

1 BEFORE THE PUBLIC SERVICE COMMISSION
2 STATE OF MISSOURI
3 _____
4 TRANSCRIPT OF PROCEEDINGS
5 HEARING
6 November 21, 2003
7 Jefferson City, Missouri
8 Volume 3
9 _____
10
11 In the Matter of the Application of) Case No.
12 Missouri-American Water Company for) WO-2004-0116
13 Approval to Establish an Infrastructure) Tariff No.
14 System Replacement Surcharge (ISRS)) YW-2004-0274
15
16 BEFORE: _____
17 MORRIS L. WOODRUFF, Presiding
18 STEVE GAW, Chair
19 CONNIE MURRAY,
20 BRYAN FORBIS,
21 ROBERT CLAYTON,
22 COMMISSIONERS.
23 _____
24
25 REPORTED BY:
 TRACY L. THORPE, CSR, CCR
 ASSOCIATED COURT REPORTERS

1 A P P E A R A N C E S

2 W.R. ENGLAND, III, Attorney at Law
3 BRYDON, SWEARENGEN & ENGLAND
4 312 East Capitol Avenue
Jefferson City, Missouri 65102
573-635-7166

FOR: Missouri-American Water Company

6 LISA C. LANGENECKERT, Attorney at Law
7 720 Olive Street, Suite 2400
St. Louis, Missouri 63101
314-345-6441

FOR: Missouri Energy Group

8 DIANA M. VUYLSTEKE, Attorney at Law
9 211 N. Broadway, Suite 3600
St. Louis, Missouri 63102
10 314-259-2543

FOR: Missouri Industrial Energy Consumers

11 RUTH O'NEILL, Assistant Public Counsel
12 P.O. Box 2230
Jefferson City, Missouri 65102
13 573-751-5559

FOR: Office of Public Counsel and the Public

14 KEITH R. KRUEGER, Deputy General Counsel
15 THOMAS R. SCHWARZ, JR., Deputy General Counsel
P.O. Box 360
16 Jefferson City, Missouri 65102
573-751-8701
17 FOR: Staff of the Missouri Public Service Commission

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1 JUDGE WOODRUFF: We're on the record. This is
2 Case No. WO-2004-0116. And the caption is in the matter of
3 the application of Missouri-American Water Company for
4 approval to establish an Infrastructure System Replacement
5 Surcharge.

6 And we'll begin today by taking entries of
7 appearance. Let's begin with Staff.

8 MR. KRUEGER: Keith R. Krueger and Thomas R.
9 Schwarz for the Staff of the Missouri Public Service
10 Commission. Our address is PO Box 360, Jefferson City,
11 Missouri 65102.

12 JUDGE WOODRUFF: And for Missouri-American
13 Water Company?

14 MR. ENGLAND: Thank you, your Honor. Let the
15 record reflect the appearance of W.R. England of the law
16 firm of Brydon, Swearingen and England, PC, Post Office Box
17 456, Jefferson City, Missouri 65102 appearing on behalf of
18 the applicant, Missouri-American Water Company.

19 JUDGE WOODRUFF: And for Public Counsel?

20 MS. O'NEILL: Good morning, your Honor. My
21 name is Ruth O'Neill. I'm with the Office of the Public
22 Counsel and representing that office. Our address is PO Box
23 2230, Jefferson City, Missouri 65102.

24 JUDGE WOODRUFF: And for the Missouri
25 Industrial Energy Consumers?

1 MS. VUYLSTEKE: Diana Vuylsteke of the firm
2 Bryan Cave, LLC, 211 North Broadway, Suite 3600, St. Louis,
3 Missouri 63102.

4 JUDGE WOODRUFF: And for Missouri Energy
5 Group?

6 MS. LANGENECKERT: Lisa C. Langeneckert of the
7 law office of Robert Johnson, 720 Olive, 24th Floor,
8 St. Louis, Missouri 63102.

9 JUDGE WOODRUFF: I believe that's all the
10 parties.

11 The way we're going to work this today is
12 we're going to start out by taking opening statements from
13 the parties. The Commissioners have requested an
14 opportunity to then question counsel either as part of the
15 process like a court of appeals type process where the
16 questions are at the end of your presentations.

17 After that then, we're going to go ahead and
18 take whatever testimony we need to take to fill up the
19 factual issues and the witnesses will be subject to
20 cross-examination as they would be in an ordinary hearing,
21 of course, questions from the Bench and the usual process.

22 Before we do that, are there any other matters
23 anybody wants to bring up while we're on the record?

24 MR. ENGLAND: I don't know if it needs to be
25 brought up on the record, but I was going to request that we

1 premark exhibits, one I plan on using.

2 JUDGE WOODRUFF: Yes. We'll do that as soon
3 as we get off the record and we'll take a short break. And
4 I'll go upstairs and get the Commissioners and bring them
5 back down and get started.

6 All right. Anything else while we're on the
7 record? Mr. Krueger, did you have something?

8 MR. KRUEGER: No, your Honor.

9 JUDGE WOODRUFF: I thought I saw your hand
10 going up.

11 Okay. With that, we're off the record.

12 (A recess was taken.)

13 (Exhibits Nos. 1 through 7 were marked for
14 identification.)

15 JUDGE WOODRUFF: We're ready to go ahead and
16 get started with opening statements and we'll begin with
17 Missouri-American.

18 MR. ENGLAND: Thank you, your Honor. Good
19 morning. May it please the Commission. I'm Trip England.
20 I represent the applicant, Missouri-American Water Company.

21 And I believe you have a case of first
22 impression before you today. To my knowledge, this is the
23 first and only application for an Infrastructure System
24 Replacement Surcharge, I-S-R-S, or as I sometimes refer to
25 it and probably will throughout this proceeding, ISRS.

1 It was filed pursuant to new legislation,
2 passed this last session, Section 393.1000 through 1006. We
3 believe the purpose of that legislation was to allow the
4 recovery of specified costs or revenue requirements directly
5 associated with particular plant that's placed in service
6 subsequent to our last rate case before you all.

7 There are three specific types of plant that
8 are eligible for this recovery. There are mains, valves and
9 hydrants installed as replacements for facilities that have
10 been worn out or in a deteriorated condition; there are
11 facilities that represent main cleaning and relining
12 projects; and finally, there are facility relocations, which
13 have come about as a result of governmental entities such as
14 the Highway Department requiring the company to move its
15 lines when it moves or reconstructs highways.

16 The other significant feature of the
17 legislation is it applies only to the St. Louis County
18 district of the company. As you know, the company serves
19 approximately eight other districts throughout the state.
20 This is only applicable in the St. Louis County area.

21 I'd like to refer to an exhibit that has been
22 marked for purposes of identification as Exhibit No. 6. It
23 is a one-page exhibit and it has Revised Appendix B up in
24 the right-hand corner. And essentially this is a revised
25 revenue requirement calculation that the company has

1 performed after Staff's review of its initial application
2 and with adjustments that we have agreed to.

3 Despite our efforts to try to reach agreement,
4 both through discussions with Staff in the prehearing
5 conference earlier this week, we still have three areas of
6 disagreement between us and the Staff and various other
7 parties regarding the way in which you calculate the revenue
8 requirement associated with this infrastructure replacement
9 plan. From time to time, we'll refer to it as revenue
10 requirement or the revenues that we're trying to generate
11 with the surcharge.

12 The three areas where we disagree are
13 accumulated depreciation, accumulated depreciation as it
14 relates to the net cost of removal, and property taxes. And
15 if you're following on Exhibit 6, the accumulated
16 depreciation amounts that are in controversy are on lines 6
17 and 24. The accumulated depreciation related to net cost of
18 removal is located on line 29. And the property tax figure
19 is on line 48.

20 With those three exceptions in mind, generally
21 speaking, everything else on this schedule, the other
22 numbers that are being used, the calculations that are being
23 made, are not in disagreement. Essentially Staff either
24 uses the same numbers or performs the same calculations. So
25 we're really just focusing on these three areas highlighted

1 by these four lines on this exhibit.

2 We also have agreed for purposes of this case
3 to the appropriate rate design. And that is the way in
4 which these revenues get allocated to the various customer
5 classes and the way in which the rates get spread -- or the
6 surcharge, if you will, gets spread to those customer
7 classes.

8 The only thing we need for you to tell us is
9 what is the revenue requirement. We know the billing
10 determinants, we know the cost allocations. The last plug,
11 if you will, in the calculation is for you to tell us the
12 revenue requirement, which our exhibit will show as of today
13 is roughly \$3.8 million. It's the last number on the far
14 right column in Exhibit 6.

15 Now, there is no disagreement between Staff
16 and company with respect to the total plant or gross plant
17 that has been spent since the last rate case. And that
18 number is roughly 29 million. It is the sum of lines 3 and
19 20, I believe.

20 As I mentioned to you, the issue -- the first
21 big issue and really the major issue between the parties is
22 the amount of accumulated depreciation that you deduct from
23 that gross plant figure to arrive at a net plant figure.

24 Our proposed accumulated depreciation is
25 roughly \$790,000. And that, as I pointed out, was line 6

1 and 24. Staff, by way of comparison, is \$15.5 million of
2 accumulated depreciation.

3 Now, to put that in perspective, Staff is
4 assuming an amount of accumulated depreciation associated
5 with this replacement plant that is over 50 percent of the
6 total amount invested in just the last two and a half years.
7 Stated another way, Staff's calculation assumes that this
8 plant is 53 percent depreciated. Stated another way, that
9 assumes an effective depreciation rate on an annualized
10 basis of approximately 21 percent.

11 The authorized depreciation rates for this
12 plant on average is about 2 percent. So that ought to tell
13 you something about that figure. It's way out of line with
14 what our authorized depreciation rates are. It's way out of
15 line with common sense.

16 We also disagree with the way in which cost of
17 removal, I guess, is not being handled by Staff. We have
18 proposed a further adjustment -- excuse me, the cost of
19 removal associated with net salvage. We have proposed a
20 further adjustment to the accumulated depreciation to
21 reflect the fact that as we retire plant and replace it, we
22 incur an actual expense to remove it from service.

23 That expense, on average, exceeds the salvage
24 value. That is an out-of-pocket expense we incur. When we
25 incur it, it is booked to the accumulated depreciation

1 account and reduces the amount of accumulated depreciation.
2 We, therefore, believe it is appropriate to further reduce
3 accumulated depreciation for these costs of removal net of
4 salvage.

5 Finally, we disagree with Staff with respect
6 to the property tax calculation. Now, there is no
7 disagreement between Staff and company on the appropriate
8 rate -- tax rate to be applied to the property. And I don't
9 believe there's a dispute with the notion that the company
10 is going to have to pay property taxes on this property.

11 The dispute centers upon, at least in Staff's
12 mind, whether or not all of the property tax is due within
13 the first 12 months of the filing of this ISRS application.
14 Staff contends that property placed in service after
15 January 1, 2003 will not become due until December 2004 or
16 roughly 16 months after the filing of the application.

17 We disagree. First, we believe that is a
18 strained and overly narrow reading of the statute regarding
19 the way in which property taxes are to be calculated. And
20 second, more importantly, those taxes on plant placed in
21 service after 2003 will become due on January 1, 2004
22 because the company begins accruing property tax on that
23 plant on that date and does so throughout the year.

24 So there you have it, the three issues that we
25 have with Staff. The bottom line is we believe the revenue

1 requirement associated with this roughly \$30 million in new
2 plant we put in the ground is \$3.8 million. Staff would
3 have you believe that it's 1.8 million. And it's
4 attributable to those three issues that we've just
5 discussed. Thank you very much.

6 JUDGE WOODRUFF: Thank you. Please stay here
7 for questions, Mr. England.

8 MR. ENGLAND: I'm sorry.

9 CHAIR GAW: I'm going to defer until they're
10 all finished.

11 JUDGE WOODRUFF: Commissioner Murray?

12 COMMISSIONER MURRAY: I just have one. Most
13 of that difference, is that in the net cost of removal?

14 MR. ENGLAND: No. It's in the -- what I call
15 the accumulated -- the first issue, the accumulated
16 depreciation generally. The net cost of removal is about a
17 million dollar figure on line 29. The first difference is
18 the difference between the roughly \$800,000 that we have for
19 accumulated depreciation and the 15.5 million that Staff
20 has, roughly \$14.5 million difference.

21 COMMISSIONER MURRAY: All right. Thank you.

22 JUDGE WOODRUFF: Commissioner Forbis?
23 Commissioner Clayton? Chair Gaw, are you ready?

24 CHAIR GAW: No. I'm going to wait until all
25 of them have finished, see if I have any questions. But

1 thank you for asking, Judge.

2 JUDGE WOODRUFF: Okay. That's fine. I do
3 have a question and it's following up on what Commissioner
4 Murray indicated --

5 MR. ENGLAND: Certainly.

6 JUDGE WOODRUFF: -- about the cost of the
7 accumulated depreciation, I believe. Do you know how much
8 difference that actually makes in the revenue requirement?

9 MR. ENGLAND: Roughly what you're talking
10 about -- the difference between the two accumulated
11 depreciation amounts are 14.5 million. It's the difference
12 between the rate of return applied to that, if you will. In
13 other words, if you buy Staff's approach, you've just
14 reduced your gross plant by that much more. So you've got a
15 smaller number against which you multiply your rate of
16 return.

17 Conversely, if you buy our accumulated
18 depreciation, you have a higher net original cost against
19 which you apply the rate of return.

20 JUDGE WOODRUFF: Okay. I think I understand
21 that. If the Commission were to agree with
22 Missouri-American on that first issue and with Staff on the
23 other two issues, have you done any calculations to indicate
24 what --

25 MR. ENGLAND: Yes.

1 JUDGE WOODRUFF: -- what the results would be?

2 MR. ENGLAND: I'm sorry. I haven't, but I
3 believe the Missouri Energy Group has. And I believe it's
4 in their response to -- or their reply to our response to
5 Staff.

6 JUDGE WOODRUFF: All right. I think I
7 remember seeing that.

8 MR. ENGLAND: It's roughly a \$3.6 million
9 figure.

10 JUDGE WOODRUFF: So the first issue is making
11 the biggest swing on the rate requirement?

12 MR. ENGLAND: Absolutely.

13 COMMISSIONER MURRAY: Judge, may I ask another
14 one?

15 JUDGE WOODRUFF: Yes.

16 COMMISSIONER MURRAY: Thank you.

17 Mr. England, the issues that are -- that
18 there's disagreement on here, is the Staff taking the
19 position that there should be a different methodology
20 applied then has been applied in your previous rate cases
21 for these items?

22 MR. ENGLAND: That would be my contention,
23 your Honor.

24 COMMISSIONER MURRAY: And the language of the
25 legislation itself where it says in 393.1006.1 -- or

1 rather .2, subsection 2 that no other revenue requirement or
2 rate-making issue shall be examined in consideration of the
3 petition or proposed rate schedules, isn't that a
4 rate-making issue if there is a difference in methodology
5 from what has been applied in the past being proposed here?

6 MR. ENGLAND: That would be my belief. I
7 believe that what you just read indicates that in general or
8 in essence what the legislature is saying, you will engage
9 in single-issue rate-making and this is the single issue
10 that you will examine. By bringing in what we believe
11 accumulated depreciation that's not associated with the new
12 plant, you've gone beyond the concept or the narrow
13 single-issue rate-making issue, if you will.

14 COMMISSIONER MURRAY: By changing the
15 methodology that has previously been applied to accumulated
16 depreciation; is that right?

17 MR. ENGLAND: Correct. That and it's a
18 mismatch. I mean, you're basically attributing accumulated
19 depreciation from other plant to this plant, yet you're not
20 giving us the benefit in your gross plant figure of all that
21 other plant.

22 COMMISSIONER MURRAY: So would it be the
23 company's position then that this should not be an issue
24 that we are considering?

25 MR. ENGLAND: I don't know what -- I guess

1 parties can raise whatever issue they want to raise and I
2 can't tell you it's irrelevant. I just -- I'm just telling
3 you it's wrong.

4 COMMISSIONER MURRAY: Well, is it in
5 compliance with the statute to raise that issue though --
6 for Staff to raise it?

7 MR. ENGLAND: No. Our argument is they're
8 going beyond the dictates of the statute. But obviously --
9 and they'll speak for themselves -- they're going to tell
10 you they're not. So, I mean, I think that's the issue you
11 have to resolve.

12 COMMISSIONER MURRAY: Thank you.

13 MR. ENGLAND: You bet. Thank you.

14 JUDGE WOODRUFF: Any further questions for
15 Mr. England?

16 Then we'll move to Staff.

17 MR. KRUEGER: Thank you, your Honor. Good
18 morning. May it please the Commission. My name's Keith R.
19 Krueger. And Tim Schwarz and I will be representing the
20 Staff of the Missouri Public Service Commission in this
21 proceeding.

22 This is the first case in which an
23 Infrastructure System Replacement Surcharge, or ISRS, will
24 have to be determined. The parties to this case and the
25 Commission will be breaking new ground in a decision that's

1 rendered in this case. There are no rules to guide us, no
2 forms have been prescribed for us to use in deciding how to
3 determine the amount of the ISRS.

4 The statute that established the ISRS, House
5 Bill 208, was passed in the 2003 legislative session and has
6 not been construed by an appellate court nor by any other
7 court nor by this Commission. Not surprisingly, there are
8 differences of opinion as to how the statute should be
9 construed.

10 Probably as a result of this uncertainty,
11 there's a wide discrepancy between the level where
12 Missouri-American Water Company thinks the ISRS ought to be
13 established and the level that the Staff thinks is
14 appropriate.

15 The company thinks that the ISRS should be
16 based on ann-- should result in an annual revenue
17 requirement of a little under \$4 million and the Staff
18 believes it ought to be a little under \$2 million.

19 The procedure that the company followed in
20 reaching its conclusion is set forth in a revenue
21 requirement calculation that it filed with its application
22 in this case. The Staff has filed a similar document with
23 the Commission in its recommendation to the Commission.

24 Fortunately, these two calculations are very
25 similar in form. In fact, the Staff's calculation followed

1 the same form as the company's calculation did. This
2 Exhibit 6 that has been referred to in the opening
3 statement, rearranges numbers a little bit, but essentially
4 does the same thing.

5 These two calculations do have different
6 inputs and they come to different conclusions, but since the
7 forms are similar, it's relatively easy to identify the half
8 dozen or so issues on which the company and the Staff
9 initially disagreed.

10 The parties have now resolved some of these
11 disagreements, so there are only three significant disputes
12 remaining. Once the Commission resolves these disputes, it
13 can simply plug in the numbers that it chooses into the
14 revenue requirement calculation form and calculate the
15 company's annual revenue requirement and from that determine
16 what the amount of the surcharge will be.

17 One of these unresolved issues is property
18 taxes. The issue is whether the property tax the company
19 will have to pay in December 2004 on infrastructure
20 replacement plant that was placed in service during 2003 can
21 be included in determining -- in determining the amount of
22 this ISRS.

23 The resolution of that question turns almost
24 exclusively on legal question. By far the biggest issue is
25 the amount of the accumulated depreciation that should be

1 offset against the infrastructure replacement plant to
2 determine the net original cost of eligible plant.

3 I wouldn't agree with Mr. England's statement
4 of the depreciation rates that he says that the Staff has
5 applied to infrastructure replacement plant and we'll
6 present evidence regarding the way that we determined the
7 appropriate accumulated depreciation. Our approach is
8 completely different and the Staff will explain the way that
9 it derived its number.

10 The Staff will present evidence, examples and
11 illustrations to show that in order to determine the amount
12 of the net original cost of the infrastructure replacement
13 plant and to prevent the company from recovering more than
14 the General Assembly has authorized, it's necessary to
15 determine the net change and the amount of the company's
16 invested plant since its last rate case and to determine the
17 net change and the amount of the company's depreciation
18 reserve since its last rate case.

19 The Staff's evidence will show that when these
20 factors are accounted for, the depreciation reserve that is
21 applicable to the company's infrastructure replacement plant
22 is \$11,897,494. I believe that may be only for the valves,
23 mains and hydrants.

24 The other disputed issue is the question of
25 how the cost of removal net of salvage should be treated.

1 The Staff will present evidence to show that the company has
2 been receiving cost of removal net of salvage through its
3 depreciation rates and accumulating these funds to pay for
4 the cost when it's incurred and that it would be improper
5 for the company's ratepayers to pay these costs again by
6 including them as an addition to the ISRS revenues.

7 Other issues, including offsets for
8 reimbursements that the company has received for facilities
9 relocation, the proper recognition of deferred income taxes,
10 the proper rate of return to apply to the infrastructure
11 replacement plant and the appropriate rate design have all
12 been resolved by agreement of the parties so there are just
13 these three issues that remain.

14 Steve Rackers will be testifying in support of
15 the Staff's position on these matters and he'll be pleased
16 to answer your questions. Thank you.

17 JUDGE WOODRUFF: Chair Gaw, do you have any
18 questions at this time? Commissioner Murray?

19 COMMISSIONER MURRAY: Just one, I believe.

20 Mr. Krueger, are the calculations that the
21 Staff has made based on the company's total plant since the
22 last rate case and the company's total accumulated
23 depreciation on all of the assets since the last rate case?

24 MR. KRUEGER: That's a factor. The Staff's
25 calculation is shown in its initial filing in this case, the

1 case file memorandum. And Attachment B to that memorandum,
2 page 2 of 4, that's Exhibit 1, shows the way that the
3 calculation is done.

4 We first showed the change in plant in service
5 since the last rate case, that's on the first line there,
6 107,748,771, changes in advances, changes in CIAC are also
7 shown and those numbers are listed there. And that results
8 in a change in invested plant since the last rate case of
9 \$93,315,598.

10 The infrastructure replacement is 20,723,376
11 and that represents approximately 22 percent of the
12 \$93 million figure. And that 22 percent is applied to the
13 depreciation reserve, which is on the bottom line there.
14 The depreciation reserve shows 53,573,609 and applying
15 22 percent to that results in 11,897,494. And then a
16 similar calculation is done with regard to the facilities
17 relocations.

18 COMMISSIONER MURRAY: And I said I just had
19 one question, but I have another one. Is the methodology
20 that Staff is applying a different methodology for
21 determining accumulated depreciation than was applied in the
22 last rate case?

23 MR. KRUEGER: Well, the last rate case didn't
24 address the Infrastructure System Replacement Surcharge, so
25 I think the issue in this case is what is the appropriate

1 revenue requirement for the infrastructure replacement plant
2 that's been installed.

3 COMMISSIONER MURRAY: I understand that. But
4 you have to -- you had to have a methodology for accumulated
5 depreciation in your previous rate cases.

6 MR. KRUEGER: I think, you know, the statute
7 refers to the -- I have it here -- the net original cost of
8 eligible Infrastructure System Replacements. The
9 methodology that we used was an attempt to determine what
10 is, in fact, the net original cost of eligible
11 infrastructure replacements, which of course, was not -- not
12 an issue in a previous case.

13 I might be able to illustrate the point a
14 little bit by saying that if the company's plant in service
15 is determined in a rate case and if there are no additions
16 to the plant in service and if there are no retirements, the
17 plant in service declines over time as depreciation accrues.
18 That reduces the rate base.

19 Then if there's infrastructure system or an
20 infrastructure replacement plant is installed, that would
21 increase it. But if, for example, the net plant were
22 determined in a prior rate case to be \$100 million and if
23 depreciation reduced the value of that plant, like as I
24 say -- assuming no additions and no retirements, if that
25 reduced, as a result of depreciation, the \$95 million, but

1 if there was \$5 million of infrastructure replacement plant
2 added, the company's net plant in service would then be
3 \$100 million, the same as in the prior rate case.

4 Under the company's calculation, it would be
5 entitled to the rev-- the rates and the revenues that are
6 established in the prior rate case, plus an additional
7 return on the \$5 million of infrastructure system
8 replacement, even though the net plant in service doesn't
9 change.

10 This results in a kind of double collection or
11 double dipping that we don't think the legislature intended.
12 That's why it's necessary to offset this and to determine
13 the depreciation in the way that the Staff has done so.
14 The --

15 COMMISSIONER MURRAY: May I ask you, in
16 determining the accumulated depreciation, are you applying
17 the same methodology that -- is Staff applying the same
18 methodology that it has applied in the past in rate cases?

19 MR. KRUEGER: Yes.

20 COMMISSIONER MURRAY: No change in
21 methodology?

22 MR. KRUEGER: Correct.

23 COMMISSIONER MURRAY: How about the cost of
24 net salvage removal, cost of removal?

25 MR. KRUEGER: The Staff used the depreciation

1 rates that were prescribed in the prior case in the
2 St. Louis County Water case, the last rate case. In that
3 case the rate base against which the depreciation is applied
4 includes the original plant plus cost of removal net of
5 salvage based upon estimates of what that will be at some --
6 at some point in the future.

7 So those rates are designed to collect a cost
8 of removal that has not been incurred and will not be
9 incurred for quite some time until the plant is retired.
10 The numbers that the company has included here are the cost
11 of removal of the items that have been replaced. These are
12 historical replacements. So that's a difference.

13 COMMISSIONER MURRAY: Okay. That's all my
14 questions right now. Thank you.

15 JUDGE WOODRUFF: Commissioner Forbis?
16 Commissioner Clayton?

17 All right. I have a couple questions. And
18 the first one concerns accumulated depreciation. And as I
19 understand it, the whole idea of the statute is that the
20 company is to be allowed to recover the cost of
21 infrastructure replacement. Would you agree on that?

22 MR. KRUEGER: Yeah. It's to --

23 JUDGE WOODRUFF: That's probably
24 oversimplifying.

25 MR. KRUEGER: -- eliminate or reduce the

1 effects of regulatory lag.

2 JUDGE WOODRUFF: So, in effect, they get to
3 recover it sooner?

4 MR. KRUEGER: Correct.

5 JUDGE WOODRUFF: And this will all be examined
6 in the upcoming rate case so that if --

7 MR. KRUEGER: Correct.

8 JUDGE WOODRUFF: -- they recover too much
9 now --

10 MR. KRUEGER: No. The amount that is
11 recovered pursuant to the order that the Commission will
12 enter in this case will be collected from January 1 of 2004
13 until the effective date of the rates in the pending rate
14 case, which is April 16th. That will eventuall-- of 2004.

15 That will eventually have to be reconciled,
16 but since the collection will continue until the effective
17 date of the order in the rate case, it can't be reconciled
18 as part of that rate case. It will be reconciled I believe
19 at the time of the next ISRS application or within
20 12 months. I'm not -- I'm not certain about that, but it
21 will be some time subsequent to that. It will not be
22 determined in this --

23 JUDGE WOODRUFF: It will be reconciled based
24 on what the Commission orders in the upcoming rate case?

25 MR. KRUEGER: No. What will be reconciled is

1 in this case -- in this ISRS case, the Commission will have
2 to determine a bottom line number on how much the company
3 ought to recover on an annual basis from the Infrastructure
4 System Replacement Surcharge. And then they're entitled to
5 recover that over a period of approximately three and a half
6 months.

7 So taking that annual requirement and
8 prorating it over the three and a half months, you can come
9 up with a dollar amount that the company should recover
10 during this period of time under the ISRS. Then that will
11 simply be compared with the amount that the company actually
12 does recover under the ISRS. And so that number will be
13 determined and it will be subtracted and either an
14 over-recovery or under-recovery will be built into the next
15 ISRS.

16 JUDGE WOODRUFF: So, in effect, is the
17 legislature saying that the company gets to recover these
18 costs sooner than they would otherwise?

19 MR. KRUEGER: Yes.

20 JUDGE WOODRUFF: Okay. Would they eventually
21 recover the costs anyway?

22 MR. KRUEGER: Well, not necessarily. I don't
23 think they'd recover all of it, because a major issue in the
24 last St. Louis County Water rate case was the fact that
25 providing water utility service is a rising cost industry

1 and they're continually making replacements of their
2 infrastructure system and they're not able to recover these
3 until the next rate case; that is, they're not able to
4 recover them at all until the next rate case.

5 Then in the next rate case, their rate base is
6 determined anew and new rates are set. But during that
7 period of time between the rate cases, they're not able to
8 recover it.

