

Exhibit No.:
Issue:
Witness:
Type of Exhibit:
Sponsoring Party:
Case No.:
Date Testimony Prepared:

Rate of Return
Michael P. Gorman
Direct Testimony
Noranda
EC-2014-_____
February 7, 2014

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

_____)
Noranda Aluminum, Inc.)
(Complainant))
v.) **Case No. EC-2014-_____**)
Union Electric Company, d/b/a)
Ameren Missouri (Respondent))
_____)

Direct Testimony and Schedules of

Michael P. Gorman

On behalf of

Noranda Aluminum, Inc.

February 7, 2014



**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

Noranda Aluminum, Inc. (Complainant))	
v.)	Case No. EC-2014-_____
Union Electric Company, d/b/a Ameren Missouri (Respondent))	

Direct Testimony of Michael P. Gorman

- 1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**
- 2 A Michael P. Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,
- 3 Chesterfield, MO 63017.

- 4 **Q WHAT IS YOUR OCCUPATION?**
- 5 A I am a consultant in the field of public utility regulation and a Managing Principal of
- 6 Brubaker & Associates, Inc., energy, economic and regulatory consultants.

- 7 **Q PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**
- 8 A This information is included in Appendix A to this testimony.

- 9 **Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**
- 10 A This testimony is presented on behalf of Noranda Aluminum, Inc. ("Noranda").

1 **Q WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

2 A My testimony will address Ameren Missouri's ("Company") current cost of common
3 equity.

4 **SUMMARY**

5 **Q PLEASE SUMMARIZE YOUR RATE OF RETURN RECOMMENDATIONS.**

6 A I recommend the Missouri Public Service Commission ("Commission") award Ameren
7 Missouri a return on common equity of 9.40%.

8 **Q HOW DID YOU ESTIMATE AMEREN MISSOURI'S CURRENT MARKET COST OF
9 EQUITY?**

10 A I performed three versions of the Discounted Cash Flow ("DCF") model, Risk
11 Premium study, and Capital Asset Pricing Model ("CAPM") on a proxy group of
12 publicly traded companies that have investment risk similar to Ameren Missouri.
13 Based on these assessments, I estimate Ameren Missouri's current market cost of
14 equity to be 9.40%.

15 **Ameren Missouri Investment Risk**

16 **Q DID YOU DO AN ASSESSMENT OF AMEREN MISSOURI'S INVESTMENT RISK?**

17 A Yes. These investment risk characteristics are best explained by credit analysts in a
18 review of Ameren Missouri's current bond rating. In December 2013, Standard &
19 Poor's ("S&P") upgraded Ameren Missouri's bond rating from "BBB" to "BBB+." In its
20 most recent report, S&P states that it may further increase Ameren Missouri's bond
21 rating pending the closing of the sale of its merchant generation subsidiary. In

**Michael P. Gorman
Page 2**

1 assessing the investment risk outlook and credit strength of Ameren Missouri, S&P
2 stated as follows:

3 Ameren's ratings are on CreditWatch with positive implications,
4 reflecting the high probability of an additional upgrade once it has
5 completed the merchant sale to Dynegy Inc. The CreditWatch status
6 also reflects our base-case forecast after the transaction, with funds
7 from operations (FFO) to debt of about 20% and debt to EBITDA at
8 about 4x. These financial measures are consistent with the
9 "significant" financial risk profile category and, when viewed together
10 with Ameren Corp.'s "excellent" business risk profile, could support a
11 modestly higher rating. Key risks to our forecast include the outcomes
12 of future rate cases and our expectation for continued weak economic
13 growth within the company's regulated service territories. We could
14 upgrade Ameren and its regulated subsidiaries if the company closes
15 the transaction in a timely manner while meeting our expected financial
16 measures.¹

17 S&P continues to assess Ameren Missouri's business risk as "Excellent" and
18 has noted constructive regulatory findings by the Missouri Public Service Commission
19 in its last rate proceeding. S&P notes the following concerning Ameren Missouri's
20 business risk:

21 Business Risk: Excellent

22 We consider Ameren Missouri's (AM) business risk profile as
23 "excellent", reflecting its lower-risk, monopolistic rate-regulated utility
24 businesses that provide an essential service. AM is a rate-regulated
25 utility that serves 1.2 million electric and 127,000 gas customers in
26 portions of central and eastern Missouri. The company also has about
27 10,500 megawatts (MW) of generating capacity, 5,400 MW of which is
28 base-load coal and 1,200 MW of which is nuclear energy. At the end
29 of 2012, AM received a rate-case order of about \$260 million based on
30 a 9.8% return on equity. We view the order as generally supportive of
31 credit quality, reflecting the commission's decision to maintain the fuel
32 adjustment clause and the vegetation tracker, and allowing a storm
33 tracker. Based on the company's large capital spending requirements,
34 we expect that the company will be filing rate cases on a regular
35 basis.²

¹Standard & Poor's RatingsDirect, "Summary: Ameren Missouri," June 21, 2013 at 2.

²*Id.* at 3, emphasis added.

1 **RETURN ON EQUITY**

2 **Q PLEASE DESCRIBE WHAT IS MEANT BY A “UTILITY’S COST OF COMMON**
3 **EQUITY.”**

4 A A utility’s cost of common equity is the return investors require on an investment in
5 the utility. Investors expect to achieve their return requirement from receiving
6 dividends and stock price appreciation.

7 **Q PLEASE DESCRIBE THE FRAMEWORK FOR DETERMINING A REGULATED**
8 **UTILITY’S COST OF COMMON EQUITY.**

9 A In general, determining a fair cost of common equity for a regulated utility has been
10 framed by two hallmark decisions of the U.S. Supreme Court: Bluefield Water Works
11 & Improvement Co. v. Pub. Serv. Comm’n of W. Va., 262 U.S. 679 (1923) and Fed.
12 Power Comm’n v. Hope Natural Gas Co., 320 U.S. 591 (1944).

13 These decisions identify the general standards to be considered in
14 establishing the cost of common equity for a public utility. Those general standards
15 provide that the authorized return should: (1) be sufficient to maintain financial
16 integrity; (2) attract capital under reasonable terms; and (3) be commensurate with
17 returns investors could earn by investing in other enterprises of comparable risk.

18 **Q PLEASE DESCRIBE THE METHODS YOU HAVE USED TO ESTIMATE AMEREN**
19 **MISSOURI’S COST OF COMMON EQUITY.**

20 A I have used several models based on financial theory to estimate Ameren Missouri’s
21 cost of common equity. These models are: (1) a constant growth DCF model using
22 consensus analysts’ growth rate projections; (2) a constant growth DCF using
23 sustainable growth rate estimates; (3) a multi-stage growth DCF model; (4) a Risk

1 Premium model; and (5) a CAPM model. I have applied these models to a group of
2 publicly traded utilities that I have determined share investment risk similar to Ameren
3 Missouri's.

4 **Risk Proxy Group**

5 **Q HOW DID YOU SELECT A UTILITY PROXY GROUP SIMILAR IN INVESTMENT**
6 **RISK TO AMEREN MISSOURI TO ESTIMATE ITS CURRENT MARKET COST OF**
7 **EQUITY?**

8 A I began with the universe of domestic, publicly traded "Electric Utilities," as
9 categorized by *The Value Line Investment Survey* ("*Value Line*") and excluded the
10 companies that do not meet the following criteria:

- 11 • Have corporate ratings from Standard and Poor's of "BBB-" to "A-" and Moody's of
12 "Baa3" to "A3;"
- 13 • Pay consistent quarterly cash dividends;
- 14 • Were not subject to merger and acquisition activities. and
- 15 • Are classified as "Regulated" (80%+ of total assets are regulated) by the Edison
16 Electric Institute;

17 **Q PLEASE DESCRIBE WHY YOU BELIEVE YOUR PROXY GROUP IS**
18 **REASONABLY COMPARABLE IN INVESTMENT RISK TO AMEREN MISSOURI.**

19 A The proxy group is shown in Schedule MPG-1. This proxy group has an average
20 corporate credit rating from S&P of "BBB+," which is identical to S&P's corporate
21 credit rating for Ameren Missouri. The proxy group's corporate credit rating from
22 Moody's of "Baa2" is identical to Ameren Missouri's corporate credit rating from
23 Moody's. The bond ratings indicate that the proxy group has comparable investment
24 risk to Ameren Missouri.

Michael P. Gorman
Page 5

1 The proxy group has an average common equity ratio of 47.2% (including
2 short-term debt) from SNL Financial (“SNL”) and 50.1% (excluding short-term debt)
3 from *Value Line* in 2013. The proxy group’s common equity ratio is lower than
4 Ameren Missouri’s updated common equity ratio as of September 30, 2013 of 52.5%
5 and lower than the Company’s approved common equity ratio of 52.1%. This
6 indicates that Ameren Missouri has a lower financial risk relative to the proxy group.

7 I also compared Ameren Missouri’s business risk to the business risk of the
8 proxy group based on S&P’s ranking methodology. Ameren Missouri has an S&P
9 business risk profile of “Excellent,” which is identical to the S&P business risk profile
10 of the proxy group. The S&P business risk profile score indicates that Ameren
11 Missouri’s business risk is comparable to that of the proxy group.³

12 Based on total bond rating, financial risk and operating risk, Ameren Missouri
13 has slightly lower risk than the proxy group. Nevertheless, the parameters are
14 reasonably comparable to the investment risk of Ameren Missouri, and this proxy
15 group can be used to estimate a fair return on equity for Ameren Missouri.

16 **Discounted Cash Flow Model**

17 **Q PLEASE DESCRIBE THE DCF MODEL.**

18 **A** The DCF model posits that a stock price is valued by summing the present value of
19 expected future cash flows discounted at the investor’s required rate of return or cost
20 of capital. This model is expressed mathematically as follows:

³S&P ranks the business risk of a utility company as part of its corporate credit rating review. S&P considers total investment risk in assigning bond ratings to issuers, including utility companies. In analyzing total investment risk, S&P considers both the business risk and the financial risk of a corporate entity, including a utility company. S&P’s business risk profile score is based on a six-notch credit rating starting with “Vulnerable” (highest risk) to “Excellent” (lowest risk). The business risk of most utility companies falls within the lowest risk category, “Excellent,” or the category one notch lower (more risk), “Strong.” *Standard & Poor’s RatingsDirect*: “Criteria Methodology: Business Risk/Financial Risk Matrix Expanded,” May 27, 2009.

1 $P_0 = \frac{D_1}{(1+K)^1} + \frac{D_2}{(1+K)^2} + \dots + \frac{D_\infty}{(1+K)^\infty}$ where (Equation 1)

2

3 P_0 = Current stock price
 4 D = Dividends in periods 1 - ∞
 5 K = Investor's required return

6 This model can be rearranged in order to estimate the discount rate or
 7 investor-required return, "K." If it is reasonable to assume that earnings and
 8 dividends will grow at a constant rate, then Equation 1 can be rearranged as follows:

9 $K = D_1/P_0 + G$ (Equation 2)

10 K = Investor's required return
 11 D_1 = Dividend in first year
 12 P_0 = Current stock price
 13 G = Expected constant dividend growth rate

14 Equation 2 is referred to as the annual "constant growth" DCF model.

15 **Q PLEASE DESCRIBE THE INPUTS TO YOUR CONSTANT GROWTH DCF MODEL.**

16 A As shown in Equation 2 above, the DCF model requires a current stock price,
 17 expected dividend, and expected growth rate in dividends.

18 **Q WHAT STOCK PRICE HAVE YOU RELIED ON IN YOUR CONSTANT GROWTH**
 19 **DCF MODEL?**

20 A I relied on the average of the weekly high and low stock prices of the utilities in the
 21 proxy group over a 13-week period ending on January 10, 2014. An average stock
 22 price is less susceptible to market price variations than a spot price. Therefore, an
 23 average stock price is less susceptible to aberrant market price movements, which
 24 may not be reflective of the stock's long-term value.

25 A 13-week average stock price reflects a period that is still short enough to
 26 contain data that reasonably reflect current market expectations, but the period is not

1 so short as to be susceptible to market price variations that may not reflect the stock's
2 long-term value. In my judgment, a 13-week average stock price is a reasonable
3 balance between the need to reflect current market expectations and the need to
4 capture sufficient data to smooth out aberrant market movements.

5 **Q WHAT DIVIDEND DID YOU USE IN YOUR CONSTANT GROWTH DCF MODEL?**

6 A I used the most recently paid quarterly dividend, as reported in *Value Line*.⁴ This
7 dividend was annualized (multiplied by 4) and adjusted for next year's growth to
8 produce the D_1 factor for use in Equation 2 above.

9 **Q WHAT DIVIDEND GROWTH RATES HAVE YOU USED IN YOUR CONSTANT**
10 **GROWTH DCF MODEL?**

11 A There are several methods that can be used to estimate the expected growth in
12 dividends. However, regardless of the method, for purposes of determining the
13 market-required return on common equity, one must attempt to estimate investors'
14 consensus about what the dividend or earnings growth rate will be, and not what an
15 individual investor or analyst may use to make individual investment decisions.

16 As predictors of future returns, security analysts' growth estimates have been
17 shown to be more accurate than growth rates derived from historical data.⁵ That is,
18 assuming the market generally makes rational investment decisions, analysts' growth
19 projections are more likely to influence observable stock prices than growth rates
20 derived only from historical data.

⁴*The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

⁵See, e.g., David Gordon, Myron Gordon, and Lawrence Gould, "Choice Among Methods of Estimating Share Yield," *The Journal of Portfolio Management*, Spring 1989.

1 For my constant growth DCF analysis, I have relied on a consensus, or mean,
2 of professional security analysts' earnings growth estimates as a proxy for investor
3 consensus dividend growth rate expectations. I used the average of analysts' growth
4 rate estimates from three sources: Zacks, SNL, and Reuters. All such projections
5 were available on January 14, 2014, and all were reported online.

6 Each consensus growth rate projection is based on a survey of security
7 analysts. There is no clear evidence whether a particular analyst is most influential
8 on general market investors. Therefore, a single analyst's projection does not as
9 reliably predict consensus investor outlooks as does a consensus of market analysts'
10 projections. The consensus estimate is a simple arithmetic average, or mean, of
11 surveyed analysts' earnings growth forecasts. A simple average of the growth
12 forecasts gives equal weight to all surveyed analysts' projections. Therefore, a
13 simple average, or arithmetic mean, of analyst forecasts is a good proxy for market
14 consensus expectations.

