

Exhibit No.:
Issues: Financial Issues/
Investor Expectations/
Merger Costs/
Merger Premium
Witness: Douglas W. Kimmelman
Type of Exhibit: Direct Testimony
Sponsoring Party: Union Electric Co.
Case No.:

MISSOURI PUBLIC SERVICE COMMISSION

CASE NO. EM-96-149

DIRECT TESTIMONY

OF

DOUGLAS W. KIMMELMAN

FILED

NOV 7 - 1995

MISSOURI
PUBLIC SERVICE COMMISSION

New York, New York
November 2, 1995

MISSOURI PUBLIC SERVICE COMMISSION

STATE OF MISSOURI

In the matter of the Application of Union Electric Company for an order authorizing: (1) certain merger transactions involving Union Electric Company; (2) the transfer of certain Assets, Real Estate, Leased Property, Easements and Contractual Agreements to Central Illinois Public Service Company; and (3) in connection therewith, certain other related transactions.

Case No. _____

AFFIDAVIT OF DOUGLAS W. KIMMELMAN

STATE OF MISSOURI)
) SS.
CITY OF ST. LOUIS)

Douglas W. Kimmelman, being first duly sworn on his oath, states:

- 1. My name is Douglas W. Kimmelman. I am a Vice President at Goldman, Sachs & Co. in New York, New York.
2. Attached hereto and made a part hereof for all purposes is my Direct Testimony consisting of pages 1 through 6, inclusive, all of which testimony has been prepared in written form for introduction into evidence in the above-referenced docket.
3. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded are true and correct.

[Handwritten signature of Douglas W. Kimmelman]
Douglas W. Kimmelman

Subscribed and sworn to before me this 1 day of November, 1995.

ERMA PERROTTO
Notary Public, State of New York
No. 24-4688178
Qualified in Kings County
Commission Expires March 30, 1997
July 31, 1997

[Handwritten signature of Erma Perrotto]
Notary Public

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23

DIRECT TESTIMONY

OF

DOUGLAS W. KIMMELMAN

MISSOURI PUBLIC SERVICE COMMISSION

Q. Please state your name and address.

A. My name is Douglas W. Kimmelman and my business address is 85 Broad Street, New York, New York 10004.

Q. What is your current occupation?

A. I am a Vice President at Goldman, Sachs & Co. in New York and am responsible for heading the firm's electric and gas utility practice within our Investment Banking Division.

Q. What has been your past work experience?

A. I have been with Goldman, Sachs & Co. since 1984 following my receiving a Masters in Business Administration from the Wharton School of Finance in that year.

I have worked for this entire period exclusively with electric and gas utilities with respect to financial advisories, debt and equity financings, mergers and acquisitions as well as other strategic advisories and restructurings. My work has included assignments for over 75 utilities, both domestically and internationally and has included the completion of over 200 financing transactions.

Q. What has been your work experience specifically related to utility mergers and pooling of interests transactions?

Direct Testimony of
Douglas W. Kimmelman

1 A. In addition to my overall responsibilities for our firm's utility business,
2 I head up our utility mergers and acquisition activity. We have been involved in
3 approximately 70% of the dollar volume of utility mergers and acquisitions occurring
4 in the past 5 years, including Entergy/Gulf States, IE Industries/Iowa Southern,
5 Northern States Power/Wisconsin Energy, Baltimore Gas and Electric/Potomac
6 Electric and Union Electric/CIPSCO. Goldman Sachs, as a firm, has been the
7 leading worldwide mergers and acquisitions advisor in 1995, having been involved
8 year to date in approximately 130 transactions, valued at nearly \$100 billion. Nearly
9 all utility combinations are effected as a stock swap, and utilize the pooling of
10 interests accounting method for the transaction. I am therefore quite familiar with
11 the transaction structure utilized in the Union Electric/CIPSCO combination.

12 **Q. With respect to the Union Electric/CIPSCO transaction, can you**
13 **identify the various costs involved in consummating the combination?**

14 A. There are three categories of costs associated with this transaction.
15 Pre-merger transaction costs, estimated at \$22 million, post-merger expenses,
16 estimated at \$19 million, and the merger premium of \$232 million which was arrived
17 at through extensive negotiations between Union Electric and CIPSCO.

18 **Q. What is the merger premium and what is its relevance to both**
19 **shareholders and ratepayers?**

Direct Testimony of
Douglas W. Kimmelman

1 A. The merger premium is the value over the stock market valuation to
2 be received by CIPSCO stockholders. On August 11, 1995, a premium of 23% to the
3 stock market valuation of CIPSCO was negotiated between Union Electric and
4 CIPSCO, with the assistance of their advisors. The dollar amount of this premium
5 is \$232 million.

