

Exhibit No.:  
Issue: Revenue Requirement  
Witness: Michael P. Gorman  
Type of Exhibit: Rebuttal Testimony  
Sponsoring Party: Midwest Energy Consumers Group  
Case Nos.: ER-2018-0145 and ER-2018-0146  
Date Testimony Prepared: July 27, 2018

FILED  
October 24, 2018  
Data Center  
Missouri Public  
Service Commission

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

\_\_\_\_\_) )  
**In the Matter of Kansas City Power & Light** ) **Case No. ER-2018-0145**  
**Company's Request for Authority to** )  
**Implement a General Rate Increase for** )  
**Electric Service** )  
\_\_\_\_\_)

\_\_\_\_\_) )  
**In the Matter of KCP&L Greater Missouri** ) **Case No. ER-2018-0146**  
**Operations Company's Request for** )  
**Authority to Implement a General Rate** )  
**Increase for Electric Service** )  
\_\_\_\_\_)

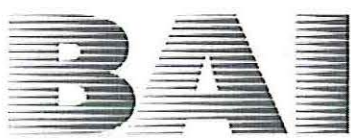
Rebuttal Testimony and Schedules of

**Michael P. Gorman**

On behalf of

**Midwest Energy Consumers Group**

July 27, 2018



BRUBAKER & ASSOCIATES, INC.

MECG Exhibit No. 511

Date 9-25-18 Reporter JT

File No. ER-2018-0145  
ER-2018-0146

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Kansas City Power & Light Company's Request for Authority to Implement a General Rate Increase for Electric Service	) ) ) ) ) )	Case No. ER-2018-0145
-----------------------------------------------------------------------------------------------------------------------------------------------	----------------------------	-----------------------

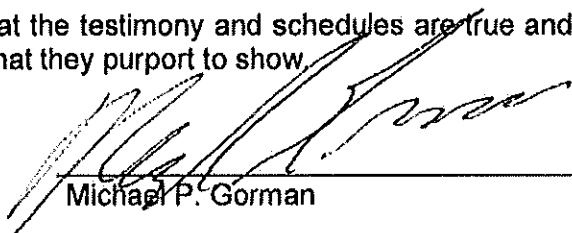
In the Matter of KCP&L Greater Missouri Operations Company's Request for Authority to Implement a General Rate Increase for Electric Service	) ) ) ) ) )	Case No. ER-2018-0146
-------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------	-----------------------

STATE OF MISSOURI	)	
	)	SS
COUNTY OF ST. LOUIS	)	

**Affidavit of Michael P. Gorman**

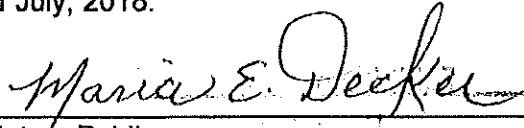
Michael P. Gorman, being first duly sworn, on his oath states:

1. My name is Michael P. Gorman. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by the Missouri Energy Consumers Group in this proceeding on their behalf.
2. Attached hereto and made a part hereof for all purposes are my rebuttal testimony and schedules which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case Nos. ER-2018-0145 and ER-2018-0146.
3. I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things that they purport to show.

  
 \_\_\_\_\_  
 Michael P. Gorman

Subscribed and sworn to before me this 27<sup>th</sup> day of July, 2018.

MARIA E. DECKER Notary Public - Notary Seal STATE OF MISSOURI St. Louis City My Commission Expires: May 5, 2021 Commission # 13706793
------------------------------------------------------------------------------------------------------------------------------------------------------

  
 \_\_\_\_\_  
 Notary Public

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Kansas City Power & Light  
Company's Request for Authority to  
Implement a General Rate Increase for  
Electric Service

Case No. ER-2018-0145

In the Matter of KCP&L Greater Missouri  
Operations Company's Request for  
Authority to Implement a General Rate  
Increase for Electric Service

Case No. ER-2018-0146

**Table of Contents to the  
Rebuttal Testimony of Michael P. Gorman**

	<u>Page</u>
I. GENERAL COMMENTS .....	2
II. RESPONSE TO STAFF RECOMMENDED RETURN ON EQUITY .....	4
II.A. Recommended Return on Equity .....	4
II.B. Staff Comments on Capital Market Data .....	10
II.C. Staff Market Cost of Equity Estimates .....	12
III. RESPONSE TO MR. ROBERT HEVERT .....	13
III.A. Summary of Rebuttal .....	13
III.B. Hevert DCF .....	16
III.B.1. Hevert Constant Growth DCF .....	16
III.B.2. Hevert Multi-Stage Growth DCF .....	17
III.C. Hevert CAPM Studies .....	25
III.D. Bond Yield Plus ("BYP) Risk Premium .....	29
III.D.1. Primary BYP Risk Premium .....	30
III.D.2. Alternative BYP Risk Premium .....	34
III.D.3. Additional Risks .....	37
Schedule MPG-R-1 through Schedule MPG-R-4	



1 requested return on equity and overall rate of return. I will also respond to KCPL /  
2 GMO witness Robert Hevert's proposed return on equity.

3 My silence in regard to any issue should not be construed as an endorsement  
4 of KCPL / GMO's position.

### 5 I. GENERAL COMMENTS

6 **Q DO YOU HAVE ANY GENERAL COMMENTS ABOUT THE RETURNS ON EQUITY**  
7 **RECOMMENDED BY STAFF AND THE COMPANIES AS WELL AS THE EFFECT**  
8 **THAT IT WILL HAVE ON KCPL / GMO CUSTOMERS?**

9 **A** Yes. Staff and the Companies both recommend that the Commission authorize a  
10 return on equity of 9.85%. The unreasonable nature of these recommendations is  
11 demonstrated by my return on equity analyses, but more significantly by the fact that  
12 KCPL has agreed that a return on equity of 9.30% is reasonable for its Kansas  
13 operations.<sup>1</sup> The difference in revenue requirement associated with increasing the  
14 return on equity from 9.30% to 9.85% is approximately \$16.7 million, for Missouri  
15 retail operations. An unwarranted increase in the return on equity will further  
16 exacerbate KCPL's uncompetitive rates.

17 As reflected in Mr. Meyer's direct testimony, where the national average  
18 electric rate has increased by 32% since 2006, KCPL's average electric rate has  
19 increased by 97%. Thus, while KCPL's average electric rate was 31% below the  
20 national average in 2006, KCPL's rates are now above the national average.  
21 Interestingly, at the same time that it is requesting an inflated return on equity, KCPL  
22 also registers concerns with the competitiveness of its commercial and industrial  
23 rates. (See, Lutz Direct, page 6). Recommendations such as those advanced by

---

<sup>1</sup>In fact, as reflected in the Supplemental Direct Testimony of Mr. Ives in the KCPL Kansas rate case, KCPL has voluntarily reflected the 9.3% return on equity in its rate case.

1 Staff and the Companies with regards to return on equity will further hinder the KC  
2 economy's ability to attract and retain business.

3 **Q DO YOU BELIEVE THERE IS A DIFFERENCE IN OPERATING RISK IN KANSAS**  
4 **VERSUS MISSOURI THAT JUSTIFIES A DIFFERENT RETURN ON EQUITY?**

5 **A** No. In Kansas, KCPL has a transmission cost rider and a property tax surcharge that  
6 decrease cost recovery risk. In Missouri, the General Assembly has recently  
7 authorized the use of plant in-service accounting for electric utilities, which also  
8 reduces cost recovery risk. In aggregate, regulatory risk between these jurisdictions  
9 is comparable.

10 Moreover, the concessions agreed to by KCPL in the context of the recent  
11 Kansas merger case place additional risk on KCPL in Kansas that is not present in  
12 Missouri. For instance, KCPL has agreed to a five-year moratorium in Kansas.  
13 Additionally, KCPL has agreed to minimum annual credits to customers during the  
14 term of that moratorium as well as a sharing of any earnings above the 9.30% return  
15 on equity. As the Kansas Commission Staff readily recognizes, these merger  
16 concessions "presents additional risks to shareholders." Recognizing that KCPL  
17 does not face similar risks in Missouri, the Missouri return on equity should actually  
18 be lower than the Kansas return on equity, not higher as proposed by Staff and the  
19 Companies.

Michael P. Gorman  
Page 3

1 **II. RESPONSE TO STAFF RECOMMENDED RETURN ON EQUITY**

2 **II.A. Recommended Return on Equity**

3 Q WHAT RETURN ON EQUITY IS STAFF PROPOSING TO USE TO DEVELOP  
4 KCPL'S AND GMO'S OVERALL RATE OF RETURN?

5 A While proposing a range of 9.0% to 10.0%, Staff recommends a return on common  
6 equity of 9.85% as a fair and reasonable return on equity for setting KCPL / GMO's  
7 rates. In reaching this conclusion, Staff considered the following findings:

- 8 1. Staff observed the last authorized return on equity for KCPL and GMO, 9.5% in its  
9 2016 rate case in Case No. ER-2016-0285, and concluded that its DCF supports  
10 increasing this return by 25 basis points to 9.75%.<sup>2</sup>
- 11 2. Staff observed that the authorized return on equity was 9.8% in the Spire Missouri  
12 rate cases, Case Nos. GR-2017-0215 and GR-2017-0216.<sup>3</sup>
- 13 3. Staff noted that the industry allowed return on equity is in the range of 9.74% to  
14 9.77%.<sup>4</sup>

15 Q DO YOU HAVE ANY GENERAL POLICY COMMENTS ON STAFF'S  
16 RECOMMENDED RETURN ON EQUITY IN THIS PROCEEDING?

17 A Yes. I will comment on the specific factors Staff cites in support of its  
18 recommendation to increase KCPL / GMO's return on equity in this proceeding below.  
19 However, I believe there are relevant policy issues that should also be considered in  
20 assessing an appropriate return on equity for this rate case. More specifically, the  
21 Commission recently approved the Great Plains Energy application to merge with  
22 Westar. As part of that merger approval the Joint Applicants, including KCPL and  
23 GMO, made certain representations to the Commission about the benefits of the  
24 proposed transaction. Those included the following:

---

<sup>2</sup>Staff Report, ER-2018-0145/ER-2018-0146 at 5.

<sup>3</sup>*Id.* at 4.

<sup>4</sup>*Id.* at 12.

- 1 1. The merger will create a stronger combined company with more customers, more  
2 diversification, no transaction-related merger debt, and the prospects for higher  
3 earnings growth rates for both GPE and Westar. Indeed, as a result of the  
4 merger transaction, KCPL's and GMO's bond ratings were increased from BBB+  
5 to A- by both Moody's and Standard & Poor's.
- 6 2. The Applicants represented that the merger provided an opportunity to reduce the  
7 upward pressure on customers' rates from increasing cost and exacerbated by  
8 flat or declining customer usage. Staff's recommendation runs counter to this  
9 commitment.
- 10 3. The Applicants plan to undertake an integrated planning effort to develop a  
11 business plan to create efficiencies that were expected to reduce its cost of  
12 service. Indeed, this integration planning was believed to have the opportunity to  
13 create merger-related savings of \$28 million in 2018, and increasing to  
14 \$160 million for years 2022 and beyond.
- 15 4. As a method to incent customers from receiving benefits due to the combined  
16 merger, the Applicants pledged to make merger-related credits to Missouri  
17 customers in the amount of \$14.9 million to KCPL customers, and \$14.2 million to  
18 GMO customers. Staff's recommended return on equity reverses this customer  
19 benefit.
- 20 5. The Applicants also insisted that the merger would serve to reduce cost of service  
21 and delay rate increases to retail customers. (Final Order No. EM-2018-0012,  
22 paragraphs 15-24).

23 It is important to recognize that Staff's inflated return on equity is inconsistent  
24 with these representations in the merger case. Specifically, the merger results in a  
25 combined company with less risk than the predecessor company. Nevertheless,  
26 despite the decreased risk, Staff proposes to increase the return on equity. This is  
27 completely inconsistent with the basic tenets of finance as well as the Applicants'  
28 assertion that the merger would reduce the upward pressure on rates. The  
29 Applicants have started to deliver on the merger commitments, and KCPL / GMO's  
30 Standard & Poor's ("S&P") bond rating has been upgraded, which should lower their  
31 cost of capital. Nevertheless, Staff's position will set rates in this case, a rate  
32 proceeding only months after the Commission approved the merger stipulation, and  
33 increase KCPL / GMO's revenue requirement by approximately \$10.6 million per  
34 year, by increasing KCPL / GMO's authorized return on equity from 9.5% previously

Michael P. Gorman  
Page 5



1 authorized to these utilities, up to 9.85% in this proceeding. This position has the  
2 practical effect of reversing one of the primary customer benefits of the merger  
3 agreement (the upfront payment of merger-related credits) and will result in  
4 customers paying back these merger-related credits in approximately a three-year  
5 period. Staff's recommendation should be denied.

6 **Q DO YOU BELIEVE THAT ECONOMIC FACTORS JUSTIFY STAFF'S PROPOSAL**  
7 **TO INCREASE KCPL / GMO'S AUTHORIZED RETURN ON EQUITY TO 9.85% AS**  
8 **COMPARED TO THE 9.5% IN ITS LAST RATE CASE?**

9 **A** No. As reflected more thoroughly in the following questions, my response to Staff  
10 includes the following:

- 11 1. A change in DCF returns in this case compared to the last case does not support  
12 a 35 basis point increase in the authorized return on equity for KCPL / GMO.  
13 Indeed, reviewing the Companies' and Staff's DCF models in both cases  
14 demonstrates that no increase is warranted. Instead, a properly constructed DCF  
15 analysis actually justifies a decrease from the 9.5% authorized in the last case.
- 16 2. The authorized return on equity for Spire Missouri was an outlier within the  
17 industry when it was made, and, contrary to Staff's reliance on that return on  
18 equity authorization, would not result in a return on equity for KCPL / GMO that  
19 balances the interests of investors and customers. Indeed, this return on equity is  
20 substantially higher than that awarded to gas utilities and integrated electric utility  
21 companies in 2018. A 9.85% return on equity is simply an above market return.
- 22 3. An updated analysis of authorized returns on equity for the electric utility industry  
23 shows that a majority of these authorized returns have actually been at 9.5% or  
24 lower since 2016, the date of KCPL's / GMO's last rate order. This observable  
25 market evidence, in concert with a recent credit upgrade and stable credit outlook,  
26 as well as access to significant amounts of capital, is clear evidence that a return  
27 on equity of no higher than 9.5% is appropriate. Indeed, these facts in concert  
28 with observable market evidence, show that an authorized return on equity below  
29 9.5% would be appropriate in this case.

Michael P. Gorman  
Page 6

1 Q WHY DO YOU BELIEVE THAT THE DCF STUDIES PERFORMED BY BOTH THE  
2 COMPANIES AND STAFF DO NOT SUPPORT AN INCREASED AUTHORIZED  
3 RETURN ON EQUITY FOR KCPL / GMO IN THIS CASE COMPARED TO THEIR  
4 LAST CASE?

5 A As shown on my Schedule MPG-R-1, I compare the results of the Companies' rate of  
6 return methodologies offered by Mr. Hevert in direct and rebuttal testimonies in  
7 KCPL / GMO's last rate case compared to those in his direct testimony in this case.