15 **Q WHAT ARE THE GROWTH RATES YOU USED IN YOUR CONSTANT GROWTH**
16 **DCF MODEL?**

17 A The growth rates I used in my DCF analysis are shown in Schedule MPG-2. The
18 average growth rate for my proxy group is 4.44%.

19 **Q WHAT ARE THE RESULTS OF YOUR CONSTANT GROWTH DCF MODEL?**

20 A As shown in Schedule MPG-3, the average and median constant growth DCF returns
21 for my proxy group are 8.53% and 8.66%, respectively.

Michael P. Gorman
Page 9

1 **Q DO YOU HAVE ANY COMMENTS ON THE RESULTS OF YOUR CONSTANT**
2 **GROWTH DCF ANALYSIS?**

3 A Yes. The constant growth DCF analysis for my proxy group was based on a
4 long-term sustainable growth rate of 4.44%. This growth rate is lower but comparable
5 to my estimate of a maximum long-term sustainable growth rate which I discuss later
6 in this testimony. Hence, I believe the constant growth DCF analysis produces
7 reasonable return estimates. However, to enhance the accuracy of my
8 recommended return on equity I have developed alternative DCF models as
9 discussed below.

10 **Q WHAT IS YOUR ESTIMATE OF A MAXIMUM LONG-TERM SUSTAINABLE**
11 **GROWTH RATE?**

12 A A long-term sustainable growth rate for the utility stock, or any Company investment,
13 cannot exceed the growth rate of the economy in which it sells its goods and
14 services. Hence, a reasonable proxy for the long-term maximum sustainable growth
15 rate for a utility investment is best proxied by the projected long-term Gross Domestic
16 Product ("GDP"). *The Blue Chip Financial Forecasts* projects that over the next 5 and
17 10 years, the U.S. nominal GDP will grow in the range of 4.9% to 4.6%. As such, the
18 average growth rate over the next 10 years is around 4.8%, which I believe is a
19 reasonable proxy of long-term sustainable growth.

20 In the section of testimony addressing my multi-stage growth DCF analysis, I
21 discuss academic and investment practitioner evidence that accepts the projected
22 long-term GDP growth outlook as a maximum sustainable growth rate projection.
23 Hence, recognizing the long-term GDP growth rate as a maximum sustainable growth

Michael P. Gorman
Page 10

1 rate is logical, and generally consistent with academic and economic practitioner
2 accepted practices.

3 **Sustainable Growth DCF**

4 **Q PLEASE DESCRIBE HOW YOU ESTIMATED A SUSTAINABLE LONG-TERM**
5 **GROWTH RATE FOR YOUR SUSTAINABLE GROWTH DCF MODEL.**

6 A A sustainable growth rate is based on the percentage of the utility's earnings that is
7 retained and reinvested in utility plant and equipment. These reinvested earnings
8 increase the earnings base (rate base). Earnings grow when plant funded by
9 reinvested earnings is put into service, and the utility is allowed to earn its authorized
10 return on such additional rate base investment.

11 The internal growth methodology is tied to the percentage of earnings retained
12 in the company and not paid out as dividends. The earnings retention ratio is 1 minus
13 the dividend payout ratio. As the payout ratio declines, the earnings retention ratio
14 increases. An increased earnings retention ratio will fuel stronger growth because
15 the business funds more investments with retained earnings.

16 The payout ratios of the proxy group are shown in my Schedule MPG-4.
17 These dividend payout ratios and earnings retention ratios then can be used to
18 develop a sustainable long-term earnings retention growth rate. A sustainable
19 long-term earnings retention ratio will help gauge whether analysts' current three- to
20 five-year growth rate projections can be sustained over an indefinite period of time.

21 The data used to estimate the long-term sustainable growth rate is based on
22 the Company's current market to book ratio and on *Value Line's* three- to five-year
23 projections of earnings, dividends, earned returns on book equity, and stock
24 issuances.

1 As shown in Schedule MPG-5, page 1, the average sustainable growth rate
2 for the proxy group using this internal growth rate model is 4.40%.

3 **Q WHAT IS THE DCF ESTIMATE USING THESE SUSTAINABLE LONG-TERM**
4 **GROWTH RATES?**

5 A A DCF estimate based on these sustainable growth rates is developed in Schedule
6 MPG-6. As shown there, a sustainable growth DCF analysis produces proxy group
7 average and median DCF results of 8.49% and 8.69%, respectively.

8 **Multi-Stage Growth DCF Model**

9 **Q HAVE YOU CONDUCTED ANY OTHER DCF STUDIES?**

10 A Yes. My first constant growth DCF is based on consensus analysts' growth rate
11 projections, so it is a reasonable reflection of rational investment expectations over
12 the next three to five years. The limitation on the constant growth DCF model is that
13 it cannot reflect a rational expectation that a period of high/low short-term growth can
14 be followed by a change in growth to a rate that is more reflective of long-term
15 sustainable growth. Hence, I performed a multi-stage growth DCF analysis to reflect
16 this outlook of changing growth expectations.

17 **Q WHY DO YOU BELIEVE GROWTH RATES CAN CHANGE OVER TIME?**

18 A Analyst projected growth rates over the next three to five years will change as utility
19 earnings growth outlooks change. Utility companies go through cycles in making
20 investments in their systems. When utility companies are making large investments,
21 their rate base grows rapidly, which accelerates their earnings growth. Once a major
22 construction cycle is completed or levels off, growth in the utility rate base slows, and

1 its earnings growth slows from an abnormally high three- to five-year rate to a lower
2 sustainable growth rate.

3 As major construction cycles extend over longer periods of time, even with an
4 accelerated construction program, the growth rate of the utility will slow simply
5 because rate base will slow, and the utility has limited human and capital resources
6 available to expand its construction program. Hence, the three- to five-year growth
7 rate projection should be used as a long-term sustainable growth rate but not without
8 making a reasonable informed judgment to determine whether it considers the current
9 market environment, the industry, and whether the three- to five-year growth outlook
10 is sustainable.

11 **Q IS THE USE OF A MULTI-STAGE DCF MODEL SUPPORTED IN ACADEMIC AND**
12 **INDUSTRY LITERATURE?**

13 **A** Yes. In his book *New Regulatory Finance*, Dr. Roger Morin states the following:

14 Dividends need not be, and probably are not, constant from period to
15 period. Moreover, there are circumstances where the standard DCF
16 model cannot be used to assess investor return requirements. For
17 example, if a utility company is in the process of altering its dividend
18 payout policy and dividends are not expected to grow at the same rate
19 as earnings during the transition period, the standard DCF model is
20 inapplicable. This is because the expected growth in stock price has
21 to be different from that of dividends, earnings, and book value if the
22 market price is to converge toward book value.

23 * * *

24 A Non-Constant Growth DCF model is appropriate whenever the
25 growth rate is expected to change, and the only way to produce a
26 change in the forecast payout ratio is by introducing an intermediate
27 growth rate that is different from the long-term growth rate, as in the
28 previous example.⁶

⁶*New Regulatory Finance*, Roger A. Morin, PhD, 2006 Public Utilities Reports, Inc., Vienna, Virginia, pp. 264 and 267.

1 **Q PLEASE DESCRIBE YOUR MULTI-STAGE GROWTH DCF MODEL.**

2 A The multi-stage growth DCF model reflects the possibility of non-constant growth for
3 a company over time. The multi-stage growth DCF model reflects three growth
4 periods: (1) a short-term growth period, which consists of the first five years; (2) a
5 transition period, which consists of the next five years (6 through 10); and (3) a
6 long-term growth period, starting in year 11 through perpetuity.

7 For the short-term growth period, I relied on the consensus analysts' growth
8 projections described above in relationship to my constant growth DCF model. For
9 the transition period, the growth rates were reduced or increased by an equal factor,
10 which reflects the difference between the analysts' growth rates and the long-term
11 sustainable growth rate. For the long-term growth period, I assumed each company's
12 growth would converge to the maximum sustainable long-term growth rate – the
13 nominal U.S. GDP growth rate.

14 **Q WHY IS THE GDP GROWTH PROJECTION A REASONABLE PROXY FOR THE**
15 **MAXIMUM SUSTAINABLE LONG-TERM GROWTH RATE?**

16 A Utilities cannot indefinitely sustain a growth rate that exceeds the growth rate of the
17 economy in which they sell services. Utilities' earnings/dividend growth is created by
18 increased utility investment or rate base. Such investment, in turn, is driven by
19 service area economic growth and demand for utility service. In other words, utilities
20 invest in plant to meet sales demand growth, and sales growth, in turn, is tied to
21 economic growth in their service areas.

22 The Energy Information Administration ("EIA") has observed that utility sales
23 growth tracks, albeit is lower than, the U.S. GDP growth, as shown in Schedule
24 MPG-7. Utility sales growth has lagged behind GDP growth for more than a decade.

Michael P. Gorman
Page 14

1 As a result, nominal GDP growth is a very conservative proxy for electric utility sales
2 growth, rate base growth, and earnings growth. Therefore, the U.S. GDP nominal
3 growth rate is a conservative proxy for the highest sustainable long-term growth rate
4 of a utility.

5 **Q IS THERE RESEARCH THAT SUPPORTS YOUR POSITION THAT, OVER THE**
6 **LONG TERM, A COMPANY'S EARNINGS AND DIVIDENDS CANNOT GROW AT**
7 **A RATE GREATER THAN THE GROWTH OF THE U.S. GDP?**

8 A Yes. This concept is supported in both published analyst literature and academic
9 work. Specifically, in a textbook entitled "Fundamentals of Financial Management,"
10 published by Eugene Brigham and Joel F. Houston, the authors state as follows:

11 The constant growth model is most appropriate for mature companies
12 with a stable history of growth and stable future expectations.
13 Expected growth rates vary somewhat among companies, but
14 dividends for mature firms are often expected to grow in the future at
15 about the same rate as nominal gross domestic product (real GDP
16 plus inflation).⁷

17 **Q IS THERE ANY ACTUAL INVESTMENT HISTORY THAT SUPPORTS THE**
18 **NOTION THAT THE CAPITAL APPRECIATION FOR STOCK INVESTMENTS WILL**
19 **NOT EXCEED THE NOMINAL GROWTH OF THE U.S. GDP?**

20 A Yes. This is evident by a comparison of the compound annual growth of the U.S.
21 GDP compared to the geometric growth of the U.S. stock market. Morningstar
22 measures the historical geometric growth of the U.S. stock market over the period
23 1929-2012 to be approximately 5.6% and an inflation rate of 3.0%.⁸ During this same

⁷*Fundamentals of Financial Management*, Eugene F. Brigham and Joel F. Houston, Eleventh Edition 2007, Thomson South-Western, a Division of Thomson Corporation at 298.

⁸*Morningstar 2013 Valuation Yearbook* at 23.

1 time period, the U.S. nominal compound annual growth of the U.S. GDP was
2 approximately 6.3%.⁹

3 As such, the compound geometric growth of the U.S. nominal GDP has been
4 greater than the nominal growth of the U.S. stock market capital appreciation. This
5 relationship shows the U.S. GDP is a conservative estimate of long-term sustainable
6 growth.

7 **Q HOW DID YOU DETERMINE A SUSTAINABLE LONG-TERM GROWTH RATE**
8 **THAT REFLECTS THE CONSENSUS OF THE MARKET?**

9 A I relied on the consensus analysts' projections of long-term GDP growth. *The Blue*
10 *Chip Financial Forecasts* publishes consensus economists' GDP growth projections
11 twice a year. These consensus analysts' GDP growth outlooks are the best available
12 measure of the market's assessment of long-term GDP growth. These analyst
13 projections reflect all current outlooks for GDP, as reflected in analyst projections, and
14 are likely the most influential on investors' expectations of future growth outlooks.
15 The consensus economists' published GDP growth rate outlook is 4.9% to 4.6% over
16 the next 10 years.¹⁰

17 Therefore, I propose to use the consensus economists' projected 5- and
18 10-year average GDP consensus growth rates of 4.9% and 4.6%, respectively, as
19 published by *Blue Chip Financial Forecasts*, as an estimate of long-term sustainable
20 growth. *Blue Chip Financial Forecasts'* projections provide real GDP growth
21 projections of 2.7% and 2.4%, and GDP inflation of 2.1%¹¹ over the 5-year and
22 10-year projection periods, respectively. This consensus GDP growth forecast

⁹ U.S. Bureau of Economic Analysis, December 2012.

¹⁰ *Blue Chip Financial Forecasts*, December 1, 2013 at 14.

¹¹ GDP growth is the product of real and inflation GDP growth.

1 represents the most likely views of market participants because it is based on
2 published consensus economist projections.

3 **Q DO YOU CONSIDER OTHER SOURCES OF PROJECTED LONG-TERM GDP**
4 **GROWTH?**

5 A Yes, and these sources corroborate my consensus analysts' projections. The U.S.
6 EIA in its *Annual Energy Outlook* projects real GDP out until 2040. In its *2013 Annual*
7 *Report*, the EIA projects real GDP through 2040 to be in the range of 2.0% to 2.9%,
8 with a midpoint or reference case of 2.5%.¹²

9 Also, the Congressional Budget Office ("CBO") makes long-term economic
10 projections. The CBO is projecting real GDP growth of 2.6% to 2.2% during the next
11 5 and 10 years, respectively, with GDP price inflation of 2.0%.¹³ The CBO's real GDP
12 projections are higher than the consensus, but its GDP inflation is lower than the
13 consensus economists.

14 The real GDP and nominal GDP growth projections made by the U.S. EIA and
15 those made by the CBO support the use of the consensus analyst 5-year and 10-year
16 projected GDP growth outlooks as a reasonable market assessment of long-term
17 prospective GDP growth.

18 **Q WHAT STOCK PRICE, DIVIDEND, AND GROWTH RATES DID YOU USE IN YOUR**
19 **MULTI-STAGE GROWTH DCF ANALYSIS?**

20 A I relied on the same 13-week stock price and the most recent quarterly dividend
21 payment data discussed above. For stage one growth, I used the consensus
22 analysts' growth rate projections discussed above in my constant growth DCF model.

