make a decision like
8 that, should we not?

9 A Without a doubt.

10 Q And it should be supported by
11 extremely good evidence that there is a compelling
12 -- well, maybe not a compelling need, but
13 certainly a very reasonable need to change
14 longstanding policy? Would that be your position
15 as well?

16 A I think investors would want to have
17 you explain why things should be different here
18 than virtually everywhere else. And if you can't
19 make that explanation in a significant manner,
20 then they will probably discount what you have to
21 say.

22 COMMISSIONER MURRAY: Thank you.

23 THE WITNESS: Thank you.

24 JUDGE THOMPSON: Thank you,
25 Commissioner.

1 Commissioner Davis?

2 BY COMMISSIONER DAVIS:

3 **Q Mr. Unfettered?**

4 **A Yes, sir.**

5 **Q How are things in New Jersey?**

6 **A I haven't been there for a while.**

7 **Q You are a former New Jersey
8 Commissioner, correct?**

9 **A I was a Michigan Commissioner.**

10 **Q Michigan, I'm sorry. But you now
11 reside in New Jersey, correct?**

12 **A Yeah. I figured it was safer to
13 leave the state when I finished being a
14 commissioner.**

15 **Q Okay. Now, is New Jersey one of the
16 -- one of the states that has a -- adopted a
17 similar depreciation method as like Missouri and
18 Pennsylvania?**

19 **A I believe New Jersey, Pennsylvania,
20 and maybe Georgia. Someone told me it was
21 possible Georgia as well.**

22 **Q Do you know anything about the New
23 Jersey Commission's rationale in adopting this
24 methodology?**

25 **A Just vaguely. I think Pennsylvania**

Page 2010

1 and New Jersey, it's driven either by statute or
2 by prior court decision. So I believe the
3 Commissioners are somewhat limited in their
4 ability to go in a different direction. But I'm
5 not 100 percent sure.

6 Q They don't just negotiate a
7 settlement and work around the statute?

8 A Well, a lot of unusual things happen
9 in New Jersey, so that's possible.

10 COMMISSIONER DAVIS: Here in
11 Missouri, we do that because we're special. No
12 further questions.

13 JUDGE THOMPSON: Thank you,
14 Commissioner.

15 Recross based on questions from the
16 bench? Mr. Pendergast?

17 MR. PENDERGAST: No, Your Honor.
18 Thank you.

19 JUDGE THOMPSON: Ruth?

20 MS. O'NEILL: Thank you, Judge.

21 CROSS EXAMINATION BY MS. O'NEILL:

22 Q Mr. Fetter, I'm going to follow up
23 on a little bit of your discussion with
24 Commissioner Murray regarding what would happen if
25 the Commission's report and order in this case

1 again directed that the method proposed by the
2 Staff was to be put in place as part of this case.

3 You were aware that there were --
4 the Public Service Commission in Missouri has
5 ruled in this case in the past, and that's why
6 we're back here with the -- with the Staff's
7 method of depreciation, net salvage, right?

8 A I know that this case has been in
9 various forums, and that the -- the initial
10 decision might have been gone in the Staff
11 direction.

12 Q You're not even sure what decision
13 initially got made; is that your testimony?

14 A I believe it was the Staff decision.

15 Q Okay. And you're not actually here
16 on behalf of Laclede, you're here on behalf of the
17 intervenor, Ameren UE; is that right?

18 A Yes.

19 Q And, as a practical matter, this is
20 your first foray into this particular case? You
21 weren't involved at any other proceedings?

22 A This particular case, this would be
23 my initial involvement.

24 Q And just to put this idea in
25 perspective of the reaction that the investment

1 community may have to a report and order, are you
2 also aware that there have been two subsequent
3 rate cases for Laclede since the report and order
4 came out in this matter?

5 A You're saying the initial report and
6 order?

7 Q There have been two more rate cases
8 since then?

9 A I just generally would know that.
10 Not specifically.

11 Q And if -- and if in those two
12 subsequent rate cases there were settlements which
13 did not set forth that depreciation would be done
14 by what Laclede and Ameren have been calling the
15 standard method, would you expect that the
16 investment community who looks at regulated
17 utilities would be aware of that fact?

18 MR. PENDERGAST: I'm going to object
19 to that question, Your Honor. I'm going to object
20 to the question on the grounds that those two
21 settlements specifically provided that nothing in
22 those settlements, particularly when it came to
23 depreciation methodology, would be used in any
24 manner in any judicial review proceeding or any
25 subsequent proceeding to prejudice the interests

1 of Laclede.

2 And I have a feeling that somehow
3 that's what it's being used for now, so I would
4 object to the question and the witness being
5 required to answer it.

6 MS. O'NEILL: I'm, Your Honor, I'm
7 just trying to find out the basis for his
8 knowledge about his prediction about what's going
9 to happen in this case. I don't want to get into
10 the merits of those settlements at all, I just
11 want to know if he's aware of them.

12 JUDGE THOMPSON: Objection is
13 overruled. You may answer if you can.

14 THE WITNESS: My view is whatever
15 has come before, the decision made by these
16 Commissioners on the record that we're developing
17 right now will carry, if not the major weight on
18 this decision, potentially the total weight of
19 investor views on this issue.

20 Q (BY MS. O'NEILL) Would that be your
21 position even though because there have been
22 subsequent rate cases, rates cannot change as a
23 result of this decision?

24 A I think the reason --

25 MR. PENDERGAST: I'm going to object

1 to that because it calls for a legal conclusion.

2 MS. O'NEILL: He's an attorney.

3 JUDGE THOMPSON: Please read back
4 the question.

5 THE REPORTER: "Would that be your
6 position even though because there have been
7 subsequent rate cases, rates cannot change as a
8 result of this decision?"

9 JUDGE THOMPSON: Objection
10 sustained.

11 Q (BY MS. O'NEILL) Mr. Fetter, you
12 are an attorney?

13 A I am.

14 Q You're not a -- an engineer.

15 A No.

16 Q You're -- in fact, I believe you
17 testified in your deposition that your
18 depreciation training, in fact, is limited to what
19 you got at the university -- the school in
20 Michigan for public utility regulators,
21 commissioners, and staff; is that correct?

22 A I would say the bulk of my
23 depreciation training came when I sat at a podium
24 like the Commissioners here and relied on
25 reviewing issues in rate cases and benefiting from

1 interacting with advisory staff and the decision
2 making process and listening to the staff,
3 litigation staff as they would put forward their
4 views on depreciation.

5 **Q And in how many litigated rate cases**
6 **while you were a commissioner did the issue of**
7 **depreciation bring forth witnesses for you to**
8 **listen to on the bench?**

9 A Well,.. within Michigan, we were
10 within an appellate structure, and so the cases
11 were done before administrative law judges, and
12 then the three commissioners would review the
13 record as a whole as an appellate body would.

14 And so, you know, just guessing how
15 many rate cases occurred during the six years,
16 it's hard to say because the issues, as I note in
17 my deposition, the key issues during my service
18 were financial stresses on Consumers Power and
19 Detroit Edison. So we had very unusual cases, but
20 depreciation did come up within the context of
21 several rate cases during my six years.

22 **Q Now, you had discussed some concern**
23 **you had about what happens when a regulatory**
24 **agency issues a decision that's not, you know,**
25 **part of that mainstream pack. Does the investment**

1 **community always react negatively when a
2 regulatory body issues a decision outside the
3 mainstream?**

4 A No. In fact, I thought I made it
5 clear in my answer to Commissioner Murray that the
6 investment community would read that decision and
7 look for reasons that would set a jurisdiction
8 apart from the mainstream, why things would be
9 different in that jurisdiction as to merit going
10 in the direction that only a -- less than a
11 handful of states had gone.

12 Q **And the investment community you're
13 talking about isn't necessarily people who are --
14 not necessarily be limited to people who are in
15 Missouri, correct?**

16 A Oh, I'd say more of the investment
17 comes for capital expenditures by the utilities
18 within this state, more of that incoming funds
19 through debt and equity investors, I would guess a
20 majority is from outside the state.

21 Q **Okay. So a number of these people
22 who would be influenced are people who are not
23 going to have to pay the rates. Correct?**

24 A The investors who would live outside
25 the state would not have to pay the rates.

1 MS. O'NEILL: No further questions.

2 JUDGE THOMPSON: Thank you, Ms.

3 O'Neill.

4 Mr. Schwarz?

5 MR. SCHWARZ: Nothing. Thank you.

6 JUDGE THOMPSON: Very well.

7 Redirect based on questions from the bench? Mr.
8 Lowery?

9 MR. LOWERY: No redirect, Your
10 Honor.

11 JUDGE THOMPSON: You may step down,
12 Mr. Fetter. You are excused. Thank you very
13 much.

14 MR. SCHWARZ: May I have a brief
15 recess at this time?

16 JUDGE THOMPSON: You may, yes,
17 indeed.

18 (Off the record.)

19 JUDGE THOMPSON: We'll go back on
20 the record. We are ready to do recross based on
21 questions from the bench for Mr. Oligschlaeger.
22 And according to my little chart here, I believe,
23 Ms. O'Neill, that you're up.

24 MS. O'NEILL: Your Honor, I don't
25 have anything else to ask Mr. Oligschlaeger.

1 JUDGE THOMPSON: Very good. Mr.

2 Lowery or Mr. Byrne?

3 MR. BYRNE: Yes, Your Honor.

4 MARK L. OLIGSCHLAEGER, testified as follows:

5 RECROSS EXAMINATION BY MR. BYRNE:

6 Q Mr. Oligschlaeger, in response to
7 Commission questions, you answered you provided a
8 lot of testimony, lot of information about
9 depreciation methodologies; is that true?

10 A That is true.

11 Q Isn't it true that you are
12 completely untrained in depreciation? Isn't that
13 true?

14 A In terms of setting depreciation
15 rates and so on, I would agree I do not possess
16 expertise.

17 Q And, for example, you're not a
18 depreciation engineer; is that right?

19 A That is correct.

20 Q And you're not an engineer?

21 A Yes, that is correct.

22 Q And you've never spent one hour or
23 even one minute in a training class that had to do
24 with depreciation?

25 MR. SCHWARZ: I'm going to object.

1 This is not only cumulative, the witness has
2 already answered all these questions.

3 MR. BYRNE: Your Honor, I don't
4 think it is cumulative, and I think he's testified
5 for a long time about depreciation matters and I'm
6 entitled to ask him about his training and
7 expertise in that area so that it can be --

8 JUDGE THOMPSON: I think he agreed
9 he was not an expert.

10 MR. SCHWARZ: He's already answered.

11 JUDGE THOMPSON: Mr. Byrne, I think
12 you've gotten where you wanted to go. Why don't
13 you move on to something else.

14 MR. BYRNE: Okay. Can -- can I ask
15 him if he's ever read a book on depreciation?

16 JUDGE THOMPSON: Yes, you may.

17 Q (BY MR. BYRNE) Have you ever read a
18 book on depreciation?

19 A Heavens, no.

20 Q Have you ever read a depreciation
21 study in total?

22 A Not in total, no.

23 Q Do you know -- there's been some
24 testimony about the Wolf and Fitch book on
25 depreciation that's been in this proceeding. Do

1 you know the title of the Wolf and Fitch book?

2 MR. SCHWARZ: Judge, I'm going to
3 again object. I mean, we can -- we can be here
4 till next Wednesday listing separately all of the
5 depreciation texts that Mr. Oligschlaeger
6 admittedly has not read.

7 JUDGE THOMPSON: This question was
8 whether he knew the title. I'll let you answer
9 that question and then I want you to move on. Go
10 ahead.

11 THE WITNESS: I do not know off the
12 top of my head the title of the Wolf and Fitch
13 text.

14 Q (BY MR. BYRNE) Okay. Fair enough.
15 You provided some testimony in response to one of
16 the Commissioners about safeguards. Do you
17 remember discussing safeguards with the
18 Commissioners?

19 A Yes, I do.

20 Q And I think you testified that the
21 safeguards that the companies have presented apply
22 to any method of depreciation, treating net
23 salvage that's been discussed in this proceeding.
24 Do you remember providing that testimony?

25 A Yes.

Page 2021

1 Q And, for example, your testimony, I
2 would take it, says that those safeguards apply to
3 the Staff's current method of treating net
4 salvages and expense. Is that true?

5 A Yes.

6 Q Let's go through them and see how
7 they apply to treating net salvages and expense.
8 One of the safeguards is that there are periodic
9 depreciation studies. Is that true?

10 A Yes.

11 Q And if you treat net salvage as an
12 expense, how is that going to be affected by the
13 periodic depreciation studies?

14 A My reference was to depreciation
15 studies in total. Those would reexamine the
16 average service lives on a periodic basis.

17 Q How would the net salvage expense be
18 affected by a periodic depreciation study?

19 A Under the Staff's approach, it would
20 not be affected.

21 Q So that safeguard doesn't apply
22 under the Staff's approach, right?

23 A As it specifically applies to net
24 salvage, that is correct.

25 Q Okay. Let's move on to some other

1 safeguards. Um, a second safeguard that we have
2 is that the net salvage is added into the
3 depreciation reserve and then the depreciation
4 reserve is deducted from the rate base, allowing
5 the rate payers to earn a return on that. Do you
6 recall that as a safeguard?

7 A Yes.

8 Q And does that safeguard apply when
9 you treat it as an expense?

10 A Applies to depreciation expense in
11 total, whether it includes a net salvage component
12 or not.

13 Q But it wouldn't apply to net
14 salvage, would it? Because net salvage is being
15 treated as an expense. It doesn't add on to rate
16 base and doesn't provide the rate payers with
17 interest at the rate of the Company's overall rate
18 of return, does it?

19 A Under the Staff's current approach,
20 not the approach in the 1993 99-315 proceeding.

21 Q So under Staff's current approach,
22 that safeguard does not apply, correct?

23 A Not to net salvage in isolation.

24 Q Okay. Let's move on to the third
25 safeguard, and that is everything gets trued up in

1 the end because it credits to the depreciation
2 reserve, right? Isn't that the third safeguard?

3 A Yes.

4 Q And would that apply if you treated
5 net salvage as an expense?

6 A That would apply to depreciation
7 expense in total with or without the net salvage
8 component.

9 Q But it would not apply to the net
10 salvage component, right?

11 A Not in isolation.

12 Q Okay. In other words, the net
13 salvage piece when you treat it as an expense,
14 there could be winners and losers because you
15 could over or underestimate what the expense level
16 should be and there's no true-up mechanism, right?

17 A Like all expenses, that is true.

18 Q Okay. in response to some of
19 Commissioner Gaw's and Commissioner Clayton's
20 questions, you discussed amortization of
21 overaccruals?

22 A That is correct.

23 Q And I believe in response to
24 Commissioner Clayton's question, you -- you
25 discussed how the Staff's methodology would work.

1 I think he asked you to go through it and explain
2 to him how it worked. Do you remember that?

3 A How the overaccrual amortization
4 would work?

5 Q No, no, I think that was in response
6 to Commissioner Clayton's question, but
7 Commissioner Gaw, I think, asked you to explain in
8 detail how the Staff's method worked. Do you
9 remember that line of questioning?

10 A Are you talking about the net
11 salvage?

12 Q The net salvage.

13 A Yes. I do remember.

14 Q Let me ask you, I'd like to briefly
15 go through an example using some numbers that are
16 in the record of how the overaccrual of net
17 salvage combined with the Staff's treatment of net
18 salvage as an expense would work. Okay?

19 A All right.

20 Q In Ameren UE's last rate case, Miss
21 Schad in previous testimony today testified that
22 Ameren UE had an overaccrual based on Staff's
23 method of about a billion dollars in depreciation
24 reserve. Were you here when Ms. Schad testified?

25 A I don't recall that number. I will

1 accept it.

2 Q Okay. And of that number, she said,
3 she agreed that approximately \$345 million of the
4 overaccrual was attributable to net salvage
5 overaccrual. Okay?

6 A I recall that.

7 Q And in the -- in the Ameren UE rate
8 case, that overaccrual -- the Staff's proposal to
9 amortize that overaccrual --

10 MS. O'NEILL: Your Honor, these
11 questions are not responsive to questions from the
12 bench. These are referencing Rosella Schad's
13 testimony. These are recross, not cross the first
14 time.

15 MR. BYRNE: That's not true, Your
16 Honor, Commissioner Clayton asked about the
17 amortization, and I'm running through an example
18 of how the amortization works.

19 JUDGE THOMPSON: I'll allow it.

20 Q (BY MR. BYRNE) Okay. Three hundred
21 and forty-five million dollars of net salvage
22 overaccrual over -- amortized back to the rate
23 payers over 40 years, okay?

24 A Yes.

25 Q Would you agree that that's \$8.625

1 million per year?

2 A Eight point two what?

3 Q Eight point six two five.

4 A That would seem to be in the
5 ballpark.

6 Q Okay. And Miss Schad also
7 testified, did she not, that the depreciation
8 expense -- I mean the net salvage expense allowed
9 in that case under Staff's method was \$10 million
10 a year or thereabouts. Is that correct?

11 A I seem to recall that, yes.

12 Q Okay. So if you took that \$10
13 million and subtracted the \$8.625 million that was
14 being amortized back over the next 40 years, would
15 it be fair to say that the -- the net amount of
16 net salvage being paid is approximately 1. --
17 let's call it \$1.375 million? Per year?

18 A That is what you get if you net the
19 two numbers.

20 Q Okay. But wait. Aren't the rate
21 payers also getting rate base treatment of the
22 \$345 million that's still in the depreciation
23 reserve? Don't they earn a return on that in
24 addition? At the overall return of the Company?

25 A Yes, and the amortization is to give

1 that back to the customers over 40 years.

2 Q Okay. But in year one, you know,
3 right after the rates are set, you're getting an
4 amortization amount of \$8.625 million, right?

5 A Right.

6 Q Plus that would still be a deduction
7 to rate base at that point, so you're getting,
8 what, 8 or 9 percent of \$345 million? In rate
9 base reduction? Isn't that right? Which is
10 something along the lines of 25 or \$30 million?

11 A If the customers have provided that
12 money to UE, yes, that return should be
13 calculated.

14 Q Okay. So by my math, the way I add
15 it all up, you got a positive amount of \$1.3
16 million after you offset the amortization of the
17 alleged overaccrual back, so you end up with a
18 positive \$1.3 million, but then that's reduced by
19 25 or \$30 million, so Ameren UE's looking at
20 negative net salvage paid by today's customers of
21 about, say, \$25 million; is that right?

22 A Yes, and that is promised upon the
23 belief that customers have overpaid for that item
24 in the past.

25 Q So do you think negative \$25 million

1 is the right amount to allocate to Ameren UE's
2 customers today?

3 A I am not familiar with how these
4 numbers are derived or the issue in the UE
5 complaint case.

6 Q Commissioner Davis asked -- well, a
7 couple of Commissioners have talked about the, you
8 know -- well, Commissioner Davis asked a question
9 about we're one of about four states that
10 calculate depreciation this way? Do you remember
11 that?

12 A Yes.

13 Q But would it be fair to say Missouri
14 doesn't necessarily calculate it the way Staff has
15 proposed?

16 A I don't understand the question.

17 MS. O'NEILL: Could Counsel clarify
18 whether he means in this case or what he's talking
19 about?

20 MR. BYRNE: I mean overall. Let me
21 clarify, ask it a better way.

22 Q (BY MR. BYRNE) Isn't it fair to say
23 that Missouri's all over the board in different
24 cases? Isn't it true, for example, in the Ameren
25 UE case --

1 **MS. O'NEILL:** Objection, compound
2 question.

3 **Q** (BY MR. BYRNE) Isn't it true
4 Missouri's all over the board on this issue?

5 **A** Pending further Commission feedback
6 of which we will certainly receive in one form or
7 another, I believe we're at a consistent position
8 as we speak right now.

9 **Q** Really. Do you think there was a
10 consistent position between St. Louis County Water
11 Company and this case in its original order?

12 **A** I think the Staff took a -- assuming
13 County Water was done on the, what you would call
14 the pure cash method, there was a difference. I
15 believe we are currently, "we" being the Staff,
16 are treating cost of removal as an expense.

17 **Q** Do you think Ameren UE treats cost
18 of removal as an expense?

19 **A** It is my understanding, based upon
20 the testimony filed in this case, that the
21 settlement did not deviate from the standard
22 method.

23 **Q** How about Kansas City Power & Light?
24 Do they treat depreciation -- or net salvage as an
25 expense?

Page 2030

1 A I don't believe they've had a rate
2 proceeding in recent years. I would presume their
3 depreciation rates are set on the standard method.

4 MR. BYRNE: Thank you. No further
5 questions.

6 JUDGE THOMPSON: Thank you, Mr.
7 Byrne.

8 Mr. Pendergast?

9 MR. PENDERGAST: I have another
10 potential exhibit. Actually, it's two pages, Your
11 Honor, and they both go together. Should we make
12 them one?

13 JUDGE THOMPSON: Are they stapled?

14 MR. PENDERGAST: They are not.

15 JUDGE THOMPSON: Let's make them
16 two. How shall we describe this?

17 MR. PENDERGAST: Laclede Group, Inc.
18 statement of consolidated cash flows.

19 JUDGE THOMPSON: This one?

20 MR. PENDERGAST: Information from
21 the Laclede Group, Inc.'s statement of
22 consolidated cash flows.

23 JUDGE THOMPSON: This will be
24 Exhibit 158, and then you say that No. 159 is the
25 Laclede Group, Inc. statement of consolidated cash

1 flows?

2 MR. PENDERGAST: Yes.

3 JUDGE THOMPSON: You may proceed if
4 you are ready.

5 MR. PENDERGAST: Thank you, Your
6 Honor.

7 RECROSS EXAMINATION BY MR. PENDERGAST:

8 Q I'd like to begin by just putting a
9 comment you made in response to a question from
10 Commissioner Murray into perspective, and I
11 believe you indicated to her that the amount of
12 funds being generated for Laclede were sufficient
13 to cover its dividends, capital budget, and its
14 other cash requirements. Do you recall that?

15 A Yes. That's not exactly what I
16 said. I think I clarified it to say that a credit
17 -- Standard & Poor's credit rating agency report
18 indicated that internally generated funds were
19 almost sufficient to cover the construction
20 expenditures plus dividend --

21 Q Fair enough. Fair enough. Almost.
22 And these particular facts that are out of our
23 2003 annual report which I believe you say you had
24 reviewed since your deposition?

25 A Yes.

Page 2032

1 Q Are not inconsistent with that
2 statement, but I wanted to go ahead and look not
3 just at 2003, but also 2002 and 2001, and
4 information on cash flows and Laclede's annual
5 report is provided for all three of those years.

6 Is that correct?

7 A That is correct.

8 Q And if you look at the various
9 sources of cash flow that are depicted there and
10 then the various items where the cash goes out,
11 namely in capital expenditures and dividends, does
12 that show that for 2001, we had a negative amount
13 of \$19 million?

14 A Yes, it does.

15 Q Okay. And in 2002, was that a
16 negative amount of \$24 million?

17 A Yes, it does.

18 Q And in 2003, was that a negative
19 amount of \$1 million?

20 A Yes.

21 Q And if we try and look at maybe some
22 of the causes for those changes, because it did go
23 up to only a negative \$1 million in 2003, could I
24 direct your attention to the deferred tax portion?

25 You see the line there that has 15.4 million in

1 2003?

2 A Yes.

3 Q And in 2002, that was 5.7; is that
4 correct? Million?

5 A That is correct.

6 Q And then in 2001, it was 3.5 million
7 negative?

8 A That is correct.

9 Q Okay. And that's a fairly
10 significant increase in deferred taxes for 2002
11 and then 2003; is that correct?

12 A Yes, and I would note that having a
13 net negative deferred tax for a particular year is
14 somewhat unusual.

15 Q Okay. But are you aware of whether
16 or not certain bonus accelerated depreciation was
17 passed as a result of the Patriot Act in 2002?

18 A I have heard the term "bonus
19 depreciation" and am vaguely familiar with what
20 you're talking about.

21 Q And would that tend to go ahead and
22 increase your source of cash flow from deferred
23 taxes?

24 A Again, a very general understanding
25 is yes.

Page 2034

1 Q Okay. And, in fact, in 2002, we had
2 a increase of -- to 5.7 million and then to 15.4
3 million once again in 2003; is that correct?

4 A That's correct.

5 Q Do you know when that bonus
6 depreciation is expected to expire?

7 A No, I do not.

8 Q Do you have any reason to believe --
9 or do you know whether it's going to expire in
10 2004, or if there's going to be any change in
11 2004?

12 A I do not.

13 Q Okay. Well, assume for me, if you
14 will, that it is going to go ahead and expire in
15 2004. To your knowledge, would that significantly
16 reduce the amount that's coming from deferred
17 taxes?

18 A Making that assumption, I would
19 expect, all other things being equal, a reduction
20 in the deferred tax benefits available to Laclede.

21 Q Okay. You were asked some questions
22 about an MGE settlement, I believe, and what kind
23 of treatment was provided for with respect to the
24 net salvage issue. Do you recall that?

25 A Yes.

1 Q And I think you also answered that
2 there had been a stipulation and agreement
3 involving Ameren UE and its treatment of the
4 depreciation issue. Are you aware of that?

5 A Specifically relating to net
6 salvage, yes.

7 Q And I think your comment was that in
8 the Ameren UE settlement, that the standard method
9 was repaying including the standard method of net
10 salvage costs; is that correct?

11 A That is my understanding reading the
12 testimony in this proceeding.

13 Q Do you view that as a Commission
14 endorsement or Staff endorsement of the standard
15 approach and the standard treatment of net salvage
16 costs?

17 A I believe the conventional view or
18 stipulation of agreement that it is not an
19 endorsement by either the Staff or Commission of
20 any particular rate making methodology.

21 Q Okay. And would your -- have the
22 same position as far as the MGE settlement was
23 concerned?

24 A Yes, I would.

25 Q You were asked some questions by

Page 2036

1 Commissioner Gaw regarding the issue of whether or
2 not these net salvage costs will be estimated are
3 certain to occur. Do you recall those?

4 A Generally.

5 Q And I think you basically indicated
6 that one of the concerns, perhaps the major
7 concern underlying Staff's method was a concern
8 over whether the amounts that are currently being
9 accrued for net salvage costs through the
10 estimation process will ever be incurred. Do you
11 recall that?

12 A That is one of the concerns, yes.

13 Q Okay. Do you recall us having a
14 discussion during the deposition where we talked
15 about the need in trying to make policies for the
16 future to take into account what's happened in the
17 past?

18 A I hate to -- no, I don't recall that
19 discussion.

20 Q Okay. Well, let me ask you, in
21 setting rates and fashioning policies, do you
22 think it's wise for the Commission to review
23 what's happened in the past?

24 A Certainly.

25 Q Okay. And if the Commission is to

Page 2037

1 do that with respect to this particular issue,
2 would it be fair to say that if the Commission
3 were to look at the past, that at least for the
4 last 50 years and perhaps longer than that,
5 utilities have been incurring net salvage costs?

6 A Well, I -- I think utilities have
7 probably been incurring net salvage costs over
8 their history. If that's what you mean, yeah.

9 Q So I, you know, wanted to try and
10 make it a modest time frame, but I will accept
11 forever and ever, at least since they've been in
12 business. But they have been incurring those net
13 salvage costs since they started; is that correct?

14 A Yes.

15 Q And I think generally speaking --
16 well, I think you've already testified that you're
17 aware that those net salvage costs have been
18 increasing over time; is that correct?

19 A That is the recent -- well, perhaps
20 over several decades trend, I believe, yes.

21 Q Okay. And part of that is because
22 we've continued to have inflation over time?

23 A I would think that would affect the
24 overall level of costs.

25 Q And part of that is because we've

Page 2038

1 had -- continued to have increases in rate base
2 over time?

3 A That, I would also assume would have
4 an impact.

5 Q Okay. So if the Commission sitting
6 here trying to decide what to do on this issue, or
7 more importantly if it's trying to explain to a
8 court why it has decided to do something
9 different, or trying to explain to the investment
10 community why it's trying to do something
11 different, if it has this 70 or 80 or 100 years
12 history of net salvage costs being incurred, a
13 history of inflation occurring, has this history
14 of net salvage costs going up, and there is
15 nothing in the record that disputes that or
16 suggests anything different, can you explain to me
17 what changed in the world to where they don't
18 continue to go ahead and recognize that history in
19 the future?

20 A Well, if I assume that the future
21 will proceed in line and extrapolating from the
22 past, then we may not be here -- or if the Staff
23 assume that, we may not be here today. I believe
24 the future generally doesn't behave in that kind
25 of predictable fashion. If I'm asked to predict

Page 2039

1 .what'll happen in the future, I think the best way
2 to go is to extrapolate from the past.

3 Q Okay. Well, let me ask this, then.

4 What evidence has Staff presented in the record in
5 the five years that this case has been either
6 before this Commission or before the Court that
7 has demonstrated that what has happened in the
8 past will not happen in the future?

9 A Staff cannot foretell or predict the
10 future, so I think it's in essence asking us to
11 prove a negative.

12 Q Let me ask you this. What evidence
13 has the Staff provided that the rate of inflation
14 that has affected net salvage costs in the past
15 will not continue to go ahead and affect them in
16 roughly the same way in the future?

17 A That may be a reasonable assumption
18 if you go down that road.

19 Q What I'm asking you is, what
20 evidence has Staff provided that suggests that
21 won't be the case?

22 A That we have proposed an alternative
23 rate of inflation or anything along those lines?
24 I am not aware that that kind of evidence was
25 presented.

Page 2040

1 Q Have you presented any evidence on
2 inflation whatsoever?

3 A I am not familiar with all of the
4 record of this proceeding in the past. I am not
5 aware of such evidence.

6 Q Okay. What evidence have you
7 presented to this Commission to show that net
8 salvage costs which have been incurred for decade
9 after decade after decade at an increasing rate
10 will not continue to go ahead and be incurred in
11 the future at an increasing rate?

12 A Again, I don't think we have
13 provided an alternative scenario on which to
14 calculate a standard method type approach.

15 Q Okay. Let me ask you this, Mr.
16 Oligschlaeger. If I were to come before this
17 Commission in our next rate case and I were to go
18 ahead and say, I've just discovered that service
19 lives are estimates, that they're not known,
20 they're not measurable, they're not verifiable,
21 that sometimes they change, that I can't predict
22 what's going to happen in the future, and even
23 though net service lives, like net salvage costs,
24 have been conservatively estimated, that I just
25 have this concern about not being able to tell the

Page 2041

1 future and so I'd feel a lot more comfortable
2 being able to recover my entire capital
3 expenditures each year, expense them, how far do
4 you think I would get with that particular
5 approach with the Staff?

6 A With the Staff?

7 Q Yes.

8 A I think that would be a long, uphill
9 climb to try to convince Staff.

10 Q If you were on the Staff under those
11 circumstances, would you want to go ahead and see
12 some evidence from me to show that those net
13 salvage -- or that those service life estimates
14 were wildly inaccurate if you were going to buy
15 that particular approach?

16 A I think I would expect to see, yeah,
17 evidence supporting that contention, that service
18 lives cannot be reasonably and accurately
19 predicted.

20 Q Okay. Would you want to go ahead
21 and have some evidence that the future is going to
22 be markedly different from the past?

23 A Anyone hoping to change depreciation
24 rates to a significant degree would probably need
25 to introduce such evidence.

Page 2042

1 Q And would you recommend to this
2 Commission that they absolutely require that kind
3 of evidence before they would go ahead and adopt
4 that particular kind of approach?

5 A I think we would tell the -- or
6 recommend to the Commission that the burden of
7 proof would rest upon the party -- proposing party
8 in that case and they should meet that burden of
9 proof before their recommendations be adopted.

10 Q So that would be a yes?

11 A I think so.

12 Q Thank you. You mentioned in
13 response to Chairman Gaw, you discussed the ISRS,
14 and I'm not going to say the whole thing because
15 we've said it several times before already. You
16 know what the ISRS is?

17 A I do.

18 Q You talked about how in some way it
19 disturbed the traditional approach to rate making?

20 A It was a modification to traditional
21 rate making.

22 Q And one of the concerns in
23 traditional rate making is that we have a matching
24 rate base and revenues and other expenses, would
25 you generally agree with that?

1 A Sure.

2 Q And in particular with rate base,
3 that's important because sometimes if you add rate
4 base, you'll add customers and get new revenue,
5 and you don't want to recognize one without the
6 other. Would that be correct?

7 A That's correct.

8 Q Now, are you aware that under the
9 ISRS mechanism, the only eligible plant that can
10 be recovered by the utility with that particular
11 approach is non-revenue producing facilities?

12 A As a general matter, I would agree
13 with that.

14 Q So at least with respect to the
15 facilities that are subject to recovery under the
16 ISRS, we don't have a problem with revenue and
17 rate base matching, do we?

18 A I would still think we do. What
19 you're asserting is that the new plant additions
20 are not caused by new customers. That does not
21 mean in the alternative that you still have new
22 customers coming on, but producing new revenues
23 that are not being reflected in the ISRS
24 mechanism.

25 Q Well, to the extent we have new

Page 2044

1 customers coming on, that's going to require new
2 investment, new service lines and so forth and so
3 on, new meters?

4 A To some degree.

5 Q And that kind of facility cost would
6 not be recoverable through the ISRS, would it?

7 A Revenue producing?

8 Q Yes.

9 A Again, it's my understanding it is
10 not.

11 Q You also had a discussion about
12 various safeguards, and when they were applicable
13 and when they weren't, and I'd like to return just
14 a moment to the financing one that we had
15 discussed earlier. Okay? Do you recall that one?

16 A Yes.

17 Q And that's the one where total
18 borrowings can't exceed your regulated rate base.
19 Is that correct?

20 A As I recall.

21 Q Okay. Assume for me, if you will,
22 that your total borrowings have gotten to a point
23 where they are equal to your regulated rate base.

24 A All right.

25 Q If you are to borrow \$50 million

Page 2045

1 under those circumstances and immediately use it
2 to pay for cost of removal, would you be able to
3 do that?

4 A Let me review the document. Your
5 question is if your total borrowings were already
6 equal to your total regulated rate base and you
7 desired to borrow 50 million additional dollars
8 for net salvage activities, would you be able to
9 do that?

10 Q Yes.

11 A Someone from financial analysis with
12 more understanding of the total context of this
13 document might be able to better answer. My
14 understanding is that Laclede would not.

15 Q I want to ask you this. If you took
16 that \$50 million and you used that to pay for your
17 removal costs, as we've established before, those
18 costs are being included in depreciation reserve
19 which is being deducted from rate base; is that
20 right?

21 A Under the standard method?

22 Q Yes.

23 A Yes.

24 Q Under those circumstances, if you
25 reduce those by \$50 million because you've now

1 paid for them, would the deduction from your rate
2 base be \$50 million less?

3 A If you received 50 million in funds
4 for precollection of these costs, yes, your rate
5 base would be 50 million less.

6 Q And, therefore, they would be back
7 in parity again, the amount borrowed and the rate
8 base would be the same again; is that correct?

9 A Because you didn't have to borrow
10 the money?

11 Q No, you borrowed the money, but you
12 also increased your rate base by taking care of
13 the removal costs.

14 A Okay. Precollection reduces rate
15 base. Actually expending the money would increase
16 the rate base. If you spend \$50 million -- to
17 some degree the rate base impact would depend upon
18 the actual amount compared to the previous
19 estimated accruals, but, in general, yes, that
20 would bring rate base back up.

21 Q Okay. So if you ever got to that
22 situation, and you were saying, boy, I need to
23 borrow some more money with this limitation; in
24 fact, the Commission could basically say, well, if
25 you're going to borrow some money, you better use

Page 2047

1 it to pay salvage costs or use it to invest in new
2 rate base; is that correct?

3 A I would assume the Commission has
4 the power to establish that sort of condition upon
5 your borrowing.

6 Q Well, assuming that it wanted that
7 condition to remain in effect, those would be the
8 two alternatives. Correct?

9 A And those two alternatives would be?

10 Q To spend it either on capital
11 additions that would increase your rate base so
12 that your rate base continues to equal your
13 borrowings, or to go ahead and pay for removal
14 costs so that the deduction to rate base is less
15 and your rate base continues to equal your
16 borrowings.

17 A I think both ways to get you with an
18 increased rate base, yes.

19 Q You said that under the expensing
20 method, I believe, that utilities will go ahead
21 and continue to receive their net salvage costs;
22 is that correct?

23 A Yes.

24 Q And I think you and I would both
25 agree that that's a rough justice kind of comment,

Page 2048

1 that because it's treated as an expense item, that
2 depending on what averages you use and where the
3 spikes are and that sort of thing, that you're not
4 likely to go ahead and recover it, no more, no
5 less, like you do today. Would that be accurate?

6 A Well, with an expense that spikes,
7 the hope is you set rates that allow the utility
8 to recover the costs over a reasonable length of
9 time.

10 Q But we can't guarantee that that's
11 going to happen, can we?

12 A No.

13 Q And, you know, what we'll be
14 recovering under those circumstances, if Staff's
15 approach is adopted, is we'll be recovering the
16 cost to remove plant that's no longer serving
17 customers; is that correct?

18 A I believe so.

19 Q Okay. Can you today on behalf of
20 the Staff pledge that, with the exception of maybe
21 a prudence review, pledge that Staff will never
22 make a used and useful argument when it comes to
23 permitting recovery of those expenses? "Pledge"
24 may be a bad word. Can you guarantee that?

25 A We haven't made such an argument in

Page 2049

1 the past extrapolating forward to the future, I
2 would not expect to use that argument in the
3 future.

4 Q **Is that a guarantee?**

5 A I am not in a position to guarantee
6 anything to you, Mr. Pendergast.

7 Q **Can you make me any guarantees on**
8 **behalf of the Office of Public Counsel?**

9 A I don't think they've authorized me
10 to do that.

11 Q **Are you aware of Public Counsel**
12 **basically recommending to this Commission that**
13 **certain costs not be included in rates because**
14 **they're related to plant that's no longer used and**
15 **useful, at least in their view?**

16 A I vaguely recall an issue in the
17 Missouri American Water case that may have
18 pertained to what you're talking about.

19 Q **Okay. Can you offer any guarantees**
20 **that if those issues are raised and those**
21 **recommendations are made in the future, that they**
22 **will not be adopted and we will be able to recover**
23 **those costs?**

24 A No, I cannot.

25 MR. PENDERGAST: Okay. I think

Page 2050

1 that's all I have. Thank you.

2 JUDGE THOMPSON: Very well.

3 MR. PENDERGAST: And, Your Honor,

4 I'd move for the admission of Exhibit 158 and 159,
5 and I think I also have 150 outstanding.

6 JUDGE THOMPSON: Yes, indeed you do.

7 Any objections to the receipt of 150? The Staff
8 rec from GF-2004-0025. Hearing none, the same is
9 received and made a part of the record of this
10 proceeding.

11 Any objections to the receipt of
12 Exhibits 158 and 159? Laclede Group, Inc.'s
13 consolidated -- statement of consolidated cash
14 flows. We have the entire document and an
15 excerpt. Objections? Hearing none, the same are
16 received and made part of the record of this
17 proceeding.

18 We're going to take about a five
19 minute recess before we start with the redirect,
20 because my ride, I've got to make sure she doesn't
21 leave. So we will be in recess, then, briefly.

22 (Off the record.)

23 JUDGE THOMPSON: You may inquire.

24 REDIRECT EXAMINATION BY MR. SCHWARZ:

25 Q Mr. Oligschlaeger, if there are

1 discrepancies between anything you said and
2 anything Miss Schad said regarding the technical
3 aspects of depreciation computations, it's safe to
4 say that Miss Schad's testimony represents Staff's
5 position on the technical issues of depreciation
6 calculations; is that true?

7 A I wasn't aware I had testified on
8 such technical depreciation matters, but if I did
9 and if there is a discrepancy, by all means, the
10 Commission should give much greater attention to
11 Miss Schad's testimony.

12 JUDGE THOMPSON: Mr. Oligschlaeger,
13 I will urge you to answer yes or no questions with
14 a yes or a no. Thank you.

15 THE WITNESS: All right.

16 JUDGE THOMPSON: Please proceed.

17 Q (BY MR. SCHWARZ) Mr. Pendergast
18 asked you if Staff would agree to a Laclede
19 proposal to expense its capital expenditures in a
20 year. Do you recall that?

21 A Yes.

22 Q Would Laclede's outside auditors
23 approve such a proposition?

24 MR. PENDERGAST: I'm going to
25 object, calls for speculation.

Page 2052

1 JUDGE THOMPSON: Sustained.

2 Q (BY MR. SCHWARZ) To the extent that
3 it would have to comply with generally accepted
4 accounting principles in representations in the
5 financial statements. You are a CPA, are you not?

6 A Yes, I am.

7 MR. PENDERGAST: I'm still going to
8 object.

9 JUDGE THOMPSON: I sustained the
10 objection. Now, if you want to ask him about
11 generally accepted accounting principles, go
12 ahead.

13 MR. SCHWARZ: Thank you.

14 Q (BY MR. SCHWARZ) Would generally
15 accepted accounting principles as applied to
16 financial statements preclude that?

17 A Yes.

18 Q Mr. Pendergast also asked you a
19 series of questions, I think it was Mike, about
20 upward trends in cost of removal and inflation.
21 Do you recall those?

22 A Yes.

23 Q Is it -- and I think you indicated
24 that, to your knowledge, Staff hasn't contested
25 the phenomenon of inflation; is that correct?

1 A That's my understanding.

2 Q In this case, is it Staff's position
3 that the -- or is Staff contesting the standard
4 method as an accurate estimator of net salvage
5 decades into the future?

6 A Yes.

7 Q To your knowledge, Staff is not
8 contesting in this case the estimate of average
9 service lives for these mass property accounts?

10 A To my knowledge, yes.

11 Q I think Mr. Byrne asked you some
12 questions about the Staff's proposed amortization
13 in the EC-2002-1. Do you remember those
14 questions?

15 A Yes.

16 Q Let me ask you this. If
17 depreciation expense computed for a particular
18 account is \$10.32 million per year, that's what's
19 actually reflected in the expense that's computed
20 by the Company on its books and records, is it
21 not?

22 A Yes.

23 Q So that the \$8.625 million
24 amortization is not technically considered an
25 offset to that particular depreciation expense; is

1 **that --**

2 A That's my understanding.

3 Q **The amortization is directly of the**
4 **reserve?**

5 A Yes.

6 MR. SCHWARZ: That's it.

7 JUDGE THOMPSON: Very well. You may
8 step down, Mr. Oligschlaeger.

9 That concludes the hearing in this
10 matter. I have been instructed to tell you that
11 written objections to Exhibits 135, 136, and 141
12 are due by Monday at -- Monday by 5 p.m. Responses
13 due Friday, I assume the same time. That's Judge
14 Dippell's notes.

15 And Exhibits 151, 152, 53, 54, 55,
16 56, 57, the depositions have not been offered --

17 MR. SCHWARZ: We would certainly
18 like to offer them at this time.

19 JUDGE THOMPSON: Very well.

20 MR. LOWERY: And we offer the two
21 that were proffered by Ameren, Your Honor.

22 JUDGE THOMPSON: Any objections on
23 any of them?

24 MS. O'NEILL: No, Your Honor. I do
25 have my written objections to the prior exhibits

Page 2055

1 here. Could I give you Judge Dippell's copy?

2 JUDGE THOMPSON: Yes, please.

3 Anything else at this time?

4 MR. PENDERGAST: Your Honor, just to
5 double check, did your notes reflect Exhibits 134
6 and 135 being admitted into evidence?

7 JUDGE THOMPSON: 134 was received
8 over objection, and 135 is one of the three --

9 MR. PENDERGAST: Oh, excuse me, I'm
10 sorry, I meant 138.

11 JUDGE THOMPSON: 138?

12 MR. PENDERGAST: Yes.

13 JUDGE THOMPSON: 138 was received
14 over objection.

15 MR. LOWERY: And, Your Honor, just
16 for the record, briefs, one round of simultaneous
17 briefs are due on November 2.

18 JUDGE THOMPSON: That is correct.

19 One round simultaneous briefs November 2.

20 MR. LOWERY: Thank you.

21 JUDGE THOMPSON: Anything more? We
22 are in recess. Have a nice weekend. Goodbye.

23 (Off the record.)

24

25

Page 2056

1	I N D E X	
2	WITNESSES	
3	All Witnesses:	page
4	ROSELLA SCHAD	
5	Recross-Examination by Mr. Lowery	1763
5	Examination by Commissioner Murray	1784
6	Redirect Examination by Mr. Schwarz	1786
6	Examination by Commissioner Murray	1807
7	Examination by Commissioner Davis	1812
7	Examination by Commissioner Clayton	1813
8	Examination by Commissioner Davis	1820
8	Recross-Examination by Mr. Lowery	1821
9	Redirect Examination by Mr. Schwarz	1822
9	MARK L. OLIGSCHLAEGER	
10	Direct Examination by Mr. Schwarz	1825
10	Cross-Examination by Mr. Byrne	1826
11	Cross-Examination by Mr. Pendergast	1862
11	Examination by Commissioner Murray	1897
12	Examination by Chairman Gaw	1916
12	Examination by Commissioner Clayton	1956
13	Examination by Commissioner Davis	1968
13	Examination by Commissioner Murray	1976
14	STEVEN M. FETTER	
15	Direct Examination by Mr. Lowery	1983
15	Cross-Examination by Mr. Schwarz	1985
16	Examination by Commissioner Murray	1992
16	Examination by Commissioner Davis	2009
17	Cross-Examination by Ms. O'Neill	2010
18	MARK L. OLIGSCHLAEGER	
18	Recross-Examination by Mr. Byrne	2018
19	Recross-Examination by Mr. Pendergast	2031
19	Redirect Examination by Mr. Schwarz	2050
20		
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Page 2057

	EXHIBITS	
2	142 Supplemental rebuttal testimony of Mark Oligschlaeger	
3	For Identification	1826
	Received	1826
4	143 Supplemental direct testimony of Steven Fetter	
5	For Identification	1983
6	Received	1984
7	148 Example made by Ms. Schad	
	Received	1824
8	149 Portions of depreciation study from Case No. EC-2002-1	
9	For Identification	1775
10	Received	1776
11	150 Staff recommendation in Case No. GF-2004-0025	
12	For Identification	1862
	Received	2050
13	151 9-13-04 Steven Fetter deposition	
14	For Identification	1916
	Received	2054
15	152 9-15-04 R. Lawrence Sherwin deposition	
16	For Identification	1916
17	Received	2054
18	153 9-13-04 William Stout deposition	
19	For Identification	1916
	Received	2054
20	154 9-14-04 Warner Baxter deposition	
21	For Identification	1916
	Received	2054
22	155 9-14-04 Barry Cooper deposition	
23	For Identification	1916
	Received	2054
24	156 9-3-04 Rosella Schad deposition	
25	For Identification	1916
	Received	2054

Page 2058

1	157	9-17-04 Mark Oligschlaeger	
2	deposition		
	For Identification	1916	
3	Received	2054	
4	158	Laclede Group, Inc.	
	statement of consolidated cash		
5	flows		
	For Identification	2030	
6	Received	2050	
7	159	Information from the Laclede	
	Group, Inc.'s statement of		
8	consolidated cash flows		
	For Identification	2030	
9	Received	2050	
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PSC HEARING VOL 13 9/24/2004

A	1798:12,15,24,24 1798:25 1799:7 1799:12,21,24 1800:4,5,8,9,11 1800:15,18,21,22 1800:24 1801:1,3 1801:4,6,7,9,14 1802:10,11,20,23 1802:24 1803:1,4 1803:7,9,12,16,19 1803:21,25 1804:3,4,7,9,13 1804:18,23,25 1805:7,9,10,15,19 1805:20,22 1806:1,5,8,13,19 1806:20,23 1807:5,7,18,22 1808:1,1,5,19 1809:3,3,6,8,10 1809:12,14,18,24 1810:1,5,7,11,15 1810:20,24 1811:4,7,9,21,25 1812:5,17 1813:8 1813:21,22 1814:11,20 1815:1,10,12,19 1815:22 1816:6 1816:14,17,20,24 1817:6,14,15,16 1818:25 1819:2,3 1819:15,17 1820:2,7,11,12,23 1821:4,4,6,6,14 1821:19 1822:1,5 1822:13 1823:1,3 1823:7,13 1825:6 1825:8,11,11,15 1825:18,22 1826:1,24,25 1827:2,4,7,8,9,14 1827:17,19,25 1828:3,7,14,19,22 1828:25 1829:2 1829:20 1830:3,4 1827:17,19,25 1830:8,9,16,18,22 1830:25 1831:7 1831:13,14,17,18 1831:20,21,22,25 1831:25 1832:1,3 1832:4,14,18,23 1832:25 1833:3 1833:11,16,22,23 1834:2,3,9,13,15 1834:21,24 1835:4,8,11,12,12 1835:14,16,22	1836:4,12,18,21 1837:5,6,9,12,15 1837:16,18,23 1838:2,6,9,11,13 1838:15,18,21,22 1838:23,23,25 1839:2,2,4,10,12 1839:13,22 1840:2,4,8,13,18 1841:4,10,10,16 1841:20 1842:1,7 1842:7,12,12,15 1842:17,18,22 1843:5,7,13,13,19 1843:23,25 1844:4,10,14,15 1844:18,22,24,24 1845:2,7,12,16,19 1845:19 1846:4,7 1846:11,13,18,20 1847:4,9,9,16,17 1847:20,22,24 1848:6,9,11,19,21 1849:2,7,8,14,18 1849:23,25 1850:2,5,9,11,12 1850:13,16,17,19 1850:20,23 1851:3,4,4,10,15 1851:22,24,25 1852:6,7,10,11,14 1852:15,21,24 1853:4,8,16,19 1854:16,17,20,25 1855:2,6,21 1856:4,8,16,21,23 1857:5,10,12,14 1857:16,18,18,22 1857:25 1858:2,3 1858:7,9,11,13,18 1858:24 1859:3 1859:13,16,20,20 1860:1,5,13,20,21 1860:22,23 1861:4,6,9,13,14 1861:16,17 1862:4,13,14,21 1862:25,25 1863:2,2,8,11,15 1863:19 1864:2,8 1864:12,15,16,18 1864:22,25 1865:6,8,12,14,19 1865:19,21,22,23 1865:25 1866:4 1866:10,10,15,18 1866:21,25 1867:4,6,6,9,10	1867:22 1868:20 1869:21 1870:8 1870:12,16,17,21 1870:25 1871:2,7 1871:10,16,19 1872:4,13,15,22 1872:23 1873:3,4 1873:12,14,17,24 1873:12,14,17,24 1874:5,11,18,20 1874:5,11,18,20 1875:3,3,8,8,13 1875:17,20,22,23 1876:7,12,14,18 1876:7,12,14,18 1877:15,18,22,25 1877:15,18,22,25 1878:6,10,13,18 1878:6,10,13,18 1879:1,10,13,17 1879:1,10,13,17 1880:2,4,7,8,9,14 1880:2,4,7,8,9,14 1881:1,10,13,17 1881:1,10,13,17 1882:4,13,14,21 1882:4,13,14,21 1883:1,10,13,17 1883:1,10,13,17 1884:4,13,14,21 1884:4,13,14,21 1885:1,10,13,17 1885:1,10,13,17 1886:4,13,14,21 1886:4,13,14,21 1887:1,10,13,17 1887:1,10,13,17 1888:4,13,14,21 1888:4,13,14,21 1889:1,10,13,17 1889:1,10,13,17 1890:4,13,14,21 1890:4,13,14,21 1891:1,10,13,17 1891:1,10,13,17 1892:4,13,14,21 1892:4,13,14,21 1893:1,10,13,17 1893:1,10,13,17 1894:4,13,14,21 1894:4,13,14,21 1895:1,10,13,17 1895:1,10,13,17 1896:4,13,14,21 1896:4,13,14,21 1897:1,10,13,17 1897:1,10,13,17 1898:4,13,14,21 1898:4,13,14,21 1899:1,10,13,17 1899:1,10,13,17 1900:4,13,14,21 1900:4,13,14,21 1901:1,10,13,17 1901:1,10,13,17 1902:4,13,14,21 1902:4,13,14,21 1903:1,10,13,17 1903:1,10,13,17 1904:4,13,14,21 1904:4,13,14,21 1905:1,10,13,17 1905:1,10,13,17 1906:4,13,14,21 1906:4,13,14,21 1907:1,10,13,17 1907:1,10,13,17 1908:4,13,14,21 1908:4,13,14,21 1909:1,10,13,17 1909:1,10,13,17 1910:4,13,14,21 1910:4,13,14,21 1911:1,10,13,17 1911:1,10,13,17 1912:4,13,14,21 1912:4,13,14,21 1913:1,10,13,17 1913:1,10,13,17 1914:4,13,14,21 1914:4,13,14,21 1915:1,10,13,17 1915:1,10,13,17 1916:4,13,14,21 1916:4,13,14,21 1917:1,10,13,17 1917:1,10,13,17 1918:4,13,14,21 1918:4,13,14,21 1919:1,10,13,17 1919:1,10,13,17 1920:4,13,14,21 1920:4,13,14,21 1921:1,10,13,17 1921:1,10,13,17 1922:4,13,14,21 1922:4,13,14,21 1923:1,10,13,17 1923:1,10,13,17 1924:4,13,14,21 1924:4,13,14,21 1925:1,10,13,17 1925:1,10,13,17 1926:4,13,14,21 1926:4,13,14,21 1927:1,10,13,17 1927:1,10,13,17 1928:4,13,14,21 1928:4,13,14,21 1929:1,10,13,17 1929:1,10,13,17 1930:4,13,14,21 1930:4,13,14,21 1931:1,10,13,17 1931:1,10,13,17 1932:4,13,14,21 1932:4,13,14,21 1933:1,10,13,17 1933:1,10,13,17 1934:4,13,14,21 1934:4,13,14,21 1935:1,10,13,17 1935:1,10,13,17 1936:4,13,14,21 1936:4,13,14,21 1937:1,10,13,17 1937:1,10,13,17 1938:4,13,14,21 1938:4,13,14,21 1939:1,10,13,17 1939:1,10,13,17 1940:4,13,14,21 1940:4,13,14,21 1941:1,10,13,17 1941:1,10,13,17 1942:4,13,14,21 1942:4,13,14,21 1943:1,10,13,17 1943:1,10,13,17 1944:4,13,14,21 1944:4,13,14,21 1945:1,10,13,17 1945:1,10,13,17 1946:4,13,14,21 1946:4,13,14,21 1947:1,10,13,17 1947:1,10,13,17 1948:4,13,14,21 1948:4,13,14,21 1949:1,10,13,17 1949:1,10,13,17 1950:4,13,14,21 1950:4,13,14,21 1951:1,10,13,17 1951:1,10,13,17 1952:4,13,14,21 1952:4,13,14,21 1953:1,10,13,17 1953:1,10,13,17 1954:4,13,14,21 1954:4,13,14,21 1955:1,10,13,17 1955:1,10,13,17 1956:4,13,14,21 1956:4,13,14,21 1957:1,10,13,17 1957:1,10,13,17 1958:4,13,14,21 1958:4,13,14,21 1959:1,10,13,17 1959:1,10,13,17 1960:4,13,14,21 1960:4,13,14,21 1961:1,10,13,17 1961:1,10,13,17 1962:4,13,14,21 1962:4,13,14,21 1963:1,10,13,17 1963:1,10,13,17 1964:4,13,14,21 1964:4,13,14,21 1965:1,10,13,17 1965:1,10,13,17 1966:4,13,14,21 1966:4,13,14,21 1967:1,10,13,17 1967:1,10,13,17 1968:4,13,14,21 1968:4,13,14,21 1969:1,10,13,17 1969:1,10,13,17 1970:4,13,14,21 1970:4,13,14,21 1971:1,10,13,17 1971:1,10,13,17 1972:4,13,14,21 1972:4,13,14,21 1973:1,10,13,17 1973:1,10,13,17 1974:4,13,14,21 1974:4,13,14,21 1975:1,10,13,17 1975:1,10,13,17 1976:4,13,14,21 1976:4,13,14,21 1977:1,10,13,17 1977:1,10,13,17 1978:4,13,14,21 1978:4,13,14,21 1979:1,10,13,17 1979:1,10,13,17 1980:4,13,14,21 1980:4,13,14,21 1981:1,10,13,17 1981:1,10,13,17 1982:4,13,14,21 1982:4,13,14,21 1983:1,10,13,17 1983:1,10,13,17 1984:4,13,14,21 1984:4,13,14,21 1985:1,10,13,17 1985:1,10,13,17 1986:4,13,14,21 1986:4,13,14,21 1987:1,10,13,17 1987:1,10,13,17 1988:4,13,14,21 1988:4,13,14,21 1989:1,10,13,17 1989:1,10,13,17 1990:4,13,14,21 1990:4,13,14,21 1991:1,10,13,17 1991:1,10,13,17 1992:4,13,14,21 1992:4,13,14,21 1993:1,10,13,17 1993:1,10,13,17 1994:4,13,14,21 1994:4,13,14,21 1995:1,10,13,17 1995:1,10,13,17 1996:4,13,14,21 1996:4,13,14,21 1997:1,10,13,17 1997:1,10,13,17 1998:4,13,14,21 1998:4,13,14,21 1999:1,10,13,17 1999:1,10,13,17 2000:4,13,14,21 2000:4,13,14,21 2001:1,10,13,17 2001:1,10,13,17 2002:4,13,14,21 2002:4,13,14,21 2003:1,10,13,17 2003:1,10,13,17 2004:4,13,14,21 2004:4,13,14,21 2005:1,10,13,17 2005:1,10,13,17 2006:4,13,14,21 2006:4,13,14,21 2007:1,10,13,17 2007:1,10,13,17 2008:4,13,14,21 2008:4,13,14,21 2009:1,10,13,17 2009:1,10,13,17 2010:4,13,14,21 2010:4,13,14,21 2011:1,10,13,17 2011:1,10,13,17 2012:4,13,14,21 2012:4,13,14,21 2013:1,10,13,17 2013:1,10,13,17 2014:4,13,14,21 2014:4,13,14,21 2015:1,10,13,17 2015:1,10,13,17 2016:4,13,14,21 2016:4,13,14,21 2017:1,10,13,17 2017:1,10,13,17 2018:4,13,14,21 2018:4,13,14,21 2019:1,10,13,17 2019:1,10,13,17 2020:4,13,14,21 2020:4,13,14,21 2021:1,10,13,17 2021:1,10,13,17 2022:4,13,14,21 2022:4,13,14,21 2023:1,10,13,17 2023:1,10,13,17 2024:4,13,14,21 2024:4,13,14,21 2025:1,10,13,17 2025:1,10,13,17 2026:4,13,14,21 2026:4,13,14,21 2
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PSC HEARING VOL 13 9/24/2004

1939:1,2,7,7,11	1976:24 1977:5	2009:12,13,16,16	2044:20,22,24	1849:9 1857:2,3
1939:11,13,19,24	1977:17,24	2009:19,25	2045:4,11,21,23	1862:15 1873:22
1940:1,8,13,17,23	1978:2,3,6,12,17	2010:4,6,8,8,23	2046:3,9,14	1874:12 1875:1
1941:1,4,9,14,20	1978:25 1979:14	2011:8,14,18,19	2047:3,9,17,23,25	1876:18,19
1942:2,7,11,11,16	1979:14,14,18,22	2011:22 2012:1,5	2048:6,8,12,18,21	1881:6 1883:4,25
1942:21,25	1980:2,13,19,21	2012:9 2013:2,22	2048:22,24,25	1886:14 1887:2,5
1943:1,2,3,12,18	1980:22 1981:4,8	2013:24 2014:1,7	2049:4,5,5,9,16	1887:12 1888:3
1943:24 1944:6,9	1981:11,14,16,22	2014:13,14,15,22	2049:24 2050:9	1889:12 1890:14
1944:14,15,18	1981:24 1982:5	2014:23 2015:6,9	2050:18 2051:7,9	1891:10 1892:14
1945:5,12,14	1982:11,14,17,21	2015:13,23,24	2051:14,14,18,19	1893:4 1898:6
1946:7,21 1947:6	1983:1,8,17,23	2016:1,2,4,7,10	2051:21,23	1901:8 1903:20
1947:11,12,13,19	1984:1,4,7,14	2016:10,16,19,21	2052:5,6,17,18,22	1904:12 1905:14
1947:21,22,25	1985:6,12,15,20	2016:24 2017:14	2053:1,6,10,15,17	1906:18 1907:9
1948:2,2,3,7,12	1986:1,3,5,8,11	2018:7,10,14,17	2053:22 2054:2,5	1908:16 1913:7
1949:4,14,21,24	1986:13,19,22,23	2018:19,21,23	2055:22	1921:10 1923:14
1950:2,3,6,10,22	1986:25 1987:5,9	2019:5,15,17,19	abandoned 1778:5	1923:24 1925:24
1950:23 1951:3,5	1987:18,22	2019:20,22	1778:6	1928:15 1929:20
1951:7,11,21,22	1988:2,8,18,19,22	2020:19,25	abandonment	1930:1 1931:12
1952:3,7,9,15,17	1989:1,1,4,11,14	2021:5,10,14,16	1781:14	1932:5 1933:18
1952:20,22,24	1989:17 1990:1,1	2021:18,19,23	ability 1875:9	1934:11,17
1953:4,14,20,24	1990:2,6,9,11,21	2022:1,5,6,7,10	1937:12 1960:4	1935:4 1936:11
1953:25 1954:3	1991:1,3,10,12,15	2022:11,19,23	1993:15 1994:1	1937:4,4 1938:25
1954:11,12,15,17	1991:17 1992:8	2023:3,6,11,17,22	1998:20 2004:15	1938:25 1939:2
1954:17,25	1992:11,12,12,14	2024:3,10,13,19	2010:4	1950:13 1957:15
1955:4,7,10,13,17	1992:23,23,25	2024:23,25	able 1774:6	1957:24,25
1956:6,16,18,24	1993:4,8,9,17,22	2025:6,24 2026:2	1809:15 1810:3	1958:1,4 1966:16
1957:3,18,19,20	1994:1,5,13,14,21	2026:4,10,11,18	1811:22 1817:16	1971:14 1975:14
1957:21 1958:1	1994:22 1995:1,4	2026:23,25	1865:10 1913:12	1976:21 1980:11
1958:10,13,16	1995:11,12,14,17	2027:5,6,11,15,17	1913:21 1963:7	1980:14 1982:11
1959:5,10,16,23	1995:20,21,22	2027:22 2028:3,6	1974:24 1975:16	1987:19 1989:12
1959:24 1960:7	1996:4,9,13,16,18	2028:8,12,16,21	1989:19 1993:24	1994:21 1999:23
1960:10,13	1996:21,25	2029:5,7,9,12,12	1998:18 2000:14	2000:24 2001:19
1961:5,8,14,18,23	1997:6,10,16,16	2029:14,19	2040:25 2041:2	2002:12 2005:9
1961:24,25	1997:20,21,23,24	2030:1,1 2031:8,9	2045:2,8,13	2005:24 2009:22
1962:1,8,15,21,22	1997:25 1998:3,8	2031:15,16,25	2049:22	2013:8,8 2015:23
1963:6,14,21,23	1998:9,12,13,15	2032:7,12,14,15	abnormally 1971:1	2016:13 2018:8
1963:24,25	1998:16,17,18,20	2032:17,18,20,23	1971:2	2019:5,6,24
1964:1,1,8,22,23	1998:20,23	2033:2,5,8,9,12	about 1763:21,23	2020:16 2024:10
1964:24 1965:7,8	1999:3,5,7,12,18	2033:12,13,17,18	1763:25 1764:1,3	2024:23 2025:16
1965:10,11,15,19	1999:22,23	2033:24,24	1764:20 1765:1	2027:21 2028:7,9
1965:19,23	2000:4,7,9,14,16	2034:2,4,7,12,18	1766:10 1767:18	2028:9,19
1966:8,14,15,18	2000:18,18,19,20	2034:19,25	1767:19 1768:6	2029:23 2033:20
1966:20,21	2000:24 2001:3	2035:2,5,11,13,17	1768:18 1769:5	2034:22 2036:15
1967:4,8,10,14,17	2001:11,12,18	2035:24 2036:4,7	1769:21 1770:12	2040:25 2042:18
1967:19,22,24	2002:10,13,15,17	2036:12,13,18,24	1772:15 1782:15	2044:11 2049:18
1968:4,8,10,24	2002:20 2003:6,9	2037:6,10,14,19	1786:15,23	2050:18 2052:10
1969:2,7,12,15,19	2003:10,11,15	2037:23 2038:3,7	1789:17 1791:5	2052:19 2053:12
1970:6,18,21	2004:1,8,12,13,18	2038:12,20	1794:18 1796:16	above 1965:3
1971:6,21,24	2004:22 2005:1,1	2039:9,11,17,17	1797:8 1802:6	absence 1991:14
1972:4,7,15,19,25	2005:7,19 2006:4	2039:22 2040:3	1807:12 1810:5,6	1994:16
1972:25 1973:6	2006:13,15,16,21	2040:12,14	1810:8 1813:20	absolute 1844:13
1973:11,16,18,23	2006:22 2007:2,3	2041:1,6,8,8,16	1814:5 1815:2	1985:10
1973:25 1974:8	2007:6,6,8,12,12	2041:23,24	1819:7,7 1821:22	absolutely 1862:5
1974:11,14,17,19	2007:15,24,24,24	2042:5,10,11,17	1822:2 1826:19	1894:13 1925:8
1974:25,25	2007:25 2008:1,4	2042:20,20,23	1827:1 1829:15	2042:2
1975:1,3,8,9,12	2008:7,9,9,11,12	2043:1,7,12,12,16	1830:9 1833:5	absorb 1893:15
1975:25 1976:2,5	2008:13,16,19	2043:18 2044:4,7	1840:5 1846:9	accelerated
1976:15,17,18,19	2009:4,6,6,7,9,9	2044:9,11,14,16	1847:13,17	1901:16 1918:8

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PSC HEARING VOL 13 9/24/2004

