ı	
1	
2	TRANSCRIPT DUE FEBRUARY 23 UNLESS OTHERWISE SPECIFIED BY
3	PRESIDING JUDGE
4	STATE OF MISSOURI PUBLIC SERVICE COMMISSION
5	TRANSCRIPT OF PROCEEDINGS
6	Local Public Hearing
7	February 9, 2016 St. Louis, Missouri Volume 13
8	
9	To The Metter Of Mineral Provider Meters
10	In The Matter Of Missouri-American Water) Company's Request For Authority To)File Nos. WR-2015-0301
11	Implement A General Rate Increase For) Water And Sewer Service Provided In) Missouri Service Areas)
12	,
13	KENNARD L. JONES, Presiding SENIOR REGULATORY LAW JUDGE
14	SENION NEGOLIATORI LIAW GODGE
15	
16	DANIEL Y. HALL, Chairman, STEPHEN M. STOLL,
17	WILLIAM P. KENNEY, SCOTT T. RUPP,
18	MAIDA J. COLEMAN, COMMISSIONERS
19	
20	REPORTED BY: Reported by Debra L. Burris, CSR, CCR
21	MO Lic. No. 789 * IL Lic. No. 084-004545
22	
23	PRIMO REPORTING SERVICE
24	P.O. Box 31698 St. Louis, Missouri 63131
25	(314) 481-8616

JUDGE JONES: Okay, we're going to go ahead and get started. It's a little after 6:00. This is case number

WR-2015-0301, Missouri American Water

Company's request for a general rate increase for water and sewer services. My name is Kennard Jones. I'm the judge assigned to this case and presiding over this local public hearing. Can you all hear me in the back?

AUDIENCE: Yes.

JUDGE JONES: The Commission has held a number of local public hearings around the state. This hearing is the last of about 12. And in resolving the matter before the Commission to balance the interests of various parties in the case, those parties include the staff of the Commission, which I assume you all met this evening; they're neutral, the company, and the Office of the Public Counsel, which represents the interests of the general public. Besides those there are 11 other parties in this case.

There is a scheduled evidentiary

hearing to be held February 29th and March

11th of this year in Jeff City. You may

view this hearing live through the

Commission's website.

This meeting includes a question and answer session, which just ended, followed by this on-the-record portion, where you the public may make statements on the record to be included in the docket in this case. There's a court reporter present who will transcribe your statements.

I'll remind you if you haven't been told, the Commissioners and I are unable to answer any questions about the case, because any response may appear as showing a bias in the decision-making process. However, if you were unable to get all your questions answered, there are people here to help you during and after the hearing.

At this time I'll introduce the Commissioners. Commissioner Stoll is to my right. Would you like to say something?

COMMISSIONER STOLL: Yes. Just to -- just wanted to say welcome and thanks

for coming out this evening. We appreciate your attendance at the local public hearing. They are important -- it's important for us to hear from you and for your comments, you know, to be made here, or if you prefer you can even make those on our website.

And the comments that you make are taken into consideration as we work through this case, and they are important to the decision process. So thanks for coming out, and we're looking forward to hearing your comments this evening.

 $\label{eq:JUDGE JONES: And Commissioner} \mbox{ Rupp to my far left.}$

Thank you for being here. When you come up to testify, we'd like to hear your thoughts on the pending rate case. Also we'd like to hear anything customer service, how you interacted with the company in the past, are they providing good customer service, are there any issues that we need to be aware of. So we'd like to hear about those issues along with your thoughts on the pending rate increase.

JUDGE JONES: And Commissioner Coleman is to my immediate left.

evening, and thank you for coming out to voice your concerns and opinions. We look forward to receiving this information so that we can make sure we hear from all sides to be able to give serious and complete consideration to all sides as we make determination on this rate request. Thank you.

JUDGE JONES: Okay. I have a list of those who have signed up to give statements. I'll call you up to this table and will ask you to raise your right hand to be sworn in. I'll then ask you to spell your name for the court reporter, and then prompt you to give testimony. After making your statement I ask that you remain seated for any questions from myself or the Commissioners or any of the parties who are present.

After I've through this list, anyone else in the audience who wishes to make a statement will have an opportunity to

1 do so. Let's take entries of appearances 2 from the parties who are present beginning 3 with Missouri American Water. 4 TIM LUFT: Thank you, Judge. Tim 5 Luft, Missouri American. 6 JUDGE JONES: And the Office of 7 Public Counsel? 8 JUSTIN ALLISON: Justin Allison, 9 Office of the Public Counsel. JUDGE JONES: And staff of the 10 11 Commission? WHITNEY PAYNE: Whitney Payne, 12 staff counsel. 13 JUDGE JONES: And is there any 14 15 other party present who wants to make an entry of appearance? I don't see anyone, so 16 17 let's go ahead and get started. The first 18 name is Phil, I believe it's Roemmech. 19 you raise your right hand? Do you solemnly 20 affirm that the testimony your are about to give is the truth? 21 22 PHIL ROEMMICH: Yes. 23 JUDGE JONES: Thank you, sir.

Can you spell your name for the court

24

25

reporter?

PHIL ROEMMICH: Phil, P-h-i-l, Roemmich, R-o-e-m-m-i-c-h.

JUDGE JONES: Thank you, sir.

PHIL ROEMMICH: Basically I think that they're too big. The way they make their profit is by wasting, and we keep on -- I don't see them improving on the infrastructure. I see them doing repairs. When I do see them do repairs, sometimes these leaks go on for weeks. But when they do come out to do a fix, they have to flush the lines. Thousands of gallons of water gets flushed into the creeks in the back of my property.

So what I see is a lot of waste.

Now those gallons are being counted somewhere. It's in their rates. It's easy to waste water and have a big rate that you need to cover with a 9 percent or whatever it is. My opinion is that they've been allowed to grow too much. They're too big. They should be broken up. They shouldn't be allowed to do what they do.

The only thing we have is this Commission that kind of helps fight their

greed. I see it as greed. No other way.

They get new vehicles, get big paychecks,

they got new buildings. Infrastructure's

not getting replaced until it breaks and

fails. You're too big. You can't worry

about all of us. You've got too much space,

and you've got big, big fees.

So this is just a way to increase their bottom line. I don't -- I think something should be done in how they need to be controlled or they're going to get away with it. I'm on a fixed income. I'm sure a lot of these people are on a fixed income. It's getting harder and harder to put food on my table. It's just plain and simple.

JUDGE JONES: All right. Thank you, Mr. Roemmich.

COMMISSIONER COLEMAN: Thank you, sir.

JUDGE JONES: Thank you. Next is Linda Rezmer. Raise your right hand. Do you solemnly affirm that the testimony you are about to give is the truth?

LINDA REZMER: Yes, sir.

m-e-r.

JUDGE JONES: Thank you. Can you spell your last name for the court reporter?

LINDA REZMER: R-e-z, like zebra,

JUDGE JONES: Thank you. You may proceed.

asked some questions at the question section, and I'm referring to the last two paragraphs on this page. This is the water rate change in St. Louis County proposal.

And I'm referring to regulatory proposal, the last two. And from the explanation that I had from the water company, it would allow a rate adjustment to keep their revenue the same, but change the rates.

And they're mentioning wet and dry years. I did not ask them if there would be any other factors that would cause them to raise and lower their rates. In some ways that might seem to be reasonable. And I am happy to see that the Missouri Public Service Commission review would be part of the process, but I'm also concerned

that when you're allowed to keep your revenue the same and/or keep your profits the same, you may not worry so much about cost overruns.

Similarly for the third

paragraph, the environmental adjustment cost

overruns would be an even bigger thing here.

And so I would -- I know that the rest of

the people sitting behind me also heard the

same explanation that I did, and I would

like to ask if by a show of hands who would

support the adjustments to be made in the

second paragraph, and who would oppose -
who would support and/or oppose the

adjustments in the third paragraph. May I

do that, please?

JUDGE JONES: Sure.

LINDA REZMER: All right. So can I turn around?

JUDGE JONES: Of course.

LINDA REZMER: Okay. And there's a lady over here who has volunteered to make a count, and then --

 $\label{eq:JUDGE JONES: Take the microphone} % \begin{center} \be$

LINDA REZMER: Okay. There's a lady over here who has volunteered to count. Okay. So if you understand what I'm saying, if you believe that the water company should be allowed to raise their rates up and down so that they get the same amount of revenue but they get to change their rates during, or, for example, wet and dry years, if you think they should be allowed to do that then could you raise your hand?

Okay. And I see that nobody raised their hand. Do you object to their doing that; could you raise your hand?

Okay. And she is counting hands. And she's still counting hands. Okay. Turn back because you've got two more there. Okay.

Okay. So those were the objections, and there were some undecided, one undecided and some other people who don't claim to be undecided, but didn't vote.

All right. So for the third paragraph, should they be allowed to for environmental costs -- that is if the federal, state or local environmental mandates make them want to charge more,

should they be allowed to do this, allowed to recover revenues associated with investments and costs required to comply with the environmental mandates and surcharges reviewed by the Missouri Public Service Commission?

Okay. Those who think they should be allowed to do that raise their hand. And I don't see any hands. And those who object and think that they shouldn't do that, could you raise your hands? And keep it up while the lady counts. Okay. And those who are undecided or don't care to offer an opinion. Okay. Okay. And then could -- could you read those for the court reporter? Thank you.

JUDGE JONES: Why don't -- why don't you give paper to her and you read it for her.

LINDA REZMER: Okay.

JUDGE JONES: Because she's not sworn in.

LINDA REZMER: Okay. So for the second paragraph, the first question: 0 for, 25 against, 1 undecided. For the third

1 paragraph, the environmental: 0 for, 20 2 against, and 3 undecided. Thank you very 3 much. 4 JUDGE JONES: You're welcome. 5 COMMISSIONER STOLL: Thank you 6 for your testimony. 7 JUDGE JONES: There's a question 8 here. 9 TIM LUFT: Would you be in favor of lower rates in extremely hot years like 10 11 2012, when there was severe drought and 12 record water usage across Missouri? LINDA REZMER: I brought up the 13 question, I'm -- I'm not putting out an 14 15 opinion right now. Okay. TIM LUFT: That's fair. 16 17 JUDGE JONES: Any other questions 18 from the parties present? Thank you, Ms. 19 Rezmer. Hector Alphonse McCoy, Jr. 20 ALPHONSE MCCOY: Yes. 21 JUDGE JONES: Before you start --22 just before you start, let me swear you in. 23 ALPHONSE MCCOY: Okay. 24 JUDGE JONES: Do you solemnly 25 affirm -- do you solemnly affirm that the

testimony you are about to give is the truth?

ALPHONSE MCCOY: Yes.

JUDGE JONES: Thank you, sir.

Waive my time because of the fact that I had spoken, but I did want to ask one question regarding the usage of the, for the usage of the water like, that determines the rate percentage per dollar. The first thing I was concerned about, what effort is made to control unnecessary usage of water?

Now like -- a good example is, in the City, I visit my parents occasionally, and what I've found coming through there, especially during the summertime, hydrants running all over the place -- water. And I can go home and say about five, six hours, seven hours, come back they're still on.

I'm concerned about that as far usage of the, what, how much does that determine the factor of the way they determine their rates?

JUDGE JONES: Okay.