¹²DOE/EIA *Annual Energy Outlook 2013 With Projections to 2040*, April 2013 at 56.

¹³CBO: *The Budget and Economic Outlook: Fiscal Years 2013 to 2023*, February 2013 at 64.

1 The transition period begins in year 6 and ends in year 10. For the long-term
2 sustainable growth rate starting in year 11, I used 4.7%, the average of the
3 consensus economists' 5-year and 10-year projected nominal GDP growth rates.

4 **Q WHAT ARE THE RESULTS OF YOUR MULTI-STAGE GROWTH DCF MODEL?**

5 A As shown in Schedule MPG-8, the average and median multi-stage growth DCF
6 returns on equity for my proxy group are 8.82% and 9.02%, respectively.

7 **Q PLEASE SUMMARIZE THE RESULTS FROM YOUR DCF ANALYSES.**

8 A The results from my DCF analyses are summarized in Table 1 below:

TABLE 1		
<u>Summary of DCF Results</u>		
Description	Average	Median
Constant Growth DCF Model (Analysts' Growth)	8.53%	8.66%
Constant Growth DCF Model (Sustainable Growth)	8.49%	8.69%
Multi-Stage Growth DCF Model	8.82%	9.02%

9 I conclude that a reasonable DCF return for Ameren Missouri in this case is
10 8.90%. I reach this conclusion largely based on the constant growth and multi-stage
11 growth DCF estimates. The constant growth DCF model using analysts' growth
12 estimates produces slightly lower but comparable results to my multi-stage model.
13 Therefore, I place primary reliance on my analysts' growth rate projections DCF
14 return estimates and my multi-stage DCF model in this proceeding.

Michael P. Gorman
Page 18

1 **Risk Premium Model**

2 **Q PLEASE DESCRIBE YOUR BOND YIELD PLUS RISK PREMIUM MODEL.**

3 A This model is based on the principle that investors require a higher return to assume
4 greater risk. Common equity investments have greater risk than bonds because
5 bonds have more security of payment in bankruptcy proceedings than common equity
6 and the coupon payments on bonds represent contractual obligations. In contrast,
7 companies are not required to pay dividends or guarantee returns on common equity
8 investments. Therefore, common equity securities are considered to be more risky
9 than bond securities.

10 This risk premium model is based on two estimates of an equity risk premium.
11 First, I estimated the difference between the required return on utility common equity
12 investments and U.S. Treasury bonds. The difference between the required return on
13 common equity and the Treasury bond yield is the risk premium. I estimated the risk
14 premium on an annual basis for each year over the period 1986 through September
15 2013. The common equity required returns were based on regulatory commission-
16 authorized returns for electric utility companies. Authorized returns are typically
17 based on expert witnesses' estimates of the contemporary investor-required return.

18 The second equity risk premium estimate is based on the difference between
19 regulatory commission-authorized returns on common equity and contemporary
20 "A" rated utility bond yields. I selected the period 1986 through September 2013
21 because public utility stocks consistently traded at a premium to book value during
22 that period. This is illustrated in Schedule MPG-9 which shows that the market to
23 book ratio since 1986 for the electric utility industry was consistently above 1.0. Over
24 this period, regulatory authorized returns were sufficient to support market prices that
25 at least exceeded book value. This is an indication that regulatory authorized returns

Michael P. Gorman
Page 19

1 on common equity supported a utility's ability to issue additional common stock
2 without diluting existing shares. It further demonstrates that utilities were able to
3 access equity markets without a detrimental impact on current shareholders.

4 Based on this analysis, as shown in Schedule MPG-10, the average indicated
5 equity risk premium over U.S. Treasury bond yields has been 5.34%. Of the 28
6 observations, 22 indicated risk premiums fall in the range of 4.41% to 6.31%. Since
7 the risk premium can vary depending upon market conditions and changing investor
8 risk perceptions, I believe using an estimated range of risk premiums provides the
9 best method to measure the current return on common equity using this
10 methodology.

11 As shown in Schedule MPG-11, the average indicated equity risk premium
12 over contemporary Moody's utility bond yields has been 3.94% over the period 1986
13 through September 2013. The indicated equity risk premium estimates based on this
14 analysis primarily fall in the range of 3.03% to 4.89% over this time period.

15 **Q DO YOU BELIEVE THAT THESE EQUITY RISK PREMIUM ESTIMATES ARE**
16 **BASED ON A TIME PERIOD THAT IS TOO LONG OR TOO SHORT TO DRAW**
17 **ACCURATE CONCLUSIONS CONCERNING CONTEMPORARY MARKET**
18 **CONDITIONS?**

19 **A** No. Contemporary market conditions can change dramatically during the period that
20 rates determined in this proceeding will be in effect. A relatively long period of time
21 where stock valuations reflect premiums to book value is an indication that the
22 authorized returns on equity and the corresponding equity risk premiums were
23 supportive of investors' return expectations and provided utilities access to the equity
24 markets under reasonable terms and conditions. Further, this time period is long

Michael P. Gorman
Page 20

1 enough to smooth abnormal market movement that might distort equity risk
2 premiums. While market conditions and risk premiums do vary over time, this
3 historical time period is a reasonable period to estimate contemporary risk premiums.

4 The time period I use in this risk premium study is a generally accepted period
5 to develop a risk premium study using “expectational” data. Conversely, studies have
6 recommended that use of “actual achieved return data” should be based on very long
7 historical time periods. The studies find that achieved returns over short time periods
8 may not reflect investors’ expected returns due to unexpected and abnormal stock
9 price performance. However, these short-term abnormal actual returns would be
10 smoothed over time and the achieved actual returns over long time periods would
11 approximate investors’ expected returns. Therefore, it is reasonable to assume that
12 averages of annual achieved returns over long time periods will generally converge
13 on the investors’ expected returns.

14 My risk premium study is based on expectational data, not actual returns, and,
15 thus, need not encompass very long time periods.

16 **Q BASED ON HISTORICAL DATA, WHAT RISK PREMIUM HAVE YOU USED TO**
17 **ESTIMATE AMEREN MISSOURI’S COST OF COMMON EQUITY IN THIS**
18 **PROCEEDING?**

19 **A** The equity risk premium should reflect the relative market perception of risk in the
20 utility industry today. I have gauged investor perceptions in utility risk today in
21 Schedule MPG-12. On that schedule, I show the yield spread between utility bonds
22 and Treasury bonds over the last 34 years. As shown on this schedule, the average
23 utility bond yield spreads over Treasury bonds for “A” and “Baa” rated utility bonds for
24 this historical period are 1.55% and 1.96%, respectively. The utility bond yield

Michael P. Gorman
Page 21

1 spreads over Treasury bonds for “A” and “Baa” rated utilities during September 2013
2 are 1.05% and 1.57%, respectively. The current average “A” and “Baa” rated utility
3 bond yield spreads over Treasury bond yields are now lower than the 34-year
4 average spreads.

5 A current 13-week average “A” rated utility bond yield of 4.75%, when
6 compared to the current Treasury bond yield of 3.81% as shown in Schedule
7 MPG-13, page 1 implies a yield spread of around 0.94%. Similarly, the “Baa” utility
8 yield of 5.21% is 140 basis points higher than the Treasury yield. This current utility
9 bond yield spread is lower than the 34-year average spread for “A” utility bonds of
10 1.55%. Similarly, the current spread for the “Baa” utility yields of 1.40% is lower than
11 the 34-year average spread of 1.96%.

12 These utility bond yield spreads are clear evidence that the market considers
13 the utility industry to be a relatively low-risk investment and demonstrates that utilities
14 continue to have strong access to capital.

15 **Q HOW DID YOU ESTIMATE AMEREN MISSOURI’S COST OF COMMON EQUITY**
16 **WITH THIS RISK PREMIUM MODEL?**

17 A I added a projected long-term Treasury bond yield to my estimated equity risk
18 premium over Treasury yields. The 13-week average 30-year Treasury bond yield,
19 ending January 10, 2014 was 3.81%, as shown in Schedule MPG-13, page 1. *Blue*
20 *Chip Financial Forecasts* projects the 30-year Treasury bond yield to be 4.40%, and a
21 10-year Treasury bond yield to be 3.40%.¹⁴ Using the projected 30-year bond yield of
22 4.40%, and a Treasury bond risk premium of 4.41% to 6.31%, as developed above,
23 produces an estimated common equity return in the range of 8.81% (4.40% + 4.41%)

¹⁴ *Blue Chip Financial Forecasts*, November 1, 2013 at 2.

1 to 10.71% (4.40% + 6.31%). My risk premium estimates fall in the range of 8.81% to
2 10.71%.

3 I next added my equity risk premium over utility bond yields to a current
4 13-week average yield on “Baa” rated utility bonds for the period ending January 10,
5 2014 of 5.21%. Adding the utility equity risk premium of 3.03% to 4.89%, as
6 developed above, to a “Baa” rated bond yield of 5.21%, produces a cost of equity in
7 the range of 8.24% (5.21% + 3.03%) to 10.10% (5.21% + 4.89%). The risk premium
8 falls in the range of 8.24% to 10.10%.

9 **Q WHAT IS YOUR RECOMMENDED RETURN FOR AMEREN MISSOURI BASED ON**
10 **YOUR RISK PREMIUM STUDY?**

11 **A** My recommendation considers both utility security risk and market interest rate risk.
12 Current interest rate spreads suggest the market is embracing utility investments as
13 relatively low-risk investment alternatives. This is clearly evident from the low utility
14 bond spreads relative to Treasury bonds currently compared to the historical time
15 period studied. (See Schedules MPG-12 and MPG-13). Also, the market is pricing
16 “Baa” utility bonds to produce lower yields compared to general “Baa” rated corporate
17 bond yields. On average over time, “A” utility bond yields are higher than “Aaa”
18 corporate bond yields. (Schedule MPG-12). All of this supports my conclusion that
19 the utility industry is perceived as a low-risk stable investment.

20 On the other hand, the Federal Reserve has been buying long-term Treasury
21 and collateralized bonds in an effort to stimulate the U.S. economy. This stimulus has
22 reduced long-term interest rates. This government stimulus initiative is expected to
23 be suspended in the near future. The suspension of the Federal Reserve’s stimulus
24 in long-term interest rate markets could cause long-term market interest rates to

Michael P. Gorman
Page 23

1 increase. As such, I believe there is additional risk in long-term interest rate markets
2 created by this Federal Reserve stimulus policy.

3 I recommend giving more weight to the high-end of my risk premium results to
4 reflect the greater market interest rate risk in the current market. I propose to provide
5 75% weight to the high-end of my risk premium estimates and 25% to the low-end of
6 my risk premium estimates. Providing more weight to the high-end risk premium
7 captures the greater market interest rate risk. This results in a risk premium estimate
8 over Treasury bond yields of 10.24%,¹⁵ and a risk premium estimate over “Baa” utility
9 bond yields of 9.64%.¹⁶

10 My risk premium analysis produces a risk premium in the range of 9.54% to
11 10.14%, with a midpoint of 9.84%, rounded to 9.85%.

12 **Capital Asset Pricing Model**

13 **Q PLEASE DESCRIBE THE CAPM.**

14 **A** The CAPM method of analysis is based upon the theory that the market-required rate
15 of return for a security is equal to the risk-free rate, plus a risk premium associated
16 with the specific security. This relationship between risk and return can be expressed
17 mathematically as follows:

18
$$R_i = R_f + B_i \times (R_m - R_f) \text{ where:}$$

19 R_i = Required return for stock i

20 R_f = Risk-free rate

21 R_m = Expected return for the market portfolio

22 B_i = Beta - Measure of the risk for stock

¹⁵70% x 10.71% + 30% x 8.81% = 10.14%.

¹⁶70% x 10.10% + 30% x 8.24% = 9.54%.

1 The stock-specific risk term in the above equation is beta. Beta represents
2 the investment risk that cannot be diversified away when the security is held in a
3 diversified portfolio. When stocks are held in a diversified portfolio, firm-specific risks
4 can be eliminated by balancing the portfolio with securities that react in the opposite
5 direction to firm-specific risk factors (e.g., business cycle, competition, product mix,
6 and production limitations).

7 The risks that cannot be eliminated when held in a diversified portfolio are
8 non-diversifiable risks. Non-diversifiable risks are related to the market in general
9 and are referred to as systematic risks. Risks that can be eliminated by diversification
10 are regarded as non-systematic risks. In a broad sense, systematic risks are market
11 risks, and non-systematic risks are business risks. The CAPM theory suggests that
12 the market will not compensate investors for assuming risks that can be diversified
13 away. Therefore, the only risk that investors will be compensated for are systematic
14 or non-diversifiable risks. The beta is a measure of the systematic or
15 non-diversifiable risks.

16 **Q PLEASE DESCRIBE THE INPUTS TO YOUR CAPM.**

17 A The CAPM requires an estimate of the market risk-free rate, the company's beta, and
18 the market risk premium.

19 **Q WHAT DID YOU USE AS AN ESTIMATE OF THE MARKET RISK-FREE RATE?**

20 A As previously noted, *Blue Chip Financial Forecasts'* projected 30-year Treasury bond
21 yield is 4.40%.¹⁷ The current 30-year Treasury bond yield is 3.81%, as shown in

¹⁷*Blue Chip Financial Forecasts*, January 1, 2014 at 2.

1 Schedule MPG-13, page 1. I used *Blue Chip Financial Forecasts'* projected 30-year
2 Treasury bond yield of 4.40% for my CAPM analysis.

3 **Q WHY DID YOU USE LONG-TERM TREASURY BOND YIELDS AS AN ESTIMATE**
4 **OF THE RISK-FREE RATE?**

5 A Treasury securities are backed by the full faith and credit of the United States
6 government, so long-term Treasury bonds are considered to have negligible credit
7 risk. Also, long-term Treasury bonds have an investment horizon similar to that of
8 common stock. As a result, investor-anticipated long-run inflation expectations are
9 reflected in both common stock required returns and long-term bond yields.
10 Therefore, the nominal risk-free rate (or expected inflation rate and real risk-free rate)
11 included in a long-term bond yield is a reasonable estimate of the nominal risk-free
12 rate included in common stock returns.