2033:16 accept 1839:13 1881:20 2025:1 2037:10 acceptable 1815:10 1815:12,15 1924:15 1957:12 accepted 1781:11 1917:10 1923:24 1924:1,13 2052:3 2052:11,15 access 1914:16 1946:6 1964:3 1998:18 2004:17 according 1769:8 1777:17 1829:5 2017:22 account 1766:3,4,6 1766:12 1768:15 1768:20 1769:1,4 1769:9 1770:7 1772:13,22 1773:5,15 1777:21 1790:3 1793:11,19 1796:12 1803:3 1805:4,4,24 1806:16 1819:5 1820:13 1832:21 1832:24 1838:16 1842:18,18 1843:18 1861:20 1884:9 1886:16 1911:18 1922:12 1923:5,16,17 1924:23 1925:3,5 1925:20 1928:23 1950:17,19 1966:21 1987:12 1987:12 1992:14 1992:19 2003:23 2004:7,10,13 2036:16 2053:18 accountant 1817:15 1827:16 1829:16 accounted 1929:5 1932:21,23 1935:25 1967:7 accounting 1781:11 1808:16 1829:8 1829:13,19,21 1910:12 1917:4 1917:15,24 1918:5,25 1919:4 1921:9 1922:23 1950:9 1951:17 1978:21 1979:1,9 1979:22,23	1980:17 1981:1,3 1981:11 2052:4 2052:11,15 accounts 1819:4,5,6 1829:17 1910:24 1930:14 1932:9 1932:10 1942:24 1949:17 1951:20 1955:9 1966:23 1978:20,22 1979:3,6,8,10,12 1979:15,21 1980:1,16 1981:2 1981:19 1982:1 1992:9 1999:13 2053:9 accrual 1770:12,18 1771:17 1793:18 1798:20 1799:4,9 1800:1 1801:8,17 1805:6 1808:3 1814:13,22 1815:5,11,16,19 1829:1,8,19,20 1909:12 1932:22 1932:24 1933:7 1933:16 1934:13 1935:2,14,25 1936:2 1937:5 1946:11 1953:10 1957:6,14 1959:2 1959:4,5 1965:3 1965:17 1978:20 1979:1,8,22,23 1980:17 1981:3 accruals 1767:4 1799:16,17 1800:1 1874:16 1955:21 1987:14 1987:16 2046:19 accrue 1789:9,23 1790:2 1934:5 accrued 1856:14 1865:4,9 1874:20 1963:16 1987:20 2003:4 2036:9 accruing 1874:24 1818:7 1954:15 accuracy 1797:22 1805:19 1844:5,6 1891:18 1963:5 accurate 1789:14 1793:21 1794:11 1800:2 1801:19 1802:18 1804:16 1811:19 1847:12 1859:15 1867:22	1892:16 1895:14 1911:2 1915:11 1920:12 1933:15 1949:16 1957:10 1957:18 1963:8 1963:16 2048:5 2053:4 accurately 1797:10 1811:23,25 1833:15 1950:20 2041:18 achieve 1811:2 achieving 1814:13 1814:14 1815:4 acquiring 1911:5 across 2000:1 act 1875:5,8 1883:1 1918:19 1939:8 2033:17 action 1787:3 actions 2005:20 activities 1848:1 1849:19 1875:11 1881:1,24 acts 1990:23 actual 1771:24 1774:4,13 1775:24 1777:1 1783:16,24 1794:25 1799:10 1799:23 1800:2 1811:7,11 1879:5 1903:25 1904:2,3 1904:5 1906:24 1922:10 1950:16 1951:11 1952:22 1965:2 2046:18 actuality 1925:19 actually 1764:22 1765:24 1773:14 1775:8,14 1778:4 1790:11 1795:21 1805:7,10 1821:25 1863:9 1872:9 1873:16 1877:18 1890:4 1902:11 1914:11 1918:20 1922:13 1922:18 1924:24 1925:14 1926:21 1927:3,9 1928:9 1930:17,23 1931:13 1933:13 1933:14 1941:1	1947:6,18 1949:9 1949:18 1950:11 1966:14 1967:5 1968:4 1978:15 1980:8,10 1994:25 1999:20 2011:15 2030:10 2046:15 2053:19 actuals 1805:25 actuarial 1846:5 Adam 1790:20 1813:4 1822:11 1828:13 Adam's 1813:6 1827:21 1952:20 1922:2 adder 1971:17 adding 1926:10 1940:25 1963:11 addition 1986:14 2003:15 2026:24 additional 1777:3 1785:22 1851:9 1875:5 1887:7 1893:7,24 1901:20 1911:10 1930:6,14 1939:20 1941:12 1963:19,20 1999:8 2045:7 additions 1882:8 1939:17 1941:18 2043:19 2047:11 address 1870:6 1886:24 1921:19 1956:19 1957:14 1961:10 addressed 1961:2 1964:13 adequate 1834:19 1881:15 1882:14 1895:25 adherence 1981:17 adjust 1780:11 1952:14 1954:22 adjusted 1811:1	1954:21 1955:6 1956:2 1958:18 1985:12 adjustment 1810:17 1811:3 1905:14,15 1908:7 1972:14 1972:17,23 1973:5,12,19,23 adjustments 1814:1 1841:18,21 administrative 2015:11 admission 2050:4 1841:18,21 admit 1774:8 1776:5 1826:9 admitted 1774:5 1777:6 2055:6 admittedly 2020:6 adopt 1886:19,21 1979:25 1982:3 2042:3 adopted 1764:19 1766:1 1792:11 1814:8 1845:9 1867:11 1953:16 1980:3,25 1982:19 2009:16 2042:9 2048:15 2049:22 adopting 2009:23 adoption 1829:25 1906:3,8 1981:1 adoptions 1959:12 advance 1888:21 1929:13 1930:22 1934:17 1946:12 advanced 1943:23 1944:1 advancing 1930:21 advantage 1781:15 1975:11 advice 1853:9 advise 1974:9 advisory 2015:1 advocate 1971:17 advocating 1970:9 1988:15 affect 1892:1,10 1900:7 1903:15 1904:8 1908:25 1994:22 1996:4 2037:23 2039:15 affected 1819:5 1856:25 2021:12 2021:18,20 2039:14 affecting 1832:16
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PSC HEARING VOL 13 9/24/2004

1887:1 afforded 1972:1 after 1776:11 1777:19 1778:19 1778:25 1780:11 1804:18 1808:21 1868:1 1895:7 1898:18 1920:2 1922:17 1923:1 1923:16 1924:3 1928:14 1933:25 2002:18 2027:3 2027:16 2040:9,9 afternoon 1775:11 1916:19,20 1965:17 1983:16 1983:17 1985:5,6 again 1770:1,23 1784:6 1789:25 1803:14 1804:4 1811:16 1823:17 1828:13 1832:6 1847:9,24 1848:6 1873:13 1878:22 1904:9 1905:4 1906:21 1915:25 1922:15 1929:20 1935:18 1938:13 1945:11 1946:17 1948:7 1953:1 1969:21 1970:1 2000:18 2011:1 2020:3 2033:24 2034:3 2040:12 2044:9 2046:7,8 against 1856:20 1899:1,10 1911:14 1944:13 agencies 1830:15 1831:1,8,12 1832:13,14,20 1906:10,16 1915:6 1943:7,11 1987:24 1988:11 1988:17,18 1989:3,6,8,11 1991:9 2005:11 2005:17,23 agency 1831:20 1861:13,18 1906:2 1911:21 1912:5 1988:2 1991:17 2015:24 2031:17 aggregate 1832:15 1832:18 1876:24 1878:9 1923:6 ago 1770:24 1794:3	1837:15 1854:25 1953:17 1962:21 1997:13 agree 1786:18 1788:2,12,18 1796:12 1799:22 1807:17 1815:7 1824:10 1829:16 1829:24 1830:14 1830:24 1831:3 1832:22 1833:22 1834:12 1835:17 1835:24 1836:10 1837:5,21,24 1838:14 1839:1,9 1842:9 1844:7,20 1845:6 1847:6 1848:6 1863:21 1865:2 1869:12 1870:6,8 1873:23 1873:24 1875:19 1882:24 1883:23 1893:2,20 1894:7 1894:14,24 1895:17 1900:10 1913:20 1929:15 1959:3 1960:23 1966:6 1980:20 1987:4 1991:7 1996:6 1999:2 2018:15 2025:25 2042:25 2043:12 2047:25 2051:18 agreed 1773:3 1780:23 1787:14 1791:18 1808:25 1822:7 1835:6 1843:2 1851:18 1857:11 1870:13 1872:2 1954:12 2019:8 2025:3 agreement 1775:23 1812:24 1814:17 1814:20 2035:2 2035:18 agreements 1974:24 aha 1968:8 ahead 1763:2 1767:20 1816:8 1824:22 1851:20 1863:12 1873:5 1875:13 1884:22 1888:11 1943:22 1961:21 2020:10 2032:2 2033:21 2034:14 2038:18 2039:15 2040:10	2040:18 2041:11 2041:20 2042:3 2047:13,20 2048:4 2052:12 aid 1888:4 albeit 1896:1 all 1772:15 1775:11 1776:23 1779:21 1784:14 1789:23 1790:2 1805:20 1811:9 1814:4 1819:4 1820:17 1821:10 1822:14 1823:8 1824:20 1824:21 1828:2 1831:13 1832:15 1832:18 1833:19 1848:25 1849:8,9 1856:18,19 1860:13 1861:21 1861:22 1872:17 1878:6 1882:21 1887:6 1900:1 1910:23 1912:7 1915:2,21 1916:3 1916:9 1917:14 1918:19 1924:18 1924:25 1925:12 1926:6 1927:21 1930:4,20 1936:7 1942:22 1948:21 1950:5 1952:14 1952:25 1953:2 also 1765:20 1953:12 1954:7 1956:1,10 1957:21 1959:16 1963:10 1964:18 1970:16,16 1973:23 1974:19 1990:23 1994:7 1995:23 1996:16 1998:21 1999:4 2013:10 2019:2 2020:4 2023:17 2024:19 2027:15 2028:23 2029:4 2032:5 2034:19 2040:3 2044:24 2050:1 2051:9,15 2056:3 alleged 1763:24 1782:21 1961:12 1964:9 2027:17 allocate 1839:11 2028:1 allocating 1995:14 allocation 1808:13 allow 1802:14	1893:22 1896:1 1905:16 1923:11 1935:14 1948:10 1964:10 2004:14 2004:25 2005:6 2025:19 2048:7 allowance 1764:14 1779:3 1780:11 1785:12 1845:21 1857:23 allowed 1768:7 1874:21 1903:6 1905:16 1908:13 1910:1 1913:24 allowing 1779:4 2022:4 allows 1876:20,24 1928:4,5 1941:17 1995:25 1999:25 almost 1912:7 2031:19,21 alone 1766:12 1898:24 along 1936:10 2027:10 2039:23 already 1765:9 1853:13 1867:13 1908:16 1949:7,7 1949:8 1961:12 2005:4,17 2019:2 2019:10 2037:16 2042:15 2045:5 also 1765:20 1779:11,20 1781:15 1783:6 1791:15 1799:22 1801:7 1806:11 1816:21 1820:4 1820:10 1828:10 1829:12 1844:13 1848:1 1850:10 1851:5 1864:5,25 1875:9 1876:14 1883:7 1884:17 1885:17 1886:23 1889:21 1890:13 1893:3,5,20 1896:3 1901:2 1906:7,10 1911:18 1912:13 1912:17 1915:20 1918:6 1926:10 1926:15 1941:23 1955:20 1958:17 1960:19 1964:4 1964:20 1979:10 1986:11 1993:14	1996:12 1998:22 2001:24 2005:22 2007:18 2008:6 2012:2 2026:6,21 2032:3 2035:1 2038:3 2044:11 2046:12 2050:5 2052:18 alternate 1992:6 alternative 1936:9 1947:10 1953:22 1973:22 2039:22 2040:13 2043:21 alternatives 2047:8 2047:9 although 1781:14 1796:6 1808:9 1987:1 2004:6 always 1812:2 1878:12,15 1927:3 1990:15 1993:22 2016:1 am 1776:10 1788:16 1796:7 1825:8,11,15 1840:9 1844:4 always 1812:2 1878:12,15 1927:3 1990:15 1993:22 2016:1 amazingly 1801:14 Ameren 1762:9 1763:24 1766:2 1774:4 1776:11 1785:25 1821:16 1826:15 1835:5 1835:19 1836:2 1836:16 1839:24 1854:23 1855:22 1856:1 1858:5,21 1858:25 1876:11 1889:13 1957:5 2011:17 2012:14 2024:20,22 2025:7 2027:19 2029:17 2035:3,8 2054:21 Amazingly 1801:14 Ameren's 1835:11 American 2049:17 among 1813:11,19 1832:5 1939:14 amongst 1812:25
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PSC HEARING VOL 13 9/24/2004

amortization	1783:1 1792:12	1929:13 1930:6	1769:1,4 1770:10	1823:2,5,13,14,17
1765:1,21	1851:12 1855:16	1933:12 1934:13	1770:13 1771:6	1823:18,19,24
1782:13 1783:25	1862:18 1865:4	1935:14 1937:22	1771:15,16,19,22	1824:4,5,7,22
1784:11 1946:15	1880:18 1937:12	1939:4 1942:14	1772:15,24	1825:7,12,16,23
1948:18 1960:13	1945:6,21 1946:3	1945:17 1946:14	1773:5,17 1774:1	1825:23,24
1969:7 1971:8	1947:15 1957:17	1947:22 1948:18	1774:7,17,23,25	1826:3,18
2023:20 2024:3	1960:15 1970:19	1948:22 1949:1	1775:1,7,17,25	1827:15,21,22
2025:17,18	1970:25 2002:23	1949:14,23	1776:22 1777:15	1828:1,10 1829:7
2026:25 2027:4	2003:17 2004:10	1951:9,24	1777:19,24	1829:14,17,22
2027:16 2053:12	2036:8	1953:20 1954:19	1778:1,23	1830:4,12,13
2053:24 2054:3	an 1770:12 1774:21	1957:10 1962:5	1779:13 1780:23	1831:2,4,9,9,14
amortizations	1776:14,16	1962:14,16	1781:12,14,19	1831:24 1832:6,8
1783:7 1784:5	1780:5,24 1787:6	1963:16 1965:1	1782:19 1783:16	1832:17 1833:8
amortize 1782:16	1787:8,22 1788:8	1965:13 1967:22	1783:23,24	1833:10,17
2025:9	1788:17 1789:2	1968:19 1969:2,4	1784:2,3,4,8	1834:4,4,5,16,19
amortized 1810:18	1790:21 1792:17	1969:21 1971:3	1785:8,11	1834:25 1835:5,9
1958:24 2003:19	1792:21 1799:16	1971:15,17	1786:15,18,23	1835:19,19
2025:22 2026:14	1799:19,22,25	1973:1 1980:17	1787:2 1788:4,13	1836:1,2,4,12,16
amortizing 1764:4	1806:11,14,14,20	1985:8,22 1988:7	1788:15 1789:4,7	1836:20 1837:11
1920:22 2003:16	1808:14 1810:17	1989:18,20	1789:12,22	1837:20 1838:5
amount 1764:24	1813:18 1814:2	1992:6,19 1993:7	1790:15,22	1838:12,14
1777:10 1778:2	1817:13,15	1998:24 1999:14	1791:10,12,17,17	1839:1,6,9,19,19
1785:7,15	1818:7,12	1999:15,25	1791:23 1792:2,7	1839:23 1840:11
1799:12 1802:25	1824:16 1827:16	2000:18 2002:14	1793:18,18	1840:21 1841:2
1815:13 1817:3	1828:22,25	2004:7 2005:12	1794:7,12,15	1841:14,15
1818:22 1819:9	1829:16 1830:14	2006:18 2007:21	1795:5,15 1796:5	1842:2,3,10
1836:7,8 1857:21	1831:22 1835:6	2014:2,12,14	1796:6,11,16,22	1843:2,9,15,20,24
1864:20,24	1835:15 1838:3,4	2015:10,13	1796:24,24	1844:8,11,24
1865:1,8 1874:20	1840:8,13 1841:8	2018:20 2019:9	1797:4,8,12,21	1845:8,13,25
1875:1 1877:3,6,9	1841:12,23	2021:11 2022:9	1798:9,9,18	1846:3,6,14,23
1877:11 1879:14	1842:10 1846:25	2022:15 2023:5	1799:3,18 1800:7	1848:1,4,15,22,23
1880:25 1881:2	1847:24 1849:2,6	2023:13 2024:15	1800:7,10,12	1849:12,24
1882:4,10 1892:1	1851:9 1852:17	2024:18,22	1801:7,10,10,23	1850:10,13,18,18
1892:10 1893:15	1852:25 1857:2	2025:17 2027:3	1801:23,25	1850:21,24
1899:25 1911:13	1859:15 1863:19	2029:16,18,24	1802:2,10,11	1851:10 1852:3,7
1913:23 1914:4	1866:6 1868:9	2034:22 2035:18	1803:3,4,9,11,13	1852:13,23
1919:17 1920:3	1873:17 1875:5	2038:4 2039:22	1803:17,22	1853:5 1854:1
1920:19,21	1878:7 1879:15	2040:9,11,13	1804:10 1805:5	1855:8,12,17,22
1925:15 1926:4	1880:10 1881:7,8	2047:17 2048:1,6	1805:17,20	1855:24 1856:5
1926:10,23	1881:14 1882:1,2	2048:25 2049:16	1806:11,20	1856:10 1857:20
1928:8 1930:6,16	1882:22 1884:13	2050:14 2053:4	1807:6,11,13,16	1858:5,13
1930:19 1937:20	1887:22 1888:22	2053:24	1807:17,20	1859:17 1860:4,6
1950:14,19	1889:10 1892:2,7	analysis 1831:3	1808:6,13,16,20	1860:12,18,21
1953:11 1954:14	1893:21 1898:11	1840:9 1843:21	1808:23 1809:4	1861:5,17
1955:8 1960:21	1898:17 1899:22	1866:22 1880:10	1809:11,12,19	1862:16,22
1962:17 1966:4,4	1900:1 1904:3,4	1880:14 1891:17	1810:4,9,12,16,18	1863:3,7,12,16,21
1967:2,13 1969:5	1905:1,6 1906:19	1913:4 1962:25	1811:11,12,15,16	1863:25 1864:5,9
1969:5 1971:9	1907:2,16 1909:6	1963:1 2045:11	1812:13,19,24	1864:13,15,25
1986:12 1987:20	1909:12 1910:18	analyst 1809:12	1813:6,13,18,23	1865:2 1866:5,7
1994:9 2000:6,11	1910:23 1911:22	analysts 1977:3	1814:11,14,17,21	1866:12,16,18,20
2006:19,22	1914:7 1916:24	1996:22	1814:25 1815:5,8	1866:23 1867:1
2026:15 2027:4	1917:4 1918:14	and 1763:2,9,9,13	1815:13,20,23	1867:13,16,17,23
2027:15 2028:1	1918:16,19	1763:14,25	1816:12,21	1867:24 1868:1,3
2031:11 2032:12	1919:9 1920:12	1764:2,23	1817:2,15 1818:6	1868:15,22
2032:16,19	1921:13,24	1765:10,15,19	1818:25 1819:5	1869:7,18 1870:5
2034:16 2046:7	1922:10,16,25	1766:15,17	1820:3 1821:24	1870:5,9,16
2046:18	1923:18,23	1767:3,8,24	1822:2,3,8,10,10	1871:3,14,17,23
amounts 1777:12	1924:1,2,10,16	1768:2,10,13	1822:11,22	1872:1,7,14

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PSC HEARING VOL 13 9/24/2004

1873:5,6,7,13,18	1931:19 1932:11	1985:2,7 1986:11	2034:1,2,14,22	2051:13
1874:1,17 1875:3	1932:12 1933:20	1986:15,23	2035:1,2,3,7,15	answered 1853:13
1875:13,20	1934:4,7,15,15,18	1987:6,15,20,21	2035:21 2036:5	1854:2 2018:7
1876:17,23	1934:20,23	1987:21,23	2036:21,25	2019:2,10 2035:1
1877:9,12,21	1935:7,11,12,16	1988:4,9,25	2037:4,9,11,15,21	answers 1825:21,23
1878:10,12,21,21	1935:23 1936:15	1989:1,19 1990:4	2037:25 2038:14	1983:25 1984:5
1879:5,8,11,14,19	1936:23 1937:1,4	1990:13,20,23,24	2038:18,21	anticipate 1795:3
1879:22 1880:10	1937:17,24	1991:4,5,12,15,16	2039:15 2040:10	any 1772:20,21
1880:15 1881:1	1938:4,9,12,17	1991:18 1992:16	2040:17,18,22	1774:24 1775:9
1881:15,16,19,24	1939:1,4,6,14,16	1992:18,18,20,22	2041:1,11,18,21	1776:17 1777:2
1882:2,14,14,18	1939:19 1940:5,5	1992:24 1993:2,6	2042:1,3,8,14,22	1781:13 1784:10
1883:6,10,12,21	1940:10,14,18,24	1993:12,13,14,18	2042:24,24	1785:22 1786:5,7
1883:24 1884:6,6	1941:7,11,13,22	1993:19,19	2043:2,4,5,16	1787:2 1793:10
1884:10,15,17,22	1942:8,9,18,25	1994:14,15,23	2044:2,2,5,12,13	1796:25 1797:1
1884:24 1885:3,5	1943:4,7,9,9	1995:5,8,10,10,13	2044:13,17	1797:22 1798:4
1885:14 1887:8	1944:4,20,21,25	1995:19,20,24	2045:1,6,16	1802:6,7 1805:11
1887:11,14,17	1945:3,7,13,17,25	1996:5,9,21	2046:6,7,22	1805:24 1807:6
1888:11,16,24,25	1946:3,7,12,13,22	1997:7,13,14,16	2047:9,13,15,21	1808:22,24
1890:1,7,10,13,23	1946:22,25	1998:6,15,18,22	2047:24,24	1812:9,21
1891:10,12,17,18	1947:12,15	1999:6,9,11	2048:2,3,4,13,22	1819:11,16
1891:21,22,24	1948:2,15,19,23	2000:4,10,14,20	2049:14,20,22	1821:9,11
1892:5,12,23	1948:24 1949:16	2001:8,12,15,18	2050:3,4,5,9,12	1822:16,20
1893:12,13,14,20	1949:25 1950:12	2001:24 2002:6,8	2050:14,16	1824:17 1825:17
1894:9,14,16,16	1950:12,13,25	2002:12,13,18,21	2051:1,9 2052:20	1826:6,11
1895:1,5,18,23	1951:20,24	2002:23,25	2052:23 2053:20	1833:25 1835:21
1896:3,11,17,17	1952:14,25	2003:4,7,16,23	2054:11,15,20	1836:2 1839:23
1896:22 1898:3,7	1953:6,8,12,15,19	2004:4,20,21,23	2055:6,8,15	1840:5,6,6,9
1898:13,14,15	1954:12,14,20	2005:3,4,13,13,22	and/or 1899:22	1842:10,14
1899:3,4,18	1955:7,22 1956:1	2006:4,5,7,11,21	1996:22	1843:4,20,24
1900:2 1901:5,12	1956:17,19,23	2007:2,10,14,18	announced 1979:4	1844:1,1,1,4,18
1901:20,22	1957:5,7,13	2008:10,18	annual 1767:4	1846:10 1848:7
1902:3,14,15,16	1958:4,18,19,21	2009:17,20	1771:17 1835:11	1850:3 1851:14
1902:18 1903:19	1959:5,13,17,19	2010:1,7,25	1836:5,7,15	1852:4 1855:2,3,6
1904:13,20,25	1959:23 1960:5,9	2011:5,9,15,19,24	1890:22 1910:14	1856:6,13,14,24
1905:16 1906:12	1960:20,23	2012:1,3,5,11,11	1910:18,20	1857:6 1858:10
1906:17 1907:20	1961:10,15,18,21	2012:14 2013:2,4	1918:16 1923:19	1858:13 1869:19
1908:4,15,19	1961:22 1962:2	2014:21,24,25	1985:11 2031:23	1870:18 1874:9
1909:14,17,20	1962:10,13,18,25	2015:1,2,5,10,11	2032:4	1874:15 1877:22
1910:9,9,11,16	1963:1,12,25	2015:14,18	another 1807:3,16	1879:3 1882:5,6
1911:14,19,25	1964:12,15,19,21	2016:6,12,19	1823:17 1827:22	1886:1,9,11
1912:15,20	1965:2,11,18,25	2017:22 2018:15	1922:19 1924:9	1890:25 1892:17
1913:8,9,17,21	1965:25 1967:7	2018:17,20,22	1946:10 1960:24	1905:23 1907:9
1914:17,25	1968:8 1969:3,10	2019:4,5,6,24	1991:16 2029:7	1907:21 1908:24
1915:2,5,6,7,19	1969:13,17,21,23	2020:1,9,12,20	2030:9	1919:15 1920:8
1915:25 1916:7,7	1970:1,4,5,6	2021:1,4,6,7,11	answer 1807:20	1921:1 1922:2,6
1916:8 1917:4	1971:9,16,21	2022:3,8,16,25	1808:6,18	1935:24 1936:18
1918:9,16,17,18	1973:25 1974:9	2023:4,14,16,19	1809:19 1813:14	1940:20 1949:18
1919:20 1920:22	1974:12,14,17	2023:23 2024:1	1817:16 1833:5	1951:21 1956:25
1921:11,12,18	1975:4,14,15	2025:2,7,17,21	1833:10 1839:19	1957:15,23
1922:15,23	1976:3,22 1977:6	2026:6,13,25	1854:17 1909:3	1958:23 1959:25
1923:11,16,20,23	1977:7,12 1978:3	2027:22 2029:11	1910:9,10	1961:3 1963:19
1924:9,18,23	1978:7,7,15,19,21	2030:11,24	1922:24 1947:8	1963:21 1964:4,5
1925:8 1926:13	1979:5,9,25	2031:10,13,22	1947:21 1948:4	1964:22 1966:13
1926:15 1927:1,1	1980:5,11,14,22	2032:2,3,3,4,8,9	1953:21 1956:20	1966:17 1968:12
1927:10,21	1980:24 1981:12	2032:11,15,18,21	1973:7,18	1974:15 1979:2
1928:1,1,4,14,21	1981:16,18,19,20	2032:21 2033:3,6	1997:14 2013:5	1980:4 1982:2
1929:7,7,13	1982:1,5,19	2033:9,11,12,19	2013:13 2016:5	1984:2,10
1930:4,5 1931:6	1983:21 1984:5,6	2033:21,21	2020:8 2045:13	1987:10,12,12

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PSC HEARING VOL 13 9/24/2004

1988:4 1990:25 2006:24 2007:4 2007:24 2011:21 2012:23,24,24 2020:22 2034:8 2034:10 2035:20 2040:1 2049:7,19 2050:7,11 2054:22,23 anybody 1981:21 anymore 1969:17 anyone 1797:21,25 1798:3 1818:15 2041:23 anything 1786:1 1794:6 1816:2 1821:17 1827:13 1858:2 1870:10 1870:24 1898:17 1955:5 1981:21 2009:22 2017:25 2038:16 2039:23 2049:6 2051:1,2 2055:3,21 anyway 1957:2 apart 1950:21 2016:8 apparently 1870:4 1899:13 appear 1971:1 APPEARANCES 1762:1 appeared 1885:12 appears 1768:23 1864:22 1867:9 1867:22 1869:14 1872:4,22 1911:21 appellate 2015:10 2015:13 applicable 1876:6 1876:11 1877:13 1937:25 2044:12 application 1867:12 applications 1865:20 applied 1768:8 1982:10,16,18 2052:15 applies 1996:12 2021:23 2022:10 APPLING 1761:22 apply 1788:18 1923:14 2020:21 2021:2,7,21 2022:8,13,22 2023:4,6,9	appreciation 1977:21 approach 1766:21 1777:17 1778:25 1780:2,10,16,25 1781:4,21 1782:2 1784:12 1802:11 1806:3 1808:8,10 1822:3,9,9,11,23 1822:24 1827:21 1827:23 1828:25 1829:1,25 1839:16 1840:13 1840:18 1841:3 1841:20 1843:3 1848:17 1853:20 1859:11 1932:9 1943:24 1944:4,5 1950:23,24 1951:16 1957:25 1958:1,2,7 1963:17 1964:10 1967:5 1975:25 1986:17 1989:22 2003:12 2021:19 2021:22 2022:19 2022:20,21 2035:15 2040:14 2041:5,15 2042:4 2042:19 2043:11 2048:15 approached 1823:24 1824:6 1973:22 appropriate 1802:2 1837:21 1838:1 1853:11 1854:14 1854:22 1860:9,9 1870:5 1871:22 1878:16 1879:24 1883:1 1896:12 1946:16 2001:4 approve 1867:11 2051:23 approved 1960:13 approving 1867:5	approximately 1765:3,23 1973:4 1973:9 2025:3 2026:16 approximating 1910:18 are 1763:15 1765:5 1765:15 1766:9 1766:11 1771:24 1774:13 1776:17 1777:11 1778:2,2 1778:6 1779:19 1784:3 1788:17 1788:23 1790:16 1790:17 1794:15 1794:18 1795:17 1795:22 1796:1 1796:23 1797:1 1797:24 1798:1 1798:25 1799:1 1799:26 1800:1 1800:27 1801:1 1801:28 1802:1 1802:29 1803:1 1803:30 1804:1 1804:2 1805:1 1805:2 1806:1 1806:2 1807:1 1807:2 1808:1 1808:2 1809:1 1809:2 1810:1 1810:2 1811:1 1811:2 1812:1 1812:2 1813:1 1813:2 1814:1 1814:2 1815:1 1815:2 1816:1 1816:2 1817:1 1817:2 1818:1 1818:2 1819:1 1819:2 1820:1 1820:2 1821:1 1821:2 1822:1 1822:2 1823:1 1823:2 1824:1 1824:2 1825:1 1825:2 1826:1 1826:2 1827:1 1827:2 1828:1 1828:2 1829:1 1829:2 1830:1 1830:2 1831:1 1831:2 1832:1 1832:2 1833:1 1833:2 1834:1 1834:2 1835:1 1835:2 1836:1 1836:2 1837:1 1837:2 1838:1 1838:2 1839:1 1839:2 1840:1 1840:2 1841:1 1841:2 1842:1 1842:2 1843:1 1843:2 1844:1 1844:2 1845:1 1845:2 1846:1 1846:2 1847:1 1847:2 1848:1 1848:2 1849:1 1849:2 1850:1 1850:2 1851:1 1851:2 1852:1 1852:2 1853:1 1853:2 1854:1 1854:2 1855:1 1855:2 1856:1 1856:2 1857:1 1857:2 1858:1 1858:2 1859:1 1859:2 1860:1 1860:2 1861:1 1861:2 1862:1 1862:2 1863:1 1863:2 1864:1 1864:2 1865:1 1865:2 1866:1 1866:2 1867:1 1867:2 1868:1 1868:2 1869:1 1869:2 1870:1 1870:2 1871:1 1871:2 1872:1 1872:2 1873:1 1873:2 1874:1 1874:2 1875:1 1875:2 1876:1 1876:2 1877:1 1877:2 1878:1 1878:2 1879:1 1879:2 1880:1 1880:2 1881:1 1881:2 1882:1 1882:2 1883:1 1883:2 1884:1 1884:2 1885:1 1885:2 1886:1 1886:2 1887:1 1887:2 1888:1 1888:2 1889:1 1889:2 1890:1 1890:2 1891:1 1891:2 1892:1 1892:2 1893:1 1893:2 1894:1 1894:2 1895:1 1895:2 1896:1 1896:2 1897:1 1897:2 1898:1 1898:2 1899:1 1899:2 1900:1 1900:2 1901:1 1901:2 1902:1 1902:2 1903:1 1903:2 1904:1 1904:2 1905:1 1905:2 1906:1 1906:2 1907:1 1907:2 1908:1 1908:2 1909:1 1909:2 1910:1 1910:2 1911:1 1911:2 1912:1 1912:2 1913:1 1913:2 1914:1 1914:2 1915:1 1915:2 1916:1 1916:2 1917:1 1917:2 1918:1 1918:2 1919:1 1919:2 1920:1 1920:2 1921:1 1921:2 1922:1 1922:2 1923:1 1923:2 1924:1 1924:2 1925:1 1925:2 1926:1 1926:2 1927:1 1927:2 1928:1 1928:2 1929:1 1929:2 1930:1 1930:2 1931:1 1931:2 1932:1 1932:2 1933:1 1933:2 1934:1 1934:2 1935:1 1935:2 1936:1 1936:2 1937:1 1937:2 1938:1 1938:2 1939:1 1939:2 1940:1 1940:2 1941:1 1941:2 1942:1 1942:2 1943:1 1943:2 1944:1 1944:2 1945:1 1945:2 1946:1 1946:2 1947:1 1947:2 1948:1 1948:2 1949:1 1949:2 1950:1 1950:2 1951:1 1951:2 1952:1 1952:2 1953:1 1953:2 1954:1 1954:2 1955:1 1955:2 1956:1 1956:2 1957:1 1957:2 1958:1 1958:2 1959:1 1959:2 1960:1 1960:2 1961:1 1961:2 1962:1 1962:2 1963:1 1963:2 1964:1 1964:2 1965:1 1965:2 1966:1 1966:2 1967:1 1967:2 1968:1 1968:2 1969:1 1969:2 1970:1 1970:2 1971:1 1971:2 1972:1 1972:2 1973:1 1973:2 1974:1 1974:2 1975:1 1975:2 1976:1 1976:2 1977:1 1977:2 1978:1 1978:2 1979:1 1979:2 1980:1 1980:2 1981:1 1981:2 1982:1 1982:2 1983:1 1983:2 1984:1 1984:2 1985:1 1985:2 1986:1 1986:2 1987:1 1987:2 1988:1 1988:2 1989:1 1989:2 1990:1 1990:2 1991:1 1991:2 1992:1 1992:2 1993:1 1993:2 1994:1 1994:2 1995:1 1995:2 1996:1 1996:2 1997:1 1997:2 1998:1 1998:2 1999:1 1999:2 2000:1 2000:2 2001:1 2001:2 2002:1 2002:2 2003:1 2003:2 2004:1 2004:2 2005:1 2005:2 2006:1 2006:2 2007:1 2007:2 2008:1 2008:2 2009:1 2009:2 2010:1 2010:2 2011:1 2011:2 2012:1 2012:2 2013:1 2013:2 2014:1 2014:2 2015:1 2015:2 2016:1 2016:2 2017:1 2017:2 2018:1 2018:2 2019:1 2019:2 2020:1 2020:2 2021:1 2021:2 2022:1 2022:2 2023:1 2023:2 2024:1 2024:2 2025:1 2025:2 2026:1 2026:2 2027:1 2027:2 2028:1 2028:2 2029:1 2029:2 2030:1 2030:2 2031:1 2031:2 2032:1 2032:2 2033:1 2033:2 2034:1 2034:2 2035:1 2035:2 2036:1 2036:2 2037:1 2037:2 2038:1 2038:2 2039:1 2039:2 2040:1 2040:2 2041:1 2041:2 2042:1 2042:2 2043:1 2043:2 2044:1 2044:2 2045:1 2045:2 2046:1 2046:2 2047:1 2047:2 2048:1 2048:2 2049:1 2049:2 2050:1 2050:2 2051:1 2051:2 2052:1 2052:2 2053:1 2053:2 2054:1 2054:2 2055:1 2055:2 2056:1 2056:2 2057:1 2057:2 2058:1 2058:2 2059:1 2059:2 2060:1 2060:2 2061:1 2061:2 2062:1 2062:2 2063:1 2063:2 2064:1 2064:2 2065:1 2065:2 2066:1 2066:2 2067:1 2067:2 2068:1 2068:2 2069:1 2069:2 2070:1 2070:2 2071:1 2071:2 2072:1 2072:2 2073:1 2073:2 2074:1 2074:2 2075:1 2075:2 2076:1 2076:2 2077:1 2077:2 2078:1 2078:2 2079:1 2079:2 2080:1 2080:2 2081:1 2081:2 2082:1 2082:2 2083:1 2083:2 2084:1 2084:2 2085:1 2085:2 2086:1 2086:2 2087:1 2087:2 2088:1 2088:2 2089:1 2089:2 2090:1 2090:2 2091:1 2091:2 2092:1 2092:2 2093:1 2093:2 2094:1 2094:2 2095:1 2095:2 2096:1 2096:2 2097:1 2097:2 2098:1 2098:2 2099:1 2099:2 2100:1 2100:2 2101:1 2101:2 2102:1 2102:2 2103:1 2103:2 2104:1 2104:2 2105:1 2105:2 2106:1 2106:2 2107:1 2107:2 2108:1 2108:2 2109:1 2109:2 2110:1 2110:2 2111:1 2111:2 2112:1 2112:2 2113:1 2113:2 2114:1 2114:2 2115:1 2115:2 2116:1 2116:2 2117:1 2117:2 2118:1 2118:2 2119:1 2119:2 2120:1 2120:2 2121:1 2121:2 2122:1 2122:2 2123:1 2123:2 2124:1 2124:2 2125:1 2125:2 2126:1 2126:2 2127:1 2127:2 2128:1 2128:2 2129:1 2129:2 2130:1 2130:2 2131:1 2131:2 2132
---	---	---

PSC HEARING VOL 13 9/24/2004

1814:15 1815:12	1962:14,16	1874:12 1886:13	1860:16 1888:6	assume 1772:8
1815:22 1817:13	1963:6,13,25	1887:11 1888:9	1888:22 1889:10	1773:17 1779:7
1818:7 1819:14	1964:1,1,9 1967:8	1891:16 1918:10	1898:11,17	1795:14 1804:8
1819:14,19	1968:24 1969:13	1921:4 1931:17	1899:4 1900:17	1810:20 1841:22
1820:4,9,9,15,15	1970:1,1 1972:25	1932:4 1935:4	1909:6,9,10	1850:23 1851:6
1822:22 1824:8	1973:22,23	1936:11 1944:14	1910:3 1916:24	1855:25 1856:4
1825:2,20 1827:9	1974:7 1975:2,2,2	1970:7 1983:24	1918:14 1919:9	1869:16 1873:12
1827:16 1828:7	1975:3 1977:10	1989:24 1990:4	1919:18 1920:2,4	1887:12 1899:4
1828:14,19,22,22	1977:22 1980:23	1990:13 2017:25	1920:13,17	1912:23,24
1828:25,25	1983:9,9,14,21	2019:6,14	1921:5,9,14	1914:6 1927:2
1829:9 1832:10	1985:22 1987:21	2024:14 2028:21	1922:1,12,16,20	1928:24 1933:10
1832:18 1841:8,8	1991:15 1992:4,6	2036:20 2039:3	1922:22,25	1938:10 1943:18
1844:14 1846:15	1992:12 1993:4	2039:12 2040:15	1923:18 1924:5	1963:4 1975:13
1846:15 1848:12	1993:11 1995:12	2045:15 2052:10	1924:10,23	1975:15 1979:9
1848:25 1850:20	1995:18 1998:7	2053:16	1925:2,5 1926:4	1979:15 2034:13
1852:24,24	1998:24,24	asked 1778:14	1927:7,19,23	2038:3,20,23
1858:13,14	1999:23 2000:13	1787:19 1789:17	1928:1,9,10	2044:21 2047:3
1859:11,20	2000:14,20	1790:19 1791:4	1929:6 1930:14	2054:13
1860:5,7,8	2001:17 2002:4	1791:15 1793:6	1938:11 1943:17	assumes 1918:18
1863:23,23	2002:10,13	1794:5,18 1802:6	1948:22 1949:23	assuming 1773:16
1865:19 1867:4	2003:8 2005:8,25	1802:9 1806:2	1967:3,7 1968:19	1817:17 1889:6
1867:13,19	2006:8 2007:17	1807:10,24	1969:2 1999:14	1921:3 1969:19
1869:7 1870:4	2008:15 2009:17	1808:21 1810:8	1999:15,16,21	2003:12 2029:12
1872:7,7,15	2009:21 2011:2	1825:16,19	2000:2,3,4,13,22	2047:6
1873:9,9,14	2011:19 2013:22	1854:1 1881:5	2000:22 2001:6	assumption 1799:9
1874:18 1875:5,8	2014:7 2015:3,13	1889:12 1891:9	2001:21 2002:5	1842:8,10,22
1875:9,22,22	2015:13,16	1898:6 1910:6	2002:14,18	1850:17 1856:3
1877:15 1878:9	2016:9 2018:4	1956:16 1964:24	2004:3	1918:13 1924:16
1878:22 1879:15	2021:11,23	1971:13 1994:20	assets 1840:1	2034:18 2039:17
1879:17,21,22	2022:6,9,15	1998:10 2024:1,7	1841:17 1853:1	assumptions 1783:1
1882:22 1883:10	2023:5,13	2025:16 2028:6,8	1871:10 1898:12	assurance 1856:17
1883:13 1884:11	2024:18 2029:8	2034:21 2035:25	1909:22 1911:5	assurances 1871:24
1884:12 1885:3	2029:16,18,24	2038:25 2051:18	assure 1842:25	assure 1842:25
1887:1,8 1889:5,5	2033:17 2035:13	2052:18 2053:11	1856:11 1862:18	1856:11 1862:18
1893:1 1894:6,17	2035:22,22	asking 1801:25	1925:10,14,16	1947:17
1899:25 1900:1,2	2043:12 2044:20	1809:5,16 1853:8	assured 1897:2	assured 1897:2
1901:15 1902:4	2045:17 2048:1	1862:14 1873:1	1963:15	1963:15
1902:14 1903:16	2052:15 2053:4	1892:23 1904:25	at 1762:7,11,15	at 1762:7,11,15
1905:20 1906:19	aside 1821:3	1905:4 1917:24	1766:3 1767:1,5,8	1766:3 1767:1,5,8
1907:11 1908:3,6	1896:21 1936:3	1925:12 1939:10	1768:17,18	1768:17,18
1910:15 1911:22	1985:13,18,25	1945:15 1956:2	1769:9 1772:14	1769:9 1772:14
1915:13 1918:19	1986:4,6,16	1976:21 2039:10	1772:17 1773:21	1772:17 1773:21
1918:25 1921:24	ask 1768:23	2039:19	1776:5 1779:14	1776:5 1779:14
1921:25 1923:11	1769:25 1786:1	asks 1865:15	1779:23 1780:2	1779:23 1780:2
1924:15,17,17	1787:14 1788:11	aspect 2004:15	1787:12 1789:24	1787:12 1789:24
1929:8 1930:6	1789:25 1792:25	aspects 1829:12	assist 1787:4	1793:6,10,25
1931:1,12	1795:7 1796:7	2051:3	Assistant 1762:3,19	1801:10,11
1932:12 1935:2,3	1801:23 1803:2	Assembly 1975:8	associated 1778:10	1802:17 1804:4
1936:24 1937:10	1803:24 1806:6	asserted 1795:11	1781:17 1785:8	1804:14 1810:9
1937:10,16	1807:3,6 1810:4	asserting 1788:23	1797:5 1833:13	1810:16 1811:16
1941:11,21	1816:6 1817:7,8,9	2043:19	1833:20 1838:3	1811:17,17
1943:12 1944:22	1818:16,21	assessed 1923:12	1849:25 1853:10	1812:3 1814:19
1944:23 1945:18	1824:2 1826:25	assessing 1830:16	1889:1 1915:17	1819:19 1822:8
1946:3 1950:20	1829:15 1840:11	1830:19	1920:17 1929:21	1822:24 1823:16
1951:6,21 1952:8	1846:21 1851:15	assessment 1989:18	1934:8 1944:19	1823:18 1824:6
1954:1,15,17	1854:10 1856:10	1994:3 2005:12	1962:4 1965:12	1832:15 1834:16
1959:6,19	1857:24 1859:4	asset 1808:14,15	1969:20 1970:13	1836:4,5,21
1961:18,24,25	1860:23 1865:13	1859:10,14	1977:7	1837:22 1840:11

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PSC HEARING VOL 13 9/24/2004

1842:2,4,14,14	2002:2,22	1996:17 automatically	2051:7 away 1773:6 1921:4 axis 1819:15	
1846:16 1851:2	2004:18,20	1995:18,18 automobiles 1967:1	1817:4,24 1820:9 1851:23 1856:12 1856:20 1872:18 1872:25 1873:8 1874:14,18,22,25 1879:16,21 1894:22 1895:2,6 1898:19,25 1899:6,10 1921:24,25 1926:19 1939:15 1939:17,18 1940:21 1941:2 1941:25 1955:19 1955:23 1956:3,7 1961:18 1962:7 1962:18 1965:21 1965:22 1969:5 1970:4 1972:25 2000:7 2002:23 2003:2,4,6 2022:4 2022:16 2026:21 2027:7,9 2038:1 2042:24 2043:2,4 2043:17 2044:18 2044:23 2045:6 2045:19 2046:2,5 2046:8,12,15,16 2046:17,20 2047:2,11,12,14 2047:15,18 b B 1762:10 back 1763:3,9,9 1764:25 1782:16 1793:7,24 Avenue 1762:15 average 1769:20 1770:7 1771:10 1789:19 1791:7 1791:11 1794:7 1794:10 1803:11 1803:12 1806:11 1806:14,14,20 1812:1 1818:24 1845:4 1852:14 1857:16,25 1858:4,7,12 1885:9 1886:3 1907:16 1923:4 1925:17,17 1938:10 1950:18 1951:11 1952:7 1952:22,24 1954:12 2001:3 2004:2 2021:16 2053:8 attributable 1950:16 2025:4 atypical 1871:12 auditing 1976:5,6 1976:22 auditor 1825:11 1827:9 auditors 2051:22 authenticity 1869:4 1869:7 authoritative 1786:23 1788:4,6 1788:9,15 authorities 1877:13 1881:3 1938:3 authority 1841:18 1864:20 1873:5 authorization 1864:23 1865:15 1873:11 authorize 1863:24 1867:15 authorized 1852:16 1866:2,8 1923:20 1992:16 2049:9 authorizing 1887:5 automatic 1996:16	1803:5,9 1816:13 1816:19 1818:7 1818:12 1823:14 1823:22 1844:23 1854:3 1863:8,11 1866:13 1867:17 1880:2 1892:5 1895:19 1918:1 1926:18 1927:12 1928:5 1930:6 1933:21 1935:11 1938:3 1946:15 1946:18,20 1956:1 1958:24 1960:18 1962:13 1974:13 1987:2 1987:21 1990:10 1996:10,19 2004:21 2005:1 2011:6 2014:3 2017:19 2025:22 2026:14 2027:1 2027:17 2046:6 2046:20 background 1827:16 backing 1953:18 bad 1924:6 1943:9 2048:24 balance 1769:7,10 1770:11 1805:5 1810:9 1916:1 1918:8 1941:7 1942:4,9,11 balanced 1839:5 1974:12 1975:4 balances 1805:17 balancing 1860:5 1860:13 1894:4 1939:8 1998:7 ballpark 2026:5 bar 1913:25 barriers 1993:18 Barry 2057:22 base 1816:12,19,22 1816:22,25

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PSC HEARING VOL 13 9/24/2004

1965:17,21	1820:10,10	1912:11,23	1987:16,23	1931:18 1934:25
1969:6 1971:17	1821:11 1823:12	1913:4,4,18,24	1989:19 1990:22	1935:9 1943:2
1992:13 2002:13	1824:10,16,17	1914:6,7,19,22,23	1990:25 1991:3	1945:6,21,24
2003:20 2036:5	1825:13,21	1914:25 1915:2,3	1991:19 1992:8,8	1946:18 1948:4
2046:24 2049:12	1826:20 1827:2,5	1915:10,11,20	1992:10,21	1949:4,6 1950:13
basics 1952:16	1828:23 1829:6	1917:11 1919:5	1993:24 1994:10	1951:2 1952:1
basing 1809:22	1831:2,15,24	1919:10,16	1995:8,13	1964:8 1976:19
1848:23 1951:8	1832:4,8,11	1920:1,20	1997:21,23	1979:4 1980:9,10
basis 1764:20	1837:9 1838:10	1921:24 1922:12	1998:4,7,25	1992:5 1993:22
1778:25 1813:23	1838:12 1839:3,5	1922:20 1923:2	1999:9,25 2001:2	1998:6 2000:14
1841:4 1857:19	1839:7,10	1923:13,19,21	2001:5,7,14,19,20	2003:3 2004:17
1878:7 1886:5	1840:14,22,24	1924:13,16,25	2001:21,22	2010:11 2013:21
1891:1 1892:2	1841:6,8,12,15,21	1925:4,20 1926:3	2002:2 2003:7,23	2014:1,6 2015:16
1909:12 1918:16	1842:19,24	1927:3,5 1928:15	2005:2,7 2006:13	2022:14 2023:1
1920:20 1921:14	1843:10,16,17	1928:21 1929:3,5	2006:14,15	2023:14 2032:22
1924:2 1929:6	1847:21,25	1929:8 1930:9,17	2007:17 2008:10	2037:21,25
1933:8,19	1848:22 1849:13	1930:21,23	2008:14,17	2042:14 2043:3
1934:13 1937:22	1849:18,25	1933:2,4,11,15	2011:2,22	2045:25 2046:9
1945:17 1971:3	1850:6,14,18,20	1935:24 1936:4	2012:13,17,23	2048:1 2049:13
1974:1 1978:25	1851:13 1852:7	1936:14,16,21	2013:20 2014:5	2050:20
1981:4,16,18	1852:10,15,18,21	1937:8,13,15,19	2016:8,14,22	become 1968:20
1988:7,8 1997:24	1852:23 1853:11	1938:2 1939:7,16	2019:7 2020:3	becomes 1968:19
2004:1,19 2013:7	1853:14,15,16,20	1940:10,11,14,15	2021:12,17,20	1969:2
2021:16	1853:22,24	1940:21,22	2023:14,16	becoming 1770:25
Baxter 1830:21	1854:6,14,18,22	1941:3,11,20	2026:4,15 2027:6	been 1764:18,19
1855:8,17,20	1856:8,16,21	1942:18,20	2027:12 2028:13	1765:9 1766:1
2057:20	1857:21,22	1943:21,25	2030:23 2034:10	1768:7 1771:3
be 1764:18 1765:3	1858:14,15	1944:5,9,22,22	2036:2,10 2037:2	1772:10,11,19
1765:24 1766:19	1860:6 1861:5,10	1945:1,5,12,21,23	2038:22,23	1775:11 1776:13
1768:23 1771:16	1861:11 1862:6	1945:24 1946:8	2039:17,21	1777:6 1778:5
1771:17 1774:12	1862:19 1863:14	1946:16,18,21,23	2040:10 2041:8	1782:21 1787:19
1775:8,14 1776:9	1864:22 1865:10	1947:12,15,16,18	2041:18,22	1789:19 1797:16
1778:6,9,10,20,22	1865:17,23	1947:18,21	2042:9,10 2043:6	1798:20 1799:5
1778:23 1779:1	1866:2,5,8	1948:11,15,19,23	2043:10 2044:6	1802:8 1810:13
1779:11,22	1867:11,20,21,22	1948:25,25	2045:2,8,13	1815:1 1823:25
1781:18 1783:3	1870:20 1871:18	1949:1,6,20,24	2046:2,5,6,8	1824:24 1829:14
1783:21,25	1871:20 1872:4	1950:16 1952:1	2047:7,9 2048:5	1839:24 1840:6
1784:8 1788:6,19	1873:9,16 1875:3	1952:10,11	2048:13,15,24	1845:2 1860:9,25
1789:15,18	1875:13 1877:21	1953:16,25	2049:13,22,22	1862:16 1868:10
1791:1 1792:7,12	1877:22 1878:4,4	1954:21 1955:6,7	2050:21	1869:20 1870:3
1792:13,25	1879:8,20 1880:1	1955:13,18,20,23	beat 1893:13	1880:4 1883:25
1793:11,14	1880:7 1882:8,18	1955:24 1956:3,7	1913:12,22	1885:7 1890:18
1794:2,23 1795:5	1883:1 1884:25	1958:4,17,23	beating 1913:15	1897:17 1899:19
1796:6 1797:5	1885:1,22 1886:6	1959:4,20,21	because 1769:16	1899:19 1900:18
1798:12 1800:15	1887:8,24,25	1960:1,21,23	1772:1 1774:20	1906:25 1907:16
1801:19 1802:18	1888:13,18,22	1961:1,3,18,19	1780:5 1782:20	1909:2 1910:16
1804:15 1805:9	1889:3,5,8	1962:12 1963:2,7	1794:13 1796:5	1910:16 1918:11
1805:11,13,16,21	1892:15,15	1963:15 1965:11	1806:9 1815:3	1918:11 1921:20
1808:1,7,25	1894:2 1896:4,20	1966:23 1967:2,2	1819:4,18	1923:13 1924:8
1809:6,8,9,14,14	1896:23 1897:2	1967:7,12 1969:6	1833:12 1840:14	1925:18,21
1809:18,24	1898:19,22,25	1969:24 1971:5	1840:15,18	1929:22 1930:5
1810:2,17,21	1899:6,20 1901:3	1971:22,23	1851:22 1860:2,3	1932:16 1933:3,4
1813:25,25	1902:3,9 1903:18	1972:1 1976:25	1861:9 1868:9	1933:5 1937:3
1814:9,21	1905:21,24	1977:10 1978:24	1876:19 1880:19	1943:20,21,23
1815:19,23,24	1906:13 1907:5,6	1978:25 1979:2	1881:10 1892:21	1945:6 1946:8,19
1817:14,16	1907:6,23 1908:4	1983:19,25	1893:12 1913:10	1949:9,10 1951:3
1818:23 1819:17	1908:13 1911:1,2	1984:14 1985:20	1922:22 1924:2	1959:2 1964:9
1819:22 1820:4,5	1911:5,17 1912:8	1986:1,10	1924:16 1927:4	1965:24 1966:3

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PSC HEARING VOL 13 9/24/2004

1967:15 1969:17	1870:25 1873:7	1932:11,19	1888:23 1921:20	boil 1877:14
1972:13 1974:24	1873:14,22	1936:20 1938:16	1942:18,20	bondholders
1977:3 1980:7	1875:7,15	1942:2,16 1949:4	1947:2 1959:20	1830:13
1981:14 1999:12	1880:19 1882:22	1949:14 1952:20	1963:8,10	bonds 1864:23
2002:6 2004:10	1885:8,16,19	1954:3,11 1957:7	1967:19 2006:8	1871:17
2005:5 2006:17	1888:5 1913:7	1957:9 1958:10	2008:3 2028:21	bonus 1962:3
2009:6 2011:8,10	1920:9 1923:5	1958:21 1959:11	2045:13 2046:25	2033:16,18
2012:2,7,14	1927:15 1928:6	1961:5,8 1964:15	between 1768:10	2034:5
2013:21 2014:6	1929:17 1941:10	1965:14 1968:12	1774:24 1783:16	book 1792:17
2019:23,25	1941:11 1952:18	1969:25 1972:10	1783:23 1788:4	1877:7 1899:25
2020:23 2035:2	1956:1 1963:13	1972:17 1973:4	1795:14 1809:10	1901:17 1937:20
2037:5,7,11,12,17	1974:7 1982:10	1973:18 1975:15	1819:13,21	2019:15,18,24
2039:5 2040:8,24	1999:15 2002:17	1975:22 1976:2	1822:22 1828:2	2020:1
2054:10,16	2004:5 2009:13	1987:18 2009:19	1837:19 1840:12	bookings 1836:15
before 1770:25	2013:3,4 2022:14	2010:2 2011:14	1890:8 1904:4,7	bookkeeping
1773:5 1800:14	2026:14,16	2014:16 2017:22	1939:8,13,22	1982:6
1803:18 1817:5	2029:15 2031:12	2023:23 2029:7	1940:10,15	books 1785:8
1818:2 1829:9,15	2034:19 2036:8	2029:15 2030:1	1942:9 1991:5	1836:9 1919:2
1857:11 1863:3,4	2038:12 2040:25	2031:11,23	1992:23 1993:2,5	1923:22 1924:4
1867:14,19	2041:2 2043:23	2034:8,22	1993:13,18	1925:11 1940:4
1870:21 1887:5	2045:18,19	2035:17 2037:20	1998:13 2029:10	1940:16 1941:1
1904:5 1906:23	2055:6	2038:23 2047:20	2051:1	1954:20 1955:6
1907:1 1912:16	belief 1825:25	2048:18	beyond 1802:5	2053:20
1919:15 1922:4	1886:5 1895:24	believed 1870:11	1805:11 1841:11	borrow 1856:20
1933:12 1934:13	1946:22,23	2005:2	1848:9 1875:17	1863:25 1864:6
1938:2 1939:3,3	1975:1 1984:6	believes 1789:13	1905:21 1922:13	1865:16 1867:16
1941:14 1942:5	2027:23	1882:19	1922:24 2007:21	1873:6 1875:10
1968:20 1969:2	believe 1763:5	below 1886:3	biased 1974:11,14	1899:1,9 2044:25
1974:10 1991:13	1768:12 1774:17	1907:16 1921:7	Bible 1866:18,20	2045:7 2046:9,23
1991:15 1996:10	1780:8,24	1922:14	big 1879:11	2046:25
2013:15 2015:11	1782:11 1783:11	bench 1763:13	1928:25 1934:7	borrowed 2046:7
2039:6,6 2040:16	1790:22 1798:11	1784:18 1897:8	bigger 1987:16	2046:11
2042:3,9,15	1798:18 1802:2,6	1916:8,15	bill 1767:24	borrowing 1863:1
2045:17 2050:19	1814:23 1817:6	1982:25 1991:24	1880:21 1904:20	1870:14 1872:24
begin 1763:7	1821:21 1823:10	2010:16 2015:8	1971:15	1873:15,18,19
1862:14 1970:5	1827:25 1828:11	2017:7,21	billed 1933:3,5	1875:6,15 1898:6
2031:8	1828:13,17	2025:12	billing 1904:22	2047:5
beginning 1797:19	1829:2,7,20	beneficial 1905:25	billion 1763:23	borrowings 1866:7
1803:4 1868:12	1830:18 1836:13	benefit 1893:14	1835:12 2001:2	1871:23 1872:16
1914:10 1919:16	1836:24 1850:2	1913:11 1963:19	2024:23	1872:24 1873:9
2000:12	1850:12 1852:6	1963:21 1964:2,4	billions 1994:11	1874:13 1875:1
begins 1868:2	1853:11 1854:20	1964:20,23	bills 1887:6	2044:18,22
1990:21	1857:14 1858:2	2000:2 2001:21	1905:12 1908:4	2045:5 2047:13
behalf 1830:22	1860:12 1862:6	benefiting 1988:22	1971:18,24	2047:16
2011:16,16	1868:23 1871:7	2014:25	binding 1792:13	borrows 1865:14
2048:19 2049:8	1871:11 1878:18	benefits 1808:10,15	bit 1764:2 1766:20	1999:6
behave 2038:24	1880:17 1881:12	1851:8 1878:10	1770:3 1820:23	both 1786:18
behind 1943:22	1882:6 1884:7,25	1902:17,18	1821:18 1844:24	1794:11 1801:12
1944:1	1886:16 1887:3	1912:13 1933:22	1887:12 1910:10	1807:17 1816:12
being 1764:24	1890:1 1893:9	1933:24 1934:6,9	1950:6,10	1829:3 1835:19
1765:6,15	1897:1 1900:18	1937:9 2034:20	2010:23	1836:1,2 1854:24
1771:20 1777:12	1901:2,12,23	besides 1981:15	bless 1984:23	1855:8 1879:20
1782:15 1807:5	1905:17 1906:7,9	best 1825:24	1985:2	1884:10,15
1811:19,22	1906:22 1908:15	1921:18 1922:23	board 2028:23	1929:17 1942:17
1814:22 1815:14	1909:4 1910:19	1933:20 1984:6	2029:4	1948:5 1957:4
1819:4,5 1827:23	1912:5 1916:14	2039:1	Bob 1787:24	1966:10 2005:21
1831:13 1848:8	1922:9 1924:1	better 1822:24	body 1788:7,9	2030:11 2047:17
1866:2 1869:23	1925:6,9 1929:8	1831:6 1832:7	2015:13 2016:2	2047:24

MIDWEST LITIGATION SERVICES

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PSC HEARING VOL 13 9/24/2004

bottom 1842:2 1867:25 1931:7	1844:20 1846:24 1847:6 1851:1,25	by 1761:25 1763:18 1764:9 1765:9	1972:1 1976:12 1977:1,11	1772:9 1777:16 1828:8 1829:4
bottomed 1895:23	1853:13 1856:14	1766:24 1767:5	1981:25 1983:15	2027:13
bound 1767:9,23 1981:25	1857:4,15 1858:22 1859:21	1767:22,24 1769:20 1770:5,6	1985:4 1986:12 1987:25 1989:24	calculates 1821:1 calculating 1780:25
bounds 1771:1	1860:2,17	1770:11 1771:8	1990:2 1991:6	1786:20 1807:18
boy 2046:22	1864:25 1865:25	1771:10,15,21	1992:3 1993:9	1809:1,3 1845:10
break 1823:13,18 1823:23 1824:6 1836:21	1868:10,23 1870:18 1874:9 1875:12,12	1777:4,12 1779:2 1780:19 1781:13 1783:2 1784:24	1995:8,9,14 1996:23 1997:19 1997:24 1998:5	1845:14 1846:19 1857:17
brief 1775:2 2017:14	1880:11,21 1883:7,20 1886:1	1786:11 1787:7 1787:21 1794:11	1999:9 2003:12 2003:24 2005:21	calculation 1777:16 1809:18 1816:12
briefly 2024:14 2050:21	1886:1 1889:7 1890:11,25	1798:13 1799:10 1800:15 1801:22	2008:10 2009:2 2010:1,2,21	1816:19,22 1817:4 1845:5,18 1921:6 1952:21
briefs 2055:16,17 2055:19	1901:25 1902:4 1905:22 1907:4	1802:16 1803:3 1804:21 1807:9	2011:1 2012:14 2013:15,20	calculations 2051:6
bring 2015:7 2046:20	1913:4,19 1914:18 1915:1	1807:10 1812:11 1812:23 1813:5	2014:11 2016:17 2018:5 2019:17	call 1818:12 2026:17 2029:13
broad 1884:10 1932:25	1915:19 1918:12 1920:17 1922:18	1813:16 1816:9 1818:20 1820:21	2020:14 2021:12 2021:18 2025:20	called 1777:20 1848:13 1860:9 1906:4 1965:19
broadly 1906:21	1924:12 1925:12	1821:20 1822:21	2027:14,18,20	calling 1909:5 2012:14
budget 1836:14 1890:3 1893:23 1910:14,18 1911:25 1912:7 2031:13	1928:8 1929:1 1932:4,5 1933:3,6 1935:22 1938:24 1939:22 1940:21 1941:3 1946:8,17	1825:3,7,8 1826:22 1828:4,5 1829:10 1831:20 1832:12 1833:13 1833:19 1837:4	2028:22 2029:3 2031:7,8 2035:19 2035:25 2043:10 2043:20 2045:25 2046:12 2050:24	calls 1787:10 1795:8 1829:20 1882:7 1979:23 2014:1 2051:25
budgets 1836:7	1947:8,21 1950:8	1838:11,12	2051:9,17 2052:2	came 1810:9 1849:17 1867:17
build 1993:21	1951:8 1953:24	1839:5 1843:18	2052:14 2053:20	1902:12 1925:24
builds 1969:12	1954:21 1957:1	1845:24 1848:4	2054:12,12,21	1934:11 1935:11
built 1782:22	1959:24 1960:8	1851:10 1852:4	2056:4,5,5,6,6,7,7	1955:8 1975:23
bulk 2014:22	1962:17 1963:10	1854:10,17	2056:8,8,10,10,11	1991:15 1998:10
bump 1989:14	1964:3 1966:17	1855:17 1856:12	2056:11,12,12,13	1998:12 2012:4
burden 2042:6,8	1966:23 1968:22	1856:25 1862:11	2056:13,15,15,16	2012:22 2014:23
business 1854:24 1943:19,19 1988:4 1989:1 2004:15,16 2037:12	1969:21 1972:7 1973:2 1975:10 1978:21 1979:19 1980:3 1981:11 1985:24 1987:7	1862:14 1866:2,8 1866:17 1869:18 1870:2,17,21,25 1877:10 1878:19 1878:19 1885:17	2056:16,17,18,19 2056:19 2057:7	can 1763:8 1772:14 1773:23 1774:3
businesses 1912:18	1988:5 1989:18	1886:24 1889:15	Byrne 1762:14 1817:19 1818:5,9 1818:13 1826:8	1775:2 1776:5 1778:16 1788:7
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	1792:6 1798:21 1804:18 1807:6 1814:11 1815:12 1816:6 1817:8,9 1820:15 1821:15
but 1773:2,13,19 1774:19 1776:10 1776:16,19 1778:9 1780:10 1788:3 1799:1	1989:18 1991:14 1993:1,13,24 1997:24 2002:7 2003:9,18 2004:6 2004:13,16	1896:4 1897:11 1900:19 1901:23 1902:7 1904:13 1906:16 1910:2 1911:12 1916:18	1836:19,25 1837:2 1861:21 1861:25 1889:15 2018:2,3,5 2019:3 2019:11,14,17	179

PSC HEARING VOL 13 9/24/2004

1913:11 1914:16	1986:22 2000:11	1954:1,5,6,7,19	1832:19,22	1832:11 1855:10
1921:21 1922:6	2000:19,21	1954:24 1955:9	1833:9,11,13	caused 1781:13
1922:24 1931:5	2001:8,10,13,16	1955:25 1956:8	1834:4 1838:2	1825:13 1900:4
1932:4 1933:20	2004:18 2016:17	1957:18 1966:5	1840:16,19	1959:17 1983:19
1936:14 1938:4	2031:13 2032:11	1970:10 1975:6	1841:4 1845:22	2043:20
1938:10 1942:14	2041:2 2047:10	1980:4,11	1845:23 1846:1	causes 2032:22
1946:23 1949:9	2051:19	1983:19 1988:10	1846:19,22,25	caveat 1870:23
1949:11 1950:14	caption 1864:19	1989:16 1995:11	1847:25 1854:21	1912:15
1951:1 1956:19	captured 1927:16	1995:13 1997:24	CCR 1761:25	
1956:23 1958:23	cardinal 1993:9	1997:24 1998:8	cease 1943:19	
1959:20,21	care 1763:6 1972:6	1998:24 2003:14	certain 1788:9	
1963:15 1973:8	2046:12	2005:11,18	1815:17,17	
1974:15,20	career 1985:11	2006:14,16	1876:21 1919:17	
1975:15 1978:16	careful 1997:11	2007:10,22	1940:5 1941:18	
1978:25 1979:2	carries 1978:14	2010:25 2011:2,5	1963:6 1972:12	
1991:17 1994:24	2006:22	2011:8,20,22	2006:22 2033:16	
1995:8,13 1996:4	carry 1988:3	2013:9 2024:20	2036:3 2049:13	
1996:7 2013:13	2006:24 2013:17	2025:8 2026:9	certainly 1848:11	
2019:7,14,14	carrying 1978:18	2028:5,18,25	1855:6 1867:8	
2020:3,3 2038:16	carving 1995:9	2029:11,20	1869:21 1880:24	
2043:9 2048:11	case 1761:13	2039:5,21	1888:15 1901:3,6	
2048:19,24	1763:4,24	2040:17 2042:8	1902:25 1903:5	
2049:7,19	1764:15,18	2049:17 2053:2,8	1903:10,15,17	
cannot 1772:1	1768:8 1770:25	2057:9,11	1904:3,8 1905:2	
1800:15 1819:21	1774:4,10,12	cases 1765:20	1905:11,19,25	
1856:23 1977:18	1775:22 1776:11	1795:4 1804:1	2008:13 2029:6	
2013:22 2014:7	1776:11 1778:4	1814:6 1828:18	2036:24 2054:17	
2039:9 2041:18	1778:24 1779:6,8	1837:22 1840:12	certainty 1931:11	
2049:24	1781:5 1794:12	1857:18 1863:4	1994:4,5 1996:11	
can't 1779:21	1794:13 1799:15	1884:1 1890:11	1996:13	
1784:8 1810:25	1802:11 1813:2	1897:19 1899:24	certificate 1842:18	
1813:1 1861:16	1814:25 1817:14	1900:8 1905:23	certified 1773:24	
1914:19 1925:8	1818:22 1823:6	1907:10 1921:21	Chairman 1761:18	
1969:16 1975:10	1825:14 1827:22	1921:23 1930:19	1916:17,18	
2000:19 2008:18	1828:5,12,25	1932:25 1934:14	1956:10,12	
2040:21 2044:18	1835:7 1837:15	1934:20 1939:8	1957:8 1978:9	
2048:10	1837:16 1843:22	1939:13,22	1980:5 1993:11	
cap 1872:23	1847:17 1857:24	1940:10,15	2042:13 2056:12	
1873:17	1858:3,5,6,10	1950:21 1952:6,8	challenge 2004:5	
capable 1972:8	1862:9 1864:13	1952:11 1953:3	chance 1802:10	
capacity 1825:10	1864:16,21	1953:17 1954:4	1803:25	
1969:16	1866:14 1868:10	1961:3,6 1974:21	change 1780:12	
capital 1791:16,24	1868:11,15,22	1974:25 1975:18	1795:5 1868:21	
1792:18,21	1875:21 1885:12	2012:3,7,12	1902:3 1939:23	
1818:4 1829:22	1886:23 1891:24	2013:22 2014:7	1942:4,8,11	
1842:5,13,16,21	1892:6 1897:15	2014:25 2015:5	1955:1,10,14	
1842:23,24	1899:21 1900:19	2015:10,15,19,21	1987:5,8,14,15,24	
1843:1 1863:23	1903:15 1907:14	2028:24	1987:7 1997:1	
1864:1,4 1871:6	1913:24 1931:20	cash 1778:25	2007:12,13	
1882:4,8 1888:21	1931:22 1932:8	1786:15,16,19	2008:13 2013:22	
1888:24 1890:3	1933:3,5 1940:3,7	1807:13,13,17,25	2014:7 2034:10	
1893:23,25	1941:2,14,25	1808:9,9,23	2040:21 2041:23	
1894:23 1900:21	1943:10 1950:24	1809:1,6 1818:24	changed 1784:3	
1901:3 1903:20	1950:25 1951:3,5	1828:25 1829:11	1795:19 1934:4	
1903:24,25	1951:22 1952:3	1829:13 1830:1,5	2038:17	
1904:1,2,5,7	1952:19,21	1830:6,9,14	changes 1868:5	
1906:18,20,24	1953:1,15,17,19	1831:5,10,21	1959:17 2032:22	
1914:16 1986:13	1953:23,24	1832:5,6,9,16,17	chapter 1792:10	
			1990:20,22	
			1991:2,12	
			characteristic	

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PSC HEARING VOL 13 9/24/2004