9 One method of dealing with that sort of
10 problem that has been proposed is an AAO. An AAO merely
11 allows the company to book expenditures and then the
12 question of whether -- of how much of them they're able to
13 recover is determined in the next subsequent rate case.

14 In this proceeding, they will actually be
15 authorized to start recovering revenues based on these
16 investments from now until the effective date of the order
17 in the rate case.

18 JUDGE WOODRUFF: Okay. Another thing I don't
19 understand, again, concerning the accumulated depreciation
20 on the affected plant. I believe the company's position is
21 they've got this amount of plant over here, these mains and
22 whatever pumps or whatever they're replacing, they're taking
23 depreciation on that; is that correct?

24 MR. KRUEGER: Yes.

25 JUDGE WOODRUFF: And the Staff's position is

1 that, no, we're not going to look at just what's over here,
2 we have to look at -- can you explain to me what Staff wants
3 to look at?

4 MR. KRUEGER: The Staff wants to look at the
5 change in the company's invested plant and the change in --

6 JUDGE WOODRUFF: What is the reason? Why is
7 that more appropriate than looking at the plant itself?

8 MR. KRUEGER: Well, because of the reason that
9 I tried to explain a little bit earlier. The company's
10 invested plant declines as a result of depreciation all the
11 time. And to allow them to not recognize that in the ISRS
12 would be to allow them to recover on a change in plant that
13 results from depreciation and to also recover on the ISRS.
14 So they would be double recovering to the extent of the
15 depreciation that occurs between the last rate case and the
16 present time.

17 JUDGE WOODRUFF: Okay. That's all the
18 questions I have.

19 Anybody else have any questions for Staff at
20 this time?

21 Step down then.

22 And for Public Counsel then?

23 MS. O'NEILL: Good morning. As you know, I'm
24 Ruth O'Neill. I represent the Office of the Public Counsel.

25 My office continues to be concerned that this

1 Infrastructure System Replacement Surcharge could result in
2 a utility collecting surcharges related to the single issue
3 even in situations when it may be in an over-earning
4 situation.

5 But we recognize that the statute allows a
6 company to apply for an ISRS as long as that company, like
7 Missouri-American, meets the statutory investment thresholds
8 for applying for that ISRS. And that's why we're here
9 today. We're not here to rehash whether or not the status
10 was something we supported.

11 The parties come before you today in this
12 first ISRS proceeding before the Commission's rules
13 governing how these proceedings should happen have been
14 fully implemented. So the parties and the Commission can't
15 be guided by the rules. Therefore, the Commission has to
16 review this application solely on the issue of whether the
17 application meets the statutory requirements.

18 That doesn't necessarily mean that all the
19 issues are completely cut and dried. This statute, which is
20 now at Section 393.1000 through 1006, reduces this
21 Commission's inquiry into whether the amount being sought
22 can be justified under the ISRS mathematical formula.

23 In order for the Commission to ensure that it
24 only authorizes an ISRS that is lawful and reasonable, it's
25 important that the component numbers in that formula be

1 reasonable and accurate.

2 This is not the same as a prudence review. A
3 prudence review of the infrastructure replacement comes up
4 during the true-up phrase and that's not here in this
5 proceeding. However, especially with this first ISRS in
6 Missouri, it's vital to the interest of the company's
7 customers that the numbers be right and that the numbers be
8 no higher than necessary to comply with the statute.

9 Determining the right numbers to place in the
10 calculation for the surcharge is important for consistency
11 and to avoid surcharge shock to the customers. After the
12 limited review my office has been able to conduct in this
13 case, Public Counsel believes that the Staff has done the
14 most accurate job of designating the appropriate numbers,
15 which should be the component of the ISRS calculation.

16 Staff's correctly identified infrastructure
17 replacements for which the company received reimbursement
18 for exclusion from the ISRS and the company has agreed to
19 that exclusion. That's no longer an issue.

20 Staff also correctly identified and
21 the company has agreed and I think all parties are in
22 agreement now about how this surcharge should be applied to
23 customer bills. My office also believes that Staff has
24 correctly identified the method for calculating how property
25 taxes should be included in the ISRS. Staff has correctly

1 identified the way in which accumulated depreciation reserve
2 related to the cost of removal and salvage should be
3 calculated.

4 Public Counsel believes the statutory language
5 regarding the treatment of accumulated depreciation is not
6 perfectly clear. My office does not have sufficient
7 resources at this time to fully review the ramifications of
8 the different methods of determining this number that have
9 been proposed by the Staff or the company or to come up with
10 any alternative proposals at this time.

11 However, based on what we've been able to
12 review, we believe that Staff's approach would result in a
13 lower surcharge and we would be comfortable, therefore, with
14 the adoption of Staff's approach. We merely ask the
15 Commission be mindful of the effect of the surcharge on the
16 company's customers in determining which components are the
17 best to use in calculating this ISRS. Thank you.

18 JUDGE WOODRUFF: Commissioner Gaw?
19 Commissioner Murray?

20 COMMISSIONER MURRAY: Yes. Ms. O'Neill,
21 something you said there. Is it accurate to say that the
22 Office of Public Counsel did not review the calculations and
23 the methodology, but simply supports Staff's recommendations
24 because it results in a lower surcharge?

25 MS. O'NEILL: On the accumulated depreciation

1 issue? We have not been able to thoroughly analyze that.
2 Our staff has been -- as you're aware, we've got several
3 rate cases going on and our staff is very small and
4 stretched. We weren't able to do very much analysis
5 regarding that issue. And that one we believe requires more
6 analysis than we were able to put in.

7 So when we're looking at it, I think at the
8 time that we filed the list of issues, my office officially
9 does not take a position, however, we recognize that that
10 calculation would be a lower number and we think that's
11 better for the customers, so we're very comfortable saying
12 that the Commission should consider a lower surcharge.

13 COMMISSIONER MURRAY: All right. Thank you.

14 JUDGE WOODRUFF: Commissioner Forbis?
15 Commissioner Clayton?

16 You may step down. Thank you.

17 And for the Missouri Industrial Energy
18 Consumers?

19 MS. VUYLSTEKE: Good morning. My name is
20 Diane Vuylsteke. I represent the Missouri Industrial Energy
21 Consumers.

22 We support Staff's position in this case. And
23 we have settled on the issue of rate design, but we do
24 support the Staff's position on the amount of the ISRS rate.
25 And we have reviewed the Staff's calculations and we have

1 today our witness, Mike Gorman, who's available to answer
2 any questions that the Commission has about that. That's
3 all. Thank you.

4 JUDGE WOODRUFF: Any questions for
5 Ms. Vuylsteke?

6 MS. VUYLSTEKE: I apologize.

7 JUDGE WOODRUFF: All right. I don't see any
8 questions, so you can step down.

9 For Missouri Energy Group?

10 MS. LANGENECKERT: May it please the
11 Commission. I have a cold so excuse me if I start coughing.

12 I am Lisa Langeneckert and I represent the
13 Missouri Energy Group. And we do not agree with the concept
14 of the Infrastructure System Replacement Surcharge. And we
15 were clear with that with the legislature but they passed it
16 anyway. And so we are here to make -- or to indicate that
17 we feel the reading of the statute goes along with what the
18 company is saying should be the infrastructure depreciated
19 amount.

20 We believe it's single-issue rate-making and I
21 think that those problems have come to the forefront now
22 because we're seeing a part of the case where it's believed
23 that the company is over-earning, yet under the statute,
24 they're allowed to come in and say that they need to recover
25 this surcharge. But by reading of the statute, we believe

1 that they are allowed to do that.

2 Our witness, Billie LaConte, is here and she
3 can answer any questions you have relating to our positions
4 we've stated.

5 JUDGE WOODRUFF: Any questions for
6 Ms. Langeneckert?

7 COMMISSIONER MURRAY: I do, Judge.

8 JUDGE WOODRUFF: Go ahead.

9 COMMISSIONER MURRAY: Let me make sure that I
10 understood what you said. I know you said you didn't agree
11 with the concept of the surcharge, but that you believed
12 that the company's calculations comply with the statute; is
13 that correct?

14 MS. LANGENECKERT: That's our reading of the
15 statute, yes, the plain language.

16 COMMISSIONER MURRAY: Thank you.

17 MS. LANGENECKERT: We understand why Staff
18 believes what it believes.

19 COMMISSIONER MURRAY: Thank you.

20 JUDGE WOODRUFF: All right. Thank you then.

21 I believe that's all. Every party has had an
22 opportunity to give an opening statement now.

23 Let's go ahead and take any evidence. And
24 we'll begin with Missouri-American Water Company.

25 MR. ENGLAND: Thank you, your Honor. I'd like

1 to call to the witness stand Mr. Ed Grubb.

2 JUDGE WOODRUFF: Good morning, Mr. Grubb.

3 (Witness sworn.)

4 JUDGE WOODRUFF: You may be seated.

5 You may inquire.

6 MR. ENGLAND: Thank you, your Honor.

7 EDWARD GRUBB testified as follows:

8 DIRECT EXAMINATION BY MR. ENGLAND:

9 Q. Would you please state your name and address
10 for the record, please?

11 A. My name is Edward J. Grubb. My address is 535
12 North New Ballas Road, St. Louis, Missouri 63141.

13 Q. Mr. Grubb, by whom are you employed and in
14 what capacity?

15 A. I'm employed by Missouri-American Water
16 Company in the capacity of director of rates and revenues.

17 Q. And would you please briefly identify your
18 duties and responsibilities as director of rates and
19 revenues for the Missouri-American Water Company?

20 A. My primary responsibilities as director of
21 rates and revenues is to file rate petitions before this
22 Commission.

23 Q. Let me turn your attention to an exhibit that
24 has been marked for purposes of identification as No. 5.
25 It's titled Application and Petition for Establishment of an

1 Infrastructure System Replacement Surcharge. Do you have
2 that in front of you, sir?

3 A. Yes, I do.

4 Q. In your capacity as the director of rates and
5 revenues, were you involved in the preparation of this
6 application and the appendices attached thereto?

7 A. Yes, I was.

8 Q. And with specific reference to those
9 appendices, were they prepared by you or under your direct
10 supervision?

11 A. They're either prepared by me or under my
12 supervision, yes.

13 Q. Turning your attention to the appendices and
14 beginning with Appendices A, would you briefly describe -- I
15 believe there are two schedules there?

16 A. Yeah. There are two schedules under
17 Appendix A. The first schedule under Appendix A is
18 identified at the top and it consists of five pages and it's
19 titled ISRS Eligible Facility Relocations.

20 The second schedule under Appendix A is a
21 20-page schedule and at the top of that -- those schedules
22 are ISRS Eligible Mains, Hydrants and Valve Replacements.

23 Q. With respect to those schedules, is the format
24 essentially the same?

25 A. Yes, they are.

1 Q. And would you briefly describe what it is
2 you're trying to show with the various columns, please?

3 A. The schedule contains seven columns. The
4 first column on the schedules is the Task Order Number. The
5 task order number represents something similar to a work
6 order where costs are accumulated for the projects.

7 The second column is a Short Project
8 Description. The third column labeled Investment is the
9 original cost of that project. The next column is the
10 Depreciation Rate. That's the depreciation rate the company
11 is using to depreciate the asset.

12 The third -- the next column is the In Service
13 Date. That's the date that the asset was placed into
14 service to serve our customers. The next column,
15 Accumulated Depreciation, that is the actual -- actual
16 accumulated depreciation on that asset that has been
17 recorded to date through the filing of our ISRS surcharge.

18 And the last column is the Depreciation
19 column. That is a function of multiplying the investment of
20 original cost times the actual depreciation rate. And
21 these -- these columns are the same for both Schedule 1 and
22 Schedule 2 of the Appendix A.

23 Q. With respect to that last column, Depreciation
24 Expense, is that an annualized expense figure?

25 A. Yes, it is.

1 Q. Turning your attention now to Appendix B,
2 would you please describe that exhibit and the various
3 schedules that comprise it?

4 A. Appendix B contains three schedules. The
5 first schedule is a sample tariff sheet that we filed in our
6 original application. It lists the short description of the
7 availability of the tariff and the rate components contained
8 within the tariff.

9 As a result of negotiations between the
10 parties, the original tariff that was filed, the rate
11 component was based on a percentage adder on top of the
12 customer's bill as a result of the ISRS surcharge. We have
13 had discussions and has been agreed upon that the company
14 will use a volumetric rate or a commodity rate based on the
15 actual customer's water usage within a billing period rather
16 than a percentage adder.

17 Q. Are you saying then that the rate component
18 language and percentages there will have to change as a
19 result of our agreement regarding rate design?

20 A. Yes. That's correct.

21 Q. And will that be a difficult thing to do?

22 A. No. Once the Commission rules upon the final
23 revenues to be determined in the surcharge, it's just a
24 matter of going back and looking at the actual billing
25 determinants from the last rate case, doing a quick

1 calculation, coming up with a rate for each of the rate
2 customers listed on the tariff now.

3 Q. Can you explain the second schedule that's
4 part of Appendix B, please?

5 A. The second schedule under Appendix B is a
6 four-page document. Page 1 will actually calculate the
7 revenue requirement and simply identifies the actual ISRS
8 replacement original costs, identifies the deferred taxes
9 and the actual accumulated depreciation associated only with
10 those assets, creates a revenue requirement based on the
11 rate of return from the last St. Louis County rate case and
12 then adds in the depreciation expense, the annualized
13 depreciation expense on those assets and the property taxes
14 on those assets also to come up with a total revenue
15 requirement.

16 Q. Staying with page 1 of that second schedule in
17 Appendix B and the top half, it appears that you've done the
18 similar calculation for the various types of eligible
19 replacement plant. Would you briefly describe those three
20 categories, please?

21 A. Yeah. There are three categories that are
22 contained within the legislation. The first category is a
23 replacement of mains and associated valves and hydrants.
24 That is at the top of the -- of the schedule.

25 There's another provision in the legislation

1 concerning main cleanings and relinings. The company has
2 not undertaken any of those projects in the last two and a
3 half years. And the last one is facility relocations as a
4 result of relocating our mains at the request of various
5 governmental entities.

6 Q. With respect to the plant figure and the
7 accumulated depreciation figure for the two categories of
8 plant that you have there, and let's take water mains and
9 associated valves, etc., first, do those numbers tie into
10 your schedule -- your second schedule, page 20 of 20 of
11 Appendix A?

12 A. Yes, they do.

13 Q. And similarly, under the facilities
14 relocation, those numbers for plant and accumulated
15 depreciation tie into your earlier schedule -- four- or
16 five-page schedule, I believe, in Appendix A?

17 A. That's correct, yes.

18 Q. Would you please then describe the -- go on to
19 describe the second and remaining pages of this schedule?

20 A. Page 2 of 4 of the second schedule of
21 Appendix B is the calculation of the property tax associated
22 with the investment in the ISRS replacements. Page 3 is the
23 calculation of the deferred income taxes. And the fourth
24 page is the -- the laying out the rate design that was used
25 to allocate the costs to the various rate classifications.

1 Q. As a result of discussions with Staff and
2 other parties, would the calculation of deferred taxes and
3 the rate design portion of this schedule now be subject to
4 revision or update?

5 A. The -- the calculation of deferred income
6 taxes has been adjusted slightly by Staff. And the company
7 does not disagree with their -- their adjustment.

8 Q. And the percentage calculations on the fourth
9 page of this schedule, those would obviously no longer be
10 appropriate since we've agreed to a volumetric rate.
11 Correct?

12 A. The fourth page will actually just take the
13 costs and develop the revenue requirement by class. The
14 methodology will stay the same, but the allocation of that
15 revenue requirement will cha-- the allocation won't change,
16 but what will change is whether it's a volumetric rate
17 charge or a percentage adder. That's -- basically this
18 schedule will stay the same.

19 Q. I thought this tariff created the percentage
20 adder.

21 A. It does at the bottom, but we can -- that last
22 couple lines on there, tariff design will only change in
23 that you will insert billing determinants to determine what
24 a rate is. So the last column, proposed tariff rate of 4.29
25 percent for the rate A and K customers, instead of being

1 4.29 percent, it may be 10 cents per thousand gallons.

2 That's the only difference.

3 Q. So it changes from a percent to a per gallon
4 or volumetric --

5 A. That's correct.

6 Q. Thank you.

7 Turn your attention please to the third
8 schedule, which I believe is 39 pages of Appendix B. And
9 would you briefly describe that?

10 A. As a result of making the ISRS eligible plant
11 investments, the company had to obviously retire the old,
12 worn-out facilities. And this schedule, Schedule 3 of
13 Appendix B, is 39 pages of the actual plant retirements that
14 the company made.

15 There are six columns here. There's a task
16 order number which identifies the project, a short
17 description, the out of service date that the asset was
18 taken out of service, the original cost that was retired by
19 the company, the cost of removal net of salvage, and the
20 depreciation expense on the original cost.

21 And I included the depreciation expense here
22 because as you take the asset out of service, you're
23 actually going to reduce your depreciation expense within
24 the ISRS calculation because you're taking these assets out
25 of service. So the company reduced the depreciation expense

1 by the depreciation on the retired assets.

2 Q. On page 39 of 39 of that exhibit in the next
3 to last column you have a grand total of cost of removal net
4 of salvage of a little over a million dollars. Do you see
5 that?

6 A. Yes, I do.

7 Q. And does that number flow through to your
8 revenue requirement calculation in Appendix B?

9 A. Yes, it does.

10 Q. Or excuse me, I guess it's the second schedule
11 of Appendix B.

12 And that's one of the issues we have with
13 Staff. Correct?

14 A. That's correct.

15 Q. With respect to the application, the
16 statements contained therein and then the information
17 contained in Appendices A and B and their various schedules,
18 is the information contained therein true and correct to the
19 best of your knowledge and belief at the time they were
20 prepared?

21 A. That's correct.

22 Q. Okay. Let me turn now to your -- or turn your
23 attention rather now to an exhibit that has been marked for
24 purposes of identification as Exhibit 6, which has a revised
25 Appendix B denomination, if you will, up in the right-hand

1 corner. Do you have that?

2 A. Yes, I do.

3 Q. Would you please explain that schedule?

4 A. Yes. Upon -- after filing the original ISRS
5 on September 2nd, the company realized that it inadvertently
6 did not reduce the net cost of the -- of the investments by
7 the reimbursements that we received from the various
8 governmental entities in relation to our relocation
9 projects.

10 The company during audit by the Staff talked
11 about this issue and alerted the Staff of the issue. They
12 have appropriately, you know, reflected that reduction in
13 the net cost for reimbursements. The Staff also made an
14 adjustment to the company's calculation of the deferred
15 income taxes as a reduction in the net cost of the
16 investments, and the company does not disagree with that
17 adjustment.

18 So taking those two issues and incorporating
19 them into our original schedule, the -- the company's
20 proposed ISRS revenue is now 3.813 million rather than
21 4.038 million in its original filing.

22 Q. Was this Exhibit No. 6 prepared by you or
23 under your direct supervision?

24 A. Yes, it was.

25 Q. And is it true and correct to the best of your

1 information, knowledge and belief?

2 A. Yes, it is.

3 Q. You've indicated changes that were made as a
4 result of agreements with Staff and other parties in the
5 case. What areas of disagreement remain between the
6 company, the Staff and perhaps other parties here in the
7 case?

8 A. There are basically three, as has been noted
9 earlier. The accumulated reserve -- the proper level of
10 accumulated reserve to include in the net cost of
11 investments, the treatment of cost of removal net of salvage
12 and property taxes.

13 Q. Let's start with the accumulated depreciation.
14 Would you please describe how you calculated that for
15 purposes of your overall revenue requirement calculation?

16 A. What we did is to look at each of the
17 individual projects that the company performed that are
18 included in the ISRS. And we've identified the actual
19 accumulated depreciation that has been accrued on those
20 projects through the ISRS filing.

21 Q. Turning your attention to, say, Schedule 1,
22 the five-page schedule attached as Appendix A to the
23 application, can you just take us through that exercise with
24 respect to one line item?

25 A. Yeah. I'm looking at Appendix A, Schedule 2,

1 page 1 of 20. There there's various project descriptions
2 going down the column. And in the fifth column over is the
3 actual accumulated depreciation for that project that has
4 been accrued and relates to those projects for that specific
5 project.

6 So for each project on here, we have
7 identified the actual accumulated depreciation accrued to
8 date and that's in the reserve account for those projects.

9 Q. Now, having determined then the total amount
10 of accumulated depreciation associated with all of these
11 projects, did you further adjust accumulated depreciation
12 for the net cost of removal?

13 A. Yes, we did. As shown on Appendix B,
14 Schedule 3, the company has incurred expenditures of about
15 1.3-- \$1.036 million associated with the plant investments
16 in the ISRS to retire the old assets.

17 What happens when these expenditures are made,
18 the company makes the expenditures, the cash goes out the
19 door and the resulting other side of the entry is a
20 reduction to the accumulated reserve account on the
21 company's books.

22 And company believes it is appropriate to
23 reflect the fact that these expenditures and this cash was
24 invested and that the reserve should be reduced, thus
25 increasing the accu-- or increasing the net investment or

1 net cost of the ISRS investment.

2 Q. Let me turn your attention now to the property
3 tax calculation. Would you please describe how you did
4 that?

5 A. The company used the actual current property
6 tax rate and multiplied it times the total of the eligible
7 ISRS investment.

8 Q. And is that shown on your second schedule of
9 Appendix B, page 2 of 4?

10 A. Yes, it does.

11 Q. For purposes of calculating the revenue
12 requirement associated with the eligible infrastructure
13 replacement plant, what rate of return did you use?

14 A. We used the rate of return from the last
15 St. Louis County district's rate -- rate case, Case
16 No. 2000-844.

17 Q. And why did you use that rate of return,
18 Mr. Grubb?

19 A. First, it's the most recent actual regulatory
20 capital structure that was used for the company in that
21 case. And it's the most recent one. And second, that we
22 believe it's appropriate because that rate of return was
23 developed for St. Louis, the St. Louis district and it is
24 the St. Louis district that we filed the ISRS filing for.
25 So we're trying to match the rate of return with the actual

1 district that's applying for the ISRS.

2 Q. In your opinion, would it be appropriate to
3 use the rate of return authorized in the most recent case
4 involving Missouri-American Water Company for purposes of
5 this calculation?

6 A. No, I do not.

7 Q. And why not?

8 A. That rate of return in the last
9 Missouri-American case, Case No. 2000 I believe 280, applied
10 to all the other districts of Missouri-American, excluding
11 St. Louis County.

12 Q. If you don't use the St. Louis County-specific
13 rate of return from its most recent rate case, what would be
14 an appropriate alternative then, in your opinion?

15 A. I guess since we have -- we had two legal
16 entities and then at the end of 2001, it became one legal
17 entity. A weighted blending charge of the two capital
18 structures could be deemed appropriate.

19 Q. And is that what you've attempted to show on
20 the exhibit that's been marked for purposes of
21 identification as Exhibit 7?

22 A. Yes, I have.

23 Q. Was that exhibit prepared by you or under your
24 direct supervision?

25 A. Yes, it was.

1 Q. And would you briefly describe what you've
2 done there?

3 A. In looking at Exhibit 7 --

4 Q. Correct.

5 A. -- Mr. England?

6 What we did was we -- we identified the dollar
7 amount of long-term debt preferred stock and common equity
8 that were utilized in the Commission's orders in Case
9 2000-844 and 2000-280, calculated the ratio of the -- those
10 capital components to the total and used the cost rates from
11 those two Commission orders to come up with a weighting of
12 the overall cost of capital with a result of 8.43 for the
13 overall and total weighted cost of debt of 3.57 percent.

14 Q. Mr. Grubb, what was your goal in calculating
15 the revenue requirement to be recovered from the IR-- excuse
16 me, ISRS?

17 A. My primary goal was to basically take a
18 snapshot view of the revenue requirement associated with the
19 ISRS replacement investments. So we identified the actual
20 investments that we've -- that were placed into service,
21 we've identified the actual accumulated depreciation on
22 those investments since they've been placed into service,
23 we've identified the actual deferred taxes on those
24 investments, calculated the depreciation expense and the
25 property taxes on those investments and also took into

1 account the actual cost of removal and its impact on the
2 accumulated reserve for those investments and came up with a
3 revenue requirement.

4 Q. Do you believe you've achieved your goal?

5 A. Yes, I do.

6 Q. Conversely, do you believe that Staff's
7 calculation of the revenue requirement associated with the
8 ISRS plant reasonably reflects the revenue requirement
9 attributable to that plant?

10 A. No, I do not.

11 Q. And why not?

12 A. First, the Staff grossly or substantially
13 overstates the accumulated depreciation and the calculation
14 of the net cost. They have taken depreciation on non-ISRS
15 eligible plant and applied it to the ISRS eligible plant.
16 They've overstated the accumulated depreciation by not
17 reflecting the impact of the cost of removal net of salvage
18 and they understated the level of property taxes.

19 Q. Describe briefly, if you would, how Staff
20 calculated the accumulated depreciation for purposes of this
21 calculation.

22 A. Staff has performed a calculation that
23 incorporates accumulated -- accumulated depreciation
24 associated with non-ISRS eligible infrastructure. Staff's
25 calculation assumed a ratable proration of the increase in

1 the accumulated depreciation based upon the ratio of the
2 ISRS investment divided by the total increase in the net
3 company assets since the last rate case. And by doing that,
4 they've assigned accumulated depreciation on all assets to
5 the ISRS assets.

6 Q. What percent of eligible infrastructure
7 replacement plant does Staff's accumulated depreciation
8 amount represent?

9 A. It's over 53 percent.

10 Q. What would be the effective depreciation rate
11 associated with this accumulated depreciation?

12 A. Using the 53 percent and an average service
13 life of two and a half years from the time of the last rate
14 case to ISRS filing, it creates an approximate depreciation
15 rate of about 20 percent, 21 percent.

16 Q. And what is the company's presently authorized
17 depreciation rates for these items of property?

18 A. It's approximately 2 percent.

19 Q. How has Staff treated the net cost of removal
20 for purposes of its calculation?

21 A. Staff has not shown the impact at all in the
22 calculation. They've ignored it from the calculation.

23 Q. And what effect does that have on the
24 calculation?

25 A. It overstates the level of accumulated

1 depreciation on the ISRS investments.

2 Q. And is that appropriate, in your opinion?

3 A. No, it is not.

4 Q. Why not?

5 A. It's not appropriate because you have to take
6 all impacts on the accumulated reserve in the determination
7 of the net cost. And one of those impacts of accumulated
8 depreciation is the expenditures made by the company to
9 retire assets to place into service the new assets related
10 to the ISRS.

11 Q. And how has Staff treated the property tax
12 expense for purposes of its calculation?

13 A. Staff has eliminated the property tax expense
14 on the 2003 investments made by the company that were placed
15 into service this year.

16 Q. And is that appropriate, in your opinion?

17 A. No. We do not believe that's appropriate.

18 Q. And why not?

19 A. All property taxes on eligible infrastructure
20 placed into service in 2003 will become due beginning in
21 January of 2004, which is within 12 months of the filing of
22 the ISRS. The recording of the liability, in effect,
23 becomes -- recording of the expense on the accrued
24 liability, in effect, becomes due on the company's books for
25 financial reporting purposes at that time.

1 And I think that the -- the inclusion of those
2 property taxes is appropriate because the ISRS will go into
3 effect December 31st of this year and that ISRS revenues
4 should include the property taxes on investment that we will
5 begin actually incurring the expense on January 1st of next
6 year.

7 MR. ENGLAND: Your Honor, I have no other
8 questions of the witness, but would offer at this time
9 Exhibits 5, 6 and 7.

10 JUDGE WOODRUFF: Exhibits 5, 6 and 7 have been
11 offered into evidence. Are there any objections to their
12 receipt?

13 Hearing none, they will be received into
14 evidence.

15 (Exhibit Nos. 5, 6 and 7 were received into
16 evidence.)