13 Treasury bond yields, however, do include risk premiums related to
14 unanticipated future inflation and interest rates. A Treasury bond yield is not a
15 risk-free rate. Risk premiums related to unanticipated inflation and interest rates are
16 systematic or market risks. Consequently, for companies with betas less than 1.0,
17 using the Treasury bond yield as a proxy for the risk-free rate in the CAPM analysis
18 can produce an overstated estimate of the CAPM return.

19 **Q WHAT BETA DID YOU USE IN YOUR ANALYSIS?**

20 A As shown in Schedule MPG-14, the proxy group average *Value Line* beta estimate is
21 0.71.

1 Q HOW DID YOU DERIVE YOUR MARKET RISK PREMIUM ESTIMATE?

2 A I derived two market risk premium estimates, a forward-looking estimate and one
3 based on a long-term historical average.

4 The forward-looking estimate was derived by estimating the expected return
5 on the market (as represented by the S&P 500) and subtracting the risk-free rate from
6 this estimate. I estimated the expected return on the S&P 500 by adding an expected
7 inflation rate to the long-term historical arithmetic average real return on the market.
8 The real return on the market represents the achieved return above the rate of
9 inflation.

10 Morningstar's *Stocks, Bonds, Bills and Inflation 2013 Classic Yearbook*
11 estimates the historical arithmetic average real market return over the period 1926 to
12 2012 as 8.7%.¹⁸ A current consensus analysts' inflation projection, as measured by
13 the Consumer Price Index, is 2.10%.¹⁹ Using these estimates, the expected market
14 return is 10.98%.²⁰ The market risk premium then is the difference between the
15 10.98% expected market return, and my 4.40% risk-free rate estimate is 6.58%, or
16 approximately 6.6%.

17 The historical estimate of the market risk premium was also estimated by
18 Morningstar in *Stocks, Bonds, Bills and Inflation 2013 Classic Yearbook*. Over the
19 period 1926 through 2012, Morningstar's study estimated that the arithmetic average
20 of the achieved total return on the S&P 500 was 11.8%,²¹ and the total return on
21 long-term Treasury bonds was 6.1%.²² The indicated market risk premium is 5.7%

¹⁸ *Morningstar, Inc., Ibbotson SBBI 2013 Classic Yearbook* at 88.

¹⁹ *Blue Chip Financial Forecasts*, November 1, 2013 at 2.

²⁰ $\{ [(1 + 0.087) * (1 + 0.021)] - 1 \} * 100$.

²¹ *Morningstar, Inc. Ibbotson SBBI 2013 Classic Yearbook* at 87.

²² *Id.*

1 (11.8% - 6.1% = 5.7%). The average of my market risk premium estimates is 6.2%
2 (6.6% to 5.7%).

3 **Q HOW DOES YOUR ESTIMATED MARKET RISK PREMIUM RANGE COMPARE TO**
4 **THAT ESTIMATED BY MORNINGSTAR?**

5 A Morningstar's analysis indicates that a market risk premium falls somewhere in the
6 range of 6.0% to 6.7%. My market risk premium falls in the range of 5.7% to 6.6%.
7 My average market risk premium of 6.2% is in the middle of Morningstar's range.

8 Morningstar estimates a forward-looking market risk premium based on actual
9 achieved data from the historical period of 1926 through 2012. Using this data,
10 Morningstar estimates a market risk premium derived from the total return on large
11 company stocks (S&P 500), less the income return on Treasury bonds. The total
12 return includes capital appreciation, dividend or coupon reinvestment returns, and
13 annual yields received from coupons and/or dividend payments. The income return,
14 in contrast, only reflects the income return received from dividend payments or
15 coupon yields. Morningstar argues that the income return is the only true risk-free
16 rate associated with Treasury bonds and is the best approximation of a truly risk-free
17 rate.²³ I disagree with this assessment from Morningstar, because it does not reflect
18 a true investment option available to the marketplace and therefore does not produce
19 a legitimate estimate of the expected premium of investing in the stock market versus
20 that of Treasury bonds. Nevertheless, I will use Morningstar's conclusion to show the
21 reasonableness of my market risk premium estimates.

22 Morningstar's range is based on several methodologies. First, Morningstar
23 estimates a market risk premium of 6.7% based on the difference between the total

²³*Morningstar, Inc., Ibbotson SBBI 2013 Valuation Yearbook at 55.*

1 market return on common stocks (S&P 500) less the income return on Treasury bond
2 investments. Second, Morningstar found that if the New York Stock Exchange (the
3 “NYSE”) was used as the market index rather than the S&P 500, that the market risk
4 premium would be 6.5%, not 6.7%. Third, if only the two deciles of the largest
5 companies included in the NYSE were considered, the market risk premium would be
6 6.0%.²⁴

7 Finally, Morningstar found that the 6.7% market risk premium based on the
8 S&P 500 was influenced by an abnormal expansion of price-to-earnings (“P/E”) ratios
9 relative to earnings and dividend growth during the period 1980 through 2001.
10 Morningstar believes this abnormal P/E expansion is not sustainable.²⁵ Therefore,
11 Morningstar adjusted this market risk premium estimate to normalize the growth in the
12 P/E ratio to be more in line with the growth in dividends and earnings. Based on this
13 alternative methodology, Morningstar published a long-horizon supply-side market
14 risk premium of 6.0%.²⁶

15 **Q WHAT ARE THE RESULTS OF YOUR CAPM ANALYSIS?**

16 A As shown in Schedule MPG-15, based on Morningstar’s market risk premium of
17 6.7%, a risk-free rate of 4.40%, and a beta of 0.71, my CAPM analysis produces a
18 return of 9.18%.

²⁴Morningstar observes that the S&P 500 and the NYSE Decile 1-2 are both large capitalization benchmarks. *Id.* at 54.

²⁵*Morningstar, Inc., Ibbotson SBBI 2013 Valuation Yearbook* at 54.

²⁶*Id.*

1 **Return on Equity Summary**

2 **Q** **BASED ON THE RESULTS OF YOUR RETURN ON COMMON EQUITY**
3 **ANALYSES DESCRIBED ABOVE, WHAT RETURN ON COMMON EQUITY DO**
4 **YOU RECOMMEND FOR AMEREN MISSOURI?**

5 **A** Based on my analyses, I estimate Ameren Missouri's current market cost of equity to
6 be 9.40%.

<u>Description</u>	<u>Results</u>
DCF	8.90%
Risk Premium	9.85%
CAPM	9.18%

7 My recommended return on common equity is 9.40%. My recommended
8 return on equity in the range of 8.90% to 9.85% is supported by the results of my
9 DCF studies, CAPM and my risk premium studies.

10 **Q** **DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

11 **A** Yes.

Qualifications of Michael P. Gorman

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Michael P. Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q PLEASE STATE YOUR OCCUPATION.**

5 A I am a consultant in the field of public utility regulation and a Managing Principal with
6 Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.

7 **Q PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND WORK
8 EXPERIENCE.**

9 A In 1983 I received a Bachelors of Science Degree in Electrical Engineering from
10 Southern Illinois University, and in 1986, I received a Masters Degree in Business
11 Administration with a concentration in Finance from the University of Illinois at
12 Springfield. I have also completed several graduate level economics courses.

13 In August of 1983, I accepted an analyst position with the Illinois Commerce
14 Commission ("ICC"). In this position, I performed a variety of analyses for both formal
15 and informal investigations before the ICC, including: marginal cost of energy, central
16 dispatch, avoided cost of energy, annual system production costs, and working
17 capital. In October of 1986, I was promoted to the position of Senior Analyst. In this
18 position, I assumed the additional responsibilities of technical leader on projects, and
19 my areas of responsibility were expanded to include utility financial modeling and
20 financial analyses.

**Michael P. Gorman
Appendix A
Page 1**

1 In 1987, I was promoted to Director of the Financial Analysis Department. In
2 this position, I was responsible for all financial analyses conducted by the Staff.
3 Among other things, I conducted analyses and sponsored testimony before the ICC
4 on rate of return, financial integrity, financial modeling and related issues. I also
5 supervised the development of all Staff analyses and testimony on these same
6 issues. In addition, I supervised the Staff's review and recommendations to the
7 Commission concerning utility plans to issue debt and equity securities.

8 In August of 1989, I accepted a position with Merrill-Lynch as a financial
9 consultant. After receiving all required securities licenses, I worked with individual
10 investors and small businesses in evaluating and selecting investments suitable to
11 their requirements.

12 In September of 1990, I accepted a position with Drazen-Brubaker &
13 Associates, Inc. ("DBA"). In April 1995, the firm of Brubaker & Associates, Inc. was
14 formed. It includes most of the former DBA principals and Staff. Since 1990, I have
15 performed various analyses and sponsored testimony on cost of capital, cost/benefits
16 of utility mergers and acquisitions, utility reorganizations, level of operating expenses
17 and rate base, cost of service studies, and analyses relating to industrial jobs and
18 economic development. I also participated in a study used to revise the financial
19 policy for the municipal utility in Kansas City, Kansas.

20 At BAI, I also have extensive experience working with large energy users to
21 distribute and critically evaluate responses to requests for proposals ("RFPs") for
22 electric, steam, and gas energy supply from competitive energy suppliers. These
23 analyses include the evaluation of gas supply and delivery charges, cogeneration
24 and/or combined cycle unit feasibility studies, and the evaluation of third-party
25 asset/supply management agreements. I have participated in rate cases on rate

Michael P. Gorman
Appendix A
Page 2

1 design and class cost of service for electric, natural gas, water and wastewater
2 utilities. I have also analyzed commodity pricing indices and forward pricing methods
3 for third party supply agreements, and have also conducted regional electric market
4 price forecasts.

5 In addition to our main office in St. Louis, the firm also has branch offices in
6 Phoenix, Arizona and Corpus Christi, Texas.

7 **Q HAVE YOU EVER TESTIFIED BEFORE A REGULATORY BODY?**

8 A Yes. I have sponsored testimony on cost of capital, revenue requirements, cost of
9 service and other issues before the Federal Energy Regulatory Commission and
10 numerous state regulatory commissions including: Arkansas, Arizona, California,
11 Colorado, Delaware, Florida, Georgia, Idaho, Illinois, Indiana, Iowa, Kansas,
12 Louisiana, Michigan, Missouri, Montana, New Jersey, New Mexico, New York, North
13 Carolina, Ohio, Oklahoma, Oregon, South Carolina, Tennessee, Texas, Utah,
14 Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming, and before the
15 provincial regulatory boards in Alberta and Nova Scotia, Canada. I have also spon-
16 sored testimony before the Board of Public Utilities in Kansas City, Kansas;
17 presented rate setting position reports to the regulatory board of the municipal utility
18 in Austin, Texas, and Salt River Project, Arizona, on behalf of industrial customers;
19 and negotiated rate disputes for industrial customers of the Municipal Electric
20 Authority of Georgia in the LaGrange, Georgia district.

Michael P. Gorman
Appendix A
Page 3

1 Q PLEASE DESCRIBE ANY PROFESSIONAL REGISTRATIONS OR
2 ORGANIZATIONS TO WHICH YOU BELONG.

3 A I earned the designation of Chartered Financial Analyst (“CFA”) from the CFA
4 Institute. The CFA charter was awarded after successfully completing three
5 examinations which covered the subject areas of financial accounting, economics,
6 fixed income and equity valuation and professional and ethical conduct. I am a
7 member of the CFA Institute’s Financial Analyst Society.

\\Doc\Shares\ProlawDocs\SDW\9852\Testimony-BAI\247722.doc

Michael P. Gorman
Appendix A
Page 4

Ameren Missouri

Proxy Group

<u>Line</u>	<u>Company</u>	<u>Credit Ratings¹</u>		<u>Common Equity Ratios</u>		<u>S&P Business</u>
		<u>S&P</u> (1)	<u>Moody's</u> (2)	<u>SNL¹</u> (3)	<u>Value Line²</u> (4)	<u>Risk Score³</u> (5)
1	ALLETE, Inc.	BBB+	Baa1	54.1%	56.3%	Strong
2	American Electric Power Company, Inc.	BBB	Baa2	44.3%	49.4%	Excellent
3	Ameren Corporation	BBB+	Baa3	51.2%	49.4%	Excellent
4	Black Hills Corporation	BBB	Baa2	48.3%	56.8%	Excellent
5	Cleco Corporation	BBB+	Baa3	52.6%	54.4%	Excellent
6	CMS Energy Corporation	BBB	Baa3	29.7%	31.6%	Excellent
7	Consolidated Edison, Inc.	A-	Baa1	51.2%	54.1%	Excellent
8	DTE Energy Company	BBB+	Baa1	47.6%	51.2%	Strong
9	Duke Energy Corporation	BBB+	Baa1	50.1%	52.9%	Excellent
10	Edison International	BBB-	Baa2	45.8%	46.2%	Strong
11	El Paso Electric Company	BBB	Baa2	44.7%	45.2%	Excellent
12	Empire District Electric Company	BBB	Baa2	50.1%	50.9%	Excellent
13	Great Plains Energy Inc.	BBB	Baa3	46.9%	54.4%	Excellent
14	IDACORP, Inc.	BBB	Baa2	52.2%	54.5%	Excellent
15	Northeast Utilities	A-	Baa2	49.7%	55.4%	Excellent
16	PG&E Corporation	BBB	Baa1	48.7%	50.4%	Strong
17	Pinnacle West Capital Corporation	A-	Baa2	52.9%	55.4%	Excellent
18	Portland General Electric Company	BBB	Baa1	51.1%	52.9%	Excellent
19	Southern Company	A	Baa1	43.8%	47.3%	Excellent
20	UIL Holdings Corporation	BBB	Baa3	37.8%	41.1%	Excellent
21	Westar Energy, Inc.	BBB	Baa2	45.4%	48.8%	Excellent
22	Wisconsin Energy Corporation	A-	A3	43.9%	48.0%	Excellent
23	Xcel Energy Inc.	A-	Baa1	44.6%	46.7%	Excellent
24	Average	BBB+	Baa2	47.2%	50.1%	Excellent
25	Ameren Missouri	BBB+	Baa2		52.5%	Excellent

Sources:

¹ SNL Financial, Downloaded on January 14, 2014.