8 As shown on this schedule, a comparison of Mr. Hevert's DCF results in the  
9 last case shows that KCPL / GMO's cost of equity is lower now than it was at the time  
10 of its last case. In his constant growth DCF study and multi-stage growth DCF  
11 models, the DCF returns are lower now than they were in the last rate case.  
12 Specifically, while the constant growth and multi-stage growth DCF analyses resulted  
13 in a return of equity of 8.86% and 9.24%, respectively, in the last case, the same  
14 analyses only resulted in a return on equity of 8.32% and 8.75%, respectively, in this  
15 case. This same phenomenon is also reflected in the risk premium analyses. While,  
16 Mr. Hevert's ex-ante risk premium is slightly higher in this case, his bond yield plus  
17 risk premium study is actually lower than the same study in the last case. Finally, Mr.  
18 Hevert's CAPM results using both Bloomberg and *Value Line* betas are virtually  
19 identical in this case as to the last case. Overall, most of Mr. Hevert's market models  
20 in this case show a reduction in the return on equity in this case as compared to the  
21 last case, with only the ex-ante risk premium showing any noticeable increase as  
22 compared to the last case. Clearly, these models do not support an increase in the  
23 authorized return on equity for KCPL and GMO in this proceeding.

1 Q DO STAFF METHODOLOGIES IN THIS CASE, COMPARED TO THE  
2 METHODOLOGIES IN KCPL / GMO'S LAST RATE CASE, SUPPORT AN  
3 INCREASE IN THE AUTHORIZED RETURN ON EQUITY?

4 A No. In the last case, Staff presented a DCF return range of 8.45% to 8.75%.<sup>5</sup> In this  
5 case, Staff's DCF methodologies indicate a return range of 7.46% to 8.26%.<sup>6</sup> In the  
6 last case, Staff's CAPM indicated a return of 7.9%, and in this case it is between  
7 6.11% and 7.01%.<sup>7</sup> Clearly then, Staff's methodologies actually demonstrate that the  
8 Companies' return on equity should be reduced. Neither the Companies' nor the  
9 Staff's methodologies in this case, relative to their findings in the last rate case,  
10 indicate that KCPL / GMO's authorized return on equity has increased in this case  
11 relative to the last case.

12 Q PLEASE DESCRIBE THE EVIDENCE YOU HAVE ON AUTHORIZED RETURNS  
13 ON EQUITY FOR INTEGRATED ELECTRIC UTILITY COMPANIES THROUGH THE  
14 SECOND QUARTER OF 2018 AND WHY YOU BELIEVE THAT THIS  
15 DEMONSTRATES THAT AUTHORIZED RETURNS ON EQUITY HAVE NOT  
16 INCREASED SINCE KCPL / GMO'S LAST RATE CASE.

17 A As shown on my attached Schedule MPG-R-2, the averaged authorized return for  
18 electric utility companies in 2016 was 9.6%, which reasonably aligned with KCPL /  
19 GMO's authorized return on equity of 9.5%. While the returns increased slightly in  
20 2017, they have since declined below the level seen in 2016. This schedule shows a  
21 greater acceptance of authorized returns on equity for electric utility companies.  
22 Specifically, the industry average return on equity has been declining, but so too is

---

<sup>5</sup>Staff Report, ER-2016-0285 at 43, Table 3.

<sup>6</sup>Staff Report, ER-2018-0145 at 11-12.

<sup>7</sup>*Id.*

1 the frequency of authorized returns falling in the low end of total observations each  
2 year. For example, in 2016, approximately half of the authorized returns on equity  
3 were above 9.7%, with the other half below 9.7%. In 2017, approximately two-thirds  
4 of authorized returns on equity were at 9.7% or less, with only one-third above 9.7%,  
5 and in 2018, again approximately two-thirds of authorized returns on equity were  
6 9.7% or less, with only one-third being above 9.7%.

7 More generally, the descriptions of authorized returns on equity also advise  
8 investors that returns on equity have been declining, and now are generally and  
9 predominantly around 9.5%. Specifically, *Regulatory Research Associates* describes  
10 that the average authorized return on equity for electric utilities was 9.58% in the first  
11 half of 2018, which was a decrease from the 9.68% during the full calendar year  
12 2017.

13 Staff's proposal to increase KCPL / GMO's authorized return on equity in this  
14 case, compared to the 2016 KCPL / GMO rate case, which was decided in May of  
15 2017, is in diametric opposition to the trend in authorized returns on equity for electric  
16 utility companies.

17 **Q WHY DO YOU BELIEVE THAT THE 9.8% AUTHORIZED RETURN ON EQUITY**  
18 **FOR SPIRE MISSOURI WAS AN INDUSTRY OUTLIER AT THE TIME THE**  
19 **COMMISSION AWARDED THIS RETURN ON EQUITY?**

20 **A** As shown below in Table 1, I have outlined the authorized returns on equity for  
21 regulated gas utilities that were made in 2018. As shown in Table 1 below, out of the  
22 13 observations, 7 of them were 9.5% or lower, and of the 6 at the high-end of the  
23 range, 3 were from Missouri at 9.8%.

**TABLE 1**  
**Gas Utility**  
**Authorized Returns on Equity**  
**2018**

<u>Line</u>	<u>Utility</u>	<u>Jur.</u>	<u>Order Date</u>	<u>Awarded</u>
1	Pivotal Utility Holdings, Inc.	FL	Mar 26 2018	10.19%
2	Spire Missouri Inc.	MO	Feb 21 2018	9.80%
3	Missouri Gas Energy	MO	Feb 21 2018	9.80%
4	Liberty Utilities (Midstates Natural Gas) Corp	MO	Jun 6 2018	9.80%
5	Northern Illinois Gas Company	IL	Jan 31 2018	9.80%
6	Atmos Energy Corporation	KY	May 3 2018	9.70%
7	Northern Utilities, Inc.	ME	Feb 28 2018	9.50%
8	Northern Utilities, Inc.	NH	May 2 2018	9.50%
9	Avista Corporation	WA	Apr 26 2018	9.50%
10	MDU Resources Group, Inc.	MT	May 29 2018	9.40%
11	Liberty Utilities (EnergyNorth Natural Gas) Corp.	NH	Apr 27 2018	9.30%
12	Niagara Mohawk Power Corporation	NY	Mar 15 2018	9.00%
13	Central Hudson Gas & Electric Corporation	NY	Jun 14 2018	8.80%
14	Average			9.55%
15	Median			9.50%

Source: S&P Global Market Intelligence, Regulatory Research Associates, "Major Rate Case Decisions: January - June 2018," July 17, 2018.

1 Had the Missouri Commission awarded a return on equity in line with market  
2 evidence of Spire's market cost of equity in 2018, an overwhelming majority of the  
3 industry-authorized returns on equity would have been at 9.5% or lower. Decisions in  
4 Missouri clearly awarded returns on equity that were outliers relative to the rest of the  
5 industry.

6 **II.B. Staff Comments on Capital Market Data**

7 **Q DID STAFF OBSERVE CERTAIN ECONOMIC CHANGES SINCE KCPL / GMO'S**  
8 **LAST RATE CASE COMPARED TO THE CURRENT CASE?**

9 **A** Yes. At page 6 of its report, Staff observed that the 30-year Treasury bond yield was  
10 around 2.9% in 2017. That increased to about 3.04% on average throughout the first  
11 four months of 2018. During this same time period, Staff observed that average

1 public utility rated bond yields in 2017 were around 4.07%, whereas they averaged  
2 around 4.13% during the first four months of this year. Staff then observed the  
3 spread between Treasury bonds and utility bond yields has decreased in 2018  
4 relative to 2017, from 1.17% to 1.09%.

5 Staff also observed an increase in the Federal Funds Rate from around 0.25%  
6 to 0.50% throughout most of 2016, to a rate of around 1.50% to 1.75% in March of  
7 2018. Staff also observed historical real Gross Domestic Product ("GDP") in 2017  
8 compared to 2018, and noted a slight uptick during the first four months of 2018.

9 **Q DOES THIS MARKET DATA SUPPORT STAFF'S PROPOSAL TO INCREASE**  
10 **KCPL / GMO'S AUTHORIZED RETURN ON EQUITY IN THIS CASE?**

11 **A** No. Market data does reflect an increase in the Federal Funds Rate, which is a  
12 relatively short interest rate instrument. While short-term interest rates have been  
13 moving up, long-term interest rates have not. This has caused a relative flattening of  
14 the yield curve.

15 Staff's reliance on the Federal Funds rate is misplaced. The cost of common  
16 equity follows the long end of the yield curve, not the overnight rate as measured by  
17 the Federal Funds Rate.

18 Also, while Treasury yields have been increasing, long-term interest rates for  
19 utility bonds have remained fairly stable over the last few years. This is an indication  
20 of the market's appetite for higher risk securities. This has the effect of shrinking the  
21 spread between a corporate bond yield and a Treasury bond yield, because the  
22 market is increasingly demanding higher yielding securities, which is causing a  
23 shrinking of this yield spread. However, utility security costs have simply not  
24 increased significantly since KCPL / GMO's last rate case.

1 All of this market data does not support Staff's belief that KCPL / GMO's cost  
2 of capital has increased since their last rate case.

3 **II.C. Staff Market Cost of Equity Estimates**

4 Q DO STAFF'S ESTIMATES OF A FAIR MARKET COST OF COMMON EQUITY FOR  
5 KCPL AND GMO SUPPORT A RETURN ON EQUITY OF 9.85% IN THIS  
6 PROCEEDING?

7 A No. Staff's market cost of equity for KCPL and GMO is estimated based on the  
8 following:

<b><u>Description</u></b>	<b><u>Amount</u></b>
DCF	7.46% - 8.26%
CAPM	6.11% - 7.01%

Source: June 19, 2018 Staff Report at pages 11 and 12.

9 Staff's estimates of the market-based cost of equity indicate that KCPL and  
10 GMO's current market cost of equity is no higher than 8.26%.

1 **III. RESPONSE TO MR. ROBERT HEVERT**

2 **III.A. Summary of Rebuttal**

3 Q WHAT RETURN ON COMMON EQUITY IS KCPL / GMO PROPOSING FOR THIS  
4 PROCEEDING?

5 A KCPL / GMO have requested a return on equity of 9.85% based on the  
6 recommended range of 9.75% to 10.50% sponsored by their witness, Mr. Robert  
7 Hevert.<sup>8</sup> His recommended return on equity is based on: (1) a constant growth  
8 Discounted Cash Flow ("DCF") analysis, (2) a multi-stage growth DCF analysis, (3) a  
9 traditional Capital Asset Pricing Model ("CAPM"), and (4) a Bond Yield Plus Risk  
10 Premium methodology.

11 Q ARE MR. HEVERT'S RETURN ON EQUITY ESTIMATES REASONABLE?

12 A No. Mr. Hevert's estimated return on equity is overstated and should be rejected.  
13 Mr. Hevert's analyses produce excessive results for various reasons, including the  
14 following:

- 15 1. His constant growth DCF result is based on unsustainably high growth rates.  
16 2. His multi-stage growth DCF is based on:  
17 a. an unrealistic long-term Gross Domestic Product ("GDP") growth estimate that  
18 is not aligned with market participants' outlooks;  
19 b. a manipulated dividend payout ratio adjustment; and  
20 c. a terminal stock price that is produced by an unjustified price-to-earnings  
21 ("P/E") ratio assumption.  
22 3. His CAPM is based on inflated market risk premiums; and  
23 4. His Bond Yield Plus Risk Premium studies are based on inflated utility equity risk  
24 premiums.

---

<sup>8</sup>Hevert Direct at 4 and 68.



1 Q PLEASE SUMMARIZE MR. HEVERT'S RETURN ON EQUITY ESTIMATES.

2 A Mr. Hevert's return on equity estimates are summarized in Table 3 below. In  
3 Column 2, I show the results with prudent and sound adjustments to correct the flaws  
4 referenced above. With such adjustments to his proxy group's DCF, CAPM, and Risk  
5 Premium return estimates, Mr. Hevert's own studies show that my 9.30%  
6 recommended return on equity for KCPL / GMO is reasonable.

**TABLE 3**  
**Hevert's Return on Equity Estimates**

<u>Description</u>	<u>Mean<sup>1</sup></u> (1)	<u>Adjusted<sup>2</sup></u> (2)
<u>Constant Growth DCF</u>		
30-Day Average	8.28%	8.28%
90-Day Average	8.31%	8.31%
180-Day Average	<u>8.38%</u>	<u>8.38%</u>
Average Constant Growth DCF	8.32%	8.32%
<u>Multi-Stage DCF – Gordon Model</u>		
30-Day Average	8.70%	8.01%
90-Day Average	8.74%	8.05%
180-Day Average	<u>8.81%</u>	<u>8.13%</u>
Average	8.75%	8.06%
<u>Multi-Stage DCF – Terminal P/E</u>		
30-Day Average	9.36%	8.01%
90-Day Average	9.46%	8.05%
180-Day Average	<u>9.67%</u>	<u>8.13%</u>
Average	9.50%	8.06%
DCF Range	8.3% to 9.5%	8.1% to 8.3%
<u>CAPM Results (Bloomberg Beta)</u>		
Current 30-Yr Treasury (BL – 2.77%)	8.95%	7.10%
Current 30-Yr Treasury (VL – 2.77%)	9.45%	7.10%
Near-Term Projected 30-Yr Treasury (BL – 3.32%)	9.50%	7.64%
Near-Term Projected 30-Yr Treasury (VL – 3.32%)	9.99%	7.64%
<u>CAPM Results (Value Line Beta)</u>		
Current 30-Yr Treasury (BL – 2.77%)	10.61%	8.25%
Current 30-Yr Treasury (VL – 2.77%)	11.24%	8.25%
Near-Term Projected 30-Yr Treasury (BL – 3.32%)	11.15%	8.80%
Near-Term Projected 30-Yr Treasury (VL – 3.32%)	11.78%	8.80%
<u>Risk Premium</u>		
Current 30-Yr Treasury (2.77%)	9.95%	8.87%
Near-Term Projected 30-Yr Treasury (3.32%)	10.01%	9.42%
Long-Term Projected 30-Yr Treasury (4.20%)	10.25%	Reject
<u>Alternative Risk Premium</u>		
Current 30-Yr Treasury (2.77%, revised to 3.09%)	9.61%	Reject
Near-Term Projected 30-Yr Treasury (3.32%)	9.59%	Reject
Long-Term Projected 30-Yr Treasury (4.20%)	9.70%	Reject
Range	9.75% to 10.50%	8.4% to 9.7%
Recommended ROE	9.85%	9.30%

Sources: <sup>1</sup>Hevert Direct at 24, 32, 37 and 40; Schedules RBH-1 through RBH-7.  
<sup>2</sup>Schedule MPG-R-3.

1 **III.B. Hevert DCF**

2 **III.B.1. Hevert Constant Growth DCF**

3 **Q PLEASE DESCRIBE MR. HEVERT'S CONSTANT GROWTH DCF RETURN**  
4 **ESTIMATES.**

5 A His constant growth DCF returns are developed on his Schedule RBH-1.  
6 Mr. Hevert's constant growth DCF models are based on consensus growth rates  
7 published by Zacks and First Call and individual growth rate projections made by  
8 *Value Line*.

9 Mr. Hevert relied on dividend yield calculations based on average stock prices  
10 over three different time periods: 30-day, 90-day, and 180-day ending December 29,  
11 2017 – all reflecting one-half year dividend growth adjustments.

12 **Q ARE THE CONSTANT GROWTH DCF RESULTS PRODUCED BY MR. HEVERT**  
13 **REASONABLE?**

14 A Mr. Hevert's constant growth DCF mean results generally support a return on equity  
15 no higher than 8.4%, which is similar to the results of my constant growth DCF study  
16 discussed in my direct testimony.