17 MR. ENGLAND: Thank you, your Honor. And I'll
18 tender the witness for cross-examination.

19 JUDGE WOODRUFF: Okay. For cross-examination
20 then we'll begin with Staff.

21 CROSS-EXAMINATION BY MR. SCHWARZ:

22 Q. Morning, Mr. Grubb.

23 A. Morning, Mr. Schwarz.

24 Q. I'd like to discuss first, if we might, the
25 process for setting rates in a general rate case. Okay?

1 Would you agree that a major part of a general rate case is
2 to determine the utility's revenue requirement?

3 A. I think that's one of the outcomes of a rate
4 case. In my opinion, the final determination of a rate --
5 general rate case is set, just and reasonable rates for its
6 customers.

7 Q. But you would agree that determining the
8 revenue requirement is a significant piece of that?

9 A. That leads -- if the revenue requirement is
10 set appropriately, that leads to a level of just and
11 reasonable rates.

12 Q. Do you then agree that determination of the
13 revenue requirement is a significant part of a general rate
14 case?

15 A. I'll agree with that.

16 Q. Is one part of the revenue requirement in a
17 rate case determination of the company's cost of capital?

18 A. That -- that is correct, yes.

19 Q. Would you agree that you obtain that revenue
20 requirement by multiplying the utility's rate base for the
21 test year by its weighted cost of capital?

22 A. Adjusted for true-up items that may occur,
23 yes.

24 Q. Would you agree that another element of
25 revenue requirement is depreciation expense?

1 A. That's correct.

2 Q. Would you agree that depreciation expense in
3 the rate case is calculated by multiplying the test year
4 plant account balances by the depreciation rate as
5 prescribed by the Commission for each account?

6 A. That's correct.

7 Q. Would you agree that the rates the company --
8 the company's rates that are charged to its customers that
9 are set in a general rate case reflect these levels of cost
10 until the rates from the next general rate case take effect?

11 A. I would agree with that.

12 Q. Okay. I'd like to shift gears a little bit
13 now and talk about the term "regulatory lag." Are you
14 familiar with that term?

15 A. Yes, I am.

16 Q. Would you agree that regulatory lag is the
17 delay in recognizing in rates changes in costs and expenses
18 from the levels that were used to set those rates in the
19 last general rate case?

20 A. That would be correct. Any change in
21 revenues, expenses, investment, that's right, yes.

22 Q. Would additions to plant possibly result in
23 regulatory lag?

24 A. Additions to plant creates costs that are not
25 reflected in the current rates. Assuming that investment is

1 made after the cut-off of when rates are set, that's
2 correct.

3 Q. Mr. Krueger in his opening mentioned
4 Accounting Authority Orders. Are you familiar with the
5 concept of an Accounting Authority Order?

6 A. Yes, I am.

7 Q. And would you agree that -- well, let me ask
8 you this. What's your understanding of an Accounting
9 Authority Order?

10 A. An Accounting Authority Order is a -- it's a
11 request made by a company to request the Commission to defer
12 certain costs into a regulatory asset account to allow it to
13 recover it in a future rate increase.

14 Q. So instead of, for instance, booking property
15 tax expense that might be associated with a particular item
16 as an expense in the year it's incurred, that will be booked
17 to the deferral account for consideration later?

18 A. If --

19 Q. Assume --

20 A. -- an AAO is granted on that request.

21 Q. Right.

22 A. That -- that would be the process, yes.

23 Q. Okay. So Accounting Authority Orders are a
24 method of addressing regulatory lag. Would you agree with
25 that?

1 A. They -- they can be, yes, if approved.

2 Q. And whether they actually do or not won't be
3 known until the Commission acts on the rate-setting
4 principles or the rate-making in the next rate case; is that
5 correct?

6 A. That's correct.

7 Q. Does the ISRS also address the problem of
8 regulatory lag?

9 A. It allows the company to make the investments
10 necessary to provide the service to the customers and allow
11 us to recover those costs prior to the next general rate
12 increase.

13 So, you know, it -- it would cut down or
14 reduce the regulatory lag on those costs associated with the
15 infrastructure system replacements specific to those
16 infrastructure system replacements.

17 Q. Right. It addresses the regulatory lag
18 associated with the eligible property for an ISRS?

19 A. And all the costs associated with those --
20 that eligible, yes.

21 Q. I want to talk now about plant retirements
22 just generally. Would you agree that when plant is retired,
23 the plant balance on the company's books is reduced by the
24 original cost of the retired property and the reserve for
25 depreciation is reduced by the same amount?

1 A. That -- that's the correct utility accounting,
2 yes.

3 Q. And given the net plant and what we talk about
4 as rate base, a plant retirement doesn't affect rate base?

5 A. Well, if we want to bring in the St. Joe
6 treatment plant, I can't say that's a correct statement.

7 Q. I don't want to --

8 A. On --

9 Q. Just in general principles, if you will.

10 A. Okay. That's fine. In general, for the
11 retirements that we've included in our schedule -- or
12 Appendix B, Schedule 3, the accounting would be to reduce
13 the utility plant, reduce the reserve, yes.

14 Q. Let's talk about depreciation expense, if we
15 might. Would you agree that each month depreciation expense
16 increases the reserve for depreciation?

17 A. Recording depreciation would, yes, increase
18 the reserve.

19 Q. Would you agree that without considering any
20 plant additions to a particular account, that the increase
21 in depreciation reserve would act to reduce rate base?

22 A. If one assume the utilities stop making --
23 stop making any investments, that's correct.

24 Q. So, again, excluding any thought of plant
25 additions, the rate base at any point in time will be less

1 than it was when rates were last set in a rate case due to
2 the effect of the interim accumulation of depreciation
3 expense; is that correct?

4 A. Can you repeat that, please, sir?

5 Q. Without considering any additions to plant,
6 rate base at any point in time is less than it was when
7 rates were last set in a rate case?

8 A. Ma-- yeah, making the assumption that no
9 additional investments are being made, that's correct.

10 Q. And are the rates to customers reduced to
11 reflect this reduction in rate base?

12 A. As earlier you stated that you would not
13 change the rates until you went through another -- another
14 rate case and -- and rates are reset looking at the impact
15 on the reserve, the plant, as you're saying, would also in
16 the level of revenues and expenses. And we look at
17 everything in the context of a general rate case.

18 Q. So your answer is no? Are rates to customers
19 reduced to reflect the reduction in rate base?

20 A. I don't know if that would happen. Because
21 you're just looking at one piece of regulatory lag, whereas,
22 you know, you can also be having rising costs of your labor.

23 I mean, if you exclude everything else and
24 make the assumption that everything else stays the same,
25 then if you went into a general rate increase situation and

1 your net investment goes down and all your costs that were
2 there in the prior rate case are exactly the same, then the
3 Commission would probably authorize lower rates. The
4 problem I'm having is you're just pointing at one little
5 piece of --

6 Q. Understood. I don't mean to be suggesting --

7 A. -- the rate case.

8 Q. -- that that's the only thing that changes
9 between rate cases. But between rate cases, the rates that
10 are charged to customers don't reflect, for instance, the
11 reduction in rate base net of any plant additions. That's
12 just one item? I'll read it again.

13 A. Read that again, please.

14 Q. Sure.

15 A. Thank you.

16 Q. Are rates to customers reduced to reflect the
17 reduction in rate base, you know, excluding any plant
18 additions between rate cases?

19 A. No. No. Because --

20 Q. Right.

21 A. -- there's no mechanism to do that.

22 Q. Would you also agree that retirements -- plant
23 retirements without -- again, without considering any
24 additions to plant since the last rate case, that plant
25 retirements would reduce the plant account balances used to

1 calculate the monthly depreciation expense?

2 A. That -- that is correct, yes.

3 Q. And, again, rates don't change in between rate
4 cases to reflect that reduction, do they?

5 A. Not until you go to the next general rate
6 increase.

7 Q. I want to talk about property taxes for a
8 moment, if I might. And the American Heritage College
9 Dictionary defines the word "due," d-u-e as payable
10 immediately or upon demand. That's the first definition in
11 that particular dictionary for the word "due."

12 Is it your contention that the property taxes
13 for the year 2004 will be payable immediately or due upon
14 demand in January of 2004?

15 A. In reading and applying to our interpretation
16 of due, we interpret it as being due in terms of financial
17 reporting --

18 Q. Well --

19 A. -- and recording the expense. We record the
20 expense starting in January on the '03 additions.

21 Q. Is it your position that the county collector
22 or school district or any other political subdivision could
23 demand that you pay a portion of your property -- of your
24 2004 property taxes in January 2004?

25 A. I'll agree that the company will pay the

1 property taxes. I'm not going to dispute that. The company
2 will pay the property taxes associated with the 2003
3 additions some time in November or December of 2004.

4 I'll -- I agree with that. Okay?

5 The company's interpretation of due -- when it
6 was due, is when it incurs the liability. And I think this
7 whole discussion will just be a determination of how the
8 legislation is interpreted.

9 Q. So that, for instance, is that the same
10 position that you take with respect to other invoices or
11 purchases that you might make; that is, you take delivery of
12 chemicals on March the 1st with -- and the terms are net 60,
13 is that invoice due on March the 2nd?

14 A. When we receive the materials, we immediately
15 recognize a liability.

16 Q. I understand.

17 A. And that's similar to what we're saying on the
18 property. We incur the liability and those liabilities are
19 due. They may be paid subsequent to that.

20 Q. Okay. I think we've -- I think we've got
21 that. At least we understand the difference.

22 A. Yes, sir.

23 Q. I want to talk about cost of removal in net
24 salvage. Are you familiar with the depreciation rates
25 prescribed by the Commission for the St. Louis County

1 operations in the last St. Louis County Water case?

2 A. I'm familiar with them, yes.

3 Q. Do those depreciation rates include a factor
4 for net salvage cost of removal?

5 A. Yes, they do.

6 Q. To your knowledge, how long have the rates
7 prescribed for St. Louis County included those items?

8 A. To the best of my knowledge, going back and
9 discussing the issue with company officers, I think it's
10 been that way for an extremely long time.

11 Q. And is that factor of the depreciation rates
12 applied to account balances every month to determine
13 depreciation expense?

14 A. That is correct.

15 Q. In response to a question by Mr. England on
16 this subject, you said that when retirement costs are
17 incurred, the cash goes out the door. Do you remember --

18 A. That -- that is correct.

19 Q. But isn't it true that through the
20 depreciation rate, you have been collecting those costs for
21 decades through the depreciation rates?

22 A. Key point here that we have to understand is
23 that the current rates of the company, being St. Louis
24 district, includes a level of accumulated depreciation that
25 was recorded on the books of the company that included the

1 amounts for cost of removal net of salvage.

2 So that means that has -- through the years
3 has increased the reserve and that reserve has been used to
4 lower rate base. So the customers have been receiving a
5 benefit of the lower rate base on the reserve piece
6 associated with the cost of removal.

7 Now, the company has taken that cash and taken
8 it, paid it out and that -- recording of that entry or that
9 transaction increases or decreases the reserve, thus,
10 increasing the net investment.

11 Q. But the ratepayers have provided the actual
12 cash over many, many years through the depreciation rates to
13 reflect the additions to accumulated depreciation. Is that
14 not correct?

15 A. Yes. And they are receiving the benefit of
16 the lower rates because of their providing those funds.
17 Those funds come in and the reserve is higher than it would
18 have been without those funds -- or the reserve would have
19 been lower without those funds and the water rates would
20 have been higher.

21 Q. But you concede that the ratepayers have
22 already provided cash to the company to the extent that the
23 company has reflected the cost of removal in the
24 depreciation rates?

25 A. That is correct. And the -- and that cash

1 goes into the company and that recording of that accumulated
2 depreciation lowers their rates. So they're getting the
3 benefit by paying into the depreciation reserve.

4 Q. Well, they get the benefit of the use of that
5 money; that is, it reduces the cost of capital, if you will.
6 But we're talking about now the principal that the
7 ratepayers have provided to the accumulated -- or the
8 reserve for depreciation. So that the customers have
9 received the benefit of providing this money in advance by
10 reduction in the cost of capital, but now it's time for them
11 to get back the principal amount as well?

12 A. I disagree with your statement that cost of
13 capital is reduced. I -- I don't know what you're referring
14 to. I don't know how the cost of capital is reduced by the
15 customer paying in.

16 Q. The cost -- well --

17 A. Cost of capital is a percentage, like 8
18 percent on the cost of capital. I'm not following you.

19 Q. But the company's revenue requirement, as we
20 discussed earlier, is based -- the cost of capital component
21 is based on multiplying the weighted cost of capital times
22 the rate base, is it not?

23 A. The rate of return times the rate base
24 produces a level of utility operating income.

25 Q. So to the extent that the customers are given

1 credit through the reserve for depreciation for their
2 cost -- the cost of removal factor in the depreciation
3 expense, that increases the reserve for depreciation, does
4 it not?

5 A. Increases the reserve for depreciation.

6 Q. Which reduces the rate base. And that
7 reduction of rate base is, during the time that it remains
8 in the reserve for depreciation, used to reduce the
9 company's revenue requirement for cost of capital?

10 A. And that -- I fully agree with that.

11 Q. Okay.

12 A. And so the customers are getting a benefit of
13 reduced rates for --

14 Q. For the use of their money in advance?

15 A. That's right.

16 Q. And when the company actually expends costs to
17 remove the property, it's time to give the customers back
18 the principal amount of the reserve for depreciation that
19 they have already provided in cash to the company. Is that
20 not correct?

21 A. And that is done by decreasing the reserve,
22 which then pushes up the rate base. And when you multiply
23 it by your cost of capital, the rates are higher.

24 Q. Well --

25 A. That's --

1 Q. -- except that at the same time the retired
2 property also comes out of the rate base; isn't that
3 correct?

4 A. But it also comes out of the reserve also, so
5 there's no rate base impact there.

6 Q. Right.

7 A. There is a rate base impact to the -- to the
8 customer when the company makes a cost of removal
9 expenditure. It increases rate base and increases the net
10 investment. That's what we tried to do in this ISRS.

11 Q. Does the depreciation factor the company
12 applied to the ISRS balances and the Staff applied to the
13 ISRS balances reflect the factor for net salvage cost of
14 removal?

15 A. The current depreciation rates include a
16 recognition of the cost of removal and salvage, yes.

17 Q. What's the period over which this ISRS rate
18 will be collected?

19 A. The effective date, I believe, is December
20 31st. And then it will -- and whatever the rate is that we
21 agree on in the tariff will be set back to zero April 16th,
22 I believe --

23 Q. At the --

24 A. -- when the new rates -- operation of law
25 date, when new rates in this case go into effect.

1 Q. And I think you agreed earlier that the 2004
2 property taxes will likely be paid in November, December of
3 2004?

4 A. The property taxes on the '03 additions will
5 be.

6 Q. On all the company's property for 2004 will be
7 paid in November or December of 2--

8 A. Well, the property additions made -- the
9 company will be paying property taxes on the '02 additions
10 in December of this year.

11 Q. And --

12 A. And, again --

13 Q. Yes.

14 A. -- and again and again. That's right, yes.

15 Q. So the company's requesting inclusion of
16 property taxes in its ISRS that will expire more than eight
17 months before the taxes must be paid or will be paid?

18 A. The company will recover the property taxes as
19 it incurs the expense. And that expense will be -- that
20 liability will be paid at the end of '04.

21 MR. SCHWARZ: Thank you. I think that's all I
22 have.

23 JUDGE WOODRUFF: All right. We've been going
24 for about an hour and a half, so we're due for a break.
25 Take a break now and we'll come back at 10:45.

1 (A recess was taken.)

2 JUDGE WOODRUFF: Before we took our break,
3 Staff had concluded its cross-examination of this witness
4 and we'll now move to Public Counsel.

5 MS. O'NEILL: No questions, your Honor.

6 JUDGE WOODRUFF: And the Missouri Industrial
7 Energy Consumers?

8 MS. VUYLSTEKE: No questions, thank you.

9 JUDGE WOODRUFF: And Missouri Energy Group?

10 MS. LANGENECKERT: No questions.

11 JUDGE WOODRUFF: We'll come up to the Bench
12 for questions. And, Chair Gaw, do you have any questions?

13 CHAIR GAW: Not right now.

14 JUDGE WOODRUFF: Commissioner Murray?

15 COMMISSIONER MURRAY: Yes, I do. Thank you.

16 QUESTIONS BY COMMISSIONER MURRAY:

17 Q. Good morning.

18 A. Good morning.

19 Q. When Mr. Schwarz was questioning you earlier,
20 he was asking you about plant retirements. And he said, and
21 I believe you agreed, that retirement of plant does not
22 affect the rate base?

23 A. That is correct.

24 Q. What is the effect on rate base of the
25 retirement of the ISRS property, if any, in the way that the

1 company has calculated it?

2 A. There will be no -- no impact. It reduces --
3 a retirement would reduce the cost of the old plant out of
4 the utility plant and also reduce the accumulated reserve by
5 the same amount, the original cost of the plant out of the
6 reserve. So it's a net of zero.

7 Q. Is your mic on? It's doesn't --

8 A. I'm just probably not close enough.

9 JUDGE WOODRUFF: I think you need to be a
10 little bit closer.

11 THE WITNESS: Okay.

12 BY COMMISSIONER MURRAY:

13 Q. And then what is the effect on rate base of
14 retirement of the ISRS property as Staff has made its
15 calculations, if any?

16 A. In looking at their schedule and comparing it
17 to our schedule, they've basically -- on the retirement side
18 have reflected it in the same fashion. They've -- there's
19 no impact on rate base of retirements of just the physical
20 retirement of the asset.

21 Q. Okay. Would you explain, as you understand
22 it, the reconciliation process? For example, how much of
23 the 3.8 million, if that is the amount that is put into the
24 ISRS here, how much do you expect of that amount would be
25 recovered at the effective date of the next rate case?

1 A. Once we know what the -- assuming the
2 Commission authorizes the \$3.8 million, we will develop a
3 rate and that rate will be applied to all customers' bills
4 from December 31st through April 16th. Depending on the --
5 the actual sales that the company has, there will be a
6 difference between what we actually collect and what the
7 Commission authorizes.

8 Q. When will that be trued up?

9 A. The physical reconciliation I believe can be
10 done fairly quickly, within a month or two after the April
11 16th date. The -- if -- should the company under-collect,
12 that under-collection would be -- our plans are to roll it
13 into the next ISRS filing. If it's -- if it's an
14 over-collection, we would reduce the next ISRS filing by
15 that over-collection.

16 Q. So will there be a true-up prior to the next
17 ISRS filing or will that occur at the next ISRS filing?

18 A. Because of the rate case setting ISRS rate
19 back to zero, the ISRS -- I believe there should be a
20 reconciliation and that reconciliation, whether it's an
21 under-collection or over-collection, will be trued up and
22 included in the next ISRS filing.

23 Q. And it will be trued up at the time of the
24 rate case? I'm trying to figure out when the true-up
25 actually occurs.

1 A. No. I -- as I understand it, the rate case --
2 the results of the rate case will take effect April 16th.
3 And at that point the ISRS will cease, it will just be set
4 back to zero so there will be no surcharge on the customers'
5 bills.

6 The company then will obviously go back in and
7 look at all the revenues collected. And then within a short
8 time period determine whether there's an under-collection or
9 an over-collection. And if it's an under-collection of,
10 say -- I'll just throw out a number here -- of \$15,000, that
11 \$15,000 will be incorporated into the next ISRS filing of
12 the company. So I don't think it will be part of the rate
13 case.

14 Q. But it probably will be part of the next ISRS
15 case?

16 A. Yes. That's correct.

17 Q. Okay. In terms of the property tax issue, I
18 believe I heard you confirm that the actual payments of the
19 amounts owed for 2003 will not be made until some time in
20 November or December of 2004; is that correct?

21 A. That's correct.

22 Q. And you're interpreting due to mean not due to
23 be paid, but -- how are you interpreting it?

24 A. There's a liability on the books of the
25 company. As soon as January 1st begins, the company has a

1 liability to pay those taxes when we receive invoices or tax
2 bills from the -- from the governing authorities.

3 Q. I'd like to talk about the net salvage issue a
4 little bit to get a little more clarification on that. The
5 company isn't taking the position that the cost of removal
6 should be both amortized and expensed, is it?

7 A. In the context of the ISRS filing?

8 Q. Yes.

9 A. In the context of the ISRS filing, the company
10 is treating it as an expenditure which reduces the
11 accumulated reserve account. And by reducing the
12 accumulated reserve account, it recognizes an increase in
13 the company's net investment cost of the ISRS
14 infrastructure.

15 Q. Okay. And as net salvage has been -- or cost
16 of removal has been treated in the past, the cost of removal
17 has been amortized throughout the life of the plant; is that
18 correct?

19 A. That's correct. That's included as part of
20 the depreciation expense.

21 Q. With the idea that it is a cost of that plant
22 and it is being caused by the ratepayers that are using that
23 plant?

24 A. That's correct.

25 Q. So it matches the cost causer to the cost

1 payer?

2 A. That's correct.

3 Q. And does your treatment, in terms of
4 recognizing the expenditure when it is made and then
5 reducing the accumulated depreciation by that same amount,
6 is that any different than cost of removal would be treated
7 at retirement time absent the ISRS?

8 A. There would be no difference. We would still,
9 just like we are proposing in the ISRS, go ahead and reduce
10 the reserve for the actual cost of removal. In the context
11 of a rate case, if any plant is retired and has associated
12 cost of removal, the reserve is also reduced.

13 Q. And your calculations have -- in looking at
14 the net cost of plant that is being replaced, you are taking
15 your calculations of accumulated depreciation based on that
16 specific plant; is that correct?

17 A. That is correct.

18 Q. And Staff is somehow incorporating accumulated
19 depreciation on the company's entire plant?

20 A. That's correct, yes.

21 Q. And trying in some way to tie that to the net
22 cost of plant that is being replaced?

23 A. That's right. That is correct. They are
24 reducing the total investment made by the company for a
25 prorata portion of all depreciation -- all accumulated

1 depreciation recorded on the books of the company.

2 Q. And I believe that your calculations have
3 shown that if you then took that prorated cal-- prorated
4 amount of accumulated depreciation and applied it just to
5 the plant that is being retired, you would come up with an
6 effective rate of between 20 and 21 percent per year for
7 depreciation?

8 A. That's correct. The Staff is showing
9 approximately \$29 million and we agree upon the total cost
10 of the plant invested \$29 million. They're assigning
11 approximately or -- assigning \$15.5 million of accumulated
12 depreciation to that investment, recognizing basically that
13 that plant is 53 percent depreciated. And that --
14 translating that into over two and a half years of
15 depreciation since the last rate case, it's about 20 percent
16 depreciation rate.

17 Q. And why is the accumulated depreciation -- why
18 does the last rate case determine the length of time in
19 which you're calculating that or Staff is calculating it?

20 A. Because you can only incorporate into the ISRS
21 investment made by the company that has not been included in
22 the last rate case. Obviously we've made investments in
23 infrastructure system that are currently in rates. We do
24 not want to incorporate into the ISRS any of those
25 investments or any depreciation on those investments.

1 Q. And so Staff's position would effectively say
2 that 53 percent of the investment that the company has not
3 yet recovered in rates since the last rate case has already
4 been depreciated?

5 A. In essence, that's what they're doing, yes.

6 Q. Are you aware of any other time in the history
7 of your company's regulation that an effective depreciation
8 rate of 20 to 21 percent was applied to -- well, let's say
9 any asset?

10 A. I can recall in my history with American Water
11 that there may have been some accounts that may have had a
12 depreciation rate that high such as vehicles, which has a
13 four- or five-, six-year life versus mains upwards of 50,
14 70, 80 years. But nothing to the extent of 20 percent on a
15 main or hydrant or a valve.

16 Q. And the Appendix A -- Appendix A that you
17 attached shows the plant that is being replaced. Correct?

18 A. Appendix A shows the -- shows the new plant
19 that we've placed into service.

20 Q. Okay. That's what I meant but I didn't say it
21 that way. The replacement plant?

22 A. Right.

23 Q. And the plant that is being retired, I'm sure
24 that every piece of that plant did not have the same
25 depreciation applied to it; is that correct? There was some

1 variance in what you were allowed to -- well, you weren't
2 allowed to because it wasn't in the last rate case.

3 Similar plant, what rate does it have applied
4 to it now for depreciation rate?

5 A. If the plant is recorded to the same account,
6 it would be using the same depreciation rate.

7 Q. Which would be what?

8 A. For the retirements or for the additions?

9 Q. Well, let me think a minute which I'm trying
10 to get at. Since I'm wanting to reference accumulated
11 depreciation, it would be for the retirements.

12 A. The retired assets did have a depreciation
13 rate attached to it where they were depreciated using the
14 current depreciation rates, but on this schedule it doesn't
15 show what those rates are. But they would be very similar
16 to the ones under Appendix A.

17 Q. In your column Depreciation Rate, which varies
18 somewhere between it looks like 1.5 something up to --

19 A. Up to 2.6 or 2.8.

20 Q. And where did you get those rates that you put
21 in this schedule?

22 A. They're authorized by the Commission in the
23 company's last rate case, Case 2000-844.

24 Q. And the plant that is replacing that retired
25 plant would be ordinarily treated similarly, if not the

1 same, for depreciation; is that correct?

2 A. Yes, it would be exactly the same. It would
3 use the same depreciation rates as the retired plant.

4 Q. And, once again, the depreciation rates on
5 your Appendix A, are those the rates that were assigned to
6 the retired plant?

7 A. If we can locate retired asset and then show
8 the new asset, you know, obviously put a main in and you
9 take it out and you replace it, the depreciation rates would
10 most likely be the same, assuming it's the same size main
11 and the same type of main.

12 For example, we may put in a ductile iron main
13 whose depreciation rates may be a little bit differently
14 than the main that was replaced. It could be cast iron. So
15 there's a -- there's going to be a depreciation rate for the
16 new main and there was a depreciation rate on the old main.

17 The depreciation rates can vary amongst
18 different assets because of the rate applied for ductile
19 iron, cast iron, the age -- the age of the assets may -- may
20 come into play. And that was all determined in the last
21 Missouri -- last St. Louis County rate case.

22 COMMISSIONER MURRAY: I think that's all I
23 have for you right now anyway. Thank you.

24 THE WITNESS: Thank you.

25 JUDGE WOODRUFF: Commissioner Forbis?

1 Commissioner Clayton?

2 COMMISSIONER CLAYTON: No.

3 JUDGE WOODRUFF: All right then. We'll go
4 back to questions -- to recross based on questions from the
5 Bench beginning with Staff again.

6 RECROSS-EXAMINATION BY MR. SCHWARZ:

7 Q. Mr. Grubb, do you understand -- is it your
8 understanding that Staff is recommending a depreciation rate
9 of 20 percent per year on the ISRS replacement property?

10 A. The 20 percent rate is a rate based upon the
11 impact of what the Staff is recommending. By applying an
12 excessive amount of accumulated reserve from all non-ISRS
13 plant, applying it to this investment, they've made an
14 assumption that the rate is 20 percent over the last two and
15 a half years.

16 Q. Are you suggesting that Staff's position is
17 that an appropriate depreciation rate for the plant that's
18 been placed in service since the last rate case is
19 20 percent per year?

20 A. No.

21 Q. Okay. Isn't it -- or would you agree that the
22 difference in accumulated depreciation reflects a difference
23 in the starting point of the calculation between the company
24 and the Staff?

25 A. I just believe the difference between the

1 company and the Staff is the Staff has taken depreciation on
2 non-ISRS property and applied it to the ISRS property. To
3 me, that's the difference.

4 Q. And by "non-ISRS property," you mean property
5 that was in place at the close of the company's last rate
6 case?

7 A. Yes. And possibly additional non-ISRS
8 property that has been placed in the service beyond that
9 last rate case, such as if we replaced a booster station,
10 there's depreciation on that. We believe a part of that may
11 have worked itself's way into the -- into the Staff's
12 calculation. By just doing a prorata amount --

13 Q. Okay.

14 A. Okay.

15 Q. So their method of estimation of the change in
16 the reserve for depreciation may not be an accurate
17 estimation, but what it's estimating is the change in the
18 reserve for depreciation for the ISRS accounts. Is that
19 fair to say? And whether or not it's accurate or not, I
20 know -- I understand you dispute.