COMMISSIONER COLEMAN: May I

1 respond? JUDGE JONES: Yes. 2 3 COMMISSIONER COLEMAN: I have --I want to make a clarification. You live 4 5 here in the County? 6 ALPHONSE MCCOY: Yes. My parents 7 live in the city. 8 COMMISSIONER COLEMAN: Your 9 parents live in the City? 10 ALPHONSE MCCOY: Yes. 11 COMMISSIONER COLEMAN: Are you aware that Missouri American Water does not 12 cover the City of St. Louis? 13 14 ALPHONSE MCCOY: Okay, they Okay. That's only in the County; is 15 don't. that right? 16 17 COMMISSIONER COLEMAN: Right. 18 Missouri American Water --19 ALPHONSE MCCOY: So it doesn't 20 come under the same heading? 21 COMMISSIONER COLEMAN: No. You 22 can -- we have staff here that you can talk 23 to that can give you more specifics and 24 answer questions about where the, how come

there are differences in your rates --

ALPHONSE MCCOY: Right. Because

COMMISSIONER COLEMAN: -- but I did want to just clarify for people that it's two different companies.

ALPHONSE MCCOY: I'm sorry.

COMMISSIONER COLEMAN: It's no
problem. You just needed clarification.

ALPHONSE MCCOY: Yes. Okay.

COMMISSIONER COLEMAN: I was 80
until -- it took me until 80 years old to

until -- it took me until 80 years old to find that out.

ALPHONSE MCCOY: Okay. Now is that based on the population as far as the difference in the rating, usage of the water, is that based on population? Because I see like let's say for Spring Valley or either St. Joseph's, there's a lot of obvious difference in the usage. Is that based on population or as far as -- even though that be all American Water, but do they all break that down in each county?

you, the best place to get that answer -we're not to answer questions during the

1 local public hearings. We're neutral 2 parties who are going to be listening to the 3 case. But we do have staff here, and that's 4 why they're here, to answer questions like 5 that as to why there are different rates in 6 different parts of the State. And they can 7 -- we've got Jim Bush, a gentleman back 8 here. Okay. So there are a couple folks 9 who could answer those questions for you, 10 and they could give you a thorough answer. 11 Okay. Thank you for your testimony. 12 COMMISSIONER COLEMAN: Thank you. 13 ALPHONSE MCCOY: Thank you. COURT REPORTER: Sir, could you 14 15 please spell your name for me? ALPHONSE MCCOY: A-1-p-h-o-n-s-e 16 17 M-c-C-o-y, Jr. COURT REPORTER: 18 Thank you. 19 JUDGE JONES: Next on the list is 20 Glen Wildermuth. Do you solemnly affirm 21 that the testimony you're about to give is 22 the truth?

GLEN WILDERMUTH: Yes.

JUDGE JONES: Thank you, sir. Could you please spell your last name for

23

24

the court reporter?

GLEN WILDERMUTH:

W-i-l-d-e-r-m-u-t-h. I don't have a lot of what you would call testimony, I'm just here trying to learn a little bit more about what the rate increase is about, or proposed rate increase is about. I do want to say that I've lived in St. Louis County all my life, and the water tastes good. It's never made me sick. I'm very pleased about that.

Anytime that the -- I'm an engineer by degree, and so anytime that I see increases in costs going up way beyond the rate of inflation, I just kind of wonder what's happening myself. So I'm trying to, trying to understand a little better and understand probably what the Public Service Commission is attempting to do, to figure out what, what that's about and how to make that, you know, bring that in line with reality and so forth. That's all I have to say.

JUDGE JONES: Okay.

COMMISSIONER STOLL: I'll just mention, you are correct, and the process is

1 just starting. These are -- we've had --2 this is the 12th local public hearing we've 3 had around the State, and we will eventually be having evidentiary hearings, two weeks of 4 5 those in Jefferson City, and it is at that 6 time that we look at all the facts and make 7 the determination. 8 GLEN WILDERMUTH: Thank you. 9 COMMISSIONER STOLL: You're welcome. 10 11 COMMISSIONER COLEMAN: That you, 12 sir. JUDGE JONES: Next on the list is 13 14 Floyd Blackwell. Do you solemnly affirm 15 that the testimony you're about to give is 16 the truth? 17 FLOYD BLACKWELL: Yes. 18 JUDGE JONES: Thank you. Can you 19 spell your name for the court reporter? 20 FLOYD BLACKWELL: F-1-o-y-d 21 B-1-a-c-k-w-e-l-1. 22 JUDGE JONES: Thank you, sir. 23 You may proceed. 24 FLOYD BLACKWELL: Thank you.

got -- I got a couple questions. First,

1 this Missouri Public Service Commission, you 2 guys are kind of like a check and a balance, 3 you guys work for us, right? 4 JUDGE JONES: No. 5 FLOYD BLACKWELL: The consumers? 6 JUDGE JONES: We don't? 7 FLOYD BLACKWELL: You don't. Ι 8 kind of thought you were. I thought you 9 guys were like a kind of check and balance, 10 you know, making sure every little thing 11 doesn't go too far out of whack? 12 JUSTIN ALLISON: I work for you. FLOYD BLACKWELL: You work for 13 14 us? 15 JUSTIN ALLISON: For the record, 16 I'm Justin Allison. I'm from the Office of 17 the Public Counsel, so I represent the 18 public before the Public Service Commission. 19 FLOYD BLACKWELL: I didn't know 20 that. 21 JUSTIN ALLISON: They're a state 22 agency, right, they work for the government, 23 but it's my job to represent your interests 24 before them. Does that make sense?

FLOYD BLACKWELL: Before them?

JUSTIN ALLISON: Yes.

FLOYD BLACKWELL: Okay. And

they're more neutral or what?

JUSTIN ALLISON: Yes.

right. And the reason I ask that question is, was it 16 years ago we started the Missouri -- what do you call it -- what do you call this, Missouri American --

COMMISSIONER STOLL: American Water.

FLOYD BLACKWELL: American Water. Wasn't it about 16 years ago they started this?

COMMISSIONER STOLL: Yes.

FLOYD BLACKWELL: Well, they -in that 16 years how many rate increases
have we had? You would know that. You guys
would know that, approximately, four, five,
six, eight, ten? How many over the last 16
years?

JUSTIN ALLISON: Just to help you, again, this isn't a question and answer process, this is an opportunity for you to provide testimony.

FLOYD BLACKWELL: I'm -- I'm kind of getting to some testimony, because I want ask a question. How many times --

JUSTIN ALLISON: And I love where you're going with this. I really do. I know where you're going with it, and I appreciate it, but we don't -- they're not going to answer your questions, so you probably just want to say what you want to say.

we've had at least a half a dozen rate increases in the last 16 years maybe. And for the consumers what are just like me, we don't own nothing. All we do, we use the water, okay. We're not -- a lot of us are not stakeholders or shareholders, we just, we use water, okay.

And what -- what I'm trying to say is this, I see that they're asking for a rate increase because of capital improvements expenditures. I get that too. You know, hey, you got to -- you know, you got to -- but they're also going to give a good portion of that profit to your

shareholders. I'm not a shareholder, I'm a consumer. I use water. I use sewer. You know, I buy groceries, I buy gas, I don't produce, I don't wholesale, I don't own nothing. I am a consumer. And I'm being ripped off when I turn my back. A nickel here, a nickel there, a couple of pennies here for a gallon here, couple pennies for a gallon there, and it makes me sick, okay.

Now, if I'm not mistaken, these guys are doing well off. I mean, they're doing quite well. They're making good money. They're paying their shareholders. They're doing well. And sometimes when you invest in your business, it's the cost of doing business. That's the cost of doing business. That's the cost of doing business. It's not my business. I'm a consumer. You charge me, I pay. If it costs you a little bit more, it's a cost of doing business.

So I guess the point I'm saying is, you know, in major corporations when they're negotiating with one another and they come to an impasse, sometimes they go behind closed doors and they call a spade a

spade. They just say, look, they're just a bunch of greedy bastards. I'm sorry.

They're just greedy. They're just greedy.

It's got nothing to do with us. We're just consumers, and we pay, and pay, and pay, and that's it. Thank you.

JUDGE JONES: Thank you, Mr. Blackwell.

JUDGE JONES: Thank you, Mr. Blackwell.

COMMISSIONER RUPP: I just want to make a -- you can go ahead and sit down. Thank you, sir. I just want to make things really, real clear on what our role here is. Think of us in a trial and we're the jury. So you can't ask us questions, and we can't respond. And so just like a jury has to take all the information in and process it, so as Commissioner Stoll said, in several weeks there will be a trial in Jefferson City. There will be attorneys putting on evidence and cross examining witnesses, and we sit up there and we listen to everything.

That is why we cannot answer any of your questions.

It's not -- it does not mean to be disrespectful. Sometimes it comes across that way. It's just we are legally not allowed to answer any questions because someone could say well, Commissioner Rupp said this in the local public hearing, and that means he's already made up his mind. And then they try to say that we're not being partial. So that is really what our role is, and I hope that helps you understand a little bit better on why we're a little more stoic faced, quiet, and are here just to listen.

JUDGE JONES: Peggy Nelson. Do you solemnly affirm that the testimony you're about to give is the truth?

PEGGY NELSON: Yes, I do. Okay.

The thing that I, where I live, is MSD has been in there making repairs. And our streets have been torn up for over a year now. It has been so bad that we had potholes that needed to be repaired. And I want to know if you're going to be tearing

up the streets also, and how long it will be before you repair the streets. Okay.

The water is tasting good. We're just going to have to pay whatever it costs to keep it safe and not harmful to anyone and enough of it. Let's see, another problem I've had is when I call the water company and tell them that there's a main break somewhere, they're always expecting to have an address. One of the places I reported was at Dale and Hanley. There's no address there. That's an intersection. And I kept -- we just went round and round and round. I finally got kind of rude about the way they treated me on the phone.

I keep telling them, every time I try to give you some information you expect me to have an address number along with the street. Sometimes I can't tell exactly where it's coming from. And that -- I think they should be more courteous towards their customers. Because when I call in, I can give them a good idea on where it's coming from. And I keep seeing water being wasted for a week at a time, and it's still a mess.

1 So that was my complaints. 2 JUDGE JONES: Okay. Just a 3 moment. American Water I think has a 4 question. 5 TIM LUFT: What street do you 6 live on? 7 PEGGY NELSON: Dunkirk Drive, 8 D-u-n-k-i-r-k, Drive. Rock Hill, Missouri 9 63119. 10 TIM LUFT: Thank you. 11 COMMISSIONER STOLL: Thank you 12 for your testimony. 13 PEGGY NELSON: Okay. 14 JUDGE JONES: Okay. We've gone 15 through the list of those who have signed up 16 to make a statement. Is there anyone else 17 present? Yes, sir. You know what, you 18 testified earlier, right? 19 AL RATERMANN: Last night, but I checked with the staff --20 21 JUDGE JONES: It's fine. You 22 If your testimony, however, is going 23 to be similar, I'd rather take someone else 24 first.

AL RATERMANN: I'll be glad to

wait.

JUDGE JONES: In the back, can you come forward, please? Can you raise your right hand? Do you solemnly affirm that the testimony you're about to give is the truth?

STEPHANIE WALKER: Yes.

JUDGE JONES: Thank you. Can you state and spell your name for the court reporter, please?

STEPHANIE WALKER: Stephanie,
S-t-e-p-h-a-n-i-e, Walker, W-a-l-k-e-r.

JUDGE JONES: Thank you, Ms.

Walker. You may proceed.

STEPHANIE WALKER: Yes. I would like to comment on the customer service.

It's really horrible when you call in. The customer service agents don't have any courtesy. It's just not good. I think a lot of them need to go back to training.

