

<b>Exhibit No:</b>	
<b>Issue:</b>	<b>ROE</b>
<b>Witness:</b>	<b>Dylan W. D'Ascendis</b>
<b>Type of Exhibit:</b>	<b>Direct Testimony</b>
<b>Sponsoring Party:</b>	<b>Spire Missouri Inc.</b>
<b>Case No.:</b>	<b>GR-2021-0108</b>
<b>Date Prepared:</b>	<b>December 11, 2020</b>

**SPIRE MISSOURI INC.  
CASE NO. GR-2021-0108**

**DIRECT TESTIMONY  
OF  
DYLAN W. D'ASCENDIS  
December 11, 2020**

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**INTRODUCTION AND PURPOSE**

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**Q. PLEASE STATE YOUR NAME, AFFILIATION, AND BUSINESS ADDRESS.**

A. My name is Dylan W. D’Ascendis. I am employed by ScottMadden, Inc. as Director.  
My business address is 3000 Atrium Way, Suite 241, Mount Laurel, NJ 08054.

**Q. ON WHOSE BEHALF ARE YOU SUBMITTING THIS TESTIMONY?**

A. I am submitting this direct testimony (referred to throughout as my “Direct Testimony”) before the Missouri Public Service Commission (“Commission”) on behalf of Spire Missouri Inc. (“Spire” or the “Company”).

**Q. PLEASE SUMMARIZE YOUR PROFESSIONAL EXPERIENCE AND EDUCATIONAL BACKGROUND.**

A. I have offered expert testimony on behalf of investor-owned utilities in over 20 state regulatory commissions in the United States, the Federal Energy Regulatory Commission, the Alberta Utility Commission, and one American Arbitration Association panel on issues including, but not limited to, common equity cost rate, rate of return, valuation, capital structure, class cost of service, and rate design.  
On behalf of the American Gas Association (“AGA”), I calculate the AGA Gas Index, which serves as the benchmark against which the performance of the American Gas Index Fund (“AGIF”) is measured on a monthly basis. The AGA Gas Index and AGIF are a market capitalization weighted index and mutual fund, respectively, comprised of the common stocks of the publicly traded corporate members of the AGA.  
I am a member of the Society of Utility and Regulatory Financial Analysts (“SURFA”). In 2011, I was awarded the professional designation "Certified Rate of

1 Return Analyst" by SURFA, which is based on education, experience, and the  
2 successful completion of a comprehensive written examination.

3 I am also a member of the National Association of Certified Valuation Analysts  
4 ("NACVA") and was awarded the professional designation "Certified Valuation  
5 Analyst" by the NACVA in 2015.

6 I am a graduate of the University of Pennsylvania, where I received a Bachelor of  
7 Arts degree in Economic History. I have also received a Master of Business  
8 Administration with high honors and concentrations in Finance and International  
9 Business from Rutgers University.

10 The details of my educational background and expert witness appearances are shown  
11 in Appendix A.

12 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

13 A. The purpose of my Direct Testimony is to present evidence on behalf of Spire and  
14 recommend a return on common equity ("ROE") for its Missouri jurisdictional rate  
15 base.

16 **Q. HAVE YOU PREPARED SCHEDULES IN SUPPORT OF YOUR  
17 RECOMMENDATION?**

18 A. Yes. I have prepared Schedules DWD-D1 through DWD-D9, which were prepared  
19 by me or under my direction.

20  
21

### **SUMMARY**

22 **Q. WHAT IS YOUR RECOMMENDED ROE FOR SPIRE?**

23 A. I recommend that the Commission authorize Spire the opportunity to earn an ROE of  
24 9.95% on its jurisdictional rate base within a reasonable range of 9.94% to 12.07%.

1 The ratemaking capital structure and cost of long-term debt is sponsored by Company  
2 Witness Wesley Selinger. The overall rate of return is summarized on page 1 of  
3 Schedule DWD-D1 and in Table 1 below:

4 **Table 1: Summary of Recommended Weighted Average Cost of Capital**

Type of Capital	Ratios	Cost Rate	Weighted Cost Rate
Long-Term Debt	45.84%	4.00%	1.83%
Common Equity	<u>54.16%</u>	9.95%	<u>5.39%</u>
Total	<u>100.00%</u>		<u>7.22%</u>

5 **Q. PLEASE SUMMARIZE YOUR RECOMMENDED ROE.**

6 A. My recommended ROE of 9.95% is summarized on page 2 of Schedule DWD-D1. I  
7 have assessed the market-based common equity cost rates of companies of relatively  
8 similar, but not necessarily identical, risk to Spire. Using companies of relatively  
9 comparable risk as proxies is consistent with the principles of fair rate of return  
10 established in the *Hope*<sup>1</sup> and *Bluefield*<sup>2</sup> decisions. No proxy group can be identical in  
11 risk to any single company. Consequently, there must be an evaluation of relative risk  
12 between the Company and the proxy group to determine if it is appropriate to adjust  
13 the proxy group's indicated rate of return.

14 My recommendation results from the application of several cost of common equity  
15 models, specifically the Discounted Cash Flow ("DCF") model, the Risk Premium  
16 Model ("RPM"), and the Capital Asset Pricing Model ("CAPM"), to the market data  
17 of the Utility Proxy Group whose selection criteria will be discussed below. In

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1 Federal Power Comm'n v. Hope Natural Gas Co., 320 U.S. 591 (1944) ("*Hope*").

2 Bluefield Water Works Improvement Co. v. Public Serv. Comm'n, 262 U.S. 679 (1922) ("*Bluefield*").

1 addition, I applied the DCF model, RPM, and CAPM to the Non-Price Regulated  
2 Proxy Group. The results derived from each are as follows:

3 **Table 2: Summary of Common Equity Cost Rates for all Models Used:**

Discounted Cash Flow Model (DCF)	9.74%
Risk Premium Model (RPM)	10.04%
Capital Asset Pricing Model (CAPM)	11.58%
Cost of Equity Models Applied to Comparable Risk, Non-Price Regulated Companies	<u>11.87%</u>
Indicated Range of Common Equity Cost Rates Before Adjustments	9.74% - 11.87%
Size Adjustment	0.10%
Credit Risk Adjustment	<u>-0.14%</u>
Flotation Cost Adjustment	<u>0.24%</u>
Indicated Range of Common Equity Cost Rates After Adjustment	<u>9.94% - 12.07%</u>
Recommended Cost of Common Equity	<u>9.95%</u>

4 The indicated range of common equity cost rates applicable to the Utility Proxy  
5 Group is between 9.74% and 11.87% before any Company-specific adjustments.

6 I then adjusted the indicated common equity cost rate model results upward by 0.10%  
7 to reflect the Company's smaller relative size, and downward by 0.14% to reflect the  
8 relative risk of the Company's bond rating, as compared to the Utility Proxy Group. I  
9 then adjusted the indicated common equity cost rate upward by 0.24% to account for  
10 flotation costs. These adjustments resulted in a Company-specific indicated range of  
11 common equity cost rates between 9.94% and 12.07%. Given the Utility Proxy  
12 Group and Company-specific ranges of common equity cost rates, I recommend the  
13 Commission consider a common equity cost rate of 9.95% for use in setting rates for  
14 the Company.

1 GENERAL PRINCIPLES

2 **Q. WHAT GENERAL PRINCIPLES HAVE YOU CONSIDERED IN ARRIVING**  
3 **AT YOUR RECOMMENDED COMMON EQUITY COST RATE OF 9.95%?**

4 A. In unregulated industries, marketplace competition is the principal determinant of the  
5 price of products or services. For regulated public utilities, regulation must act as a  
6 substitute for marketplace competition. Assuring that the utility can fulfill its  
7 obligations to the public, while providing safe and reliable service at all times,  
8 requires a level of earnings sufficient to maintain the integrity of presently invested  
9 capital. Sufficient earnings also permit the attraction of needed new capital at a  
10 reasonable cost, for which the utility must compete with other firms of comparable  
11 risk, consistent with the fair rate of return standards established by the U.S. Supreme  
12 Court in the previously cited *Hope* and *Bluefield* cases. Consequently, marketplace  
13 data must be relied on in assessing a common equity cost rate appropriate for  
14 ratemaking purposes. Just as the use of market data for the Utility Proxy Group adds  
15 the reliability necessary to inform expert judgment in arriving at a recommended  
16 common equity cost rate, the use of multiple generally accepted common equity cost  
17 rate models also adds reliability and accuracy when arriving at a recommended  
18 common equity cost rate.



1 **Business Risk**

2 **Q. PLEASE DEFINE BUSINESS RISK AND EXPLAIN WHY IT IS**  
3 **IMPORTANT FOR DETERMINING A FAIR RATE OF RETURN.**

4 A. The investor-required return on common equity reflects investors' assessment of the  
5 total investment risk of the subject firm. Total investment risk is often discussed in  
6 the context of business and financial risk.

7 Business risk reflects the uncertainty associated with owning a company's common  
8 stock without the company's use of debt and/or preferred stock financing. One way  
9 of considering the distinction between business and financial risk is to view the  
10 former as the uncertainty of the expected earned return on common equity, assuming  
11 the firm is financed with no debt.

12 Examples of business risks generally faced by utilities include, but are not limited to,  
13 the regulatory environment, mandatory environmental compliance requirements,  
14 customer mix and concentration of customers, service territory economic growth,  
15 market demand, risks and uncertainties of supply, operations, capital intensity, size,  
16 the degree of operating leverage, emerging technologies including distributed energy  
17 resources, the vagaries of weather, and the like, all of which have a direct bearing on  
18 earnings. Although analysts, including rating agencies, may categorize business risks  
19 individually, as a practical matter, such risks are interrelated and not wholly distinct  
20 from one another. Therefore, it is difficult to specifically and numerically quantify  
21 the effect of any individual risk on investors' required return, *i.e.*, the cost of capital.  
22 For determining an appropriate return on common equity, the relevant issue is where  
23 investors see the subject company as falling within a spectrum of risk. To the extent

1 investors view a company as being exposed to higher risk, the required return will  
2 increase, and vice versa.

3 For regulated utilities, business risks are both long-term and near-term in nature.  
4 Whereas near-term business risks are reflected in year-to-year variability in earnings  
5 and cash flow brought about by economic or regulatory factors, long-term business  
6 risks reflect the prospect of an impaired ability of investors to obtain both a fair rate  
7 of return on, and return of, their capital. Moreover, because utilities accept the  
8 obligation to provide safe, adequate, and reliable service at all times (in exchange for  
9 a reasonable opportunity to earn a fair return on their investment), they generally do  
10 not have the option to delay, defer, or reject capital investments. Because those  
11 investments are capital-intensive, utilities generally do not have the option to avoid  
12 raising external funds during periods of capital market distress, if necessary.

13 Long-term business risks are of paramount concern to equity investors because  
14 utilities invest in long-lived assets,. That is, the risk of not recovering the return on  
15 their investment extends far into the future. The timing and nature of events that may  
16 lead to losses, however, also are uncertain and, consequently, those risks and their  
17 implications for the required return on equity tend to be difficult to quantify.

18 Regulatory commissions (like investors who commit their capital) must review a  
19 variety of quantitative and qualitative data and apply their reasoned judgment to  
20 determine how long-term risks weigh in their assessment of the market-required  
21 return on common equity.

## Financial Risk

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2 **Q. PLEASE DEFINE FINANCIAL RISK AND EXPLAIN WHY IT IS**  
3 **IMPORTANT IN DETERMINING A FAIR RATE OF RETURN.**

4 A. Financial risk is the additional risk created by the introduction of debt and preferred  
5 stock into the capital structure. The higher the proportion of debt and preferred stock  
6 in the capital structure, the higher the financial risk to common equity owners (*i.e.*,  
7 failure to receive dividends due to default or other covenants). Therefore, consistent  
8 with the basic financial principle of risk and return, common equity investors require  
9 higher returns as compensation for bearing higher financial risk.

10 **Q. CAN BOND AND CREDIT RATINGS BE A PROXY FOR A FIRM'S**  
11 **COMBINED BUSINESS AND FINANCIAL RISKS TO EQUITY OWNERS**  
12 **(I.E., INVESTMENT RISK)?**

13 A Yes, similar bond ratings/issuer credit ratings reflect, and are representative of,  
14 similar combined business and financial risks (*i.e.*, total risk) faced by bond  
15 investors.<sup>3</sup> Although specific business or financial risks may differ between  
16 companies, the same bond/credit rating indicates that the combined risks are roughly  
17 similar from a debtholder perspective. The caveat is that these debtholder risk  
18 measures do not translate directly to risks for common equity.

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3 Risk distinctions within S&P's bond rating categories are recognized by a plus or minus, e.g., within the A category, an S&P rating can be an A+, A, or A-. Similarly, risk distinction for Moody's ratings are distinguished by numerical rating gradations, e.g., within the A category, a Moody's rating can be A1, A2 and A3.

1 **Q. DO RATING AGENCIES ACCOUNT FOR COMPANY SIZE IN THEIR**  
2 **BOND RATINGS?**

3 A. No. Neither S&P nor Moody's have minimum company size requirements for any  
4 given rating level. This means, all else equal, a relative size analysis must be  
5 conducted for equity investments in companies with similar bond ratings.

6 **SPIRE AND THE UTILITY PROXY GROUP**

7 **Q. ARE YOU FAMILIAR WITH SPIRE'S OPERATIONS?**

8 A. Yes. Spire provides natural gas distribution services to approximately 1.2 million  
9 residential, commercial and industrial customers across two regions, Spire Missouri  
10 East (serving St. Louis and eastern Missouri) and Spire Missouri West (serving  
11 Kansas City and western Missouri).<sup>4</sup> Spire Missouri has long-term issuer ratings of  
12 A1 from Moody's and A- from S&P. Spire Missouri is not publicly-traded as it  
13 comprises an operating subsidiary of Spire, Inc. (the "Parent"), which has natural gas  
14 distribution operations in Missouri, Alabama, and Mississippi serving approximately  
15 1.7 million customers and is publicly-traded under ticker symbol SR.

16 **Q. PLEASE EXPLAIN HOW YOU CHOSE THE COMPANIES IN THE**  
17 **UTILITY PROXY GROUP.**

18 A. The companies selected for the Utility Proxy Group met the following criteria:

19 (i) They were included in the Natural Gas Utility Group of *Value Line's*  
20 *Standard Edition* (August 31, 2020)("Value Line");

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4 *See, Spire, Inc., SEC Form 10-K at 4 (Sept. 30, 2019).*



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**Table 3: Utility Proxy Group Companies**

<b>Company Name</b>	<b>Ticker Symbol</b>
Atmos Energy Corporation	ATO
New Jersey Resources Corporation	NJR
NiSource Inc.	NI
Northwest Natural Gas Company	NWN
ONE Gas, Inc.	OGS
South Jersey Industries, Inc.	SJI
Southwest Gas Holdings, Inc.	SWX
Spire Inc.	SR

2 **Q. PLEASE DESCRIBE SCHEDULE DWD-D2, PAGE 1.**

3 A. Page 1 of Schedule DWD-D2 contains comparative capitalization and financial  
4 statistics for the Utility Proxy Group for the years 2015 to 2019.

5 During the five-year period ending 2019, the historically achieved average earnings  
6 rate on book common equity for the group averaged 8.78%, the average common  
7 equity ratio based on total permanent capital (excluding short-term debt) was  
8 50.98%, and the average dividend payout ratio was 67.31%.

9 Total debt to earnings before interest, taxes, depreciation, and amortization for the  
10 years 2015 to 2019 ranges between 4.05 and 7.13 times, with an average of 5.46  
11 times. Funds from operations to total debt range from 13.73% to 26.24%, with an  
12 average of 19.60%.

13 **COMMON EQUITY COST RATE MODELS**

14 **Discounted Cash Flow Model**

15 **Q. WHAT IS THE THEORETICAL BASIS OF THE DCF MODEL?**

16 A. The theory underlying the DCF model is that the present value of an expected future  
17 stream of net cash flows during the investment holding period can be determined by

1 discounting those cash flows at the cost of capital, or the investors' capitalization  
2 rate. DCF theory indicates that an investor buys a stock for an expected total return  
3 rate, which is derived from the cash flows received from dividends and market price  
4 appreciation. Mathematically, the dividend yield on market price plus a growth rate  
5 equals the capitalization rate; *i.e.*, the total common equity return rate expected by  
6 investors.

7 **Q. WHICH VERSION OF THE DCF MODEL DID YOU USE?**

8 A. I used the single-stage constant growth DCF model in my analyses. The constant  
9 growth DCF model is appropriate to use for utility companies because due to their  
10 position on the company/industry life cycle. Generally, there are three stages in a  
11 company / industry life cycle: (1) the growth stage is characterized by rapidly  
12 expanding sales, high margins, and low payout ratios in order to continue growing  
13 the firm; (2) the transition stage is characterized by increased competition, which  
14 mutes revenue growth and margins and increases payout ratios as investment  
15 opportunities decrease; and (3) the maturity (steady-state) stage is characterized by  
16 few investment opportunities and stable revenues, margins, and growth for the  
17 remainder of its life. The utility industry is in the maturity (steady-state) stage of the  
18 company / industry life cycle, and as such, necessitates the use of the constant  
19 growth DCF.

1 **Q. PLEASE DESCRIBE THE DIVIDEND YIELD YOU USED IN APPLYING**  
2 **THE CONSTANT GROWTH DCF MODEL.**

3 A. The unadjusted dividend yields are based on the proxy companies' dividends as of  
4 September 30, 2020, divided by the average closing market price for the 60 trading  
5 days ended September 30, 2020.<sup>5</sup>

6 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE DIVIDEND YIELD.**

7 A. Because dividends are paid periodically (*e.g.* quarterly), as opposed to continuously  
8 (daily), an adjustment must be made to the dividend yield. This is often referred to as  
9 the discrete, or the Gordon Periodic, version of the DCF model.  
10 DCF theory calls for using the full growth rate, or  $D_1$ , in calculating the model's  
11 dividend yield component. Since the companies in the Utility Proxy Group increase  
12 their quarterly dividends at various times during the year, a reasonable assumption is  
13 to reflect one-half the annual dividend growth rate in the dividend yield component,  
14 or  $D_{1/2}$ . Because the dividend should be representative of the next 12-month period,  
15 this adjustment is a conservative approach that does not overstate the dividend yield.  
16 Therefore, the actual average dividend yields in Column 1, page 1 of Schedule  
17 DWD-D3 have been adjusted upward to reflect one-half the average projected growth  
18 rate shown in Column 6 of that Schedule.

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5 *See*, Column 1, page 1 of Schedule DWD-D3.



1 **Q. PLEASE EXPLAIN THE BASIS FOR THE GROWTH RATES YOU APPLY**  
2 **TO THE UTILITY PROXY GROUP IN YOUR CONSTANT GROWTH DCF**  
3 **MODEL.**

4 A. Investors with more limited resources than institutional investors are likely to rely on  
5 widely available financial information services, such as *Value Line*, Zacks, and  
6 Yahoo! Finance. Investors realize that analysts have significant insight into the  
7 dynamics of the industries and individual companies they analyze, as well as  
8 companies' abilities to effectively manage the effects of changing laws and  
9 regulations, and ever-changing economic and market conditions. For these reasons, I  
10 used analysts' five-year forecasts of EPS growth in my DCF analysis.

11 Over the long run, there can be no growth in DPS without growth in EPS. Security  
12 analysts' earnings expectations have a more significant influence on market prices  
13 than dividend expectations. Thus, using projected earnings growth rates in a DCF  
14 analysis provides a better match between investors' market price appreciation  
15 expectations and the growth rate component of the DCF.

16 **Q. PLEASE SUMMARIZE THE CONSTANT GROWTH DCF MODEL**  
17 **RESULTS.**

18 A. As shown on page 1 of Schedule DWD-D3, for the Utility Proxy Group, the mean  
19 result of applying the single-stage DCF model is 10.02%, the median result is 9.45%,  
20 and the average of the two is 9.74%. In arriving at a conclusion for the constant  
21 growth DCF-indicated common equity cost rate for the Utility Proxy Group, I relied  
22 on an average of the mean and the median results of the DCF.

1 **The Risk Premium Model**

2 **Q. PLEASE DESCRIBE THE THEORETICAL BASIS OF THE RPM.**

3 A. The RPM is based on the fundamental financial principle of risk and return; namely,  
4 that investors require greater returns for bearing greater risk. The RPM recognizes  
5 that common equity capital has greater investment risk than debt capital, as common  
6 equity shareholders are behind debt holders in any claim on a company’s assets and  
7 earnings. As a result, investors require higher returns from common stocks than from  
8 bonds to compensate them for bearing the additional risk.

9 While it is possible to directly observe bond returns and yields, investors’ required  
10 common equity returns cannot be directly determined or observed. According to  
11 RPM theory, one can estimate a common equity risk premium over bonds (either  
12 historically or prospectively), and use that premium to derive a cost rate of common  
13 equity. The cost of common equity equals the expected cost rate for long-term debt  
14 capital, plus a risk premium over that cost rate, to compensate common shareholders  
15 for the added risk of being unsecured and last-in-line for any claim on the  
16 corporation’s assets and earnings upon liquidation.

17 **Q. PLEASE EXPLAIN HOW YOU DERIVED YOUR INDICATED COST OF**  
18 **COMMON EQUITY BASED ON THE RPM.**

19 A. To derive my indicated cost of common equity under the RPM, I used two risk  
20 premium methods. The first method was the Predictive Risk Premium Model  
21 (“PRPM”) and the second method was a risk premium model using a total market  
22 approach. The PRPM estimates the risk-return relationship directly, while the total  
23 market approach indirectly derives a risk premium by using known metrics as a proxy  
24 for risk.

1 **Q. PLEASE EXPLAIN THE PRPM.**

2 A. The PRPM, published in the *Journal of Regulatory Economics*,<sup>6</sup> was developed from  
3 the work of Robert F. Engle, who shared the Nobel Prize in Economics in 2003 “for  
4 methods of analyzing economic time series with time-varying volatility” or ARCH.<sup>7</sup>  
5 Engle found that volatility changes over time and is related from one period to the  
6 next, especially in financial markets. Engle discovered that volatility of prices and  
7 returns clusters over time and is therefore highly predictable and can be used to  
8 predict future levels of risk and risk premiums.

9 The PRPM estimates the risk-return relationship directly, as the predicted equity risk  
10 premium is generated by predicting volatility or risk. The PRPM is not based on an  
11 estimate of investor behavior, but rather on an evaluation of the results of that  
12 behavior (*i.e.*, the variance of historical equity risk premiums).

13 The inputs to the model are the historical returns on the common shares of each  
14 Utility Proxy Group company minus the historical monthly yield on long-term U.S.  
15 Treasury securities through September 2020. Using a generalized form of ARCH,  
16 known as GARCH, I calculated each Utility Proxy Group company’s projected equity  
17 risk premium using Eviews<sup>®</sup> statistical software. When the GARCH model is  
18 applied to the historical return data, it produces a predicted GARCH variance series<sup>8</sup>  
19 and a GARCH coefficient.<sup>9</sup> Multiplying the predicted monthly variance by the  
20 GARCH coefficient and then annualizing it<sup>10</sup> produces the predicted annual equity

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6 Pauline M. Ahern, Frank J. Hanley and Richard A. Michelfelder, Ph.D. *A New Approach for Estimating the Equity Risk Premium for Public Utilities*, *The Journal of Regulatory Economics* (December 2011), 40:261-278.

7 Autoregressive conditional heteroscedasticity; See also, [www.nobelprize.org](http://www.nobelprize.org).

8 Illustrated on Columns 1 and 2, page 2 of Schedule DWD-D4.

9 Illustrated on Column 4, page 2 of Schedule DWD-D4.

10 Annualized Return = (1 + Monthly Return)<sup>12</sup> - 1

1 risk premium. I then added the forecasted 30-year U.S. Treasury bond yield of  
2 2.11%<sup>11</sup> to each company's PRPM-derived equity risk premium to arrive at an  
3 indicated cost of common equity. The 30-year U.S. Treasury bond yield is a  
4 consensus forecast derived from *Blue Chip Financial Services* ("Blue Chip").<sup>12</sup> The  
5 mean PRPM indicated common equity cost rate for the Utility Proxy Group is 9.81%,  
6 the median is 9.77%, and the average of the two is 9.79%. Consistent with my  
7 reliance on the average of the mean and median results of the DCF model, I relied on  
8 the average of the mean and median results of the Utility Proxy Group PRPM to  
9 calculate a cost of common equity rate of 9.79%.

10 **Q. PLEASE EXPLAIN THE TOTAL MARKET APPROACH RPM.**

11 A. The total market approach RPM adds a prospective public utility bond yield to an  
12 average of: 1) an equity risk premium that is derived from a Beta-adjusted total  
13 market equity risk premium, 2) an equity risk premium based on the S&P Utilities  
14 Index, and 3) an equity risk premium based on authorized ROEs for gas utilities.

15 **Q. PLEASE EXPLAIN THE BASIS OF THE EXPECTED BOND YIELD OF**  
16 **3.56% APPLICABLE TO THE UTILITY PROXY GROUP.**

17 A. The first step in the total market approach RPM analysis is to determine the expected  
18 bond yield. Because both ratemaking and the cost of capital, including the common  
19 equity cost rate, are prospective in nature, a prospective yield on similarly-rated long-  
20 term debt is essential. I relied on a consensus forecast of about 50 economists of the  
21 expected yield on Aaa-rated corporate bonds for the six calendar quarters ending with  
22 the first calendar quarter of 2022, and *Blue Chip's* long-term projections for 2022 to

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11 See, Column 6, page 2 of Schedule DWD-D4.

12 See, Blue Chip Financial Forecasts, June 1, 2020 at page 14 and October 1, 2020 at page 2.

1 2026, and 2027 to 2031. As shown on line 1, page 3 of Schedule DWD-D4, the  
 2 average expected yield on Moody’s Aaa-rated corporate bonds is 2.96%. In order to  
 3 adjust the expected Aaa-rated corporate bond yield to an equivalent A2-rated public  
 4 utility bond yield, I made an upward adjustment of 0.54%, which represents a recent  
 5 spread between Aaa-rated corporate bonds and A2-rated public utility bonds.<sup>13</sup>  
 6 Adding that recent 0.54% spread to the expected Aaa-rated corporate bond yield of  
 7 2.96% results in an expected A2-rated public utility bond yield of 3.50%. Since the  
 8 Utility Proxy Group’s average Moody’s long-term issuer rating is A2/A3, another  
 9 adjustment to the expected A2-rated public utility bond is needed to reflect the  
 10 difference in bond ratings. An upward adjustment of 0.06%, which represents one-  
 11 sixth of a recent spread between A2/A3-rated and Baa2-rated public utility bond  
 12 yields, is necessary to make the A2 prospective bond yield applicable to an A2/A3-  
 13 rated public utility bond.<sup>14</sup> Adding the 0.06% to the 3.50% prospective A2-rated  
 14 public utility bond yield results in a 3.56% expected bond yield applicable to the  
 15 Utility Proxy Group.

16 **Table 4: Summary of the Calculation of the Utility Proxy Group Projected**  
 17 **Bond Yield<sup>15</sup>**

Prospective Yield on Moody’s Aaa-Rated Corporate Bonds ( <i>Blue Chip</i> )	2.96%
Adjustment to Reflect Yield Spread Between Moody’s Aaa-Rated Corporate Bonds and Moody’s A2-Rated Utility Bonds	0.54%
Adjustment to Reflect the Utility Proxy Group’s Average Moody’s Bond Rating of A2/A3	<u>0.06%</u>

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13 As shown on line 2 and explained in note 2, page 3 of Schedule DWD-D4.  
 14 As shown on line 4 and explained in note 3, page 3 of Schedule DWD-D4.  
 15 As shown on page 3 of Schedule DWD-D4.

Prospective Bond Yield Applicable to the Utility Proxy Group	<u>3.56%</u>
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1   **Q.   PLEASE EXPLAIN HOW THE BETA-DERIVED EQUITY RISK PREMIUM**  
2   **IS DETERMINED.**

3   A.   The components of the Beta-derived equity risk premium model are: 1) an expected  
4   market equity risk premium over corporate bonds, and 2) the Beta coefficient. The  
5   derivation of the Beta-derived equity risk premium that I applied to the Utility Proxy  
6   Group is shown on lines 1 through 9, on page 8 of Schedule DWD-D4. The total  
7   Beta-derived equity risk premium I applied is based on an average of three historical  
8   market data-based equity risk premiums, two *Value Line*-based equity risk premiums,  
9   and a Bloomberg-based equity risk premium. Each of these is described below.

10   **Q.   HOW DID YOU DERIVE A MARKET EQUITY RISK PREMIUM BASED**  
11   **ON LONG-TERM HISTORICAL DATA?**

12   A.   To derive an historical market equity risk premium, I used the most recent holding  
13   period returns for the large company common stocks from the Stocks, Bonds, Bills,  
14   and Inflation (“SBBI”) Yearbook 2020 (“SBBI - 2020”)<sup>16</sup> less the average historical  
15   yield on Moody’s Aaa/Aa2-rated corporate bonds for the period 1928 to 2019. Using  
16   holding period returns over a very long time is appropriate because it is consistent  
17   with the long-term investment horizon presumed by investing in a going concern, *i.e.*,  
18   a company expected to operate in perpetuity.

19   SBBI’s long-term arithmetic mean monthly total return rate on large company  
20   common stocks was 11.83% and the long-term arithmetic mean monthly yield on  
21   Moody’s Aaa/Aa2-rated corporate bonds was 6.05%.<sup>17</sup> As shown on line 1, page 8 of

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16   See, SBBI-2020 Appendix A Tables: Morningstar Stocks, Bonds, Bills, & Inflation 1926-2019.  
17   As explained in note 1, page 9 of Schedule DWD-D4.

1 Schedule DWD-D4, subtracting the mean monthly bond yield from the total return on  
2 large company stocks results in a long-term historical equity risk premium of 5.78%.  
3 I used the arithmetic mean monthly total return rates for the large company stocks  
4 and yields (income returns) for the Moody's Aaa/Aa corporate bonds, because they  
5 are appropriate for the purpose of estimating the cost of capital as noted in SBBI -  
6 2020.<sup>18</sup> Using the arithmetic mean return rates and yields is appropriate because  
7 historical total returns and equity risk premiums provide insight into the variance and  
8 standard deviation of returns needed by investors in estimating future risk when  
9 making a current investment. If investors relied on the geometric mean of historical  
10 equity risk premiums, they would have no insight into the potential variance of future  
11 returns, because the geometric mean relates the change over many periods to a  
12 constant rate of change, thereby obviating the year-to-year fluctuations, or variance,  
13 which is critical to risk analysis.