1936:25 characteristics 1829:2,8 characterization 1782:5 1836:11 1843:14 1851:5 1881:20 characterize 1828:24 1961:24 1961:25 1962:15 charge 1969:8 1995:16 charged 1806:18,22 1974:5 2001:16 2002:1 2005:2 charges 1904:16 1906:9,9 1992:17 charging 2001:20 2001:22 charm 1986:3 chart 2017:22 check 1798:21 1834:9 1875:5,8 2055:5 checking 1797:8 1842:17 choice 1904:4,7,14 choices 1896:6,8 choose 1902:16 1952:6,14 1981:12 choosing 1950:3 chose 1782:19 chosen 1772:12 1981:16 Chouteau 1762:15 circular 1914:14,20 circumstances 1789:8 1857:22 1888:17 1943:25 1968:2 1975:20 2041:11 2045:1 2045:24 2048:14 cite 1788:21 cited 1788:25 1907:20 City 1761:10 1762:20,24 2029:23 civil 1787:3 claims 1981:20 clarifications 1984:3 clarified 2031:16 clarify 1807:8 1809:21 1821:14 1824:9 1982:11 2028:17,21	class 2018:23 clause 1972:14,17 1972:23 1973:5 1973:12,19,24 1995:21 clauses 1905:14,15 1908:7 Clayton 1761:20 1802:9 1803:24 1813:10,13,16 1815:25 1816:6,9 1817:7,11,18,25 1818:6,11,14,18 1818:20 1820:17 1820:20 1821:22 1956:14,15 1968:11,15 Clayton's 1802:13 2023:19,24 2024:6 clear 1767:16,18 1771:6 1774:3,13 1777:5 1784:22 1947:21 1948:3 2006:12,15 2016:5 clearer 1766:20 1993:21 1997:23 1998:12 1997:6 climate 2005:24 2006:7 2007:8 climb 2041:9 close 1951:17 1965:5 1967:21 1974:18 closed 1872:18 closely 1874:6 1995:25 closer 1959:22 1963:7 code 1876:20 1901:23 1937:10 1938:16 collect 1836:3 1856:1 1910:1 1946:12 1962:16 1986:9 collected 1765:9,12 1779:1 1838:11 1849:16 1850:21 1862:18 1863:6 1863:10,13 1877:10 1891:2 1892:2 1895:16 1904:14,15	1909:14,17,21 1933:13 1943:16 1945:23 1946:25 1947:15 1949:9 1949:10,25 1963:13 1986:1 2004:11 collecting 1839:16 1855:23 1856:6 1862:23 1877:17 1877:23 1878:2,5 1879:4,8 1890:15 1911:23 1936:2 1986:19 collection 1849:19 1947:1 1957:10 collections 1879:25 1937:21 color 2006:6 Columbia 1762:12 column 1777:11,19 1778:1 1801:4,7 1802:24 combined 2024:17 come 1763:9,9 1778:23 1779:7 1801:12,16 1802:17 1810:13 1810:22,24 clearly 1993:21 1997:23 1998:12 1997:6 climate 2005:24 2006:7 2007:8 climb 2041:9 close 1951:17 1965:5 1967:21 1974:18 closed 1872:18 closely 1874:6 1995:25 closer 1959:22 1963:7 code 1876:20 1901:23 1937:10 1938:16 collect 1836:3 1856:1 1910:1 1946:12 1962:16 1986:9 collected 1765:9,12 1779:5 1787:12 1863:8,24 1885:15 1894:15 1918:9 1931:12 1957:18 1993:1 2006:4 2016:17 2048:22 1804:15 1805:9 1885:2 1892:25 1908:5 2041:1 comfortable 1837:12 1846:16 1867:14 1878:13 1928:5 1939:6,9 1941:12 1953:24 2006:14 2034:16 2043:22 2044:1	comment 1818:15 1977:19 2031:9 2035:7 2047:25 commented 1906:11 commenting 1908:5 comments 1890:14 commission 1761:2 1762:22 1774:20 1788:22,23 1792:11,25 1812:22 1821:10 1825:9 1828:21 1832:24 1837:7 1837:13,18,23 1838:5,16 1839:5 1841:17 1843:18 1844:25 1846:11 1848:17 1850:19 1854:11,15,19 1855:12 1856:5 1856:11 1860:4 1860:15 1861:19 1865:15 1866:2,8 1867:4,11,15 1874:19 1875:23 1876:18 1884:8 1884:13 1886:14 1886:17,24 1887:4,5 1891:11 1891:12,18 1893:22 1894:5 1894:12 1895:24 1902:15 1903:1,9 1906:23 1907:3 1907:17 1923:20 1992:2 2000:19 2004:21 2013:15 2015:20 2040:16 comes 1764:9 1779:5 1787:12 1863:8,24 1885:15 1894:15 1918:9 1931:12 1957:18 1993:1 2006:4 2016:17 2048:22 1804:15 1805:9 1885:2 1892:25 1908:5 2041:1 comfortable 1837:12 1846:16 1867:14 1878:13 1928:5 1939:6,9 1941:12 1953:24 2006:14 2034:16 2043:22 2044:1	2047:3 2049:12 2051:10 commissioner 1778:14 1782:12 1784:19,21,24 1785:19 1802:9 1802:13 1803:23 1807:2,4,6,9 1812:6,9,10,11,20 1812:23 1813:3,5 1813:8,9,10,12,13 1813:16 1815:6 1815:25 1816:4,6 1816:8,9 1817:7 1817:11,18,25 1818:6,11,14,18 1818:20 1820:17 1820:19,20,21 1821:7,22,25 1822:17 1881:5 1897:9,10,11,13 1916:2,5,16 1956:14,15 1968:11,15,16,17 1972:18 1976:6,9 1976:10,12,20 2008:22,25 2009:1,2,8,9,14 2010:10,14,24 2012:1,3 2005:1 2023:19,19,24 2024:6,7 2025:16 2028:6,8 2031:10 2036:1 2056:5,6,6 2056:7,7,11,12,13 2056:13,16,16 commissioners 1761:23 2006:2 2010:3 2013:16 2014:21,24 2015:12 2020:16 2020:18 2028:7 Commissioner's 1785:23 1786:1 commissions 2008:1,2 Commission's 1774:22 1792:10 1855:25 1873:10 1896:16 1902:22 2009:23 2010:25 commitment 1835:6,10,14 commitments 1835:2
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PSC HEARING VOL 13 9/24/2004

commodity 1995:10 1995:18,22	1963:19 1964:2,7 1964:19 1968:24	compound 2029:1 computations 2051:3	confidence 1994:12 confident 1966:20 confining 1917:23	2050:13,13 2058:4,8
common 1864:25 1918:6 1995:16	1970:23,24 1971:9 1972:1	computed 2053:17 2053:19	confirm 1810:3 confused 1932:5 confusion 1815:2,8	construction 1836:7,14 1871:14 1888:5 1910:14,18 1911:25 1912:3,7
communicate 2006:7,9	1975:16 1985:21 1986:8,9,13	computing 1845:3 concede 1840:23 1869:1	1951:3 Congress 1901:24 1938:17	2031:19 constructive 1992:25
communication 1993:12,12,15,25	1988:19 1989:1,3 1989:4 2000:6,10	conceding 1869:4,6 conceivable 1943:25	connection 1885:1 1992:23	construed 1991:3
community 1997:9 1998:5 2006:20 2007:1,7 2012:1 2012:16 2016:1,6 2016:12 2038:10	2000:18 2004:9 2004:12,14 2026:24 2029:11 2053:20	concept 1791:11 1813:22 1814:17 1814:18 1815:1	CONNIE 1761:19 consequently 1996:5	consumer 1993:14 consumers 1781:16 1974:6 1998:25 2015:18
community's 1994:6	1798:19 1799:1,3 1799:4,8 1830:10	1838:23 1916:23	conservative 1771:23 1852:19 1853:15,19,20,25	contained 1905:12 1912:17
companies 1766:16 1836:6 1855:14 1905:17 1906:8 1934:5 1937:11 1937:17 1943:3,4 1944:18 1945:15 1946:21 1948:11 1957:4 1965:23 1967:5 1977:11 1979:12,21 1993:2 2020:21	1843:6 1867:12 1872:16,18,23,25 1888:1 1940:21 1959:12 1992:15 2022:17	1919:16 1921:3 1926:2,3 1929:10 1929:17 1939:5 1996:12 2002:1	conservatively 2040:24	contains 1802:24 contemporaneou... 1833:12
company 1762:2 1765:10,10 1770:24 1771:21 1777:12 1779:5,7 1790:8 1798:1 1828:9 1829:12 1830:11,13,22 1832:5 1833:13 1837:14 1838:11 1838:13 1841:5 1851:21 1859:10 1864:17 1868:3 1868:25 1871:9 1877:7 1884:14 1894:10 1898:24 1899:9,21,21,23 1901:20 1902:24 1903:25 1904:18 1905:12 1906:3,5 1909:25 1910:3 1911:23 1913:2 1914:16 1916:25 1927:23 1928:5 1928:10 1929:23 1930:7 1931:1 1933:25 1940:20 1941:8 1942:9,12 1943:13,18 1944:2,3,8 1946:2 1948:14 1954:12 1956:9 1958:3,24 1961:17 1963:11	1893:1 1901:17 1934:8 1997:13 2046:18	comparative 1973:16	consider 1796:7 concern 1821:6,14 1875:3 1881:17 1881:21 1886:19	contention 1961:16 2041:17
	1832:16 1852:15	compared 1832:10	1960:5 1996:23 2015:22 2036:7,7 2040:25	contested 2052:24 contesting 2053:3,8
	1893:1 1901:17	concerned 1799:16	1971:7	context 1789:15 1830:8 1875:17 1985:17,20
	1934:8 1997:13	1831:2 1872:5	considerably 1951:13	1991:11 1998:11 2015:20 2045:12
	2046:18	compares 1907:11	1892:14 1989:12 2035:23	continue 1776:8 1787:20 1914:2 1916:7 1921:21
	1892:14 1989:12	comparing 1850:25	concerns 1773:19	1922:11 1953:10 2038:18 2039:15
	2035:23	comparison 1805:9	1893:4,5 1931:16	2040:10 2047:21
	1865:11 1892:9	compelling 2008:11	1972:7 2036:6,12 2042:22	continued 1828:6 1992:8 2037:22 2038:1
	2008:12	compensated	concluded 1885:11 1885:11	continues 2047:12 2047:15
	1961:20	1961:20	1833:1 1837:10 1886:15	continuing 1923:12 1981:4
	1864:17 1868:3	competitive 1896:6	considered 1794:11	contracts 1996:15
	1868:25 1871:9	complaint 1775:22	1809:9,24 1839:3	contrast 1918:17 contrasted 1768:13
	1858:6 2028:5	1858:6 2028:5	1840:22 1871:18	contribute 1764:20
	2014:1	complete 1868:20	1878:8 1906:13 2006:15 2053:24	1779:17
	1930:25	completely 1892:16	considering	contributed 1783:1
	1920:7 2018:12	1920:7 2018:12	1804:10	contributes 1779:23
	1807:17	compliance	consisted 1871:24	contributing 1765:1,25 1766:10
	1990:19,21	1990:19,21	consistent 1800:13	contribution 1847:20 1887:9
	1883:3 1899:23	comply 2052:3	1800:16 1873:22	1887:13 1888:4,4
	2022:11 2023:8	1816:16 1828:7,8	1873:25 1954:3	1888:12
	2023:10	1828:14,19	1992:25 2001:6	contributions
	components	1883:8 1904:20	2029:7,10	
	1903:17 1911:19	1904:21 1905:10	consisting 1835:25	
	1905:13 1951:7,9	1905:13 1951:7,9	1983:20	
	1951:10,19	1867:3,10,18	consolidated	
	1953:8 1999:23	1870:5,10,10,24	1906:24 2030:18	
	2022:11 2023:8	1871:22 1873:14	2030:22,25	
	2023:10	1874:2,6 1875:25		
		1876:2,11		
		1899:13		
		conducting 1959:18		

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PSC HEARING VOL 13 9/24/2004

1845:22,23	1874:4 1875:2,16	1831:18,23	1862:19,19	1914:22,23
controversy	1875:25 1876:4	1839:17 1840:20	1865:5,9 1874:17	1915:2,25
1960:24	1876:15 1879:10	1840:20 1842:5	1879:17 1880:23	1928:15,21
convention 1865:20	1883:8,9,15	1842:13,16,16,20	1888:24,25	1930:21 1932:2,3
conventional	1886:20 1888:6	1842:23,24	1891:2 1893:8,25	1940:10 1948:23
2035:17	1893:8,16	1843:1 1844:14	1894:7 1895:9	1948:25 1954:22
converge 1965:6	1895:20 1896:2,3	1851:9 1856:13	1900:10 1904:15	1957:13,16
conversely 1831:10	1898:20,23	1860:12 1863:9	1909:9 1914:17	1958:8 1971:5
1831:22 1893:14	1899:8,12	1864:2,7 1875:11	1914:18 1915:17	1975:19 1994:22
convince 2041:9	1909:15 1917:11	1881:1 1888:12	1915:20,23	2023:14,15
Cooper 1910:20	1918:22,23	1888:21 1889:10	1929:22 1930:3	2028:17 2032:23
2057:22	1920:2 1927:24	1892:11 1898:13	1939:15,16	2046:24 2055:1
copies 1773:24	1928:2 1935:9,14	1899:4,5 1900:3,4	1944:19,20	couldn't 1973:1
1775:18 1776:20	1939:23,24	1900:15,16,23	1945:13 1950:16	counsel 1762:17,19
1776:21	1940:8,12 1941:4	1909:6,10,11,14	1960:6 1961:19	1762:23 1785:22
copy 1774:21	1942:1,2 1947:19	1909:20 1913:13	1964:11 1970:19	1817:8,10
1775:20 1777:7	1955:16 1960:10	1914:5,11 1919:5	1973:25,25	1821:12 1826:12
1796:2 1798:24	1962:7,8 1970:17	1920:16 1921:25	1995:15,19	1932:1 1935:19
1798:25 1800:24	1972:14 1975:24	1926:5,8,14	1996:18,19,20	1974:5 2028:17
1866:18 1979:14	1976:23 1984:5	1927:10,22	1999:8 2035:10	2049:8,11
1990:1,3,12	1989:7 1996:24	1945:5,14	2035:16 2036:2,9	Counsel-Regulat...
2055:1	1999:17 2000:8	1946:19 1948:8	2037:5,7,13,17,24	1762:3
correct 1765:2,3,18	2009:8,11	1950:23 1951:10	2038:12,14	count 1861:15
1765:21,22	2014:21 2016:15	1951:12,20	2039:14 2040:8	counter 1880:7
1766:12,13	2016:23 2018:19	1952:1,14,23	2040:23 2045:17	country 1992:22
1767:1,2,6,7,25	2018:21 2021:24	1954:13 1963:2	2045:18 2046:4	2007:17
1768:1,3,4 1769:2	2022:22 2023:22	1963:12 1964:20	2046:13 2047:1	County 1837:14
1769:5,6,14,17	2026:10 2032:6,7	1964:21 1965:2	2047:14,21	1886:22 2029:10
1770:10,14,15	2033:4,5,8,11	1966:16 1969:8	2048:8 2049:13	2029:13
1771:11,13,18,19	2034:3,4 2035:10	1970:11 1995:17	2049:23	couple 1777:5
1772:6,7,10,19,23	2037:13,18	1998:19 1999:15	could 1766:21	1807:7 1810:5
1773:6,17,20	2043:6,7 2044:19	1999:20,21	1770:2 1772:11	1826:25 1837:15
1777:13,14,18,22	2046:8 2047:2,8	2002:14,23	1778:20,22,22,23	1860:23 1862:15
1777:23,25	2047:22 2048:17	2003:3 2029:16	1779:11,22	1886:14 1939:2
1778:7,8,11,12,21	2052:25 2055:18	2029:17 2044:5	1785:5 1788:4	1956:17,18
1779:2,4,9,10	correcting 1892:3	2045:2 2048:16	1792:16 1793:1	1967:11 1980:23
1780:14 1781:1	1892:13,19	2052:20	1803:14 1805:20	2028:7
1782:6,17,23	corrections	costs 1766:2 1768:9	1811:19,21,25	coupled 1939:9
1783:4,25 1784:1	1825:17 1984:2	1768:15 1778:10	1812:15 1815:19	course 1805:24
1785:18 1789:10	corrective 1959:3,8	1778:16,20,24	1815:20 1818:21	1820:3 1862:16
1792:8,15	1959:15	1779:2 1781:17	1821:14 1831:3	1883:6 1917:9
1793:16 1795:16	correctly 1771:9	1781:18 1783:12	1840:15 1841:5	1919:1 1937:16
1795:25 1796:1	1788:16 1869:12	1797:5 1801:5,18	1851:15 1852:16	1949:24 2001:3
1799:11 1801:15	1926:8 1980:9	1801:18 1805:8	1852:23 1854:11	2001:18
1802:19,20	correlate 1872:22	1815:13 1835:19	1854:18 1856:11	court 1957:1
1804:12 1806:18	correspondingly	1836:1 1839:11	1856:19 1857:21	2010:2 2038:8
1806:19,22,23	1964:4	1839:25 1840:7	1861:11 1864:11	2039:6
1810:21 1812:1,5	cost 1777:21 1778:1	1841:4,11,17	1866:12 1867:1	cover 1767:8,22
1816:23 1818:4,5	1778:9 1785:9,11	1843:4,22 1844:9	1867:24,25	1821:5 1911:24
1820:7 1821:5	1785:15 1790:7	1848:12 1849:21	1869:24 1874:13	1912:7 1941:17
1822:4,5 1825:24	1790:21 1794:23	1849:25 1850:4	1876:17 1877:14	1941:18 1977:6
1827:17 1837:1	1794:25 1795:11	1851:14,20	1879:1 1886:19	2031:13,19
1839:21 1845:11	1795:15,24	1852:4 1854:15	1886:21,24	coverages 1988:25
1848:20 1851:24	1797:4 1799:23	1855:10 1856:7	1887:24,25	covered 1867:13,19
1857:13 1860:20	1800:2 1811:7,23	1856:21 1857:12	1896:10,20	1909:2 1929:8
1861:9 1862:20	1815:14,24	1857:17 1859:2,9	1899:1,9 1902:24	1947:6
1864:7 1867:21	1818:3,25	1859:12 1860:6,8	1904:7,11,25	CPA 1817:15
1871:15,16	1819:18 1831:16	1860:15,17	1905:6,7 1906:19	2052:5

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PSC HEARING VOL 13 9/24/2004

created 1934:7 1995:23 1996:23	2005:14 2021:3 2022:19,21	2027:1,11,20,23 2028:2 2043:4,20 2043:22 2044:1 2048:17	decide 1981:22 2038:6	2034:16,20 deferring 2002:14
credit 1830:15 1831:1,6,7,11,12 1831:15,25,25 1832:12,14,20 1861:13,17 1906:2,10,16 1911:21 1912:5 1914:12,15,18 1915:5,13,24 1943:7,10 1946:6 1964:10,16 1967:8 1987:23 1988:2,12,16,18 1989:3,6,7,14 1991:9,17 1995:7 1995:23 1996:5 1999:5 2004:14 2007:1,9 2031:16 2031:17	currently 1773:12 1822:7 1827:23 1836:15 1877:12 1901:13 1910:21 1913:17,20 1956:7 1987:14 2002:15 2029:15 2036:8	customer's 1842:15 cut 1826:18 1836:20	decided 1997:24 2038:8	defined 1960:11 definite 1944:19 definitely 1791:14 1798:15 1843:19 definition 1787:1 1787:22,25 1838:22 1839:9 1839:10
creditors 1987:6 credits 2023:1	cursory 1870:17 1874:10,11	D	degree 1843:17 1847:4 1853:4 1878:18 1882:9	
creditworthiness 1830:16	curve 1881:25 1965:2	damages 1981:20 damaging 2002:25 data 1767:17 1772:2,3,12 1773:2,16,18,18 1774:3,4,25,25 1783:18,20 1784:6,7 1811:14 1836:4 1847:5,8 1886:6,9,11 1900:12 1952:3,5	1995:13 1997:25 2005:12,17,25 2006:3,13,22,23 2006:25 2007:2 2007:15,21	1908:20 1925:22 1937:19 1945:1 1964:13 2041:24 2044:4 2046:17
criteria 1941:18	customer 1780:15 1820:11 1842:13 1842:17 1880:18 1887:6,16 1888:10,21 1894:19 1895:9 1896:20 1903:17 1904:16,20,21	dated 1767:25 1995:2	degrees 1981:20 delay 1996:23 demonstrate 1902:25	
cross 1784:17 1802:5,7 1821:11 1822:16 1826:4 1826:11,14,22 1862:11 1984:17 1985:4 1987:21 2010:21 2025:13	customers 1764:17 1764:25 1765:5 1765:13,16,24 1783:2,3 1795:18 1806:22 1808:15 1820:4,8,16 1830:10 1834:20 1840:19 1841:19 1842:5,25 1843:5 1851:20 1859:9 1859:13 1860:10 1863:1,2,11 1887:13 1888:13 1889:9 1890:15 1894:24 1896:5,8 1896:13 1900:25 1902:17 1909:6 1911:11 1915:7 1915:24 1936:14 1937:21 1941:11 1942:18 1944:9 1945:1,17 1946:13,16,20 1947:1 1949:5,6 1958:24 1960:7 1960:16,18 1961:17 1962:17 1962:19 1963:16 1964:19,23 1965:24 1985:19 1985:22 2000:2 2001:16,20	Davis 1761:21 1812:10,11,20,23 1813:3,5,9,12 1816:3,4,8 1820:19,21 1821:7,25 1881:5 1968:16,17 1976:6,9,20 2009:1,2 2010:10 2028:6,8 2056:6,7 2056:13,16	decommissioning 1847:18,21 1848:1 1851:1 1889:13 1891:22 1936:24	denominator 1777:24 1785:1,2 department 1814:7 1866:22 1967:21 1976:21,22 1977:15
crossing 1836:25	day 1800:14 1813:18 1881:5 1887:4 2001:23	decrease 1779:1,8 1820:12 1900:5	depend 1938:8 1955:10 2046:17	
Cross-Examination 2056:10,11,15,17	1830:10 1834:20 1840:19 1841:19 1842:5,25 1843:5 1851:20 1859:9 1859:13 1860:10 1863:1,2,11 1887:13 1888:13 1889:9 1890:15 1894:24 1896:5,8 1896:13 1900:25 1902:17 1909:6 1911:11 1915:7 1915:24 1936:14 1937:21 1941:11 1942:18 1944:9 1945:1,17 1946:13,16,20 1947:1 1949:5,6 1958:24 1960:7 1960:16,18 1961:17 1962:17 1962:19 1963:16 1964:19,23 1965:24 1985:19 1985:22 2000:2 2001:16,20	2009:1,2 2010:10 2028:6,8 2056:6,7 2056:13,16	dependent 1883:18 depending 1820:13 1841:4 1907:2 2048:2	
CRR 1761:25	days 1918:2 1956:17 1967:19 1994:8	decreased 1858:22 decreasing 1779:3 1820:11 1940:21	depends 1831:19	
crucial 1993:15	DCF 1847:15	deduct 1876:20 1937:12 2000:6	depicted 2032:9	
CSR 1761:25 1982:8	deal 1822:4 1855:13 1960:5	deducted 1817:24 1962:18 2022:4	deposit 1842:19	
cumulative 1797:13 2019:1,4	dealing 1932:6	2045:19	deposition 1848:24	
curious 1939:2 1950:12	dealt 1767:13	deduction 1851:22 1874:18 2027:6	1875:20 1878:22	
current 1766:5,7 1768:14 1771:24 1777:11 1781:16 1813:23,24 1814:1,13,14,21 1814:25 1815:22 1821:23 1822:25 1830:10 1845:20 1848:11 1876:20 1878:20 1896:4 1911:4 1950:22 1954:2 1975:25 1978:9 1989:10 2003:11,17,19	debt 1831:16,19,23 1833:24,25 1856:13 1866:7 1871:13,14,15,18 1915:17 1964:11 1964:20 1999:9 2016:19	2046:1 2047:14 deductions 1876:24 deemed 1892:15 defer 1956:23,24 deferral 1901:9 2002:10,13,22	1879:23 1880:16 1884:3 1885:4 1890:2,19	
	decade 2040:8,9,9 decades 1770:24 2037:20 2053:5	deferred 1833:8 1876:13,18,19 1878:11 1879:12	2014:17 2015:17 2031:24 2036:14 2057:13,16,18,20	
	December 1767:5	1879:13 1883:5 1902:9 1903:18 1908:15 1910:1	2058:2	
		deposits 1763:6 2054:16	depreciate 1919:20 1926:15 2000:21	
		1911:19 1937:4,5	depreciated 1919:10 1925:10	
		1937:7 1962:20	1928:2 1967:3,13	
		2002:17 2032:24	depreciating	
		2033:10,13,22		

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PSC HEARING VOL 13 9/24/2004

1900:21 1926:22	1970:2,9 1973:10	1849:9 1853:21	1810:2,18 1819:6	dipping 1886:3
1970:6	1975:23 1976:4	determination	1819:7,10,12,20	direct 1807:24
depreciation	1977:2,3,8,10,14	1903:11	1819:22 1828:1	1825:3 1831:22
1766:25 1767:3,4	1977:23 1978:11	determine 1787:5	1878:8 1893:15	1872:10 1886:7
1767:9,13,23	1982:9 1985:8,17	1805:6 1811:5,7	1913:5 1926:15	1943:1 1983:15
1769:17 1772:18	1985:21 1986:2	1811:18 1864:20	1929:12 1953:7	1983:20 2032:24
1774:1 1775:21	1986:19,21	1919:5 1920:14	1953:11 1955:8	2056:10,15
1775:24 1783:10	1988:22 1989:12	1995:25 2005:13	1965:6 1966:5	2057:4
1783:17,21	2003:17 2005:5	determined 1940:3	2029:14	directed 1998:2
1786:16,20	2005:21,21	1954:22	differences 1877:5	2011:1
1798:14 1807:13	2006:12,22,23,25	determining 1839:6	1901:15 1902:15	direction 1894:3
1807:19 1809:2,3	2009:17 2011:7	1846:11 1847:19	1902:24 1903:2	1940:25 2008:1,3
1809:19 1812:2	2012:13,23	1884:18 1941:15	1903:13 1913:3	2010:4 2011:11
1812:17 1814:4	2014:18,23	detriment 1780:14	1938:9	2016:10
1816:13,14,17,24	2015:4,7,20	1946:21 1964:5	different 1767:17	directly 1828:19
1817:22,23,23	2018:9,12,14,18	detriments 1992:11	1773:18 1774:2	1834:10 1841:22
1818:1,8 1821:1,3	2018:24 2019:5	Detroit 2015:19	1790:17 1811:10	1886:25 1902:17
1821:24 1827:3,4	2019:15,18,20,25	develop 1897:21	1815:6 1860:13	1975:12 2054:3
1827:7,8,11,13	2020:5,22 2021:9	developing 1837:7	1860:14 1876:21	disadvantage
1828:7,15,20	2021:13,14,18	1838:4 2013:16	1883:2 1900:24	1973:16
1829:4,7 1833:8	2022:3,3,10	deviate 2029:21	1915:7 1917:5,5	disadvantaged
1834:8,10	2023:1,6 2024:23	devices 1846:7	1917:10,15,17,20	1945:1
1835:20 1836:3,8	2026:7,22	devoted 1781:17	1924:22 1925:4	disagree 1788:13
1836:15 1837:7	2028:10 2029:24	dictate 1978:20	1962:12 1970:21	1942:15
1841:22 1845:5	2030:3 2033:16	1981:3	1991:9,19	disagreement
1874:17 1879:18	2033:19 2034:6	dictates 1979:8	2006:18 2008:1,5	1813:19 1814:5
1881:7,11,25	2035:4 2041:23	did 1768:16 1779:7	2008:17 2010:4	1814:17
1883:6,14	2045:18 2051:3,5	1784:12 1785:25	2016:9 2028:23	disappeared
1884:12,15,22	2051:8 2053:17	1795:18,22,23	2038:9,11,16	1976:20
1885:16,18	2053:25 2057:8	1798:21 1801:23	2041:22	disbursed 1936:16
1897:18,18	depth 1793:23	1803:24 1807:2,4	differential 1945:2	disbursements
1898:22 1900:19	Deputy 1762:23	1808:4,23 1844:8	differently 1902:10	1851:7 1937:23
1901:16 1902:21	derived 2028:4	1845:13 1851:18	1908:17 1932:8	disciplined 1788:19
1903:19 1906:13	derives 1815:22	1858:11 1880:10	differing 1993:23	discount 2008:20
1910:13,21	describe 1862:7	1886:22 1889:4	difficult 2007:14	discounted 1846:18
1916:23 1918:8	2030:16	1890:18 1897:21	difficulty 1806:9	1846:22,25
1920:19 1921:13	described 1781:21	1935:23 1938:13	diminishing 1917:6	discovered 2040:18
1921:16,21,23	1877:16 1944:10	1953:1 1955:1	diminution 1861:2	discrepancies
1922:12,14,18,19	1950:13 1954:1	1970:1 1976:13	DIPPELL 1761:16	2051:1
1923:6,11,15,19	1980:6	1977:25 1978:3	1763:2 1766:23	discrepancy
1923:21 1924:5,8	describing 1866:1	1978:13 1980:17	1767:20 1770:2	1774:24 2051:9
1924:10,21	description 1781:3	1982:7,9 2012:13	1771:2 1774:8,14	discretion 1834:11
1925:7,10,15	1865:21,23	2015:6,20 2026:7	1775:1,6 1776:12	1837:24 1880:20
1926:2,3,11	deserve 1962:1	2029:21 2032:22	1776:22 1780:18	1880:21,25
1927:5,17	design 1904:12	2051:8 2055:5	1784:16 1785:21	1881:23 1882:10
1929:21 1938:9	1905:5 1906:5	didn't 1784:10	1785:25 1786:4,7	1882:18,19
1940:14 1941:24	1907:20,22	1787:14 1791:1	1786:10 1787:18	1902:16 1903:3
1942:23 1943:17	1908:1 1995:9,12	1798:21 1804:25	1802:14 1807:1	discretionary
1948:18 1951:8	designed 1872:21	1809:20 1813:19	1812:8,21 1816:2	1903:11,12
1951:19,23	desire 1873:23,25	1857:25 1858:2,6	1817:9 1821:9,16	discuss 1862:17
1953:9,9 1954:15	1896:17	1868:20 1880:17	1822:15,19	1950:22
1955:2,7,9,11,19	desired 2045:7	1893:1 1937:5	1823:9,12,22	discussed 1775:13
1955:21 1956:6	detail 1883:7	1949:12 1978:1	1824:5,13,17,20	1837:14 1878:22
1957:24 1958:12	1918:10 2024:8	1992:1 2046:9	1824:25 1826:5,9	1879:22 1883:6,7
1958:14,17	detailed 1797:11	differ 1912:24	1826:14,17	1883:10 1910:17
1959:17,18	1828:4 1890:21	1971:19	1836:19	1948:17 1956:19
1961:5 1962:6,16	1902:1	difference 1783:15	Dippell's 2054:14	1959:2 1965:24
1963:1 1969:1	details 1848:25	1783:23 1809:10	2055:1	1971:22 2015:22

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PSC HEARING VOL 13 9/24/2004

2023:25 2042:13	1796:2,4,12	1950:11 1951:2	1916:25 1920:7	1934:1 1936:18
2044:15	1797:1 1798:22	1953:14 1954:23	1922:7 1926:17	1938:20 1947:25
discussing 1775:11	1798:24 1800:24	1955:5 1956:2,23	1927:13 1935:22	1948:25 1949:20
1794:15 1862:16	1801:5,6,9	1959:10 1963:18	1938:12,12	1953:17,18,23
1875:18 1933:10	1802:21,23,25	1963:21,21	1941:6 1942:8,22	1954:4,9 1980:7
1942:23 2020:17	1803:17 1804:1	1965:14 1966:6	1950:18 1952:25	1980:10 1981:21
discussion 1768:5	1806:1,4 1807:14	1966:18 1968:1,1	1953:12 1964:3	1991:21 2012:13
1768:11 1778:17	1807:21 1808:18	1968:19,19,24,24	1966:9 1968:10	2015:11 2029:13
1849:5 1883:24	1808:19 1809:8	1968:25,25	1971:2,19	don't 1763:8
1898:3 1937:3	1809:13,15	1969:15,15,18	1979:10,21,24	1765:8 1770:20
1938:23,25	1810:10 1811:20	1970:9 1973:2,14	1997:3,6,8	1772:2,2 1774:17
1960:12 1966:3	1813:23 1814:4,9	1974:6 1975:7	1998:16 2004:8,9	1775:13 1776:4
1994:9,10	1814:11 1815:16	1976:25 1978:22	2004:11,12,12	1777:2 1780:11
2010:23 2036:14	1816:7 1819:8,8	1980:18,20	2015:25 2022:8	1783:12,15
2036:19 2044:11	1819:11,22	1981:22 1984:2	2022:18,22	1787:18 1794:14
discussions 1884:2	1821:9,14 1822:6	1989:6,7 1990:16	2032:11,14,17	1796:25 1801:22
1928:18 1968:5	1822:12 1825:16	1992:19 1995:2,4	2043:20	1801:25 1802:2,6
1980:24 1994:7	1825:18 1827:14	1996:6 1998:15	doesn't 1774:19	1805:24 1808:24
disincentive	1833:2,3 1834:11	1998:21 1999:1	1779:15,17	1809:20 1810:24
1947:23	1835:9 1837:21	2001:12 2004:16	1787:13 1788:18	1811:6,9,10,13,13
disincentives	1837:24,25	2007:2,20	1788:18 1795:9	1814:2,12,23
1841:6	1839:23 1840:4,6	2009:22 2010:11	1800:11 1803:24	1815:3 1817:1,6
dispute 1796:7	1841:25 1842:10	2017:20 2018:15	1833:23 1841:14	1819:1 1821:2,15
1885:15 1886:9	1842:12 1844:17	2018:23 2019:23	1851:2 1892:10	1828:3 1836:16
1886:11 1932:11	1845:6 1847:2	2019:25 2020:11	1911:14 1912:2	1837:20 1838:5
disputed 1960:21	1854:20 1855:3	2020:16,19,24	1942:4 1956:25	1841:13 1844:18
disputes 2038:15	1857:6,10,25,25	2022:5 2024:2,8	1968:9 2021:21	1847:4,16
disseminated	1858:2,19,22	2024:13 2027:25	2022:15,16	1848:24 1850:16
1798:13	1866:14,15	2028:10 2029:9	2028:14 2038:24	1851:17 1852:24
distant 1908:21	1869:18,25	2029:17,24	2050:20	1853:1,11,23,24
distinction 1788:3	1872:11,21,24	2031:14 2034:5,7	doing 1769:17	1854:4,5 1855:6
1834:2 1845:19	1874:7 1876:16	2034:8,9,12,24	1771:9 1779:20	1857:2 1858:9
distribute 1862:4	1879:11 1880:21	2035:13 2036:3	1838:6 1884:23	1865:8 1868:8,9
distribution	1880:22 1881:13	2036:10,13,21	1911:17 1920:19	1870:24 1873:18
1968:22	1881:23 1884:1,5	2037:1 2038:6,8	1932:3 1953:2	1880:19 1882:6
disturbed 2042:19	1885:2 1886:1	2038:10 2041:3	1989:1 2008:7	1885:11 1886:9
diverge 1819:23	1887:9 1888:14	2042:17 2043:17	dollar 1785:14	1886:11 1890:25
divide 1764:9	1888:20 1889:10	2043:18 2044:15	1818:22 1819:9	1896:9,14,22
1769:19 1770:5	1889:11,13,18,23	2045:3,9 2048:5	1921:15 1923:15	1897:1 1902:1
1771:8 1803:3	1891:13 1896:5	2049:10 2050:6	1923:17 1953:4	1906:17 1907:4
1904:18	1896:11,15,24	2051:20 2052:21	1965:12 1966:4	1907:25 1908:12
dividend 1883:18	1897:4 1898:8	2053:13 2054:24	dollars 1765:9,11	1908:14,22
1911:25 1912:8	1900:10 1901:9	docket 1876:8	1765:12,15	1918:9 1921:13
2031:20	1907:8 1909:7	document 1768:22	1785:2,4,8,9,11	1924:13 1926:17
dividends 1846:14	1911:3 1912:20	1769:8 1864:11	1785:14 1834:5,7	1929:1 1932:1
2031:13 2032:11	1912:22,24	1864:12 1869:5	1844:13 1848:20	1939:23 1943:1
do 1764:5,13	1913:13 1917:10	1870:18 2045:4	1879:14 1967:11	1948:16 1955:5
1766:5 1768:5,10	1920:25 1921:1	2045:13 2050:14	1994:11 1997:12	1956:20,21
1770:15 1777:7	1922:6 1923:24	does 1764:10	2024:23 2025:21	1961:9 1962:2
1778:16 1780:13	1924:2 1925:9	1766:17 1768:25	2045:7	1963:14 1964:15
1780:21 1783:7,8	1926:19,20	1779:24 1780:4	done 1784:8 1792:6	1964:21 1965:25
1783:17 1784:11	1927:1 1931:17	1784:25 1786:4	1793:4 1800:16	1966:11 1968:4
1785:11 1786:16	1931:25 1932:15	1799:5,25 1806:9	1809:14 1826:20	1968:12 1969:23
1786:24 1789:5	1932:20 1933:21	1816:11,16	1838:5 1843:20	1977:15,24
1789:19 1790:5	1935:14,17	1818:15 1839:16	1843:25 1850:3	1980:21 1981:10
1790:14,24	1938:9 1939:9	1864:15 1867:2	1880:9,11	1992:24 1997:24
1791:7,18 1792:3	1941:6 1945:8,19	1887:13 1888:10	1891:17,18	2001:4 2010:6
1793:7 1794:8,19	1949:11,11,19	1892:12 1913:19	1920:2,7 1932:8	2013:9 2017:24

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

2019:3,12	E	1898:6 1905:16	emphasize 1943:5	entire 1771:4
2024:25 2026:23	E 1983:9 2056:1	1909:5 1940:6	employed 1825:7,8	1793:20 1888:12
2028:16 2030:1	each 1797:12,15,15	1942:6 1977:21	1943:21 1967:24	1888:21 1889:10
2036:18 2038:17	1797:18,19	1990:23 1996:7	employee 1846:1	1909:6 1969:22
2040:12 2043:5	1811:10 1874:5	2007:4,21 2047:7	1985:9	2041:2 2050:14
2043:16 2049:9	1896:20 1958:3	effective 1896:5	employees 1834:6	entirely 1951:24
double 1855:23	1959:1,3 1961:1	effectively 1843:5	1934:6	1973:20
1856:1,6 1915:3	1975:14 1995:24	1851:21 1901:19	employment 1934:1	entirety 1910:23
1918:8 1983:9	2041:3	1989:3	encompassed	1911:22 1912:17
2003:11,11	earlier 1784:13	effectuate 1993:16	1982:2	entities 1979:5
2055:5	1789:19 1820:24	1994:1	encompassing	1991:19 1993:20
doubt 1886:2	1823:6 1880:3	efficacy 1891:18	1973:23 1974:20	1993:23 1998:14
2007:24 2008:9	1883:10 1884:7	efficiency 1840:24	encouraged 1979:5	entitled 2019:6
down 1778:24	1898:6 1901:8	1841:6 1913:9	encouraging	environment
1779:16,16	1909:3 1932:12	efficient 1839:18	1913:8	1989:10 2005:15
1780:12 1795:21	1939:1 1941:9	1840:14 1841:8	end 1778:15	equal 1831:13
1798:22 1804:21	1947:25 1948:1	1991:4	1801:11 1802:17	1843:5 1882:22
1877:14 1879:7	1948:17 1950:13	efforts 1914:4	1810:9 1851:2	1918:18 1924:16
1919:23 1921:2	1962:10 1964:13	EF-2000-385	1859:14 1868:3	1943:22 1944:23
1941:15 1963:3	1971:12 1972:10	1868:17	1899:6 1924:19	1956:1 1995:24
1980:14 1999:5	1992:4 1994:21	Eight 2026:2,3	1924:20,21	2034:19 2044:23
2003:25 2017:11	2000:24 2044:15	Eighty 1928:20	1925:5 1927:5,8	2045:6 2047:12
2039:18 2054:8	early 1918:15	either 1821:15	1928:12,17	2047:15
downgrade	1923:13 1934:3	1839:24 1887:4	1934:25 1953:5	equalling 1801:17
1831:21	earn 1843:5	1903:3 1905:7	1966:15,18	equation 1987:3
downward 2005:15	1851:21 1852:2,3	1930:18 1948:20	1967:12 1987:2	1999:25
dramatic 1795:5	1889:18 1892:7	1955:1 1957:9	1999:19 2000:5	equities 1883:12
draw 1798:17	1936:15 1992:15	1961:11 1965:16	2023:1 2027:17	1884:1,11 1885:7
1834:3	2000:14 2022:5	1967:20 1995:9	ended 1763:22	equity 1832:3
drawn 2006:18	2026:23	1996:8 1999:18	endorsement	1833:8 1838:20
dreamed 1970:15	earned 1851:13	2010:1 2035:19	2035:14,14,19	1838:21 1839:2,8
drive 1841:11	1852:4 1900:4	2039:5 2047:10	ends 1868:3 1923:5	1846:9,11,19
1964:16	1934:6	elaborate 1801:23	energy 1868:6	1883:8,17
driven 2005:20	earning 1992:14	1764:15	1869:14,15	1884:15,24
2010:1	2004:8	1795:10 1797:23	1885:12 1906:9	1903:18 1911:19
drop 1778:16	earnings 1845:25	1847:19 1858:6	engineer 1827:7	1915:6 1963:25
drop-off 1778:19	1846:14 1847:1,7	1906:7 1972:19	1969:21 2014:14	1992:16 2016:19
1778:25	1848:2 1852:12	1972:23 1973:12	2018:18,20	equivalent 1899:7
drove 1932:18	1852:14 1891:25	1973:24 1978:21	engineering 1823:3	erratic 1781:13
dually 1940:18	1955:18	1979:2,3,13,17,19	enjoyed 2002:4	especially 1815:8
due 1881:2 2054:12	earns 2000:7	1979:24 1980:16	enjoying 2003:20	1957:4 1997:10
2054:13 2055:17	easier 1808:11	electrics 1907:21	enlighten 1812:16	essence 1921:23
during 1785:6	1964:3	Electric's 1795:15	enormous 2006:19	2039:10
1802:7 1808:14	easily 2004:17	elements 1833:14	enough 1841:2	essentially 1862:22
1823:23 1824:14	easy 1946:5	1833:21	1849:12 1883:3	establish 1774:22
1878:22 1880:16	economic 2002:25	eleven 1922:19	1797:3 1800:1	1797:25 1798:3
1890:1 1904:21	EC-2002-1 1774:5	1923:18	1844:5 1848:19	1798:20 1845:24
1910:17 1928:5	1774:12 1775:22	eligible 2043:9	1857:8 1885:13	1850:19 1852:1
1943:16 1982:7	1776:1 1777:2	eliminated 1951:18	1896:17 1908:23	1861:6 1885:4
1988:20 1993:10	1858:5 2053:13	else 1771:7 1818:15	2031:21	1914:8 1995:12
1994:22 1999:16	2057:9	1831:13 1844:25	ensure 1853:17	established 1797:22
2001:21 2002:3,5	Edison 2015:19	1856:18 1882:21	1867:19 1873:15	1797:25 1798:3
2002:5 2006:25	education 1787:8	1882:21 1918:4	1873:19 1875:14	1798:20 1845:24
2015:15,17,21	1827:11	2008:18 2017:25	1947:14 1957:17	1850:19 1852:1
2036:14	effect 1766:18	2019:13 2055:3	ensuring 1866:6	1861:6 1885:4
duties 1991:18	1783:5 1844:16	elsewhere 1882:3	1875:6 1882:15	1914:8 1995:12
dynamic 1779:15	1863:7 1874:21	1946:20	entered 1823:25	2045:17
		embedded 1818:3	1954:18,19	establishing

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PSC HEARING VOL 13 9/24/2004

1849:10 1854:16	1824:7 1829:4	1842:11 1843:25	2057:7	1987:22 1988:19
1938:18 2006:15	1833:19 1841:2	1844:1 1885:10	examples 1770:23	1992:15 2005:6,8
estimate 1789:13	1843:25 1847:8	1907:13 1910:16	1771:4 1848:7	2012:15 2034:19
1790:21 1797:18	1856:17,18	1945:4 1964:22	exceed 1799:10	2041:16 2049:2
1804:16 1811:23	1878:15 1890:7	2008:11 2039:4	1835:20 1836:3,8	expectancy 1789:4
1811:25 1812:3,4	1894:9 1898:15	2039:12,20,24	1865:1 1872:17	1925:17
1819:16 1847:1,5	1902:20 1913:24	2040:1,5,6	1872:24 1874:14	expectation 1834:4
1848:10 1852:17	1914:4 1920:5	2041:12,17,21,25	1877:11 1894:23	1855:7 1858:15
1917:6 1918:20	1922:2 1923:12	2042:3 2055:6	1900:16 1939:17	1863:20 1959:24
1922:16 1926:13	1923:13 1924:18	evident 1980:23	2044:18	expected 1800:9
1931:13 2053:8	1925:13 1948:10	evidently 1931:19	exceeds 1836:11	1848:2 1852:15
estimated 1781:18	1956:24 1964:18	evolution 1822:3	1922:10 1926:9	1885:22 1900:25
1801:4 1802:18	1974:18 1980:8	1967:22	exception 2048:20	1923:1 2034:6
1811:12,18	1981:17 1982:3	evolutionary	exceptions 1933:8	expend 1863:4
1829:10 1859:8,9	1991:14 1998:11	1790:2	1946:8,9	1929:14 1930:2,3
1860:16 1892:7	2000:10 2011:12	evolved 1815:3	excerpt 2050:15	1932:13 1948:16
1898:18 1919:21	2013:21 2014:6	1997:2	excess 1865:3	1996:18
1920:21 1921:22	2018:23 2040:22	evolving 1813:18	excessively 1780:6	expended 1777:12
1922:10 1924:18	evening 1763:22	exact 1819:2	excuse 2055:9	1909:15 1930:17
1925:18,21	evens 1878:6	1950:24 1973:1	excused 1823:12	1930:23 1944:3
1926:16 1930:16	event 1879:3	exactly 1809:21	2017:12	1947:18
1947:15 1949:19	1994:17	1881:18 1904:23	exhibit 1772:5	expending 1851:21
1951:9 1967:1	events 1869:13,14	2031:15	1773:23 1775:7,8	1870:22 2000:11
1969:3 1970:2	1869:19,22	examination	1776:5,17 1777:7	2046:15
2036:2 2040:24	1870:3	1763:18 1784:17	1784:25 1796:2	expenditure 1910:4
2046:19	eventual 1861:11	1786:11 1802:5,7	1796:10 1798:24	1930:20 1986:23
estimates 1784:3,4	eventuality 1985:14	1821:20 1822:16	1798:25 1801:11	2000:13,15,19
1790:16,16,17	eventually 1801:17	1822:21 1825:3	1802:21 1804:15	expenditures
1797:14,23	1810:22 1878:4	1826:4,11,15,22	1804:24 1805:13	1792:21 1860:11
1805:25 1810:12	1936:15 1987:13	1862:11 1983:15	1823:25 1824:1,7	1863:24 1864:5
1843:10,16,21	ever 1775:14	1984:17 1985:4	1824:14,18,21	1880:22 1900:21
1844:3,23 1845:1	1793:4 1854:24	2010:21 2018:5	1826:6,10 1862:4	1913:13 1944:8
1845:3,10,14,17	1905:24 1921:6	2031:7 2050:24	1978:4 1983:22	1948:1 1950:15
1846:3,10	1930:9,17	2056:5,5,6,6,7,7,8	1984:8,11	1951:12 1952:23
1847:14,14,18,23	1931:14 1963:14	2056:10,11,12,12	2030:10,24	1987:15,16
1848:5,8 1891:10	1982:7,10	2056:13,13,15,16	2050:4	2001:8,10,14,17
1891:12,13,19	2019:15,17,20	2056:16,19	exhibits 1916:12	2016:17 2031:20
1892:15,17,19,21	2036:10 2037:11	examine 1793:20	2050:12 2054:11	2032:11 2041:3
1892:25 1934:17	2046:21	examining 1793:18	2054:15,25	2051:19
1959:16,21	every 1771:5	example 1766:17	expense 1764:14	
1960:1,3 1963:2,9	1783:17 1914:23	1768:18 1772:5	1768:7 1771:24	
2040:19 2041:13	1917:2,24 1929:3	1773:13 1776:14	1779:3,16,17	
estimating 1845:4	1950:15 1957:18	1776:16 1789:2	1780:11,12	
1847:7	1988:6 1997:17	1796:6 1827:7	1792:17,21	
estimation 1846:2	2007:17	1833:23 1835:5	1793:1 1816:14	
1846:14 1847:24	everybody 1966:12	1841:7 1849:22	1816:17,24	
1848:14 1958:25	everyone 1775:9	1851:5 1852:12	1817:22 1818:7	
2036:10	1812:14 1968:7	1871:25 1888:4	1818:12,23,25	
estimator 1794:10	everything 1895:8	1891:24 1892:6	1820:5 1827:9	
1805:7 2053:4	1941:14 1943:9	1900:2 1902:5	1828:22 1834:4,8	
estimators 1800:2	1993:1 2004:16	1905:9 1914:3,6	1836:8 1845:14	
evaluating 1805:21	2022:25	1915:16 1923:18	1845:21 1858:14	
1884:6	everywhere	1924:6 1930:13	1876:22 1877:6	
even 1773:19	2008:18	1930:25 1932:25	1892:1 1893:22	
1781:18 1787:18	evidence 1776:18	1933:20 1943:10	1898:16 1899:22	
1795:24 1799:8	1787:5 1823:25	1981:19 2018:17	1899:23 1900:1,2	
1802:17 1809:6	1824:10 1839:24	2021:1 2024:15	1902:21 1903:19	
1809:18 1815:14	1840:6 1841:13	2025:17 2028:24	1905:18 1910:13	

PSC HEARING VOL 13 9/24/2004

1910:21 1921:21	1788:4,17 1827:3	2038:21 2049:1	1853:14 1861:3,5	FERC 1978:19
1922:19 1923:6	1849:2 1905:5	extreme 1928:17	1863:14 1866:5	1979:6,20 1981:2
1923:21 1924:10	2019:9	2001:14	1871:20 1883:3	Ferguson 1798:9
1929:21 1933:14	expertise 1903:23	extremely 1992:12	1885:3 1890:5,6	1978:9 1980:6
1934:8,19	2018:16 2019:7	1994:5 2008:11	1948:15 1974:11	Fetter 1855:8,18
1941:21 1951:21	experts 1786:23	E-R 1983:10	1974:11,13	1983:9,14,16,18
1951:22,22,23,24	1788:1,12 1798:8		1975:4,7 2020:14	1992:4 2010:22
1952:9 1953:9	expire 2034:6,9,14	F	2026:15 2028:13	2014:11 2017:12
1954:16,17	explain 1785:4	F 1983:9	2028:22 2031:21	2056:14 2057:5
1955:19 1962:14	1788:5 1828:1	faces 1894:5	2031:21 2037:2	2057:13
1962:16,17,18	1839:20 1876:17	facilities 1890:9,10	fairer 1889:3,8	few 1783:14
1970:22 1985:22	1910:10 1933:23	1970:12 1991:4	fairly 1839:11	1800:22 1918:11
1986:2,20,21	1951:1 2008:17	2043:11,15	1888:18 1895:25	1933:21 1997:11
1988:22 2000:21	2024:1,7 2038:7,9	facility 2044:5	1966:20 2033:9	fighting 1816:10
2004:22,24	2038:16	facing 1888:17	fall 1995:19	figure 1796:17
2005:5 2021:4,7	explained 1951:1	fact 1763:25	familiar 1769:13	1798:19 1819:2
2021:12,17	explaining 1922:6	1773:17 1774:17	1836:13 1846:18	1835:12 1884:16
2022:9,10,15	2008:4	1787:5,6 1789:9	1935:21 1966:24	1884:17 1962:11
2023:5,7,13,15	explanation 1814:2	1800:16 1821:1	figured 1763:8	
2024:18 2026:8,8	1880:3 1923:23	1868:4 1871:11	1848:25 2005:5	
2029:16,18,25	1937:8 2008:19	1885:15 1892:12	2009:12	
2041:3 2048:1,6	explore 1844:24	1892:24 1958:12	figures 1799:9	
2051:19 2053:17	1957:3	1958:22 1960:1	file 1900:5 1939:20	
2053:19,25	exploring 1962:9	1960:19 1965:13	1975:18 1981:18	
expensed 1815:14	explosive 1969:13	1974:23 1975:16	filed 1773:22	
1937:13 2001:2	exponentially	1996:9 1998:9	1775:8 1776:4,11	
expenses 1829:22	1970:14	1999:3 2000:24	1847:11 1866:14	
1838:12,25	exposed 1797:16	2004:5 2006:16	1961:6 1978:4	
1857:16 1932:21	exposure 1995:22	2012:17 2014:16	1983:19 2029:20	
1933:4 1941:13	expressed 1895:2	2014:18 2016:4	files 1773:19	
1941:13 1944:20	expression 1780:25	2034:1 2046:24	1774:25,25	
1949:19 1970:10	extended 1933:12	factor 1779:23	filings 1869:16	
1987:21 1995:10	extends 1847:2	1799:18	1958:11	
1996:1 2005:3	extent 1814:22	factored 1967:2	final 1912:15	
2023:17 2042:24	1830:4 1831:14	2005:17	finance 1871:13	
2048:23	1831:20 1843:15	factors 1778:22	1887:22 1912:3	
expensing 1814:14	1845:8 1851:19	1779:20 1828:11	financial 1854:13	
1814:22 1815:4,5	1874:13,23	1832:15 1941:20	1854:13 1856:24	
1876:25 1893:6	1875:4 1880:3	facts 2031:22	1866:21 1876:23	
1893:10 1900:22	1881:25 1882:18	fail 1855:4,7	1877:1 1883:13	
2000:20 2047:19	1890:23 1891:25	failed 1854:25	1903:23 1913:11	
expensive 1949:24	1900:2 1903:23	1856:18	1914:24 1915:9	
experience 1787:7	1905:8 1914:2	failing 1776:10	1915:16 1917:12	
1828:9,16	1939:17 1945:20	failure 1855:2	1918:6 1934:3	
1857:19 1866:4	1948:16 1957:22	fair 1769:22	1937:13 1939:19	
1885:5 1913:12	1965:5 1967:4,5	1781:16,24	February 1767:25	
1913:22 1952:4	1970:18,24	1782:5 1794:23	federal 1877:12	
1952:12 1954:13	1972:3 2043:25	1827:2,5,24	1936:20 1937:23	
1974:19 1982:8	2052:2	1828:23 1831:15	feedback 2029:5	
1982:10	external 1912:2	1831:24 1832:8	feel 1770:13	
experienced 1768:9	externally 1998:18	1839:7,10 1841:2	2006:19 2007:7	
experiences	extinguished	1841:15 1842:6	2015:18 2045:11	
1913:16	1918:15	1842:19 1843:13	2052:5,16	
experiencing	extinguishment	1843:16 1848:5	financing 1855:16	
1766:3,11	1918:16	1848:22 1849:12	1864:16,20	
experimental	extra 1963:20	1849:13,24	1867:5 1875:11	
1906:4 1907:19	extrapolate 2039:2	1850:6,18 1851:3	1875:25 1876:1,8	
expert 1787:6,22	extrapolating	1851:4,23	1891:3 1948:14	
			2044:14	

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PSC HEARING VOL 13 9/24/2004

financings	1863:24	1831:10,21	1763:12 1764:14	1862:23 1863:5,5	1944:2,7,12,14,25
1866:7	1871:4,5	1832:5,6,18	1764:14 1766:24	1863:9,10,13,13	1945:24 1946:19
1872:3		1838:2 1846:19	1767:12 1768:19	1863:16,16,22	1946:25 1947:1
find	1808:23	1846:22,25	1769:25 1770:24	1864:2,4,4,7,11	1947:16 1948:7
1809:8	1932:4	1857:20 1861:15	1771:20 1772:3,8	1865:4,9,15,18	1948:13,14
1946:14	1987:7	1876:14 1883:4	1772:13,21	1866:3,9 1867:5	1949:5 1950:2,10
1994:24	2013:7	1883:11,14,17,21	1773:4,7 1774:3	1867:20 1869:8	1951:12,17,19
findings	1907:18	1883:22 1884:7	1775:15,17	1870:19,21,22	1952:19,23
1943:11		1884:14,20	1776:15,20	1871:5,7,8,12,23	1953:16,17
fine	1776:3 1800:23	1885:5,16,18,24	1777:12 1779:5,8	1871:24 1872:3,9	1954:13,21
1803:8	1813:23	1886:18,19,25	1787:10 1788:5,8	1872:14 1873:16	1956:8 1957:20
1946:7		1888:1,2 1902:17	1788:12,24	1873:20 1874:8	1960:14 1961:17
finish	1961:21	1902:23,25	1789:12 1790:7	1874:16,24	1961:20 1962:17
finished	1823:10	1903:6,10,15,17	1790:10 1792:12	1875:7,10,15	1964:10,21
2009:13		1904:3,8 1905:2	1793:19 1794:2	1876:17,21,22,25	1965:10,23,23
first	1763:7	1905:20,25	1795:8 1797:12	1877:2,9,17	1966:21 1967:1,7
1777:19	1780:20	1906:14 1907:2	1797:14,15,17,18	1879:13,25	1968:22 1970:2
1781:25	1833:10	1907:23 1908:25	1797:19,23,25	1880:6,11 1882:5	1970:12 1972:19
1850:8	1864:23	1910:8 1911:8,10	1798:4,20	1882:7,8,11,15	1972:23 1973:12
1871:17	1934:11	1911:11,16	1799:10 1800:19	1886:5 1887:7,16	1974:14 1976:19
1944:5	1945:12	1943:3,8 1944:7	1800:21 1801:16	1887:17,18	1977:21 1979:2
1947:10	1950:7,8	1946:21 1963:20	1802:16 1803:15	1888:4,11,13,22	1979:12,21,23
1957:21	1958:14	1964:1,6,17	1803:17,21	1890:15 1891:1,2	1981:4,19 1982:1
1959:16	1964:14	1971:25 1977:6	1804:1,5 1805:19	1891:3,24 1892:5	1982:5 1983:6
1974:21	1984:20	1977:12,16,23	1805:22 1807:25	1892:18 1894:23	1984:16 1985:9
1991:11	2011:20	1988:8,11,13,17	1808:1,3,11,14	1895:5,21	1985:12,13
2025:13		1989:9 1994:22	1810:13 1811:9	1896:18 1897:2	1986:1,10,23,24
firsthand	1844:18	1996:4 1997:20	1811:10 1812:17	1897:18 1898:21	1987:5,10,12
fit	1884:24	1998:3 1999:9	1815:24 1816:15	1899:22 1900:2,5	1988:5,5 1990:25
Fitch	1798:8	2032:9 2033:22	1816:15 1817:3	1900:20,24	1992:9,22
1800:7	2019:24	flows 1816:24	1819:5 1824:2,23	1901:16,17	1995:15,23,25
2020:1,12		1830:1,5,9 1832:9	1825:4 1826:4	1902:4 1903:2,5	1996:17 1997:15
five	1790:12	1832:16,19,23	1827:7 1828:12	1905:8,9 1906:2,7	1997:18 1998:24
1793:24	1798:19	1861:2,7 2030:18	1829:20 1830:1,6	1907:11,20,23	1998:25 1999:6,8
1803:2,3,10,18		2030:22 2031:1	1830:15 1832:9	1908:2 1910:3,12	1999:12,19
1823:13	1857:25	2032:4 2050:14	1832:23 1833:23	1910:23 1911:15	2000:11,13,19
1858:3	1898:18	2058:5,8	1834:4,8,9 1835:5	1914:3 1915:16	2001:13,16
1899:6	1952:3,7	fluctuates 1995:17	1835:15,19	1916:12,15	2003:8,18 2004:6
1952:22	1954:12	fluctuations	1836:2,12,16	1917:6,12,22,24	2004:10,13
1997:13	2001:3	1781:13 1782:3,8	1837:6 1839:16	1918:6 1919:1,2,4	2005:3,3,12
2004:2	2026:3	1905:18	1839:17,18,25	1919:7,11 1921:8	2006:17 2007:18
2039:5	2050:18	focus 1831:2	1840:17,19,20,24	1921:13 1922:7	2007:18 2009:6
fixed	1821:4	1994:15	1840:25 1841:6,6	1922:16,17,18	2012:3 2013:3,7
1904:14,16,19		focusing 1768:2	1841:13,17	1923:23 1924:8	2014:1,20 2015:7
1905:10	1908:3	1994:18	1842:24 1843:3,5	1925:7,20 1926:3	2016:7,17
1995:15		folks 1977:8	1844:24 1845:4	1927:23 1928:9	2017:21 2018:17
fixture	1778:4	1992:18	1845:15,21	1928:12 1929:1,3	2019:5 2021:1
fixtures	1796:11,16	follow 1936:10	1846:11 1847:25	1929:6,12,21	2027:23 2028:24
fleet	1789:3	1961:22 1979:6	1848:20 1849:4	1930:4,4,10,11,13	2031:12 2032:5
Fleming	1767:6	1981:12,12	1849:13,16,19,19	1930:16 1932:7	2032:12,22
1768:24	1769:8	1997:13 2010:22	1849:22 1850:13	1932:21,23,24	2033:10,13
1772:18		following 1784:12	1850:21 1852:12	1933:14,23	2034:13,23
Fleming's	1774:25	1899:20 1980:24	1853:8,18	1934:5,19,23	2036:9,15,22
flow	1786:15,16,19	1981:11 2003:13	1854:15,22	1935:2,25 1936:4	2037:3 2040:8
1807:13,14,18,25		follows 1763:17	1857:7,20 1859:1	1936:5 1937:5,13	2044:21 2045:2,8
1808:9,10,23		1825:2 1872:15	1859:22,22	1937:16 1938:2,4	2045:16 2046:1,4
1809:1,6	1830:11	1983:14 2018:4	1860:6 1861:7,11	1939:20 1941:17	2047:13 2050:4
1830:14	1831:5	for 1762:2,9,17,21	1861:11 1862:18	1943:10,12,15	2051:25 2053:9

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PSC HEARING VOL 13 9/24/2004

2053:17 2055:16	1784:18 1786:8	1998:1 2000:6	1992:9,11	2036:16 2038:19
2057:3,5,9,12,14	1788:22 1793:11	2001:21 2003:4	fundamental	2038:20,24
2057:16,18,20,22	1794:22 1795:18	2003:21 2005:21	1859:7	2039:1,8,10,16
2057:24 2058:2,5	1796:17,19,25	2008:2 2010:15	funding 1912:3	2040:11,22
2058:8	1797:19 1803:12	2014:25 2016:8	1948:8 1985:8	2041:1,21 2049:1
foray 2011:20	1805:3,24	2016:20 2017:7	funds 1834:11	2049:3,21 2053:5
forced 2004:7	1807:11 1817:20	2017:21 2022:4	1835:15 1840:25	G
foreseeable	1817:24 1821:12	2025:11 2029:21	1849:3 1851:6	gained 1944:22
1959:25 1965:10	1822:16,20	2030:20 2031:9	1853:12,18	Gannett 1767:6
foretell 2039:9	1826:11,15	2033:22 2034:16	1857:9 1863:5	1768:24 1769:8
forever 2037:11	1827:9 1830:10	2038:21 2039:2	1865:22 1878:25	1772:18 1774:25
forgo 1985:13	1830:12 1831:11	2041:12,22	1881:9 1882:10	gap 1819:25
1989:2	1832:6 1837:12	2045:11,19	1891:22 1894:23	gas 1761:13,14
form 1787:8 1812:3	1837:15 1840:19	2046:1 2050:8	1894:23 1901:21	1762:2 1798:1
1871:9 1894:19	1840:22 1841:19	2057:9 2058:7	1911:20,24	1864:17 1868:5
1895:9 2029:6	1849:11 1851:12	front 1796:3	1912:7 1935:24	1868:25 1872:16
format 1870:12	1851:23 1852:15	1802:21 1860:12	1936:3 1938:2,4	1872:18,23,25
formally 1980:3	1853:9 1855:24	1909:15 1927:23	1944:16 1945:19	1885:12 1896:6
former 1993:4	1856:2,6 1858:14	1947:15 1957:22	1945:22,22	1905:9 1906:3,5
2009:7	1859:9,12 1861:2	1987:1 1999:22	1946:12,19,20,24	1911:22,23
formula 1797:9	1861:13,17	2001:2	1947:11,17	1913:2 1931:1,21
1816:11 1962:11	1863:1,2,24	fuel 1905:14,15,18	1948:16 1957:11	1932:7,16
forth 1825:20	1865:16 1870:14	1908:7 1972:13	1961:16,20	1950:25 1956:9
1867:3 1987:21	1872:20 1874:1	1972:17,23	1962:1 1986:16	1968:21 1969:12
2012:13 2015:7	1883:13 1885:5	1973:4,12,19,23	1988:14 2016:18	1978:21 1979:12
2044:2	1887:13 1889:9	1973:25 1995:9	2031:12,18	1979:14,21
forty-five 2025:21	1890:15 1893:21	1995:20 1996:14	2046:3	1989:15 1995:21
forum 1951:15	1894:24 1895:8	1996:20	further 1784:17	gave 1923:18
forums 2006:18	1896:13 1897:8	full 1924:7 1949:25	1786:1,5 1816:3	1927:7
2011:9	1898:8 1900:13	1950:2 1999:15	1821:7,11,17	Gaw 1761:18
forward 1819:12	1902:5 1906:5	1999:20 2000:11	1822:16,20,21	1916:16,17,18
1857:18 1892:11	1909:5,22 1910:8	fully 1887:22	1849:4,11 1868:2	1956:10,13
1928:2 1986:12	1910:25 1911:6	1922:17 1925:10	1897:5 1899:18	1957:8 2024:7
1994:12 1998:4	1911:16 1912:24	1960:10,17	1968:12 1976:7	2036:1 2042:13
2015:3 2049:1	1913:19 1916:8	1961:20	1976:10 1992:17	2056:12
found 1879:24	1916:15,15,21	function 1991:8	2005:15 2010:12	Gaw's 2023:19
four 1772:15	1917:4,18,18	functions 1873:7	2017:1 2029:5	gee 2004:21
1973:10 2028:9	1921:5,5 1927:16	fund 1821:2	2030:4	general 1762:3,23
fourth 1780:23	1927:16 1936:13	1845:22,25	future 1765:16	1814:5 1818:25
1980:14	1936:16 1937:21	1847:18,21	1789:23 1790:2	1828:5 1829:8,18
frame 1940:20	1938:13 1939:16	1848:2,19,25	1790:22 1821:5	1842:12 1844:10
1960:11 2037:10	1941:2 1942:5	1849:14 1850:1,7	1845:25,25	1853:14 1857:12
framework 1999:7	1943:3 1945:16	1850:11,13,19	1847:25 1855:5	1859:20 1863:23
frank 1983:9	1946:13 1947:1	1851:1,10,14	1855:10 1856:14	1864:4 1866:10
1993:12	1948:9 1949:4	1852:1,4,5,12,15	1856:25 1864:6	1871:3 1873:23
free 1770:13	1952:2 1953:1	1852:22,24	1875:10 1879:25	1875:17 1876:23
1792:20 1884:25	1960:6,16	1853:1,6 1854:16	1891:8 1896:22	1883:16 1884:19
frequently 1783:8	1962:18 1963:19	1860:24 1861:6	1929:14 1931:15	1888:1,7 1894:17
Friday 1763:4	1966:5 1967:13	1861:16 1870:16	1936:4 1945:5,21	1898:1,10
2054:13	1971:19 1975:17	1870:25 1871:21	1948:8 1951:9,9	1900:20 1901:24
from 1764:23	1976:3,4,4 1978:8	1880:1,6,11,17	1958:5 1959:25	1905:17 1907:1
1765:12 1768:23	1979:17,19	1889:13,19	1960:21,24	1915:14,23
1770:23 1772:3	1980:23 1981:4,8	1891:25 1892:4,6	1963:10 1965:10	1916:22 1918:3
1773:23 1774:9	1981:17 1982:25	1896:15,21	1965:13 1966:2	1921:14 1937:11
1774:21 1775:18	1988:14,22	1898:17 1913:3	1969:3 1985:10	1937:17 1938:17
1775:20,24	1991:9,24	1936:15,16,21,22	1986:17,24	1939:5 1972:25
1776:11 1777:1	1992:17 1993:8	1936:24 1944:22	1987:24 1988:16	1975:8 1993:6
1781:12 1784:18	1994:6 1995:11	1946:2 1982:9	2002:15 2004:20	

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PSC HEARING VOL 13 9/24/2004