17 Similar to my constant growth DCF result, Mr. Hevert's constant growth DCF  
18 return estimates are reasonable high-end estimates because they are based on a  
19 proxy group average growth rate of 5.04%. Recognizing that this growth rate is  
20 higher in comparison to the consensus economists' long-term GDP growth of 4.20%,  
21 Mr. Hevert's constant growth DCF return estimates should be considered as a  
22 reasonable high-end estimate of the current market cost of equity.

1 **III.B.2. Hevert Multi-Stage Growth DCF**

2 **Q DID MR. HEVERT PERFORM A MULTI-STAGE GROWTH DCF ANALYSIS?**

3 **A** Yes, he did. Mr. Hevert developed two multi-stage DCF analyses. The first one, his  
4 Gordon Model multi-stage DCF model incorporates a long-term steady-state growth  
5 rate of 5.38%.<sup>9</sup> In addition, this model is based on a flawed long-term payout  
6 assumption. Specifically, Mr. Hevert assumes that the long-term projected payout  
7 ratio will converge to the industry average dividend payout.

8 His second, terminal P/E DCF model, expands the Gordon model outlined  
9 above, to also incorporate terminal price using the P/E ratio for each company in the  
10 proxy group at 23x.

11 **Q WHAT ISSUES DO YOU HAVE WITH MR. HEVERT'S MULTI-STAGE GROWTH**  
12 **DCF ANALYSES?**

13 **A** Mr. Hevert's multi-stage growth DCF analyses are impacted by various assumptions,  
14 all of which produce a DCF return estimate that is simply inflated.

15 First, as I will discuss in detail below, I believe Mr. Hevert's multi-stage growth  
16 DCF model is unreliable because he relied on a long-term GDP growth rate that does  
17 not reflect consensus market participant outlooks for future GDP growth.

18 Second, the inflation of the multi-stage growth DCF results largely reflects  
19 assumptions and inputs made by Mr. Hevert to manipulate dividend payout ratios and  
20 hence cash flow projections during the transitional stage of his model. His dividend  
21 payout assumption is flawed and simply inflates dividend payments and DCF results.

22 Finally, his terminal value P/E ratio is arbitrarily based on a flawed assumption  
23 that the proxy group P/E ratio will not change as the growth rate outlook changes.

---

<sup>9</sup>Hevert Direct at 28-29.

1 Mr. Hevert's terminal P/E ratio assumption is not consistent with his long-term growth  
2 rate assumption, and has the effect of further inflating his multi-stage growth DCF  
3 return estimate.

4 The manipulative effect of these multi-growth DCF study assumptions is  
5 clearly illustrated by Mr. Hevert's inflated results. For example, his Terminal P/E  
6 Method results are 120 basis points higher than his constant growth DCF results.  
7 This is simply not reliable and the results are highly inflated.

8 **Q HOW DID MR. HEVERT CALCULATE A LONG-TERM GROWTH RATE?**

9 A Mr. Hevert relied on the long-term historical real GDP growth of 3.22%, as measured  
10 over the period 1929 through 2016, and a forward inflation rate outlook of 2.09%. Mr.  
11 Hevert's forward inflation rate outlook is based on two projections. First, he derived  
12 an inflation rate outlook of 1.97% based on the average of the 30-day average spread  
13 between the yields on long-term nominal Treasuries and long-term Treasury  
14 Inflation-Protected Securities ("TIPS"). Second, he used the Consumer Price Index  
15 ("CPI") projection for 2024-2028 of 2.20% from *Blue Chip Financial Forecasts*. The  
16 midpoint inflation rate outlook is 2.09% (1.97% to 2.20%).

17 Using an inflation factor of 2.09% and an historical real GDP growth of 3.22%,  
18 Mr. Hevert produced a nominal GDP growth rate outlook of 5.38%.<sup>10</sup>

19 **Q IS MR. HEVERT'S LONG-TERM GROWTH RATE ESTIMATE OF 5.38%**  
20 **REASONABLE?**

21 A No. The methodology used by Mr. Hevert to calculate this growth rate is not based  
22 on market participants' outlooks for future GDP growth. Therefore, Mr. Hevert's GDP

---

<sup>10</sup>*Id.*, [1.0322 x 1.0209 – 1].

1 growth rate projection simply is an outlier from the consensus of economists'  
2 projections of future GDP growth. It is generally recognized that it is better to use the  
3 information utilized by investors in making their investment decisions. In this light, the  
4 information published by a consensus of economists is much more reliable than that  
5 produced by a single individual like Mr. Hevert. As such, Mr. Hevert's projections do  
6 not reasonably reflect investors' outlooks that were used to make investment  
7 decisions.

8 **Q WHY DO MR. HEVERT'S GDP GROWTH PROJECTIONS NOT ALIGN WITH**  
9 **INDEPENDENT MARKET PARTICIPANTS' GDP GROWTH PROJECTIONS?**

10 **A** Mr. Hevert's long-term growth rate of 5.38% is based on the historical real GDP  
11 growth rate of 3.22% and projected inflation. This historical real GDP growth rate of  
12 3.22% is considerably higher than the real GDP growth projection of 2.1% provided  
13 by consensus economists and published in the *Blue Chip Financial Forecasts*, and  
14 also by most, if not all, market participants that are projecting real GDP going forward  
15 to be 2.1% or less as outlined in my Table 4 below.

16 In order to measure the current market cost of equity demanded by investors  
17 in today's marketplace, it is necessary to reasonably capture the outlooks by  
18 investors that have formed evaluations of observable stock prices used in the various  
19 time periods underlying Mr. Hevert's and my DCF studies. In this regard, historical  
20 GDP growth rates dating back to 1929, as relied upon by Mr. Hevert, do not reflect  
21 the outlooks of current market participants. Mr. Hevert's long-term growth rate simply  
22 ignores current consensus independent market participants' outlooks for future  
23 growth, and therefore he is neither reasonably nor accurately reflecting the data likely  
24 relied upon by current market participants to value utility stocks in the current market.

1 As is clearly evident in Table 4 below, Mr. Hevert's historical GDP growth is  
2 much higher than, and not representative of, consensus market expected forward-  
3 looking GDP growth.

<u>Description</u>	<u>GDP Inflation</u>	<u>Real GDP</u>	<u>Nominal GDP</u>
Mr. Hevert <sup>1</sup>	2.1%	3.2%	5.38%
Consensus Economists (5-Year) <sup>2</sup>	2.1%	2.0%	4.20%
Consensus Economists (10-Year) <sup>2</sup>	2.1%	2.1%	4.20%

Sources:  
<sup>1</sup>Hevert Direct Testimony at 28-29.  
<sup>2</sup>Blue Chip Financial Forecasts, June 1, 2018 at 14.

4 Q WHY IS IT IMPORTANT THAT A DCF MODEL REFLECT GROWTH  
5 EXPECTATIONS OF MARKET PARTICIPANTS RATHER THAN THE GROWTH  
6 EXPECTATIONS OF THE ANALYSTS IN A RATE CASE?

7 A In measuring a fair return on equity, the long-standing practice is to provide the utility  
8 adequate earnings to meet the return demands of investors, not a rate case analyst.  
9 This allows a utility to set rates that produce adequate cash flows to meet the  
10 earnings and cash flow outlooks for investors. Accomplishing this objective allows a  
11 utility to go to the market to sell new stock in the event it needs funding to make  
12 infrastructure and utility plant investment. Critically, when a utility needs capital it  
13 goes to the market, not to the rate of return analysts in a rate proceeding. Therefore,  
14 meeting the return demands of the market is the controlling factor, not meeting the  
15 growth outlook estimated by the individual analyst. Therefore, in accurately

1 measuring a return on equity that is fair to both investors and ratepayers, it is  
2 important to use parameters that reasonably reflect consensus market participant  
3 outlooks of investment returns and not be skewed by the individual observations of  
4 the return on equity analysts. For these reasons, to the extent that he relies upon  
5 individual forecasts and projections instead of consensus economist estimates, Mr.  
6 Hevert's analyses simply do not produce an accurate measurement of the current  
7 market cost of common equity. Rather, Mr. Hevert's return on equity estimates are  
8 largely biased by his development of growth outlooks that bear no reasonable  
9 relationship to the consensus outlook of independent market participants.

10 **Q PLEASE EXPLAIN HOW MR. HEVERT'S MULTI-STAGE GROWTH DCF MODEL**  
11 **OVERSTATED DIVIDEND CASH FLOWS BECAUSE OF HIS LONG-TERM**  
12 **DIVIDEND PAYOUT RATIO ASSUMPTION.**

13 **A** Mr. Hevert modified the analysts' current dividend payout projections of approximately  
14 64.24% for his proxy group and, instead, assumed that eventually they would  
15 converge to the historical industry average dividend payout ratio of 65.91%.<sup>11</sup>

16 **Q IS MR. HEVERT'S ASSUMPTION THAT THE PROXY GROUP'S PAYOUT RATIO**  
17 **WILL INCREASE TOWARD THE INDUSTRY HISTORIC DIVIDEND PAYOUT**  
18 **RATIO REASONABLE?**

19 **A** No. The proxy group's current dividend payout ratio is already reasonably consistent  
20 with the projection for the industry average payout ratio expected over time. As such,  
21 there is no basis to assume that every utility in the industry proxy group will converge  
22 to the same payout ratio. Rather, it is more balanced and logical to assume that

---

<sup>11</sup>*Id.* at 32.



1 payout ratios should be reasonably consistent with the target industry payout ratio  
2 over time, and it is important to recognize that the proxy group is already at that  
3 target. Because the proxy group is already reasonably aligned with outlooks for the  
4 industry as a whole going forward, there is simply no logical basis to assume the  
5 payout ratio will increase as Mr. Hevert assumed. Further, as I discuss below, this  
6 assumption has a significant impact on the cash flows underlying Mr. Hevert's  
7 projection. Therefore, this unsupported payout ratio model adjustment caused an  
8 unjustified increase to the multi-stage growth DCF result.

9 **Q PLEASE EXPLAIN WHY MR. HEVERT'S ASSUMPTION OF AN INCREASED**  
10 **PAYOUT RATIO FOR HIS PROXY GROUP INCREASES HIS MULTI-STAGE**  
11 **GROWTH DCF ESTIMATE.**

12 **A** By assuming an increased payout ratio, Mr. Hevert is assuming that dividend growth  
13 will exceed earnings growth during the intermediate stage growth period. This  
14 elevated growth projection for dividends increases the cash flows in the DCF study,  
15 which artificially increases the DCF return estimate. Because this estimate is not  
16 based on any market participant's outlook for the proxy group generally, and since  
17 Mr. Hevert has not provided any information that the proxy group is not reasonably  
18 consistent with the range of expected payout ratios for the electric utility industry as a  
19 whole, this assumption simply is unreliable and inflates the DCF return estimate.

Michael P. Gorman  
Page 22

1 Q PLEASE DESCRIBE MR. HEVERT'S ASSUMPTION IN DERIVING THE TERMINAL  
2 GROWTH VALUE FOR THE COMPANIES IN HIS MULTI-STAGE GROWTH DCF  
3 ANALYSIS.

4 A Mr. Hevert states that he relied on a terminal growth value based on the current P/E  
5 ratio of the companies in his proxy group.<sup>12</sup> However, Mr. Hevert provided very  
6 limited discussion concerning his terminal P/E ratio assumption. He simply used a  
7 constant terminal P/E ratio of 23.56 for all of the companies included in his proxy  
8 group.<sup>13</sup>

9 Q DID MR. HEVERT MAKE ANY COMMENTS CONCERNING THE SUSTAINABILITY  
10 OF PRICE-TO-EARNINGS ("P/E") RATIOS IN MEASURING DCF RETURN  
11 ESTIMATES?

12 A Yes. At page 18 of his testimony, Mr. Hevert notes that a constant growth DCF  
13 model generally expects the P/E ratio to be constant over time. As most analysts  
14 have recognized, however, when this assumption does not hold true, it is reasonable  
15 to consider other methods to estimate the market cost of equity, including a multi-  
16 stage growth DCF methodology. In a multi-stage growth DCF methodology, the DCF  
17 model can be used without assuming a constant P/E ratio over time. As such, in  
18 markets where P/E ratios are artificially low or artificially high, a non-constant growth  
19 methodology can accommodate the assumptions that P/E ratios and growth can vary  
20 over time. Importantly, if a P/E ratio is expected to remain constant in the short-term  
21 stage to long-term growth stage, then it is more appropriate to use a constant growth  
22 DCF analysis. The same argument could be made for short-term growth rates being

---

<sup>12</sup>*Id.*  
<sup>13</sup>Schedule RBH-2, pages 20-36.

1 reasonable estimates of long-term growth rates. When this is true, then the constant  
2 growth methodology should be given more weight.

3 Mr. Hevert turns these assumptions upon their heads by employing a multi-  
4 stage growth DCF analysis that includes periods of accelerated growth, with periods  
5 where the growth rate is moderating, but the P/E ratio used to estimate a terminal  
6 value stock price is assumed to be held constant. These assumptions simply are  
7 contradictory, and render Mr. Hevert's multi-growth stage DCF analysis unreliable  
8 and susceptible to producing a flawed estimate.

9 **Q HOW CAN MR. HEVERT'S MODEL BE CORRECTED TO ELIMINATE HIS**  
10 **UNREASONABLE ASSUMPTIONS?**

11 **A** This can be done through three adjustments. First, one should adjust the GDP  
12 growth outlook for long-term sustainable growth down to the consensus economists'  
13 outlooks for future nominal GDP growth of 4.20% (rather than Mr. Hevert's estimate  
14 of 5.38% which does not reflect independent market participants' growth outlooks).  
15 Second, one should correct the long-term dividend growth estimates in the multi-  
16 stage DCF model for the erroneous payout ratio. Third, one should correct the P/E  
17 ratio assumptions made by Mr. Hevert. Making these changes to Mr. Hevert's multi-  
18 stage growth DCF model would produce a return more reflective of current market  
19 participant investment outlooks.

20 Revising Mr. Hevert's multi-stage growth to correct all three of the identified  
21 flaws produces the multi-stage growth DCF return estimates shown in Table 5 below.

**TABLE 5**  
**Hevert Multi-Stage Growth DCF Analysis**

<u>Terminal P/E Method</u>	<u>Gordon</u> (1)	<u>Terminal</u> <u>P/E</u> (2)	<u>Revised</u> (3)
30-Day Average	8.70%	9.36%	8.01%
90-Day Average	8.74%	9.46%	8.05%
180-Day Average	<u>8.81%</u>	<u>9.67%</u>	<u>8.13%</u>
Average	8.75%	9.50%	8.06%

Sources:  
<sup>1</sup>Hevert Direct Testimony at 32.  
<sup>2</sup>Schedule MPG-R-3.

1 **III.C. Hevert CAPM Studies**

2 **Q PLEASE DESCRIBE MR. HEVERT'S CAPM ANALYSIS.**

3 A As indicated in my direct testimony, the CAPM analysis is based upon the theory that  
4 the market required rate of return for a security is equal to the risk-free rate, plus a  
5 risk premium associated with the specific security. The risk premium associated with  
6 the specific security is expressed mathematically as:

7  $B_i \times (R_m - R_f)$  where:

8  $B_i$  = Beta - Measure of the risk for stock  
9  $R_m$  = Expected return for the market portfolio  
10  $R_f$  = Risk-free rate

11 **Q PLEASE DESCRIBE THE ISSUES YOU HAVE WITH MR. HEVERT'S CAPM**  
12 **STUDY.**

13 A I have two primary issues with Mr. Hevert's CAPM study. First, I believe the market  
14 risk premiums ( $R_m$ ) he used in all of his CAPM studies are overstated because they

1 do not reflect a reasonable estimate of the expected return on the market. My  
2 second concern, specifically with the market risk premium used in Mr. Hevert's CAPM  
3 return estimates using a projected risk-free rate, is that he does not measure the  
4 market risk premium in relationship to the projected risk-free rate. Rather, all market  
5 risk premium estimates are based on his current risk-free rate projections. This  
6 causes a mismatch in the market risk premium estimates used in Mr. Hevert's CAPM  
7 projections that are based on projected risk-free rates.