² *The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

³ *S&P RatingsDirect*: "U.S. Regulated Utilities, Strongest To Weakest", July 30, 2013.

Ameren Missouri

Consensus Analysts' Growth Rates

<u>Line</u>	<u>Company</u>	<u>Zacks</u>		<u>SNL</u>		<u>Reuters</u>		<u>Average of Growth Rates</u> (7)
		<u>Estimated Growth %¹</u>	<u>Number of Estimates</u>	<u>Estimated Growth %²</u>	<u>Number of Estimates</u>	<u>Estimated Growth %³</u>	<u>Number of Estimates</u>	
		(1)	(2)	(3)	(4)	(5)	(6)	
1	ALLETE, Inc.	6.00%	N/A	N/A	N/A	6.00%	1	6.00%
2	American Electric Power Company, Inc.	4.10%	N/A	4.70%	4	4.09%	5	4.30%
3	Ameren Corporation	2.70%	N/A	5.10%	2	2.00%	1	3.27%
4	Black Hills Corporation	4.00%	N/A	N/A	N/A	4.00%	1	4.00%
5	Cleco Corporation	8.00%	N/A	N/A	N/A	2.71%	4	5.36%
6	CMS Energy Corporation	6.10%	N/A	6.10%	3	6.07%	4	6.09%
7	Consolidated Edison, Inc.	2.30%	N/A	2.10%	3	1.38%	3	1.93%
8	DTE Energy Company	5.70%	N/A	5.60%	3	4.92%	3	5.41%
9	Duke Energy Corporation	3.60%	N/A	3.50%	3	3.58%	6	3.56%
10	Edison International	0.60%	N/A	3.20%	4	0.54%	4	1.45%
11	El Paso Electric Company	3.50%	N/A	3.50%	1	2.45%	6	3.15%
12	Empire District Electric Company	3.00%	N/A	3.00%	1	3.00%	1	3.00%
13	Great Plains Energy Inc.	6.90%	N/A	6.90%	4	N/A	N/A	6.90%
14	IDACORP, Inc.	4.00%	N/A	4.00%	1	N/A	N/A	4.00%
15	Northeast Utilities	7.80%	N/A	7.50%	3	7.04%	3	7.45%
16	PG&E Corporation	1.40%	N/A	-1.00%	3	0.81%	3	1.11%
17	Pinnacle West Capital Corporation	4.50%	N/A	4.20%	4	3.85%	2	4.18%
18	Portland General Electric Company	6.00%	N/A	6.00%	3	6.52%	4	6.17%
19	Southern Company	3.90%	N/A	3.30%	4	3.81%	5	3.67%
20	UIL Holdings Corporation	7.60%	N/A	7.90%	3	6.47%	5	7.32%
21	Westar Energy, Inc.	4.00%	N/A	3.30%	3	2.90%	2	3.40%
22	Wisconsin Energy Corporation	5.50%	N/A	5.70%	2	5.34%	3	5.51%
23	Xcel Energy Inc.	4.30%	N/A	4.90%	3	5.56%	4	4.92%
24	Average	4.59%	N/A	4.76%	3	3.95%	3	4.44%

Sources:

¹ Zacks Elite, <http://www.zackselite.com/>, downloaded on January 14, 2014.

² SNL Interactive, <http://www.snl.com/>, downloaded on January 14, 2014.

³ Reuters, <http://www.reuters.com/>, downloaded on January 14, 2014.

Ameren Missouri

Constant Growth DCF Model (Consensus Analysts' Growth Rates)

<u>Line</u>	<u>Company</u>	<u>13-Week AVG Stock Price¹</u> (1)	<u>Analysts' Growth²</u> (2)	<u>Annualized Dividend³</u> (3)	<u>Adjusted Yield</u> (4)	<u>Constant Growth DCF</u> (5)
1	ALLETE, Inc.	\$49.64	6.00%	\$1.90	4.06%	10.06%
2	American Electric Power Company, Inc.	\$46.52	4.30%	\$2.00	4.48%	8.78%
3	Ameren Corporation	\$36.01	3.27%	\$1.60	4.59%	7.86%
4	Black Hills Corporation	\$51.41	4.00%	\$1.52	3.07%	7.07%
5	Cleco Corporation	\$46.19	5.36%	\$1.45	3.31%	8.66%
6	CMS Energy Corporation	\$26.94	6.09%	\$1.02	4.02%	10.11%
7	Consolidated Edison, Inc.	\$56.02	1.93%	\$2.46	4.48%	6.40%
8	DTE Energy Company	\$67.41	5.41%	\$2.62	4.10%	9.50%
9	Duke Energy Corporation	\$70.08	3.56%	\$3.12	4.61%	8.17%
10	Edison International	\$47.05	1.45%	\$1.35	2.91%	4.36%
11	El Paso Electric Company	\$34.95	3.15%	\$1.06	3.13%	6.28%
12	Empire District Electric Company	\$22.58	3.00%	\$1.02	4.65%	7.65%
13	Great Plains Energy Inc.	\$23.89	6.90%	\$0.92	4.12%	11.02%
14	IDACORP, Inc.	\$51.56	4.00%	\$1.72	3.47%	7.47%
15	Northeast Utilities	\$42.01	7.45%	\$1.47	3.76%	11.21%
16	PG&E Corporation	\$40.89	1.11%	\$1.82	4.50%	5.61%
17	Pinnacle West Capital Corporation	\$54.37	4.18%	\$2.27	4.35%	8.53%
18	Portland General Electric Company	\$29.49	6.17%	\$1.10	3.96%	10.13%
19	Southern Company	\$41.23	3.67%	\$2.03	5.10%	8.77%
20	UIL Holdings Corporation	\$38.00	7.32%	\$1.73	4.88%	12.20%
21	Westar Energy, Inc.	\$31.81	3.40%	\$1.36	4.42%	7.82%
22	Wisconsin Energy Corporation	\$41.54	5.51%	\$1.53	3.89%	9.40%
23	Xcel Energy Inc.	\$28.25	4.92%	\$1.12	4.16%	9.08%
24	Average	\$42.51	4.44%	\$1.66	4.09%	8.53%
25	Median					8.66%

Sources:

¹ SNL Financial, Downloaded on January 14, 2014.

² Exhibit MPG-2.

³ *The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

Ameren Missouri

Payout Ratios

<u>Line</u>	<u>Company</u>	<u>Dividends Per Share</u>		<u>Earnings Per Share</u>		<u>Payout Ratio</u>	
		<u>2012</u> (1)	<u>Projected</u> (2)	<u>2012</u> (3)	<u>Projected</u> (4)	<u>2012</u> (5)	<u>Projected</u> (6)
1	ALLETE, Inc.	\$1.84	\$2.20	\$2.58	\$3.50	71.32%	62.86%
2	American Electric Power Company, Inc.	\$1.88	\$2.30	\$2.98	\$4.00	63.09%	57.50%
3	Ameren Corporation	\$1.60	\$1.70	\$2.41	\$2.50	66.39%	68.00%
4	Black Hills Corporation	\$1.48	\$1.70	\$1.97	\$3.00	75.13%	56.67%
5	Cleco Corporation	\$1.30	\$2.00	\$2.70	\$3.50	48.15%	57.14%
6	CMS Energy Corporation	\$0.96	\$1.30	\$1.53	\$2.00	62.75%	65.00%
7	Consolidated Edison, Inc.	\$2.42	\$2.62	\$3.86	\$4.25	62.69%	61.65%
8	DTE Energy Company	\$2.42	\$3.15	\$3.88	\$5.00	62.37%	63.00%
9	Duke Energy Corporation	\$3.03	\$3.35	\$3.71	\$5.00	81.67%	67.00%
10	Edison International	\$1.31	\$1.80	\$4.55	\$4.00	28.79%	45.00%
11	El Paso Electric Company	\$0.97	\$1.30	\$2.26	\$2.75	42.92%	47.27%
12	Empire District Electric Company	\$1.00	\$1.15	\$1.32	\$1.70	75.76%	67.65%
13	Great Plains Energy Inc.	\$0.86	\$1.10	\$1.35	\$2.00	63.70%	55.00%
14	IDACORP, Inc.	\$1.37	\$1.90	\$3.37	\$3.65	40.65%	52.05%
15	Northeast Utilities	\$1.32	\$1.80	\$1.89	\$3.25	69.84%	55.38%
16	PG&E Corporation	\$1.82	\$2.10	\$2.07	\$3.00	87.92%	70.00%
17	Pinnacle West Capital Corporation	\$2.67	\$2.60	\$3.50	\$4.25	76.29%	61.18%
18	Portland General Electric Company	\$1.08	\$1.25	\$1.87	\$2.25	57.75%	55.56%
19	Southern Company	\$1.94	\$2.30	\$2.67	\$3.00	72.66%	76.67%
20	UIL Holdings Corporation	\$1.73	\$1.73	\$2.02	\$2.55	85.64%	67.84%
21	Westar Energy, Inc.	\$1.32	\$1.52	\$2.15	\$2.75	61.40%	55.27%
22	Wisconsin Energy Corporation	\$1.20	\$2.10	\$2.35	\$3.25	51.06%	64.62%
23	Xcel Energy Inc.	\$1.07	\$1.35	\$1.85	\$2.25	57.84%	60.00%
24	Average	\$1.59	\$1.93	\$2.56	\$3.19	63.73%	60.53%

Source:

The Value Line Investment Survey, November 1, November 22, and December 20, 2013.

Ameren Missouri

Sustainable Growth Rate

Line	Company	3 to 5 Year Projections										Sustainable Growth Rate
		Dividends	Earnings	Book Value	Book Value	ROE	Adjustment	Adjusted	Payout	Retention	Internal	
		Per Share	Per Share	Per Share	Growth	ROE	Factor	ROE	Ratio	Rate	Growth Rate	
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	ALLETE, Inc.	\$2.20	\$3.50	\$37.50	4.23%	9.33%	1.02	9.53%	62.86%	37.14%	3.54%	6.07%
2	American Electric Power Company, Inc.	\$2.30	\$4.00	\$38.50	4.18%	10.39%	1.02	10.60%	57.50%	42.50%	4.51%	4.71%
3	Ameren Corporation	\$1.70	\$2.50	\$30.00	1.93%	8.33%	1.01	8.41%	68.00%	32.00%	2.69%	3.01%
4	Black Hills Corporation	\$1.70	\$3.00	\$33.25	3.59%	9.02%	1.02	9.18%	56.67%	43.33%	3.98%	4.65%
5	Cleco Corporation	\$2.00	\$3.50	\$31.50	4.87%	11.11%	1.02	11.37%	57.14%	42.86%	4.87%	4.91%
6	CMS Energy Corporation	\$1.30	\$2.00	\$16.25	6.09%	12.31%	1.03	12.67%	65.00%	35.00%	4.44%	5.34%
7	Consolidated Edison, Inc.	\$2.62	\$4.25	\$47.75	3.33%	8.90%	1.02	9.05%	61.65%	38.35%	3.47%	3.47%
8	DTE Energy Company	\$3.15	\$5.00	\$53.25	4.48%	9.39%	1.02	9.60%	63.00%	37.00%	3.55%	4.68%
9	Duke Energy Corporation	\$3.35	\$5.00	\$64.75	2.21%	7.72%	1.01	7.81%	67.00%	33.00%	2.58%	2.61%
10	Edison International	\$1.80	\$4.00	\$38.00	5.59%	10.53%	1.03	10.81%	45.00%	55.00%	5.95%	5.95%
11	El Paso Electric Company	\$1.30	\$2.75	\$26.50	5.20%	10.38%	1.03	10.64%	47.27%	52.73%	5.61%	5.61%
12	Empire District Electric Company	\$1.15	\$1.70	\$19.50	2.90%	8.72%	1.01	8.84%	67.65%	32.35%	2.86%	3.47%
13	Great Plains Energy Inc.	\$1.10	\$2.00	\$25.25	3.03%	7.92%	1.01	8.04%	55.00%	45.00%	3.62%	3.65%
14	IDACORP, Inc.	\$1.90	\$3.65	\$43.35	4.33%	8.42%	1.02	8.60%	52.05%	47.95%	4.12%	4.28%
15	Northeast Utilities	\$1.80	\$3.25	\$34.50	3.24%	9.42%	1.02	9.57%	55.38%	44.62%	4.27%	4.40%
16	PG&E Corporation	\$2.10	\$3.00	\$35.75	3.33%	8.39%	1.02	8.53%	70.00%	30.00%	2.56%	3.25%
17	Pinnacle West Capital Corporation	\$2.60	\$4.25	\$43.50	3.74%	9.77%	1.02	9.95%	61.18%	38.82%	3.86%	4.33%
18	Portland General Electric Company	\$1.25	\$2.25	\$26.50	2.99%	8.49%	1.01	8.62%	55.56%	44.44%	3.83%	4.83%
19	Southern Company	\$2.30	\$3.00	\$25.50	3.87%	11.76%	1.02	11.99%	76.67%	23.33%	2.80%	4.13%
20	UIL Holdings Corporation	\$1.73	\$2.55	\$28.45	5.32%	8.96%	1.03	9.20%	67.84%	32.16%	2.96%	2.99%
21	Westar Energy, Inc.	\$1.52	\$2.75	\$29.65	5.31%	9.27%	1.03	9.51%	55.27%	44.73%	4.26%	4.77%
22	Wisconsin Energy Corporation	\$2.10	\$3.25	\$21.00	3.07%	15.48%	1.02	15.71%	64.62%	35.38%	5.56%	5.56%
23	Xcel Energy Inc.	\$1.35	\$2.25	\$23.00	4.80%	9.78%	1.02	10.01%	60.00%	40.00%	4.00%	4.60%
24	Average	\$1.93	\$3.19	\$33.62	3.98%	9.73%	1.02	9.92%	60.53%	39.47%	3.91%	4.40%

Sources and Notes:

Cols. (1), (2) and (3): *The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

Col. (4): [Col. (3) / Page 2 Col. (2)] ^ (1/5) - 1.