2033:24 2043:12 2046:19 generally 1781:11 1794:23 1798:4 1799:19 1838:10 1838:11 1840:22 1863:19 1870:8 1873:24 1877:3 1883:20 1885:7 1885:19 1887:25 1888:5 1894:14 1900:11,13 1906:12 1914:13 1919:10 1929:2 1938:7 1960:9 1965:22 2012:9 2036:4 2037:15 2038:24 2042:25 2052:3,11,14 generate 1883:21 1883:22 generated 1885:17 1911:20,24 1912:6 1913:3 2031:12,18 generation 2003:22 2003:25 generations 1860:10 2003:25 generation's 1960:10 Georgia 2009:20,21 get 1774:6 1776:19 1804:21 1805:19 1815:12 1819:1 1823:14 1824:22 1826:18 1830:5 1853:1 1863:3,15 1875:2 1887:12 1897:2 1901:4 1903:13 1919:14 1919:15 1920:7 1922:4 1949:20 1961:9 1962:2 1963:7,8,9,14,19 1963:21 1964:19 1974:13 1989:15 1994:13 1996:17 1996:19 2000:2 2000:13 2013:9 2026:18 2041:4 2043:4 2047:17 gets 1893:13 1918:17 2002:1 2022:25 getting 1774:21 1805:22 1814:19 1929:13 2003:21	2026:21 2027:3,7 GF-2002-0025 1868:15 GF-2004-0025 1862:9 1864:14 2050:8 2057:11 Gilbert 1812:18 1822:7 1823:2,6 give 1769:21 1770:8,12 1821:19 1873:5 1881:7 1906:19 1918:3 1922:24 1931:5 1932:24 1933:20 1973:1 1974:9 1975:14 1990:23 2026:25 2051:10 2055:1 given 1775:10 1785:7 1787:21 1789:2,7 1790:15 1795:4 1796:15 1805:16 1835:21 1836:2 1877:19 1904:10 1961:16 1991:6 gives 1938:1 giving 1894:19 go 1763:2,3 1767:20 1770:20 1778:24 1779:16 1779:17 1793:7 1793:22 1797:8 1801:24 1803:9 1805:8 1813:7 1816:8,11,16 1823:19 1824:22 1836:22 1844:23 1849:9 1860:7 1863:12,25 1867:16 1873:5,6 1874:17 1875:13 1875:23 1884:22 1888:11 1892:5 1905:7 1910:10 1911:14 1921:7 1923:11 1933:8 1941:15 1945:18 1947:3 1948:5 1956:17 1957:20 1961:21 1962:11 1987:21 1999:5 2007:2 2010:4 2017:19 2019:12 2020:9 2021:6 2024:1,15 2030:11 2032:2	2032:22 2033:21 2034:14 2038:18 2039:2,15,18 2040:10,17 2041:11,20 2042:3 2047:13 2047:20 2048:4 2052:11 goal 1944:6 1997:20 1998:23 goals 1839:5 1860:14 goes 1802:12 1816:12 1817:21 1839:20 1851:1 1893:14 1907:3 1933:21 1945:18 1959:19 1980:22 2032:10 going 1764:25 1766:18 1767:14 1768:22 1769:21 1770:22 1771:2,3 1771:5,6 1775:7 1775:15 1776:7,9 1776:12,16 1787:1,20 1794:14 1796:7 1797:12 1798:16 1801:21 1803:5 1805:5 1806:17 1814:12 1815:11 1815:23,24 1819:22,23,23,25 1821:23 1823:13 1823:22 1826:17 1836:20,20 1856:1 1857:18 1861:15 1873:5 1883:21,22 1884:9 1888:13 1888:22 1892:11 1898:14,16 1902:19 1905:21 1908:22 1916:6 1916:21 1919:10 1927:3,17 1928:2 1935:8,13 1940:6 1940:15,24 1943:19 1944:19 1945:23,24 1950:20 1956:17 1962:1 1964:16 1965:3 1966:11 1967:12 1970:16 1989:25 1990:7 2004:4 2007:15 2008:1,3 2010:22	2012:18,19 2013:8,25 2016:9 2016:23 2018:25 2020:2 2021:12 2034:9,10,14 2038:14 2040:22 2041:14,21 2042:14 2044:1 2046:25 2048:11 2050:18 2051:24 gone 1795:11,25 2003:13 2011:10 2016:11 good 1763:3,19,20 1784:3,4 1786:12 1786:13 1805:7 1805:19 1808:16 1826:23,24 1862:12,13 1897:12,13 1902:11 1908:2 1916:20 1943:9 1948:2 1962:23 1983:16 1985:5,6 1997:21 2008:4 2008:11 2018:1 Goodbye 2055:22 goodness 1961:9 got 1776:21 1814:12 1818:19 1834:22 1867:17 1875:4 1895:6 1917:19,19 1918:4 1938:24 1955:25 1968:8 2011:13 2014:19 2027:15 2046:21 2050:20 gotten 2019:12 2044:22 government 1937:23,24 governmental 1938:3 governments 1937:24 graded 1914:24 gradually 1794:25 grant 1937:11 granted 1831:19 1880:4 1885:8 1910:24 1944:24 grants 1937:10 graph 1819:15 1965:1 great 1873:9 1883:7 1944:23	1945:21 1968:8 greater 1880:25 1893:9 1894:10 1913:8 1926:23 1937:22 1966:17 1987:14,25 1995:14 2051:10 Greg 1812:18 grossly 1892:20 ground 1890:9 grounds 1776:8 1895:21 1990:8 2012:20 group 1842:25 1887:23 1898:12 1911:22 1912:17 1913:1 2030:17 2030:21,25 2050:12 2058:4,7 groups 1900:24 1993:14,14 grow 1819:23 1820:14 1965:6 1965:11 growing 1820:5,10 1965:18,18,21 grown 1965:23 growth 1799:18 1820:15 1847:1,7 1969:13 GR-99-315 1761:13 1763:4 1897:15 1951:5 guarantee 1930:8 1930:16,18 1959:25 2048:10 2048:24 2049:4,5 guarantees 2049:7 2049:19 guess 1764:22 1824:1 1831:10 1843:15 1845:8 1848:23 1849:12 1851:10 1855:24 1859:17 1887:7 1956:21 1959:14 1962:23 1965:9 1970:9,12 1972:11 1973:7 1975:1 1978:8 1991:13 2000:25 2016:19 guessed 1973:6 guessing 2015:14 Guy 1812:18
				H
				had 1764:19 1765:9

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1766:1 1767:17	1905:19 1908:21	2039:14,20	1868:19 1869:19	1973:6,12,21
1767:17 1768:8	1968:21 1975:5,6	2047:3	1869:20 1870:3	1974:24 1975:10
1772:9,13,19	2036:16,23	hasn't 1968:21	1872:11 1874:21	1977:3,17,21,23
1782:21 1783:20	2039:7	2002:6 2052:24	1875:2 1878:12	1978:12 1979:14
1786:22 1795:24	happening 1884:11	hate 1851:15	1878:14,15	1980:2 1981:10
1797:16 1805:20	1884:12 1886:3	1935:21 2036:18	1880:11,20,21,25	1981:14,17,21
1810:13 1822:10	happens 1956:22	have 1763:8	1881:14,23	1984:2,21 1985:1
1823:25 1827:19	1957:1 2015:23	1764:18 1765:20	1882:1,2,21	1988:4,19,21
1832:17 1849:16	hard 1945:25	1768:7 1772:2,2	1883:7,12	1989:17,17
1852:11 1855:23	1991:10 2015:16	1772:10,12	1884:23 1885:14	1992:17 1993:24
1856:12,19	harkening 1996:10	1773:5,18 1774:5	1885:24 1886:1,9	1996:7,16
1868:22 1869:21	harmony 1781:11	1774:9 1775:8,10	1886:11 1888:10	1997:23 1999:8
1875:24 1883:24	has 1774:2,2	1777:7 1778:5	1888:18 1890:24	1999:12 2000:16
1890:13,16	1776:25 1781:15	1780:24 1781:4	1890:25 1892:22	2001:25 2004:9
1902:15,25	1785:7 1791:21	1784:3,5,6,6,15	1893:24 1894:21	2004:10,13,17
1903:3 1904:4,14	1792:6 1793:4	1784:19,22	1895:10,12,21	2005:16 2007:3,4
1907:16 1923:11	1795:10,11	1785:22 1786:5	1896:5,8,21	2007:6,8,20,21
1923:13 1924:22	1797:21,25	1788:9 1789:18	1897:5,17 1898:8	2008:16,20
1924:23,24	1798:3 1802:18	1791:12,13	1898:25 1899:24	2011:10 2012:1,2
1925:2,18 1933:3	1824:24 1825:13	1793:19,22	1900:12 1901:25	2012:7,14 2013:2
1933:4 1935:8	1827:18,19	1794:14 1796:2	1902:1 1903:23	2013:21 2014:6
1936:3 1943:20	1828:18,20	1797:11,11	1904:3 1905:1,6,9	2016:23,25
1943:23 1949:13	1829:2,7 1834:10	1798:9,20,22,24	1905:10,19	2017:14,25
1967:10 1969:21	1834:13 1835:4,5	1798:25 1799:5	1906:8,10 1907:1	2019:17,20
1974:21 1976:18	1837:23 1838:5	1800:8,9,24	1907:25 1908:2,9	2020:21 2022:1
1994:20 2005:4	1839:24 1840:6	1802:8,10,21	1908:10,22	2027:11,23
2006:11 2008:3	1852:13 1854:23	1803:25 1805:8	1909:2 1910:16	2028:7 2030:9
2015:19,22,23	1860:25 1865:4	1805:10,24	1910:16 1912:2	2033:18 2034:8
2016:11 2018:23	1866:6 1868:10	1806:1 1807:3	1912:20,22	2035:21 2037:5,6
2024:22 2030:1	1874:16 1879:23	1809:4,13 1810:1	1914:23 1915:7	2037:12,17,22
2031:23 2032:12	1880:4,9 1882:9	1810:13,13	1915:16 1916:3	2038:1,3 2039:22
2034:1 2035:2	1882:23 1883:25	1811:4,7,9,11,13	1918:7 1919:9	2040:1,6,8,12,24
2038:1 2044:11	1884:13 1885:6	1811:13 1812:23	1920:8,10	2040:25 2041:21
2044:14 2051:7	1889:13 1890:18	1814:7 1815:3,11	1921:12,20	2042:23 2043:16
hand 1768:22	1891:1,11,12,17	1817:2 1819:1	1922:13 1923:10	2043:21,25
1948:15 1989:25	1893:15 1898:17	1820:8,18 1821:9	1924:22 1925:14	2044:22 2046:9
handed 1864:10	1900:18 1902:5	1821:16 1822:14	1925:18 1929:1	2049:17 2050:1,5
handful 1973:11	1905:24 1906:25	1823:16 1825:17	1929:22 1932:16	2050:14 2052:3
2007:25 2016:11	1907:22 1909:25	1827:8,14 1828:3	1933:5 1935:18	2054:10,16,25
handicaps 1993:25	1910:18 1924:8	1829:12 1831:5	1936:24 1938:2,9	2055:22
handing 1990:2,11	1925:21 1929:3	1831:14,22	1938:18 1941:5	haven't 1784:5,9
handle 1969:16	1930:5 1931:18	1833:2,15,16,24	1941:12,13,24	1840:8 1843:25
1977:10	1933:21 1964:9	1834:1 1836:4	1942:16 1943:11	1848:24 1857:3
handling 1859:1	1965:23 1968:24	1838:6 1839:23	1943:21 1944:1,3	1961:15 1971:22
1950:23	1971:9 1974:16	1840:6,13,16	1944:18 1945:4	2009:6 2048:25
hands 1973:21	1975:14 1980:7	1841:13,18,21,24	1946:5,8,13,19	having 1806:8
happen 1783:8,12	1980:10 1981:3	1842:10,12	1947:21 1949:6	1810:3 1849:13
1793:25 1841:14	1981:16,21	1843:2,20,23	1949:12,18,19,22	1849:25 1872:20
1922:8,15	1992:6 1994:10	1844:3,18 1845:9	1949:25 1950:11	1886:18 1888:20
1939:14 1955:17	1997:2 2000:4	1850:3,7,10	1956:11 1961:12	1904:14 1925:4
1956:25 1969:10	2003:13 2006:11	1851:5 1852:11	1961:25 1962:19	1963:19 1964:3
2001:18,22	2006:16,18	1852:24 1854:12	1964:2 1965:1,3	1991:15,16
2002:2 2004:25	2009:16 2011:4,8	1855:3 1856:5	1965:24 1966:14	1996:18 2004:16
2010:8,24 2013:9	2013:15 2019:1	1857:2,8 1858:11	1966:18,21,22	2033:12 2036:13
2039:1,8 2040:22	2020:6 2028:14	1861:1,22,22	1967:15 1968:12	HC 1931:9
2048:11	2032:25 2038:8	1863:4 1864:6	1969:14,17	he 1767:13 1790:20
happened 1835:4	2038:11,13	1865:8 1866:10	1970:10 1972:13	1791:1,15
1841:14 1902:5	2039:4,5,7,7,13	1866:14 1868:16	1972:23 1973:2,4	1807:11,24

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1808:25 1809:7,8	1950:6,7 1956:22	history 1934:1 2037:8 2038:12 2038:13,13,18	1938:12,12,24 1942:22 1950:7 1950:11,11,18	1788:2,16 1789:3 1789:7 1790:19 1790:22 1791:4
1817:16,17	1957:1,17	hit 1923:19 1970:22	1952:25 1966:16	1791:15,17
1824:3,4,5,24	1971:13 1973:15	hitting 1921:15	1967:15 1968:25	1792:9 1794:5,13
1828:6,10	1974:14 1975:10	hold 1958:13 2006:8	1968:25 1969:11 1969:15,15,18	1795:10 1796:4,7 1796:24 1797:18
1855:22 1866:21	1982:8 1989:20	holding 1931:21 1932:7,16 1998:2	1971:14,14,19 1972:22 1977:15	1798:11,17,21,25 1799:1,19 1800:9
1953:1 1965:19	1990:16 2007:14	holds 1988:23	1977:20 1978:25 1982:1 1988:3,16	1800:21,22 1801:6,9,21,21,23
1971:17 1980:7	2008:5,17	Honor 1763:16	1995:25 2001:6	1801:25 1802:2,4
1980:10,15,22	2010:10 2011:6	1766:22 1767:11	2006:5,6 2009:5	1802:6,23
1987:19 2019:8,9	2011:15,16	1767:15 1770:22	2015:5,14 2021:6	1804:18,25
2020:8 2024:1	2014:24 2017:22	1773:21 1776:4,7	2021:12,17	1806:1,2,6,8,8
2028:18	2020:3 2024:24	1780:17 1785:24	2023:25 2024:2,3	1807:4,7,20
head 1836:18	2038:6,22,23	1786:3,6 1801:20	2024:8,16	1808:19,20,23,24
2020:12	2055:1	1802:4 1817:19	2025:18 2028:3	1809:4,7,13,14,20
headed 1801:4,7	he's 1771:6 1801:24	1821:13 1822:18	2029:23 2030:16	1809:21 1810:1,2
health 1856:24	1823:3 1932:3	1826:7,13,16	2041:3 2042:18	1810:2,4,20,24,25
1914:25 1915:9	1980:8 1981:6	1837:2 1862:3	however 1792:24	1811:4,9,10,13,13
1915:16	2013:11 2014:2	1868:8 1984:9,22	1823:16 1829:9	1811:21,25
healthy 1852:12	2019:4,10,15	2010:17 2012:19	1854:19 1855:7	1812:23 1813:1
1998:16	2028:18	2013:6 2017:10	1877:4 1937:17	1814:2,2,3,4,11
hear 1801:22	high 1780:6	2017:24 2018:3	1955:19 1960:11	1814:11,12,20,22
1809:20 1813:20	1914:12,19	2019:3 2025:10	1979:1 1995:24	1814:23 1815:7
1817:20	1915:12,12,24	2025:16 2030:11	huge 1934:7	1816:6,25 1817:6
heard 1928:18	1971:1 1973:7	2031:6 2050:3	2004:22	1817:7,8,9,13,15
1938:23,25	higher 1772:20	2054:21,24	hundred 1854:25	1818:11,19,21
1942:15,16	1773:11 1832:6	2055:4,15	2025:20	1819:1,3,6,8,8,21
1992:4 1994:7	1842:6 1883:16	hook 2002:2	hundreds 1929:4	1819:22 1820:14
2033:18	1883:17,20	hope 1841:14	hung 1999:12	1820:17,23
hearing 1761:7	1905:9,13	1959:19 2048:7	hypothetical	1821:9,13,14,14
1771:4 1774:23	1914:13,15	hopefully 1959:21	1768:8 1904:6	1821:15,15,18,21
1910:17 1928:18	1915:13,20	1977:5	1906:23	1822:14 1823:9
1937:3 1984:13	1937:20 1941:13	hoping 2041:23	hypothetically	1823:16,19
1992:5 1996:19	1955:20,21	hour 2018:22	1997:16	1824:1,1,15,20
2050:8,15 2054:9	1964:10,21	how 1793:7 1797:3		1825:8,11,15,16
Heavens 2019:19	highest 1772:11	1797:8 1805:8	I	1825:18,19
held 1999:4	1914:24	1806:17 1808:24	1763:5,5,14,21,22	1826:2,9,25
2003:17,18	highlighted	1809:5,17 1810:9	1764:2,22 1765:8	1827:6,8,14,22,25
2004:5	1780:24	hook 2002:2	1765:8 1766:15	1828:3,11,13,17
help 1857:2,4	highly 1979:18	hope 1841:14	1766:21 1767:17	1829:2,7,9,14,18
1861:7 1932:2	him 1810:3 1824:2	1959:19 2048:7	1768:12 1772:1,1	1829:20 1830:8
1973:8,24	1826:4 1932:4	hopefully 1959:21	1772:2,14,14	1830:18,21,21
helpful 1775:15	1962:22 1989:25	1977:5	1773:5,6,17,25	1831:3,4,7,9
helping 1923:8	2019:6,15 2024:2	hoping 2041:23	1774:16,16,17,19	1832:14 1833:3
helps 1919:4	2052:10	hour 2018:22	1775:1,6,13,20	1833:15,22,22,23
1995:21	his 1790:20,23	how 1793:7 1797:3	1776:9,10,18,19	1834:2,2,15,16,16
her 1787:15	1800:16 1801:22	1817:1 1819:22	1777:4 1778:13	1834:17 1835:11
1801:25 1802:9	1807:11,24	1820:13,13	1779:19,21,25	1835:24 1836:4
1824:14 1931:2,4	1808:6,20,23	1822:3 1835:9	1780:8,8,16,19,24	1836:13,24
1931:6 1978:3,5	1813:3 1981:8	1840:5 1846:6,9	1780:24 1782:11	1837:24 1838:5
2031:11	2013:7,8 2019:6	1847:13,17,19	1782:14 1783:6	1839:13 1840:4,8
here 1791:1	historical 1789:4	1848:25 1852:10	1783:14 1784:15	1840:9,23
1801:21 1808:21	1791:20 1828:9	1855:15 1862:6	1784:21,22,23	1841:13,14,20,22
1812:15 1824:4	1828:15 1846:15	1876:18 1879:11	1786:21,22	1842:1,3,4,7,12
1828:13 1830:8	1847:5,8 1857:19	1884:9,24 1890:3	1787:11,13,18	1842:25 1843:2,9
1834:3 1868:19	1913:12,16,22	1897:21 1904:17		
1874:2 1881:4	1951:11 1952:4,7	1907:9 1910:12		
1902:12 1914:22	1954:13	1917:6 1918:10		
1916:22 1921:10	Historically	1919:6 1922:7,7		
1926:7 1928:16	1981:14	1925:23 1928:14		
		1936:11,12		

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1843:13,15,23	1906:21 1907:8	1973:6,7,14,18,21	2036:5,18,18	1806:6 1808:22
1844:4,7,8,15,15	1907:25,25	1974:2,20,21,23	2037:6,6,9,10,15	1809:13 1810:1
1844:18,18	1908:4,14,15,22	1975:1,12,13,15	2037:16,20,23	1810:16,24
1845:2,8,19	1909:2,4 1910:15	1975:21 1976:2	2038:3,20,23	1811:4,4,6,16
1847:4,16 1848:6	1910:19 1911:3	1976:18,19	2039:1,10,24	1814:11 1815:11
1848:23 1849:2,3	1912:5,15,16,22	1977:17,18,24	2040:3,4,12,16,17	1815:12,17,19
1849:10,12	1912:22 1913:2	1978:8,12 1979:9	2040:21,24	1817:19 1818:21
1850:2,12,16,23	1913:19 1914:19	1979:14,15	2041:4,8,16,16	1819:11 1820:22
1850:24 1851:6	1914:22 1915:15	1980:7,13,21	2042:5,11,17	1821:13 1824:3
1851:10,11,15,17	1916:2,3,8,14	1981:6 1983:24	2043:12,18	1824:16 1825:16
1851:17 1852:6	1921:3,18 1922:9	1984:4,21 1985:1	2044:20 2045:15	1825:19 1829:4
1852:16,21,24	1922:24 1923:18	1987:1,6,18,21	2046:22 2047:3	1830:10 1831:25
1853:9,11,16,20	1924:1,12,13,15	1988:8 1989:11	2047:17,20,24,24	1832:14,17
1853:21,24	1925:6,8,8 1926:7	1989:17,17,17,19	2048:18 2049:1,5	1833:19 1839:9
1854:5,19 1855:6	1926:20 1927:1,2	1989:21 1991:10	2049:9,16,24,25	1840:12,24
1855:19,21,22,24	1928:17,24,25	1991:13,17	2050:1,5,5 2051:7	1841:7,9,16
1856:4,23 1857:2	1929:8,15	1992:1,12,14,20	2051:7,8,13	1842:15,15,22
1857:10,11,14	1930:24 1931:5	1992:24 1993:9	2052:6,9,19,23	1843:11 1844:17
1858:2,2,9,13,18	1931:19 1932:1,3	1993:25 1994:9	2053:11 2054:10	1846:23 1847:2,8
1859:17 1861:21	1932:4,5,10,11,18	1994:15,17,20,23	2054:13,24	1848:16 1850:19
1861:21,22	1932:19 1933:10	1994:24,25	2055:1,10 2056:1	1851:25 1853:5,8
1862:6 1863:19	1933:20 1935:21	1995:4 1997:24	idea 1849:7 1863:7	1853:19 1854:11
1864:5,10 1865:8	1936:20 1937:1,5	1998:4,20	1968:9 1971:8,23	1855:24,24
1865:13,22	1937:8 1938:16	1999:23 2000:16	1996:11 2011:24	1856:10,17,18,19
1866:10,12,15	1938:23,24,24,25	2000:17,24,25	identification	1857:6 1858:8
1867:1,15,18,23	1939:1 1942:2,7	2001:4,4,9,19,25	1916:13 2057:3,5	1860:1 1861:6,14
1868:8,9,16,19,19	1942:16,16,25	2001:25 2002:7,8	2057:9,12,14,16	1865:13 1866:6
1868:23 1869:2,6	1943:1 1946:22	2002:19 2003:8	2057:18,20,22,24	1866:12 1867:1
1869:11,12,16,21	1947:6,6 1948:2,2	2004:4 2005:1,1,5	2058:2,5,8	1867:23,25
1869:24 1870:8	1948:4,10,17,23	2005:8,19,19	identified 1773:25	1868:9,10,23
1870:18 1871:7	1949:4,14 1950:5	2006:16,18,23	identify 1815:22,23	1869:11 1870:9
1871:11,25	1950:22 1951:1,2	2007:15,15,24	1815:23 1864:11	1873:4 1874:5
1873:12,18,24	1951:6,14	2008:16 2009:6,9	1866:24 1958:8	1875:23 1880:1
1874:7 1875:9,18	1952:20 1953:20	2009:12,13,19,25	1959:14	1882:19 1884:13
1876:7,8,12,16	1954:3,11,11	2010:2 2011:8,14	idle 2004:7	1885:11 1886:14
1878:18 1880:9	1955:4,4,4,5	2012:9 2013:2,3,9	IEC 1906:8	1886:17 1888:3
1880:13,15,23	1956:10,10,21	2013:10,24	1907:20	1892:3,5 1893:1
1881:12,12,18,19	1957:3,7,7,8,8,13	2014:13,16,22,23	if 1763:7 1764:8,18	1893:13,14,22
1882:6,25	1957:21 1958:10	2015:16 2016:4,4	1765:25 1767:8	1894:1 1895:14
1883:23 1884:5,6	1958:21 1959:10	2016:19 2017:14	1767:13 1768:23	1896:19 1898:21
1884:25,25	1959:10,14,24	2017:22,24	1769:19 1770:5	1899:21 1901:4
1885:1,11,21	1960:5,19 1961:2	2018:15,15	1770:10,13	1902:2,2,2 1903:6
1886:6,11,16,23	1961:5,7,8,10,14	2019:3,4,8,11,14	1771:8,15	1903:8 1904:4,13
1887:3,7 1888:15	1961:14,14,15,22	2020:3,9,11,19,20	1772:18 1774:16	1904:25 1905:15
1888:16 1889:3,4	1961:23,24	2021:1 2023:23	1774:18 1775:9	1905:19 1906:22
1889:5,10 1890:1	1962:1,2,2,10,15	2024:1,5,7,13,25	1778:15 1779:5	1908:13,17
1890:24 1893:2,4	1962:21,23	2024:25 2025:6	1780:5 1782:8	1909:25 1910:23
1893:9 1894:24	1963:14 1964:5	2026:8,11	1783:20,23	1912:12 1913:11
1895:17,21	1964:12,15,21,24	2027:14 2028:3	1784:7 1785:6	1913:16,21
1896:3,22 1897:4	1965:7,8,10,15,19	2028:16,20	1787:3,14 1788:8	1919:9,9 1920:16
1897:5,16	1965:25 1966:10	2029:7,12,14	1788:17,17	1921:4 1922:16
1900:12,18	1967:21,24	2030:1,2,9	1790:19 1791:1	1922:18 1923:4,9
1901:2,12,23,25	1968:4,4,11,12,20	2031:10,15,16,16	1791:15 1793:24	1923:10,12,13,16
1902:12,20	1969:10,14,23,25	2031:23 2032:2	1794:5 1797:9	1924:22 1925:2
1903:4,16,23	1970:8,12,21	2032:23 2033:12	1798:7,16 1800:5	1925:21 1926:1,1
1904:23 1905:17	1971:12,13,22	2033:18 2034:7	1800:5 1802:9	1926:7,8,8
1905:21 1906:1,2	1972:10,11,15,15	2034:12,18,22	1803:24 1804:20	1927:21,21
1906:4,7,9,21,21	1972:17 1973:1,4	2035:1,7,17,24	1805:6,20 1806:2	1929:20 1930:1

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PSC HEARING VOL 13 9/24/2004

1930:12,12	III-181 1768:3	1774:4,4,12,23	1835:2,7,18,21	1885:4,9,10,18,18
1931:6,17	1772:17 1774:18	1775:2,21,23,25	1836:1,2 1837:7	1885:20 1886:3,6
1932:13,15	illegal 1990:25	1777:1,10,15,21	1837:14,22	1886:7,17,22
1933:12 1934:20	illustrate 1772:6	1777:21 1778:3,5	1838:3,8,9,13,16	1887:7 1888:1,4
1940:18,25,25	illustrated 1773:13	1778:13,23,24	1839:3,5,17,25	1888:11,21
1942:22 1943:17	illustrative 1804:5	1779:2,5,7,20	1840:7,12,14	1889:23 1890:9
1943:17,20	immediate 1998:24	1780:8,12 1781:5	1841:5,7,9,16	1890:11,17
1948:10,22	immediately	1781:10,21	1842:17 1843:8	1891:5,7,10,19,21
1949:9,10,12	1781:21 1859:25	1782:14 1783:8	1843:10,22	1891:24 1892:3,4
1950:10,14,25	1918:9 2045:1	1783:12,13,16	1844:13,16,25	1892:6,17,25
1952:11 1953:7	impact 1820:10	1785:16 1786:20	1845:3,5,9,10,14	1894:2,5,19
1953:25 1954:11	1831:23 1832:19	1787:2,2,6,8,9,15	1845:17,20,24	1895:2,9,11,13
1954:18,25	1884:6 1893:19	1788:6 1789:9,18	1846:10,16,17	1896:6,25,25
1955:4,10,25	1902:23 1904:3	1789:22,24	1847:1,2,5,7,7,11	1897:14,17,18,23
1956:1,4,6,6,19	1905:1,6,20	1790:1,7,11,20,21	1847:19 1848:8	1898:10,19,22
1956:20,24	1907:2 1927:11	1790:23 1791:6	1848:11,23	1899:23 1900:3
1957:7,13	1939:19 1943:2,5	1791:16,24,24,25	1849:3 1850:8,15	1900:19,22
1958:25 1960:5	1943:12 1977:12	1792:3,9,10,13,24	1850:25 1851:1	1901:4,4,6,14,25
1960:15 1961:25	2007:7,9 2038:4	1793:6,10,10,18	1852:12,13,14,19	1902:12,25
1963:23,24	2046:17	1793:20,24	1852:22,23	1903:10,15,16,25
1964:18,25	impacted 1869:22	1794:6,12,13,24	1853:2,5,6,14,25	1904:14,15
1965:13 1966:13	impacts 1786:15	1795:19,21	1854:6,24 1855:5	1905:8,16,17,18
1967:10 1969:2	1807:13 1829:5	1796:2,5,6,11,12	1855:8,10,13,19	1905:22,23,25
1969:10,11,21	1883:13 1918:25	1796:23,24	1855:23 1856:14	1906:14 1907:4
1970:1,10	1919:6	1797:1 1799:15	1856:23,25	1907:10,14,18,21
1971:15 1979:25	implement 1884:19	1799:17,20,23	1857:12,17,18,21	1908:9,21,23,25
1983:7,24 1986:7	1884:22 1939:4	1800:1,21	1857:24 1858:3,5	1909:3,19
1989:1,6,15	1957:16	1801:10,15	1858:16,19,21	1911:10,10,12
1992:7 1993:18	implemented	1802:11,16,21	1859:7,23 1860:1	1912:4,17 1913:3
1994:24 1996:13	1899:19 1940:5	1803:3,25,25	1860:11,17,19	1913:9,12,18,23
1997:16,16	implied 1979:2	1804:8,11,11,14	1861:1,16 1862:9	1913:24 1914:6,7
1999:1,3 2000:4	imply 1841:10	1804:14,15,18,21	1862:17,25	1914:14,15,17,18
2001:16 2003:15	import 2008:6	1805:2,4,5,8,12	1863:3,3,7,8,15	1914:23,25
2003:18 2004:20	importance 1994:4	1805:23 1806:16	1863:20,25	1915:2,8,9,13,20
2005:4,4,9	important 1830:15	1807:18,23	1864:3,6,16,21,24	1915:20 1916:9
2008:18 2010:24	1830:19,23,25	1808:6,12,23	1865:3 1866:4,6	1916:24 1917:1
2012:11,11	1831:1 1944:12	1809:1,3,12,14,18	1866:11,14	1918:10,11,17,24
2013:11,13,17	1993:7 1994:6	1811:1,4,20,24	1867:2,11 1868:5	1919:6,18,25
2019:15 2021:11	1999:23 2043:3	1813:1 1814:1,5,6	1868:6 1869:15	1920:3,9,11
2023:4 2026:12	importantly 2038:7	1814:13,22	1869:17,23	1921:20,23,23,25
2026:18 2027:11	impose 1809:11	1815:2,8,10,11,19	1870:3,10,14,16	1922:12,18
2031:3 2032:8,21	1867:4,18	1816:11,12,12,13	1870:20,24	1923:5,13,18
2034:10,13	imposed 1899:13	1816:17,19	1871:8,9,9,11,11	1924:18,20,23
2036:25 2037:2,8	improved 1995:7	1817:2,4,14	1871:23,25,25	1925:2,5,5,19
2038:5,7,11,20,22	improvements	1818:1,7,12,21,23	1873:18 1874:3,6	1926:4,10,13,18
2038:25 2039:18	1791:16 1808:12	1820:5,9 1821:4	1874:21 1875:10	1926:22 1927:3,4
2040:16 2041:10	in 1761:13 1763:4	1822:7,10 1823:6	1875:17,20,21	1927:4,19
2041:14 2043:3	1763:11,24	1825:10,13,20	1876:23,24	1928:11,15,15,18
2044:21,25	1764:15,18	1826:19 1827:4,6	1877:5,10,17,23	1928:22 1929:12
2045:5,15,24	1765:16,20,23	1827:10,10,12,21	1878:2,5,9,16	1929:14 1930:2,5
2046:3,16,21,24	1766:3,6,11	1827:22 1828:5,9	1879:3,4,8,18,22	1930:13,18,19,22
2048:14 2049:20	1767:16 1768:2,7	1828:12,16,17,19	1880:1,7,17,20,25	1931:4,14,20,22
2050:25 2051:8,9	1768:15,20	1828:22,25	1881:2,4,9,11,12	1931:24 1932:8,8
2051:18 2052:10	1769:7,16 1770:7	1829:3,6,17,21	1881:19,24	1932:12 1933:5
2053:16	1770:11 1771:19	1830:8,19 1831:7	1882:1,4,10,17	1933:11 1934:3,7
ignore 1981:23	1771:21,24	1831:20 1832:4,4	1883:7,11,14,16	1934:13,17,20,22
ignoring 1922:2	1772:5,21	1832:10,24	1884:1,3,3,6,9,13	1934:23 1935:23
III 1761:20	1773:14,18,25	1834:8,14,23	1884:19,19	1936:3,6,14

PSC HEARING VOL 13 9/24/2004

1937:8,11,17	1985:22 1986:6,9	2038:24 2039:1,4	1809:12 1828:14	indicate 1794:6
1938:18 1939:6,6	1987:7,13,24	2039:4,7,8,10,14	incorporated 1824:8 1828:10	1836:6 1870:11
1939:25 1940:6,9	1988:6,10,11,15	2039:15,16	1828:18 1847:15	1876:13 1981:25
1940:19,20	1988:20,22	2040:4,10,17,22	incorporates 1846:25	indicated 1767:17
1941:1,5,7,13,20	1989:10,14,16,19	2042:8,12,18,22	incorporating 1846:25	1774:2 1782:11
1941:25 1942:6,8	1991:1,14,16	2043:2,21,23	increase 1794:24	1782:20 1783:6
1942:13,17,21	1992:5,14,22	2045:18 2046:3,7	1808:3 1848:1	1789:7 1790:20
1943:1,10,14,18	1993:6,21 1994:7	2046:19,23	1810:12 1886:17	1810:12 1886:17
1943:22 1944:1,9	1994:16,18,21,23	2047:1,7 2048:25	1890:2,13 1893:5	1890:2,13 1893:5
1944:15,22	1994:25 1995:17	2049:2,5,13,15,16	1899:3 1910:20	1909:3 1910:20
1945:5,7,8,13,21	1996:3,7,9,15	2049:21 2050:21	2031:11,18	2031:11,18
1945:25 1946:9	1997:1,4,7,10	2051:19 2052:4,4	2036:5 2052:23	2036:5 2052:23
1946:12,14	1998:8,9,16,21	2052:20 2053:2,8	indicates 1796:10	indicates 1796:10
1947:12,24,25,25	1999:3,4,14,16,22	2053:13,19	1866:18 1912:5	1866:18 1912:5
1947:25 1948:7	1999:24 2000:12	2054:9 2055:22	indicating 1782:2	indicating 1782:2
1948:12 1949:7,8	2000:19,24	2057:11	1881:14 1981:6	1881:14 1981:6
1949:17 1950:4,8	2001:2,15 2002:7	inability 1985:10	individual 1850:21	individual 1850:21
1950:23,25	2002:8,8,15,20,23	inaccurate 2041:14	1878:7 1887:22	1878:7 1887:22
1951:3,5,22	2002:24 2003:6,7	Inc 2030:17,21,25	1921:14 1924:2	1921:14 1924:2
1952:3,6,8,12,17	2003:9,13,15,17	2050:12 2058:4,7	1925:13	1925:13
1952:21 1953:1,4	2003:24 2004:24	incentive 1840:14	individually 1908:2	individually 1908:2
1953:8,15,23,24	2005:5,11,16,17	1841:8,13 1881:8	industrial 1993:14	industrial 1993:14
1954:4,7,9,10,14	2005:18,20,24	1881:8 1882:2,2	industries 1869:22	industries 1869:22
1954:19,23	2006:1,11 2007:4	1882:22,25	industry 1868:5,6	industry 1868:5,6
1955:8,14	2007:12,13,16,21	1883:2 1893:21	1869:15 1968:22	1869:15 1968:22
1956:25 1957:3,8	2008:1,3,19	1947:22,23	1968:23	1968:23
1957:14,23	2009:5,11,23	1949:1,14	inefficiency	inefficiency
1958:5,5,25	2010:3,4,9,10,25	incentives 1839:18	1841:19	1841:19
1959:4 1960:1,1,2	2011:2,4,5,5,8,10	1840:24 1893:7,9	inefficient 1839:25	inefficient 1839:25
1960:4,16,21,24	2011:24 2012:4	1893:24 1894:2,3	1840:7 1841:16	1840:7 1841:16
1961:2 1962:5,12	2012:11,21,23,24	1894:10 1948:4	1992:13	1992:13
1962:13,13,23,23	2013:9 2014:16	include 1785:12	infamous 1965:1	infamous 1965:1
1963:3,5,9,10,17	2014:17,18,19,25	1909:10 1978:22	inferred 1957:9	inferred 1957:9
1963:18 1964:6,8	2015:5,16 2016:4	1980:17	infinite 1820:14	infinite 1820:14
1964:14,15,17	2016:5,9,10,14	included 1874:3	inflated 2002:23	inflated 2002:23
1965:6,12,13	2018:6,12,14,23	1883:5 1886:6	2003:2	2003:2
1966:5,5,8 1967:2	2019:7,21,22,25	1957:6 1979:12	inflation 1799:18	inflation 1799:18
1967:8,11,11,20	2020:15,23	1985:22 1987:19	1813:25 1828:11	1813:25 1828:11
1967:22 1968:9	2021:15 2022:10	1988:22 2045:18	1847:13,14,14	1847:13,14,14
1968:21,25	2022:20,23,25	2049:13	1965:25 1985:12	1965:25 1985:12
1969:5,13,14,17	2023:7,11,12,18	includes 1812:2	2037:22 2038:13	2037:22 2038:13
1969:22,23	2023:23 2024:5,7	2022:11	2039:13,23	2039:13,23
1970:3,4,5,9,14	2024:16,20,21,23	including 1829:3	2040:2 2052:20	2040:2 2052:20
1970:24 1971:1,2	2025:7,7 2026:4,9	1860:6 1872:17	2052:25	2052:25
1971:7,10,25	2026:22,23	1971:24 1993:11	influenced 2016:22	influenced 2016:22
1972:4,7,11,16,16	2027:2,8,24	1998:22 1999:18	informal 1993:24	informal 1993:24
1972:20 1973:10	2028:4,18,23,24	2035:9	information	information
1973:16,17,19	2029:6,11,20	income 1781:12	1825:24 1959:20	1825:24 1959:20
1974:3,16,22	2030:2 2031:9	1877:3,4,6,7,8,10	1973:1 1987:19	1973:1 1987:19
1975:5,6,12	2032:11,15,18,23	1878:12 1879:19	2018:8 2030:20	2018:8 2030:20
1976:21,22	2032:25 2033:3,6	1903:18 1911:19	2032:4 2058:7	2032:4 2058:7
1977:9,11,14	2033:10,17	1937:15,16,20,21	infrastructure	infrastructure
1979:4,15,19,22	2034:1,1,3,9,10	1937:22 1982:8	1808:1,12	1808:1,12
1979:23 1980:1,4	2034:14,20	1985:11,12	1834:14 1835:6	1834:14 1835:6
1980:6,7,15,25	2035:7,12	incoming 1992:13	1835:18,25	1835:18,25
1981:15 1983:9,9	2036:15,16,20,23	2016:18	1837:5 1838:3	1837:5 1838:3
1983:19 1984:15	2037:11 2038:1	inconsistent 2032:1	1859:23 1889:22	1859:23 1889:22
1984:25 1985:17	2038:15,17,18,21	incorporate	1939:4 1940:19	1939:4 1940:19

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1946:1 inherent 1958:6 initial 1920:21 2005:17 2011:9 2011:23 2012:5 initially 1928:10 1929:10 1934:16 2011:13 initiation 1994:8,10 injuries 1981:20 inoperative 1990:25 inquire 1983:12 2050:23 instance 1804:1 1850:8 1880:7,18 1926:13 1968:23 instances 1907:21 instead 1772:19 1791:6,7 1828:20 1852:3 1887:14 1900:21 1951:8 1951:20 instructed 2054:10 instructing 1787:15 Instruction 1829:18 instruments 1872:17 intend 1944:6 intended 1849:20 1853:17 1861:12 1865:21 1870:19 1870:22 1873:20 1939:7 1977:5 intending 1776:23 intent 1855:7 1863:15 1873:12 1880:7 1986:20 intents 1930:5 interacting 2015:1 interceded 1935:12 interest 1833:25 1842:20 1855:23 1861:17 1866:6 1866:10 1884:13 1894:4 1936:15 1964:5 1985:1 1994:1 1996:15 2022:17 interested 1832:4 interesting 1780:5 1965:16 interests 1860:5,14 1998:7,21 2012:25 intergenerational 1838:20,21	1839:2,8 1963:25 interim 1906:9 1940:9 1961:3 internally 1911:20 1911:24 1912:6 1913:3 2031:18 interpret 1808:24 1809:5 interpreted 1810:1 intervenor 2011:17 into 1766:18 1774:1 1776:18 1780:20 1781:8 1810:20 1823:25 1824:10 1824:15 1826:3 1826:10 1832:20 1832:24 1838:16 1843:17 1847:15 1860:7 1861:19 1874:17 1878:13 1879:1 1880:5 1884:8,16,18 1886:16 1895:6 1903:23 1904:6 1919:18 1926:4 1945:25 1946:19 1997:12 investment 1829:22 1835:1,6 1853:9 1853:16 1859:23 1871:8 1882:5,20 1887:7 1894:23	1895:13 1896:1 1896:12 1897:3 1912:9,12 1915:6 1929:24 1938:4 1939:21 1970:3 1971:10 1994:14 1994:14,17 1997:9 1999:22 2011:25 2012:16 2015:25 2016:6 2016:12,16 2038:9 2044:2 investments 1791:21 1835:18 1835:25 1852:19 1853:15,25 1854:6 1871:6 1878:10 1901:3 1982:9 investor 2013:19 investors 1830:12 1832:4 1881:8 1882:2 1986:13 1994:11 1997:10 1997:15 1998:17 2006:10 2008:16 2016:19,24 involve 1849:4 involved 1915:1 1972:11 1975:5 1975:12 2011:21 involvement 1890:17 1972:16 2011:23 involves 1916:23 1921:11 introduce 2041:25 introduced 1907:14 1910:16 introducing 1775:5 invest 1791:24 1808:11 1834:13 1852:23 1853:6 1879:1 1880:5 1881:8,23 1882:22 1930:6 1930:12,12 2047:1 invested 1852:19 1853:2,25 1854:6 1919:18 1926:4 1945:25 1946:19 1997:12 investment 1829:22 1835:1,6 1853:9 1853:16 1859:23 1871:8 1882:5,20 1887:7 1894:23	1780:24 1781:2,3 1781:5,6,10,22,23 1781:24 1782:1 1782:20,23 1783:1,5,18 1784:8,17 1785:2 1785:10,14,16,18 1786:7,9,19 1787:6 1788:7,8 1788:11,24,25 1789:9,12,14,22 1790:1,5,6,8,9,9 1790:10,13,13,16 1791:20,23 1792:2,14,20,22 1793:15,20,21 1794:2,7,10 1795:16,25 1796:1,14 1797:4 1799:11,14,15,16 1800:12,12,16 1801:15,16 1802:12,18,20 1803:12,20 1804:11,17 1805:5,7,11 1806:16,18,19,23 1807:18 1808:15 1809:14,19 1810:14 1811:1,2 1811:4,24 1812:1 1812:3,4,4,5,15 1812:21,24 1813:8 1814:4,6,6 1814:8,12,14,18 1814:20 1815:2,5 1815:10,11,14 1816:2,18,25 1817:11,15,21,23 1817:24 1819:1 1819:10,15,18,22 1820:7 1821:1,5,6 1822:7,15,19,23 1822:24 1823:2,7 1824:4,5 1825:6 1826:5,11,14 1827:15,16,17,23 1828:6 1830:11 1830:14,18 1831:4,6,9 1832:3 1832:23,25 1833:12 1834:3,5 1834:13,22 1836:5,14,25 1837:6 1838:7,10 1838:15,23,23 1839:2,2,4,19,21 1840:13,25	1841:5,12 1842:5 1842:6,10,13,25 1843:9 1844:11 1845:5,11,20 1846:2,24 1847:2 1847:5,10,13 1848:13,20 1851:3,23,25 1852:5,6,8,10 1854:8 1855:10 1855:14 1857:13 1857:15,17 1859:7,13,14,18 1859:18,19 1860:2,12,13,20 1860:22 1861:1,3 1861:9,18,20,22 1861:9,18,20,22 1862:20 1863:7 1863:15 1864:7 1864:12 1865:3 1865:19,20,22 1866:20,21,24 1868:9,14,15,17 1868:19 1870:10 1871:4,15 1872:5 1872:5,25 1873:4 1873:8,19,24 1874:4,14 1875:2 1875:6,15,16,25 1876:4,15 1877:3 1877:5,11,20,24 1878:3,6,8,16,19 1878:24 1879:5 1880:2,8,8 1881:22,25 1882:3,6,12,13,15 1882:16 1883:2,8 1883:11,14,21,22 1884:7 1886:20 1888:6,22 1890:4 1890:12 1891:23 1892:12,13,18,23 1893:8,16 1894:8 1894:12,19 1895:2,11,20,23 1896:2,23 1898:13,16,19,21 1899:8,12 1900:13,15 1901:1,13,22,24 1904:10,18,19 1905:4 1906:18 1907:1 1908:6 1909:11,14,15,15 1909:16,17,21,22 1910:1,6,9,11,21 1911:1,22,23 1913:1,16,17,20
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PSC HEARING VOL 13 9/24/2004

1914:11 1915:15	1990:15,19	1834:18,25	1975:5 1977:6	1837:11,12
1915:19 1916:24	1991:8,13	1848:5 1849:24	1978:9 2014:25	1839:4,7,9,19
1916:25 1918:5,9	1992:24 1993:7,7	1850:13 1851:9	2015:16,17,24	1840:14,15,16
1918:14,20,21,23	1993:15 1994:3,5	1858:25 1860:19	2016:2 2049:20	1841:13,14,15
1919:11 1920:11	1994:9,17,18	1860:21 1868:11	2051:5	1842:9,19 1843:9
1920:13,16,18	1995:12,17,22,24	1909:9 1914:14	it 1763:9,9,10	1843:16 1848:22
1921:10 1922:18	1996:3,23,23,24	1914:20 1926:2	1764:16 1765:19	1849:10,13,17,24
1922:25 1923:6	1998:6,18 1999:1	1944:13 1950:24	1768:25 1771:25	1850:6,13,18,25
1923:24 1924:16	1999:16,16	1973:20 1974:19	1772:10,22	1851:1 1852:9,10
1924:20 1925:7	2000:7,10,14,15	1993:20 2016:13	1773:5,14,17	1852:23 1853:14
1925:13,15	2000:22 2001:10	2018:11,12	1774:6,23 1775:8	1853:20,24
1926:7 1927:9,14	2001:11,12,19	2023:2 2027:9	1775:10,11,13,14	1854:5,14
1927:15,17,17,19	2002:10,14,15,15	2028:22,24	1775:20 1776:4,5	1855:10 1856:7
1928:1,10,12	2002:18,20	2029:3	1776:13,18	1857:3,3,4,20
1930:8,16,18,24	2003:3,3,4,5	isolation 1860:2	1778:5,9,23	1858:25 1859:19
1930:25 1931:10	2004:4,6,7,24	1963:9 2022:23	1779:11,21,24	1860:13,19,21,22
1931:11,16,18,23	2006:5 2007:11	2023:11	1780:1,4,8,9	1861:5,11,12
1931:23 1933:7	2007:22,25,25	ISRS 1889:21	1781:2,3,5,6,15	1863:8,8,9,11,12
1933:23 1934:1	2008:11 2009:15	1890:4 1939:1	1781:22,23,24	1863:13,15,15,16
1935:16 1936:6,6	2011:13,17,19	1941:5,16 1942:3	1784:7 1785:8,10	1864:13,22
1936:18,20	2013:12,14	1942:5 1943:12	1787:12,13	1865:16,19
1938:17 1939:19	2014:18,21	1971:15 1975:14	1788:11,25	1866:5 1867:3,7,9
1939:24 1941:25	2016:20 2018:9	1975:18 2042:13	1790:9,17,23	1868:6,24
1942:7,11,11	2018:10,18,19,21	2042:16 2043:9	1791:10,22,23	1870:11,12,14,22
1943:2,2,16,17	2019:1,4 2021:4,8	2043:16,23	1792:2,10,22	1871:4,20 1872:2
1944:7,12 1945:4	2021:9,12,24	2044:6	1793:1 1794:4,23	1872:22 1873:21
1945:8,10,14	2022:2,2,4,14,25	issue 1787:6 1814:4	1795:9 1796:5,13	1873:24 1874:2
1946:5,22 1947:4	2023:17,22	1816:10 1819:3	1796:14,23	1874:14 1875:4,8
1947:4,5,13,19,21	2026:10,16,18,25	1859:7 1861:1	1799:3,12,14	1875:10,12,12
1947:22,22	2027:9,21,22	1864:23 1867:16	1800:11,14	1877:11 1878:6
1949:14,16,21	2028:1 2029:19	1875:18 1897:18	1801:15 1802:14	1878:13,13,24
1952:12,18	2030:24 2032:5,6	1921:10 1922:3	1805:1,16,22	1879:24 1880:2
1953:7,21	2032:7 2033:3,5,8	1931:22,24	1806:7,9,10	1881:21,22
1955:17 1956:2	2033:11,13,25	1934:10,15	1808:7,11 1809:7	1882:3,10,21,23
1958:11,16,22	2034:3,6,14	1943:5 1948:14	1809:7,9,12,14,15	1883:1 1884:10
1959:7,10,13,19	2035:10,11,18	1954:9 1963:24	1809:17,24	1884:17,18,18,21
1959:25 1960:5,7	2036:12,25	1963:25 1964:1	1810:9,13,22,24	1885:15 1886:19
1960:11 1962:8	2037:13,18,19,21	1964:15 1965:12	1811:1,4,24	1886:21,22
1962:18 1963:11	2037:25 2038:14	1965:13 1966:5	1813:8,11,22	1887:15,17
1963:13,23	2039:2,19	1967:23 1971:20	1814:6,14,20,22	1888:10 1890:10
1964:1,5,14,16	2041:21 2042:16	1972:6,16,19	1814:25 1815:4,4	1892:7,8 1893:13
1965:8 1966:11	2042:23 2043:11	1974:16 1975:21	1815:5,11,11,19	1893:13,14,15,21
1966:16,25	2043:19 2044:9	1977:2,7 1989:19	1815:20,21,22	1894:9,12,15
1969:3,3,4,7,13	2044:19 2045:5	1993:1 1994:16	1816:11,11,16	1895:3 1896:4
1970:9,17	2045:14,19,19	1997:19,19	1817:25 1818:3,7	1899:1,7,24,25
1972:14,20	2046:8 2047:2,14	1999:11 2007:22	1818:12 1819:6,8	1900:7,15,25
1973:7,9,18	2047:22 2048:7	2013:19 2015:6	1820:12,12,12,24	1901:1,2,6 1902:8
1974:5,8 1975:23	2048:15,15,17	2028:4 2029:4	1821:14 1823:7	1902:25 1903:3,6
1976:22 1977:8	2049:4 2050:8	2034:24 2035:4	1824:15 1827:2	1903:8 1904:11
1977:13,13	2051:6,9 2052:23	2036:1 2037:1	1828:20,23	1906:15 1907:1,6
1979:11,12,18,18	2052:25 2053:2,3	2038:6 2049:16	1829:2,12,20	1908:13,13,13,17
1979:19 1980:11	2053:7,18,20,24	issued 1868:21	1830:5,22 1831:9	1909:9,11,16
1980:23 1981:9	2053:25 2054:3	issues 1808:1	1831:15,24	1910:6,19,24
1982:8,20	2055:8,18	1860:25 1861:4	1832:8,25 1833:6	1911:2,21 1914:1
1984:14 1985:12	isn't 1772:10	1894:15 1908:24	1833:17,25	1914:22 1915:2
1985:14,15,22	1773:15 1780:1	1919:16 1933:17	1834:13,16,25	1915:11,12,17,23
1986:6,15,22,23	1784:7 1791:10	1969:20 1972:13	1835:12 1836:11	1915:25 1916:23
1987:1 1989:7	1806:22 1833:17	1973:15 1974:25	1836:11 1837:9	1916:25 1919:4

PSC HEARING VOL 13 9/24/2004

1920:7,10,18	2002:17,19	1900:1,25 1910:3	1928:13 1929:23	1838:21 1842:3
1921:1 1922:13	2003:6,7,8,13	1910:7,20 1911:6	1930:2 1931:4	1848:23 1849:8
1922:18 1923:12	2004:11,17,24	1911:8,16,24,25	1935:9 1941:16	1850:24 1852:10
1923:12,13,19	2005:4,6 2006:5	1912:7 1918:15	1943:1 1951:3,23	1852:16 1855:2
1924:9,18 1925:4	2006:13,18	1920:21,22,23	1951:24 1952:24	1877:25 1881:18
1925:16,25	2007:6,8 2008:10	1922:10 1928:13	1956:21 1959:24	1885:1 1892:23
1926:7,22 1928:8	2009:12,20	1931:11 1933:25	1960:22 1962:2	1898:14 1899:5
1928:12 1929:11	2011:14 2012:22	1944:8,25	1967:12 1975:7	1899:18 1902:19
1931:1,9,19,23	2013:5 2014:1	1946:14 1968:20	1981:10 1988:25	1903:7 1904:2,13
1932:5,7,8 1933:7	2016:4 2018:11	1969:3 1971:10	1991:10 1994:25	1904:16 1907:13
1934:16 1935:21	2019:4,7 2021:2	1989:14,16	1996:15 1999:20	1908:9,21 1912:4
1935:22 1936:10	2021:19,23	1995:22 1996:14	2002:13,17	1913:9 1916:21
1937:11 1938:16	2022:9,11,13,14	2000:5 2001:21	2006:8 2007:13	1917:23,24
1938:20,24	2022:15,18	2002:5 2004:2,15	2007:13 2010:1	1923:23 1924:5
1939:11 1942:5,8	2023:1,9,13	2004:16 2006:12	2013:3 2015:16	1925:8,12,23
1943:1,2 1945:17	2024:1,2 2025:1	2029:11 2031:13	2030:10 2034:9	1926:6,14 1927:2
1946:12,22	2025:19 2026:15	2031:13 2035:3	2036:22 2038:7	1929:16,16
1947:20 1948:21	2026:17 2027:15	2051:19 2053:20	2038:10 2039:10	1931:18 1939:10
1948:24,25	2028:13,14,21,22	itself 1854:11	2044:9 2048:1	1948:20 1950:12
1949:2,16,23	2028:24 2029:3	1856:11 1873:19	2051:3	1956:17 1960:14
1950:4,19 1951:6	2029:19 2031:16	1874:9 1879:7	I'd 1773:22 1774:5	1961:25 1966:20
1951:15 1952:15	2032:14,17,22	1882:25 1964:16	1803:2 1862:3,14	1966:23 1969:21
1953:4 1954:8,8	2033:6 2034:14	1988:15 1989:19	1864:9 1867:23	1972:8 1977:25
1954:17 1955:5	2035:18 2037:2	it's 1765:19 1767:3	1872:10 1886:13	1980:2,12 1981:8
1955:10,24	2037:10 2038:8	1767:13 1773:11	1887:11 1888:9	1986:5 1989:25
1956:4,4,5,25	2038:11 2042:15	1776:14,16	1950:9 1984:8	1990:2,7,11
1957:1,20 1959:7	2042:18,20	1781:3,20	1989:24 1993:9	1992:5 2000:20
1960:8 1962:2,12	2044:6,9 2045:1	1782:24 1785:9	2016:16 2024:14	2009:10 2010:4
1962:15 1963:23	2047:1,1,6,10	1787:15,17	2031:8 2041:1	2010:22 2012:18
1964:1,8 1965:4	2048:4,22 2052:3	1792:5 1795:14	2044:13 2050:4	2012:19 2013:6,6
1965:19 1966:24	2052:19,23	1802:5 1804:22	I'll 1767:11	2013:25 2018:25
1966:25 1968:10	2053:2,20 2054:6	1811:6 1812:17	1771:16 1774:14	2019:5 2020:2
1968:20,24	item 1792:18	1815:23,24	1802:14 1803:9	2025:17 2038:25
1969:3,17 1970:5	1828:22 1838:4	1816:21 1817:1,4	1817:20 1826:18	2039:19 2042:14
1970:22,23	1934:24 1935:2	1817:12 1818:12	1826:20 1829:15	2051:24 2052:7
1971:2,15,23	1951:17,21	1819:23,23,25	1854:1,17 1918:1	2055:9
1972:11 1973:3	1961:11 1971:11	1820:14 1824:8	I've 1775:14	1776:21 1867:17
1974:10 1975:11	1972:4,5 2027:23	1829:4,18 1831:1	1956:23 1962:22	1890:22 1904:9
1975:17,17,19,22	2048:1	1831:18 1837:21	1966:10,12	1937:3 1938:23
1976:20 1977:13	items 1793:11	1837:25 1846:7	1990:16 2020:8	1918:11 1928:17
1977:13 1978:16	1833:11 1846:16	1846:13,21,24	2025:19	1936:16,18
1979:4,5,15,18,18	1871:8 1876:21	1847:8,24 1849:6	I'm 1768:22	1956:16,18
1979:19,21,22	1876:25 1900:1	1851:22 1852:20	1770:22 1771:2,9	1968:8 1994:7
1981:8,12,13	1900:24 1932:23	1852:20 1857:5	1774:6 1775:3,15	1997:25 2002:7
1982:16,17	1934:13 1957:22	1860:19,21	1776:7,12,16	2002:12,12
1984:14 1985:20	1958:3 1982:2	1863:2 1871:7,12	1784:13,21	2006:25 2040:18
1985:21 1986:15	2032:10	1873:6 1884:9,23	1787:1,15,19	2050:20
1988:24 1990:10	its 1768:8 1784:12	1885:11 1888:5	1793:5 1798:16	I-44 1932:18
1991:11,12	1790:1 1792:17	1888:15 1891:2	1798:16 1801:20	J
1992:14,20,21,22	1808:12 1827:19	1896:11 1901:5	1803:15 1804:23	JAMES 1762:10
1993:3 1994:25	1830:12 1833:24	1901:14,23	1804:23,25	January 1995:2
1995:25 1996:2,2	1834:6,14 1835:7	1902:6,7 1905:5	1806:24 1807:4	JEFF 1761:21
1997:6,8,8,14,14	1838:4 1839:25	1911:15 1918:10	1807:11 1809:5	Jefferson 1761:10
1997:18 1998:11	1843:22 1870:15	1918:18 1920:2,7	1809:16 1813:22	1762:20,24
1999:6,6,22,24,25	1872:3 1877:3,7	1920:9 1921:14	1818:16 1823:22	Jersey 2009:5,7,11
2000:7,12 2001:5	1877:23 1879:9	1921:20 1922:17	1824:25 1826:17	2009:15,19,23
2001:10,11,19,23	1882:20 1888:2	1923:8,8 1924:1	1835:24 1836:12	2010:1,9
2002:1,6,7,8,13	1891:3 1899:24	1924:15 1928:6	1836:19 1837:12	

PSC HEARING VOL 13 9/24/2004

John 1767:24 1978:8 1980:6 join 1823:18 Jolie 1812:18 JR 1762:23 Judge 1761:17 1763:2 1766:23 1767:20 1770:2 1771:2 1774:8,14 1775:1,6,12 1776:12,22 1780:18 1784:16 1785:21,25 1786:4,7,10 1787:18 1802:14 1807:1 1812:8,21 1813:4 1816:2 1817:8,9 1821:9 1821:16 1822:15 1822:19 1823:9 1823:12,18,22 1824:5,13,17,20 1824:23,25 1826:5,9,14,17 1836:19,21,24 1837:3 1854:3,8 1861:24 1862:5 1862:10 1869:3,9 1897:7 1916:4,14 1916:17 1956:12 1968:14 1976:8 1982:23 1983:5 1983:11,13 1984:10,13,18,23 1985:2 1989:23 1990:9,15 1991:21,23 2008:24 2010:13 2010:19,20 2013:12 2014:3,9 2017:2,6,11,16,19 2018:1 2019:8,11 2019:16 2020:2,7 2025:19 2030:6 2030:13,15,19,23 2031:3 2050:2,6 2050:23 2051:12 2051:16 2052:1,9 2054:7,13,19,22 2055:1,2,7,11,13 2055:18,21 judges 2015:11 judgment 1942:7 1972:7 2006:4 judgments 2005:24 judicial 2012:24 jurisdiction 1882:6 1997:25 2016:7,9	jurisdictions 1832:17 1881:9 1881:11 1885:9 1885:20 1886:4 1907:12,18 just 1764:16 1766:7 1766:11,14,19,19 1766:24 1770:3 1770:20 1771:16 1772:8 1773:24 1775:3,17 1776:5 1777:5 1784:22 1785:14 1800:22 1804:5,10 1809:21 1810:5,6 1811:15 1812:25 1813:17 1814:3 1818:18 1820:12 1823:13 1824:9 1827:9 1831:4 1833:6 1837:11 1839:6 1842:10 1844:18 1846:23 1847:9 1848:9 1849:6 1850:24 1864:19 1871:3 1883:6 1888:9 1893:21 1894:6,6 1896:17 1898:1 1898:15,16 1902:4,7 1903:8 1913:25 1915:22 1919:1 1921:2 1923:10 1928:18 1933:9 1939:1 1943:19 1950:6 1950:10 1952:15 1953:18 1954:15 1956:17,22 1958:13 1970:14 1970:15 1972:25 1974:14 1976:21 1978:15 1981:22 1990:9 1998:23 2000:19 2004:22 2009:25 2010:6 2011:24 2012:9 2013:7,10 2015:14 2031:8 2032:3 2040:18 2040:24 2044:13 2055:4,15 justice 1991:5 2047:25 justifies 1959:12 justify 1888:19	Kansas 2029:23 keep 1841:19 1913:25 1914:18 1914:18 1921:2 1921:15 1965:18 keeping 1948:7 1982:5 1997:20 1997:21 1998:23 kept 1951:15 key 2015:17 kind 1845:17 1849:10 1863:23 1872:7 1875:22 1880:3,13 1881:24 1883:12 1888:19 1892:2,9 1897:1 1917:20 1917:24 1933:7 1942:19 1951:15 1958:9 1962:4 1971:4,8 1972:20 1980:7 1989:14 1993:15,20,24 2001:24 2003:10 2034:22 2038:24 2039:24 2042:2,4 2044:5 2047:25 kinds 1769:13 1847:23 1866:7 1892:4 1901:25 1905:1 1928:22 knew 2020:8 know 1775:12,15 1783:14 1796:16 1796:25 1802:1 1805:3,4,10 1808:24 1809:20 1810:24 1811:11 1811:12 1813:6 1814:23 1819:3,8 1819:8,11 1835:9 1836:16 1837:12 1844:15,17 1846:23 1847:2,4 1847:16 1850:16 1853:23,24 1854:4,5 1857:6 1858:8,9 1865:8 1868:9,9 1873:18 1879:11 1885:11 1887:16 1889:11 1889:18 1895:1 1906:18 1907:4 1908:12 1911:4 1913:19 1923:4 1929:4 1931:17 1931:25 1932:15 L 1825:2,6 2018:4 2056:9,18 labeled 1778:1 1864:12 labored 1973:21 lack 1844:5 1972:16 1992:23 1992:23 Laclede 1761:13 1932:20 1934:21	1935:17 1938:11 1939:10 1946:4 1949:25 1950:20 1956:20 1963:12 1968:22 1969:11 1969:16,17,23 1970:11,11,12,15 1971:14 1972:15 1976:25 1980:21 1987:23 1992:21 1992:23 1993:19 1994:12 1994:24 1995:24 1995:25 1996:24 1996:26 1997:24 1997:27 1998:24 1998:28 1999:24 1999:29 2000:24 2000:25 2001:24 2001:26 2002:24 2002:27 2003:24 2003:28 2004:24 2004:29 2005:24 2005:30 2006:24 2006:31 2007:24 2007:31 2008:24 2008:31 2009:24 2009:31 2010:24 2010:31 2011:24 2011:31 2012:24 2012:31 2013:24 2013:31 2014:24 2014:31 2015:24 2015:31 2016:24 2016:31 2017:24 2017:31 2018:24 2018:31 2019:24 2019:31 2020:24 2020:31 2021:24 2021:31 2022:24 2022:31 2023:24 2023:31 2024:24 2024:31 2025:24 2025:31 2026:24 2026:31 2027:24 2027:31 2028:24 2028:31 2029:24 2029:31 2030:24 2030:31 2031:24 2031:31 2032:24 2032:31 2033:24 2033:31 2034:24 2034:31 2035:24 2035:31 2036:24 2036:31 2037:24 2037:31 2038:24 2038:31 2039:24 2039:31 2040:24 2040:31 2041:24 2041:31 2042:24 2042:31 2043:24 2043:31 2044:24 2044:31 2045:24 2045:31 2046:24 2046:31 2047:24 2047:31 2048:24 2048:31 2049:24 2049:31 2050:24 2050:31 2051:24 2051:31 2052:24 2052:31 2053:24 2053:31 2054:24 2054:31 2055:24 2055:31 2056:24 2056:31 2057:24 2057:31 2058:24 2058:31 2059:24 2059:31 2060:24 2060:31 2061:24 2061:31 2062:24 2062:31 2063:24 2063:31 2064:24 2064:31 2065:24 2065:31 2066:24 2066:31 2067:24 2067:31 2068:24 2068:31 2069:24 2069:31 2070:24 2070:31 2071:24 2071:31 2072:24 2072:31 2073:24 2073:31 2074:24 2074:31 2075:24 2075:31 2076:24 2076:31 2077:24 2077:31 2078:24 2078:31 2079:24 2079:31 2080:24 2080:31 2081:24 2081:31 2082:24 2082:31 2083:24 2083:31 2084:24 2084:31 2085:24 2085:31 2086:24 2086:31 2087:24 2087:31 2088:24 2088:31 2089:24 2089:31 2090:24 2090:31 2091:24 2091:31 2092:24 2092:31 2093:24 2093:31 2094:24 2094:31 2095:24 2095:31 2096:24 2096:31 2097:24 2097:31 2098:24 2098:31 2099:24 2099:31 2100:24 2100:31 2101:24 2101:31 2102:24 2102:31 2103:24 2103:31 2104:24 2104:31 2105:24 2105:31 2106:24 2106:31 2107:24 2107:31 2108:24 2108:31 2109:24 2109:31 2110:24 2110:31 2111:24 2111:31 2112:24 2112:31 2113:24 2113:31 2114:24 2114:31 2115:24 2115:31 2116:24 2116:31 2117:24 2117:31 2118:24 2118:31 2119:24 2119:31 2120:24 2120:31 2121:24 2121:31 2122:24 2122:31 2123:24 2123:31 2124:24 2124:31 2125:24 2125:31 2126:24 2126:31 2127:24 2127:31 2128:24 2128:31 2129:24 2129:31 2130:24 2130:31 2131:24 2131:31 2132:24 2132:31 2133:24 2133:31 2134:24 2134:31 2135:24 2135:31 2136:24 2136:31 2137:24 2137:31 2138:24 2138:31 2139:24 2139:31 2140:24 2140:31 2141:24 2141:31 2142:24 2142:31 2143:24 2143:31 2144:24 2144:31 2145:24 2145:31 2146:24 2146:31 2147:24 2147:31 2148:24 2148:31 2149:24 2149:31 2150:24 2150:31 2151:24 2151:31 2152:24 2152:31 2153:24 2153:31 2154:24 2154:31 2155:24 2155:31 2156:24 2156:31 2157:24 2157:31 2158:24 2158:31 2159:24 2159:31 2160:24 2160:31 2161:24 2161:31 2162:24 2162:31 2163:24 2163:31 2164:24 2164:31 2165:24 2165:31 2166:24 2166:31 2167:24 2167:31 2168:24 2168:31 2169:24 2169:31 2170:24 2170:31 2171:24 2171:31 2172:24 2172:31 2173:24 2173:31 2174:24 2174:31 2175:24 2175:31 2176:24 2176:31 2177:24 2177:31 2178:24 2178:31 2179:24 2179:31 2180:24 2180:31 2181:24 2181:31 2182:24 2182:31 2183:24 2183:31 2184:24 2184:31 2185:24 2185:31 2186:24 2186:31 2187:24 2187:31 2188:24 2188:31 2189:24 2189:31 2190:24 2190:31 2191:24 2191:31 2192:24 2192:31 2193:24
---	--	--	---