8 **Q PLEASE DESCRIBE MR. HEVERT'S MARKET RISK PREMIUMS.**

9 A Mr. Hevert derived his market risk premiums by conducting a DCF analysis for the  
10 market. Mr. Hevert used two market risk premium estimates. They are DCF-derived  
11 market risk premiums of 11.00% (Bloomberg) and 11.89% (*Value Line*), which are  
12 based on market DCF returns of 13.78% and 14.67%. He then calculates a market  
13 risk premium by subtracting a risk free rate, the current 30-year Treasury bond yield  
14 of 2.77%,<sup>14</sup> from these estimated returns on the market.

15 **Q WHAT ISSUES DO YOU HAVE WITH MR. HEVERT'S DCF-DERIVED MARKET**  
16 **RISK PREMIUM ESTIMATES?**

17 A Mr. Hevert's DCF-derived market risk premiums are based on market returns of  
18 approximately 13.78% and 14.67%, which consist of growth rate components of  
19 approximately 11.86% and 12.64% and a market-weighted expected dividend yield of  
20 approximately 1.91% and 2.02%, respectively.<sup>15</sup> As discussed in response to my own  
21 DCF model, the DCF model requires a long-term sustainable growth rate.  
22 Mr. Hevert's sustainable market growth rates of approximately 11.86% and 12.64%

---

<sup>14</sup>Hevert Direct Testimony at 34.

<sup>15</sup>*Id.* (13.78% = 11.86% + 1.91% and 14.67% = 12.64% + 2.02%).

1 are far too high to be a rational outlook for sustainable long-term market growth.  
2 These growth rates are more than two times the growth rate of the U.S. GDP  
3 long-term growth outlook of 4.20%.

4 As a result of these unreasonable long-term market growth rate estimates,  
5 Mr. Hevert's market DCF returns used within his CAPM analysis are inflated and not  
6 reliable. Consequently, Mr. Hevert's 11.00% (Bloomberg) and 11.89% (*Value Line*)  
7 market risk premiums should be given minimal weight in estimating KCPL / GMO's  
8 CAPM-based cost of common equity.

9 **Q DO HISTORICAL ACTUAL RETURNS ON THE MARKET SUPPORT**  
10 **MR. HEVERT'S PROJECTED MARKET RETURNS?**

11 **A** No. This is significant because Mr. Hevert does rely on historical market returns to  
12 produce real returns on the market for use in developing his GDP growth forecast in  
13 his DCF study. Using the same line of logic, historical data shows just how  
14 unreasonable Mr. Hevert's projected DCF return on the market is going forward.

15 **Q PLEASE EXPLAIN.**

16 **A** Duff & Phelps estimates the actual capital appreciation for the S&P 500 over the  
17 period 1926 through 2017 to have been 6.0% to 7.8%.<sup>16</sup> This is almost half of  
18 Mr. Hevert's projected growth of the market of 11.86% to 12.64%.

19 Further, historically the geometric growth of the market was 6.0%<sup>17</sup> which is  
20 comparable to the geometric growth of GDP over this same time period of  
21 approximately 6.4%.

---

<sup>16</sup>Duff & Phelps, *2018 SBI Yearbook* at 6-17.

<sup>17</sup>*Id.*

1           This review of historical data establishes two facts very clearly. First,  
2 historical, actual achieved growth has been substantially less than projected by Mr.  
3 Hevert. Second, historical growth of the market has tracked historical growth of the  
4 U.S. GDP. Projected growth of the U.S. GDP now is closer to the 4.0% to 4.5%  
5 range. All of this information strongly supports the conclusion that Mr. Hevert's  
6 projected growth on the market of 11.86% to 12.64% is substantially overstated.  
7 While I do not endorse the use of an historical growth rate to draw assessments of  
8 the market's forward-looking growth rate outlooks, this data can be used to show how  
9 the market return estimates produced by Mr. Hevert are unreasonable and inflated.

10 **Q     PLEASE EXPLAIN WHY MR. HEVERT'S MARKET RETURN ESTIMATES ARE**  
11 **UNREASONABLE AND INFLATED.**

12 **A     Mr. Hevert has made an error in the estimate of his market risk premium. Mr. Hevert**  
13 **measures the market risk premium based on his DCF return on the market less his**  
14 **current risk-free rate estimate of 2.77%.<sup>18</sup> He then relies on the market risk premiums**  
15 **of 11.00% and 11.89% as risk premium estimates used in his CAPM study on his**  
16 **Schedule RBH-6. The error in his calculation is that the market risk premium that**  
17 **corresponds with a risk-free rate of 2.77% should not be the same as the market risk**  
18 **premium that corresponds with a risk-free rate of 3.32% as he uses on his Schedule**  
19 **RBH-5. Rather, the market risk premium that corresponds with a risk-free rate of**  
20 **3.32% should be the difference between his market return estimate of 13.78% and**  
21 **3.32%, or 10.46%, and his market return estimate of 14.67% less his 3.32% risk-free**  
22 **rate, or 11.35%. In other words, Columns 3 and 4 of lines "Near-Term Projected 30-**  
23 **Year Treasury" of Mr. Hevert's Schedule RBH-6 are overstated. Overstating the**

---

<sup>18</sup>Schedule RBH-3.

1 market risk premium in his CAPM study where he uses a projected Treasury bond  
2 yield produces a flawed and erroneous result that overstates a fair CAPM return  
3 estimate for KCPL / GMO in this proceeding.

4 **Q CAN MR. HEVERT'S CAPM ANALYSIS BE REVISED TO REFLECT A MORE**  
5 **REASONABLE MARKET RISK PREMIUM AND RECENT RISK-FREE RATES?**

6 **A** Yes. Using Mr. Hevert's risk-free rates of 2.77% and 3.32%, the average Bloomberg  
7 and *Value Line* beta estimates of 0.561 and 0.712,<sup>19</sup> respectively, and my calculated  
8 high-end market risk premium of 7.7%,<sup>20</sup> Mr. Hevert's CAPM would be no higher than  
9 8.8%.

#### 10 **III.D. Bond Yield Plus ("BYP") Risk Premium**

11 **Q PLEASE DESCRIBE MR. HEVERT'S BOND YIELD PLUS RISK PREMIUM**  
12 **STUDIES.**

13 **A** Mr. Hevert proposes two risk premium studies: (1) a Primary Bond Yield Plus ("BYP")  
14 risk premium study; and (2) an Alternative BYP risk premium study. The Primary  
15 BYP risk premium reflects a simple regression analysis based on a simple inverse  
16 relationship between interest rates and equity risk premiums. His Alternative BYP  
17 risk premium goes further by looking beyond simply a correlation between interest  
18 rates and equity risk premiums. Specifically, this methodology uses a regression  
19 study but explains risk premiums by changes in interest rates as well as market  
20 volatility, and yield spreads between A-rated utility bonds and Treasury bond yields.

---

<sup>19</sup>Schedule RBH-5.

<sup>20</sup>Gorman Direct Testimony at 58-59.



1 **III.D.1. Primary BYP Risk Premium**

2 **Q PLEASE DESCRIBE MR. HEVERT'S BYP RISK PREMIUM METHODOLOGY.**

3 A As shown on his Schedule RBH-6, Mr. Hevert constructs a risk premium return on  
4 equity estimate based on the premise that equity risk premiums are inversely related  
5 to interest rates. He estimates the average electric equity risk premium of 4.61% for  
6 the period of January 1980 through December 2017. Then he applies a regression  
7 formula to the current, near-term, and long-term projected 30-year Treasury bond  
8 yields of 2.77%, 3.32%, and 4.20% to produce electric equity risk premiums of 7.18%,  
9 6.69%, and 6.05%, respectively. Thus, he estimates a return on equity of 9.95%,  
10 10.01%, and 10.25%, respectively.<sup>21</sup>

11 **Q IS MR. HEVERT'S BYP RISK PREMIUM METHODOLOGY REASONABLE?**

12 A No. Mr. Hevert's contention that a simplistic inverse relationship between equity risk  
13 premiums and interest rates is the only factor that explains changes in equity risk  
14 premiums is not supported by academic research. While academic studies have  
15 shown that, in the past, there has been an inverse relationship among these  
16 variables, researchers have found that the relationship changes over time and is  
17 influenced by changes in perception of the investment risk of bond investments  
18 relative to equity investments.<sup>22</sup>

19 Hence, Mr. Hevert's own data indicates that there is not a strong relationship  
20 in the current post-recession period. Therefore, I urge the Commission to reject Mr.  
21 Hevert's simplistic relationship and his BYP Risk Premium analysis.

---

<sup>21</sup>Hevert Direct Testimony at 40.

<sup>22</sup>Robert S. Harris and Felicia C. Marston, "The Market Risk Premium: "Expectational Estimates Using Analysts' Forecasts," *Journal of Applied Finance*, Volume 11, No. 1, 2001 at 10-13; Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, "The Risk Premium Approach to Measuring a Utility's Cost of Equity," *Financial Management*, Spring 1985 at 42-43.

1           In the 1980s, equity risk premiums were inversely related to interest rates, but  
2 that was likely attributable to the interest rate volatility that existed at that time. As  
3 such, when interest rates were more volatile, perceptions of bond investment risk  
4 increased relative to the investment risk of equities. This changing investment risk  
5 perception caused changes in equity risk premiums.

6           In today's marketplace, interest rate volatility is not as extreme as it was  
7 during the 1980s.<sup>23</sup> Nevertheless, changes in the perceived risk of bond investments  
8 relative to equity investments still drive changes in equity premiums and cannot be  
9 measured simply by observing nominal interest rates. Changes in nominal interest  
10 rates are heavily influenced by changes to inflation outlooks, which also change  
11 equity return expectations. As such, the relevant factor needed to explain changes in  
12 equity risk premiums is the relative changes between the risk of equity versus debt  
13 investments, and not simply changes in interest rates.

14           Importantly, Mr. Hevert's analysis simply ignores investment risk differentials.  
15 He bases his adjustment to the equity risk premium exclusively on changes in  
16 nominal interest rates. This is a flawed methodology that does not produce accurate  
17 or reliable risk premium estimates.

18 **Q   DO YOU BELIEVE THE RELATIONSHIP SHOWN IN MR. HEVERT'S**  
19 **REGRESSION ANALYSIS IS APPLICABLE TO THE CURRENT CAPITAL**  
20 **MARKET ENVIRONMENT?**

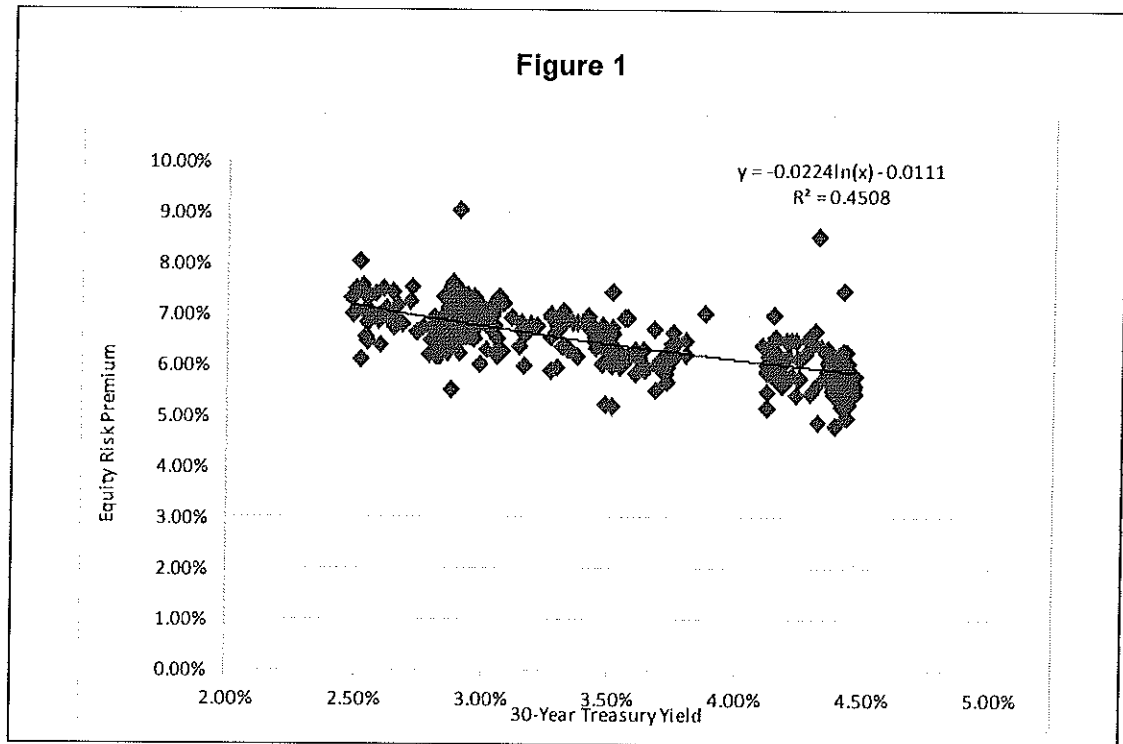
21 **A   No.** The strength of a relationship between the dependent variable (risk premium)  
22 and the independent variable (nominal interest rates) in a regression analysis is  
23 explained in the R-squared factor. The R-squared factor measures how much

---

<sup>23</sup>Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, "The Risk Premium Approach to Measuring a Utility's Cost of Equity," *Financial Management*, Spring 1985 at 44.

1 explanatory power the independent variable has on the dependent variable. A higher  
2 R-squared indicates a stronger explanatory relationship.

3 As shown in Mr. Hevert's testimony at page 40 (Chart 4), the R-squared factor  
4 is 73.3% when measuring the time period from January 1980 through December  
5 2017.



6 As shown in Figure 1, when only measuring the relationship between the risk  
7 premium and interest rates over the 2010 through December 2017 post-recession  
8 time-period, the R-squared measure declines to a mere 45.1%. This is clear  
9 evidence that risk premiums are dependent on variables other than simply interest  
10 rates.

1 Q DO YOU HAVE ANY OTHER COMMENTS CONCERNING MR. HEVERT'S BYP  
2 RISK PREMIUM METHODOLOGY?

3 A Yes. Mr. Hevert's use of a long-term projected bond yield of 4.20%<sup>24</sup> is not reflective  
4 of market participants' outlooks for KCPL / GMO's cost of capital during the period  
5 rates determined in this proceeding will be in effect. This bond yield is largely based  
6 on projections of Treasury bond yields five to 10 years out (around the year 2028).  
7 Those projections are highly uncertain and in any event do not reflect KCPL / GMO's  
8 cost of capital in the test period or even the period over the next two to three years,<sup>25</sup>  
9 the period in which rates determined in this proceeding will largely be in effect. As  
10 such, the risk premium methodology should be based on observable bond yields in  
11 the market today, or at most reflect bond yield projections over the next two to three  
12 years, the rate-effective period in this case.

13 Q CAN MR. HEVERT'S BYP RISK PREMIUM ANALYSIS BE REVISED TO REFLECT  
14 CURRENT PROJECTIONS OF TREASURY YIELDS?

15 A Yes. Mr. Hevert's simplistic and incomplete notion that equity risk premiums change  
16 only with changes to nominal interest rates should be rejected. Adding my weighted  
17 average equity risk premium over Treasury bonds of 6.1%, as described in my direct  
18 testimony, to his Treasury yields of 2.77% and 3.32%, produces a BYP result of  
19 8.87% to 9.42%.