And number two, the bill is extremely high. It's too high, and I'd like for you guys to try to find another strategy where you can seek an increase of covering this, these meetings of ours, instead of out of our

pockets. I mean, times are hard. I'm a single parent, two college students. And the utility -- the utility bills combined is as high as my rent. And it is a struggle.

And if we can either vote, or take a survey, or something to see what other ideas we can come up with to see if we can seek the money from somewhere else other than directly out of our pockets. So I'm struggling. I'm partially unemployed, and it's a -- it's a big struggle. So please take that into consideration.

JUDGE JONES: Thank you.

COMMISSIONER COLEMAN: Thank you.

JUDGE JONES: Other gentleman.

Raise your right hand. Do you solemnly affirm that the testimony you're about to give is the truth?

DAVID BEHRENS: Yes.

JUDGE JONES: Thank you, sir. You may proceed. And say and spell your name for the court reporter.

DAVID BEHRENS: My name is David

Behrens. Last name is spelled

B-e-h-r-e-n-s. I live in Glendale,

Missouri, which is in St. Louis County.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

JUDGE JONES: You may need to speak a little louder. Pull the microphone closer to you.

DAVID BEHRENS: I -- I just had -- it's kind of overwhelming with the information, that I haven't had a chance to study completely because I didn't get it until I walked in the door. I've been standing in the back asking a bunch of questions about how this process works. I just wanted to say that as a rate payer, that I definitely support the position that I don't think that the, it should be passed onto the rate payers the risk for this revenue stabilization mechanism and also for this environmental cost adjustment mechanism. I think they're both just devices to pass onto the rate payers. the cost of doing business. And I don't think they should be allowed to be established.

And I'd like more information

1 about what these mechanisms are. I haven't 2 -- I haven't seen anything about that. It 3 seems like it's -- what is it? 4 JUDGE JONES: There -- there are 5 people here from our staff that can help you 6 understand that. If you'll turn around, 7 they'll raise their hands for you back 8 there. 9 DAVID BEHRENS: All right. JUDGE JONES: You can probably go 10 11 right to him and talk to him. 12 DAVID BEHRENS: Okay. So that's 13 all I had. JUDGE JONES: Thank you, Mr. 14 15 Behrens. COMMISSIONER STOLL: Thank you 16 17 for your testimony. 18 JUDGE JONES: Okay, come up. Do 19 you solemnly affirm that the testimony 20 you're about to give is the truth? 21 AL RATERMANN: I do. 22 JUDGE JONES: Thank you. Would 23 you please state and spell your name for the 24 court reporter?

AL RATERMANN: So, Al Ratermann,

R-a-t-e-r-m-a-n-n. Good evening again,
Commissioners. Commissioner Coleman, you
look pretty good for 80 I must say. I am
speaking tonight as a lifelong resident of
St. Louis County and a customer of the
company, St. Louis County Water, predecessor
to Missouri American Water. They purchased
County Water in 1999. So, therefore, I'm
personally speaking as a customer of the
company this evening.

In reviewing the document from the Office of Public Counsel, the handout, I would like to review some points that I agree with the Office of Public Counsel Commissioners, as I held a position on.

I agree with bullet point number two about the environmental cost adjustment. I agree with bullet point number four about Missouri American Water seeks to consolidate its eight water districts currently into three water rate zones. I agree with the assessment of the Office of Public Counsel on this issue.

As long as I've been a customer of the company I believe that it's always,

their rate structure has always been what's referred to as district-specific pricing or rate making. That's been a long held standard for a long time, and so I don't see any problem with changing that structure. I think that has worked adequately for the company for a very long time.

I'm over 60 years old, so I've been around for a while. I know that they've always done very well, the predecessor company, County Water and Missouri American Water.

Kind of to speak off the cuff to the gentleman behind me that had some concerns about the profit -- and I don't mean to be repetitive because you may hear some numbers that I said last night, but he wasn't here, so maybe he needs to here that in their annual report Missouri American Water is required to file with the Public Service Commission every year. Missouri American Water's net income in 2014 was \$42.8 million net income. Their parent corporation, American Water based in Voorhees, New Jersey, their net income in

2014 was \$243 million.

As I stated last night, Missouri American Water's a very profitable company, financially sound. It's always done very well. Also to address this gentleman's concerns, he asked about rate cases and the cost going up. Some documentation that I have is that in June of 2010 the PSC authorized water bills to rise 15 percent in St. Louis County. That was June of 2010.

The last rate case that the water company, Missouri American, filed was in 2012. I'm going to read from a Post Dispatch, article in the Post Dispatch. On March 8th of 2012 Missouri American Water was granted a \$24 million rate increase. It also states in this article that the company stated that its fuel and power costs have increased.

It's my belief, I could be wrong, but I believe the company has the ability through the ratemaking case to request through the process to get recouped costs for these kinds of issues, which are fuel and power costs. I think they already have

that ability. I could be wrong, but I believe that.

Again, as a customer of the company, even though it's not addressed in the -- unless I'm overlooking it -- the revenue stabilization mechanism, I as a consumer am opposed to. I have some documentation on that.

One thing I find odd is that in this request industrial customers of the company will not be considered as an applicable customer rate as far as this RSM, the acronym that they're proposing.

Obviously as a customer I don't think that's fair, that the residential customers should have to absorb the cost, and obviously industrial users are mainly corporations — and I know they're interveners in this case — but I think if we're going to play fair across the board, I think they should have to pay their fair share. And for some reason from what I'm reading they will not be a part of this.

Mr. Don Kevin Donley who spoke earlier in the Q & A session stated that

since the last rate case, which was 2012, the company has invested 380 million.

I'm not exactly sure, he didn't say in what area. I'm assuming it's infrastructure replacement. I can only assume that since he didn't state it. But an article in the Post Dispatch in December of 2014 that deals with the infrastructure system replacement surcharge, which the company can file for every six months in between rate cases, it states that the Missouri American Water increase in 2014 represents \$9 million more annually. In all its infrastructure surcharge collects about \$25.6 million annually.

I'm interpreting what I'm reading is that if you take 25.6 million annually and you multiply that times four -- it's been four years since the last rate case -- then I believe you come up with the amount that they've been able to recoup.

In the question and answer session last evening, the staff -- and I reconfirmed this tonight before the meeting

-- it was stated that \$25.9 million of ISRS surcharge is being rolled into this rate case. So I'll have to have further questions with the staff exactly.

My question out loud, and I'll seek this out with them, I just want to pose the question to the Commissioners, is that 25.9 million is rolled into this rate case, is that over and above the rate request or is that included in? And I'll seek that answer on my own. Thank you.

Also, for anyone in the audience that's interested, if you go to the website Sourcewatch, that's S-o-u-r-c-e-w-a-t-c-h --that's one word, dot com, and you punch in American Water Works, and you will be able to review the salaries of the corporate officers for American Water, the parent corporation of Missouri American Water. I think you -- thank you, Commissioners, for listening to me. I appreciate your time. Thank you.

 $\label{eq:JUDGE JONES: Thank you, Mr.} % \begin{center} \end{center} % \begin{center} \end{cen$

COMMISSIONER STOLL: Thank you

for your testimony.

JUDGE JONES: Is there anyone else in the audience that would like to make a statement? Yes, sir. Please step forward. Raise your right hand, please. Do you solemnly affirm that the testimony you are about to give is the truth?

CHARLES MEADOR: Yes, sir, I do.

JUDGE JONES: Thank you. Please
state and spell your name for the court
reporter.

CHARLES MEADOR. My name is

Charles Meador, spelled M-e-a-d-o-r. I did
give testimony last night at the previous

meeting, but I've since added some things to

it. I would like to introduce into the

record that the seven chapters of the AARP

that I'm representing, as well as myself who

are from St. Louis City, Webster Groves,

River Roads, Sunset Hills, St. Louis Hills,

Indian Hills, and University City, our

members from this roundtable come from as

far away as Hannibal, Missouri. And these

chapters are in and around St. Louis,

Missouri. I would like to ask some

questions, or put some questions before you, not expecting answers; questions for you to consider, if you will, when you're making your decisions.

What do the executives and others below them deserve, do to deserve their salaries in this corporation? What do they do to deserve their bonuses? What do they do to deserve their raises? What do they do to get water to us that deserve these monies?

I do fully expect the PSC to grant at least part of the rate proposal.

It's a fact that I've seen in the years that I've lived here in Missouri for all the utilities, all the utilities get at least part of what they ask for. They never get nothing. I would hope that you would make this the bare minimum that the water company will get. In

The letter they sent out regarding the proposed rate increases in notice of public hearings, if you allow them to rollover the surcharge into permanent rates, they'll get a 9.9 percent increase

permanently forever. That's about \$31 million today. Then this is -- I've heard figures, somebody wants to get 9 percent, but that's in addition to this I believe is what they're saying. Because they want 9.73 percent above that.

A couple more things here. I believe that stockholders should not be guaranteed a profit no matter what company they invest in. They should not be guaranteed a profit. Yet apparently many companies do that, they guarantee a profit. I believe they should use the profits that they earn, the water company and others, but especially the water company in this issue, that the water company should use their profits to make up the monies they need, they say they need, for these revenue stabilization methods. Cost adjustments should come from the profits.

Remember, you folks have a monopoly. The water company has a monopoly in this area. And they -- and the PSC is a body that controls them in part. And you hold them back from really robbing us blind.

I don't believe that they are concerned with anyone who's on a fixed income. They're not concerned with anyone who does not have the money to pay the bills. They're not concerned with anyone who has to scrimp and save to get money for medicine and for food and for utilities. I think I'm finished.

COMMISSIONER STOLL: Thank you Mr. Meador. No question. Thank you, sir, for your testimony.

JUDGE JONES: Is there anyone else who would like to make a statement on the record? Yes, Ms. Rezmer.

LINDA REZMER: Linda Rezmer,

R-e-z-m-e-r. And I was already sworn in. I

just want to point out to everyone in the

audience that they have gotten a lot of

information today. They came with an

opinion. They may have different opinions

or more opinions now. If they do not stand

up and tell this body what they think, the

body is not a mind-reader, they don't know

why you're here. Nobody likes to pay more,

but if you have anything more to say, you

need to say it. And if you would want to

look at more information or don't like to speak in public, they gave you a piece of paper that you need to fill out and get into them in a timely manner so that they know what you're thinking, because they are not mind readers, and you might have some information they'd like to see. Thank you.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

JUDGE JONES: Thank you.

COMMISSIONER STOLL: I might --Judge, I might point out at this time that, relating to your statement, there are forms back there, Missouri Public Service Commission public comment form, which you can fill out. You can get one of these and fill them out and send them in if you'd like to to state your opinion on any issue, but this one in particular. Thank you.

JUDGE JONES: Okay. With that there anyone else who'd like to come up and make a statement?

PEGGY NELSON: Can I say something else, Judge?

> JUDGE JONES: Sure.

PEGGY NELSON: My name is Peggy Another problem I had with MSD Nelson.

tearing up the street -- which I'm expecting Missouri American Water to be tearing up the street also -- is that they use drills, and the streets were creating a powder that went all over everything. And it went on our houses and on our cars. You could not just rinse it off with a hose, you needed to scrub it off. I had to take my car to the car wash and put it through a second time to get it to all come off.

Another thing I had to do is go
to the doctor because that powder got into
my eyes, and I had to get these drops to
make the powder come out. So the streets,
that was something else that I was real
concerned about. So I would like to have
some information about that, what they'll be
doing with that. Okay, thank you.

JUDGE JONES: Thank you, Ms.

Nelson. Yes, sir, please come forward. Do
you solemnly affirm that the testimony
you're about to give is the truth?

JAMES DENT: Absolutely.

