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MISSOURI PUBLIC SERVICE COMMISSION

EO-2018-0211

SURREBUTTAL TESTIMONY

OF

JAMES OWEN

ON BEHALF OF

RENEW MISSOURI ADVOCATES

September 17, 2018

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1 **I. INTRODUCTION**

2 **Q: Please state your name, title, and business address.**

3 A: James Owen, Executive Director, Renew Missouri Advocates d/b/a Renew Missouri
4 (“Renew Missouri”), 409 Vandiver Dr. Building 5, Suite 205, Columbia, MO 65202.

5 **Q: Please describe your education and background.**

6 A: I obtained a law degree from the University of Kansas as well as a Bachelor of Arts in
7 Business and Political Science from Drury University in Springfield.

8 **Q: Please summarize your professional experience in the field of utility regulation.**

9 A: Before becoming Executive Director of Renew Missouri, I served as Missouri’s Public
10 Counsel, a position charged with representing the public in all matters involving utility
11 companies regulated by the State. While I was Public Counsel, I was involved in several
12 rate cases, CCN applications, mergers, and complaints as well as other filings. As Public
13 Counsel, I was also involved in answering legislators’ inquiries on legislation regarding
14 legislation impacting the regulation of public utilities. In my role as Executive Director at
15 Renew Missouri, I continue to provide information and testimony on pieces of proposed
16 legislation that may impact how Missouri approaches energy efficiency and renewable
17 energy.

18 **Q: Have you been a member of, or participant in, any workgroups, committees, or
19 other groups that have addressed electric utility regulation and policy issues?**

20 A: In May 2016 I attended the National Association of Regulatory Utility Commissioners
21 (“NARUC”) Utility Rate School. In the Fall of 2016, I attended Financial Research
22 Institute’s 2016 Public Utility Symposium on safety, affordability, and reliability. While I
23 was Public Counsel, I was also a member of the National Association of State Utility

1 Consumer Advocates (“NASUCA”) and, in November of 2017, the Consumer Council of
2 Missouri named me the 2017 Consumer Advocate of the Year.

3 **Q: Have you testified previously, participated in cases, or offered testimony before the**
4 **Missouri Public Service Commission (“Commission”)?**

5 A: In my prior role as Acting Public Counsel I participated in a number of PSC cases as an
6 attorney and director of the office. During that time period I also offered testimony in
7 rulemaking hearings before the Commission. Since becoming Executive Director of
8 Renew Missouri I contributed to Renew Missouri’s filed Comments on Distributed Energy
9 Resource Issues in EW-2017-0245.¹ On January 9, 2018, I participated in the panel
10 discussions on the “Indiana Model” and the value of a DER Study.² I submitted rebuttal
11 testimony on Empire’s Customer Savings Plan in EO-2018-0092; surrebuttal testimony on
12 Ameren Missouri’s Green Tariff in ET-2018-0063; and rebuttal and surrebuttal testimony
13 on the “Indiana Model” in ER-2018-0145 and ER-2018-0146.³

14 **II. STATUTORY REQUIREMENTS OF MEEIA**

15 **Q: What is the purpose of your testimony in this matter?**

16 A: On behalf of Renew Missouri, I wish to respond to the testimony provided by the
17 Commission’s Staff (“Staff”), through the testimony of Ms. Natelle Dietrich and in its
18 “Rebuttal Report”, that the Company’s Application “does not comply with the statutory
19 requirements of MEEIA.”⁴ While the Staff appropriately “acknowledges there are public

¹ EFIS File No. EW-2017-0245, Doc. No. 46.

² EFIS File No. EW-2017-0245, Doc. No. 79.

³ EFIS File No. EO-2018-0092, Doc. No. 60; EFIS File No. ET-2018-0063, Doc. No. 49; EFIS File No. ER-2018-0145, Doc. Nos. 114 and 176; EFIS File No. ER-2018-0146, Doc. Nos. 121 and 185.

⁴ Staff’s Rebuttal Report p. 77; Dietrich Rebuttal p. 3.

1 policy reasons to support DSM and DR” it inappropriately asserts that Ameren Missouri’s
2 MEEIA plan does not comply with the statutory requirements.⁵

3 **Q: What are the statutory requirements of MEEIA that Staff alleges are not met?**

4 A: There are two main portions of the statute Staff points to: Sections 393.1075.3 and
5 393.1075.4 RSMo.⁶ Section 393.1075.3 states:

6
7 3. It shall be the policy of the state to value demand-side
8 investments equal to traditional investments in supply and delivery
9 infrastructure and allow recovery of all reasonable and prudent costs of
10 delivering cost-effective demand-side programs. In support of this policy,
11 the commission shall:

12 (1) Provide timely cost recovery for utilities;

13 (2) Ensure that utility financial incentives are aligned with helping
14 customers use energy more efficiently and in a manner that sustains or
15 enhances utility customers’ incentives to use energy more efficiently; and

16 (3) Provide timely earnings opportunities associated with cost-effective
17 measurable and verifiable efficiency savings.