21 A. Is that Staff's determination? I --

22 Q. Yes.

23 A. Sort of -- can you repeat that one more time?

24 Q. I don't know if I can or not.

25 A. I'm sorry. It got kind of long on me.

1 Q. Yeah. The Staff's 11 million and 2, whatever,
2 that number that's in dispute, reflects Staff's estimate of
3 the change in the reserve for depreciation for the I-- the
4 ISRS account since the last rate case?

5 A. I don't know what Staff is -- I mean, they
6 just do a mathematical calculation and --

7 Q. And you don't understand what it's gauged to
8 do?

9 A. Well, I could tell you what I think it's
10 gauged to do.

11 Q. Well, that --

12 A. Is to overstate the accumulated reserve.

13 Q. So -- I'm sorry. Go ahead.

14 A. To overstate the accumulated reserve and to
15 produce a revenue requirement far below what really should
16 be reflected for the ISRS assets.

17 Q. And that's what Staff intended to do?

18 A. That's what Staff did. And I assume they --
19 Staff knew the end result of what they were doing.

20 Q. Okay.

21 JUDGE WOODRUFF: Anything else, Mr. Schwarz?

22 MR. SCHWARZ: No. I'm sorry.

23 JUDGE WOODRUFF: Then for Missouri Industrial
24 Energy Consumers?

25 MS. VUYLSTEKE: No questions. Thank you.

1 JUDGE WOODRUFF: Missouri Energy Group?

2 MS. LANGENECKERT: No.

3 JUDGE WOODRUFF: I'm sorry. I passed you.

4 MS. O'NEILL: No questions, your Honor.

5 JUDGE WOODRUFF: Then redirect?

6 MR. ENGLAND: Thank you, your Honor.

7 REDIRECT EXAMINATION BY MR. ENGLAND:

8 Q. Mr. Grubb, let me go back to some questions I
9 think you had -- or received both from Mr. Schwarz and from
10 the Bench regarding the accounting treatment for a
11 retirement. Do you recall those questions?

12 A. Yes, I do.

13 Q. Now, just looking at the accounting treatment,
14 what happens when you retire a piece of property?

15 A. When you retire a piece of property, you
16 determine what the original cost is. Say we have a main
17 that was -- the original cost that was put into service
18 40 or 50 years ago, \$1,000. You would reduce the \$1,000
19 from the utility plant in service account and then you would
20 reduce that same \$1,000 from the accumulated reserve
21 account.

22 Q. Okay. Now, holding you right there, does that
23 have any effect on the net plant or the rate base on which
24 the Commission sets a rate of return?

25 A. There is no impact, zero.

1 Q. Okay. Now, assuming when you retire that
2 piece of property that had an original cost of \$1,000, it
3 costs \$500 to take it out of service and there's no salvage,
4 what would be its net cost of removal?

5 A. \$500.

6 Q. And what would the accounting treatment for
7 that be?

8 A. You would reduce company cash and then reduce
9 the accumulated reserve account by the same \$500.

10 Q. And would that have an impact on the net plant
11 or the rate base on which the Commission applies a rate of
12 return?

13 A. Yes, it would increase rate base by \$500.

14 Q. Okay. Thank you, sir.

15 The way in which you have handled accumulated
16 depreciation for this net cost of removal for purposes of
17 your ISRS calculation, is that in any way different than the
18 way you would do it in a general rate case?

19 A. I think the -- in taking a look at a general
20 rate increase versus taking a look at the revenue
21 requirement in the ISRS, in the general rate increase,
22 you're looking at everything. So you're looking at a piece
23 of an asset, plant, mains, everything and you're deducting
24 from rate base the accumulated reserve on all those assets.
25 So you're encompassing everything.

1 When you get to the ISRS, the -- the intent
2 was to take the ISRS investment and reduce it by the
3 accumulated reserve on those assets and the deferred taxes
4 on those assets and include it in the depreciation of
5 property taxes.

6 So I think the -- the intent was to take a
7 general rate increase, basically run through all the
8 calculations of the utility plant and the reserve. And then
9 when you get to the ISRS, do the same exact thing but you
10 only take the reserve deferred taxes and other components
11 associated with that ISRS plant and those ISRS assets.

12 Q. So other than the fact that you're dealing
13 with a bigger basket of money, if you will, in the rate
14 case, is your approach any different in this exercise for
15 this proceeding?

16 A. No.

17 Q. I believe there was also some questions
18 perhaps more in the nature of a hypothetical in a situation
19 where the company since its last rate case may not have
20 invested enough in new plant to offset the increase in
21 depreciation -- or accumulated depreciation. Do you recall
22 that line of questioning?

23 A. Yes, I do.

24 Q. In practice, in actuality, has the company
25 ever, in your experience, invested less in new plant than

1 the growth in the accumulated reserve?

2 A. In my time with Missouri-American and looking
3 back at some prior numbers, the -- the level of investment
4 has always exceeded the level of depreciation.

5 Q. So from a purely rate base perspective,
6 holding all things equal, rate base has been increasing for
7 the company over time; is that right?

8 A. That -- that's correct.

9 MR. ENGLAND: Thank you. No other questions.

10 JUDGE WOODRUFF: Thank you. You may step
11 down.

12 THE WITNESS: Thank you.

13 JUDGE WOODRUFF: Missouri-American, have any
14 other witnesses?

15 MR. ENGLAND: No, your Honor.

16 JUDGE WOODRUFF: All right. Then we'll move
17 to Staff. If you'd call your witness.

18 MR. KRUEGER: Steve Rackers.

19 JUDGE WOODRUFF: Good morning, Mr. Rackers.

20 (Witness sworn.)

21 JUDGE WOODRUFF: You may inquire.

22 STEPHEN RACKERS testified as follows:

23 DIRECT EXAMINATION BY MR. KRUEGER:

24 Q. State your name and address for the record,
25 please.

1 A. Stephen M. Rackers, 1845 Gorman Court,
2 St. Louis, Missouri 63136.

3 Q. By whom are you employed and in what capacity?

4 A. I'm employed by the Missouri Public Service
5 Commission, and I'm a regulatory auditor five.

6 Q. What is your educational background?

7 A. I graduated from the University of Missouri at
8 Columbia in 1978. I also hold a license -- a CPA license in
9 the state of Missouri.

10 Q. Please briefly describe your employment
11 history.

12 A. For the last 25 years approximately I've been
13 employed by the Missouri Public Service Commission.

14 Q. Did you participate in the Staff's
15 investigation of Missouri-American's request to establish an
16 Infrastructure System Replacement Surcharge?

17 A. Yes, I did.

18 Q. What was your role in that investigation?

19 A. I examined the company's filing. I also
20 examined additional information that I requested and
21 received from the company. I spoke with company personnel
22 regarding the various data in their filing. And I also
23 examined Commission orders from the last Missouri-American
24 rate case and the last St. Louis County Water rate case.

25 Q. And did you participate in the preparation of

1 documents filed with the Commission?

2 A. Yes, I did.

3 Q. Do you have the Exhibits 1 to 4 that have been
4 marked?

5 A. Yes. I think I so.

6 Q. Okay.

7 A. If you'll go through with me which ones those
8 are. I've got copies of them.

9 Q. The one that's marked as Exhibit 1 is the Case
10 File Memorandum which is dated October 31, 2003.

11 A. Yes, I have that.

12 Q. Exhibit 2 is the Staff's reply to
13 Missouri-American's response.

14 A. I have that.

15 Q. Exhibit 3 is the portions of House Bill 208
16 that pertain to water corporations.

17 A. I have that.

18 Q. And Exhibit 4 is the illustration of
19 calculations of accumulated depreciation.

20 A. Yes, I have that.

21 Q. Okay. Referring now to the document that's
22 been marked as Exhibit 1, can you identify that document,
23 please?

24 A. That's Staff's recommendation in this case.

25 Q. Did you prepare that document?

1 A. Yes, I did.

2 Q. And does that include as Attachment A an
3 accurate copy of a section of House Bill 208 as passed by
4 the General Assembly in 2003?

5 A. Yes, it does.

6 Q. Does that document also summarize the results
7 of your investigation of the company's request?

8 A. Yes, it does.

9 Q. And does it include the Staff's conclusions
10 and recommendations?

11 A. Yes, it does.

12 MR. KRUEGER: Your Honor, I'd offer Exhibit 1.

13 JUDGE WOODRUFF: Exhibit 1 has been offered
14 into evidence. Are there any objections to its receipt?

15 MR. ENGLAND: No objections.

16 JUDGE WOODRUFF: It will be received into
17 evidence.

18 (Exhibit No. 1 was received into evidence.)

19 BY MR. KRUEGER:

20 Q. I'd like to call your attention next to
21 Exhibit 2. Can you identify that document, please?

22 A. That's Staff's reply to Missouri-American's
23 response to Staff's recommendation.

24 Q. Did you participate in the preparation of that
25 document?

1 A. Yes, I did.

2 Q. And did you review the contents of that
3 document before it was filed with the Commission?

4 A. Yes, I did.

5 Q. Does that accurately state the Staff's
6 position with regard to the issues in this case?

7 A. Yes, it does.

8 MR. KRUEGER: Your Honor, I would offer
9 Exhibit 2.

10 JUDGE WOODRUFF: All right. Exhibit 2 has
11 been offered into evidence. Are there any objections to its
12 receipt?

13 MR. ENGLAND: Your Honor, I'm not sure I have
14 an objection, but perhaps clarification and further request.
15 To the extent that it contains legal argument, I'm assuming
16 this witness is not supporting that as his testimony. Would
17 that be an accurate statement?

18 MR. KRUEGER: That's accurate.

19 MR. ENGLAND: And then since it purports to
20 respond to a document that the company prepared and filed,
21 would Staff have any objection then to taking official
22 notice of our document that this document purports to
23 respond to?

24 MR. KRUEGER: I would not.

25 JUDGE WOODRUFF: All right. That document is

1 in the file.

2 MR. ENGLAND: Correct. With that
3 clarification and the request for notice, as I understand,
4 un-objected to, then I have no problem with this going into
5 the record.

6 JUDGE WOODRUFF: All right. Exhibit 2 then
7 will be received into evidence.

8 (Exhibit No. 2 was received into evidence.)

9 BY MR. KRUEGER:

10 Q. Okay. Now, I'm going to call your attention
11 to Exhibit 1, the case file memorandum, and specifically to
12 Attachment B to that memorandum, which is the last few pages
13 of Exhibit 1. Do you have that?

14 A. I think I do. Yes.

15 Q. Okay. Can you tell me what that Attachment B
16 is?

17 A. Attachment B shows Staff's calculation of the
18 appropriate revenue requirement for the ISRS.

19 Q. Did you perform the calculations that are
20 summarized on that sheet?

21 A. Yes, I did.

22 Q. What did you attempt to show when you prepared
23 this?

24 A. I attempted to show the amount of revenue
25 requirement associated with infrastructure system

1 replacements that the company was entitled to.

2 Q. The last entry on that page reads Total ISRS
3 Revenues, \$1,887,301. What is the significance of that
4 entry?

5 A. That's Staff's recommendation for the amount
6 of revenue -- annual revenue requirement associated with its
7 ISRS calculation.

8 Q. Now, did the company also prepare a similar
9 revenue requirement calculation?

10 A. Yes.

11 Q. And file it in this case?

12 A. Yes, it did.

13 Q. And that was attached to its application as
14 Appendix B, I believe; is that correct?

15 A. Yes.

16 Q. How does the company's form differ from the
17 one that you prepared?

18 A. Well, the form is the same. Some of the
19 numbers in the calculation are different.

20 Q. Have any of those numbers that are different
21 been resolved?

22 A. Yes.

23 Q. Which ones have been resolved?

24 A. Staff's calculation of accumulated
25 depreciation -- I'm sorry -- accumulated deferred income

1 taxes is different from the company's. And that item has
2 been resolved. The company's filing did not remove the
3 reimbursement for relocations. Staff's did. That item has
4 been resolved.

5 Q. On which inputs to that form does the Staff
6 still disagree with the company?

7 A. The calculation of accumulated depreciation
8 that is the appropriate offset is still a dispute. The
9 amount of property taxes to be included in the calculation
10 is still a dispute. And whether it's appropriate to include
11 cost of removal net of salvage is still a dispute.

12 Q. Except for those three inputs, would the
13 bottom line on your revenue requirement calculation be the
14 same as the bottom line on the company's revenue requirement
15 calculation?

16 A. Yes. I believe it would.

17 Q. And are those the issues that have been
18 identified in the list of issues that the parties filed as
19 issues A, B and C?

20 A. Yes.

21 Q. Near the top of -- at page 1 of 4 of
22 Attachment B, the revenue requirements calculation, under
23 water utility plant projects, replacement mains and
24 associated valves and hydrants, there's a line that reads
25 accumulated depreciation, in parenthesis, 11,897,494. Do

1 you see that?

2 A. Yes.

3 Q. Can you tell what that means?

4 A. That is Staff's calculation of the appropriate
5 accumulated depreciation to be used as an offset to the ISRS
6 investment.

7 Q. For replacement mains and associated valves
8 and hydrants?

9 A. That's correct.

10 Q. And a little further down near the middle of
11 page under water utility projects, facilities relocations
12 there's another line that reads accumulated depreciation, in
13 parenthesis, 3,652,677. Do you also see that?

14 A. Yes.

15 Q. Can you tell what that means?

16 A. That is Staff's calculation of the appropriate
17 accumulated depreciation that should be used as an offset to
18 facilities relocations.

19 Q. Can you tell me just in general terms how
20 those numbers were determined?

21 A. The amount of ISRS investment was compared to
22 the total change in invested plant since the last rate case.
23 And that ratio was applied to the change in the accumulated
24 depreciation reserve.

25 Q. Did you include in your case file memorandum a

1 more detailed calculation showing specifically how you
2 arrived at those numbers?

3 A. Yes.

4 Q. And where is that found?

5 A. I believe it's on the bottom of page 2 --

6 Q. Okay.

7 A. -- in Appendix B.

8 Q. I'm sorry?

9 A. In Appendix B.

10 Q. Could you just walk us through this form to
11 explain how you calculated the amount of accumulated
12 depreciation?

13 A. I referenced the final run that determined the
14 revenue requirement from the St. Louis County Water
15 Company's last rate case, WR-2000-844, and compared the
16 balances -- the appropriate rate base balances from that
17 case to the balances that occur as of July 2003 for the
18 St. Louis district of Missouri-American Water Company.

19 And there is investment that is specifically
20 allocated to the district and then there is some investment
21 that is allocated to a corporate entity. So I had to
22 perform a calculation to allocate a portion of that
23 corporate amount to the district amount. And the corporate
24 plus the district amount is what's used at the top of the
25 page as the July 2003 balance.

1 Q. Okay. So the numbers from Case
2 No. WR-2000-844 are shown where?

3 A. Excuse me?

4 Q. The numbers from Case No. WR-2000-844 are
5 shown where on this form?

6 A. They appear at both the top of the schedule
7 and then they're also shown at the bottom of the schedule
8 too.

9 Q. Okay. And the numbers that you just mentioned
10 inputting the corporate allocations, where do those appear?

11 A. Well, the amount that was located in the
12 corporate section is at the bottom of the page. And then
13 the portion allocated to the St. Louis district is combined
14 with the St. Louis district. That's shown at the top of the
15 page under the July 2003 column.

16 Q. And that's the column that's headed Final July
17 2003?

18 A. Yes.

19 Q. Okay. And continue with how you -- with your
20 explanation of how you calculated the accumulated
21 depreciation.

22 A. Once I determined the change in the balance
23 for plant advances, CIAC and that -- those three numbers, I
24 was -- that allowed me to determine the change in the
25 invested amount of plant since the last St. Louis County

1 Water Company rate case.

2 Q. And where do you find that -- the change in
3 the invested plant since the last St. Louis Water County
4 rate case in this form?

5 A. That's at the top of the schedule.

6 Q. In which column and which line?

7 A. It's the fourth line and the third column of
8 numbers.

9 Q. Do you need to see the form?

10 A. Yes.

11 MR. KRUEGER: May I approach, your Honor?

12 JUDGE WOODRUFF: Yes, you may.

13 THE WITNESS: As I said, the fourth line, the
14 third column of numbers.

15 BY MR. KRUEGER:

16 Q. Okay. What's the next step then in your
17 determination of the accumulated depreciation?

18 A. I compared that amount, 93,315,958, I compared
19 that amount to the amount of infrastructure replacements
20 investment. And based on that ratio, I applied it to the
21 depreciation reserve, the accumulated depreciation reserve
22 and determined the appropriate amount of the reserve to
23 apply to the ISRS investment.

24 Q. Can you tell us the mathematical calculations,
25 using the numbers from this form, so that the Commission can

1 clearly understand how these numbers were determined?

2 A. I divided 20 million, which appears --
3 20,723,378, which appears as the fourth amount in the fourth
4 column of numbers at the top of the page, by the 93,315,958,
5 which is the fourth number in the third column of numbers.
6 That resulted in an approximate percentage of 22,
7 22 percent. And I applied that 22 percent to the fourth
8 number -- I'm sorry, fifth number in the third column, which
9 is 53,573,609. That times 22 percent is 11,897,494.

10 Q. Okay. Do you believe that that's an accurate
11 determination of the depreciation reserve for infrastructure
12 replacement?

13 A. I think it is the appropriate amount to use as
14 an offset for accumulated depreciation.

15 Q. Why?

16 A. The -- the company has available to it in its
17 revenue requirement depreciation expense that, as this
18 document shows, has accumulated to 53 million since the last
19 rate case. Those funds are available to support its
20 construction, its total construction.

21 Those funds -- a portion of that is certainly
22 infrastructure plant, but that 53 million is available to
23 support their construction budget. So I have allocated
24 22 percent of that amount as being available or as an
25 appropriate offset to the infrastructure plant.

1 Q. Now, turning to the figures that are shown in
2 the facilities relocations column, which is the far right
3 column on that form, can you tell how the numbers in the
4 fourth and fifth lines of that column were determined?

5 A. The amount appearing in the fourth line,
6 6,362,331, is the amount of facility's relocations plant
7 that has been added since the last St. Louis County Water
8 rate case. The 1,962,266 is the amount of reimbursements
9 associated with that plant.

10 Subtracting the reimbursements from the
11 invested plant -- excuse me, from the plant gives you the
12 invested amount of 6,362,331. That amount divided by the
13 total change in invested plant, the 93,315,958, provides a
14 percentage which I apply to the total change in the
15 accumulated depreciation reserve, the 53 million amount, to
16 determine the appropriate accumulated depreciation offset
17 for facilities relocations.

18 Q. And why do you believe that that's the
19 appropriate accumulated depreciation offset for the
20 facilities relocations?

21 A. Well, again, it's the same thought process.
22 The company is generated -- or has generated \$53 million
23 worth of depreciation accrual that is currently in rates.
24 And that -- that amount is available to support its entire
25 construction budget. So I have allocated a portion of that

1 to facilities relocations.

2 Q. Thank you.

3 Do you have in front of you the document
4 that's been marked as Exhibit 4?

5 A. Which one is that?

6 Q. That's the illustration -- I gave you my copy,
7 but here's another copy. I'm not sure how we titled it.

8 A. Yes, I have that.

9 Q. Okay. Can you tell me what that document is?

10 A. Yes. That is an illustration of the company's
11 and the Staff's method for determining the accumulated
12 depreciation reserve offset to the ISRS plant.

13 Q. Did you prepare that document?

14 A. Yes, I did.

15 Q. What did you attempt to show by this document?

16 A. I attempted to show that the difference
17 between Staff and the company and how under alternative
18 situations the -- the Staff's approach to determining the
19 depreciation offset is more appropriate than what the
20 company has done.

21 Q. Would you please explain these two examples
22 that are shown on this Exhibit 4?

23 A. Yes. The -- the item that I have entitled
24 Actual, that is a variation of the schedule that Mr. Krueger
25 and I just went through. It's -- it's similar to the

1 calculation that's on page 2 of Appendix B. And it shows
2 the determination of the change in total plant since the
3 last case.

4 Q. And where is that shown?

5 A. That's shown in column 3, line 4.

6 Q. Okay. Continue.

7 JUDGE WOODRUFF: If I can clarify, you
8 described that as showing actual. There's nothing on the
9 chart that says actual. Is that the first set of columns?

10 MR. KRUEGER: It shows up on my copy, but
11 apparently not on the one that was copied.

12 JUDGE WOODRUFF: Not on the official exhibit.

13 THE WITNESS: Okay. On the first example, the
14 first six lines on the top of the page --

15 JUDGE WOODRUFF: That is actual?

16 THE WITNESS: Yes. That's what I'm calling
17 the actual example.

18 JUDGE WOODRUFF: Thank you.

19 THE WITNESS: That shows the change in
20 invested plant on line 4, column 3, since the last case and
21 the change in the depreciation -- the accumulated
22 depreciation reserve since the last case for a net change in
23 invested plant of 39 million -- approximately \$39 million.

24 Now, the next column, column 4, shows Staff's
25 determination of the appropriate depreciation reserve that

1 should be allocated to the ISRS investment. And as this
2 schedule shows, I calculated a percentage. 22 percent is
3 the ratio of the ISRS investments to the total plant. That
4 same 22 percent has been applied to the change in the
5 depreciation reserve to determine the appropriate amount to
6 subtract from the ISRS investments, resulting in a net
7 investment that Staff believes is appropriate to determine
8 the ISRS rate of the approximately 8.8 million.

9 Now, in the sixth column, that's the company's
10 calculation which shows the same amount of ISRS investment,
11 but yet they have only allocated approximately 1 percent of
12 the change in the accumulated depreciation reserve to the
13 ISRS investment using their calculation. So that -- that is
14 a depiction of the current situation.

15 Now, what I'm trying to show in the next six
16 lines at the bottom of the page is -- it's the same effect
17 as what's going on in the top, but what I'm trying to show
18 is if the company actually invested less plant and the only
19 number that's changed from the top -- only two numbers is
20 the amount of plant in service as of July 2003, that number
21 is approximately 45 million less than what's shown at the
22 top, and I've also reduced the depreciation reserve to
23 reflect that there would be 45 million less investment.

24 If that were the actual situation, as you can
25 see in column 3, the net change in plant would actually

1 be -- I'm sorry, the net change in -- that's right, the net
2 change in plant would actually be negative. Approximately
3 5 million negative.

4 And under the Staff's calculation, an
5 allocation of that de-- that change in the depreciation
6 reserve would be applied to the same ISRS investment that's
7 shown at the top. And what would result is that you would
8 have a negative amount calculated for net plant of the ISRS.
9 And as a result, Staff would -- barring additional costs
10 that would offset that in the calculation, Staff would not
11 be recommending establishing an ISRS.

12 But yet, what you can see in column 6 is that
13 under the company's methodology, nothing would change. They
14 would still have the same ISRS investment, they would still
15 allocate -- excuse me, still apply the same amount of
16 accumulated depreciation expense and establish an ISRS to
17 recover the same amount that they have in this case.

18 And I think the bottom example shows that if
19 you had a situation where the plant -- the net plant would
20 actually show up as negative, that this would be an
21 indication that perhaps the company's over-earning in the
22 second situation. It would certainly indicate that they're
23 generating enough depreciation accruals to support all of
24 their construction budget.

25 And Staff just thinks that it is illogical

1 that what this statute would allow the company to do, if
2 interpreted by using the company's interpretation, is that
3 when a company's in a situation of over-earning or if it's
4 generating so much cash that it's able to support its entire
5 construction budget, that it's just illogical for the Staff
6 to believe that this statute would be designed to allow the
7 company to establish a surcharge if that was the situation
8 going on. But if you use the company's methodology, that's
9 exactly what could happen.

10 MR. ENGLAND: Your Honor, I have an objection.
11 Since this is live, I didn't know where he was going until
12 he got there, but I think his immediate past testimony as to
13 what the legislature intended is beyond the scope of this
14 witness's ability to testify.

15 JUDGE WOODRUFF: Response?

16 MR. KRUEGER: I think the Commission is going
17 to have to determine how to interpret this statute and how
18 it will be applied in this case and in other similar cases
19 that come up in the future.

20 And in order to determine that, I think the
21 Commission needs to understand what the possible
22 ramifications of its determination will be. And I think
23 this serves to support the Staff's position that this --
24 concerning the interpretation of the word "net" which
25 appears in 393.1000(1)(a), I believe.

1 JUDGE WOODRUFF: Further response,
2 Mr. England?

3 MR. ENGLAND: Despite Staff's obvious dislike
4 for the legislation, that aside, the fact that the witness
5 is testifying as to what the legislature may or may not have
6 intended is completely beyond his ability to testify in this
7 proceeding. He has no foundation, no background, no
8 expertise to do that.

9 JUDGE WOODRUFF: Clearly this witness doesn't
10 have any expertise to explain what the legislature meant
11 what it passed the statute. I don't know if anyone can
12 explain that. And that's not a reflection on the
13 legislature, simply that there are many members of the
14 legislature who all intend different results when they pass
15 legislation.

16 However, I'm going to overrule the objection.
17 He's offering his opinion as to what Staff believes. I'm
18 not going to prevent him from doing that, certainly with the
19 understanding that he cannot speak for -- explain, give a
20 definite opinion or definite answer as to what the
21 legislature meant. The objection is overruled.

22 MR. KRUEGER: Thank you, your Honor.

23 BY MR. KRUEGER:

24 Q. Mr. Rackers, did you hear Mr. Grubb testify a
25 little bit ago?

1 A. Yes.

2 Q. And did you hear him say that according to
3 Staff, the ISRS plant is already more than 50 percent
4 depreciated?

5 A. Yes.

6 Q. Do you agree that that is the Staff's
7 position?

8 A. No, I do not.

9 Q. Why not?

10 A. The Staff did not attempt to determine the age
11 of the ISRS replacements. It did not try to calculate
12 and -- any implicit depreciation rate to apply to those
13 investments. It took a ratable share of the revenue
14 requirement and the cash available to the company through
15 its depreciation accrual since the last case and applied
16 that to the ISRS investments.

17 Q. And did the Staff do any depreciation
18 calculations at all?

19 A. It -- it did, but that was with regard to
20 determining depreciation expense.

21 Q. Okay. I'm referring now to the -- in
22 connection with the accumulated depreciation.

23 A. No.

24 Q. And does the Staff have any recommendation
25 regarding the depreciation rate for purposes of the

1 accumulated depreciation?

2 A. No.

3 Q. Is there a disagreement between the Staff and
4 the company over the amount of accumulated depreciation that
5 is accrued to the ISRS property since its placement?

6 A. Would you ask me that again, please?

7 Q. Does the Staff disagree with the company over
8 the amount of accumulated depreciation that has been accrued
9 to the ISRS property since its placement?

10 A. If -- if you're asking me does the Staff
11 dispute or is there a disagreement between the Staff and the
12 company with regard to what the accumulated depreciation
13 expense is on this specific \$20 million of ISRS property
14 that's been added --

15 Q. That is my question.

16 A. -- I don't believe there is.

17 Q. Okay. Has the company benefited from
18 regulatory lag since its last rate case?

19 A. I would say yes. Specifically with regard to
20 the net plant calculation that I've shown. At least with
21 regard to the -- certainly with regard to ISRS replacements.

22 Q. Is that benefit measured by reference to a
23 change in depreciation reserve multiplied by the company's
24 weighted cost of capital?

25 A. Yes.

1 Q. Turning next to the issue of the cost of
2 removal net of salvage, how did you address the issue of --
3 that issue in your revenue requirement calculation, which is
4 part of Exhibit 1?

5 A. I -- my examination of the statute showed no
6 reference whatsoever to that term, cost removal or salvage.

7 Q. So --

8 A. So I did not include a separate line item for
9 that amount. Now, whatever cost removal and salvage has
10 been experienced and charged to the depreciation reserve
11 since the last case, that will be a component of that total
12 change in the depreciation reserve.

13 Q. How does this compare with the company's
14 calculation in its revenue requirement calculation?

15 A. The company has identified the cost removal
16 and salvage that it incurred with regard to the old plant,
17 presumably plant that was included in the last rate case,
18 and has added it to the investment -- the ISRS investment in
19 the determination of the annual revenue requirement.

20 Q. Why do you believe it's incorrect to include
21 an entry for cost of removal net of salvage in your revenue
22 requirement calculation?