PSC HEARING VOL 13 9/24/2004

1952:3 1956:17	legally 1885:12	2021:25 2022:24	1862:14 1864:9	little 1764:2 1766:7
1960:14 1970:1	legislation 1935:5	2026:17 2030:15	1864:15 1867:23	1766:20 1770:3
1974:16 1978:13	1941:17 1942:3,5	level 1766:5,7	1872:10 1879:17	1784:3 1820:23
1978:17 1980:3	legislators 1995:8	1768:7,14 1790:7	1886:13,15	1821:18 1844:24
1983:7 1995:6	legislature 1935:1	1814:13,15,21,25	1887:11 1888:9	1887:12 1910:10
1996:10 2024:20	1935:11,12,23	1815:22 1853:10	1892:8 1895:5	1932:5 1939:1
2037:4	length 1985:11	1856:17 1882:15	1921:11 1928:24	1950:6 1962:21
lasts 1924:9	2000:22 2048:8	1893:13 1902:13	1928:25 1931:9	2010:23 2017:22
late 1773:22 1775:8	lengthy 1978:8	1912:9 1914:7,24	1950:9 1951:21	live 1846:6 1924:17
1776:4 1789:18	less 1766:1,10	1915:4,8 1952:9	1956:4,21	1945:7 1963:11
later 1930:2 1932:4	1778:20 1832:2	1952:15 1963:5	1967:18 1968:7	1972:19 1975:19
1934:25 1947:25	1832:12,17	1963:16 2007:13	1970:14,18	2016:24
1948:1,12	1841:8 1851:14	2023:15 2037:24	1972:13 1984:19	lived 1924:10,11
1962:22 1980:6	1852:4,8,11	levels 1779:16,17	1992:18 2008:7	1993:9
1980:23 1981:1	1877:23 1878:5	1780:11,12	2009:17 2014:24	lives 1928:19
2003:16	1879:8 1882:1,23	1855:9 1941:21	2023:17 2024:14	1966:15,19
latter 1953:21	1883:22 1885:19	1941:21 1955:15	2031:8 2040:23	2021:16 2040:19
law 1761:17 1762:7	1892:14 1901:5	1971:4 1988:25	2044:13 2048:5	2040:23 2041:18
1762:11,15	1918:17,17	LEWIS 1762:11	2054:18	2053:9
1787:9 1878:20	1920:21 1924:25	liabilities 1877:18	likelihood 1913:15	LLP 1762:11
1878:22,25	1927:3 1949:24	1879:25	1999:4	local 1877:13
1908:9 1935:1	1951:13 1955:23	liability 1877:24	likely 1850:7,13	1937:24
1936:20 1975:8	1956:4,8 1992:15	1878:3,6 1879:5,9	1852:7,10 1907:5	logic 1859:21,24
1990:15 2015:11	1997:8,14	liberally 1991:3	1907:6 1960:22	long 1770:23
Lawrence 2057:15	2007:25 2016:10	life 1769:21 1770:7	1960:24 2004:24	1771:4 1846:6
lawsuit 1975:10	2046:2,5 2047:14	1771:10 1789:3	2006:13 2048:4	1858:13 1871:10
lawyers 1992:18	2048:5	1791:7,11,12,13	limit 1978:25	1896:9 1924:11
lay 1787:11	lesser 1877:3	1794:7,11 1808:3	limitation 1874:25	1924:17 1935:3
1903:16	let 1771:5 1776:19	1811:18 1812:1	2046:23	1942:17,21
laying 1894:18	1787:20 1788:11	1845:4 1851:3	limited 1851:13	1967:15 1970:1
1895:10	1791:22 1795:7	1859:10,14	2010:3 2014:18	1987:22 1999:1
lead 1900:5	1800:23,23	1860:16 1898:18	2016:14	1999:12 2002:24
1998:16 2007:12	1820:22 1826:18	1900:25 1918:15	line 1808:2 1839:15	2003:7 2007:5
leads 1995:7	1833:5 1839:8	1918:18 1919:21	1859:5,6 1901:17	2019:5 2041:8
learn 1973:3	1840:11 1844:23	1920:23 1921:22	1910:6 1913:10,	longer 1791:13
least 1779:23	1846:21 1851:17	1922:10,10,16	1914:10,11	1805:12 1852:2
1780:2 1787:12	1854:10 1856:10	1923:2 1924:8,11	1918:5,17	1871:15,18
1837:22 1840:12	1857:24 1859:4	1924:18 1925:6	1919:11 1920:20	1902:3 1925:14
1846:16 1853:3	1860:23 1865:13	1925:17,21	1921:7 1939:9,14	1929:1 1953:12
1855:23 1865:25	1867:6 1874:8,12	1926:16 1927:2,5	1951:21 1952:12	1953:14 1979:5
1870:12 1873:9	1891:16 1921:3	1928:13 1932:10	1963:3 1986:7	2037:4 2048:16
1873:21 1874:1	1931:17 1935:4	1938:11 1967:3	1998:2,3 1999:4	2049:14
1879:6,23	1936:11 1939:11	1969:3 2000:1,5	2002:22 2005:9	longstanding
1882:21 1885:4	1970:7 2000:17	2000:12 2001:5	2024:9 2032:25	2008:14
1896:4 1963:5	2020:8 2024:14	2001:21 2002:5	2038:21	long-term 1838:23
2037:3,11	2028:20 2036:20	2041:13	lines 1798:17	1846:3 1848:5
2043:14 2049:15	2039:3,12	Light 2029:23	1833:4 1936:10	1852:14 1870:20
leave 1823:19	2040:15 2045:4	like 1764:11	1965:4 2027:10	1871:5 1933:18
1855:15 1952:15	2053:16	1767:18 1769:24	2039:23 2044:2	look 1767:8
1953:8 1970:3	letter 1767:8,22	1773:22 1774:5	LINWOOD	1768:17,18
2009:13 2050:21	let's 1763:2,9	1798:8,23	1761:22	1779:14 1804:20
leaves 1969:4	1768:17 1772:8	1812:14 1817:20	Lisa 1812:19	1811:16,17
leeway 1902:16	1823:19 1824:22	1826:25 1827:6	list 1787:23 1929:1	1834:16 1857:19
left 1956:4 1966:18	1836:22 1862:5	1835:5 1838:4	listen 2015:8	1860:1,3,3,4,15
legal 1787:11	1887:2,12	1841:6 1846:5,6	listening 2015:2	1864:15 1867:6
1865:23 1881:15	1898:11 1904:16	1848:9 1849:21	listing 2020:4	1867:25 1868:23
1891:23 1972:7	1921:2 1946:10	1850:11,13,17	litigated 2015:5	1870:9 1884:10
2014:1	1974:13 2021:6	1853:21 1862:3	litigation 2015:3	1903:5,9 1931:11

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PSC HEARING VOL 13 9/24/2004

1934:14 1941:14 1941:23 1943:8,8 1950:14 1952:3 1952:16 1963:23 1963:24 1964:1 1964:17 1970:25 1971:2 1978:3 1986:7 1988:2,11 1989:4 1996:22 1999:1 2016:7 2032:2,8,21 2037:3 looked 1772:14 1832:12,15 1836:4 1912:16 1915:20 1941:20 1974:17 1997:17 looking 1766:3,25 1769:9 1772:17 1793:6,25 1804:4 1819:8 1836:5 1842:4 1861:14 1864:19 1884:9 1893:21 1909:12 1923:23 1926:2 1941:19 1953:2 1994:16 1997:18 1998:7 2027:19 looks 1892:8 1931:9 1984:19 2012:16 loose 1987:7 losers 2023:14 lost 2000:16 lot 1845:2 1850:20 1852:7,11 1894:18 1901:4 1904:10 1921:11 1921:12 1938:8 1956:16 1966:15 1972:7 1996:18 2010:8 2018:8,8 2041:1 lots 1815:8 1939:13 loud 1978:16 Louis 1762:4,8,16 1837:14 1886:22 1932:19 2029:10 Love 1822:10 1827:21 1828:5 loving 1932:3 low 1914:19 1971:2 1992:14 1998:24 lower 1765:16 1831:10,25 1842:20 1883:11 1883:22 1885:8 1913:24 1914:17 1914:17 1915:4	1915:17 1937:16 1941:13 1961:19 1964:11,20 Lowery 1762:10 1763:11,16,18 1766:21 1767:15 1767:21 1771:6 1773:21 1774:11 1774:18 1775:17 1775:23 1776:3 1776:19,24,25 1780:16 1784:14 1784:17 1786:3 1787:10,17,19,22 1798:18 1802:4 1806:2 1821:18 1821:20 1822:14 1823:24 1824:4,6 1983:13,15 1984:8,16 1990:7 2017:8,9 2018:2 2054:20 2055:15 2055:20 2056:4,8 2056:15 lowery@smithle... 1762:13 lumpy 1901:4 lunch 1916:7 <hr/> M M 1761:20 1983:8 1983:14,18 2056:14 Macias 1812:18 made 1775:18,20 1775:25 1791:21 1810:18 1812:4 1837:18 1840:8 1841:21 1844:3 1851:7 1859:22 1865:24 1868:6 1874:16 1882:8 1898:21 1913:1 1959:21 1989:18 2001:17 2011:13 2013:15 2016:4 2031:9 2048:25 making 1767:16 Madison 1762:19 1762:24 magnitude 1805:17 main 1880:8 1987:8 1987:9 mains 1789:17 1929:7,8 mainstream 1997:4 1997:8 2015:25	2016:3,8 maintain 1915:24 1934:18 1951:7 1979:5 maintained 1946:25 maintaining 1914:12 1915:12 major 1879:13 1903:17 1913:4 1974:10 2013:17 2036:6 majority 2016:20 make 1767:18 1776:4 1784:23 1788:3 1808:11 1814:1 1818:19 1825:17 1830:6 1832:1 1835:2 1837:21 1841:18 1842:8,22 1845:19 1849:14 1852:17,19 1856:2 1863:4 1869:21 1917:9,9 1928:14 1933:12 1972:22 1973:2 1991:13 2001:15 makes 1791:16 1878:9 1882:5 1888:14 1996:13 2000:18 making 1767:16 Madison 1762:19 1762:24 magnitude 1805:17 main 1880:8 1987:8 1987:9 mains 1789:17 1929:7,8 mainstream 1997:4 1997:8 2015:25	1877:5 1888:16 1898:2 1903:10 1908:25 1915:23 1932:21 1934:24 1935:2 1939:6,25 1962:11 1968:6 1971:20 1972:2,5 1972:6,12 major 1879:13 1903:17 1913:4 1974:10 2013:17 2036:6 majority 2016:20 make 1767:18 1776:4 1784:23 1788:3 1808:11 1814:1 1818:19 1825:17 1830:6 1832:1 1835:2 1837:21 1841:18 1842:8,22 1845:19 1849:14 1852:17,19 1856:2 1863:4 1869:21 1917:9,9 1928:14 1933:12 1972:22 1973:2 1991:13 2001:15 makes 1791:16 1878:9 1882:5 1888:14 1996:13 2000:18 making 1767:16 Madison 1762:19 1762:24 magnitude 1805:17 main 1880:8 1987:8 1987:9 mains 1789:17 1929:7,8 mainstream 1997:4 1997:8 2015:25	masks 1806:7 mass 1921:9 1922:22 1928:22 1929:6 1932:9 1949:17 1951:20 2053:9 match 1805:25 1838:12 1959:22 matching 1838:7,9 1838:14,24 1995:25 2042:23 2043:17 math 1770:14,14,21 2027:14 mathematical 1953:6 Mathis 1812:18 matter 1761:13 1774:17 1806:17 1894:17 1945:14 2005:23 2011:19 2012:4 2043:12 2054:10 matters 1939:1 1964:17 2019:5 2051:8 may 1778:5,9,10 1780:16 1781:18 1787:8 1796:6,17 manner 1790:2 1802:8 1820:12 1901:7 1973:11 1979:23 2008:19 2012:24 many 1775:13 1842:24 1857:22 1870:14 1883:20 1873:10 1875:21
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1989:21,23	2028:20 2034:13	2023:16 2043:9	1909:24 1910:12	1929:14 1941:1
1998:24 2012:1	2036:20 2038:16	2043:24	1910:24 1911:9	1947:14,15
2013:13 2017:11	2039:3,12	mechanisms 1925:9	1912:2 1926:24	1950:16 1952:5
2017:14,16	2040:15 2041:12	1959:8,15 1961:1	1929:19 1932:22	1971:7 1977:23
2019:16 2031:3	2044:21 2045:4	1963:4	1932:24 1935:9	2000:16 2011:10
2038:22,23	2049:7,9 2053:16	medical 1848:12	1935:14,25	2045:13
2039:17 2048:24	2055:9	1933:22,24	1936:2 1937:5	Mike 2052:19
2049:17 2050:23	mean 1784:2	meet 1807:25	1943:15 1946:11	million 1764:1,8,10
2054:7	1785:5 1794:13	1834:23 1854:13	1947:14,24	1764:16,20,22,23
maybe 1763:5	1796:25 1814:4	1854:25 1855:4	1948:10 1949:3	1764:23,24
1805:18 1809:20	1819:1 1820:14	1870:15 1874:3	1950:7,8,8 1954:2	1765:2,6,23
1813:21 1821:24	1827:6 1833:23	1888:2 1971:24	1954:20,21,25	1766:2,8,9,10
1826:20,21	1834:18 1850:24	1973:24 1986:20	1956:3 1957:6,15	1768:14 1769:12
1831:4 1841:7	1851:11 1853:24	2042:8	1959:2,4,5,6	1770:11,13,17,19
1853:13 1907:17	1854:5 1865:6	meeting 1988:5,6	1965:3,18	1771:16,17,20,22
1910:20 1952:8	1871:25 1880:9	members 1812:25	1995:16 2007:3	1771:23 1791:16
1961:11,12	1884:20 1887:13	1898:3	2007:16 2009:17	1791:24 1792:7
1963:9 1977:15	1895:7 1903:4	membership	2011:1,7 2012:15	1792:17 1793:1
1986:5 2006:21	1914:19,23	1978:10	2020:22 2021:3	1798:19,23
2008:12 2009:20	1965:21 1968:20	memo 1978:7,8,14	2024:8,23 2026:9	1799:5,11,13
2032:21 2048:20	1969:11,14	1980:7	2029:14,22	1819:2,7,11
me 1769:25	1973:14 1987:6	memorandum	2030:3 2035:8,9	1865:1,3 1867:17
1773:19 1775:15	1991:10 2001:1,9	1866:13,16	2036:7 2040:14	1870:14,19
1788:5,11	2020:3 2026:8	1867:2,2,24	2045:21 2047:20	1871:23 1887:16
1791:22 1795:7	2028:20 2037:8	1868:17,24	2053:4	1887:18 1893:23
1800:23,23	2043:21	1869:16	methodologies	1895:6,10,12,15
1803:15 1804:6	Meaning 1895:15	mention 1931:21	1917:6,15,18,19	1910:19,22
1812:16 1814:11	means 1765:5	mentioned 1778:15	1917:21 1918:13	1911:2,10 1966:6
1817:20 1820:22	1796:22 1811:4,7	1889:21 1890:24	2018:9	1966:9 2000:20
1820:24 1823:24	1811:9,11	1893:3 1912:15	methodology	2001:1 2025:3,21
1824:6 1833:5	1829:10 1854:12	1943:1 1961:15	1813:6,6 1830:1	2026:1,9,13,13,17
1839:8 1840:11	1854:18 1886:24	1972:15 1998:14	1919:11 1921:7	2026:22 2027:4,8
1841:15 1844:23	1887:3 1888:5	2002:6 2042:12	1931:11 1943:20	2027:10,16,18,19
1846:21,23	1894:22 1918:7	mentioning 1996:3	1943:23 1947:13	2027:21,25
1851:17 1853:9	1937:15 1960:15	merit 1808:12	1953:16 1954:1,9	2032:13,16,19,23
1854:10 1855:25	1964:11 2004:9	2016:9	1970:8 2009:24	2032:25 2033:4,6
1856:10 1857:24	2028:18 2051:9	merits 2013:10	2012:23 2023:25	2034:2,3 2044:25
1858:10 1859:4	meant 1904:23	meter 1929:3	2035:20	2045:7,16,25
1860:23 1863:21	2055:10	meters 1928:25	methods 1819:13	2046:2,3,5,16
1864:11 1865:2	measurable	1929:5 2044:3	1885:24	2053:18,23
1865:13 1867:6	1791:17,23	method 1768:9	MGE 1907:14	millions 1879:14
1867:15 1868:18	1792:2,7 1860:7	1794:1,2,19	1954:5,6,8 1975:5	mind 1850:25
1874:5,12	1860:18 2040:20	1795:1 1806:3,7	2034:22 2035:22	1918:9 1948:7
1880:15 1891:16	measure 1842:15	1808:3 1814:5,7,8	MICHAEL 1762:6	1968:9 2002:20
1894:15 1904:25	1872:8 1874:3	1815:16 1821:2	Michigan 1993:10	minimize 1893:7
1917:20 1918:3	1958:22	1822:22 1829:5	2009:9,10	minimum 1997:20
1918:10 1921:3	measurements	1845:9 1846:19	2014:20 2015:9	1997:21
1922:7 1925:25	1846:15	1846:23,25	middle 1763:12	minus 1944:9
1929:11 1931:17	measures 1832:9	1851:19 1855:14	might 1763:5	1999:18
1933:23 1935:4	1959:4 1964:9	1857:7,16	1774:16 1789:18	minute 1814:1
1936:11 1939:11	mechanism	1858:11 1859:1	1793:14 1805:16	1823:13,17
1944:14 1945:14	1875:13 1889:22	1874:15,25	1805:18 1839:9	1836:21 1958:13
1950:10 1951:4	1889:23 1890:4,8	1875:24 1878:16	1841:11 1853:11	1976:19 1983:1
1954:1 1961:23	1892:3,13	1885:22,23	1854:14 1857:4	2018:23 2050:19
1970:7 1973:8	1896:15,20	1886:20 1898:7,8	1889:3 1891:7	minutes 1800:22
1974:15 1996:2	1924:4,7 1960:7	1898:14,16	1907:1 1908:16	1826:19
1998:10 2000:17	1962:4 1972:20	1899:3,11	1913:18 1915:10	mirror 1903:24
2009:20 2024:14	1973:2 1995:24	1906:13 1909:21	1915:16 1920:1	misestimated

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PSC HEARING VOL 13 9/24/2004

1925:22	1849:15,15,18	1942:12 1944:2	1798:8,9,9,18	2014:11 2017:4,5
misremembering	1850:15,20	1950:19 1954:4	1799:2 1800:6,6,7	2017:7,9,12,14,21
1880:23	1851:1 1852:18	1959:20 1963:8,8	1800:7,7,7,13,14	2017:25 2018:1,2
Miss 1763:12,14,19	1853:6 1855:24	1965:24,25	1800:19 1801:20	2018:3,5,6,25
1767:16 1770:2	1856:2,19	1971:25 1977:3	1801:22 1802:4,8	2019:3,10,11,14
1773:25 1774:2	1861:15 1862:23	1979:7 1988:21	1802:16 1806:2	2019:17 2020:2,5
1777:4 1807:10	1863:1,3,22,25	1995:16 1997:8	1806:24 1807:7	2020:14 2025:15
1812:12 1818:20	1864:6 1865:15	1997:11 1998:16	1807:10,17,23	2025:20 2028:20
1820:22 1821:21	1865:16,17	1998:17 1999:6	1809:6,17,23	2028:22 2029:3
1823:9 1824:8,13	1866:1 1867:19	2004:16 2006:24	1810:8 1812:13	2030:4,6,8,9,14
1844:8 1858:16	1873:6,15 1875:6	2012:7 2016:16	1816:3 1817:13	2030:17,20
1921:19 1949:21	1875:14 1881:24	2016:18 2038:7	1817:14,19	2031:2,5,7
1977:25 2024:20	1890:14 1891:2	2041:1 2045:12	1818:5,9,13	2040:15 2049:6
2026:6 2051:2,4	1895:19 1896:21	2046:23 2048:4	1819:19 1821:18	2049:25 2050:3
2051:11	1919:17 1927:15	2055:21	1821:20 1822:7,9	2050:24,25
missed 1931:19	1928:4 1929:11	morning 1763:3,4	1822:11,14,18,21	2051:12,17,17,24
1961:14	1929:12 1930:8	1763:19,20	1823:2,5,8,23	2052:2,7,13,14,18
missing 1986:5	1930:22 1933:13	1773:25 1786:12	1824:2,4,6,6,12	2053:11 2054:6,8
Missouri 1761:1,10	1943:15,22	1786:13 1826:23	1824:15,22,24	2054:17,20
1762:4,8,12,16,20	1944:2 1949:10	1826:24 1858:17	1825:3 1826:2,2,8	2055:4,9,12,15,20
1762:21,24	1950:1 1986:12	1862:12,13	1826:16,18,20,22	2056:4,5,8,8,10
1783:8,13 1787:2	1987:1 1998:18	1897:12,13	1826:23 1827:21	2056:10,11,15,15
1787:9 1825:8	2004:6 2027:12	1937:9 1960:12	1827:21 1828:5	2056:18,19,19
1832:9,11,16,17	2046:10,11,15,23	mortgage 1864:23	1828:13 1830:21	MR.BYRNE
1879:18 1881:9	2046:25	1871:17	1836:19,24,25	1837:4 1854:10
1882:1 1885:12	moneys 1840:21	most 1791:14	1837:2,4 1844:7	MR.LOWERY
1932:20 1935:12	1870:20 1878:13	1798:15 1858:6	1844:15 1854:1	1766:24 1767:22
1973:9,16 1975:8	1887:7 1929:23	1878:12 1891:21	1855:8,8,17,17,20	1770:5 1771:8
1980:1,7,10,15,25	1930:1,13	1913:1 1918:14	1858:19,20	1777:4 1780:19
1981:4 1989:8	1932:13	1932:23 1943:25	1861:21,22,24	Ms 1767:11
1990:3,12 1997:2	money's 1949:8	1944:12 1945:24	1862:1,2,7,8,11	1770:22 1775:12
1997:4,7 2005:10	month 1904:22	1952:6 1980:4	1862:12 1866:18	1776:7 1785:24
2006:11 2009:17	monthly 1955:21	mostly 1949:21	1866:19,20,24	1818:17 1821:13
2010:11 2011:4	1995:16	mouthful 1957:20	1868:14,18	1824:19 1826:7
2016:15 2028:13	MoPub 1980:11	move 1771:7	1869:1,3,6,18	1826:13 1868:8
2049:17	more 1764:2	1951:25 2019:13	1870:1,2 1881:5	1869:2 1930:24
Missouri's 1981:1	1778:23 1785:5	2020:9 2021:25	1881:13,19	1984:12,24,25
2028:23 2029:4	1793:15 1796:17	2022:24 2050:4	1886:6 1887:3	2010:20,21
misunderstand	1811:15 1815:15	moves 1995:22	1889:4,15 1897:5	2013:6,20 2014:2
1955:4	1815:17 1819:24	moving 1819:12	1897:12 1898:9	2014:11 2017:1,2
misunderstanding	1820:8 1831:5	1951:16	1901:9 1910:19	2017:23,24
1930:15	1836:13 1860:23	Mr 1763:11,16,18	1910:20 1916:19	2024:24 2025:10
mitigate 1806:21	1861:18 1874:6	1766:21 1767:15	1952:20 1962:20	2028:17 2029:1
Mm-hmm 1794:15	1877:17 1878:2	1767:20 1771:5	1965:15 1968:18	2054:24 2056:17
1970:20	1878:12,16	1773:21 1774:11	1971:13,16,19,21	2057:7
model 1847:15	1879:4 1881:10	1774:16,18,23	1974:4,14	much 1778:20
1985:21	1881:10 1882:20	1775:2,3,17,19,20	1976:13 1983:13	1793:15 1801:12
modest 2037:10	1883:21 1885:24	1775:21,23	1983:15,16	1804:22 1815:2,2
modification	1892:24 1894:18	1776:2,3,19,21,24	1984:8,16,19,21	1815:23,24
2042:20	1895:11,16	1776:25,25	1985:3,4 1987:18	1819:22 1835:9
modify 2005:13	1898:15 1901:6	1780:16 1784:14	1847:19 1879:17	1847:19 1879:17
moment 1772:8	1902:16 1903:22	1784:16 1786:3,6	1889:21,24,25	1880:20 1889:3,8
1816:4 1990:9	1904:14,15	1786:9,11,19	1990:2,7 1991:6	1890:3 1896:12
2044:14	1905:11 1911:2	1787:10,13,17,19	1991:20,22	1914:20 1918:10
Monday 2054:12	1915:24 1918:25	1787:20,21,22,23	1992:4 1994:20	1919:6 1966:17
2054:12	1921:23 1922:6	1787:24,24,24	1998:9 2009:3	1977:20 1985:15
money 1821:4	1926:22 1927:6	1790:19 1791:4	2010:16,17,22	1987:1,2 1997:11
1830:12 1842:17	1928:21 1937:11	1793:6 1798:8,8,8	2012:18 2013:25	2006:24 2017:13

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PSC HEARING VOL 13 9/24/2004

multi 1857:16	1942:7,13 1943:2	1875:23 1879:24	1781:1,10 1782:3	2011:7 2020:22
1858:11 1914:3	1945:12 1946:22	1880:17,22	1783:1,12	2021:3,7,11,17,23
1952:24	1947:6 1959:10	1896:24 1897:2	1785:12 1789:4,9	2022:2,11,13,14
multiple 1993:23	1963:21 1964:8	1911:12 1912:10	1789:13,23	2022:23 2023:5,7
2005:3	1964:14,25	1912:12	1790:2 1794:7,16	2023:9,12
multiply 1770:10	1967:14 1969:4	need 1767:18	1797:4,22	2024:10,12,16,17
1771:15 1818:3	1971:16 1972:15	1770:15 1776:4	1799:10 1801:5,7	2025:4,21 2026:8
Murray 1761:19	1972:17 1973:7	1777:2 1797:14	1801:16,18,18	2026:15,16,18
1778:14 1782:12	1974:11,19	1797:18 1798:16	1802:18,24	2027:20 2029:24
1784:19,21,24	1976:18 1977:5,7	1801:21,23	1805:6,7 1808:3	2033:13 2034:24
1785:19 1807:2,4	1979:15 1982:17	1807:7,25	1808:13 1811:23	2035:5,9,15
1807:9 1812:6	1982:21 1985:24	1809:14 1814:2	1815:21 1816:15	2036:2,9 2037:5,7
1897:9,10,11	1989:7 1992:21	1849:4 1852:21	1817:3,21	2037:12,17
1916:2 1972:18	1993:10 2001:6	1853:21 1860:6,8	1818:24,24,25	2038:12,14
1976:10,12	2001:25 2002:20	1866:23 1892:18	1821:5 1822:4	2039:14 2040:7
1982:22 1991:25	2006:25 2011:23	1892:22 1896:13	1827:20 1828:6	2040:23,23
1992:1,3 2008:22	2013:14 2014:22	1903:22 1908:10	1828:10,14,16,19	2041:12 2045:8
2010:24 2016:5	2015:17,17,21	1915:19 1949:18	1828:21,24	2047:21 2053:4
2031:10 2056:5,6	2016:5 2017:22	1950:5 1951:2	1829:3,6,10	netting 1779:20
2056:11,13,16	2020:12 2021:14	1976:19 2008:12	1838:4 1839:16	never 1823:25
must 1801:19	2027:14 2029:19	2008:13 2036:15	1841:3 1843:3,4	1924:21,24
1860:15 1861:19	2035:11 2041:2	2041:24 2046:22	1843:22 1844:9	1930:23 1949:18
1865:23 1907:25	2044:9 2045:13	needed 1783:25	1845:10 1848:18	1959:25 1970:15
1937:13 1946:2	2050:20 2053:1	1852:20 1947:18	1849:16 1850:21	1982:16,17
1961:25 1987:1	2053:10 2054:2	1972:1	1851:12,20	1997:25 2018:22
2000:6,12	2054:25	needs 1779:1	1856:7,13,14,21	2048:21
my 1767:16	myself 1812:18	1808:9 1814:21	1857:7,12,17	new 1835:18
1770:14,14	1844:19 1908:2	1837:6 1838:2	1858:21 1859:1,8	1836:1 1859:22
1808:6 1814:9	N	1865:16 1888:2,2	1859:12 1862:18	1878:9,10 1900:6
1815:9 1817:20	N 2056:1	1903:10 1948:25	1862:23 1865:4,9	1939:9,14,20
1825:6 1827:9,15	name 1813:4	1985:12,18,25	1874:16,20,24	1940:18,19,19,25
1828:5 1831:18	1825:4,6 1858:10	1987:25 1989:10	1875:18 1877:3,7	1940:25 1941:17
1832:3 1836:18	1983:6,7	negative 1765:20	1877:8 1879:17	1953:16,24,25
1836:22 1838:22	namely 2032:11	1768:21 1770:6	1879:20 1887:1	1959:18 1960:1
1839:8 1843:1	NANCY 1761:16	1782:13 1784:11	1888:25 1891:2	1963:11 1969:12
1844:10,11	narrow 1819:14	1794:16 1926:18	1893:7 1894:6	1969:12,23
1846:7,13,21,24	1861:18	1943:5,16 1996:8	1895:2,6,9,12	1970:4 2009:5,7
1850:9,25	NARUC 1781:19	1999:25 2027:20	1897:22 1898:21	2009:11,15,19,22
1851:25 1857:15	1782:1 1978:21	2027:25 2032:12	1902:6 1910:12	2010:1,9 2043:4
1859:3 1865:19	1979:3,4,7,9	2032:16,18,23	1910:25 1913:9	2043:19,20,21,22
1866:4,18	1980:17	2033:7,13	1925:20 1926:8	2043:25 2044:1,2
1868:16 1870:17	natural 1761:14	2039:11	1926:18 1937:16	2044:3 2047:1
1874:11 1878:24	1868:5 1896:6	negatively 1989:4	1937:20 1943:6	next 1771:19,20
1880:3 1884:3	nature 1788:23	1998:5 2016:1	1943:16 1951:7	1781:7 1783:3
1886:5 1888:7	1848:4 1971:18	negotiate 2010:6	1951:18 1952:20	1790:11 1801:11
1891:5,5 1898:1	1991:1	negotiates 1975:9	1953:8 1963:17	1823:15 1901:5
1901:14,24	near 1790:22	neither 1944:8	1964:21,22,23	1913:24 1914:8
1903:16 1904:10	1966:2 1995:18	net 1764:1,9,14,19	1966:14 1967:1	1940:6 1953:19
1905:5 1907:1	1996:16 2007:5	1764:21 1765:1	1970:11 1972:16	1954:23 1955:9
1908:8,20	necessarily 1828:3	1765:25 1766:2,6	1975:21 1981:5	1955:22,25
1910:11,25	1905:5 1929:1	1766:11 1768:9	1981:15 1992:7	1956:8 1994:12
1912:18 1914:22	1968:21 2016:13	1768:14,19	1992:10,22	2003:24 2020:4
1918:1 1921:14	2016:14 2028:14	1769:19 1770:6	1994:9,16 1997:1	2026:14 2040:17
1921:20 1923:7,8	necessary 1781:14	1771:18 1772:11	1997:5 1999:11	nice 1944:14
1927:4 1930:15	1834:23 1846:1	1772:20 1773:3,4	1999:14,24	2055:22
1931:23 1932:1	1848:3 1849:9	1777:10,11,15	2001:6 2002:10	nine 1923:1 1924:3
1935:19 1937:8	1870:6,11	1778:15,19	2002:22 2003:3,3	Ninth 1762:12
1938:17 1941:16		1779:11 1780:3	2003:16 2006:13	no 1761:13 1763:4

PSC HEARING VOL 13 9/24/2004

1773:11 1775:7	2010:17 2014:15	1827:2,7,14	1958:6 1959:8,11	2033:12
1780:7,9 1783:24	2016:4 2017:1,9	1828:18 1829:4	1959:14,24	noted 1792:9,12
1785:13,24	2019:19,22	1830:24 1833:20	1960:9,22	1829:9 1943:11
1786:3,6 1787:13	2023:16 2024:5,5	1835:24 1836:18	1961:23,24	1958:10
1790:4,18 1791:3	2030:4,24 2034:7	1838:21 1840:4,9	1963:4 1964:8	notes 2054:14
1792:1,4,23	2036:18 2046:11	1840:20 1841:9	1966:23 1967:12	2055:5
1795:6,9,20	2048:4,4,12,16	1842:10,12,25	1968:10 1969:21	nothing 1834:9
1797:2,24 1798:2	2049:14,24	1843:23 1844:4	1970:1 1972:4,8	1885:14 2008:2
1798:6 1800:4,10	2051:13,14	1844:12,19	1972:11,19	2012:21 2017:5
1800:17 1804:24	2054:24 2057:9	1846:24 1849:2,8	1973:14,20,22	2038:15
1804:24 1805:11	2057:11	1849:8 1850:5	1975:12 1976:3	notice 1978:13
1806:1,13,17	none 1957:12	1851:18 1852:9	1977:10,17,20	November 2055:17
1808:6,25	1984:13 2050:8	1852:10,16	1978:22 1980:2	2055:19
1811:21 1817:5	2050:15	1853:25 1854:7	1980:17 1981:3	now 1775:10
1818:17 1821:7	non-revenue	1854:20 1855:2	1981:12,25	1777:6 1801:21
1821:15 1822:18	2043:11	1855:25 1856:14	1984:4 1985:12	1801:24 1803:17
1824:19,21	non-utility 1912:18	1857:10 1858:13	1987:8 1988:5,24	1803:23 1823:2
1825:18 1826:6,7	nor 1944:8	1860:2 1861:7,15	1989:17,17,18,19	1845:23 1849:6
1826:8,10,13	normal 1865:20	1865:1,22,24	1990:24 1992:25	1864:10 1878:2
1827:11,12,14	1937:16 1972:2	1870:17,18	1993:13,24	1882:12 1886:13
1833:12 1839:19	1995:11 1998:3	1871:12 1872:8	1994:18 1995:23	1887:17 1888:9
1840:4 1843:23	normalization	1872:24 1874:9	2001:10,20	1889:21 1892:5,8
1850:5 1852:2	1877:4 1878:11	1874:13 1875:24	2003:4,4 2004:6,9	1902:14 1905:21
1854:21 1855:23	1878:19 1902:14	1876:7,12 1877:7	2004:9,12,15	1913:10,19
1857:10 1858:5	1903:2	1879:24 1880:2,9	2005:3,6 2008:8	1918:24 1919:25
1862:6,9 1864:13	normalize 1901:19	1880:13 1881:6	2008:12 2010:5	1920:16 1921:2
1865:12 1866:23	1902:18	1881:18,20,21	2011:12,15	1926:6,7,17
1866:25 1867:1	normally 1841:12	1883:2,5 1885:1	2012:10,13	1927:15 1933:9
1868:1,15 1871:2	1858:15 1941:20	1888:15 1889:4	2013:17 2014:14	1934:24 1941:5,5
1871:25 1872:1	1944:24 1946:7	1890:21 1892:20	2015:24 2016:14	1943:7 1948:13
1872:11,15,17	1956:22 2006:21	1894:11,13	2016:22,25	1950:5 1951:25
1874:11 1880:2	not 1765:13,17,19	1896:5 1897:4,16	2018:15,17,20	1952:19 1956:11
1880:24 1889:20	1767:15 1770:14	1899:7 1902:6,13	2019:1,9,22	1961:23 1964:15
1890:16 1891:5,6	1770:24 1771:25	1902:19 1903:7	2020:6,11	1969:14 1971:5
1897:4,5,16,20	1772:22 1773:10	1904:2,9,17	2021:20 2022:12	1976:19 1985:1
1898:21 1902:3	1774:24 1775:15	1905:5 1906:15	2022:20,22,23	1985:13 1988:8
1902:19 1907:8	1776:14 1779:24	1907:6,8,17	2023:9,11	1988:13,15
1908:14,23	1781:5,22 1783:7	1908:4,9,17,21	2025:11,13,15	1989:8 2003:19
1909:2 1912:11	1783:18 1784:13	1911:4,17	2026:7 2028:3	2006:8 2009:10
1917:23 1920:16	1786:19 1790:16	1912:19,22	2029:21 2030:14	2009:15 2013:3
1924:4,7 1926:20	1790:23 1792:12	1913:2,19	2031:15 2032:1,2	2013:17 2015:22
1928:12 1930:18	1792:13,20	1917:11,17,23	2033:16 2034:7	2029:8 2043:8
1930:18 1932:1	1793:2,5,12	1920:1,5 1921:18	2034:12 2035:18	2045:25 2052:10
1938:22 1940:18	1794:7,16 1795:3	1923:6,8 1924:2	2036:2 2038:22	nuclear 1847:17,20
1940:19,19	1795:22 1797:6	1925:23 1926:20	2038:23 2039:8	1850:25 1851:3
1945:4,6,18	1798:16,17,21	1928:9 1930:3	2039:15,24	1891:22 1936:23
1947:23 1953:12	1799:1 1802:8	1931:14,23	2040:3,4,10,19,20	1970:13
1953:14 1955:14	1804:16,22	1933:4,6,12,15	2040:20,25	number 1772:9
1956:24 1957:10	1806:1 1807:18	1934:25 1941:23	2042:14 2043:20	1773:23 1785:1,5
1962:3 1967:4	1808:7,23 1809:6	1944:22,23	2043:20,23	1798:22 1799:4
1968:4,10	1809:8,13,17,24	1946:5 1947:21	2044:6,10	1803:14 1816:10
1969:19 1973:12	1810:2,16 1811:1	1947:24 1948:3	2045:14 2048:3	1818:2 1819:1,17
1975:10 1976:7	1811:2,21,22,24	1948:19,20	2049:2,5,13,22	1820:4 1821:19
1977:24 1979:5	1811:25 1812:3	1949:6,22 1950:7	2052:5 2053:7,21	1827:19 1835:13
1979:11 1982:14	1813:17 1817:14	1950:7 1952:13	2053:24 2054:16	1838:25 1867:10
1984:12,21	1818:16 1819:4,8	1952:14 1953:5	note 1906:3	1868:10,11,16,23
1985:1 1986:19	1819:8 1820:14	1954:6,22 1955:1	1959:24 1960:19	1873:14 1918:12
2006:11 2010:11	1825:18 1826:21	1956:3 1957:12	1994:23 2015:16	1924:17 1930:4

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PSC HEARING VOL 13 9/24/2004

1955:17 1964:25	1973:20	1801:11 1802:5,7	1854:15,18,20,21	1899:4,5,6,10,12
1970:22 1973:1	occur 1820:4	1802:21 1805:7	1854:25 1855:2,9	1900:1,3,4,7,10
1974:25,25	1876:25 1922:7,9	1805:17,24,25	1855:9,15,16	1900:16,16,21,24
2003:9 2016:21	1923:3 1927:13	1807:5,5,7,13,24	1856:13,17,23,24	1901:4,16,25
2024:25 2025:2	1930:20 1931:14	1808:9,10,13	1857:16,20	1902:1,6,13,23
numbers 1774:13	1933:11 1945:20	1809:1,18 1810:5	1858:1,7,12,13,20	1903:2,10,11,17
1796:6 1799:1	1948:1 1950:14	1810:17 1811:2,7	1859:4,10,14,14	1903:25 1904:5,6
1802:17 1803:3	1955:15 1958:25	1811:10,14,18,23	1859:15 1860:5	1904:10,13,14,20
1805:18,20	2036:3	1812:3,17	1860:10,13,16,17	1904:22 1905:1
1895:14 1910:15	occurred 1868:5	1813:22 1814:8	1860:25 1861:2,4	1905:18,22,23,23
1912:16,18,20	1931:22 1934:10	1814:22 1815:8	1861:17 1862:15	1905:25 1906:1,4
2024:15 2026:19	1934:20 1941:24	1815:14,14	1862:15,16	1906:8,14,23,25
2028:4	1968:3 2015:15	1816:13,21	1863:1,22,22,23	1907:4,9,11,13,16
numerator 1777:15	occurring 1918:21	1818:3,22,24,25	1864:2,2,20	1907:17,21
O	1950:15 2038:13	1819:15,18,21	1865:4,20,21,21	1908:1,24 1909:5
oath 1763:15	occurs 1922:25	1820:3,4,25	1865:21,22,25	1909:6,6,10,12,20
object 1770:23	of 1761:1,4,13	1821:2,4,23	1866:7,21	1910:2,5,7,12,23
1775:16 1776:8	1762:17,21	1822:3,8,23	1867:10,24,24	1910:24 1911:3,4
1801:21 1854:1	1763:6,12 1764:1	1824:8,8 1825:24	1868:11,12,16,16	1911:8,16,19
1869:2 1990:7	1765:6,16 1766:2	1827:1,8,10,19,19	1868:16,24	1912:3,7,9,13
2012:18,19	1766:6,17	1827:20 1828:4,7	1869:4,16,19,21	1913:1,2,6,13,15
2013:4,25	1768:14 1769:13	1828:9,10,11,15	1870:3,12,17,18	1913:18 1914:9
2018:25 2020:3	1770:8,12 1771:1	1828:16,16,24	1870:19,21	1914:10,12,24
2051:25 2052:8	1771:23,23	1829:2,5,8,12,12	1871:4,5,10,10,24	1915:4,8,8,20
objection 1771:3	1772:12,12,15,17	1829:17,21,21,22	1872:2,7,8,12	1916:23,24
1776:13 1787:10	1772:19,20,21	1829:25 1830:9	1873:4,8,8,14,14	1917:7,9,14,18,20
1824:18 1826:6	1773:2,24	1830:13,16,22	1873:19 1874:5,9	1917:20,24,25
1854:8 1868:9	1774:10,11,17	1831:2,7,11,16,19	1874:20,21	1918:7,12,14,14
1870:1 1984:12	1775:21,25	1831:23 1832:1,5	1875:1,11,18,22	1918:15,19,20,21
1990:17 2013:12	1776:8,9,10,15	1832:15,16,18,18	1876:7,7,10,12,14	1918:25 1919:1,2
2014:9 2029:1	1777:5,7,21	1832:25 1833:9	1876:25 1877:4,6	1919:5,14,17,17
2052:10 2055:8	1778:1,9 1779:21	1834:12,13,17	1877:7,9,15	1919:21 1920:1,3
2055:14	1779:21 1780:25	1835:12,13,15,18	1878:7,11,21,25	1920:4,6,12,13,13
objections 1775:10	1781:3,10,16,24	1835:25 1836:6,7	1879:6,14,18,19	1920:17,19,21,23
1776:17 1802:15	1781:25 1782:5	1836:8,18 1837:9	1879:20 1880:4	1921:5,8,11,12,15
1820:25 1984:10	1782:14 1783:7	1838:19,22,23,24	1880:10,13,13	1921:16,25
2050:7,11,15	1783:10,14,21	1838:25 1839:4	1881:1,2,2,10,24	1922:6,12,19,25
2054:11,22,25	1784:4,13 1785:2	1839:12,14	1882:4,4,7,10,15	1923:4,15
objective 1874:4	1785:4,5,7,15,15	1840:9,9,20,20	1882:20 1883:4,6	1924:17 1926:2,8
obligated 1834:18	1785:16 1786:15	1841:8 1842:2,3,4	1883:11,12	1926:9,10 1927:5
obligation 1834:23	1787:4,8,11,22,23	1842:17,18,21,23	1884:14,23	1927:8,22 1928:6
1881:14,15	1788:8,22 1789:3	1842:24,25	1886:3,14 1887:2	1928:12,18,22,25
1988:5	1789:3,13,15,23	1843:1,4,6,17,21	1887:14,14,17,18	1929:4,4,7,10,23
obligations 1854:14	1790:3,7,7,16,21	1843:21,22,24	1887:20,23,23,24	1930:3,4,19,22,25
1855:1,5 1870:16	1790:23 1791:5,6	1844:1,1,2,4,5,14	1887:25 1888:5	1931:2,6,7,9,10
1991:18 2004:13	1791:6,7,10,11,20	1844:14,19	1888:12,15,19,21	1931:12,13,16,21
obsolete 1968:20	1792:10 1793:5	1845:3,17,20,24	1889:9,10 1890:3	1932:12 1933:7
1969:2	1793:11,14	1845:25 1846:2	1890:3,16,19,24	1933:12 1934:12
obtain 1773:23	1794:10,19,22,24	1846:10,14,15,19	1891:3,10,18,19	1934:22,23,24,25
1855:16 1911:12	1794:25 1795:11	1847:1,17,23,24	1891:21,24,25	1935:24 1936:1,3
1952:2 1975:16	1795:15,24	1848:3,8,9,15	1892:1,2,4,6,9,10	1938:1,2,6,8,11
obtained 1854:21	1796:2,3,18,19,23	1849:3,9,9,10,21	1892:10 1893:19	1939:2,5,7,8,13
1894:24 1959:20	1797:6,15,15,19	1850:3,20,22,24	1893:23 1894:4	1940:4 1942:14
obvious 1831:5	1797:22,22	1851:2,5,10,20,22	1894:15,16,19	1942:15,16,19
obviously 1776:15	1798:5,14,24,25	1852:2,4,8,11,14	1895:9,12	1943:6,6,11,17
1882:12 1894:3	1799:12,14,23,25	1852:17,22	1896:14 1897:1,3	1944:15,15,25
1908:19 1943:4	1800:2,2,24	1853:2,10,12	1897:22 1898:2,6	1945:5,8,13,13,16

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PSC HEARING VOL 13 9/24/2004

1948:8,8,14,17,18	1990:1,3,3,12,12	2035:4,9,14,15,18	okay 1763:7,11	1892:23 1893:3
1948:24 1949:17	1990:18,20,22,24	2035:19 2036:1,6	1769:23 1770:4	1893:12 1894:9
1949:20 1950:15	1991:1,2,8,9,11	2036:12 2037:21	1771:2,12	1894:14 1895:23
1950:23 1951:3,8	1991:14,18	2037:24,25	1774:14 1776:22	1896:11,25
1951:10,10,11,12	1992:7,23,23	2038:12,13,14,25	1782:10 1785:19	1898:5,11 1902:2
1951:15,15,15,19	1993:4,15,20,23	2039:13,23,24	1786:4,7 1796:9	1903:4 1905:21
1951:21 1952:1,4	1993:23,24	2040:3,4,5 2042:3	1797:4 1801:2,3	1906:12 1908:6
1952:9,16,22,23	1994:3,4,6,8,8,10	2042:4,6,8,22	1802:14 1803:10	1910:19 1914:9
1953:4,10	1994:10,11,13,16	2044:5 2045:2,12	1803:23 1804:8,9	1916:14,22
1954:12,13,20	1994:22 1995:5	2045:12 2046:4	1804:25 1805:1,5	1918:1,19
1955:21,21,22	1995:13,15,20,25	2046:12 2047:4	1809:10,16	1919:23 1920:16
1956:8,16,17,18	1996:3,4,11,12,15	2047:25 2048:3,8	1810:4 1811:15	1921:1,2,17
1957:10,21,23	1996:18,21	2048:19,20,23	1812:6 1815:25	1923:16 1925:11
1958:3,9,11	1997:1,4,5,7,11	2049:8,8,11	1816:18 1818:14	1925:23 1926:1
1959:1,3,11,12,15	1997:20 1998:3	2050:4,7,9,9,11	1819:10,11	1926:21 1934:2,7
1959:16 1960:4	1998:11,11,12,13	2050:13,16,16	1820:22 1821:9	1934:10 1937:7
1960:20,24	1998:17,20,21,23	2051:3,5 2052:19	1823:9,11,23	1937:14 1940:9
1961:1,6,7,20	1999:5,11,13,14	2052:20,25	1826:17 1827:6	1942:25 1945:16
1962:4,6,17,24	1999:15,21	2053:4,8 2054:3	1828:23 1829:14	1946:6,11,16
1963:1,2,5,12,16	2000:1,2,5,13,14	2054:23 2055:8	1829:24 1831:4,9	1947:4 1950:12
1964:2,5,15,16,18	2000:22 2001:3,5	2055:16 2057:2,5	1831:14,24	1950:22 1951:5
1964:20,24,25	2001:6,12,18,24	2057:8 2058:4,7	1832:8 1835:14	1951:14 1952:18
1965:1,2,2,2,20	2001:25 2002:3,5	off 1778:16 1816:25	1835:17 1836:16	1953:5 1954:5
1965:23 1966:4,4	2002:10,14,14,21	1817:3 1823:19	1836:19 1837:11	1955:13 1957:19
1966:4,10,15,15	2002:22,23,25	1823:21 1826:19	1837:20,25	1958:13,15,25
1966:16,18	2003:9,10,21,22	1836:18,20,22,23	1838:7,19 1839:1	1959:7,13 1961:7
1967:3,6,11,22	2004:2,3,8,23	1916:11 1942:18	1839:14 1840:5	1961:10,23
1968:25 1969:8	2005:12,14,22,22	1942:20 1948:23	1840:11 1841:2	1962:9 1964:11
1969:14,16,22	2006:4,5,6,12,12	1949:1,2,9,15	1841:24 1842:9	1964:24 1965:22
1970:11,15,19	2006:14,19,22	1960:2 1968:23	1843:9,15,20,24	1968:11 1969:10
1971:3,4,8,8,8,16	2007:7,7,9,25	1983:3 2003:16	1844:20,23	1969:19 1974:13
1971:18,23	2008:7 2009:15	2017:18 2020:11	1846:9 1847:6,13	1976:3 1977:13
1972:4,6,7,8,16	2009:16 2010:8	2050:22 2055:23	1848:22 1849:6	1978:17,18
1972:17,20,22,25	2010:23 2011:2,7	offer 1763:7	1849:12,24	1979:20,25
1973:2,2,4,9,11	2011:16,16,25	1774:18 1824:3	1851:25 1852:7	1980:5 1985:24
1973:11,19,25	2012:17 2013:1	1824:15,16	1853:23 1854:10	1986:8,8 2009:15
1974:3,4,6,8,11	2013:10,11,18,23	1826:2 1984:8	1857:6 1859:4	2011:15 2016:21
1974:17,19,22,25	2014:8,22 2015:6	1989:20 2049:19	1860:23 1862:10	2019:14 2020:14
1974:25 1975:4	2015:20,25	2054:18,20	1864:9,24 1865:2	2021:25 2022:24
1975:11,21	2016:11,16,18,21	offered 1824:10	1865:13,25	2023:12,18
1976:18 1977:1,9	2018:8,8,14	1868:10 1873:14	1866:5,12,20,23	2024:18 2025:2,5
1977:11,12,18,20	2020:1,4,12,12,15	2054:16	1867:13 1869:18	2025:20,23
1977:21 1978:9	2020:22 2021:3,8	offering 1972:9	1870:2,9,23	2026:6,12,20
1978:10,14,20,22	2022:17,18	offhand 1904:10	1871:17,20	2027:2,14
1979:3,6,8,10,11	2023:18,20	office 1762:17	1872:7,20 1873:3	2032:15 2033:9
1979:14,15,20,22	2024:9,16,16,17	1968:8 1974:4	1873:13 1874:12	2033:15 2034:1
1980:1,5,8,16,16	2024:23 2025:2,3	1979:15 2049:8	1874:23 1875:12	2034:13,21
1980:24 1981:1,2	2025:18,21	official 1774:21	1876:5,10,13	2035:21 2036:13
1981:11,16,17	2026:15,21,24	officially 1982:3	1878:21 1879:3	2036:20,25
1982:1,2 1983:20	2027:4,8,10,15,16	officials 1942:17	1879:11 1880:8	2037:21 2038:5
1984:4,6,11,14	2027:20 2028:7,9	offset 1879:15	1880:15 1881:4	2039:3 2040:6,15
1985:1,7,11,17,20	2029:6,16,18	1921:24 2027:16	1881:13 1882:17	2041:20 2044:15
1986:2,7,11,12,12	2030:18,21,25	2053:25	1883:3,24	2044:21 2046:14
1986:21,22,25	2031:11,22	often 1783:12	1884:17 1885:3	2046:21 2048:19
1987:2,4,8,11,17	2032:5,9,13,16,19	Oh 1804:25	1885:14 1886:1	2049:19,25
1987:22 1988:3,7	2032:22 2033:15	1824:25 1961:14	1886:13 1887:11	old 1793:15
1988:9,14 1989:1	2033:17,22	1976:20 2016:16	1888:9 1889:11	1939:15 1960:2
1989:14,19	2034:2,23 2035:3	2055:9	1890:7,25 1891:9	1969:25

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PSC HEARING VOL 13 9/24/2004

Oligschlaeger	1857:18 1859:4,6	1957:4 1958:13	1796:17 1799:18	1973:9,11
1799:2 1817:15	1860:24 1867:4	1959:19 1961:22	1807:5 1811:15	1974:21 1988:5
1824:23 1825:2,6	1867:20 1868:3	1963:2,13	1814:12,14,17	1989:17 1992:21
1825:13 1826:23	1868:10,20	1967:23 1970:6	1815:7 1816:4	1993:1,13
1836:25 1837:4	1871:3,25 1872:1	1971:4,9,18,24	1820:25 1832:25	2004:12,15
1861:23 1862:12	1872:23 1873:7	1973:20,25	1834:12,18	2005:2 2016:10
1897:12 1916:19	1873:17 1874:10	1974:10,25,25	1837:9 1839:4	2019:1 2032:23
1968:18 1973:8	1874:11 1875:1,5	1975:1,21	1842:11,15	2043:9
1974:4,15	1875:8 1877:6	1976:18 1977:1	1851:2 1858:20	OPEBs 1848:12
1976:13 1994:20	1878:7 1879:5	1977:23 1978:13	1860:25 1861:4	open 1993:12
2017:21,25	1880:21 1881:23	1978:17 1980:6	1862:17 1863:21	operate 1788:10
2018:4,6 2020:5	1883:1,8,12,16	1980:12,22	1873:7,14 1874:2	1849:1 1993:7
2040:16 2050:25	1884:1,11,15,23	1981:18 1982:9	1884:7 1887:2,24	operates 1843:8
2051:12 2054:8	1884:23 1885:4,7	1985:7 1986:7	1888:11 1894:4	1918:10 1977:16
2056:9,18 2057:2	1885:8,17 1887:6	1988:4,7,8 1989:4	1901:4 1905:23	operating 1832:10
2058:1	1888:6 1889:18	1990:7 1991:12	1909:4 1912:15	1852:5
Oligschlaeger's	1890:10 1891:13	1992:16 1993:1	1913:19 1918:9	operation 1849:3
1826:3	1891:22 1892:2	1993:10 1994:14	1924:3,23,24	operations 1781:15
Olive 1762:4,7	1895:23 1896:16	1994:15,18	1925:2,5 1931:10	1839:18 1872:3
omission 1991:1	1896:22 1897:21	1995:5 1997:24	1931:16 1939:7	1879:2 1880:6
on 1763:3,4	1898:4,6,24	1998:2,3 1999:4	1943:1 1947:10	1895:13 1988:6
1764:19 1768:3	1899:18 1900:12	1999:12 2000:15	1953:7,11	opinion 1787:9
1770:25 1771:7	1901:5 1902:21	2001:22 2002:2	1955:17 1956:24	1808:7 1822:3,23
1773:9 1776:8	1903:7,18	2002:21 2003:16	1957:22 1961:15	1843:10 1852:25
1780:20 1781:8	1904:21 1905:1	2004:1,1,2,5,18	1962:13 1970:22	1857:3 1906:19
1782:25 1784:18	1906:11,20,23	2005:8,25 2006:1	1973:9,11 1977:1	1942:13,14
1784:25 1785:7	1907:2,2,18	2006:12,14	1979:24 1986:20	1963:5,18
1785:23 1786:1	1908:1,3,4,5,11	2007:7,9,22	1989:18 1991:10	1964:14 1989:20
1786:16 1787:11	1908:20 1910:5,6	2010:15,23	2005:3 2009:15	1993:5 2004:24
1788:12,12,13,25	1910:10 1911:19	2011:16,16	2009:16 2018:22	2005:16
1789:19 1794:14	1911:20 1913:6	2012:20 2013:16	2018:23 2020:15	opinions 1942:16
1799:17 1801:11	1913:10 1914:5,7	2013:17,19	2021:8 2027:2	opportunity
1801:24 1802:2	1914:10 1915:7	2014:24 2015:4,8	2028:9 2029:6	1842:16 1971:10
1804:12,20	1918:16 1919:1	2015:18 2017:7	2030:12,19	opposed 1828:25
1805:13 1807:13	1920:19 1921:12	2017:19,20	2036:6,12	1882:23 1908:13
1807:23 1808:12	1921:13,21	2018:15 2019:13	2042:22 2043:5	2002:4 2005:25
1809:11,22	1922:25 1923:22	2019:15,18,24	2044:14,15,17	2006:1
1813:22 1814:3,6	1924:2,4,5,10	2020:9 2021:16	2055:8,16,19	opposite 1923:3
1814:12,17,17,21	1925:11 1927:11	2021:25 2022:5	ones 1869:23	optimum 1915:8
1814:25 1815:9	1927:17 1928:17	2022:15,24	2001:22	option 1841:23
1816:10 1818:15	1929:6,13 1932:2	2024:22 2026:23	options 1949:22	options 1949:22
1819:15 1820:11	1932:9,18,25	2029:4,13 2030:3	or 1770:15 1772:15	
1820:13 1821:12	1933:2,18,19	2032:4 2038:6	1775:15 1778:3,4	
1822:8,17	1934:13,25	2040:1,13	1778:4,7 1780:7	
1823:22 1824:9	1935:17 1937:20	2041:10 2043:22	1780:12,12	
1830:21 1831:23	1937:22 1939:9	2044:1,3 2047:10	1781:16 1783:7	
1832:12 1833:4,8	1939:14 1940:4,4	2048:2,19 2049:7	1787:3,5,7,9	
1833:25 1834:11	1940:15,16	2051:5,7 2053:20	1788:7	
1836:5,9 1838:4	1941:12,22	2054:22 2055:17	only 1774:20	1788:18,19,22
1838:23 1839:14	1942:11,23	once 1774:6	1783:14 1791:20	1793:15,21
1839:20 1840:16	1943:8 1944:21	1873:13 1913:25	1792:5 1793:24	1794:1,3,3
1841:4,4 1842:11	1944:22 1945:12	1924:7 1925:9	1800:21 1819:4	1796:20 1798:17
1842:13 1844:11	1945:13,17,18,19	1927:1 1949:7	1844:12 1859:13	1799:9 1800:13
1846:9,11,19	1945:22 1947:8	2034:3	1859:18,18	1802:1 1803:7
1847:8,9 1848:15	1948:15 1950:6	one 1766:3,12	1883:5 1886:5	1804:16 1805:2
1848:23 1851:13	1950:16,20	1767:19 1768:18	1894:3 1899:9	1805:18,23
1852:23,25	1951:25 1954:25	1771:6 1772:6	1907:13 1917:17	1806:3,20
1854:21 1857:3	1955:6,9 1956:2	1781:2 1784:22	1924:24 1925:2	1809:21 1811:17
			1961:2 1969:17	1811:20,24

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PSC HEARING VOL 13 9/24/2004

1812:13 1814:6	1957:11,12,15,17	orders 1990:23 organizations 1798:13 original 1777:20	2021:25 2023:12 2031:14 2034:19 2042:24 2043:6 others 1874:9 1967:19 otherwise 1787:9 1840:16 1926:23 1955:24 ought 1859:24 1935:13 our 1768:5 1773:18 1812:19 1823:3 1845:20 1866:21 1893:23,25 originally 1923:12 1925:18 1926:4 1970:2 other 1765:20 1772:21 1776:17 1777:5 1778:10 1778:22 1779:19 1787:3 1788:13 1794:14 1799:18 1808:22 1812:9 1812:21 1813:18 1821:10 1827:6 1832:5,11,17 1840:5,17 1842:11,14 1848:7 1854:12 1854:18 1857:6 1858:11 1866:7 1868:3 1874:6 1877:22 1881:5,9 1882:13 1885:9 1885:19,20 1886:4,24 1891:11,19 1897:17,19 1898:3 1900:1 1903:25 1905:8 1907:11,18,19 1908:24 1909:15 1915:21 1916:25 1919:10,15 1923:11 1924:3 1924:18,25 1925:17 1926:22 1927:10,11 1928:2 1932:4 1933:14 1939:6 1944:18 1946:12 1948:21,24 1949:20 1950:18 1962:13 1968:9 1969:22 1978:16 1980:10,22 1988:21 1991:11 1995:9 1997:4,7 1998:11,11,12 2001:5 2003:10 2006:4,14 2012:4 2008:1 2011:21 order 1801:10,15 1802:16 1804:14 1805:8 1809:14 1811:1,5 1814:1 1867:11 1874:6 1899:23 1903:1 1914:18 1954:19 1957:17 1969:22 2010:25 2012:1,3 2012:6 2029:11 ordered 1773:12 1948:19 1954:20	2032:10 outlay 1833:13 1835:15 1847:25 1859:13,18 1860:21 1861:11 1951:10 2000:18 outlays 1829:11 1833:18 1846:1 1857:20 1858:1,8 1858:12 1859:22 1859:25 1934:8 1952:23 1986:18 outlook 2007:12 outside 1770:25 1894:1 1961:6 2016:2,20,24 2051:22 outstanding 2050:5 over 1764:5 1766:8 1772:15,23,24,25 1782:22,22 1783:2,3,7 1784:3 1794:25 1795:11 1801:17 1805:6 1810:18 1816:10 1819:13,14 1827:20 1835:12 1838:25 1839:12 1844:22 1847:11 1848:2 1851:18 1854:25 1859:9 1860:8,16 1871:10 1877:12 1877:21 1878:4,8 1887:15 1888:24 1891:25 1892:20 1893:15 1895:18 1896:2,8,14 1898:2 1900:11 1900:13,24,25 1907:15 1908:1 1909:17,21 1917:2,3,7 1918:18 1919:21 1920:23 1925:13 1926:15 1927:2 1936:15 1938:10 1939:18 1952:7 1956:16,18 1957:11 1958:12 1959:17 1960:4,7 1963:6 1965:4,22 1967:3,13 1969:3 1969:8 1978:14 1978:18 1987:10 1987:22 1994:7 1994:12 1997:3 1999:15 2000:22
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PSC HEARING VOL 13 9/24/2004

2001:3,5 2003:5	2025:10 2028:17	1787:11 1791:10	1930:5 1945:7	1868:14,18
2023:15 2025:22	2029:1 2054:24	1814:8 1815:9	1946:9 1952:23	1869:18 1870:2
2025:23 2026:14	2056:17	1824:8 1845:24	1994:8 1997:3,10	1897:5 1898:9
2027:1 2028:23		1846:2 1870:18	2005:22 2006:2	1901:9 1984:19
2029:4 2036:8		1879:18 1888:15	2011:5 2027:24	1984:21 2010:16
2037:7,18,20,22	pack 2015:25	1894:4 1908:20	2036:17,23	2010:17 2012:18
2038:2 2048:8	page 1768:3	1931:2 1945:24	2037:3 2038:22	2013:25 2030:8,9
2055:8,14	1772:17 1773:9	1947:9 1975:2,2	2039:2,8,14	2030:14,17,20
overaccrual	1774:18 1780:20	1984:14 1987:2	2040:4 2041:22	2031:2,5,7 2049:6
1763:23 1764:5	1781:8 1801:11	1989:1 1995:12	2049:1	2049:25 2050:3
1782:21 1925:20	1804:21 1807:23	1996:21 2001:12	Patriot 2033:17	2051:17,24
1958:19 2024:3	1833:4 1839:14	2005:20 2011:2	patrons 1991:5	2052:7,18 2055:4
2024:16,22	1842:2,3,4 1859:4	2015:25 2037:21	patterns 1905:7	2055:9,12
2025:4,5,8,9,22	1867:24 1868:11	2037:25 2050:9	Paul 1813:4,6	2056:11,19
2027:17	1868:16 1871:25	2050:16	pay 1781:16	Pending 2029:5
overaccruals	1872:1,1,12	partial 1954:8	1833:24 1834:5	Pennsylvania
1782:16 1783:11	1910:5 1913:6	participated	1850:7,10 1851:7	2009:18,19,25
1793:7,25	1914:9,10 1931:5	1974:22	1851:20 1856:13	pension 1845:14,21
1948:19 1958:23	1931:8 1978:14	particular 1768:2	1856:20 1863:8,9	1845:22 1848:14
1960:20 2023:21	1978:14,17,18	1777:22 1785:16	1863:11 1864:7	1851:6 1852:12
overaccrued	1980:12 1986:7	1788:12,24	1878:14 1880:20	1852:24 1853:1
1923:7 1960:6	1991:12 1995:5	1790:3 1797:1,16	1887:16,17,18	1892:6 1951:22
overall 1764:13	2002:21 2005:9	1829:17 1838:13	1888:11,12,21	pensions 1891:21
1820:9 1828:7	2056:3	1856:24 1864:3	1896:21 1933:25	1891:24 1936:11
1829:3 1842:13	pages 1773:24	1874:4 1876:1,8	1944:20 1949:5	1936:13,22
1843:6 1851:22	1774:9 1776:23	1877:15 1879:6	1962:17,19	people 1787:23,25
1852:8 1858:22	1777:3 1848:15	1880:18 1884:14	1999:6,8 2004:1	1812:16 1846:6
1873:17 1944:25	1866:13 1931:6	1884:19 1888:18	2016:23,25	1956:22 1977:14
1955:1,14	1983:21 1985:7	1924:5 1977:7	2045:2,16 2047:1	2016:13,14,21,22
1961:19 1962:19	1991:13 2030:10	1987:11,12	2047:13	people's 1971:18
2022:17 2026:24	paid 1783:3	1988:14 2011:20	payer 1942:10,13	per 1764:20 1793:1
2028:20 2037:24	1856:14 1919:2	2011:22 2031:22	1959:9 1964:4,6	1881:20 1926:23
overcollected	1927:23 1928:9	2033:13 2035:20	payers 1806:17	2026:1,17
1946:13 1960:6	1928:12 1929:22	2037:1 2041:4,15	1839:11 1851:10	2053:18
1960:16	1933:6,14	2042:4 2043:2,10	1851:11 1855:24	perceived 1978:24
overcollections	1936:16 1938:3	2053:17,25	1856:2 1909:22	perceiving 1870:4
1946:15 1960:8	1949:7 1999:9,15	particularly	1919:7 1927:16	percent 1768:21
overpaid 2027:23	2003:22 2005:7	1781:25 1840:8	1930:21 1941:7	1769:19,21
overrule 1771:3	2026:16 2027:20	1972:8 1998:25	1943:21 1947:17	1770:6,8,11,18
1776:13 1990:16	2046:1	2012:22	1963:18 1970:17	1771:9,11,18
overruled 1802:15	paragraph 1780:20	parties 1763:6	1987:5 1988:1	1772:9,11,16,18
2013:13	1781:7,8,22,25	1849:11 1865:16	1998:22 1999:10	1772:19,24,24,25
own 1871:12	1782:1 1833:10	1870:15 1934:15	2001:22 2002:2,4	1773:4,4,6,10
1942:7	1867:25 1868:1	1960:22 1975:3	2003:12,19,20,22	1781:1 1789:4
owned 1916:24	1869:13,24	2007:9	2003:24 2005:2	1853:12 1892:7,9
o'clock 1823:16	1872:10 1978:13	partly 1901:1	2022:5,16	1982:12 2010:5
O'Neill 1762:18	1978:17 1980:14	parts 1975:3	2025:23 2026:21	2027:8
1767:11 1770:22	1985:16 1991:11	party 1975:14	paying 1945:5	percentage 1768:19
1775:12 1776:7	1995:6 1996:11	2042:7,7	1963:16 1964:21	1769:20 1777:16
1785:24 1818:17	1998:9,14	pass 1970:16	payment 1971:15	1815:21 1829:11
1821:13 1824:19	paragraphs	passed 1935:1,5	payout 1912:8	1844:14 1995:15
1826:7,13 1868:8	1980:23	2033:17	payroll 1834:4	percentages
1869:2 1984:12	parallel 1965:5	passes 1975:8	1951:22	1772:20
1984:24,25	parameters 1809:4	past 1765:13	peaks 1950:13	perception 1993:8
2010:20,21	parent 1904:6	1782:14 1783:2	pendency 2005:22	perfect 1810:13,16
2013:6,20 2014:2	parity 2046:7	1845:9 1857:18	Pendergast 1762:6	perhaps 1784:8
2014:11 2017:1,3	part 1774:10,11	1891:5 1907:15	1801:20 1822:18	1796:20,24
2017:23,24	1775:25 1783:21	1908:21 1921:22	1862:1,2,7,8,11	1823:24 1824:7