---

<sup>24</sup>Schedule RBH-6.

<sup>25</sup>KCPL and GMO are both required to file regular rate cases under the Commission's requirements for electric utilities that have been authorized a fuel adjustment clause.

1 **III.D.2. Alternative BYP Risk Premium**

2 **Q PLEASE DESCRIBE MR. HEVERT'S ALTERNATIVE BYP RISK PREMIUM**  
3 **ANALYSIS?**

4 **A** Mr. Hevert developed an Alternative BYP risk premium analysis to test how market  
5 conditions affect the relationship between interest rates and equity risk premiums.  
6 Specifically, he developed a regression analysis in which the equity risk premium was  
7 the dependent variable and the independent variables include: (1) the Treasury bond  
8 yields, (2) the spreads between Moody's A-rated yields and Treasury yields, and (3) a  
9 stock market volatility index as measured by the Chicago Board Options Exchange  
10 ("CBOE") Volatility Index ("VIX"). These three independent variables were used to  
11 predict his risk premium based on the regression study.

12 Based on this analysis, he concluded two of these additional independent  
13 factors (credit spreads, and the VIX volatility) did not add statistical significance to the  
14 explanatory power of the alternate regression study compared to his primary risk  
15 premium regression study.<sup>26</sup>

16 However, his Alternative BYP risk premium supported a return on equity in the  
17 range of 9.59% to 9.70%,<sup>27</sup> which was lower than the results of his primary risk  
18 premium study – 9.95% to 10.25%.

19 Also of significance, Mr. Hevert's Alternative BYP indicates a return on equity  
20 of around 9.6% for KCPL and GMO, if current observable Treasury bond yields, or  
21 Treasury bond yields projected over the next two years are considered. Mr. Hevert's  
22 projection of a 9.7% alternative BYP is based on a long-term Treasury bond projected  
23 yield of 4.20%, which is more than 100 basis points above prevailing yields, and  
24 those reasonably expected to occur over the next 24 months.

---

<sup>26</sup>Hevert Direct Testimony at 42.

<sup>27</sup>*Id.* and Schedule RBH-7.

1 Q WHAT ISSUES DO YOU HAVE WITH MR. HEVERT'S ALTERNATIVE BYP RISK  
2 PREMIUM METHODOLOGY?

3 A Mr. Hevert's Alternative BYP risk premium is an improvement to his simplistic Primary  
4 BYP risk premium, because it recognizes that risk premiums cannot be explained  
5 simply by changes in interest rates. As noted above, a simple interest rate  
6 relationship that explains risk premiums is not supported in academic literature, nor  
7 consistent with fundamental security valuation principles.

8 As illustrated above, inflation outlooks can impact both equity returns and  
9 bond yields in a similar manner. Hence, declines in inflation outlooks can impact the  
10 equity return and bond interest rates in a similar manner which would, therefore, not  
11 impact the equity risk premium spread. Mr. Hevert's Primary BYP risk premium  
12 simply ignores this indisputable relationship.

13 Q PLEASE COMMENT ON THE ALTERNATIVE BYP RISK PREMIUM STUDY.

14 A Mr. Hevert's Alternative BYP risk premium study, while better than his Primary BYP  
15 risk premium, still needs improvement. Mr. Hevert has not shown that the volatility  
16 index (VIX) he uses can accurately describe the difference between expected returns  
17 for utility securities and the general stock market. Investment return volatility for utility  
18 investors is far more stable than that of the overall stock market. This is illustrated by  
19 the fact utility companies have significantly lower betas than that of the overall  
20 market. Also missing from his analysis is the accurate representation that the  
21 volatility of returns to utility stockholders would be much lower than that of the overall  
22 stock market as measured by the VIX Index because approximately 50% of the  
23 expected return to utility shareholders is based on dividend payments. This  
24 compares to approximately 10% to 15% of the expected return on a stock market

Michael P. Gorman  
Page 35

1 investment. The stability to utility stockholders created by realizing approximately  
2 50% of the expected annual return in dividend payments is material. Mr. Hevert's  
3 analysis simply does not reflect the more stable and predictable investment return  
4 outlooks for utility stocks in measuring an equity risk premium for utility stocks relative  
5 to bond yields.

6 Rather, Mr. Hevert distorts his alternative BYP risk premium study by  
7 reflecting stock market volatility risk which captures greater investment risk of the  
8 stock market as a proxy for the investment risk of utility bonds, which distorts the  
9 return and investment risk relationship, and results in a risk premium that is far too  
10 high for a low risk regulated utility stock.

11 **Q DO YOU BELIEVE MR. HEVERT'S ALTERNATIVE BYP RISK PREMIUM STUDY**  
12 **SHOULD BE RELIED UPON?**

13 **A** I do not believe his VIX has been shown to be an appropriate risk measurement for  
14 utility stocks. Rather, it simply reflects the variation in prices for stock market  
15 investments, which are known to be more volatile and more risky than utilities. As  
16 such, his VIX factor introduces a volatility factor which measures a risk premium that  
17 is higher than one that would be appropriate for a lower risk utility stock investment,  
18 because it reflects the volatility investment risk of the overall stock market. For these  
19 reasons, I believe Mr. Hevert's Alternative BYP methodology, while an improvement  
20 from his Primary risk premium methodology, still produces a return on equity that is  
21 too high for a low risk regulated utility company.

1 **III.D.3. Additional Risks**

2 **Q DID MR. HEVERT CONSIDER ADDITIONAL BUSINESS RISKS TO JUSTIFY A**  
3 **RETURN ON EQUITY WITHIN HIS RANGE?**

4 **A** Mr. Hevert believes that KCPL / GMO are exposed to several additional risks that  
5 should be accounted for including: (1) KCPL / GMO's regulatory environment; (2) the  
6 Companies' generation portfolio; and (3) KCPL / GMO's capital expenditure plan. Mr.  
7 Hevert believes that these additional risks should be considered, ex post to his return  
8 analysis, in determining the return on equity for KCPL / GMO.<sup>28</sup> I disagree with Mr.  
9 Hevert that these additional risks support a return on equity in his range because it  
10 will place an unreasonable burden on ratepayers. As discussed below, KCPL /  
11 GMO's relative risk is already considered within the return analyses in that KCPL and  
12 GMO's risk is already comparable to the risk of the utility companies included in the  
13 proxy group.

14 **Q WHY DO YOU BELIEVE THAT KCPL / GMO FACE RISKS THAT ARE**  
15 **COMPARABLE TO THE RISKS FACED BY MR. HEVERT'S AND YOUR PROXY**  
16 **GROUP COMPANIES?**

17 **A** The major business risks identified by Mr. Hevert are considered in the assigning of a  
18 credit rating by the various credit rating agencies. As shown on my Schedule MPG-6  
19 presented in my direct testimony, the average S&P credit rating for my proxy group of  
20 BBB+ is one notch lower than KCPL / GMO's A- credit rating from S&P. The relative  
21 risks discussed on pages 43-52 of Mr. Hevert's testimony are already incorporated in  
22 the credit ratings of the proxy group companies. S&P and other credit rating  
23 agencies go through great detail in assessing a utility's business risk and financial

---

<sup>28</sup>Hevert Direct Testimony at 42-43.



1 risk in order to evaluate their assessment of its total investment risk. This total  
2 investment risk assessment of KCPL / GMO, in comparison to the proxy group, is fully  
3 absorbed into the market's perception of the Companies' risk, and therefore the proxy  
4 group fully captures the investment risk of KCPL / GMO.

5 **Q HOW DOES S&P ASSIGN CORPORATE CREDIT RATINGS FOR REGULATED**  
6 **UTILITIES?**

7 **A** In assigning corporate credit ratings, the credit rating agency considers both business  
8 and financial risks. Business risks, among others, include a company's size,  
9 competitive position, generation portfolio, and capital expenditure programs, as well  
10 as consideration of the regulatory environment, current state of the industry, and the  
11 economy as whole. Specifically, S&P states:

12 To determine the assessment for a corporate issuer's business risk  
13 profile, the criteria combine our assessments of industry risk, country  
14 risk, and competitive position. Cash flow/leverage analysis determines  
15 a company's financial risk profile assessment. The analysis then  
16 combines the corporate issuer's business risk profile assessment and  
17 its financial risk profile assessment to determine its anchor. In general,  
18 the analysis weighs the business risk profile more heavily for  
19 investment-grade anchors, while the financial risk profile carries more  
20 weight for speculative-grade anchors.<sup>29</sup>

21 **Q DO YOU BELIEVE THAT KCPL / GMO'S CAPITAL EXPENDITURE FORECASTS**  
22 **ARE OUT OF LINE WITH THE UTILITY INDUSTRY?**

23 **A** No. As shown on my Schedule MPG-2, page 6 presented in my direct testimony,  
24 currently the industry as a whole is expected to require access to the external capital  
25 markets due to producing less cash flow per share than capital spending per share.  
26 Importantly, this is expected to change in the three- to five-year period. As can be

---

<sup>29</sup>Standard & Poor's RatingsDirect: "Criteria/Corporates/General: Corporate Methodology,"  
November 19, 2013.

1 seen on that schedule, the industry is expected to produce more internal cash relative  
2 to projected capital expenditures during the 2020-2022 time period. Hence, Mr.  
3 Hevert's assertion that KCPL / GMO will need to access the capital markets in the  
4 near term is not unique to KCPL / GMO.

5 For these reasons, Mr. Hevert's assertion that KCPL / GMO's capital program  
6 will place additional pressure on its cash flows is misguided. This internal cash flows  
7 will increase going forward relative to the past, as KCPL / GMO's rate base grows  
8 and rates are adjusted to reflect operating income on a larger rate base, and larger  
9 depreciation expense on larger plant accounts.

10 **Q DID MR. HEVERT ALSO OFFER AN ASSESSMENT OF CURRENT MARKET**  
11 **CONDITIONS IN SUPPORT OF HIS RECOMMENDED RETURN ON EQUITY**  
12 **RANGE?**

13 **A** Yes. Mr. Hevert observes a few factors that he believes gauge the capital market  
14 environment and investor sentiment, including the relationship between the Federal  
15 Reserve's balance sheet and market volatility, measured by the CBOE Volatility  
16 Index, known as the VIX, as well as an assessment of the yield curve and credit  
17 spreads.<sup>30</sup> He determines that there is no measurable difference between credit  
18 spreads of A-rated utility debt and A-rated corporate debt.<sup>31</sup> Mr. Hevert further  
19 concludes that the current market conditions indicate that the constant growth DCF  
20 results be given less weight than other methods in establishing a fair return on equity  
21 for KCPL / GMO.

---

<sup>30</sup>Hevert Direct Testimony at 52-62.

<sup>31</sup>*Id.* at 59-60.

1 Q DO YOU BELIEVE THAT MR. HEVERT'S USE OF THESE MARKET SENTIMENTS  
2 SUPPORTS HIS FINDINGS THAT KCPL / GMO'S MARKET COST OF EQUITY IS  
3 CURRENTLY IN THE RANGE OF 9.75% TO 10.50%?

4 A No. In many instances, Mr. Hevert's analysis simply ignores market sentiments  
5 favorable toward utility companies and instead lumps utility investments in with  
6 general corporate investments. A fair analysis of utility securities shows the market  
7 generally regards utility securities as low-risk investment instruments and supports  
8 the finding that utilities' cost of capital is very low in today's marketplace.

9 Q WHAT IS THE MARKET SENTIMENT FOR UTILITY INVESTMENTS?

10 A I briefly responded to Mr. Hevert's assertions in my direct testimony. Currently, the  
11 market sentiment toward utility investments, rather than just general corporate  
12 investments, is that the market is placing high value on utility securities, recognizing  
13 their low risk and stable characteristics.

14 This is illustrated by current utility bond yield spreads as discussed at length in  
15 my direct testimony. The current strong utility bond valuation is an indication of the  
16 market's sentiment that utility bonds are lower risk and are generally regarded as a  
17 safe haven by the investment industry.

18 Further, other measures of utility stock valuations also support the conclusion  
19 that there is a robust market for utility stocks. As shown on my Schedule MPG-2  
20 presented in my direct testimony, financial valuation measures – *e.g.*, P/E ratio and  
21 market price to cash flow ratio – for the proxy group show that utility stock valuation  
22 measures are robust.

23 For all these reasons, direct assessments of valuation measures and market  
24 sentiment toward utility securities support the credit rating agencies' findings, as

1 quoted in my direct testimony, that the utility industry is largely regarded as a low-risk,  
2 safe haven investment. All of this supports my findings that utilities' market cost of  
3 equity is very low in today's very low-cost capital market environment.

4 **Q DO YOU HAVE ANY COMMENTS CONCERNING MR. HEVERT'S CONTENTION**  
5 **THAT INTEREST RATES ARE GOING TO INCREASE?**

6 A Yes. KCPL / GMO has routinely relied upon their claim of higher interest rates as  
7 justification for recommending a higher return on equity. Mr. Hevert develops his risk  
8 premium studies mainly relying on near-term and long-term projected interest rates,  
9 which he believes are expected to increase.<sup>32</sup> Mr. Hevert's primary reliance on  
10 forecasted Treasury bond yields is unreasonable because he is not considering the  
11 highly likely outcome that current observable interest rates will prevail during the  
12 period in which rates determined in this proceeding will be in effect. This is important  
13 because, while current observable interest rates are actual market data that provides  
14 a measure of the current cost of capital, the accuracy of forecasted interest rates is  
15 problematic at best.

16 **Q WHY DO YOU BELIEVE THAT THE ACCURACY OF FORECASTED INTEREST**  
17 **RATES IS HIGHLY PROBLEMATIC?**

18 A Over the last several years, observable current interest rates have been a more  
19 accurate predictor of future interest rates than economists' consensus projections.  
20 Schedule MPG-R-4 illustrates this point. On this schedule, under Columns 1 and 2, I  
21 show the actual market yield for Treasury bonds at the time a projection is made, and

---

<sup>32</sup>*Id.* at 34, 40,57-58.

1 the corresponding projection for Treasury bond yields two years in the future,  
2 respectively.

3 As shown in Columns 1 and 2, over the last several years, Treasury yields  
4 were projected to increase relative to the actual Treasury yields at the time of the  
5 projection. In Column 4, I show what the Treasury yield actually turned out to be two  
6 years after the forecast. In Column 5, I show the actual yield change at the time of  
7 the projections relative to the projected yield change.

8 As shown in this schedule, economists have consistently been projecting that  
9 interest rates will increase over the near term. However, as shown in Column 5,  
10 those yield projections have turned out to be overstated in almost every case.  
11 Indeed, actual Treasury yields have decreased or remained flat over the last several  
12 years rather than increasing as the economists' projections indicated. As such,  
13 current observable interest rates are just as likely to accurately predict future interest  
14 rates as are economists' projections.