23 A. Well, the initial reason is because I find
24 absolutely no reference to it in the statute, so I don't
25 know that I think the statute contemplates cost removal and

1 salvage in any way. In addition, ratepayers have been
2 paying cost removal and salvage associated with this plant
3 in rates probably for many years. So I -- in theory, those
4 dollars have already been paid by the ratepayer. Why they
5 should be included in an ISRS calculation going forward,
6 that -- that's illogical to me.

7 Q. Under the company's methodology, would these
8 cost of removal be passed along again to the ratepayers?

9 A. I believe they would be.

10 Q. In your analysis of the revenue requirement,
11 did you also investigate the property tax issue?

12 A. Yes, I did.

13 Q. What did you attempt to determine when you
14 investigated the property tax?

15 A. I attempted to determine the amount of
16 property taxes associated with the ISRS property that would
17 be due within 12 months of the company's filing.

18 Q. And is that number shown on your revenue
19 requirement calculation?

20 A. Yes, it is.

21 Q. How does your -- tell me what that number is.

22 A. Staff believes that number is 240,765.

23 Q. Does your approach differ from the approach
24 that the company used in determining the amount for property
25 taxes?

1 A. Yes, it does.

2 Q. In what way does it differ?

3 A. The company applies a property tax rate to all
4 of the investment -- all of the ISRS investment that it's
5 including in this filing. Staff only applies the property
6 tax rate to the plant that was in service prior to January 1
7 of 2003.

8 Q. So the difference then is you did not apply it
9 to plant placed in service since January 1 of 2003?

10 A. That's correct.

11 Q. Otherwise, your calculation is the same as the
12 company's?

13 A. That's correct.

14 Q. Why did you not include plant placed in
15 service since January 1 of 2003 in your calculation of
16 property tax?

17 A. Because property taxes will not be due on that
18 plant until December of 1984 -- I'm sorry, 2004.

19 Q. Mr. Rackers, is one of the fundamental
20 differences between the Staff and the company in this case
21 that the Staff tried to establish what current ratepayers
22 were paying for these areas in current rates and the company
23 has not attempted to make that determination in the current
24 ISRS case?

25 A. I believe that's true.

1 MR. KRUEGER: I believe that's all the
2 questions I have, your Honor.

3 JUDGE WOODRUFF: All right. It's nearly
4 twelve o'clock so it's time to break for lunch. We'll come
5 back at one o'clock.

6 (A recess was taken.)

7 JUDGE WOODRUFF: Okay. We're ready to resume
8 after lunch. And before lunch, we just finished direct
9 examination of Mr. Rackers and so we'll begin with
10 cross-examination beginning with Public Counsel.

11 MS. O'NEILL: No questions, your Honor.

12 MR. KRUEGER: Your Honor, I believe I
13 neglected to offer Exhibit 4, which I intended to do.

14 JUDGE WOODRUFF: And I don't have 3 either.

15 MR. KRUEGER: I didn't elicit any testimony in
16 regard to that. That's the statutory provisions which were
17 included in Exhibit 1 and so I think it's not necessary to
18 offer that.

19 JUDGE WOODRUFF: All right. Exhibit 4 has
20 been offered into evidence. Any objection to its receipt?

21 MR. ENGLAND: No objection.

22 JUDGE WOODRUFF: Hearing none, it will be
23 received into evidence.

24 (Exhibit No. 4 was received into evidence.)

25 MR. ENGLAND: Your Honor, I didn't have an

1 objection if Mr. Krueger wanted to offer 3, although I
2 believe a correct copy of the same portion of the statute or
3 statutes is attached to Staff's memorandum, which was
4 Exhibit 1.

5 JUDGE WOODRUFF: And, of course, it's in the
6 books upstairs as well.

7 MR. ENGLAND: Right.

8 JUDGE WOODRUFF: All right. Thank you.

9 For cross-examination then, Public Counsel?

10 MS. O'NEILL: No questions.

11 JUDGE WOODRUFF: And Missouri Industrial
12 Energy Consumers? Doesn't look like she's back yet.

13 Then for Missouri Energy Group?

14 MS. LANGENECKERT: No questions.

15 JUDGE WOODRUFF: Okay. Then for
16 Missouri-American?

17 MR. ENGLAND: Yes, your Honor. Thank you.

18 CROSS-EXAMINATION BY MR. ENGLAND:

19 Q. Good afternoon, Mr. Rackers.

20 A. Good afternoon.

21 Q. I think we've pretty well established that
22 we've only got three areas of disagreement between the Staff
23 and the company insofar as the revenue requirement for the
24 ISRS plant is concerned. Correct?

25 A. Yes.

1 Q. And I think maybe you said this, but I just
2 want to make sure that with setting those three issues
3 aside, all of the other numbers in the company's calculation
4 or the Staff's calculation for that matter are the same or
5 essentially the same?

6 A. Yes.

7 Q. Okay. I want to go one step further with you.
8 If the Commission accepts the company's position with
9 respect to all three of these contested issues, would you
10 agree with me that the company's calculations, as shown on
11 its Exhibit 6, which is that revised revenue requirement
12 calculation, is accurate or are accurate?

13 A. I haven't had an opportunity to run through
14 that calculation, but just the overview that I've given it
15 so far, I think that if not the number, it's very close.

16 Q. Okay. Fair enough. Thank you.

17 Let me ask you a few questions about property
18 tax, if I can. I don't believe you've disagreed with the
19 company over the actual tax rate that's utilized for
20 purposes of developing the expense; is that right?

21 A. That's correct. I compared it to the tax
22 rates that we're experiencing in the rate case and it looked
23 reasonable to me.

24 Q. So both you and the company are using the same
25 tax rate, it's the property to which you apply that rate

1 that differs between the two?

2 A. That's correct.

3 Q. Okay. And you only applied the tax rate to
4 the ISRS property that was placed in service in calendar
5 years 2001 and 2002. Right?

6 A. Yes.

7 Q. So you excluded any property that was placed
8 in service in 2003, and if I'm correctly paraphrasing your
9 reason, because the tax that would be due on that property
10 would not be due, in your opinion, until December of 2004 or
11 approximately 16 months after the filing of the application?

12 A. That's correct. That's beyond 12 months from
13 when the filing occurred.

14 Q. Okay. And that 12 months you take from the
15 statute. Correct?

16 A. Yes.

17 Q. Would you agree with me that under your
18 approach, the company will never recover property tax on any
19 ISRS property placed in service in the same year that the
20 ISRS filing is made unless that filing is made in December?

21 A. I think that's true with regard to an ISRS.

22 Q. Now, you don't --

23 A. Let me --

24 Q. Go ahead.

25 A. It wouldn't be recovered -- I think that's

1 correct, it wouldn't be recovered within the calculation of
2 an ISRS.

3 Q. And you don't contend that the company will
4 never have to pay property taxes on this plant, you're just
5 saying it's more than 12 months down the road. Right?

6 A. That's correct. And at this point it's
7 unknown what -- what that property tax is.

8 Q. But we know what the rate is or at least we
9 have agreement on that?

10 A. We have agreement on the rate.

11 Q. Okay. And we know the amount of the property
12 that's been placed in service for all three years?

13 A. Yes.

14 Q. Okay. And the calculation is simply a product
15 of the multiplication of the two. Right?

16 A. Yes.

17 Q. Do you have your Exhibit No. 1, which was the
18 Staff memorandum I believe dated 10/31/03 in front of you?

19 A. Yes.

20 Q. And I want to turn your attention to
21 Attachment A, which I believe is a copy of the relevant
22 portions of -- what is it -- House Bill 208 regarding the
23 ISRS at least as far as water corporations are concerned?

24 A. Correct.

25 Q. Okay. Would you turn to Section 393.1006.4,

1 please, which I believe is at the bottom of -- they're not
2 numbered, but it's the third page of your attachment of the
3 appendix.

4 A. And which item under 1006?

5 Q. Item 4 at the bottom. Would you agree that it
6 begins, In determining the appropriate pre-tax revenues, the
7 Commission shall consider only the following factors, colon?

8 A. Yes.

9 Q. Okay. Now, turn the page. And I'm interested
10 in sub-item 5 in parenthesis. Are you there?

11 A. Five in parenthesis?

12 Q. Yes.

13 A. Okay.

14 Q. On the next page. Would you agree with me
15 that it states there in continuation, The current property
16 tax rate or rates applicable to the eligible infrastructure
17 system replacements?

18 A. That's what the words say.

19 Q. Okay. Would you agree with me that there is
20 no mention of the word "due" or "payable" or anything of
21 that nature in that provision?

22 A. Yes.

23 Q. And would you agree with me then a strict
24 reading of this provision only would lead you to believe
25 that the property tax expense is simply the product of the

1 appropriate tax rate times all of the ISRS eligible plant?

2 A. What -- do you mean that I'm not supposed to
3 consider anything else I know that's in the statute? I'm
4 just supposed to use these words?

5 Q. Correct. A strict interpretation of just this
6 provision or this particular provision.

7 A. No, I don't agree with that.

8 Q. Okay. How don't you agree with that or why
9 don't you agree with that?

10 A. Well, knowing that -- knowing how property
11 taxes are paid and when they become due and what property
12 they're applied to, I think there would be some question as
13 to whether it would be appropriate to include property taxes
14 that won't be payable associated with this property until
15 after this ISRS has completely expired.

16 Q. Well, you don't agree with me because you
17 don't think it's right to include all of the property in the
18 calculation of the expense because a portion of it won't be
19 due within 12 months, or you don't agree with me that the
20 strict reading of this statute doesn't limit you to just the
21 exercise of multiplying the ISRS plant times the tax rate?

22 A. I think if this was all the language I had,
23 there would be some question in my mind what the appropriate
24 property tax would be to include.

25 Q. It certainly is ambiguous without any

1 reference to the 12 months from your perspective. Right?

2 Or excuse me, without reference to the due within 12 months
3 language?

4 A. Yes.

5 Q. By the way, that language appears on the first
6 page of your Attachment A under 393.1000(1) -- excuse me,
7 paren 5, end paren. So it's your opinion you have to read
8 the two together, I would assume --

9 A. Yes.

10 Q. -- rather than a strict reading of the
11 specific statute dealing with the specific provision dealing
12 with property tax expense?

13 MR. KRUEGER: Objection, your Honor. That's a
14 misstatement. Could you repeat the question, please?

15 MR. ENGLAND: I'm going to ask for the
16 reporter to do that.

17 THE COURT REPORTER: "Question: By the way,
18 that language appears on the first page of your Attachment A
19 under 393.1000(1) -- excuse me, paren 5, end paren. So it's
20 your opinion you have to read the two together, I would
21 assume --

22 "Answer: Yes.

23 "Question: -- rather than a strict reading of
24 the specific statute dealing with the specific provision
25 dealing with property tax expense?"

1 MR. KRUEGER: Mr. Rackers testified that he
2 would -- he would have to look at these two items together
3 and determine the application of the taxes according to
4 that.

5 JUDGE WOODRUFF: Okay. I'm going to overrule
6 the objection. If Mr. Rackers indicates he does not agree
7 with what -- the question that was just asked, he can say
8 so, but I'll overrule the objection. You can answer the
9 question. If you need to have it repeated again, you can do
10 that.

11 THE WITNESS: Yeah. Let's have a repeat one
12 more time. Thank you.

13 THE COURT REPORTER: "Question: By the way,
14 that language appears on the first page of your Attachment A
15 under 393.1000(1) -- excuse me, paren 5, end paren. So it's
16 your opinion you have to read the two together, I would
17 assume --

18 "Answer: Yes.

19 "Question: -- rather than a strict reading of
20 the specific statute dealing with the specific provision
21 dealing with property tax expense?"

22 THE WITNESS: I think you have to use all the
23 statutes to determine the appropriate calculation for the
24 ISRS. There's certain provisions that are intertwined and
25 linked together. They're not always in one specific place.

1 Sometimes you have to reference certain items here and then
2 go to another portion to find a definition. So you have to
3 read the two together to actually figure out how to
4 calculate property taxes.

5 BY MR. ENGLAND:

6 Q. Do you have to apply a little common sense as
7 well?

8 A. Sure.

9 Q. Okay. Let's change gears and talk about
10 accumulated depreciation. As I understand, both company and
11 Staff have calculated an amount accumulated depreciation and
12 deducted that from the gross ISRS plant amounts. Correct?

13 A. Yes.

14 Q. The argument is over how much accumulated
15 depreciation?

16 A. Yes.

17 Q. Okay. And would you agree with me that for
18 purposes of developing the revenue requirement associated
19 with ISRS plant, it is appropriate to make an adjustment to
20 the gross investment to reflect some amount of accumulated
21 depreciation?

22 A. Yes.

23 Q. And, in fact, the legislature -- or excuse me,
24 the legislation specifically mentions accumulated
25 depreciation, does it not?

1 A. The legislation specifically cites accumulated
2 depreciation.

3 Q. And that specific reference is in
4 393.1000(1)(a) on the first page of your Attachment A.
5 Correct?

6 A. It's -- it's listed there. I'm not sure if
7 there might be another reference to accumulated depreciation
8 somewhere else among these statutes.

9 Q. Are you aware of any at this point in time --

10 A. No.

11 Q. -- that you can cite me to?

12 A. No.

13 Q. Well, then let's just deal with this one.
14 Would you read for me 393.1000(1)(a) in its entirety,
15 please?

16 A. The water corporation's weighted cost of
17 capital multiplied by the net original cost of eligible
18 infrastructure system replacements, comma, including
19 recognition of accumulated deferred income taxes and
20 accumulated depreciation associated with eligible
21 infrastructure system replacements which are included in a
22 currently effective ISRS.

23 Q. Okay. I'm interested in the very last phrase
24 that begins, Accumulated depreciation associated with
25 eligible infrastructure system replacements which are

1 included in a currently affected ISRS.

2 Do you see that?

3 A. Yes.

4 Q. You would agree with me that there is no
5 currently effective ISRS in place today. Right?

6 A. Yes, I'd agree with you.

7 Q. So there can be no eligible infrastructure
8 system replacements which are included in a nonexistent
9 ISRS. Right?

10 A. Yes.

11 Q. So a strict reading of this statute would tell
12 you that you don't attribute any accumulated depreciation to
13 ISRS plant because there is no effective ISRS in place
14 today. Right?

15 A. No, I don't agree with that. It's -- it's
16 telling you -- the way I interpret this section is that it's
17 telling you what to do with accumulated depreciation and
18 accumulated deferred taxes with a currently effective ISRS.
19 It's not providing you much direction what to do or how to
20 calculate the net original cost for an initial ISRS or the
21 ISRS in this case.

22 Q. But we agree there is no currently effective
23 ISRS?

24 A. Yes.

25 Q. And we've agreed that there's no eligible

1 infrastructure system replacements associated with a
2 currently effective ISRS. Right?

3 A. That's correct.

4 Q. So how can there be any accumulated
5 depreciation on nonexistent plant included in a nonexistent
6 ISRS today?

7 A. There isn't any today.

8 Q. Okay. That's a rather tortured reading of
9 that statute. Would you agree with me?

10 A. Whose?

11 Q. My reading.

12 A. No. No, I don't agree with that.

13 Q. Okay. You think it's appropriate not to have
14 any accumulated depreciation for purposes of the calculation
15 of the ISRS revenue requirement before the Commission today?

16 A. No, I don't agree with that.

17 Q. Okay. I thought you just agreed with me that
18 there wouldn't be any accumulated depreciation associated
19 with eligible infrastructure system replacements because
20 there are none included in a currently effective ISRS?

21 A. No. What -- what you -- what I agreed with
22 you on was that there is no accumulated deferred income
23 taxes and accumulated depreciation applicable to a currently
24 effective ISRS because there is no currently effective ISRS.
25 In other words, the way I read this section is everything

1 after the comma applies to a currently effective ISRS of
2 which there isn't any. But the --

3 Q. So shouldn't we not include then -- we should
4 include zero, excuse me, for accumulated deferred income
5 taxes and zero for accumulated depreciation for purposes of
6 the first ISRS?

7 A. You could interpret it that way, but I think
8 that's illogical considering the word "net" is in the first
9 part of that sentence.

10 Q. And that's not the way the company interpreted
11 it, is it? Because they have, in fact, calculated
12 accumulated depreciation and taken that, if you will, as a
13 deduction on the original cost of the ISRS plant?

14 A. Yes.

15 Q. Okay. I guess the point I'm getting at is
16 that you agree you don't necessarily follow the strict
17 language of the statute here for purposes of accumulated
18 depreciation, but you don't agree that you follow the strict
19 language of the statute with respect to property taxes where
20 it says take the tax rate times the ISRS plant and no
21 mention of due date?

22 MR. SCHWARZ: I object. I think that
23 mischaracterizes this witness's testimony as to the
24 application of the last clause of 393.1000(1)(a). I think
25 he's made clear that the reason that he's considers

1 accumulated depreciation applicable is due to the need to
2 figure out what net original cost is. I think that the
3 question mischaracterizes that answer and it goes to the
4 heart of the disagreement between the parties.

5 JUDGE WOODRUFF: I'm going to overrule the
6 objection. If the witness believes his testimony has been
7 mischaracterized, he can explain that in his answer.

8 You can answer the question.

9 THE WITNESS: I think you're mischaracterizing
10 my testimony.

11 MR. ENGLAND: Your Honor, I was totally
12 surprised by that and I'm going to need a little time to
13 regroup. I'll move on. Thank you.

14 BY MR. ENGLAND:

15 Q. Let's talk about the actual calculation of the
16 accumulated depreciation amounts, if you will. Would you
17 agree with me that your total ISRS plant is approximately
18 \$29 million --

19 A. Yes.

20 Q. -- before the deductions and what have you?

21 A. Yes.

22 Q. And I think I'm taking that from your
23 Appendix B -- actually, I think it appears on both page 1
24 and page 2. Essentially the sum of the two different types
25 of plant that we're talking about here today, the

1 infrastructure replacement as you've identified it and the
2 facility relocations?

3 A. Yes. That's correct.

4 Q. And would you also agree with me that your
5 total accumulated depreciation is approximately --
6 attributable to this plant, excuse me, is approximately
7 \$15.5 million?

8 A. Yes.

9 Q. And I don't think you disagree that if you
10 looked at \$15.5 million as a percent of the 29 million
11 original cost, that that represents approximately
12 53 percent. Right?

13 A. Yes, it does.

14 Q. But I understand earlier from your testimony
15 you're not saying that this plant is 53 percent depreciated.
16 Right?

17 A. That's correct.

18 Q. Okay. So I think I can extrapolate that you
19 would agree or at least have no disagreement with the actual
20 depreciation rates for the various categories of property
21 that are shown on Mr. Grubb's appendices to his -- or to the
22 verified application?

23 A. I would agree that if you applied the
24 depreciation rates to the infrastructure plant since it was
25 placed in service from the last case through approximately

1 July of 2003, that that would be the accumulated
2 depreciation.

3 Q. Okay. On that plant. Correct? That ISRS
4 plant?

5 A. Yes.

6 Q. Okay. My question actually is a little
7 different than that, so let me back up. I was just asking,
8 you don't have any reason to believe that the individual
9 rates of depreciation that he shows on his appendices for
10 the various property items is anything but what the
11 Commission authorizes?

12 A. I don't have any reason to believe that that's
13 not the case.

14 Q. Okay. Now, for purposes of calculating the
15 accumulated depreciation, I think it's obvious that you did
16 not create the same type of schedules that Mr. Grubb did
17 where you looked at each item of plant. Correct?

18 A. Yes. That's correct.

19 Q. The way in which you did it, as I understand,
20 is depicted here on page 2 of Appendix -- excuse me, your
21 Attachment B?

22 A. That's correct.

23 Q. And for lack of a better description, it's a
24 ratioing factoring approach; is that right?

25 A. That's -- that's the calculation method, yes.

1 Q. Okay. I'd like to ask you a few questions
2 with respect to Attachment B, page 2 of 4. And I'll try to
3 be specific so you know what I'm referring to. On line 4,
4 invested plant, and I'll call it column 3, you have a
5 \$93 million figure. Do you see that?

6 A. Yes.

7 Q. Now, if I understand correctly, that is the
8 growth in plant from 1/1/2001 to July 2003; is that right?

9 A. Yes.

10 Q. And maybe I need to clarify for the record.
11 1/1/2001 being the date or the -- I guess the cut-off date,
12 if you will, for purposes of the last rate case, which
13 you've identified as WR-2000-844?

14 A. Correct.

15 Q. And you would agree with me that that
16 \$93 million figure does not include any plant placed in
17 service prior to January 1, 2001?

18 A. Ask me that question again, please.

19 Q. Sure. You would agree with me that that
20 \$93 million figure you have under the change column does not
21 include any plant placed in service prior to 1/1/2001?

22 A. That's correct.

23 Q. Now, let's look at the growth -- or change,
24 I'm sorry, in accumulated depreciation of roughly
25 \$53.5 million; is that right?

1 A. Yes.

2 Q. Or excuse me, growth and depreciation reserve
3 of roughly \$53.5 million?

4 A. Yes.

5 Q. And, again, that's the growth -- or the
6 change, excuse me, that has taken place since the end of the
7 last case and July of 2003?

8 A. Correct.

9 Q. Would you also agree with me though that the
10 accumulated depreciation represented by your 53.5 million
11 figure includes accumulated depreciation on plant placed in
12 service prior to 1/1/2001?

13 A. Yes.

14 Q. So the accumulated depreciation amount of
15 53.5 million against which you apply your factor I believe
16 of 22 percent includes accumulated depreciation on plant
17 placed in service prior to 1/1/2001, non-ISRS plant placed
18 in service after 1/1/2001 and ISRS plant placed in service
19 after 1/1/2001?

20 A. That's correct.

21 Q. And, therefore, a portion of the \$15.5 million
22 offset that you have calculated for purposes of your
23 accumulated depreciation is, therefore, not necessarily
24 associated with ISRS plant placed in service since January 1
25 of 2001?

1 A. There was not an effort to specifically
2 determine the portion of that \$53 million specifically
3 generated by the 29 million of ISRS property.

4 Q. Well, there is in Mr. Grubb's testimony and
5 schedules, isn't there?

6 A. Yes.

7 Q. So my point is, by using the \$15.5 million
8 figure offset that you have created or calculated in the
9 manner in which you've calculated, you have, by necessity,
10 included accumulated depreciation on non-ISRS plant?

11 A. Yes.

12 Q. I believe your rationale for doing so is based
13 on the availability of funds that depreciation expense
14 creates which is then available to the company for
15 investment in plant; is that right?

16 A. Yes. Well, and also the vast majority of that
17 \$53 million is included in rates also.

18 Q. Right. But when the customer pays his bill --
19 and correct me if I'm wrong, but I think your position is
20 part of the bill is a depreciation expense as set in the
21 last case and that portion of the bill that the company
22 receives, that money for that depreciation expense is
23 available to the money for construction purposes. Right?

24 A. The funds are available for -- to support the
25 company's construction budget.

1 Q. Would you also agree with me those funds are
2 available to pay day-to-day expenses of the company?

3 A. Yes.

4 Q. Such as payroll, materials and supplies.
5 Correct?

6 A. Yes.

7 Q. Those funds are also available to pay for
8 extraordinary costs that may be created by a one-time event
9 such as a flood or an ice storm or a tornado, correctly --
10 or correct?

11 A. Yes.

12 Q. In fact, these funds could be used to pay down
13 debt or dividends to stockholders, couldn't they?

14 A. That's correct.

15 Q. The fact of the matter is, when the money
16 comes in the door, regardless of whether it's for
17 depreciation expense, payroll expense, return on equity,
18 that's the company's money to do with as it sees fit.
19 Right?

20 A. Yes.

21 Q. Okay.

22 A. But I think it's important to recognize its
23 availability --

24 Q. Correct.

25 A. -- in this -- in this setting.

1 Q. You certainly would agree, however, that it
2 can't be earmarked, wouldn't you?

3 A. I don't think the cash that comes in the door
4 for depreciation expense is earmarked by the company when it
5 pays its bills of any kind.

6 Q. As a practical matter, it can't be by any
7 company, can it, any utility company?

8 A. I agree with that.

9 Q. Okay. Yet your calculation for purposes of
10 the ISRS is earmarking a portion of those funds for
11 construction of ISRS plant?

12 A. Well, I -- I don't consider that I'm
13 earmarking it. I think that it's important to take into
14 consideration what's in rates today before you establish an
15 additional surcharge, which we're establishing an additional
16 rate in this proceeding. And I think you have to consider
17 what's in rates today, what's the company recovering today
18 before you just blindly establish a new surcharge on top of
19 that.

20 Q. And I think maybe that gets to the heart of
21 the disagreement between Staff and company. You don't
22 believe that the exercise called for by the statute is a
23 determination of the incremental revenue requirement
24 associated only with ISRS plant. Right?

25 A. I think the only plant -- in other words,

1 the -- the new investment that's considered in an ISRS is
2 the \$29 million, whatever has been added since the last rate
3 case. But I think in determining the proper revenue
4 requirement associated with that investment, you have to
5 consider what's in rates today.

6 Q. That's not -- I don't believe that's
7 responsive to my question.

8 My question is, for purposes of your exercise
9 here, you were not attempting to identify the incremental
10 revenue requirement associated with the ISRS plant, holding
11 everything else equal?

12 A. I don't think that's true. I don't agree with
13 that.

14 Q. Well, let me ask you this. You've agreed that
15 the amount of accumulated depreciation you have included as
16 an offset to ISRS plant includes accumulated depreciation
17 associated with non-ISRS plant. Correct?

18 A. Yes.

19 Q. Then how can that be a matching of plant to
20 specific accumulated depreciation on that plant?

21 A. Right now your rates include recovery of
22 depreciation expense. And you've retired certain plant and
23 replaced it with ISRS plant. And your rates include
24 depreciation, which has accumulated, generated, \$53 million
25 of available funds that you can use to -- for those

1 infrastructure replacements, you can use it for all of your
2 plant in service.

3 MR. ENGLAND: I don't believe the witness was
4 responsive. May I have the question read back, please?

5 THE COURT REPORTER: "Question: Then how can
6 that be a matching of plant to specific accumulated
7 depreciation on that plant?"

8 MR. ENGLAND: I'm sorry. I didn't hear all of
9 that, please.

10 THE COURT REPORTER: "Question: Then how can
11 that be a matching of plant to specific accumulated
12 depreciation on that plant?"

13 MR. ENGLAND: Wasn't there a preface to that?
14 If not, there certainly should have been.

15 THE COURT REPORTER: "Question: Well, let me
16 ask you this. You've agreed that the amount of accumulated
17 depreciation you have included as an offset to ISRS plant
18 includes accumulated depreciation associated with non-ISRS
19 plant. Correct?

20 "Answer: Yes.

21 "Question: Then how can that be a matching of
22 plant to specific accumulated depreciation on that plant?"

23 BY MR. ENGLAND:

24 Q. Can I have an answer to that question, please?

25 A. I have not attempted to match, as the company

1 did, the specific accumulated depreciation on the
2 29 million. And I don't think -- I don't think the statute
3 defines that that's a requirement.

4 Q. My next question though is, therefore, you did
5 not create an incremental revenue requirement attributable
6 only or associated only with this ISRS plant, holding all
7 else equal. Correct?

8 A. If your question is I didn't consider in any
9 way what's currently included in rates, I -- I -- I did
10 consider that.

11 Q. No. My question is, for purposes of
12 determining the revenue requirement associated with this
13 ISRS plant, you've borrowed, if you will, depreciation -- or
14 accumulated depreciation that has accrued on other items of
15 plant other than this ISRS. Correct?

16 A. I -- I wouldn't really agree with your term
17 "borrow."

18 Q. Well, I didn't expect you to, but I thought
19 I'd give it a try.

20 A. I've considered it.

21 Q. And, in fact, it is included?

22 A. In -- in my 15 million, yes.

23 Q. You seem to be concerned with the fact that if
24 the company is over-earning during a period when it
25 implements an ISRS, the ISRS, as I understand if calculated

1 in the way the company proposed, would only exacerbate the
2 situation. Is that a fair characterization of your concern?