Col. (5): Col. (2) / Col. (3).

Col. (6): [2 * (1 + Col. (4))] / (2 + Col. (4)).

Col. (7): Col. (6) * Col. (5).

Col. (8): Col. (1) / Col. (2).

Col. (9): 1 - Col. (8).

Col. (10): Col. (9) * Col. (7).

Col. (11): Col. (10) + Page 2 Col. (9).

Ameren Missouri

Sustainable Growth Rate

Line	Company	13-Week	2012	Market	Common Shares		Growth	S Factor ³	V Factor ⁴	S * V
		Average	Book Value	to Book	Outstanding (in Millions) ²					
		Stock Price ¹	Per Share ²	Ratio	2012	3-5 Years	(6)	(7)	(8)	(9)
		(1)	(2)	(3)	(4)	(5)				
1	ALLETE, Inc.	\$49.64	\$30.48	1.63	39.40	48.00	4.03%	6.56%	38.59%	2.53%
2	American Electric Power Company, Inc.	\$46.52	\$31.37	1.48	485.67	496.00	0.42%	0.63%	32.57%	0.20%
3	Ameren Corporation	\$36.01	\$27.27	1.32	242.60	255.00	1.00%	1.32%	24.27%	0.32%
4	Black Hills Corporation	\$51.41	\$27.88	1.84	44.21	46.00	0.80%	1.47%	45.77%	0.67%
5	Cleco Corporation	\$46.19	\$24.84	1.86	60.36	60.50	0.05%	0.09%	46.22%	0.04%
6	CMS Energy Corporation	\$26.94	\$12.09	2.23	264.10	274.00	0.74%	1.65%	55.12%	0.91%
7	Consolidated Edison, Inc.	\$56.02	\$40.53	1.38	292.87	293.00	0.01%	0.01%	27.65%	0.00%
8	DTE Energy Company	\$67.41	\$42.78	1.58	172.35	190.00	1.97%	3.10%	36.54%	1.13%
9	Duke Energy Corporation	\$70.08	\$58.04	1.21	704.00	710.00	0.17%	0.21%	17.18%	0.04%
10	Edison International	\$47.05	\$28.95	1.63	325.81	325.81	0.00%	0.00%	38.47%	0.00%
11	El Paso Electric Company	\$34.95	\$20.57	1.70	40.11	40.00	-0.05%	-0.09%	41.15%	-0.04%
12	Empire District Electric Company	\$22.58	\$16.90	1.34	42.48	46.50	1.82%	2.44%	25.17%	0.61%
13	Great Plains Energy Inc.	\$23.89	\$21.75	1.10	153.53	156.00	0.32%	0.35%	8.95%	0.03%
14	IDACORP, Inc.	\$51.56	\$35.07	1.47	50.16	51.00	0.33%	0.49%	31.98%	0.16%
15	Northeast Utilities	\$42.01	\$29.41	1.43	314.05	319.00	0.31%	0.45%	29.99%	0.13%
16	PG&E Corporation	\$40.89	\$30.35	1.35	430.72	475.00	1.98%	2.66%	25.78%	0.69%
17	Pinnacle West Capital Corporation	\$54.37	\$36.20	1.50	109.74	115.00	0.94%	1.41%	33.42%	0.47%
18	Portland General Electric Company	\$29.49	\$22.87	1.29	75.56	89.50	3.44%	4.44%	22.45%	1.00%
19	Southern Company	\$41.23	\$21.09	1.95	867.77	930.00	1.39%	2.73%	48.85%	1.33%
20	UIL Holdings Corporation	\$38.00	\$21.95	1.73	50.87	51.00	0.05%	0.09%	42.24%	0.04%
21	Westar Energy, Inc.	\$31.81	\$22.89	1.39	126.50	135.00	1.31%	1.82%	28.04%	0.51%
22	Wisconsin Energy Corporation	\$41.54	\$18.05	2.30	229.04	217.50	-1.03%	-2.37%	56.55%	-1.34%
23	Xcel Energy Inc.	\$28.25	\$18.19	1.55	487.96	515.00	1.08%	1.68%	35.62%	0.60%
24	Average	\$42.51	\$27.81	1.58	243.91	253.86	1.06%	1.60%	34.46%	0.54%

Sources and Notes:

¹ SNL Financial, Downloaded on January 14, 2014.

² *The Value Line Investment Survey*, September 20, November 1 and November 22, 2013.

³ Expected Growth in the Number of Shares, Column (3) * Column (6).

⁴ Expected Profit of Stock Investment, [1 - 1 / Column (3)].

Ameren Missouri

Constant Growth DCF Model (Sustainable Growth Rate)

<u>Line</u>	<u>Company</u>	<u>13-Week AVG Stock Price¹</u> (1)	<u>Sustainable Growth²</u> (2)	<u>Annualized Dividend³</u> (3)	<u>Adjusted Yield</u> (4)	<u>Constant Growth DCF</u> (5)
1	ALLETE, Inc.	\$49.64	6.07%	\$1.90	4.06%	10.13%
2	American Electric Power Company, Inc.	\$46.52	4.71%	\$2.00	4.50%	9.21%
3	Ameren Corporation	\$36.01	3.01%	\$1.60	4.58%	7.59%
4	Black Hills Corporation	\$51.41	4.65%	\$1.52	3.09%	7.75%
5	Cleco Corporation	\$46.19	4.91%	\$1.45	3.29%	8.21%
6	CMS Energy Corporation	\$26.94	5.34%	\$1.02	3.99%	9.33%
7	Consolidated Edison, Inc.	\$56.02	3.47%	\$2.46	4.54%	8.02%
8	DTE Energy Company	\$67.41	4.68%	\$2.62	4.07%	8.75%
9	Duke Energy Corporation	\$70.08	2.61%	\$3.12	4.57%	7.18%
10	Edison International	\$47.05	5.95%	\$1.35	3.04%	8.99%
11	El Paso Electric Company	\$34.95	5.61%	\$1.06	3.20%	8.81%
12	Empire District Electric Company	\$22.58	3.47%	\$1.02	4.67%	8.15%
13	Great Plains Energy Inc.	\$23.89	3.65%	\$0.92	3.99%	7.64%
14	IDACORP, Inc.	\$51.56	4.28%	\$1.72	3.48%	7.76%
15	Northeast Utilities	\$42.01	4.40%	\$1.47	3.65%	8.06%
16	PG&E Corporation	\$40.89	3.25%	\$1.82	4.60%	7.84%
17	Pinnacle West Capital Corporation	\$54.37	4.33%	\$2.27	4.36%	8.69%
18	Portland General Electric Company	\$29.49	4.83%	\$1.10	3.91%	8.74%
19	Southern Company	\$41.23	4.13%	\$2.03	5.13%	9.26%
20	UIL Holdings Corporation	\$38.00	2.99%	\$1.73	4.68%	7.68%
21	Westar Energy, Inc.	\$31.81	4.77%	\$1.36	4.48%	9.24%
22	Wisconsin Energy Corporation	\$41.54	5.56%	\$1.53	3.89%	9.45%
23	Xcel Energy Inc.	\$28.25	4.60%	\$1.12	4.15%	8.75%
24	Average	\$42.51	4.40%	\$1.66	4.08%	8.49%
25	Median					8.69%

Sources:

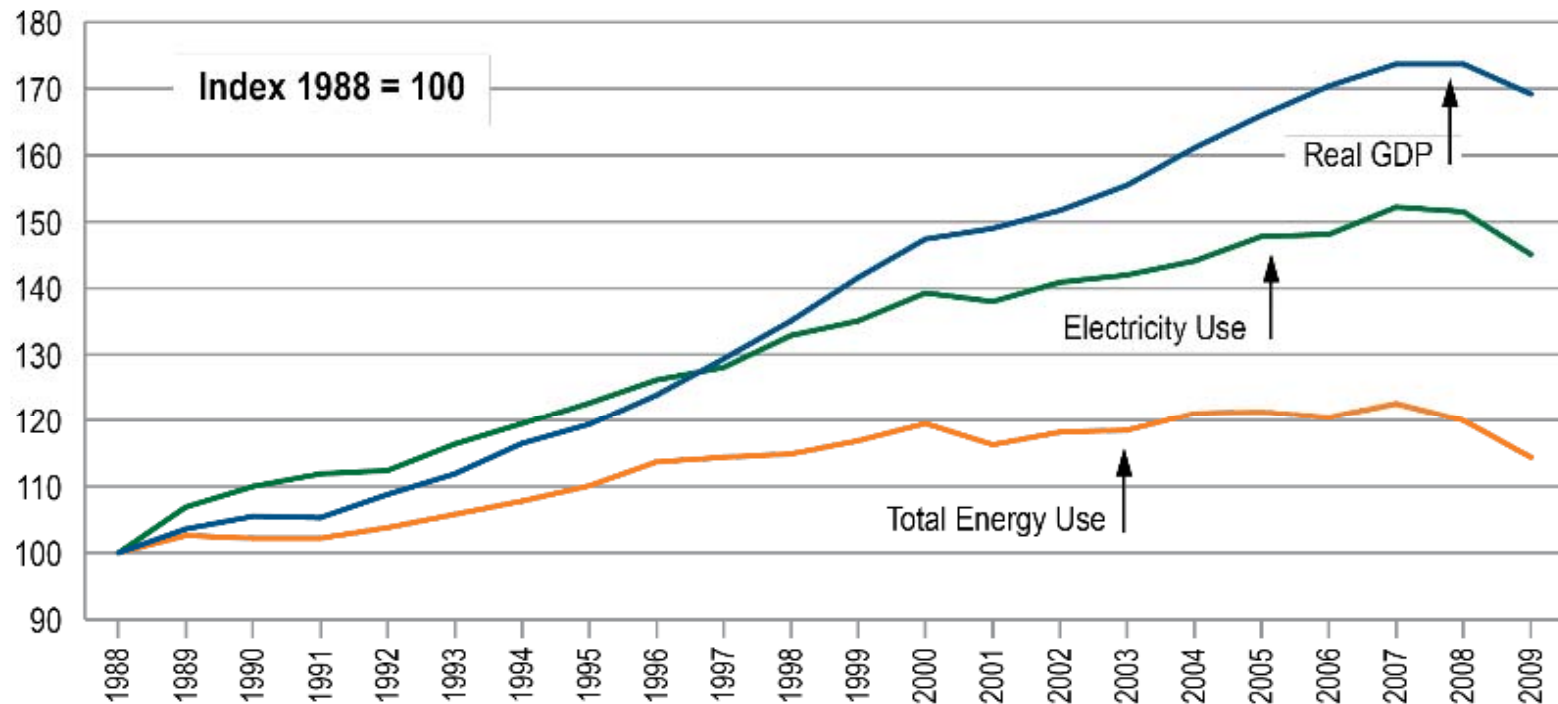
¹ SNL Financial, Downloaded on January 14, 2014.

² Exhibit MPG-5, page 1.

³ *The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

Ameren Missouri

Electricity Sales Are Linked to U.S. Economic Growth



Note:

1988 represents the base year. Graph depicts increases or decreases from the base year.

Sources:

U.S. Department of Energy, Energy Information Administration.

Edison Electric Institute, <http://www.eei.org>.

Ameren Missouri

Multi-Stage Growth DCF Model

Line	Company	13-Week AVG Stock Price ¹ (1)	Annualized Dividend ² (2)	First Stage Growth ³ (3)	Second Stage Growth					Third Stage Growth ⁴ (9)	Multi-Stage Growth DCF (10)
					Year 6 (4)	Year 7 (5)	Year 8 (6)	Year 9 (7)	Year 10 (8)		
1	ALLETE, Inc.	\$49.64	\$1.90	6.00%	5.80%	5.60%	5.40%	5.20%	5.00%	4.80%	9.12%
2	American Electric Power Company, Inc.	\$46.52	\$2.00	4.30%	4.38%	4.46%	4.55%	4.63%	4.72%	4.80%	9.16%
3	Ameren Corporation	\$36.01	\$1.60	3.27%	3.52%	3.78%	4.03%	4.29%	4.54%	4.80%	9.03%
4	Black Hills Corporation	\$51.41	\$1.52	4.00%	4.13%	4.27%	4.40%	4.53%	4.67%	4.80%	7.73%
5	Cleco Corporation	\$46.19	\$1.45	5.36%	5.26%	5.17%	5.08%	4.99%	4.89%	4.80%	8.20%
6	CMS Energy Corporation	\$26.94	\$1.02	6.09%	5.88%	5.66%	5.45%	5.23%	5.02%	4.80%	9.10%
7	Consolidated Edison, Inc.	\$56.02	\$2.46	1.93%	2.41%	2.88%	3.36%	3.84%	4.32%	4.80%	8.63%
8	DTE Energy Company	\$67.41	\$2.62	5.41%	5.31%	5.20%	5.10%	5.00%	4.90%	4.80%	9.03%
9	Duke Energy Corporation	\$70.08	\$3.12	3.56%	3.77%	3.97%	4.18%	4.39%	4.59%	4.80%	9.12%
10	Edison International	\$47.05	\$1.35	1.45%	2.01%	2.56%	3.12%	3.68%	4.24%	4.80%	7.18%
11	El Paso Electric Company	\$34.95	\$1.06	3.15%	3.43%	3.70%	3.98%	4.25%	4.53%	4.80%	7.64%
12	Empire District Electric Company	\$22.58	\$1.02	3.00%	3.30%	3.60%	3.90%	4.20%	4.50%	4.80%	9.02%
13	Great Plains Energy Inc.	\$23.89	\$0.92	6.90%	6.55%	6.20%	5.85%	5.50%	5.15%	4.80%	9.40%
14	IDACORP, Inc.	\$51.56	\$1.72	4.00%	4.13%	4.27%	4.40%	4.53%	4.67%	4.80%	8.11%
15	Northeast Utilities	\$42.01	\$1.47	7.45%	7.01%	6.56%	6.12%	5.68%	5.24%	4.80%	9.12%
16	PG&E Corporation	\$40.89	\$1.82	1.11%	1.72%	2.34%	2.95%	3.57%	4.18%	4.80%	8.48%
17	Pinnacle West Capital Corporation	\$54.37	\$2.27	4.18%	4.29%	4.39%	4.49%	4.59%	4.70%	4.80%	9.01%
18	Portland General Electric Company	\$29.49	\$1.10	6.17%	5.94%	5.72%	5.49%	5.26%	5.03%	4.80%	9.06%
19	Southern Company	\$41.23	\$2.03	3.67%	3.86%	4.05%	4.24%	4.42%	4.61%	4.80%	9.61%
20	UIL Holdings Corporation	\$38.00	\$1.73	7.32%	6.90%	6.48%	6.06%	5.64%	5.22%	4.80%	10.35%
21	Westar Energy, Inc.	\$31.81	\$1.36	3.40%	3.63%	3.87%	4.10%	4.33%	4.57%	4.80%	8.90%
22	Wisconsin Energy Corporation	\$41.54	\$1.53	5.51%	5.39%	5.28%	5.16%	5.04%	4.92%	4.80%	8.84%
23	Xcel Energy Inc.	\$28.25	\$1.12	4.92%	4.90%	4.88%	4.86%	4.84%	4.82%	4.80%	8.98%
24	Average	\$42.51	\$1.66	4.44%	4.50%	4.56%	4.62%	4.68%	4.74%	4.80%	8.82%
25	Median										9.02%

Sources:

¹ SNL Financial, Downloaded on January 14, 2014.