14 **Q. PLEASE EXPLAIN THE DERIVATION OF THE REGRESSION-BASED**  
15 **MARKET EQUITY RISK PREMIUM.**

16 A. To derive the regression-based market equity risk premium of 9.42% shown on line  
17 2, page 8 of Schedule DWD-D4, I used the same monthly annualized total returns on  
18 large company common stocks relative to the monthly annualized yields on Moody's  
19 Aaa/Aa2-rated corporate bonds as mentioned above. I modeled the relationship  
20 between interest rates and the market equity risk premium using the observed  
21 monthly market equity risk premium as the dependent variable, and the monthly yield  
22 on Moody's Aaa/Aa2-rated corporate bonds as the independent variable. I then used

---

18 *See, SBBI - 2020, at page 10-22.*

1 a linear Ordinary Least Squares (“OLS”) regression, in which the market equity risk  
2 premium is expressed as a function of the Moody’s Aaa/Aa2-rated corporate bonds  
3 yield:

$$4 \quad RP = \alpha + \beta (R_{Aaa/Aa})$$

5 **Q. PLEASE EXPLAIN THE DERIVATION OF THE PRPM EQUITY RISK**  
6 **PREMIUM.**

7 A. I used the same PRPM approach described above to the PRPM equity risk premium.  
8 The inputs to the model are the historical monthly returns on large company common  
9 stocks minus the monthly yields on Moody’s Aaa/Aa2-rated corporate bonds during  
10 the period from January 1928 through September 2020.<sup>19</sup> Using the previously  
11 discussed generalized form of ARCH, known as GARCH, the projected equity risk  
12 premium is determined using Eviews<sup>®</sup> statistical software. The resulting PRPM  
13 predicted a market equity risk premium of 9.54%.<sup>20</sup>

14 **Q. PLEASE EXPLAIN THE DERIVATION OF A PROJECTED EQUITY RISK**  
15 **PREMIUM BASED ON VALUE LINE DATA FOR YOUR RPM ANALYSIS.**

16 A. As noted above, because both ratemaking and the cost of capital are prospective, a  
17 prospective market equity risk premium is needed. The derivation of the forecasted  
18 or prospective market equity risk premium can be found in note 4, page 9 of Schedule  
19 DWD-D4. Consistent with my calculation of the dividend yield component in my  
20 DCF analysis, this prospective market equity risk premium is derived from an  
21 average of the three- to five-year median market price appreciation potential by *Value*  
22 *Line* for the 13 weeks ended October 2, 2020, plus an average of the median

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19 Data from January 1928 to December 2019 is from SBBI - 2020. Data from January 2020 to July  
2020 is from Bloomberg.

20 Shown on line 3, page 8 of Schedule DWD-D4.



1 estimated dividend yield for the common stocks of the 1,700 firms covered in *Value*  
2 *Line* (Standard Edition).<sup>21</sup>

3 The average median expected price appreciation is 55%, which translates to an  
4 11.58% annual appreciation, and when added to the average of *Value Line*'s median  
5 expected dividend yields of 2.32%, equates to a forecasted annual total return rate on  
6 the market of 13.90%. The forecasted Moody's Aaa-rated corporate bond yield of  
7 2.96% is deducted from the total market return of 13.90%, resulting in an equity risk  
8 premium of 10.94%, as shown on line 4, page 8 of Schedule DWD-D4.

9 **Q. PLEASE EXPLAIN THE DERIVATION OF AN EQUITY RISK PREMIUM**  
10 **BASED ON THE S&P 500 COMPANIES.**

11 A. Using data from *Value Line*, I calculated an expected total return on the S&P 500  
12 companies using expected dividend yields and long-term growth estimates as a proxy  
13 for capital appreciation. The expected total return for the S&P 500 is 13.98%.  
14 Subtracting the prospective yield on Moody's Aaa-rated corporate bonds of 2.96%  
15 results in an 11.02% projected equity risk premium.

16 **Q. PLEASE EXPLAIN THE DERIVATION OF AN EQUITY RISK PREMIUM**  
17 **BASED ON BLOOMBERG DATA.**

18 A. Using data from Bloomberg, I calculated an expected total return on the S&P 500  
19 using expected dividend yields and long-term growth estimates as a proxy for capital  
20 appreciation, identical to the method described above. The expected total return for  
21 the S&P 500 is 13.30%. Subtracting the prospective yield on Moody's Aaa-rated  
22 corporate bonds of 2.96% results in a 10.34% projected equity risk premium.

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21 As explained in detail in note 1, page 2 of Schedule DWD-D4.

1 **Q. WHAT IS YOUR CONCLUSION OF A BETA-DERIVED EQUITY RISK**  
 2 **PREMIUM FOR USE IN YOUR RPM ANALYSIS?**

3 A. I gave equal weight to all six equity risk premiums based on each source – historical,  
 4 *Value Line*, and Bloomberg – in arriving at a 9.51% equity risk premium.

5 **Table 5: Summary of the Calculation of the Equity Risk Premium Using**  
 6 **Total Market Returns<sup>22</sup>**

7	Historical Spread Between Total Returns of Large Stocks and Aaa and Aa2-Rated Corporate Bond Yields (1928 – 2019)	5.78%
8	Regression Analysis on Historical Data	9.42%
9	PRPM Analysis on Historical Data	9.54%
10	Prospective Equity Risk Premium using Total Market Returns from <i>Value Line</i> Summary & Index less Projected Aaa Corporate Bond Yields	10.94%
11	Prospective Equity Risk Premium using Measures of Capital Appreciation and Income Returns from <i>Value Line</i> for the S&P 500 less Projected Aaa Corporate Bond Yields	11.02%
12	Prospective Equity Risk Premium using Measures of Capital Appreciation and Income Returns from Bloomberg Professional Services for the S&P 500 less Projected Aaa Corporate Bond Yields	<u>10.34%</u>
13	<b>Average</b>	<u>9.51%</u>

16 After calculating the average market equity risk premium of 9.51%, I adjusted it by  
 17 the Beta coefficient to account for the risk of the Utility Proxy Group. As discussed  
 18 below, the Beta coefficient is a meaningful measure of prospective relative risk to the  
 19 market as a whole, and is a logical way to allocate a company's, or proxy group's,  
 20 share of the market's total equity risk premium relative to corporate bond yields. As  
 21 shown on page 1 of Schedule DWD-D5, the average of the mean and median Beta  
 22 coefficient for the Utility Proxy Group is 0.89. Multiplying the 0.89 average Beta

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22 As shown on page 8 of Schedule DWD-D4.

1 coefficient by the market equity risk premium of 9.51% results in a Beta-adjusted  
2 equity risk premium for the Utility Proxy Group of 8.46%.

3 **Q. HOW DID YOU DERIVE THE EQUITY RISK PREMIUM BASED ON THE**  
4 **S&P UTILITY INDEX AND MOODY'S A2-RATED PUBLIC UTILITY**  
5 **BONDS?**

6 A. I estimated three equity risk premiums based on S&P Utility Index holding period  
7 returns, and two equity risk premiums based on the expected returns of the S&P  
8 Utilities Index, using *Value Line* and Bloomberg data, respectively. Turning first to  
9 the S&P Utility Index holding period returns, I derived a long-term monthly  
10 arithmetic mean equity risk premium between the S&P Utility Index total returns of  
11 10.74% and monthly Moody's A2-rated public utility bond yields of 6.53% from  
12 1928 to 2019, to arrive at an equity risk premium of 4.21%.<sup>23</sup> I then used the same  
13 historical data to derive an equity risk premium of 6.88% based on a regression of the  
14 monthly equity risk premiums. The final S&P Utility Index holding period equity  
15 risk premium involved applying the PRPM, using the historical monthly equity risk  
16 premiums from January 1928 to September 2020, to arrive at a PRPM-derived equity  
17 risk premium of 5.53% for the S&P Utility Index.

18 I then derived expected total returns on the S&P Utilities Index of 10.52% and 9.16%  
19 using data from *Value Line* and Bloomberg, respectively, and subtracted the  
20 prospective Moody's A2-rated public utility bond yield of 3.50%<sup>24</sup>, which resulted in  
21 equity risk premiums of 7.02% and 5.66%, respectively. As with the market equity

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23 As shown on line 1, page 12 of Schedule DWD-D4.

24 Derived on line 3, page 3 of Schedule DWD-D4.

1 risk premiums, I equally weighted each risk premium to arrive at my utility-specific  
2 equity risk premium of 5.86%.

3 **Table 6: Summary of the Calculation of the Equity Risk Premium Using**  
4 **S&P Utility Index Holding Returns<sup>25</sup>**

Historical Spread Between Total Returns of the S&P Utilities Index and A2-Rated Utility Bond Yields (1928 – 2019)	4.21%
Regression Analysis on Historical Data	6.88%
PRPM Analysis on Historical Data	5.53%
Prospective Equity Risk Premium using Measures of Capital Appreciation and Income Returns from <i>Value Line</i> for the S&P Utilities Index less Projected A2-Rated Utility Bond Yields	7.02%
Prospective Equity Risk Premium using Measures of Capital Appreciation and Income Returns from Bloomberg Professional Services for the S&P Utilities Index less Projected A2-Rated Utility Bond Yields	<u>5.66%</u>
<b>Average</b>	<u>5.86%</u>

5 **Q. HOW DID YOU DERIVE AN EQUITY RISK PREMIUM OF 5.84% BASED**  
6 **ON AUTHORIZED ROES FOR GAS DISTRIBUTION UTILITIES?**

7 A. The equity risk premium of 5.84% shown on line 3, page 7 of Schedule DWD-D4 is  
8 the result of a regression analysis based on regulatory awarded ROEs related to the  
9 yields on Moody's A2-rated public utility bonds. That analysis is shown on page 13  
10 of Schedule DWD-D4. Page 13 of Schedule DWD-D4 contains the graphical results  
11 of a regression analysis of 791 rate cases for gas distribution utilities which were  
12 fully litigated during the period from January 1, 1980 through September 30, 2020. It  
13 shows the implicit equity risk premium relative to the yields on A2-rated public  
14 utility bonds immediately prior to the issuance of each regulatory decision. It is  
15 readily discernible that there is an inverse relationship between the yield on A2-rated

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25 As shown on page 12 of Schedule DWD-D4.

1 public utility bonds and equity risk premiums. In other words, as interest rates  
2 decline, the equity risk premium rises and vice versa, a result consistent with  
3 financial literature on the subject.<sup>26</sup> I used the regression results to estimate the  
4 equity risk premium applicable to the projected yield on Moody's A2-rated public  
5 utility bonds. Given the expected A2-rated utility bond yield of 3.50%, it can be  
6 calculated that the indicated equity risk premium applicable to that bond yield is  
7 5.84%, which is shown on page 13 of Schedule DWD-D4.

8 **Q. WHAT WAS YOUR CONCLUSION OF AN EQUITY RISK PREMIUM FOR**  
9 **USE IN YOUR TOTAL MARKET APPROACH RPM ANALYSIS?**

10 A. The equity risk premium I applied to the Utility Proxy Group was 6.72%, which is  
11 the average of the Beta-adjusted equity risk premium for the Utility Proxy Group, the  
12 S&P Utilities Index, and the authorized return utility equity risk premiums of 8.46%,  
13 5.86%, and 5.84%, respectively.<sup>27</sup>

14 **Q. WHAT IS THE INDICATED RPM COMMON EQUITY COST RATE BASED**  
15 **ON THE TOTAL MARKET APPROACH?**

16 A. As shown on line 7, page 3 of Schedule DWD-D4 and shown on Table 7, below, I  
17 calculated a common equity cost rate of 10.28% for the Utility Proxy Group based on  
18 the total market approach RPM.

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26 See, e.g., Robert S. Harris and Felicia C. Marston, *The Market Risk Premium: Expectational Estimates Using Analysts' Forecasts*, Journal of Applied Finance, Vol. 11, No. 1, 2001, at 11-12; Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, *The Risk Premium Approach to Measuring a Utility's Cost of Equity*, Financial Management, Spring 1985, at 33-45.

27 As shown on page 7 of Schedule DWD-D4.

1

**Table 7: Summary of the Total Market Return Risk Premium Model<sup>28</sup>**

Prospective Moody’s A2/A3-Rated Utility Bond Applicable to the Utility Proxy Group	3.56%
Prospective Equity Risk Premium	<u>6.72%</u>
Indicated Cost of Common Equity	<u>10.28%</u>

2

**Q. WHAT ARE THE RESULTS OF YOUR APPLICATION OF THE PRPM AND THE TOTAL MARKET APPROACH RPM?**

3

4

A. As shown on page 1 of Schedule DWD-D4, the indicated RPM-derived common equity cost rate is 10.04%, which gives equal weight to the PRPM (9.79%) and the adjusted-market approach results (10.28%).

5

6

7

**The Capital Asset Pricing Model**

8

**Q. PLEASE EXPLAIN THE THEORETICAL BASIS OF THE CAPM.**

9

A. CAPM theory defines risk as the co-variability of a security’s returns with the market’s returns as measured by the Beta coefficient ( $\beta$ ). A Beta coefficient less than 1.0 indicates lower variability than the market as a whole, while a Beta coefficient greater than 1.0 indicates greater variability than the market.

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The CAPM assumes that all non-market or unsystematic risk can be eliminated through diversification. The risk that cannot be eliminated through diversification is called market, or systematic, risk. In addition, the CAPM presumes that investors only require compensation for systematic risk, which is the result of macroeconomic and other events that affect the returns on all assets. The model is applied by adding a risk-free rate of return to a market risk premium, which is adjusted proportionately

<sup>28</sup> As shown on page 3 of Schedule DWD-D4.

1 to reflect the systematic risk of the individual security relative to the total market as  
2 measured by the Beta coefficient. The traditional CAPM model is expressed as:

$$3 \quad R_s = R_f + \beta (R_m - R_f)$$

4 Where:  $R_s$  = Return rate on the common stock;  
5  $R_f$  = Risk-free rate of return;  
6  $R_m$  = Return rate on the market as a whole; and  
7  $\beta$  = Adjusted Beta coefficient (volatility of the  
8 security relative to the market as a whole)

9 Numerous tests of the CAPM have measured the extent to which security returns and  
10 Beta coefficients are related as predicted by the CAPM, confirming its validity. The  
11 empirical CAPM (“ECAPM”) reflects the reality that while the results of these tests  
12 support the notion that the Beta coefficient is related to security returns, the empirical  
13 Security Market Line (“SML”) described by the CAPM formula is not as steeply  
14 sloped as the predicted SML.<sup>29</sup>

15 The ECAPM reflects this empirical reality. Fama and French clearly state regarding  
16 Figure 2, below, that “[t]he returns on the low beta portfolios are too high, and the  
17 returns on the high beta portfolios are too low.”<sup>30</sup>

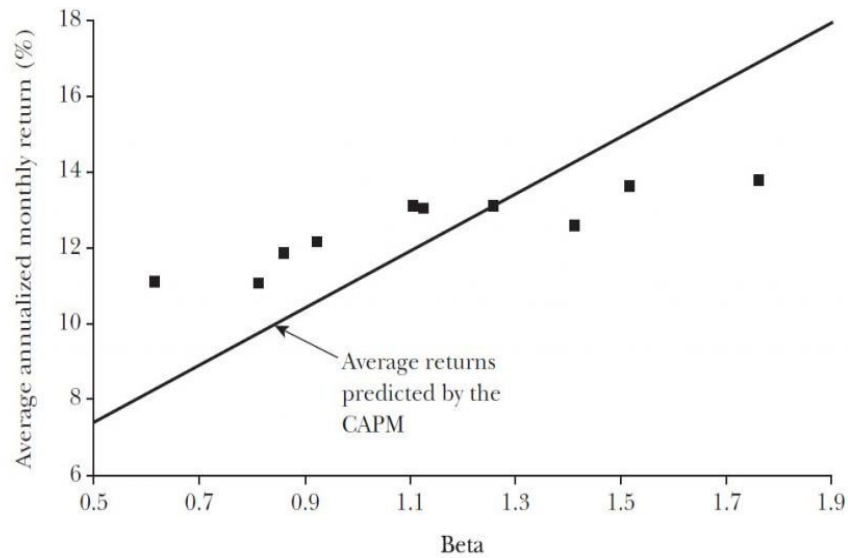
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29 Roger A. Morin, New Regulatory Finance, at page 175 (“Morin”).

30 Eugene F. Fama and Kenneth R. French, *The Capital Asset Pricing Model: Theory and Evidence*, Journal of Economic Perspectives, Vol. 18, No. 3, Summer 2004 at 33 (“Fama & French”).

Figure 2 <http://pubs.aeaweb.org/doi/pdfplus/10.1257/0895330042162430>

**Average Annualized Monthly Return versus Beta for Value Weight Portfolios Formed on Prior Beta, 1928–2003**



1

2 In addition, Morin observes that while the results of these tests support the notion  
 3 that Beta is related to security returns, the empirical SML described by the CAPM  
 4 formula is not as steeply sloped as the predicted SML. Morin states:

5 With few exceptions, the empirical studies agree that ... low-beta  
 6 securities earn returns somewhat higher than the CAPM would  
 7 predict, and high-beta securities earn less than predicted.<sup>31</sup>

8

\* \* \*

9 Therefore, the empirical evidence suggests that the expected return on  
 10 a security is related to its risk by the following approximation:

11

$$K = R_F + x (R_M - R_F) + (1-x) \beta(R_M - R_F)$$

12

where x is a fraction to be determined empirically. The value of x  
 13 that best explains the observed relationship [is]  $\text{Return} = 0.0829 +$   
 14  $0.0520 \beta$  is between 0.25 and 0.30. If  $x = 0.25$ , the equation  
 15 becomes:

16

$$K = R_F + 0.25(R_M - R_F) + 0.75 \beta(R_M - R_F)^{32}$$

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31 Morin, at 175.



1 Fama and French provide similar support for the ECAPM when they state:

2 The early tests firmly reject the Sharpe-Lintner version of the CAPM.  
3 There is a positive relation between beta and average return, but it is  
4 too 'flat.'... The regressions consistently find that the intercept is  
5 greater than the average risk-free rate... and the coefficient on beta is  
6 less than the average excess market return... This is true in the early  
7 tests... as well as in more recent cross-section regressions tests, like  
8 Fama and French (1992).<sup>33</sup>

9 Finally, Fama and French further note:

10 Confirming earlier evidence, the relation between beta and average  
11 return for the ten portfolios is much flatter than the Sharpe-Linter  
12 CAPM predicts. The returns on low beta portfolios are too high, and  
13 the returns on the high beta portfolios are too low. For example, the  
14 predicted return on the portfolio with the lowest beta is 8.3 percent  
15 per year; the actual return as 11.1 percent. The predicted return on  
16 the portfolio with the t beta is 16.8 percent per year; the actual is 13.7  
17 percent.<sup>34</sup>

18 Clearly, the justification from Morin, Fama, and French, along with their reviews of  
19 other academic research on the CAPM, validate the use of the ECAPM. In view of  
20 theory and practical research, I have applied both the traditional CAPM and the  
21 ECAPM to the companies in the Utility Proxy Group and averaged the results.

22 **Q. WHAT BETA COEFFICIENTS DID YOU USE IN YOUR CAPM ANALYSIS?**

23 A. For the Beta coefficients in my CAPM analysis, I considered two sources: *Value Line*  
24 and Bloomberg. While both of those services adjust their calculated (or “raw”) Beta  
25 coefficients to reflect the tendency of the Beta coefficient to regress to the market  
26 mean of 1.00, *Value Line* calculates the Beta coefficient over a five-year period,  
27 while Bloomberg calculates it over a two-year period.

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32 Morin, at 190.

33 Fama & French, at 32.

34 *Ibid.*, at 33.

1 **Q. PLEASE DESCRIBE YOUR SELECTION OF A RISK-FREE RATE OF**  
2 **RETURN.**

3 A. As shown in Column 5, page 1 of Schedule DWD-D5, the risk-free rate adopted for  
4 both applications of the CAPM is 2.11%. This risk-free rate is based on the average  
5 of the *Blue Chip* consensus forecast of the expected yields on 30-year U.S. Treasury  
6 bonds for the six quarters ending with the first calendar quarter of 2022, and long-  
7 term projections for the years 2022 to 2026 and 2027 to 2031.

8 **Q. WHY IS THE YIELD ON LONG-TERM U.S. TREASURY BONDS**  
9 **APPROPRIATE FOR USE AS THE RISK-FREE RATE?**

10 A. The yield on long-term U.S. Treasury bonds is almost risk-free and its term is  
11 consistent with the long-term cost of capital to public utilities measured by the yields  
12 on Moody's A2-rated public utility bonds; the long-term investment horizon inherent  
13 in utilities' common stocks; and the long-term life of the jurisdictional rate base to  
14 which the allowed fair rate of return (*i.e.*, cost of capital) will be applied. In contrast,  
15 short-term U.S. Treasury yields are more volatile and largely a function of Federal  
16 Reserve monetary policy.

17 **Q. PLEASE EXPLAIN THE ESTIMATION OF THE EXPECTED RISK**  
18 **PREMIUM FOR THE MARKET USED IN YOUR CAPM ANALYSES.**

19 A. The basis of the market risk premium is explained in detail in note 1 on Schedule  
20 DWD-D5. As discussed above, the market risk premium is derived from an average  
21 of three historical data-based market risk premiums, two *Value Line* data-based  
22 market risk premiums, and one Bloomberg data-based market risk premium.

23 The long-term income return on U.S. Government securities of 5.09% was deducted  
24 from the SBBI - 2020 monthly historical total market return of 12.10%, which

1 resulted in an historical market equity risk premium of 7.01%.<sup>35</sup> I applied a linear  
2 OLS regression to the monthly annualized historical returns on the S&P 500 relative  
3 to historical yields on long-term U.S. Government securities from SBBI-2020. That  
4 regression analysis yielded a market equity risk premium of 10.18%. The PRPM  
5 market equity risk premium is 10.66%, and was derived using the PRPM relative to  
6 the yields on long-term U.S. Treasury securities from January 1926 through  
7 September 2020.

8 The *Value Line*-derived forecasted total market equity risk premium was derived by  
9 deducting the forecasted risk-free rate of 2.11%, discussed above, from the *Value*  
10 *Line* projected total annual market return of 13.90%, resulting in a forecasted total  
11 market equity risk premium of 11.79%. The S&P 500 projected market equity risk  
12 premium using *Value Line* data was derived by subtracting the projected risk-free rate  
13 of 2.11% from the projected total return of the S&P 500 of 13.98%. The resulting  
14 market equity risk premium is 11.87%.

15 The S&P 500 projected market equity risk premium using Bloomberg data was  
16 derived by subtracting the projected risk-free rate of 2.11% from the projected total  
17 return of the S&P 500 of 13.30%. The resulting market equity risk premium is  
18 11.19%. These six measures, when averaged, result in an average total market equity  
19 risk premium of 10.45%.

20 **Table 8: Summary of the Calculation of the Market Risk Premium**  
21 **for Use in the CAPM<sup>36</sup>**

Historical Spread Between Total Returns of Large Stocks	7.01%
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35 SBBI - 2020, at Appendix A-1 (1) through A-1 (3) and Appendix A-7 (19) through A-7 (21).

36 As shown on page 2 of Schedule DWD-D5.

and Long-Term Government Bond Yields (1926 – 2019)	
Regression Analysis on Historical Data	10.18%
PRPM Analysis on Historical Data	10.66%
Prospective Market Risk Premium using Total Market Returns from <i>Value Line</i> Summary & Index less Projected 30-Year Treasury Bond Yields	11.79%
Prospective Market Risk Premium using Measures of Capital Appreciation and Income Returns from <i>Value Line</i> for the S&P 500 less Projected 30-Year Treasury Bond Yields	11.87%
Prospective Market Risk Premium using Measures of Capital Appreciation and Income Returns from Bloomberg Professional Services for the S&P 500 less Projected 30-Year Treasury Bond Yields	<u>11.19%</u>
<b>Average</b>	<u>10.45%</u>

1    **Q.    WHAT ARE THE RESULTS OF YOUR APPLICATION OF THE**  
2        **TRADITIONAL AND EMPIRICAL CAPM TO THE UTILITY PROXY**  
3        **GROUP?**

4    A.    As shown on page 1 of Schedule DWD-D5, the mean result of my CAPM/ECAPM  
5        analyses is 11.59%, the median is 11.56%, and the average of the two is 11.58%.  
6        Consistent with my reliance on the average of mean and median DCF results  
7        discussed above, the indicated common equity cost rate using the CAPM/ECAPM is  
8        11.58%.

9                                    **Common Equity Cost Rates for a Proxy Group of Domestic, Non-Price**  
10                                   **Regulated Companies Based on the DCF, RPM, and CAPM**

11   **Q.    WHY DO YOU ALSO CONSIDER A PROXY GROUP OF DOMESTIC, NON-**  
12        **PRICE REGULATED COMPANIES?**

13   A.    In the *Hope* and *Bluefield* cases, the U.S. Supreme Court did not specify that  
14        comparable risk companies had to be utilities. Since the purpose of rate regulation is  
15        to be a substitute for marketplace competition, non-price regulated firms operating in

1 the competitive marketplace make an excellent proxy if they are comparable in total  
2 risk to the Utility Proxy Group being used to estimate the cost of common equity.  
3 The selection of such domestic, non-price regulated competitive firms theoretically  
4 and empirically results in a proxy group which is comparable in total risk to the  
5 Utility Proxy Group, since all of these companies compete for capital in the exact  
6 same markets.

7 **Q. HOW DID YOU SELECT NON-PRICE REGULATED COMPANIES THAT**  
8 **ARE COMPARABLE IN TOTAL RISK TO THE UTILITY PROXY GROUP?**

9 A. In order to select a proxy group of domestic, non-price regulated companies similar  
10 in total risk to the Utility Proxy Group, I relied on the Beta coefficients and related  
11 statistics derived from *Value Line* regression analyses of weekly market prices over  
12 the most recent 260 weeks (*i.e.*, five years). These selection criteria resulted in a  
13 proxy group of 41 domestic, non-price regulated firms comparable in total risk to the  
14 Utility Proxy Group. Total risk is the sum of non-diversifiable market risk and  
15 diversifiable company-specific risks. The criteria used in selecting the domestic,  
16 non-price regulated firms was:

- 17 (i) They must be covered by *Value Line* (Standard Edition);  
18 (ii) They must be domestic, non-price regulated companies, *i.e.*, not utilities;  
19 (iii) Their Beta coefficients must lie within plus or minus two standard deviations  
20 of the average unadjusted Beta coefficients of the Utility Proxy Group; and  
21 (iv) The residual standard errors of the *Value Line* regressions which gave rise to  
22 the unadjusted Beta coefficients must lie within plus or minus two standard  
23 deviations of the average residual standard error of the Utility Proxy Group.

1 Beta coefficients measure market, or systematic, risk, which is not diversifiable. The  
2 residual standard errors of the regressions measure each firm's company-specific,  
3 diversifiable risk. Companies that have similar Beta coefficients and similar residual  
4 standard errors resulting from the same regression analyses have similar total  
5 investment risk.

6 **Q. HAVE YOU PREPARED A SCHEDULE WHICH SHOWS THE DATA**  
7 **FROM WHICH YOU SELECTED THE 41 DOMESTIC, NON-PRICE**  
8 **REGULATED COMPANIES THAT ARE COMPARABLE IN TOTAL RISK**  
9 **TO THE UTILITY PROXY GROUP?**

10 A. Yes, the basis of my selection and both proxy groups' regression statistics are shown  
11 in Schedule DWD-D6.

12 **Q. DID YOU CALCULATE COMMON EQUITY COST RATES USING THE**  
13 **DCF MODEL, RPM, AND CAPM FOR THE NON-PRICE REGULATED**  
14 **PROXY GROUP?**

15 A. Yes. Because the DCF model, RPM, and CAPM have been applied in an identical  
16 manner as described above, I will not repeat the details of the rationale and  
17 application of each model. One exception is in the application of the RPM, where I  
18 did not use public utility-specific equity risk premiums, nor did I apply the PRPM to  
19 the individual non-price regulated companies.

20 Page 2 of Schedule DWD-D7 derives the constant growth DCF model common  
21 equity cost rate. As shown, the indicated common equity cost rate, using the constant  
22 growth DCF for the Non-Price Regulated Proxy Group comparable in total risk to the  
23 Utility Proxy Group, is 11.71%.

1 Pages 3 through 5 of Schedule DWD-D7 contain the data and calculations that  
2 support the 12.53% RPM common equity cost rate. As shown on line 1, page 3 of  
3 Schedule DWD-D7, the consensus prospective yield on Moody's Baa2-rated  
4 corporate bonds for the six quarters ending in the first quarter of 2022, and for the  
5 years 2022 to 2026 and 2027 to 2031, is 4.08%.<sup>37</sup> Since the Non-Price Regulated  
6 Proxy Group has an average Moody's long-term issuer rating of Baa1, a downward  
7 adjustment of 0.20% to the projected Baa2-rated corporate bond yield is necessary to  
8 reflect the difference in ratings, which results in a projected Baa1-rated corporate  
9 bond yield of 3.88%.

10 When the Beta-adjusted risk premium of 8.65%<sup>38</sup> relative to the Non-Price Regulated  
11 Proxy Group is added to the prospective Baa1-rated corporate bond yield of 3.88%,  
12 the indicated RPM common equity cost rate is 12.53%.

13 Page 6 of Schedule DWD-D7 contains the inputs and calculations that support my  
14 indicated CAPM/ECAPM common equity cost rate of 11.74%.