6 Unlike a cash acquisition, the premium in a stock swap pooling of
7 interests transaction is paid in the form of stock. New shares will be issued to
8 CIPSCO shareholders in evidence of this premium. Clearly, the Ameren share-
9 holders will expect a fair return on their investment so as to not dilute the value of
10 their current holdings.

11 **Q. What is the advantage of a stock swap or pooling transaction when**
12 **compared to a cash acquisition?**

13 A. A stock swap transaction is less costly than a cash acquisition as it does
14 not leverage the company, is tax-free to shareholders, and does not involve the
15 booking of goodwill which, when amortized, would serve to increase expenses.
16 Nonetheless, the merger premium in a stock swap transaction is no less a real cost
17 than such a premium in a cash acquisition. There is clearly a dilutive effect on the
18 shareholders' investment if they are not allowed a return on the merger premium.

19 Without the merger premium, the CIPSCO shareholders would not be

Direct Testimony of
Douglas W. Kimmelman

1 induced to enter into the combination, causing the merger-related savings to be
2 permanently lost. The ratepayers therefore have an interest in seeing that a fair
3 merger premium is arrived at so that the combination can move forward and so that
4 the cost savings can be achieved.

5 **Q. How does the 23% merger premium in this case compare to that paid**
6 **in other utility mergers?**

7 A. The merger premium in the Union Electric/CIPSCO transaction
8 compares quite favorably to that paid in other comparable utility transactions. The
9 following is a list of those transactions occurring in the electric utility sector since
10 1989 that involved a transaction between a smaller company and a larger company.

| <u>Combination</u> | <u>Merger Premium</u> |
|--|-----------------------|
| 12 Entergy/Gulf States Utilities | 65% |
| 13 Kansas Power & Light/Kansas Gas & Electric | 62% |
| 14 Cincinnati/PS Indiana | 56% |
| 15 PacifiCorp/Utah Power & Light | 34% |
| 16 IE Industries/Iowa Southern | 23% |
| 17 Baltimore Gas and Electric/Potomac Electric | 21% |

18
19 **Q. What do shareholders typically expect about investments of capital by**
20 **their companies?**

21 A. Investors have a wide variety of investment options. For utility
22 investors, there is a wide range of domestic investor-owned utility investments,

Direct Testimony of
Douglas W. Kimmelman

1 international utility investments and alternative yield investments.

2 Investors expect the companies that they own to produce an overall
3 competitive rate of return and implicitly expect that each project pursued by the
4 company produces a fair equity return. Each project, including acquisition projects,
5 should provide not only a return of the capital invested, but also a fair return on the
6 invested amounts. Arguably, it is even more important for management to satisfy
7 these expectations in a transaction such as the Union Electric-CIPSCO merger,
8 rather than a typical capital expenditure in the ordinary course of business, due to
9 the fact that this transaction is of a much higher profile and will be subject to greater
10 scrutiny by the public.

11 **Q. What happens if investor return expectations are not met?**

12 **A.** Given that investors do have investment options, a sub-par total return
13 performance or a portfolio of below average return projects will cause investors to
14 withdraw capital from such a below-average performer.

15 A loss of investor confidence and the resulting retraction of capital will
16 not only raise one's cost of attracting capital, but may also lead to difficulty in
17 attracting capital for critical investment projects.

18 **Q. What could happen in this particular instance if Union**
19 **Electric/CIPSCO are not allowed recovery of their costs, the merger premium and**

Direct Testimony of
Douglas W. Kimmelman

1 **a sharing of the savings?**

2 A. An insufficient return would cause dilution of the value of the shares
3 of the shareholders. This could cause an increase in the cost of capital for the
4 combining entities, as well as difficulty in attracting capital for future investment
5 projects. As a regulatory policy, this would be counter-productive because it could
6 result in forestalling cost savings which such future investment projects would make
7 possible.

8 Q. **What would be the effect on potential cost-saving mergers in the future**
9 **if companies were not allowed to recover merger premiums?**

10 A. It could have a chilling effect on future potential mergers.

11 Q. **In your opinion, how can shareholders be treated fairly so as to avoid**
12 **any of the potential adverse consequences you have discussed?**

13 A. By allowing shareholder recovery of all costs related to the merger,
14 including the premium, and a sharing of the net savings.

15 Q. **Does this conclude your direct testimony?**

16 A. Yes.