JUDGE JONES: Thank you. Please state and spell your name for the court

reporter.

JAMES DENT: James Dent, D-e-n-t.

Just one or two things I want to put out
with this rate increase. First, I live in
the City of Kirkwood, so I'm not affected by
the rate increase. But American Water does
sell bulk water to Kirkwood. So they
actually sell enough water to service
everybody in Kirkwood. And these people are
willing to get charged for it. So you've
got to think about that.

And another thing is, with this rate case tariff, you know, the single tariff deal they've got going on, revenue stabilization thing, the issue with that is they don't have a low income bracket. They don't even have a program like the dollar program that the gas company has. And they should, you guys should actually look into seeing if they offer that. That's just -- if that's available. And I've just never seen it. That's it.

COMMISSIONER STOLL: Thank you for your testimony.

COMMISSIONER COLEMAN: Thank you.

JUDGE JONES: Is there anyone else who'd like to make a statement on the record? Yes, ma'am, please come forward. Do you solemnly affirm that the testimony you're about to give is the truth?

DEBORAH JONES: Yes, sir.

JUDGE JONES: Thank you. Will you please state and spell your name for the court reporter?

DEBORAH JONES: Thank you. My name is Deborah, D-e-b-o-r-a-h, Jones, J-o-n-e-s. I just really want to make a statement and remind everybody that we know that we get water. Water now will become the new oil in terms of pricing in some ways. But we have to remember that they do provide a service, but at the same time they are a publicly-owned company.

Publicly-owned companies have a commitment to their shareholders. Stock is currently being traded at \$46, and in fact had an increase over a certain period of time. And so in dealing with companies that are publicly-owned, there's a certain corporate mindset that I think a lot of

people forget about. And their -- their number one priority is, yes, to provide a service, but it's also to the shareholders. I need everybody to remember that in going forward with dealing with this particular company, because it is a company.

My concern is what part of the company shows the care and interest for the people who support the company? You have large companies like Apple, other companies that are forward thinking that come out with new products, new services, new ideas, all kinds of new gimmicks to get peoples' interest in the products that they're selling.

We need water, so I'm sure that there's interest in us having good, clean, safe water. That's a given. But we also understand that there has to be improvements in the infrastructure in order for us to be able to receive clean, good water. But in today's society and the way our youth are thinking, there has to be an exchange of sorts. Not just say, oh, we're going to provide you water, but there has to be

something more than that.

And if that means having programs, incentives, community-based programs that, where again, the gentleman from AARP said maybe the seniors could get a discount, or maybe there can be some incentive; part of their marketing in terms of the American Water Company can't just be American Water Company. They have to show that they have public interest, they are interested in serving the public, not just by having clean water, but serving in so many other ways. And I think perhaps maybe they've failed -- failed in some of those ways.

So again remember, we're dealing with a publicly-owned company. They're -- they have to -- or they -- they're interested in making a profit. I actually am going to go buy some stock. So thank you. That's all I have to say.

JUDGE JONES: Thank you.

COMMISSIONER COLEMAN: Thank you.

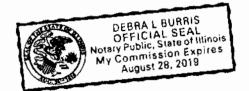
JUDGE JONES: Is there anyone else who'd like to make a statement on the record? Okay. I don't see a show of hands, so with that we will go off the record. That completes this local public hearing. Thank you all very much for coming out. COMMISSIONER STOLL: Thank you. (END OF HEARING.)

REPORTER'S CERTIFICATE

I, DEBRA L. BURRIS, a Certified Court Reporter in and for the States of Missouri and Illinois, do hereby certify that, pursuant to agreement, the witnesses named above came before Judge Jones and were sworn to testify to the truth and nothing but the truth; that the said examination was thereafter caused to be transcribed into typewriting; that this is a true and accurate transcription of the testimony given by the witnesses as aforesaid.

BY THE AUTHORITY BESTOWED UPON ME, I have hereunto set my hand on this LUM DAY OF _______, 2016.

DEBRA L. BURRIS, MO CCR #789, IL CSR #084.004545



#	63121 [1] - 1:6 63131 [1] - 1:23	ALLISON [8] - 6:8, 20:12, 20:15, 20:21,
#084.004545 [1] -	6:00 [1] - 2:3	21:1, 21:4, 21:22,
49:22		22:4
#789 [1] - 49:21	7	Allison [2] - 6:8, 20:16 allow [2] - 9:15, 39:23
\$	789 [1] - 1:16	allowed [11] - 7:21, 7:23, 10:1, 11:5,
\$24 [1] - 34:16	8	11:9, 11:22, 12:1,
\$243 [1] - 34:1 \$31 [1] - 40:1	80 [3] - 16:10, 16:11,	12:8, 25:6, 30:23 Alphonse [1] - 13:19
\$46 [1] - 45:21	32:3	ALPHONSE [15] -
,	8001 [1] - 1:5	13:20, 13:23, 14:3,
0	8th [1] - 34:15	14:5, 15:6, 15:10, 15:14, 15:19, 16:1,
0 [2] - 12:24, 13:1	9	16:6, 16:9, 16:13,
084-004545 [1] - 1:16	0 m 1:2 7:10 26:12	17:13, 17:16
	9 [4] - 1:3, 7:19, 36:13, 40:3	AMERICAN [1] - 1:1
1	9.73 [1] - 40:5	American [27] - 2:4, 6:3, 6:5, 15:12,
1 [1] - 12:25	9.9 [1] - 39:25	15:18, 16:21, 21:9,
11 [1] - 2:23		21:10, 21:12, 27:3,
11th [1] - 3:2	Α	32:7, 32:19, 33:12,
12 [1] - 2:15 12th [1] - 19:2	AARP [2] - 38:17, 47:5	33:19, 33:22, 33:24, 34:3, 34:12, 34:15,
15 [1] - 34:9	ability [2] - 34:21, 35:1	36:12, 37:16, 37:18,
16 [5] - 21:7, 21:13,	able [4] - 5:8, 36:22,	37:19, 43:2, 44:6,
21:17, 21:20, 22:13	37:16, 46:21	47:8, 47:9
1999 [1] - 32:8	absolutely [1] - 43:23	amount [2] - 11:6,
	absorb [1] - 35:16 accurate [1] - 49:12	36:21
	accurate - 45.12	annual [1] - 33:19
2		
_	acronym [1] - 35:13	annually [3] - 36:13,
20 [1] - 13:1		annually [3] - 36:13, 36:15, 36:18
_	acronym [1] - 35:13 added [1] - 38:15	annually [3] - 36:13,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1,	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] -	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:16
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 314 [1] - 1:23	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14,
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearance [1] - 6:16 appearance [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2 4 42.8 [1] - 33:23	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14, 32:16, 32:18, 32:21	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] -
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] - 32:22
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2 4 42.8 [1] - 33:23	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14, 32:16, 32:18, 32:21 agreement [1] - 49:6	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] - 3:22 assigned [1] - 2:8
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 314 [1] - 1:23 31698 [1] - 1:22 380 [1] - 36:2 4 42.8 [1] - 33:23 481-8616 [1] - 1:23	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14, 32:16, 32:18, 32:21 agreement [1] - 49:6 ahead [3] - 2:2, 6:17,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] - 32:22
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 31698 [1] - 1:22 380 [1] - 36:2 4 42.8 [1] - 33:23 481-8616 [1] - 1:23 6 60 [1] - 33:8	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14, 32:16, 32:18, 32:21 agreement [1] - 49:6 ahead [3] - 2:2, 6:17, 24:14 AL [4] - 27:19, 27:25, 31:21, 31:25	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] - 3:22 assigned [1] - 2:8 associated [1] - 12:2
20 [1] - 13:1 2010 [2] - 34:8, 34:10 2012 [4] - 13:11, 34:13, 34:15, 36:1 2014 [4] - 33:22, 34:1, 36:8, 36:12 2016 [2] - 1:3, 49:17 25 [1] - 12:25 25.6 [2] - 36:15, 36:18 25.9 [2] - 37:1, 37:8 29th [1] - 3:1 3 3 [1] - 13:2 314 [1] - 1:23 31698 [1] - 1:22 380 [1] - 36:2 4 42.8 [1] - 33:23 481-8616 [1] - 1:23	acronym [1] - 35:13 added [1] - 38:15 addition [1] - 40:4 address [4] - 26:10, 26:12, 26:18, 34:5 addressed [1] - 35:4 adequately [1] - 33:6 adjustment [4] - 9:16, 10:6, 30:19, 32:17 adjustments [3] - 10:12, 10:15, 40:19 affected [1] - 44:5 affirm [13] - 6:20, 8:24, 13:25, 17:20, 19:14, 25:17, 28:4, 29:19, 31:19, 38:6, 43:21, 45:4 aforesaid [1] - 49:13 agency [1] - 20:22 agents [1] - 28:18 ago [2] - 21:7, 21:13 agree [4] - 32:14, 32:16, 32:18, 32:21 agreement [1] - 49:6 ahead [3] - 2:2, 6:17, 24:14 AL [4] - 27:19, 27:25,	annually [3] - 36:13, 36:15, 36:18 answer [14] - 3:6, 3:14, 15:24, 16:24, 16:25, 17:4, 17:9, 17:10, 21:23, 22:8, 25:1, 25:6, 36:23, 37:11 answered [1] - 3:18 answers [1] - 39:2 anytime [2] - 18:11, 18:12 appear [1] - 3:15 appearance [1] - 6:16 appearances [1] - 6:1 Apple [1] - 46:10 applicable [1] - 35:12 appreciate [3] - 4:1, 22:7, 37:21 area [2] - 36:4, 40:23 article [3] - 34:14, 34:17, 36:7 assessment [1] - 32:22 assigned [1] - 2:8 associated [1] - 12:2 assume [2] - 2:19,

attempting [1] - 18:18 attendance [1] - 4:2 attorneys [1] - 24:23 audience [4] - 5:24, 37:12, 38:3, 41:17 **AUDIENCE** [1] - 2:11 AUTHORITY [1] -49:15 authorized [1] - 34:9 available [1] - 44:21 aware [2] - 4:22, 15:12

best [1] - 16:24

49:15

25:13

29:11

41:4

25:13

24.8

BESTOWED [1] -

better [2] - 18:16,

between [1] - 36:11

beyond [1] - 18:13

big [8] - 7:5, 7:18,

bigger [1] - 10:7

bill [1] - 28:21

7:21, 8:2, 8:5, 8:7,

bills [3] - 29:3, 34:9,

bit [3] - 18:5, 23:19,

blackwell [1] - 24:12

Blackwell [2] - 19:14,

BLACKWELL [14] -

20:5, 20:7, 20:13,

20:19, 20:25, 21:2,

19:17, 19:20, 19:24,

bias [1] - 3:16

body [3] - 40:24, 41:21, 41:22 bonuses [1] - 39:8 **bottom** [1] - 8:9 Box [1] - 1:22 bracket [1] - 44:16 break [2] - 16:22, 26:9 breaks [1] - 8:4 В Bridge [1] - 1:5 bring [1] - 18:20 B-e-h-r-e-n-s [1] - 30:2 broken [1] - 7:22 B-I-a-c-k-w-e-I-I [1] brought [1] - 13:13 19:21 **Building** [1] - 1:5 bad [1] - 25:23 **buildings** [1] - 8:3 balance [3] - 2:16, **bulk** [1] - 44:7 20:2, 20:9 bullet [2] - 32:16, bare [1] - 39:19 32:18 based [5] - 16:14, bunch [2] - 24:2, 16:16, 16:20, 33:24, 30:12 47:3 **Burris** [1] - 1:15 bastards [1] - 24:2 **bURRIS**[1] - 49:3 become [1] - 45:14 **BURRIS** [1] - 49:21 beginning [1] - 6:2 Bush [1] - 17:7 behind [3] - 10:9, business [7] - 23:15, 23:25, 33:14 23:16, 23:17, 23:18, **BEHRENS** [5] - 29:21, 23:20, 30:22 29:25, 30:7, 31:9, buy [3] - 23:3, 47:20 31:12 **BY** [1] - 49:15 Behrens [2] - 30:1, 31:15 C belief [1] - 34:20 **below** [1] - 39:6