15 **Q. WHAT IS THE COST RATE OF COMMON EQUITY BASED ON THE NON-**  
16 **PRICE REGULATED PROXY GROUP COMPARABLE IN TOTAL RISK TO**  
17 **THE UTILITY PROXY GROUP?**

18 A. As shown on page 1 of Schedule DWD-D7, the results of the common equity models  
19 applied to the Non-Price Regulated Proxy Group – which group is comparable in  
20 total risk to the Utility Proxy Group – are as follows: 11.71% (DCF), 12.53% (RPM),  
21 and 11.74% (CAPM). The average of the mean and median of these models is

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37 Blue Chip Financial Forecasts, June 1, 2020, at page 14 and October 1, 2020, at page 2.  
38 Derived on page 5 of Schedule DWD-D7.

1 11.87%, which I used as the indicated common equity cost rates for the Non-Price  
2 Regulated Proxy Group.

3 **CONCLUSION OF COMMON EQUITY COST RATE BEFORE**  
4 **ADJUSTMENTS**

5 **Q. WHAT IS THE INDICATED COMMON EQUITY COST RATE BEFORE**  
6 **ADJUSTMENTS?**

7 A. By applying multiple cost of common equity models to the Utility Proxy Group and  
8 the Non-Price Regulated Proxy Group, the indicated range of common equity cost  
9 rates attributable to the Utility Proxy Group before any relative risk adjustments is  
10 between 9.74% and 11.87%. I used multiple cost of common equity models as  
11 primary tools in arriving at my recommended common equity cost rate, because no  
12 single model is so inherently precise that it can be relied on to the exclusion of other  
13 theoretically sound models. Using multiple models adds reliability to the estimated  
14 common equity cost rate, with the prudence of using multiple cost of common equity  
15 models supported in both the financial literature and regulatory precedent.

16 **ADJUSTMENTS TO THE COMMON EQUITY COST RATE**

17 **A. Size Adjustment**

18 **Q. DOES SPIRE'S SMALLER SIZE RELATIVE TO THE UTILITY PROXY**  
19 **GROUP COMPANIES INCREASE ITS BUSINESS RISK?**

20 A. Yes. Spire's smaller size relative to the Utility Proxy Group companies indicates  
21 greater relative business risk for the Company because, all else being equal, size has a  
22 material bearing on risk.



1 Size affects business risk because smaller companies generally are less able to cope  
2 with significant events that affect sales, revenues and earnings. For example, smaller  
3 companies face more risk exposure to business cycles and economic conditions, both  
4 nationally and locally. Additionally, the loss of revenues from a few larger customers  
5 would have a greater effect on a small company than on a bigger company with a  
6 larger, more diverse, customer base.

7 As further evidence that smaller firms are riskier, investors generally demand greater  
8 returns from smaller firms to compensate for less marketability and liquidity of their  
9 securities. Duff & Phelps' 2020 Valuation Handbook – U.S. Guide to Cost of  
10 Capital (“D&P – 2020”) discusses the nature of the small-size phenomenon,  
11 providing an indication of the magnitude of the size premium based on several  
12 measures of size. In discussing “Size as a Predictor of Equity Returns,” D&P – 2020  
13 states:

14 The size effect is based on the empirical observation that  
15 companies of smaller size are associated with greater risk and,  
16 therefore, have greater cost of capital [sic]. The “size” of a  
17 company is one of the most important risk elements to consider  
18 when developing cost of equity capital estimates for use in  
19 valuing a business simply because size has been shown to be a  
20 *predictor* of equity returns. In other words, there is a significant  
21 (negative) relationship between size and historical equity returns -  
22 as size *decreases*, returns tend to *increase*, and vice versa.  
23 (footnote omitted) (emphasis in original)<sup>39</sup>

24 Furthermore, in “The Capital Asset Pricing Model: Theory and Evidence,” Fama and  
25 French note size is indeed a risk factor which must be reflected when estimating the  
26 cost of common equity. On page 14, they note:

27 . . . the higher average returns on small stocks and high book-to-

---

39 Duff & Phelps Valuation Handbook – U.S. Guide to Cost of Capital, Wiley 2020, at 4-1.

1 market stocks reflect unidentified state variables that produce  
2 undiversifiable risks (covariances) in returns not captured in the  
3 market return and are priced separately from market betas.<sup>40</sup>

4 Based on this evidence, Fama and French proposed their three-factor model which  
5 includes a size variable in recognition of the effect size has on the cost of common  
6 equity.

7 Also, it is a basic financial principle that the use of funds invested, and not the source  
8 of funds, is what gives rise to the risk of any investment.<sup>41</sup> Eugene Brigham, a well-  
9 known authority, states:

10 A number of researchers have observed that portfolios of small-  
11 firms (sic) have earned consistently higher average returns than  
12 those of large-firm stocks; this is called the “small-firm effect.”  
13 On the surface, it would seem to be advantageous to the small  
14 firms to provide average returns in a stock market that are higher  
15 than those of larger firms. In reality, it is bad news for the small  
16 firm; **what the small-firm effect means is that the capital  
17 market demands higher returns on stocks of small firms than  
18 on otherwise similar stocks of the large firms.** (emphasis  
19 added)<sup>42</sup>

20 Consistent with the financial principle of risk and return discussed above, increased  
21 relative risk due to small size must be considered in the allowed rate of return on  
22 common equity. Therefore, the Commission’s authorization of a cost rate of  
23 common equity in this proceeding must appropriately reflect the unique risks of  
24 Spire, including its small relative size, which is justified and supported above by  
25 evidence in the financial literature.

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40 Fama & French, at 25-43.

41 Richard A. Brealey and Stewart C. Myers, Principles of Corporate Finance (McGraw-Hill Book Company, 1996), at 204-205, 229.

42 Eugene F. Brigham, Fundamentals of Financial Management, Fifth Edition (The Dryden Press, 1989), at 623.

1 **Q. IS THERE A WAY TO QUANTIFY A RELATIVE RISK ADJUSTMENT DUE**  
2 **TO SPIRE’S SMALL SIZE WHEN COMPARED TO THE UTILITY PROXY**  
3 **GROUP?**

4 A. Yes. Spire has greater relative risk than the average utility in the Utility Proxy Group  
5 because of its smaller size, as measured by an estimated market capitalization of  
6 common equity for Spire.

7 **Table 9: Size as Measured by Market Capitalization for Spire’s**  
8 **Gas Operations and the Utility Proxy Group**

	<b>Market Capitalization* (\$ Millions)</b>	<b>Times Greater than The Company</b>
Spire Missouri	\$2,299.08	
Utility Proxy Group	\$4,402.08	1.9x
*From page 1 of Schedule DWD-D8.		

9 Spire’s estimated market capitalization was \$2,299.08 million as of September 30,  
10 2020, compared with the market capitalization of the average company in the Utility  
11 Proxy Group of \$4,402.08 million as of September 30, 2020. The average company  
12 in the Utility Proxy Group has a market capitalization 1.9 times the size of Spire’s  
13 estimated market capitalization.

14 As a result, it is necessary to upwardly adjust the indicated range of common equity  
15 cost rates attributable to the Utility Proxy Group to reflect Spire’s greater risk due to  
16 their smaller relative size. The determination is based on the size premiums for  
17 portfolios of New York Stock Exchange, American Stock Exchange, and NASDAQ  
18 listed companies ranked by deciles for the 1926 to 2019 period. The average size  
19 premium for the Utility Proxy Group with a market capitalization of \$4,402.08

1 million falls in the fourth decile, while the Company's estimated market  
2 capitalization of \$2,299.08 million places it in the sixth decile. The size premium  
3 spread between the fourth decile and the sixth decile is 0.55%. Even though an  
4 0.55% upward size adjustment is indicated, I applied a size premium of 0.10% to the  
5 Company's indicated common equity cost rate to be conservative.

6 **Q. SINCE SPIRE IS PART OF A LARGER COMPANY, WHY IS THE SIZE OF**  
7 **THE TOTAL COMPANY NOT MORE APPROPRIATE TO USE WHEN**  
8 **DETERMINING THE SIZE ADJUSTMENT?**

9 A. The return derived in this proceeding will not apply to Spire Inc.'s operations as a  
10 whole, but only Spire Missouri's. Spire is the sum of its constituent parts, including  
11 those constituent parts' ROEs. Potential investors in the Parent are aware that it is a  
12 combination of operations in each state, and that each state's operations experience  
13 the operating risks specific to their jurisdiction. The market's expectation of Spire's  
14 return is commensurate with the realities of the composite operations in each of the  
15 states in which it operates.

#### 16 **Credit Risk Adjustment**

17 **Q. PLEASE DISCUSS YOUR PROPOSED CREDIT RISK ADJUSTMENT.**

18 A. Spire's long-term issuer ratings are A1 and A- from Moody's Investors Services and  
19 S&P, respectively, compared to the average long-term issuer ratings for the Utility  
20 Proxy Group of A2/A3 and A-, respectively.<sup>43</sup> Hence, a downward credit risk

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43 Source: S&P Global Market Intelligence.

1 adjustment is necessary to reflect the higher A1 credit rating of Spire relative to the  
2 A2/A3 average Moody's bond rating of the Utility Proxy Group.<sup>44</sup>  
3 An indication of the magnitude of the necessary downward adjustment to reflect the  
4 lesser credit risk inherent in an A1 bond rating relative to the Utility Proxy Group  
5 average rating of A2/A3 is determined by first taking one-third of a recent three-  
6 month average spread between Moody's Aa2 and A2 utility bonds of 0.25%, shown  
7 on page 4 of Schedule DWD-D4. The indicated 0.08% adjustment is representative  
8 of an A2 utility bond rating. Then I took one-sixth of the recent three-month spread  
9 between A2 and Baa2 Moody's utility bonds of 0.34%, to get an additional 0.06%  
10 adjustment to reflect the Utility Proxy Group rating of A2/A3. The two calculations  
11 result in a total downward adjustment of 0.14%<sup>45</sup> to reflect Spire's higher credit  
12 rating.

### 13 **Flotation Costs**

#### 14 **Q. WHAT ARE FLOTATION COSTS?**

15 A. Flotation costs are those costs associated with the sale of new issuances of common  
16 stock. They include market pressure and the mandatory unavoidable costs of  
17 issuance (*e.g.*, underwriting fees and out-of-pocket costs for printing, legal,  
18 registration, etc.). For every dollar raised through debt or equity offerings, the  
19 Company receives less than one full dollar in financing.

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44 As shown on page 5 of Schedule DWD-D4.

45  $0.14\% = 0.25\% * (1/3) + 0.34\% * (1/6)$ .

1 **Q. WHY IS IT IMPORTANT TO RECOGNIZE FLOTATION COSTS IN THE**  
2 **ALLOWED COMMON EQUITY COST RATE?**

3 A. It is important because there is no other mechanism in the ratemaking paradigm  
4 through which such costs can be recognized and recovered. Because these costs are  
5 real, necessary, and legitimate, recovery of these costs should be permitted. As noted  
6 by Morin:

7 The costs of issuing these securities are just as real as operating  
8 and maintenance expenses or costs incurred to build utility plants,  
9 and fair regulatory treatment must permit recovery of these  
10 costs....

11 The simple fact of the matter is that common equity capital is not  
12 free....[Flotation costs] must be recovered through a rate of return  
13 adjustment.<sup>46</sup>

14 **Q. SHOULD FLOTATION COSTS BE RECOGNIZED ONLY IF THERE WAS**  
15 **AN ISSUANCE DURING THE TEST YEAR OR THERE IS AN IMMINENT**  
16 **POST-TEST YEAR ISSUANCE OF ADDITIONAL COMMON STOCK?**

17 A. No. As noted above, there is no mechanism to recapture such costs in the ratemaking  
18 paradigm other than an adjustment to the allowed common equity cost rate. Flotation  
19 costs are charged to capital accounts and are not expensed on a utility's income  
20 statement. As such, flotation costs are analogous to capital investments, albeit  
21 negative, reflected on the balance sheet. Recovery of capital investments relates to  
22 the expected useful lives of the investment. Since common equity has a very long  
23 and indefinite life (assumed to be infinity in the standard regulatory DCF model),  
24 flotation costs should be recovered through an adjustment to common equity cost

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46 Morin, at p. 321.

1 rate, even when there has not been an issuance during the test year, or in the absence  
2 of an expected imminent issuance of additional shares of common stock.

3 Historical flotation costs are a permanent loss of investment to the utility and should  
4 be accounted for. When any company, including a utility, issues common stock,  
5 flotation costs are incurred for legal, accounting, printing fees and the like. For each  
6 dollar of issuing market price, a small percentage is expensed and is permanently  
7 unavailable for investment in utility rate base. Since these expenses are charged to  
8 capital accounts, and not expensed on the income statement, the only way to restore  
9 the full value of that dollar of issuing price (with an assumed investor required return  
10 of 10%) is for the net investment of \$0.95 to earn more than 10% to net back to the  
11 investor a fair return on that dollar. In other words, if a company issues stock at  
12 \$1.00 with 5% in flotation costs, it will net \$0.95 in investment. Assuming the  
13 investor in that stock requires a 10% return on his or her invested \$1.00 (*i.e.*, a return  
14 of \$0.10), the company needs to earn approximately 10.5% on its invested \$0.95 to  
15 receive a \$0.10 return.

16 **Q. DO THE COMMON EQUITY COST RATE MODELS YOU HAVE USED**  
17 **ALREADY REFLECT INVESTORS' ANTICIPATION OF FLOTATION**  
18 **COSTS?**

19 A. No. All of these models assume no transaction costs. The literature is quite clear  
20 that these costs are not reflected in the market prices paid for common stocks. For  
21 example, Brigham and Daves confirm this and provide the methodology utilized to  
22 calculate the flotation adjustment.<sup>47</sup> In addition, Morin confirms the need for such an

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<sup>47</sup> Eugene F. Brigham and Phillip R. Daves, Intermediate Financial Management, 9th Edition, Thomson/Southwestern, at p. 342.

1 adjustment even when no new equity issuance is imminent.<sup>48</sup> Consequently, it is  
2 proper to include a flotation cost adjustment when using cost of common equity  
3 models to estimate the common equity cost rate.

4 **Q. HOW DID YOU CALCULATE THE FLOTATION COST ALLOWANCE?**

5 A. I modified the DCF calculation to provide a dividend yield that would reimburse  
6 investors for issuance costs in accordance with the method cited in literature by  
7 Brigham and Daves, as well as by Morin. The flotation cost adjustment recognizes  
8 the actual costs of issuing equity that were incurred by Spire in its equity issuances  
9 during fiscal years 2013, 2014, 2016, and 2018. Based on the issuance costs shown  
10 on page 1 of schedule DWD-D9, an adjustment of 0.24% is required to reflect the  
11 flotation costs applicable to the Utility Proxy Group.

12 **Q. WHAT IS THE INDICATED COST OF COMMON EQUITY AFTER YOUR**  
13 **COMPANY-SPECIFIC ADJUSTMENTS?**

14 A. Applying the 0.10% size adjustment, the -0.14% credit risk adjustment, and the  
15 0.24% flotation cost adjustment, to the indicated range of common equity cost rates  
16 between 9.74% and 11.87% results in a Company-specific range of common equity  
17 rates between 9.94% and 12.07%. In consideration of both of these indicated ranges, I  
18 recommend an ROE of 9.95% for Spire in this proceeding.

19 **CONCLUSION**

20 **Q. WHAT IS YOUR RECOMMENDED ROE FOR SPIRE?**

21 A. Given the discussion above and the results from the analyses, I recommend that an  
22 ROE of 9.95% is appropriate for the Company at this time.

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48 Morin, at pp. 327-30.



1 **Q. IN YOUR OPINION, IS YOUR PROPOSED ROE OF 9.95% FAIR AND**  
2 **REASONABLE TO SPIRE AND ITS CUSTOMERS?**

3 A. Yes, it is.

4 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

5 A. Yes, it does.

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Spire Missouri Inc.'s )  
Request for Authority to Implement a )  
General Rate Increase for Natural Gas ) File No. GR-2021-0108  
Service Provided in the Company's )  
Missouri Service Areas )

AFFIDAVIT

STATE OF NEW JERSEY )  
 ) SS.  
COUNTY OF CAMDEN )

Dylan W. D'Ascendis, of lawful age, being first duly sworn, deposes and states:

1. My name is Dylan W. D'Ascendis. I am a Director at ScottMadden, Inc. My business address is 3000 Atrium Way, Suite 241, Mount Laurel, NJ 08054.
2. Attached hereto and made a part hereof for all purposes is my direct testimony on behalf of Spire Missouri, Inc.
3. Under penalty of perjury, I declare that the foregoing is true and correct to the best of my knowledge and belief.

  
\_\_\_\_\_  
Dylan W. D'Ascendis

Date: \_\_\_\_\_

12/16/2020

Spire Missouri Inc.  
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Dylan W. D'Ascendis, CRRA, CVA

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Spire Missouri Inc.  
Recommended Capital Structure and Cost Rates  
for Ratemaking Purposes  
at September 30, 2020

<u>Type Of Capital</u>	<u>Ratios (1)</u>	<u>Cost Rate</u>	<u>Weighted Cost Rate</u>
Long-Term Debt	45.84%	4.00% (1)	1.83%
Common Equity	<u>54.16%</u>	9.95% (2)	<u>5.39%</u>
Total	<u>100.00%</u>		<u>7.22%</u>

Notes:

- (1) Company-provided.
- (2) From page 2 of this Schedule.

Spire Missouri Inc.  
Brief Summary of Common Equity Cost Rate

<u>Line No.</u>	<u>Principal Methods</u>	<u>Proxy Group of Eight Natural Gas Distribution Companies</u>
1.	Discounted Cash Flow Model (DCF) (1)	9.74%
2.	Risk Premium Model (RPM) (2)	10.04%
3.	Capital Asset Pricing Model (CAPM) (3)	11.58%
4.	Market Models Applied to Comparable Risk, Non-Price Regulated Companies (4)	<u>11.87%</u>
5.	Range of Common Equity Model Results	9.74% - 11.87%
6.	Size Risk Adjustment (5)	0.10%
7.	Credit Risk Adjustment (6)	-0.14%
8.	Flotation Cost Adjustment (7)	<u>0.24%</u>
9.	Indicated Range of Common Equity Cost Rates after Adjustment	<u>9.94% - 12.07%</u>
10.	Recommended Common Equity Cost Rate	<u><u>9.95%</u></u>

- Notes:
- (1) From page 1 of Schedule DWD-D3.
  - (2) From page 1 of Schedule DWD-D4.
  - (3) From page 1 of Schedule DWD-D5.
  - (4) From page 1 of Schedule DWD-D7.
  - (5) Adjustment to reflect the Company's greater business risk due to its smaller size relative to the Utility Proxy Group as detailed in Mr. D'Ascendis' direct testimony.
  - (6) Company-specific risk adjustment to reflect Spire Missouri's lower risk due to a higher long-term issuer rating relative to the proxy group as detailed in Mr. D'Ascendis' direct testimony.
  - (7) From page 1 of Schedule DWD-D9.

Proxy Group of Eight Natural Gas Distribution Companies  
CAPITALIZATION AND FINANCIAL STATISTICS (1)  
2015 - 2019, Inclusive

	2019	2018	2017	2016	2015	
	(MILLIONS OF DOLLARS)					
<u>CAPITALIZATION STATISTICS</u>						
<u>AMOUNT OF CAPITAL EMPLOYED</u>						
TOTAL PERMANENT CAPITAL	\$5,766.012	\$5,230.971	\$4,526.086	\$4,097.362	\$3,865.836	
SHORT-TERM DEBT	\$591.508	\$524.769	\$421.133	\$416.576	\$270.239	
TOTAL CAPITAL EMPLOYED	<u>\$6,357.520</u>	<u>\$5,755.740</u>	<u>\$4,947.219</u>	<u>\$4,513.938</u>	<u>\$4,136.075</u>	
<u>INDICATED AVERAGE CAPITAL COST RATES (2)</u>						
TOTAL DEBT	3.72 %	3.76 %	3.89 %	3.71 %	3.79 %	
PREFERRED STOCK	4.60	2.64	NA	NA	NA	
<u>CAPITAL STRUCTURE RATIOS</u>						
<u>BASED ON TOTAL PERMANENT CAPITAL:</u>						
LONG-TERM DEBT	48.31 %	48.82 %	49.56 %	47.99 %	48.26 %	48.59 %
PREFERRED STOCK	1.36	0.80	-	-	-	0.43
COMMON EQUITY	50.32	50.39	50.44	52.01	51.74	50.98
TOTAL	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>BASED ON TOTAL CAPITAL:</u>						
TOTAL DEBT, INCLUDING SHORT-TERM	52.85 %	53.12 %	53.82 %	51.71 %	52.08 %	52.72 %
PREFERRED STOCK	1.20	0.70	-	-	-	0.38
COMMON EQUITY	45.94	46.18	46.18	48.29	47.92	46.90
TOTAL	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>FINANCIAL STATISTICS</u>						
<u>FINANCIAL RATIOS - MARKET BASED</u>						
EARNINGS / PRICE RATIO	3.82 %	3.94 %	4.10 %	4.69 %	5.35 %	4.38 %
MARKET / AVERAGE BOOK RATIO	212.41	207.67	215.14	195.03	148.01	195.65
DIVIDEND YIELD	2.76	2.88	2.76	2.92	3.46	2.96
DIVIDEND PAYOUT RATIO	75.76	54.33	75.74	62.18	68.54	67.31
<u>RATE OF RETURN ON AVERAGE BOOK COMMON EQUITY</u>	8.22 %	8.47 %	8.84 %	9.18 %	9.18 %	8.78 %
<u>TOTAL DEBT / EBITDA (3)</u>	5.75 x	6.20 x	7.13 x	4.19 x	4.05 x	5.46 x
<u>FUNDS FROM OPERATIONS / TOTAL DEBT (4)</u>	13.73 %	21.90 %	15.82 %	20.33 %	26.24 %	19.60 %
<u>TOTAL DEBT / TOTAL CAPITAL</u>	52.85 %	53.12 %	53.82 %	51.71 %	52.08 %	52.72 %

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group, and are based upon financial statements as originally reported in each year.
- (2) Computed by relating actual total debt interest or preferred stock dividends booked to average of beginning and ending total debt or preferred stock reported to be outstanding.
- (3) Total debt relative to EBITDA (Earnings before Interest, Income Taxes, Depreciation and Amortization).
- (4) Funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC) plus interest charges as a percentage of total debt.

Source of Information: Company Annual Forms 10-K

Capital Structure Based upon Total Permanent Capital for the  
Proxy Group of Eight Natural Gas Distribution Companies  
2015 - 2019, Inclusive

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>5 YEAR AVERAGE</u>
<u>Atmos Energy Corporation</u>						
Long-Term Debt	38.03 %	39.15 %	44.03 %	41.32 %	43.46 %	41.20 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	61.97	60.85	55.97	58.68	56.54	58.80
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>New Jersey Resources Corporation</u>						
Long-Term Debt	50.11 %	47.89 %	48.45 %	49.09 %	43.57 %	47.82 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	49.89	52.11	51.55	50.91	56.43	52.18
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>NiSource Inc.</u>						
Long-Term Debt	53.40 %	51.90 %	64.35 %	61.20 %	62.41 %	58.65 %
Preferred Stock	5.97	6.38	-	-	-	2.47
Common Equity	40.63	41.72	35.65	38.80	37.59	38.88
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Northwest Natural Holding Company</u>						
Long-Term Debt	50.43 %	49.12 %	51.22 %	45.82 %	43.52 %	48.02 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	49.57	50.88	48.78	54.18	56.48	51.98
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>ONE Gas, Inc.</u>						
Long-Term Debt	37.65 %	38.62 %	37.84 %	38.71 %	39.48 %	38.46 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	62.35	61.38	62.16	61.29	60.52	61.54
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>South Jersey Industries, Inc.</u>						
Long-Term Debt	64.06 %	69.16 %	49.88 %	44.65 %	49.96 %	55.54 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	35.94	30.84	50.12	55.35	50.04	44.46
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Southwest Gas Holdings, Inc.</u>						
Long-Term Debt	49.58 %	48.73 %	49.45 %	49.06 %	49.63 %	49.29 %
Preferred Stock	-	-	-	-	-	0.00
Common Equity	50.42	51.27	50.55	50.94	50.37	50.71
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Spire Inc.</u>						
Long-Term Debt	43.25 %	45.95 %	51.27 %	54.10 %	54.06 %	49.72 %
Preferred Stock	4.93	-	-	-	-	0.99
Common Equity	51.82	54.05	48.73	45.90	45.94	49.29
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Proxy Group of Eight Natural Gas Distribution Companies</u>						
Long-Term Debt	48.31 %	48.81 %	49.56 %	47.99 %	48.26 %	48.59 %
Preferred Stock	1.36	0.80	-	-	-	0.43
Common Equity	50.33	50.39	50.44	52.01	51.74	50.98
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>

Source of Information  
Annual Forms 10-K

Spire Missouri Inc.  
Indicated Common Equity Cost Rate Using the Discounted Cash Flow Model for the  
Proxy Group of Eight Natural Gas Distribution Companies

[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	
Proxy Group of Eight Natural Gas Distribution Companies	Average Dividend Yield (1)	Value Line Projected Five Year Growth in EPS (2)	Zack's Five Year Projected Growth Rate in EPS	Bloomberg's Five Year Projected Growth Rate in EPS	Yahoo! Finance Projected Five Year Growth in EPS	Average Projected Five Year Growth in EPS (3)	Adjusted Dividend Yield (4)	Indicated Common Equity Cost Rate (5)
Atmos Energy Corporation	2.31 %	7.00 %	7.30 %	7.34 %	7.25 %	7.22 %	2.39 %	9.61 %
New Jersey Resources Corporation	4.39	2.00	6.00	6.50	6.00	5.13	4.50	9.63
NiSource Inc.	3.62	13.00	5.50	5.74	1.81	6.51	3.74	10.25
Northwest Natural Holding Company	3.76	NMF	3.30	4.06	3.30	3.55	3.83	7.38
ONE Gas, Inc.	2.94	6.50	5.50	5.67	5.00	5.67	3.02	8.69
South Jersey Industries, Inc.	5.30	12.50	10.70	7.84	10.70	10.44	5.58	16.02
Southwest Gas Holdings, Inc.	3.42	9.00	5.00	5.00	4.00	5.75	3.52	9.27
Spire Inc.	4.21	5.50	4.80	4.88	4.71	4.97	4.31	9.28
							Average	<u>10.02 %</u>
							Median	<u>9.45 %</u>
							Average of Mean and Median	<u>9.74 %</u>

NA= Not Available  
NMF= Not Meaningful Figure

Notes:

- (1) Indicated dividend at 09/30/2020 divided by the average closing price of the last 60 trading days ending 09/30/2020 for each company.
- (2) From pages 2 through 9 of this Schedule.
- (3) Average of columns 2 through 5 excluding negative growth rates.
- (4) This reflects a growth rate component equal to one-half the conclusion of growth rate (from column 6) x column 1 to reflect the periodic payment of dividends (Gordon Model) as opposed to the continuous payment. Thus, for Atmos Energy Corporation,  $2.31\% \times (1 + (1/2 \times 7.22\%)) = 2.39\%$ .
- (5) Column 6 + column 7.

Source of Information:

Value Line Investment Survey  
www.zacks.com Downloaded on 09/30/2020  
www.yahoo.com Downloaded on 09/30/2020  
Bloomberg Professional Services





NEW JERSEY RES. NYSE-NJR				RECENT PRICE	32.48	P/E RATIO	15.2 (Trailing: 18.1 Median: 17.0)	RELATIVE P/E RATIO	0.69	DIV'D YLD	3.8%	VALUE LINE																																																																																																																																																																																																																												
<b>TIMELINESS</b> 4 Lowered 4/3/20	High: 21.2	22.0	25.2	25.1	23.8	32.1	34.1	38.9	45.4	51.8	51.2	44.7	Target Price Range 2023 2024 2025																																																																																																																																																																																																																											
<b>SAFETY</b> 2 Lowered 4/17/20	Low: 15.0	16.7	19.8	19.3	19.5	21.9	26.8	30.5	33.7	35.6	40.3	21.1																																																																																																																																																																																																																												
<b>TECHNICAL</b> 3 Raised 6/19/20	<b>LEGENDS</b> 0.40 x Dividends p sh divided by Interest Rate . . . . Relative Price Strength 3-for-2 split 3/08 2-for-1 split 3/15 Options: Yes Shaded area indicates recession																																																																																																																																																																																																																																							
<b>BETA</b> .90 (1.00 = Market)	<b>18-Month Target Price Range</b> Midpoint (% to Mid) \$25-\$57 \$41 (25%)																																																																																																																																																																																																																																							
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3.3%	3.1%	3.2%	3.0%	3.3%	3.5%	3.7%	3.3%	3.4%	3.7%	3.5%	3.1%	2.9%	2.7%	2.6%	2.5%			Avg Ann'l Div'd Yield	3.7%																																																																																																																																																																																																																					
<b>CAPITAL STRUCTURE as of 6/30/20</b> Total Debt \$2243.6 mill. Due in 5 Yrs \$420.5 mill. LT Debt \$1664.5 mill. LT Interest \$47.1 mill. Incl. \$38.6 mill. capitalized leases. (LT interest earned: 5.0x; total interest coverage: 5.0x) Pension Assets-9/19 \$372.6 mill. Oblig. \$620.5 mill. Prfd Stock None Common Stock 95,930,191 shs. as of 8/5/20 MARKET CAP: \$3.1 billion (Mid Cap)																																																																																																																																																																																																																																								
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<b>ANNUAL RATES</b> Past 10 Yrs Past 5 Yrs Est'd '17-'19 to '23-'25 of change (per sh) Revenues -2.5% -4.0% .5% "Cash Flow" 7.5% 7.5% 2.0% Earnings 7.0% 6.0% 2.0% Dividends 7.0% 6.5% 6.0% Book Value 7.0% 8.5% 8.5%																																																																																																																																																																																																																																								
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<b>BUSINESS:</b> New Jersey Resources Corp. is a holding company providing retail/wholesale energy svcs. to customers in NJ, and in states from the Gulf Coast to New England, and Canada. New Jersey Natural Gas had 547,600 cust. at 9/30/19. Fiscal 2019 volume: 232 bill. cu. ft. (17% interruptible, 17% res., 9% commercial & elec. utility, 40% capacity release programs). N.J. Natural Energy subsidiary provides unregulated retail/wholesale natural gas and related energy svcs. 2019 dep. rate: 2.6%. Has 1,108 empl. Off./dir. own 1.3% of common; BlackRock, 13.9%; Vanguard, 10.4% (12/19 Proxy). CEO, President & Director: Steven D. Westhoven. Incorporated: New Jersey. Address: 1415 Wyckoff Road, Wall, NJ 07719. Telephone: 732-938-1480. Web: www.njresources.com.																																																																																																																																																																																																																																								
<b>New Jersey Resources posted mixed results for its fiscal third quarter (ended June 30th).</b> To wit, the top line fell 31.2% on a year-over-year basis, to \$299.0 million. This reflected a hefty, almost 85% drop in nonutility volumes, partially offset by a 6.4% rise in its utility business. Meanwhile, on the profitability front, total expenses increased 590 basis points as a percentage of revenues. All told, after excluding unrealized losses on derivative instruments and hedging activities, and accounting for a healthy uptick in the number of common shares outstanding, NJR's bottom line loss improved nearly 70%, to a deficit of \$0.06 a share. This bested our call for a loss of \$0.14. <b>We have raised our earnings outlook for fiscal 2020 (ends September 30th).</b> The volume slump at the nonutility business will likely drag down NJR's overall top line. In fact, we think the retail and wholesale energy services provider will experience a roughly 20% drop in revenues this year, to \$2.050 billion. This will largely reflect weakness at the Energy Services segment. Alternatively, the New Jersey Natural Gas (NJNG) regulated utility business appears poised to perform quite well this year. To that end, NJNG has added 5,879 new customer accounts over the first nine months of this fiscal year. What's more, management plans to add 28,000-30,000 new meters in the 2020-2022 time frame. In light of the recent stronger-than-anticipated earnings, we have added \$0.40 to our bottom-line call, bringing that estimate to \$1.90. Still, the challenging operating environment is weighing on New Jersey Resources' business mix. This is evident in our estimated annual earnings decline of about 3%. <b>The overall financial position is in good shape.</b> So far this year, cash reserves swelled nearly 15-fold, to \$42.8 million. At the same time, the long-term debt load ticked about 8.5% higher, and now represents a relatively normal 48% of total capital when viewed against other companies in this space. <b>At the recent quotation, shares of New Jersey Resources do not stand out.</b> The stock market appears to have already priced in the earnings growth we envision for the pull to 2023-2025.																																																																																																																																																																																																																																								
<b>Bryan J. Fong August 28, 2020</b>																																																																																																																																																																																																																																								

(A) Fiscal year ends Sept. 30th. (B) Diluted earnings. Qty. sales and eggs may not sum to total due to rounding and change in shares outstanding. Next earnings report due early Nov. (C) Dividends historically paid in early Jan., April, July, and October. (D) Dividend reinvestment plan available. (E) Includes regulatory assets in 2019: \$496.6 million, \$5.56/share. (F) In millions, adjusted for splits.