15 **Q DO YOU HAVE ANY FURTHER COMMENTS IN REGARD TO MR. HEVERT'S**  
16 **INTEREST RATE PROJECTIONS?**

17 **A** Yes. First, it is simply not known how much, if any, long-term interest rates will  
18 increase from current levels or whether they have already fully accounted for the  
19 termination of the Federal Reserve's Quantitative Easing ("QE") program and the  
20 increase in the Federal Funds Rate. Nevertheless, I do agree that this Federal  
21 Reserve program introduced risk or uncertainty in short-term interest rate markets.  
22 However, the increase in short-term interest rates had no impact on longer-term  
23 yields. In fact as the Edison Electric Institute ("EEI") pointed out: "Investors have  
24 feared rising rates for longer than many professional investors have been in the

**Michael P. Gorman**  
**Page 42**

1 business. But the 35-year bond bull market has defied all skeptics and yields have  
2 fallen rather than risen.”<sup>33</sup>

3 Second, I would note KCPL / GMO is largely shielded from significant  
4 changes in capital market costs. To the extent long-term interest rates ultimately  
5 increase above current levels, which may have an impact on required returns on  
6 common equity, at that point in time, KCPL / GMO, like all other utilities, can file to  
7 change rates to restate their authorized rate of return at the prevailing market levels.<sup>34</sup>

8 Third, Mr. Hevert argues at length that inputs in the DCF model as well as the  
9 results, cannot be trusted in the current market environment and then relies on option  
10 prices on bonds to indicate investor expectations for increases in long-term interest  
11 rates. The salient question that immediately comes to mind is why are option prices  
12 reliable sources of investor expectations, but utility stock prices and resulting  
13 dividends are not. Mr. Hevert errantly disregards current utility stock prices and  
14 dividend yields as proof of investor expectations. Equity prices are the present value  
15 of expected future cash flows. In other words, utility stock investors have assessed  
16 the probability of future cash flows and have placed a present value on utility equity  
17 securities. As I explain in detail in my direct testimony, utility valuations are robust  
18 and well supported in the current market environment.

---

<sup>33</sup>*EEI Q4 2017 Financial Update: "Stock Performance"* at 6.

<sup>34</sup>The fact that KCPL is precluded from filing a rate case in Kansas for five years demonstrates the heightened risk that KCPL faces in Kansas and the reason that the Missouri return on equity should be below the return on equity authorized in Kansas (9.3%).

1 Q PLEASE COMMENT ON MR. HEVERT'S OBSERVATIONS CONCERNING THE  
2 YIELD SPREAD BETWEEN A-RATED CORPORATE BONDS AND A-RATED  
3 UTILITY BONDS.

4 A Mr. Hevert's analysis suggests that there is no discernible difference in current yield  
5 spreads of A-rated corporate bonds and A-rated utility bonds. He concludes that the  
6 yield spread differential is not meaningful and not statistically significant.<sup>35</sup>

7 Q PLEASE RESPOND TO MR. HEVERT'S ANALYSIS OF THE YIELD DIFFERENCE  
8 BETWEEN A-RATED UTILITY BONDS AND A-RATED CORPORATE BONDS.

9 A Mr. Hevert's regression analysis<sup>36</sup> is set up in a manner that tends to use corporate  
10 credit spreads as a method to "explain" utility yield spreads. He does this analysis by  
11 using corporate spreads as the independent variable, and the utility credit spreads as  
12 the dependent variable in his regression analysis. However, this regression analysis  
13 simply is not useful in observing whether current market valuations suggest that utility  
14 costs of capital are lower than non-regulated or corporate bond issuances.

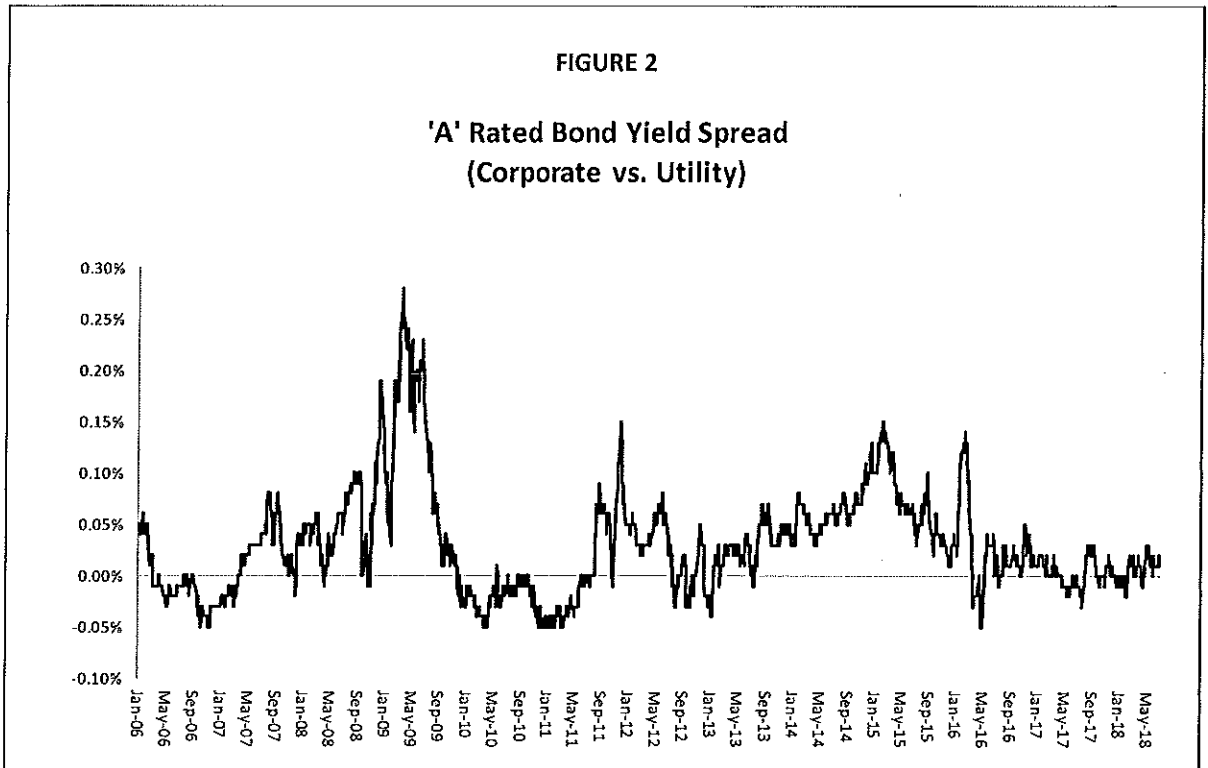
15 The question is not whether the yield spreads of corporate and utility bonds  
16 can be predicted. Rather, the question is simply whether or not there is an  
17 observable difference in the current yields of A-rated utility bonds relative to those of  
18 A-rated corporate bonds.

19 I show the A-utility and A-Corporate credit spreads in Figure 2 below. By  
20 observing changes in the yield spread from corporate to utility bond yields, the data  
21 shows that corporate bond yields are more expensive than utility bond yields in the  
22 current market. This yield spread is a clear indication that utilities' cost of capital is  
23 currently lower than the cost of a corporate issuer.

---

<sup>35</sup> Hevert Direct Testimony and 59-60.

<sup>36</sup> *Id.* at 60.



1           As shown in Figure 2 above, for almost all periods since 2009, the spread  
 2           between corporate yields and utility yields has been above zero. This indicates that  
 3           corporate yields are higher than those of utility yields. While the relationship varies  
 4           over time, predominantly, utility yields have been lower than those of corporate  
 5           issuers over the last two to four years.

6   **Q   DO YOU HAVE ANY COMMENTS CONCERNING MR. HEVERT'S CONCLUSIONS**  
 7   **IN REGARD TO THE TAX CUTS AND JOBS ACT ("TCJA")?**

8   **A   Yes.** As discussed in my direct testimony, even though the cash flows for some  
 9           utilities will be impacted by the TCJA, this impact is not significant enough to trigger  
 10          credit downgrade for a utility with a stable outlook and solid financial metrics. My  
 11          recommended return on equity reflects all relevant market factors, including the  
 12          reduction in the federal tax rate. Further, it is consistent with the return on equity



1           agreed to by KCPL and Westar in the recent Kansas merger proceeding and I believe  
2           that a return on equity above my recommendation of 9.30% is simply designed to  
3           inflate corporate profits at the cost of Missouri ratepayers and should be rejected.

4    **Q       DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

5    **A       Yes, it does.**

\\consult\bai.local\documents\pro\awdocs\sdw\10551.1\testimony-bai\346777.doc

# KCPL / GMO

## Hevert ROE Recommendations

Line	Description	Hevert Recommended ROE		
		ER-2016-0285 <sup>1</sup>		ER-2018-0145 / ER-2018-0146
		Direct (1)	Rebuttal (2)	Direct <sup>2</sup> (3)
<b>Constant Growth DCF</b>				
1	30-day Average	8.76%	8.99%	8.28%
2	90-day Average	8.82%	8.94%	8.31%
3	180-day Average	<u>9.00%</u>	<u>8.96%</u>	<u>8.38%</u>
4	Average Constant Growth DCF	8.86%	8.96%	8.32%
<b>Multi-Stage DCF - Gordon Model</b>				
5	30-day Average - Average EPS	9.13%	9.18%	8.70%
6	90-day Average - Average EPS	9.19%	9.13%	8.74%
7	180-day Average - Average EPS	9.40%	9.14%	8.81%
8	30-day Average - High EPS	9.25%	9.35%	8.91%
9	90-day Average - High EPS	9.32%	9.29%	8.95%
10	180-day Average - High EPS	9.53%	9.31%	9.03%
11	30-day Average - Low EPS	9.01%	9.03%	8.50%
12	90-day Average - Low EPS	9.07%	8.97%	8.54%
13	180-day Average - Low EPS	<u>9.27%</u>	<u>8.99%</u>	<u>8.61%</u>
14	Average Multi-Stage DCF - Gordon Model	9.24%	9.15%	8.75%
<b>Multi-Stage DCF - Terminal P/E</b>				
15	30-day Average - Average EPS	9.45%	10.34%	9.36%
16	30-day Average - High EPS	9.73%	10.74%	9.93%
17	30-day Average - Low EPS	9.15%	9.94%	8.82%
18	90-day Average - Average EPS	9.60%	10.20%	9.46%
19	90-day Average - High EPS	9.88%	10.60%	10.03%
20	90-day Average - Low EPS	9.30%	9.81%	8.92%
21	180-day Average - Average EPS	10.08%	10.24%	9.67%
22	180-day Average - High EPS	10.36%	10.64%	10.24%
23	180-day Average - Low EPS	<u>9.78%</u>	<u>9.84%</u>	<u>9.13%</u>
24	Average Multi-Stage DCF - Terminal P/E	9.70%	10.26%	9.51%
<b>Ex-Ante Market Risk Premium</b>				
25	Market DCF, Bloomberg	10.50%	10.19%	11.00%
26	Market DCF, Value Line	<u>11.10%</u>	<u>11.21%</u>	<u>11.89%</u>
27	Average Ex-Ante Market Risk Premium	10.80%	10.70%	11.45%
<b>CAPM Results (Bloomberg Beta)</b>				
28	Current 30-Yr Treasury (BL)	9.11%	8.77%	8.95%
29	Current 30-Yr Treasury (VL)	9.49%	9.37%	9.45%
30	Near-Term Projected 30-Yr Treasury (BL)	9.55%	9.15%	9.50%
31	Near-Term Projected 30-Yr Treasury (VL)	<u>9.92%</u>	<u>9.75%</u>	<u>9.89%</u>
32	Average Bloomberg Beta CAPM Results	9.52%	9.26%	9.47%
<b>CAPM Results (Value Line Beta)</b>				
33	Current 30-Yr Treasury (BL)	10.72%	10.17%	10.61%
34	Current 30-Yr Treasury (VL)	11.18%	10.91%	11.24%
35	Near-Term Projected 30-Yr Treasury (BL)	11.15%	10.55%	11.15%
36	Near-Term Projected 30-Yr Treasury (VL)	<u>11.62%</u>	<u>11.29%</u>	<u>11.78%</u>
37	Average Bloomberg Beta CAPM Results	11.17%	10.73%	11.20%
<b>Bond Yield Plus Risk Premium</b>				
38	Current 30-Yr Treasury	10.04%	10.01%	9.95%
39	Near-Term Projected 30-Yr Treasury	10.05%	10.03%	10.01%
40	Long-Term Projected 30-Yr Treasury	<u>10.39%</u>	<u>10.34%</u>	<u>10.25%</u>
41	Average Bond Yield Plus Risk Premium	10.16%	10.13%	10.07%
<b>Alternative Risk Premium</b>				
42	Current 30-Yr Treasury	9.74%	N/A	9.61%
43	Near-Term Projected 30-Yr Treasury	9.75%	N/A	9.59%
44	Long-Term Projected 30-Yr Treasury	<u>10.04%</u>	N/A	<u>9.70%</u>
45	Average Alternative Risk Premium	9.84%		9.63%
46	Sustainable Growth Return on Common Equity	N/A	10.55%	N/A
<b>Constant Growth &amp; Credit Rating</b>				
47	30-Day Dividend Yield	N/A	8.12%	N/A
48	90-Day Dividend Yield	N/A	8.17%	N/A
49	180-Day Dividend Yield	N/A	<u>8.32%</u>	N/A
50	Average Constant Growth & Credit Rating		8.20%	

Sources:

<sup>1</sup>Hevert Direct and Rebuttal Schedules, ER-2016-0285.

<sup>2</sup>Hevert Direct Schedules, ER-2018-0145.