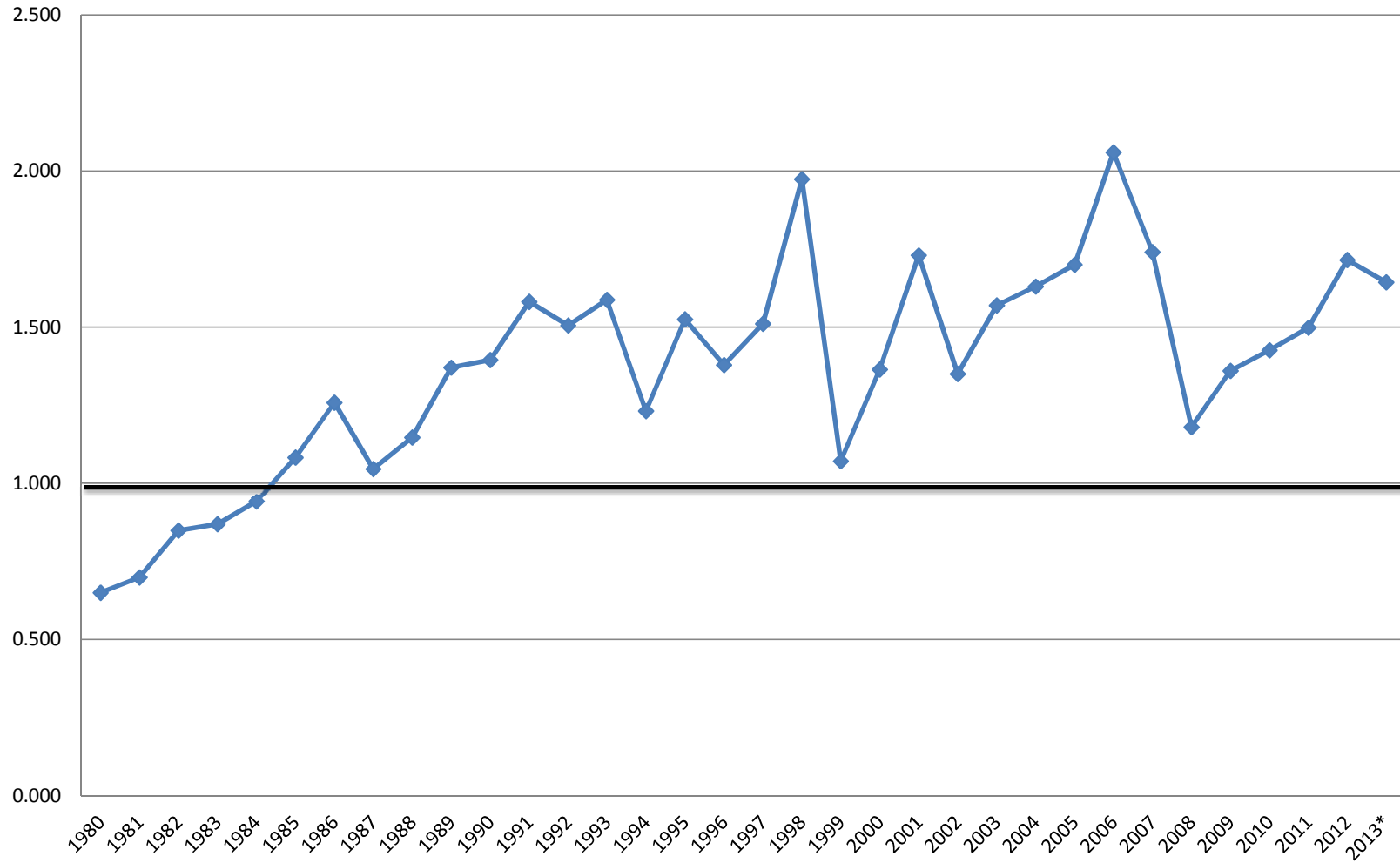
² *The Value Line Investment Survey*, November 1, November 22, and December 20, 2013.

³ Exhibit MPG-2.

⁴ *Blue Chip Financial Forecasts*, December 1, 2013 at 14.

Ameren Missouri

Common Stock Market/Book Ratio



Source:
AUS Utility Reports, various dates.

* Includes data through September 30, 2013.

Ameren Missouri

Equity Risk Premium - Treasury Bond

<u>Line</u>	<u>Year</u>	<u>Authorized Electric Returns¹</u> (1)	<u>Treasury Bond Yield²</u> (2)	<u>Indicated Risk Premium</u> (3)
1	1986	13.93%	7.80%	6.13%
2	1987	12.99%	8.58%	4.41%
3	1988	12.79%	8.96%	3.83%
4	1989	12.97%	8.45%	4.52%
5	1990	12.70%	8.61%	4.09%
6	1991	12.55%	8.14%	4.41%
7	1992	12.09%	7.67%	4.42%
8	1993	11.41%	6.60%	4.81%
9	1994	11.34%	7.37%	3.97%
10	1995	11.55%	6.88%	4.67%
11	1996	11.39%	6.70%	4.69%
12	1997	11.40%	6.61%	4.79%
13	1998	11.66%	5.58%	6.08%
14	1999	10.77%	5.87%	4.90%
15	2000	11.43%	5.94%	5.49%
16	2001	11.09%	5.49%	5.60%
17	2002	11.16%	5.43%	5.73%
18	2003	10.97%	4.96%	6.01%
19	2004	10.75%	5.05%	5.70%
20	2005	10.54%	4.65%	5.89%
21	2006	10.36%	4.99%	5.37%
22	2007	10.36%	4.83%	5.53%
23	2008	10.46%	4.28%	6.18%
24	2009	10.48%	4.07%	6.41%
25	2010	10.34%	4.25%	6.09%
26	2011	10.22%	3.91%	6.31%
27	2012	10.01%	2.92%	7.09%
28	2013 ³	9.80%	3.33%	6.47%
29	Average	11.34%	6.00%	5.34%

Sources:

¹ Regulatory Research Associates, Inc., *Regulatory Focus*, Jan. 85 - Dec. 06, and Oct 8, 2013, excluding the VA cases, which are subject to a 200 basis point adjustment for certain generation assets.

² St. Louis Federal Reserve: Economic Research, <http://research.stlouisfed.org/>. The yields from 2002 to 2005 represent the 20-Year Treasury yields obtained from the Federal Reserve Bank.

³ The data includes the period Jan - Sep 2013.

Ameren Missouri

Equity Risk Premium - Utility Bond

<u>Line</u>	<u>Year</u>	<u>Authorized Electric Returns¹</u> (1)	<u>Average "A" Rated Utility Bond Yield²</u> (2)	<u>Indicated Risk Premium</u> (3)
1	1986	13.93%	9.58%	4.35%
2	1987	12.99%	10.10%	2.89%
3	1988	12.79%	10.49%	2.30%
4	1989	12.97%	9.77%	3.20%
5	1990	12.70%	9.86%	2.84%
6	1991	12.55%	9.36%	3.19%
7	1992	12.09%	8.69%	3.40%
8	1993	11.41%	7.59%	3.82%
9	1994	11.34%	8.31%	3.03%
10	1995	11.55%	7.89%	3.66%
11	1996	11.39%	7.75%	3.64%
12	1997	11.40%	7.60%	3.80%
13	1998	11.66%	7.04%	4.62%
14	1999	10.77%	7.62%	3.15%
15	2000	11.43%	8.24%	3.19%
16	2001	11.09%	7.76%	3.33%
17	2002	11.16%	7.37%	3.79%
18	2003	10.97%	6.58%	4.39%
19	2004	10.75%	6.16%	4.59%
20	2005	10.54%	5.65%	4.89%
21	2006	10.36%	6.07%	4.29%
22	2007	10.36%	6.07%	4.29%
23	2008	10.46%	6.53%	3.93%
24	2009	10.48%	6.04%	4.44%
25	2010	10.34%	5.46%	4.88%
26	2011	10.22%	5.04%	5.18%
27	2012	10.01%	4.13%	5.88%
28	2013 ³	9.80%	4.38%	5.42%
29	Average	11.34%	7.40%	3.94%

Sources:

¹ Regulatory Research Associates, Inc., *Regulatory Focus*, Jan. 85 - Dec. 06, and Oct 8, 2013, excluding the VA cases, which are subject to a 200 basis point adjustment for certain generation assets.

² Mergent Public Utility Manual, Mergent Weekly News Reports, 2003. The utility yields for the period 2001-2009 were obtained from the Mergent Bond Record. The utility yields from 2010-2013 were obtained from <http://credittrends.moodys.com/>.

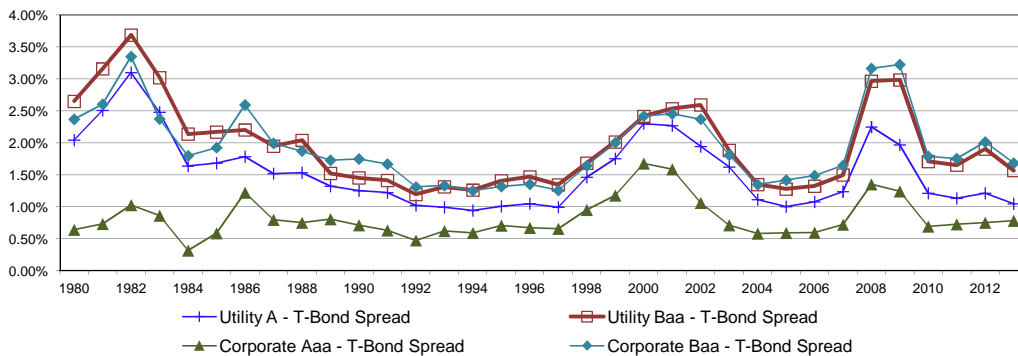
³ The data includes the period Jan - Sep 2013.

Ameren Missouri

Bond Yield Spreads

Line	Year	Public Utility Bond					Corporate Bond				Utility to Corporate	
		T-Bond Yield ¹ (1)	A ² (2)	Baa ² (3)	A-T-Bond Spread (4)	Baa-T-Bond Spread (5)	Aaa ¹ (6)	Baa ¹ (7)	Aaa-T-Bond Spread (8)	Baa-T-Bond Spread (9)	Baa Spread (10)	A-Aaa Spread (11)
1	1980	11.30%	13.34%	13.95%	2.04%	2.65%	11.94%	13.67%	0.64%	2.37%	0.28%	1.40%
2	1981	13.44%	15.95%	16.60%	2.51%	3.16%	14.17%	16.04%	0.73%	2.60%	0.56%	1.78%
3	1982	12.76%	15.86%	16.45%	3.10%	3.69%	13.79%	16.11%	1.03%	3.35%	0.34%	2.07%
4	1983	11.18%	13.66%	14.20%	2.48%	3.02%	12.04%	13.55%	0.86%	2.38%	0.65%	1.62%
5	1984	12.39%	14.03%	14.53%	1.64%	2.14%	12.71%	14.19%	0.32%	1.80%	0.34%	1.32%
6	1985	10.79%	12.47%	12.96%	1.68%	2.17%	11.37%	12.72%	0.58%	1.93%	0.24%	1.10%
7	1986	7.80%	9.58%	10.00%	1.78%	2.20%	9.02%	10.39%	1.22%	2.59%	-0.39%	0.56%
8	1987	8.58%	10.10%	10.53%	1.52%	1.95%	9.38%	10.58%	0.80%	2.00%	-0.05%	0.72%
9	1988	8.96%	10.49%	11.00%	1.53%	2.04%	9.71%	10.83%	0.75%	1.87%	0.17%	0.78%
10	1989	8.45%	9.77%	9.97%	1.32%	1.52%	9.26%	10.18%	0.81%	1.73%	-0.21%	0.51%
11	1990	8.61%	9.86%	10.06%	1.25%	1.45%	9.32%	10.36%	0.71%	1.75%	-0.29%	0.54%
12	1991	8.14%	9.36%	9.55%	1.22%	1.41%	8.77%	9.80%	0.63%	1.67%	-0.25%	0.59%
13	1992	7.67%	8.69%	8.86%	1.02%	1.19%	8.14%	8.98%	0.47%	1.31%	-0.12%	0.55%
14	1993	6.60%	7.59%	7.91%	0.99%	1.31%	7.22%	7.93%	0.62%	1.33%	-0.02%	0.37%
15	1994	7.37%	8.31%	8.63%	0.94%	1.26%	7.96%	8.62%	0.59%	1.25%	0.01%	0.35%
16	1995	6.88%	7.89%	8.29%	1.01%	1.41%	7.59%	8.20%	0.71%	1.32%	0.09%	0.30%
17	1996	6.70%	7.75%	8.17%	1.05%	1.47%	7.37%	8.05%	0.67%	1.35%	0.12%	0.38%
18	1997	6.61%	7.60%	7.95%	0.99%	1.34%	7.26%	7.86%	0.66%	1.26%	0.09%	0.34%
19	1998	5.58%	7.04%	7.26%	1.46%	1.68%	6.53%	7.22%	0.95%	1.64%	0.04%	0.51%
20	1999	5.87%	7.62%	7.88%	1.75%	2.01%	7.04%	7.87%	1.18%	2.01%	0.01%	0.58%
21	2000	5.94%	8.24%	8.36%	2.30%	2.42%	7.62%	8.36%	1.68%	2.42%	-0.01%	0.62%
22	2001	5.49%	7.76%	8.03%	2.27%	2.54%	7.08%	7.95%	1.59%	2.45%	0.08%	0.68%
23	2002	5.43%	7.37%	8.02%	1.94%	2.59%	6.49%	7.80%	1.06%	2.37%	0.22%	0.88%
24	2003	4.96%	6.58%	6.84%	1.62%	1.89%	5.67%	6.77%	0.71%	1.81%	0.08%	0.91%
25	2004	5.05%	6.16%	6.40%	1.11%	1.35%	5.63%	6.39%	0.58%	1.35%	0.00%	0.53%
26	2005	4.65%	5.65%	5.93%	1.00%	1.28%	5.24%	6.06%	0.59%	1.42%	-0.14%	0.41%
27	2006	4.99%	6.07%	6.32%	1.08%	1.32%	5.59%	6.48%	0.60%	1.49%	-0.16%	0.48%
28	2007	4.83%	6.07%	6.33%	1.24%	1.50%	5.56%	6.48%	0.72%	1.65%	-0.15%	0.52%
29	2008	4.28%	6.53%	7.25%	2.25%	2.97%	5.63%	7.45%	1.35%	3.17%	-0.20%	0.90%
30	2009	4.07%	6.04%	7.06%	1.97%	2.99%	5.31%	7.30%	1.24%	3.23%	-0.24%	0.72%
31	2010	4.25%	5.46%	5.96%	1.21%	1.71%	4.94%	6.04%	0.69%	1.79%	-0.08%	0.52%
32	2011	3.91%	5.04%	5.56%	1.13%	1.65%	4.64%	5.66%	0.73%	1.75%	-0.10%	0.40%
33	2012	2.92%	4.13%	4.83%	1.21%	1.91%	3.67%	4.94%	0.75%	2.01%	-0.11%	0.46%
34	2013 ³	3.33%	4.38%	4.90%	1.05%	1.57%	4.12%	5.02%	0.78%	1.68%	-0.11%	0.27%
35	Average	7.05%	8.60%	9.02%	1.55%	1.96%	7.88%	9.00%	0.82%	1.94%	0.02%	0.73%