Company's Financial Strength	A+
Stock's Price Stability	85
Price Growth Persistence	70
Earnings Predictability	45

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NISOURCE INC. NYSE-NI				RECENT PRICE	23.96	P/E RATIO	18.2 (Trailing: 17.9; Median: 21.0)	RELATIVE P/E RATIO	0.83	DIV'D YLD	3.5%	VALUE LINE								
<b>TIMELINESS</b> 3 Lowered 4/5/19	High: 15.8	18.0	24.0	26.2	33.5	44.9	49.2	26.9	27.8	28.1	30.7	30.5	Target Price Range 2023 2024 2025							
<b>SAFETY</b> 2 Raised 11/29/19	Low: 7.8	14.1	17.7	22.3	24.8	32.1	16.0	19.0	21.7	22.4	24.7	19.6								
<b>TECHNICAL</b> 3 Raised 4/24/20	<b>LEGENDS</b> 0.50 x Dividends p sh divided by Interest Rate . . . . Relative Price Strength Options: Yes Shaded area indicates recession																			
<b>BETA</b> .85 (1.00 = Market)	<b>18-Month Target Price Range</b> Low-High Midpoint (% to Mid) \$19-\$40 \$30 (25%)																			
<b>2023-25 PROJECTIONS</b> High Price 40 (+65%) Ann'l Total Return 16% Low Price 30 (+25%) 9%																				
<b>Institutional Decisions</b> 3Q2019 4Q2019 1Q2020 to Buy 228 255 214 to Sell 192 203 230 Hld's(000) 343395 347952 345200 Percent shares traded 30 20 10																				
<b>2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021</b> © VALUE LINE PUB. LLC <b>23-25</b>																				
24.63	28.97	27.37	28.96	32.36	24.02	22.99	21.33	16.31	18.04	20.47	14.58	13.90	14.46	13.74	13.63	13.30	14.05	Revenues per sh	17.20	
3.47	3.14	3.18	3.20	3.32	2.96	3.19	2.98	3.13	3.41	3.60	2.27	2.71	2.07	2.82	3.03	3.10	3.25	"Cash Flow" per sh	4.10	
1.62	1.08	1.14	1.14	1.34	.84	1.06	1.05	1.37	1.57	1.67	.63	1.00	.39	1.30	1.32	1.30	1.40	Earnings per sh A	2.05	
.92	.92	.92	.92	.92	.92	.92	.92	.94	.98	1.02	.83	.64	.70	.78	.80	.86	.92	Div'd Decl'd per sh B	1.16	
1.91	2.17	2.33	2.88	3.54	2.81	2.88	3.99	4.83	5.99	6.42	4.26	4.57	5.03	4.88	4.72	4.70	4.70	Cap'l Spending per sh	4.70	
17.69	18.09	18.32	18.52	17.24	17.54	17.63	17.71	17.90	18.77	19.54	12.04	12.60	12.82	13.08	13.36	13.75	14.20	Book Value per sh C	16.20	
270.63	272.62	273.65	274.18	274.26	276.79	279.30	282.18	310.28	313.68	316.04	319.11	323.16	337.02	372.36	382.14	383.00	384.00	Common Shs Outst'g D	385.00	
13.0	21.4	19.2	18.8	12.1	14.3	15.3	19.4	17.9	18.9	22.7	37.3	23.2	NMF	19.3	21.2	Bold figures are Value Line estimates	1.04	Avg Ann'l P/E Ratio	16.0	
.69	1.14	1.04	1.00	.73	.95	.97	1.22	1.14	1.06	1.19	1.88	1.22	NMF	1.04	1.15			Relative P/E Ratio	.90	
4.4%	4.0%	4.2%	4.3%	5.7%	7.6%	5.7%	4.5%	3.8%	3.3%	2.7%	3.5%	2.8%	2.8%	3.1%	2.9%			Avg Ann'l Div'd Yield	4.2%	
<b>CAPITAL STRUCTURE as of 6/30/20</b>				6422.0	6019.1	5061.2	5657.3	6470.6	4651.8	4492.5	4874.6	5114.5	5208.9	5100	5400	Revenues (\$mill)	6615			
Total Debt \$9989.3 mill. Due in 5 Yrs \$2196 mill.				294.6	303.8	410.6	490.9	530.7	198.6	328.1	128.6	463.3	494.7	490	530	Net Profit (\$mill)	785			
LT Debt \$8810.2 mill. LT Interest \$379 mill. (Interest cov. earned: 2.2x) (61% of Cap'l)				32.4%	35.0%	34.4%	34.8%	36.9%	41.6%	35.7%	71.0%	19.7%	20.2%	21.0%	21.0%	Income Tax Rate	22.0%			
<b>Leases, Uncapitalized</b> Annual rentals \$27.2 mill.				54.7%	55.6%	55.1%	56.3%	56.9%	60.7%	59.8%	63.5%	55.3%	56.8%	55.5%	55.0%	Long-Term Debt Ratio	55.0%			
<b>Pension Assets-12/18</b> \$2.3 bill. <b>Oblig.</b> \$2.7 bill.				45.3%	44.4%	44.9%	43.7%	43.1%	39.3%	40.2%	36.5%	37.9%	36.9%	44.5%	45.0%	Common Equity Ratio	45.0%			
<b>Pfd Stock</b> \$880 mill. <b>Pfd Div'd</b> \$28.5 mill.				10859	11264	12373	13480	14331	9792.0	10129	11832	12856	13843	15875	16105	Total Capital (\$mill)	17005			
<b>Common Stock</b> 383,023,038 shs. as of 7/30/20				11097	11800	12916	14365	16017	12112	13068	14360	15543	16912	15750	16000	Net Plant (\$mill)	17250			
<b>MARKET CAP: \$9.2 billion (Large Cap)</b>				4.5%	4.4%	5.0%	5.2%	5.3%	4.0%	5.0%	2.6%	5.0%	4.9%	3.0%	3.5%	Return on Total Cap'l	4.5%			
<b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL)				6.0%	6.1%	7.4%	8.3%	8.6%	5.2%	8.1%	3.0%	8.1%	8.3%	8.0%	8.5%	Return on Shr. Equity	11.0%			
Cash Assets 112.8 139.3 142.2				6.0%	6.1%	7.4%	8.3%	8.6%	5.2%	8.1%	3.0%	9.3%	8.6%	8.0%	8.5%	Return on Com Equity	11.0%			
Other 1942.6 1714.6 2717.4				8%	.9%	2.5%	3.1%	3.4%	NMF	3.0%	NMF	3.7%	2.7%	2.0%	2.5%	Retained to Com Eq	4.5%			
Current Assets 2055.4 1853.9 2859.6				87%	85%	67%	62%	61%	NMF	63%	NMF	61%	72%	73%	72%	All Div's to Net Prof	61%			
Accts Payable 883.8 666.0 482.9				<b>BUSINESS:</b> NiSource Inc. is a holding company for Northern Indiana Public Service Company (NIPSCO), which supplies electricity and gas to the northern third of Indiana. Customers: 472,000 electric in Indiana, 3.5 million gas in Indiana, Ohio, Pennsylvania, Kentucky, Virginia, Maryland, Massachusetts through its Columbia subsidiaries. Revenue breakdown, 2019: electrical, 33%; gas, 67%; other, less than 1%. Generating sources, 2018: coal, 69.4%; purchased & other, 30.6%. 2019 reported depreciation rates: 2.9% electric, 2.2% gas. Has 8,087 employees. Chairman: Richard L. Thompson. President & Chief Executive Officer: Joseph Hamrock. Incorporated: Indiana. Address: 801 East 86th Ave., Merrillville, Indiana 46410. Tel.: 877-647-5990. Internet: www.nisource.com.																
Debt Due 2027.2 1783.6 1179.1				<b>NiSource recently posted mixed June-quarter financial results.</b> On the downside, revenues fell 4.7%, to \$962.7 million, reflecting a drop in customer and other revenues of 3.8% and 27.2%, respectively, as the challenging operating environment caused by the coronavirus pandemic applied pressure to end-use consumer demand. Further complications came from the volatility impacting the commodity markets. Although fossil fuel prices have rebounded from the 52-week lows experienced earlier this year, they are still well off their highs. On the margin front, cost of goods sold fell 550 basis points as a percentage of the top line. All told, these factors equated to a 160% rise in earnings per share, to \$0.13. This was markedly above our call for \$0.10. <b>Still, we have left our 2020 bottom-line estimate unchanged, at this time.</b> Our figure of \$1.30 per share would represent a slight annual decline. This will likely stem from a revenue downturn of about 2%, to \$5.1 billion, as volumes fall off for both the commercial and industrial customers. Elsewhere, management expects a number of accounts will fall into																
Other 1125.8 1296.2 1565.7				<b>The bad-debt category, as economic headwinds related to the pandemic weigh on customers' ability to pay. These factors have also prompted us to reduce our 2021 top- and bottom-line estimates by \$100 million and a dime, to \$5.4 billion and \$1.40 a share, respectively.</b>																
Current Liab. 4036.8 3745.8 3227.7				<b>The divestiture of Columbia Gas of Massachusetts appears to be moving forward.</b> That deal is still pending regulatory approval. It looks like NiSource will make a \$56 million payment into an energy relief fund to settle matters related to the greater Lawrence events.																
Fix. Chg. Cov. 246% 250% 255%				<b>Meantime, rate cases augur well for growth prospects.</b> The Columbia Gas of Pennsylvania and Columbia Gas of Maryland units have both filed for rate increases totaling nearly \$107 million annually, combined. These increases will go towards continued capital improvement projects. NiSource has about \$1.7 billion-\$1.8 billion in growth and reliability initiatives planned each year.																
<b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 to '23-'25				<b>But these shares are not overly compelling given the difficult economic backdrop and operating environment.</b> Bryan J. Fong August 28, 2020																
of change (per sh)																				
Revenues -7.0% -5.5% 3.5%																				
"Cash Flow" -2.0% -5.0% 7.5%																				
Earnings -1.0% -8.0% 13.0%																				
Dividends -2.0% -5.0% 7.5%																				
Book Value -3.0% -7.0% 5.0%																				
<b>QUARTERLY REVENUES (\$ mill.)</b>																				
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year															
2017	1598.6	990.7	917.0	1368.3	4874.6															
2018	1750.8	1007.0	895.0	1461.7	5114.5															
2019	1869.8	1010.4	931.5	1397.2	5208.9															
2020	1605.5	962.7	1000	1531.8	5100															
2021	1680	1040	1075	1605	5400															
<b>EARNINGS PER SHARE A</b>																				
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year															
2017	.65	d.14	.04	d.16	.39															
2018	.77	.07	.10	.38	1.30															
2019	.82	.05	-	.45	1.32															
2020	.76	.13	.09	.32	1.30															
2021	.78	.15	.12	.35	1.40															
<b>QUARTERLY DIVIDENDS PAID B</b>																				
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year															
2016	.155	.155	.165	.165	.64															
2017	.175	.175	.175	.175	.70															
2018	.195	.195	.195	.195	.78															
2019	.200	.200	.200	.200	.80															
2020	.21	.21	.21																	
<b>Company's Financial Strength</b>				B+																
<b>Stock's Price Stability</b>				95																
<b>Price Growth Persistence</b>				40																
<b>Earnings Predictability</b>				40																

(A) Dil. EPS. Excl. nonrec. gains (losses): '05, (4c); gains (losses) on disc. ops.: '05, 10c; '06, (11c); '07, 3c; '08, (\$1.14); '15, (30c); '18, (\$1.48). Next egs. report due late Nov. Q'tly

egs. may not sum to total due to rounding. (B) Div'ds historically paid in mid-Feb., May, Aug., Nov. ■ Div'd reinv. avail. (C) Incl. intang in '19: \$1485.9 million.

(D) In mill. (E) Spun off Columbia Pipeline Group (7/15)

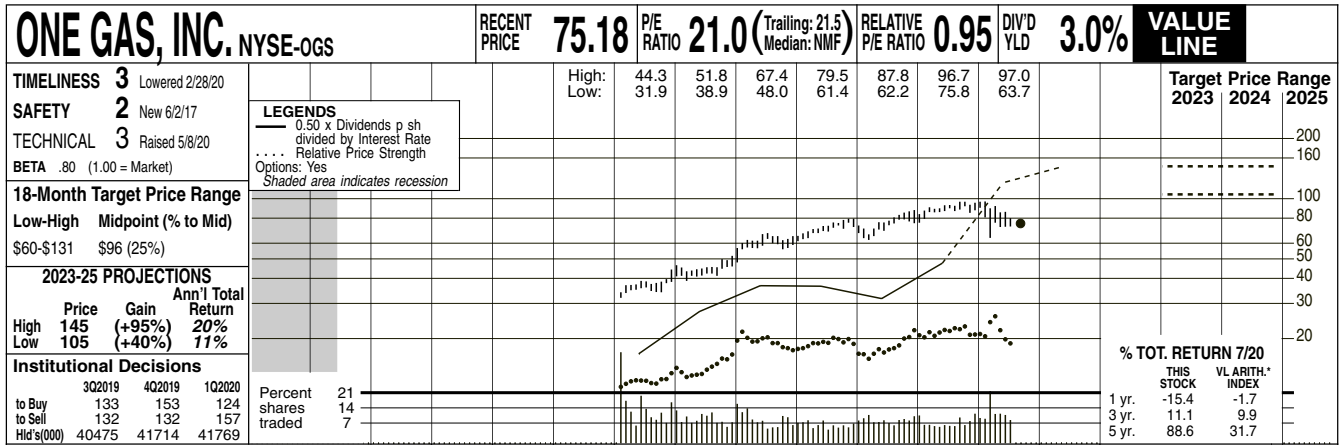
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N.W. NATURAL NYSE:NYW				RECENT PRICE	53.22	P/E RATIO	22.5 (Trailing: 25.8 Median: 23.0)	RELATIVE P/E RATIO	1.02	DIV'D YLD	3.6%	VALUE LINE							
<b>TIMELINESS</b> 3 Lowered 5/22/20	High: 46.5	50.9	49.0	50.8	46.6	52.6	52.3	66.2	69.5	71.8	74.1	77.3	Target Price Range 2023 2024 2025						
<b>SAFETY</b> 1 Raised 3/18/05	Low: 37.7	41.1	39.6	41.0	40.0	40.1	42.0	48.9	56.5	51.5	57.2	50.4		128					
<b>TECHNICAL</b> 3 Raised 4/3/20	<b>LEGENDS</b> 0.90 x Dividends p sh divided by Interest Rate Relative Price Strength Options: Yes Shaded area indicates recession											96							
<b>BETA</b> .80 (1.00 = Market)	<b>18-Month Target Price Range</b> Low-High Midpoint (% to Mid) \$42-\$102 \$72 (35%)											80							
<b>2023-25 PROJECTIONS</b> Price Gain Ann'l Total High 85 (+60%) 15% Low 70 (+30%) 10%													64						
<b>Institutional Decisions</b> 3Q2019 4Q2019 1Q2020 to Buy 107 120 88 to Sell 90 95 133 Hid's(000) 21608 23102 22679 Percent shares traded 15 10 5													48						
<b>2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021</b> © VALUE LINE PUB. LLC 23-25													32						
25.69	33.01	37.20	39.13	39.16	38.17	30.56	31.72	27.14	28.02	27.64	26.39	23.61	26.52	24.45	25.15	26.45	Revenues per sh	29.40	
3.92	4.34	4.76	5.41	5.31	5.20	5.18	5.00	4.94	5.04	5.05	4.91	4.93	1.04	5.28	5.15	4.85	5.20	"Cash Flow" per sh	6.15
1.86	2.11	2.35	2.76	2.57	2.83	2.73	2.39	2.22	2.24	2.16	1.96	2.12	d1.94	2.33	2.19	2.35	2.55	Earnings per sh <sup>A</sup>	3.20
1.30	1.32	1.39	1.44	1.52	1.60	1.68	1.75	1.79	1.83	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	Div'ds Decl'd per sh <sup>B</sup>	1.97
5.52	3.48	3.56	4.48	3.92	5.09	9.35	3.76	4.91	5.13	4.40	4.37	4.87	7.43	7.43	7.95	7.80	6.15	Cap'l Spending per sh	6.25
20.64	21.28	22.01	22.52	23.71	24.88	26.08	26.70	27.23	27.77	28.12	28.47	29.71	25.85	26.41	28.42	29.70	31.85	Book Value per sh <sup>D</sup>	38.40
27.55	27.58	27.24	26.41	26.50	26.53	26.58	26.76	26.92	27.08	27.28	27.43	28.63	28.74	28.88	30.47	31.00	31.00	Common Shs Outst'g <sup>C</sup>	32.00
16.7	17.0	15.9	16.7	18.1	15.2	17.0	19.0	21.1	19.4	20.7	23.7	26.9	--	26.6	30.9	<b>Bold figures are Value Line estimates</b>		Avg Ann'l P/E Ratio	24.0
.88	.91	.86	.89	1.09	1.01	1.08	1.19	1.34	1.09	1.09	1.19	1.41	--	1.44	1.68			Relative P/E Ratio	1.35
4.2%	3.7%	3.7%	3.1%	3.3%	3.7%	3.6%	3.9%	3.8%	4.2%	4.1%	4.0%	3.3%	3.0%	3.0%	2.8%			Avg Ann'l Div'd Yield	2.6%
<b>CAPITAL STRUCTURE as of 6/30/20</b>				812.1	848.8	730.6	758.5	754.0	723.8	676.0	762.2	706.1	746.4	780	820	Revenues (\$mill)	940		
Total Debt \$1187.1 mill. Due in 5 Yrs \$910.0 mill.				72.7	63.9	59.9	60.5	58.7	53.7	58.9	d55.6	67.3	65.3	80.0	85.0	Net Profit (\$mill)	95.0		
LT Debt \$918.9 mill. LT Interest \$40.0 mill.				40.5%	40.4%	42.4%	40.8%	41.5%	40.0%	40.9%	--	26.4%	16.2%	21.0%	21.0%	Income Tax Rate	21.0%		
(Total interest coverage: 3.7x)				8.9%	7.5%	8.2%	8.0%	7.8%	7.4%	8.7%	NMF	9.5%	8.8%	9.4%	9.7%	Net Profit Margin	10.9%		
<b>Pension Assets-12/19</b> \$313.1 mill.				46.1%	47.3%	48.5%	47.6%	44.8%	42.5%	44.4%	47.9%	48.1%	48.2%	47.5%	47.0%	Long-Term Debt Ratio	47.5%		
Oblig. \$515.7 mill.				53.9%	52.7%	51.5%	52.4%	55.2%	57.5%	55.6%	52.1%	51.9%	51.8%	52.5%	53.0%	Common Equity Ratio	52.5%		
Pfd Stock None				1284.8	1356.2	1424.7	1433.6	1389.0	1357.7	1529.8	1426.0	1468.9	1672.0	1755	1855	Total Capital (\$mill)	1825		
<b>Common Stock</b> 30,547,293 shares as of 8/3/20				1854.2	1893.9	1973.6	2062.9	2121.6	2182.7	2260.9	2255.0	2421.4	2438.9	2535	2640	Net Plant (\$mill)	3065		
<b>MARKET CAP</b> \$1.6 billion (Mid Cap)				7.0%	6.2%	5.7%	5.8%	5.8%	5.5%	5.1%	NMF	5.8%	5.2%	5.0%	5.5%	Return on Total Cap'l	5.5%		
<b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL)				10.5%	8.9%	8.2%	8.1%	7.6%	6.9%	6.9%	NMF	8.8%	7.5%	8.0%	8.0%	Return on Shr. Equity	8.5%		
Cash Assets	12.6	9.6	137.1	4.0%	2.4%	1.6%	1.5%	1.1%	.6%	.9%	NMF	2.1%	1.4%	1.5%	2.0%	Retained to Com Eq	3.0%		
Other	283.3	284.1	179.3	61%	73%	80%	81%	85%	92%	87%	NMF	76%	82%	81%	75%	All Div'ds to Net Prof	61%		
Current Assets	295.9	293.7	316.4	<b>BUSINESS:</b> Northwest Natural Holding Co. distributes natural gas to 1000 communities, 750,000 customers, in Oregon (89% of customers) and in southwest Washington state. Principal cities served: Portland and Eugene, OR; Vancouver, WA. Service area population: 3.7 mill. (77% in OR). Company buys gas supply from Canadian and U.S. producers; has transportation rights on Northwest Pipeline system. Owns local underground storage. Rev. breakdown: residential, 37%; commercial, 22%; industrial, gas transportation, 41%. Employs 1,167. BlackRock Inc. owns 15.5% of shares; Off./Dir. own less than 1% (4/20 proxy). CEO: David H. Anderson, Inc.: Oregon. Address: 220 NW 2nd Ave., Portland, OR 97209. Tel.: 503-226-4211. Internet: www.nwnatural.com.															
Accts Payable	115.9	113.4	79.9	<b>Northwest Natural Holding recorded mixed second-quarter results.</b> Revenues expanded to \$135.0 million, aided by additional contributions from the North Mist natural gas storage facility and its recently acquired water operations. It added around 13,000 new customers over the past 12 months, growing its base by 1.7%. However, the company incurred higher gas costs and maintenance expenses. Moreover, interest expense rose due to a higher debt load, but a tax benefit helped some. Overall, these factors led to a net loss of \$0.17 per share during the quarter. Still, the utility ought to have better results in the coming months, as it will likely benefit from new legislation in Oregon. This allows utilities to recover 5% of renewable natural gas' incremental costs, which would equate to about \$30 million annually. Additionally, the company filed for a \$45.8 million increase in revenues with the Oregon Public Utility Commission. If approved, this would take effect in November, though we don't think it will earn the full amount. Northwest sold about 1.4 million shares in June, which will spread profits among a higher total share count.															
Debt Due	247.6	224.2	268.2	<b>Overall, we have reduced our 2020 full-year share-net estimate by a dime to \$2.35. The long-term outlook is bright here.</b> Revenues will likely expand at a steady clip, assuming the company's rate cases yield favorable outcomes. Moreover, the entry into the water utility space should further enhance the top line as it closed several new water utility transactions. These include Suncadia in Washington State and its first water utility in Texas. Too, Northwest closed on a few water utilities in Idaho and will likely see some economies of scale emerge over the long haul. We project that earnings will expand to \$2.55 per share in 2021 and \$3.20 per share by mid-decade.															
Other	145.6	144.6	138.8	<b>Shares of Northwest Natural Holding are neutrally ranked for Timeliness.</b> This equity holds ample 3- to 5-year recovery potential based on our projections. Too, the dividend yield is attractive, though we expect modest increases in the payout in the years ahead. Overall, we think this equity will appeal to conservative long-term accounts.															
Current Liab.	509.1	482.2	486.9	<i>John E. Seibert III August 28, 2020</i>															
Fix. Chg. Cov.	357%	336%	368%																
<b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 to '23-'25																			
of change (per sh)																			
Revenues	-4.0%	-2.0%	2.5%																
"Cash Flow"	-3.0%	-5.5%	8.0%																
Earnings	-11.0%	-17.0%	24.5%																
Dividends	2.0%	.5%	1.0%																
Book Value	1.5%	-.5%	2.0%																
Cal-endar	<b>QUARTERLY REVENUES (\$ mill.)</b>				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2017	297.3	136.3	88.2	240.4	762.2														
2018	264.7	124.6	91.2	226.7	706.1														
2019	285.4	123.4	90.3	247.3	746.4														
2020	285.2	135.0	105	254.8	780														
2021	305	145	110	260	820														
Cal-endar	<b>EARNINGS PER SHARE <sup>A</sup></b>				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2017	1.40	.10	d.30	d3.14	d1.94														
2018	1.46	d.01	d.39	1.27	2.33														
2019	1.50	.07	d.61	1.26	2.19														
2020	1.58	d.17	d.40	1.34	2.35														
2021	1.60	d.05	d.35	1.35	2.55														
Cal-endar	<b>QUARTERLY DIVIDENDS PAID <sup>B</sup></b>				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2016	.4675	.4675	.4675	.470	1.87														
2017	.470	.470	.470	.4725	1.88														
2018	.4725	.4725	.4725	.475	1.89														
2019	.475	.475	.475	.4775	1.90														
2020	.4775	.4775	.4775																
<b>(A)</b> Diluted earnings per share. Excludes non-recurring items: '06, (\$0.06); '08, (\$0.03); '09, \$0.06; May not sum due to rounding. Next earnings report due in early November.				<b>(B)</b> Dividends historically paid in mid-February, May, August, and November. ■ Dividend reinvestment plan available.				<b>(C)</b> In millions.				<b>(D)</b> Includes intangibles. In 2019: \$343.2 million, \$11.26/share.				<b>Company's Financial Strength</b> A <b>Stock's Price Stability</b> 90 <b>Price Growth Persistence</b> 40 <b>Earnings Predictability</b> 5			

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	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	© VALUE LINE PUB. LLC	23-25
Revenues per sh	--	--	--	--	34.92	29.62	27.30	29.43	31.08	31.32	<b>28.30</b>	<b>30.20</b>	40.00	
"Cash Flow" per sh	--	--	--	--	4.52	4.82	5.43	5.96	6.32	6.96	<b>7.10</b>	<b>7.55</b>	9.65	
Earnings per sh <sup>A</sup>	--	--	--	--	2.07	2.24	2.65	3.02	3.25	3.51	<b>3.50</b>	<b>3.65</b>	4.75	
Div'ds Decl'd per sh <sup>B</sup>	--	--	--	--	.84	1.20	1.40	1.68	1.84	2.00	<b>2.16</b>	<b>2.32</b>	2.80	
Cap'l Spending per sh	--	--	--	--	5.70	5.63	5.91	6.81	7.50	7.91	<b>8.80</b>	<b>8.95</b>	9.35	
Book Value per sh	--	--	--	--	34.45	35.24	36.12	37.47	38.86	40.35	<b>44.15</b>	<b>45.80</b>	54.10	
Common Shs Outst'g <sup>C</sup>	--	--	--	--	52.08	52.26	52.28	52.31	52.57	52.77	<b>53.00</b>	<b>53.50</b>	55.00	
Avg Ann'l P/E Ratio	--	--	--	--	17.8	19.8	22.7	23.5	23.1	25.3	<i>Bold figures are Value Line estimates</i>		26.5	
Relative P/E Ratio	--	--	--	--	.94	1.00	1.19	1.18	1.25	1.37			1.45	
Avg Ann'l Div'd Yield	--	--	--	--	2.3%	2.7%	2.3%	2.4%	2.5%	2.3%			2.2%	
Revenues (\$mill)	--	--	--	--	1818.9	1547.7	1427.2	1539.6	1633.7	1652.7	<b>1500</b>	<b>1615</b>	2200	
Net Profit (\$mill)	--	--	--	--	109.8	119.0	140.1	159.9	172.2	186.7	<b>185</b>	<b>195</b>	260	
Income Tax Rate	--	--	--	--	38.4%	38.0%	37.8%	36.4%	23.7%	18.7%	<b>19.0%</b>	<b>19.5%</b>	22.0%	
Net Profit Margin	--	--	--	--	6.0%	7.7%	9.8%	10.4%	10.5%	11.3%	<b>12.3%</b>	<b>12.1%</b>	11.8%	
Long-Term Debt Ratio	--	--	--	--	40.1%	39.5%	38.7%	37.8%	38.6%	37.7%	<b>40.0%</b>	<b>40.0%</b>	38.0%	
Common Equity Ratio	--	--	--	--	59.9%	60.5%	61.3%	62.2%	61.4%	62.3%	<b>60.0%</b>	<b>60.0%</b>	62.0%	
Total Capital (\$mill)	--	--	--	--	2995.3	3042.9	3080.7	3153.5	3328.1	3415.5	<b>3900</b>	<b>4085</b>	4800	
Net Plant (\$mill)	--	--	--	--	3293.7	3511.9	3731.6	4007.6	4283.7	4565.2	<b>4800</b>	<b>5030</b>	5750	
Return on Total Cap'l	--	--	--	--	4.4%	4.7%	5.2%	5.8%	5.9%	6.4%	<b>6.0%</b>	<b>6.0%</b>	6.5%	
Return on Shr. Equity	--	--	--	--	6.1%	6.5%	7.4%	8.2%	8.4%	8.8%	<b>8.0%</b>	<b>8.0%</b>	8.5%	
Return on Com Equity	--	--	--	--	6.1%	6.5%	7.4%	8.2%	8.4%	8.8%	<b>8.0%</b>	<b>8.0%</b>	8.5%	
Retained to Com Eq	--	--	--	--	3.7%	3.1%	3.5%	3.7%	3.7%	3.8%	<b>3.0%</b>	<b>3.0%</b>	3.5%	
All Div'ds to Net Prof	--	--	--	--	40%	53%	52%	55%	56%	56%	<b>62%</b>	<b>64%</b>	59%	

**CAPITAL STRUCTURE as of 6/30/20**  
Total Debt \$1812.4 mill. Due in 5 Yrs \$1150.0 mill.  
LT Debt \$1581.9 mill. LT Interest \$85.0 mill.  
(LT interest earned: 4.7x; total interest coverage: 4.7x)  
Leases, Uncapitalized Annual rentals \$7.6 mill.  
Pfd Stock None  
Pension Assets-12/19 \$908.0 mill.  
Obliq. \$1001.4 mill.