3 A. I think that would be one way to look at it,
4 yes.

5 Q. How have you handled the situation where we
6 might be under-earning? Have you done anything for us in
7 that regard?

8 A. The company has the ability and it probably is
9 their duty to file a rate case.

10 Q. Just like --

11 A. Staff can't file a case for you.

12 Q. No. But just like when we're over-earning,
13 it's your duty and obligation, if you believe it to be the
14 case, to pursue that. Correct?

15 A. Correct.

16 Q. Okay. The fact of the matter is, you haven't
17 addressed the situation where the company may be
18 under-earning when it files for an ISRS?

19 A. Are -- are you asking me have I attempted to
20 somehow alleviate that under-earnings in the ISRS
21 calculation?

22 Q. Have you even addressed it in your prorata
23 attribution, if you will, of accumulated depreciation?

24 A. No, I haven't specifically addressed that.

25 Q. I want to ask you some questions regarding

1 this cost of removal. And I believe you were in the room
2 when I asked on redirect Mr. Grubb a specific example and I
3 want to see if you agree.

4 Isolating on just one piece of property with
5 an original cost of \$1,000 that is retired, would you agree
6 with me that you make an adjustment -- an accounting
7 adjustment to remove that -- remove that \$1,000 from plant
8 and a corresponding \$1,000 adjustment to remove it from
9 reserve?

10 A. That's correct.

11 Q. Okay. Would you also agree with me if
12 associated with the retirement of that plant you incur cost
13 of removal net of salvage of \$500, that you remove that from
14 the reserve as well?

15 A. It -- that would reduce the reserve.

16 Q. And that would have an impact, all other
17 things being equal, on the rate base, would it not?

18 A. Yes.

19 Q. It would increase the rate base by
20 approximately \$500, all other things being equal?

21 A. Yes, it would. But, in theory, there are
22 dollars in the rate base in the depreciation reserve to pay
23 for that cost removal that the ratepayer has already
24 provided.

25 Q. And the ratepayer, as Mr. Grubb said, gets the

1 benefit of that because it goes to the accumulated
2 depreciation reserve. Correct?

3 A. You get the time value of money associated
4 with it. He has to pay it up front.

5 Q. Right. And it goes to the reserve, which goes
6 to offset rate base -- excuse me, offset investment to
7 arrive at your rate base. So the ratepayer gets the benefit
8 of a lower rate base for the depreciation expense he is
9 paid, which includes an element for cost of removal?

10 A. Well, I -- I guess it depends on how you look
11 at a benefit. The fact the ratepayer's got to pay it up
12 front for potentially 40 years until you finally retire that
13 plant, I'm not sure where the -- who's getting the benefit
14 exactly, but --

15 Q. Well, let's just approach it then from a pure
16 accounting perspective. That's, in fact, what happens.
17 Correct?

18 A. Those would be the accounting entries.

19 Q. Right. And that would happen whether it's a
20 regulated or a non-regulated industry. Correct? As far as
21 the simple accounting entries are concerned?

22 A. It -- that would occur with regard to mass
23 asset accounts in the regulatory realm. When -- if you're
24 not dealing with a mass asset account when you make a
25 retirement, it's my understanding that you do it at net book

1 value.

2 Q. And no recognition for cost of removal?

3 A. Cost removal is recognized.

4 Q. Let me get back to the rate-making aspect.

5 The way in which cost of removal is handled for rate-making
6 is the way in which we just discussed, isn't it, on that one
7 specific item? You take \$1,000 out of plant when it's
8 retired, you take \$1,000 out of reserve. Correct?

9 A. For the original cost of the asset.

10 Q. And if there's a \$500 cost removal associated
11 with it, you take that in addition out of the reserve?

12 A. That's correct.

13 Q. And that's what you do for rate-making in a
14 general rate case. Right?

15 A. That's how the company keeps its books for
16 mass asset accounts.

17 Q. And that's what you do for rate-making
18 generally. Correct?

19 A. Well, to the extent that when you pick up the
20 balance for the accumulated depreciation reserve, any
21 retirements, any entries to that reserve associated with
22 cost removal and salvage are in there through a certain
23 point in time.

24 Q. Get back to our specific example. The way in
25 which it's handled, \$1,000 taken out of plant, \$1,000 taken

1 out of reserve and an additional 500 taken out of reserve
2 for cost removal, that's the way it's handled for
3 rate-making. Yes or no?

4 A. That's the way the books are kept for
5 rate-making.

6 Q. Thank you, sir.

7 That's not the way, however, it's been handled
8 for purposes of your ISRS calculation, is it?

9 A. I -- I wouldn't strictly agree with that. I
10 did not include a specific line item increasing investment
11 for cost removal or salvage. But whatever cost removal or
12 salvage has been -- whatever effect it's had on the
13 depreciation reserve since the last case, that's reflected
14 in this change in the depreciation reserve, this \$53 million
15 on page 2 of Attachment B.

16 Q. By not specifically recognizing the cost of
17 removal in your ISRS calculation, you have departed from the
18 way in which it would be handled for purposes of a general
19 rate case. True or false?

20 A. False.

21 Q. Explain why, please.

22 A. Well, in a general rate case what you include
23 in rate base is the accumulated depreciation reserve at a
24 point in time. That accumulated depreciation reserve has --
25 any cost removal or salvage transactions are embedded in

1 that depreciation reserve. So they'll be reflected in
2 whatever balance is included in the rate base and then
3 subtracted from plant.

4 Q. And to the extent there's been net cost of
5 removal, that's been removed from that reserve for purposes
6 of rate-making. Correct?

7 A. That -- the accumulated depreciation reserve
8 is less because of the situations in which cost removal is
9 higher than salvage.

10 Q. Mr. Rackers, it's a simple question. Yes or
11 no: The reserve is adjusted downward to reflect the net
12 cost of removal for rate-making purposes. Right?

13 A. Assuming that's a positive number, yes.

14 Q. Okay. But that is not the adjustment -- you
15 have not made any similar adjustment for purposes of your
16 ISRS calculation. Correct?

17 A. I haven't made a specific adjustment. I think
18 I explained to you earlier --

19 Q. Okay. I think you've answered my question.

20 My final question is, to the extent you
21 haven't, you have departed from traditional rate-making,
22 have you not?

23 A. No.

24 MR. ENGLAND: Thank you, sir. I have no
25 further questions of this witness.

1 JUDGE WOODRUFF: Okay. We'll come up from
2 questions from the Bench. Commissioner Murray?

3 COMMISSIONER MURRAY: Thank you.

4 QUESTIONS BY COMMISSIONER MURRAY:

5 Q. Where to start? Let's go to Exhibit 4. Do
6 you have that, Mr. Rackers?

7 A. Yes.

8 Q. In order to come up with the negative net
9 plant that Staff calculated on that exhibit, how --

10 A. I'm sorry. The negative 4 million, 7?

11 Q. Let me see. I'm having trouble locating it
12 now. I had it earlier.

13 JUDGE WOODRUFF: Third column under change.

14 BY COMMISSIONER MURRAY:

15 Q. What did you say the amount was? Oh, okay.
16 Yes. Right. Thank you.

17 What did you do with the treatment of net cost
18 of removal?

19 A. Whatever net cost of removal transactions or
20 entries actually existed between the last rate case for
21 St. Louis County Water Company and July 2003, they're
22 embedded, if you will, in that \$52,196,530 of depreciation
23 reserve.

24 Q. So in relation to what Mr. England was just
25 asking you, you did not treat it the way you would have

1 treated it in rate case if plant would have been retired?

2 A. No. That's not correct. Let me try this
3 again. In a rate case, when you construct a rate base, you
4 start out with plant in service. One of the things you
5 subtract from it is accumulated depreciation reserve.

6 Q. Right.

7 A. Embedded in there -- well, yeah, embedded in
8 there are all the entries that have occurred for cost
9 removal and salvage. And that's -- that's exactly the way
10 you treat it in a rate case.

11 Q. But you had an exchange just a few minutes ago
12 in which you said, And when you remove plant, assuming
13 you're removing \$1,000 plant, you remove it from plant in
14 service. Correct?

15 A. Yes.

16 Q. You remove it from the reserve account?

17 A. That's true.

18 Q. And you remove it -- you remove the cost of
19 removal from the reserve account? If the cost is \$500, you
20 remove that?

21 A. That's correct.

22 Q. But in this instance if you were looking at
23 \$1,000 plant, you would have only done the first two steps
24 to equate to your calculations here; is that correct?

25 A. I would say that's not true, because in that

1 52 million that appears in column 3, line 11, that's the
2 total change in the depreciation reserve since the last
3 case. And any entries to the depreciation reserve
4 associated with cost removal and salvage since the last case
5 are part of what goes into determining that change in the
6 depreciation reserve.

7 That's not just the additional depreciation
8 that was generated, although I would tell you that that's
9 the fact for most of it. To the extent that there were cost
10 removal and salvage entries, they would have had an effect
11 on the 52 million, either up or down.

12 Q. Let's go through this. The \$1,000 that
13 Mr. England went over with you, if what you're saying here
14 is accurate, why would you remove \$500 from the reserve?

15 A. Well, the -- the \$500 would be -- when you
16 retired a piece of plant, the retirement from both the plant
17 and the reserve, the part that came out of the reserve plus
18 cost removal, whether a positive or a negative, that would
19 be embedded in whatever balance -- that would be embedded in
20 the balance that appears column 2, line 11.

21 Q. Okay. Let's just keep this real simple. We
22 got the \$1,000 and we got the \$500 in our example here.
23 Where would that \$500 be embedded?

24 A. In column 2 --

25 Q. No. I'm talking about our example of \$1,000

1 plant removal with \$500 cost of removal.

2 A. It would be a reduction to the accumulated
3 depreciation reserve.

4 Q. But it's embedded somewhere. Right? Where is
5 it embedded?

6 A. Well, embedded, I -- it would be a reduction
7 to the accumulated depreciation reserve that appears in
8 column 2, line 11.

9 Q. Okay. You're on Exhibit 4?

10 A. Yes.

11 Q. Let's put these numbers in here. Put the
12 \$1,000 in this exhibit, show me where it would go.

13 A. To the extent that you made that retirement
14 during the year or during this time frame between July 2003
15 and the last case, the \$1,000 retirement would have reduced
16 plant in service -- that's column 2, line 7.

17 Q. All right.

18 A. It would also have reduced the depreciation
19 reserve, column 2, line 11.

20 Q. All right.

21 A. And your \$500 would have been a further
22 reduction to column 2, line 11, the depreciation reserve.

23 Q. Okay. Now, show me where that -- in this
24 exhibit, the numbers that you have here, what number equates
25 to the reduction of the \$500 in line 11?

1 A. The \$52 million approximately that appears in
2 column 3, line 11 --

3 Q. Wait a minute. How did we get over to
4 column 3?

5 A. Well, I would --

6 JUDGE WOODRUFF: If I could interrupt here,
7 which exhibit are you looking at, Mr. Rackers?

8 THE WITNESS: I'm looking at Exhibit 4.

9 JUDGE WOODRUFF: Okay. I don't see any line
10 numbers on here.

11 THE WITNESS: Okay. Sorry.

12 COMMISSIONER MURRAY: You have to count.

13 THE WITNESS: I've got the advanced version
14 over here. The -- the fifth amount in column 3.

15 JUDGE WOODRUFF: The depreciation reserve?

16 THE WITNESS: Yes. On the bottom of the
17 sheet.

18 BY COMMISSIONER MURRAY:

19 Q. All right. Now, just a second. I'm trying to
20 equate this to our example of retiring \$1,000 worth of plant
21 and \$500 cost of removal. What would equate to that
22 example? Can you give me something that would equate to our
23 example?

24 A. Well, I -- I think I can. That 52 million
25 amount, that is because it's been reduced by the \$500 of

1 cost removal, it's \$500 less than it would be. That -- and
2 when I say embedded, it's in there.

3 Q. Okay. I'm going to have to move on and I hope
4 somebody can clarify that on recross.

5 You mentioned earlier that Staff has a belief
6 that the company's over-earning; is that correct?

7 A. The current rate case that we're involved in
8 Staff believes the company's currently over-earning.

9 Q. And in order to determine that, make that
10 determination, what revenue requirements in rate-making
11 issues did you have to examine?

12 A. Well, without going through a long list, we
13 tried to examine all the pertinent items that affected the
14 company's current cost of service.

15 Q. All right. And you said that you used that
16 belief that the company's over-earning in your
17 interpretation of the ISRS statute and how it should be
18 applied; is that correct?

19 A. Well, I -- no, I didn't. I used that as an
20 example, a situation in the bottom half of Exhibit 4. And I
21 said this situation where you actually had a declining rate
22 base could be indicative of a company that's in an
23 over-earning situation.

24 Q. And you also mentioned that because Staff
25 believes that this company is over-earning, you think it's

1 appropriate to consider that in this ISRS under the way the
2 statute is written; is that correct?

3 A. What I said was using this example that's on
4 Exhibit 4, if the company was in this situation where net
5 plant was actually declining and the company was generating
6 enough cash, enough revenue requirement simply through
7 depreciation accruals that it could fund its entire
8 construction budget, it would seem -- it wouldn't make any
9 sense to Staff that the statute would allow the company and
10 would require the Commission to pile on another surcharge.

11 Q. Okay. And in order to determine that that
12 were the situation, you would have to look at several
13 rate-making issues, would you not?

14 A. To know whether the company's over-earning, in
15 fact?

16 Q. Yes.

17 A. You'd have to -- you'd have to look at
18 everything. You'd have to perform an entire rate case.

19 Q. And didn't the legislature mandate that Staff
20 could only examine the proper calculation and that no other
21 revenue requirement or rate-making issues could be examined
22 when a company petitions for an ISRS? Have you read the
23 statute?

24 A. Yes, I have. I'm -- I was trying to decide
25 whether I was going to agree with you or sort of paraphrase

1 there.

2 Q. You may look at 393.1006.2.

3 A. And your question is do I think that I've
4 complied with this section?

5 Q. Well, my question is, when you're talking
6 about examining this ISRS in terms of whether it should be
7 applied to the company that may be over-earning, don't you
8 have to look at those issues that you were told specifically
9 not to look at to determine that?

10 A. Well, my answer to your question is no. But
11 what I was trying to do with Exhibit 4 here was to set up a
12 scenario, a situation which would show a company with a
13 declining rate base.

14 And I said that might be indicative of a
15 company that's over-earning, but in Staff's opinion, it
16 would certainly be indicative of a company that didn't --
17 that shouldn't get an ISRS. Because if their depreciation
18 reserve, if their depreciation accruals are generating so
19 much cash, so much revenue requirement that they can fund
20 their entire construction process, what -- what's the need
21 for a surcharge to be filed on top of that?

22 Q. Where do you see the legislation allows you to
23 go into that analysis?

24 A. Well, I -- I don't see that it doesn't allow
25 me. And I think that the Commission has got to consider --

1 I mean, we're establishing a rate with the surcharge. And I
2 think --

3 Q. Which is subject to true-up?

4 A. That's correct. And I think the Commission
5 has got to consider where rates are today and what's -- what
6 kind of funds that's generating for the company before it
7 just piles on an additional surcharge. That's what I'm
8 trying to say.

9 Q. And how do you do that in light of no other
10 revenue requirement or rate-making issue shall be examined
11 in consideration of a petition?

12 A. Well, I guess I don't read this the same way
13 you do. There's numerous items from the last case that have
14 to be taken into consideration in this case. Now, I don't
15 think that Staff is trying to re-try any issues that it lost
16 in the last case through its calculation. It -- anything
17 that's encompassed within the Commission's order, there's
18 numerous items that the statute actually requires me to take
19 into account.

20 Q. When you give an estimate of accumulated
21 depreciation that you're -- and you're looking at all of the
22 plant, the whole company, as I understand it. Right?
23 Taking a total accumulated depreciation to start with?

24 A. I'm looking at the change, yes, in the total
25 accumulated depreciation.

1 Q. And what types of property are in that?

2 A. All types of property the company uses to
3 provide service.

4 Q. Does that include vehicles, computer
5 equipment?

6 A. The depreciation on those items, yes.

7 Q. It would include all things regardless of the
8 length of service that those items were --

9 A. That's correct.

10 Q. -- given?

11 And this may be painful, but I'm going to have
12 you go through something here. You stated earlier that
13 under the company's analysis the costs of removal would be
14 passed along a second time to the ratepayers; is that
15 correct?

16 A. I -- I think that's -- that's correct.
17 There's at least a potential for that, yes.

18 Q. Okay. I want you to go through that step by
19 step and assume that -- well, let's just take our \$1,000
20 example. We've got \$1,000 of plant being retired. Now, in
21 determining the depreciation that would be allowed to that
22 plant when it was placed in service, the net cost of removal
23 was calculated and it was spread out over the life of that
24 plant; is that correct?

25 A. Yes. It would have been included as a

1 component of the rate and accumulated over the life of the
2 plant.

3 Q. Okay. So let's say that this plant started
4 out at -- just say it started out worth \$10,000.

5 A. Okay.

6 Q. And at the time it's retired, all but \$1,000
7 had been depreciated.

8 A. Okay.

9 Q. And it cost \$500 to remove it.

10 A. Okay.

11 Q. So where are the ratepayers paying for that
12 \$500 interval?

13 A. As part of the depreciation rate that you
14 would apply to the \$10,000 of original cost, a component of
15 that depreciation rate at least for this company -- it's not
16 true for every company, but at least for this company --
17 would be related to cost of removal and salvage.

18 So every year as you accumulate depreciation
19 through the application of the depreciation rates times
20 original cost, the ratepayer would pay through its
21 depreciation rates and through rates the cost removal and
22 salvage, that \$500.

23 Q. So \$10,500 would have been depreciated
24 over time then?

25 A. Yes. Well, assuming the plant lived its

1 entire life and that was the amount that you had included in
2 the rate, that's correct. That -- that \$500 would be
3 accumulated in the reserve.

4 Q. And what if you had accumulated 500 and the
5 cost of removal was 700?

6 A. Well, you would make the same entries that we
7 talked about before, but the -- at least with regard to this
8 specific piece of plant, the ratepayers would not have paid
9 the total cost removal and salvage.

10 Q. And what makes you think the ratepayers in
11 this case have paid for the total cost of removal and
12 salvage of this plant that's being replaced?

13 A. I don't necessarily think that. In fact, I
14 don't know that. I don't know of any evidence or any
15 calculations that have been provided that show exactly how
16 much of the -- I think it's about a million three that the
17 company wants to include in the ISRS has, in fact, been paid
18 by ratepayers.

19 But at least for me, that's not -- that's
20 only -- that's a problem, not knowing how much of that's
21 already been paid by ratepayers, but for me the real
22 determining factor is I don't see any discussion in statute
23 anywhere about cost removal and salvage.

24 Q. Well, do you see discussion anywhere in the
25 statute about is accumulated depreciation set out

1 specifically in the statute?

2 A. It is in 393.1000(1)(a). I don't think the
3 place where it's mentioned is pertinent to this ISRS,
4 however.

5 Q. I'm sorry. 393--

6 A. 1000(1)(a).

7 Q. But if you took a definition of accumulated
8 depreciation under the traditional rate-making treatment,
9 accumulated depreciation would include a value for net
10 salvage, would it not?

11 A. Yes. Amounts collected for net salvage are
12 computed on the original cost of plant for net salvage,
13 would be included in the accumulated depreciation reserve.

14 Q. So the fact that the statute didn't
15 specifically mention the subcategory of accumulated
16 depreciation does not necessarily mean the statute meant to
17 specifically leave it out, does it?

18 A. I guess the answer to your question is no, but
19 it would seem like if the statute even contemplated the use
20 of it in any way, especially the way the company's used it,
21 and that is as a specific line item addition to the ISRS
22 investment, it's logical to me that it would have at least
23 been mentioned somewhere in these six statutes.

24 COMMISSIONER MURRAY: Okay. I think that's
25 all. Thank you, Judge.

1 JUDGE WOODRUFF: Commissioner Forbis?
2 Commissioner Clayton?

3 QUESTIONS BY COMMISSIONER CLAYTON:

4 Q. I want to start off by saying this has got to
5 be one of the most exciting hearings that I've ever
6 participated in and that I'm working on retrieving all the
7 information on depreciation that I learned my sophomore year
8 of college in accounting.

9 Can I reference Exhibit 4? I think you were
10 working off that before. And I want to be clear on the
11 amount of depreciation reserve that you have listed on
12 there. And I think I'm confused on where that number came
13 from. I want to try to get that clarified. That 53.5
14 million which is listed there --

15 A. Yes.

16 Q. -- includes a number of different things, does
17 it not, in terms of depreciation and assets? I guess I can
18 clarify that answer. That includes -- I think in discussion
19 earlier, it includes assets or depreciation from prior to
20 January 1st of 2001 and assets after January 1st, 2001, does
21 it not? Didn't you testify to that earlier?

22 A. Would you ask me your question one more time?
23 I'm sorry.

24 Q. The depreciation reserve line -- and you see
25 where I'm talking about the 53--

1 A. Yes.

2 Q. --573,000?

3 That depreciation reserve includes
4 depreciation accumulated prior to January 1st of 2001 and
5 after January 1st of 2001. Correct? Isn't that what you
6 testified to earlier?

7 A. No. It would -- it would be -- one component
8 of that number would be only the depreciation accumulated
9 since the company's last rate case -- or since the cut-off
10 in the company's last rate case. So that would be all the
11 depreciation accumulation since 1/1/2001.

12 Q. So it's just a depreciation since January 1st?

13 A. Well, that's not all that's in there.

14 Q. Okay.

15 A. But the depreciation, that's what's in there.

16 Q. Okay. But -- well, I may be -- I obviously
17 don't understand this. How's that for an honest answer?

18 COMMISSIONER CLAYTON: I'll tell you what, it
19 may be better just to remain silent rather than ask the
20 questions. Thank you.

21 JUDGE WOODRUFF: Commissioner Gaw?

22 QUESTIONS BY CHAIR GAW:

23 Q. Reminds me of something that Abe Lincoln once
24 said.

25 Mr. Rackers, let's back this thing way up for

1 a moment. Okay? And focus on the first issue in regard to
2 what's included in depreciation and just get for a moment to
3 rate-making theory and how the big picture works as far as
4 what's in depreciation and accumulated depreciation.

5 Ignore the ISRS entirely for a moment. And
6 give me a 101 on what occurs in a rate-making case and how
7 depreciation is intended to be utilized as an account -- as
8 an account -- accumulated depreciation for investment in new
9 infrastructure or whatever needs to be done for a utility.
10 Can you do that for me?

11 A. I'll -- I'll give it a shot. In a rate case,
12 one of the components that goes into constructing a rate
13 base and reduces the company's investment in plant is the
14 accumulated depreciation reserve.

15 What -- what causes it -- the main item that
16 causes it to accumulate as an account is annual depreciation
17 expense that's taking -- taken on the plant that the company
18 has in service. Now, other entries that affect that balance
19 are retirement of plant, cost of removal that's incurred.

20 Now, the second part of your question --

21 Q. Before you go into that, let me ask you -- let
22 me ask you this. We're strictly talking about an entry for
23 accounting purposes; is that accurate? We're not talking
24 about cash, we're not talking about property. This entry
25 line on accumulated depreciation represents the paper

1 estimate of depreciation on whatever rate the depreciation
2 is taken. Is that -- is that true or not?

3 A. Yes.

4 Q. Okay. Now, move over for a moment for me and
5 translate that into what it means in dollars and cents, if
6 anything, for the company to actually have money available
7 for any particular purpose?

8 A. The fact that it has cash coming into it for
9 depreciation expense which doesn't have to be paid to anyone
10 in particular makes it available for, as Mr. England and I
11 discussed, a variety of purposes. One most notably, cash to
12 support the company's construction budget.

13 Q. Now, as far as the -- as rate-making theory
14 and the concept of regulation is concerned, is that
15 philosophy that that money that might be held by the company
16 or accumulated by the company as a result of the fact that
17 it's shown -- or that there is a line item for accumulated
18 depreciation that can result in money that is not -- is not
19 reflected in -- is not taken into -- well, let me start
20 over.

21 The fact that there is money that the company
22 has access to because of this accounting method, is the
23 thought that -- the general thought for rate-making theory
24 that that will allow the company to invest in plant
25 improvement, new plant construction?

1 A. I would say that -- that what the depreciation
2 expense is designed to do is the recovery of the original
3 cost and cost of removal for plant that's in service. The
4 practical matter of it is, it's a source of cash that the
5 company can use for new investments and does.

6 Q. And I understand that that's the practical
7 side of it. I'm asking you, is that your theory -- not your
8 theory, but your analysis of what that might be used for or
9 is it more widespread than just you?

10 A. I think it's pretty widespread.

11 Q. Isn't it accepted as far as regulatory
12 analysis is concerned that that is a place where that -- a
13 purpose for that money that might be accumulated, cash that
14 might be accumulated?

15 A. Yes.

16 Q. Okay. Now, let's enter into the ISRS
17 surcharge issue for a moment. If you add in this new tool
18 for recovery for money expended on new plant and
19 improvements, that would be on top of -- potentially,
20 according to the company, on top of the ability of the
21 company to have access to cash as a result of this
22 accumulation of cash from accumulated depreciation? Is that
23 your understanding of their theory of what the statute
24 means, if you know?

25 A. I think that it would provide additional

1 funding for construction and for -- I don't know that that's
2 specifically what the company's theory behind ISRS is.

3 Q. What's your theory about how this should work,
4 just in very general terms?

5 A. I think the ISRS should determine the revenue
6 requirement that the company's entitled to associated with
7 these ISRS investments over and above what's being provided
8 in current rates. And I say that because it just seems
9 illogical to the Staff that you're going to establish a
10 surcharge, you're going to increase rates over and above
11 what they are today without knowing what's in those rates
12 today.

13 Q. Is Staff's theory based upon the premise that
14 rate-making theory is based upon the idea that that
15 accumulated depreciation account generates cash for purposes
16 of new investment?

17 A. Well, I think it's more than that.

18 Q. Okay. Go ahead, but tell me how it fits in
19 when you're answering, if you would.

20 A. Well, I think your statement fits in in that
21 the practical matter -- the -- for practical purposes, it's
22 a source of cash that the company uses for various things.
23 One, in particular, to fund new construction.

24 Q. And does Staff believe that that's already
25 built into the rates?

1 A. Well, some amount is already built into the
2 rates. And I think Staff would say that you have to
3 consider what's already being provided before -- in the
4 establishment of this additional surcharge.

5 Q. Okay. And how does Staff -- and I know you've
6 already done this, but I want you to explain it like -- on
7 this track. How does Staff make the calculation of what's
8 already built into rates with your exhibits and things that
9 you've done?

10 A. Looking at Exhibit 4, Staff does that by
11 assigning a ratable share, a portion, a ratio of the growth
12 in the depreciation reserve to the ISRS property based on
13 the relationship of the ISRS property to the total change in
14 plant.

15 Q. And why did you use that? Where did you come
16 up with that?

17 A. Well, as in our discussion, the initial part,
18 trying to measure the change in plant and the change in the
19 depreciation reserve is a consideration of what are rates,
20 what's in rates today. And then the second step, trying to
21 figure out how should a revenue requirement for the ISRS be
22 constructed based on what's in rates today.

23 Q. Can you be a little more specific about how
24 you develop -- is this a theory that Staff has come up with
25 or is it a theory consistent with what's done in other

1 areas? This all may be very self-evident, but I need you to
2 go through and help me understand here how that theory came
3 about that this is the right -- this is the way to determine
4 what portion of this is already built into these rates. I'm
5 sorry I'm not being any more clear with my question.

6 A. Well, I -- I wouldn't characterize it as a new
7 theory. Certainly any time we have a rate case, one of the
8 first things you do is consider what are the current rates.
9 You price out -- you figure out what the new cost of service
10 is, you price out your quantities using the current rates
11 that are in effect. So you determine what are my rates
12 recovering today, what should the rates recover and then you
13 look at the difference.

14 Q. Okay. But how did you make the determination
15 of what is included in rates today with this analysis?
16 Where did you get that -- where did you get the theory in
17 making the calculation? Where did that come from?