KCPL / GMO

Authorized ROE for Electric Utilities from 2016 to 2018

Line	Year	Company	State (1)	Rate Case		Authorized Return on Equity (3)
				Completion Date (2)		
<b>2016</b>						
1		Florida Power & Light Company	FL	Nov 29 2016		10.55%
2		Duke Energy Progress, LLC	SC	Dec 7 2016		10.10%
3		Upper Peninsula Power Company	MI	Sep 8 2016		10.00%
4		Wisconsin Power and Light Company	WI	Nov 16 2016		10.00%
5		Liberty Utilities (CalPac Electric) LLC	CA	Dec 1 2016		10.00%
6		Northern Indiana Public Service Company	IN	Jul 18 2016		9.95%
7		Massachusetts Electric Company	MA	Sep 30 2016		9.90%
8		Virginia Electric and Power Company	NC	Dec 22 2016		9.90%
9		Indianapolis Power & Light Company	IN	Mar 16 2016		9.85%
10		Kingsport Power Company	TN	Aug 9 2016		9.85%
11		Fitchburg Gas and Electric Light Company	MA	Apr 29 2016		9.80%
12		Mason Gas and Electric Company	VA	Nov 9 2016		9.80%
13		Entergy Arkansas, Inc.	AR	Feb 23 2016		9.75%
14		Baltimore Gas and Electric Company	MD	Jun 3 2016		9.75%
15		Atlantic City Electric Company	NJ	Aug 24 2016		9.75%
16		Jersey Central Power & Light Company	NJ	Dec 12 2016		9.60%
17		Sierra Pacific Power Company	NV	Dec 22 2016		9.60%
18		Public Service Company of New Mexico	NM	Sep 28 2016		9.58%
19		Potomac Electric Power Company	MD	Nov 15 2016		9.55%
20		Avista Corporation	VA	Jun 6 2016		9.50%
21		UNIS Electric, Inc.	AZ	Aug 18 2016		9.50%
22		PacificCorp	WA	Sep 1 2016		9.50%
23		Public Service Company of Oklahoma	OK	Nov 10 2016		9.50%
24		Avista Corporation	ID	Dec 28 2016		9.50%
25		El Paso Electric Company	NM	Jun 8 2016		8.45%
26		Black Hills Colorado Electric Utility Company, LP	CO	Dec 19 2016		9.37%
27		United Illuminating Company	CT	Dec 14 2016		9.10%
28		New York State Electric & Gas Corporation	NY	Jun 15 2016		9.00%
29		Rochester Gas and Electric Corporation	NY	Jun 15 2016		9.00%
30		Enersys Maine	ME	Dec 19 2016		9.00%
31		Commonwealth Edison Company	IL	Dec 8 2016		8.64%
32		American Mirror Company	IL	Dec 8 2016		8.64%
33		Utilities with an Approved ROE > 9.70%				15
34		Utilities with an Approved ROE ≤ 9.70%				17
35		ROE Range of Utilities with an Approved ROE ≤ 9.70%				8.64% - 9.60%
<b>2017</b>						
36		Alaska Electric Light and Power Company	AK	Nov 15 2017		11.65%
37		Southern California Edison Company	CA	Oct 28 2017		10.36%
38		Gulf Power Company	FL	Apr 4 2017		10.25%
39		Pacific Gas and Electric Company	CA	Oct 28 2017		10.25%
40		Tampa Electric Company	FL	Nov 6 2017		10.25%
41		San Diego Gas & Electric Co.	CA	Oct 26 2017		10.20%
42		DTE Electric Company	MI	Jan 31 2017		10.10%
43		Consumers Energy Company	MI	Feb 28 2017		10.10%
44		Arizona Public Service Company	AZ	Aug 15 2017		10.00%
45		NSTAR Electric Company	MA	Nov 30 2017		10.00%
46		Western Massachusetts Electric Company	MA	Nov 30 2017		10.00%
47		Oncor Electric Delivery Company LLC	TX	Sep 28 2017		9.80%
48		Northern States Power Company - WI	WI	Dec 7 2017		9.60%
49		Tucson Electric Power Company	AZ	Feb 24 2017		9.75%
50		Delmarva Power & Light Company	DE	May 23 2017		9.70%
51		Kentucky Utilities Company	KY	Jun 22 2017		9.70%
52		Louisville Gas and Electric Company	KY	Jun 22 2017		9.70%
53		MDU Resources Group, Inc.	MD	Jun 16 2017		9.65%
54		El Paso Electric Company	TX	Dec 14 2017		9.65%
55		Electric Transmission Texas, LLC	TX	Jan 12 2017		9.60%
56		Delmarva Power & Light Company	MD	Feb 15 2017		9.60%
57		Rockland Electric Company	NJ	Feb 22 2017		9.60%
58		Atlanta City Electric Company	GA	Sep 22 2017		9.60%
59		Southwestern Electric Power Company	TX	Dec 14 2017		9.60%
60		Public Service Company of New Mexico	NM	Dec 20 2017		9.58%
61		Oklahoma Gas and Electric Company	OK	Mar 20 2017		9.50%
62		Unitil Energy Systems, Inc.	NH	Apr 20 2017		9.50%
63		Kansas City Power & Light Company	MO	May 3 2017		9.50%
64		Oklahoma Gas and Electric Company	AR	May 18 2017		9.50%
65		Potomac Electric Power Company	DC	Jul 24 2017		9.50%
66		Potomac Electric Power Company	MD	Oct 20 2017		9.50%
67		Puget Sound Energy, Inc.	WA	Dec 5 2017		9.50%
68		Portland General Electric Company	OR	Dec 18 2017		9.50%
69		Avista Corporation	ID	Dec 28 2017		9.50%
70		MDU Resources Group, Inc.	WY	Jun 18 2017		9.45%
71		Oscar Tal Power Company	MN	Mar 2 2017		9.41%
72		Liberty Utilities (Granite State Electric) Corp.	NH	Apr 12 2017		9.40%
73		Nevada Power Company	NV	Dec 29 2017		9.40%
74		Northern States Power Company - MN	MN	May 11 2017		9.20%
75		Green Mountain Power Corporation	VT	Dec 21 2017		9.10%
76		Consolidated Edison Company of New York, Inc.	NY	Jan 24 2017		9.00%
77		Commonwealth Edison Company	IL	Dec 8 2017		8.40%
78		American Mirror Company	IL	Dec 8 2017		8.40%
79		Utilities with an Approved ROE > 9.70%				14
80		Utilities with an Approved ROE ≤ 9.70%				29
81		ROE Range of Utilities with an Approved ROE ≤ 9.70%				8.40% - 9.70%
<b>2018</b>						
82		Consumers Energy Company	MI	Mar 29 2018		10.00%
83		DTE Electric Company	MI	Apr 18 2018		10.00%
84		Indiana Michigan Power Company	IN	May 30 2018		9.95%
85		Duke Energy Progress, LLC	NC	Feb 23 2018		9.80%
86		Indiana Michigan Power Company	MI	Apr 12 2018		9.90%
87		Duke Energy Carolinas, LLC	NC	Jun 22 2018		9.90%
88		Duke Energy Kentucky, Inc.	KY	Apr 13 2018		9.73%
89		Kentucky Power Company	KY	Jun 18 2018		9.70%
90		Interstate Power and Light Company	IA	Feb 2 2018		9.60%
91		Avista Corporation	VA	Apr 26 2018		9.50%
92		Potomac Electric Power Company	MD	May 31 2018		9.50%
93		Hawaii Electric Light Company, Inc.	HI	Jun 29 2018		9.50%
94		Enersys Maine	ME	Jun 28 2018		9.35%
95		Public Service Company of Oklahoma	OK	Jan 31 2018		9.30%
96		ALLETE (Minnesota Power)	MN	Mar 12 2018		9.25%
97		Connecticut Light and Power Company	CT	Apr 18 2018		9.25%
98		Niagara Mohawk Power Corporation	NY	Mar 15 2018		9.00%
99		Central Hudson Gas & Electric Corporation	NY	Jun 14 2018		8.60%
100		Utilities with an Approved ROE > 9.70%				7
101		Utilities with an Approved ROE ≤ 9.70%				11
102		ROE Range of Utilities with an Approved ROE ≤ 9.70%				8.60% - 9.70%

Source and Note:  
S&P Global Market Intelligence.  
2018 data through July 16, 2018.

# KCPL / GMO

## Authorized ROE for Vertically Integrated Electric Cases from 2016 to 2018

Line	Year	Company	State	Rate Case		Authorized Return on Equity
				Completion Date		
			(1)	(2)	(3)	
<b>2016</b>						
1		Florida Power & Light Company	FL	Nov 29 2016		10.55%
2		Duke Energy Progress, LLC	SC	Dec 7 2016		10.10%
3		Upper Peninsula Power Company	MI	Sep 8 2016		10.00%
4		Wisconsin Power and Light Company	WI	Nov 18 2016		10.00%
5		Liberty Utilities (CalPeco Electric) LLC	CA	Dec 1 2016		10.00%
6		Northern Indiana Public Service Company	IN	Jul 18 2016		9.98%
7		Virginia Electric and Power Company	NC	Dec 22 2016		9.90%
8		Indiana Power & Light Company	IN	Mar 16 2016		9.85%
9		Kingsport Power Company	TN	Aug 9 2016		9.85%
10		Madison Gas and Electric Company	WI	Nov 9 2016		9.80%
11		Entergy Arkansas, Inc.	AR	Feb 23 2016		9.75%
12		Sierra Pacific Power Company	NV	Dec 22 2016		9.60%
13		Public Service Company of New Mexico	NM	Sep 28 2016		9.58%
14		Avista Corporation	WA	Jan 6 2016		9.50%
15		UNS Electric, Inc.	AZ	Aug 18 2016		9.50%
16		PacifiCorp	WA	Sep 1 2016		9.50%
17		Public Service Company of Oklahoma	OK	Nov 10 2016		9.50%
18		Avista Corporation	ID	Dec 28 2016		9.50%
19		El Paso Electric Company	NM	Jun 8 2016		9.48%
20		Black Hills Colorado Electric Utility Company, LP	CO	Dec 19 2016		9.37%
21		Utilities with an Approved ROE > 9.70%				11
22		Utilities with an Approved ROE ≤ 9.70%				9
23		ROE Range of Utilities with an Approved ROE ≤ 9.70%				9.37% - 9.60%
<b>2017</b>						
24		Alaska Electric Light and Power Company	AK	Nov 15 2017		11.95%
25		Southern California Edison Company	CA	Oct 26 2017		10.30%
26		Gulf Power Company	FL	Apr 4 2017		10.25%
27		Pacific Gas and Electric Company	CA	Oct 26 2017		10.25%
28		Tampa Electric Company	FL	Nov 6 2017		10.25%
29		San Diego Gas & Electric Co.	CA	Oct 26 2017		10.20%
30		DTE Electric Company	MI	Jan 31 2017		10.10%
31		Consumers Energy Company	MI	Feb 28 2017		10.10%
32		Arizona Public Service Company	AZ	Aug 15 2017		10.00%
33		Northern States Power Company - WI	WI	Dec 7 2017		9.80%
34		Tucson Electric Power Company	AZ	Feb 24 2017		9.75%
35		Kentucky Utilities Company	KY	Jun 22 2017		9.70%
36		Louisville Gas and Electric Company	KY	Jun 22 2017		9.70%
37		MDU Resources Group, Inc.	ND	Jun 16 2017		9.65%
38		El Paso Electric Company	TX	Dec 14 2017		9.65%
39		Southwestern Electric Power Company	TX	Dec 14 2017		9.60%
40		Public Service Company of New Mexico	NM	Dec 20 2017		9.58%
41		Oklahoma Gas and Electric Company	OK	Mar 20 2017		9.50%
42		Kansas City Power & Light Company	MO	May 3 2017		9.50%
43		Oklahoma Gas and Electric Company	AR	May 18 2017		9.50%
44		Puget Sound Energy, Inc.	WA	Dec 5 2017		9.50%
45		Portland General Electric Company	OR	Dec 18 2017		9.50%
46		Avista Corporation	ID	Dec 28 2017		9.50%
47		MDU Resources Group, Inc.	WY	Jan 18 2017		9.45%
48		Otter Tail Power Company	MN	Mar 2 2017		9.41%
49		Nevada Power Company	NV	Dec 29 2017		9.40%
50		Northern States Power Company - MN	MN	May 11 2017		9.20%
51		Green Mountain Power Corporation	VT	Dec 21 2017		9.10%
52		Utilities with an Approved ROE > 9.70%				11
53		Utilities with an Approved ROE ≤ 9.70%				17
54		ROE Range of Utilities with an Approved ROE ≤ 9.70%				9.10% - 9.70%
<b>2018</b>						
55		Consumers Energy Company	MI	Mar 29 2018		10.00%
56		DTE Electric Company	MI	Apr 18 2018		10.00%
57		Indiana Michigan Power Company	IN	May 30 2018		9.95%
58		Duke Energy Progress, LLC	NC	Feb 23 2018		9.90%
59		Indiana Michigan Power Company	MI	Apr 12 2018		9.90%
60		Duke Energy Carolinas, LLC	NC	Jun 22 2018		9.90%
61		Duke Energy Kentucky, Inc.	KY	Apr 13 2018		9.73%
62		Kentucky Power Company	KY	Jan 18 2018		9.70%
63		Interstate Power and Light Company	IA	Feb 2 2018		9.60%
64		Avista Corporation	WA	Apr 26 2018		9.50%
65		Hawai Electric Light Company, Inc.	HI	Jun 29 2018		9.50%
66		Public Service Company of Oklahoma	OK	Jan 31 2018		9.30%
67		ALLETE (Minnesota Power)	MN	Mar 12 2018		9.25%
68		Utilities with an Approved ROE > 9.70%				7
69		Utilities with an Approved ROE ≤ 9.70%				6
70		ROE Range of Utilities with an Approved ROE ≤ 9.70%				9.25% - 9.70%

Source and Note:  
S&P Global Market Intelligence.  
2018 data through July 16, 2018.

## KCPL / GMO

**Revised Hevert Multi-Stage Growth Discounted Cash Flow Model - Terminal P/E**  
**30 Day Average Stock Price**  
**Average EPS Growth Rate Estimate in First Stage**

Ticker	Stock Price (1)	EPS Growth Rate Estimates				Long-Term Growth (6)	Payout Ratio			Iterative Solution		Terminal P/E Ratio (12)	Terminal PEG Ratio (13)
		Zacks (2)	First Call (3)	Value Line (4)	Average (5)		2017 (7)	2021 (8)	2027 (9)	Proof (10)	IRR (11)		
ALE	\$77.37	7.20%	5.00%	5.00%	5.73%	4.20%	63.00%	61.00%	63.00%	\$0.00	7.78%	22.21	5.29
LNT	\$43.95	6.40%	7.05%	6.00%	6.48%	4.20%	66.00%	66.00%	66.00%	\$0.00	7.80%	22.59	5.38
AEE	\$61.69	7.00%	7.00%	6.00%	6.67%	4.20%	64.00%	60.00%	64.00%	\$0.00	8.23%	19.54	4.65
any, Inc. AEP	\$75.90	4.80%	2.77%	4.00%	3.86%	4.20%	69.00%	63.00%	69.00%	\$0.00	8.67%	18.09	4.31
BKH	\$58.88	4.90%	4.26%	7.50%	5.55%	4.20%	51.00%	51.00%	51.00%	\$0.00	7.61%	21.03	5.01
CMS	\$48.93	6.50%	7.44%	6.50%	6.81%	4.20%	61.00%	61.00%	61.00%	\$0.00	7.94%	20.78	4.95
D	\$82.55	5.60%	3.64%	6.50%	5.25%	4.20%	83.00%	87.00%	83.00%	\$0.00	8.51%	20.91	4.98
DTE	\$112.59	6.00%	4.91%	6.00%	5.64%	4.20%	56.00%	64.00%	56.00%	\$0.00	7.74%	21.13	5.03
DUK	\$87.23	4.00%	3.23%	4.50%	3.91%	4.20%	81.00%	79.00%	81.00%	\$0.00	8.14%	22.83	5.44
EE	\$58.40	5.20%	5.30%	5.00%	5.17%	4.20%	50.00%	57.00%	50.00%	\$0.00	7.31%	23.26	5.54
HE	\$37.06	4.20%	4.50%	1.50%	3.40%	4.20%	77.00%	70.00%	77.00%	\$0.00	9.37%	16.34	3.89
IDA	\$95.25	5.00%	4.00%	3.50%	4.17%	4.20%	54.00%	61.00%	54.00%	\$0.00	7.29%	24.36	5.80
NWE	\$61.63	1.50%	2.25%	4.50%	2.75%	4.20%	62.00%	62.00%	62.00%	\$0.00	8.10%	19.93	4.75
OGE	\$34.24	4.30%	3.90%	6.00%	4.73%	4.20%	67.00%	70.00%	67.00%	\$0.00	8.41%	19.05	4.54
OTTR	\$46.05	NA	5.20%	7.00%	6.10%	4.20%	72.00%	58.00%	72.00%	(\$0.00)	7.60%	25.30	6.02
ion PNW	\$88.73	3.20%	5.46%	5.50%	4.72%	4.20%	63.00%	63.00%	63.00%	\$0.00	7.87%	21.56	5.13
PNM	\$43.71	5.50%	6.05%	7.50%	6.35%	4.20%	48.00%	57.00%	48.00%	\$0.00	7.25%	23.33	5.55
any POR	\$47.86	3.80%	4.00%	6.00%	4.60%	4.20%	59.00%	57.00%	59.00%	\$0.00	7.73%	21.76	5.18
SO	\$50.56	4.50%	2.33%	3.50%	3.44%	4.20%	75.00%	73.00%	75.00%	\$0.00	8.88%	17.98	4.28
WEC	\$67.80	5.40%	5.27%	6.00%	5.56%	4.20%	66.00%	67.00%	66.00%	\$0.00	8.11%	20.59	4.90
XEL	\$50.21	5.50%	NA	4.50%	5.00%	4.20%	62.00%	66.00%	62.00%	\$0.00	<u>7.88%</u>	21.30	5.07