**Common Stock** 52,920,531 shs. as of 7/20/20  
**MARKET CAP: \$4.0 billion (Mid Cap)**

**CURRENT POSITION**

	2018	2019	6/30/20 (\$mill)
Cash Assets	21.3	17.9	10.5
Other	522.0	488.3	336.9
Current Assets	543.3	506.2	347.4
Accts Payable	174.5	120.5	62.7
Debt Due	299.5	516.5	230.5
Other	224.9	235.7	197.6
Current Liab.	698.9	872.7	490.8
Fix. Chg. Cov.	677%	567%	560%

**BUSINESS:** ONE Gas, Inc. provides natural gas distribution services to more than two million customers. There are three divisions: Oklahoma Natural Gas, Kansas Gas Service, and Texas Gas Service. The company purchased 174 Bcf of natural gas supply in 2019, compared to 180 Bcf in 2018. Total volumes delivered by customer (fiscal 2019): transportation, 56.6%; residential, 32.5%; commercial

**ANNUAL RATES**

	Past 10 Yrs.	Past 5 Yrs.	Est'd '17-'19
of change (per sh)			23-25
Revenues	--	-2.5%	4.5%
"Cash Flow"	--	7.0%	7.0%
Earnings	--	9.5%	6.5%
Dividends	--	17.0%	7.5%
Book Value	--	2.5%	5.5%

**QUARTERLY REVENUES (\$ mill.)**

Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2017	550.4	279.7	247.1	462.4	1539.6
2018	638.5	292.5	238.3	464.4	1633.7
2019	661.0	290.6	248.6	452.5	1652.7
2020	528.2	273.3	245	453.5	1500
2021	590	310	255	460	1615

**EARNINGS PER SHARE <sup>A</sup>**

Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2017	1.34	.39	.36	.93	3.02
2018	1.72	.39	.31	.83	3.25
2019	1.76	.46	.33	.96	3.51
2020	1.72	.48	.33	.97	3.50
2021	1.80	.50	.36	.99	3.65

**QUARTERLY DIVIDENDS PAID <sup>B</sup>**

Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2016	.35	.35	.35	.35	1.40
2017	.42	.42	.42	.42	1.68
2018	.46	.46	.46	.46	1.84
2019	.50	.50	.50	.50	2.00
2020	.54	.54	.54		

**ONE Gas, Inc. posted lackluster results through the first half of 2020.** Profits of \$2.20 per share were a couple of pennies lower than last year's \$2.22 total. That can be traced, to a certain degree, to diminished gas sales, net of weather normalization, primarily in Kansas and Oklahoma because of warmer weather. Also, there was a decrease in transportation volumes in Kansas as well as a higher effective income tax rate. **Prospects over the remaining six months don't appear exciting, either.** The coronavirus is having an unfavorable impact on results. However, the effects are being partially offset by regulatory actions enabling the company to use an accounting mechanism to accumulate and defer certain incremental costs incurred (including bad-debt expenses) and lost revenues in connection with the pandemic. Moreover, leadership implemented a comprehensive set of procedures to protect the safety of employees and customers. Even so, it seems that full-year earnings will be around \$3.50 a share, flat relative to the 2019 tally of \$3.51. But concerning 2021, the bottom line stands to increase 4% or

so, to \$3.65 a share, assuming that COVID-19 is largely under control. **This year's capital expenditures, including asset removal costs, are now anticipated to lie between \$500 million and \$525 million.** (That's above both the initial \$475 million target and the 2019 amount of \$465 million.) The increase is attributed mainly to the extension of service to new customers. Around 70% of the funds are being utilized for system integrity and pipeline replacement projects. We believe that corporate finances are quite sufficient to make those initiatives possible. Notably, leadership expects the spending budget to range between \$475 million and \$525 million annually during the 2020-2024 period, with roughly the same percentage of capital allocated to where it is at present. **The equity has some appealing attributes.** Capital gains potential in the 18-month period and out to mid-decade looks solid. Consider, also, the dividend growth prospects, although the yield does not stand out compared to the average of Value Line's Natural Gas Utility group. *Frederick L. Harris, III August 28, 2020*

(A) Diluted EPS. Excludes nonrecurring gain: 2017, \$0.06. Next earnings report due early Nov. Quarterly EPS for 2018 don't add up due to rounding.	(B) Dividends historically paid in early March, June, Sept., and Dec. ■ Dividend reinvestment plan. Direct stock purchase plan.	(C) In millions.	Company's Financial Strength	A
			Stock's Price Stability	95
			Price Growth Persistence	100
			Earnings Predictability	95



SOUTHWEST GAS NYSE-SWX				RECENT PRICE	69.45	P/E RATIO	16.2 (Trailing: 18.5 Median: 18.0)	RELATIVE P/E RATIO	0.74	DIV'D YLD	3.3%	VALUE LINE														
<b>TIMELINESS</b> 3 Raised 3/20/20	High: 29.5	37.3	43.2	46.1	56.0	64.2	63.7	79.6	86.9	86.0	92.9	81.6	Target Price Range 2023 2024 2025													
<b>SAFETY</b> 3 Lowered 1/4/91	Low: 17.1	26.3	32.1	39.0	42.0	47.2	50.5	53.5	72.3	62.5	73.3	45.7														
<b>TECHNICAL</b> 3 Raised 5/22/20	<b>LEGENDS</b> 0.50 x Dividends p sh divided by Interest Rate . . . . Relative Price Strength Options: Yes Shaded area indicates recession																									
<b>BETA</b> .90 (1.00 = Market)	<b>18-Month Target Price Range</b> Low-High Midpoint (% to Mid) \$52-\$119 \$86 (25%)																									
<b>2023-25 PROJECTIONS</b> High Price 120 Gain (+75%) Ann'l Total Return 17% Low Price 80 Gain (+15%) Return 7%																										
<b>Institutional Decisions</b> 3Q2019 4Q2019 1Q2020 to Buy 153 155 118 to Sell 122 136 155 Hid's(000) 45864 47563 47511 Percent shares traded 15 10 5																										
<b>2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021</b> © VALUE LINE PUB. LLC 23-25																										
40.14	43.59	48.47	50.28	48.53	42.00	40.18	41.07	41.77	42.08	45.61	52.00	51.82	53.00	54.31	56.72	59.00	Revenues per sh	65.40								
5.57	5.20	5.97	6.21	5.76	6.16	6.46	6.81	7.73	8.24	8.47	8.62	9.29	8.83	8.14	9.40	9.75	"Cash Flow" per sh	13.45								
1.66	1.25	1.98	1.95	1.39	1.94	2.27	2.43	2.86	3.11	3.01	2.92	3.18	3.62	3.68	3.94	3.85	Earnings per sh <sup>A</sup>	6.25								
.82	.82	.82	.86	.90	.95	1.00	1.06	1.18	1.32	1.46	1.62	1.80	1.98	2.08	2.18	2.26	Div'ds Decl'd per sh <sup>B</sup>	2.65								
8.23	7.49	8.27	7.96	6.79	4.81	4.73	8.29	8.57	7.86	8.53	10.30	11.15	12.97	14.44	17.06	15.45	Cap'l Spending per sh	21.55								
19.18	19.10	21.58	22.98	23.49	24.44	25.62	26.66	28.35	30.47	31.95	33.61	35.03	37.74	42.47	45.56	48.25	Book Value per sh	61.15								
36.79	39.33	41.77	42.81	44.19	45.09	45.56	45.96	46.15	46.36	46.52	47.38	47.48	48.09	53.03	55.01	57.00	Common Shs Outst'g <sup>C</sup>	65.00								
14.3	20.6	15.9	17.3	20.3	12.2	14.0	15.7	15.0	15.8	17.9	19.4	21.6	22.2	20.6	21.3	<b>Bold figures are Value Line estimates</b>	Avg Ann'l P/E Ratio	16.0								
.76	1.10	.86	.92	1.22	.81	.89	.98	.95	.89	.94	.98	1.13	1.12	1.11	1.15		Relative P/E Ratio	.90								
3.5%	3.2%	2.6%	2.6%	3.2%	4.0%	3.2%	2.8%	2.8%	2.7%	2.7%	2.9%	2.6%	2.5%	2.7%	2.6%		Avg Ann'l Div'd Yield	2.7%								
<b>CAPITAL STRUCTURE as of 6/30/20</b> Total Debt \$2869.0 mill. Due in 5 Yrs \$898.8 mill. LT Debt \$2639.3 mill. LT Interest \$100.0 mill. (Total interest coverage: 3.4x) (49% of Cap'l) Leases, Uncapitalized Annual rentals \$13.0 mill. Pension Assets-12/19 \$1027.8 mill. Oblig. \$1405.7 mill. Pfd Stock None													1830.4	1887.2	1927.8	1950.8	2121.7	2463.6	2460.5	2548.8	2880.0	3119.9	3225	3480	Revenues (\$mill)	4250
													103.9	112.3	133.3	145.3	141.1	138.3	152.0	173.8	182.3	213.9	215	250	Net Profit (\$mill)	395
													34.7%	36.2%	36.2%	35.0%	35.7%	36.4%	33.9%	32.8%	25.3%	20.5%	21.0%	21.0%	Income Tax Rate	21.0%
													5.7%	6.0%	6.9%	7.4%	6.7%	5.6%	6.2%	6.8%	6.3%	6.9%	6.7%	7.2%	Net Profit Margin	9.3%
													49.1%	43.2%	49.2%	49.4%	52.4%	49.3%	48.2%	49.8%	48.3%	47.9%	50.0%	50.0%	Long-Term Debt Ratio	44.5%
													50.9%	56.8%	50.8%	50.6%	47.6%	50.7%	51.8%	50.2%	51.7%	52.1%	50.0%	50.0%	Common Equity Ratio	55.5%
													2291.7	2155.9	2576.9	2793.7	3123.9	3143.5	3213.5	3613.3	4359.3	4806.4	5500	6000	Total Capital (\$mill)	7175
													3072.4	3218.9	3343.8	3486.1	3658.4	3891.1	4132.0	4523.7	5093.2	5685.2	6000	6400	Net Plant (\$mill)	7600
													6.1%	6.4%	6.4%	6.3%	5.7%	5.5%	5.8%	5.8%	5.2%	5.4%	5.0%	5.0%	Return on Total Cap'l	6.5%
													8.9%	9.2%	10.2%	10.3%	9.5%	8.7%	9.1%	9.6%	8.1%	8.5%	8.0%	8.5%	Return on Shr. Equity	10.0%
													8.9%	9.2%	10.2%	10.3%	9.5%	8.7%	9.1%	9.6%	8.1%	8.5%	8.0%	8.5%	Return on Com Equity	10.0%
													5.1%	5.3%	6.1%	6.1%	5.0%	4.0%	4.1%	4.5%	3.6%	3.9%	3.0%	3.5%	Retained to Com Eq	5.5%
													43%	43%	40%	41%	47%	54%	55%	53%	55%	54%	60%	55%	All Div'ds to Net Prof	44%
<b>MARKET CAP: \$3.9 billion (Mid Cap)</b>													<b>BUSINESS:</b> Southwest Gas Holdings, Inc. is the parent holding company of Southwest Gas and Centuri Group. Southwest Gas is a regulated gas distributor serving about 2.1 million customers in parts of Arizona, Nevada, and California. Centuri provides construction services. 2019 margin mix: residential and small commercial, 84%; large commercial and industrial, 3%; transportation, 13%. Total throughput: 2.3 billion therms. Has 8,944 employees. Off. & dir. own .8% of common stock; BlackRock, Inc., 13.5%; The Vanguard Group, Inc., 10.3%; T.Rowe Price Assoc., Inc., 6.8% (3/20 Proxy). Chairman: Michael J. Melarkey. Pres. & CEO: John P. Hester. Inc.: DE. Address: 5241 Spring Mountain Road, Las Vegas, Nevada 89193. Telephone: 702-876-7237. Internet: www.swgas.com.													
<b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL.)													<b>Southwest Gas reported fairly solid results for the June quarter.</b> The top line advanced approximately 6%, year over year, to \$757.2 million. Business fundamentals remained fairly solid despite a challenging macroeconomic environment. The utility segment performed relatively well, while the infrastructure services line, Centuri, benefited as its customers continued to invest capital to enhance the safety and reliability of their delivery systems. Earnings per share clocked in at \$0.68, a strong improvement from the prior-year tally. The bottom line benefited from a \$12 million gain (\$0.22 per share) due to increases in the cash surrender value of company-owned life insurance policies. <b>Performance ought to remain fairly solid in the coming quarters.</b> Considerable economic weakness associated with restrictive social measures adopted to curb the spread of the coronavirus will likely still have some impact on the company's operations. Still, demand ought to remain relatively healthy for the essential services that Southwest Gas provides. Performance on the utility side should be supported by a growing customer base, infrastructure tracker mechanisms, expansion projects, and rate relief. The company currently has rate case proceedings ongoing for each of the three states it serves. These proceedings are expected to be resolved by the end of the year. Elsewhere, the infrastructure services operation will likely benefit from the increasing need for utilities to replace aging infrastructure, though this line may experience a measure of unevenness in the near term. <b>This stock is neutrally ranked for Timeliness.</b> Looking further out, we anticipate greater revenues and earnings per share for the company over the pull to mid-decade. However, this appears to be partly discounted by the recent quotation, and the stock's appreciation potential is not particularly compelling. Moreover, the dividend yield is not especially attractive for a utility. A pullback in the stock price some time in the future may present conservative accounts with a more advantageous entry point. Southwest Gas earns good marks for Financial Strength, Price Stability, Growth Persistence, and Earnings Predictability. <i>Michael Napoli, CFA August 28, 2020</i>													
<b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 to '23-'25 of change (per sh)													<b>Quarterly Revenues (\$ mill.)</b> Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year 2017 654.7 560.5 593.2 740.4 2548.8 2018 754.3 670.9 668.1 786.7 2880.0 2019 833.6 713.0 725.2 848.1 3119.9 2020 836.3 757.2 760 871.5 3225 2021 890 825 825 940 3480													
<b>Quarterly Earnings (\$ mill.)</b> Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year 2017 1.45 .37 .21 1.58 3.62 2018 1.63 .44 .25 1.36 3.68 2019 1.77 .41 .10 1.67 3.94 2020 1.31 .68 .20 1.66 3.85 2021 1.75 .60 .25 1.75 4.35													<b>Quarterly Dividends Paid (\$ mill.)</b> Cal-endar Mar.31 Jun.30 Sep.30 Dec.31 Full Year 2016 .405 .450 .450 .450 1.76 2017 .450 .495 .495 .495 1.94 2018 .495 .520 .520 .520 2.06 2019 .520 .545 .545 .545 2.16 2020 .545 .570													
<b>Company's Financial Strength</b> A <b>Stock's Price Stability</b> 85 <b>Price Growth Persistence</b> 90 <b>Earnings Predictability</b> 95																										

(A) Diluted earnings. Excl. nonrec. gains (losses); '05, ('11c); '06, '7c. Next eps. report due early November. (B) Dividends historically paid early March, June, September, and December. (C) Div'd reinvestment and stock purchase plan avail. (D) In millions. (E) Totals may not sum due to rounding.