21:5, 21:12, 21:16, 22:1, 22:11

blind [1] - 40:25

board [1] - 35:20

cannot [1] - 25:1 capital [1] - 22:21 car [2] - 43:8, 43:9 care [2] - 12:13, 46:8 cars [1] - 43:6 case [17] - 2:3, 2:8, 2:17, 2:24, 3:10, 3:15, 4:9, 4:18, 17:3, 34:11, 34:22, 35:19, 36:1, 36:20, 37:3, 37:8, 44:13 cases [2] - 34:6, 36:11 caused [1] - 49:10 CCR [2] - 1:15, 49:21 certain [2] - 45:22, 45:24 CERTIFICATE [1] -49:1 **Certified** [1] - 49:3 certify [1] - 49:5 **chance** [1] - 30:9 change [3] - 9:12, 9:17, 11:7 changing [1] - 33:5 chapters [2] - 38:17,

38:24 charge [2] - 11:25, 23:18 charged [1] - 44:10 CHARLES [2] - 38:8, 38:12 **Charles** [1] - 38:13 check [2] - 20:2, 20:9 checked [1] - 27:20 city [1] - 15:7 City [9] - 3:2, 14:14, 15:9, 15:13, 19:5, 24:23, 38:19, 38:21, 44:5 claim [1] - 11:19 clarification [2] - 15:4, 16:8 **clarify** [1] - 16:4 clean [3] - 46:17, 46:21, 47:12 clear [1] - 24:16 closed [1] - 23:25 **closer** [1] - 30:6 Coleman [2] - 5:2, 32:2 **COLEMAN** [16] - 5:3, 8:20, 14:25, 15:3, 15:8, 15:11, 15:17, 15:21, 16:3, 16:7, 16:10, 17:12, 19:11, 29:16, 44:25, 47:25 collects [1] - 36:14 college [1] - 29:2 com [1] - 37:15 combined [1] - 29:3 coming [7] - 4:1, 4:10, 5:4, 14:15, 26:20, 26:23, 48:6 comment [2] - 28:16, 42:13 comments [3] - 4:4, 4:7, 4:12 Commission [12] -2:12, 2:16, 2:19, 6:11, 7:25, 9:24, 12:6, 18:18, 20:1, 20:18, 33:21, 42:13 Commission's [1] -3:4 cOMMISSIONER [1] -19:11 Commissioner [6] -3:22, 4:13, 5:1, 24:21, 25:7, 32:2 **COMMISSIONER** [35] - 3:24, 4:15, 5:3, 8:18, 8:20, 13:5, 14:25, 15:3, 15:8, 15:11, 15:17, 15:21, 16:3, 16:7, 16:10,

16:23, 17:12, 18:24, 19:9, 21:10, 21:15, 24:9, 24:13, 27:11, 29:14, 29:16, 31:16, 37:25, 41:8, 42:9, 44:23, 44:25, 47:23, 47:25, 48:7 Commissioners [7] -3:13, 3:22, 5:21, 32:2, 32:15, 37:7, 37:20 commitment [1] -45:20 **community** [1] - 47:3 community-based [1] - 47:3 companies [6] - 16:5, 40:12, 45:19, 45:23, 46:10 company [31] - 2:20, 4:20, 9:15, 11:4, 26:8, 32:6, 32:10, 32:25, 33:7, 33:11, 34:3, 34:12, 34:17, 34:21, 35:4, 35:11, 36:2, 36:10, 39:19, 40:9, 40:14, 40:15, 40:16, 40:22, 44:18, 45:18, 46:6, 46:8, 46:9, 47:17 Company [2] - 47:8, 47:9 Company's [1] - 2:5 complaints [1] - 27:1 **complete** [1] - 5:8 completely [1] - 30:10 completes [1] - 48:5 comply [1] - 12:3 concern [1] - 46:7 concerned [7] - 9:25, 14:11, 14:20, 41:1, 41:3, 41:5, 43:16 concerns [3] - 5:5, 33:15, 34:6 **consider** [1] - 39:3 consideration [3] -4:8, 5:9, 29:12 considered [1] - 35:11 consolidate [1] -32:19 consumer [4] - 23:2, 23:5, 23:18, 35:7 consumers [3] - 20:5, 22:14, 24:5 control [1] - 14:12 controlled [1] - 8:11 controls [1] - 40:24 corporate [2] - 37:17, 45:25

corporation [3] -

33:24, 37:19, 39:7 corporations [2] -23:22, 35:17 correct [1] - 18:25 cost [10] - 10:4, 10:6, 23:15, 23:16, 23:20, 30:19, 30:22, 32:17, 34:7, 35:16 Cost [1] - 40:19 costs [8] - 11:23, 12:3, 18:13, 23:19, 26:4, 34:18, 34:23, 34:25 counsel [1] - 6:13 Counsel [7] - 2:21, 6:7, 6:9, 20:17, 32:12, 32:14, 32:22 count [2] - 10:23, 11:2 counted [1] - 7:16 counting [2] - 11:14, 11.15 counts [1] - 12:12 county [1] - 16:22 County [10] - 9:12, 15:5, 15:15, 18:8, 30:3, 32:5, 32:6, 32:8, 33:11, 34:10 couple [5] - 17:8, 19:25, 23:7, 23:8, 40.7 course [1] - 10:20 court [13] - 3:10, 5:17, 6:24, 9:3, 12:15, 18:1, 19:19, 28:9, 29:24, 31:24, 38:10, 43:25, 45:9 COURT [2] - 17:14, 17:18 Court [1] - 49:4 courteous [1] - 26:21 courtesy [1] - 28:19 cover [2] - 7:19, 15:13 covering [1] - 28:24 creating [1] - 43:4 creeks [1] - 7:13 cross [1] - 24:24 **CSR** [2] - 1:15, 49:22 cuff [1] - 33:13 customer [10] - 4:19, 4:21, 28:16, 28:18, 32:5, 32:9, 32:24, 35:3, 35:12, 35:14 customers [3] - 26:22, 35:10, 35:15

D

D-e-n-t [1] - 44:2 Dale [1] - 26:11 DATE [1] - 1:3 DAVID [5] - 29:21, David [1] - 29:25 **DAY** [1] - 49:17 deal [1] - 44:14 dealing [3] - 45:23, 46:5, 47:16 deals [1] - 36:8 **DEBORAH** [3] - 45:6, 45:10, 45:11 **Deborah** [1] - 45:11 **DEBRA**[1] - 49:3 **Debra** [1] - 1:15 dEBRA[1] - 49:21 **December** [1] - 36:7 decision [2] - 3:16, 4:10 decision-making [1] -3:16 decisions [1] - 39:4 definitely [1] - 30:15 degree [1] - 18:12 **DENT** [2] - 43:23, 44:2 Dent [1] - 44:2 deserve [5] - 39:6, 39:8, 39:9, 39:10 determination [2] -5:10, 19:7 determine [2] - 14:21, 14:22 determines [1] - 14:9 devices [1] - 30:21 difference [2] - 16:15, 16:19 differences [1] - 15:25 different [4] - 16:5, 17:5, 17:6, 41:19 directly [1] - 29:9 discount [1] - 47:6 **Dispatch** [3] - 34:14, 36:7 disrespectful [1] -25:4 district [1] - 33:2 district-specific [1] -33:2 districts [1] - 32:20 docket [1] - 3:9 doctor [1] - 43:12 document [1] - 32:11 documentation [2] -34:7, 35:8 dollar [2] - 14:10, 44:17 don [1] - 35:24 done [3] - 8:10, 33:10, 34.4 **Donley** [1] - 35:24

door[1] - 30:11

29:25, 30:7, 31:9,

31:12

doors [1] - 23:25 dot [1] - 37:15 down [3] - 11:5, 16:22, 24:14 dozen [1] - 22:12 drills [1] - 43:3 Drive [2] - 27:7, 27:8 drops [1] - 43:13 drought [1] - 13:11 dry [2] - 9:19, 11:8 Dunkirk [1] - 27:7 DUNKIRK [1] - 27:8 during [4] - 3:19, 11:7, 14:16, 16:25

Ε

earn [1] - 40:14 easy [1] - 7:17 effort [1] - 14:11 eight [2] - 21:20, 32:20 either [2] - 16:18, 29:5 **END** [1] - 48:10 ended [1] - 3:6 engineer [1] - 18:12 entries [1] - 6:1 entry [1] - 6:16 environmental [7] -10:6, 11:23, 11:24, 12:4, 13:1, 30:19, 32:17 especially [2] - 14:16, 40:15 established [1] -30:24 evening [7] - 2:20, 4:1, 4:12, 5:4, 32:1, 32:10, 36:24 eventually [1] - 19:3 evidence [1] - 24:24 evidentiary [2] - 2:25, 19:4 exactly [3] - 26:19, 36:3, 37:4 examination [1] - 49:9 examining [1] - 24:24 example [2] - 11:8, 14:13 exchange [1] - 46:23 **executives** [1] - 39:5 expect [2] - 26:17, 39:12 expecting [3] - 26:9, 39:2, 43:1 expenditures [1] -22.22 explanation [2] - 9:14, 10:10 extremely [2] - 13:10,

28:21 **eyes** [1] - 43:13

F

faced [1] - 25:14 fact [3] - 14:6, 39:14, 45:21 factor [1] - 14:22 factors [1] - 9:20 facts [1] - 19:6 failed [2] - 47:14 **fails** [1] - 8:5 fair [4] - 13:16, 35:15, 35:20, 35:21 far [7] - 4:14, 14:20, 16:14, 16:20, 20:11, 35:12, 38:23 favor [1] - 13:9 February [2] - 1:3, 3:1 federal [1] - 11:24 fees [1] - 8:7 fight [1] - 7:25 figure [1] - 18:18 figures [1] - 40:3 file [2] - 33:20, 36:10 filed [1] - 34:12 fill [3] - 42:3, 42:14, 42:15 finally [1] - 26:14 **financially** [1] - 34:4 fine [1] - 27:21 finished [1] - 41:7 first [6] - 6:17, 12:24, 14:10, 19:25, 27:24, 44.4 five [2] - 14:18, 21:19 fix [1] - 7:11 fixed [3] - 8:12, 8:13, 41:2 Floyd [1] - 19:14 FLOYD [15] - 19:17, 19:20, 19:24, 20:5, 20:7, 20:13, 20:19, 20:25, 21:2, 21:5, 21:12, 21:16, 22:1, 22:11 flush [1] - 7:11 flushed [1] - 7:13 folks [2] - 17:8, 40:21 followed [1] - 3:7 food [2] - 8:14, 41:6 **FOR** [1] - 1:1 forever [1] - 40:1 forget [1] - 46:1 form [1] - 42:13 forms [1] - 42:11 forth [1] - 18:21 forward [8] - 4:11, 5:6, 28:3, 38:5, 43:20,

45:3, 46:5, 46:11 four [4] - 21:19, 32:18, 36:19 fuel [2] - 34:18, 34:24 fully [1] - 39:12

G

gallon [2] - 23:8, 23:9 gallons [2] - 7:12, 7:16 gas [2] - 23:3, 44:18 general [2] - 2:5, 2:22 gentleman [4] - 17:7, 29:17, 33:14, 47:4 gentleman's [1] - 34:5 gimmicks [1] - 46:13 given [2] - 46:18, 49:13 glad [1] - 27:25 Glen [1] - 17:20 GLEN [3] - 17:23, 18:2, 19:8 Glendale [1] - 30:2 government [1] -20:22 grant [1] - 39:13 granted [1] - 34:16 greed [2] - 8:1 greedy [3] - 24:2, 24:3 groceries [1] - 23:3 Groves [1] - 38:19 grow [1] - 7:21 guarantee [1] - 40:12 guaranteed [2] - 40:9, 40.11 quess [1] - 23:21 guys [7] - 20:2, 20:3. 20:9. 21:18. 23:11.