18 Section 393.1075.4 states:

19 4. The commission shall permit electric corporations to implement
20 commission-approved demand-side programs proposed pursuant to this
21 section with a goal of achieving all cost-effective demand-side
22 savings. Recovery for such programs shall not be permitted unless the
23 programs are approved by the commission, result in energy or demand
24 savings and are beneficial to all customers in the customer class in which
25 the programs are proposed, regardless of whether the programs are utilized
26 by all customers. The commission shall consider the total resource cost test
27 a preferred cost-effectiveness test. Programs targeted to low-income
28 customers or general education campaigns do not need to meet a cost-
29 effectiveness test, so long as the commission determines that the program
30 or campaign is in the public interest. Nothing herein shall preclude the
31 approval of demand-side programs that do not meet the test if the costs of
32 the program above the level determined to be cost-effective are funded by
33 the customers participating in the program or through tax or other
34 governmental credits or incentives specifically designed for that purpose.

⁵ Dietrich Rebuttal, p. 3.

⁶ Staff’s Rebuttal Report, p. 77.

1 **Q: How does the Staff’s Report apply Section 393.1075.3 RSMo to the current**
2 **Application?**

3 A: In its Report, Staff refers to statutory policy found at 393.1075.3 RSMo emphasizing the
4 phrase “value demand-side investments equal to traditional investments in supply and
5 delivery infrastructure” while claiming that the application does not value demand-side
6 investments appropriately.⁷ The crux of Staff’s argument on this point is that, because
7 Ameren Missouri does not have a need to invest in supply-side resources (i.e. new
8 generation), it does not have a need to invest in demand-side (efficiency) resources.⁸
9 According to the Staff’s logic, adding demand-side programs now does not value the
10 investments equally.

11 **Q: How do you respond?**

12 A: Staff’s focus on that portion of the state’s written policy is too narrow and inappropriately
13 restricts a utility’s ability to pursue energy efficiency programs. First, the Staff relies on
14 only half of the statutory policy. Importantly, to “allow recovery of all reasonable and
15 prudent costs of delivering cost-effective demand-side programs”⁹ is also found in the
16 statute. Both of the policies should be read together in the context of how the Commission
17 financially incents Missouri utilities to pursue energy efficiency programs. The policy to
18 “value demand-side investments equal to traditional investments in supply and delivery
19 infrastructure” is not meant to be a barrier that prohibits a utility from having a MEEIA
20 program; rather, it is a policy that should guide how the utility is compensated.

⁷ Staff’s Rebuttal Report, p. 25.

⁸ Staff’s Rebuttal Report, p. 26.

⁹ Section 393.1075.3 RSMo.

1 As the MEEIA cost-recovery mechanisms have evolved in Missouri, interested
2 stakeholders agree on the need for three components: 1) program cost recovery; 2) a
3 mechanism to compensate the utility for value of energy and demand savings caused by its
4 programs; and 3) an earnings opportunity. Of those three categories, the earnings
5 opportunity should be most affected by the policy to value demand-side programs equal to
6 investment in supply-side resources. In fact, the Commission discussed this point in its
7 *Report and Order* in Ameren Missouri’s Cycle 2 Application, stating:

8 The sole purpose of a “performance incentive” under MEEIA is to give the
9 company an earnings opportunity to place shareholders in a financial
10 position comparable to the earnings opportunity they would have had if
11 those shareholders made a future supply-side investment. **A successfully**
12 **implemented performance incentive would accomplish the policy goal**
13 **of valuing equally supply-side and demand-side investments.** (emphasis
14 added).¹⁰

15 At most, Staff’s argument that the Company does not currently need additional supply-side
16 resources is a reason to adjust the earnings opportunity available to Ameren Missouri.
17 Moreover, using Staff’s argument about valuing the resources equally as a basis to reject
18 the Application entirely ignores the statute’s policy to “allow recovery of all reasonable
19 and prudent costs of delivering cost-effective demand-side programs.”¹¹

20 **Q: The Staff’s Report also discusses cost-effectiveness of the proposed program on pages**
21 **42-46. How does the Staff approach evaluating the cost-effectiveness of the**
22 **Application?**

23 A: Staff disputes the inclusion of certain benefits and avoided costs from the avoided cost
24 calculations because, again, it argues that Ameren Missouri has no need to upgrade its
25 system. Staff then excludes certain avoided transmission and distribution costs when it

¹⁰ EFIS Case No. E)-2015-0055, Doc. No. 289, Report and Order, p. 11.

¹¹ Section 393.1075.3 RSMo.

1 performs its own analysis to calculate Total Resource Cost (“TRC”) test values for each
2 proposed program.¹² I will not address the exclusion of specific costs other than to reiterate
3 my belief that the Staff’s focus on Ameren Missouri’s ability to serve its customers without
4 adding additional generation is too narrow.