18 A. Well, examining the change in net plant is --
19 is something that's taken into consideration during a rate
20 case. I mean, it -- it's a way to measure the change in the
21 cost of service.

22 Q. And what you've done here is consistent with
23 what you would have done in a rate case; is that true?

24 A. In my example, yes.

25 Q. And you did say yes?

1 A. Yes.

2 Q. I talked over the top of you.

3 Is Staff's theory consistent with the concept
4 of bringing up to date accumulated depreciation with the --
5 corresponding with the time of ISRS as you would in a rate
6 case without anything else being considered besides the
7 depreciation issue?

8 A. Yes.

9 Q. Can you explain that just a little bit?

10 A. Well, with regard to plant that was placed in
11 service and is currently being reflected in rates, as
12 additional depreciation accruals are accumulated, the actual
13 cost related to that plant declines because it's -- it's
14 been depreciated, it has less net book value. So that's
15 something that should be considered before you establish a
16 new rate on -- or a new surcharge on top of the current
17 rates.

18 Q. So is Staff trying to look at the issue of --
19 the depreciation issue in order to determine what the
20 appropriate amount of additional net charge there should be
21 based upon the current situation at the time of the ISRS so
22 that there is almost a true-up of sorts in that accumulated
23 depreciation account?

24 A. Yes.

25 Q. And does Staff believe that that is a more

1 accurate reflection of what is actually occurring with the
2 company's investment and infrastructure and revenue streams
3 that are available for purposes of that accumulated
4 depreciation account?

5 A. Yes.

6 Q. And what is it about the company's position
7 that does not do that?

8 A. Well, as I show on this Exhibit 4 on the
9 bottom, the company's calculation is the same no matter what
10 the company's revenue stream is currently, what the -- what
11 the company's earnings are currently. It's a strict, very
12 narrow look at what are my ISRS investments and what
13 depreciation have I accumulated on those specific
14 adjustments -- excuse me, investments since they were placed
15 into service.

16 Q. Well, is Staff taking the position that you
17 should look at other things besides the issue of what should
18 be an accumulated depreciation as you would in a full-blown
19 rate case in dealing with this ISRS calculation?

20 A. I think you have to consider what depreciation
21 accruals are, what kind of funds the company is accumulating
22 from the rates it's charging its ratepayers currently before
23 you establish a surcharge on top of that.

24 Q. But are you looking beyond the accumulated
25 depreciation account as you would in a full-blown rate case,

1 look at every issue? You're not proposing to do that here,
2 are you?

3 A. No.

4 Q. Are you narrowly just looking at that -- in
5 regard to this issue, the accumulated depreciation numbers?

6 A. Yes.

7 CHAIR GAW: Okay. I think that's all I have,
8 judge. Thank you.

9 QUESTIONS BY JUDGE WOODRUFF:

10 Q. All right. I'm going to plunge into this
11 briefly also, hopefully briefly. Again, on Exhibit 4 -- let
12 me back up for a minute too.

13 Not everything that's included in an ISRS
14 charge -- not all investments can go into an ISRS. Correct?

15 A. That's right.

16 Q. Only infrastructure replacements, and they
17 specifically cannot include infrastructure that would
18 increase their -- add customers and increase their revenues.
19 Right?

20 A. That's true.

21 Q. So, for example, if a company were to come
22 into St. Louis County and build, say, a hog processing plant
23 that's going to take lots of water, that's not going to be
24 an ISRS allowable expense. Right?

25 A. That's correct.

1 Q. Now, let's go back to your actual alternative
2 scenarios on Exhibit 4. Now, I understand that the
3 company's ISRS investment in both cases is the 20,723,000.
4 That doesn't change on either scenario; is that right?

5 A. That's right. I've only included the
6 infrastructure replacement piece and not the facilities
7 relocates on my Exhibit 4.

8 Q. All right. Well, that will work for this
9 exhibit.

10 Now, your first one is the actual. And down
11 on your alternative one here you decrease the invested plant
12 while not changing the ISRS. Right? So in this one the hog
13 plant doesn't go in?

14 A. Correct.

15 Q. Okay. Now, over here on -- let's take it the
16 other direction. Instead of an alternative where the --
17 alternative where the other investment has gone down, let's
18 suppose it's gone up, it's an even bigger hog plant that's
19 coming in. So now the change invested in plant is now
20 larger and it's -- so the ISRS portion is a smaller
21 percentage, the total, which would mean then that Staff's
22 revenue -- appropriate pre-tax revenues will go higher.
23 Would that be correct? When you said --

24 A. Yes. In this example, if you would increase
25 the 93 million rather than decrease it, as I did in my

1 alternative, the ratio of ISRS plant to total plant would be
2 smaller than the 22 percent, so accumulated depreciation
3 offset would be less.

4 Q. Would that mean then the company would get a
5 larger surcharge?

6 A. Correct.

7 Q. And the only variable is the amount of
8 non-ISRS investments; is that correct?

9 A. Well, the -- well, the variable is what has
10 actually been your change in net invested plant and -- on
11 variables and the depreciation reserve.

12 Q. Okay. And we said that the ISRS cost didn't
13 change?

14 A. Correct.

15 Q. So the only change in that scenario then is
16 the non-ISRS investments?

17 A. Oh, in your example? I'm sorry.

18 Q. In my example.

19 A. Yes. Yes. That's correct.

20 Q. Okay. Is there anything in the statute that
21 says Staff should be looking at non-ISRS investments?

22 A. No.

23 JUDGE WOODRUFF: All right. I have no other
24 questions.

25 Go ahead.

1 QUESTIONS BY COMMISSIONER FORBIS:

2 Q. At some risk I'll try to ask one simple
3 question to make sure I -- on these two dueling Appendices B
4 here, the Staff version does not have line 29, accumulated
5 depreciation, net cost removal; is that right?

6 A. That's correct.

7 Q. Okay. And there's been a lot of discussion
8 about that. Just so I'm clear in the -- in our --
9 historically in traditional rate-making cases, Staff has
10 never included that line 29 in its calculations? You've
11 always taken the approach that that's embedded in
12 depreciation? Do you know?

13 A. I think the answer to your question is yes,
14 but I just want to clarify my response just a little bit.

15 Q. Okay.

16 A. This calculation is -- is somewhat unique in
17 that it specifies it as a line item increase to the ISRS
18 investment the company wants to calculate its revenue
19 requirement on.

20 Now, in a rate case when Staff would pick up
21 the amount of the accumulated depreciation reserve to reduce
22 rate base by or reduce the company's plant by in rate base,
23 embedded included in that accumulated depreciation reserve
24 would be entries for cost removal and salvage.

25 Q. So help me just make sure. You're thinking

1 this is a bit of a different example is why you're kind
2 of -- this situation is somewhat different than from a
3 traditional rate-making case so you're kind of hedging your
4 answer a little bit? Did I pick up on that?

5 A. The format here is different is what I was
6 trying to say.

7 Q. Okay.

8 A. The fact that cost removal and salvage is
9 considered in a rate case, that's true, it is.

10 Q. And it's always included just generally and
11 depreciation is embedded in that, not a separate line item?

12 A. It's not a separate line item in the rate
13 base.

14 Q. Okay.

15 A. But it's -- it's certainly a component.

16 Q. It is a component and it is considered?

17 A. Right. Well, and it's certainly a component
18 of the rates that customers pay. They're paying for cost
19 removal and salvage.

20 Q. Okay. And so in your calculations on
21 Attachment B, you consider that cost to be included in your
22 depreciation?

23 A. Whatever transaction -- whatever entries
24 regarding cost removal and salvage that affected the change
25 in the accumulated depreciation reserve since the last case,

1 a portion of that, that -- the allocation, the 22 percent,
2 that -- some portion of those would be reflected in Staff's
3 calculation.

4 Q. And do you know how much that is, or that
5 could be determined?

6 A. I don't know how much it is. I presume it
7 could be determined probably with some difficulty.

8 Q. Nobody said it was easy. Right?

9 COMMISSIONER FORBIS: Okay. Thank you.

10 JUDGE WOODRUFF: With that, we're going to
11 take a break. Let's come back at three o'clock.

12 (A recess was taken.)

13 JUDGE WOODRUFF: Before we took a break, we
14 had just finished questions from the Bench, so we'll now
15 come back for recross based on questions from the Bench and
16 begin with Public Counsel.

17 MS. O'NEILL: No questions.

18 JUDGE WOODRUFF: Missouri Industrial Energy
19 Consumers?

20 MS. VUYLSTEKE: No questions.

21 JUDGE WOODRUFF: Missouri Energy Group?

22 MS. LANGENECKERT: No questions, your Honor.

23 JUDGE WOODRUFF: Missouri American Water?

24 MR. ENGLAND: Thank you, your Honor.

25 RECROSS-EXAMINATION BY MR. ENGLAND:

1 Q. Good afternoon again. Try one or two
2 questions here, if I can. Try to keep it short,
3 Mr. Rackers.

4 If you accept for purposes of my question that
5 the ISRS legislation only wants you to calculate the
6 accumulated depreciation that is specifically associated
7 with the IR-- excuse me, ISRS plant, would you agree with me
8 that the company has appropriately done that?

9 A. Yes.

10 MR. ENGLAND: That's all I have.

11 JUDGE WOODRUFF: All right. Thank you.

12 Any redirect?

13 MR. KRUEGER: Yes, your Honor.

14 REDIRECT EXAMINATION BY MR. KRUEGER:

15 Q. Good afternoon, Mr. Rackers.

16 A. Good afternoon.

17 Q. Mr. England asked you some questions about
18 Section 393.1006.4(5). Do you remember those questions
19 about property tax?

20 A. Yes.

21 Q. That subsection states, In determining the
22 appropriate pre-tax revenues, the Commission shall consider
23 only the following factors. And then No. 5 is, The current
24 property tax rate or rates applicable to the eligible
25 infrastructure system replacements.

1 Is that how that reads?

2 A. Yes.

3 Q. Does that particular subsection tell how the
4 property tax is calculated?

5 A. I think that subsection just discusses a
6 portion of how the property tax should be calculated.

7 Q. Does that particular subsection tell what
8 property is to be considered?

9 A. No.

10 Q. Do you know when the current property tax
11 rates are determined?

12 A. I don't know the specific day, but the current
13 property tax rates I think are determined in the October
14 time frame.

15 Q. And to what property do those current property
16 tax rates apply?

17 A. The current rates that are in effect today?

18 Q. The ones that are determined in October.

19 A. They're applied to the plant in service as of
20 1/1 of the current year; January 1st of the current year.

21 Q. So the property -- the plant that was in
22 service as of approximately nine months earlier?

23 A. Yes.

24 Q. So would you agree that to the extent that one
25 would know that the current property tax rate -- that the

1 eligible infrastructure that would be subject to that tax
2 rate would be that investment as of the beginning of the
3 year?

4 A. That's correct.

5 Q. Mr. England also asked you some questions
6 about Section 393.1000(1)(a). Do you recall those
7 questions?

8 A. Yes.

9 Q. And am I correct to say that -- to read that
10 as saying, Appropriate pre-tax revenues is the revenues
11 necessary to produce net operating income equal to what is
12 listed in subparagraph A there?

13 A. That's correct.

14 Q. For purposes of this case, did you calculate
15 accumulated depreciation?

16 A. I calculated the change in accumulated
17 depreciation since the last St. Louis County Water Company
18 rate case.

19 Q. Did you calculate that because of the language
20 that was found in Section 393.1000 that Mr. England asked
21 you about?

22 A. No.

23 Q. Did you rely on Section 393.1000 as the reason
24 for calculating?

25 A. I didn't rely on the specific language here

1 for calculating it. I relied on the fact that there -- in
2 this language I think there's the contemplation that
3 something will be netted against the original cost.

4 Q. And by that you're referring to what appears
5 in -- I believe it's the first line there where it refers to
6 the net original cost of eligible infrastructure
7 replacements?

8 A. Yes.

9 Q. And that's the reason why you calculated the
10 accumulated depreciation?

11 A. Yes.

12 Q. I believe you suggested that accumulated
13 depreciation provides funds to the company -- or testified
14 so; is that correct?

15 A. Yes.

16 Q. Is it also true that the accumulated
17 depreciation adjustment is needed to give customers credit
18 for the regulatory lag experienced since the last rate case
19 for depreciation expense and cost of capital?

20 A. Yes.

21 Q. And has the Staff attempted in this case to
22 determine incremental revenue requirement for this ISRS
23 investment or what is currently being paid by ratepayers for
24 this area of investment?

25 A. I think that's reflected in Staff's

1 calculation.

2 Q. I tried to copy down the answer you gave to a
3 question from the Bench and I'm not sure whether I got it
4 exactly right, but I'm going to state it as nearly as I got
5 it and ask you whether that's a correct statement of Staff's
6 position.

7 The ISRS should represent what the company is
8 entitled to for these investments over and above the rates
9 established in a general rate case. Is that an accurate
10 statement of your position?

11 A. I think what I said, over and above what
12 customers are providing in current rates, but what you said
13 was close.

14 Q. With that change, that is your position?

15 A. Yes.

16 Q. Okay. Does the cost of removal by increasing
17 rate base cause an increase in regulatory lag to the
18 company?

19 A. No.

20 Q. Why not?

21 A. Well, I guess I would say that it's -- the
22 event has already been accrued for or paid for in rates by
23 the customer.

24 Q. When plant is removed from service, if there
25 is a cost of removal associated with it, the number that's

1 been mentioned in the examples is \$500, does that increase
2 or decrease rate base or does it have an effect on rate
3 base?

4 A. It increases rate base.

5 Q. Increase in the rate base have a regulatory
6 lag consequence for the company?

7 A. Yes.

8 Q. And what is that consequence?

9 A. Well, it would increase the -- it would
10 increase the revenue requirement associated with the return
11 on rate base.

12 Q. And does that result in regulatory lag?

13 A. Yes.

14 Q. Is that regulatory lag addressed by Staff's
15 treatment of the reserve for depreciation?

16 A. Would you ask me that question again, please?

17 Q. Is that regulatory lag that we just talked
18 about addressed by Staff's treatment of the reserve for
19 depreciation?

20 A. Yes.

21 Q. Even though Staff didn't make a line item
22 adjustment?

23 A. That's correct.

24 Q. I'd like to ask you some questions now to
25 maybe try to illustrate some of the concepts that we've been

1 talking about.

2 Can you all see this? If I turn it to you,
3 the Bench can't see it.

4 Assuming that in the last rate case the
5 company presented to the Commission a determination was made
6 on these items that are subject to ISRS, hydrants, mains and
7 valves, and that a revenue requirement is associated with
8 that and that the impact on a customer based on the
9 hydrants, mains and valves that existed at the time of that
10 rate case was \$20 per year. Ask you to assume that.

11 Subsequently, the ISRS statute is passed and
12 two years later -- two years after this rate case the
13 company files for an ISRS. And using the company's
14 methodology, they determine the revenue requirement supports
15 an ISRS that amounts to \$5 per year for a customer.

16 Now, if other things are equal, if there's no
17 other changes in revenues and expenses and so forth, would
18 the revenue requirement be equal to -- would the revenue
19 requirement at this time be equal to, greater than or less
20 than the \$20 that it was up here?

21 MR. ENGLAND: Your Honor, I'm going to post an
22 objection because I'm not sure what cross-examination or
23 question from the Bench this responds to.

24 JUDGE WOODRUFF: Could you clarify that?

25 MR. KRUEGER: Well, I think there were

1 numerous questions regarding Exhibit B and I think this
2 is -- I mean Exhibit 4 and this is intended to bring that
3 into sharper focus, make it clearer using small numbers that
4 show the effect that results from circumstances that we now
5 face.

6 JUDGE WOODRUFF: I'm going to overrule the
7 objection. You can proceed.

8 BY MR. KRUEGER:

9 Q. So my question then is, at this time, other
10 factors being equal, no new plant investment, no
11 retirements, no change in revenue and expense and so forth,
12 would the revenue requirement at this time be equal to \$20,
13 greater than \$20 or less than \$20?

14 A. The revenue requirement associated with the
15 hydrants, mains and valves --

16 Q. Yes.

17 A. -- from the last case?

18 It would be less than \$20.

19 Q. Okay. I don't think the exact number we pick
20 is going to matter, so let's just say that it's 18. Now,
21 under the company's methodology that they've presented in
22 this case when they file the application for an ISRS under
23 their methodology, what would the rate be for that customer?

24 A. Twenty-five dollars.

25 Q. And how did you determine that amount?

1 A. Well, the amount reflected in current rates is
2 \$20 and the ISRS surcharge would be an additional 5.

3 Q. Now, under the Staff's proposal -- I think you
4 said 25 here for the company. Under the Staff's proposal
5 and the Staff's methodology, what would the customer's rates
6 be?

7 A. Twenty-three.

8 Q. And how do you determine that amount?

9 A. Well, the cost of service associated with
10 those assets from the last case has been reduced by 2 and
11 that cost of service should be considered in the
12 determination of the ISRS. So it should reduce the
13 surcharge by \$2.

14 Q. So what numbers have you added and subtracted
15 to come to the conclusion that under the Staff's proposal
16 the customer would pay \$23 per year?

17 A. Well, I've examined what's in rates today and
18 the cost of service today and subtracted that difference and
19 compared it to -- I'm sorry, subtracted it from the
20 surcharge that the company wants to put -- wants to
21 establish.

22 Q. And I'm asking you, just tell me the math.
23 What numbers did you combine to get to \$23?

24 A. Eighteen and five.

25 Q. Okay. And the 18 being \$20 -- okay, 18 being

1 the amount that you said would -- that we assumed would be
2 the revenue required per customer under this assumption and
3 then the \$5 being the amount that would be added for the
4 ISRS surcharge?

5 A. That's correct.

6 Q. So in these circumstances that I've assumed
7 and talked about, the difference would be under the
8 company's proposal the customer would pay \$25 and under
9 Staff's proposal they'd pay \$23; is that correct?

10 A. That's correct.

11 Q. Would you agree that whether the company is
12 over- or under-earning has no relevance in this case?

13 A. Yes.

14 Q. That the ISRS is determined independent of
15 over-earning or under-earning?

16 A. Yes.

17 Q. Do you have an opinion about the input that
18 would occur in the change of rate base when you consider the
19 different depreciation rates that are applied to different
20 categories of plant, about the magnitude of that?

21 A. Let me hear your question again. I'm not sure
22 I understood that.

23 Q. Do you have an opinion about the magnitude of
24 the effect that would occur in the change in rate base when
25 you consider the different depreciation rates that are

1 applied to different categories of plant?

2 A. In my opinion, the variation in the
3 depreciation rate would not have much effect because the
4 company's composite depreciation rate is approximately
5 2 percent currently. And I think that that appears
6 somewhere in somebody's exhibit, that the depreciation rates
7 for the ISRS property, that that 2 percent would fall in the
8 range of depreciation range for the ISRS property.

9 Q. And would the variation in these depreciation
10 rates have a significant impact on the difference in
11 depreciation reserve?

12 A. No.

13 MR. KRUEGER: That's all the questions I have.

14 JUDGE WOODRUFF: All right. And you may step
15 down, Mr. Rackers.

16 Does Public Counsel have any witnesses?

17 MS. O'NEILL: No, your Honor.

18 JUDGE WOODRUFF: Missouri Industrial Energy
19 Consumers, do you wish to call your witness?

20 MS. VUYLSTEKE: Mike Gorman of Brubaker and
21 Associates is available, but I'm not sure if the Commission
22 or the parties have any questions for him. So I would ask
23 at this time if anyone has any questions in which case I
24 would ask that Mr. Gorman would be sworn in. And if there
25 are no questions, we'll just omit smearing him in, if that's

1 acceptable to you, Judge.

2 JUDGE WOODRUFF: All right. Let me ask the
3 parties. Do they have any questions for Mr. Gorman?

4 MS. O'NEILL: No, your Honor.

5 MR. KRUEGER: Staff does not, your Honor.

6 MR. ENGLAND: No questions from the company.

7 CHAIR GAW: Oh, yeah.

8 JUDGE WOODRUFF: All right. Bring him
9 forward.

10 MS. VUYLSTEKE: MIEC calls its witness,
11 Mr. Mike Gorman.

12 (Witness sworn.)

13 MICHAEL GORMAN testified as follows:

14 DIRECT EXAMINATION BY MS. VUYLSTEKE:

15 Q. Mr. Gorman, can you state your name and
16 business address for the record, please?

17 A. My name is Michael Gorman. My business
18 address is 1215 Fernridge Parkway, St. Louis, Missouri.

19 Q. And on whose behalf are you testifying for
20 today?

21 A. Missouri Industrial Energy Consumers.

22 Q. And you have not submitted any pre-filed
23 written testimony; is that correct?

24 A. Yes.

25 Q. But in this case your client, the Missouri

1 Industrial Energy Consumers, has stated it supported the
2 Staff position on the amount of the ISRS rate; is that
3 correct?

4 A. That is.

5 Q. And on rate design and cost allocation, at
6 this point we have no dispute with the company or the Staff
7 at this point?

8 A. Correct.

9 MS. VUYLSTEKE: Okay. At this point then, I
10 would tender the witness for cross-examination or questions
11 by the Commission.

12 JUDGE WOODRUFF: Okay. Do any of the parties
13 wish to ask any cross-examination questions?

14 Hearing none, we'll come up to questions from
15 the Bench and Chair Gaw.

16 CHAIR GAW: Thank you.

17 QUESTIONS BY CHAIR GAW:

18 Q. Good afternoon, Mr. Gorman.

19 A. Good afternoon.

20 Q. How thoroughly have you reviewed the paperwork
21 and positions of the parties in this case?

22 A. Well, I think well enough to answer questions
23 on them. I can't say I've confirmed all the calculations
24 submitted by all parties.

25 Q. All right. Let's just stick with theory

1 anyway for the moment. Staff's position in regard to
2 accumulated -- treatment of accumulated depreciation, do you
3 agree with that, with their position?

4 A. Well, I -- as I understand their position to
5 be is that they believe that the surcharge should reflect
6 the revenue requirement which represents the higher
7 investment level the company currently has made in
8 qualifying infrastructure investment above that which is
9 already reflected in base rates.

10 Q. All right. And you've examined how they made
11 the calculation to come to the conclusion as far as the
12 rationale for that calculation, have you not?

13 A. I've reviewed their work papers, yes.

14 Q. All right. Explain to me your understanding
15 of how their theory works and how their calculation works.

16 A. Well, my understanding is that there is a
17 recognition that once base rates are established, customers
18 pay rates, which allow the company to recover depreciation
19 expense. As the company recovers depreciation expense, rate
20 base would decline except for the company's additional
21 investment in utility property.

22 If the additional investment in utility
23 property is recognized in a surcharge, then the rate base
24 which is paid for by customers through base rates will
25 decline each year. In the development of the surcharge,

1 Staff increased the amount of accumulated depreciation to
2 attempt to balance what customers are paying for in base
3 rates plus what they will pay for in the infrastructure
4 surcharge.

5 Q. All right. And how do you determine what they
6 are already paying according to Staff, and I assume you're
7 agreeing with? How do you make that determination?

8 A. Well, I believe there are certain qualifying
9 investments --

10 Q. All right. Go ahead.

11 A. -- which should be the focus of the surcharge.
12 From that, assumptions need to be made concerning how much
13 accumulated depreciations for similar investments that are
14 already reflected in base rates are being accrued by the
15 company and recovered through depreciation expense.

16 To the extent the company's investments and
17 assets which would otherwise qualify as infrastructure
18 investments but for they're already reflected in base rates,
19 the amount of the surcharge must be adjusted such that as
20 the company recovers the hydrants and fees and that through
21 base rates and the rate base for those specific items
22 decreases on an annual basis, as the company makes
23 investments in the infrastructure surcharge, that's -- if
24 you'll look at it from two separate rate bases, a rate base
25 for base rates and a base for the infrastructure surcharge

1 for just these assets, as the company charges base rates,
2 the rate base for those qualifying investments decreases
3 every year.

4 The reason it decreases is because they're not
5 adding additional rate -- investments to that rate base
6 because those additional investments will be treated
7 separately in the infrastructure surcharge.

8 So as the -- so if you don't recognize the
9 decreasing rate base nature of the qualifying investments
10 that is occurring in base rates and you only recognize the
11 incremental investments in the surcharge, then the net
12 effect is the company will earn more than the rate of return
13 the Commission has authorized it to earn for both a
14 combination of qualifying investments built into base rates
15 and qualifying investments recovered through the
16 infrastructure surcharge.

17 Q. Okay. And I would like for you to take that
18 and expand upon it just a little bit more and go into why
19 that is the case. And I know that you've already given me a
20 succinct answer about it. Tell me how that results in a
21 rate of return that is other than what's authorized. If you
22 want to give me a specific example that you want to throw
23 out, if you want to use something that's already in front
24 of -- some exhibit --

25 A. Okay. Well, I think maybe a simple example.

1 Let's assume the surcharge doesn't exist.

2 Q. All right.

3 A. And the initial qualifying investments has a
4 rate base of \$10. The depreciation expense on those
5 investments is \$10 per year. That's built into base rates
6 right now. Every year the company expends, makes capital
7 improvements, for those assets of \$10.

8 So in the first year you start off, develop
9 rates based on a \$10 rate base. Rate case is over, the
10 first year those rates are in effect, by the end of that
11 year there's \$10 of additional depreciation expense which
12 reduces that rate base, but the company made \$10 of capital
13 improvement which increased the rate base. So a \$10
14 decrease and a \$10 increase leaves the rate base at \$10. So
15 by the end of the second year, the base rates are still
16 providing a return on \$100 rate base.

17 Okay. Now, second example, let's assume the
18 surcharge goes into effect. Got \$100 rate base starting in
19 year zero. Over the first year, rates are set to provide a
20 return on that \$100 rate base plus \$10 of depreciation
21 expense. Capital additions are no longer built in or
22 recovered through base rates. Instead they're recovered
23 through the surcharge.

24 At the end of the second year, company
25 recovers \$10 of depreciation expense. And the base rates

1 are now -- were originally designed to support \$100 rate
2 base are now supporting a \$90 rate base. So the operating
3 income the company recovers through base rates supports a
4 lower rate base which produces a higher rate of return.

5 Now, the \$10 of incremental investment the
6 company made is now recovered through the instrument -- or
7 infrastructure surcharge. So the \$10 of additional
8 investment, assuming there's no accumulated depreciation in
9 the first year, would be -- would -- would be set to provide
10 a revenue requirement equal to that rate base times the rate
11 of return the Commission approved in the last rate
12 proceeding.

13 So in this instance the company would, in
14 essence, have base rates which are supporting a \$100 rate
15 base even though the actual rate base is now only \$90, plus
16 we have an infrastructure surcharge supporting a \$10 rate
17 base, which is the actual amount of infrastructure rate
18 base. But the sum of the two would be supporting a rate
19 base of \$110 when the company's actual rate base is only
20 100.

21 Q. Is that the result that you would -- that
22 would occur if the company's position is held to be the
23 correct one?

24 A. Well, that -- that's one of the drawbacks of
25 single-issue rate-making. So, yes, that is what would

1 happen if the company's position is adopted on the
2 development of revenue requirement.

3 Q. And I understand part of this issue that's --
4 part of the issue in front us has to do with the legal
5 question of what the statute means, but aside from that,
6 just dealing with the question of what the result is, the
7 scenario you've just described would result in the potential
8 for additional recovery over and above the rate of return
9 authorized by the last rate case that the Commission would
10 have looked at for the company?

11 A. For the qualifying infrastructure investments,
12 both incremental reflected in the incremental -- or
13 infrastructure surcharge plus the same types of investments
14 which are currently built into base rates, the company would
15 earn more than the Commission authorized returns on -- on
16 the total of those types of investments.

17 Q. All right. Does the theory that Staff is
18 supporting here fix that problem; and if so, how?

19 A. The Staff's method attempts to fix that
20 problem by taking some general ratios factoring analysis to
21 adjust the incremental rate base to reflect that the rate
22 base in base rates has decreased. So it's a simplified
23 method of attempting to fix that.

24 Q. I see. Can you give me a little explanation
25 of how that method works in coming up with that ratio and

1 how that's -- and whether or not that's reflective -- or a
2 good way of handling that problem that you pointed out?