Н

28:22, 44:19

half [1] - 22:12 hand [11] - 5:15, 6:19, 8:23, 11:10, 11:12, 11:13, 12:9, 28:4, 29:18, 38:5, 49:16 handout [1] - 32:12 hands [7] - 10:11, 11:14, 11:15, 12:9, 12:11, 31:7, 48:3 Hanley [1] - 26:11 Hannibal [1] - 38:23 happy [1] - 9:23 hard [1] - 29:1 harder [2] - 8:14 harmful [1] - 26:5 heading [1] - 15:20 hear [7] - 2:9, 4:4,

4:17, 4:19, 4:23, 5:7, 33:16 heard [2] - 10:9, 40:2 **HEARING** [2] - 1:1, 48.10 hearing [10] - 2:9, 2:14, 3:1, 3:3, 3:20, 4:2, 4:11, 19:2, 25:8, 48.5 hearings [4] - 2:13, 17:1, 19:4, 39:23 **Hector** [1] - 13:19 held [4] - 2:13, 3:1, 32:15, 33:3 help [3] - 3:19, 21:22, 31:5 helps [2] - 7:25, 25:12 hereby [1] - 49:5 hereunto [1] - 49:16 high [3] - 28:21, 28:22, 29:4 Hill [1] - 27:8 Hills [3] - 38:20, 38:21 hold [1] - 40:25 home [1] - 14:18 hope [2] - 25:12, 39:18 horrible [1] - 28:17 hose [1] - 43:7 hot [1] - 13:10 hours [2] - 14:18, 14:19 houses [1] - 43:6 hydrants [1] - 14:16

idea [1] - 26:23

ideas [2] - 29:7, 46:12 IL [2] - 1:16, 49:22 Illinois [1] - 49:5 immediate [1] - 5:2 impasse [1] - 23:24 **important** [3] - 4:3, 4:9 improvements [2] -22:22, 46:19 improving [1] - 7:7 incentive [1] - 47:7 incentives [1] - 47:3 include [1] - 2:18 included [2] - 3:9, 37:10 includes [1] - 3:5 income [7] - 8:12, 8:13, 33:22, 33:23, 33:25, 41:2, 44:16 increase [13] - 2:6, 4:25, 8:8, 18:6, 18:7, 22:21, 28:24, 34:16,

36:12, 39:25, 44:4, 44:6, 45:22 increased [1] - 34:19 increases [4] - 18:13, 21:17, 22:13, 39:22 **INCREASES** [1] - 1:1 Indian [1] - 38:21 industrial [2] - 35:10, 35:17 inflation [1] - 18:14 information [9] - 5:6, 24:20, 26:17, 30:9, 30:25, 41:18, 42:1, 42:7, 43:17 infrastructure [5] -7:8, 36:5, 36:8, 36:14, 46:20 Infrastructure's [1] -8:3 instead [1] - 28:25 interacted [1] - 4:20 interest [4] - 46:8, 46:14, 46:17, 47:10 interested [3] - 37:13, 47:11, 47:19 interests [3] - 2:17, 2:22, 20:23 interpreting [1] -36:17 intersection [1] -26:12 interveners [1] - 35:18 introduce [2] - 3:21, 38:16 invest [2] - 23:15, 40:10 invested [1] - 36:2 investments [1] - 12:3 ISRS [1] - 37:1 issue [4] - 32:23, 40:15, 42:16, 44:15 issues [3] - 4:22, 4:23,

J

34:24

J-o-n-e-s [1] - 45:12

J.C [1] - 1:5

JAMES [2] - 43:23,

44:2

james [1] - 44:2

Jeff [1] - 3:2

Jefferson [2] - 19:5,

24:22

Jersey [1] - 33:25

Jim [1] - 17:7

job [1] - 20:23

Jones [3] - 2:7, 45:11,

49:7

JONES [68] - 2:1,

2:12, 4:13, 5:1, 5:12, 6:6, 6:10, 6:14, 6:23, 7:3, 8:16, 8:22, 9:2, 9:6, 10:17, 10:20, 10:24, 12:17, 12:21, 13:4, 13:7, 13:17, 13:21, 13:24, 14:4, 14:24, 15:2, 17:19, 17:24, 18:23, 19:13, 19:18, 19:22, 20:4, 20:6, 24:7, 24:11, 25:16, 27:2, 27:14, 27:21, 28:2, 28:8, 28:13, 29:13, 29:17, 29:22, 30:4, 31:4, 31:10, 31:14, 31:18, 31:22, 37:23, 38:2, 38:9. 41:11. 42:8. 42:18. 42:23. 43:19. 43:24, 45:1, 45:6, 45:7, 45:10, 47:22, 48:1 Joseph's [1] - 16:18 **Jr** [2] - 13:19, 17:17 Judge [4] - 6:4, 42:10, 42:22, 49:7 JUDGE [66] - 2:1, 2:12, 4:13, 5:1, 5:12, 6:6, 6:10, 6:14, 6:23, 7:3, 8:16, 8:22, 9:2, 9:6, 10:17, 10:20, 10:24, 12:17, 12:21, 13:4, 13:7, 13:17, 13:21, 13:24, 14:4, 14:24, 15:2, 17:19, 17:24, 18:23, 19:13,

13:4, 13:7, 13:17, 13:21, 13:24, 14:4, 14:24, 15:2, 17:19, 17:24, 18:23, 19:13, 19:18, 19:22, 20:4, 20:6, 24:7, 24:11, 25:16, 27:2, 28:8, 28:13, 29:13, 29:17, 29:22, 30:4, 31:4, 31:10, 31:14, 31:18, 31:22, 37:23, 38:2, 38:9, 41:11, 42:8, 42:18, 42:23, 43:19, 43:24, 45:1, 45:7, 47:22, 48:1 judge [1] - 2:7 June [2] - 34:8, 34:10

Justin [2] - 6:8, 20:16

jury [2] - 24:17, 24:19

20:12, 20:15, 20:21,

21:1, 21:4, 21:22,

JUSTIN [8] - 6:8,

22:4

keep [8] - 7:6, 9:16,

10:1, 10:2, 12:11, 26:5, 26:16, 26:24

Kennard [1] - 2:7

kept [1] - 26:13

Kevin [1] - 35:24

kind [9] - 7:25, 18:14, 20:2, 20:8, 20:9, 22:1, 26:14, 30:8, 33:13

kinds [2] - 34:24, 46:13

Kirkwood [3] - 44:5, 44:7, 44:9

L

looking [1] - 4:11 loud [1] - 37:5 louder [1] - 30:5 Louis [13] - 1:4, 1:6, 1:23, 9:12, 15:13, 18:8, 30:3, 32:5, 32:6, 34:10, 38:19, 38:20, 38:24 love [1] - 22:4 low [1] - 44:16 lower [2] - 9:21, 13:10 LUFT [5] - 6:4, 13:9, 13:16, 27:5, 27:10 Luft [1] - 6:5

М

lady [3] - 10:22, 11:2, 12:12 large [1] - 46:10 Last [1] - 30:1 last [15] - 2:14, 9:3, 9:10, 9:14, 17:25, 21:20, 22:13, 27:19, 33:17, 34:2, 34:11, 36:1, 36:20, 36:24, 38:14 leaks [1] - 7:10 learn [1] - 18:5 least [3] - 22:12, 39:13, 39:16 **left** [2] - 4:14, 5:2 legally [1] - 25:5 letter [1] - 39:21 Lic [2] - 1:16 life [1] - 18:8 lifelong [1] - 32:4 Linda [2] - 8:23, 41:14 **LINDA** [10] - 9:1, 9:4, 9:8, 10:18, 10:21, 11:1, 12:20, 12:23, 13:13, 41:14 line [2] - 8:9, 18:20 lines [1] - 7:12 list [5] - 5:13, 5:23, 17:19, 19:13, 27:15 listen [2] - 24:25, 25:15 listening [2] - 17:2, 37.21 live [8] - 3:3, 15:4, 15:7, 15:9, 25:20, 27:6, 30:2, 44:4 lived [2] - 18:8, 39:15 local [8] - 2:9, 2:13, 4:2, 11:24, 17:1, 19:2, 25:8, 48:5 **LOCATION** [1] - 1:4 look [6] - 5:5, 19:6, 24:1, 32:3, 42:1, 44:19

M-e-a-d-o-r[1] - 38:13 m-e-r [1] - 9:5 ma'am [1] - 45:3 main [1] - 26:8 major [1] - 23:22 mandates [2] - 11:25, 12:4 manner [1] - 42:4 March [2] - 3:1, 34:15 marketing [1] - 47:7 math [1] - 36:16 matter [2] - 2:15, 40:9 McCoy [1] - 13:19 MCCOY [15] - 13:20, 13:23, 14:3, 14:5, 15:6, 15:10, 15:14, 15:19, 16:1, 16:6, 16:9, 16:13, 17:13,

MEADOR [2] - 38:8, 38:12 **Meador** [2] - 38:13, 41:9 **mean** [4] - 23:11, 25:3,

17:16, 17:17

ME [1] - 49:16

29:1, 33:16 means [2] - 25:9, 47:2 mechanism [3] -30:18, 30:20, 35:6

mechanisms [1] -31:1 medicine [1] - 41:6

meeting [3] - 3:5,

36:25, 38:15 meetings [1] - 28:25 members [1] - 38:22 mention [1] - 18:25

mentioning [1] - 9:18 mess [1] - 26:25 met [1] - 2:19

methods [1] - 40:19 microphone [2] -10:24, 30:5 MISSOURI [1] - 1:1 Missouri [32] - 1:4, 1:6, 1:23, 2:4, 6:3, 6:5, 9:23, 12:5, 13:12, 15:12, 15:18, 20:1, 21:8, 21:9, 27:8, 30:3, 32:7, 32:19, 33:12, 33:19, 33:21, 34:2, 34:12, 34:15, 36:12, 37:19, 38:23, 38:25, 39:15, 42:12, 43:2, 49:5 mistaken [1] - 23:10 **MO**[2] - 1:16, 49:21 moment [1] - 27:3 money [4] - 23:13, 29:8, 41:4, 41:6 monies [2] - 39:11, 40:17 monopoly [2] - 40:22 months [1] - 36:10 MSD [2] - 25:20, 42:25 multiply [1] - 36:19 must [1] - 32:3

might [4] - 9:22, 42:6,

million [10] - 33:23,

37:1, 37:8, 40:2

mind-reader [1] -

mindset [1] - 45:25

minimum [1] - 39:19

42.6

41:22

34:1. 34:16. 36:2.