8.01%

## KCPL / GMO

**Revised Hevert Multi-Stage Growth Discounted Cash Flow Model - Terminal P/E**  
**90 Day Average Stock Price**  
**Average EPS Growth Rate Estimate in First Stage**

Ticker	Stock Price (1)	EPS Growth Rate Estimates				Long-Term Growth (6)	Payout Ratio			Iterative Solution		Terminal P/E Ratio (12)	Terminal PEG Ratio (13)
		Zacks (2)	First Call (3)	Value Line (4)	Average (5)		2017 (7)	2021 (8)	2027 (9)	Proof (10)	IRR (11)		
ALE	\$77.72	7.20%	5.00%	5.00%	5.73%	4.20%	63.00%	61.00%	63.00%	\$0.00	7.76%	22.31	5.31
LNT	\$43.28	6.40%	7.05%	6.00%	6.48%	4.20%	66.00%	66.00%	66.00%	(\$0.00)	7.85%	22.25	5.30
AEE	\$60.87	7.00%	7.00%	6.00%	6.67%	4.20%	64.00%	60.00%	64.00%	\$0.00	8.28%	19.28	4.59
ny, Inc. AEP	\$74.10	4.80%	2.77%	4.00%	3.86%	4.20%	69.00%	63.00%	69.00%	\$0.00	8.77%	17.65	4.20
BKH	\$64.26	4.90%	4.26%	7.50%	5.55%	4.20%	51.00%	51.00%	51.00%	(\$0.00)	7.37%	22.91	5.45
CMS	\$48.25	6.50%	7.44%	6.50%	6.81%	4.20%	61.00%	61.00%	61.00%	(\$0.00)	7.98%	20.49	4.88
D	\$80.26	5.60%	3.64%	6.50%	5.25%	4.20%	83.00%	87.00%	83.00%	\$0.00	8.62%	20.30	4.83
DTE	\$111.40	6.00%	4.91%	6.00%	5.64%	4.20%	56.00%	64.00%	56.00%	\$0.00	7.78%	20.91	4.98
DUK	\$87.07	4.00%	3.23%	4.50%	3.91%	4.20%	81.00%	79.00%	81.00%	\$0.00	8.15%	22.79	5.43
EE	\$57.15	5.20%	5.30%	5.00%	5.17%	4.20%	50.00%	57.00%	50.00%	\$0.00	7.36%	22.77	5.42
HE	\$35.42	4.20%	4.50%	1.50%	3.40%	4.20%	77.00%	70.00%	77.00%	\$0.00	9.59%	15.57	3.71
IDA	\$92.20	5.00%	4.00%	3.50%	4.17%	4.20%	54.00%	61.00%	54.00%	\$0.00	7.37%	23.58	5.61
NWE	\$59.96	1.50%	2.25%	4.50%	2.75%	4.20%	62.00%	62.00%	62.00%	\$0.00	8.20%	19.38	4.61
OGE	\$35.55	4.30%	3.90%	6.00%	4.73%	4.20%	67.00%	70.00%	67.00%	(\$0.00)	8.27%	19.80	4.71
OTTR	\$44.86	NA	5.20%	7.00%	6.10%	4.20%	72.00%	58.00%	72.00%	\$0.00	7.68%	24.64	5.87
n PNW	\$88.35	3.20%	5.46%	5.50%	4.72%	4.20%	63.00%	63.00%	63.00%	\$0.00	7.88%	21.47	5.11
PNM	\$42.64	5.50%	6.05%	7.50%	6.35%	4.20%	48.00%	57.00%	48.00%	\$0.00	7.31%	22.77	5.42
ny POR	\$47.20	3.80%	4.00%	6.00%	4.60%	4.20%	59.00%	57.00%	59.00%	(\$0.00)	7.77%	21.46	5.11
SO	\$50.41	4.50%	2.33%	3.50%	3.44%	4.20%	75.00%	73.00%	75.00%	\$0.00	8.89%	17.92	4.27
WEC	\$66.46	5.40%	5.27%	6.00%	5.56%	4.20%	66.00%	67.00%	66.00%	\$0.00	8.18%	20.17	4.80
XEL	\$49.41	5.50%	NA	4.50%	5.00%	4.20%	62.00%	66.00%	62.00%	(\$0.00)	<u>7.94%</u>	20.95	4.99
											8.05%		

## KCPL / GMO

**Revised Hevert Multi-Stage Growth Discounted Cash Flow Model - Terminal P/E**  
**90 Day Average Stock Price**  
**Average EPS Growth Rate Estimate in First Stage**

Ticker	Stock Price (1)	EPS Growth Rate Estimates				Long-Term Growth (6)	Payout Ratio			Iterative Solution		Terminal P/E Ratio (12)	Terminal PEG Ratio (13)
		Zacks (2)	First Call (3)	Value Line (4)	Average (5)		2017 (7)	2021 (8)	2027 (9)	Proof (10)	IRR (11)		
ALE	\$77.72	7.20%	5.00%	5.00%	5.73%	4.20%	63.00%	61.00%	63.00%	\$0.00	7.76%	22.31	5.31
LNT	\$43.28	6.40%	7.05%	6.00%	6.48%	4.20%	66.00%	66.00%	66.00%	(\$0.00)	7.85%	22.25	5.30
AEE	\$60.87	7.00%	7.00%	6.00%	6.67%	4.20%	64.00%	60.00%	64.00%	\$0.00	8.28%	19.28	4.59
ay, Inc. AEP	\$74.10	4.80%	2.77%	4.00%	3.86%	4.20%	69.00%	63.00%	69.00%	\$0.00	8.77%	17.65	4.20
BKH	\$64.26	4.90%	4.26%	7.50%	5.55%	4.20%	51.00%	51.00%	51.00%	(\$0.00)	7.37%	22.91	5.45
CMS	\$48.25	6.50%	7.44%	6.50%	6.81%	4.20%	61.00%	61.00%	61.00%	(\$0.00)	7.98%	20.49	4.88
D	\$80.26	5.60%	3.64%	6.50%	5.25%	4.20%	83.00%	87.00%	83.00%	\$0.00	8.62%	20.30	4.83
DTE	\$111.40	6.00%	4.91%	6.00%	5.64%	4.20%	56.00%	64.00%	56.00%	\$0.00	7.78%	20.91	4.98
DUK	\$87.07	4.00%	3.23%	4.50%	3.91%	4.20%	81.00%	79.00%	81.00%	\$0.00	8.15%	22.79	5.43
EE	\$57.15	5.20%	5.30%	5.00%	5.17%	4.20%	50.00%	57.00%	50.00%	\$0.00	7.36%	22.77	5.42
HE	\$35.42	4.20%	4.50%	1.50%	3.40%	4.20%	77.00%	70.00%	77.00%	\$0.00	9.59%	15.57	3.71
IDA	\$92.20	5.00%	4.00%	3.50%	4.17%	4.20%	54.00%	61.00%	54.00%	\$0.00	7.37%	23.58	5.61
NWE	\$59.96	1.50%	2.25%	4.50%	2.75%	4.20%	62.00%	62.00%	62.00%	\$0.00	8.20%	19.38	4.61
OGE	\$35.55	4.30%	3.90%	6.00%	4.73%	4.20%	67.00%	70.00%	67.00%	(\$0.00)	8.27%	19.80	4.71
OTTR	\$44.86	NA	5.20%	7.00%	6.10%	4.20%	72.00%	58.00%	72.00%	\$0.00	7.68%	24.64	5.87
n PNW	\$88.35	3.20%	5.46%	5.50%	4.72%	4.20%	63.00%	63.00%	63.00%	\$0.00	7.88%	21.47	5.11
PNM	\$42.64	5.50%	6.05%	7.50%	6.35%	4.20%	48.00%	57.00%	48.00%	\$0.00	7.31%	22.77	5.42
ny POR	\$47.20	3.80%	4.00%	6.00%	4.60%	4.20%	59.00%	57.00%	59.00%	(\$0.00)	7.77%	21.46	5.11
SO	\$50.41	4.50%	2.33%	3.50%	3.44%	4.20%	75.00%	73.00%	75.00%	\$0.00	8.89%	17.92	4.27
WEC	\$66.46	5.40%	5.27%	6.00%	5.56%	4.20%	66.00%	67.00%	66.00%	\$0.00	8.18%	20.17	4.80
XEL	\$49.41	5.50%	NA	4.50%	5.00%	4.20%	62.00%	66.00%	62.00%	(\$0.00)	7.94%	20.95	4.99
											8.05%		

KCPL / GMO

Accuracy of Interest Rate Forecasts  
(Long-Term Treasury Bond Yields - Projected Vs. Actual)

Line	Date	Publication Data			Actual Yield in Projected Quarter	Projected Yield Higher (Lower) Than Actual Yield*
		Prior Quarter Actual Yield (1)	Projected Yield (2)	Projected Quarter (3)		
1	Dec-00	5.8%	5.8%	1Q, 02	5.6%	0.2%
2	Mar-01	5.7%	5.6%	2Q, 02	5.8%	-0.2%
3	Jun-01	5.4%	5.8%	3Q, 02	5.2%	0.6%
4	Sep-01	5.7%	5.9%	4Q, 02	5.1%	0.8%
5	Dec-01	5.5%	5.7%	1Q, 03	5.0%	0.7%
6	Mar-02	5.3%	5.9%	2Q, 03	4.7%	1.2%
7	Jun-02	5.6%	6.2%	3Q, 03	5.2%	1.0%
8	Sep-02	5.8%	5.9%	4Q, 03	5.2%	0.7%
9	Dec-02	5.2%	5.7%	1Q, 04	4.9%	0.8%
10	Mar-03	5.1%	5.7%	2Q, 04	5.4%	0.3%
11	Jun-03	5.0%	5.4%	3Q, 04	5.1%	0.3%
12	Sep-03	4.7%	5.8%	4Q, 04	4.9%	0.9%
13	Dec-03	5.2%	5.9%	1Q, 05	4.8%	1.1%
14	Mar-04	5.2%	5.9%	2Q, 05	4.6%	1.4%
15	Jun-04	4.9%	6.2%	3Q, 05	4.5%	1.7%
16	Sep-04	5.4%	6.0%	4Q, 05	4.8%	1.2%
17	Dec-04	5.1%	5.8%	1Q, 06	4.6%	1.2%
18	Mar-05	4.9%	5.6%	2Q, 06	5.1%	0.5%
19	Jun-05	4.8%	5.5%	3Q, 06	5.0%	0.5%
20	Sep-05	4.6%	5.2%	4Q, 06	4.7%	0.5%
21	Dec-05	4.5%	5.3%	1Q, 07	4.8%	0.5%
22	Mar-06	4.8%	5.1%	2Q, 07	5.0%	0.1%
23	Jun-06	4.6%	5.3%	3Q, 07	4.9%	0.4%
24	Sep-06	5.1%	5.2%	4Q, 07	4.6%	0.6%
25	Dec-06	5.0%	5.0%	1Q, 08	4.4%	0.6%
26	Mar-07	4.7%	5.1%	2Q, 08	4.6%	0.5%
27	Jun-07	4.8%	5.1%	3Q, 08	4.5%	0.7%
28	Sep-07	5.0%	5.2%	4Q, 08	3.7%	1.5%
29	Dec-07	4.9%	4.8%	1Q, 09	3.5%	1.4%
30	Mar-08	4.6%	4.8%	2Q, 09	4.0%	0.8%
31	Jun-08	4.4%	4.9%	3Q, 09	4.3%	0.6%
32	Sep-08	4.6%	5.1%	4Q, 09	4.3%	0.8%
33	Dec-08	4.5%	4.6%	1Q, 10	4.6%	0.0%
34	Mar-09	3.7%	4.1%	2Q, 10	4.4%	-0.3%
35	Jun-09	3.5%	4.6%	3Q, 10	3.9%	0.8%
36	Sep-09	4.0%	5.0%	4Q, 10	4.2%	0.8%
37	Dec-09	4.3%	5.0%	1Q, 11	4.6%	0.4%
38	Mar-10	4.3%	5.2%	2Q, 11	4.3%	0.9%
39	Jun-10	4.6%	5.2%	3Q, 11	3.7%	1.5%
40	Sep-10	4.4%	4.7%	4Q, 11	3.0%	1.7%
41	Dec-10	3.8%	4.6%	1Q, 12	3.1%	1.5%
42	Mar-11	4.2%	5.1%	2Q, 12	2.9%	2.2%
43	Jun-11	4.6%	5.2%	3Q, 12	2.8%	2.5%
44	Sep-11	4.3%	4.2%	4Q, 12	2.9%	1.3%
45	Dec-11	3.7%	3.8%	1Q, 13	3.1%	0.7%
46	Mar-12	3.0%	3.8%	2Q, 13	3.2%	0.7%
47	Jun-12	3.1%	3.7%	3Q, 13	3.7%	0.0%
48	Sep-12	2.9%	3.4%	4Q, 13	3.8%	-0.4%
49	Dec-12	2.8%	3.4%	1Q, 14	3.7%	-0.3%
50	Mar-13	2.9%	3.6%	2Q, 14	3.4%	0.2%
51	Jun-13	3.1%	3.7%	3Q, 14	3.3%	0.4%
52	Sep-13	3.2%	4.2%	4Q, 14	3.0%	1.2%
53	Dec-13	3.7%	4.2%	1Q, 15	2.6%	1.7%
54	Mar-14	3.8%	4.4%	2Q, 15	2.9%	1.5%
55	Jun-14	3.7%	4.3%	3Q, 15	2.8%	1.5%
56	Sep-14	3.4%	4.3%	4Q, 15	3.0%	1.3%
57	Dec-14	3.3%	4.0%	1Q, 16	2.7%	1.3%
58	Mar-15	3.0%	3.7%	2Q, 16	2.6%	1.1%
59	Jun-15	2.6%	3.7%	3Q, 16	2.3%	1.4%
60	Sep-15	2.9%	3.8%	4Q, 16	2.8%	1.0%
61	Dec-15	2.8%	3.7%	1Q, 17	3.0%	0.7%
62	Mar-16	3.0%	3.5%	2Q, 17	2.9%	0.6%
63	Jun-16	2.7%	3.4%	3Q, 17	2.8%	0.6%
64	Sep-16	2.6%	3.1%	4Q, 17	2.8%	0.3%
65	Dec-16	2.3%	3.4%	1Q, 18	3.0%	0.4%
66	Jan-17	2.8%	3.7%	2Q, 18		
67	Feb-17	2.8%	3.7%	2Q, 18		
68	Mar-17	2.8%	3.7%	2Q, 18		
69	Apr-17	3.1%	3.8%	3Q, 18		
70	May-17	3.0%	3.7%	3Q, 18		
71	Jun-17	3.0%	3.7%	3Q, 18		
72	Jul-17	2.9%	3.7%	4Q, 18		
73	Aug-17	2.9%	3.7%	4Q, 18		
74	Sep-17	2.9%	3.6%	4Q, 18		
75	Oct-17	2.8%	3.6%	1Q, 19		
76	Nov-17	2.8%	3.6%	1Q, 19		
77	Dec-17	2.8%	3.6%	1Q, 19		
78	Jan-18	2.8%	3.6%	2Q, 19		
79	Feb-18	2.8%	3.6%	2Q, 19		
80	Mar-18	2.8%	3.7%	2Q, 19		
81	Apr-18	3.0%	3.8%	3Q, 19		
82	May-18	3.0%	3.8%	3Q, 19		
83	Jun-18	3.0%	3.8%	3Q, 19		
84	Jul-18	3.1%	3.8%	4Q, 19		

Source:  
Blue Chip Financial Forecasts, Various Dates.  
\* Col. 2 - Col. 4.