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1841:12 1845:19 1864:25 1868:22 1910:19 1911:2 1912:11 1921:19 1932:1 1937:7 1949:15 1959:23 1971:6 1972:5 1973:22 2036:6 2037:4,19 period 1764:5 1771:25 1782:16 1782:22,23 1785:6,16 1793:20 1810:19 1838:13 1839:12 1848:3 1868:6 1870:21 1871:10 1904:22 1920:23 1928:6 1933:12 1938:2,6 1940:9 1969:8 1987:22 1999:16 2002:15 periodic 1892:18 2021:8,13,16,18 periodically 1851:7 periods 1808:14 perks 1807:5 permanent 1973:23 permission 1862:3 permit 1856:1 permitted 1792:25 1808:8 permitting 2048:23 perpetuity 1847:2,8 person 1921:19 personal 1853:8 personally 1849:2 1889:4 perspective 1832:7 1882:13 1883:13 1915:8 1943:4 1981:8 2011:25 2031:10 pertain 1912:16 pertained 2049:18 pertains 1864:13 phenomena 1922:25 phenomenon 1923:3 1931:1 2052:25 philosophy 1940:2 phonetic 1767:24 physical 1888:6 physically 1949:23 picture 1941:6 piece 1887:14,22 1969:16 2004:23	2023:13 pieces 1850:22 pipe 1778:3 1969:12,16,22,23 1970:1,4 place 1778:5 2011:2 placed 1789:19 1796:23,24 1880:1 1936:14 places 1890:9 1962:12 plant 1767:5 1769:7,10 1770:11 1777:21 1785:3,4,7,7,15 1789:24 1790:3 1790:10 1791:25 1793:10,11,20 1796:18,19,22,25 1797:5,6 1799:17 1805:11 1817:2 1818:1 1834:22 1835:18 1836:1 1844:14 1849:17 1849:21 1859:22 1860:11,17 1887:8,14,19,20 1888:2,12 1927:9 1927:10,14,19 1930:14 1941:17 1958:16 1963:11 1965:2,20 1970:5 1970:13 1972:4 2043:9,19 2048:16 2049:14 plants 1941:10 plant's 1851:3 played 1938:18 pleading 1868:12 1868:13 please 1781:9 1788:5 1812:15 1816:5 1825:5 1835:23 1837:3 1854:3,9 1869:9 1869:25 1976:11 1983:5 1990:10 1990:17 2014:3 2051:16 2055:2 pledge 2048:20,21 2048:23 plus 1909:10 1912:8 1944:9	1999:18 2027:6 2031:20 podium 2014:23 point 1766:15 1770:17,19 1772:6 1775:2 1788:25 1793:10 1805:11 1840:2,3 1840:9 1870:12 1872:4 1879:7,23 1891:5 1914:22 1919:14 1923:9 1927:12 1930:2 1940:20 1943:18 1945:13 1957:22 1958:20 1960:1 1963:3,15 1965:19 1974:15 1974:23 1980:22 1987:13 1994:6,8 1994:10,18 2003:10 2026:2,3 2027:7 2044:22 pointed 1766:16 1819:19 1944:18 pointing 1775:4 points 1788:13,13 1788:17,18 1962:3 pole 1778:3,4 poles 1796:11,16 1921:11 1928:24 1929:2 policies 1852:22 1853:17 1883:14 1884:18,21 1885:16 1901:25 1989:12 2036:15 2036:21 policy 1845:20 1848:11 1883:19 1884:12 1887:1 1900:20 1902:2 1902:23 1903:9 1908:23 1967:23 1972:13 1993:16 1997:22 2006:12 2006:15 2008:14 poor 1831:15 Poor's 1995:1 2031:17 pops 1957:3 portion 1821:4 1986:21,23 1998:3 2032:24 Portions 2057:8 position 1764:19 1809:23 1818:23	1838:4 1860:3 1897:21 1902:9 1903:7,8 1905:24 1906:20 1907:5 1908:3,6,10,10 1966:6,25 1974:17 1989:16 2003:13 2005:11 2008:14 2013:21 2014:6 2029:7,10 2035:22 2049:5 2051:5 2053:2 positions 1908:1 positive 1894:21 1943:12 1966:14 1966:18,21 1967:6 1969:5 1995:23 1996:8 1999:24 2000:5 2007:4,6,8,11,18 2027:15,18 possess 2018:15 possibilities 1794:18 possibility 1930:24 1948:17 possible 1782:24 1788:11 1805:16 1830:7 1834:17 1857:5 1862:4 1998:24 2009:21 2010:9 post 1933:21 pot 1821:4 potential 1862:17 1974:3 2007:20 2030:10 potentially 2007:10 2013:18 power 1841:24 1856:6 1908:22 1970:13 1973:25 1995:21 1996:15 2015:18 2029:23 2047:4 powers 1788:9 practical 1896:23 1901:6 1930:4 1948:8 2011:19 practice 1808:17 1865:25 1874:19 1917:10 1923:25 1924:1,14 1925:24 1932:21 precede 1910:3 preceding 1781:22 precipitating 1994:17	precision 1985:10 preclude 2052:16 precluded 1981:3 precollected 1880:19 1895:8 1936:13 precollection 1862:25 1863:2 1889:9 1891:23 1893:11 1894:16 1894:20 1909:5 1930:3 2046:4,14 precollections 1879:19,20 predates 1925:25 predict 1810:25 2038:25 2039:9 2040:21 predictable 2038:25 predicted 1797:10 2041:19 prediction 2013:8 predictive 2000:4 predictor 1771:23 prefacing 1801:22 prefer 1790:21 prefiled 1825:13 1984:3 prefunding 1894:16,18 prejudice 2012:25 prepaid 1851:12 prepared 1767:5 1775:9 prepayments 1843:4 presence 1995:20 present 1789:24 1797:13 1800:19 1800:21 1957:23 1958:4 1971:13 presented 2020:21 2039:4,25 2040:1 2040:7 preserved 1861:10 1936:4 Presiding 1761:16 presumably 1830:11 1867:18 1949:5 presume 1842:1 1888:17 1946:6 2030:2 presumption 1832:3 1946:7 pretty 1801:12 1805:19 1914:20
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PSC HEARING VOL 13 9/24/2004

1985:15 2008:4	1854:9 1869:10	promote 1995:14	1986:22 1987:25	1875:7,15
prevent 1891:7	1976:11 1990:17	proof 1798:7	1988:13 2012:21	1876:21,23
prevents 2008:2	2031:3 2038:21	2042:7,9	2018:7 2020:15	1877:1 1891:3
previous 1957:2	2051:16	proper 1999:7	2027:11 2032:5	1894:24 1901:16
2024:21 2046:18	proceeding 1844:16	properly 1792:17	2034:23 2039:13	1901:17 1917:12
previously 1827:18	1859:7 1886:8	properties 1887:23	2039:20 2040:13	1917:22 1918:6
1851:18 1864:10	1894:2 1906:6	property 1781:17	provides 1808:15	1919:12 1921:13
1923:20 1945:23	1909:1 1931:24	1790:21 1791:5	providing 1794:2	1924:9 1925:8
1956:18 1983:19	1941:21 1952:17	1791:11,12	2020:24	1930:5 1937:14
1983:21 1986:22	1953:20 1955:23	1798:4 1804:11	provision 1898:21	1938:5 1948:8
price 1995:22	1966:8 1970:25	1805:3 1811:19	1991:7	1970:2 1982:6
primarily 1836:5	1984:15 1994:19	1840:15 1845:5	provisions 1991:2	1997:19
1871:24 1911:23	2002:7 2006:4	1850:22 1855:1	prudence 1969:20	pursuant 1936:18
1977:6	2012:24,25	1887:23 1918:21	2048:21	push 1921:4
primary 1820:24	2019:25 2020:23	1920:6 1921:8	prudent 1914:6	1949:15
1820:25 1831:2	2022:20 2030:2	1925:6 1987:11	1996:13	put 1774:1 1813:24
principal 1833:25	2035:12 2040:4	2004:23 2053:9	PSC 1974:6,8	1834:22 1836:1
principally 1987:5	2050:10,17	proposal 1765:25	public 1761:2	1850:15 1853:12
principle 1838:8,9	proceedings 1761:4	1782:25 1849:7	1762:17,19,21	1860:17,19
1838:15 1839:2	1763:1 1792:14	1859:10 1885:25	1785:22 1821:12	1870:16 1896:21
1859:20	1835:3 1932:12	1886:2 1944:13	1825:8 1826:12	1898:16 1928:10
principles 1781:12	1958:5 1960:21	1951:6 1959:12	1870:15 1974:5	1928:14 1947:12
1788:8 1839:4	1960:25 1975:6	1978:25 1992:6	1991:3,5 1993:16	1948:23 1949:1,2
1862:16 2052:4	1980:25 2011:21	2001:1 2025:8	1994:1 1997:22	1949:9 1957:4
2052:11,15	proceeds 1870:14	2051:19	2011:4 2014:20	1968:24 1969:23
printout 1768:23	1871:5 1872:2,9	proposals 1784:10	2049:8,11	1970:4 1973:15
printouts 1769:14	1967:6	propose 1774:18	publication	1985:18,25
prior 1869:15	process 1792:24	1858:7	1781:19 1782:1	1986:4,6,12,16
1875:21 1876:25	1813:18 1841:5	proposed 1764:4	1995:2	1988:21 1992:14
1937:12 1982:19	1843:8,11	1774:23 1828:4	published 1798:10	1998:4 2004:7,23
2003:22 2010:2	1844:25 1846:10	1828:14 1899:20	1800:8,17	2011:2,24 2015:3
2054:25	1848:9,14	1906:8 1943:6	purchase 1973:25	putting 1842:17
privy 1968:5	1863:20 1877:5	1952:18 1956:5	1995:20	1971:17 1985:13
probably 1836:12	1888:16 1892:18	2011:1 2028:15	pure 1954:15,17	1994:11 2003:15
1849:4 1871:18	1927:8 1967:8	2039:22 2053:12	2029:14	2031:8
1881:19 1886:23	1968:6 1972:12	proposing 1871:21	purported 1855:10	p.m 2054:12
1903:9 1915:5	1994:23 1995:11	1953:16,25	purpose 1767:16	Q
1921:18 1922:23	1996:17 2015:2	1986:16 2042:7	1797:17 1811:2	Q 1763:19,21
1924:6 1930:19	2036:10	proposition	1815:5 1841:1	1764:8,13,17
1933:20 1940:11	processor 1868:21	2051:23	1853:18 1857:20	1765:5,12,15,19
1952:6 1964:8	producing 2043:11	protect 1957:10	1863:5,13,16,17	1765:23 1766:9
2000:17 2006:24	2043:22 2044:7	1959:9	1864:2 1870:22	1766:14,19,24
2008:20 2037:7	profess 1948:13	protection 1856:22	1873:16 1875:11	1767:3,8,22
2041:24	Professionals	1857:1 1947:16	1878:21,24	1768:2,5,13,17,22
problem 1794:8	1798:14 1978:11	protections 1897:1	1882:9,11	1769:1,4,7,11,13
1838:6 1844:1,2	proffered 2054:21	prove 2039:11	1887:24,25	1769:16,19,24
1855:9,15 1861:7	profile 1831:6,11	provide 1790:6,10	1930:10 1936:5	1770:5,10,17,20
1902:25 1945:5	1831:15 1832:1	1802:1 1833:11	1944:2 1947:1	1771:8,13,15,22
1946:10 1964:14	profiles 2007:9	1834:19 1839:17	1961:17 1986:2	1772:5,8,17
2002:20 2043:16	program 1838:3	1856:17 1878:25	2003:18 2004:6	1773:2,8,10,13
problems 1886:18	programs 1778:15	1881:15 1882:14	purposes 1804:5	1777:4,10,15,19
1886:25 1945:6	1779:12,16	1885:22 1887:6	1812:17 1840:17	1777:24 1778:1,9
1945:20 1958:25	prohibited 1908:8	1893:6 1894:10	1840:21 1863:23	1778:13,19,24
1960:10 1964:12	1972:20	1901:20 1902:18	1864:4 1865:17	1779:7,11,15,23
1974:3 2001:25	projections	1962:1 2022:16	1866:1,9 1867:20	1780:1,7,10,19,23
procedure 1849:10	1845:24	provided 1799:2	1867:21 1870:20	1781:3,7,19,24
procedures 1972:2	projects 1974:21	1882:16 1885:19	1872:10 1873:20	1782:5,8,11,19,25
proceed 1837:3	promised 2027:22	1894:22 1977:1		

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PSC HEARING VOL 13 9/24/2004

1783:6,11,15,20	1836:10,16	1889:21 1890:1,7	1943:14 1944:4	2011:12,15,19,24
1783:23 1784:2	1837:4,11,17,20	1890:13,20,25	1944:11,17	2012:7,11
1784:10,25	1837:25 1838:7	1891:9,16	1945:10 1947:4,8	2013:20 2014:11
1785:4,9,11,14	1838:14,19	1892:12,23	1947:13,20	2014:14,16
1786:12,14,18,22	1839:1,7,14,23	1893:3,12,18,20	1948:6,22 1949:8	2015:5,22
1787:1,21 1788:3	1840:3,5,11	1894:6,9,14	1949:16 1950:2,5	2016:12,21
1788:11,15,21	1841:2,15,24	1895:1,5,15,18,23	1951:2 1952:18	2018:6,11,17,20
1789:2,7,12,17,22	1842:2,9,15	1896:8,11,25	1952:25 1953:12	2018:22 2019:17
1790:1,5,9,15,19	1843:2,9,15,20,24	1897:12,14,17,21	1953:15,24	2019:20,23
1791:1,4,10,15,20	1844:7,11,17,20	1897:25 1898:5	1954:5,14,18	2020:14,20
1792:2,5,9,16,20	1844:23 1845:8	1898:11,24	1955:3,6,12,16,25	2021:1,6,11,17,21
1792:24 1793:4,6	1845:13,17	1899:3,9,15,17	1956:16,25	2021:25 2022:8
1793:10,14,18,24	1846:3,5,9,18,21	1900:7,10,15,20	1957:20 1958:8	2022:13,21,24
1794:5,10,15,18	1847:6,13,17,23	1901:1,8,12,22	1958:15 1959:1,7	2023:4,9,12,18,23
1794:22 1795:3,7	1848:4,7,15,22	1902:2 1903:4,14	1959:13 1961:1,7	2024:5,12,14,20
1795:14,18,21,24	1849:6,12,21,24	1903:20 1904:4	1961:9,21 1962:5	2025:2,7,20,25
1796:2,5,10,15,20	1850:3,6,10,13,18	1904:12,23	1962:9,20,23	2026:3,6,12,20
1796:22 1797:3,8	1850:24 1851:9	1905:3,14,21	1963:18,23	2027:2,6,14,25
1797:14,21,25	1851:17,25	1906:12,17	1964:24 1965:8	2028:6,13,22
1798:3,7,12,16,25	1852:7,18 1853:1	1907:4,9,19	1965:14 1966:3,9	2029:3,9,17,23
1799:8,14,22,25	1853:5,13,23	1908:6,12,15,24	1966:25 1967:10	2031:8,21 2032:1
1800:5,10,12,19	1854:10,23	1909:3,9,14,17,20	1967:15,18,20	2032:8,15,18,21
1800:23 1801:2,4	1855:3,19,22	1909:25 1910:5	1968:1,7,18	2033:3,6,9,15,21
1801:7,10,15	1856:5,10 1857:4	1911:5,8,14	1969:10 1970:7	2034:1,5,8,13,21
1802:16,21,24	1857:6,11,15,24	1912:1,20,24	1970:20 1971:12	2035:1,7,13,21,25
1803:2,6,8,11,14	1858:5,10,16,19	1913:6,15,21	1972:10,22	2036:5,13,20,25
1803:17,20,23	1858:25 1859:4	1914:9 1915:11	1973:3,8 1974:4	2037:9,15,21,25
1804:4,8,10,14,20	1859:17,21	1915:18,22	1974:13 1975:7	2038:5 2039:3,12
1804:24 1805:2	1860:17,21,23	1916:19,21	1975:21 1976:1,3	2039:19 2040:1,6
1805:13,16,23	1861:5,13	1917:4,9,14,17,23	1976:13,16,18,25	2040:15 2041:7
1806:2,6,11,14,20	1862:12,14,22	1918:3,19,24	1977:13,20,25	2041:10,20
1807:10,23	1863:7,12,18,21	1919:6,9,14,20,23	1978:3,7,13	2042:1,10,12,18
1808:6,20 1809:5	1864:4,9,15,19,24	1919:25 1920:6	1979:11,17,20,25	2042:22 2043:2,8
1809:16,25	1865:2,7,10,13,25	1920:11,16	1980:5,14,20,22	2043:14,25
1810:4,8,12,16,22	1866:5,12,16,20	1921:1 1922:2,6	1981:10,21	2044:5,8,11,17,21
1811:1,6,15,22	1866:23 1867:1,8	1922:11,21	1982:3,7,13,15,19	2044:25 2045:10
1812:2,12,23	1867:13,23	1923:8,23	1983:16,18,24	2045:15,22,24
1813:5,17 1814:2	1869:18,25	1924:12,20	1984:2,5 1985:5,7	2046:6,11,21
1814:16 1815:7	1870:2,9,23	1925:4,12,23	1985:17,24	2047:6,10,19,24
1815:16 1816:9	1871:3,11,17,20	1926:1,6,17,21	1986:3,7,15	2048:10,13,19
1816:15,18,21	1872:7,14,20	1927:1,13,15,21	1987:4,10,23	2049:4,7,11,19
1817:2 1818:20	1873:2,4,13,21	1928:1,4,8,14,20	1988:8 1989:6,14	2050:25 2051:17
1819:10,25	1874:1,8,12,23	1928:22 1929:7	1989:24 1990:2	2051:22 2052:2
1820:3,8,22	1875:4,12,20	1929:10,16,19,25	1991:6 1992:4	2052:14,18,23
1821:21 1822:2,6	1876:3,5,10,13,17	1930:8,11,15,21	1993:4 1994:3,20	2053:2,7,11,16,23
1822:22 1823:2,5	1877:14,21	1931:2,9,17,25	1995:5 1996:21	2054:3
1825:4,7,10,12,16	1878:2,15,21	1932:3,15,20	1997:1,7,16	qualified 1787:6
1825:19,23	1879:3,11,17,22	1933:1,9,18,23	1998:6,15,23	1977:10
1826:23,25	1880:8,15 1881:4	1934:2,10,20	1999:11,20	qualify 1787:25
1827:6,12,15,18	1881:13,22	1935:4,7,11,16,20	2000:4,10,17	quality 1988:3
1828:1,23	1882:17 1883:3	1935:23 1936:6	2001:8,12 2002:6	1995:7
1829:14,24	1883:10,20,24	1936:11,18,23	2002:21 2003:7	quantitative 1872:8
1830:4,14,21	1884:4,6,17,21	1937:3 1938:6,12	2004:4,20 2005:8	1874:2
1831:4,9,14,24	1885:3,14 1886:1	1938:15,20,23	2006:11 2007:2	question 1780:5
1832:8,22 1833:2	1886:9,13 1887:2	1939:12,22,25	2007:20 2008:6	1784:20,22
1833:4,17,23	1887:11,19,21	1940:2,9,14,18,24	2008:10 2009:3,5	1785:23 1786:2
1834:12,16,22,25	1888:3,9,20	1941:5,23 1942:4	2009:7,10,15,22	1793:8 1794:5
1835:5,9,14,17,24	1889:7,11,16,18	1942:8,14,20,22	2010:6,22	1802:13 1806:4,9

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PSC HEARING VOL 13 9/24/2004

1807:3,11,16,25	2053:14	1879:21 1888:16	2012:3,7,12	2004:24 2013:22
1808:21 1809:20	question's 1787:19	1892:10,18	2013:22 2014:7	2014:7 2016:23
1811:15 1813:11	quick 1931:6	1894:1,22 1895:6	2014:25 2015:5	2016:25 2018:15
1813:22 1814:10	quicker 1905:17	1898:2,19,22,25	2015:15,21	2027:3 2030:3
1816:7 1817:16	quickly 1808:21	1899:6,10,24	2022:4,5,15,16,17	2036:21 2041:24
1818:21 1831:20	1960:23 1992:2	1900:4,8 1901:1	2022:17 2024:20	2048:7 2049:13
1833:5,7 1835:22	quite 1889:5 1937:5	1902:23 1903:15	2025:7,22	rather 1792:17
1839:15 1866:11	1938:24 1973:6	1904:1 1905:5,23	2026:20,21	1806:7 1822:9,10
1869:12 1878:1	quo 1854:20	1906:4 1907:14	2027:7,8 2030:1	1829:25 1849:7
1881:6 1883:2	quote 1859:11	1907:19,22	2035:20 2038:1	1871:21 1931:13
1902:12 1909:4	1872:16,19	1908:1,25	2039:13,23	1963:24,24
1909:13 1910:6	1909:5 1975:22	1909:22 1913:24	2040:9,11,17	1978:8 1981:7
1910:11 1920:1,3	quoting 1807:11	1914:19 1915:21	2042:19,21,23,24	rating 1830:15
1920:15 1930:15	R	1919:7 1921:17	2043:2,3,17	1831:1,7,12,25
1947:20 1948:2	R 1762:23 2057:15	1921:24,25	2044:18,23	1832:12,14,20
1951:25 1953:21	raise 1913:25	1923:15,20	2045:6,19 2046:1	1861:13,18
1962:20 1964:24	raised 1807:7	1926:19 1927:16	2046:4,7,12,14,16	1906:2,10,16
1966:11 1976:18	1855:9 1861:1	1930:21 1932:20	2046:17,20	1911:21 1912:5
1985:24 1996:10	1977:11 2049:20	1932:25 1933:3,5	2047:2,11,12,14	1915:5,24 1943:7
1997:14 2000:16	raising 1914:1	1934:14,24	2047:15,18	1943:10 1987:23
2012:19,20	ramp 1779:12,16	1935:2 1939:6,8	rated 1915:3	1988:2,10,12,16
2013:4 2014:4	1780:12,12	1939:13,15,17,18	raters 1915:6	1988:18 1989:3,6
2020:7,9 2023:24	range 1928:15	1939:22,25	rates 1764:17	1989:7,11,15
2024:6 2028:8,16	ratable 1918:18	1940:3,6,10,15,21	1765:16 1786:20	1991:9,17 1996:5
2029:2 2031:9	ratably 2000:1	1941:1,2,7,14,20	1790:7 1794:24	1999:5 2004:14
2045:5	rate 1761:14	1941:25,25	1795:19,21	2005:11,16,20,23
questioning 2024:9	1763:24 1768:8	1942:9,12	1806:21 1807:19	2007:1,13
questions 1763:12	1770:8,25	1943:21 1944:25	1809:2 1819:21	2031:17
1778:14 1784:15	1773:12,14	1947:16 1950:21	1828:20,22	ratings 1831:19
1784:18 1785:22	1779:5,8,18,21,24	1950:23 1951:8	1832:24 1834:3	1914:13,15,19
1786:14,22,24	1782:9 1792:13	1951:19,22	1837:8 1838:17	1915:13 1964:11
1789:5,17,20	1792:24 1794:19	1952:3,17	1839:3,6,10,17	1964:16 1995:23
1791:5,8 1794:20	1795:4,18	1953:17,19,23,24	1841:22 1842:20	ratio 1819:20
1801:22 1802:6	1802:11 1803:25	1953:25 1954:24	1858:22 1860:7	rational 1808:13
1804:2 1807:6,12	1806:17 1808:16	1955:9,19,22,23	1863:15 1874:21	rationale 2009:23
1810:5 1812:10	1809:3 1814:6	1955:25 1956:3,6	1877:10,17,23	ratios 1988:25
1812:14,22	1816:11,12,19,21	1956:7,8 1959:9	1878:3,5,13	re 1928:1
1821:8,10,12,15	1816:22,25	1960:21,25	1879:4,8 1884:9	reach 1965:19
1822:17 1825:19	1817:4,24	1961:2,6,18	1885:18 1891:13	1974:24
1827:1 1858:20	1819:19 1820:9	1962:6,11,18	1892:8,20 1894:5	react 2016:1
1860:24 1862:15	1828:8,15 1829:4	1963:18 1964:3,6	1895:25 1896:17	reaction 1904:10
1886:14 1889:12	1833:14 1835:7	1965:21,22	1900:6 1904:12	2011:25
1891:9 1897:6,8	1838:8,9 1839:11	1966:8 1969:5	read 1780:20	1781:7 1787:1
1898:8 1901:10	1840:12 1841:5	1970:4,17,24	1914:13,17	1809:7 1833:6,15
1916:8,15	1841:18 1843:6,7	1971:3,20 1972:2	1915:4,9,13	1854:3 1872:14
1956:16 1968:12	1843:11 1844:25	1972:5,6 1975:5	1919:7 1930:13	1872:21 1874:5
1974:10 1976:7	1845:20,21	1981:16 1982:2	1937:18,19	1890:22 1977:25
1976:11 1980:8	1848:8 1851:10	1987:5,25	1939:20,22	1978:15,16
1982:25 1983:25	1851:11,22,23	1994:23 1995:9	1940:5,22 1941:3	1990:4,10,13
1984:22 1985:1	1852:8 1855:11	1995:11,12,13	1941:15 1954:23	1991:10 1998:10
1991:24 2010:12	1855:13,24	1997:19 1998:8	1955:1,2,2,11,22	2006:3 2014:3
2010:15 2017:1,7	1856:2,12,20	1998:22,24	1956:6 1959:17	2016:6 2019:15
2017:21 2018:7	1857:22 1860:14	1999:9 2000:7	1963:17 1981:18	2019:17,20
2019:2 2023:20	1863:20 1872:18	2001:15,22	1985:23 1986:9	2020:6
2025:11,11	1872:25 1873:8	2002:2,4,19,23	1988:23 1996:1	readily 1946:18
2030:5 2034:21	1874:14,18,22,25	2003:2,4,6,12,19	1997:21 1998:2,8	reading 1835:11
2035:25 2051:13	1877:5 1879:15	2003:20,22,24	1998:23 1999:4	1847:10 1859:15
2052:19 2053:12		2004:8 2005:2	2002:24 2003:8	

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PSC HEARING VOL 13 9/24/2004

1870:17 1898:2	1791:18 1793:8	2050:19,21	recorded 1792:13	refer 1812:12
1913:10 1980:8,9	1794:8,20 1804:1	2055:22	1922:20 1923:21	1864:9 1866:12
1998:11 2035:11	1806:4 1807:14	recognize 1828:21	1924:8	1867:1,23
reads 1872:15	1807:21 1810:10	2038:18 2043:5	recording 1829:21	1869:14 1935:18
ready 1916:15	1822:6,12	recollect 1954:11	records 1774:22	1974:21
2004:17 2017:20	1858:19 1881:13	recollection 1799:6	1785:8 1794:22	reference 1931:5
2031:4	1884:2 1887:9	1828:6 1971:16	1797:12 2053:20	1994:24 2021:14
real 1914:22 1931:5	1889:14,23	recommend	recover 1859:8,12	referenced 1812:25
1948:3 1960:5	1891:14 1898:8	1822:11 1860:4	1859:19,24	1835:12
reality 1914:14	1901:10 1909:7	1908:17 1971:3	references 1808:22	references 1808:22
1960:2	1968:1,1 2002:7	2042:1,6	referencing	referencing
realize 1776:9	2022:6 2024:25	recommendation	2025:12	2025:12
1851:12	2025:6 2026:11	1862:9 1864:13	referred 1869:23	referred 1869:23
really 1777:2	2031:14 2034:24	1864:16 1868:14	1991:12 2002:10	1991:12 2002:10
1784:10 1818:16	2036:3,11,13,18	1868:22 1875:21	2002:13	2002:13
1842:3 1857:3	2044:15,20	1894:11 1907:10	referring 1781:20	referring 1781:20
1859:5 1880:20	2049:16 2051:20	2057:11	1868:4 1931:3	1868:4 1931:3
1881:16 1885:14	2052:21	recommendations	1947:9 1958:9	1947:9 1958:9
1892:9 1902:6	recapturing	1846:17 1868:7	refers 1781:20	refers 1781:20
1915:11 1924:21	1929:11,12	1872:5 1907:16	1812:13 1868:24	1812:13 1868:24
1972:19 1974:20	receipt 1910:2	1907:17 1974:9	1869:13	1869:13
1977:15,18	1984:11 2050:7	1977:22 1998:1	refined 1959:20	refined 1959:20
2002:6 2029:9	2050:11	2042:9 2049:21	reflect 1779:2	reflect 1779:2
reason 1782:19	receipts 1840:19	recommended	1796:17 1828:6	1796:17 1828:6
1784:8 1789:12	receive 1764:25	1764:14 1765:20	1868:4 1923:17	1868:4 1923:17
1814:24 1849:13	1776:18 1781:16	1782:13 1822:8	recross 1763:12,18	1939:20 1953:10
1855:3 1877:2,9	1824:21 1834:3	1822:10 1828:21	1786:5 1821:20	1955:18,20
1880:9,16 1886:2	1835:20 1905:11	1858:3 1867:10	2010:15 2017:20	1958:18 1966:9
1900:20 1985:13	1911:10 1913:11	1902:4,7 1907:22	2018:5 2025:13	1975:1 2055:5
2001:12,13	1964:4 1967:5	1960:14 1971:19	2031:7	reflected 1829:6
2013:24 2034:8	2029:6 2047:21	1971:21	Recross-Examina...	1871:24 1879:15
reasonable 1782:15	received 1930:13	recommending	2056:4,8,18,19	1914:7 1921:24
1839:6 1842:7	1933:4 1967:9	1859:17 1885:2,7	redirect 1786:8,11	1933:2,5 1954:14
1850:17 1857:22	1981:17 1984:14	2049:12	1802:3 1822:20	1961:18 2043:23
1860:13 1896:17	1986:17 2046:3	recommends	1822:21 2017:7,9	2053:19
1910:6 1911:15	2050:9,16 2055:7	1828:20 2002:10	2050:19,24	reflecting 1815:13
1952:9 1959:23	2055:13 2057:3,6	record 1763:3	2056:5,8,19	1836:9 1920:11
1963:8 1971:2	2057:7,10,12,14	1766:19,24	reduce 1832:9	reflection 1868:2
1975:4 1998:19	2057:17,19,21,23	1767:12,16,18	1893:25 1903:5	reflects 1950:20
2004:18 2008:13	2057:25 2058:3,6	1774:1,3,6,12	1911:11 1926:13	refresh 1799:5
2039:17 2048:8	2058:9	1775:18,25	1962:6 1988:24	refunds 1946:18
reasonably 1794:11	receives 1834:7	1776:5 1777:1,6	2034:16 2045:25	1948:18
1843:11 1853:17	1904:18	1780:21 1781:8	reduced 1830:5,11	regard 1788:7
1963:15 2041:18	receiving 1912:13	1792:20 1794:6	1955:18,20	1860:11 1880:25
reasoned 2006:5	1945:16	1823:20,21,23	1967:12 1988:17	1896:6 1897:23
reasons 1931:10	recent 1828:9,15	1824:9,16 1825:5	2027:18	1918:24 1931:20
1965:24 2003:9	1829:11 1852:13	1826:3,10	reduces 1830:1	1939:6 1941:7,25
2005:12 2016:7	1858:6 1906:1	1836:22,23	1962:19 2046:14	1943:22 1947:24
rebuttal 1825:14	1907:10 1911:20	1874:8 1916:11	reducing 1782:9	1950:9 1957:5
1871:12 1886:7	1943:2 1951:11	1982:5 1983:3	1874:22	1992:19 1996:14
1931:4,7 1978:5	1952:7 1954:4,13	1984:9,14 1990:5	reduction 1779:2	regarding 1902:14
2057:2	1979:7 1980:4	1990:14 2013:16	1830:6,9 1879:21	1972:12 2010:24
rec 2050:8	2030:2 2037:19	2015:13 2017:18	1916:23 1917:1	2036:1 2051:2
recall 1764:6	recently 1792:6	2017:20 2024:16	1961:18 2027:9	regardless 1808:8
1766:5 1768:5,10	1885:10 1906:25	2038:15 2039:4	2034:19	1870:3
1786:16,24	1954:6,7	2040:4 2050:9,16	reductions 1883:11	regards 1848:12
1789:5,20	recess 1916:7,10	2050:22 2055:16	1883:13	1882:10
1790:24 1791:8	1983:2 2017:15	2055:23	reexamine 2021:15	regular 1777:20

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PSC HEARING VOL 13 9/24/2004

1795:4 1962:25 regularly 1833:24 regulate 1993:16 regulated 1872:3,9 1872:18,25 1874:14 1875:7 1885:23 1992:24 2007:19 2012:16 2044:18,23 2045:6 regulates 1993:3 regulations 1990:24 regulator 1992:24 1993:4 regulators 1901:19 1993:13,19 1995:8 1996:4,7 1998:22 2007:18 2014:20 regulatory 1761:17 1808:16 1825:11 1827:9 1835:2 1875:15 1893:17 1902:7 1917:22 1918:4,24 1919:4 1919:12 1958:5 1993:19 1994:4,5 1996:11,12 1999:7 2005:14 2005:24 2006:6 2007:8 2015:23 2016:2 reimbursed 1996:17 relate 1942:22 related 1764:1,9 1767:4 1769:9 1777:6 1834:10 1838:12 1873:7 1883:14 1922:20 1950:17 1992:10 2049:14 relates 1769:1 1880:2 1931:1 relating 1780:3 2035:5 relation 1915:9 relationship 1942:25 1992:25 1993:5,8 relative 1805:17 relatively 1795:4 1996:16 relevance 1771:1 1776:8,10 1990:8 relevant 1776:14 1776:14,16	1832:23,25 1837:6,9 1842:23 1842:24 1843:1 1886:16 1990:16 reliability 1843:17 1843:21 1844:2 reliable 1788:24 1843:12 relied 2014:24 reluctance 1948:13 reluctant 1840:25 1948:11 rely 1896:16 1918:13 remain 2047:7 remaining 1793:21 1804:22 1921:5 1940:22 1969:8 remains 1882:14 1965:13 2003:6 remand 2006:14 remember 1764:13 1778:17 1780:21 1783:9 1813:1 1858:23 1869:11 1881:18 2020:17 2020:24 2024:2,9 2024:13 2028:10 2053:13 remind 1763:14 removal 1778:2,9 1778:10 1781:14 1790:7 1794:24 1794:25 1795:11 1795:16,24 1799:23 1800:3 1815:14 1818:25 1819:18 1840:20 1840:20 1863:9 1864:3,7 1875:11 1880:23 1881:1 1899:5,5,22,22 1900:3,11,16 1909:20 1913:13 1914:5 1920:17 1926:8 1945:6,9 1946:19 1948:9 1949:25 1950:2 1950:16,23 1951:10,12,21 1952:1,14,24 1954:13 1963:2 1963:12 1965:2 1966:16 1970:12 1970:19 1986:11 1986:24 1987:20 2002:14 2004:3 2029:16,18	2045:2,17 2046:13 2047:13 2052:20 remove 1780:4 1781:12 1782:8 1790:21 1797:5 1932:13 1949:23 2048:16 removed 1778:4,7 1789:18 1931:13 1932:16 1939:16 2002:18 removes 1780:2 1782:3 1806:3 removing 1806:7 2002:3 repaid 2000:13 repay 1833:25 repaying 2035:9 repeat 1803:14 1835:22 1851:15 1877:25 repeatedly 1868:24 rephrase 1791:22 replace 1871:14 replacement 1778:15 1779:12 1779:15 1791:6 1889:22 1939:5 report 1835:11 1890:23 1912:5,6 1996:3 2010:25 2012:1,3,5 2031:17,23 2032:5 REPORTED 1761:25 reporter 1854:4 1983:6 1990:11 2014:5 reporting 1876:23 1877:1 1917:12 1918:6 1934:4 1937:13 reports 1836:6 1906:2 1911:21 represent 1785:1 representation 1775:4 1920:12 representations 2052:4 representative 1772:3 representing 1974:5 1986:11 represents 2051:4 request 1773:22 1774:15 1867:5	requested 1870:19 1870:25 requesting 1864:21 1867:4 require 1849:11 1879:24 1896:14 1901:18,19 1910:7 1979:21 2042:2 2044:1 required 1833:12 1833:19 1853:18 1857:8 1859:13 1859:18 1876:22 1877:11 1901:22 1901:23 1934:5 1969:24 2000:21 2013:5 requirement 1808:1 1809:8,11 1834:18 1865:23 1880:6 1882:13 1902:3 1936:1 1941:19 1953:6 1967:8 1978:23 1979:1 1980:18 requirements 1834:13,17 1891:23 1911:25 1990:20,22 2031:14 requires 1853:19 1936:21 requiring 1848:19 1999:6 resale 1966:22 reserve 1773:22 1783:10,16 1793:19 1815:13 1816:25 1817:23 1817:24 1829:7 1874:17 1921:24 1927:11,11 1948:18 1953:10 1958:17 1960:13 2022:3,4 2023:2 2024:24 2026:23 2045:18 2054:4 reserves 1815:2 2003:17 reside 2009:11 residual 1920:10 resolution 1975:4 resolve 1774:24 resources 1920:4 respect 1782:12 1788:15 1792:5 1798:17 1896:25 1991:1 1992:23	2034:23 2037:1 2043:14 respectfully 1774:19 respects 1914:25 respond 1774:16 1812:14 responded 1978:25 response 1778:13 1790:22 1802:12 1858:19 1881:19 1945:10,12 1987:24 2018:6 2020:15 2023:18 2023:23 2024:5 2031:9 2042:13 responses 1957:8 2054:12 responsibilities 1945:8 1991:18 responsibility 1869:8 1900:23 1986:24 1989:2 responsible 1882:15 1986:10 responsive 2025:11 rest 2042:7 restrain 1914:5 restrict 1875:9 restrictions 1854:21 1891:7 1902:21 1945:18 restrictive 1889:5 rests 1808:12 result 1776:9 1784:4 1811:2 1832:18 1877:15 1883:11 1913:23 1914:17 1931:12 1953:6 2013:23 2014:8 2033:17 results 1804:19 1885:17 1915:13 1999:14 2002:23 2003:2 2005:21 retain 1848:17 1893:14 retained 1765:10 1870:21 retire 1790:11 1855:1 1909:11 1920:4 1927:9 1928:9 1940:11 1949:23 1950:3 1969:25 2004:22 retired 1777:21 1785:3,4,6,16 1791:5 1796:11
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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1796:23 1797:16	returning 1929:22	2023:10,16	s 2030:21 2050:12	1802:18,25
1811:6 1850:22	returns 1852:16	2024:19 2027:3,4	2058:7	1805:6,7 1808:14
1923:1,13	revenue 1941:19,21	2027:5,9,21	safe 1790:9 1795:14	1811:24 1815:21
1927:14 1928:13	1945:16 1953:6	2028:1 2029:8	1834:19 1876:9	1816:15 1817:3
1939:16 1958:17	1967:8 2043:4,16	2044:24 2045:20	1881:15 1882:14	1817:21 1818:24
1969:4 2002:18	2044:7	2051:15	2051:3	1821:5 1822:4
retirees 1851:8	revenues 1829:22	rip 1969:22	safeguard 1856:16	1827:20 1828:7
1933:25 1936:17	1838:11,24	rise 1995:19	1862:15,18	1828:10,14,16,19
retirement 1778:11	1933:2 1941:12	risk 1853:10	1875:22 1958:22	1828:22,24
1797:17 1810:17	2042:24 2043:22	road 1879:7 1921:2	1961:24 2021:21	1829:3,6,10
1811:8 1835:19	reverse 1879:7	2003:25 2039:18	2022:1,6,8,22,25	1838:5 1839:17
1836:1 1839:25	1927:10,10	Robely 1800:7	2023:2	1840:21 1841:4
1840:7 1841:17	1966:2 1987:15	ROBERT 1761:20	safeguarded	1843:4,4,22
1854:14 1855:4	reverses 1988:15	ROE 1907:9,11,11	1861:10	1844:9 1845:11
1899:22 1920:22	1989:16	1907:18	safeguards 1794:1	1848:18 1849:16
1930:11,17	review 1794:22	1938:18 1974:6,8	1957:5,10,11,14	1849:17 1850:21
1933:22 1948:23	1874:10,11	roles 1993:23	1957:16,23	1851:12,20
1948:24 1949:5	1892:19 2012:24	rolls 1999:22,24	1958:11 1959:11	1856:7,13,15,21
1958:18 1963:7	2015:12 2036:22	Ron 1787:24	1962:24 2020:16	1857:8,12,17
1967:6 1971:7	2045:4 2048:21	1866:18,20	2020:17,21	1858:21 1859:1,8
1985:9,11	reviewed 1875:24	room 1800:21	2021:2,8 2022:1	1859:12 1862:19
1986:10,24	1906:2 1978:12	1855:19 1858:16	2044:12	1862:23 1865:5,9
1987:20 2002:3	2031:24	1881:4,12 1992:5	safer 2009:12	1874:16,21,24
2004:3	reviewing 2014:25	1996:19	said 1790:23	1875:18 1879:17
retirements	Revise 1761:13	Rosella 1763:17	1807:12 1809:6,7	1879:20 1887:1
1777:20 1778:3,6	revised 1990:3,12	2025:12 2056:4	1809:9,17,19	1888:25 1891:2
1796:17 1840:17	RICK 1762:3	2057:24	1810:3 1815:7	1893:8 1894:7
1939:8,18	ride 2050:20	roster 1821:23	1820:23 1853:21	1895:9 1897:22
1947:24 1958:13	right 1764:10	rough 1873:4	1858:21 1864:5	1898:22 1902:6
retires 1797:1	1765:7 1777:17	2047:25	1867:17 1880:10	1910:12,25
retiring 1840:15	1777:24 1780:11	roughly 1768:6,14	1884:7 1901:12	1913:9 1919:15
1849:21	1785:17 1810:14	1770:8 1836:14	1909:4 1935:8,12	1922:2,4 1926:9
retroactively	1812:4 1817:3,12	1966:6 2039:16	1965:15 1968:8	1926:18 1943:6
1954:22	1818:19 1820:6	round 2055:16,19	1971:16 1974:17	1943:16 1951:7
return 1805:1	1820:11 1821:10	route 1944:20	1976:22 2004:5	1951:19 1952:21
1833:8 1843:5,6	1824:20,21	routinely 1891:12	2025:2 2031:16	1953:8 1963:17
1846:9,11,19	1827:16 1838:24	1997:17	2042:15 2047:19	1964:21 1966:14
1851:11,13,22	1838:24 1849:6	RPR 1761:25	2051:1,2	1966:21 1967:1
1852:2,3,8	1887:17 1895:11	rule 1882:6 1982:9	sake 1919:1,2	1972:16 1975:21
1854:20 1883:8	1909:18,23	1982:12 1993:9	salaries 1808:4	1981:5,15 1992:7
1883:12,16,21,22	1911:6 1913:10	ruled 1934:22,23	salvage 1764:2,9,14	1992:10,22
1884:1,11,15,23	1916:9 1919:3	1954:25 2011:5	1764:21 1765:25	1994:9,16 1997:2
1885:5,7 1892:8,9	1925:12 1926:6	rules 1792:10	1766:2,6,11	1997:5 1999:11
1896:18 1897:3	1927:17,21	1981:23,24	1768:9,14,19	1999:14,19,24
1900:4,5 1903:18	1928:7 1929:25	1990:23	1769:20 1770:6	2000:5 2001:7
1911:18 1916:7,9	1935:10 1945:8	run 1933:11	1771:18 1772:11	2002:11,22
1929:23 1944:21	1948:3 1950:5	1942:17,21	1772:20 1773:4,4	2003:3,3,16
1944:23,23,25	1952:12,25	1999:1 2002:25	1773:18 1777:10	2006:13 2011:7
1945:2 1960:8,17	1953:12 1956:11	2003:7 2004:15	1777:12,16	2020:23 2021:11
1962:2,19 1970:6	1964:15 1969:14	running 2025:17	1778:16,20	2021:17,24
1986:11,22	1974:18,18	Rural 1978:19	1779:12 1780:3	2022:2,11,14,14
1992:16 1994:13	1975:18 1980:9	Ruth 1762:18	1781:1,10 1782:3	2022:23 2023:5,7
1994:14 2000:7	1982:20 1985:1	2010:19	1783:2,12	2023:10,13
2000:15 2004:8	1994:18 2000:15	rzucker@laclede...	1785:12 1789:4,9	2024:11,12,17,18
2007:3 2022:5,18	2000:23 2002:16	1762:5	1789:13,23	2025:4,21 2026:8
2026:23,24	2003:5 2011:7,17		1790:3 1794:7,16	2026:16 2027:20
2027:12 2044:13	2013:17 2018:18		1797:23 1799:10	2029:24 2034:24
returned 1763:13	2021:22 2023:2		1801:5,8,17,18,18	2035:6,10,15

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

2036:2,9 2037:5,7	1871:20 1876:9	1930:25 1949:22	1995:6 2005:7	1884:23 1888:10
2037:13,17	1877:15 1888:11	1978:1 2025:12	2022:1	1888:14 1944:1
2038:12,14	1892:6 1893:4	2051:4,11	secondary 1945:14	1949:11 1966:11
2039:14 2040:8	1898:12,15	schedule 1804:4,12	secondly 2003:23	sentence 1780:24
2040:23 2041:13	1902:19 1904:17	1978:4 1983:21	secretary 1773:24	1781:25 1859:6
2045:8 2047:1,21	1906:21 1908:22	1995:1,5	1774:7	1859:15 1860:1
2053:4	1911:3 1914:11	Schedules 1761:14	section 1935:17	separate 1815:3,20
salvages 2021:4,7	1915:12 1925:8	scheme 1957:23	1969:22 1976:4,5	1818:9 1821:4
salvaging 1948:25	1935:13,21,23	school 1918:11	1976:7 1990:3,12	1852:1 1979:17
same 1767:12	1946:10 1948:24	2014:19	1990:19	1979:18,19
1769:4,16	1949:16 1956:22	SCHWAKE	secure 2004:8	1992:8,11
1779:20 1790:16	1969:11,15	1761:25	see 1776:10	1995:17
1803:17 1811:22	1970:11,11	Schwarz 1762:23	1784:10 1801:5,8	separately 1925:7
1815:4 1822:23	1976:13 1987:1	1774:16 1775:2,3	1801:12 1802:25	1995:11 2020:4
1823:5 1825:12	1993:9 2000:20	1775:19,20	1804:18 1808:4	separating 1815:4
1825:19,21	2004:21 2007:14	1776:2,21,25	1808:18,22	September 1761:9
1859:21,23	2008:21 2014:22	1786:9,11	1817:1 1820:22	1976:15
1883:12 1888:24	2015:16 2016:16	1787:13,20,21	1839:9 1846:6	series 1791:5
1902:13 1911:12	2026:15 2027:21	1801:22 1802:8	1862:6 1870:24	2052:19
1922:24 1929:17	2028:13,22	1802:16 1806:24	1904:16 1913:13	seriously 1966:1
1936:10 1940:22	2030:24 2031:16	1807:7,11 1810:8	1956:19 1974:6	1993:25
1941:3,10	2031:23 2037:2	1812:13 1817:13	1980:18 1995:2	serve 1871:9
1948:12 1950:24	2040:18 2042:14	1822:21 1823:8	1888:13 1960:9	
1953:6 1955:14	2046:24 2051:4	1824:2,6,12,15,24	served 1991:15,16	
1967:21 1979:23	saying 1770:16	1825:3 1826:2	serves 1998:21	
1983:18,24,25	1804:15 1854:17	1854:1 1858:20	service 1761:2	
1984:14 2001:6	1867:15 1873:4	1866:19,24	1762:21 1769:20	
2005:4 2006:8	1906:17 1909:7	1869:1,3,6 1870:1	1770:7 1771:10	
2035:22 2039:16	1912:1,4 1922:24	1881:6,13,19	1781:18 1789:24	
2046:8 2050:8,15	1924:12 1985:9	1887:3 1962:20	1791:7,11 1794:7	
2054:13	2007:23 2012:5	1971:13,16,19,21	1812:14 2026:4	
sanction 1788:7	2046:22	1971:23 1985:3,4	2026:11	
sanctioned 1788:19	says 1778:9	1989:21,24,25	seems 1820:24	
sat 2014:23	1796:13,14	1990:2 1991:6,20	1829:11 1996:2	
satisfy 1854:11	1799:12 1833:7	1991:22 1998:10	seen 1775:14	
save 1767:14	1833:11 1839:15	2017:4,5,14	1834:19,23	
saved 1861:10	1975:9 1980:15	2018:25 2019:10	1836:1 1845:4	
savings 1816:25	1985:16 2006:1	2020:2 2050:24	1860:18,19	
1842:18	2021:2	2051:17 2052:2	2006:25	
say 1768:9 1779:25	scenario 1905:12	2052:13,14	segregated 1848:19	
1780:8 1788:17	1927:4 1941:10	2054:6,17 2056:5	1849:14 1851:10	
1790:9 1792:6	1944:10 1960:16	2056:8,10,15,19	1851:14 1852:1,4	
1794:2,23	1969:20 2040:13	Schwarz's 1858:20	1852:5 1853:5	
1795:15 1804:21	scenarios 1889:5	1889:4	1854:16 1857:9	
1808:25 1809:17	1946:23 1970:22	scientific 1787:3	1860:24 1861:6	
1810:2 1814:23	Schad 1763:12,14	scope 1802:5	1861:16 1870:16	
1827:2,24	1763:17,19	1827:1	1870:25 1871:21	
1831:15,24	1767:17 1770:2	scratch 1987:11	1880:1,6,11	
1832:8 1839:7	1773:25 1774:2	SDP 1978:9	1896:15 1947:12	
1841:16 1842:19	1777:4 1807:10	se 1881:20	segregating	
1843:16 1848:5	1812:12 1818:21	seat 1983:6	1946:24 1992:9	
1848:22 1849:13	1820:22 1821:21	second 1781:8	segregation	
1849:24 1850:6	1823:9 1844:8	1804:20 1814:18	1944:15 1950:8	
1850:19 1851:23	1858:17 1921:19	1844:24 1867:6	self 1892:3,13,19	
1852:24 1853:14	2024:21,24	1936:7 1944:13	self-enforcing	
1859:6 1861:3,5	2026:6 2051:2	1947:5,7,9,11	1875:13	
1862:22 1866:5	2056:4 2057:7,24	1958:16 1961:11	SENIOR 1761:17	
1868:19 1871:11	Schad's 1824:9,14	1964:18 1974:14	sense 1815:10	
			1863:3 1872:20	serving 2048:16
				set 1764:18,18

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1809:4 1821:3	she 1767:17 1774:2	1941:1 1952:6,13	1884:14 1896:5	1882:9,17
1824:23 1825:20	1787:14 1802:6,8	1958:20 1992:22	1936:4 1944:9	1891:22 1892:2
1839:10 1850:7	1858:20 1868:18	2032:12 2040:7	1946:5 1971:25	1892:21 1894:24
1855:17 1867:3	1978:4 2025:2,3	2041:12	2046:22	1895:16 1896:22
1872:23 1879:6	2026:7 2050:20	Showed 1907:15	situations 1794:14	1896:25 1898:3
1882:7 1884:9	sheet 1799:2	Showing 1868:14	1892:4 1971:5	1898:18,24
1891:13 1892:8	Sherwin 1910:20	shown 1772:21	six 1790:12 1993:10	1899:9 1900:7
1893:12 1895:25	2057:15	1773:5 1777:13	2015:15,21	1901:5,5 1903:4
1896:20,22	she's 1763:13	1777:22 1827:18	2026:3	1905:18 1908:4,4
1903:20,24	shift 1967:22	1940:15 1955:8	Sixty-seven	1908:9,12,21,23
1906:18 1936:3	1968:2	shows 1962:16	1769:12	1911:5 1912:1,8
1936:21 1937:1	shock 1794:19	side 1922:25	skill 1787:7	1912:18 1913:2
1992:9 1998:7	1795:18 1855:11	signatory 1869:7	skip 1763:8,9	1913:19,24
2012:13 2016:7	1855:13 1901:1	signed 1767:23	slowly 1960:9	1915:7 1917:4
2027:3 2030:3	2001:16	1866:17	small 1783:24	1919:9 1920:5,16
2048:7	short 1780:13	significant 1925:22	1813:24,25	1921:12,22
sets 1873:17	1890:11 1933:11	1929:12 1937:18	smaller 1986:23	1922:11,13
setting 1832:24	shortcoming	1937:19 1960:15	SMF-1 1983:21	1923:4,9 1924:3
1838:16 1839:3	1961:13	1974:15 2001:15	1995:1	1925:24 1926:21
1883:25 1894:5	shortcomings	2008:19 2033:10	SMITH 1762:11	1927:11 1929:16
1994:23 2018:14	1959:15 1961:12	2041:24	so 1764:8,17 1766:9	1930:21 1931:10
2036:21	shorter 1791:12	significantly	1766:14,19	1933:6 1935:7
settled 1954:7	1925:15 1937:8	1778:16 1865:3	1768:12 1771:5	1936:6,14
settlement 1974:24	shortsighted	1991:8 2034:15	1773:23 1774:3,8	1937:15,20
1975:9 2010:7	1998:25	similar 1765:21	1774:12 1775:14	1938:9 1940:2
2029:21 2034:22	short-term 1846:14	1848:13 1876:11	1775:23 1776:16	1941:22 1942:4
2035:8,22	1871:13,14	1885:25 1886:21	1778:19 1782:25	1943:7 1944:21
settlements 1975:13	1933:16	1909:7 1936:7,25	1787:19 1790:9	1945:13,20,21,22
1975:17 2012:12	should 1773:5	1979:18 2009:17	1792:3,5,16	1945:22 1946:20
2012:21,22	1807:25 1808:7,7	Similarly 1909:25	1793:4 1795:3,14	1946:24 1947:4
2013:10	1808:25 1809:6,7	simple 1898:15	1797:3,14	1947:13 1948:20
several 1770:24	1809:17,24	simply 1774:20	1798:11 1799:8	1949:4,9 1950:19
1839:4 1860:5	1813:24,24,25	1950:3 1957:12	1801:14,23,23	1951:14,23
1866:13 1906:1	1814:9 1824:2,10	1963:4	1802:16 1805:2	1952:24 1954:3
1907:15 1934:14	1838:11,16	simultaneous	1810:22 1811:22	1955:17,25
1996:6 1997:3	1839:3,5 1843:17	2055:16,19	1812:2 1814:15	1956:23,23
2002:8 2006:18	1845:19 1847:21	since 1767:16	1814:16 1815:1	1957:2,20 1961:6
2015:21 2037:20	1848:18 1853:11	1768:17 1774:2	1815:10,16	1961:19 1962:2
2042:15	1853:15,16,24	1776:25 1828:17	1816:18 1817:2,4	1963:9 1966:12
shall 1862:6	1854:6,19 1859:8	1829:16 1854:24	1817:6,25 1818:1	1966:16 1967:10
1872:17 1990:22	1859:19 1884:8	1890:22 1918:11	1819:10 1820:8	1967:10,20
1990:24 1991:2	1884:10,17,22	1941:24 1944:6	1820:22 1821:15	1970:7 1971:9
2030:16	1896:4 1902:9	1951:18 1954:3	1823:19 1824:1	1973:7 1974:2,20
share 1781:16	1919:5 1935:24	1967:17 1972:19	1827:25 1829:12	1976:2 1977:18
shareholder	1941:15 1947:11	1991:11 2012:3,8	1831:20 1834:22	1977:20 1979:15
1840:25 1855:16	1953:5 1962:2	2031:24 2037:11	1835:14,14	1979:20 1982:15
1894:22 1895:13	1967:2,7 1986:1,3	2037:13	1836:22 1837:11	1986:8,25
1912:9,12 1946:3	1986:9 1992:8	single 1915:3	1837:24 1838:5	1988:20 1998:23
1948:11	1999:9 2001:5,7	1971:20 1972:6	1845:23 1846:2	1999:20 2005:4
shareholders	2005:2 2008:6,8	sinking 1821:2	1849:3,6 1850:2	2006:21 2007:20
1830:13 1832:2	2008:10,17	sir 1984:18 1985:5	1850:12,23	2010:2,9 2013:3
1840:23 1910:8	2023:16 2027:12	1988:8 1991:22	1852:23 1853:20	2015:10,14,19
1911:6,12,16	2030:11 2042:8	2009:4	1853:23 1854:4	2016:21 2018:15
1942:18 1948:9	2051:10	sit 2004:7 2007:14	1857:14 1861:10	2019:7 2021:21
1987:6	shouldn't 1809:9	sitting 1968:7	1861:13 1865:10	2022:21 2026:12
sharing 1820:5	1893:4	1989:20 2038:5	1869:1,3 1872:24	2027:7,14,17,19
sharp 1900:3	show 1773:1 1799:1	situation 1773:19	1874:23 1877:16	2027:25 2037:9
sharply 1901:5	1824:2 1925:14	1780:6 1877:20	1878:6,15 1880:5	2038:5 2039:10

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PSC HEARING VOL 13 9/24/2004

2041:1 2042:10	1973:21 1977:11	1824:25 1877:25	2012:21 2021:23	1891:11,17
2042:11 2043:14	1979:19 1981:16	1899:5 1924:6	2035:5	1897:24 1898:3
2044:2,2 2046:21	1981:19 1987:19	1926:14 1960:14	specifics 1776:15	1902:8,12 1903:8
2047:11,14	1994:24 1996:3	2009:10 2055:10	specified 1869:13	1905:24 1907:5
2048:18 2050:21	1999:18 2004:20	sort 1824:8 1850:24	speculate 1856:23	1907:10,16,22
2053:23	2005:20 2015:22	1894:16 1896:14	1869:24	1931:10 1932:8
Society 1798:13	2019:23 2020:15	1918:20 1929:7	speculation 1795:9	1934:15,23
1978:10	2021:25 2023:18	1973:2,4 2047:4	1908:20 2051:25	1950:18 1952:19
software 1768:24	2024:15 2032:21	2048:3	speculative 1934:16	1953:12 1954:11
1769:16	2034:21 2035:25	sorts 1917:14	1935:9	1956:4 1959:6
solely 1872:3	2041:12,21	sought 1934:12	spell 1983:6	1967:22 1970:8
solid 1895:21	2042:18 2044:4	1981:22	spend 1882:3	1972:12 1974:7,8
some 1763:12	2046:17,23,25	sound 1764:10	2046:16 2047:10	1974:16,20
1767:14,17	2053:11	1808:16	spending 1890:14	1975:9,23 1977:1
1778:13 1786:22	somebody 1817:8	sounds 1847:12	1914:5 1949:10	1980:25 1992:6
1788:13,17	1868:20 1949:12	1850:17 1935:21	spent 1840:16	1993:19 1997:2
1791:11,12	2004:4	source 1775:18	1873:7 1888:6	1998:1 2000:25
1793:14 1794:14	someday 1788:19	1788:24 1876:14	1895:15 1966:15	2002:1,9 2003:12
1796:23,24	1896:19 1989:9	1938:1 1951:3	2001:2 2018:22	2005:10 2006:1
1810:18 1812:2	2004:23 2013:2	1988:14 2033:22	spikes 2048:3,6	2011:2,10,14
1813:24,25	someone 1850:11	sources 1786:23	spread 1860:8,15	2014:21 2015:1,2
1829:14 1833:18	1903:22 1905:4	1830:7 1833:9	1888:24 1900:23	2015:3 2028:14
1837:22 1840:24	2009:20 2045:11	1834:17 1863:22	1950:21 2000:1	2029:12,15
1842:24 1852:21	someplace 1882:21	1883:4 1902:8	2001:5	2035:14,19
1853:2,4,9	something 1771:7	1912:3 1946:3	squandered	2038:22 2039:4,9
1856:17 1857:21	1784:22 1788:8	1948:12 1987:4,8	1856:18	2039:13,20
1862:15 1867:18	1788:21,22	1987:9 2032:9	St 1762:4,8,16	2041:5,6,9,10
1871:21 1872:7	1798:23 1802:1	South 1762:12	1837:14 1886:22	2048:20,21
1876:25 1879:7	1820:23 1830:18	so-called 1764:5	1932:18 2029:10	2050:7 2051:18
1882:9,18	1831:1 1858:11	1853:19 1855:11	stab 1939:11	2052:24 2053:3,7
1883:24 1884:23	1887:3 1904:9	1943:14 1982:12	stability 1995:7,14	2057:11
1889:12 1890:11	1909:4,7 1919:1	span 1898:18	stabilize 1820:13	Staff's 1764:13,19
1890:14 1891:9	1929:5,14	1925:6 1932:10	staff 1762:21	1765:25 1774:24
1893:3 1894:2	1930:22 1931:14	spare 1966:12	1763:23 1764:4	1775:22 1778:25
1896:14 1901:25	1935:4 1938:20	speak 1770:3	1768:8 1784:11	1794:19 1795:1
1902:21 1905:22	1948:20 1951:17	1874:8 2029:8	1786:8 1789:8,13	1818:22 1819:9
1906:7 1907:20	1958:6 1960:22	speaking 1883:20	1789:22 1790:1,5	1819:17 1821:23
1908:19 1910:7	1962:3 1965:16	1904:13 2037:15	1790:6,10,13	1822:3,23,24
1911:8,16 1912:9	1970:14 1971:18	special 1896:15	1794:12 1802:10	1823:15 1824:1
1912:18 1913:4	1975:16,19	1935:24 1969:7	1803:24 1812:13	1828:24 1841:3
1914:25 1917:20	1986:5 2019:13	1971:8 2010:11	1812:13,15,16,25	1846:16 1857:15
1918:20 1919:21	2027:10 2038:8	specialized 1787:4	1813:11,19	1861:2 1873:23
1920:1,18	2038:10	1827:10	1814:3 1815:12	1881:6 1883:25
1921:20,23	sometime 1929:14	Specializing 1827:4	1815:17 1821:24	1885:17,25
1930:19 1931:9	sometimes 1783:18	specific 1835:1	1822:8,20,23,25	1886:2 1893:5
1931:13 1933:8	1835:1 1848:13	1839:23 1844:2	1827:19 1828:5	1898:7,14,15
1936:24 1937:3	1900:15 1901:3	1849:7 1852:22	1828:18 1829:10	1899:17 1906:12
1938:23,25	2040:21 2043:3	1857:1 1869:23	1829:25 1858:3,7	1906:19 1908:6
1940:10,11	somewhat 1848:13	1882:5,7 1890:16	1858:11 1860:2,3	1913:7 1936:7
1943:18 1945:1	1865:21 1883:18	1912:19,20	1862:8 1864:12	1943:6 1944:4
1946:15 1947:16	1908:21 1915:3	1932:11 1972:4	1864:15 1866:6	1946:23 1950:7
1949:12,16	1952:1 1955:23	specifically 1792:11	1866:13,16	1951:6 1958:1
1952:8 1963:3,5	1986:25 1993:22	1827:12 1833:20	1867:3,9,17,24	1966:25 1975:2
1964:13 1965:5	2010:3 2033:14	1837:13 1850:5	1868:4,13,17,20	2004:1 2011:6
1966:22 1967:19	somewhere 2003:9	1850:16 1904:13	1869:1 1870:4,11	2021:3,19,22
1969:8,14 1970:3	1784:21	1938:21 1971:22	1871:1,22	2022:19,21
1971:8,10,25	1803:15 1804:23	1972:15 1978:7	1879:23 1880:9	2023:25 2024:8
1972:5 1973:2,4	1804:25 1807:5	1988:11 2012:10	1880:10 1885:6	2024:17,22

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PSC HEARING VOL 13 9/24/2004

2025:8 2026:9	1823:14 1826:18	stick 1968:9	structure 1868:3	1805:9 1815:21
2036:7 2048:14	1854:24 1976:14	still 1763:15	1903:21,24,25	1815:22 1817:16
2051:4 2053:2,12	2037:13	1773:11 1776:10	1904:1,2,5,6,7	1824:16 1841:21
standard 1777:17	starting 1773:1	1780:8 1796:6	1906:18,20,25	1846:7 1849:14
1780:1,10,25	1801:24 1803:19	1807:2 1815:20	1992:21 2000:12	1849:25 1850:19
1781:4,21 1782:2	1827:20 1919:15	1829:6 1855:15	2015:10	1852:15 1855:2,9
1783:21 1794:1	starts 1859:6	1856:19 1890:8	structures 1904:8	1865:23 1872:24
1797:9 1802:11	1916:25 1980:10	1895:10 1912:8	struggling 1926:6	1890:23 1901:15
1806:3,3,6 1808:2	state 1761:1 1775:9	1923:5,17,19,21	1929:16	1902:4 1908:3
1808:8,10 1822:9	1787:16 1825:4	1932:16,19	studied 1995:24	1939:19 1941:21
1822:22 1829:5	1843:8 1852:13	1941:3 1953:22	studies 1769:17	1946:5 1964:9
1830:1 1839:16	1865:17 1877:12	1958:4 1960:17	1800:17 1958:12	1989:4,18
1840:12,18	1885:21 1891:6	2026:22 2027:6	1958:14 1959:18	1992:19,21
1841:20 1843:3	1907:25 1908:9	2043:18,21	1961:6 1962:25	1999:5 2004:13
1845:9 1848:17	1914:23 1915:3	2052:7	1963:1 2021:9,13	2040:5 2041:25
1851:19 1855:14	1937:2,23	stip 1954:8	2021:15	2048:25 2051:8
1857:7 1859:1,11	1965:20 1969:14	stipulate 1767:12	study 1766:25	2051:23
1862:24 1864:8	1972:21 1983:6	stipulated 1777:1	1767:3,9,13,23	sudden 1795:5
1874:15,19,24	1989:13 1991:16	stipulation 2035:2	1772:18 1774:1,9	suffer 1795:18
1875:24 1885:22	1993:3,17 1994:2	2035:18	1775:21,25	sufficient 1856:13
1886:20 1888:23	1997:15,17	stock 1832:1 1853:2	1783:17,21	1871:23 1959:8
1889:2,7 1897:23	1998:21 2002:22	1853:7,10	1798:10,12	1959:14 1990:20
1898:7 1899:3,10	2005:14,25	1864:25 1867:16	1800:6,8,10,15	1990:22 2031:12
1909:21,24	2007:11,17	stop 1823:17	1842:13 1843:25	2031:19
1910:12,24	2009:13 2016:18	1856:6 1924:4,9	1844:4 1850:3	suggest 1774:19
1911:9 1912:1,14	2016:20,25	1943:19 1965:21	1861:3 2019:21	1800:24 1839:8
1913:8 1920:24	stated 1881:19	stops 1925:10	2021:18 2057:9	1855:14 1859:21
1926:12,24	statement 1781:13	story 1934:25	subdivision	1859:24 1861:19
1927:2,19	1782:4,6 1800:16	Stout 1767:24	1969:12	1870:25 1892:14
1929:19 1933:7	1911:15 1912:4	1774:23 1786:19	subject 1787:12	1988:10
1934:19,23	1915:14,23	1787:24 1798:9	1788:12 1890:4	suggested 1763:5
1943:14,15,24	2030:18,21,25	1800:6 1807:17	1960:24 2043:15	1823:24 1824:7
1947:23 1948:10	2032:2 2050:13	1809:6,17	submit 1776:23	1887:3 1936:8
1949:2 1951:16	2058:4,7	1819:19 1844:8	submitted 1774:7	1992:6
1954:20,21,25	statements 1788:16	1844:15 1965:15	1775:25	suggesting 1842:5
1956:3 1957:25	2052:5,16	2057:18	subsequent 1828:18	1848:16 1881:16
1958:6 1963:17	states 1832:11	Stout's 1775:21	1961:2 2012:2,12	1896:19 1915:15
1964:10 1992:7	1857:7 1912:6	1800:13,14,19	2012:25 2013:22	1931:10 1985:18
1995:1,16 2007:3	1972:23 1973:10	1807:23 1809:23	2014:7	suggests 1799:3
2007:16 2012:15	1973:11,17	1886:7 1987:18	subsidized 1765:6	2038:16 2039:20
2029:21 2030:3	1995:6 2009:16	straight 1808:2	2003:21,24	suitable 1870:5
2031:17 2035:8,9	2016:11 2028:9	1901:17 1918:5	subsidy 2003:11	Suite 1762:12,19
2035:14,15	status 1854:20	1918:17 1919:11	substantial 1990:19	summary 1781:24
2040:14 2045:21	2007:12	1920:20 1921:7	1990:21 1991:4	superficial 1847:9
2053:3	statute 1787:15	strange 1981:7,10	substantively	Superficially
standards 1934:4	1882:7 1937:2	strategies 1988:4	1951:16	1846:20
standing 1805:2,23	1990:1 2010:1,7	strategy 1988:19,23	subtract 1764:23	superior 1913:7
standpoint 1831:11	statutes 1990:4,13	streams 1945:16	1817:3 1818:2	supervision
1861:14 1885:6	statutory 1991:7	Street 1762:4,7,19	1992:17	1896:16
1893:21 1917:5	stay 1940:6 1965:5	1762:24	subtracted 1817:4	supervisor 1823:3
1917:18 1993:8	1965:5	stresses 2015:18	1817:12 1941:11	supplemental
stapled 2030:13	steady 1965:20	strike 1791:21	1962:13 2003:4	1807:24 1825:14
start 1801:21	step 2017:11	1795:8 1806:15	2026:13	1931:4,7 1978:5
1803:9 1805:21	2054:8	1998:15	subtraction	1983:20 2057:2,4
1805:21 1828:3	STEVE 1761:18	striking 1998:13	1966:10	supplied 1903:17
1851:17 1916:21	Steven 1983:8,14	stringent 1852:24	such 1775:9 1798:7	supply 1996:14
1916:25 2050:19	1983:18 2056:14	strong 1839:18	1798:10,12,13	support 1784:7
started 1784:11	2057:5,13	stronger 2004:14	1800:5,8,10,15	1815:16 2005:10