5 In its Report, the Staff includes a table comparing the TRC values for each program
6 using Ameren Missouri’s avoided cost figures to the TRC values using Staff’s adjusted
7 avoided cost figures.¹³ This table reflects the Company’s nine (9) proposed residential
8 programs, eight (8) business programs, and three (3) low-income programs. Using the
9 Staff’s figures, the lighting program, EE Kits program, and Appliance Recycling program
10 all continue to have a TRC above 1.0. In other words, those programs – even using Staff’s
11 adjusted figures – are cost-effective. The Staff’s table also shows that “most of the Business
12 Programs are still cost-effective” utilizing the Staff’s figures.¹⁴ The only Business Program
13 that is not cost-effective - using Staff’s figures - is the Business Social Services program,
14 at a level of .98, for which Ameren Missouri proposes as a low-income program.¹⁵
15 However, despite these findings, the Staff does not recommend rejecting only the programs
16 it believes are not cost-effective. Instead, the Staff recommends rejecting the entire
17 portfolio. Once again, Staff relies on a narrow interpretation of the statute to broadly
18 exclude an entire portfolio. In doing so, Staff ignores the policy of the state to “allow
19 recovery of all reasonable and prudent costs of delivering cost-effective demand-side
20 programs.”¹⁶

¹² Staff’s Rebuttal Report, p. 34, 42-45.

¹³ Staff’s Rebuttal Report, p. 44.

¹⁴ Staff’s Rebuttal Report, pp. 44-45.

¹⁵ Low-income programs do not need to meet a cost-effective test.

¹⁶ Section 393.1075.3 RSMo.

1 **Q: How does the Staff’s Report apply Section 393.1075.4 RSMo to the current**
2 **Application?**

3 A: Staff states the provisions in Section 393.1075.4 RSMo require the programs to “deliver
4 benefits to customers who do not participate in the Plan’s programs[.]”¹⁷ Here, too, Staff’s
5 experts perform an analysis, but take a very narrow view of the law. In pertinent part,
6 Section 393.1075.4 states:

7 4. The commission shall permit electric corporations to implement
8 commission-approved demand-side programs proposed pursuant to this
9 section with a goal of achieving all cost-effective demand-side
10 savings. Recovery for such programs shall not be permitted unless the
11 programs are approved by the commission, result in energy or demand
12 savings and are beneficial to all customers in the customer class in which
13 the programs are proposed, regardless of whether the programs are utilized
14 by all customers.
15

16 This section includes two mandates: 1) that the goal is to achieve *all* cost-effective demand-
17 side savings and 2) that the programs “are beneficial to all customers in the customer class
18 in which the programs are proposed”. The Staff’s recommendation to reject the Company’s
19 Application is not supported by either mandate.

20 First, I note that Ameren Missouri has proposed a robust MEEIA portfolio. The
21 Staff Report, in its own way, recognizes as much, stating: “[t]his is an aggressive expansion
22 of programs, budget, and cycle length as compared to the previous two Ameren Missouri
23 MEEIA Cycles.”¹⁸ However, rather than commending the Company for making strides to
24 pursue the statutory mandate to achieve all cost-effective demand-side savings, Staff
25 recommends the Commission reject the entire portfolio – even to reject the programs
26 Staff’s own chosen analysis shows are cost-effective. A robust and aggressive Application

¹⁷ Staff’s Rebuttal Report, p. 41.
¹⁸ Staff’s Rebuttal Report, p. 43.

1 is consistent with the mandate in Section 393.1075.4 RSMo to achieve all cost-effective
2 demand-side savings and should be encouraged by the Commission. Staff’s Report only
3 mentions this provision in the MEEIA statute in a passing manner instead choosing to focus
4 on the language that programs must be “beneficial to all customers in the customer class in
5 which the programs are proposed”.

6 **Q: Staff concludes that Ameren Missouri’s programs do not meet the requirement that**
7 **programs must be beneficial to all customers in the customer class in which the**
8 **programs are proposed.¹⁹ Do you agree with the Staff’s conclusion?**

9 A: No. The Company’s application offers customers overall benefits of \$920 million in net
10 benefits. I recognize that the Staff disputes certain inputs in Ameren Missouri’s
11 calculations, but even the Staff’s analysis shows \$145 million in overall net benefits from
12 2034 to 2044.²⁰ Notably, the Staff’s analysis takes into consideration the Company’s
13 earnings opportunity at the target level of performance.²¹ The Staff’s method for evaluating
14 the overall benefits to customer from the Cycle 3 programs mixes and matches various
15 inputs (generally detrimental) to reach a result that *still* shows a benefit to customers.
16 Furthermore, Staff recognizes that the plan enables Ameren Missouri to defer the startup
17 of a 600 MW CC from 2034 to 2036.²² Based on these benefits alone, the requirement that
18 the program offered be beneficial to all customers is satisfied. Lastly, even though Renew
19 Missouri believes the company’s application will offer benefits to all customers, I want
20 customers to realize the full benefits of MEEIA by participating in the programs.

¹⁹ Staff’s Rebuttal Report, p. 41.

²⁰ Staff’s Rebuttal Report, p. 41.

²¹ Staff’s Rebuttal Report, p. 41 footnote 72.

²² Staff’s Rebuttal Report, p. 41.

1 Q: Does this conclude your testimony?

2 A: Yes.