36:13, 36:15, 36:18,

mind [3] - 25:9, 41:22,

42:9, 42:10

Ν

name [19] - 2:7, 5:17, 6:18, 6:24, 9:3, 17:15, 17:25, 19:19, 28:9, 29:24, 29:25, 30:1, 31:23, 38:10, 38:12, 42:24, 43:25, 45:8. 45:11 named [1] - 49:7 **Natural** [1] - 1:5 need [11] - 4:22, 7:19, 8:10, 28:20, 30:4, 40:17, 40:18, 41:25, 42:3, 46:4, 46:16 needed [3] - 16:8, 25:24, 43:7 needs [1] - 33:18 negotiating [1] - 23:23 Nelson [3] - 25:16, 42:25, 43:20 **NELSON** [5] - 25:19, 27:7, 27:13, 42:21,

net [3] - 33:22, 33:23, 33.25 neutral [3] - 2:20, 17:1. 21:3 never [3] - 18:9, 39:17, 44.21 New [1] - 33:25 new [7] - 8:2, 8:3, 45:15, 46:12, 46:13 Next [1] - 17:19 next [2] - 8:22, 19:13 nickel [2] - 23:6, 23:7 night [4] - 27:19, 33:17, 34:2, 38:14 nobody [2] - 11:11, 41:23 nothing [5] - 22:15, 23:5, 24:4, 39:18, 49:8 notice [1] - 39:23 number [7] - 2:3, 2:13, 26:18, 28:21, 32:16, 32:18, 46:2 numbers [1] - 33:17

42:24

0

objections [1] - 11:17

obviously [2] - 35:14,

obvious [1] - 16:19

object [2] - 11:12,

12:10

35:16 occasionally [1] -14:14 **odd** [1] - 35:9 **OF** [2] - 48:10, 49:17 offer [2] - 12:14, 44:20 Office [7] - 2:21, 6:6, 6:9, 20:16, 32:12, 32:14, 32:22 officers [1] - 37:18 oil [1] - 45:15 old [2] - 16:11, 33:8 on-the-record [1] - 3:7 one [10] - 11:18, 14:7, 23:23, 26:10, 35:9, 37:15, 42:14, 42:17, 44:3, 46:2 opinion [5] - 7:20, 12:14, 13:15, 41:19, 42.16 opinions [3] - 5:5, 41:19, 41:20 opportunity [2] - 5:25, 21:24 oppose [2] - 10:13, 10:14 opposed [1] - 35:7

order [1] - 46:20 overlooking [1] - 35:5 overruns [2] - 10:4, 10:7 overwhelming [1] -30:8 own [3] - 22:15, 23:4, 37:11 owned [4] - 45:18, 45:19, 45:24, 47:17

Ρ

P.O [1] - 1:22

page [1] - 9:11 paper [2] - 12:18, 42:3 paragraph [6] - 10:6, 10:13, 10:15, 11:22, 12:24, 13:1 paragraphs [1] - 9:11 parent [3] - 29:2, 33:23, 37:18 parents [3] - 14:14, 15:6, 15:9 part [7] - 9:25, 35:23, 39:13, 39:17, 40:24, 46:7, 47:7 partial [1] - 25:11 partially [1] - 29:10 particular [2] - 42:17, 46:5 parties [7] - 2:17, 2:18, 2:24, 5:21, 6:2, 13:18, 17:2 parts [1] - 17:6 party [1] - 6:15 pass [1] - 30:21 passed [1] - 30:16 past [1] - 4:20 pay [8] - 23:19, 24:5, 26:4, 35:21, 41:4, 41:23 paychecks [1] - 8:2 payer [1] - 30:14 payers [2] - 30:17, 30:21 paying [1] - 23:13 **PAYNE** [1] - 6:12 Payne [1] - 6:12 peggy [1] - 25:16 Peggy [1] - 42:24 PEGGY [5] - 25:19, 27:7, 27:13, 42:21, 42:24 pending [2] - 4:18, 4:24 Penney [1] - 1:5 pennies [2] - 23:7, 23:8 people [9] - 3:19,

8:13, 10:9, 11:19, 16:4, 31:5, 44:9, 46:1, 46:9 peoples' [1] - 46:13 per[1] - 14:10 percent [5] - 7:19, 34:9, 39:25, 40:3, 40.6 percentage [1] - 14:10 perhaps [1] - 47:13 period [1] - 45:22 permanent [1] - 39:24 permanently [1] - 40:1 personally [1] - 32:9 **Phil** [2] - 6:18, 7:1 **PHIL** [4] - 6:22, 7:1, 7.4 phone [1] - 26:15 piece [1] - 42:2 place [2] - 14:17, 16:24 places [1] - 26:10 plain [1] - 8:15 play [1] - 35:19 pleased [1] - 18:10 pockets [2] - 29:1, 29:9 point [5] - 23:21, 32:16, 32:18, 41:16, 42:10 points [1] - 32:13 population [3] - 16:14, 16:16, 16:20 portion [2] - 3:7, 22:25 pose [1] - 37:6 position [2] - 30:15, 32.15 Post [3] - 34:13, 34:14, 36:7 potholes [1] - 25:24 powder [3] - 43:4, 43:12, 43:14 power [2] - 34:18, 34:25 predecessor [2] -32:6, 33:11 prefer [1] - 4:5 present [6] - 3:10, 5:22, 6:2, 6:15, 13:18, 27:17 presiding [1] - 2:8 **pretty** [1] - 32:3 previous [1] - 38:14 pricing [2] - 33:2, 45:15 **PRIMO** [1] - 1:22 **priority** [1] - 46:2 problem [4] - 16:8, 26:7, 33:5, 42:25 proceed [4] - 9:7,

19:23, 28:14, 29:23 process [8] - 3:17, 4:10, 9:25, 18:25, 21:24, 24:20, 30:13, 34:23 produce [1] - 23:4 products [2] - 46:12, 46.14 profit [7] - 7:6, 22:25, 33:15, 40:9, 40:11, 40:12, 47:19 **profitable** [1] - 34:3 profits [4] - 10:2, 40:13, 40:17, 40:20 program [2] - 44:17, 44:18 programs [2] - 47:3, 47:4 prompt [1] - 5:18 property [1] - 7:14 proposal [3] - 9:12, 9:13, 39:13 proposed [2] - 18:6, 39:22 proposing [1] - 35:13 provide [4] - 21:25, 45:17, 46:2, 46:25 providing [1] - 4:21 PSC [3] - 34:8, 39:12, 40:23 public [15] - 2:9, 2:13, 2:23, 3:8, 4:2, 17:1, 19:2, 20:18, 25:8, 39:23, 42:2, 42:13, 47:10, 47:11, 48:5 **Public** [14] - 2:21, 6:7, 6:9, 9:24, 12:5, 18:17, 20:1, 20:17, 20:18, 32:12, 32:14, 32:22, 33:20, 42:12 publicly [4] - 45:18, 45:19, 45:24, 47:17 publicly-owned [4] -45:18, 45:19, 45:24, 47:17 Pull [1] - 30:5 punch [1] - 37:15 purchased [1] - 32:7 pursuant [1] - 49:6 put [4] - 8:14, 39:1, 43:9, 44:3 putting [2] - 13:14, 24:23

Q

questions [19] - 3:14, 3:18, 5:20, 9:9, 13:17, 15:24, 16:25, 17:4, 17:9, 19:25,

quite [1] - 23:12

35:22

reasonable [1] - 9:22

receive [1] - 46:21

22:8, 24:18, 25:2, 25:6, 30:13, 37:4, 39:1, 39:2 quiet [1] - 25:14

R R-a-t-e-r-m-a-n-n [1] -32:1 R-e-z-m-e-r [1] - 41:15 R-o-e-m-m-i-c-h [1] -7.2 raise [13] - 5:15, 6:19, 8:23, 9:21, 11:5, 11:10, 11:13, 12:8, 12:11, 28:3, 29:18, 31:7, 38:5 raised [1] - 11:12 raises [1] - 39:9 **RATE** [1] - 1:1 rate [35] - 2:5, 4:18, 4:24, 5:10, 7:18, 9:12, 9:16, 14:9, 18:6, 18:14, 21:17, 22:12, 22:21, 30:14, 30:17, 30:21, 32:21, 33:1, 33:3, 34:6, 34:11, 34:16, 35:12, 36:1, 36:11, 36:20, 37:2, 37:8, 37:9, 39:13, 39:22, 44:4, 44:6, 44:13 ratemaking [1] - 34:22 RATERMANN [4] -27:19, 27:25, 31:21, 31.25 Ratermann [2] -31:25, 37:24 rates [10] - 7:17, 9:17, 9:21, 11:5, 11:7, 13:10, 14:23, 15:25, 17:5, 39:25 rather [1] - 27:23 rating [1] - 16:15 read [3] - 12:15, 12:18, 34:13 reader [1] - 41:22 readers [1] - 42:6 reading [2] - 35:22, 36:17 real [2] - 24:16, 43:15 reality [1] - 18:21 really [6] - 22:5, 24:16, 25:11, 28:17, 40:25, 45:12 reason [2] - 21:6,

receiving [1] - 5:6 reconfirmed [1] -36:25 record [9] - 3:7, 3:9, 13:12, 20:15, 38:17, 41:13, 45:3, 48:3, 48.4 recoup [1] - 36:22 recouped [1] - 34:23 recover [1] - 12:2 referred [1] - 33:2 referring [2] - 9:10, 9:13 regarding [2] - 14:8, 39:22 **REGARDING** [1] - 1:1 regulatory [1] - 9:13 relating [1] - 42:11 remain [1] - 5:19 remember [4] - 40:21, 45:16, 46:4, 47:16 remind [2] - 3:12, 45:13 rent [1] - 29:4 repair [1] - 26:2 repaired [1] - 25:24 repairs [3] - 7:8, 7:9, 25:21 repetitive [1] - 33:16 replaced [1] - 8:4 replacement [2] -36:5, 36:9 report [1] - 33:19 Reported [1] - 1:15 reported [1] - 26:11 reporter [13] - 3:10, 5:17, 6:25, 9:3, 12:16, 18:1, 19:19, 28:10, 29:24, 31:24, 38:11, 44:1, 45:9 REPORTER [2] -17:14, 17:18 **Reporter** [1] - 49:4 REPORTER'S [1] -**REPORTING** [1] - 1:22 represent [2] - 20:17, 20.23 representing [1] -38:18 represents [2] - 2:22, 36:13 **REQUEST** [1] - 1:1 request [5] - 2:5, 5:10, 34:22, 35:10, 37:9 required [2] - 12:3, 33:20

resident [1] - 32:4

residential [1] - 35:15

resolving [1] - 2:15

respond [2] - 15:1, 24:19 response [1] - 3:15 rest [1] - 10:8 revenue [7] - 9:16, 10:2, 11:6, 30:18, 35:6, 40:18, 44:14 revenues [1] - 12:2 review [3] - 9:24, 32:13, 37:17 reviewed [1] - 12:5 reviewing [1] - 32:11 **REZ** [1] - 9:4 Rezmer [4] - 8:23, 13:19, 41:13, 41:14 **REZMER** [10] - 9:1, 9:4, 9:8, 10:18, 10:21, 11:1, 12:20, 12:23, 13:13, 41:14 rinse [1] - 43:7 ripped [1] - 23:6 rise [1] - 34:9 risk [1] - 30:17 River [1] - 38:20 Road [1] - 1:5 Roads [1] - 38:20 robbing [1] - 40:25 Rock [1] - 27:8 Roemmech [1] - 6:18 ROEMMICH [3] - 6:22, 7:1, 7:4 Roemmich [2] - 7:2, role [2] - 24:16, 25:12 rolled [2] - 37:2, 37:8 rollover [1] - 39:24 Room [1] - 1:5 round [3] - 26:13, 26:14 roundtable [1] - 38:22 **RSM** [1] - 35:12 rude [1] - 26:14 running [1] - 14:17 Rupp [2] - 4:14, 25:7 **RUPP** [2] - 4:15, 24:13