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PSC HEARING VOL 13 9/24/2004

2005:13	1811:11 1820:15	1932:7,17	1943:5 1980:3	1800:15,20
supported 1814:24	1823:13,17	tap 1840:25	2033:21	1801:25 1802:1
1995:8 2008:10	1832:20,24	1948:11,13	tender 1826:4	1807:23 1808:20
supporting 1953:22	1836:20,22	TARA 1761:25	1984:16	1808:23 1813:17
2041:17	1838:16,23	tariff 1761:13	tendered 1824:16	1813:20 1814:8
suppose 1961:2	1861:19 1867:6	1995:17	tends 1781:12	1824:9,14
1964:5 1967:21	1869:7 1870:13	tax 1876:21 1877:4	1858:14 1877:11	1825:14,17,20
supposed 1794:2	1884:8,10	1877:6,17,23	1952:1	1826:3 1827:1,18
1998:6	1886:16 1888:23	1878:3,5,7,10,13	tenure 1982:7	1829:15 1833:2
surcharge 1887:6	1895:7 1898:11	1879:5,9,25	term 1780:13	1839:14 1844:12
1887:24,25	1902:8 1903:4	1880:4,21	1859:11 1871:15	1845:3 1847:11
1889:23 1939:5	1907:5 1911:18	1881:10 1901:8	1871:18 1896:9	1848:16,23
1971:24 1972:3	1916:6 1920:4	1901:15,16	1957:14 2007:5,5	1855:8 1859:5
sure 1769:25	1924:3 1928:8	1902:15,23	2033:18	1862:17 1871:12
1770:14 1784:23	1939:11 1950:19	1903:2,11,12	terminology 1781:5	1882:3 1886:7,17
1798:16 1818:19	1960:17 1972:6	1917:19 1937:9	terms 1827:10	1889:24 1891:6
1835:24 1838:22	1975:11,15	1937:21,22	1829:21 1831:7	1898:2 1903:16
1849:14 1852:10	1978:3 1983:1,5	1938:8 2032:24	1835:18 1845:20	1910:5 1913:6
1852:16,20	1992:13 1997:3	2033:13 2034:20	1852:14,22	1914:9 1930:25
1873:6,8 1881:18	2000:12 2021:2	taxable 1877:2,7,10	1856:23 1875:17	1931:2,5,7 1943:2
1885:1 1892:20	2036:16 2050:18	1937:15	1881:2 1882:4	1949:22 1957:4
1894:6 1903:8	taken 1816:21	taxes 1833:8	1891:10 1901:4	1959:7,10
1904:2,17 1908:9	1843:17 1895:11	1876:14,18,19	1901:14 1905:25	1972:18 1975:22
1915:22 1925:8	1905:24 2005:20	1878:11 1879:12	1906:14 1907:4	1977:5 1978:1,5
1925:23 1931:18	takes 1971:7	1879:13,19	1913:18 1915:8	1983:20 1984:3
1938:24 1948:20	taking 1818:24	1881:2 1883:5	1915:20 1932:12	1985:8 1987:19
1971:9 1977:25	1887:14 1899:18	1902:9 1903:18	1944:15 1945:8	1988:9,9 1994:24
1980:2,13 1981:8	1920:20 1948:24	1908:15 1910:1	1945:13 1953:4	2002:8,9,21
1992:5 2010:5	1968:23 1997:7	1911:19 1919:2	1960:4 1968:25	2003:10 2011:13
2011:12 2043:1	2046:12	1937:4,5,7	1971:2 1972:17	2018:8 2019:24
2050:20	talk 1764:2 1833:5	2033:10,23	1973:19 1979:22	2020:15,24
surprise 1973:3	1887:2 1913:7	2034:17	1998:16 2004:18	2021:1 2024:21
surprising 1790:17	1962:22 2005:9	taxi 1987:7	2018:14	2025:13 2029:20
surrebuttal 1802:1	talked 1873:22	taxing 1877:13	territory 1965:25	2035:12 2051:4
suspect 1779:19	1874:25 1883:4	1881:3	2003:1	2051:11 2057:2,5
sustained 1854:9	1891:10 1901:8	technical 1787:3	test 1841:7,9,11	text 1788:22
2014:10 2052:1,9	1908:16 1999:23	1991:1 2051:2,5,8	1848:9 1857:21	1790:23 1868:24
sworn 1824:24	2000:24 2028:7	technically 1824:1	1914:4 1952:12	1990:21 2020:13
1825:1 1983:4	2036:14 2042:18	2053:24	1952:15 1971:1	textbook 1838:22
symmetrical 1987:3	talking 1763:21,23	telephone 1968:23	texts 2020:5	
symmetry 1986:25	1763:25 1767:19	tell 1772:1,14	than 1766:1,10	
2000:25,25	1768:18 1769:5	1779:21 1787:2	1772:20 1773:11	
system 1820:14,15	1782:15 1810:6	1814:11 1817:20	1778:20 1792:18	
1829:17 1889:22	1821:22 1822:2	1819:21 1846:23	1796:17 1806:7	
1978:24 1979:3,8	1830:9 1857:2	1874:1 1917:19	1822:9,11	
1979:10,11,15,20	1888:3 1898:5	1966:10 1991:17	1829:25 1836:13	
1980:1,16 1981:2	1921:10 1923:14	2040:25 2042:5	1842:6,20 1849:7	
1981:11 1982:1	1928:15 1929:4	2054:10	1852:8 1858:11	
1999:13	1929:20 1930:1	telling 1887:16	1861:18 1871:21	
systematic 1808:13	1934:17 1957:24	1949:12	1876:22 1877:3	
systems 1978:20,22	1957:25 1958:1	ten 1789:3 1794:3	1877:18,23	
1979:6	1966:16 1975:14	1826:19 1858:7	1878:3,5,13	
	1980:11 1982:11	1874:6 1898:18	testifies 1817:17	1879:4,9 1881:1,9
T	2016:13 2024:10	1922:16,17	testify 1787:8	1885:8,19,24
T 1983:9	2028:18 2033:20	1923:2,5 1924:8	testimonies 1766:16	1888:23 1889:9
tables 1846:5	2049:18	1952:4,8 1983:1	testimony 1783:13	1893:10 1894:18
take 1763:6 1764:8	talks 1958:3	1997:13	1790:20,23	1895:11,16
1764:23 1768:17	tanks 1931:21	tend 1831:16	1799:15 1800:13	1903:23 1905:12

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Fax: 314.644.1334

PSC HEARING VOL 13 9/24/2004

1907:19 1918:25	1770:7,10,12,13	1798:4,18,21,22	1838:6,10,14,15	1872:1,4,11,14,21
1921:25 1924:22	1770:15,17	1798:23,24	1838:15,22,23,23	1873:1,4,8,8,10
1924:25 1925:4	1771:9,13,15,16	1799:3,4,5,8,9,10	1839:1,3,5,10,11	1873:12,15,15,16
1925:15,15	1771:18,19,22,24	1799:11,15,16,19	1839:13,21,24	1873:18,19,23,25
1926:23 1927:3,6	1772:1,3,3,8,9,10	1799:19 1800:1,6	1840:6,9,15,16,23	1874:3,4,7,7,13
1931:13 1937:8	1772:10,12,13,14	1800:9,12,12,15	1841:1,10,10,13	1874:15,16,23,25
1937:16,22	1772:23 1773:2,9	1800:17,24	1841:16,19,25	1875:1,2,3,4,5,6,6
1942:12 1944:2	1773:14,15,16,16	1801:5,8,13,15,16	1842:5,6,9,11,16	1875:8,9,14,14,14
1949:24 1955:23	1773:17,18,19,20	1801:18,24	1842:19,23,23,24	1875:16,19,20,24
1956:4 1960:2	1773:23,24	1802:5,18,20,25	1842:25 1843:2	1875:25 1876:4,5
1963:24,25	1774:3,4,5,5,9,10	1803:3,18	1843:10,16	1876:13,15
1967:19 1972:1	1774:12,17,20,21	1804:11,16,16,20	1844:3,4,9,12,15	1877:2,6,9,14,15
1987:2,14,16,25	1774:22 1775:1,2	1805:13,17,18	1844:16,20	1877:15,16,16,20
1988:21 1992:15	1775:4,4,7,10,14	1806:1,4,8,15,18	1845:3,5,6,8,11	1877:21 1878:4,6
1997:12 2006:24	1775:21,24,24	1806:19,22,23	1845:18 1846:2,6	1878:8,16,22,25
2007:25 2008:2	1776:9,22,23	1807:7,17,17,21	1846:13,22,24	1879:1,5,6,25
2008:18 2016:10	1777:1,1,8,11,20	1808:4,11,18,21	1847:2,5,6,11,18	1880:2,5,7,7,8,8,9
2037:4	1777:21 1778:7,8	1808:24,25,25	1848:5,6,16,20,24	1880:10,11,13,16
thank 1763:16	1778:12,15,17,24	1809:5,6,7,8,13	1848:25 1849:3	1880:16,17,23
1784:15,16	1779:2,3,8,10,13	1809:17,17,19,22	1849:13,14,15,18	1881:14,16,16,20
1785:19,21	1779:15,17,23	1809:23,24	1850:6,14,16	1881:21,22
1786:10 1803:23	1780:1,2,7,21,23	1810:1,2,3,5,5,10	1851:3,11,11,16	1882:1,3,7,11,12
1806:24 1807:1	1780:24 1781:4,8	1810:12,14,21,25	1851:18,19,23	1882:15,18,19,24
1812:6,8,20	1781:15,24,25	1811:2,2,5,13,14	1852:5,6,13,17,20	1883:4,8,15,23
1813:9 1815:25	1782:1,2,12,13,14	1811:16,20	1852:25 1853:6	1884:7,8,16
1817:18 1818:14	1782:20,21,22,23	1812:1,3,4,5,25	1853:14,17,18,19	1885:1,2,6,8,12
1820:19 1822:15	1783:1,5,6,9,11	1813:1,5,11,18,20	1853:21 1854:12	1885:13,15,17,23
1822:19 1826:5	1783:13,20,23	1814:7,7,9,18,20	1854:17,20	1885:23 1886:2,5
1861:22,24	1784:2,2,8,8	1814:23,24	1855:3,10,15,22	1886:6,10,12,15
1862:2 1889:11	1785:5,5,6,7,15	1815:7,14,21	1855:25 1856:2	1886:15,17,19,19
1897:6,7,10	1785:16,17,18	1816:7,10,18,24	1856:11,12,16,16	1886:20 1887:8,8
1904:24 1916:3,4	1786:18,19	1817:8,8,10,11,17	1856:17,21	1887:9,12,12,13
1916:17 1956:11	1787:2,14,15,21	1817:21 1818:2	1857:1,7,11,13,17	1887:13,14,17,23
1956:12 1961:9	1787:25 1788:5,7	1818:15,19,23,23	1857:20,21	1888:5,6,14,17,17
1968:12,14	1788:7,17,23,24	1819:3,16,19	1858:15,23,25	1888:19,20
1976:8 1982:22	1788:24 1789:7,8	1820:3,5,5,7,8,15	1859:14,17,19,21	1889:1,13,18,23
1982:23 1983:11	1789:8,9,12,12,13	1821:1,5,6,24	1859:22,23,24	1890:2,4,4,7,8,14
1983:13 1984:18	1789:13,15,16,18	1822:7,8,11,12,24	1860:2,14,20,25	1890:21 1891:1,2
1989:21 1991:6	1789:22,25	1823:18,24	1861:3,6,6,9,10	1891:6,7,7,19
1991:20,23	1790:9,11,13,15	1824:3,7,13,18	1861:16,20,22	1892:1,7,9,11,12
2008:22,23,24	1790:15,17,19,20	1825:16,17	1862:18,20,22,24	1892:20,24
2010:13,18,20	1790:22,23,24	1827:2,4,17,19,23	1863:3,7,9,13,14	1893:2,5,8,15,16
2017:2,5,12	1791:5,11,16,17	1828:8,9,17,21	1863:16,16,21,22	1893:19,20,22,24
2030:4,6 2031:5	1791:18,18,20,21	1829:6,7,16,24	1863:24 1864:5,7	1894:2,4,7,8,15
2042:12 2050:1	1791:21,23	1830:4,6,10,14,18	1864:11,21	1894:16,17
2051:14 2052:13	1792:2,6,6,9,9,11	1830:22,24	1865:3,3,10,17,19	1895:7,7,11,17,18
2055:20	1792:12,14	1831:3,6,9,15,16	1865:23 1866:1,6	1895:19,20,22,23
that 1763:6,8,15,25	1793:1,5,8,15,19	1831:18,19,22,25	1866:6,8,11,13,14	1895:24,25,25
1764:1,3,4,6,9,10	1793:21,22	1832:1,3,9,9,19	1866:14,16	1896:1,2,12,14,15
1764:11,15,18,24	1794:1,3,6,8,23	1832:20,22	1867:2,2,3,9,19	1896:16,18,19,23
1765:3,8,8,18,19	1795:3,4,8,8,10	1833:15,17,18,18	1867:19,21,22	1896:23,25
1765:21,24	1795:11,14,15,16	1833:22 1834:12	1868:1,2,4,5,11	1897:1,2 1898:7
1766:2,6,9,11,11	1795:25 1796:1	1834:13,18,23,25	1868:13,14	1898:15,17,20,22
1766:15,16,16,17	1796:10,12,12,13	1835:2,4,9,17,20	1869:12,22	1898:24 1899:6,8
1766:17,19,25	1796:14,16,16,22	1835:22,25	1870:5,7,8,11,11	1899:12,13,23,25
1768:1,7,10,13,15	1796:22,22,25	1836:3,4,6,11	1870:13,23,24	1900:2,4,4,5,10
1768:15,18,18	1797:3,4,5,10,15	1837:1,5,13,14,20	1871:12,14,15,20	1900:15,18,25
1769:1,8,22,24,25	1797:16,18	1837:21,21,23	1871:21,22	1901:12,13,15,17

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PSC HEARING VOL 13 9/24/2004

1901:18,18,19,22	1935:16,17,18,23	1969:4,5,11,15,18	2004:10,14,15,23	2041:17,17,21
1901:24 1902:1,2	1935:25 1936:2,2	1969:19,20,23,24	2004:25,25	2042:2,2,4,6,8,8
1902:3,6,9,13,20	1936:5,6,7,14,18	1970:1,3,6,6,9,14	2005:2,6,8,20	2042:10,23,25
1902:22 1903:4,4	1936:21,21	1970:16,17,25	2006:3,5,5,7,9,11	2043:6,8,9,10,13
1904:2,13,17	1937:1,6,10,11,15	1971:1,4,12,17,18	2006:13,16	2043:15,19,20,21
1905:1,11,12,18	1937:21 1938:1,6	1972:3,3,5,8,10	2007:11,14,22	2043:23 2044:5
1905:19,19,24	1938:10,12,13,13	1972:14,18,20	2008:3,8,11,14,19	2044:14,15,19,22
1906:17,19,22,25	1938:13,14,18,20	1973:3,6,10,12,14	2009:16 2010:11	2045:3,9,14,16,16
1907:1,11,14,15	1939:7,20,24	1973:15,18,22	2011:1,3,8,9,13	2045:19 2046:8
1907:20,23	1940:2,9,11,14,19	1974:3,10,13,23	2011:17,25	2046:19,21
1908:5,10,11,16	1941:2,6,6,18,20	1975:3,3,5,7,8,9	2012:2,9,13,15,17	2047:2,4,6,6,11
1908:17,19,25	1941:24,25	1975:16,17,19,22	2012:19,20,21	2047:12,14,19,20
1909:7,9,13,15,18	1942:4,11,11,14	1975:23,23	2013:2,16,20	2047:22,25
1909:23 1910:3	1942:15,15,17,22	1976:23 1977:3,8	2014:1,5,17,21	2048:1,1,3,3,5,6,7
1910:10,15	1943:2,18,20,20	1977:14,18	2015:25 2016:5,6	2048:10,17,20,21
1911:1,3,4,14,15	1943:23,23	1978:4,12,14,14	2016:7,9,10,18	2048:24 2049:2,4
1911:17,21	1944:1,11,11,13	1978:15 1979:4,9	2017:23 2018:9	2049:10,12,17,20
1912:2,6 1913:13	1944:18,21,21	1979:12 1980:11	2018:10,11,12,18	2049:21 2051:4,6
1913:22,23,25,25	1945:2,3,4,20	1980:15,16,18,20	2018:19,21,23	2051:20 2052:2
1914:14,20,25	1946:5,12,14,23	1981:2,6,11,18	2019:7,7 2020:5,9	2052:16,24,25
1915:2,12,19,21	1946:24 1947:5	1982:9,10,19,20	2020:20,21,24	2053:3,23,25
1915:23 1916:24	1947:13,14,16,17	1983:19 1984:4	2021:2,4,8,9,12	2054:1,9,10,21
1916:25 1917:1,1	1947:19 1948:4,7	1985:9,13,14,15	2021:21,24	2055:18
1917:1,7,10,11,11	1949:5,11,11,11	1985:15,22	2022:1,2,5,6,8,22	that's 1766:1
1917:23,24	1949:17,22	1986:13,15	2022:25 2023:2,4	1767:9,10,15,23
1918:9,10,13,13	1950:9,11,11,14	1987:2,4,10,11,12	2023:6,17,22	1769:4,21
1918:16,21,21,23	1950:15,16,17,17	1987:13,14,17	2024:2,5,9,15,21	1770:24 1771:10
1918:25,25	1950:18,19,24	1988:5,10,14,17	2024:25 2025:2,3	1771:22 1772:7
1919:17,18,20,21	1951:1,1,2,8,10	1988:20,20,23,24	2025:6,8,9,25	1772:19 1773:14
1920:2,6,13,13,14	1951:14,17	1989:8,18 1990:4	2026:4,7,9,10,11	1776:3 1777:15
1920:17,22,25	1952:5,18,20,25	1990:13,16,18	2026:12,13,15,18	1777:24 1780:4,6
1921:2,8,23	1953:1,10,11,13	1991:7,7,9,10,13	2026:23 2027:1,6	1780:14 1782:4,5
1922:7,7,7,9,12	1953:14,16,17,18	1991:17 1992:2,2	2027:7,9,11,12,21	1784:14 1787:9
1922:13,14,20	1953:19 1954:1,5	1992:7,8,12,17,18	2027:22,23,23	1787:21 1792:15
1923:4,16,17,17	1954:7,8,10,19,20	1992:18,24	2028:9,11,23	1796:13 1800:23
1923:24,24	1954:21,22,23	1993:1,3,5,5,6,11	2029:20 2030:24	1802:2 1803:8
1924:5,9,10,10,13	1956:18,23	1993:14,20,24	2031:11,14,16,18	1804:11 1805:4
1924:17,20,22,23	1957:3,5,8,9,9,11	1994:11,12,13,13	2031:22 2032:1,6	1807:5 1809:16
1924:23,24	1957:16,17	1994:14,23	2032:7,9,12,12,15	1809:23 1811:22
1925:9,16,17,20	1958:9,12,16,20	1995:3,5,7,17,21	2032:18,25	1815:1,8 1820:17
1925:23 1926:3,4	1958:20,20,23	1996:2,6,7,11,13	2033:3,3,5,8,11	1822:14 1823:5,8
1926:7,9,10,13,13	1959:3,7,10,10,13	1996:21,23,24	2033:12,21	1824:1 1827:23
1926:14,15,18	1959:19,21	1997:2,3,4,21	2034:3,5,14,15,18	1834:9,15,24
1927:1,2,4,4,6,7	1960:7,7,11,13,14	1998:4,6,9,10,11	2034:24 2035:1,4	1835:14 1841:23
1927:8,12,13,17	1960:15,16,17,19	1998:12,12,14,16	2035:7,8,10,11,13	1842:7 1843:7,13
1927:23 1928:4,4	1960:19 1961:7,8	1998:18,21	2035:18 2036:6,8	1844:10,17,19
1928:6,8,9 1929:2	1961:15,16,21,22	1999:1,2,8,8,11	2036:11,12,18	1847:3 1850:9
1929:2,5,7,11,13	1961:24,25	1999:14,16,17,23	2037:1,2,3,4,13	1851:4,24 1852:7
1929:17 1930:3,5	1962:3,4,8,9,16	1999:25 2000:2,6	2037:16,17,18,19	1853:20 1856:25
1930:8,8,16,24,25	1962:17,20	2000:7,13,14,15	2037:21,23,25	1859:3 1860:17
1931:10,11,14,16	1963:11,13,15	2000:15,22,22	2038:3,15,15,18	1860:18 1861:4
1931:22,23	1964:9,12,18,22	2001:1,2,12,14,14	2038:20,23,24	1861:15,21
1932:2,4,4,6	1965:3,4,8,14,17	2001:18,21,23	2039:5,6,7,13,14	1862:24 1863:19
1933:3,5,9,10,15	1965:21 1966:3,7	2002:3,5,7,9,15	2039:17,18,20,20	1866:1 1871:16
1933:23,24	1966:9,11,13,16	2002:16,22	2039:22,24,24	1872:21 1874:3
1934:7,10,16,19	1966:17,18,23,25	2003:5,10,12,13	2040:7,18,19,21	1876:8 1879:10
1934:24 1935:2,4	1967:2,6,11,21	2003:17,18,23	2040:21,24	1883:9,17
1935:5,7,13,16,16	1968:5,19,25	2004:4,5,6,7,8,9	2041:4,8,12,13,15	1885:18 1888:7,7

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PSC HEARING VOL 13 9/24/2004

1888:13,22	1769:4,7,8,10,16	1797:4,4,9,13,14	1822:23,24	1849:13,14,15,15
1890:6 1893:12	1769:19,20	1797:15,15,19,19	1823:5,6,11,19,21	1849:17,18,19,19
1894:11 1895:1,6	1770:4,5,6,11,20	1797:22 1798:13	1823:23,23	1849:21 1850:7,8
1896:3 1898:12	1770:25 1771:3,4	1798:18,19,20,22	1824:6,9,16	1850:11,19,25
1899:19,19	1771:8,10,15,17	1798:25 1799:1,3	1825:4,8,12,19,21	1851:2,2,5,6,7,8
1902:11 1904:9	1771:19,20,21,21	1799:3,4,4,8,9,10	1825:24 1826:3	1851:11,13,13,19
1904:23 1909:17	1771:23,24	1799:12,14,16,25	1826:10 1827:1	1851:19,20,21
1916:2 1919:10	1772:2,2,9,11,12	1800:1,2,14,16,21	1827:18,19,20	1852:2,2,4,5,8,12
1919:11 1922:4	1772:17,20,21,24	1801:11,11,11,16	1828:1,4,4,5,7,8	1852:14,15,18,22
1922:22,23	1772:25 1773:2,3	1801:17 1802:5,7	1828:10,12,16,17	1853:2,7,10,14,18
1923:7 1924:6	1773:4,12,13,17	1802:11,12,17,17	1828:18,19,21,24	1853:18,21
1927:15 1928:9	1773:23,24	1802:17,24	1829:3,5,5,6,7,9	1854:4,11,12,15
1928:14 1929:5	1774:1,3,3,6,6,9,9	1803:2,4,11,12,14	1829:10,10,11,12	1854:15,18,20,21
1931:9 1932:6	1774:10,12,13,19	1803:17,18,20,21	1829:17,21,21,22	1854:22 1855:5,9
1934:24 1940:8	1774:20,21,23	1803:25 1804:10	1829:24,25,25	1855:10,12,13,13
1941:4 1942:2	1775:4,17,22,24	1804:12,16,18,18	1830:4,5,6,8,10	1855:14,15,17,19
1943:15 1946:7	1775:25 1776:5,8	1804:21 1805:3,4	1830:11,12,12,13	1855:25 1856:1,5
1947:2,4 1948:2	1776:9,10,13,15	1805:4,6,7,11,13	1830:16,19,22,25	1856:5,8,11,11,13
1948:19 1949:10	1776:23 1777:1,6	1805:13,16,17,20	1831:2,5,5,7,10	1856:14,18,20,23
1952:16 1953:11	1777:10,10,11,11	1805:23,25,25	1831:10,10,11,11	1856:25 1857:7
1954:3 1956:10	1777:12,13,15,15	1806:2,6,9,9,11	1831:14,16,18,19	1857:15,19,20,21
1957:20 1959:2	1777:17,19,19,20	1806:16,16,21	1831:20,20,23	1858:2,7,10,14,15
1959:23 1961:16	1777:21,21,24	1807:5,13,24,25	1832:1,5,5,6,6,7	1858:16 1859:1,5
1961:23 1962:5	1778:1,3,3,4,19	1808:2,3,7,8,10	1832:15,16,18,18	1859:6,8,9,10,10
1962:10 1964:22	1778:19,24,25	1808:10,13,14,15	1832:19,23,25	1859:11,14,14,14
1967:13,14	1779:3,5,7,11,13	1809:10,10,11,12	1833:7,9,10,10,13	1859:18 1860:1,2
1972:18 1975:6	1779:20,20,21	1809:13,13,18,20	1833:19,25	1860:4,6,7,8,8,11
1981:6 1982:5,21	1780:1,9,10,13,14	1810:8,9,12,16,18	1834:2,4,7,10,12	1860:13,14,15,16
1998:17 2001:4,9	1780:15,20,20,23	1810:20 1811:2,3	1834:16 1835:17	1860:16,17,18,24
2001:24 2002:18	1780:25 1781:1,3	1811:4,7,9,10,11	1835:20,25	1860:25,25
2007:16 2010:9	1781:4,8,8,12,15	1811:11,12,18,18	1836:3,4,5,7,8,10	1861:1,2,4,7,7,9
2011:5 2013:3	1781:18,19,20,21	1811:22,23,23,24	1836:18,22,23	1861:11,15,16,17
2015:24 2019:25	1781:25 1782:1,2	1811:25 1812:3,4	1837:6,13,16,18	1861:17,19
2020:23 2025:15	1782:4,6,13,14,14	1812:14,15,25	1837:18,19,23,23	1862:15,24
2025:25 2026:22	1782:19,21	1813:1,1,7,11,15	1838:2,5,7,9,10	1863:3,3,5,7,9,11
2027:18 2031:15	1783:2,3,5,10,15	1813:17,19,21,22	1838:12,13,14,15	1863:13,15,20,22
2033:9 2034:4,16	1783:16,16,18,20	1814:1,3,7,8,13	1838:24,24	1863:25,25
2037:8 2043:3,7	1783:21,23,24	1814:13,14,17,18	1839:5,15,15,16	1864:2,6,6,8,12
2044:1,17	1784:2,6,7,8,14	1814:21,21,22,24	1839:17 1840:12	1864:19 1865:1
2047:25 2048:10	1784:18,25	1814:25 1815:2,3	1840:16,18,19,21	1865:21,22
2048:16 2049:14	1785:2,2,7,12,14	1815:4,5,10,11,12	1840:22,24	1866:2,8,13,21
2050:1 2053:1,18	1785:15,15,23	1815:13,16,19,21	1841:3,5,5,7,7,9	1867:2,4,5,9,10
2053:19 2054:2,6	1786:1,15 1787:4	1815:24 1816:9	1841:11,17,18,20	1867:11,14,17,24
2054:13	1787:5,8,9,11,14	1816:11,12,12,14	1841:24 1842:2,2	1867:25 1868:3,4
the 1761:13	1787:15,15,22	1816:15,15,17,18	1842:4,5,11,16,17	1868:5,6,10,11,11
1762:17,17,21,21	1788:21,23,24	1816:18,19,22,24	1842:20,22,23,24	1868:11,13,13,14
1763:3,6,11,13,23	1789:12,15,18,22	1816:25 1817:14	1843:3,4,6,7,7,10	1868:15,16,16,20
1763:23,24,25	1789:23,24	1817:21,22,22,23	1843:15,17,18,21	1868:21,22,23,24
1764:8,17,24,24	1790:6,7,11,15,16	1817:24 1818:2,3	1844:2,2,14,25,25	1868:24 1869:4,6
1764:25 1765:6,9	1790:17,22,23	1818:7,21,22,24	1845:4,5,8,9,9,21	1869:8,11,12,14
1765:10,10,16,16	1791:6,7,10,15,25	1818:24 1819:1,3	1845:22,24,25,25	1869:15,15,16
1765:23 1766:1,3	1792:10,11,11,12	1819:3,6,7,10,10	1846:1,10,10,16	1870:9,12,13,19
1766:5,7,9,10,14	1792:16,21,24,25	1819:12,15,19,20	1846:22,24	1870:20,22,24
1766:16,17,18,19	1793:18,18,20,25	1819:20,25	1847:1,1,7,10,11	1871:5,9,9,22
1766:21,24	1794:1,6,7,10,19	1820:8,9,10,15,24	1847:15,17,25	1872:2,4,9,11
1767:8,12,12,16	1794:23,25	1820:25 1821:1,2	1848:2,2,3,8,11	1873:10,12,15,18
1767:18,22,23	1795:11,19,24	1821:23 1822:2,9	1848:13,16,17,25	1873:19,20,21
1768:6,7,9,13,19	1796:6,7,10,11,22	1822:9,11,22,23	1849:3,4,8,9,11	1874:2,6,8,13,15

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PSC HEARING VOL 13 9/24/2004

1874:17,20,21,23	1903:16,20,23,24	1927:19,22,22,22	1950:1,7,7,8,9,13	1975:8,15,15,16
1874:24,25	1903:24,25	1927:23 1928:1,5	1950:14,19,24,25	1975:18,21,22
1875:1,4,6,10,10	1904:1,4,5,6,8,12	1928:8,10,10,10	1951:5,7,14,15,15	1976:4,5,6,18,22
1875:14,17,18,23	1904:18,18,21,22	1928:12,17,22,25	1951:18,19	1976:25 1977:1,1
1875:23 1876:7	1904:22 1905:2,8	1929:10,11,14,17	1952:2,3,12,13,14	1977:4,9,11,11,12
1876:14,17,20,24	1905:16,24,25	1929:19,22,23	1952:16,19,21	1977:14,14,21
1876:25 1877:5,6	1906:1,3,4,5,8,10	1930:5,7,10,11,12	1953:4,5,8,9,11	1978:5,7,8,9,9,10
1877:6,7,9,10,11	1906:12,14,18,23	1930:16,17,19,20	1953:18,19,21,21	1978:13,17,19,21
1877:20,21,25	1906:23,25	1931:5,7,10,11,14	1953:23 1954:1,5	1979:1,3,4,6,7,9
1878:3,7,9,18,21	1907:2,3,5,7,13	1931:20,21	1954:6,6,8,9,11	1979:13,17,20,23
1878:24 1879:5,7	1907:14,14,15,15	1932:6,9,12,16,22	1954:12,14,19,20	1979:24,25
1879:8,14,15,18	1907:19,20,23	1932:24 1933:2,3	1954:23,25	1980:4,5,5,11,14
1880:1,3,8,16,22	1908:9,15,21,22	1933:5,6,6,7,9,11	1955:8,9,10,14,18	1980:15,15,25
1880:23,24,25	1909:3,5,6,9,10	1933:13,14,14,14	1955:20,21,22,22	1981:2,23,24,25
1881:2,4,4,25	1909:10,11,14,20	1933:20 1934:1,3	1955:25 1956:3,6	1982:2,12,20,25
1882:4,10,13,13	1909:20,22,24	1934:6,8,13,14,15	1956:8,8,17,18,20	1983:3,6,8,18,24
1882:14,18,25	1910:2,2,2,11,15	1934:15,18,22,22	1957:6,11,14,22	1983:25 1984:6,9
1883:2,3,7,12,16	1910:24 1911:3,3	1934:25,25	1957:24 1958:1,3	1984:11,13,14,16
1883:16,17,17,18	1911:4,9,11,12,18	1935:3,7,7,11,12	1958:3,5,6,8,11	1984:25 1985:9
1884:6,8,11,13	1911:20 1912:1,4	1935:17,23,24,25	1958:12,14,16,17	1985:17,18,19,20
1885:6,10,15,15	1912:4,6,13,13,16	1936:3,10,16,16	1958:18,19,21,21	1985:21,21,25
1885:16,21,25	1912:19,21,24	1936:21,21,22,23	1958:22,24,24	1986:1,1,4,6,8,8,9
1886:3,6,14,17,22	1913:1,3,3,7,10	1937:4,10,12,20	1959:4,5,5,9,11	1986:12,13,16,20
1886:24 1887:4,4	1913:12,15,16,17	1937:23,24	1959:12,12,14,16	1986:20,21,21,22
1887:5,16,24,24	1913:18,20,22,23	1938:3,10,10,11	1959:18,19,22,25	1987:1,2,4,7,9,13
1887:25 1888:1	1913:24 1914:2,8	1938:16,17,25	1960:2,4,5,8,19	1987:15,16,19,20
1888:12,15,17,21	1914:10,10,12,16	1939:3,5,17,17,17	1960:20,20,22	1987:23,24,24,25
1888:23,25	1914:16,18,18,19	1939:19,22,25	1961:11,11,11,15	1988:2,3,3,6,9,10
1889:2,7,10,12,21	1914:23,24	1940:2,2,3,4,6,16	1961:16,17,19,20	1988:13,14,16,17
1890:9,9,19,19,23	1915:2,2,8,16,20	1940:20,21,22,22	1962:1,5,6,11,15	1988:18,19
1891:5,7,10,11,12	1916:6,8,11,15,21	1940:24,24	1962:17,19,24,25	1989:2,3,10,11,12
1891:17,18,18,22	1916:22,23,24	1941:1,2,3,5,5,7,7	1962:25 1963:2,2	1989:13,15,22
1891:22,24,24,25	1917:6,18 1918:3	1941:10,16,19,23	1963:3,10,10,10	1990:3,4,11,12,13
1891:25 1892:1,6	1918:13,14,15,18	1941:24 1942:2,4	1963:17,18,19,20	1990:15,18,18,21
1892:10,10,12,15	1918:21 1919:1,2	1942:5,9,9,9,12	1964:2,2,3,6,6,6,9	1990:21,23,24
1892:18,21,24	1919:2,6,10,14,16	1942:12,17,21,25	1964:14,16,16,19	1991:2,3,7,8,11
1893:10,13,14,15	1919:16,25	1943:3,4,5,6,9,9,9	1964:19,19,20,23	1991:12,14,17,24
1893:17,19,22	1920:3,4,6,12,19	1943:11,11,14,15	1964:25 1965:2,3	1992:5,6,7,9,10
1894:4,4,4,10,11	1920:20,21,23,24	1943:16,17,20,20	1965:10,12,17,18	1992:13,15,17,21
1894:18,19,19,23	1921:3,3,4,4,5,5,5	1943:21,22,24	1966:2,3,4,5,5,10	1992:22 1993:2,2
1895:9,9,24	1921:8,15,16,18	1944:1,2,3,4,6,8	1966:10,14,16,18	1993:3,5,6,9,10
1896:4,9,16	1921:21,25	1944:10,11,12,15	1966:20,22	1993:15,16,19,23
1897:8,14,18,23	1922:1,12,22,23	1944:18,19,20,21	1967:2,3,3,4,5,6,8	1993:23,25
1897:24 1898:2,2	1922:24,25	1944:21,22,22,23	1967:9,12,13,15	1994:1,3,6,7,7,8,9
1898:6,6,7,7,12	1923:1,2,2,4,11	1944:23,24,25	1967:20,24	1994:9,10,12,15
1898:13,13,17,22	1923:15,17,19,20	1945:3,5,7,12,13	1968:1,2,8,21,23	1994:16,16,17,18
1898:24 1899:3,4	1923:21,22	1945:13,14,15,19	1969:6,8,13,13,14	1994:22,22
1899:6,9,10,12,17	1924:2,4,7,16,17	1945:20,21,21,22	1969:16,22,25	1995:6,6,6,13,15
1899:18,21,21,23	1924:18,20,20	1945:24,25	1970:4,8,11,11,13	1995:16,17,20
1900:2,10,12,15	1925:2,5,5,9,11	1946:1,2,6,9,11	1970:16,18,19,23	1996:3,3,4,5,11
1900:16,16,19,20	1925:16,17,21	1946:13,17,19,21	1970:23,24,24,24	1996:12,15,19,21
1900:22,23,24	1926:2,2,3,3,4,5,8	1946:22,25,25	1971:1,8,9,9,10	1997:1,3,4,7,9,10
1901:5,6,15,15,20	1926:8,9,9,10,10	1947:1,2,8,11,14	1971:23 1972:1,3	1997:18,19,20
1901:20,23	1926:12,14,15,17	1947:17,23,24	1972:11,11,13,16	1998:2,3,5,7,9,10
1902:5,7,8,12,13	1926:18,24	1948:1,10,12,13	1973:15,18,19	1998:11,20,21,21
1902:15,18,18,22	1927:2,5,5,6,8,8,9	1948:14,15,16,16	1974:3,4,6,6,8,8,9	1998:23 1999:1,4
1902:23,24	1927:10,10,11,11	1948:17 1949:2,4	1974:16,17,20,23	1999:4,11,13,15
1903:1,5,9,10,10	1927:14,16,18,18	1949:6,8,10,17,17	1975:1,2,2,3,4,5,7	1999:16,19,19,20

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PSC HEARING VOL 13 9/24/2004

1999:20,21,22,24	2025:13,16,18,22	1831:3 1832:6	1783:24 1784:7	1800:5,5,17
2000:1,1,2,2,4,5,6	2026:4,7,8,13,14	1834:19 1836:7,9	1787:17 1796:23	1807:12 1808:9
2000:6,10,11,11	2026:15,15,18,20	1836:14,15	1797:12 1803:3	1808:22,25
2000:12,12,13,16	2026:21,22,24,24	1844:5,12 1848:4	1807:20 1808:6	1810:17 1812:9
2000:22,22,25	2026:25 2027:1,3	1854:13 1855:1,4	1810:2,4,22	1812:21,24
2001:1,3,5,5,6,9	2027:10,11,14,16	1855:8 1856:19	1813:23 1816:21	1813:17,19,25,25
2001:13,19,20,22	2027:16,22,24	1871:13 1877:17	1817:22 1818:6	1814:4,6,16,20
2001:23,23	2028:1,4,4,7,14	1879:1,4 1880:5	1823:14 1824:20	1815:8 1816:2
2002:1,2,3,4,4,9	2028:16,23,24	1880:21 1881:1,9	1824:22 1826:9	1819:15 1821:11
2002:14,14,18,19	2029:4,12,13,14	1881:24 1893:7	1827:21,22	1822:15,19
2002:24,25,25	2029:15,20,20,21	1894:22 1896:6	1830:11 1831:22	1824:5,17 1826:5
2003:2,3,6,7,11	2030:3,21,24	1896:13 1900:4	1832:19 1834:25	1826:11,14
2003:12,13,20,20	2031:11,19	1904:1 1905:18	1839:19 1840:15	1833:12,18
2003:21,22,22,24	2032:8,10,10,22	1912:6 1914:5	1850:21 1869:2	1835:1 1836:20
2003:24,25	2032:24,25	1921:22 1925:15	1871:14 1874:12	1840:23,24
2004:1,2,3,5,6,9	2033:17,18	1929:23 1932:9	1880:6 1881:22	1841:6,12 1845:2
2004:12,14,17,21	2034:16,20,23	1933:25 1939:15	1892:1 1899:17	1846:10 1847:18
2004:25 2005:4,9	2035:3,8,8,9,11	1939:16 1944:7	1902:8 1903:1	1848:7 1849:25
2005:10,11,12,12	2035:14,15,17,19	1945:7,17 1955:6	1910:9 1918:16	1850:14,20
2005:14,16,22,22	2035:21,22	1955:7,9,18	1919:16,20,25,25	1851:9 1852:20
2005:24 2006:1,3	2036:1,6,6,8,9,12	1961:20 1963:7	1920:18,22	1852:21 1853:16
2006:6,8,16,19	2036:14,15,15,16	1966:15,19	1923:2,6,18	1853:18 1854:17
2007:1,3,5,5,7,7,8	2036:22,23,25	1973:25 1977:17	1927:1,1 1928:1	1854:18 1857:11
2007:9,9,11,16,17	2037:2,3,3,19,23	1977:21,22	1935:11 1936:23	1862:19 1865:20
2007:18,18,20,21	2038:5,9,15,17,19	1986:17,20,23	1938:12,21	1865:22 1866:24
2008:6,23	2038:20,21,22,24	1988:4,7,23	1946:2,25	1867:25 1870:10
2009:13,15,16,22	2039:1,1,2,4,5,6,7	1989:2,9 1997:12	1948:16 1951:18	1874:3 1882:6,7
2010:2,7,15,25	2039:8,9,13,13,14	2005:14,24	1953:9 1956:7	1882:17,22
2011:1,1,4,5,6,6,9	2039:16,16,21	2006:6 2010:3	1961:22 1962:13	1885:10 1886:23
2011:9,10,14,16	2040:3,4,11,22,25	2015:3 2030:2	1969:4 1970:4	1890:11,24
2011:25,25	2041:5,6,10,21,22	2037:8 2042:9	1971:3 1980:22	1891:6 1892:12
2012:3,5,14,15,20	2042:5,6,6,7,13	2047:21 2049:15	1987:20 1989:6	1892:18 1893:24
2012:20,25	2042:14,16,19,22	theirs 1856:9	1990:20 1992:16	1894:2 1898:19
2013:4,4,7,10,14	2043:5,8,9,10,14	them 1772:15	1995:5 2000:6	1900:3,13
2013:15,16,17,18	2043:15,19,21,23	1774:1 1784:9,13	2003:16,19	1901:18 1902:13
2013:24 2014:4,5	2043:25 2044:6	1790:8 1797:25	2008:20 2012:8	1902:14,19,20
2014:19,19,22,24	2044:14,17	1798:3 1805:21	2015:12 2020:9	1903:14 1904:17
2015:1,2,6,8,10	2045:4,12,21	1838:6 1851:21	2022:3 2027:18	1904:17,19
2015:12,12,15,16	2046:1,7,7,8,10	1853:2 1854:25	2030:24 2032:10	1912:8,11 1913:4
2015:17,20,25	2046:11,13,15,16	1870:6,16 1871:8	2033:6,11 2034:2	1914:11 1915:1
2016:2,5,8,10,12	2046:17,18,18,24	1876:12,22	2038:22 2039:3	1915:23 1916:1
2016:16,17,20,23	2047:3,4,7,14,19	1888:24 1900:5	2050:21	1917:5,9,14,15,17
2016:24,25,25	2048:2,7,7,8,15	1900:22 1902:18	theoretical 1783:16	1917:21 1918:12
2017:7,18,20,21	2048:20,20	1912:22 1917:20	1783:24	1919:17 1920:1,5
2019:1,24 2020:1	2049:1,1,2,8,16	1935:14 1939:14	theoretically	1920:16,17
2020:1,4,8,11,11	2049:21 2050:4,7	1944:7 1947:17	1924:25 1925:5	1922:11,11
2020:12,12,16,17	2050:7,8,9,11,14	1948:13 1949:20	1925:13,16,19	1924:16 1925:20
2020:20,21	2050:15,16,19,22	1956:19 1973:2	theory 1877:21	1928:21 1930:8
2021:3,8,12,15,17	2051:2,5,9,15	1982:4 1995:10	1878:3 1879:5	1930:16,18
2021:19,22	2052:2,4,9,25	2013:11 2021:6	there 1771:20	1931:21 1932:11
2022:2,2,3,4,5,16	2053:3,3,5,8,12	2030:12,15	1774:9 1776:17	1932:19 1933:7
2022:17,17,19,20	2053:13,19,20,23	2039:15 2041:3	1779:19 1784:7	1933:11 1935:24
2022:20,24	2054:3,3,9,13,16	2046:1 2054:18	1784:17 1786:7,9	1936:20 1940:10
2023:1,1,2,7,9,12	2054:20,25	2054:23	1786:14 1788:7	1940:14 1943:17
2023:15,25	2055:8,16,23	themselves 1981:25	1788:17 1793:11	1944:19 1945:4
2024:3,8,10,12,16	2058:7	then 1763:8 1765:1	1793:12 1794:6	1946:4,8,8 1947:7
2024:16,17	their 1781:17	1771:6 1775:24	1795:4 1796:16	1947:14,16,18,21
2025:3,7,7,8,11	1808:9 1821:1	1776:18 1777:2	1799:15,16	1947:22,22

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PSC HEARING VOL 13 9/24/2004

1948:22 1949:1	these 1769:13	1896:10,14,16	1958:10 2005:19	1876:8 1882:25
1949:14 1952:11	1770:23 1771:4	1905:6,10,11,15	2005:19 2030:1	1886:6 1888:14
1953:7 1954:5	1797:22 1812:16	1908:8 1909:2	2037:11 2049:9	1888:20 1889:5
1955:7 1957:9,12	1819:13 1822:17	1911:9,17,17	thing 1774:20	1895:21 1896:11
1957:15,16	1833:11,13	1912:13,22,24	1779:20 1790:16	1896:22 1901:13
1958:9 1960:12	1836:6 1846:17	1913:23 1921:12	1815:7 1886:16	1902:20 1906:1,4
1960:23 1961:3,4	1850:3 1865:20	1925:18 1930:1,3	1894:17 1896:24	1908:24 1909:2
1962:10 1963:23	1868:7 1870:4	1930:12,12	1915:1 1944:14	1915:15 1916:2,8
1964:1,5 1965:8	1874:2 1875:24	1932:19 1934:6	1973:15 1991:12	1918:1 1924:15
1966:13,17,23	1876:1 1879:11	1936:4,12,14,24	2001:19 2005:4	1928:17 1930:24
1967:22 1969:19	1879:13 1883:5	1937:13 1938:2,4	2042:14 2048:3	1932:11 1937:1
1971:5 1972:8	1891:19,21	1943:8,8,25	things 1777:5	1938:25 1942:14
1977:2 1979:11	1905:22 1910:25	1944:1 1945:3,7	1785:5 1803:25	1943:1 1944:12
1980:12 1981:14	1922:2 1942:23	1945:19 1946:5,7	1805:3 1807:7	1947:2,6 1948:3,4
1992:8 1993:18	1945:5,9 1946:2	1946:11,11,13,24	1818:10 1832:5	1948:10 1951:15
1993:20 1996:6,6	1946:24 1947:11	1947:18 1948:12	1832:19 1846:6	1952:9 1953:21
1996:9 2001:14	1951:20 1957:17	1948:16,20	1857:1 1890:23	1955:5 1956:10
2008:11 2009:6	1957:22 1959:3,8	1949:22,23,25	1908:3 1921:11	1957:8 1960:5
2011:3 2012:2,7	1959:11,15	1950:15 1955:13	1928:24,24,25	1961:10,14
2012:12 2013:21	1960:6,20 1961:1	1957:23 1959:14	1929:2,7,13	1962:2,21
2014:6 2021:8	1963:1,3 1965:23	1961:19 1963:21	1933:9,10,18	1963:14 1964:12
2023:14 2029:9	1973:14,15	1964:17 1965:6,6	1939:2,13	1964:22 1965:7
2029:14 2032:9	2013:15 2016:21	1965:11 1967:9	1949:18 1956:1	1965:10,15,19
2032:25 2035:2	2019:2 2025:10	1967:10 1969:21	1958:8 1963:9	1966:1,11 1968:4
2038:14 2050:25	2025:12,13	1970:18 1974:18	1997:23 2008:4	1970:21 1971:12
2051:9	2028:3 2031:22	1977:21 1981:18	2008:17 2009:5	1973:21 1974:2
thereabouts	2036:2 2046:4	1984:1 1986:19	2010:8 2016:8	1975:7 1976:19
1839:15 1895:7	2053:9	1987:6,8 1988:3,4	2034:19	1981:6,10 1988:9
2026:10	they 1765:13,14,17	1988:6,21,21	think 1763:21,22	1989:8,11
therefore 1881:25	1766:9 1772:15	1990:24 1994:13	1765:8,9 1775:1	1992:20,24
1914:17 1944:25	1775:10 1778:6	1996:17 1998:4	1775:13 1778:13	1993:25 1994:9
1962:18 2046:6	1778:21,22	1999:8 2000:19	1780:19 1782:14	1994:15,18,25
thereto 1787:8	1788:9,18 1792:2	2000:21 2001:17	1783:6 1786:22	1998:4,20 2001:4
1991:1	1795:22,23	2003:15,23	1787:12,18	2001:5,13,19
thereunder	1797:6,7 1810:16	2005:13 2006:3,6	1789:3,7 1790:19	2002:20 2005:19
1792:13	1821:2,3 1822:4	2006:7,8,9	1791:4,15,17	2006:16,18,23
there's 1799:18,19	1825:22 1826:1	2008:20 2010:6	1792:9 1794:5	2007:2,15,24
1799:22 1801:4,7	1830:18 1832:15	2015:3 2021:7	1795:10 1806:2,8	2008:16 2009:25
1804:22 1814:16	1834:5,11,21	2026:23 2029:24	1814:2,11 1817:9	2013:24 2019:4,4
1815:1,1 1819:11	1835:20 1836:3,9	2030:11,13,14	1817:15 1819:6	2019:8,11
1820:14 1827:22	1841:12,24	2037:12,13	1819:23 1821:15	2020:20 2024:1,5
1829:14 1834:8,9	1842:1 1843:11	2038:17 2040:21	1827:22 1829:14	2024:7 2027:25
1834:17 1838:22	1844:3,12,13	2042:2,3,8	1829:18 1830:8	2029:9,12,17
1841:8 1845:2	1845:3,8,9,16	2044:12,13,23	1830:21 1832:14	2031:16 2035:1,7
1855:6 1866:23	1846:5 1847:6	2046:6 2049:21	1833:22 1834:2	2036:5,22 2037:6
1882:20 1890:8	1848:18 1851:21	they're 1765:1	1834:15 1835:12	2037:15,16,23
1892:2 1893:9	1852:1,3 1854:24	1818:9 1833:20	1837:20,25	2039:1,10
1915:25 1917:1	1855:4,7 1856:19	1834:18 1841:9	1841:21 1842:3,4	2040:12 2041:4,8
1924:4,7 1929:11	1856:19 1859:11	1844:21 1848:12	1842:7 1843:2,9	2041:16 2042:5
1936:23 1945:4,6	1860:7 1863:5	1861:14,15	1843:13 1844:7,8	2042:11 2043:18
1946:10 1948:3,4	1866:8 1868:21	1900:22 1913:12	1845:2 1848:8	2047:17,24
1956:24 1962:3	1876:5,22	1929:2,17	1849:3,10	2049:9,25 2050:5
1964:12,22	1877:18 1879:1	1945:24 1958:6	1851:17 1852:21	2052:19,23
1966:3 1970:21	1880:5,21,24	1964:20 1974:18	1853:9,16 1855:3	2053:11
1972:7 1986:25	1881:2 1882:1	1977:9 2003:18	1855:6,19,22	thinking 1971:4
1993:22 2003:10	1884:25 1885:2	2040:19,20,20	1857:11 1861:21	third 1865:16
2019:23 2023:16	1889:18 1893:1	2049:14	1863:19 1864:5	1870:15 1958:2
2034:10	1895:25 1896:9	they've 1845:10	1866:10 1868:19	1958:21,22

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PSC HEARING VOL 13 9/24/2004

1961:11,15	1942:19 1943:5	Thomas 1762:14,23 1866:19	1860:15 1862:19 1863:4,23 1866:9	1821:19 1824:8 1833:17 1843:25
1986:3 2022:24	1943:12 1944:2	Thompson 1823:18	1869:19,22	1870:23 1878:15
2023:2	1944:24 1947:4	1824:23 1836:21	1870:3,10 1871:5	1883:17 1894:9
this 1763:8 1766:25	1947:13,20,20	1836:24 1837:3	1872:2,5 1876:24	1925:13 1926:19
1767:9,12	1948:14 1949:21	1854:3,8 1861:24	1879:25 1881:11	1982:3 2000:10
1768:20,23	1951:3 1952:9,19	1862:5,10 1869:3	1881:24 1884:2	2013:21 2014:6
1770:7 1771:6,9	1953:15,16,17,20	1869:9 1897:7	1884:24 1885:24	2040:23
1772:3,21,25	1953:25 1954:7,9	1916:4,14	1886:25 1887:2	thought 1782:20
1773:4,21,25,25	1954:18,19	1956:12 1968:14	1888:24 1889:14	1821:14 1838:10
1774:12,22	1956:3 1957:14	1976:8 1982:23	1890:10,24	1857:3 1871:22
1776:6,11 1778:3	1959:2,2 1960:12	1983:5,11	1891:13,19	1875:22 1880:15
1781:5,7,10,20	1961:17 1962:11	1984:10,13,18,23	1892:3,4,15,22,24	1886:18 1904:10
1782:2 1785:14	1963:24 1964:13	1985:2 1989:23	1894:3 1897:1	1907:1 1924:20
1787:2,12	1964:15,24	1990:9,15	1898:8 1900:24	1959:19 1961:22
1788:11 1794:12	1965:12,13	1991:21,23	1901:10,25	1998:10,12
1794:13 1795:7	1966:4,8 1967:23	2008:24 2010:13	1902:17 1903:2	2002:12 2016:4
1799:2,15	1968:2 1970:7,10	2010:19 2013:12	1904:7 1905:1,6	thousand 1967:11
1801:23 1802:11	1971:15,22	2014:3,9 2017:2,6	1905:23 1908:23	thousands 1929:4
1802:12 1804:15	1972:21 1973:10	2017:11,16,19	1909:22 1912:23	three 1772:15
1808:15 1813:18	1975:10 1976:7	2018:1 2019:8,11	1915:19 1918:19	1790:11 1819:4
1814:3,7,23,25	1977:7 1978:22	2019:16 2020:7	1921:16,22	1883:3 1952:7
1815:10 1816:10	1978:24 1980:6,9	2025:19 2030:6	1925:9 1928:25	1958:10 1969:18
1817:3 1818:21	1981:15 1983:1	2030:13,15,19,23	1932:5,6,7,10,13	1987:8 1993:11
1825:14 1827:22	1983:19 1984:4	2031:3 2050:2,6	1932:15 1933:10	2015:12 2025:20
1828:25 1829:15	1984:15 1988:10	2050:23 2051:12	1933:16,24	2032:5 2055:8
1831:4 1840:2,3	1988:14 1989:16	2051:16 2052:1,9	through 1764:25	
1840:11 1842:14	1990:20,22	2054:7,19,22	1770:20 1771:3	
1843:8,22 1844:8	1991:2 1993:1,21	2055:2,7,11,13,18	1776:13 1787:23	
1844:16 1846:21	1994:18 1996:2	2055:21	1801:24 1806:25	
1846:23 1847:11	1996:10 1997:15	thoroughly 1877:16	1808:20 1821:23	
1848:23 1849:10	2000:20 2001:25	those 1764:24	1833:4 1854:12	
1850:14 1852:25	2002:7 2003:14	1765:5,10,12,15	1867:6 1878:11	
1853:13 1854:11	2004:22 2005:6	1765:24 1773:7	1902:23 1916:12	
1854:21 1856:10	2005:11,18,22,25	1775:18 1777:11	1920:9 1946:3,11	
1857:24 1858:3	2006:4,14,16,23	1778:2,2,5 1782:8	1950:6,10 1995:9	
1858:17 1859:7	2007:10,22,22	1782:16,25	1975:19 1981:17	
1860:3,4,5 1861:1	2009:23 2010:25	1784:4 1785:11	1986:17 1987:7,9	
1862:6,7 1864:15	2011:2,5,8,19,20	1786:16,24	1987:13 1988:20	
1868:9,10,12,21	2011:22,22,24	1787:25 1788:18	1991:18 1993:6	
1869:4,16,23	2012:4 2013:9,18	1789:5,8,20	1993:19 1996:18	
1870:17 1871:23	2013:19,23	1791:8 1793:14	throughout 1771:4	
1873:13,17	2014:8 2016:18	1794:20 1797:5	thus 1961:19	
1874:10 1875:21	2017:15 2019:1	1799:17,20	2002:24	
1876:8 1879:23	2019:25 2020:7	1800:1 1801:10	tie 1837:18,22	
1880:3 1881:12	2020:23 2028:10	1801:12,16,18	1845:21	
1882:8,8 1886:7	2028:18 2029:4	1804:1 1807:14	tied 1972:4	
1891:16 1892:12	2029:11,20	1819:6,21	tighter 1875:2,5	
1896:12 1898:15	2030:16,19,23	1821:12 1825:23	till 1953:19 2020:4	
1899:18,20	2035:12 2037:1	1828:2 1832:19	Tim 1817:11	
1900:19 1910:17	2038:6,11,13	1833:20 1834:5	time 1767:14	
1912:16 1914:6	2039:3,5,6,12	1834:11 1842:19	1773:22 1776:6	
1916:6,10 1921:4	2040:4,7,15,16,25	1845:23 1846:3	1784:4 1785:16	
1921:10,19	2042:1 2045:12	1846:16 1847:23	1789:24 1793:10	
1923:9 1927:15	2045:15 2046:23	1847:25 1848:4	1794:25 1795:12	
1928:18 1929:16	2049:12 2050:9	1848:20 1851:12	1797:13,20	
1931:18,18,18,22	2050:16 2053:2,8	1853:21 1855:16	1801:17 1804:21	
1931:24 1932:8	2053:16 2054:9	1856:21 1859:24	1805:6 1807:6	
1933:20 1937:9	2054:18 2055:3			

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PSC HEARING VOL 13 9/24/2004

1810:17 1812:4	1876:21 1946:4	1801:21,23,24,25	1849:9,13,14,17	1888:13,18,19,22
1819:13,14	2002:8 2005:3	1802:10,12,17,18	1849:24 1850:6,7	1889:5,8 1890:4
1822:8 1823:18	2042:15	1803:2,25 1805:1	1850:7,10,11,18	1890:23 1891:6
1828:17 1833:19	time's 1986:3	1805:5,6,8,9,10	1850:25 1851:7,8	1891:16,24
1836:21 1839:12	timing 1877:4	1805:11,21,25,25	1851:9,13,15,19	1892:14,15,19,22
1842:14,14	1878:8,10 1881:1	1806:17,20,21	1851:23 1852:7	1893:1,7,14,15,22
1844:22 1848:3	1900:7 1901:15	1807:3,8,12,25	1852:10,15,15,18	1893:22,24
1849:17 1851:2	1902:15,24	1808:8,10,11,14	1852:19,21	1894:11,15
1852:25 1860:7	1903:2,11,12	1808:15,22,22,24	1853:4,6,14,17,22	1895:19 1896:1,1
1860:18 1863:8	1930:19 1938:8	1809:12,14,14,15	1854:13,15,20,23	1896:6,13,15,17
1870:21 1871:10	tip 1976:18	1809:21 1810:3,4	1854:25 1855:1,3	1896:21,21,24
1872:17 1874:10	title 1990:18 2020:1	1810:9,13,13,14	1855:4,10,13	1897:2,23
1877:19,22	2020:8,12	1810:23,25	1856:1,1,6,13,19	1898:14,14,16
1878:4,8 1882:8	titled 1767:3	1811:1,5,7,9,11	1856:20 1857:8	1899:7,18,20,23
1890:9,19,21	to 1761:13 1763:7,7	1811:17,23	1858:14,14,19	1899:24 1900:2,5
1892:1,8,17	1763:9,10,13	1812:12,13,14,14	1859:24 1860:6,8	1900:5,14,18,23
1896:14 1899:24	1764:1,2,9,10,11	1812:16 1813:7	1860:11,15	1901:1,6,17,19
1900:11,13	1764:25 1765:6	1814:1,3,5,21,21	1861:3,5,15	1902:3,5,12,16,16
1902:5,5,14,20,22	1765:15,21,25	1814:23 1815:4	1862:3,14,18	1902:17,17,18,19
1908:2 1909:17	1767:4,14,18	1815:11,12,23,24	1863:4,8,11,25	1902:23 1903:3,4
1909:22 1911:3	1768:6,9,22,23	1816:19 1817:7	1864:2,6,7,9,10	1903:5,14,23,24
1914:8 1916:6,10	1769:1,8,9,21,24	1817:16,20	1864:13,22,23	1904:10,17,18
1917:2,3,7	1769:25 1770:13	1818:15,16,19,23	1865:1,6,9,10,14	1905:8,25
1919:17,21	1770:15,23,23	1819:1,11,16,22	1865:15,17	1906:14,19
1928:6,10 1930:2	1771:2,5,6,7	1819:23,23,25	1866:5,12,23	1907:5,6,7,11,23
1932:18 1936:15	1772:2,6 1773:1,3	1820:24,25	1867:1,6,10,11,14	1908:2,7,10,13,19
1938:2,6 1939:18	1773:5,22,22	1821:4 1823:13	1867:15,15,16,18	1908:22,22
1940:19,20	1774:5,6,6,6,8,13	1823:17 1824:2,2	1867:19,22,23,24	1909:4,4,7,11,25
1941:10 1943:18	1774:18,19	1824:9,18	1868:4,21,25	1909:25 1910:1,7
1945:18 1947:25	1775:7,8,9,10,15	1825:13,17,17,24	1869:13,14,14,15	1910:7,10,11,14
1953:19 1955:14	1775:15 1776:4,5	1826:6,17,25	1869:23 1870:6	1911:2,7,12,15,24
1955:22 1956:8	1776:8,8,9,10,12	1827:2,24 1828:6	1870:12,13,15	1912:2,3,16,19,20
1957:11,18	1776:15,16,17,23	1828:14,23,25	1871:4,8,13,13,20	1913:7,12,21,24
1958:12 1959:17	1777:5,5,6,6,17	1829:5 1830:4,6	1872:4,4,10,10,21	1914:2,2,3,4,6,11
1959:19 1960:1,4	1778:13 1779:1	1831:14,15,16,17	1872:22 1873:5,5	1914:18 1915:9
1960:7,11 1963:6	1779:17,23	1831:20,24	1873:6,14 1874:3	1915:12,19,22,24
1963:10 1965:4	1780:3,14,25	1832:2,8,10,11,16	1874:5,6,13,18,23	1916:6,21 1917:6
1965:22 1966:15	1781:12,17,20,20	1832:24 1833:9	1875:4,10,21,23	1917:10,23
1967:9,13 1968:2	1782:3,11,12,15	1833:11,24	1876:6,9,11,14,20	1918:1,1,9,20,24
1968:20 1969:9	1782:16,19,22	1834:3,5,9,10,13	1876:22,24,25	1919:10,14,23,23
1976:7 1980:15	1783:1,2,3,3,19	1834:19,19,22,23	1877:11,12,12,14	1920:2,4,14,18
1983:1 1984:4	1784:6,6,11,22,23	1835:6 1836:20	1878:14,16,18,25	1921:19,24
1985:1 1987:10	1785:25 1786:14	1836:20 1837:7	1879:1,14,15,21	1922:4,11,20
1987:13,22	1787:1,5,5,12,20	1837:21,24	1879:23,24	1923:2,11,13,15
1988:17 1999:13	1788:3,7,9,12,15	1838:2,10,12,24	1880:2,3,4,7,20	1924:4,4,9
1999:15 2002:3	1788:16,21,23	1839:7,10,11,20	1880:22,22,25	1925:17,18,22
2003:5 2004:2,20	1789:23 1790:2,5	1840:2,3,14,22,25	1881:7,8,15,23,25	1926:10,18
2005:3,7 2006:25	1790:6,9,10,11,13	1841:8,11,15,18	1882:2,8,9,10,13	1927:3,7 1928:8
2007:24 2017:15	1790:21 1791:18	1841:18,21,22,24	1882:18,22,23	1929:11,23
2019:5 2025:14	1792:5,20,25	1842:8,12,16,19	1883:1,14,21,22	1930:6 1931:1,3
2037:10,18,22	1793:1,19,22,22	1842:22 1843:5	1883:25 1884:9	1931:10,20
2038:2 2048:9	1793:25 1794:2,6	1843:15,16	1884:18,22,25	1932:4,12,13,24
2054:13,18	1794:23 1795:14	1844:8,16,23,24	1885:12,15,15,19	1933:6,8,21
2055:3	1796:7,7 1797:4	1845:8,13,20,22	1885:22,23,25	1934:5,8,18
timely 1974:1	1797:11,21	1845:22 1846:1,6	1886:2,9,11,13,16	1935:8,13,13,14
2004:18	1798:12,16,16,17	1847:4,20 1848:5	1886:22 1887:4,6	1935:18,18,21
times 1770:17	1800:24 1801:12	1848:12,13,17,18	1887:11,22,25	1936:3,7,16,16,18
1775:13 1818:3	1801:16,16,16,21	1848:19,22,25	1888:1,9,10,12,13	1936:22 1937:8

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PSC HEARING VOL 13 9/24/2004

1937:12,12,18,19	1978:4,5,10,14,15	2020:2,9,15,22	2038:23 2048:5	transactions
1937:19,23,24	1978:18,24	2021:2,7,12,14,23	2048:19	1850:20 1879:6
1938:2,3,9 1939:4	1979:1,5 1980:3	2021:25 2022:5	today's 2027:20	TRANSCRIPT
1939:4,6,7,15,17	1980:22 1981:10	2022:10,13,15,23	together 1770:21	1761:4
1939:20 1940:6	1981:12,12,19	2022:24 2023:1,6	1884:24 1960:23	treat 1895:24
1941:6,7,9,17,25	1982:11,15,15,17	2023:9,18,23	2030:11	1901:6 1903:3
1942:12,12,22	1982:19 1983:19	2024:1,2,6,7,14	told 1880:15	1951:20 1968:25
1943:3,5,19,22	1983:24 1984:3,6	2025:4,8,11,22	2009:20	1969:11,15,18
1944:2,7,12,14,20	1984:10 1985:8	2026:4,11,15,25	Tom 1983:9,9	1982:1 2001:9
1944:24 1945:1,7	1985:10,13,18,25	2027:1,7,12	tongue 1976:19	2021:11 2022:9
1945:8,10,14,16	1986:10,13,16,17	2028:1,1,13,22	too 1841:15 1844:9	2023:13 2029:24
1945:20,23,24	1986:20 1988:19	2031:8,9,11,13,16	1861:5 1914:19	treated 1887:8
1946:6,16,17,20	1988:21,25	2031:19 2032:2	1918:10 1925:25	1900:1 1902:9
1946:21 1947:2,9	1989:2,2,9,19,25	2032:23,24	1934:16 1935:9	1929:17 1936:12
1947:14,17,18,23	1990:4,7,13,16,23	2033:21 2034:2,2	1947:7 1985:2	1954:15,17
1947:24 1948:11	1990:23 1991:3	2034:6,8,9,10,14	2007:13	1967:7 2001:7
1948:13,15,16,25	1991:10,12	2034:15,20,23	took 1934:14	2022:15 2023:4
1949:2,5,11,13,15	1992:8,10,11,13	2035:5 2036:3,15	2003:13 2026:12	2048:1
1949:16,18,19,19	1992:17,19,20	2036:16,18,22,25	2029:12 2045:15	treating 1841:3
1949:20,20,22	1993:15,15,16,21	2037:1,2,3,9,22	tool 1809:14	1843:3 1848:18
1950:3,5,9,10,17	1993:24,24	2038:1,6,6,7,7,8,9	top 1836:18 1842:2	1908:17 1910:25
1950:17,22,23	1994:1,10,15	2038:9,10,16,17	1842:4 1868:11	1995:10 2001:13
1951:2,3,6,7,16	1995:6,7,13,22,24	2038:18,25	1868:16,23	2020:22 2021:3,7
1951:17,25,25	1996:2,10,12,14	2039:2,2,10,15	1872:11 1914:10	2029:16
1952:1,2,3,6,14	1996:16,18,19,19	2040:7,7,10,13,16	treatment 1781:10	1781:10 1782:3
1953:10,21	1996:22 1997:3,9	2040:17,22,25	topics 1956:18	1827:20 1828:24
1954:1,19,23	1997:13,13,20,21	2041:2,9,9,11,12	total 1778:2,6,19	1877:15 1878:19
1955:8,18,20,25	1997:23 1998:7	2041:14,16,20,21	1779:11 1817:23	1880:4 1881:11
1956:2,2,17,19,23	1998:10,16,17,18	2041:23,24,25	1864:24 1865:1	1882:20,23
1956:24,24	1998:20 1999:6,8	2042:1,6,13,14,19	1872:16,23	1888:19 1892:10
1957:3,5,8,10,17	1999:25 2000:2	2042:20 2043:5	1874:13 1875:1	1897:22 1901:9
1957:17,21,22	2000:13,14,21	2043:14,15,25	1962:23 1963:3	1901:13 1902:6
1958:4,6,9,18,24	2001:9,22 2002:1	2044:1,4,13,14,22	1964:17 2013:18	1903:12 1932:7
1958:24 1959:8	2002:2,4,10,13,15	2044:23,25	2019:21,22	1934:24 1935:2
1959:17,22	2003:11,13,15,16	2045:2,2,6,7,8,13	2021:15 2022:11	1935:24 1938:14
1960:4,8,10,14,17	2003:19 2004:4,7	2045:15,16	2023:7 2044:17	1938:19 1943:6
1960:18,22,23	2004:9,13,15,16	2046:9,16,18,21	2044:22 2045:5,6	1992:7 1997:1,4
1961:10,17,18,22	2004:17,21,21,22	2046:22,25	2045:12	1999:14 2002:9
1961:23 1962:1,1	2004:23,25	2047:1,1,4,7,10	totaled 1818:23	2002:19 2006:12
1962:19,21	2005:6,10,25	2047:12,13,14,15	totally 1961:14	2024:17 2026:21
1963:4,7,7,14	2006:1,9,15	2047:17,21	toward 1764:21	2034:23 2035:3
1964:3,6,12,16,23	2007:2,3,3,9,11	2048:4,8,11,16,22	track 1819:12	2035:15
1964:25 1965:3,5	2007:12,14,20,20	2049:1,2,5,6,10	1921:13 1924:2	treats 1985:21
1965:8 1966:1,11	2008:13,16,20	2049:12,14,18,22	1964:25 1965:4,8	2029:17
1967:2,4,5,12	2009:12 2010:4	2050:7,11,18,20	tracked 1925:7	trend 1779:13
1968:5,5 1969:7	2010:22 2011:2	2051:3,10,13,18	tracking 1931:12	1799:17,19,23
1969:12,22,22	2011:24 2012:1	2051:19,24	tradeoffs 1915:1	1800:1 1806:20
1970:5,16,16,18	2012:18,19,19,20	2052:2,3,7,10,15	traditional 1794:1	1857:12 1907:10
1970:24 1971:9	2012:22,25	2052:24 2053:7	1888:16 1901:7	1913:16,17,18,20
1971:10,21,24	2013:4,5,7,9,9,11	2053:10,25	1939:25 1941:6	2037:20
1972:3,4,5 1973:3	2013:25 2014:1	2054:10,11,18,25	2001:9 2042:19	trends 1966:1
1973:16,18,21,24	2014:18 2015:2,7	2055:4	2042:20,23	2052:20
1973:24 1974:8,9	2015:8,16 2016:5	today 1791:2	training 1787:7	tried 1957:3
1974:13,15,18,21	2016:9,14,23,23	1805:11 1808:22	1827:12 2014:18	1977:17 2004:23
1974:23,24	2016:25 2017:20	1825:20 1828:13	2014:23 2018:23	trier 1787:4
1975:14,14,15,16	2017:22,25	1953:2 1989:20	2019:6	triggers 2002:19
1975:18 1976:19	2018:6,23,25	1997:12 2003:21	transaction	triple 1914:24
1977:6,10,17,22	2019:6,12,13	2024:21 2028:2	1850:14	