Yield Spreads
Treasury Vs. Corporate & Treasury Vs. Utility



Sources:

¹ St. Louis Federal Reserve: Economic Research, <http://research.stlouisfed.org/>.

² Mergent Public Utility Manual, Mergent Weekly News Reports, 2003. The utility yields for the period 2001-2009 were obtained from the Mergent Bond Record. The utility yields from 2010-2013 were obtained from <http://credittrends.moodys.com/>.

³ The data includes the period Jan - Sep 2013.

Ameren Missouri

Treasury and Utility Bond Yields

<u>Line</u>	<u>Date</u>	<u>Treasury Bond Yield¹</u> (1)	<u>"A" Rated Utility Bond Yield²</u> (2)	<u>"Baa" Rated Utility Bond Yield²</u> (3)
1	01/10/14	3.80%	4.65%	5.11%
2	01/03/14	3.93%	4.81%	5.23%
3	12/27/13	3.94%	4.82%	5.24%
4	12/20/13	3.82%	4.73%	5.14%
5	12/13/13	3.88%	4.80%	5.25%
6	12/06/13	3.90%	4.86%	5.33%
7	11/29/13	3.82%	4.76%	5.22%
8	11/22/13	3.84%	4.79%	5.25%
9	11/15/13	3.80%	4.79%	5.27%
10	11/08/13	3.84%	4.83%	5.32%
11	11/01/13	3.69%	4.70%	5.15%
12	10/25/13	3.60%	4.59%	5.06%
13	10/18/13	3.65%	4.66%	5.13%
14	Average	3.81%	4.75%	5.21%
15	Spread To Treasury		0.94%	1.40%

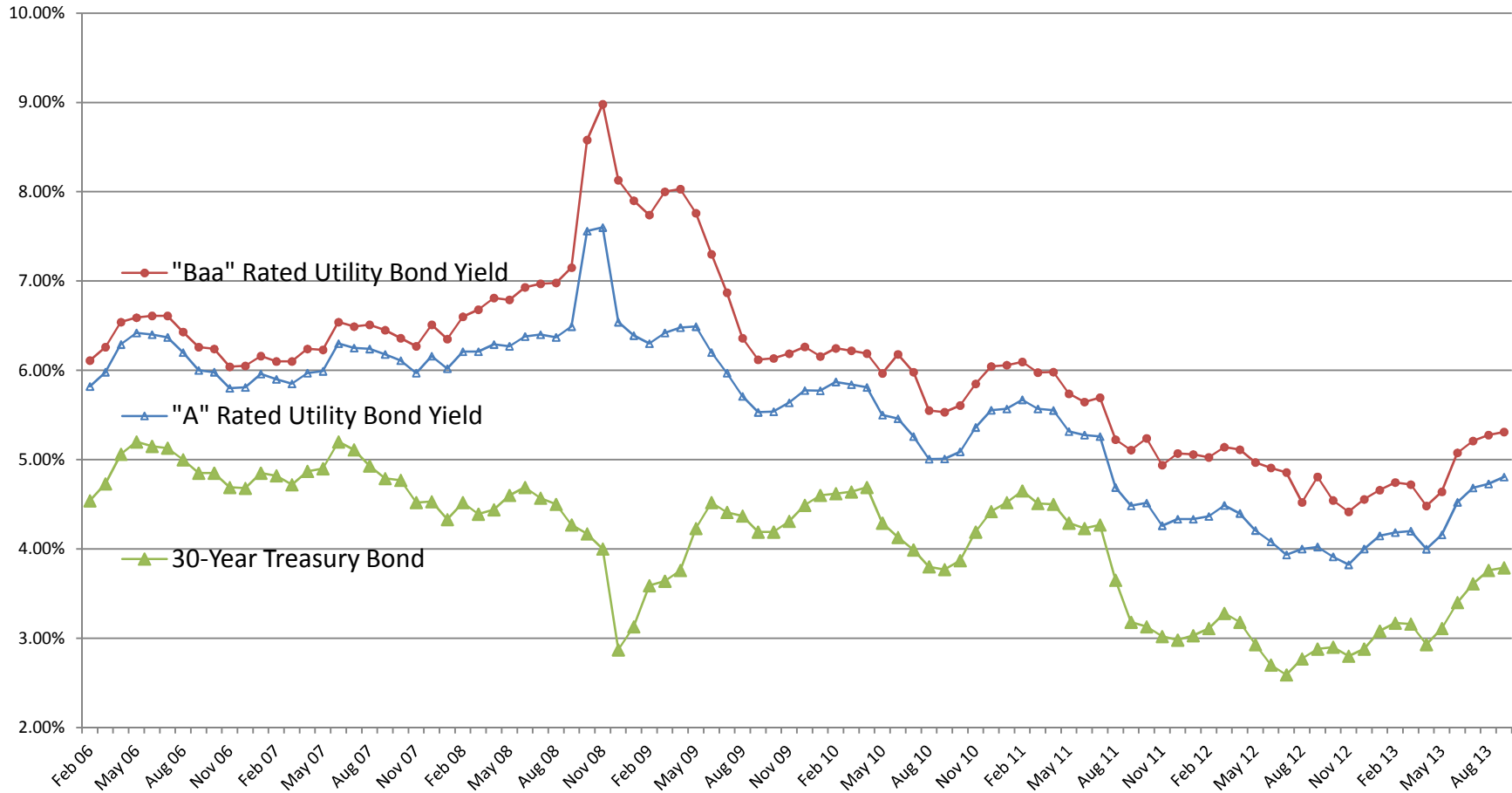
Sources:

¹ St. Louis Federal Reserve: Economic Research, <http://research.stlouisfed.org>.

² <http://credittrends.moodys.com/>.

Ameren Missouri

Trends in Bond Yields



Sources:

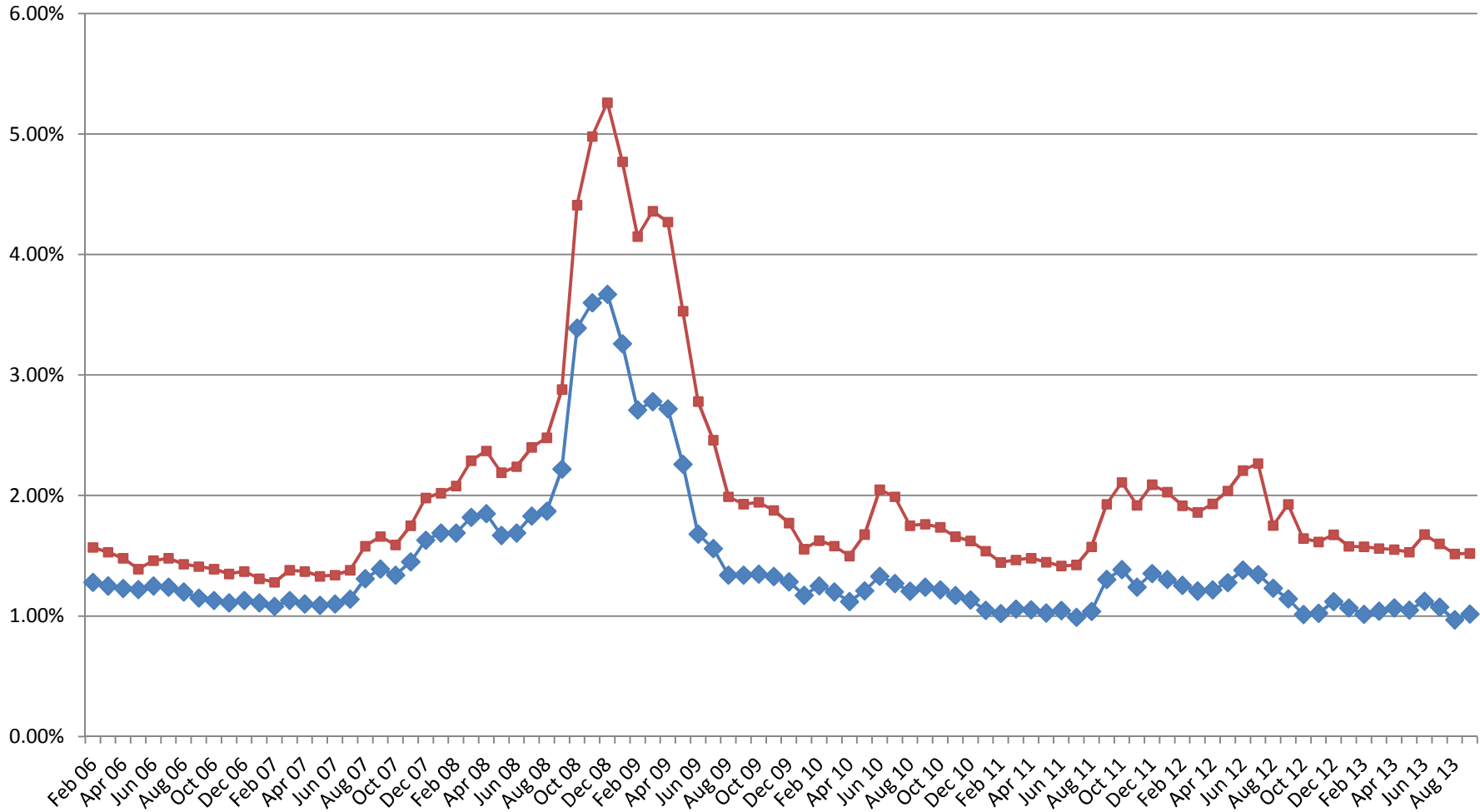
Merchant Bond Record.

www.moodys.com, Bond Yields and Key Indicators.

St. Louis Federal Reserve: Economic Research, <http://research.stlouisfed.org/>

Ameren Missouri

Yield Spread Between Utility Bonds and 30-Year Treasury Bonds



Sources:

Merchant Bond Record.

www.moodys.com, Bond Yields and Key Indicators.

St. Louis Federal Reserve: Economic Research, <http://research.stlouisfed.org/>

Ameren Missouri

Value Line Beta

<u>Line</u>	<u>Company</u>	<u>Beta</u>
1	ALLETE, Inc.	0.75
2	American Electric Power Company, Inc.	0.70
3	Ameren Corporation	0.80
4	Black Hills Corporation	0.85
5	Cleco Corporation	0.70
6	CMS Energy Corporation	0.70
7	Consolidated Edison, Inc.	0.60
8	DTE Energy Company	0.80
9	Duke Energy Corporation	0.65
10	Edison International	0.75
11	El Paso Electric Company	0.70
12	Empire District Electric Company	0.70
13	Great Plains Energy Inc.	0.85
14	IDACORP, Inc.	0.70
15	Northeast Utilities	0.75
16	PG&E Corporation	0.55
17	Pinnacle West Capital Corporation	0.70
18	Portland General Electric Company	0.75
19	Southern Company	0.55
20	UIL Holdings Corporation	0.80
21	Westar Energy, Inc.	0.75
22	Wisconsin Energy Corporation	0.65
23	Xcel Energy Inc.	0.65
24	Average	0.71

Source:

The Value Line Investment Survey,

November 1, November 22, and December 20,2013.

Ameren Missouri

CAPM Return

<u>Line</u>	<u>Description</u>	<u>Market Risk Premium</u>
1	Risk-Free Rate ¹	4.40%
2	Risk Premium ²	6.70%
3	Beta ³	0.71
4	CAPM	9.18%

Sources:

¹ *Blue Chip Financial Forecasts*; January 1, 2014, at 2.

² Morningstar, Inc. *Ibbotson S&P 500 2013 Classic Yearbook* at 88, and Morningstar, Inc. *Ibbotson S&P 500 2013 Valuation Yearbook* at 54 and 66.

³ Exhibit MPG-14.