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SPIRE INC. NYSE-SR				RECENT PRICE	60.54	P/E RATIO	NMF (Trailing: 51.7; Median: 18.0)	RELATIVE P/E RATIO	NMF	DIV'D YLD	4.3%	VALUE LINE																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
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LLC</th> <th>23-25</th> </tr> <tr> <td>Revenues per sh<sup>A</sup></td> <td>59.59</td><td>75.43</td><td>93.51</td><td>93.40</td><td>100.44</td><td>85.49</td><td>77.83</td><td>71.48</td><td>49.90</td><td>31.10</td><td>37.68</td><td>45.59</td><td>33.68</td><td>36.07</td><td>38.78</td><td>38.30</td><td>35.10</td><td>36.40</td> <td>Revenues per sh<sup>A</sup></td> <td>58.20</td> </tr> <tr> <td>"Cash Flow" per sh</td> <td>2.79</td><td>2.98</td><td>3.81</td><td>3.87</td><td>4.22</td><td>4.56</td><td>4.11</td><td>4.62</td><td>4.58</td><td>3.12</td><td>3.87</td><td>6.15</td><td>6.16</td><td>6.54</td><td>7.55</td><td>7.12</td><td>4.70</td><td>7.25</td> <td>"Cash Flow" per sh</td> <td>9.75</td> </tr> <tr> <td>Earnings per sh<sup>A,B</sup></td> <td>1.82</td><td>1.90</td><td>2.37</td><td>2.31</td><td>2.64</td><td>2.92</td><td>2.43</td><td>2.86</td><td>2.79</td><td>2.02</td><td>2.35</td><td>3.16</td><td>3.24</td><td>3.43</td><td>4.33</td><td>3.52</td><td>1.10</td><td>3.30</td> <td>Earnings per sh<sup>A,B</sup></td> <td>5.15</td> </tr> <tr> <td>Div'ds Decl'd per sh<sup>C</sup></td> <td>1.35</td><td>1.37</td><td>1.40</td><td>1.45</td><td>1.49</td><td>1.53</td><td>1.57</td><td>1.61</td><td>1.66</td><td>1.70</td><td>1.76</td><td>1.84</td><td>1.96</td><td>2.10</td><td>2.25</td><td>2.37</td><td>2.49</td><td>2.61</td> <td>Div'ds Decl'd per sh<sup>C</sup></td> <td>3.00</td> </tr> <tr> <td>Cap'l Spending per sh</td> <td>2.45</td><td>2.84</td><td>2.97</td><td>2.72</td><td>2.57</td><td>2.36</td><td>2.56</td><td>3.02</td><td>4.83</td><td>4.00</td><td>3.96</td><td>6.68</td><td>6.42</td><td>9.08</td><td>9.86</td><td>16.15</td><td>12.50</td><td>10.10</td> <td>Cap'l Spending per sh</td> <td>10.50</td> </tr> <tr> <td>Book Value per sh<sup>D</sup></td> <td>16.96</td><td>17.31</td><td>18.85</td><td>19.79</td><td>22.12</td><td>23.32</td><td>24.02</td><td>25.56</td><td>26.67</td><td>32.00</td><td>34.93</td><td>36.30</td><td>38.73</td><td>41.26</td><td>44.51</td><td>45.14</td><td>50.50</td><td>55.45</td> <td>Book Value per sh<sup>D</sup></td> <td>72.00</td> </tr> <tr> <td>Common Shs Outst'g<sup>E</sup></td> <td>20.98</td><td>21.17</td><td>21.36</td><td>21.65</td><td>21.99</td><td>22.17</td><td>22.29</td><td>22.43</td><td>22.55</td><td>32.70</td><td>43.18</td><td>43.36</td><td>45.65</td><td>48.26</td><td>50.67</td><td>50.97</td><td>52.00</td><td>52.50</td> <td>Common Shs Outst'g<sup>E</sup></td> <td>55.00</td> </tr> <tr> <td>Avg Ann'l P/E Ratio</td> <td>15.7</td><td>16.2</td><td>13.6</td><td>14.2</td><td>14.3</td><td>13.4</td><td>13.7</td><td>13.0</td><td>14.5</td><td>21.3</td><td>19.8</td><td>16.5</td><td>19.6</td><td>19.8</td><td>16.7</td><td>22.8</td> <td><b>Bold figures are Value Line estimates</b></td> <td>Avg Ann'l P/E Ratio</td> <td>20.5</td> </tr> <tr> <td>Relative P/E Ratio</td> <td>.83</td><td>.86</td><td>.73</td><td>.75</td><td>.86</td><td>.89</td><td>.87</td><td>.82</td><td>.92</td><td>1.20</td><td>1.04</td><td>.83</td><td>1.03</td><td>1.00</td><td>.90</td><td>1.24</td> <td>Relative P/E Ratio</td> <td>1.15</td> </tr> <tr> <td>Avg Ann'l Div'd Yield</td> <td>4.7%</td><td>4.4%</td><td>4.3%</td><td>4.4%</td><td>3.9%</td><td>3.9%</td><td>4.7%</td><td>4.3%</td><td>4.1%</td><td>4.0%</td><td>3.8%</td><td>3.5%</td><td>3.1%</td><td>3.1%</td><td>3.1%</td><td>3.0%</td> <td>Avg Ann'l Div'd Yield</td> <td>2.9%</td> </tr> <tr> <td colspan="13"> <b>CAPITAL STRUCTURE as of 6/30/20</b>            Total Debt \$2961.3 mill. Due in 5 Yrs \$725.0 mill.            LT Debt \$2478.3 mill. LT Interest \$120.0 mill.            (Total interest coverage: 3.1x)         </td> <td>1735.0</td> <td>1603.3</td> <td>1125.5</td> <td>1017.0</td> <td>1627.2</td> <td>1976.4</td> <td>1537.3</td> <td>1740.7</td> <td>1965.0</td> <td>1952.4</td> <td>1825</td> <td>1910</td> <td>Revenues (\$mill)<sup>A</sup></td> <td>3200</td> </tr> <tr> <td colspan="13"> <b>Leases, Uncapitalized</b> Annual rentals \$8.2 mill.  <b>Pension Assets-9/19</b> \$521.8 mill.  <b>Oblig.</b> \$751.4 mill.  <b>Pfd Stock</b> \$242.0 mill. <b>Pfd Div'd</b> \$3.4 mill.  <b>Common Stock</b> 51,482,424 shs. as of 7/31/20         </td> <td>54.0</td> <td>63.8</td> <td>62.6</td> <td>52.8</td> <td>84.6</td> <td>136.9</td> <td>144.2</td> <td>161.6</td> <td>214.2</td> <td>184.6</td> <td>55.0</td> <td>175</td> <td>Net Profit (\$mill)</td> <td>285</td> </tr> <tr> <td colspan="13"> <b>MARKET CAP: \$3.1 billion (Mid Cap)</b> </td> <td>33.4%</td> <td>31.4%</td> <td>29.6%</td> <td>25.0%</td> <td>27.6%</td> <td>31.2%</td> <td>32.5%</td> <td>32.4%</td> <td>32.4%</td> <td>15.7%</td> <td>15.0%</td> <td>16.0%</td> <td>Income Tax Rate</td> <td>23.5%</td> </tr> <tr> <td colspan="13"> <b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL.)         </td> <td>3.1%</td> <td>4.0%</td> <td>5.6%</td> <td>5.2%</td> <td>5.2%</td> <td>6.9%</td> <td>9.4%</td> <td>9.3%</td> <td>10.9%</td> <td>9.5%</td> <td>3.0%</td> <td>9.2%</td> <td>Net Profit Margin</td> <td>8.9%</td> </tr> <tr> <td colspan="13"> <b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 of change (per sh)         </td> <td>40.5%</td> <td>38.9%</td> <td>36.1%</td> <td>46.6%</td> <td>55.1%</td> <td>53.0%</td> <td>50.9%</td> <td>50.0%</td> <td>45.7%</td> <td>45.0%</td> <td>49.0%</td> <td>48.0%</td> <td>Long-Term Debt Ratio</td> <td>45.0%</td> </tr> <tr> <td colspan="13"> <b>Fiscal Year</b> QUARTERLY REVENUES (\$ mill.)<sup>A</sup> Full Fiscal Year         </td> <td>59.5%</td> <td>61.1%</td> <td>63.9%</td> <td>53.4%</td> <td>44.9%</td> <td>47.0%</td> <td>50.0%</td> <td>50.0%</td> <td>54.3%</td> <td>55.0%</td> <td>51.0%</td> <td>52.0%</td> <td>Common Equity Ratio</td> <td>55.0%</td> </tr> <tr> <td colspan="13"> <b>2017</b> 495.1 663.4 323.5 258.7 1740.7         </td> <td>899.9</td> <td>937.7</td> <td>941.0</td> <td>1959.0</td> <td>3359.4</td> <td>3345.1</td> <td>3601.9</td> <td>3986.3</td> <td>4155.5</td> <td>4625.6</td> <td>5150</td> <td>5600</td> <td>Total Capital (\$mill)</td> <td>7200</td> </tr> <tr> <td colspan="13"> <b>2018</b> 561.8 813.4 350.6 239.2 1965.0         </td> <td>884.1</td> <td>928.7</td> <td>1019.3</td> <td>1776.6</td> <td>2759.7</td> <td>2941.2</td> <td>3300.9</td> <td>3665.2</td> <td>3970.5</td> <td>4352.0</td> <td>4650</td> <td>5070</td> <td>Net Plant (\$mill)</td> <td>6500</td> </tr> <tr> <td colspan="13"> <b>2019</b> 602.0 803.5 321.3 225.6 1952.4         </td> <td>7.4%</td> <td>8.1%</td> <td>7.9%</td> <td>3.3%</td> <td>3.1%</td> <td>5.1%</td> <td>4.9%</td> <td>5.0%</td> <td>6.3%</td> <td>5.1%</td> <td>2.5%</td> <td>4.5%</td> <td>Return on Total Cap'l</td> <td>5.5%</td> </tr> <tr> <td colspan="13"> <b>2020</b> 566.9 715.5 321.1 221.5 1825         </td> <td>10.1%</td> <td>11.1%</td> <td>10.4%</td> <td>5.0%</td> <td>5.6%</td> <td>8.7%</td> <td>8.2%</td> <td>8.1%</td> <td>9.5%</td> <td>7.3%</td> <td>2.0%</td> <td>6.0%</td> <td>Return on Shr. Equity</td> <td>7.0%</td> </tr> <tr> <td colspan="13"> <b>2021</b> 580 760 340 230 1910         </td> <td>10.1%</td> <td>11.1%</td> <td>10.4%</td> <td>5.0%</td> <td>5.6%</td> <td>8.7%</td> <td>8.2%</td> <td>8.1%</td> <td>9.5%</td> <td>7.9%</td> <td>2.0%</td> <td>6.0%</td> <td>Return on Com Equity</td> <td>7.0%</td> </tr> <tr> <td colspan="13"> <b>Fiscal Year</b> EARNINGS PER SHARE<sup>A,B,F</sup> Full Fiscal Year         </td> <td>3.6%</td> <td>4.9%</td> <td>4.3%</td> <td>1.0%</td> <td>1.5%</td> <td>3.7%</td> <td>3.3%</td> <td>3.3%</td> <td>4.7%</td> <td>2.7%</td> <td>NMF</td> <td>1.0%</td> <td>Retained to Com Eq</td> <td>3.0%</td> </tr> <tr> <td colspan="13"> <b>2017</b> .99 2.36 .45 d.28 3.43         </td> <td>64%</td> <td>56%</td> <td>59%</td> <td>81%</td> <td>73%</td> <td>58%</td> <td>59%</td> <td>60%</td> <td>51%</td> <td>66%</td> <td>NMF</td> <td>80%</td> <td>All Div'ds to Net Prof</td> <td>60%</td> </tr> <tr> <td colspan="13"> <b>2018</b> 2.39 2.03 .52 d.51 4.33         </td> <td colspan="10"> <b>BUSINESS:</b> Spire Inc., formerly known as the Laclede Group, Inc., is a holding company for natural gas utilities, which distributes natural gas across Missouri, including the cities of St. Louis and Kansas City, Alabama, and Mississippi. Has roughly 1.8 million customers. Acquired Missouri Gas 9/13, Alabama Gas Co 9/14. Utility terms sold and transported in fiscal 2019: 3.4 bill. Revenue mix for regulated operations: residential, 68%; commercial and industrial, 23%; transportation, 6%; other, 3%. Has about 3,536 employees. Officers and directors own 2.9% of common shares; BlackRock, 15.0% (1/20 proxy). Chairman: Edward Glotzbach; CEO: Suzanne Sitherwood, Inc.: Missouri. Address: 700 Market Street, St. Louis, Missouri 63101. Tel.: 314-342-0500. Internet: www.spireenergy.com.         </td> </tr> <tr> <td colspan="13"> <b>2019</b> 1.32 3.04 d.09 d.74 3.52         </td> <td colspan="10"> <b>Spire Inc. is about to close the books on a disappointing fiscal 2020 (ends September 30th).</b> Through the first nine months, share net plunged 55%, to \$1.91, relative to last year's \$4.27 tally. This reflects the impact of the pandemic, which began to have an increasingly greater effect on the company as the months progressed. Notably, in the third quarter, it incurred a total pre-tax impairment charge of \$148.6 million, equal to \$2.29 a share aftertax, due primarily to the writedown of the value of storage assets and, to a lesser degree, two commercial compressed natural gas fueling stations. Spire contends, though, that it is pursuing operating efficiencies and potential regulatory mechanisms to help offset the damage from COVID-19. Unfortunately, it seems that profits for the entire year will still tumble nearly 70%, to \$1.10 a share, versus the fiscal 2019 figure of \$3.52. But assuming that the health crisis dissipates, the bottom line stands to recover threefold, to \$3.30 a share, in fiscal 2021.         </td> </tr> <tr> <td colspan="13"> <b>2020</b> 1.24 2.54 d1.87 d.81 1.10         </td> <td colspan="10"> <b>The Financial Strength rating resides at B++.</b> At the end of June, there was almost \$650 million of available liquidity partly via a revolving credit facility. Too, long-term debt sat at a manageable 48% of total capital, and short-term obligations were not a big problem. So, the company should be able to satisfy its various commitments (including interest payments, capital expenditures, and dividends) for a while. Acquisitions are also plausible.         </td> </tr> <tr> <td colspan="13"> <b>2021</b> 1.27 2.61 .20 d.78 3.30         </td> <td colspan="10"> <b>These good-quality shares have taken a major step backward in recent months.</b> We think that price move stems partly from the company's weak third-quarter performance. But recovery potential out to mid-decade now looks appealing. Consider, too, the dividend yield and 18-month capital gains potential.         </td> </tr> <tr> <td colspan="13"> <b>Cal-endar</b> QUARTERLY DIVIDENDS PAID<sup>C</sup> Full Year         </td> <td colspan="10"> <b>Frederick L. Harris, III August 28, 2020</b> </td> </tr> <tr> <td colspan="13"> <b>2016</b> .49 .49 .49 .49 1.96         </td> <td colspan="10"> <b>We are optimistic about the energy firm's business prospects out to mid-decade.</b> The gas utilities boast 1.8 million         </td> </tr> <tr> <td colspan="13"> <b>2017</b> .525 .525 .525 .525 2.10         </td> <td colspan="10"> <b>customers in Mississippi, Alabama, and Missouri, providing a measure of regional diversity. Also, the other operations, especially pipelines, show promise. Additional expensary projects and technological enhancements in customer service and elsewhere ought to help, too. Lastly, Spire's balance sheet is solid (see below).</b> </td> </tr> <tr> <td colspan="13"> <b>2018</b> .5625 .5625 .5625 .5625 2.25         </td> <td colspan="10"> <b>Company's Financial Strength</b> B++         </td> </tr> <tr> <td colspan="13"> <b>2019</b> .5925 .5925 .5925 .5925 2.37         </td> <td colspan="10"> <b>Stock's Price Stability</b> 95         </td> </tr> <tr> <td colspan="13"> <b>2020</b> .6225 .6225 .6225 .6225         </td> <td colspan="10"> <b>Price Growth Persistence</b> 75         </td> </tr> <tr> <td colspan="13"></td> <td colspan="10"> <b>Earnings Predictability</b> 65         </td> </tr> </table>													Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	© VALUE LINE PUB. LLC	23-25	Revenues per sh <sup>A</sup>	59.59	75.43	93.51	93.40	100.44	85.49	77.83	71.48	49.90	31.10	37.68	45.59	33.68	36.07	38.78	38.30	35.10	36.40	Revenues per sh <sup>A</sup>	58.20	"Cash Flow" per sh	2.79	2.98	3.81	3.87	4.22	4.56	4.11	4.62	4.58	3.12	3.87	6.15	6.16	6.54	7.55	7.12	4.70	7.25	"Cash Flow" per sh	9.75	Earnings per sh <sup>A,B</sup>	1.82	1.90	2.37	2.31	2.64	2.92	2.43	2.86	2.79	2.02	2.35	3.16	3.24	3.43	4.33	3.52	1.10	3.30	Earnings per sh <sup>A,B</sup>	5.15	Div'ds Decl'd per sh <sup>C</sup>	1.35	1.37	1.40	1.45	1.49	1.53	1.57	1.61	1.66	1.70	1.76	1.84	1.96	2.10	2.25	2.37	2.49	2.61	Div'ds Decl'd per sh <sup>C</sup>	3.00	Cap'l Spending per sh	2.45	2.84	2.97	2.72	2.57	2.36	2.56	3.02	4.83	4.00	3.96	6.68	6.42	9.08	9.86	16.15	12.50	10.10	Cap'l Spending per sh	10.50	Book Value per sh <sup>D</sup>	16.96	17.31	18.85	19.79	22.12	23.32	24.02	25.56	26.67	32.00	34.93	36.30	38.73	41.26	44.51	45.14	50.50	55.45	Book Value per sh <sup>D</sup>	72.00	Common Shs Outst'g <sup>E</sup>	20.98	21.17	21.36	21.65	21.99	22.17	22.29	22.43	22.55	32.70	43.18	43.36	45.65	48.26	50.67	50.97	52.00	52.50	Common Shs Outst'g <sup>E</sup>	55.00	Avg Ann'l P/E Ratio	15.7	16.2	13.6	14.2	14.3	13.4	13.7	13.0	14.5	21.3	19.8	16.5	19.6	19.8	16.7	22.8	<b>Bold figures are Value Line estimates</b>	Avg Ann'l P/E Ratio	20.5	Relative P/E Ratio	.83	.86	.73	.75	.86	.89	.87	.82	.92	1.20	1.04	.83	1.03	1.00	.90	1.24	Relative P/E Ratio	1.15	Avg Ann'l Div'd Yield	4.7%	4.4%	4.3%	4.4%	3.9%	3.9%	4.7%	4.3%	4.1%	4.0%	3.8%	3.5%	3.1%	3.1%	3.1%	3.0%	Avg Ann'l Div'd Yield	2.9%	<b>CAPITAL STRUCTURE as of 6/30/20</b> Total Debt \$2961.3 mill. Due in 5 Yrs \$725.0 mill. LT Debt \$2478.3 mill. LT Interest \$120.0 mill. (Total interest coverage: 3.1x)													1735.0	1603.3	1125.5	1017.0	1627.2	1976.4	1537.3	1740.7	1965.0	1952.4	1825	1910	Revenues (\$mill) <sup>A</sup>	3200	<b>Leases, Uncapitalized</b> Annual rentals \$8.2 mill. <b>Pension Assets-9/19</b> \$521.8 mill. <b>Oblig.</b> \$751.4 mill. <b>Pfd Stock</b> \$242.0 mill. <b>Pfd Div'd</b> \$3.4 mill. <b>Common Stock</b> 51,482,424 shs. as of 7/31/20													54.0	63.8	62.6	52.8	84.6	136.9	144.2	161.6	214.2	184.6	55.0	175	Net Profit (\$mill)	285	<b>MARKET CAP: \$3.1 billion (Mid Cap)</b>													33.4%	31.4%	29.6%	25.0%	27.6%	31.2%	32.5%	32.4%	32.4%	15.7%	15.0%	16.0%	Income Tax Rate	23.5%	<b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL.)													3.1%	4.0%	5.6%	5.2%	5.2%	6.9%	9.4%	9.3%	10.9%	9.5%	3.0%	9.2%	Net Profit Margin	8.9%	<b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 of change (per sh)													40.5%	38.9%	36.1%	46.6%	55.1%	53.0%	50.9%	50.0%	45.7%	45.0%	49.0%	48.0%	Long-Term Debt Ratio	45.0%	<b>Fiscal Year</b> QUARTERLY REVENUES (\$ mill.) <sup>A</sup> Full Fiscal Year													59.5%	61.1%	63.9%	53.4%	44.9%	47.0%	50.0%	50.0%	54.3%	55.0%	51.0%	52.0%	Common Equity Ratio	55.0%	<b>2017</b> 495.1 663.4 323.5 258.7 1740.7													899.9	937.7	941.0	1959.0	3359.4	3345.1	3601.9	3986.3	4155.5	4625.6	5150	5600	Total Capital (\$mill)	7200	<b>2018</b> 561.8 813.4 350.6 239.2 1965.0													884.1	928.7	1019.3	1776.6	2759.7	2941.2	3300.9	3665.2	3970.5	4352.0	4650	5070	Net Plant (\$mill)	6500	<b>2019</b> 602.0 803.5 321.3 225.6 1952.4													7.4%	8.1%	7.9%	3.3%	3.1%	5.1%	4.9%	5.0%	6.3%	5.1%	2.5%	4.5%	Return on Total Cap'l	5.5%	<b>2020</b> 566.9 715.5 321.1 221.5 1825													10.1%	11.1%	10.4%	5.0%	5.6%	8.7%	8.2%	8.1%	9.5%	7.3%	2.0%	6.0%	Return on Shr. Equity	7.0%	<b>2021</b> 580 760 340 230 1910													10.1%	11.1%	10.4%	5.0%	5.6%	8.7%	8.2%	8.1%	9.5%	7.9%	2.0%	6.0%	Return on Com Equity	7.0%	<b>Fiscal Year</b> EARNINGS PER SHARE <sup>A,B,F</sup> Full Fiscal Year													3.6%	4.9%	4.3%	1.0%	1.5%	3.7%	3.3%	3.3%	4.7%	2.7%	NMF	1.0%	Retained to Com Eq	3.0%	<b>2017</b> .99 2.36 .45 d.28 3.43													64%	56%	59%	81%	73%	58%	59%	60%	51%	66%	NMF	80%	All Div'ds to Net Prof	60%	<b>2018</b> 2.39 2.03 .52 d.51 4.33													<b>BUSINESS:</b> Spire Inc., formerly known as the Laclede Group, Inc., is a holding company for natural gas utilities, which distributes natural gas across Missouri, including the cities of St. Louis and Kansas City, Alabama, and Mississippi. Has roughly 1.8 million customers. Acquired Missouri Gas 9/13, Alabama Gas Co 9/14. Utility terms sold and transported in fiscal 2019: 3.4 bill. Revenue mix for regulated operations: residential, 68%; commercial and industrial, 23%; transportation, 6%; other, 3%. Has about 3,536 employees. Officers and directors own 2.9% of common shares; BlackRock, 15.0% (1/20 proxy). Chairman: Edward Glotzbach; CEO: Suzanne Sitherwood, Inc.: Missouri. Address: 700 Market Street, St. Louis, Missouri 63101. Tel.: 314-342-0500. Internet: www.spireenergy.com.										<b>2019</b> 1.32 3.04 d.09 d.74 3.52													<b>Spire Inc. is about to close the books on a disappointing fiscal 2020 (ends September 30th).</b> Through the first nine months, share net plunged 55%, to \$1.91, relative to last year's \$4.27 tally. This reflects the impact of the pandemic, which began to have an increasingly greater effect on the company as the months progressed. Notably, in the third quarter, it incurred a total pre-tax impairment charge of \$148.6 million, equal to \$2.29 a share aftertax, due primarily to the writedown of the value of storage assets and, to a lesser degree, two commercial compressed natural gas fueling stations. Spire contends, though, that it is pursuing operating efficiencies and potential regulatory mechanisms to help offset the damage from COVID-19. Unfortunately, it seems that profits for the entire year will still tumble nearly 70%, to \$1.10 a share, versus the fiscal 2019 figure of \$3.52. But assuming that the health crisis dissipates, the bottom line stands to recover threefold, to \$3.30 a share, in fiscal 2021.										<b>2020</b> 1.24 2.54 d1.87 d.81 1.10													<b>The Financial Strength rating resides at B++.</b> At the end of June, there was almost \$650 million of available liquidity partly via a revolving credit facility. Too, long-term debt sat at a manageable 48% of total capital, and short-term obligations were not a big problem. So, the company should be able to satisfy its various commitments (including interest payments, capital expenditures, and dividends) for a while. Acquisitions are also plausible.										<b>2021</b> 1.27 2.61 .20 d.78 3.30													<b>These good-quality shares have taken a major step backward in recent months.</b> We think that price move stems partly from the company's weak third-quarter performance. But recovery potential out to mid-decade now looks appealing. Consider, too, the dividend yield and 18-month capital gains potential.										<b>Cal-endar</b> QUARTERLY DIVIDENDS PAID <sup>C</sup> Full Year													<b>Frederick L. Harris, III August 28, 2020</b>										<b>2016</b> .49 .49 .49 .49 1.96													<b>We are optimistic about the energy firm's business prospects out to mid-decade.</b> The gas utilities boast 1.8 million										<b>2017</b> .525 .525 .525 .525 2.10													<b>customers in Mississippi, Alabama, and Missouri, providing a measure of regional diversity. Also, the other operations, especially pipelines, show promise. Additional expensary projects and technological enhancements in customer service and elsewhere ought to help, too. Lastly, Spire's balance sheet is solid (see below).</b>										<b>2018</b> .5625 .5625 .5625 .5625 2.25													<b>Company's Financial Strength</b> B++										<b>2019</b> .5925 .5925 .5925 .5925 2.37													<b>Stock's Price Stability</b> 95										<b>2020</b> .6225 .6225 .6225 .6225													<b>Price Growth Persistence</b> 75																							<b>Earnings Predictability</b> 65									
Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	© VALUE LINE PUB. LLC	23-25																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Revenues per sh <sup>A</sup>	59.59	75.43	93.51	93.40	100.44	85.49	77.83	71.48	49.90	31.10	37.68	45.59	33.68	36.07	38.78	38.30	35.10	36.40	Revenues per sh <sup>A</sup>	58.20																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
"Cash Flow" per sh	2.79	2.98	3.81	3.87	4.22	4.56	4.11	4.62	4.58	3.12	3.87	6.15	6.16	6.54	7.55	7.12	4.70	7.25	"Cash Flow" per sh	9.75																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Earnings per sh <sup>A,B</sup>	1.82	1.90	2.37	2.31	2.64	2.92	2.43	2.86	2.79	2.02	2.35	3.16	3.24	3.43	4.33	3.52	1.10	3.30	Earnings per sh <sup>A,B</sup>	5.15																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Div'ds Decl'd per sh <sup>C</sup>	1.35	1.37	1.40	1.45	1.49	1.53	1.57	1.61	1.66	1.70	1.76	1.84	1.96	2.10	2.25	2.37	2.49	2.61	Div'ds Decl'd per sh <sup>C</sup>	3.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Cap'l Spending per sh	2.45	2.84	2.97	2.72	2.57	2.36	2.56	3.02	4.83	4.00	3.96	6.68	6.42	9.08	9.86	16.15	12.50	10.10	Cap'l Spending per sh	10.50																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Book Value per sh <sup>D</sup>	16.96	17.31	18.85	19.79	22.12	23.32	24.02	25.56	26.67	32.00	34.93	36.30	38.73	41.26	44.51	45.14	50.50	55.45	Book Value per sh <sup>D</sup>	72.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Common Shs Outst'g <sup>E</sup>	20.98	21.17	21.36	21.65	21.99	22.17	22.29	22.43	22.55	32.70	43.18	43.36	45.65	48.26	50.67	50.97	52.00	52.50	Common Shs Outst'g <sup>E</sup>	55.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
Avg Ann'l P/E Ratio	15.7	16.2	13.6	14.2	14.3	13.4	13.7	13.0	14.5	21.3	19.8	16.5	19.6	19.8	16.7	22.8	<b>Bold figures are Value Line estimates</b>	Avg Ann'l P/E Ratio	20.5																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
Relative P/E Ratio	.83	.86	.73	.75	.86	.89	.87	.82	.92	1.20	1.04	.83	1.03	1.00	.90	1.24	Relative P/E Ratio	1.15																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
Avg Ann'l Div'd Yield	4.7%	4.4%	4.3%	4.4%	3.9%	3.9%	4.7%	4.3%	4.1%	4.0%	3.8%	3.5%	3.1%	3.1%	3.1%	3.0%	Avg Ann'l Div'd Yield	2.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
<b>CAPITAL STRUCTURE as of 6/30/20</b> Total Debt \$2961.3 mill. Due in 5 Yrs \$725.0 mill. LT Debt \$2478.3 mill. LT Interest \$120.0 mill. (Total interest coverage: 3.1x)													1735.0	1603.3	1125.5	1017.0	1627.2	1976.4	1537.3	1740.7	1965.0	1952.4	1825	1910	Revenues (\$mill) <sup>A</sup>	3200																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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<b>MARKET CAP: \$3.1 billion (Mid Cap)</b>													33.4%	31.4%	29.6%	25.0%	27.6%	31.2%	32.5%	32.4%	32.4%	15.7%	15.0%	16.0%	Income Tax Rate	23.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
<b>CURRENT POSITION</b> 2018 2019 6/30/20 (\$MILL.)													3.1%	4.0%	5.6%	5.2%	5.2%	6.9%	9.4%	9.3%	10.9%	9.5%	3.0%	9.2%	Net Profit Margin	8.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
<b>ANNUAL RATES</b> Past 10 Yrs. Past 5 Yrs. Est'd '17-'19 of change (per sh)													40.5%	38.9%	36.1%	46.6%	55.1%	53.0%	50.9%	50.0%	45.7%	45.0%	49.0%	48.0%	Long-Term Debt Ratio	45.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
<b>Fiscal Year</b> QUARTERLY REVENUES (\$ mill.) <sup>A</sup> Full Fiscal Year													59.5%	61.1%	63.9%	53.4%	44.9%	47.0%	50.0%	50.0%	54.3%	55.0%	51.0%	52.0%	Common Equity Ratio	55.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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<b>2018</b> 561.8 813.4 350.6 239.2 1965.0													884.1	928.7	1019.3	1776.6	2759.7	2941.2	3300.9	3665.2	3970.5	4352.0	4650	5070	Net Plant (\$mill)	6500																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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<b>2021</b> 580 760 340 230 1910													10.1%	11.1%	10.4%	5.0%	5.6%	8.7%	8.2%	8.1%	9.5%	7.9%	2.0%	6.0%	Return on Com Equity	7.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
<b>Fiscal Year</b> EARNINGS PER SHARE <sup>A,B,F</sup> Full Fiscal Year													3.6%	4.9%	4.3%	1.0%	1.5%	3.7%	3.3%	3.3%	4.7%	2.7%	NMF	1.0%	Retained to Com Eq	3.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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<b>2019</b> 1.32 3.04 d.09 d.74 3.52													<b>Spire Inc. is about to close the books on a disappointing fiscal 2020 (ends September 30th).</b> Through the first nine months, share net plunged 55%, to \$1.91, relative to last year's \$4.27 tally. This reflects the impact of the pandemic, which began to have an increasingly greater effect on the company as the months progressed. Notably, in the third quarter, it incurred a total pre-tax impairment charge of \$148.6 million, equal to \$2.29 a share aftertax, due primarily to the writedown of the value of storage assets and, to a lesser degree, two commercial compressed natural gas fueling stations. Spire contends, though, that it is pursuing operating efficiencies and potential regulatory mechanisms to help offset the damage from COVID-19. Unfortunately, it seems that profits for the entire year will still tumble nearly 70%, to \$1.10 a share, versus the fiscal 2019 figure of \$3.52. But assuming that the health crisis dissipates, the bottom line stands to recover threefold, to \$3.30 a share, in fiscal 2021.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2020</b> 1.24 2.54 d1.87 d.81 1.10													<b>The Financial Strength rating resides at B++.</b> At the end of June, there was almost \$650 million of available liquidity partly via a revolving credit facility. Too, long-term debt sat at a manageable 48% of total capital, and short-term obligations were not a big problem. So, the company should be able to satisfy its various commitments (including interest payments, capital expenditures, and dividends) for a while. Acquisitions are also plausible.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2021</b> 1.27 2.61 .20 d.78 3.30													<b>These good-quality shares have taken a major step backward in recent months.</b> We think that price move stems partly from the company's weak third-quarter performance. But recovery potential out to mid-decade now looks appealing. Consider, too, the dividend yield and 18-month capital gains potential.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>Cal-endar</b> QUARTERLY DIVIDENDS PAID <sup>C</sup> Full Year													<b>Frederick L. Harris, III August 28, 2020</b>																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2016</b> .49 .49 .49 .49 1.96													<b>We are optimistic about the energy firm's business prospects out to mid-decade.</b> The gas utilities boast 1.8 million																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2017</b> .525 .525 .525 .525 2.10													<b>customers in Mississippi, Alabama, and Missouri, providing a measure of regional diversity. Also, the other operations, especially pipelines, show promise. Additional expensary projects and technological enhancements in customer service and elsewhere ought to help, too. Lastly, Spire's balance sheet is solid (see below).</b>																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2018</b> .5625 .5625 .5625 .5625 2.25													<b>Company's Financial Strength</b> B++																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2019</b> .5925 .5925 .5925 .5925 2.37													<b>Stock's Price Stability</b> 95																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
<b>2020</b> .6225 .6225 .6225 .6225													<b>Price Growth Persistence</b> 75																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
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(A) Fiscal year ends Sept. 30th. (B) Based on diluted shares outstanding. Excludes nonrecurring loss: '06, 7c. Excludes gain from discontinued operations: '08, 94c. Next earnings report due late Oct. (C) Dividends paid in early January, April, July, and October. (D) Dividend reinvestment plan available. (E) Incl. deferred charges. In '19: \$1,171.6 mill., \$22.99/sh. (F) In millions. (G) Qly. egs. may not sum due to rounding or change in shares outstanding.

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Spire Missouri Inc.  
Summary of Risk Premium Models for the  
Proxy Group of Eight Natural Gas Distribution Companies

	<u>Proxy Group of Eight Natural Gas Distribution Companies</u>
Predictive Risk Premium Model (PRPM) (1)	9.79 %
Risk Premium Using an Adjusted Total Market Approach (2)	<u>10.28 %</u>
Average	<u><u>10.04 %</u></u>

Notes:

- (1) From page 2 of this Schedule.
- (2) From page 3 of this Schedule.

Spire Missouri Inc.  
Indicated ROE  
Derived by the Predictive Risk Premium Model (1)

	[1]	[2]	[3]	[4]	[5]	[6]	[7]
<u>Proxy Group of Eight Natural Gas Distribution Companies</u>	<u>LT Average Predicted Variance</u>	<u>Spot Predicted Variance</u>	<u>Recommended Variance (2)</u>	<u>GARCH Coefficient</u>	<u>Predicted Risk Premium (3)</u>	<u>Risk-Free Rate (4)</u>	<u>Indicated ROE (5)</u>
Atmos Energy Corporation	0.33%	0.27%	0.33%	2.1892	9.02%	2.11%	11.13%
New Jersey Resources Corporation	0.38%	0.33%	0.38%	1.9232	9.13%	2.11%	11.24%
NiSource Inc.	0.50%	0.71%	0.50%	0.7280	4.41%	2.11%	6.52%
Northwest Natural Holding Company	0.33%	0.41%	0.33%	1.4788	5.93%	2.11%	8.04%
ONE Gas, Inc.	0.26%	0.28%	0.26%	3.3056	10.64%	2.11%	12.75%
South Jersey Industries, Inc.	0.38%	0.58%	0.38%	1.5190	7.15%	2.11%	9.26%
Southwest Gas Holdings, Inc.	0.44%	0.50%	0.44%	1.3514	7.33%	2.11%	9.44%
Spire Inc.	0.71%	0.37%	0.71%	0.9028	7.98%	2.11%	10.09%
						Average	<u>9.81%</u>
						Median	<u>9.77%</u>
					Average of Mean and Median		<u>9.79%</u>

Notes:

- (1) The Predictive Risk Premium Model uses historical data to generate a predicted variance and a GARCH coefficient. The historical data used are the equity risk premiums for the first available trading month as reported by Bloomberg Professional Service.
- (2) Given current market conditions, I recommend using the long-term average predicted variance.
- (3)  $(1 + (\text{Column [3]} * \text{Column [4]}^{12}) - 1)$ .
- (4) From note 2 on page 2 of Schedule DWD-D5.
- (5) Column [5] + Column [6].

Spire Missouri Inc.  
Indicated Common Equity Cost Rate  
Through Use of a Risk Premium Model  
Using an Adjusted Total Market Approach

<u>Line No.</u>		<u>Proxy Group of Eight Natural Gas Distribution Companies</u>
1.	Prospective Yield on Aaa Rated Corporate Bonds (1)	2.96 %
2.	Adjustment to Reflect Yield Spread Between Aaa Rated Corporate Bonds and A2 Rated Public Utility Bonds	<u>0.54</u> (2)
3.	Adjusted Prospective Yield on A2 Rated Public Utility Bonds	3.50 %
4.	Adjustment to Reflect Bond Rating Difference of Proxy Group	<u>0.06</u> (3)
5.	Adjusted Prospective Bond Yield	3.56 %
6.	Equity Risk Premium (4)	<u>6.72</u>
7.	Risk Premium Derived Common Equity Cost Rate	<u><u>10.28</u></u> %

Notes: (1) Consensus forecast of Moody's Aaa Rated Corporate bonds from Blue Chip Financial Forecasts (see pages 10 and 11 of this Schedule).

(2) The average yield spread of A2 rated public utility bonds over Aaa rated corporate bonds of 0.54% from page 4 of this Schedule.

(3) Adjustment to reflect the A2/A3 Moody's LT issuer rating of the Utility Proxy Group as shown on page 5 of this Schedule. The 0.06% upward adjustment is derived by taking 1/6 of the spread between A2 and Baa2 Public Utility Bonds ( $1/6 * 0.34\% = 0.06\%$ ) as derived from page 4 of this Schedule.

(4) From page 7 of this Schedule.

Spire Missouri Inc.  
Interest Rates and Bond Spreads for  
Moody's Corporate and Public Utility Bonds

Selected Bond Yields - Moody's

	[1]	[2]	[3]	[4]
	<u>Aaa Rated Corporate Bond</u>	<u>Aa2 Rated Public Utility Bond</u>	<u>A2 Rated Public Utility Bond</u>	<u>Baa2 Rated Public Utility Bond</u>
Sep-2020	2.31 %	2.62 %	2.84 %	3.17 %
Aug-2020	2.25	2.49	2.73	3.06
Jul-2020	<u>2.14</u>	<u>2.46</u>	<u>2.74</u>	<u>3.09</u>
Average	<u>2.23 %</u>	<u>2.52 %</u>	<u>2.77 %</u>	<u>3.11 %</u>

Selected Bond Spreads

A2 Rated Public Utility Bonds Over Aaa Rated Corporate Bonds:

Selected Bond Spreads  
0.54 % (1)

Baa2 Rated Public Utility Bonds Over A2 Rated Public Utility Bonds:

0.34 % (2)

A2 Rated Public Utility Bonds Over Aa2 Rated Public Utility Bonds:

0.25 % (3)

Notes:

- (1) Column [3] - Column [1].
- (2) Column [4] - Column [3].
- (3) Column [3] - Column [2].

Source of Information:

Bloomberg Professional Service

Spire Missouri Inc.  
Comparison of Long-Term Issuer Ratings for  
Proxy Group of Eight Natural Gas Distribution Companies

	<u>Moody's</u>		<u>Standard &amp; Poor's</u>	
	<u>Long-Term Issuer Rating</u>		<u>Long-Term Issuer Rating</u>	
	<u>September 2020</u>		<u>September 2020</u>	
<u>Proxy Group of Eight Natural Gas Distribution Companies</u>	<u>Long-Term Issuer Rating (1)</u>	<u>Numerical Weighting (2)</u>	<u>Long-Term Issuer Rating (1)</u>	<u>Numerical Weighting (2)</u>
Atmos Energy Corporation	A1	5.0	A	6.0
New Jersey Resources Corporation	A1	5.0	NR	- -
NiSource Inc.	Baa1/Baa2	8.5	BBB+	8.0
Northwest Natural Holding Company	Baa1	8.0	A+	5.0
ONE Gas, Inc.	A2	6.0	A	6.0
South Jersey Industries, Inc.	A3	7.0	BBB	9.0
Southwest Gas Holdings, Inc.	A3	7.0	A-	7.0
Spire Inc.	A1/A2	5.5	A-	7.0
Average	<u>A2/A3</u>	<u>6.5</u>	<u>A-</u>	<u>6.9</u>

Notes:

- (1) Ratings are that of the average of each company's utility operating subsidiaries.
- (2) From page 6 of this Schedule.

Source Information: Moody's Investors Service  
Standard & Poor's Global Utilities Rating Service

Numerical Assignment for  
Moody's and Standard & Poor's Bond Ratings

<u>Moody's Bond Rating</u>	<u>Numerical Bond Weighting</u>	<u>Standard &amp; Poor's Bond Rating</u>
Aaa	1	AAA
Aa1	2	AA+
Aa2	3	AA
Aa3	4	AA-
A1	5	A+
A2	6	A
A3	7	A-
Baa1	8	BBB+
Baa2	9	BBB
Baa3	10	BBB-
Ba1	11	BB+
Ba2	12	BB
Ba3	13	BB-
B1	14	B+
B2	15	B
B3	16	B-

Spire Missouri Inc.  
Judgment of Equity Risk Premium for  
Proxy Group of Eight Natural Gas Distribution Companies

<u>Line No.</u>		<u>Proxy Group of Eight Natural Gas Distribution Companies</u>
1.	Calculated equity risk premium based on the total market using the beta approach (1)	8.46 %
2.	Mean equity risk premium based on a study using the holding period returns of public utilities with A rated bonds (2)	5.86
3.	Predicted Equity Risk Premium Based on Regression Analysis of 791 Fully-Litigated Natural Gas Utility Rate Cases	<u>5.84</u>
4.	Average equity risk premium	<u><u>6.72 %</u></u>

Notes: (1) From page 8 of this Schedule.  
(2) From page 12 of this Schedule.  
(3) From page 13 of this Schedule.

Spire Missouri Inc.  
Derivation of Equity Risk Premium Based on the Total Market Approach  
Using the Beta for the  
Proxy Group of Eight Natural Gas Distribution Companies

<u>Line No.</u>	<u>Equity Risk Premium Measure</u>	<u>Proxy Group of Eight Natural Gas Distribution Companies</u>
<u>Ibbotson-Based Equity Risk Premiums:</u>		
1.	Ibbotson Equity Risk Premium (1)	5.78 %
2.	Regression on Ibbotson Risk Premium Data (2)	9.42
3.	Ibbotson Equity Risk Premium based on PRPM (3)	9.54
4.	Equity Risk Premium Based on Value Line Summary and Index (4)	10.94
5.	Equity Risk Premium Based on Value Line S&P 500 Companies (5)	11.02
6.	Equity Risk Premium Based on Bloomberg S&P 500 Companies (6)	<u>10.34</u>
7.	Conclusion of Equity Risk Premium	9.51 %
8.	Adjusted Beta (7)	<u>0.89</u>
9.	Forecasted Equity Risk Premium	<u><u>8.46 %</u></u>

Notes provided on page 9 of this Schedule.