S

safe [2] - 26:5, 46:18 salaries [2] - 37:17, 39:7 save [1] - 41:6 scheduled [1] - 2:25 scrimp [1] - 41:5 scrub [1] - 43:8 seated [1] - 5:19 second [3] - 10:13, 12:24, 43:9 section [1] - 9:10

see [18] - 6:16, 7:7,
7:8, 7:9, 7:15, 8:1,
9:23, 11:11, 12:9,
16:17, 18:13, 22:20,
26:6, 29:6, 29:7,
33:4, 42:7, 48:3
seeing [2] - 26:24,
44:20
seek [4] - 28:24, 29:8,
37:6, 37:10 seeks [1] - 32:19
seem [1] - 9:22
sell [2] - 44:7, 44:8
selling [1] - 46:15
send [1] - 42:15
seniors [1] - 47:5
sense [1] - 20:24
sent [1] - 39:21
serious [1] - 5:8
SERVICE [1] - 1:22
Service [7] - 9:24,
12:6, 18:17, 20:1,
20:18, 33:21, 42:12
service [7] - 4:19,
4:21, 28:16, 28:18,
44:8, 45:17, 46:3
services [2] - 2:6,
46:12
serving [2] - 47:11, 47:12
session [3] - 3:6,
35:25, 36:24
set [1] - 49:16
seven [2] - 14:19,
38:17
several [1] - 24:21
severe [1] - 13:11
sewer [2] - 2:6, 23:2
share [1] - 35:21
shareholder [1] - 23:1
shareholders [5] -
22:17, 23:1, 23:13,
45:20, 46:3
show [3] - 10:11, 47:9,
48:3
showing [1] - 3:16
shows [1] - 46:8
sick [2] - 18:10, 23:9
sides [2] - 5:7, 5:9
signed [2] - 5:13, 27:15
similar [1] - 27:23
similarly [1] - 10:5
simple [1] - 8:15
single [2] - 29:2, 44:13
sit [2] - 24:14, 24:25
sitting [1] - 10:9
six [3] - 14:18, 21:20,
36:10
society [1] - 46:22

solemnly [13] - 6:19, 8:24, 13:24, 13:25, 17:20, 19:14, 25:17,
28:4, 29:18, 31:19, 38:6, 43:21, 45:4 someone [2] - 25:7, 27:23
sometimes [5] - 7:9, 23:14, 23:24, 25:4, 26:19 somewhere [3] - 7:17,
26:9, 29:8 sorry [2] - 16:6, 24:2
sorts [1] - 46:24 sound [1] - 34:4 Sourcewatch [1] -
37:14 SOURCEWATCH [1] - 37:14
space [1] - 8:6 spade [2] - 23:25, 24:1 speaking [2] - 32:4, 32:9
specific [1] - 33:2 specifics [1] - 15:23 spell [12] - 5:16, 6:24,
9:3, 17:15, 17:25, 19:19, 28:9, 29:23, 31:23, 38:10, 43:25, 45:8
spelled [2] - 30:1, 38:13
spoken [1] - 14:7 Spring [1] - 16:17 St [14] - 1:4, 1:6, 1:23, 9:12, 15:13, 16:18, 18:8, 30:3, 32:5, 32:6, 34:10, 38:19, 38:20, 38:24
stabilization [4] - 30:18, 35:6, 40:19, 44:15
staff [9] - 2:18, 6:10, 6:13, 15:22, 17:3, 27:20, 31:5, 36:24, 37:4
stakeholders [1] - 22:17 stand [2] - 10:25,
41:20 standard [1] - 33:4
standing [1] - 30:12 start [2] - 13:21, 13:22 started [4] - 2:2, 6:17, 21:7, 21:13
starting [1] - 19:1 state [10] - 2:14, 11:24, 20:21, 28:9,
31:23, 36:6, 38:10,

42:16, 43:25, 45:8

State [2] - 17:6, 19:3 statement [10] - 5:19, 5:25, 27:16, 38:4, 41:12, 42:11, 42:20, 45:2, 45:13, 48:2 statements [3] - 3:8, 3:11, 5:14 **States** [1] - 49:4 states [2] - 34:17, 36:11 step [1] - 38:4 **STEPHANIE** [4] - 28:7, 28:11, 28:12, 28:15 Stephanie [1] - 28:11 still [3] - 11:15, 14:19, 26:25 stock [2] - 45:20, 47:20 stockholders [1] -40:8 stoic [1] - 25:14 Stoll [2] - 3:22, 24:21 STOLL [18] - 3:24, 8:18, 13:5, 16:23, 18:24, 19:9, 21:10, 21:15, 24:9, 27:11, 29:14, 31:16, 37:25, 41:8, 42:9, 44:23, 47:23, 48:7 strategy [1] - 28:23 street [4] - 26:19, 27:5, 43:1, 43:3 streets [5] - 25:22, 26:1, 26:2, 43:4, 43:14 **structure** [2] - 33:1, 33:5 struggle [2] - 29:4, 29:11 struggling [1] - 29:10 students [1] - 29:2 study [1] - 30:10 summertime [1] -14:16 **Summit** [1] - 1:5 Sunset [1] - 38:20 support [4] - 10:12, 10:14, 30:15, 46:9 surcharge [4] - 36:9, 36:14, 37:2, 39:24 **surcharges** [1] - 12:5 **survey** [1] - 29:6 swear [1] - 13:22 sworn [4] - 5:16, 12:22, 41:15, 49:8 system [1] - 36:9

Т

table [2] - 5:14, 8:15

ten [1] - 21:20 terms [2] - 45:15, 47:7 testified [1] - 27:18 testify [2] - 4:17, 49:8 testimony [30] - 5:18, 6:20, 8:19, 8:24, 13:6, 14:1, 17:11, 17:21, 18:4, 19:15, 21:25, 22:2, 24:10, 25:17, 27:12, 27:22, 28:5, 29:15, 29:19, 31:17, 31:19, 38:1, 38:6, 38:14, 41:10, 43:21, 44:24, 45:4, 47:24, 49:12 **THE** [1] - 49:15 thereafter [1] - 49:10 therefore [1] - 32:8 they've [5] - 7:20, 33:10, 36:22, 44:14, 47:14 thinking [3] - 42:5, 46:11, 46:23 third [4] - 10:5, 10:15, 11:21, 12:25 thorough [1] - 17:10 thoughts [2] - 4:17, 4:24 Thousands [1] - 7:12 three [1] - 32:21 **TIM** [5] - 6:4, 13:9, 13:16, 27:5, 27:10 Tim [1] - 6:4 timely [1] - 42:4 today [2] - 40:2, 41:18 today's [1] - 46:22 tonight [2] - 32:4, 36:25 took [1] - 16:11 torn [1] - 25:22 towards [1] - 26:21 traded [1] - 45:21 training [1] - 28:20 transcribe [1] - 3:11 transcribed [1] - 49:10 transcription [1] -49:12 treated [1] - 26:15 trial [2] - 24:17, 24:22 true [1] - 49:11 truth [14] - 6:21, 8:25, 14:2, 17:22, 19:16, 25:18, 28:6, 29:20, 31:20, 38:7, 43:22, 45:5, 49:8, 49:9

tariff [2] - 44:13, 44:14

tastes [1] - 18:9

tasting [1] - 26:3

43:1, 43:2

tearing [3] - 25:25,

try [3] - 25:10, 26:17, 28:23 trying [4] - 18:5, 18:15, 18:15, 18:16, 22:19 turn [4] - 10:19, 11:15, 23:6, 31:6 two [9] - 9:10, 9:14, 11:16, 16:5, 19:4, 28:21, 29:2, 32:17, 44:3 typewriting [1] - 49:11

unable [2] - 3:14, 3:17 undecided [6] - 11:18, 11:20, 12:13, 12:25, 13:2 under [1] - 15:20 unemployed [1] -29:10 University [2] - 1:4, 38:21 unless [1] - 35:5 unnecessary [1] -14:12 **up** [22] - 4:16, 5:13, 5:14, 7:22, 11:5, 12:12, 13:13, 18:13, 24:25, 25:9, 25:22, 26:1, 27:15, 29:7, 31:18, 34:7, 36:21, 40:17, 41:21, 42:19, 43:1, 43:2 **UPON** [1] - 49:15 usage [7] - 13:12, 14:8, 14:12, 14:20, 16:15, 16:19 users [1] - 35:17 utilities [3] - 39:16, 41:7 utility [2] - 29:3

V

Valley [1] - 16:17 various [1] - 2:17 vehicles [1] - 8:2 view [1] - 3:3 visit [1] - 14:14 voice [1] - 5:5 volunteered [2] -10:22, 11:2 Voorhees [1] - 33:25 vote [2] - 11:20, 29:5

W

W-a-l-k-e-r [1] - 28:12 W-i-l-d-e-r-m-u-t-h [1]

- 18:3 wait [1] - 28:1 waive [1] - 14:6 walked [1] - 30:11 **WALKER** [3] - 28:7, 28:11, 28:15 Walker [1] - 28:12 walker [1] - 28:14 wants [2] - 6:15, 40:3 wash [1] - 43:9 waste [2] - 7:15, 7:18 wasted [1] - 26:24 wasting [1] - 7:6 **WATER** [1] - 1:1 Water [25] - 2:4, 6:3, 15:12, 15:18, 16:21, 21:11, 21:12, 27:3, 32:6, 32:7, 32:8, 32:19, 33:11, 33:12, 33:20, 33:24, 34:15, 36:12, 37:16, 37:18, 37:19, 43:2, 44:6, 47:8, 47:9 water [37] - 2:6, 7:12, 7:18, 9:11, 9:15, 11:4, 13:12, 14:9, 14:12, 14:17, 16:16, 18:9, 22:16, 22:18, 23:2, 26:3, 26:7, 26:24, 32:20, 32:21, 34:9, 34:11, 39:10, 39:19, 40:14, 40:15, 40:16, 40:22, 44:7, 44:8, 45:14, 46:16, 46:18, 46:21, 46:25, 47:12 Water's [2] - 33:22, 34:3 ways [4] - 9:22, 45:16, 47:13, 47:15 website [3] - 3:4, 4:6, 37:13 Webster [1] - 38:19 week [1] - 26:25 weeks [3] - 7:10, 19:4, 24:22 welcome [4] - 3:25, 4:15, 13:4, 19:10 wet [2] - 9:18, 11:8 whack [1] - 20:11 **WHITNEY** [1] - 6:12 Whitney [1] - 6:12 who'd [3] - 42:19, 45:2, 48:2 wholesale [1] - 23:4 Wildermuth [1] -17:20 WILDERMUTH [3] -17:23, 18:2, 19:8

willing [1] - 44:10

wishes [1] - 5:24 witnesses [3] - 24:24, 49:6, 49:13 wonder [1] - 18:14 word [1] - 37:15 works [1] - 30:13 Works [1] - 37:16 worry [2] - 8:5, 10:3 WR-2015-0301 [1] -2:4

Υ

year [3] - 3:2, 25:22, 33:21
years [12] - 9:19, 11:8, 13:10, 16:11, 21:7, 21:13, 21:17, 21:21, 22:13, 33:8, 36:20, 39:14
youth [1] - 46:22

Ζ

zebra [1] - 9:4 **zones** [1] - 32:21