PSC HEARING VOL 13 9/24/2004

trucks 1789:3	twice 1773:14	2022:1	1814:9 1818:11	1974:19
true 1765:8,19	1836:14	unable 1989:9	1820:23 1875:10	university 2014:19
1772:10 1773:15	two 1782:14	unacceptable 1988:25	1889:4 1910:15	unless 1902:24
1780:1 1791:20	1790:15 1798:19	unanimous 1812:24	1924:12,13	1955:4 1969:7
1803:25 1825:23	1814:12,16	1813:11 1814:6	1926:7 1937:6	unquote 1859:12
1831:6,9 1833:17	1815:3,5 1818:9	unbiased 1974:12	1951:2,6 1957:21	unrecovered 1969:6 1970:3
1834:15,24,25	1819:13,21	uncertainty 1996:21,23	1973:9 1977:15	unregulated 1890:15,17
1844:17,19	1834:17 1837:19	uncollectible 1981:19	2003:8 2008:6	1891:3
1846:24 1847:3	1869:15 1884:24	understanding 1813:21	2028:16	unsure 1989:9
1852:5,6 1857:17	1928:25 1953:17	under 1763:15	1788:16 1799:14	until 1784:11
1858:25 1859:19	1962:10,12	1764:16 1780:10	1813:21 1817:21	1797:13,20
1861:20 1878:9	1964:12 1969:18	1787:24 1788:10	1827:15 1831:18	1851:2 1916:10
1894:8 1900:15	1970:21 1974:16	1792:16,21	1844:11 1846:7	1940:6 1965:18
1909:9 1915:19	1977:1 1988:20	1794:19 1795:1	1846:13,22,24	2002:17
1920:12 1925:16	1991:19 1994:8	1799:3,8 1812:24	1850:9 1851:25	untrained 2018:12
1927:9 1964:19	2003:25 2012:2,7	1818:7 1840:18	1857:15 1859:3	unusual 1888:18
1981:1 1984:5	2012:11,20	1841:2,20 1843:3	1865:19 1874:15	1953:20 1970:18
2018:9,10,11,13	2026:2,3,19	1851:19 1855:17	1878:24 1888:8	1971:6 2010:8
2021:4,9 2023:17	2030:10,16	type 1848:9	1901:14,24	2015:19 2033:14
2025:15 2028:24	2047:8,9 2054:20	1862:24 1864:8	1905:6 1910:25	unusually 1905:10
2029:3 2051:6	typical 1871:4,7	1873:10 1874:15	1921:15,20	up 1770:3 1771:6
trued 2022:25	1882:12 1885:23	1874:18,24	1923:7,9 1931:23	1773:1 1777:5
true-up 1766:17,18	1885:24 1886:2	1882:12 1885:23	1779:12,17	
1892:19 2023:16	1898:13 1899:3	1899:10,12,17	1780:12 1782:22	
truly 1971:6	1905:11 1908:8,9	1905:11 1908:8,9	1784:23 1795:11	
trust 1845:22	1909:12,20,24	1909:12,20,24	1795:16,25	
1848:2 1849:3	1910:11 1911:9	1910:11 1911:9	1797:19 1803:2	
1851:6 1852:22	1912:1 1920:24	1912:1 1920:24	1803:25 1819:8	
1891:25 1892:6	1921:7,9 1926:12	1921:7,9 1926:12	1824:2,23 1830:6	
1895:22,23	UE 1762:9 1763:24	1926:24 1927:18	1840:2,3 1841:11	
1896:21 1936:3	1766:2 1774:4	1927:21 1932:20	1846:16 1850:7	
1936:14,16,21	1776:11 1826:15	1942:2,19	1860:12 1867:16	
1944:20 1945:14	1835:20 1836:2	1943:23,24,24	1879:23 1896:20	
1947:12 1992:9	1836:13,17	1944:4,10 1949:2	1903:24 1909:15	
1993:22	1839:24 1854:23	1959:1,5 1963:17	1913:2 1923:5	
trustee 1850:11	1855:23 1856:1	1967:4 1970:7,8,8	1924:21 1925:14	
1944:21	1858:25 1876:11	1972:1 1975:19	1927:23 1931:19	
trustees 1992:18	1889:13 1960:14	1986:17 1993:7	1936:21 1937:1	
trusting 1895:18	1986:15 2011:17	1999:7 2000:25	1941:15 1945:7	
truthful 1971:22	2024:22 2025:7	2006:17 2021:19	1946:12 1947:15	
try 1777:5 1779:13	2027:12 2028:4	2021:22 2022:19	1953:5,18,24	
1805:5 1844:24	2028:25 2029:17	2022:21 2026:9	1957:3,22	
1898:14 1918:1	2035:3,8	2041:10 2043:8	1958:20 1961:22	
1920:14 1937:8	UE's 1858:6,21	2043:15 2045:1	1962:16 1975:18	
1956:19 1993:21	2024:20 2027:19	2045:21,24	1975:23 1984:20	
1996:19 2000:17	2028:1	2047:19 2048:14	1987:1 1988:23	
2032:21 2037:9	ugly 1943:9	underaccrual 1925:21 1958:19	1992:2,9 1993:21	
2041:9	Uh-huh 1895:1	1978:20,22	1997:14 1999:12	
trying 1818:16	ultimate 1856:8	1979:3,6,8,10,11	1999:22 2001:2	
1834:3 1892:13	ultimately 1874:18	underaccruals 1783:7 1958:23	2007:4 2010:22	
2013:7 2036:15	1919:24 1987:15	underestimate 2023:15	2015:20 2017:23	
2038:6,7,9,10	2005:23	underlying 2036:7	2022:25 2027:15	
tune 1765:6	Um 1792:19	understand 1775:6	2027:17 2032:23	
1813:23	1823:23 1887:23	1784:23 1787:5	2038:14 2046:20	
turn 1834:5 1871:9	1922:9 1963:22	universe 1811:14	update 1802:10	
1877:12 1919:6			updated 1958:11,14	
turned 1852:13				
turns 1946:12				

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PSC HEARING VOL 13 9/24/2004

1959:16 1961:5	2048:2 2049:2	1880:19,24	1974:17 1979:2	2011:9 2032:8,10
1962:24	used 1765:15	1881:7,14,23	1985:19 1987:5	2044:12
upgrade 1831:22	1772:6 1773:3,13	1885:20,23	1988:7 1994:22	vary 1952:25
upgrades 2007:4	1775:21 1780:9	1893:6 1894:17	1995:21 1996:4	1953:1,5
uphill 2041:8	1781:4 1796:5	1894:21 1896:13	1996:13 1997:17	vehicle 1967:10
upon 1813:21	1814:9 1827:23	1902:19 1913:11	1997:18 1998:16	vehicles 1966:20,22
1828:8,15	1840:13,20	1914:12 1915:2	1998:17,20	verifiable 1812:3
1829:11 1831:19	1843:10,16	1921:12 1934:4	2040:20	verify 1764:11
1868:2 1883:18	1845:10,14,17	1934:12 1936:1,2	1769:24 1770:13	1769:24 1770:13
1891:23 1898:1	1846:8,15 1847:5	1936:22 1937:10	1770:15 1771:9	1770:15 1771:9
1899:13 1905:7	1847:19 1848:8	1937:17 1938:1	1772:2 1802:10	versed 1977:9
1908:20 1918:13	1861:11 1865:18	1939:3 1946:4	1874:7	version 1980:3,4
1949:21 1951:9	1866:2,9 1867:20	1966:21 1972:20	1883:18 1907:2	versions 1827:19
1951:11 1952:5	1873:16,19	1972:24 1973:13	1923:22 1925:11	versus 1830:25
1952:21 1954:12	1874:18 1875:7	1973:15,17,24	1961:16 1996:5	1897:24 1898:16
1967:6 1974:10	1875:15 1877:5	1975:1,2 1978:19	1962:24,24	1904:1,15,16
2000:7 2027:22	1879:20 1888:13	1981:18 1988:15	1908:3 1933:17	very 1771:23
2029:19 2042:7	1888:22 1891:12	1989:8 1991:5	1783:8,12 1784:5	
2046:17 2047:4	1891:19 1892:17	1993:6,7,13	1791:10 1797:11	
upward 1799:17,19	1894:23 1905:23	1996:22 2007:10	V 1804:22 1830:23	
1799:23,25	1928:6 1930:6,9	2012:17 2016:17	vaguely 2009:25	
1857:12 1913:16	1943:15 1945:4	2037:5,6 2047:20	1830:25 1852:11	
1913:17,20	1950:25 1954:10	utility 1767:5	1852:19 1869:9	
2052:20	1966:22 1986:13	1798:4 1808:2	1873:21 1902:11	
urge 2051:13	1995:13 1999:16	1830:17 1831:17	valleys 1950:14	
urged 1934:18	2007:16 2012:23	1832:2,4,22	1916:9,21,22,22	
us 1767:14 1769:21	2013:3 2045:16	1833:9,11,24	value 1811:23	
1770:8,12,25	2048:22 2049:14	1834:3,7,10,13	1918:6 1927:8	
1815:12 1872:14	useful 1859:9,14	1840:5,6,10,13,23	1932:24 1960:9	
1893:22 1895:19	1860:16 1927:5	1840:25 1841:10	1960:20,23	
1895:24 1896:1	2048:22 2049:15	1841:16 1849:16	1977:9 1983:1	
1897:2 1917:23	uses 1845:1	1851:8 1852:2	1989:4 1998:5	
1956:2 2036:13	1857:16 1858:25	1856:6,12,18	1999:23 2004:8	
2039:10	1882:11 1904:21	1861:16 1863:25	2008:13 2015:19	
use 1769:16	using 1771:17	1864:6 1865:14	2017:6,12 2018:1	
1771:16 1806:20	1773:2 1798:18	1865:17 1866:1	2033:24 2050:2	
1808:8,10 1814:5	1799:4 1808:2	1867:20,20	2054:7,19	
1821:2 1822:8	1846:5 1872:9	1870:15 1871:4	viability 2002:25	
1828:11 1840:15	1892:25 1893:10	1873:7 1876:15	view 1862:25	
1845:3 1854:21	1893:10 1929:13	1877:10,22	1878:17 1881:22	
1857:7 1861:16	1932:22,23	1879:8 1882:5,9	1882:17 1884:10	
1863:12,16,22	1937:4 2024:15	1882:15,19	1964:8 1988:17	
1864:2 1865:21	USOA 1792:11,12	1886:18 1888:18	1991:3 1992:12	
1871:5,8,13	1792:16,21	1893:13 1894:19	1994:7 2001:6,25	
1872:2 1878:16	utilities 1808:7,11	1895:5,13 1898:7	2005:14 2006:6,6	
1879:1 1889:3	1829:23 1830:2	1903:10 1904:5	2006:7 2007:7	
1900:25 1901:16	1830:20 1832:10	1905:9,25	variables 1815:18	
1906:23 1909:22	1832:10,11	1906:14 1907:7	2013:14 2035:13	
1912:2 1914:3,3	1833:19 1835:2	1907:24 1910:7,8	2035:17 2049:15	
1919:21 1923:13	1839:17 1845:15	1911:6,15	variance 1981:22	
1935:8 1936:5	1846:12 1848:19	1912:19,21	varies 1891:25	
1938:4 1946:25	1854:12,22	1914:23 1933:3,6	variety 1965:23	
1952:6 1958:4	1856:24 1857:8	1933:6 1934:1	various 1839:11	
1961:20 1969:18	1859:8 1861:1,8	1936:17 1937:18	1867:3 1871:8	
1980:4 1986:10	1863:22 1871:13	1939:19 1942:17	1884:1 1891:11	
2002:4,15	1876:20 1877:16	1944:24 1946:1	1903:14 1918:7,7	
2003:20 2045:1	1878:12,25	1962:1 1964:17	1938:3 1944:20	
2046:25 2047:1	1879:3,14 1880:5	1969:6 1970:19	1994:21 1998:13	

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PSC HEARING VOL 13 9/24/2004

vintage 1796:18,25 1797:16 1800:15 1921:16 1987:11	1773:3 1775:21 1778:4 1780:7 1782:4 1783:13	1938:23 1939:1,5 1939:7 1940:2 1941:2 1942:5,5	1903:3,5,20 1904:12,18,18 1905:7 1906:18	1914:2,5,23 1916:8,9 1919:25 1920:14 1921:15
vintages 1793:12 1793:14 1796:19 1797:6,15 1811:10	1783:24 1785:15 1790:23 1791:17 1794:6 1796:11 1796:23,23,24	1949:19 1950:25 1951:6,10,12 1952:21 1953:17 1953:18,20,22	1907:3 1922:22 1947:2 1948:12 1951:14 1962:15 1965:8 1970:8	1922:4 1923:24 1924:2 1928:15 1933:8,19 1938:24 1940:3,5
violation 1788:8	1800:21,22	1954:5,6,6,8,8,9	1992:13 2001:9	1941:5 1943:17
virtually 2007:16 2008:18	1802:6 1804:16 1804:16 1806:8,8	1954:14,17 1956:4 1957:7,13	2001:14 2027:14 2028:10,14,21	1944:5,6 1946:3,6 1947:2 1950:20
void 1990:25	1807:20,24	1958:14,16	2039:1,16	1951:14,15
volatile 1780:6 1858:14 1945:22 1952:2	1808:6 1811:8,12 1811:12 1813:3 1813:10,11,14,17	1960:12,13,14,14 1964:13 1966:6 1967:22,24	2042:18 ways 1903:14 1917:10 1918:7	1952:2,6,8,13,13 1952:16 1953:14 1953:22 1954:22
volatility 1779:18 1779:22,24 1780:2,4 1782:9 1806:4,7,12,16,21 1900:13 1997:11 2001:15	1813:18,19 1814:25 1818:22 1819:6,7,7,9,20 1821:24 1822:8 1824:13 1828:4 1829:11 1830:22	1968:4,7 1970:24 1971:15,16,25 1972:4,11,18 1975:3,12,16,18 1975:22 1976:20 1977:5 1978:4	1948:5 1970:15 1979:19 1994:21 1996:3,7 2047:17 we 1763:5,7,8,21,22 1763:22,25 1764:8,22 1766:3	1955:25 1956:1,4 1957:16 1961:9 1962:9 1964:25 1965:19 1966:15 1969:13 1970:9 1970:10,15,15,25
Volume 1761:11	1831:25 1832:1 1834:2 1835:10	1980:3,16 1982:16,17,19	1766:11,25 1767:8,18 1768:2	1971:3,7 1973:21 1974:2,2,24
W				
wait 1824:2 2026:20	1841:16 1842:16 1842:23 1849:14 1849:15,16,19	1985:24 1991:11 1993:11 1995:1 1997:18 1998:12	1768:13,17 1769:19 1770:5 1770:10,20	1975:10 1979:25 1980:2,3 1981:11 1981:12,21,22
waiting 1953:19	1850:15,20	2005:1 2009:9,12	1771:8,15,24	1982:3 1983:1
walk 1950:10	1852:1,3 1855:21	2009:20 2011:2	1773:18,23	1990:16 1998:6,7
walked 1773:6	1856:12 1857:12	2011:14 2019:9	1774:3 1776:4,5	1999:12 2004:22
want 1764:2 1769:25 1774:8 1777:4 1784:22 1785:25 1809:21 1810:4 1814:3 1817:7 1818:15 1852:18 1853:6 1867:15,18 1873:6 1874:5 1948:20 1950:22 1950:25 1961:22 2008:16 2013:9 2013:11 2020:9 2041:11,20 2043:5 2045:15 2052:10	1858:18,21 1861:6,12 1863:9 1864:21 1865:1 1866:13,16 1867:3,14 1868:4 1869:16 1870:4 1870:11,14,19,25 1872:9 1873:12 1873:13,15,21 1874:2 1875:22 1876:7 1878:23 1878:25 1880:17 1880:19 1881:12 1881:21 1885:10 1886:6,18,19 1890:3 1891:6	2024:5 2025:4 2026:9,13 2029:9 2029:13,14 2032:15,18 2033:3,6,16 2034:23 2035:7,9 2035:22 2036:7 2039:24 2042:20 2052:19 2055:7 2055:13 2059:22 1880:17 2048:21 wash 1964:22 washes 1915:21 1948:21 wasn't 1837:11,12 1881:16 1938:20 1938:24 1961:7 1968:7 2051:7 waste 1979:9 watch 2007:12 water 1837:14 1886:23 1979:7 1979:10 2029:10 2029:13 2049:17 way 1780:9 1809:12 1813:7 1819:11,16 1820:25 1834:16 1842:11 1843:7 1863:8 1873:4,8	1780:10,13,23 1781:4 1782:8,9 1784:4,5,9,10,12 1791:1 1794:14 1794:15,16 1796:25 1797:1 1805:3,4 1806:20 1813:19 1814:24 1814:24 1815:3,3 1815:12,20,20,20 1816:10 1822:6 1823:10,13,14,17 1828:13 1852:11 1857:19 1859:19 1859:24 1860:3,3 1860:4,12 1861:18 1862:7 1866:10 1868:19 1873:6 1874:1 1875:14,18 1877:14 1878:22 1879:22 1880:11 1883:5,7,10,24 1885:3 1889:2 1892:5,7,8 1893:24 1895:8 1895:15,16 1897:2 1903:9 1906:8 1908:9,10	2008:6,7,7,8 2010:11 2015:9 2015:19 2017:20 2020:3,3 2022:1 2029:6,8,15,15 2030:11,16 2032:12,21 2034:1 2036:14 2038:22,23 2039:22 2040:12 2042:5,23 2043:16,17,18,25 2044:14 2048:10 2048:11,25 2049:22 2050:14 2050:19,21 2054:17,20 2055:21 weather 1905:7 Wednesday 1965:17 2020:4 weekend 2055:22 Weidmayer 1767:24 weight 2006:23,24 2013:17,18 welfare 1991:4 well 1772:17 1773:16 1779:7
wanted 1763:6 1807:3 1818:18 1915:22 1961:10 1975:17 2019:12 2032:2 2037:9 2047:6	1897:16 1900:3 1902:23 1903:8 1903:24 1906:22 1907:13,14 1908:19 1910:19 1910:24 1911:3 1919:17,18 1921:25 1923:12	1938:24 1961:7 1968:7 2051:7 1948:21 wash 1964:22 washes 1915:21 1948:21 wasn't 1837:11,12 1881:16 1938:20 1938:24 1961:7 1968:7 2051:7 waste 1979:9 watch 2007:12 water 1837:14 1886:23 1979:7 1979:10 2029:10 2029:13 2049:17 way 1780:9 1809:12 1813:7 1819:11,16 1820:25 1834:16 1842:11 1843:7 1863:8 1873:4,8	1860:4,12 1861:18 1862:7 1866:10 1868:19 1873:6 1874:1 1875:14,18 1877:14 1878:22 1879:22 1880:11 1883:5,7,10,24 1885:3 1889:2 1892:5,7,8 1893:24 1895:8 1895:15,16 1897:2 1903:9 1906:8 1908:9,10	2050:19,21 2054:17,20 2055:21 weather 1905:7 Wednesday 1965:17 2020:4 weekend 2055:22 Weidmayer 1767:24 weight 2006:23,24 2013:17,18 welfare 1991:4 well 1772:17 1773:16 1779:7
wants 1763:7 1884:18,21	1919:17,18 1921:25 1923:12	1979:10 2029:10 2029:13 2049:17	1883:5,7,10,24	
wariness 1993:22	1924:22 1927:23	way 1780:9	1885:3 1889:2	
warm 1905:10	1931:21 1932:5,7	1809:12 1813:7	1892:5,7,8	
Warner 2057:20	1932:8,11	1819:11,16	1893:24 1895:8	
was 1764:1,15,16 1766:6,7 1772:23 1772:24,25,25	1934:16 1935:5 1935:16,16 1936:2 1937:1,9	1820:25 1834:16 1842:11 1843:7 1863:8 1873:4,8	1895:15,16 1897:2 1903:9 1906:8 1908:9,10	

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PSC HEARING VOL 13 9/24/2004

1788:6 1795:8,9	1997:19 2001:23	weren't 1890:2	1869:19 1870:3	2031:15 2033:19
1798:25 1800:12	2006:1	1915:22 2011:21	1872:21 1873:1,9	2034:22 2037:8
1801:15 1804:20	were 1763:11,21,22	2044:13	1873:22 1874:1	2038:6,17 2039:4
1805:10 1810:24	1763:25 1764:25	we'll 1874:8	1875:22 1877:23	2039:7,12,19,19
1811:1,6 1819:17	1765:12,13,14,16	1981:22 2017:19	1878:3,5,23	2040:6 2042:16
1830:8,25 1833:5	1766:3,25 1768:2	2048:13,15	1879:4 1881:18	2043:18 2048:2
1836:12 1841:20	1768:18 1772:15	we're 1763:3	1883:25 1884:18	2048:13 2049:18
1843:9 1844:17	1776:23 1778:21	1767:19 1768:15	1884:21,21,23	whatever 1803:20
1846:15,21	1782:14 1786:14	1769:4,9 1771:5	1885:21 1886:22	1834:22 1852:3
1849:2,15 1851:4	1789:2,17	1775:6,23	1887:18 1888:10	1865:4 1874:20
1857:24 1859:5	1790:19 1794:3,5	1804:10 1805:2,2	1889:11,18	1909:11 1948:25
1860:7 1863:12	1794:18 1800:5	1805:5 1836:20	1890:16 1891:17	1951:23 1965:20
1863:23 1868:2	1800:19 1807:10	1873:5 1874:23	1892:13,23	1971:15 2013:14
1869:9 1871:7	1807:12 1808:21	1886:2 1895:10	1895:2,10,11,16	whatsoever
1872:22 1873:17	1808:22 1810:6	1895:18 1916:6	1903:12,14,20	1945:19 2040:2
1873:21 1874:5,8	1810:16 1811:16	1916:15 1921:10	1904:12,13,17,21	what'd 1857:25
1875:4 1879:3	1811:19 1812:9	1929:4 1935:13	1904:23 1905:14	what'll 2039:1
1881:22 1884:12	1819:4,5 1821:21	1935:13 1942:23	1908:6,20	what's 1768:19
1884:21 1885:21	1821:23 1822:2	2010:11 2011:6	1913:18 1915:15	1769:7 1777:6
1886:21 1887:1,2	1836:25 1842:22	2013:16 2028:9	1917:20 1918:4	1803:11 1838:19
1888:3,20	1850:22 1855:19	2029:7 2050:18	1918:20 1919:2,5	1860:9 1872:20
1892:17 1893:4	1857:1 1858:16	we've 1771:3	1920:3,10,12	1884:11,12
1896:8 1899:25	1863:5 1870:5	1775:10,13	1921:10,10,25	1885:8,19 1886:3
1901:2 1902:11	1871:22 1875:23	1776:13 1814:12	1922:15 1924:12	1900:20 1906:4
1905:20 1916:9	1876:5,5 1881:4	1867:13,19	1924:22 1925:12	1913:15 1919:1
1917:14,22	1889:12 1891:6,9	1873:22 1874:25	1926:6 1928:22	1920:6 1931:12
1921:1 1922:15	1892:21 1893:22	1895:11 1908:16	1931:2,21	1938:6 1944:11
1924:20 1925:23	1894:1 1897:14	1951:18 1954:4	1932:21 1933:18	1950:20 1952:18
1926:1 1927:18	1898:5,5 1899:13	2037:22,25	1933:23 1934:10	2013:8 2036:16
1929:9,10,18	1902:3,13,19,20	2042:15 2045:17	1934:20 1939:10	2036:23 2040:22
1931:17 1936:24	1903:6 1905:16	whammy 2003:11	1940:3 1941:6	2053:18
1937:10 1938:8	1908:13,17	what 1764:13	1942:5,23 1945:8	when 1763:21
1941:9,12 1944:6	1910:6 1912:13	1766:5 1773:14	1945:10,19	1777:16 1781:19
1948:22 1955:10	1913:21,23	1774:3,13,23	1948:17 1949:19	1787:12 1788:21
1958:13 1959:6	1914:8 1932:19	1775:18 1776:9	1952:5,8,13,16	1795:19 1812:12
1961:5,21 1963:6	1933:9 1934:5,6	1779:1,21	1953:1,1,22	1812:13 1822:6
1963:13 1965:15	1935:25 1939:3	1781:24 1782:4	1954:4,6,9,23	1834:7 1849:17
1970:21 1975:2,3	1940:4,5,25	1784:25 1790:5	1955:17,24	1850:14 1852:20
1977:9 1978:8	1943:18 1947:2,9	1790:13 1792:5	1956:2,21	1855:19 1858:16
1981:24 1983:1	1948:22 1953:25	1793:25 1796:13	1962:10 1963:2	1859:13,18,19,22
1993:16 1999:3	1957:9,11,12	1796:14,15	1968:18,19,24	1862:19,23
2000:14,17	1962:9 1964:18	1798:20 1804:14	1969:10,24	1863:8 1865:14
2005:8 2006:5	1964:25 1967:20	1805:4 1809:19	1971:16,19,21	1868:6,21
2008:12,15	1971:13 1972:11	1809:21,22	1974:6 1979:21	1876:22 1877:4
2009:21 2010:8	1974:2,2 1983:24	1811:7,11,12	1980:7,9 1984:25	1881:5 1884:18
2015:9 2017:6	1989:1 1992:5,7	1813:3 1814:5,18	1985:15 1987:23	1885:15 1890:10
2028:6,8 2034:13	2001:16,17	1818:22 1819:9	1988:16 1989:14	1894:15 1899:21
2036:20 2037:6	2003:18 2004:21	1825:10 1828:4	1990:16 1991:15	1902:12 1905:10
2037:16,19	2005:10,20	1830:6 1834:11	1992:10 1994:3	1919:14 1920:7,7
2038:20 2039:3	2011:3,3 2012:12	1836:14 1838:7	1998:3 1999:6	1920:9,18,19
2043:25 2046:24	2015:6,9,11,18	1841:12 1842:13	2001:19 2006:1,1	1921:2 1922:9
2047:6 2048:6	2024:24 2031:12	1845:17 1847:4	2007:22 2008:7	1923:1 1924:3
2050:2 2054:7,19	2031:18 2034:21	1847:23,24	2008:20 2010:24	1927:9,13,14,22
went 1787:22	2035:25 2037:3	1852:22 1856:10	2011:12 2012:14	1928:13 1932:12
1793:24 1795:16	2040:16,17	1859:10 1861:18	2013:3 2014:18	1934:6,10 1935:5
1795:21 1808:20	2041:10,14,14	1864:10,20,24	2015:23 2023:15	1937:12 1943:8
1819:15 1922:14	2044:12 2045:5	1865:8,17 1866:1	2026:2,18 2027:8	1943:15 1946:4
1954:19 1956:1	2046:22 2054:21	1868:19,19	2028:18 2029:13	1947:18 1949:23

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PSC HEARING VOL 13 9/24/2004

1953:2 1955:8	1853:24 1854:5,5	1992:14 1994:17	1790:11 1791:12	2037:10 2038:21
1956:4 1958:16	1855:12 1857:1	1994:21 1995:1	1791:12,24	2039:8,15
1967:21 1968:2	1859:7 1865:14	1996:3,7 1998:1	1792:3,7 1793:11	2040:10 2044:21
1968:24 1969:15	1865:16,22	1999:16 2000:7	1793:12 1797:9	2047:20 2048:21
1970:22,23	1870:18 1872:8	2002:19 2012:12	1799:1 1806:6	2049:22,22
1971:13 1975:7	1873:18 1876:10	2027:9 2029:6	1808:11 1810:22	2050:21 2051:13
1976:13 1980:5,6	1880:20,22	2031:23 2040:8	1810:24 1817:14	William 2057:18
1981:12,12,22	1881:6,23 1883:1	2040:13 2045:19	1819:25 1821:11	Winfrey 1787:23
1987:24 1988:13	1892:14 1902:16	whichever 2002:2	1823:14,16,17,18	winners 2023:14
1988:21 1993:21	1903:11 1907:6	while 1816:7	1823:19 1824:3	winter 1905:11
1997:18,18	1908:12 1920:1	1842:23 1927:16	1824:21 1826:9	wisdom 1946:14
1998:15 2000:18	1930:20 1941:15	1927:18,19	1836:22 1840:23	wise 2036:22
2000:18 2002:19	1947:24 1948:1	1928:6 1947:14	1844:20 1847:25	wish 1841:11
2005:1 2008:7	1957:15,15,24,25	1950:3 1951:16	1854:12 1855:4,7	1931:6
2009:13 2012:22	1958:18 1980:8	1962:21 1973:22	1855:15 1862:6	with 1767:13
2014:23 2015:23	2005:13 2006:8	1977:9 2009:6	1862:19 1863:12	1768:13 1769:13
2016:1 2022:8	2007:11 2020:8	2015:6	1863:16 1865:17	1771:5 1773:19
2023:13 2024:24	2022:11 2028:18	White 1787:24,24	1866:2,8 1869:1,7	1773:25 1778:10
2034:5 2044:12	2033:15 2034:9	1798:8,9 1800:6,7	1871:9 1878:4,12	1781:11,17
2044:13 2048:22	2036:1,8	who 1763:7	1879:7,8 1880:1	1782:12 1785:8
whenever 1800:14	which 1765:5	1812:15,16	1885:21 1892:1,3	1787:14 1788:15
1914:7	1767:19 1774:9	1822:7 1823:6	1895:19,24,25	1789:3 1792:5
where 1778:24	1774:11 1777:7	1825:13 1830:16	1897:2 1900:25	1796:12 1797:6
1804:14 1805:11	1788:25 1790:7	1866:16,20	1916:8 1920:4	1798:17 1799:1
1809:8,21,22	1792:10 1793:20	1901:22 1905:4	1922:9 1923:17	1800:13,14,16
1816:11,16	1799:2 1808:14	1909:22 1985:17	1923:19,21	1803:4,9,19
1821:3 1830:5	1809:12 1819:19	1985:24 1986:3	1924:16,18	1804:6 1805:9
1837:12 1841:3,4	1828:12 1829:10	2000:2 2001:20	1926:3 1927:5	1806:9 1812:24
1844:24 1851:1,6	1836:21 1847:10	2001:22 2002:4	1928:8 1930:2,3,9	1815:7,17
1858:10 1880:18	1849:19 1854:18	2003:20,22,25	1930:17,20	1821:22 1822:4
1882:23 1888:23	1855:13,14	2012:16 2016:13	1933:25 1937:15	1823:10,14
1891:11 1896:5	1861:12,18	2016:14,22,22,24	1939:18,19	1827:21 1830:24
1896:20 1901:22	1863:5 1869:16	whole 1808:2	1942:18 1943:25	1831:2,3 1833:2
1915:8,21 1933:8	1869:22 1870:14	1841:19 1893:23	1944:1,3,9,21	1833:13,20,22
1933:11,19	1870:20 1871:9	1944:7 2015:13	1945:4,7,17	1834:11 1836:10
1934:4 1936:4	1872:5 1883:5,6	2042:14	1946:7,8,20	1836:13 1838:3,6
1937:24 1938:13	1886:24 1889:2	whom 1825:7	1948:9 1949:6	1839:9 1844:2,7
1944:5 1948:21	1894:22 1899:1	whose 1764:17	1952:2,6,10	1845:6 1846:16
1952:11 1962:12	1902:25 1903:3	1942:8 1948:22	1953:10 1956:7	1846:18 1848:6
1963:15 1965:1	1905:23 1906:9	why 1770:20	1958:17,20	1849:25 1853:10
1965:19 1971:6	1907:3,15,21	1806:8 1833:7	1959:21 1960:7,9	1855:13,25
1974:16 1985:21	1911:11,22	1880:9 1922:21	1960:9,23	1861:7 1862:3
1986:5 1993:20	1912:17 1914:5	1923:10,10,24,24	1961:17,19	1863:21 1865:2
1994:8 1996:17	1918:5 1919:6	1924:13 1931:25	1963:2,9 1964:10	1868:3 1870:6,8
1997:12,25	1921:9,11,12	1947:11 1959:13	1965:5,6,11,11,18	1870:23 1871:15
2002:1,9 2019:12	1925:7 1929:22	1959:13 1965:14	1967:2 1969:6	1873:22,23,25
2032:10 2036:14	1930:22 1935:1	1976:25 2001:25	1983:1 1984:14	1875:19,23
2038:17 2044:17	1947:1 1949:24	2002:12 2008:4	1986:10 1987:15	1878:25 1879:6
2044:23 2048:2	1950:24 1951:12	2008:17 2011:5	1987:16,21,23	1882:24 1883:23
whereby 1821:3	1958:11 1962:6	2016:8 2019:12	1988:16,24	1884:11,12,22
wherewithal	1964:11 1965:20	2038:8,10	1989:15 1994:13	1889:1 1890:8
1854:13	1965:24 1971:5,7	wide 1981:17	2003:23 2004:1	1893:2,6 1894:6,7
whether 1770:14	1971:25 1973:19	wildly 2041:14	2004:14 2005:23	1894:10,15,25
1775:15 1778:3,5	1975:1,13	will 1763:14	2006:3,5,23	1895:17 1896:12
1778:6 1797:9	1976:21 1978:4	1766:19 1774:12	2008:20 2013:17	1898:3 1900:1
1811:18 1819:12	1980:2,17,25	1774:19,22,24	2024:25 2029:6	1901:9,20 1902:5
1844:19 1846:23	1981:15 1982:8	1776:18,19	2030:23 2034:14	1903:22 1905:12
1852:23 1853:23	1986:9 1991:13	1783:3 1787:4	2036:2,10	1907:10 1915:17

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PSC HEARING VOL 13 9/24/2004

1916:7 1917:1	1985:20 1987:18	2010:7 2023:25	1834:5,12	1907:5,6,23
1918:21 1920:17	1989:12 1993:2	2024:4,18	1835:17,24	1908:4,10,12,25
1921:16 1924:21	1993:17 1994:1	worked 1853:22	1836:6,8,10,10	1910:3,13 1911:1
1925:6 1926:7	1996:19 1997:15	2024:2,8	1837:5,24 1839:1	1911:2,5,10,11,17
1929:16,19,21	1998:14 2006:17	working 1814:3	1839:7,10	1911:17 1912:8
1931:22 1932:6	2006:19 2007:1	works 1922:23	1840:16,21,22	1912:11,23
1933:21 1934:1,9	2007:10,17,25	1950:8 2025:18	1841:10,12,15,17	1913:2,4,20
1938:9 1939:9	2015:9,10,20	world 2038:17	1841:21,21,24	1914:2,6,6,25
1942:15 1944:19	2016:18	worse 1832:1	1842:1,1,9	1915:12 1917:11
1945:18,19	without 1819:8	2006:9	1843:16 1844:5,7	1919:16,20
1947:8 1949:16	1886:25 1941:18	worst 1831:11	1847:6 1848:6,22	1920:18,20,25
1950:6,10	1996:18 2007:24	2001:19	1849:1,4,11,13,18	1921:1,6,6,19
1952:12 1953:5	2008:9 2023:7	would 1764:11,17	1849:25 1850:6,7	1922:7,11,13,15
1954:4,7,8 1957:2-	2043:5	1764:18,19	1850:10,14,20,23	1922:20 1923:3
1957:5 1960:5	witness 1766:22	1765:3,24	1851:11,13	1923:24 1924:13
1962:4,22	1770:4 1771:5	1766:15 1768:7	1852:2,3,21,23	1924:21,22,24
1964:12 1965:12	1787:6,11,14	1769:24 1770:7	1853:7,9,14,21	1925:4,16
1966:7,24	1813:1,15	1770:12 1771:16	1854:19,22	1926:23 1927:2
1967:11,15	1817:14 1823:11	1771:17 1772:10	1855:25 1856:5,8	1929:3,5,8,15
1968:19,23	1823:15 1825:1	1773:17 1775:14	1856:17 1857:2,2	1932:13 1933:2,4
1969:3,20	1868:15 1869:11	1778:20 1779:1,8	1857:19 1858:15	1933:10,11,11,15
1970:13 1971:23	1897:14,17	1779:19,25	1860:1 1861:7,10	1936:4,10
1972:18 1974:5	1983:4,8 1984:16	1780:8 1781:7	1861:19 1862:22	1940:11,11,14,15
1974:25 1975:19	1989:22 1990:18	1783:25 1785:21	1863:13,21	1940:20,21,22
1975:23,25	2008:23 2013:4	1786:18,21	1865:2 1866:5	1941:3,20,23,24
1977:4,7 1979:13	2013:14 2019:1	1787:25 1788:2,6	1867:20,21	1942:7,15
1980:20 1983:8	2020:11 2051:15	1789:8,9,15,18	1868:1 1869:12	1943:19,20,21
1985:10 1986:20	witnesses 1900:19	1790:20 1791:1	1870:6,8,20,24	1944:5 1945:12
1990:19,21	1911:1 1957:2	1792:12,13,25	1871:18,20	1946:16 1947:16
1991:3 1992:19	1964:25 1977:1	1793:7,19,22,25	1872:2 1873:16	1947:17 1948:20
1992:25 1994:12	1988:10 2015:7	1794:23,24	1873:19,23,24	1949:1 1952:13
1996:1,14,22	2056:2,3	1795:3,5,7,12	1874:21 1875:2,3	1953:25 1954:23
1997:1,19 1999:2	WMS-1 1802:7	1796:15 1797:3,5	1875:5,8,9,12,13	1955:5,13,15,17
1999:13 2001:6	WMS-4-1 1800:25	1797:6,7,8,11,14	1875:14,19	1955:18,20,23,24
2001:25 2004:16	1804:5 1810:5	1797:18 1798:7	1877:21,22	1956:3 1958:4
2006:2 2007:16	1811:16	1798:12,20	1878:4,13	1959:3,4,24
2010:23 2011:6,6	Wolf 1798:8	1799:4,9,22	1879:20 1880:7	1960:17,19
2015:1 2018:24	2019:24 2020:1	1800:6,8,9 1802:4	1880:11 1881:2,7	1961:1,3,24,25
2020:17 2022:16	2020:12	1803:17 1804:15	1881:20 1882:1,2	1962:6,11,12,15
2023:7 2024:17	Wolff 1800:7	1805:8,13,21	1882:17,21,24,25	1964:2 1965:4,4
2027:17 2028:3	wonderful 1915:1	1806:11,14	1883:1 1884:15	1965:20,21
2032:1 2033:19	wondering 1957:7	1807:16,20	1884:25 1885:1	1966:1 1968:18
2034:23 2037:1	1957:13	1809:11 1810:2,2	1885:22 1886:5	1968:19 1969:10
2040:3 2041:4,5,6	won't 1775:8	1810:13,17,20,21	1886:23 1887:8	1969:11,24,24,25
2042:25 2043:2	1821:18 1869:2	1815:17 1817:16	1888:16,18	1970:3,4,5,22,25
2043:10,13,14,16	1924:17 1946:18	1819:13,14,14,17	1889:3,7 1892:5,7	1971:3,6,14,14,17
2045:11 2046:23	2039:21	1820:3,4,5,10,10	1893:2,6,20,24	1971:23 1972:1,6
2047:17 2048:6	word 1868:21	1821:3,14,16	1894:7,9,11,14,24	1973:3 1974:23
2048:20 2050:19	1957:3 2048:24	1824:10,15,16,17	1895:7,17 1896:3	1976:25 1977:3
2051:13 2052:3	words 1827:6	1825:4,20,22	1896:21,23	1978:15 1979:4
withdrawn 1850:15	1904:1 1905:8	1826:2,25 1827:2	1898:19,22,25,25	1983:7,25 1984:1
within 1767:9,23	1914:15 1920:11	1827:5 1828:23	1899:6,7,24,25	1985:20 1987:4
1816:22,22	1936:6 1949:8	1829:6,12,16,24	1901:2,24 1902:8	1987:22 1988:2
1819:2 1848:2	2023:12	1830:5,11,14,19	1902:8 1903:1,1,5	1988:18 1989:4
1869:13,14	work 1784:7	1830:23,23	1903:9,13,18	1989:19 1990:4
1918:15 1957:6	1827:9 1849:11	1831:2,15,16,21	1904:2 1905:11	1990:13 1991:7
1960:10 1966:2	1950:5 1953:18	1831:24 1832:1,4	1905:16,19,19,24	1991:13,19
1974:20 1982:2	1960:9 1967:18	1832:8,11,20,22	1906:13,15,21	1992:2,10,12,15

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PSC HEARING VOL 13 9/24/2004

1992:15,16,19,20	1834:9 2008:3	1793:24 1794:2,3	1803:1,6 1804:3,7	1919:24 1920:5
1992:21,22	written 1973:20	1797:15 1803:10	1804:13 1805:15	1920:10,14
1997:14,21	2054:11,25	1803:18,21	1806:5 1807:15	1922:5 1925:19
1998:4 1999:5	wrong 1868:22	1827:20 1835:13	1807:22 1808:5	1926:5,12,25
2001:1,2,14,18,19		1837:15 1838:25	1809:25 1810:7	1927:20,25
2001:20 2003:7	X	1847:11 1852:11	1810:11,15	1928:3 1931:16
2004:17,25	X 1819:15 2056:1	1852:13 1854:25	1813:12,14,15	1933:1,16
2005:5,6,8,11		1856:25 1863:4	1815:19 1816:20	1935:15 1936:1,9
2006:7,9,13,14	Y	1869:15 1887:15	1818:13 1820:2	1936:9 1937:1
2007:3,4,6,8,17	yeah 1830:21	1888:14,22,25	1821:6 1822:1,13	1938:15 1940:1
2008:14,16	1849:8 1887:21	1895:19 1896:2	1823:1,4,5	1940:13,17,23
2010:24 2011:22	1895:15 1899:15	1898:3,18,19	1824:13 1825:15	1942:7 1944:17
2012:9,13,15,17	1939:12 1956:25	1907:15 1913:19	1825:22 1826:1	1947:19 1948:6
2012:23 2013:3	1987:18 2009:12	1918:11,15	1826:16 1827:5	1949:15 1955:3
2013:20 2014:5	2037:8 2041:16	1922:17,19	1829:20 1830:3	1955:12 1966:8,9
2014:22 2015:3	year 1764:5,20	1923:1,2,5	1831:8,13 1833:1	1973:7,18
2015:12,13	1768:19 1769:20	1928:14,20	1833:3,16 1834:2	1974:17 1975:10
2016:6,7,8,19,22	1770:6 1771:10	1930:4,22	1834:21 1835:8	1976:1,17,24
2016:24,25	1771:20,21	1933:12,21	1835:16 1837:2	1978:2,6,12
2018:15 2021:2	1772:4,6,23,24,25	1934:17 1938:11	1837:10,17,18,24	1980:2,13,19
2021:15,17,19	1777:19 1782:22	1952:4,7,8,8	1838:18 1839:22	1982:6,13
2022:14 2023:4,6	1789:3 1791:7,25	1960:15,17	1843:8 1844:22	1983:23 1984:1,7
2023:9,25 2024:4	1793:1 1796:8,12	1963:12 1969:18	1845:7,12,16	1991:22 1995:4
2024:18 2025:25	1797:1,12,19,20	1971:1 1988:20	1846:2,4,8	1996:9 1997:6
2026:4,14 2027:6	1798:21 1799:10	1993:10,11	1847:22 1848:21	1999:19 2000:9
2028:13 2029:13	1803:4,20	1994:13 1997:3	1849:5,11,20,23	2001:11 2009:4
2030:2 2033:12	1804:14,18	1997:11,13	1853:4 1855:21	2011:18 2017:16
2033:21 2034:15	1805:14 1810:20	2001:15 2006:17	1856:9 1858:18	2018:3,21
2034:18 2035:21	1811:17,17,19,24	2015:15,21	1858:24 1859:16	2019:16 2020:19
2035:24 2037:2	1835:21 1836:2	2025:23 2026:14	1859:20 1860:2	2020:25 2021:5
2037:23,23	1841:7,9,11	2027:1 2030:2	1860:22 1862:21	2021:10 2022:7
2038:3,3 2041:4,8	1848:9 1857:16	2032:5 2037:4	1863:18 1864:8	2023:3 2024:13
2041:11,16,20,24	1857:21,25	2038:11 2039:5	1864:18,22	2025:24 2026:11
2042:1,3,5,7,10	1858:3,7,12,14,15	yes 1764:7,12	1865:7 1866:4,15	2026:25 2027:12
2042:24 2043:6	1886:22 1888:11	1765:4 1766:23	1867:9 1871:19	2027:22 2028:12
2043:12,18	1893:23 1899:6	1768:25 1769:3	1872:6,13 1873:2	2031:2,15,25
2044:5,6 2045:2,8	1900:13,14,22	1769:11,15,18	1873:25 1875:3	2032:14,17,20
2045:14 2046:1,5	1901:4,5 1914:3,4	1770:9 1771:14	1876:3,16	2033:2,12,25
2046:6,8,15,17,20	1917:2 1922:16	1773:8,9 1774:11	1877:20 1878:2	2034:25 2035:6
2047:3,7,9,11,24	1922:19 1923:16	1775:3 1776:2	1881:12 1884:4,5	2035:24 2036:12
2048:5 2049:2	1923:16,18	1777:9 1778:18	1884:15 1886:21	2037:14,20
2051:18,22	1924:3,8,9	1779:13,25	1887:10 1889:10	2041:7 2042:10
2052:3,14	1926:23 1928:18	1780:7,18,22	1889:16,17,25	2044:8,16
2054:17	1950:15 1952:2,2	1782:7,10,18,24	1890:20 1891:15	2045:10,22,23
wouldn't 1783:20	1952:12,15,22,24	1783:11,22	1892:22 1893:2	2046:4,19
1784:2 1794:4	1954:12 1974:16	1785:10 1786:9	1893:18,19,20	2047:18,23
1802:10 1840:13	1988:20 2000:20	1786:17,25	1895:4,17,22	2050:6 2051:13
1842:19 1850:18	2001:3,3,23	1788:2,14,20	1897:25 1898:10	2051:14,21
1852:18 1853:6	2004:2 2026:1,10	1789:1,6,11,15,21	1899:2,16 1900:9	2052:6,17,22
1856:7,16,21	2026:17 2027:2	1790:14,25	1900:19 1901:11	2053:6,10,15,22
1859:21,23	2033:13 2041:3	1791:9,19 1793:3	1903:5 1904:11	2054:5 2055:2,12
1861:5 1865:10	2051:20 2053:18	1793:9,13,17,22	1904:19,23	yesterday 1763:22
1895:3 1899:24	1773:2,7 1777:13	1794:9,13,17,21	1905:3 1906:16	1767:1,13 1768:6
1913:22 1915:11	1777:22 1782:15	1795:2,13,17	1909:8,13,16,19	1773:3 1780:19
1923:10 1949:11	1782:20 1783:2,4	1796:21 1799:7	1909:24 1910:4,9	1782:12 1786:15
1955:6,7 1961:3	1789:19 1790:12	1799:12,21,24	1913:14 1915:18	1786:23 1787:23
1973:6 2022:13	1791:6 1793:15	1800:9,18 1801:1	1917:3,8,13,16	1789:2 1800:13
write 1798:22		1801:6,9,14	1919:8,13,19,22	1802:9 1803:24

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PSC HEARING VOL 13 9/24/2004

1807:12 1813:20	1808:4,18,21,24	1862:23 1863:3,4	1921:1,3,4,4,6,6,6	1978:1,3,13,15,16
1822:6 1887:4	1809:5,8,16,16,17	1863:12,13,15,16	1922:6,16,24	1980:12,18,20
1965:16	1809:20,22,22,22	1863:20,21	1923:1,4,10,10,11	1981:10,25
yet 1766:4 1787:19	1810:4,6,8,10,12	1864:10,11,19	1923:14,18	1982:1,7,10,11,22
1827:22 1856:14	1811:6,16,16,19	1865:2,6,8,10,13	1924:3,21,22,23	1982:23 1983:7
1920:5 1933:4	1812:7,8,12,13,15	1866:12,14	1924:23,24	1983:11,11,13,18
you 1763:11,14,15	1812:20,25	1867:1,15,18,23	1925:2,12 1926:1	1983:24 1984:2
1763:16 1764:6	1813:5,9,23,24	1867:25 1868:23	1926:4,13,17,19	1984:18,19,23,25
1764:11,13	1814:4,7,9,11	1869:13,19	1926:23 1927:6,6	1985:2,8,18
1765:19 1766:5	1815:7,16 1816:1	1870:6,9,23	1927:9,9,10,11	1986:7 1987:4,10
1768:5,10,16,22	1816:7 1817:2,5,9	1871:11 1872:10	1929:1,3,14	1987:17 1989:21
1768:23 1769:16	1817:18,20	1872:11,14	1930:1 1931:2,5,6	1989:23,24
1769:24,25	1818:2,3,6,12,15	1873:5,23 1874:5	1931:17,18,25	1990:2,4,11,13
1770:3,15 1771:9	1819:1,11,14,15	1874:12 1875:1,6	1932:2,3,15,20,24	1991:6,7,17,20,21
1772:1,5,9,11,12	1819:22 1820:8	1875:20,22,24	1933:9,13,13,20	1991:23 1992:4,5
1772:14 1773:3,5	1820:19,23	1876:5,10,13,17	1934:21 1935:4	1992:16,20
1773:13 1774:8,9	1821:21,22	1877:16,25	1935:13,17	1993:4,20,21
1775:1,12,18	1822:2,6,11,12,15	1878:4,15	1936:11 1938:10	1994:24 1995:2
1776:19,23	1822:19 1823:10	1879:11 1880:1	1938:11 1939:9	1996:6 1997:23
1777:7 1778:14	1823:12,19,19	1880:10,15,16	1940:18,25	1998:15 1999:1,1
1778:14,16	1824:10 1825:4,7	1881:4,13	1941:12,14,23	1999:3 2001:13
1779:2,8,21	1825:12,16,16,19	1882:24 1883:4	1942:14 1944:10	2001:20,24
1780:9,20,21	1826:5,18,18,25	1884:1,7,20	1944:11,14	2002:22 2003:10
1781:7 1782:11	1827:2 1828:1	1885:14 1886:1,9	1947:9 1948:10	2004:5,5 2005:9
1782:14,19,20,20	1829:15,16,24	1886:13,16	1949:9,10,12,12	2006:21 2007:2
1782:21 1783:6,8	1830:14,23	1887:9,11,12,16	1949:13,24	2007:13 2008:2,3
1783:11,15,17,20	1831:5,14	1888:10,14,20,23	1950:6,6,10,10,11	2008:17,18,20,22
1784:6,15,16,19	1832:22 1833:2,2	1889:6,7,11,11,12	1950:13,14,25	2008:23,24
1785:6,20,21	1833:4,5,16	1889:13,18,21,23	1953:2,7,15,15,18	2009:7,10,22
1786:10,14,16,18	1834:12,22	1890:2,2,7,13,16	1953:25 1954:1,7	2010:13,18,20
1786:18,22,24	1835:9,17,22,24	1890:18,25,25	1954:25 1955:8	2011:3,20 2012:1
1787:1,2 1788:3,4	1836:10,16,20,25	1891:9,10,13,16	1955:10 1956:11	2012:15 2013:13
1788:11,16,21,23	1837:5,11,20,21	1892:3,14,22,23	1956:12,19,20,23	2013:13 2014:11
1789:2,5,7,8,17	1837:25 1838:14	1892:24 1893:3,5	1957:9,13 1958:4	2014:16,19
1789:19,25	1839:1,9,23	1893:20 1894:1,7	1958:8 1959:3	2015:6,7,14,22,23
1790:19,24	1840:6,11 1842:9	1894:11,14,25	1961:10,10,12	2015:24 2017:2,5
1791:4,8,15,17,18	1842:10,22,25	1895:1,7,10,12,21	1962:15,21	2017:11,12,12,16
1792:6,9 1793:6,7	1843:2,20,24,25	1896:11,25	1963:7,12,14,15	2018:7,7,11
1793:7,19,22,24	1844:1,7,17,20	1897:6,7,10,14,17	1963:23,24,25	2019:12,13,16,17
1794:5,8,18,19	1845:6 1846:18	1897:21 1898:5,5	1965:1,14 1966:1	2019:20,23
1795:3,7,7,12	1846:21,23	1898:8 1900:10	1966:6,10	2020:1,8,9,15,16
1796:2,3,5,7,12	1847:2,6 1848:7	1901:4,8,9,12,12	1967:10,15,20	2020:20,24
1796:15,15	1848:16,24,24	1903:5,20,22	1968:1,1,13,14,18	2021:11 2022:5,9
1797:3,8,9,11,14	1850:3,6,10	1904:4,6,12,14,24	1968:19,22,24,25	2023:4,13,14,20
1798:12,18,21,21	1851:5,15,15,18	1905:9,22	1968:25 1969:11	2023:24,24
1798:22,24	1851:18 1852:18	1906:17,17,19	1969:11,15,15,16	2024:1,2,7,8,10
1799:2,22 1800:6	1853:5,6,7,11,13	1907:4,9,20,21	1969:17,18,25	2024:14,24
1800:19,24,24	1853:23,24	1908:12,12,16,24	1970:4,7,10,11,12	2025:25 2026:12
1801:5,8,12,23	1854:4,5,10	1909:3,4,7 1910:5	1970:15 1971:6	2026:18,18
1802:21,22,25	1855:3,15,19,24	1910:9,11	1971:12,13,14,14	2027:2,15,16,17
1803:2,14,17,23	1855:25 1856:2	1912:20,24	1971:14 1972:10	2027:25 2028:7
1803:24 1804:1,5	1856:10 1857:1,6	1913:6,13,25,25	1972:11,22	2028:10 2029:9
1804:15,20,21	1857:11,24,25,25	1914:11 1915:22	1973:1,3,8,14	2029:13,17
1805:8,18,20,21	1858:8,10,16,19	1916:3,4,17	1974:6,15,23	2030:4,6,24
1805:24 1806:2,4	1858:22 1859:4,6	1917:24 1918:3,7	1975:7,10,15	2031:3,4,5,9,11
1806:6,24 1807:1	1860:1,23	1919:9,9,14,15,20	1976:8,13,14,20	2031:14,23,23
1807:2,3,6,10,12	1861:22,24	1919:25 1920:7	1976:21,22,25,25	2032:8,25
1807:14,16,17,21	1862:2,14,17,22	1920:18,20,24	1977:25,25	2033:15 2034:5,8

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PSC HEARING VOL 13 9/24/2004

2034:9,13,21,24	1854:23 1859:5	2050:3 2052:24	1786:6 1791:4	1.3 1766:9
2035:1,4,13,25	1859:15 1862:2,3	2053:7 2054:21	1793:6	1.375 1764:22
2036:3,5,10,13,20	1862:17,25	2054:24 2055:4,5	\$	1.5 1770:12
2036:21 2037:8,9	1864:9 1865:14	2055:15		1771:20
2038:16 2039:12	1868:8 1869:11	you'd 1805:10	\$1 1763:23 2032:19	1.7 1766:10
2039:18,19	1871:3,11	1817:19 2001:21	2032:23	1:30 1916:9,10
2040:1,6,15	1872:20 1873:8,9	you'll 1863:8	\$1,000 1899:4	10 1764:16,23
2041:4,10,11,14	1874:10,14	1953:5 2043:4	\$1.3 1765:2,23	1789:4 1823:16
2041:20 2042:1	1875:9,21 1878:3	you're 1769:13	2027:15,18	1842:3,4 1910:6
2042:12,12,13,15	1878:5,16	1770:13,16	\$1,375 2026:17	1985:7 1986:7
2042:18,25	1879:22 1880:16	1779:3 1780:5	\$1.55 1771:17,22	100 1853:12 2010:5
2043:3,5,8,21	1881:22 1882:3	1798:4 1804:8	\$10 2026:9,12	2038:11
2044:11,15,21,25	1882:17 1885:4,5	1814:18 1815:11	\$10,000 1899:5	11 1767:25 1829:18
2045:2,6,8,15,15	1886:17 1889:23	1827:7 1829:16	\$10.32 2053:18	1868:1 1872:1
2045:16,24	1890:1 1891:16	1830:9 1841:3	\$100,000 1898:13	1914:9 1931:6,8
2046:3,9,11,11,16	1895:2,13,14	1842:3,4 1853:8	1899:4	1985:7 2002:21
2046:21,22,25	1896:22 1897:21	1859:17 1869:4	\$13 1799:10,12	111 1762:12
2047:17,19,24	1905:22 1910:5,9	1873:1,10 1874:9	\$16 1799:5	12 1839:15 1848:15
2048:2,5,7,13,19	1911:14 1913:6	1878:2 1885:6	\$19 2032:13	1931:6
2048:24 2049:6,7	1914:9 1940:4,4	1887:15 1888:3	\$2,502,125 1796:11	120 1772:19
2049:11,19	1941:3,9 1944:13	1890:14 1892:13	\$2.3 1819:10	13 1761:11 1798:22
2050:1,6,23	1945:10 1947:5,5	1896:19 1904:25	1966:6,9	1848:15 2005:9
2051:1,13,14,18	1947:8,8,9,10	1905:4 1912:1	\$2.7 1766:1	134 1773:6 2055:5
2051:20 2052:5,5	1951:25 1953:21	1915:15 1917:25	\$22 1910:21	2055:7
2052:10,13,18,21	1954:2 1956:21	1920:5,18,19	\$24 2032:16	135 2054:11 2055:6
2052:23 2053:11	1957:8 1958:5	1923:14 1924:12	\$25 2027:21,25	2055:8
2053:13,16	1959:7 1961:22	1926:1,10,21	\$270 1867:16	136 2054:11
2054:7,10 2055:1	1963:5,18	1929:13,20,22	1870:13 1871:23	138 2055:10,11,13
2055:20	1967:18 1968:9	1930:15 1935:8	\$3 1771:23	141 2054:11
your 1763:16	1970:8 1975:22	1948:3 1953:2	\$3,006,896 1797:4	142 1826:6,10
1766:22 1767:11	1977:13 1978:15	1957:24,25	1797:10	2057:2
1767:15 1769:17	1982:7,15,15,19	1958:1,9 1965:3	\$30 2027:10,19	143 1983:22 1984:8
1770:22 1772:5,6	1983:5,6,6,25	1975:13 1976:3,3	\$345 2025:3	1984:11 2057:4
1773:21 1774:15	1984:3,5,6,9,22	1976:4,21,22	2026:22 2027:8	147 1784:25
1775:2 1776:3,7	1985:7 1986:15	1977:20 2007:22	\$45,000 1899:10	148 1772:5 1823:25
1780:16 1782:25	1988:9 1994:3,23	2011:12,15,16	\$50 1791:15,24	1824:7,12,21
1783:13 1784:25	1994:25 1995:1	2012:5 2014:14	1792:7,17 1793:1	2057:7
1785:24 1786:3,6	1996:10 1997:14	2014:16 2016:12	1893:23 1910:19	149 1775:7 1776:17
1790:22 1794:22	2002:8,21 2003:9	2017:23 2018:17	2044:25 2045:16	1777:7 1796:2
1796:5 1797:21	2004:24 2005:16	2018:20 2027:3,7	2045:25 2046:2	1802:21 2057:8
1799:5,14	2005:25 2008:14	2033:20 2037:16	2046:16	15 1794:3 1798:22
1801:20 1802:4	2010:17,23	2043:19 2046:25	\$50,000 1898:19,25	1823:17 1836:21
1807:20 1809:19	2011:13,20	2048:3 2049:18	\$6 1887:16,18	2005:9
1813:6,10,13	2012:19 2013:6	you've 1782:13	\$67.9 1770:11	15.4 2032:25
1814:8 1817:4,19	2013:20 2014:5	1862:16 1864:5	\$7 1911:1 2000:20	2034:2
1818:1 1820:4,9,9	2014:17,17	1890:13 1893:12	\$700 1895:6,10,12	150 1862:6 2050:5
1820:24,25	2017:9,24 2018:3	1917:19,19	1895:15	2050:7 2057:11
1821:13 1822:18	2019:3 2021:1	1942:15 2018:22	\$8,625 1765:6	151 1916:12
1823:2 1825:4,20	2025:10,15	2019:12 2037:16	2025:25 2026:13	2054:15 2057:13
1825:21,24	2030:10 2031:5	2045:25	2027:4 2053:23	152 2054:15
1826:7,13,16	2031:24 2032:24		\$800,000 1768:6	2057:15
1827:1,15 1831:6	2033:22 2034:15	Z		153 2057:18
1833:2 1837:2	2035:7,21	zero 1801:12,16	1	154 2057:20
1838:19 1839:14	2044:18,22,23	1810:8,9,14,23,25	1 1871:25,25	155 2057:22
1839:19 1843:10	2045:4,5,6,16	1919:23 1920:11	1914:10 1976:15	156 2057:24
1845:13 1848:15	2046:1,4,12	1921:7 1922:14	1978:14,17	157 1916:12 2058:1
1848:23,24	2047:5,11,12,12	1925:1 1927:3,12	2026:16	158 2030:24 2050:4
1853:5,12	2047:15,15	Zucker 1762:3	1.2 1764:20	2050:12 2058:4

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PSC HEARING VOL 13 9/24/2004

159 2030:24 2050:4 2050:12 2058:7	1996 1796:8 1797:20 1798:17	2040 1805:18 2050 1805:18 2056:19 2057:12	1888:22,25 1895:19 1896:2 1938:11 1960:15	8-4 1980:12 8.625 1764:10,23 1764:24
16 1913:10	1803:13 1979:7,9	1997 1803:13 1822:7	2058:6,9 2054 2057:14,17,19 2057:21,23,25	1960:17 1994:13 2025:23 2026:14 2027:1
1763 2056:4	1822:7	1998 1772:24	2027:1	80 1928:18 1963:12 2038:11
1775 2057:9	1999 1803:7,9,12 1804:8,11 1805:3	1803:13 2070 1804:21 2080 1805:14	443-3141 1762:13 45,000 1899:7 47 1973:4 2008:2	81 1967:18 1976:16 9
1776 2057:10	1805:5,24	1810:20 1811:19	5	1833:4 1839:14
1784 2056:5	1828:12 1911:3	23 1986:7	5	1842:2 1859:5
1786 2056:5	1966:5 1979:4	24 1761:9	5 1859:6 1910:5	1913:6 2027:8
18 1780:20	1980:24	240-10.020 1982:8	1914:11 2054:12	9-13-04 2057:13,18
1807 2056:6	2	25 1782:15,19,22	5.7 2033:3 2034:2	9-14-04 2057:20,22
1812 2056:6	2 1772:24,24,25	1783:2,3 2027:10	50 1793:15 1895:19	9-15-04 2057:15
1813 2056:7	1872:1 1978:14	27 1807:23	1896:2 1913:18	9-17-04 2058:1
1820 2056:7	1978:18 1995:5	270 1865:1,3	1963:12 2037:4	9-3-04 2057:24
1821 2056:8	2055:17,19	1870:19	53 2054:15	90s 1789:18
1822 2056:8	2,697,391 1803:21	278 1772:9,18	54 2054:15	93 1822:10
1824 2057:7	2.2 1769:21 1770:8	1773:10	55 2054:15	98 1811:20,24
1825 2056:10	1770:11,17	29 1995:2	554-2237 1762:16	99 1811:17,17,20
1826 2056:10	2.29 1771:10	3	56 2054:16	1811:24 1813:1
1862 2056:11	2.3 1819:7	3 1766:8 1768:14	57 2054:16	1814:25 1818:21
2057:12	2.7 1835:12	1859:4 1867:24	573 1762:13,20,25	1952:21 1953:23
1897 2056:11	20 1782:15,19,22	1868:16 1872:1	6	99-315 2022:20
1901 1762:15	1783:2,3 1791:6	1872:12 1982:12	6 1833:4 1872:11	
1916 2056:12	1794:3 1913:18	3,232,366 1803:12	1872:15 1874:12	
2057:14,16,18,20	200 1762:12,19,24	1803:16	1892:9	
2057:22,24	1772:16	3.5 2033:6	60 1793:15 1896:2	
2058:2	2000 1767:5	30 1791:7 1796:20	1963:12	
1956 1796:23	1772:23 1803:4	1887:15 1888:13	63101 1762:4,8	
2056:12	1837 :16 1886:22	1895:18 1913:18	63103 1762:16	
1961 1768:10	1771:21	2001 1980:24	1934:17 1938:11	650 1762:19
1965 1768:10,17,19	2032 :3,12 2033:6	1994:12	65102 1762:24	
1769:7 1770:12	2002 1767:25	31 1767:5	65102-2230	
1966 1768:8	1795:15,19,21	314 1762:5,8,16	1762:20	
1771:21	1858 :21 1906:5	34 1769:20 1770:6	65201-0918	
1968 2056:13	1980:24 2032:3	1771:10	1762:12	
1976 1978:21	2032 :15 2033:3	342-0533 1762:5,8	66 1796:24	
2056:13	2033:10,17	345 1764:1,8	67 1770:16	
1981 1902:12	2034 :1	364 1766:4 1769:1	67.9 1771:15,16	
1967:17 1976:15	2003 1869:17	1769:9	7	
1983 2056:15	2031:23 2032:3	386-314.2 1935:20		
2057:5	2032 :1,11 2034:3	386.610 1990:3,6	7 1911:10 2001:1,1	
1984 2057:6	2034:1	1990:12	70 1789:19 2038:11	
1985 2056:15	2004 1761:9	39 1772:21	720 1762:4,7	
1987 1795:15	1869:17 1995:2		750 1768:6	
1990 1803:22	2034 :10,11,15	4	751-3234 1762:25	
1822:10 1827:21	2006 1791:25	4 1833:4 1867:24	751-4857 1762:20	
1828:5 1980:11	2009 2056:16	1868:15,16	78 1768:21 1769:19	
1991 1803:22	2010 1792:3	1982:8	1770:6 1771:8	
1992 1803:22	2056:17	4-1 1804:24		
1981:2 2056:16	2018 2056:18	40 1764:5,9	8	
1993 1803:21	2030 1805:18	1772:12 1773:2,7	8 1892:7 2002:22	
2022:20	2058:5,8	1792:10 1793:15	2027:8	
1994 1803:19,21	2031 2056:19	1796:20 1888:14	8-1 1978:4	
1935:6				
1995 1772:25				
1803:13				

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