Spire Missouri Inc.  
Derivation of Equity Risk Premium Based on the Total Market Approach  
Using the Beta for the  
Proxy Group of Eight Natural Gas Distribution Companies

Notes:

- (1) Based on the arithmetic mean historical monthly returns on large company common stocks from Ibbotson® SBBI® 2020 Market Report minus the arithmetic mean monthly yield of Moody's average Aaa and Aa corporate bonds from 1928-2019.
- (2) This equity risk premium is based on a regression of the monthly equity risk premiums of large company common stocks relative to Moody's average Aaa and Aa rated corporate bond yields from 1928-2019 referenced in Note 1 above.
- (3) The Predictive Risk Premium Model (PRPM) is discussed in the accompanying direct testimony. The Ibbotson equity risk premium based on the PRPM is derived by applying the PRPM to the monthly risk premiums between Ibbotson large company common stock monthly returns and average Aaa and Aa corporate monthly bond yields, from January 1928 through September 2020.
- (4) The equity risk premium based on the Value Line Summary and Index is derived by subtracting the average consensus forecast of Aaa corporate bonds of 2.96% (from page 3 of this Schedule) from the projected 3-5 year total annual market return of 13.90% (described fully in note 1 on page 2 of Schedule DWD-D5).
- (5) Using data from Value Line for the S&P 500, an expected total return of 13.98% was derived based upon expected dividend yields and long-term earnings growth estimates as a proxy for capital appreciation. Subtracting the average consensus forecast of Aaa corporate bonds of 2.96% results in an expected equity risk premium of 11.02%.
- (6) Using data from the Bloomberg Professional Service for the S&P 500, an expected total return of 13.30% was derived based upon expected dividend yields and long-term earnings growth estimates as a proxy for capital appreciation. Subtracting the average consensus forecast of Aaa corporate bonds of 2.96% results in an expected equity risk premium of 10.34%.
- (7) Average of mean and median beta from Schedule DWD-D5.

Sources of Information:

Stocks, Bonds, Bills, and Inflation - 2020 SBBI Yearbook, John Wiley & Sons, Inc.  
Industrial Manual and Mergent Bond Record Monthly Update.  
Value Line Summary and Index  
Blue Chip Financial Forecasts, June 1, 2020 and October 1, 2020  
Bloomberg Professional Service

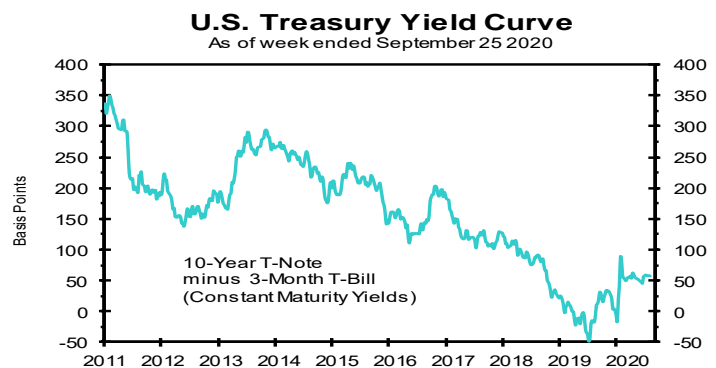
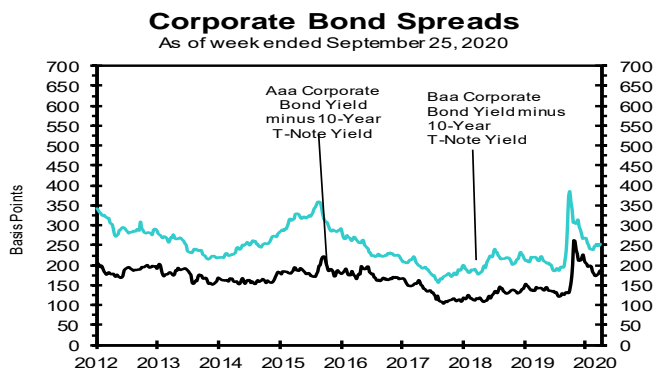
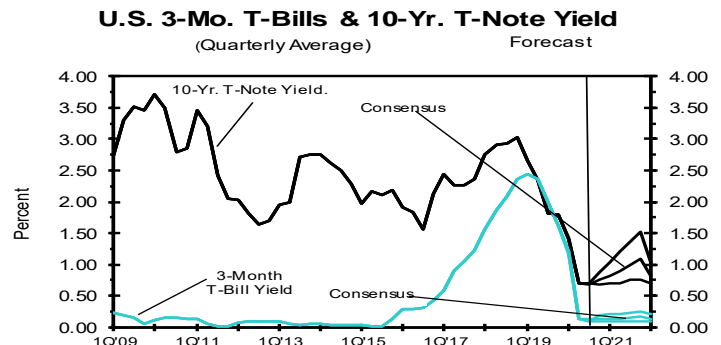
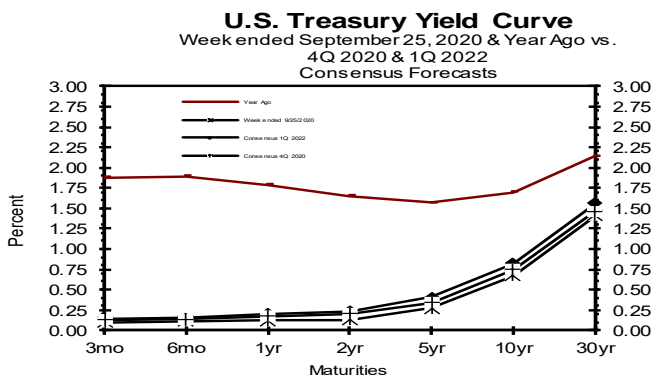
## Consensus Forecasts of U.S. Interest Rates and Key Assumptions

Interest Rates	History								Consensus Forecasts-Quarterly Avg.						
	Average For Week Ending				Average For Month				Latest Qtr	4Q	1Q	2Q	3Q	4Q	1Q
	Sep 25	Sep 18	Sep 11	Sep 4	Aug	Jul	Jun	3Q 2020*	2020	2021	2021	2021	2021	2021	2022
Federal Funds Rate	0.09	0.09	0.09	0.09	0.10	0.09	0.08	0.09	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Prime Rate	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.3	3.3	3.3	3.3	3.3	3.3	3.3
LIBOR, 3-mo.	0.22	0.23	0.25	0.25	0.25	0.27	0.31	0.26	0.3	0.3	0.3	0.3	0.3	0.4	0.4
Commercial Paper, 1-mo.	0.10	0.10	0.09	0.09	0.09	0.11	0.12	0.10	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Treasury bill, 3-mo.	0.10	0.11	0.12	0.11	0.10	0.13	0.16	0.12	0.1	0.1	0.1	0.2	0.2	0.2	0.2
Treasury bill, 6-mo.	0.11	0.12	0.13	0.12	0.12	0.14	0.18	0.13	0.1	0.2	0.2	0.2	0.2	0.2	0.2
Treasury bill, 1 yr.	0.12	0.13	0.14	0.12	0.13	0.15	0.18	0.14	0.2	0.2	0.2	0.2	0.2	0.3	0.3
Treasury note, 2 yr.	0.13	0.14	0.14	0.14	0.14	0.15	0.19	0.14	0.2	0.2	0.3	0.3	0.3	0.3	0.4
Treasury note, 5 yr.	0.27	0.28	0.27	0.27	0.27	0.28	0.34	0.27	0.3	0.4	0.5	0.5	0.6	0.7	
Treasury note, 10 yr.	0.67	0.69	0.69	0.68	0.65	0.62	0.73	0.65	0.8	0.8	0.9	1.0	1.1	1.1	
Treasury note, 30 yr.	1.41	1.44	1.43	1.42	1.36	1.31	1.49	1.36	1.5	1.6	1.6	1.7	1.8	1.9	
Corporate Aaa bond	2.56	2.55	2.57	2.54	2.48	2.43	2.73	2.49	2.3	2.4	2.5	2.6	2.7	2.7	
Corporate Baa bond	3.20	3.18	3.21	3.17	3.09	3.12	3.44	3.14	3.5	3.6	3.6	3.7	3.7	3.8	
State & Local bonds	2.91	2.92	2.92	2.93	2.88	2.99	3.10	2.94	2.4	2.4	2.5	2.6	2.6	2.6	
Home mortgage rate	2.90	2.87	2.86	2.93	2.94	3.02	3.16	2.95	3.0	3.0	3.1	3.1	3.2	3.2	

Key Assumptions	History								Consensus Forecasts-Quarterly							
	4Q				1Q				2Q		3Q		4Q		1Q	
	2018	2019	2019	2019	2019	2020	2020	2020**	2020	2021	2021	2021	2021	2021	2022	
Fed's AFE \$ Index	109.4	109.4	110.3	110.5	110.3	111.2	112.4	107.2	107.2	107.1	106.9	106.3	106.2	106.5		
Real GDP	1.3	2.9	1.5	2.6	2.4	-5.0	-31.7	21.5	4.6	4.3	4.0	3.8	3.4	3.1		
GDP Price Index	1.8	1.2	2.5	1.5	1.4	1.4	-2.0	1.9	1.5	1.7	1.5	1.7	1.7	1.8		
Consumer Price Index	1.3	0.9	3.0	1.8	2.4	1.2	-3.5	3.2	2.1	1.9	1.8	2.0	2.0	2.0		

Forecasts for interest rates and the Federal Reserve's Major Currency Index represent averages for the quarter. Forecasts for Real GDP, GDP Price Index and Consumer Price Index are seasonally-adjusted annual rates of change (saar). Individual panel members' forecasts are on pages 4 through 9. Historical data: Treasury rates from the Federal Reserve Board's H.15; AAA-AA and A-BBB corporate bond yields from Bank of America-Merrill Lynch and are 15+ years, yield to maturity; State and local bond yields from Bank of America-Merrill Lynch, A-rated, yield to maturity; Mortgage rates from Freddie Mac, 30-year, fixed; LIBOR quotes from Intercontinental Exchange. All interest rate data are sourced from Haver Analytics. Historical data for Fed's Major Currency Index are from FRSR H.10. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS). \*Interest rate data for 3Q 2020 based on historical data through the week ended September 23. \*\*Data for 3Q 2020 for the Fed's AFE \$ Index based on data through the week ended September 25. Figures for 3Q 2020 Real GDP, GDP Chained Price Index and Consumer Price Index are consensus forecasts from the September 2020 survey.



# Long-Range Survey:

The table below contains the results of our twice-annual long-range CONSENSUS survey. There are also Top 10 and Bottom 10 averages for each variable. Shown are consensus estimates for the years 2021 through 2026 and averages for the five-year periods 2022-2026 and 2027-2031. Apply these projections cautiously. Few if any economic, demographic and political forces can be evaluated accurately over such long time spans.

		Average For The Year					Five-Year Averages		
		2021	2022	2023	2024	2025	2026	2022-2026	2027-2031
1. Federal Funds Rate	<b>CONSENSUS</b>	<b>0.2</b>	<b>0.4</b>	<b>1.0</b>	<b>1.6</b>	<b>1.9</b>	<b>2.1</b>	<b>1.4</b>	<b>2.3</b>
	Top 10 Average	0.4	0.8	1.6	2.2	2.5	2.7	1.9	2.8
	Bottom 10 Average	0.1	0.1	0.4	1.0	1.3	1.5	0.9	1.7
2. Prime Rate	<b>CONSENSUS</b>	<b>3.4</b>	<b>3.6</b>	<b>4.1</b>	<b>4.7</b>	<b>5.0</b>	<b>5.2</b>	<b>4.5</b>	<b>5.4</b>
	Top 10 Average	3.5	3.9	4.6	5.3	5.5	5.7	5.0	5.9
	Bottom 10 Average	3.3	3.3	3.7	4.2	4.5	4.7	4.1	4.9
3. LIBOR, 3-Mo.	<b>CONSENSUS</b>	<b>0.6</b>	<b>0.9</b>	<b>1.4</b>	<b>2.0</b>	<b>2.3</b>	<b>2.4</b>	<b>1.8</b>	<b>2.6</b>
	Top 10 Average	0.8	1.3	1.9	2.5	2.7	3.0	2.3	3.1
	Bottom 10 Average	0.4	0.5	0.9	1.6	1.9	2.0	1.4	2.1
4. Commercial Paper, 1-Mo	<b>CONSENSUS</b>	<b>0.6</b>	<b>0.9</b>	<b>1.4</b>	<b>2.0</b>	<b>2.2</b>	<b>2.3</b>	<b>1.7</b>	<b>2.6</b>
	Top 10 Average	0.7	1.2	1.8	2.3	2.6	2.8	2.1	3.0
	Bottom 10 Average	0.3	0.5	1.1	1.6	1.9	2.0	1.4	2.2
5. Treasury Bill Yield, 3-Mo	<b>CONSENSUS</b>	<b>0.2</b>	<b>0.5</b>	<b>1.1</b>	<b>1.6</b>	<b>1.9</b>	<b>2.1</b>	<b>1.4</b>	<b>2.3</b>
	Top 10 Average	0.4	0.9	1.6	2.2	2.4	2.6	1.9	2.8
	Bottom 10 Average	0.1	0.2	0.5	1.1	1.4	1.6	0.9	1.8
6. Treasury Bill Yield, 6-Mo	<b>CONSENSUS</b>	<b>0.3</b>	<b>0.6</b>	<b>1.1</b>	<b>1.7</b>	<b>2.0</b>	<b>2.2</b>	<b>1.5</b>	<b>2.5</b>
	Top 10 Average	0.4	0.9	1.7	2.3	2.6	2.7	2.0	3.0
	Bottom 10 Average	0.2	0.2	0.6	1.2	1.5	1.7	1.1	1.9
7. Treasury Bill Yield, 1-Yr	<b>CONSENSUS</b>	<b>0.4</b>	<b>0.7</b>	<b>1.3</b>	<b>1.8</b>	<b>2.1</b>	<b>2.3</b>	<b>1.7</b>	<b>2.6</b>
	Top 10 Average	0.5	1.1	1.8	2.4	2.7	2.9	2.2	3.1
	Bottom 10 Average	0.2	0.3	0.7	1.3	1.6	1.8	1.1	2.0
8. Treasury Note Yield, 2-Yr	<b>CONSENSUS</b>	<b>0.5</b>	<b>0.9</b>	<b>1.5</b>	<b>2.0</b>	<b>2.3</b>	<b>2.5</b>	<b>1.8</b>	<b>2.7</b>
	Top 10 Average	0.8	1.3	2.0	2.5	2.9	3.0	2.4	3.3
	Bottom 10 Average	0.3	0.4	0.9	1.4	1.7	2.0	1.3	2.2
9. Treasury Note Yield, 5-Yr	<b>CONSENSUS</b>	<b>0.7</b>	<b>1.1</b>	<b>1.7</b>	<b>2.2</b>	<b>2.5</b>	<b>2.7</b>	<b>2.0</b>	<b>2.9</b>
	Top 10 Average	1.1	1.6	2.3	2.8	3.1	3.3	2.6	3.5
	Bottom 10 Average	0.5	0.7	1.2	1.6	1.8	2.1	1.5	2.3
10. Treasury Note Yield, 10-Yr	<b>CONSENSUS</b>	<b>1.2</b>	<b>1.5</b>	<b>2.1</b>	<b>2.5</b>	<b>2.7</b>	<b>2.9</b>	<b>2.3</b>	<b>3.1</b>
	Top 10 Average	1.5	2.0	2.6	3.1	3.3	3.5	2.9	3.8
	Bottom 10 Average	0.8	1.1	1.6	1.9	2.1	2.2	1.8	2.5
11. Treasury Bond Yield, 30-Yr	<b>CONSENSUS</b>	<b>1.8</b>	<b>2.2</b>	<b>2.7</b>	<b>3.1</b>	<b>3.3</b>	<b>3.5</b>	<b>3.0</b>	<b>3.8</b>
	Top 10 Average	2.2	2.7	3.3	3.7	3.9	4.1	3.5	4.4
	Bottom 10 Average	1.4	1.7	2.2	2.6	2.8	2.9	2.4	3.1
12. Corporate Aaa Bond Yield	<b>CONSENSUS</b>	<b>2.8</b>	<b>3.2</b>	<b>3.6</b>	<b>4.0</b>	<b>4.2</b>	<b>4.3</b>	<b>3.9</b>	<b>4.6</b>
	Top 10 Average	3.1	3.6	4.2	4.6	4.7	4.8	4.4	5.1
	Bottom 10 Average	2.4	2.7	3.1	3.5	3.7	3.8	3.4	4.2
13. Corporate Baa Bond Yield	<b>CONSENSUS</b>	<b>4.1</b>	<b>4.5</b>	<b>4.9</b>	<b>5.2</b>	<b>5.3</b>	<b>5.4</b>	<b>5.0</b>	<b>5.7</b>
	Top 10 Average	4.6	5.0	5.4	5.7	5.8	6.0	5.6	6.2
	Bottom 10 Average	3.6	3.9	4.3	4.6	4.7	4.8	4.4	5.2
14. State & Local Bonds Yield	<b>CONSENSUS</b>	<b>2.6</b>	<b>3.0</b>	<b>3.5</b>	<b>3.7</b>	<b>3.8</b>	<b>3.8</b>	<b>3.6</b>	<b>4.1</b>
	Top 10 Average	3.0	3.3	3.9	4.2	4.3	4.4	4.0	4.6
	Bottom 10 Average	2.3	2.6	2.9	3.2	3.2	3.3	3.0	3.7
15. Home Mortgage Rate	<b>CONSENSUS</b>	<b>3.4</b>	<b>3.6</b>	<b>4.0</b>	<b>4.4</b>	<b>4.5</b>	<b>4.7</b>	<b>4.2</b>	<b>4.9</b>
	Top 10 Average	3.8	4.0	4.5	4.8	5.0	5.2	4.7	5.5
	Bottom 10 Average	3.0	3.2	3.5	3.9	4.1	4.1	3.7	4.4
A. Fed's AFE Nominal \$ Index	<b>CONSENSUS</b>	<b>112.8</b>	<b>112.6</b>	<b>112.5</b>	<b>111.8</b>	<b>111.4</b>	<b>111.0</b>	<b>111.9</b>	<b>110.6</b>
	Top 10 Average	114.1	114.5	114.1	113.8	113.5	113.4	113.9	113.9
	Bottom 10 Average	111.7	110.7	110.7	110.2	109.5	108.7	110.0	107.6
		Year-Over-Year, % Change					Five-Year Averages		
		2021	2022	2023	2024	2025	2026	2022-2026	2027-2031
B. Real GDP	<b>CONSENSUS</b>	<b>3.2</b>	<b>3.2</b>	<b>2.4</b>	<b>2.2</b>	<b>2.1</b>	<b>2.0</b>	<b>2.4</b>	<b>2.1</b>
	Top 10 Average	5.7	4.3	2.9	2.5	2.3	2.3	2.9	2.4
	Bottom 10 Average	0.5	2.2	1.9	1.9	1.8	1.8	1.9	1.8
C. GDP Chained Price Index	<b>CONSENSUS</b>	<b>1.1</b>	<b>1.7</b>	<b>1.9</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>1.9</b>	<b>2.0</b>
	Top 10 Average	1.8	2.2	2.2	2.2	2.3	2.2	2.2	2.2
	Bottom 10 Average	0.3	1.3	1.6	1.8	1.8	1.8	1.7	1.9
D. Consumer Price Index	<b>CONSENSUS</b>	<b>1.3</b>	<b>2.0</b>	<b>2.1</b>	<b>2.1</b>	<b>2.1</b>	<b>2.1</b>	<b>2.1</b>	<b>2.2</b>
	Top 10 Average	2.2	2.5	2.3	2.3	2.4	2.3	2.4	2.4
	Bottom 10 Average	0.4	1.5	1.8	1.8	1.9	1.9	1.8	2.0

Spire Missouri Inc.  
Derivation of Mean Equity Risk Premium Based Studies  
Using Holding Period Returns and  
Projected Market Appreciation of the S&P Utility Index

<u>Line No.</u>		<u>Implied Equity Risk Premium</u>
	<u>Equity Risk Premium based on S&amp;P Utility Index Holding Period Returns (1):</u>	
1.	Historical Equity Risk Premium	4.21 %
2.	Regression of Historical Equity Risk Premium (2)	6.88
3.	Forecasted Equity Risk Premium Based on PRPM (3)	5.53
4.	Forecasted Equity Risk Premium based on Projected Total Return on the S&P Utilities Index (Value Line Data) (4)	7.02
5.	Forecasted Equity Risk Premium based on Projected Total Return on the S&P Utilities Index (Bloomberg Data) (5)	<u>5.66</u>
6.	Average Equity Risk Premium (6)	<u><u>5.86</u></u> %

Notes: (1) Based on S&P Public Utility Index monthly total returns and Moody's Public Utility Bond average monthly yields from 1928-2019. Holding period returns are calculated based upon income received (dividends and interest) plus the relative change in the market value of a security over a one-year holding period.

(2) This equity risk premium is based on a regression of the monthly equity risk premiums of the S&P Utility Index relative to Moody's A2 rated public utility bond yields from 1928 - 2019 referenced in note 1 above.

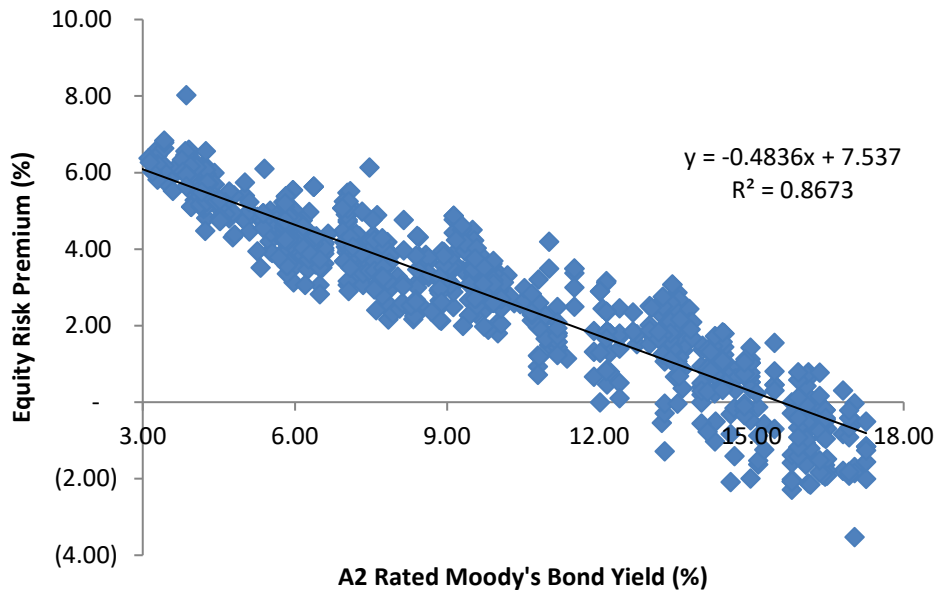
(3) The Predictive Risk Premium Model (PRPM) is applied to the risk premium of the monthly total returns of the S&P Utility Index and the monthly yields on Moody's A2 rated public utility bonds from January 1928 - September 2020.

(4) Using data from Value Line for the S&P Utilities Index, an expected return of 10.52% was derived based on expected dividend yields and long-term growth estimates as a proxy for market appreciation. Subtracting the expected A2 rated public utility bond yield of 3.50%, calculated on line 3 of page 3 of this Schedule results in an equity risk premium of 7.02%. (10.52% - 3.50% = 7.02%)

(5) Using data from Bloomberg Professional Service for the S&P Utilities Index, an expected return of 9.16% was derived based on expected dividend yields and long-term growth estimates as a proxy for market appreciation. Subtracting the expected A2 rated public utility bond yield of 3.50%, calculated on line 3 of page 3 of this Schedule results in an equity risk premium of 5.66%. (9.16% - 3.50% = 5.66%)

(6) Average of lines 1 through 5.

Spire Missouri Inc.  
Prediction of Equity Risk Premiums Relative to  
Moody's A2 Rated Utility Bond Yields



		Prospective A2 Rated Utility Bond (1)	Prospective Equity Risk Premium
<u>Constant</u>	<u>Slope</u>	<u>3.50 %</u>	<u>5.84 %</u>
7.536962 %	-0.48364		

Notes:

(1) From line 3 of page 3 of this Exhibit.

Source of Information:

Regulatory Research Associates  
Bloomberg Professional Services

Spire Missouri Inc.  
Indicated Common Equity Cost Rate Through Use  
of the Traditional Capital Asset Pricing Model (CAPM) and Empirical Capital Asset Pricing Model (ECAPM)

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Proxy Group of Eight Natural Gas Distribution Companies	Value Line Adjusted Beta	Bloomberg Adjusted Beta	Average Beta	Market Risk Premium (1)	Risk-Free Rate (2)	Traditional CAPM Cost Rate	ECAPM Cost Rate	Indicated Common Equity Cost Rate (3)
Atmos Energy Corporation	0.80	0.86	0.83	10.45 %	2.11 %	10.78 %	11.23 %	11.01 %
New Jersey Resources Corporation	0.90	0.93	0.91	10.45	2.11	11.62	11.85	11.74
NiSource Inc.	0.85	0.97	0.91	10.45	2.11	11.62	11.85	11.74
Northwest Natural Holding Company	0.80	0.85	0.82	10.45	2.11	10.68	11.15	10.91
ONE Gas, Inc.	0.80	0.94	0.87	10.45	2.11	11.20	11.54	11.37
South Jersey Industries, Inc.	1.00	0.97	0.98	10.45	2.11	12.35	12.40	12.38
Southwest Gas Holdings, Inc.	0.90	1.03	0.97	10.45	2.11	12.25	12.33	12.29
Spire Inc.	0.80	0.93	0.86	10.45	2.11	11.10	11.46	11.28
Mean			<u>0.89</u>			<u>11.45 %</u>	<u>11.73 %</u>	<u>11.59 %</u>
Median			<u>0.89</u>			<u>11.41 %</u>	<u>11.70 %</u>	<u>11.56 %</u>
Average of Mean and Median			<u>0.89</u>			<u>11.43 %</u>	<u>11.72 %</u>	<u>11.58 %</u>

Notes on page 2 of this Schedule.

Spire Missouri Inc.  
Notes to Accompany the Application of the CAPM and ECAPM

Notes:

- (1) The market risk premium (MRP) is derived by using six different measures from three sources: Ibbotson, Value Line, and Bloomberg as illustrated below:

Historical Data MRP Estimates:

Measure 1: Ibbotson Arithmetic Mean MRP (1926-2019)

Arithmetic Mean Monthly Returns for Large Stocks 1926-2019:	12.10 %
Arithmetic Mean Income Returns on Long-Term Government Bonds:	5.09
MRP based on Ibbotson Historical Data:	7.01 %

Measure 2: Application of a Regression Analysis to Ibbotson Historical Data (1926-2019)

10.18 %

Measure 3: Application of the PRPM to Ibbotson Historical Data: (January 1926 - September 2020)

10.66 %

Value Line MRP Estimates:

Measure 4: Value Line Projected MRP (Thirteen weeks ending October 02, 2020)

Total projected return on the market 3-5 years hence*:	13.90 %
Projected Risk-Free Rate (see note 2):	2.11
MRP based on Value Line Summary & Index:	11.79 %

\*Forecasted 3-5 year capital appreciation plus expected dividend yield

Measure 5: Value Line Projected Return on the Market based on the S&P 500

Total return on the Market based on the S&P 500:	13.98 %
Projected Risk-Free Rate (see note 2):	2.11
MRP based on Value Line data	11.87 %

Measure 6: Bloomberg Projected MRP

Total return on the Market based on the S&P 500:	13.30 %
Projected Risk-Free Rate (see note 2):	2.11
MRP based on Bloomberg data	11.19 %

Average of Value Line, Ibbotson, and Bloomberg MRP: 10.45 %

- (2) For reasons explained in the direct testimony, the appropriate risk-free rate for cost of capital purposes is the average forecast of 30 year Treasury Bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts. (See pages 10 and 11 of Schedule DWD-D4.) The projection of the risk-free rate is illustrated below:

Fourth Quarter 2020	1.50 %
First Quarter 2021	1.60
Second Quarter 2021	1.60
Third Quarter 2021	1.70
Fourth Quarter 2021	1.80
First Quarter 2022	1.90
2022-2026	3.00
2027-2031	3.80
	2.11 %

- (3) Average of Column 6 and Column 7.

Sources of Information:

Value Line Summary and Index  
Blue Chip Financial Forecasts, June 1, 2020 and October 1, 2020  
Stocks, Bonds, Bills, and Inflation - 2020 SBBI Yearbook, John Wiley & Sons, Inc.  
Bloomberg Professional Services

Spire Missouri Inc.  
Basis of Selection of the Group of Non-Price Regulated Companies  
Comparable in Total Risk to the Utility Proxy Group

The criteria for selection of the Non-Price Regulated Proxy Group was that the non-price regulated companies be domestic and reported in Value Line Investment Survey (Standard Edition).

The Non-Price Regulated Proxy Group companies were then selected based on the unadjusted beta range of 0.61 – 0.89 and residual standard error of the regression range of 2.6400 – 3.1488 of the Utility Proxy Group.

These ranges are based upon plus or minus two standard deviations of the unadjusted beta and standard error of the regression. Plus or minus two standard deviations captures 95.50% of the distribution of unadjusted betas and residual standard errors of the regression.