3 A. Well, going back to our example, let's assume
4 there's a 30-- third scenario where the \$100 rate base
5 decreases the \$90 by the end of the second year and there's
6 \$10 of incremental infrastructure -- qualifying
7 infrastructure investments.

8 Under Staff's method, even though there
9 weren't any accumulated depreciation to apply against that
10 infrastructure surcharge in that first year, Staff would
11 take some of the depreciation expense provided from
12 customers to the company and base rates and credit that
13 against the infrastructure surcharge rate base and
14 developing a revenue requirement for the infrastructure
15 surcharge.

16 The net effect of that would be to reduce the
17 rate base from the \$110 implied from base rates plus
18 infrastructure surcharge back down closer to the \$100 rate
19 base which is -- really represents the amount of invested
20 capital the company currently has outstanding.

21 Q. Okay. Are there any problems created by
22 Staff's theory that you can discern?

23 A. Well, it's a simplified method of factoring
24 the amount of accumulated depreciation. A more precise
25 method may be to actually track the recovery of depreciation

1 expense for qualified investments after the rate case along
2 with instrument surcharges. That might be a more exact way
3 of accomplishing what Staff's attempting to do.

4 So -- so the danger is it's making simplified
5 assumptions that may work -- may balance customer --
6 customer interests or it may work to the detriment --
7 probably more so of the company than of the customers.

8 Q. And the methodology that you described as
9 being something that may be more accurate, what would be --
10 what would be the problems with using that kind of a method
11 where you specifically track rather than basing the --
12 utilizing the Staff's theory?

13 A. Well, other than -- other than myself right
14 now, nobody proposed that in this proceeding. I guess that
15 would be the only issue. Along with the -- tracking the
16 additional depreciation on these expense -- these qualifying
17 assets or these accounts that would qualify for treatment
18 under the infrastructure surcharge, along with the
19 additional accumulated increases or decreases through
20 accumulated deferred income taxes probably would provide the
21 most accurate assessment of the amount of revenue
22 requirement the company needs to fully support these types
23 of new investments.

24 Q. You haven't supplied anything for the record,
25 have you, on the methodology that you described that you

1 proffered?

2 A. I have not.

3 Q. Okay. Is that a -- is that very difficult --
4 would that be difficult for the Staff and company and Public
5 Counsel to track, that method?

6 A. No.

7 CHAIR GAW: I think that's all I have,
8 Mr. Gorman. Thank you.

9 JUDGE WOODRUFF: Commissioner Clayton?
10 QUESTIONS BY JUDGE WOODRUFF:

11 Q. All right. I'm going to ask you a question
12 also and it's about Exhibit 4, if you have a copy of that
13 there. This will be the same question that I asked of
14 Mr. Rackers.

15 A. I'm not sure I do have a copy of Exhibit 4.

16 Q. I'll race your counsel to see who finds it
17 first. Looks like she's going to make it here.

18 THE WITNESS: Thank you.

19 BY JUDGE WOODRUFF:

20 Q. Okay. You were here during that testimony, I
21 guess?

22 A. Yes.

23 Q. Okay. Staff's Exhibit 4 talks about an actual
24 scenario which is based on the numbers that they found in
25 this case and an alternative scenario where they have a

1 hypothetical situation where they had less invested plant
2 and I believe we established that that less invested plant
3 would be from non-ISRS investments. Are you following me so
4 far?

5 A. Yes.

6 Q. Okay. And they indicated that under that
7 alternative, the percentage of total investment that would
8 be represented by the ISRS investments would increase and,
9 therefore, under Staff's scenario, the surcharge would
10 decrease. Would you agree with that?

11 A. Well, I think the percentage of the amount of
12 accumulated depreciation would increase and that would
13 reduce the estimate of the -- the surcharge net plant value
14 and that would decrease the revenue requirement.

15 Q. Okay. And then we went to the opposite
16 scenario where I think I said a major, large hog processing
17 plant came in and the company added a whole bunch of
18 non-ISRS investment so that the percentage of ISRS was now
19 decreased, lower than 22 percent. And I believe Staff's
20 witness indicated that that would increase the amount of the
21 surcharge. Do you agree with that?

22 A. I would have to check that math to verify how
23 the plant in service would be recorded and whether or not it
24 would be offset by customer contributed capital. And --

25 Q. Assuming it wasn't offset.

1 A. Well, I'm -- depending on how it's accounted
2 for, the amount of accumulated depreciation could be
3 adjusted also. And then the -- while the percentage that's
4 applied to that accumulated depreciation could be higher, if
5 a higher percentage is applied to a lower base, then the
6 dollars amount that would be allocated to the surcharge may
7 not be that much different. I would just need time to look
8 at all those numbers and see what the outcome would be.

9 Q. It would depend on the actual facts --

10 A. Yes.

11 Q. -- of the situation?

12 Okay. That's fair enough.

13 But in either case the ISRS investment amount
14 didn't change? The amount that qualifies under the statute
15 as an ISRS investment would not change; is that correct?

16 A. Yes.

17 Q. Okay.

18 A. That's my ass-- or that's my understanding of
19 the assumption.

20 JUDGE WOODRUFF: Okay. That's all the
21 questions I have then.

22 And do we have any recross based on questions
23 from the Bench? Speak up now if you want to.

24 MR. ENGLAND: Yes. But I'd prefer to go last.

25 JUDGE WOODRUFF: Does --

1 MS. O'NEILL: No questions from Public
2 Counsel.

3 MR. KRUEGER: Staff has no questions, your
4 Honor.

5 MS. LANGENECKERT: None from Missouri Energy
6 Group.

7 RECROSS-EXAMINATION BY MR. ENGLAND:

8 Q. Good afternoon, Mr. Gorman.

9 A. Good afternoon.

10 Q. I want to follow up on one of your answers
11 where you talked about looking at it as two separate rate
12 bases. Do you recall that?

13 A. Yes.

14 Q. And I think what you were saying is on the one
15 hand we've got the rate base associated with the ISRS
16 qualifying plant. Right?

17 A. Yes.

18 Q. And on the other hand we have the rate base
19 associated with all the other plant?

20 A. Correct.

21 Q. That was established we'll say in the
22 company's last rate case. Correct?

23 A. Well, not exactly. The ISRS type of
24 qualifying investments, on the one hand, that go into the
25 surcharge, those same types of investments that were built

1 into the rate base in the last rate case was the example.
2 So we're talking about the same assets, it's just a point in
3 time of when the investments were reflected by the utility
4 in development of rates.

5 Q. Maybe we have a difference of opinion on
6 semantics here, but if ISRS-type investments were put into
7 service prior to the last rate case, they were included in
8 the general rate case rate base. Right?

9 A. Yes.

10 Q. If ISRS investments were made after that rate
11 case, they haven't been captured in that past rate case.
12 Right?

13 A. Well, I want to make sure I understand that
14 question. I want -- I don't want to make it more difficult
15 than it is, but are you asking me whether or not the rates
16 that were developed in the last rate case are adequate of
17 supporting the additional investment in ISRS-type assets?

18 Q. No. That's not the question. It's pretty
19 simple, sir. You're the one that started it by talking
20 about two separate rate bases.

21 We've got a rate base as of the last rate case
22 that includes all the plant the company has in service as of
23 1/1/2001. Okay?

24 A. Okay.

25 Q. Since 1/1/2001 and through July of 2003, the

1 company has made new investments that aren't included in
2 that rate base utilized in the last case. Right?

3 A. Okay.

4 Q. Of the investments that the company has made
5 over the last two and a half years, some of that is ISRS
6 qualifying plant. Correct?

7 A. Okay.

8 Q. And that's the one rate base we're talking
9 about. All right?

10 A. This example that you're constructing, yes.

11 Q. And isn't that what you were talking about in
12 the way of two rate bases?

13 A. No, sir.

14 Q. Then you need to explain --

15 A. Okay.

16 Q. -- what two rate bases you're talking about.

17 A. I'll try to explain this so you'll understand.

18 We're talking about specific assets that were separated from
19 all the other investments and operating costs the company
20 incurs. What happens when those hydrants and transmission
21 mains that were reflected in the company's base rates in the
22 last rate case -- what happens to the portion of rates the
23 customers are paying that supports those investments?

24 Well, if there's no additions to those
25 specific account investments after the rate case, then the

1 rates the customers are paying for those -- to support those
2 specific asset types will produce an increasing rate of
3 return the longer those rates are in effect.

4 And the reason that happens is because the
5 company's net investments in those specific types of
6 investments decreases every year as the company recovers
7 depreciation expense. And, in essence, the company recovers
8 from customers their investments in those -- those assets.

9 Now, if there's --

10 Q. Let me stop you for just a second. You're
11 also assuming everything else being equal. There's not a
12 commensurate increase in operating expenses or a decrease in
13 revenues due to a loss of customers or something of that
14 nature. You're holding everything else constant for
15 purposes of your hypothetical. Right?

16 A. Yes.

17 Q. I'm sorry. Go ahead.

18 A. Now, if in addition to paying those base rates
19 which support those specific asset types, customers are also
20 asked to pay another rate that supports all incremental
21 investments and additional hydrants and transmission mains
22 and other qualifying investments, then customers will pay
23 the rate of return prescribed by the Commission on the
24 incremental investments, but the base rates will produce an
25 increasing rate of return on the same investments built into

1 base rates.

2 The net effect to the company over time is
3 that they will earn more than the Commission authorized
4 returns on the total investments in hydrants, transmission
5 mains and other accounts which would represent qualifying
6 infrastructure investments.

7 Q. Speaking hypothetically however, if the
8 company is actually making more investments than it's
9 accruing in depreciation reserve, all other things being
10 equal, its rate of return will be going down. Correct?

11 A. No, sir. Not on those specific assets. Not
12 as long as the infrastructure surcharge is in effect.

13 Q. No. I'm putting the infrastructure surcharge
14 on the side for a second.

15 A. Well, you're creating a different hypothetical
16 example. So maybe you should explain to me what your
17 hypothetical example is.

18 Q. Well, let me just take the first rate base,
19 and that's the existing rate base that was set in the last
20 rate case. Okay?

21 A. Uh-huh.

22 Q. And I think you were telling me that holding
23 all else equal, if the company's investment since the last
24 rate case doesn't equal or exceed its accumulated
25 depreciation since the last rate case, there's going to be

1 an increasing return on the rate base because of decreasing
2 rate base. Right?

3 A. If -- if we're looking at -- looking at the
4 utility globally now --

5 Q. Can I have an answer to my question, sir? I
6 think it can be answered yes or no.

7 A. I'm sorry. Your question was rather confusing
8 to me. You seem to be mixing the concepts we're talking
9 about here, so I'm just trying to make sure I understand
10 what your question is.

11 Q. My question is that the rate base from the
12 last rate case is fixed. Correct?

13 A. Total rate base.

14 Q. Right. Rates are set based on that rate base.
15 Correct?

16 A. Yes.

17 Q. And if, since that last rate case, investments
18 have not matched accumulated depreciation, if I understand
19 your hypothetical correctly, all other things being equal,
20 the company is experiencing an increased rate of return
21 because of the decreasing rate base?

22 A. If your operating income is staying low and
23 your rate base is decreasing, the rate of return on your
24 rate base will be increasing, yes.

25 Q. Okay. Now, conversely, if, since the last

1 rate case, the company has invested more in plant than it
2 has accumulated depreciation since that point in time,
3 again, holding all else equal or everything else equal, the
4 company will be experiencing a decreased return. Correct?

5 A. Yes.

6 Q. Okay. Now, look at Exhibit No. 4, if you
7 would, please, and the top half of that exhibit. I think
8 that's the exhibit either Commissioner Gaw or Judge Woodruff
9 asked some questions about.

10 A. Okay.

11 Q. In the column under Plant In Service Change,
12 do you see the 93 million figure about four lines down?

13 A. Invested plant, yes.

14 Q. Correct. Assuming that's the change in plant
15 since the last rate case --

16 A. Yes.

17 Q. -- for Missouri-American and assuming the
18 53 million below it -- in the next line below it is the
19 accumulated depreciation that has occurred since the last
20 rate case, Missouri-American is in an increasing rate base
21 position, all other things being equal. Correct?

22 A. Well, the rate base is increasing, yes.

23 Q. Okay. And based on our hypothetical we talked
24 about just a minute ago, all other things being equal, the
25 company is going to be experiencing a lower rate of return.

1 Correct?

2 A. Correct.

3 Q. Okay. Now, look at the column to the
4 immediate right of Invested Plant under Staff ISRS
5 Replacements, the 20 million figure. Do you see that?

6 A. I do.

7 Q. Now, that's the infrastructure qualifying
8 plant. Do you understand that?

9 A. Uh-huh.

10 Q. Okay. Would you agree with me then that since
11 the last rate case, if these figures are accurate, the
12 company has invested in addition to \$20 million in
13 infrastructure replacement plant that they seek recovery for
14 through the surcharge, nearly \$70 million in other
15 non-qualifying plant that was not included in the rate base
16 in the last rate case?

17 A. Out of the total \$93 million of additional
18 investment, the company is seeking \$20 million reflected in
19 the surcharge.

20 Q. Correct.

21 A. Yes.

22 Q. Yes, to my prior question or --

23 A. That's my understanding of what the company is
24 seeking in this surcharge proceeding.

25 Q. And I guess my question then was, there's

1 70 million out there of new plant that is not being
2 recovered either through the old case or through the ISRS
3 surcharge?

4 A. Well, now that's a different question because
5 you didn't ask me to hold everything else constant. I mean,
6 is that an ongoing assumption I'm supposed to make?

7 Q. And holding everything else constant.

8 A. Holding everything else constant, then there
9 potentially could be \$70 million of investment the company's
10 rates may not be adequate to support. However, if you don't
11 hold everything else constant, that may not be the case.

12 Q. I understand. But if you do hold everything
13 else constant, then the company is experiencing a decreasing
14 rate of return under this scenario and it's implementing a
15 surcharge in that circumstance. Right?

16 A. If you hold everything else constant, yes.

17 MR. ENGLAND: Thank you, sir. No other
18 questions.

19 JUDGE WOODRUFF: All right. Any redirect?

20 MS. VUYLSTEKE: No, thank you.

21 JUDGE WOODRUFF: Mr. Gorman, you can step
22 down.

23 Then for the Missouri Energy Group?

24 MS. LANGENECKERT: Yes. We have Billie
25 LaConte here who is our constant and who helped in our

1 preparation of our response to the pleadings that were
2 filed. And she is available also to testify. If anyone's
3 interested, we can have her sworn in. Otherwise we won't
4 waste the Court's time.

5 JUDGE WOODRUFF: Let me ask the parties first.
6 Does anyone wish to cross-examine Ms. LaConte?

7 MS. O'NEILL: No your Honor.

8 MR. KRUEGER: Staff does not, your Honor.

9 MR. ENGLAND: Not based on the record so far.

10 JUDGE WOODRUFF: All right. Commissioners, do
11 you wish to ask questions of Ms. LaConte? I'm being tempted
12 here.

13 Bring her forward, I'll ask a few questions.

14 MS. LANGENECKERT: Instead of her whole day
15 being in vain.

16 JUDGE WOODRUFF: That's right.

17 (Witness sworn.)

18 JUDGE WOODRUFF: You may be seated. You may
19 inquire.

20 BILLIE LACONTE testified as follows:

21 DIRECT EXAMINATION BY MS. LANGENECKERT:

22 Q. Please state your name and address for the
23 record.

24 A. Billie LaConte, 8000 Maryland Avenue, Suite
25 1210, Clayton, Missouri 63105.

1 Q. On whose behalf are you testifying today?

2 A. The Missouri Energy Group.

3 Q. By whom are you employed by and in what
4 capacity?

5 A. I'm employed by Drazen Consulting Group as a
6 consultant.

7 Q. And could you give some of your educational
8 background, please?

9 A. I have a bachelors degree in mathematics from
10 Boston University and I also have an MBA from Washington
11 University.

12 Q. And some of your professional background?

13 A. I've been working for Drazen Consulting Group
14 for eight years now. And I've participated in rate cases
15 here in Missouri, Iowa and in Canada.

16 Q. Now, you've reviewed materials in this case
17 and assisted in preparation of the Missouri Energy Group
18 reply to Missouri-American Water's response to Staff's
19 report and recommendations; is that correct?

20 A. That's correct.

21 Q. And our current position is that we support
22 the company on its accumulated depreciation issue; is that
23 correct?

24 A. That's correct.

25 Q. And we support the Staff on the net salvage

1 value and property tax issues. Correct?

2 A. That's correct.

3 MS. LANGENECKERT: I tender Ms. LaConte for
4 cross-examination.

5 JUDGE WOODRUFF: Since she's up here, I'll let
6 the Commissioners go first if they want to.

7 QUESTIONS BY JUDGE WOODRUFF:

8 Q. I'll go ahead and ask questions then. Let's
9 talk about accumulating depreciation first. And it's my
10 understanding that your position is that the company is
11 correct on that position. Can you explain why?

12 A. Well, let me first state that -- well, I
13 looked at the legislation. And after reading it, legally I
14 think the way the company calculated accumulated
15 depreciation for this ISRS is correct.

16 Q. Do you want to go into more detail on that, if
17 you can?

18 A. I don't know how -- what else to say. I
19 looked at the way you normally calculate accumulated
20 depreciation. They listed all the new ISRS plant, they
21 showed how much depreciation there was, how much was
22 accumulated, they subtracted that and came up with a net
23 plant. That's the way you normally calculate it. That's
24 the way I think it should be calculated in this case also.

25 Q. All right. I believe your position is that

1 you agree with Staff on the other items?

2 A. Yes. In terms of the net salvage, I agree
3 with the Staff. I think that the company is trying to
4 collect or include the net salvage for rate base that is not
5 associated with the eligible infrastructure.

6 I understand -- excuse me -- when plant is
7 retired, you remove the amount of that from the gross plant
8 account, you also remove the same amount from the
9 accumulated depreciation. The effect on net plant is zero.
10 Yet you also have to remove from accumulated depreciation
11 the cost of net salvage which would increase the rate base.

12 However, the amount that the company is
13 increasing the rate base for is based on the old
14 infrastructure that the new eligible infrastructure is
15 replacing. I don't think that should be included. When
16 this eligible infrastructure is retired, then they should be
17 able to show the increase on the rate base at that time.

18 Q. So that's the difference, it's the old --

19 A. Yes.

20 Q. -- material that's being discarded for which
21 depreciation is based on the rates that are established in
22 2001?

23 A. Right. That is for non-eligible
24 infrastructure, in my opinion.

25 Q. So if there were something that had

1 depreciated that quickly within this period, then they could
2 recover for that?

3 A. That's correct.

4 Q. A computer system or something that went
5 obsolete very quickly?

6 A. I agree with that, yes.

7 Q. Okay. About the property tax, again, I
8 believe you agree with Staff. Can you explain your position
9 there?

10 A. From my reading of the statute, it says that
11 may recover property taxes that are due within 12 months of
12 the filing. Any infrastructure that was in place after
13 January 1st, 2003 is not due until the end of 2004, which
14 does not fall within the 12 months of when the application
15 was filed in September.

16 Q. Okay. I believe there's some earlier
17 testimony or questions along the line that if that theory is
18 accepted, the company could never recover taxes for the last
19 year of their filing. Would you agree with that?

20 A. I think that they will recover the taxes for
21 that last year in their next rate case.

22 Q. Okay. It wouldn't be able to recover it
23 through the surcharge?

24 A. No.

25 Q. Okay. When would the company begin

1 recognizing these taxes on its books?

2 A. It would recognize it on their books
3 January 1st of 2004 for infrastructure that went into place
4 after January 1st, 2003. However, they are not required to
5 pay it until the end of the year.

6 Q. I understand. But they're going to be setting
7 aside a certain amount --

8 A. Yes.

9 Q. -- for those taxes on their books?

10 A. Yes. I understand that. I'm trying to stick
11 to the wording --

12 Q. Okay.

13 A. -- of the statute.

14 Q. So just a question of the wording of the
15 statute then?

16 A. Yes. I -- I don't agree with the statute. I
17 think that it is single-case rate-making or single
18 rate-making issues. I don't agree with it, but we're trying
19 to follow it.

20 JUDGE WOODRUFF: Okay. Fair enough. I
21 believe that's all the questions I have.

22 Did that prompt some?

23 QUESTIONS BY COMMISSIONER CLAYTON:

24 Q. I'm going to ask a question that I'm more
25 familiar with on a subject that I'm more familiar with here

1 today and that's property taxes.

2 A. Okay.

3 Q. Just got my bill the other day. Actually,
4 several bills.

5 You stated and I think you properly read from
6 the statute that property taxes that are, I suppose,
7 assessed or due or whatever the language is within 12 months
8 of filing are taken into consideration on this ISRS; is that
9 correct --

10 A. Yes.

11 Q. -- do you recall that?

12 And can you tell me how taxes for these --
13 this new infrastructure is taken into consideration? And
14 let me try to give you an idea of what I'm talking about.
15 Within the next 12 months if you have -- the assets are put
16 into service, when would they be assessed for tax purposes
17 by the county, I suppose? Do you understand my question?

18 A. Are you talking about within the next
19 12 months of today -- from today?

20 Q. Well, would they be? Would there be a new tax
21 amount due for those assets within the next 12 months or
22 would it even take longer?

23 A. Not within the next 12 months, because they
24 would not be in place on January 1st. That's when they're
25 assessed. That's when -- for example, I bought a car on

1 January 5th. I will not have to pay taxes on that car
2 until -- January 5th, 2003. The taxes on that car will not
3 be due until December 31st, 2004.

4 Q. But that's personal property.

5 A. Right.

6 Q. This isn't personal property. Correct?

7 A. Yes.

8 Q. Does it make any difference whether or not the
9 improvements occur on January 1st or not? Do you know the
10 answer to that?

11 A. No, I don't. I'm sorry. I don't know the
12 answer to that. I'm assuming that if it's not in place by
13 January 1st, then they are not due until the following year.

14 COMMISSIONER CLAYTON: Okay. Thank you.

15 JUDGE WOODRUFF: Anything else?

16 CHAIR GAW: Thank you, Judge.

17 QUESTIONS BY CHAIR GAW:

18 Q. First of all, let me ask you, your position in
19 regard to the accumulated depreciation matter is based upon
20 your analysis of the statute, is that -- and whether or not
21 there is any ability to do what Staff is attempting to do in
22 its methodology?

23 A. Yes. I think by reading the statute, the way
24 the company calculated the accumulated depreciation for the
25 eligible infrastructure is correct.

1 Q. And is that based upon your belief of what the
2 statute says?

3 A. Well, mine and my lawyer's interpretation of
4 the --

5 Q. Okay.

6 A. -- statute.

7 Q. So you started with that assumption after
8 your --

9 A. Yes.

10 Q. -- your discussion with --

11 A. Yes.

12 Q. -- your attorney?

13 A. Yes.

14 Q. Are you an attorney?

15 A. No.

16 Q. If you make the assumption that Staff's
17 position in regard to the law is correct for a moment --

18 A. Okay.

19 Q. -- what's your assessment of Staff's
20 methodology with that assumption?

21 A. If I assume that it's correct with the
22 interpretation of the law, I agree with Staff's method.

23 CHAIR GAW: That's all I have.

24 Thank you, Judge.

25 JUDGE WOODRUFF: All right. Then recross

1 based on questions from the Bench beginning with Staff?

2 RE CROSS-EXAMINATION BY MR. SCHWARZ:

3 Q. Good afternoon. You've been present all day,
4 you've heard the discussion, for instance, about regulatory
5 lag?

6 A. Yes.

7 Q. What's your understanding of regulatory lag?

8 A. My understanding is that when a company has a
9 rate case, they're determined what their rates are at that
10 time. And until the next rate case, any additional
11 expenditures, capital expenditures that occur -- that occur
12 are not collected until the next rate case when there's a
13 full analysis of their books.

14 Q. Let me ask you the question I asked Mr. Grubb,
15 since I have it written down. Would you agree that
16 regulatory lag is the delay in recognizing in rates changes
17 in costs and expenses from the level used to set rates in
18 the last general rate case?

19 A. I agree with that. And I sympathize with your
20 goal and what you're doing. But I have to say that based on
21 my understanding of the law, I think the way the company
22 calculated accumulated depreciation is correct.

23 Q. Well, let me ask you this. Can regulatory lag
24 cut in favor of the company and cut against the company?

25 A. Yes.

1 Q. And assume for me further that the purpose of
2 the statute, which I know you don't agree with, it's
3 hypothetical, but if the purpose of the statute is to
4 address the regulatory lag associated with what the
5 legislature has defined as ISRS eligible property, would
6 Staff's approach appropriately address that construction of
7 the statutes?

8 A. Can you repeat that again for me?

9 Q. If the statute is construed that the General
10 Assembly was addressing problems with regulatory lag
11 associated with --

12 A. Yes.

13 Q. -- ISRS eligible property, would Staff's
14 approach be an appropriate way to recognize the totality of
15 the regulatory lag involved with ISRS property?

16 A. Yes, it would.

17 MR. SCHWARZ: I think that's all I have.

18 JUDGE WOODRUFF: All right. Public Counsel?

19 MS. O'NEILL: No questions.

20 JUDGE WOODRUFF: And the Missouri Industrial
21 Energy Consumers?

22 MS. VUYLSTEKE: No questions, thank you.

23 JUDGE WOODRUFF: Missouri-American?

24 MR. ENGLAND: No, thank you.

25 JUDGE WOODRUFF: Any redirect?

1 MS. LANGENECKERT: No, sir.

2 JUDGE WOODRUFF: Okay. I believe that's all
3 the witnesses. Any other matters anyone -- go ahead.

4 I'll throw it out here. The Commission just
5 asked me about when Mr. Corman was on the stand -- or
6 Gorman, excuse me, whether there were questions that
7 qualified him as an expert. I don't really remember.

8 MS. VUYLSTEKE: Actually, you're correct,
9 Judge. I did not ask him to provide his background and
10 qualifications, so maybe I should call Mr. Gorman back to
11 the stand.

12 JUDGE WOODRUFF: Well, let me ask the parties
13 first. Is there anyone who would object to him being
14 considered as an expert witness?

15 MR. KRUEGER: Staff does not.

16 MS. O'NEILL: Public Counsel does not.

17 MS. LANGENECKERT: MEG's fine with it.

18 MR. ENGLAND: Reluctantly, we won't object.

19 JUDGE WOODRUFF: All right. We'll leave it at
20 that then.

21 MS. VUYLSTEKE: Thank you.

22 JUDGE WOODRUFF: All right. Then the other
23 remaining matter is -- go ahead.

24 MR. KRUEGER: Your Honor, I would like to
25 offer as an exhibit the document that's on the easel for the

1 benefit of the Commissioners who weren't able to be here at
2 the time this was presented. I think it would be useful for
3 them in understanding the transcript.

4 JUDGE WOODRUFF: Would you like to reduce it
5 to a size that can be --

6 MR. KRUEGER: We will do so.

7 JUDGE WOODRUFF: Okay. We'll go ahead and
8 call it Exhibit 8, call it Staff's diagram. And Exhibit 8
9 has been offered into evidence. Does anyone have any
10 objections to its receipt?

11 MR. ENGLAND: No objection.

12 MS. O'NEILL: No objection, although we would
13 like to have a copy provided.

14 (Exhibit No. 8 received into evidence.)

15 JUDGE WOODRUFF: Certainly. And if Staff
16 would go ahead and make a reduced copy of that however you
17 want to do that. It's not anything highly technical.

18 MR. KRUEGER: We will do that promptly.

19 JUDGE WOODRUFF: All right then. The next
20 matter then is briefs and the transcripts. I'm going to ask
21 that the transcript be expedited in this case because we do
22 have a fast-approaching deadline established by the statute.
23 So I'm going to ask that the transcripts be filed on the
24 26th of November, that's next Wednesday. Thereafter, I'm
25 going to ask that the parties file simultaneous briefs on

1 December 4th. That would be the following Thursday.

2 Any other matters anyone wants to bring up
3 while we're still on the record?

4 All right. With that then, this hearing is
5 adjourned.

6 WHEREUPON, the hearing was adjourned.

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