The standard deviation of the Gas Utility Proxy Group's residual standard error of the regression is 0.1272. The standard deviation of the standard error of the regression is calculated as follows:

$$\text{Standard Deviation of the Std. Err. of the Regr.} = \frac{\text{Standard Error of the Regression}}{\sqrt{2N}}$$

where: N = number of observations. Since Value Line betas are derived from weekly price change observations over a period of five years, N = 259

$$\text{Thus, } 0.1272 = \frac{2.8944}{\sqrt{518}} = \frac{2.8944}{22.7596}$$

Source of Information: Value Line, Inc., September 2020  
Value Line Investment Survey (Standard Edition)



Spire Missouri Inc.  
Basis of Selection of Comparable Risk  
Domestic Non-Price Regulated Companies

	[1]	[2]	[3]	[4]
<u>Proxy Group of Eight Natural Gas Distribution Companies</u>	<u>Value Line Adjusted Beta</u>	<u>Unadjusted Beta</u>	<u>Residual Standard Error of the Regression</u>	<u>Standard Deviation of Beta</u>
Atmos Energy Corporation	0.80	0.66	2.6516	0.0639
New Jersey Resources Corporation	0.90	0.83	2.9410	0.0709
NiSource Inc.	0.85	0.72	2.5741	0.0621
Northwest Natural Holding Company	0.80	0.64	2.9915	0.0721
ONE Gas, Inc.	0.80	0.65	2.7223	0.0657
South Jersey Industries, Inc.	1.00	0.94	3.4732	0.0838
Southwest Gas Holdings, Inc.	0.90	0.83	3.0233	0.0729
Spire Inc.	0.80	0.69	2.7779	0.0670
Average	<u>0.86</u>	<u>0.75</u>	<u>2.8944</u>	<u>0.0698</u>
Beta Range (+/- 2 std. Devs. of Beta)	0.61	0.89		
2 std. Devs. of Beta	0.14			
Residual Std. Err. Range (+/- 2 std. Devs. of the Residual Std. Err.)	2.6400	3.1488		
Std. dev. of the Res. Std. Err.	0.1272			
2 std. devs. of the Res. Std. Err.	0.2544			

Source of Information: Valueline Proprietary Database, September 2020

Spire Missouri Inc.  
Proxy Group of Non-Price Regulated Companies  
Comparable in Total Risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

	[1]	[2]	[3]	[4]
<u>Proxy Group of Forty-One Non-Price Regulated Companies</u>	<u>VL Adjusted Beta</u>	<u>Unadjusted Beta</u>	<u>Residual Standard Error of the Regression</u>	<u>Standard Deviation of Beta</u>
Apple Inc.	0.90	0.82	2.9301	0.0707
Assurant Inc.	0.90	0.83	2.8328	0.0683
Amgen	0.85	0.71	2.7710	0.0668
Amer. Tower 'A'	0.90	0.82	2.9258	0.0706
ANSYS, Inc.	0.90	0.78	2.7817	0.0671
Booz Allen Hamilton	0.90	0.83	2.9779	0.0718
Becton, Dickinson	0.80	0.68	2.7571	0.0665
Bio-Rad Labs. 'A'	0.80	0.64	3.0465	0.0735
Broadridge Fin'l	0.85	0.72	2.7607	0.0666
Cadence Design Sys.	0.95	0.86	2.9525	0.0712
Cerner Corp.	0.95	0.86	2.8908	0.0697
Chemed Corp.	0.85	0.74	2.6626	0.0642
CSW Industrials	0.85	0.75	2.7722	0.0704
Lauder (Estee)	0.90	0.82	2.7685	0.0668
Exponent, Inc.	0.85	0.74	2.8830	0.0695
Hershey Co.	0.85	0.70	2.7360	0.0660
Int'l Flavors & Frag	0.90	0.82	3.0758	0.0742
Ingredion Inc.	0.90	0.81	2.8462	0.0686
Intel Corp.	0.85	0.77	3.0841	0.0744
Iron Mountain	0.95	0.87	3.0751	0.0742
Hunt (J.B.)	0.95	0.87	2.7881	0.0672
J&J Snack Foods	0.90	0.80	2.7601	0.0666
St. Joe Corp.	0.85	0.72	2.9838	0.0720
ManTech Int'l 'A'	0.85	0.71	3.1009	0.0748
McCormick & Co.	0.85	0.70	2.7767	0.0670
Altria Group	0.85	0.74	2.8919	0.0697
Motorola Solutions	0.90	0.81	2.8385	0.0685
Vail Resorts	0.90	0.77	3.0849	0.0744
Maxim Integrated	0.95	0.87	3.0087	0.0726
Northrop Grumman	0.85	0.73	2.8790	0.0694
Old Dominion Freight	0.95	0.87	3.0856	0.0744
Pool Corp.	0.90	0.80	2.8410	0.0685
Rollins, Inc.	0.85	0.76	2.8905	0.0697
Selective Ins. Group	0.85	0.72	2.7828	0.0671
Tetra Tech	0.90	0.81	2.8814	0.0695
Texas Instruments	0.90	0.79	2.6711	0.0644
AMERCO	0.90	0.83	2.6726	0.0645
United Parcel Serv.	0.80	0.64	2.7088	0.0653
Waters Corp.	0.95	0.87	2.7023	0.0652
West Pharmac. Svcs.	0.80	0.68	3.1016	0.0748
Western Union	0.85	0.72	2.6612	0.0642
<b>Average</b>	<b>0.88</b>	<b>0.78</b>	<b>2.8700</b>	<b>0.0700</b>
<b>Proxy Group of Eight Natural Gas Distribution Companies</b>	<b>0.86</b>	<b>0.75</b>	<b>2.8944</b>	<b>0.0698</b>

Source of Information:

Valueline Proprietary Database, September 2020

Spire Missouri Inc.  
Summary of Cost of Equity Models Applied to  
Proxy Group of Forty-One Non-Price Regulated Companies  
Comparable in Total Risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

<u>Principal Methods</u>	<u>Proxy Group of Forty-One Non- Price Regulated Companies</u>
Discounted Cash Flow Model (DCF) (1)	11.71 %
Risk Premium Model (RPM) (2)	12.53
Capital Asset Pricing Model (CAPM) (3)	<u>11.74</u>
	<u>11.99 %</u>
	<u>11.74 %</u>
	<u>11.87 %</u>

Notes:

- (1) From page 2 of this Schedule.
- (2) From page 3 of this Schedule.
- (3) From page 6 of this Schedule.

Spire Missouri Inc.  
DCF Results for the Proxy Group of Non-Price-Regulated Companies Comparable in Total Risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Proxy Group of Forty-One Non-Price Regulated Companies	Average Dividend Yield	Value Line Projected Five Year Growth in EPS	Zack's Five Year Projected Growth Rate in EPS	Bloomberg's Five Year Projected Growth Rate in EPS	Yahoo! Finance Projected Five Year Growth in EPS	Average Projected Five Year Growth Rate in EPS	Adjusted Dividend Yield	Indicated Common Equity Cost Rate (1)
Apple Inc.	0.74 %	15.50 %	11.00 %	9.50 %	12.46 %	12.12 %	0.78 %	12.90 %
Assurant Inc.	2.18	6.50	NA	36.60	19.40	20.83	2.41	23.24
Amgen	2.59	6.50	7.20	7.67	6.87	7.06	2.68	9.74
Amer. Tower 'A'	1.80	7.50	14.40	15.61	14.87	13.09	1.92	15.01
ANSYS, Inc.	-	10.00	NA	10.90	7.10	9.33	-	NA
Booz Allen Hamilton	1.51	10.50	10.60	NA	11.83	10.98	1.59	12.57
Becton, Dickinson	1.25	9.00	8.00	8.73	6.40	8.03	1.30	9.33
Bio-Rad Labs. 'A'	-	11.50	NA	21.75	17.80	17.02	-	NA
Broadridge Fin'l	1.72	9.00	NA	7.40	10.00	8.80	1.80	10.60
Cadence Design Sys.	-	10.00	13.70	10.89	13.70	12.07	-	NA
Cerner Corp.	1.01	9.00	10.90	11.76	10.50	10.54	1.06	11.60
Chemed Corp.	0.28	11.50	9.60	9.64	9.65	10.10	0.29	10.39
CSW Industrials	0.74	8.50	NA	12.00	12.00	10.83	0.78	11.61
Lauder (Estee)	0.93	12.00	12.00	14.99	13.31	13.08	0.99	14.07
Exponent, Inc.	0.96	11.50	NA	15.00	15.00	13.83	1.03	14.86
Hershey Co.	2.26	5.00	8.50	7.40	6.78	6.92	2.34	9.26
Int'l Flavors & Frag	2.48	8.00	NA	7.20	0.38	5.19	2.54	7.73
Ingredion Inc.	3.16	6.00	NA	8.60	1.90	5.50	3.25	8.75
Intel Corp.	2.56	7.00	7.50	6.62	8.62	7.44	2.66	10.10
Iron Mountain	8.65	8.50	5.80	0.06	8.00	5.59	8.89	14.48
Hunt (J.B.)	0.81	6.50	15.00	13.50	10.09	11.27	0.86	12.13
J&J Snack Foods	1.76	6.00	NA	NA	6.00	6.00	1.81	7.81
St. Joe Corp.	-	15.00	NA	NA	(28.10)	15.00	-	NA
ManTech Int'l 'A'	1.81	12.00	7.40	7.36	7.02	8.45	1.89	10.34
McCormick & Co.	1.26	6.50	5.60	9.89	4.80	6.70	1.30	8.00
Altria Group	8.24	6.00	4.00	4.45	6.10	5.14	8.45	13.59
Motorola Solutions	1.74	8.00	9.00	NA	10.32	9.11	1.82	10.93
Vail Resorts	-	18.00	NA	30.04	(17.62)	24.02	-	NA
Maxim Integrated	-	4.50	10.00	11.65	6.02	8.04	-	NA
Northrop Grumman	1.77	11.00	NA	19.56	8.62	13.06	1.89	14.95
Old Dominion Freight	0.32	7.50	9.50	9.24	10.07	9.08	0.33	9.41
Pool Corp.	0.74	9.00	NA	17.00	17.00	14.33	0.79	15.12
Rollins, Inc.	0.61	12.00	NA	NA	8.20	10.10	0.64	10.74
Selective Ins. Group	1.66	6.50	NA	NA	(2.19)	6.50	1.71	8.21
Tetra Tech	0.76	11.00	15.00	15.50	15.00	14.13	0.81	14.94
Texas Instruments	2.99	4.00	9.30	10.00	10.00	8.33	3.11	11.44
AMERCO	-	7.50	NA	NA	15.00	11.25	-	NA
United Parcel Serv.	2.74	6.00	7.90	9.30	7.31	7.63	2.84	10.47
Waters Corp.	-	6.00	3.80	3.13	5.30	4.56	-	NA
West Pharmac. Svcs.	0.24	16.00	17.40	14.94	15.00	15.83	0.26	16.09
Western Union	3.95	6.00	25.80	(0.30)	8.67	10.50	4.16	14.66
							Mean	11.97 %
							Median	11.44 %
							Average of Mean and Median	11.71 %

NA= Not Available  
NMF= Not Meaningful Figure

(1) The application of the DCF model to the domestic, non-price regulated comparable risk companies is identical to the application of the DCF to the Utility Proxy Group. The dividend yield is derived by using the 60 day average price and the spot indicated dividend as of September 30, 2020. The dividend yield is then adjusted by 1/2 the average projected growth rate in EPS, which is calculated by averaging the 5 year projected growth in EPS provided by Value Line, www.zacks.com, Bloomberg Professional Services, and www.yahoo.com (excluding any negative growth rates) and then adding that growth rate to the adjusted dividend yield.

Source of Information: Value Line Investment Survey  
www.zacks.com Downloaded on 09/30/2020  
www.yahoo.com Downloaded on 09/30/2020  
Bloomberg Professional Services

Spire Missouri Inc.  
Indicated Common Equity Cost Rate  
Through Use of a Risk Premium Model  
Using an Adjusted Total Market Approach

<u>Line No.</u>		<u>Proxy Group of Forty- One Non-Price Regulated Companies</u>
1.	Prospective Yield on Baa2 Rated Corporate Bonds (1)	4.08 %
2.	Adjustment to Reflect Proxy Group Bond Rating (2)	<u>(0.20)</u>
3.	Prospective Bond Rating	3.88
4.	Equity Risk Premium (3)	<u>8.65</u>
5.	Risk Premium Derived Common Equity Cost Rate	<u><u>12.53</u> %</u>

Notes: (1) Average forecast of Baa2 corporate bonds based upon the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated June 1, 2020 and October 1, 2020 (see pages 10 and 11 of Schedule DWD-D4). The estimates are detailed below.

Fourth Quarter 2020	3.50 %
First Quarter 2021	3.60
Second Quarter 2021	3.60
Third Quarter 2021	3.70
Fourth Quarter 2021	3.70
First Quarter 2022	3.80
2022-2026	5.00
2027-2031	<u>5.70</u>
Average	<u><u>4.08</u> %</u>

(2) To reflect the Baa1 average rating of the non-utility proxy group, the prospective yield on Baa2 corporate bonds must be adjusted downward by 1/3 of the spread between A2 and Baa2 corporate bond yields as shown below:

	A2 Corp. Bond Yield		Baa2 Corp. Bond Yield		Spread
Sep-2020	2.79	%	3.36	%	<u>0.57</u> %
Aug-2020	2.68		3.27		0.59
Jul-2020	2.69		3.31		<u>0.62</u>
	Average yield spread				<u><u>0.59</u> %</u>
	1/3 of spread				<u><u>0.20</u> %</u>

(3) From page 5 of this Schedule.

Spire Missouri Inc.  
Comparison of Long-Term Issuer Ratings for the  
Proxy Group of Forty-One Non-Price Regulated Companies of Comparable risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

Proxy Group of Forty-One Non- Price Regulated Companies	Moody's Long-Term Issuer Rating September 2020	Numerical Weighting (1)	Standard & Poor's Long-Term Issuer Rating September 2020	Numerical Weighting (1)
	Long-Term Issuer Rating		Long-Term Issuer Rating	
Apple Inc.	Aa1	2.0	AA+	2.0
Assurant Inc.	Baa3	10.0	BBB	9.0
Amgen	Baa1	8.0	A-	7.0
Amer. Tower 'A'	Baa3	10.0	BBB-	10.0
ANSYS, Inc.	NA	--	NA	--
Booz Allen Hamilton	NA	--	NA	--
Becton, Dickinson	Ba1	11.0	BBB	9.0
Bio-Rad Labs. 'A'	Baa2	9.0	BBB	9.0
Broadridge Fin'l	Baa1	8.0	BBB+	8.0
Cadence Design Sys.	Baa2	9.0	BBB+	8.0
Cerner Corp.	NA	--	NA	--
Chemed Corp.	WR	--	NR	--
CSW Industrials	NA	--	NA	--
Lauder (Estee)	A1	5.0	A+	5.0
Exponent, Inc.	NA	--	NA	--
Hershey Co.	A1	5.0	A	6.0
Int'l Flavors & Frag	Baa3	10.0	BBB	9.0
Ingredion Inc.	Baa1	8.0	BBB	9.0
Intel Corp.	A1	5.0	A+	5.0
Iron Mountain	Ba3	13.0	BB-	13.0
Hunt (J.B.)	Baa1	8.0	BBB+	8.0
J&J Snack Foods	NA	--	NA	--
St. Joe Corp.	NA	--	NA	--
ManTech Int'l 'A'	WR	--	BB+	11.0
McCormick & Co.	Baa2	9.0	BBB	9.0
Altria Group	A3	7.0	BBB	9.0
Motorola Solutions	Baa3	10.0	BBB-	10.0
Vail Resorts	B2	15.0	BB	12.0
Maxim Integrated	Baa1	8.0	BBB+	8.0
Northrop Grumman	Baa2	9.0	BBB	9.0
Old Dominion Freight	NA	--	NA	--
Pool Corp.	NA	--	NA	--
Rollins, Inc.	NA	--	NA	--
Selective Ins. Group	Baa2	9.0	BBB	9.0
Tetra Tech	NA	--	NA	--
Texas Instruments	A1	5.0	A+	5.0
AMERCO	WR	--	NR	--
United Parcel Serv.	A2	6.0	A-	7.0
Waters Corp.	NA	--	NA	--
West Pharmac. Svcs.	NA	--	NA	--
Western Union	Baa2	9.0	BBB	9.0
Average	Baa1	8.3	BBB+	8.3

Notes:  
(1) From page 6 of Schedule DWD-D4.

Source of Information:  
Bloomberg Professional Services

Spire Missouri Inc.  
Derivation of Equity Risk Premium Based on the Total Market Approach  
Using the Beta for  
Proxy Group of Forty-One Non-Price Regulated Companies of Comparable risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

<u>Line No.</u>	<u>Equity Risk Premium Measure</u>	<u>Proxy Group of Forty-One Non- Price Regulated Companies</u>
<u>Ibbotson-Based Equity Risk Premiums:</u>		
1.	Ibbotson Equity Risk Premium (1)	5.78 %
2.	Regression on Ibbotson Risk Premium Data (2)	9.42
3.	Ibbotson Equity Risk Premium based on PRPM (3)	9.54
4.	Equity Risk Premium Based on <u>Value Line</u> Summary and Index (4)	10.94
5	Equity Risk Premium Based on <u>Value Line</u> S&P 500 Companies (5)	11.02
6.	Equity Risk Premium Based on Bloomberg S&P 500 Companies (6)	<u>10.34</u>
7.	Conclusion of Equity Risk Premium	9.51 %
8.	Adjusted Beta (7)	<u>0.91</u>
9.	Forecasted Equity Risk Premium	<u><u>8.65</u> %</u>

Notes:

- (1) From note 1 of page 9 of Schedule DWD-D4.
- (2) From note 2 of page 9 of Schedule DWD-D4.
- (3) From note 3 of page 9 of Schedule DWD-D4.
- (4) From note 4 of page 9 of Schedule DWD-D4.
- (5) From note 5 of page 9 of Schedule DWD-D4.
- (6) From note 6 of page 9 of Schedule DWD-D4.
- (7) Average of mean and median beta from page 6 of this Schedule.

Sources of Information:

Stocks, Bonds, Bills, and Inflation - 2020 SBBI Yearbook, John Wiley & Sons, Inc.  
Value Line Summary and Index  
Blue Chip Financial Forecasts, June 1, 2020 and October 1, 2020  
Bloomberg Professional Services

Spire Missouri Inc.  
Traditional CAPM and ECAPM Results for the Proxy Group of Non-Price-Regulated Companies Comparable in Total Risk to the  
Proxy Group of Eight Natural Gas Distribution Companies

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Proxy Group of Forty-One Non-Price Regulated Companies	Value Line Adjusted Beta	Bloomberg Beta	Average Beta	Market Risk Premium (1)	Risk-Free Rate (2)	Traditional CAPM Cost Rate	ECAPM Cost Rate	Indicated Common Equity Cost Rate (3)
Apple Inc.	0.90	1.01	0.96	10.45 %	2.11 %	12.14 %	12.25 %	12.19 %
Assurant Inc.	0.90	1.07	0.98	10.45	2.11	12.35	12.40	12.38
Amgen	0.85	0.80	0.82	10.45	2.11	10.68	11.15	10.91
Amer. Tower 'A'	0.90	0.88	0.89	10.45	2.11	11.41	11.70	11.55
ANSYS, Inc.	0.90	0.96	0.93	10.45	2.11	11.83	12.01	11.92
Booz Allen Hamilton	0.90	0.92	0.91	10.45	2.11	11.62	11.85	11.74
Becton, Dickinson	0.80	0.68	0.74	10.45	2.11	9.84	10.52	10.18
Bio-Rad Labs. 'A'	0.80	0.71	0.76	10.45	2.11	10.05	10.68	10.37
Broadridge Fin'l	0.85	0.83	0.84	10.45	2.11	10.89	11.31	11.10
Cadence Design Sys.	0.95	0.94	0.95	10.45	2.11	12.04	12.17	12.10
Cerner Corp.	0.95	0.96	0.95	10.45	2.11	12.04	12.17	12.10
Chemed Corp.	0.85	0.96	0.91	10.45	2.11	11.62	11.85	11.74
CSW Industrials	0.85	0.98	0.92	10.45	2.11	11.72	11.93	11.83
Lauder (Estee)	0.90	0.96	0.93	10.45	2.11	11.83	12.01	11.92
Exponent, Inc.	0.85	0.90	0.88	10.45	2.11	11.31	11.62	11.46
Hershey Co.	0.85	0.77	0.81	10.45	2.11	10.57	11.07	10.82
Int'l Flavors & Frag	0.90	1.00	0.95	10.45	2.11	12.04	12.17	12.10
Ingredion Inc.	0.90	0.94	0.92	10.45	2.11	11.72	11.93	11.83
Intel Corp.	0.85	0.97	0.91	10.45	2.11	11.62	11.85	11.74
Iron Mountain	0.95	1.10	1.02	10.45	2.11	12.77	12.72	12.74
Hunt (J.B.)	0.95	0.93	0.94	10.45	2.11	11.93	12.09	12.01
J&J Snack Foods	0.90	0.77	0.83	10.45	2.11	10.78	11.23	11.01
St. Joe Corp.	0.85	0.97	0.91	10.45	2.11	11.62	11.85	11.74
ManTech Int'l 'A'	0.85	1.10	0.98	10.45	2.11	12.35	12.40	12.38
McCormick & Co.	0.85	0.70	0.78	10.45	2.11	10.26	10.84	10.55
Altria Group	0.85	0.85	0.85	10.45	2.11	10.99	11.38	11.19
Motorola Solutions	0.90	0.95	0.92	10.45	2.11	11.72	11.93	11.83
Vail Resorts	0.90	1.15	1.03	10.45	2.11	12.87	12.80	12.83
Maxim Integrated	0.95	0.97	0.96	10.45	2.11	12.14	12.25	12.19
Northrop Grumman	0.85	0.84	0.84	10.45	2.11	10.89	11.31	11.10
Old Dominion Freight	0.95	1.01	0.98	10.45	2.11	12.35	12.40	12.38
Pool Corp.	0.90	0.93	0.92	10.45	2.11	11.72	11.93	11.83
Rollins, Inc.	0.85	0.70	0.77	10.45	2.11	10.16	10.76	10.46
Selective Ins. Group	0.85	0.93	0.89	10.45	2.11	11.41	11.70	11.55
Tetra Tech	0.90	1.01	0.95	10.45	2.11	12.04	12.17	12.10
Texas Instruments	0.90	0.90	0.90	10.45	2.11	11.52	11.78	11.65
AMERCO	0.90	1.02	0.96	10.45	2.11	12.14	12.25	12.19
United Parcel Serv.	0.80	0.88	0.84	10.45	2.11	10.89	11.31	11.10
Waters Corp.	0.95	0.89	0.92	10.45	2.11	11.72	11.93	11.83
West Pharmac. Svcs.	0.80	0.82	0.81	10.45	2.11	10.57	11.07	10.82
Western Union	0.85	1.00	0.93	10.45	2.11	11.83	12.01	11.92
		Mean	<u>0.90</u>			<u>11.51</u> %	<u>11.77</u> %	<u>11.64</u> %
		Median	<u>0.92</u>			<u>11.72</u> %	<u>11.93</u> %	<u>11.83</u> %
		Average of Mean and Median	<u>0.91</u>			<u>11.62</u> %	<u>11.85</u> %	<u>11.74</u> %

Notes:

- (1) From note 1 of page 2 of Schedule DWD-D5.
- (2) From note 2 of page 2 of Schedule DWD-D5.
- (3) Average of CAPM and ECAPM cost rates.



Spire Missouri Inc.  
Derivation of Investment Risk Adjustment Based upon  
Ibbotson Associates' Size Premia for the Decile Portfolios of the NYSE/AMEX/NASDAQ

Line No.	[1] Market Capitalization on September 30, 2020 (1) (millions)	[2] Applicable Decile of the NYSE/AMEX/NASDAQ (2)	[3] Applicable Size Premium (3)	[4] Spread from Applicable Size Premium (4)
1.	\$ 2,299.083	6	1.34%	
2.	\$ 4,402.076	4	0.79%	0.55%
	[A]	[B]	[C]	[D]
		Decile	Market Capitalization of Smallest Company (millions)	Market Capitalization of Largest Company (millions)
	Largest	1	\$ 31,090.379	\$ 1,061,355.011
		2	13,142.606	30,542.936
		3	6,618.604	13,100.225
		4	4,312.546	6,614.962
		5	2,688.889	4,311.252
		6	1,669.856	2,685.865
		7	993.855	1,668.282
		8	515.621	993.847
		9	230.024	515.603
	Smallest	10	1.973	229.748
			*From 2020 Duff & Phelps Cost of Capital Navigator	

Notes:

- (1) From page 2 of this Schedule.
- (2) Gleaned from Columns [B] and [C] on the bottom of this page. The appropriate decile (Column [A]) corresponds to the market capitalization of the proxy group, which is found in Column [1].
- (3) Corresponding risk premium to the decile is provided in Column [D] on the bottom of this page.
- (4) Line No. 1 Column [3] - Line No. 2 Column [3]. For example, the 0.55% in Column [4], Line No. 2 is derived as follows 0.55% = 1.34% - 0.79%.

Spire Missouri Inc.  
Market Capitalization of Spire Missouri Inc. and the  
Proxy Group of Eight Natural Gas Distribution Companies

[1]	[2]	[3]	[4]	[5]	[6]		
Company	Exchange	Common Stock Shares Outstanding at Fiscal Year End 2019 (millions)	Book Value per Share at Fiscal Year End 2019 (1)	Total Common Equity at Fiscal Year End 2019 (millions)	Closing Stock Market Price on September 30, 2020	Market-to- Book Ratio on September 30, 2020 (2)	Market Capitalization on September 30, 2020 (3) (millions)
Spire Missouri Inc.	NA	NA	NA	1,538.877 (4)	NA	149.4 (5)	\$ 2,299.083 (6)
Based upon Proxy Group of Eight Natural Gas Distribution Companies							
Proxy Group of Eight Natural Gas Distribution Companies							
Atmos Energy Corporation	NYSE	119,339	\$ 48.184	\$ 5,750,223	\$ 95.590	198.4 %	\$ 11,407.608
New Jersey Resources Corporation	NYSE	89,338	17.369	1,551,717	27,020	155.6	2,413,914
NiSource Inc.	NYSE	382,136	15.666	5,986,700	22,000	140.4	8,406,985
Northwest Natural Holding Company	NYSE	30,472	28.419	865,999	45,390	159.7	1,383,124
ONE Gas, Inc.	NYSE	52,772	40.351	2,129,390	69,010	171.0	3,641,778
South Jersey Industries, Inc.	NYSE	92,394	15.410	1,423,785	19,270	125.0	1,780,435
Southwest Gas Holdings, Inc.	NYSE	55,007	45.556	2,505,914	63,100	138.5	3,470,969
Spire Inc.	NYSE	50,974	49.889	2,543,000	53,200	106.6	2,711,791
Average		109,054	\$ 32.606	\$ 2,844,591	\$ 49.323	149.4 %	\$ 4,402,076

NA= Not Available

Notes: (1) Column 3 / Column 1.

(2) Column 4 / Column 2.

(3) Column 1 \* Column 4.

(4) Requested rate base multiplied by the requested common equity ratio.

(5) The market-to-book ratio of Spire Missouri Inc. on September 30, 2020 is assumed to be equal to the market-to-book ratio of Proxy Group of Eight Natural Gas Distribution Companies on September 30, 2020 as appropriate.

(6) Column [3] multiplied by Column [5].

Source of Information: 2019 Annual Forms 10K  
yahoo.finance.com  
Bloomberg Professional

Spire Missouri, Inc.  
Derivation of the Flotation Cost Adjustment to the Cost of Common Equity

Equity Issuances since 2010

	[Column 1]	[Column 2]	[Column 3]	[Column 4]	[Column 5]	[Column 6]	[Column 7]	[Column 8]	[Column 9]	[Column 10]
Date of Offering	Transaction (1)	Market Price per Share	Average Offering Price per Share	Market Pressure (2)	Total Offering Expense per Share	Net Proceeds per Share (3)	Gross Equity Issue before Costs (4)	Total Net Proceeds (5)	Total Flotation Costs (6)	Flotation Cost Percentage (7)
5/10/2018	Equity Offering	\$ 71.10	\$ 68.75	\$ 2.35	\$ 2.251	\$ 66.4993	\$ 163,530,000	\$ 152,948,426	\$ 10,581,574	6.47%
5/12/2016	Equity Offering	\$ 64.70	\$ 63.05	\$ 1.65	\$ 2.186	\$ 60.8636	\$ 141,369,500	\$ 132,986,967	\$ 8,382,534	5.93%
6/11/2014	Equity Offering	\$ 47.19	\$ 46.25	\$ 0.94	\$ 1.808	\$ 44.4421	\$ 488,416,500	\$ 459,976,063	\$ 28,440,438	5.82%
5/29/2013	Equity Offering	\$ 45.09	\$ 44.50	\$ 0.59	\$ 1.824	\$ 42.6757	\$ 451,125,450	\$ 426,970,128	\$ 24,155,322	5.35%
							\$ 1,244,441,450	\$ 1,172,881,583	\$ 71,559,867	5.75%

Flotation Cost Adjustment

	Average Dividend Yield	Adjusted Dividend Yield	Average DCF Cost Rate Unadjusted for Flotation (8)	DCF Cost Rate Adjusted for Flotation (9)	Flotation Cost Adjustment (10)
Proxy Group of Eight	3.74 %	3.86 %	10.02 %	10.26 %	0.24 %
Natural Gas					
Distribution					
Companies					

See page 2 of this Schedule for notes.

Source of Information: Company SEC filings

Spire Missouri Inc.  
Notes to Accompany the  
Derivation of the Flotation Cost Adjustment to the Cost of Common Equity

- (1) Company-provided.
- (2) Column 2 – Column 3.
- (3) Column 2 – the sum of columns 4 and 5.
- (4) Column 1 \* Column 2.
- (5) Column1 \* Column 6.
- (6) Column1 \* (the sum of columns 4 and 5).
- (7) (Column 7 – Column 8) divided by Column 7.
- (8) Using the average growth rate from Schedule DWD-D3.
- (9) Adjustment for flotation costs based on adjusting the average DCF constant growth cost rate in accordance with the following:

$$K = \frac{D(1 + 0.5g)}{P(1 - F)} + g,$$

where  $g$  is the growth factor and  $F$  is the percentage of flotation costs.

- (10) Flotation cost adjustment of 0.24% equals the difference between the flotation adjusted average DCF cost rate of 10.26% and the unadjusted average DCF cost rate of 10.02% of the Utility Proxy Group.

Source of Information:

Company provided information